

**WEDNESDAY, NOVEMBER 20, 2024**  
**FULL-BOARD PUBLIC SESSION**

Longaberger Alumni House  
2200 Olentangy River Rd, Columbus, Ohio 43210  
Or watch via livestream at <https://livestream.com/wosu/bot112024>

9:00 a.m. **Board Meeting Reconvenes**

Approval of August 2024 Meeting Minutes – Mr. John Zeiger

President's Report – President Walter E. Carter Jr.

Annual Trustee Ethics Training – Ms. Anne Garcia, Mr. Gates Garrity-Rokous, Ms. Jessica Tobias

BuckeyeThon: Creating Millions of Miracles Together – Dr. Melissa Shivers

Annual University Audit Overview – Mr. Michael Papadakis, Ms. Kristine Devine, Mr. David Gagnon

Consent Agenda

1. Resolutions in Memoriam
2. **Hand-Carry:** Approval to Submit Audited Consolidated Financial Statements (draft) to the Auditor of State
3. **Hand-Carry:** Personnel Actions
4. **Hand-Carry:** Appointment of a Charter Trustee
5. Approval to Establish a Master of Cybersecurity and Digital Trust
6. Amendments to the *Rules of the University Faculty*
7. Faculty Personnel Actions
8. Degrees and Certificates
9. Approval to Enter Into/Increase Professional Services and Enter Into/Increase Construction Contracts
10. Approval for Master Agreement Between The Ohio State University, Science and Technology Campus Corporation, and Tishman Speyer Properties, L.P. or its affiliate
11. Approval for Ground Lease of Real Property (Carmenton Phase 1B) from The Ohio State University to Science and Technology Campus Corporation
12. Approval of Joint Use Agreement – Mid-Ohio Food Collective's Eastland Prosperity Center
13. Approval of Joint Use Agreement – PAST Foundation's Advanced Manufacturing Fabrication Lab
14. Approval of Joint Use Agreement – Mercy Health's Springfield Regional Medical Center Proton Therapy
15. Approval of the FY24 Progress Report on the Ohio Task Force on Affordability and Efficiency in Higher Education Recommendations
16. Authorization to Approve Football Ticket Prices and Golf Course Membership Dues
17. Approval of the University Foundation Report
18. Naming of the Dr. Michael B. and Joyce Y. Hallett Lab
19. Naming of Internal Spaces in the Interdisciplinary Health Sciences Center

THE OHIO STATE UNIVERSITY  
OFFICIAL PROCEEDINGS OF THE  
ONE THOUSAND FIVE HUNDRED AND TWENTY-SEVENTH  
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, August 20-22, 2024

The Board of Trustees and its committees met at Longaberger Alumni House in Columbus, Ohio, and virtually over Zoom on August 20-22, 2024, pursuant to adjournment.

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Minutes of the last meetings were approved.

August 20-22, 2024, Board of Trustees meetings

### FULL-BOARD EXECUTIVE SESSION

Board Chair John W. Zeiger called the meeting of the Board of Trustees to order on Tuesday, August 20, 2024, at 8:55 a.m.

Members Present: John W. Zeiger, Alan A. Stockmeister, Gary R. Heminger, Elizabeth P. Kessler, Lewis Von Thaer, Jeff M.S. Kaplan, Elizabeth A. Harsh, Reginald A. Wilkinson, Michael F. Kiggin, Tomislav B. Mitevski, Pierre Bigby, Juan Jose Perez, Bradley R. Kastan, George A. Skestos and Joshua H.B. Kerner.

Members Present via Zoom: N/A

Members Absent: N/A

Mr. Zeiger:

Will the Secretary please advise when a quorum is present?

Ms. Eveland:

A quorum is present.

Mr. Zeiger:

Thank you. At this time, I would like to convene this meeting of the Board of Trustees and move that the Board recess into executive session to consult with legal counsel regarding pending or imminent litigation; to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes; and to discuss personnel matters involving the appointment, employment and compensation of public officials, which are required to be kept confidential under Ohio law.

Upon the motion of Mr. Zeiger, seconded by Mr. Kaplan, the Board of Trustees adopted the foregoing motion by unanimous roll-call vote, cast by trustees: Mr. Zeiger, Mr. Stockmeister, Mr. Heminger, Ms. Kessler, Mr. Von Thaer, Mr. Kaplan, Mrs. Harsh, Dr. Wilkinson, Mr. Kiggin, Mr. Mitevski, Mr. Bigby, Mr. Perez, Mr. Kastan, Mr. Skestos and Mr. Kerner.

The meeting entered executive session at 8:57 a.m. and adjourned at 12:01 p.m.

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### WEXNER MEDICAL CENTER BOARD MEETING

Board Secretary Jessica Eveland called the meeting of the Wexner Medical Center Board to order on Tuesday, August 20, 2024, at 1:00 p.m.

Members Present: Leslie H. Wexner, Alan A. Stockmeister, Gary R. Heminger, Tomislav B. Mitevski, Juan Jose Perez, George A. Skestos, Joshua H.B. Kerner, Robert H. Schottenstein - arrived at 1:56 p.m., Stephen D. Steinour, Cindy Hilsheimer, Amy Chronis, Hiroyuki Fujita, John W. Zeiger (ex officio) Walter E. Carter Jr. (ex officio), Karla Zadnik (ex officio), Michael Papadakis (ex officio) and John J. Warner (ex officio).

August 20-22, 2024, Board of Trustees meetings

Members Present via Zoom: N/A

Members Absent: N/A

It was moved by Mr. Stockmeister and seconded by Mr. Wexner that the Wexner Medical Center Board recess into executive session to discuss the sale or disposition of property; to consider business-sensitive trade secrets and quality matters required to be kept confidential by federal and state statutes; to consult with legal counsel regarding pending or imminent litigation; and to discuss personnel matters involving the appointment, employment and compensation of public officials, which are required to be kept confidential under Ohio law.

A roll-call vote was taken, and the Board voted to go into executive session with the following members present and voting: Mr. Wexner, Mr. Stockmeister, Mr. Heminger, Mr. Mitevski, Mr. Perez, Mr. Skestos, Mr. Kerner, Ms. Hilsheimer, Ms. Chronis, Dr. Fujita, Mr. Zeiger, President Carter, Dr. Zadnik, Mr. Papadakis and Dr. Warner. Mr. Steinour and Mr. Schottenstein were not present during the vote.

The Wexner Medical Center Board entered into executive session at 1:42 p.m. The meeting adjourned at 4:59 p.m.

(See Appendix X for Summary of Actions Taken, page XX)

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#### **TALENT, COMPENSATION & GOVERNANCE COMMITTEE**

Committee Chair Jeff Kaplan called the meeting of the Talent, Compensation & Governance Committee of the Board of Trustees to order on Wednesday, August 21, 2024, at 8:00 a.m.

