

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FIVE HUNDRED AND TWENTY-EIGHTH
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, November 6-20, 2024

The Board of Trustees and its committees met at Longaberger Alumni House in Columbus, Ohio, and virtually over Zoom on November 6, 12, 13 and 18-20, 2024, pursuant to adjournment.

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Minutes of the last meetings were approved.

ACADEMIC AFFAIRS AND STUDENT LIFE COMMITTEE MEETING

Committee Chair Reginald Wilkinson called the meeting of the Academic Affairs and Student Life Committee to order on Wednesday, November 6, 2024, at 2:59 p.m.

Members Present: Reginald A. Wilkinson, Elizabeth A. Harsh, Elizabeth P. Kessler, Jeff M.S. Kaplan, Michael F. Kiggin, Bradley R. Kastan, Eric Bielefeld, John W. Zeiger (ex officio)

Members Present via Zoom: Kendall C. Buchan

Members Absent: N/A

It was moved by Dr. Wilkinson and seconded by Mr. Kaplan that the committee recess into executive session to discuss business-sensitive trade secrets required to be kept confidential by federal and state statutes; to consult with legal counsel regarding pending or imminent litigation; and to discuss personnel matters involving the appointment, employment and compensation of public officials, which are required to be kept confidential under Ohio law.

A roll-call vote was taken, and the committee voted to move into executive session with the following members present and voting: Dr. Wilkinson, Mrs. Harsh, Ms. Kessler, Mr. Kaplan, Mr. Kiggin, Mr. Kastan, Dr. Buchan, Dr. Bielefeld and Mr. Zeiger.

The committee entered executive session at 3:00 p.m. and reconvened in public session at 5:02 p.m. The committee adjourned at 5:12 p.m.

(See Appendix X for Summary of Actions Taken, page XX)

MASTER PLANNING AND FACILITIES COMMITTEE MEETING

Committee Chair John Perez called the meeting of the Master Planning and Facilities Committee to order on Tuesday, November 12, 2024, at 12:59 p.m.

Members Present: Juan Jose Perez, George A. Skestos, Alan A. Stockmeister, Elizabeth A. Harsh, Reginald A. Wilkinson, Pierre Bigby, Kendall C. Buchan, Robert H. Schottenstein, John W. Zeiger (ex officio) – arrived 1:02 p.m.

Members Present via Zoom: N/A

Members Absent: N/A

It was moved by Mr. Perez and seconded by Mr. Skestos that the committee recess into executive session to discuss the purchase of property, to consider business-sensitive trade secrets required to be kept confidential by federal and

state statutes, and to consult with legal counsel regarding pending or imminent litigation.

A roll-call vote was taken, and the committee voted to move into executive session with the following members present and voting: Mr. Perez, Mr. Skestos, Mr. Stockmeister, Mrs. Harsh, Dr. Wilkinson, Mr. Bigby, Dr. Buchan and Mr. Schottenstein. Mr. Zeiger was not present for the vote.

The committee entered executive session at 1:00 p.m. and reconvened in public session at 2:23 p.m. The committee adjourned at 2:45 p.m.

(See Appendix X for Summary of Actions Taken, page XX)

FINANCE AND INVESTMENT COMMITTEE MEETING

Committee Chair Tomislav Mitevski called the meeting of the Finance and Investment Committee to order on Wednesday, November 13, 2024, at 2:59 p.m.

Members Present: Tomislav B. Mitevski, Pierre Bigby, George A. Skestos, Joshua H.B. Kerner, John W. Zeiger (ex officio)

Members Present via Zoom: Gary R. Heminger, Michael F. Kiggin, Amy Chronis, Kent M. Stahl

Members Absent: Lewis Von Thaer

It was moved by Mr. Mitevski and seconded by Mr. Skestos that the committee recess into executive session to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes and to consult with legal counsel regarding pending or imminent litigation.

A roll-call vote was taken, and the committee voted to go into executive session with the following members present and voting: Mr. Mitevski, Mr. Bigby, Mr. Heminger, Mr. Kiggin, Mr. Skestos, Mr. Kerner, Ms. Chronis, Mr. Stahl and Mr. Zeiger.

The committee entered into executive session at 3:00 p.m. and reconvened in public session at 4:40 p.m. The committee adjourned at 4:54 p.m.

(See Appendix X for Summary of Actions Taken, page XX)

ATHLETICS COMMITTEE MEETING

Committee Chair Gary Heminger called the meeting of the Athletics Committee to order on Monday, November 18, 2024, at 2:57 p.m.

November 6-20, 2024, Board of Trustees meetings

Members Present: Gary R. Heminger, Michael F. Kiggin, Alan A. Stockmeister, Jeff M.S. Kaplan, Pierre Bigby, Bradley R. Kastan, George R. Skestos, Kendall C. Buchan, John W. Zeiger (ex officio)

Members Present via Zoom: Elizabeth P. Kessler

Members Absent: N/A

It was moved by Mr. Heminger and seconded by Mr. Stockmeister that the committee recess into executive session to discuss business-sensitive trade secrets required to be kept confidential by federal and state statutes and to discuss personnel matters involving the appointment, employment and compensation of public officials, which are required to be kept confidential under Ohio law.

A roll-call vote was taken, and the committee voted to move into executive session with the following members present and voting: Mr. Heminger, Mr. Kiggin, Mr. Stockmeister, Ms. Kessler, Mr. Kaplan, Mr. Bigby, Mr. Kastan, Mr. Skestos, Dr. Buchan and Mr. Zeiger.

The committee entered into executive session at 3:05 p.m., and the meeting adjourned at 4:49 p.m.

(See Appendix X for Summary of Actions Taken, page XX)

FULL-BOARD EXECUTIVE SESSION

Board Chair John W. Zeiger called the meeting of the Board of Trustees to order on Tuesday, November 19, 2024, at 8:55 a.m.

Members Present: John W. Zeiger, Alan A. Stockmeister, Gary R. Heminger, Elizabeth P. Kessler, Jeff M.S. Kaplan, Elizabeth A. Harsh, Reginald A. Wilkinson, Michael F. Kiggin, Tomislav B. Mitevski, Pierre Bigby, Juan Jose Perez, Bradley R. Kastan, George A. Skestos, Kara J. Trott, Joshua H.B. Kerner and Kendall C. Buchan.

Members Present via Zoom: N/A

Members Absent: Lewis Von Thaer

Mr. Zeiger:

Will the Secretary please advise when a quorum is present?

Ms. Eveland:

A quorum is present.

Mr. Zeiger:

Thank you. At this time, I would like to convene this meeting of the Board of Trustees and move that the Board recess into executive session to consult with legal counsel regarding pending or imminent litigation; to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes; and to discuss personnel matters involving the appointment, employment and compensation of public officials, which are required to be kept confidential under Ohio law.

Upon the motion of Mr. Zeiger, seconded by Dr. Wilkinson, the Board of Trustees adopted the foregoing motion by unanimous roll-call vote, cast by trustees: Mr. Zeiger, Mr. Stockmeister, Mr. Heminger, Ms. Kessler, Mr. Kaplan, Mrs. Harsh, Dr. Wilkinson, Mr. Kiggin, Mr. Mitevski, Mr. Bigby, Mr. Perez, Mr. Kastan, Mr. Skestos, Ms. Trott, Mr. Kerner and Dr. Buchan.

The meeting entered executive session at 8:55 a.m. and adjourned at 12:36 p.m.

WEXNER MEDICAL CENTER BOARD MEETING

Board Secretary Jessica A. Eveland called the meeting of the Wexner Medical Center Board to order on Tuesday, November 19, 2024, at 1:27 p.m.

Members Present: Alan A. Stockmeister, Gary R. Heminger, Tomislav B. Mitevski – arrived 2:02 p.m., Juan Jose Perez, George A. Skestos, Joshua H.B. Kerner, Robert H. Schottenstein, Cindy Hilsheimer, Hiroyuki Fujita, John W. Zeiger (ex officio), Walter E. Carter Jr. (ex officio), Karla Zadnik (ex officio), Michael Papadakis (ex officio), John J. Warner (ex officio)

Members Present via Zoom: Stephen D. Steinour, Amy Chronis

Members Absent: Leslie H. Wexner

It was moved by Mr. Stockmeister and seconded by Dr. Warner that the Wexner Medical Center Board recess into executive session to consider business-sensitive trade secrets and quality matters required to be kept confidential by federal and state statutes; to consult with legal counsel regarding pending or imminent litigation; and to discuss personnel matters involving the appointment, employment and compensation of public officials, which are required to be kept confidential under Ohio law.

A roll-call vote was taken, and the Board voted to go into executive session with the following members present and voting: Mr. Stockmeister, Mr. Heminger, Mr. Perez, Mr. Skestos, Mr. Kerner, Mr. Schottenstein, Mr. Steinour, Ms. Hilsheimer, Ms. Chronis, Dr. Fujita, Mr. Zeiger, President Carter, Dr. Zadnik, Mr. Papadakis and Dr. Warner. Mr. Mitevski was not present for this vote.

The Wexner Medical Center Board entered executive session at 1:49 p.m. and adjourned at 4:09 p.m.

(See Appendix X for Summary of Actions Taken, page XX)

FULL-BOARD PUBLIC SESSION

Board Chairman John Zeiger reconvened The Ohio State University Board of Trustees on Wednesday, November 20, 2024, at 8:59 a.m.

Members Present: John W. Zeiger, Alan A. Stockmeister, Gary R. Heminger, Elizabeth P. Kessler, Jeff M.S. Kaplan, Elizabeth A. Harsh, Reginald A. Wilkinson, Michael F. Kiggin, Tomislav B. Mitevski, Pierre Bigby, Juan Jose Perez, Bradley R. Kastan, George A. Skestos, Kara J. Trott, Joshua H.B. Kerner and Kendall C. Buchan.

Members Present via Zoom: N/A

Members Absent: Lewis Von Thaer

Mr. Zeiger:

Will the Secretary please advise when a quorum is present?

Ms. Eveland:

A quorum is present.

Mr. Zeiger:

Thank you. I would like to convene this meeting of the Board of Trustees with a reminder to everyone this meeting is being recorded and livestreamed for the public by WOSU.

I would like to begin today by welcoming two new trustees to the Board.

First, Ms. Kara Trott — a distinguished graduate of our Moritz College of Law and perhaps one of the most significant contributors in terms of time, effort and other things on the university's behalf in recent years, as she's engaged on the Foundation Board and numerous other ways. We are particularly delighted to have Kara join us because of her familiarity with Ohio State and her amazing career accomplishments as both a health care executive and entrepreneur, as well as her collaborative approach to things. So, Kara, we're delighted you're joining us and look forward to your contribution throughout the years.

I also want to welcome this morning Dr. Kendall Buchan, who is our graduate student trustee. Our both undergraduate and graduate student trustees have played an important role on this Board for all the years that I've been involved, and I am particularly appreciative of their, not only commitment, but their willingness to speak up and provide us with a perspective that's very important.

Kendall earned her undergraduate degree in human biology at Michigan State University and graduated from our College of Dentistry with her doctorate last year. She currently is completing her prosthodontics residency here at Ohio

State. So, again, Kendal, thank you. We're so delighted you're going to be part of our Board for the continuing two years.

APPROVAL OF MINUTES

Mr. Zeiger:

As our first order of business: the approval of our August minutes of the Board meeting will come before the Board. It's been distributed to all trustees. Are there any additions or corrections? Hearing none, we will accept the minutes as approved as they were distributed. (*Minutes were approved.*)

PRESIDENT'S REPORT

Mr. Zeiger:

Thank you.

Before we invite President Carter to deliver his report this morning, I'd like to pause for a moment to recognize his recent investiture program earlier this month. It was, indeed, a special time for the trustees but, more importantly, I think it was a special time for the university itself. I think the spirit of us moving forward in many, many ways came through in that investiture presentation, and I know we are particularly excited about working with President Carter moving forward on a lot of these initiatives that he talked about in his investiture.

President Carter — Thank you for a wonderful investiture, most importantly for a promising course for the next 10 years, and for the excitement we have that you work so well with the Board — and we appreciate that enormously.

That working relationship that the president has with the Board is enhancing the progress of the university. The focus on academic and operational excellence is key to the future. And, again, President Carter: Thank you so much for setting that tone in the installation.

At this point, we'll turn it over to you for your report.

Mr. Carter:

Thank you, Chairman Zeiger. And good morning, everyone.

I want to add my welcome and congratulations to the new trustees joining us today, Ms. Kara Trott and Dr. Kendall Buchan. We are fortunate to have such talented and dedicated people serving The Ohio State University.

Trustee Trott, Trustee Buchan — of course, neither of you is a stranger to our university, as the chairman just described. We look forward to continuing to work with you to define the future of higher education right here at Ohio State.

You are coming on board at an incredible time for our university. I want to spend just a few minutes telling you why I think that's the case.

We've had a busy few months since our last board meeting, culminating in our investiture celebration two weeks ago where we had an opportunity, for the first time, to share a vision for where we want Ohio State to go in the next decade.

I want to thank Chairman Zeiger and the entire board, again, for hosting such a wonderful event. I know our team worked incredibly hard to plan every detail. Lynda and I are so grateful to every person who participated, whether in a speaking role, or those who took time to attend or those who worked behind the scenes to make sure everything ran smoothly. It was a day our family will remember forever.

I won't repeat my speech to you since most of you were there.

But the short version, the statement I made on that day, is that in the 10 months that I have had the privilege of serving as your 17th president, everything I have seen and heard has confirmed for me that the future of higher education is right here at Ohio State University.

This is what brought me to you and Ohio in the first place. We have all the tools necessary to become the new model for excellence in public higher education. A great board, strong partners in our governor and elected leaders, world-class faculty and students, support from alumni and friends across the community.

Let me say that word again. Excellence. Excellence matters. I'm going to be talking about excellence every day that I'm in this chair. When we create a culture here at Ohio State where excellence is not just a goal but an expectation, we're going to do big things together.

And that is the basis of the 10-year plan that we are going to build, which we are naming "Education for Citizenship 2035," inspired by Ohio State's motto and our commitment to being a university for all Ohioans. I was excited to be able to share the framework for that 10-year plan at my investiture.

The framework outlines six themes that we will be laser focused on going forward: academics, research and creative expression, health care, talent and culture, operations and collegiate athletics. And I underscore academics. When academic excellence is our North Star, excellence in all other areas will follow.

We started work on our 10-year plan in January when I arrived here at Ohio State. Since then, I have spent a great deal of time not just listening and learning from every Ohioan who has a stake in the success of our university, but building this plan.