Members Present: Jeff M.S. Kaplan, Elizabeth P. Kessler, Alan A. Stockmeister, Gary R. Heminger, Lewis Von Thae, Reginald A. Wilkinson, Tomislav B. Mitevski, Juan Jose Perez and John W. Zeiger (ex officio).

Members Present via Zoom: N/A

Members Absent: N/A

It was moved by Mr. Kaplan and seconded by Mr. Von Thae that the committee recess into executive session to discuss business-sensitive trade secrets required to be kept confidential by federal and state statutes; to discuss personnel matters regarding the appointment, employment and compensation of public employees; and to consult with legal counsel regarding pending or imminent litigation.

A roll-call vote was taken, and the committee voted to move into executive session with the following members present and voting: Mr. Kaplan, Ms. Kessler, Mr. Stockmeister, Mr. Heminger, Mr. Von Thae, Dr. Wilkinson, Mr. Mitevski, Mr. Perez and Mr. Zeiger.

The committee entered executive session at 8:01 a.m. and reconvened in public session at 9:51 a.m. The committee adjourned at 9:57 a.m.

(See Appendix X for Summary of Actions Taken, page XX)

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### **LEGAL, AUDIT, RISK & COMPLIANCE COMMITTEE MEETING**

Committee Chair Elizabeth Kessler called the meeting of the Legal, Audit, Risk & Compliance Committee of the Board of Trustees to order on Wednesday, August 21, 2024, at 10:29 a.m.

Members Present: Elizabeth P. Kessler, Bradley R. Kastan, Alan A. Stockmeister, Elizabeth A. Harsh, Michael F. Kiggin, Juan Jose Perez, Amy Chronis and John W. Zeiger (ex officio).

Members Present via Zoom: N/A

Members Absent: N/A

It was moved by Ms. Kessler and seconded by Mrs. Harsh that the committee recess into executive session to consult with legal counsel regarding pending or imminent litigation; to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes; and to discuss personnel matters regarding the appointment, employment and compensation of public employees.

A roll-call vote was taken, and the committee voted to move into executive session with the following members present and voting: Ms. Kessler, Mr. Kastan, Mr. Stockmeister, Mrs. Harsh, Mr. Kiggin, Mr. Perez, Ms. Chronis and Mr. Zeiger.

The committee entered executive session at 11:04 a.m. The meeting adjourned at 12:11 p.m.

(See Appendix XX for Summary of Actions Taken, page XX)

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### **ATHLETICS COMMITTEE MEETING**

Committee Chair Gary Heminger called the meeting of the Athletics Committee of the Board of Trustees to order on Wednesday, August 21, 2024, at 12:59 p.m.

Members Present: Gary R. Heminger, Michael F. Kiggin, Alan A. Stockmeister, Jeff M.S. Kaplan, Pierre Bigby, Bradley R. Kastan and George A. Skestos. Elizabeth P. Kessler and John W. Zeiger arrived late.

Members Present via Zoom: N/A

Members Absent: N/A

It was moved by Mr. Heminger and seconded by Mr. Stockmeister that the committee recess into executive session to discuss business-sensitive trade secrets required to be kept confidential by federal and state statutes; to discuss personnel matters regarding the appointment, employment and compensation of public employees; and to consult with legal counsel regarding pending or imminent litigation.

August 20-22, 2024, Board of Trustees meetings

A roll-call vote was taken, and the committee voted to go into executive session with the following members present and voting: Mr. Heminger, Mr. Kiggin, Mr. Stockmeister, Mr. Kaplan, Mr. Bigby, Mr. Kastan, Mr. Skestos and Mr. Zeiger. Ms. Kessler was not available during vote.

The committee entered into executive session at 1:20 p.m. The meeting adjourned at 2:42 p.m.

(See Appendix X for Summary of Actions Taken, page XX)

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### **ACADEMIC AFFAIRS & STUDENT LIFE COMMITTEE MEETING**

Committee Chair Reginald Wilkinson called the meeting of the Academic Affairs & Student Life Committee of the Board of Trustees to order on Wednesday, August 21, 2024, at 2:59 p.m.

Members Present: Reginald A. Wilkinson, Elizabeth A. Harsh, Elizabeth P. Kessler, Jeff M.S. Kaplan, Michael F. Kiggin, Bradley R. Kastan, Eric Bielefeld and John W. Zeiger (ex officio).

Members Present via Zoom: N/A

Members Absent: N/A

It was moved by Dr. Wilkinson and seconded by Mr. Kaplan that the committee recess into executive session to discuss business-sensitive trade secrets required to be kept confidential by federal and state statutes and to discuss personnel matters involving the appointment, employment and compensation of public officials, which are required to be kept confidential under Ohio law.

A roll-call vote was taken, and the committee voted to go into executive session with the following members present and voting: Dr. Wilkinson, Mrs. Harsh, Ms. Kessler, Mr. Kaplan, Mr. Kiggin, Mr. Kastan, Dr. Bielefeld and Mr. Zeiger.

The committee entered executive session at 3:44 p.m. The meeting adjourned at 4:54 p.m.

(See Appendix X for Summary of Actions Taken, page XX)

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### **MASTER PLANNING & FACILITIES COMMITTEE MEETING**

Committee Chair John Perez called the meeting of the Master Planning & Facilities Committee of the Board of Trustees to order on Thursday, August 22, 2024, at 7:59 a.m.

Members Present: Juan Jose Perez, George A. Skestos, Alan A. Stockmeister, Elizabeth A. Harsh, Reginald A. Wilkinson, Pierre Bigby, Robert H. Schottenstein and John W. Zeiger (ex officio).

Members Present via Zoom: N/A

August 20-22, 2024, Board of Trustees meetings

Members Absent: N/A

It was moved by Mr. Perez and seconded by Mr. Stockmeister that the committee recess into executive session to discuss the purchase of property, to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes, and to consult with legal counsel regarding pending or imminent litigation.

A roll-call vote was taken, and the committee voted to go into executive session with the following members present and voting: Mr. Perez, Mr. Skestos, Mr. Stockmeister, Mrs. Harsh, Dr. Wilkinson, Mr. Bigby, Mr. Schottenstein and Mr. Zeiger.

The committee entered executive session at 8:15 a.m. The committee adjourned at 9:33 a.m.

(See Appendix X for Summary of Actions Taken, page XX)

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#### **FINANCE & INVESTMENT COMMITTEE MEETING**

Committee Chair Tomislav Mitevski called the meeting of the Finance & Investment Committee of the Board of Trustees to order on Thursday, August 22, 2024, at 9:58 a.m.

Members Present: Tomislav B. Mitevski, Pierre Bigby, Gary R. Heminger, Lewis Von Thae, Michael Kiggin, George A. Skestos, Joshua H.B. Kerner, Amy Chronis, Kent M. Stahl and John W. Zeiger (ex officio).