Everyone has had different ideas and inputs. But there is a common thread. And that is that all of Ohio needs us to be successful. I would echo what Governor DeWine said at the investiture. Ohio State creates impact that is almost impossible to measure. The governor and I are completely aligned on this point. When we grow and innovate, so does our workforce, so do our communities and so does our entire state.

We all know about the challenges that higher education, as a whole, are up against. Economic challenges, demographic changes, questions around the cost and value of a college degree.

Ohio State is not exempt, although I would submit to you that we are in a better position than most.

As I've talked about before, our enrollment report this fall is a good indicator. We have the largest first-year class ever in our history and our total enrollment increase of 2.3%. Almost two-thirds of our new students graduated in the top 10% of their high school class. Seventy percent of our student body is from the state of Ohio. Students and families recognize the quality and value of an Ohio State education.

Our momentum extends well beyond enrollment.

We just announced that we are moving to a new phase of our Carmenton development, pending your approval later today. I'm excited about the vision for Carmenton to become a hub of partnerships and economic growth for central Ohio.

Our College of Medicine has set a new record in research funding, with over \$477 million. We can all take pride in our role in creating a healthier and stronger Ohio.

We are establishing a leadership role in artificial intelligence, or AI, which will be one of our priorities for research and workforce growth going forward.

And I can't talk about AI without mentioning the U.S.-Japan digital innovation summit that we recently hosted. AI was a topic of discussion and it was a great honor to have former Chairman Fujita as one of our distinguished speakers. These are the kinds of global leadership conversations happening right here on our campus.

But as I said at my investiture, this is not the time to rest on our laurels.

Quite the opposite. We are proud of our history and traditions, but we need to be willing to acknowledge that the strategies we have used for the past 150-plus years will not work for the next 150.

Now is the time for new thinking. Chairman Zeiger said it well. The forces that will drive our path forward will be the values that all of us at Ohio State hold dear. First and foremost, excellence. And collaboration, access and affordability, transparency and integrity, and diversity of people and ideas.

The best news is that in the two weeks since we rolled out our strategic planning framework, we've felt a palpable excitement and energy about the momentum and potential for Ohio State. Our job now is to harness that energy and turn it into a detailed plan with specific goals, initiatives and metrics that will go live on July 1, 2025.

We have quite a bit of work ahead of us, and many more conversations with those whose expertise will help us truly put pen to paper, starting with our faculty, staff and students.

I'm happy to tell you that we have the right team in place to keep this work moving forward.

As you know, we've made several key appointments to our leadership team recently. These are people who are going to get things done, who act according to our values, who are here for the same reasons we are — to make The Ohio State University the national model for excellence in higher education.

First, we have Dr. Ravi Bellamkonda, who will join us as executive vice president and provost in January, pending your approval this morning. Ravi is currently the provost at Emory University, and I couldn't be more excited to have attracted him to Ohio State. I know he is eager to get to campus and begin building on the outstanding work of our faculty.

And I want to thank Dr. Karla Zadnik for her leadership in the interim. Karla has maintained our momentum without missing a beat and we owe her our gratitude.

Also pending your approval, we have appointed Chris Kabourek as our senior vice president for administration and planning. Chris is on week three with us after 28 years at the University of Nebraska, where he served as interim president and chief financial officer. I know Chris well and he will be a great addition to our team.

We also thank Mark Conselyea for his interim leadership in A&P after Jay Kasey's retirement earlier this year.

Finally, we named Jennifer Schlueter dean and director at our Marion campus, beginning next March pending your approval. Jennifer comes to us from The New School in New York City.

With Jennifer's appointment, we have a new leadership team across all our regional campuses, and I'm excited about the growth opportunities there. The regional campuses are a crucial piece of our strategy to expand access and opportunity to every single Ohio student.

With a great team on board, and ideas continuing to come in from the Buckeye community, I don't think it's an overstatement to say that our Education for Citizenship 2035 plan will redefine excellence in public higher education.

I look forward to regularly updating you on our progress and making the detailed plan a reality before next summer. July will be here before we know it, but I have every confidence we are up to the task.

I want to thank the Board again, along with our students, faculty and staff, and indeed, all the people of Ohio, for your trust and confidence. We are going to work hard to deliver on that trust. And as I've told our team, now it's time to get to work.

With that, Mr. Chairman, I turn the floor, and the mic, back to you.

ANNUAL TRUSTEE ETHICS TRAINING

Mr. Zeiger:

Thank you, President Carter. Once again: inspiring and exciting about what the future holds. We look forward to your continued leadership with the Board's full support of your agenda.

It's now time for the Board of Trustees' annual ethics education, which is required by our "Statement of Ethical Conduct and Leadership Integrity." As was the case last year, trustees have three ways of completing this training. That is:

- Attending today's session;
- Scheduling a one-on-one meeting with the Office of University Compliance and Integrity; or
- Completing a one-hour online training with the Ohio Ethics Commission and sharing your certificate of completion with the Board office.

Even more than being a requirement, the Board's ethical responsibilities are taken incredibly seriously by every member of this Board of Trustees. We are stewards of the university; we are fiduciaries representing the people of the state of Ohio; we understand that these are taxpayer monies in many ways, and that nothing is more important to this institution than the public's trust in it.

We have three individuals here to lead us in this session today. They are special people in the life of this university. Our general counsel, Anne Garcia, is here. And personally, being a lawyer, I know what quality general counsel we have and do appreciate that. We also have I think the finest chief compliance officer in the country with Gates Garrity-Rokous here. Again, just an incredible contributor. And we also have our ethics director and compliance investigator, Jessica Tobias, who keeps us on the straight and narrow.

So, thank you all for being here this morning, and I'll turn it over to you at this point.

Ms. Garcia:

Thank you, Mr. Chairman. We're pleased to present this ethics training, which follows a similar format that we've used in years past. Most of you are quite familiar with the fiduciary obligations for directors in the corporate world: the duty of care and the duty of loyalty, which includes the duties to act in good faith, maintain confidentiality and to disclose pertinent information.

In many ways, these traditional fiduciary duties have been codified in the Ohio Ethics Law. These statutory obligations have consequences in the form of personal criminal liability. That's why it's important for us to revisit this training regularly. Just as importantly, we provide this training to reinforce our ethical culture, to better advance the university's core work of teaching, learning, research and service, and to reinforce the university's values. As trusted university leaders, you are often tasked with making difficult decisions, and we want to ensure that you are well equipped to make these decisions with the best interests of the university in mind and in accordance with the law and university policy.

Gates?

Mr. Garrity-Rokous:

Thank you, Anne, and thank you, everyone. Thank you, Pierre for your commitment to integrity. Our goal here is to make sure that you know where to go for questions to support your commitment to integrity and increase your understanding of the Ohio Ethics Law.

Jessica will focus on some key concepts under the Ohio Ethics Law and I will provide an overview of the Board's "Statement of Ethical Conduct and Leadership Integrity" and our related processes connected with that.

The ethics concepts that Jess will outline are also covered in much more detail in the Ohio Ethics Commission handout that we provided you in your materials. We also provided copies of the Board's statement and protocol. We're certainly happy to answer any questions you may have, either now or after our meeting today.

Jess?

Ms. Tobias:

Thank you, Gates. As we've mentioned in the past, the Ohio Ethics Law was enacted to promote confidence in government. The law applies to public officials and employees, including trustees. Certain provisions of the ethics law involve criminal prohibitions, and individuals are personally liable for a violation, and in some circumstances, university contracts will need to be terminated if there is a violation. Most generally, a trustee may not participate in matters that involve their own financial interests or those family interests of their family members and associates. There are three key concepts for trustees to keep in mind. These concepts are incorporated, as Gates mentioned, into the Board of Trustees "Statement on Ethical Conduct and Leadership Integrity" and the associated protocol.

Under Ohio Revised Code Chapter 102, trustees may not take any action on matters that personally benefit themselves, or their family members or their business associates in the execution of their public duties. For example, if your sibling owns a company that does business with the university, you would be prohibited from taking any action, including voting, discussing, formally lobbying, informally lobbying on any matter involving that company. Also under this provision of the law, trustees may not solicit or accept gifts or travel expenses, consulting fees or any other thing of substantial value from a party that is interested in matters before the university, regulated by the university, or doing or seeking to do business with the university. You can accept things of de minimis value, gifts from family and longtime friends, and consulting or employee income as long as you're able to completely recuse yourself from university matters involving that company.

The second major concept to remember involves interests in public contracts. Keep in mind that employment contracts are considered public contracts under the Ohio Ethics Law. Therefore, you're prohibited from using your university position to secure employment for your family member or business associate. Also under this provision of the law, trustees may not have a financial or fiduciary interest in a public contract themselves. So, for example, if you serve on the board of a company or even a nonprofit that provides goods or services to the university, you'll have a prohibited interest in that contract unless a narrow exception applies. You'll have a prohibited interest in that contract regardless of whether you personally participate in matters involving that contract.

So, we're more than happy to discuss whether an exception may apply to your particular circumstances.

Similarly, as a trustee, you are prohibited from receiving compensation from the university directly. For example, if you were serving as a keynote speaker for an Ohio State conference, you would be prohibited from soliciting or accepting a speaker fee, regardless of the value.

Trustees are also prohibited from profiting from a public contract approved by the Board, even if they abstain from the vote, unless the contract was competitively bid and awarded to the lowest and best bidder. The restriction applies while you serve as a trustee and for one year after your service.

The third, and final, major concept to highlight involves representation restrictions. Section 102.04 prohibits trustees from receiving compensation for services he or she performs on a matter that is before this Board. Similarly, the law prohibits a trustee from receiving compensation for services he or she performs personally before another state agency, unless, before providing those services, he or she files a 102.04(D) form. In other words, if you are interested in performing services to another state agency, there's a form you need to fill out, and we'd be more than happy to provide that form for you and even help you fill it out. Representation restrictions can sometimes be nuanced. So, again, we're more than happy to walk you through those.

Finally, trustees are prohibited from disclosing or using confidential information that was acquired in their positions without appropriate authorization. And that prohibition never ends. So, it extends beyond your term of service here on the Board. With that, I will turn it back over to Gates.

Mr. Garrity-Rokous:

Thank you. And turning to the Board statement and protocol, in January 2015, the Board voluntarily adopted its Statement of Ethical Conduct and Leadership Integrity and the Board Conflict of Interest Protocol. This was a major commitment nine years ago, not just to ensure that we abide by the rules that Ohio Ethics Law sets out for public officials, but to help ground our responsibilities to Ohio State and to one another in a set of shared ethical values. The approach has helped us to better protect the interests of students, faculty, staff and patients, and the Ohio Ethics Commission has cited this commitment by this Board as a leading model for other public institutions. The responsibilities highlighted in the statement involve assuring leadership integrity in your actions, commitments and procedures, and conducting yourselves at all times in a manner that fosters public confidence in the integrity of the Board, its processes, its accomplishments and avoids favoritism, bias and the appearance of impropriety.

The statement and protocol are worth reading carefully each year, and we encourage you to consider how these documents guide your actions as individual trustees and your interactions with each other. The documents also outline the commitment that each individual trustee shall meet the standards set for public officials by the Ohio Ethics Law, and they further describe the three primary duties of trustees.

So, the first is the duty of care. Trustees have a duty to the university to exercise good judgment and to use ordinary care and prudence in the performance of Board responsibilities. The second is the duty of good faith. Trustees have a duty to the university to make fully informed decisions based on all available and material information. And third, the duty of loyalty. Trustees must perform their duties as Board members in a manner they reasonably believe is in the best interest of the institution. Implicit to the duty of loyalty is an obligation to avoid conflicts, both in public duties as trustees and in private, or even other public, interests.

These documents also provide for ways the university can assist you in avoiding these conflicts. We've divided our resources into these three categories. How you use these resources is entirely up to you. In terms of preparation, the university conducts an initial screening of our voluntarily disclosed financial interests to determine if there are any potential conflicts. Anne also offers one-on-one onboarding sessions, which also includes ethics issues.

Second is ongoing support. And, on request, legal affairs and the compliance office will provide advice regarding issues arising under the ethics law and further provide tailored management plans as needed. We work with the Ohio Ethics Commission, as appropriate, to seek guidance when necessary to best serve you and the institution. We proactively screen Board meeting agendas, which I'll get to in a moment.

And third, we also offer ethics training annually and provide ethics guidance, such as today's session.

Let me turn to our recusal and screening processes, which rely on the information you voluntarily disclose to us. Under the Statement of Ethical Conduct and Leadership Integrity, you may disclose entities in which you serve as a director or other fiduciary role, both profit and nonprofit, and entities in which you hold 5% or more of the ownership of the entity. Legal affairs, compliance and the Board office review each Board and committee agenda to identify items for action that may post potential conflicts of interest for individual trustees. Additionally, compliance routinely works with multiple university purchasing units to identify potential transactions which may create a conflict for an individual trustee. Legal affairs and compliance then review such transactions and mitigate as appropriate.

While sharing information regarding your outside interests is voluntary, there are two instances where you are required to disclose certain information. The first, I'm sure you're aware of. The Ohio Ethics Commission annual financial disclosure statement. All trustees, with the exception of charter trustees, are required to file an individual financial disclosure statement with the ethics commission by May 15 of each year. You'll receive an email reminder to do this well in advance. Statements filed by trustees are confidential, except for any part of the disclosure that reveals a potential conflict of interest. Second, and importantly, the Department of Defense also requires disclosure of consultancies or connections with foreign persons. Let me be specific about this. In order to maintain our facilities clearance with the Department of Defense, the university must obtain and report information about trustees who hold any positions with, or serve as consultants for, any foreign persons, which includes any foreign corporation, business association, partnership, trust, society or any other entity that's not incorporated or organized to do business in the United States. This includes international organizations, foreign governments and any

agency or subdivision of foreign governments. You will receive an email communication with more information about this disclosure requirement as well.

Anne?

Ms. Garcia:

On a final note, we've developed this protocol and training to serve and help you. We have all worked diligently to create a process that will encourage ethical behavior and ensure that we will fulfill not just the letter of the law, but its spirit as well. We appreciate your partnership in that.

The compliance office is tasked with implementing many of the procedures we discussed today, and we welcome your active participation as well as your feedback.

Those are the basic points that we wanted to cover, Mr. Chairman. We're happy to take any questions now or outside of the meeting.

Mr. Zeiger:

Are there questions for our three presenters?

Hearing none, I think it's clear to all in the audience, as well as all the trustees, the amount of effort the university goes to, to assure that we as trustees are fully informed, but also that every contract the university enters into is in-compliance. So, thank you for all those efforts. This is an important responsibility. Every trustee will acknowledge on an annual basis their compliance with these requirements, in writing, which we do in January. So, again, it is one of the most important responsibilities we have is showing Ohioans that we are committed to ethical integrity in every respect. So, thank you for your leadership — all three of you — in this area.