Members Present via Zoom: N/A

Members Absent: N/A

It was moved by Mr. Mitevski and seconded by Mr. Heminger that the committee recess into executive session to discuss business-sensitive trade secrets required to be kept confidential by federal and state statutes and to consult with legal counsel regarding pending or imminent litigation.

A roll-call vote was taken, and the committee voted to go into executive session with the following members present and voting: Mr. Mitevski, Mr. Bigby, Mr. Heminger, Mr. Von Thae, Mr. Kiggin, Mr. Skestos, Mr. Kerner, Ms. Chronis, Mr. Stahl and Mr. Zeiger.

The committee entered executive session at 10:36 a.m. The committee adjourned at 12:00 p.m.

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#### **RESEARCH, INNOVATION & STRATEGIC PARTNERSHIPS COMMITTEE MEETING**

August 20-22, 2024, Board of Trustees meetings

Committee Chair Lewis Von Thayer called the meeting of the Research, Innovation & Strategic Partnerships Committee of the Board of Trustees to order on Thursday, August 22, 2024, at 12:58 p.m.

Members Present: Lewis Von Thayer, Reginald A. Wilkinson, Juan Jose Perez, Bradley R. Kastan, Joshua H.B. Kerner, Phillip Popovich and John W. Zeiger (ex officio).

Members Present via Zoom: N/A

Members Absent: N/A

It was moved by Mr. Von Thayer and seconded by Mr. Perez that the committee recess into executive session to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes and to consult with legal counsel regarding pending or imminent litigation.

A roll-call vote was taken, and the committee voted to go into executive session with the following members present and voting: Mr. Von Thayer, Dr. Wilkinson, Mr. Perez, Mr. Kastan, Mr. Kerner, Dr. Popovich and Mr. Zeiger.

The committee entered executive session at 1:12 p.m. The meeting adjourned at 2:22 p.m.

(See Appendix X for Summary of Actions Taken, page XX)

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### **FULL-BOARD PUBLIC SESSION**

Board Chairman John Zeiger reconvened The Ohio State University Board of Trustees on Thursday, August 22, 2024, at 2:59 p.m.

Members Present: John W. Zeiger, Alan A. Stockmeister, Elizabeth P. Kessler, Lewis Von Thayer, Jeff M.S. Kaplan, Elizabeth A. Harsh, Reginald A. Wilkinson, Michael F. Kiggin, Tomislav B. Mitevski, Pierre Bigby, Juan Jose Perez, Bradley R. Kastan, George A. Skestos and Joshua H.B. Kerner.

Members Present via Zoom: N/A

Members Absent: Gary R. Heminger

Ms. Eveland:

A quorum is present.

Mr. Zeiger:

Thank you. I would like to start this meeting of the Board of Trustees with a reminder to everyone that this meeting is being recorded and livestreamed for the public by WOSU.



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### APPROVAL OF MINUTES

Mr. Zeiger:

Our first order of business is the approval of our May and July Board meeting minutes, which were distributed to all trustees. If there are no additions or corrections, the minutes are approved as distributed. *(Minutes were approved.)*

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### RECOGNITION OF DISTINGUISHED UNIVERSITY PROFESSOR

Mr. Zeiger:

One of the highlights of every year for the Board of Trustees is hearing from our impressive faculty and particularly those who are selected as Distinguished University Professors. It is their presence on the faculty that elevates the reputation of our institution to its high standing, and we could not be more proud than to recognize one of these outstanding scholars today.

Provost Zadnik, will you please introduce our honoree, whose accomplishments are truly amazing.

Dr. Zadnik:

Mr. Chairman and members of the Board, it is my distinct honor to introduce you to The Ohio State University Distinguished University Professor for 2024.

Before I make that introduction, however, let me explain what the title of Distinguished University Professor means — and what a significant recognition it represents.

It is our highest honor since its creation more than 35 years ago, the Distinguished University Professor title has been awarded to no more than three exceptional faculty members per year. They hold the title in perpetuity.

Nominations are put forward by our colleges and following an extremely rigorous review process of candidates' records in teaching, research, scholarly or creative work, and service, final recommendations are made by the members of the President's and Provost's Advisory Committee.

Distinguished University Professors are awarded a \$30,000 one-time grant to support their academic work.

They automatically become members of the President's and Provost's Advisory Committee.

That means Ohio State can call on their expertise to advise us about how best to promote excellence of the university.

This year's Distinguished University Professor is Dr. Judit E. Puskas, College of Food, Agricultural, and Environmental Sciences. She is a Distinguished

Professor in the Department of Food, Agricultural and Biological Engineering at our CFAES Wooster Campus.

Dr. Puskas joined Ohio State in 2019, continuing a prolific industry and academic career in rubber technology, developing polymers with multiple applications. A world-renowned polymer expert, Dr. Puskas' impact on her field and her students is broadly recognized.

She is perhaps best known as the co-inventor of the polymer used to coat the Taxus coronary stent licensed by Boston Scientific. Implanted in more than 10 million patients since the early 2000s, her work significantly improved outcomes for cardiovascular disease patients by preventing arteries from blocking again after implantation.

Her recent work includes equally innovative projects such as the development of polymers using enzyme catalysis for cancer diagnostics and therapies, the development of a flexible nanofiber-based surgical mask, and natural rubber synthesis to provide a domestically sourced product that uses marginal U.S. farmland and reduces the environmental footprint of rubber production.

Dr. Puskas' significant contributions to her field and society have been recognized with numerous prestigious awards. She was the first woman to win the Charles Goodyear Medal, the highest honor conferred by the American Chemical Society's Rubber Division. In recognition of sustained excellence in innovation, research and education, she has been elected as a Fellow of several prestigious institutes and academies, including:

- American Institute for Medical and Biological Engineering;
- International Union of Pure and Applied Chemistry;
- National Academy of Inventors; and,
- National Academy of Engineering.

Dr. Puskas' extensive research on polymers has resulted in more than 430 publications and 33 patents, showcasing the significant applied impact of her research in both biomedical engineering and sustainability. Her service to her field through chairing international conferences, roles with top journals and review of National Science Foundation, National Institutes of Health and global research proposals is exemplary and continues to expand her reputation.

Dr. Puskas is also a dedicated mentor to her research team, students and visiting scholars who spend time in her lab. She has mentored several dozen doctoral and master's students and more than 30 postdocs, many of whom have gone on to roles at top institutions in medicine, industry and research.

Also, hot off the press, we just announced that Ohio State has been awarded \$26 million in federal funding to support the creation of the Transformation of American Rubber through Domestic Innovation for Supply Security (TARDISS) Engineering Research Center. Dr. Puskas will serve as principal investigator on that grant which through collaboration with academic partners and the support of industry stakeholders will lead to, in her words, a Silicon Valley of domestic natural rubber production.