BUCKEYETHON PRESENTATION

Mr. Zeiger:

Next on our agenda is a presentation from BuckeyeThon, Ohio State's student-led philanthropy. We're pleased to welcome a number of Buckeyes and guests to the meeting today.

We are particularly pleased to have Dr. Timothy Robinson, the CEO of Nationwide Children's Hospital — a great institution in our community and certainly one that Ohio State has valued its relationship with for many years. Thank you being here this morning, Tim.

Dr. Melissa Shivers will be leading our presentation this morning, senior vice president of student life. And Maneeth Ellendula will be speaking as president of BuckeyeThon this morning. And we also may have Katherine and Aiden Fulton participate as well. So, thank you all for being here this morning. We look forward to your presentation.

Dr. Shivers:

Thank you, chairman, and good morning trustees. It's always good to see you.

I am so excited to have the opportunity to introduce to you all our BuckeyeThon leadership and partners. In Student Life, we have a unique opportunity to work with students during some of the best times of their lives and also during some of their most challenging. But on the very rare occasion we get the opportunity to help students to truly be able to fulfill their dreams and do not just head work, but heart work. And that is exactly what BuckeyeThon exemplifies every single day, in terms of their commitment to helping to end pediatric cancer and blood disorders. We are so fortunate in Student Life to have an opportunity to be able to cultivate and encourage students to think about philanthropy while they're with us. So, for us to have an Office of Student Philanthropy within the Office of Student Life, we certainly consider that to be a gift. We spend a lot of time in this space thinking about the ways that we can impact other individuals' lives. So that as our students exit this wonderful place, they have a central focus and a passion for being able to think about others and what the benefits are to thinking about others. The notion of gratitude is a key focus in the Office of Student Life. We spend a lot of time thinking about the gifts that we're able to provide to students and the things that we're able to share with them. And through BuckeyeThon, they have been able to truly impact students' lives — and children's lives. And the families of the children that we have the opportunity to serve. And so today, I'm excited that you'll be able to hear from members of our student leadership, our wonderful partners with Nationwide and then also one of the family members who really represents and is able to tell the story about the impact that BuckeyeThon makes.

I would now like to introduce the president of BuckeyeThon and our current fourth-year student studying molecular genetics, Maneeth Ellendula, to share more about their great work. Maneeth?

Mr. Ellendula:

Thank you, Doc. Good morning, everyone. Like Doc said, my name is Maneeth, and I'm currently a senior at Ohio State studying molecular genetics. I wanted to thank you all here as the Board of Trustees for giving us, BuckeyeThon, the opportunity and platform to speak more to you all today. I especially want to thank Dr. Shivers and President Carter for making this opportunity possible.

So, to give a brief summary about BuckeyeThon: Our organization was founded in 1999 by a very engaged alumni, Rosa Ailabouni, and since then, we have raised over \$14 million for Nationwide Children's Hospital, purely student led. We have also been out in the community, and we have our own K-12 philanthropy program with partner high schools in the local Columbus area since 2009. Some key statistics for this year: We currently have over 2,200 students registered to participate in the 2025 dance marathon. Our dance marathon is a 12-hour event where we celebrate how much we fundraise. We bring supporters and some members that are crucial to our cause from Nationwide Children's Hospital. And this year, we are proud to say that we have 20 Champion Kids that represent our cause from the hospital.

We are in a unique position of momentum this year as an organization. We have, conducted extensive visibility efforts to get out there on campus and recruit students to our cause and, in fact, since the pandemic, this is the first year that we have seen growth in registration for our organization. Have over 60%.

positive growth from last year, and we have more combined registrants than last year and the year before that. So, we are in a unique position to make a huge impact on this university. But to talk more during this presentation, we'll have Tim Robinson, chief executive officer of Nationwide Children's Hospital, to talk about the impact that BuckeyeThon has on the hospital.

Mr. Robinson:

Thank you. And we're going to put dibs on recruiting Maneeth before you guys get a chance to. But really thrilled to be here with you and first want to start by saying all of us at Nationwide Children's Hospital really, really value the incredible partnership with the university, with the Wexner Medical Center and with The James. Every day there are wonderful collaborations occurring on a patient-care perspective, with research and obviously educating the next generation. So, the relationship has never been stronger in my 30 years, and we're just very grateful for that.

We're here to talk about the BuckeyeThon. As was mentioned, this is 25 years that they have been operating and benefiting Nationwide Children's Hospital, and I really want to be here to celebrate that milestone. Since its founding as, as was just pointed out, we've raised over \$14 million for our hematology, oncology and bone marrow transplant at Nationwide Children's Hospital, and the funds raised by the BuckeyeThon really are impacting our patients and families with life-saving care, new discoveries, new treatments and, really importantly, psychosocial programs that help our patients and families as they're going through some of the most struggling, difficult times in their lives. The BuckeyeThon dedication is inspiring, and the students bring an infectious excitement and enthusiasm to our state, our staff and our patients and families — and even to our board and to our leadership team. And if you've been to the BuckeyeThon and you see the interaction with the students and the families and the patients, it's really remarkable. And then each year we get a chance to visit with them at our board meeting and hear of their great accomplishments. I'm always in awe of the students. I always feel like an underachiever when I reflect on what I was doing in my college days.

So, we're really thankful that you've created this, really, platform, this vehicle, so that they could support Nationwide Children's with their passion and expertise. So, we're grateful. I'd also like to share my gratitude to Maneeth for his incredible leadership — really doing a great job, taking us to the next level. And, obviously, Drs. Shivers and Alonzo, for their incredible guidance and mentoring. They are so passionate about the students and how they engage. And I have to give a shoutout to Libby Germain, who serves on both of our boards, who is just so involved and engaged with the team. And I want to thank Kat and Aiden for being here. So, thank you — really appreciate the university's support in making this all happen. It's a really special thing.

Mr. Ellendula:

Awesome. Thank you so much, Tim. Next, we'll have Kat and Aiden Fulton to talk more about BuckeyeThon's impact on the cause and the kids.

Ms. Fulton:

Hi. Thank you guys so much. This is Aiden, and Aiden has a special superpower. Do you want to tell him what your superpower is?

Mr. Fulton:

Fighting cancer!

Ms. Fulton:

I just want to share his story briefly to you. When Aidan was two-and-a-half years old, he was suddenly unable to do all the things he loved most, like run and play. He would cry and he limped while he tried to walk or stand. We immediately took him into urgent care for X-rays, thinking it was a sprain. But we also got a blood sample to rule out any other possibilities. We were fortunate enough that Nationwide was quick to notice the blood sample was a toddler with a limp and decided to do further research on that. There were so many different things going through our minds, but the last thing we thought was, "your child would have cancer." And that's, those were the words that we heard.

So, we immediately took him to Children's Hospital, where they confirmed his diagnosis of acute lymphoblastic leukemia. They placed his port and started chemo that same day. Life was moving so fast, and we didn't even have time to process what was happening. But Aidan was scared, but he was so extremely strong through all of this.

On Christmas morning, just seven days after his initial dose of chemo, we got the most miraculous blessing: There were zero blast cells; there was no evidence of disease. Although the cancer was gone, we knew there was a long and hard road ahead of us to keep the cancer away. He went through three and a half years of chemo. And, with leukemia, although it's one of the pediatric cancers with a high survival rate, a lot of the time it's not the cancer itself that affects a child, it's the treatment and the infections, fever, low immune systems, and hospital stays that cause complications for the child. And that's exactly what we faced. Throughout those three and a half years of treatment, Aidan had to relearn how to walk and stand. Had hundreds of pokes, port accesses, blood draws. He had four surgeries, went under anesthesia for 20 lumbar punctures, and he had countless blood transfusions in too many rounds of chemo for us to keep track of. We spent most of our nights and most of the holidays on the oncology floor.

The scariest part of the treatment was when he was in ICU for about three weeks and three days; he was in critical condition. Aidan was showing no signs of improvement, but he was not ready to give up. He fought back and was not about to let the treatment get the best of him. Aidan's treatment was long and extremely hard, but he was strong. He was brave and, most important, he was happy. No matter how hard things got or how bad he felt, he would find a way to smile. He never complained. He walked the oncology floor with his little superhero cape roaring like a lion, saying that he was going to make his cancer extinct. And that's exactly what he did on March 6, 2021, after 1,174 days of treatment, Aidan took his last dose of chemo and rang the bell.

Sorry, I still get emotional.

He's now four years in remission and still going into Nationwide Children's Hospital for labs and checkups. We are forever grateful to the team at Nationwide for the life-saving treatment they provided.

Now, now we get to give back. We are a part of BuckeyeThon. We've been a part of this family since 2022. When we started, Aiden was extremely shy and bashful, but the love and the support that the college students gave him helped him blossom and come out of his shell. And we would love to just keep giving the support to these students for the support that they give us. They show up in ways that we never expect. They're always the first ones to congratulate him, send him messages and just cheer him on, on the many milestones that he goes through. So, Aiden's goal is to become an official Ohio State student one day, be a part of BuckeyeThon and, of course, become the next what?

Mr. Fulton:

Brutus.

Mr. Ellendula:

Thank you so much, Kat. The stories that we hear from Kat and Aiden, and all the families that we regularly work with and have the privilege of being able to support, inspire us and allow us to continue the work that we do every day.

So, I wanted to touch a little bit on the student experience that college students here at Ohio State experience when they engage with BuckeyeThon before I concluded today's presentation. Something that our organization is very fortunate and proud to say: We recently had Ohio State quarterback Will Howard attend our Fashion Show Runway Rally event, and he even ended up shouting us out at his Penn State pregame press conference. This just goes to show that the type of students, and demographics and backgrounds of students, that are involved in BuckeyeThon at Ohio State extends far from one small core population on campus. We engage students from athletics like, Will Howard. We engage large and small student organizations, scholars, groups, fraternities and sororities. We even have groups for the residence halls off campus, students and, in all, we represent the totality of Ohio State students.

Something important to point out: Our advisor that's present today, Felix Alonso, he actually completed his dissertation and has his PhD, but his research was focused on the impact that BuckeyeThon has on students at Ohio State. In his research, he found that there's a statistically significant increase in giving back to the university, civic engagement, philanthropic acts of service in students and alumni that have participated in BuckeyeThon in their four years here at Ohio State. We have over 25,000 unique donors that give to BuckeyeThon every year, and we engage over 6,000 students with our cause. I've seen the effects of this in my own experience as president of BuckeyeThon, but also a member for the last four years. And I've seen the unique leadership opportunities that are present at every level of BuckeyeThon, no matter how you engage. Whether it's me, whether it's a part of our internal team strategizing and coming up with events to engage our campus in an exciting way, or even being a student donor and donating and contributing to a cause that's greater than yourself.

I'm here today and I'm presenting to the Board of Trustees today because I hope to continue to grow BuckeyeThon in the years coming and eventually be at a place where we can confidently and solidly call ourselves Ohio State's philanthropy. I don't want the cause of BuckeyeThon to be isolated to the only the group of students involved, but I truly do believe with the students and the diverse backgrounds that we engage that we can make Ohio State a forerunner and forefront of our cause of defeating pediatric cancer and blood disorders and

inspiring philanthropy, not just at Ohio State but across the Columbus community. Thank you.

Additionally, today is actually the Day of Miracles, which is our largest fundraising push of the year. We actually have an event tonight where we'll be doing a bunch of performances but also doing a push to fundraise. This is actually the day where we fundraise the most amount of money toward our annual total in February. But if you are interested in donating, our link is go.osu.edu/bt. I also hope you all enjoy the gift bags that are in front of you. They have some goodies in there from BuckeyeThon, so thank you guys so much.

Mr. Zeiger:

Maneeth, thank you, and thank all the members of BuckeyeThon. What you're doing is incredible. I think we understood that in general before this morning, but thanks to Aiden and Katherine, we now understand that very specifically. So, thank you for being here, Katherine and Aiden, and I do believe Aiden has that superpower of defeating cancer, which is absolutely great.

We do wish you the very best with this effort, and perhaps there's a way at the end of the meeting we can all be supportive of your effort. So, thanks for being here, and thanks for being the kind of student Ohio State can be incredibly proud of.

Mr. Ellendula:

Thank you, Mr. Chairman. I really appreciate that.

ANNUAL UNIVERSITY AUDIT OVERVIEW

Mr. Zeiger:

At this point, we will now move to a review of our audit situation. I ask Mike Papadakis and Kris Devine, as well as Dave Gagnon, to give us an overview of the annual audit report for our consideration in approving it for submission to the State of Ohio

Mr. Papadakis:

Thank you. Good morning. So today, we're just going to do a very quick run through of our final FY24 financial statements. We're then going to talk a little bit about some audit adjustments that occurred between August and now, and then we're going to hand it over to Dave to kind of wrap up with regard to the audit required communication.

So, first things first, just a couple of quick highlights from FY24. You can see here in front of you is again very, very strong year financially: \$679 million of operating revenue growth over FY23. You can see a couple of the main drivers up there on the screen in front of you: health care revenues, research grants and contracts, and then tuition fees as well. As we've highlighted before, it was a very strong investment-income year for the institution, both the LTIP as well as our short- and intermediate-term portfolios had very strong years. So, our

overall investment income year-over-year was up by just under half a billion dollars over the prior year. All of this led to a nice increase in our net position, which was up \$873 million. And we did exceed \$11 billion of net position for the year.

I'm just going to run really quick through balance sheet, income statement and cash flow, and then see if there's any questions. Then I'm going to hand it to Kris to kind of talk about any audit adjustments that occurred, and we'll take it from there with Dave as well.

From a balance-sheet standpoint, again, I think you've seen these numbers before, but we did increase overall asset base by right around \$800 million, year-over-year. Liabilities basically stable year-over-year. So, that basically led to that \$800 million increase in net position that I mentioned earlier. You can see a couple of key stats there at the bottom of the page with regard to days cash on hand as well. Obviously, continue to stay very strong and very stable. From an income-statement perspective, a couple milestones we hit this year: We did exceed \$10 billion of revenue, without investments. And then came just a shade under \$11 billion of total revenue when you factor in our investment portfolio as well. Again, you can see, down at the bottom of the page, that \$873 million increase in net position year-over-year, and then you can see some of our key stats like EBITDA, etcetera. And then lastly, cash flow statement. Again, I've hit on most of these items already, but continued strength across cash investments. You can also see a very significant investment in capital assets, something that we've been at for a number of years now. You can see that flowing through the cash flow statement as well. So, again, overall, a very strong year. The university continues to be well positioned for growth into the future.

I'll just pause to see if there's any questions. If not, I'll hand it to Kris.

Mr. Zeiger:

Questions?

Kris, please.