[VIDEO PRESENTATION]

Dr. Puskas:

Thank you. OH-IO. I learned that when I came to “The” Ohio State University.

You can hear from my accent I am an immigrant. I was born in Hungary, raised in Hungary and I cannot lose my accent. So, forgive me if sometimes I say funny things. Let me put it this way, there is a Hungarian saying that if you want to speak the truth you have to say three things. So, I am going to say three things. The first is that I wouldn't be here without the support of my husband. We have been together for 52 years now. He always jokes that a life sentence is only 25 years. The second thing is the American dream. When we first came here, I could barely speak English. Coming from that spot and ending up here – this is the American dream. I think the American dream is still alive. Thank you for the acknowledgments and for the United States of America. Then the third thing is Ohio State. Before coming to Ohio State, I was working at a University in Canada and then the University of Akron, then I came to The Ohio State University. It really is the opportunities I have had at Ohio State. They are unmatched though I could not have achieved this without the support of the people of The Ohio State University. Department Chair Scott Shearer, the deans and everyone is so supportive, and this is how you get big things.

I would again like to thank everybody for this great acknowledgement.

Dr. Zadnik:

Trustees, any questions for Dr. Puskas?

Dr. Wilkinson:

You were at the University of Akron which is famous for its polymers thanks to Firestone and Goodyear and whomever else. How did you come to Ohio State? Did we recruit you? Did you make a decision to come here? How did that happen?

Dr. Puskas:

I was at a point that I was ready to retire or find something else. My dear friend, Katrina Cornish, notified me of an opportunity at Ohio State, so I applied, and I got it.

[MEDALLION PRESENTATION]

Mr. Zeiger:

Professor, please know how much we admire your accomplishments and appreciate your dedication to Ohio State. I changed my notes, they now say, “The” Ohio State University is incredibly fortunate to have you here as a faculty member and we really do appreciate all you do.

Again, perhaps we can give the professor a round of applause for this great accomplishment.

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## PRESIDENT'S REPORT

Mr. Zeiger:

At this point we will turn to President Carter for his report.

Mr. Carter:

Thank you, Mr. Chairman, and good afternoon to everyone with us today.

Before I begin my formal report, I'd like to take a minute to honor one of the shining lights in our community who recently passed away.

As many of you know, Rita Wolfe lost her battle with cancer earlier this month.

A daughter of Ann Wolfe and the late John Wolfe, Rita exemplified the compassion, dedication to service and understated leadership that has defined her family for so long. All of us can learn something from her in terms of what it means to be a Buckeye and a member of this central Ohio community.

Rita had a special passion for our College of Veterinary Medicine, and to cement that commitment permanently, her family has decided to endow the dean position there with an incredible \$10 million gift.

I cannot thank them enough for their generosity — even during a challenging time like this. We all wish Rita was still with us, but it is also this university's great privilege to carry forward her legacy and do right by it throughout the years to come.

Support like this, combined with the talents of our faculty, staff and partners, is a big part of why this university is so exceptional.

It also reminds us of our responsibility to do right by all those who helped us reach this point, to keep getting better.

When we met in May, I shared with you that we were getting close to completing many of our open leadership searches. I'm pleased to report today that a number of new academic leaders have joined our campuses over the past few months.

These include Lee Strang, executive director of the Salmon P. Chase Center for Civics, Culture, and Society, and Kent Barnett, dean of the Moritz College of Law. We've also put in place new leaders at three of our four regional campuses. We named Dr. Meggie Young, dean and director of Ohio State Lima. We welcomed Dr. Jason Opal to Ohio State Mansfield and Dr. Matt Smith to Ohio State Newark.

I'm excited to work with this group to strengthen our presence around the state and make sure we deliver on our promise to be a university for all Ohioans. I'm grateful to everyone involved in these searches for helping us recruit some outstanding leaders.

I also want to thank everyone who's contributing to our leadership searches that

continue, including for our provost. These are priorities for us, and we're determined to get the right people in these really critical positions.

I'm sorry to say that one important position we'll have to fill is that of Ohio State Police Chief Kimberly Spears-McNatt. Chief Spears-McNatt is retiring later this month after a 30-year law-enforcement career at the university, a career she started after graduating from Ohio State. I think we can all agree she's done an exceptional job, and we wish her well as she heads back home, to Clemson University, for the next phase of her career.

We're committed to making this transition seamless. Mark Conselyea and Monica Moll have been focused on this already — and on ensuring the ongoing safety of all Buckeyes. Director Moll will also serve as interim chief while we conduct the search to fill this role. I know this board has worked with her extensively in the past and is familiar with her strong focus on safety and security in our community.

Significant progress on filling out our leadership team was just one part of a wonderful summer for Ohio State.

Twenty-four Buckeyes competed in the Paris Olympics this summer, and we have one Paralympian who will be competing soon. Collectively, this group has earned one gold, two silver and two bronze medals so far, and we congratulate every one of these amazing athletes.

Two of Ohio State's student-led motorsports teams won national championships. The Formula Buckeyes and the EcoCAR Electric Vehicle teams work across disciplines at the edge of science and engineering. Their success speaks volumes to the talent of our students.

Researchers in our College of Food, Agricultural, and Environmental Sciences were awarded two significant grants from the U.S. Department of Agriculture, totaling \$12.5 million. With that funding, they're going to pioneer new ways to reduce food waste and help accelerate climate-smart farming solutions.

And while we're talking about funding, I want to thank the Ohio General Assembly and Governor DeWine for the state's \$76.5 million investment through the capital budget. These funds are an important part of our plan to stay on top of deferred maintenance and maximize our impact across Ohio.

On a personal note, Lynda and I were thrilled to be able to see more of our great state over the summer.

Last month, we joined a busload of students, faculty and staff members, along with Brutus Buckeye, on a trip through northeast Ohio. We spent two days connecting with our partners, seeing Ohio State research in action and welcoming some of the newest members of the Buckeye family.

Now I want to talk about the TARDISS ERC announcement because, just yesterday, the National Science Foundation announced a five-year, \$26 million award to create a new Engineering Research Center at Ohio State.

It's called Transformation of American Rubber through Domestic Innovation for Supply Security Engineering Research Center — or TARDISS for short — and it's going to make its home in Wooster at our campus of CFAES.

The researchers in this new center are going to harness the power of nature and combine it with expertise in engineering, biology and agriculture to revolutionize rubber production in the United States. This is a big deal in terms of new jobs and making sure we have a robust supply of this critical material. It's currently only sourced from southeast Asia.

This is also an example of how Ohio State's size, scale and scope can be a game-changer in tackling some of the world's most complex challenges.

And, of course, as we just celebrated, how about giving another round of applause to our now — Distinguished University Professor Dr. Judit Puskas for her leadership in this space — and for the hard work she and her team are putting into this.

This community built incredible momentum over the summer, and thanks to the hard work of our faculty, staff and students during that period, we're seeing that carry through into the fall.

I've had a lot of fun welcoming the newest Buckeyes to campus. I took part in my first Ohio State convocation this week and joined Buckeye Kickoff — which I did a year ago, on the anniversary of when you announced me in this room as the 17th president of The Ohio State University. It's amazing it's come around, already a year.

We took a record 80,000 applications this past year for admission. And though we won't have final numbers for a few more weeks, we believe this will be one of the largest classes in our university's 154-year history, with more than 60 percent of the incoming class coming from communities across the state of Ohio. And across our entire undergraduate class, we will still be over 70 percent Ohioans. We feel really good about the strength of this class, too.

Strong enrollment like this shows that something special is happening here at Ohio State. It shows that people believe in the value of an Ohio State degree, that they believe in the quality experience we offer on all of our campuses, that they believe in the future of this institution.

Now, as we come together on our campuses this fall, the health and safety of the Ohio State community will continue to be our No. 1 priority. It's something we should all keep top of mind as we start the semester.

This university — particularly our Columbus campus — is located in one of the largest cities in our country. Crime does happen. But Ohio State offers many great safety resources, and we work continually to make them even better. We're sharing this message in our communications with our students, faculty and staff this fall, and we're encouraging everyone on our campuses to learn about the tools and information we make available.

We also recognize that there is a lot going on in the world right now. It's an election year. We continue to feel the weight of wars that, while fought thousands of miles away, affect us deeply.

The wide range of backgrounds, experiences and viewpoints Buckeyes bring to our campuses is a strength of our university. It's also an important part of our mission as an academic institution. Meeting and learning from people with

perspectives different than ours only deepens and expands our understanding of the world.

To further enhance our ability to engage in this type of dialogue, we're excited to launch a new initiative this fall called [Listen. Learn. Discuss.](#)

This effort offers a centralized set of tools to help us develop skills to engage in respectful dialogue and to give us opportunities to practice those skills. I'm proud to note this was developed with input from our students, faculty and staff.

Our goal is to make sure we have an environment of trust on our campuses — one that fosters productive discussions on challenging topics.

Something that's critical to this approach is that every member of our university community understands and honors the laws as well as the university rules and standards that protect each and every one of us. They ensure that we can continue to teach, learn, research and provide excellent patient care.

Over the summer, we've worked to make sure our university protocols and standards are clear and easy to find. We've shared them with every member of our university community this fall. And we're looking forward to having everyone's help following them so we can have a great semester and do the important work we came here to do.

All of these pieces — fostering safe and supportive campuses, treating each other with respect and compassion — they all connect to our university's motto: "Education for Citizenship."

That principle has guided our university's work for quite some time, and I believe it will be the driving force behind our progress in the future.

As all of you know, I've been listening to and learning from members of the Ohio State community since before my first day on the job.

I've held dozens of listening sessions with our students, faculty, staff as well as partners over the past eight months.

I've had many more conversations with members of our community, with our supporters and alumni, and with our elected leaders.

We distributed a listening survey to university faculty and staff to help get a broad picture of how these groups feel about where Ohio State is and where we're headed. We will be sharing the top-line results with our community soon now that everyone is back together on campus.

Now, as we head into autumn, we're moving from "listen and learn" mode into "action" mode.

Through all the conversations I've been having and through all the feedback my team and I have collected, where this university ought to be headed — at a high level — is starting to come into focus.

Over the next few months, we're working to schedule a series of workshops with members of the Ohio State community to get additional input.

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I'm grateful for the collaboration we've received from so many Buckeyes, including from this Board of Trustees. I'll be excited to share more about everything we're learning and a strategic vision for the next ten years at Ohio State during my formal investiture later this fall.

As this Board has no doubt heard throughout your meetings this week, The Ohio State University is on firm footing and has an exciting future ahead.

I know we're all looking forward to fall athletics gearing up — the famous Archie Griffin is going to “dot the i” in Script Ohio at the first football game two Saturdays from now.

I can't wait to experience more of our incredible traditions: Skull Session, the rest of Welcome Week and Homecoming, just to name a few.

We should all be proud of this university, of our quality, of all we do for Ohioans and the world. We're doing great work at this university, but we cannot ever rest on our laurels. I'm excited to be a part of how we take our university to the next level.

I wish everyone at Ohio State a great semester. And, as always and forever, Go Bucks!

Mr. Zeiger:

Thank you, Ted, for your report. At the beginning of your comments you mentioned Rita Wolfe and her family's remarkable commitment and generosity to this university. I had the privilege of being Rita's father's lawyer, so I had known Rita for over 30 years. She had an exuberant passion for life and the courage and the strength to always smile even when she was confronted with the gravest of illnesses. Rita loved animals and always had a remarkable number of house pets. The gift in Rita's honor in support of our College of Veterinary Medicine is a most appropriate memorial to a truly remarkable lady.

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### **CONSENT AGENDA**

Mr. Zeiger:

Our next order of business is the Consent Agenda, which includes hand-carried resolutions relating to the presidential review for fiscal year 2024 and the presidential goals for fiscal year 2025.

I'd like to make a few points before we vote on those resolutions.

When this Board convened one year ago to announce Ted as the 17th president of Ohio State, we shared how enthusiastic we approached his future and our university's future under his leadership.

Our excitement was of course based upon high expectations that we developed during the search process.

Since joining us officially in January, our Board has seen those expectations fulfilled. We have been impressed and pleased by Ted's strong start.



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His leadership on campus, his engagement with the university's many stakeholders, and his commitment to freedom of expression and campus safety have all been exemplary.

Ted has quickly built a strong working partnership with the Board that holds great promise for enhancing the academic and operational excellence of this already-great university.

Ted, we are truly glad you are here!

I would be remiss if I failed to acknowledge the thoughtful and thorough work of my colleagues on the Board of Trustees. Our quarterly meetings, each of which lasts three days, constitutes a major commitment of time by each. But the public should be aware that is only a small part of their contribution because they are involved in numerous conversations, a great deal of study and analysis, and regular engagement with the university leadership team between meetings as well.

Our trustees take our responsibility very seriously, recognizing the enormous importance of this university to both our students and the people of the state of Ohio.

It is a privilege to serve as chairman of this Board and to work with a group of trustees and university leaders who care about and are deeply committed to Ohio State. I'm incredibly excited about the bright prospects that our work together will bring for our university.

We now move to our Consent Agenda. There are fifteen resolutions on the Consent Agenda today for the Board's decision and approval. This includes three hand-carried resolutions from the Talent, Compensation and Governance Committee: personnel actions, presidential review and compensation, and presidential goals.

Copies of these hand-carried resolutions are available from our media relations team.

All of these items, with one exception, have been reviewed and recommended for approval by one or more of our Board committees during the committee meetings held the last three days.