Ms. Devine:

Thanks Mike. I just wanted to highlight every year we come to you and tell you what big adjustments, or significant adjustments, we may have made since the August 22 numbers to the final numbers Mike just ran through with you. And the bullet points are here, I'm not going to go through all of them. These are very consistent with what we have recorded as, I will call it "true-up estimates," at the end of the year. We just need a little bit more time to either refine our estimates or look at actual subsequent disbursements to validate what our estimates were when we closed it for the August 22 numbers. So, nothing in here that's surprising or concerning, and frankly, you'll probably see the exact same list next year.

Mr. Heminger:

Can you please explain that energy concessionary payable? What is that?

Ms. Devine:

Yeah, so that's the accounts payable number we do with ENGIE and we have to look at really making sure we have that final number at the end of the year before we do final close. So, it's not as that's not a new number, it's just a "true-up" number.

Mr. Heminger:

OK, got you.

Ms. Devine:

On the fiscal year-end wrap up, we always talk to you about two things. One are significant transactions that we recorded. We are a very large organization. We will occasionally see things that we should have recorded in prior years. So, the top section here is really around an entry we recorded in FY24 to true up clinical accounts receivable to get it accurate as of June 30, and some of that number should have actually been recorded in prior years. We've been doing a lot of work on the clinical trial space. We will continue to process re-engineering work in that space, but we did need to book a \$31.1 million entry in '24 in order to true up that AR number.

And then the bottom section here is again a section you will see more likely than not every year, and this relates to a significant transaction that we choose to pass on every year, and this relates to the fourth quarter true-up for mark-to-market adjustments for our alternative investments. This is very common practice and, again, something we choose to do in order to ensure our gift accounting and investment records are all aligned. So, no surprises here.

And the last section, I just wanted to preview a little bit of future accounting reporting impacts that are likely to be coming our way. There are three of them: two for FY25 and one for FY26. The first one related to compensated absences is a change in the underlying accounting rules. And we will more likely have to book a larger compensated absence liability. It'll be an entry that'll impact open equity or net position for us. Not exactly sure what that number looks like yet. There's been a lot of work and discussion between the big four accounting firms, NACUBO and GASB to really understand what they want or what they believe is the right answer for us here. But, again, we'll likely see a larger liability in this space and at next year's close, but we're not quite sure what that number looks like. I don't anticipate a big impact on the income statement going forward, however. The second item, on certain risk disclosures, is really this concept of looking at where we might have significant concentrations or quote-unquote constraints and GASB wants us to do a little more disclosure in this space. We're looking at what this might mean to us, but it might mean something about a little more disclosure in the financial statements in areas such as third-party payers for the medical side of the house, state subsidy, federal concentration of revenue dependency, right now. So, we'll see how this plays out in the future. Not something significant, but again, a little bit more disclosure in the financials.

And then the last section is really something that will happen in '26. It's related to financial-reporting model improvements. This is an ask from GASB to get a little crisper for many organizations in disclosures in the management discussion analysis section. I read this and think we probably are pretty close already. We reiterate and we improve on that space every year anyway, so I'm not too concerned. There may be some formatting changes going forward. We'll have to kind of see how that plays out, but I don't think this will be a significant

impact for Ohio State. And that was everything I had unless you guys have questions otherwise, I'll hand it over to Dave.

Mr. Heminger:

Kristine, first one, compensated absences. We do not have a liability on the books for that today?

Ms. Devine:

We do. We have a liability of about \$34 million today, but what they want us to look at is kind of a more framework-based philosophy on whether it's more likely than not that you will pay out. It's really going to be in the sick-leave space. So, I don't know, could be —

Mr. Heminger:

But we're properly accrued?

Ms. Devine:

We're properly accrued, absolutely, under the GASB standard.

Mr. Heminger:

So, there won't be a financial hit?

Ms. Devine:

There will not be an income-statement hit, but we may have to increase our liability to change and what the estimate they want us to book.

Mr. Heminger:

OK, got you.

Mr. Zeiger:

Other questions for Kris?

Hearing none, Dave?

Mr. Gagnon:

OK, thanks. Good morning, everyone. I'm going to spend just a few minutes highlighting the results of KPMG's external audit of the financial statements, and I think, what I would want to start by saying is we just heard an overview of the financial statements. So, I won't spend time going through the specific accounts, but I will say, we not only audit the university, but actually five components as well — five component units of the university, including Wexner, the foundation and others. And in addition to that, we do an audit of federal funds called the single audit.

Let me just start by saying our audit of the financial statements and those components is complete. We will have unmodified opinions on all of those

audits, and we'll be issuing our opinions after this meeting. One thing that I that I want to also highlight is an unmodified opinion is consistent with what we've had in the past. There were no internal control findings to report to you at all. And, in terms of the focus areas, they are consistent with what we've focused on in the past.

Two significant risks: One is risk of management override. It's a presumed risk at every institution and every organization, and we primarily address that through extensive journal-entry testing and related testing of the controls over journal entries. The other significant risk is patient-care receivables. That is a significant number here at the institution, and the valuation of that receivable is — it involves considerable judgment and lots of factors that we have to assess. We had no findings in either of those areas.

The three other areas of focus are really marketable securities, alternative investments, you heard conversation earlier about the endowment — that is a very significant component of the balance sheet, probably the most significant component. We spend a lot of time in those two areas because the estimates and judgments involved no findings. And, lastly, pension and post-employment benefit plans. If you look at the financial statements, there's extensive information about those benefit plans and the obligations and the expenses related to those plans. They also involve significant estimates and judgments. And again, I'm happy to say we had no issues there.

I will point out that the single audit is really the last thing we complete, and we expect to have that done later this year. We'll be reporting back to you on that in the February meeting. And I'll be happy to take any questions.

Mr. Zeiger:

Are there questions?

Dave, thank you. Thank you to Kris and Mike, as well. Appreciate all the effort that goes into maintaining our very carefully prepared financial statements.

CONSENT AGENDA

We now arrived at the time to review and approve the Consent Agenda. There are 19 resolutions for the Board's consideration and approval today, including include three hand-carried resolutions. Those hand-carried resolutions relate to the submission of draft audited consolidated financial statements to the auditor of the State of Ohio; personnel actions, which include new appointments and some housekeeping items; and, finally, the appointment of a charter trustee.

For those of you viewing this online, please understand that these various Consent Agenda items have been reviewed by the various committees of the Board and approved for inclusion on the Consent Agenda after both analysis and discussion of each of them.

Copies of the hand-carried three resolutions are available from the media relations team for the public.

Another item that's on our list today for action is Resolutions in Memoriam. These recognize the passing of emeritus faculty members. On occasion, they also are used to pay tribute to individuals who have had a profound impact on the university.

So, today, including those resolutions memorializing faculty members, there is a resolution honoring Jo Ann Davidson — former speaker of the Ohio House of Representatives.

As many of you know, Speaker Davidson spent a portion of her distinguished career as a member of this Board of Trustees. She was a truly remarkable figure who was a champion of ethical governance and an exemplar of the kind of selfless service we aim to inspire in every one of our graduates.

Suffice it to say for those of us who knew Jo Ann, that she was a pillar of integrity and a person who made a very positive impact on the governance of the state of Ohio.

I would also like to draw attention to the fact that one of the hand-carry items is the appointment of Amy Chronis as a member of this Board as a charter trustee.

The charter trustee is a unique position designed to bring to this body the valuable expertise and experience of alumni and friends of the university. That perspective adds to our ability to govern a complex entity like Ohio State.

Amy possesses a wide-ranging set of skills and accomplishments. She has more than three decades of experience serving a wide range of enterprises as a CPA and auditor — from small, emerging businesses to Fortune 500 companies. She earned her BSBA in international studies and accounting from Ohio State, and recently retired as the managing partner of the Deloitte office in Houston, Texas.

Amy has also served for several years as a public member of this Board of Trustees, where she's been an invaluable asset to the work of our committees. She has incredible in-depth expertise not only in financial matters, but in board governance, which will benefit us as she assumes full responsibilities as a national trustee.

RESOLUTIONS IN MEMORIAM

Resolution No. 2025-34

CHARLES "CHUCK" F. ADAMS JR.

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on July 24, 2024, of Charles "Chuck" F. Adams Jr., professor emeritus in John Glenn College of Public Affairs. He was 79.

A graduate of Hobart and William Smith College and Northeastern University, Professor Adams earned a PhD in economics from SUNY Albany. He retired in 2003 as professor emeritus after 26 years at The Ohio State University, where he served as director of the School of Public Policy and Management before it

became the Glenn College and as the college's director of doctoral studies. An internationally known public economics policy expert, he taught in the economics sequence of the Master of Public Administration and doctoral programs. His interest and expertise in local finance led to his work in Russia after the collapse of the Soviet Union and in South Africa at the end of Apartheid where he supported the work of local communities in building fledgling democracies.

His research primarily focused on a variety of public economics and policy topics, including fiscal federalism, welfare reform, child support enforcement, public service employment, urban development and citizen engagement in local self-government. He co-authored two books, *Revenue Sharing: The Second Round* and *Public Service Employment: The Experience of a Decade*. Prior to joining Ohio State, Professor Adams was an economist with the Illinois Economic and Fiscal Commission and a research fellow in economic studies and research associate in governmental studies at the Brookings Institution.

Professor Adams exemplified the university's land-grant mission, serving on advisory committees at federal offices such as the U.S. Government Accountability Office, Department of Housing and Urban Development, and the Department of Health and Human Services, as well as the Urban Institute, the Ohio Child Support Advisory Committee, and the Franklin County Metropolitan Human Services Commission. He was a consultant with a variety of public and not-for-profit agencies, including the U.S. State Department/South Africa; Open Society Institute of Budapest/Organisation for Economic Co-operation and Development; Government of Belize/U.S. Agency for International Development; Center for Local Autonomy at Hanyang University in Seoul, South Korea; Federal Employment Services of Russia/World Bank; U.S. Department of Health and Human Services/Assistant Secretary for Planning and Evaluation; Ohio Department of Job and Family Services; Great Lakes Consortium for International Training and Development; Brookings Institution; and Princeton University's Center for Urban and Regional Studies.

Students and faculty remember him as not only a mentor and role model but also as a caring and accessible friend. His calmness and foresight gave students the confidence they needed, and his support allayed fears of new faculty members as they navigated the tenure process. Even in retirement, he continued his research and writing. He played an important role in sustaining a sense of community within the Glenn College, hosting holiday parties and faculty dinners with his wife, Connie. He loved being a dad to his daughter, Cay, and son, Will, and always wanted to be the grandparent with the best toys.

On behalf of the entire university community, the Board of Trustees expresses to the family and loved ones of Professor Emeritus Charles "Chuck" F. Adams Jr. its deepest sympathy and compassion for their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy and appreciation.

BARBARA ANN BRAHM

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on April 24, 2024, of Barbara Ann Brahm, associate professor emeritus with The Ohio State University in the College of Food, Agricultural, and Environmental Sciences.

Mrs. Brahm began working for Ohio State University Extension as an instructor and home economics agent in Seneca County in 1973. She was promoted to assistant professor in 1980 and began working in community development as well as home economics in Seneca County.

Professor Brahm became the 4-H agent in Stark County in 1983 and then also served as the county chair in Stark County from 1984-86. She served as the home economics agent in Ashland County from 1986-88 and then as the home economics and 4-H agent in Hancock County from 1988-93. She added community development to that role from 1993-95. She then focused on family and consumer sciences (formerly known as home economics) and community development in Hancock County starting in 1995.

She began serving as the interim regional director for the Southwest Region in August 2014, after serving as an interim leader of an Extension Education and Research Area. She retired as interim Southwest Region director and associate professor emeritus on May 31, 2017.

Brahm was an active member of the National Extension Association of Family and Consumer Sciences (NEAFCS). In 2000, Professor Brahm received a Distinguished Service Award from NEAFCS, recognizing her "dynamic leadership and creative implementation of Extension programs." She also received district achievement awards at least six times from 1977 to 1999, from the Ohio Extension Agents' Association (OEAA).

Professor Brahm was recognized by her peers with the Ohio Excellence in Extension award in 2000.

In 1998, Barbara received the Community Development Achievement Award from OEAA as well as the Ohio Outstanding Community Leadership Award from the Ohio Association of Community Leadership. She was the first Extension professional to graduate from the Leadership Ohio program, nominated to participate by former First Lady of Ohio Hope Taft in 1999. She was recognized with the Hancock County 4-H Outstanding Alumni Award in 1993.

She was an active member of many other professional organizations that benefited both Extension and the communities within which she worked. For example, she served as a charter member of the Hancock Youth Leadership Board from 1998-2002; and she was recognized as Citizen of the Year by the Findlay Area Civitan Club in 2006.

Professor Brahm earned her bachelor's degree in home economics education in 1973 and her master's degree in home management in 1977, both from The Ohio State University.

On behalf of the university community, the Ohio State Board of Trustees expresses to the family of Barbara Ann Brahm its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy and appreciation.

HARRY RUSSELL CONRAD

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the June 2, 2024, death of Harry Russell “Russ” Conrad, professor emeritus in the Department of Dairy Science, presently known as the Department of Animal Sciences, in the College of Food, Agricultural, and Environmental Sciences (CFAES). He was 98.

Russell began college at the University of Kentucky (UK) in 1942; however, in December of 1943, he was drafted into the Navy during World War II. He first went to Great Lakes Naval Training Center in Chicago and then trained as an electronics technician in Gulfport, Mississippi. He served as a radio technician in the Pacific, first aboard the USS Mt. McKinley, and later aboard a patrol gun boat in the Philippines. In 1946, he returned to college and received his BS (1948) in agriculture from UK. He received the Sullivan Medal as the outstanding male student, presented by Dr. A.D. Kirwan, dean of men and later president of UK. Dr. Kirwan was the father of Dr. William E. Kirwan, the 12th president of The Ohio State University. Professor Conrad earned his MS (1949) and PhD (1952) from the Department of Dairy Science at Ohio State with an emphasis in animal nutrition. While pursuing his PhD, he also served as an instructor in the department. Following graduation, he joined the faculty at Ohio State as an assistant professor, being promoted to associate professor in 1958 and professor in 1964. His research primarily focused on dairy cattle nutrition, especially feed intake regulation, protein nutrition, mineral and vitamin nutrition (especially calcium, phosphorus, selenium, vitamin E and vitamin D), energy requirements and determination of the energy value of feeds, and effective grazing strategies.