That one exception is an item for action placed directly on today's Consent Agenda relating to Resolutions in Memoriam, which recognize the passing of emeritus faculty members.

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### **RESOLUTIONS IN MEMORIAM**

Resolution No. 2025-18

### **JAMES L. BATTERSBY, JR**

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the May 12, 2024, death of James L. (Jim) Battersby, Professor Emeritus in the Department of English. He was 87.

Following service in the U.S. Army Security Agency from 1954-1957, Dr Battersby received a B.S. degree in Education from the University of Vermont. Supported by a Woodrow Wilson Fellowship, he then received his PhD in English from Cornell University in 1965. He taught at the University of California-Berkeley from 1965-1970 and joined the faculty of the Department of English at Ohio State in 1970 as an associate professor. He was promoted to professor in 1982 and retired as professor emeritus in 1995.

Dr. Battersby's research focused on Restoration and eighteenth-century British literature, history of criticism, and critical theory. Among the books he published while at Ohio State are *Typical Folly: Evaluating Student Performance in Higher Education* (1973); *Rational Praise and Natural Lamentation: Johnson, Lycidas, and Principles of Criticism* (1980); and *Paradigms Regained: Pluralism and the Practice of Criticism* (1991). After his retirement, he remained active as a scholar, publishing *Reason and the Nature of Texts* (1996) and *Unorthodox Views: Reflections on Reality, Truth, and Meaning in Current Social, Cultural, and Critical Discourse* (2002). In 2005, he collaborated with printmaker Sidney Chafetz on a book of portraits entitled *7 Poets*. He also served as a contributing editor to *The Lives of the Poets*, Volumes 21-23 of the Yale Edition of *The Works of Samuel Johnson* (2010). He focused specifically on the poet Joseph Addison, and a quotation from Johnson about that poet describes Dr. Battersby as well: "he had read with critical eyes the important volume of human life."

As a teacher, Dr. Battersby is particularly remembered for his teaching of undergraduate courses and graduate seminars in critical theory and in eighteenth-century studies. He also coordinated a well-attended and lively critical theory reading group. He helped create a welcoming environment for generations of new faculty, who remember him for his generosity, kindness, and gentleness. They also remember him for the care and rigor with which he approached everything he read. A magnanimous and meticulous scholar, his trenchant and witty comments inspired others to be meticulous as well. His bountiful words provided memorable moments and insights wherever he went, whether in a formal presentation, a lecture, a professional meeting, or in conversations at the dinner table. He had, as one colleague remembers, a "kind of underlying wildness...that allowed him to be open to fresh ways of thinking and being in the world." He was a formidable and valuable presence in the department, the university, and in the profession at large.

An active participant in departmental governance, Dr. Battersby had the ability to steer discussions toward essential principles and policies. Outside of his formal faculty duties, he helped build community within the department as an active member of the English Department's softball team, called the Woolf Pack, in the late 1970s and early 1980s. In later years, he, along with his wife, emerita professor Lisa Kiser, was a regular and stalwart participant in the annual faculty-student softball game at the department's spring picnic.

On behalf of the entire university community, the Board of Trustees expresses to the family and loved ones of Professor James Battersby its deepest sympathy and compassion for their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

**BARBARA Z. KIEFER**

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Synopsis: The Board of Trustees of The Ohio State University expresses its sympathy regarding the May 27, 2023, death of Professor Emerita Barbara Z. Kiefer, at the age of 78. Kiefer served as the Charlotte S. Huck Endowed Professor of Children's Literature in the Department of Teaching and Learning, College of Education and Human Ecology.

Professor Emerita Kiefer received her Bachelor of Arts in Art Education and Master of Education in Reading from Westminster College. Advised by the late Professor Charlotte S. Huck at The Ohio State University, Kiefer's doctorate in Language, Literature and Reading explored the ways in which children respond to the visual elements of picturebooks. Her scholarship and research focused on literary and aesthetic response, visual literacy, early literacy and integrated language arts programs.

Across the course of her academic career, Kiefer held faculty positions at the University of Houston, the University of Oregon and Teacher's College at Columbia University before returning to The Ohio State University in 2003, where she assumed the Huck Professorship. In her role as a faculty member, Kiefer shared her love of literature, her expertise in picturebooks and her belief that education and literacy experiences should be centered around children.

Her wide array of publications includes *The Potential of Picturebooks: From Visual Literacy to Aesthetic Understanding* and the last five editions of *Children's Literature in Elementary Schools*, a seminal text in the field of children's literature. In 2009, she adapted that text into *Charlotte Huck's Children's Literature: A Brief Guide*, the most recent edition of which forms the backbone of children's literature classes at Ohio State today. She was co-editor of *Language Arts*, a journal published by the National Council of Teachers of English (NCTE). She published many chapters and articles on the topic of picturebooks and their use in classrooms.

Professor Emerita Kiefer served on many prestigious committees, such as the panel to select books for *The New York Times* "Best Illustrated Books" column and the committees that decide the Boston Globe/Horn Book Awards. She chaired the prestigious Caldecott Award Committee. Additionally, she established and chaired the Charlotte Huck Award for Outstanding Fiction for Children with NCTE to recognize the potential that fiction holds for transforming children's lives.

She contributed to many notable organizations, such as the National Council of Teachers of English and the American Library Association. In particular, she was very active in the Children's Literature Assembly, which advocates for the centrality of literature in children's academic and personal lives. She shared her academic expertise with the United States Board on Books for Young People and the International Board on Books for Young People. As part of her service, she read avidly. Typically, she read three to four children's picturebooks or one young adult novel per night in her search for books to recommend to readers.

Her professional accomplishments inspired many students and colleagues and earned her the Pi Lambda Theta Award in Recognition of Exceptional Contributions to Children and Teachers in the Field of Literacy and Recognition for Exceptional Teaching at Teachers College. In addition to her scholarship, Kiefer's watercolors reflected her love of art, often receiving local recognition.

On behalf of the entire university community, the Board of Trustees expresses to the friends, family, colleagues and students of Professor Emerita Barbara Z. Kiefer

its deepest condolences and compassion for their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the board's heartfelt sympathy and appreciation.

### **SURINDER K. SEHGAL**

Synopsis: The Board of Trustees of the Ohio State University expresses its sorrow regarding the February 26, 2024, death of Surinder K. Sehgal, Professor Emeritus in the Department of Mathematics in the College of Mathematical and Physical Sciences, at the age of 83.

Professor Sehgal received his MS from Punjab University in 1959 and his PhD from Notre Dame University in 1966, the latter under the supervision of Professor Hans Zassenhaus, one of the leading algebraists of the mid 20<sup>th</sup> century. Zassenhaus joined the mathematics faculty of the Ohio State University in 1963, and Surinder came with him in 1966, joining the OSU math faculty as well where he remained until his retirement at the rank of full professor on June 30, 2004.

Professor Sehgal was the author or co-author of over 30 research papers in the areas of finite groups, difference sets, and group characters, as well as one paper on integral group rings written jointly with Professor Zassenhaus and Surinder's brother, Professor Sudarshan Sehgal. Professor Sehgal co-supervised with Professor Zassenhaus the PhD research of Ann Scrandis (OSU PhD, 1975), and was the sole supervisor of Michael Woltermann (OSU PhD, 1979). He had a soft-spoken and friendly personality that was endearing to his colleagues.

On behalf of the entire university community, the Board of Trustees expresses to the family and loved ones of Professor Surinder K. Sehgal its deepest sympathy and compassion for their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family and an expression of the board's heartfelt sympathy and appreciation.

### **GEORGE L. SMITH**

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the February 12, 2024, death of George L. Smith, Professor Emeritus in the Department of Integrated Systems Engineering. He was 88.

George Smith received his BS from Pennsylvania State University in industrial engineering, dual MS industrial engineering and experimental psychology from Lehigh University, and his PhD (1969) in human factors (industrial engineering) from Oklahoma State University. In 1968, he joined the Department of Industrial and Systems Engineering (ISE, now called Integrated Systems Engineering) at Ohio State University as an assistant professor and moved up the ranks to serve as department chair from 1982 to 1994 and concurrently as interim Associate Dean for Academic Affairs, 1991-1993, until his retirement as a professor emeritus in 1995.

During his tenure as the ISE Department Chair, Professor Smith worked with the College of Engineering Office of Minority Affairs, and increased female and minority enrollment in ISE. In 2000, he established "The George L. Smith Scholarship Fund in Industrial and Systems Engineering" for students active in

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both professional and honorary organizations with preference for women, Native Americans, Hispanic-Americans, and African-Americans.

Professor Smith served as the faculty advisor to the IISE student chapter and played an active role at the IISE leadership level, contributing to the ISE Department's elevated national standing. His multifaceted roles included serving as vice president, treasurer, and president of both the Society for Engineering and Management Systems and president of the Council of Industrial Engineering Academic Department Heads.

Professor Smith was named a fellow in three separate professional organizations: Institute of Industrial and Systems Engineering, Human Factors Society and World Confederation of Productivity Science.

Professor Smith co-chaired the faculty-staff division of the first major comprehensive fundraising campaign at Ohio State in the late 1980s. The five-year campaign from 1985 to 1990 had a goal of \$350 million, and closed with gifts and pledges of over \$460 million.

After his retirement from Ohio State, Professor Smith continued to give back to the ISE department for many years as an active member of the External Advisory Board.

He received numerous awards throughout his life, including a Distinguished Teaching Award from the College of Engineering in 1982, the Everett D. Reese Medal from Ohio State in recognition of exceptional service in private philanthropy in 1992 and the IISE Fred C. Crane Distinguished Service Award in 2008. In 2014, IISE established the George L. Smith International Award for Excellence in Promotion of Industrial Engineering. Although he served on the IISE Board of Trustees for many years, this award recognizes his international promotion of the industrial engineering profession to be his greatest legacy to the global IE community. He was active in the international productivity movement for more than 20 years.

George was a compassionate leader and mentor, always finding time to support students and faculty at Ohio State. He will be greatly missed and long remembered as part of the ISE family.

On behalf of the entire university community, the Board of Trustees expresses to the family and loved ones of Professor George Smith its deepest sympathy and compassion for their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

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#### **PERSONNEL ACTIONS**

Resolution No. 2025-19

BE IT RESOLVED, That the Board of Trustees hereby approves the personnel actions as recorded in the personnel budget records of the university since the May 16, 2024 meeting of the Board, including the following appointments and contract amendments:

Appointment

Name: Kent Barnett  
Title: Dean, Moritz College of Law  
Unit: Office of Academic Affairs  
Term: June 30, 2029

Name: Trevor Brown  
Title: Interim Dean, Fisher College of Business  
Unit: Office of Academic Affairs  
Term: June 30, 2025

Name: Ginger Breon  
Title: Interim Vice President and Chief Information Officer  
Unit: Office of Academic Affairs  
Term: August 19, 2024

Appointment/Contract Extension

Name: Gregory Rose  
Title: Dean and Director, Marion Campus  
Unit: Office of Academic Affairs  
Term: December 31, 2024

Name: Damon Jaggars  
Title: Vice Provost and Dean of University Libraries  
Unit: Office of Academic Affairs  
Term: June 30, 2027

Name: Kevin McGuff  
Title: Head Coach, Women's Basketball  
Unit: Department of Athletics and Business Advancement  
Term: June 30, 2028

Appointment Extension with Compensation Adjustment

Name: Rustin Moore  
Title: Dean, College of Veterinary Medicine  
Unit: Office of Academic Affairs  
Term: June 30, 2027

Compensation Adjustment

Name: Ayanna Howard  
Title: Dean, College of Engineering  
Unit: Office of Academic Affairs  
Term: June 30, 2026

Name: Cathann Kress  
Title: Vice President of Agricultural Administration and Dean,  
College of Food, Agricultural and Environmental Sciences  
Unit: Office of Academic Affairs  
Term: June 30, 2027

Name: Caroll Ann Trotman

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Title: Dean, College of Dentistry  
Unit: Office of Academic Affairs  
Term: June 30, 2026

Contract Amendment

Name: Ryan Day  
Title: Head Coach, Football  
Unit: Department of Athletics and Business Advancement  
Term: January 31, 2029

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**AMENDMENT TO THE BYLAWS OF  
THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES**

Resolution No. 2025-20

Synopsis: Approval of the attached amendment to the *Bylaws of The Ohio State University Board of Trustees*, is proposed.

WHEREAS pursuant to 3335-1-09 (C) of the Administrative Code, the rules and regulations for the university may be adopted, amended or repealed by a majority vote of the University Board of Trustees at any regular meeting of the board; and

WHEREAS a periodic review of the board's bylaws is a governance best practice; and

WHEREAS the last revisions to the *Bylaws of the Ohio State University Board of Trustees* took place on February 21, 2024:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached amendment to the *Bylaws of the Ohio State University Board of Trustees*.

(See Appendix X for Summary of Actions Taken, page XX)

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**PRESIDENTIAL REVIEW AND COMPENSATION**

Resolution No. 2025-21

Synopsis: Approval of changes to the president's base compensation and the issuance of a performance award to the president, is proposed.