In recognition of his research, he was awarded the American Feed Manufacturers Award in 1959 and the Borden Award in Dairy Production in 1966 from the American Dairy Science Association (ADSA). He was named as an ADSA Fellow in 1999, one of the highest distinctions an ADSA member can achieve. He was awarded the Gus Bohstedt Award from the American Society of Animal Science in 1977. In 1969, he was invited to be part of the White House Conference on Food, Nutrition and Health. From 1970-72, he served as the interim associate chair the department and then associate chair from 1983-86. In 1986, he was named as the associate director of the Ohio Agricultural Research and Development Center, presently the CFAES Wooster campus. After a career spanning 40 years at Ohio State, he retired in 1989 as professor emeritus.

During his career, he published 154 peer-reviewed journal articles, 117 abstracts, five book chapters and many popular press articles. He taught a graduate-level energetics course for about 25 years. He was invited to speak across the United States and internationally, including Austria, Romania, Canada, Thailand and Italy. He was instrumental in establishing many of the equations and requirements published in the National Research Council's Nutrient Requirements of Dairy Cattle. He was the major advisor to six MS and 13 PhD students. Several of his graduate students joined the faculty at land-grant institutions across the United States and became renown scientists and educators. He was a great mentor to graduate students and young faculty. He taught graduate students to think critically, the value of mathematics to the study of biology, and how to be a scientist.

He was soft-spoken, had a warm, friendly smile, and a jolly laugh. He was an avid learner and educator. Professor Conrad exemplified what CFAES strongly values — community focused, putting students first and working collaboratively to sustain life. Russell and his wife, Virginia, were avid dahlia growers and showed their flowers nationally as part of American Dahlia Society (ADS). He received an

honorary award in 2021 from ADS for his contributions. In addition, Russ was an active member of the Wooster Kiwanis Club for over 65 years, was past president of the Wayne County Unit of the American Cancer Society, served for six years on the Board of Trustees of Wittenberg University, and was a member Sigma Xi and the American Association for the Advancement of Science.

On behalf of the entire university community, the Board of Trustees expresses to the family and loved ones of Professor Harry Russell "Russ" Conrad its deepest sympathy and compassion for their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy and appreciation.

THE HONORABLE JO ANN DAVIDSON

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the October 25, 2024, death of Jo Ann Davidson, former speaker of the Ohio House of Representatives, member of the university's Board of Trustees and trailblazing public servant. She was 97.

Mrs. Jo Ann Davidson dedicated her career to serving the people of Ohio and inspiring others, especially women, to take on a greater role in civic life.

In 1967, she won election to public office for the first time — a seat on Reynoldsburg City Council she held for the following 10 years. She also served as Truro Township Clerk, a member of the Franklin County Mental Health Board and as vice chair of the Ohio Turnpike Commission.

In 1980, Mrs. Davidson was elected to the Ohio House of Representatives, beginning a two-decade career as a state legislator. After holding a number of leadership roles in the chamber, she was elected by her colleagues as speaker of the House in 1995. She held the post for six years, until term limits forced her departure.

As the first and only woman to serve as speaker, she was a powerful advocate for civic engagement, integrity and bipartisanship. She embodied the idea that good governance is rooted in listening to diverse voices, fostering open dialogue and serving the public good.

Speaker Davidson chaired the Franklin County Republican Central Committee for 20 years and was co-chair of the Republican National Committee from 2005-08. She was known not only for her political acumen but also for her ability to build genuine relationships that transcended traditional political boundaries.

Even after retiring from elected office, Speaker Davidson's steadfast focus on service continued. She was a member of the boards of trustees of the University of Findlay and Franklin University, the Ohio Casino Control Commission, and the Ohio Constitutional Modernization Commission.

She was appointed in 2001 to a nine-year term as a trustee of The Ohio State University. In addition, she served on the John Glenn College of Public Affairs Board of Distinguished Visitors.

In 2000, Speaker Davidson launched The Jo Ann Davidson Ohio Leadership Institute, which was established to encourage and train women to take on more

prominent roles in government and the Republican Party. More than 400 women graduated from the program, including elected and appointed officials across Ohio.

Speaker Davidson was more than a leader; she was a champion for ethical governance and an exemplar of selfless service. Ohio and the nation lost a remarkable figure, but her spirit will live on in every life she impacted and every leader she inspired to serve with courage, humility and an unwavering commitment to the common good.

On behalf of the university community, The Ohio State University Board of Trustees expresses to the family of Speaker Jo Ann Davidson its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy and appreciation.

RICHARD L. DOBEC

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on April 30, 2024, of Richard L. Dobec, professor emeritus in the Department of Horse Production and Management. He was 87.

Prior to starting his formal education, Richard served in the U.S. Navy on the USS Gainard (DD-706), a Sumner-class destroyer, as an electrician. After returning home, he was employed with Grumman Aerospace Company for nine years in the electronics sector for airplanes. One of his special projects was working on the moon lander.

Professor Dobec received his BS (1974) in animal science and his MPS (1975) in statistical genetics from Cornell University. In 1978, he joined the faculty as an assistant professor in horse production and management at The Ohio State University Agricultural Technical Institute (ATI). In addition, he ran the entire horse production and harness racing program in his time at ATI until he retired in 2001.

He was associated with the Standardbred business and harness racing industry as a trainer, driver and owner. He was also involved with the Wayne County Agricultural Society and the Wayne County Fair during the harness racing seasons. Rich collaborated on many occasions with David Foye of Foye Genetics, an equine consulting company. Rich and David were instrumental in the breeding of several horses that competed in the Kentucky Derby over the years.

In his retirement, Richard enjoyed golf, pool and creating cartoons and watercolor paintings. He became an instructor in watercolors at the Wayne Center for the Arts as well as Nick Amster Workshop for students with learning and developmental disabilities. Richard won several Best of Show awards at the Wayne County Fair for his artwork. He was a member of St. Mary of the Immaculate Conception Catholic Church in Wooster, Ohio, a member of the 555th Honors Detachment (Triple Nickel), and the Tin Can Sailors.

Richard and his wife, Patricia, were married in 1961 and made their home in Wooster.

On behalf of the entire university community, the Board of Trustees expresses to the family and loved ones of Professor Richard Dobec its deepest sympathy and

compassion for their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy and appreciation.

RONALD B. "RON" HAMMOND

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on April 26, 2024, of Ronald B. "Ron" Hammond, professor emeritus in the Department of Entomology. He was 73.

Professor Hammond began his 35-year career in the Department of Entomology on the College of Food, Agricultural, and Environmental Sciences (CFAES) Wooster Campus as an assistant professor in 1979 after earning his PhD at Iowa State University. He was promoted to associate professor with tenure in 1985 and to professor in 2000, before retiring in 2014. Throughout his career at Ohio State, Ron greatly helped soybean, corn, wheat and alfalfa farmers manage insects and other pests. With his research and Extension responsibilities, he developed important management recommendations for several key pests — such as the potato leafhopper, bean leaf beetle and the soybean aphid — and was a national leader for slug management in field crops. He was a great favorite with farmers for his direct, clear and extremely honest style.

Ron was responsible for the entomology section of the widely distributed OSU Extension Bulletin 827, entitled "Corn, Soybean, Wheat and Alfalfa Field Guide" and continuously updated it with pictures and descriptions of the most economically damaging pests. He was a key faculty member in OSU Extension's Crops Team and contributed extensively to the Crop Observation Recommendation Network (CORN). newsletter for timely updates of pest occurrences throughout the state and management recommendations. He was also one of the early organizers of the workshops that were developed for agronomic crop farmers to take the "deep dive" into learning about pest management.

He was one of the best team members, willing to collaborate with everyone not only within CFAES, but also with field-crop entomologists around the country at land-grant universities and in industry. He was highly respected for his contributions to these many team activities and always got his part done. For example, when he was recovering from an illness, he spent his free time writing the proposal for the renewal of the S1010 (national soybean entomology) multistate project. He was a great favorite at regional meetings of the corn and soybean entomologists, with his no-nonsense, direct assessments of industry policies, academic politics and everything else. His research area was applied and focused on factors such as no-till agriculture and how it relates to pest risks (slugs). At regional meetings, bets were often placed on how soon into the meeting Ron would utter the word "slugs." During his career, he served on several departmental and CFAES committees. In 1991, he took on the monumental task of serving as program chair for the annual meeting of the Entomological Society of America.

On behalf of the entire university community, the Board of Trustees expresses to the family and loved ones of Professor Ron Hammond its deepest sympathy and compassion for their loss. It is directed that this resolution be inscribed upon the

minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy and appreciation.

LOWELL R. "SKIP" NAULT

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on November 6, 2024, of Lowell R. "Skip" Nault, professor emeritus in the Department of Entomology.

He was 84.

Skip carried out his entire 36-year career on the College of Food, Agricultural, and Environmental Sciences (CFAES) Wooster Campus, beginning in 1966 as an assistant professor in the Department of Entomology with a courtesy appointment in plant pathology. He earned his BS at the University of California, Davis and MS and PhD at Cornell University, where he majored in entomology with a minor in plant pathology. After rising through the academic ranks to full professor, he served as associate chair of entomology, associate director and interim director of the Ohio Agricultural Research and Development Center (OARDC), and associate vice president for the CFAES before retiring in 2002. Always an ardent supporter of the Wooster campus, he was a founding member and served as president of the Secrest Arboretum Support Council.

As an early example of the power of interdisciplinary research, Professor Nault worked collaboratively at the interface of plant pathology and entomology, making significant contributions to both disciplines. He was internationally known for his work with insect and mite vectors of plant viruses and mollicutes, especially those infecting maize. Throughout his career, he collaborated with colleagues in the OARDC/USDA-ARS Maize Virus Research Team, which became recognized as the world center for the study of maize virus diseases. His long career was highlighted by a number of important discoveries. Soon after coming to Ohio, he determined that a condition in maize called kernel red streak was not caused by either viruses or molds, as had been previously assumed, but by a salivary phytotoxin from mites feeding on the kernels. This finding saved growers millions of dollars when red-streaked corn was no longer docked in price by grain buyers. The influence of his work only grew as he led many research trips to Mexico, Costa Rica, Argentina, Colombia and Brazil, through which he characterized the etiology and vector transmission of most of the major corn virus and mollicute diseases in the United States and Latin America. His research showed that the neotropical corn leafhopper, *Dalbulus maidis*, was responsible for transmitting the corn stunt spiroplasma, maize bushy stunt phytoplasma (which he first discovered) and maize rayado fino virus, which collectively cause the most damaging maize diseases in Latin America. During one of these trips, he also discovered and described a new *Dalbulus* leafhopper species living on the wild gamagrass relatives of maize. This led to a 17-year study of the evolutionary biology of *Dalbulus* leafhoppers, which proved to be a model system for understanding how a pest species co-evolves with its host plants and plant pathogenic mollicutes. The broad impact of his work was demonstrated by his appearance on the popular CBS program *Universe*, hosted by noted journalist Walter Cronkite. For this report, he led a CBS news crew to Mexico to film the segment.

In addition to his research on crop diseases and their arthropod vectors, Skip maintained a strong interest in evolution and the fundamental aspects of biology. In collaboration with researchers at Cornell, he discovered and chemically identified the alarm pheromone of aphids. He then characterized the symbiotic

relationship of ants and aphids, and first described the interspecies response of ants to aphid alarm pheromone to defend their aphid "herds." His group also characterized the substrate-borne mating calls and courtship behaviors of leafhoppers, demonstrating their species-specificity and potential role in speciation of the *Dalbulus* complex.

Across his career, Professor Nault published more than 150 research articles, dozens of book chapters and co-edited a book. Internationally recognized by his peers for his contributions to science, he was elected as a Fellow of four professional societies: the American Association for the Advancement of Science, the Royal Entomological Society of London, the Entomological Society of America (ESA), and the American Phytopathological Society. In addition, he was elected as president and honorary member of the ESA and received the ESA's J.E. Bussart Memorial Award and C.V. Riley Achievement Award.

Recognition from Ohio State faculty included receiving the OARDC Distinguished Research Award for Senior Faculty and selection as a University Distinguished Scholar.

On a personal level, he was loved by students and colleagues alike. He was gregarious with an infectious laugh and generous in his support for others. As one of his former students said: "Aren't we fortunate to have been witnesses to and participants in his career, and more importantly, members of his extended family."

On behalf of the entire university community, the Board of Trustees expresses to the family and loved ones of Professor Skip Nault its deepest sympathy and compassion for their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy and appreciation.

ALBERT HERMAN SOLOWAY

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on September 7, 2024, of Albert Soloway, dean and professor emeritus in the College of Pharmacy. He was 99.

Dean Soloway received his BS from Worcester Polytech and earned his PhD from the University of Rochester. Dean Soloway joined Ohio State's College of Pharmacy faculty in 1977, serving as the college's fifth dean until 1988. He also served as a professor in the college's Division of Medicinal Chemistry and Pharmacognosy. Prior to joining Ohio State, Dean Soloway was the dean of the College of Pharmacy and Allied Health Professions at Northeastern University in Boston, Massachusetts.

While at Ohio State, Dean Soloway nurtured scholarship, research and teaching in the college. During his tenure, clinical pharmacy educational programs were introduced into the core curriculum, and experiential training of students was enhanced. Additionally, the college doubled in extramural support and was recognized as one of the top pharmacy schools in the nation. He also cultivated a relationship with the Plough Foundation, resulting in the Plough Foundation Scholarship Endowment that has supported as many as 41 students annually and secured an endowed professorship in pharmacy administration from Merrill-Dow Pharmaceuticals. Dean Soloway had an active research program in cancer drug

discovery at Northeastern University and during his deanship at Ohio State, and was a pioneer in the development of boron neutron captured-based chemotherapeutics.

Recognizing the need for Food and Drug Administration examination of medication doses for infants and children, Dean Soloway encouraged a young faculty member, Dr. Milap Nahata, to conduct research at Children's Hospital. This work resulted in clinical studies in young patients, ultimately leading to the discovery of proper doses, pharmacokinetics, efficacy and safety management of many medications. Before 1979, this was only done for adults for a majority of medications.

In 1988, Dean Soloway stepped down from his deanship and began teaching in the college's professional and graduate programs. In that same year, he retired from Ohio State, becoming dean and professor emeritus. In retirement, Dean Soloway wrote a book on higher education titled *Failed Grade: The Corporatization and Decline of Higher Education in America*. In 2013, Dean Soloway was awarded an honorary Doctor of Science from The Ohio State University.

He provided superb leadership during the period of transformative curricular changes in the college's BS (Pharmacy) program, with the inclusion of clinical pharmacy courses and expansion of its experiential components, and implementation of a postbaccalaureate PharmD program which became nationally known for its quality.

On behalf of the entire university community, the Board of Trustees expresses to the family and loved ones of Dean Albert H. Soloway its deepest sympathy and compassion for their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy and appreciation.

ANNA O. SOTER

Synopsis: The Board of Trustees of The Ohio State University expresses its sympathy regarding the October 14, 2024, death of professor emerita Anna Soter, College of Education and Human Ecology. She was 77.

Soter had a BA from the University of Western Australia and an MA from the University of Sydney. Her PhD was from the University of Illinois, Urbana-Champaign. With a background in humanities, applied linguistics and discourse analysis, and interests in language, literature and creative writing, she joined Ohio State in 1986, in the Department of Teaching and Learning.

Soter taught courses in language learning, language methods, poetry, literary theory and young adult literature for preservice English language teachers, doctoral students and in-service teachers. In 1989, she received The Ohio State University Alumni Award for Distinguished Teaching.

She was an active researcher and prolific author of scholarly works. She wrote, edited, co-authored or co-edited eight academic books and more than 40 book chapters and journal articles that were cited more than 3,000 times. She received a prestigious Critics Choice Award from the American Educational Studies Association for her 1999 book *Young Adult Literature* and the *New Literary Theories: Developing Critical Readers in Middle School* from Teachers College Press.

Among her many talks at professional meetings, including in Australia where she maintained association memberships, she gave more than 60 refereed presentations, and more than 50 invited, keynote or plenary addresses in the United States, including multiple years at the annual American Educational Research Association conference and other national organizations to which she belonged. She gave many other talks in Ohio, becoming well known in the state and community. She was a nominated and inducted member of the National Council for Research in Education (NCRE).

Soter had a number of research and training grants. One of the most prominent from the U.S. Department of Education supported a three-year study, "Group Discussions as a Mechanism for Promoting High-Level Comprehension of Text." She, as co-principal investigator, and principal investigator Ian Wilkinson published refereed journal articles about the findings and presented at many conferences. In addition to her academic work, Soter was an award-winning poet and creative fiction writer. She published more than 40 poems in anthologies and journals, as well as several books of poems as sole author or with fellow poets. She was member chair and treasurer of the Ohio Poetry Association and worked with local schools, engaging students in writing activities and awards competitions.

Soter's most enduring interest was the concept of language as a field of energy, meaning "language has a role in shaping and reinforcing what and how we think and feel." Given its potential therapeutic benefits, she created The Hospital Poets program at Ohio State's medical center, organizing poetry readings to relieve stress and enhance wellness for staff and patients. She also founded Writing for Well-Being workshops for cancer survivors with the Arts Outreach Support Program, part of the center's James Cancer Hospital. She chaired the center's Medicine and the Arts Roundtable Board.

After retiring in 2012, Soter was an active member of Ohio State's Emeritus Academy. She continued to be active as a speaker, workshop and writing organizer, and writing coach. She was asked to be a consultant many times over the years, including by major universities and schools.

On behalf of the entire university community, the Board of Trustees expresses to the friends and family of Professor Emerita Anna Soter its deepest condolences for their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy and appreciation.

T. DAVIS SYDNOR

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death of T. Davis Sydnor, professor emeritus of urban forestry in the College of Food, Agricultural, and Environmental Sciences School of Environment and Natural Resources on October 12, 2023.

Professor Sydnor served on the faculty for 48 years with distinction from 1972 until he retired in 2011. He and his colleagues focused on broadening the understanding of the importance of tree selection and the environmental costs and benefits of selection. His research and outreach made an indelible contribution to the fields of forestry, arboriculture and planning, the forest-based industry in Ohio and on Ohio communities seeking to enhance their tree canopy and environment.

Professor Sydnor has made a lasting scholarly impact on the understanding and importance of tree diversity as a management tool to assist in reducing the impact of pests and invasive species. Dr. Sydnor led efforts to understand gaps in planning, managing and planting for urban canopy with available nursery stock. Through survey research, Dr. Sydnor led efforts to understand attitudes toward urban trees across many communities in Ohio.

Dr. Sydnor was a published author of numerous articles for scientific journals and an extensive catalog of Ohio State University Extension publications, including Ohio Trees, which was an update of the original Extension publication Ohio Trees and has been in print since 1980. He co-authored the publication Ash Replacements for Urban and Woodland Plantings in response to the impact emerald ash borer was having on landscape ash trees. He was awarded funding from federal, state and local grants programs to support his translational research program.

He expanded learning and development for landowners and natural resource professionals through exemplary research and outreach programs. He was usually at the forefront of doing workshops to keep tree professionals up to date on what was starting to appear on the landscape. This included workshops in the early days of oak wilt and introducing new software for urban tree professionals, such as i-Tree.

Photographs of trees taken by Dr. Sydnor are utilized in teaching materials across the nation on forest health and management. Many of his images are archived online today at <https://www.forestryimages.org>, which allows professionals across the country to access and utilize them in articles, fact sheets and other publications.

Dr. Sydnor was heavily involved in the Ohio Chapter of the International Society of Arboriculture, serving as president in 2011 and 1987, and the Ohio Chapter of the Society of American Foresters. He was the advisor for the student club Forestry Forum for many years, encouraging them to become active members of these professional societies.

On behalf of the university community, the Board of Trustees expresses to the family of Professor T. Davis Sydnor its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy and appreciation.

PAUL L. WRIGHT

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on August 17, 2024, of Paul Wright, associate professor emeritus in the Department of Agricultural, Environmental, and Development Economics (AEDE) in the College of Food, Agricultural, and Environmental Sciences. He was 85.

Professor Wright earned two degrees from The Ohio State University: a Bachelor of Science in agriculture education in 1960 and a Master of Science in agricultural economics in 1970. Then, in 1978, he earned a law degree from the University of Toledo. His career included 29 years of service with Ohio State University

Extension, serving first as a county 4-H agent and eventually ending as a state specialist in agricultural law as faculty in what was then named the Department of Agricultural Economics. While he was a faculty member, he complemented his important work in Extension with creating an innovative new undergraduate course in agricultural law that serves many students to this day. He retired from The Ohio State University as associate professor emeritus in January 1988. Following his retirement from Ohio State, he co-founded what was likely the first agricultural law firm in Ohio — then named Wright & Logan — which was centered on representing farmers in legal matters.

Growing up on a farm in Coshocton County, Ohio, a passion for agriculture and concern for the well-being of farmers drove Professor Wright's work. As a faculty extension specialist at Ohio State, he drove all across Ohio to teach about legal issues in farm management. This work played a vital role in helping farmers weather the economic crisis in farming of the mid-1980s. In the Department of Agricultural Economics, he helped his colleagues to integrate legal concepts into their teaching and Extension in related fields like farm management, agricultural finance and agribusiness.

Professor Wright leaves behind several durable professional legacies. First, he founded Ohio State's agricultural law program to enhance and expand education in agricultural law and farm management. He then established an endowment in 2006 with Ohio State's College of Food, Agricultural, and Environmental Sciences to ensure a vibrant program in agricultural law continues into the future. Second, he was one of the founding members of the American Agricultural Law Association (AALA), and even served a term as president. This established and nurtured a network of professionals that expanded the legal support available to farmers. His contributions have been honored with accolades. In 1994, the AALA awarded Professor Wright its Distinguished Service Award. Ohio State honored him in 2003 with a Distinguished Alumni Award, and the Ohio agricultural community he served with such dedication inducted him into the Ohio Agricultural Hall of Fame in 2006.

Perhaps Professor Wright's most important legacy is the impact he had on the people around him. His colleagues in what is now the Department of AEDE feel fortunate to have worked with him, as his shared wisdom and experience helped them improve their own teaching and counseling of students and Extension farm clients. He was a warm, committed and generous mentor to the lawyers who carry on the work of Ohio State's agricultural law program. He created a culture of connection in the profession of agricultural law. He helped hundreds of farm families in Ohio navigate legal thickets during both their best and their darkest times. Professor Wright represented the best of the land-grant mission, developing knowledge and sharing it in collaborative networks with students, professionals and people throughout the farm community to help sustain life and transform lives.

On behalf of the entire university community, the Board of Trustees expresses to the family and loved ones of Professor Paul L. Wright its deepest sympathy and compassion for their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy and appreciation.

FRANK J. ZIDONIS

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on June 16, 2024, of two-time alumnus and faculty emeritus Frank J. Zidonis, College of Education and Human Ecology. He was 94.

After earning a bachelor's degree from John Carroll University, he served a tour of duty with the U.S. Marine Corps for two years. He then taught English at the junior high and high school levels for three years for Cleveland Public Schools. He earned an MA and a PhD in English education from Ohio State's College of Education in 1958 and 1961, respectively. His specialization was English, linguistics and curriculum development. While earning his PhD, he was an instructor in the college.

From those beginnings, Zidonis joined the faculty as an assistant professor in 1961 and was promoted in 1967. He became chair of the newly formed Department of Educational Theory and Practice, serving until 1993. He returned to the faculty to teach and advise graduate students until retirement in 1994.

Zidonis was active in the field, especially with the National Council of Teachers of English (NCTE). He served on NCTE's Commission on the English Language from the early to mid-1970s. In the late 1970s through 1981, he served on NCTE's Task Force on English Teacher Preparation. In the early 1980s, he was the Ohio leader of the Program to Recognize Excellence in Student Literary Magazines and, in overlapping years, served on the Committee Against Censorship. He sat on NCTE's editorial board for multiple years.

Zidonis had a number of grant awards, including one on which he was co-principal investigator with Professor Martha King. "The Language of Children: Protocol Materials on Oral Language Acquisition" was funded by the U.S. Department of Education in the 1970s. The intellectual climate of the time was rich, and experts like Zidonis were able to influence school practices. They studied how children developed an understanding of certain phonological/grammatical forms — such as pluralization of nouns and past tense of verbs — that were thought to be universal among all children.

Zidonis and King, along with professors Johanna DeStefano and Victor Rentel, co-authored 10 color films, videos, written guides, audiotapes and slides focused on aspects of language learning and language use. The resources were used by pre-service and in-service teachers and revealed the development of children's language learning, especially their language structures and the situations in which they are used.

Zidonis authored many publications as a result of that project and others. His work dealt mainly with improving the secondary English curriculum and developing more effective teacher-education programs. He published in *English Journal*, *Research in the Teaching of English* and in *Theory into Practice*, among others. He served as co-editor of several special issues of *Theory into Practice* and co-authored multiple book chapters.

He was sought as a consultant many times. For instance, the State University of New York at Albany and Indiana University of Pennsylvania invited him to serve on their English program evaluation teams.

On behalf of the entire university community, the Board of Trustees expresses to the family of Faculty Emeritus Frank Zidonis its deepest sympathy for their loss. It is directed that this resolution be inscribed upon the minutes of the Board of

Trustees and that a copy be tendered to his family as an expression of the board's heartfelt appreciation.

APPROVAL TO SUBMIT AUDITED CONSOLIDATED FINANCIAL STATEMENTS (DRAFT) TO THE AUDITOR OF STATE

Resolution No. 2025-35

Synopsis: Approval to submit the draft audited consolidated financial statements to the Auditor of State, is proposed.

WHEREAS The Ohio State University annually seeks an independent audit of the consolidated financial statements as a matter of strong financial oversight; and

WHEREAS the Auditor of State is required under Ohio law to audit each public office; and

WHEREAS the university is a public office and is required under Ohio law to file a financial report with the Auditor of State for each fiscal year; and

WHEREAS the university has produced consolidated financial statements for the 2023 and 2024 fiscal years, in accordance with accounting principles, generally accepted in the United States of America; and

WHEREAS the university engages an outside auditing firm, currently KPMG LLP, to audit its consolidated financial statements; and

WHEREAS the university management and KPMG have produced a final draft of the audited consolidated financial statements for the 2023 and 2024 fiscal years; and

WHEREAS the Auditor of State may accept the audited consolidated financial statements in lieu of the audit required by Ohio law; and

WHEREAS the audited consolidated financial statements will not be final until approved by the Auditor of State:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby accepts the draft audited consolidated financial statements for the 2023 and 2024 fiscal years; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves the submission of these consolidated financial statements to the Auditor of State for review and approval.

(See Attachment X for background information, page XX)

PERSONNEL ACTIONS

Resolution No. 2025-36

BE IT RESOLVED, That the Board of Trustees hereby approves the personnel actions as recorded in the personnel budget records of the university since the August 22, 2024 meeting of the Board, including the following appointments and contract amendments:

Appointment

Name: Margaret Young
Title: Dean and Director, Lima Campus
Unit: Office of Academic Affairs
Term: July 1, 2024

Name: Matthew Smith
Title: Dean and Director, Newark Campus
Unit: Office of Academic Affairs
Term: August 1, 2024

Name: Jason Opal
Title: Dean and Director, Mansfield Campus
Unit: Office of Academic Affairs
Term: August 15, 2024

Name: Chris Kabourek
Title: Senior Vice President, Administration and Planning
Unit: Office of the President
Term: November 1, 2024

Name: Ravi Bellamkonda
Title: Executive Vice President and Provost
Unit: Office of the President
Term: January 14, 2025

Name: Jennifer Schlueter
Title: Dean and Director, Marion Campus
Unit: Office of Academic Affairs
Term: March 17, 2025

Appointment Extension

Name: Karla Zadnik
Title: Dean, College of Optometry
Unit: Office of Academic Affairs
Term: July 1, 2025 – June 30, 2026

Interim Appointment

Name: Ryan Goerlitz
Title: Co-Leader, Financial Services
Unit: The Ohio State University Wexner Medical Center
Term: October 8, 2024

Name: Bryan Pyles
Title: Co-Leader, Financial Services
Unit: The Ohio State University Wexner Medical Center

Term: October 8, 2024

**APPOINTMENT OF A CHARTER TRUSTEE TO THE OHIO STATE
UNIVERSITY BOARD OF TRUSTEES**

Resolution No. 2025-37

Synopsis: Approval of the appointment of Amy Chronis as a Charter Trustee to The Ohio State University Board of Trustees is proposed.

WHEREAS the Board of Trustees established the position of Charter Trustee at its meeting on February 6, 2009, acknowledging that the establishment of such a position had the potential of further strengthening the governance capacity of the board; and

WHEREAS the Ohio State University is one of the premier public land-grant institutions in the country, and the complex and multi-faceted nature of the university calls for extraordinary leadership at the highest levels; and

WHEREAS the governance of the university is well-served by Charter Trustees, who offer diverse perspectives and experiences; and

WHEREAS the Board has identified certain guidelines for the selection of Charter Trustees, specifically that they shall be non-Ohio residents and shall be chosen on the basis of the following attributes: Ohio State University alumna/alumnus or friend of the university; success in their chosen field or profession; state, national or international prominence; ability to advocate for higher education; and willingness and ability to offer counsel; and

WHEREAS Amy Chronis of Houston, Texas, is a distinguished alumna of The Ohio State University, with a record of extraordinary service to the university, including most recently serving as a public member of the Board of Trustees since 2012; and

WHEREAS Ms. Chronis has a long record of professional experience working with both public and private enterprises primarily in the oil, gas, chemical, technology, and manufacturing industries, and recently retired as the Vice Chairman and US Oil, Gas, and Chemicals Leader and Managing Partner for Deloitte LLP's Houston practice; and

WHEREAS these experiences as well as her extensive philanthropic work have provided Ms. Chronis with expertise in areas critical to the mission of the university and to the work of the Board of Trustees, such that she is an exemplary example of the type of individuals that the Board envisions for the Charter Trustee role:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the appointment of Amy Chronis as a Charter Trustee to serve a term effective November 20, 2024, and ending May 13, 2027.

**APPROVAL TO ESTABLISH A MASTER OF CYBERSECURITY AND
DIGITAL TRUST**

Resolution No. 2025-38

IN THE COLLEGE OF ENGINEERING

Synopsis: Approval to establish a Master of Cybersecurity and Digital Trust degree program in the College of Engineering is proposed.

WHEREAS the goal of the degree program is to supply highly skilled individuals to the cybersecurity workforce in Ohio and the nation; and

WHEREAS the proposed program would focus on imparting cybersecurity knowledge and skill sets relevant to existing and emerging positions in the workforce; and

WHEREAS the program will be a minimum of 30 semester hours, have two tracks and include a mandatory project-oriented course, will be offered fully online, and can be completed in two semesters; and

WHEREAS the proposal has the support of the Departments of Electrical and Computer Engineering, Computer Science and Engineering, and Industrial and Systems Engineering, and will be offered in partnership with the Institute for Cybersecurity and Digital Trust and the College of Engineering's Professional and Distance Education Program; and

WHEREAS the proposal was reviewed and approved by the Council on Academic Affairs at its meeting on June 14, 2024; and

WHEREAS the University Senate approved this proposal on September 19, 2024:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the proposal to establish a Master of Cybersecurity and Digital Trust degree program in the College of Engineering.

(See Appendix X for background information, page XX)

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 2025-39

Synopsis: Approval of the following amendments to the Rules of the University Faculty is proposed.

WHEREAS the University Senate, pursuant to rule 3335-1-09 of the Administrative Code, is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the Rules of the University Faculty as approved by the University Senate; and

WHEREAS the proposed new rule 3335-8-30 would create a uniform and consistent standard for Dean's List recognition across the university, creating greater clarity, understanding, and opportunity to recognize academic excellence; and

WHEREAS the amendment to rule 3335-2-23 would align Council of Deans membership with those who report to the provost; and

WHEREAS the amendment to rule 3335-5-33 removes a reference to "faculty cabinet" and replaces with "senate cabinet"; and

WHEREAS the proposed amendments were approved by the University Senate during meetings on September 19, 2024, and October 31, 2024:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the attached amendments to the Rules of the University Faculty be adopted as recommended by the University Senate.

(See Appendix X for background information, page XX)

FACULTY PERSONNEL ACTIONS

Resolution No. 2025-40

BE IT RESOLVED, That the Board of Trustees hereby approves the faculty personnel actions as recorded in the personnel budget records of the university since the August 21, 2024, meeting of the board, including the following appointments, appointments/reappointments of chairpersons, faculty professional leaves and emeritus titles:

Appointments

Name: MOHAMED ABDEL-RAHMAN
Title: Professor (Irene D. Hirsch Chair in Ophthalmology)
College: Medicine
Term: December 1, 2024, through June 30, 2028

Name: RICHARD BRUNO
Title: Professor (Carol S. Kennedy Professorship in Human Nutrition)
College: Education and Human Ecology
Term: August 15, 2024, through August 14, 2029

Name: GINNY BUMGARDNER
Title: Professor (Olga Jonasson, MD Professorship in Surgery)
College: Medicine
Term: November 1, 2024, through June 30, 2028

Name: CYNTHIA CARNES

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Title: Professor and Senior Associate Vice President (ENGIE-Axium Endowed Chair)
College: Office of Academic Affairs
Term: September 1, 2024, through August 31, 2029

Name: ANNE CO
Title: Professor (Dow Professorship in Chemistry)
College: Arts and Sciences
Term: August 15, 2024, through August 14, 2029

Name: ANA-PAULA CORREIA
Title: Professor (The Ted and Lois Cyphert Distinguished Professorship in Teacher Education)
College: Education and Human Ecology
Term: August 15, 2024, through August 14, 2029

Name: MATTHEW CORRIERE
Title: Professor (The Luther M. Keith Professorship in Surgery)
College: Medicine
Term: November 1, 2024, through June 30, 2028

Name: JODI FORD
Title: Professor (Grayce M. Sills Endowed Professorship in Psychiatric-Mental Health Nursing)
College: Nursing
Term: November 22, 2024, through November 21, 2029

Name: SARAH HAYFORD
Title: Professor (Robert Lazarus Professorship in Population Studies)
College: Arts and Sciences
Term: September 1, 2024, through June 30, 2029

Name: BENJAMIN HOFFMANN
Title: Professor (Designated Professorship in French and Francophone Literature)
College: Arts and Sciences
Term: September 1, 2024, through June 30, 2029

Name: EZEKIEL JOHNSON-HALPERIN
Title: Professor (ENGIE-Axium Endowed Professor)
College: Office of Academic Affairs
Term: September 1, 2024, through August 31, 2029

Name: JOHN MAHARRY
Title: Acting Dean and Director
College: The Ohio State University Marion Campus
Term: January 1, 2025, through March 16, 2025

Name: RUSTIN MOORE
Title: Dean and Professor (The Rita Jean Wolfe Deanship in the College of Veterinary Medicine)
College: Veterinary Medicine
Term: December 1, 2024, through June 30, 2027

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Name: JENNIFER SCHLUETER*
Title: Dean and Professor
College: The Ohio State University Marion Campus
Term: March 17, 2025, through March 16, 2030

Name: WINSTON THOMPSON
Title: Associate Professor (The William H. and Laceryjette V. Casto Professorship in Interprofessional Education)
College: Education and Human Ecology
Term: August 15, 2024, through August 14, 2029

Reappointments

Name: RAFAEL BRUSCHWEILER
Title: Professor (Ohio Research Scholar in Chemistry)
College: Arts and Sciences
Term: September 1, 2023, through August 30, 2028

Name: GREGORY CALDEIRA
Title: Distinguished University Professor (Ann and Darrell Dreher Chair in Political Communication and Policy Thinking)
College: Arts and Sciences
Term: July 1, 2024, through June 30, 2028

Name: JAMES LANDERS
Title: Associate Professor-Clinical (The Harold L. and Audrey P. Enarson Professorship in Public Policy)
College: John Glenn College of Public Affairs
Term: August 15, 2025, through August 14, 2028

Name: MARIA PALAZZI
Title: Professor (Ohio Eminent Scholar in Art and Design Technology)
College: Arts and Sciences
Term: August 1, 2024, through July 31, 2029

Name: CARMEN WINANT
Title: Professor (Roy Lichtenstein Chair of Studio Art)
College: Arts and Sciences
Term: August 15, 2024, through August 14, 2028

Extensions

Name: DAMON JAGGARS
Title: Vice Provost and Dean of University Libraries
College: Office of Academic Affairs
Term: July 1, 2025, through June 30, 2027

Name: BERNADETTE MELNYK
Title: Professor (Helene Fuld Health Trust Endowed Professorship for Evidence-based Practice in Nursing and Healthcare)
College: Nursing
Term: November 1, 2024, through January 10, 2025

Name: RUSTIN MOORE

November 6-20, 2024, Board of Trustees meetings

Title: Dean
College: Veterinary Medicine
Term: July 1, 2025, through June 30, 2027

*New Hire

(See Attachment X for background information, page XX)

DEGREES AND CERTIFICATES

Resolution No. 2025-41

Synopsis: Approval of Degrees and Certificates for autumn term 2024 is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board of Trustees has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the degrees and certificates to be conferred on December 15, 2024, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools.

APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES AND ENTER INTO/INCREASE CONSTRUCTION CONTRACTS

Resolution No. 2025-42

APPROVAL TO ENTER INTO PROFESSIONAL SERVICES CONTRACTS

AIRPORT PLANNING SERVICES
FY25 COLLEGE FACILITY MASTER PLANS
1922 CLUB

APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTS

BUS TESTING FACILITY
DOAN ROOF REPLACEMENT
PARKS – 3RD FLOOR LAB RENOVATION
WATERMAN - MULTISPECIES ANIMAL LEARNING CENTER
JAMES OUTPATIENT – RETAIL PHARMACY & INFUSION BUILDOUT
BUILDING ENVELOPE RENEWAL FY25-26
ELECTRICAL RENOVATIONS FY25-26
ELEVATOR RENOVATIONS FY25-26
HVAC/CONTROL SYSTEM RENEWAL FY25-26

ROOF RENEWAL FY25-26

APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS

**JAMES OUTPATIENT – ADVANCED IMAGING LINAC
WATERMAN INFRASTRUCTURE PROJECT**

Synopsis: Authorization to enter into/increase professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the University desires to enter into professional services contracts for the following projects; and

	Prof. Serv. Approval Requested	Total Requested	
Airport Planning Services	\$0.3M	\$0.3M	Partner funds
FY25 College Facility Master Plans	\$1.0M	\$1.0M	University funds
1922 Club	\$1.5M	\$1.5M	Auxiliary Funds

WHEREAS in accordance with the attached materials, the University desires to enter into/increase professional services contracts and enter into/increase construction contracts for the following projects; and

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Requested	
Bus Testing Facility	\$0.8M	\$0.7M	\$1.5M	Partner funds
Doan Roof Replacement	\$3.2M	\$10.8M	\$14.0M	Auxiliary funds
Parks – 3 rd Floor Lab Renovation	\$0.4M	\$3.9M	\$4.3M	University funds
Waterman – Multispecies Animal Learning Center	\$0.1M	\$1.8M	\$1.9M	University funds University debt Fundraising State funds
James Outpatient – Retail Pharmacy & Infusion Buildout	\$0.4M	\$3.8M	\$4.2M	Auxiliary funds

Building Envelope Renewal FY25-26	\$0.9M	\$6.1M	\$7.0M	State funds
Electrical Renovations FY25-26	\$0.5M	\$3.9M	\$4.4M	State funds
Elevator Renovations FY25-26	\$1.0M	\$6.5M	\$7.5M	State funds
HVAC/Control System Renewal FY25-26	\$1.2M	\$6.0M	\$7.2M	State funds
Roof Renewal FY25-26	\$1.1M	\$7.4M	\$8.5M	State funds

WHEREAS in accordance with the attached materials, the University desires to enter into construction contracts for the following projects; and

	Construction Approval Requested	Total Requested	
James Outpatient – Advanced Imaging LINAC	\$9.4M	\$9.4M	Auxiliary funds
Waterman Infrastructure Project	\$6.9M	\$6.9M	University funds

WHEREAS the Master Planning and Facilities Committee has reviewed the projects listed above for alignment with all applicable campus plans and guidelines; and

WHEREAS the Finance Committee has reviewed the projects listed above for alignment with the Capital Investment Plan and other applicable financial plans.

NOW THEREFORE

BE IT RESOLVED, that the Board of Trustees hereby approves that the fiscal year 2025 Capital Investment Plan be amended to include additional funding for the Waterman Multispecies Animal Learning Center project and the 1922 Club; and

NOW THEREFORE

BE IT RESOLVED, that the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to enter into/increase professional services and construction contracts for the projects listed above in accordance with established university and State of Ohio procedures, with all actions to be reported to the board at the appropriate time.

(See Appendix X for background information, page XX)

APPROVAL FOR MASTER AGREEMENT BETWEEN THE OHIO STATE UNIVERSITY, SCIENCE AND TECHNOLOGY CAMPUS CORPORATION, AND TISHMAN SPEYER PROPERTIES, L.P. OR ITS AFFILIATE

Resolution No. 2025-43

THE OHIO STATE UNIVERSITY TO ENTER AND JOIN IN A MASTER AGREEMENT BETWEEN SCIENCE AND TECHNOLOGY CAMPUS CORPORATION AND TISHMAN SPEYER PROPERTIES, L.P. OR ITS AFFILIATE WITH RESPECT TO CERTAIN LAND WITHIN THE INNOVATION DISTRICT, FRANKLIN COUNTY, COLUMBUS, OHIO

Synopsis: Authorization for The Ohio State University to enter and join in a Master Agreement between Science and Technology Campus Corporation (SciTech) and Tishman Speyer Properties, L.P. or its affiliate (Tishman Speyer), which Master Agreement sets forth a process for SciTech and Tishman Speyer to enter into ground leases and ground subleases for an approximately 50-acre portion of the university's more than 350-acre innovation district to develop projects that have uses complimentary to the goals and mission of the innovation district.

WHEREAS the university's more than 350-acre innovation district sits on its West campus and supports the integration of education, research and economic development for the benefit of the university, City of Columbus, the Central Ohio region, the State of Ohio and beyond; and

WHEREAS in furtherance of the innovation district, the university has identified approximately 50 acres for development by entities other than the university and worked with SciTech and Tishman Speyer to outline a process whereby the parties may enter into ground leases and ground subleases for uses that are complimentary to the goals and mission of the innovation district; and

WHEREAS The Ohio State University seeks to join in a Master Agreement between SciTech and Tishman Speyer that memorializes the terms and conditions of the process, which agreement has a term of 10 years, subject to extension rights:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance shall be authorized to take any action required to effect execution of the Master Agreement and related agreements for the purpose of development of approximately 50 acres of land within the university's innovation district upon terms and conditions deemed to be in the best interest of the university.

**APPROVAL FOR GROUND LEASE OF REAL PROPERTY (CARMENTON
PHASE 1B) FROM THE OHIO STATE UNIVERSITY TO SCIENCE AND
TECHNOLOGY CAMPUS CORPORATION**

Resolution No. 2025-44

APPROXIMATELY 13 ACRES OF LAND WITHIN THE OHIO STATE
UNIVERSITY'S INNOVATION DISTRICT, FRANKLIN COUNTY, COLUMBUS,
OHIO

Synopsis: Authorization for The Ohio State University to enter into a ground lease in accordance with Ohio Revised Code Section 123.17 or such other authorizing statute(s), with Science and Technology Campus Corporation (SciTech), a not for profit corporation, for approximately 13 acres of land within the university's innovation district. SciTech, in turn, will sublease portions of the land for the purposes of developing a mixed-use project that may include commercial residential buildings, ground floor retail, structured parking and other ancillary uses (Phase 1B).

WHEREAS the university's innovation district sits on its West campus and supports the integration of education, research and economic development for the benefit of the university, City of Columbus, the Central Ohio region, the State of Ohio and beyond; and

WHEREAS in furtherance of the innovation district and in accordance with that certain Master Agreement to be entered into by SciTech and Tishman Speyer Properties, L.P. or its affiliate and joined by the university, the university seeks to lease Phase 1B of the university's innovation district for the development of a mixed-use project to integrate with its recently opened research facilities within the district; and

WHEREAS in accordance with Ohio Revised Code Section 123.17, the land is not required for use of the university:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance shall be authorized to take any action required to effect the execution of a long-term ground lease with SciTech for approximately 13 acres for a term of 40 years with a renewal option for an additional 40 years, each under such additional terms and conditions deemed to be in the best interest of the university.

APPROVAL OF JOINT USE AGREEMENT

Resolution No. 2025-45

BETWEEN THE OHIO STATE UNIVERSITY
AND THE MID-OHIO FOOD COLLECTIVE

Synopsis: Authorization to enter into a Joint Use Agreement (JUA) with the Mid-Ohio Food Collective, an Ohio nonprofit agency, to document the value and permit the release of funds appropriated in the State Capital Bill to construct the Eastland

Prosperity Center, a multi-purpose community services center, located 4485 Refugee Rd, Columbus, OH, is proposed.

WHEREAS The Ohio State University was allocated \$500,000 in the 2025-2026 State Capital Bill that was specifically designated for use by the Mid-Ohio Food Collective; and

WHEREAS the Mid-Ohio Food Collective will utilize the funds to construct a multi-purpose community services center to provide space for multiple service providers for those in need in Central Ohio; and

WHEREAS the Mid-Ohio Food Collective commits to making the facilities available for the university's use; and

WHEREAS the terms and conditions for this university use shall be more favorable than the terms and conditions of use by any other entity to a degree that reasonably reflects the magnitude of the university's investment in the Mid-Ohio Food Collective's Eastland Prosperity Center for the term of the agreement; and

WHEREAS except for the funds used to cover the university's reasonable administrative costs related to the project, the funds provided under this JUA shall be used by the Mid-Ohio Food Collective only for capital improvements or purchases and shall not be used for operating expenses; and

WHEREAS the university's use of the Eastland Prosperity Center will promote the University's mission to advance the well-being of the people of Ohio through the creation of space to offer necessary services for those in need; and

WHEREAS before the state capital appropriation may be released to the Mid-Ohio Food Collective, the Ohio Department of Higher Education requires that a JUA between the university and the Mid-Ohio Food Collective be signed to document the value of the appropriation to the university and to ensure the benefits to the university will continue for a minimum period of 20 years:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance and/or Administration and Planning be authorized to take any action required to effect this Joint Use Agreement containing terms and conditions deemed to be in the best interest of the university.

APPROVAL OF JOINT USE AGREEMENT

Resolution No. 2025-46

**BETWEEN THE OHIO STATE UNIVERSITY
AND THE PAST FOUNDATION**

Synopsis: Authorization to enter into a Joint Use Agreement (JUA) with the PAST Foundation, an Ohio nonprofit agency, to document the value and permit the release of funds appropriated in the State Capital Bill to cover general

infrastructure and equipment for the PAST Advanced Manufacturing Fabrication Lab located 1003 Kinnear Road, Columbus, OH, is proposed.

WHEREAS The Ohio State University was allocated \$300,000 in the 2025-2026 State Capital Bill that was specifically designated for use by PAST Foundation; and

WHEREAS PAST Foundation will utilize the funds to install general infrastructure and equipment in the PAST Advanced Manufacturing Lab to provide learning opportunities for students in Central Ohio; and

WHEREAS PAST Foundation commits to making the facilities available for the university's use; and

WHEREAS the terms and conditions for this university use shall be more favorable than the terms and conditions of use by any other entity to a degree that reasonably reflects the magnitude of the university's investment in the PAST Advanced Manufacturing Lab for the term of the agreement; and

WHEREAS except for the funds used to cover the university's reasonable administrative costs related to the project, the funds provided under this JUA shall be used by PAST Foundation only for capital improvements or purchases and shall not be used for operating expenses; and

WHEREAS the university's use of the Advanced Manufacturing Lab will promote the University's mission to advance the well-being of the people of Ohio and the global community through the creation and dissemination of knowledge; and

WHEREAS before the state capital appropriation may be released to PAST Foundation, the Ohio Department of Higher Education requires that a JUA between the university and PAST Foundation be signed to document the value of the appropriation to the university and to ensure the benefits to the university will continue for a minimum period of 20 years:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance and/or Administration and Planning be authorized to take any action required to effect this Joint Use Agreement containing terms and conditions deemed to be in the best interest of the university.

APPROVAL OF JOINT USE AGREEMENT

Resolution No. 2025-47

**BETWEEN THE OHIO STATE UNIVERSITY
AND MERCY HEALTH – SPRINGFIELD REGIONAL MEDICAL CENTER**

Synopsis: Authorization to enter into a Joint Use Agreement (JUA) with Mercy Health – Springfield Regional Medical Center, an Ohio not-for-profit healthcare system, to document the value and permit the release of funds appropriated in the State Capital Bill to partially cover the cost of advanced radiation therapy

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equipment for the Springfield Regional Medical Center Advanced Radiation Therapy located 100 Medical Center Dr, Springfield, OH, is proposed.

WHEREAS The Ohio State University was allocated \$750,000 in the 2025-2026 State Capital Bill that was specifically designated for use by Mercy Health – Springfield Regional Medical Center; and

WHEREAS Mercy Health – Springfield Regional Medical Center will utilize the funds to partially cover the cost of advanced radiation therapy equipment and facility improvements to provide radiation treatment for patients in Central Ohio; and

WHEREAS Mercy Health – Springfield Regional Medical Center commits to making the facilities available for the university's use; and

WHEREAS the terms and conditions for this university use shall be more favorable than the terms and conditions of use by any other entity to a degree that reasonably reflects the magnitude of the university's investment in the Springfield Regional Medical Center Advanced Radiation Therapy for the term of the agreement; and

WHEREAS except for the funds used to cover the university's reasonable administrative costs related to the project, the funds provided under this JUA shall be used by Mercy Health – Springfield Regional Medical Center only for capital improvements or purchases and shall not be used for operating expenses; and

WHEREAS the university's use of the Springfield Regional Medical Center Advanced Radiation Therapy will promote the University's mission to advance the well-being of the people of Ohio through the treatment of patients and education about therapies benefiting individual health; and

WHEREAS before the state capital appropriation may be released to Mercy Health – Springfield Regional Medical Center, the Ohio Department of Higher Education requires that a JUA between the university and Mercy Health – Springfield Regional Medical Center be signed to document the value of the appropriation to the university and to ensure the benefits to the university will continue for a minimum period of 20 years:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance and/or Administration and Planning be authorized to take any action required to effect this Joint Use Agreement containing terms and conditions deemed to be in the best interest of the university.

**APPROVAL OF THE FY24 PROGRESS REPORT ON THE OHIO TASK
FORCE ON AFFORDABILITY AND EFFICIENCY IN HIGHER EDUCATION
RECOMMENDATIONS**

Resolution No. 2025-48

Synopsis: Approval of Ohio State's FY24 progress report on the Ohio Task Force on Affordability and Efficiency recommendations, which will be submitted to the Chancellor of Higher Education, is proposed.

WHEREAS Governor John R. Kasich established the Ohio Task Force on Affordability and Efficiency in Higher Education in 2015 to recommend solutions for state colleges and universities to enhance affordability and efficiency; and WHEREAS The Ohio State University supported the goals and work of this task force; and

WHEREAS the task force delivered its recommendations in the report "Action Steps to Reduce College Costs" on October 1, 2015; and

WHEREAS House Bill 49 (Section 381.550) requires the Board of Trustees of each state college and university to approve an efficiency report based on the task force recommendations each fiscal year and submit it to the Chancellor of Higher Education; and

WHEREAS consultations have taken place within the university to review and apply the recommendations to Ohio State's circumstances; and

WHEREAS Ohio State's strategic goal focused on operational excellence and resource stewardship is in strong alignment with task force recommendations:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the university's FY24 progress report in response to the task force recommendations, as detailed in the attached document; and

BE IT FURTHER RESOLVED, That the attached document be delivered to the Chancellor of the Ohio Department of Higher Education.

(See Appendix X for background information, page XX)

AUTHORIZATION TO APPROVE FOOTBALL TICKET PRICES AND GOLF COURSE MEMBERSHIP DUES

Resolution No. 2025-49

Synopsis: Approval of student football ticket prices for fiscal year 2026 and golf course membership dues for calendar year 2025 at the recommended levels is requested.

WHEREAS The Ohio State University Department of Athletics has a long history of self-sustainability in supporting 36 world-class athletics programs and providing needed revenues back to the university for scholarships and academic programs; and

WHEREAS each year the Athletic Council reviews projections for the coming year's budget and recommends ticket prices and golf course membership dues; and

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WHEREAS the Athletic Council has approved the student football ticket prices and golf course membership dues as shown on the attached document; and

WHEREAS the Athletic Council's recommendations have been reviewed and are recommended by the appropriate University administration:

NOW THEREFORE

BE IT RESOLVED that the recommended student football ticket prices for fiscal year 2026 and golf course membership dues for calendar year 2025 be approved.

(See Attachment X for background information, page XX)

APPROVAL OF THE UNIVERSITY FOUNDATION REPORT

Resolution No. 2025-50

Synopsis: Approval of the University Foundation Report as of September 30, 2024, is proposed.

WHEREAS monies are solicited and received on behalf of the university from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Foundation; and

WHEREAS this report includes: (i) the establishment of one designated professorship: the Designated Professorship in French and Francophone Literature; two (2) endowed chairs: the Roger E. Kirk Endowed Chair in Quantitative Psychology and the Carter V. Findley Chair in Ottoman and Turkish History; one (1) endowed fellowship: the Roger E. Kirk Endowed Fellowship in Quantitative Psychology; five (5) scholarships as part of the Scarlet and Gray Advantage Endowed Matching Gift Program; and twenty-three (23) additional named endowed funds; (ii) the revision of eleven (11) named endowed funds; (iii) the closure of one (1) named endowed fund:

NOW THEREFORE

BE IT RESOLVED, that the Board of Trustees hereby approves The Ohio State University Foundation Report as of September 30, 2024.

(See Attachment X for background information, page XX)

NAMING OF THE DR. MICHAEL B. AND JOYCE Y. HALLETT LAB

Resolution No. 2025-51

IN OUTPATIENT CARE NEW ALBANY

Synopsis: Approval for the naming of the blood draw lab (X110C) in the Outpatient Care New Albany facility, located at 6100 North Hamilton Road, is proposed.

WHEREAS The Outpatient Care New Albany facility is part of a new suburban outpatient care program at the Wexner Medical Center that supports growth in the region and excellence in academic health care; and

WHEREAS the New Albany facility will include program offerings such as ambulatory surgery, endoscopy, primary care, specialty medical and surgical clinics and related support spaces; and

WHEREAS Michael and Joyce Hallet have provided significant contributions to the Wexner Medical Center and the Outpatient Care New Albany facility; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Michael and Joyce Hallet's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned space be named the Dr. Michael B. and Joyce Y. Hallet Lab.

NAMING OF INTERNAL SPACES IN THE INTERDISCIPLINARY HEALTH SCIENCES CENTER

Resolution No. 2025-52

IN THE INTERDISCIPLINARY HEALTH SCIENCES CENTER

Synopsis: Approval for the naming of internal spaces in the Interdisciplinary Health Sciences Center, located at 1645 Neil Avenue, is proposed.

WHEREAS the Interdisciplinary Health Sciences Center provides upgraded and flexible facilities to create a collaborative campus for interprofessional education throughout the College of Medicine and the Health Science colleges; and

WHEREAS through immersive interdisciplinary opportunities and next-generation educational technologies, future physicians and health science professionals will enrich their knowledge, experience and professional connections, so they may effectively lead wherever they establish their practice; and

WHEREAS the donors listed below have provided significant contributions toward the College of Medicine and the Interdisciplinary Health Sciences Center; and

- The Medical Class of 1971
- College of Medicine Class of 1999
- The Medical Class of 1975
- Dr. Zachary and Natalie Walker

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy, and if at any time following the approval of a naming, circumstances change so that the continued use of the name may compromise the integrity or reputation of the University, the University may remove the name with the approval of the President and the Board of Trustees and notification of the Donors, if possible:

NOW THEREFORE

BE IT RESOLVED, that in acknowledgement of the aforementioned donors' philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the internal spaces be named the following:

- Generous gift from the Medical Class of 1971 in honor of George Paulson, MD (room 132)
- Generous gift from the College of Medicine Class of 1999 in memory of Dr. John Stang (room 001)
- Generous gift from the Medical Class of 1975 in memory of Margaret Hines, PhD (room 018)
- Generous gift in memory of Christine Walker (room 015N)

Mr. Zeiger:

The Board will now proceed to vote on the items that are on the Consent Agenda. We will now hold two roll-calls. First, we will vote on only item No. 9 on the Consent Agenda, which is the Approval to Enter Into and Increase Professional Services and Enter Into and Increase Construction Contracts. Mr. Kaplan will be abstaining on issue No. 9.

Upon the motion of Mr. Zeiger, seconded by Mr. Stockmeister, the Board of Trustees adopted the foregoing resolution by majority roll-call vote, cast by the following trustees: Mr. Zeiger, Mr. Stockmeister, Mr. Heminger, Ms. Kessler, Mrs. Harsh, Dr. Wilkinson, Mr. Kiggin, Mr. Mitevski, Mr. Bigby, Mr. Perez, Mr. Kastan, Mr. Skestos, Ms. Trott, Mr. Kerner and Dr. Buchan. Mr. Kaplan abstained.

Ms. Eveland:

Motion carries.

Mr. Zeiger:

Thank you. We will now vote on the remaining items listed on the Consent Agenda.

Upon motion of Mr. Zeiger, seconded by Mr. Heminger, the Board of Trustees adopted the foregoing resolutions by unanimous roll-call vote, cast by the following trustees: Mr. Zeiger, Mr. Stockmeister, Mr. Heminger, Ms. Kessler, Mr. Kaplan, Mrs. Harsh, Dr. Wilkinson, Mr. Kiggin, Mr. Mitevski, Mr. Bigby, Mr. Perez, Mr. Kastan, Mr. Skestos, Ms. Trott, Mr. Kerner and Dr. Buchan.

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Ms. Eveland:

Motion carries.

Mr. Zeiger:

Thank you. Are there any other items to come before the meeting of the Board today? Hearing none, at this point, the meeting is adjourned. Thank you all so much.

The meeting adjourned at 10:05 a.m.

Attest:

John W. Zeiger
Chairman

Jessica A. Eveland
Secretary