WHEREAS it is best practice across higher education for a governing board to conduct an annual performance review of the university president; and

WHEREAS the Procedure for Setting and Reviewing Compensation for University Executives authorizes the chair of the Talent, Compensation & Governance Committee to review and approve the total compensation of the president, subject to ratification by the committee and the Board of Trustees; and

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WHEREAS under the terms of President Carter's letter of offer, the president shall be entitled to annual increases in his base salary as determined by the Board of Trustees; and

WHEREAS under the terms of President Carter's letter of offer, the president shall be eligible for an annual performance award for achieving mutually agreed-upon performance measures; and

WHEREAS pursuant to its charter, the Talent, Compensation & Governance Committee has reviewed the performance of the president for fiscal year 2024 and believes that President Carter has demonstrated strong leadership and progress with regard to the performance goals set forth by the president and the Board of Trustees last year; and

WHEREAS the Talent, Compensation & Governance Committee has reviewed and recommends for approval the compensation changes set forth below:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves a base salary increase for the president of \$38,500, which amounts to 3.5% of his base salary; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves a performance award for the president of \$164,368 for Fiscal Year 2024, which has been pro-rated based on his start date.

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### **APPROVAL OF FISCAL YEAR 2025 PRESIDENTIAL GOALS**

Resolution No. 2025-22

Synopsis: Approval of the attached presidential goals for fiscal year 2025, is proposed.

WHEREAS under the terms of President Walter "Ted" Carter's letter of offer, each fiscal year, the president and the Board of Trustees will set forth the president's goals; and

WHEREAS in order to establish these goals, the president is submitting the attached for review and approval by the Board of Trustees; and

WHEREAS once approved by the Board of Trustees, the attached goals will serve as the basis to evaluate the president during his review period:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached goals, which focus on 1) Academic Excellence, 2) Research and Innovation, 3) Financial and Operational Stewardship, 4) the Health System for Ohio, and 5) Ohio State as a workplace of choice.

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## FACULTY PERSONNEL ACTIONS

Resolution No. 2025-23

BE IT RESOLVED, That the Board of Trustees hereby approves the faculty personnel actions as recorded in the personnel budget records of the university since the May 15, 2024, meeting of the board, including the following appointments, appointments/reappointments of chairpersons, faculty professional leaves and emeritus titles:

### Appointments

Name: KENT BARNETT\*  
Title: Dean and Professor (J. Gilbert Reese Chair in Contract Law)  
College: Law  
Term: August 15, 2024, through June 30, 2029

Name: STEPHEN BELL\*  
Title: Professor (Ohio Eminent Scholar in Industrial Microbiology)  
College: Arts and Sciences  
Term: August 15, 2024, through June 30, 2029

Name: TREVOR BROWN  
Title: Interim Dean  
College: Max M. Fisher College of Business  
Term: July 1, 2024, through June 30, 2025

Name: LISA BURRIS  
Title: Associate Professor (College of Engineering Innovation Scholar)  
College: Engineering  
Term: August 15, 2024, through June 30, 2029

Name: BRYAN CARSTENS  
Title: Professor and Chair (Robert W. and Estelle S. Bingham Designated Professorship)  
College: Arts and Sciences  
Term: August 15, 2024, through August 14, 2029

Name: EDWARD COOPER  
Title: Professor-Clinical (Wolfe Associates Inc. Endowed Professorship in Canine Clinical and Comparative Medicine)  
College: Veterinary Medicine  
Term: July 1, 2024, through June 30, 2028

Title: MARYAM GHAZISAEIDI  
College: Professor (Distinguished Professor of Engineering)  
Term: Engineering

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Term: August 15, 2024, through June 30, 2029

Name: PHILIP HART

Title: Professor-Clinical (Endowed Professorship in Gastroenterology Research)

College: Medicine

Term: July 1, 2024, through June 30, 2028

Name: MAUREEN KELLEHER

Title: Associate Professor-Clinical (Trueman Chair in Equine Medicine and Surgery)

College: Veterinary Medicine

Term: July 1, 2024, through June 30, 2028

Name: RYAN KENNEDY\*

Title: Professor (Andrei Baronov and Ratmir Timashev Endowed Chair in Data Analytics)

College: Arts and Sciences

Term: August 15, 2024, through June 30, 2029

Name: RUSSELL LONSER

Title: Professor and Chair (Sanford and Rife Family Chair in Neuro-Oncology)

College: Medicine

Term: July 1, 2024, through June 30, 2028

Name: JASON NEWLAND

Title: Professor (Henry G. Cramblett Chair in Medicine)

College: Medicine

Term: July 1, 2024, through June 30, 2028

Name: JASON OPAL\*

Title: Dean and Professor

College: The Ohio State University at Mansfield

Term: August 15, 2024, through August 14, 2029

Name: CHRISTINE PETERSEN\*

Title: Professor (Robert H. Rainier Endowed Chair in Industrial Veterinary Medicine and Research)

College: Veterinary Medicine

Term: June 15, 2024, through June 14, 2028

Name: SUNNIE RUCKER-CHANG

Title: Associate Professor (Kenneth E. Naylor Professorship)

College: Arts and Sciences

Term: July 1, 2024, through June 30, 2029

Name: MATTHEW SMITH\*

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Title: Dean and Professor  
College: The Ohio State University at Newark  
Term: August 1, 2024, through July 31, 2029

Name: BRYAN WARNICK  
Title: Professor and Interim Chair (Daniel Tanner Foundation Endowed Professor in Curriculum Studies on Adolescence and Democracy)  
College: Education and Human Ecology  
Term: August 15, 2024, through August 14, 2029

Name: MARGARET YOUNG  
Title: Dean  
College: The Ohio State University at Lima  
Term: July 1, 2024, through June 30, 2029

Reappointments

Name: GREG ALLENBY  
Title: Professor (Helen C. Kurtz Chair in Marketing)  
College: Fisher College of Business  
Term: October 1, 2024, through August 14, 2029

Name: SHARYN BAKER  
Title: Professor (Gertrude Parker Heer Chair in Cancer Research)  
College: Medicine  
Term: July 1, 2024, through June 30, 2028

Name: PROSPER BOYAKA  
Title: Professor and Chair (Stanton Youngberg Professorship of Veterinary Medicine)  
College: Veterinary Medicine  
Term: July 1, 2024, through June 30, 2028

Name: TERESA BURNS  
Title: Associate Professor (Bud and Marilyn Jenne Designated Professorship in Equine Clinical Sciences and Research)  
College: Veterinary Medicine  
Term: July 1, 2024, through June 30, 2028

Name: OSVALDO CAMPANELLA  
Title: Professor (Carl E. Haas Chair in Food Industries)  
College: Food, Agricultural, and Environmental Sciences  
Term: June 1, 2024, through June 30, 2029

Name: RALPH AUGOSTINI  
Title: Professor-Clinical (Bob Frick Chair in Cardiac Electrophysiology)  
College: Medicine

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Term: July 1, 2024, through June 30, 2028

Name: DANIEL CLINCHOT  
Title: Professor and Chair (Harry C. and Mary Elizabeth Powelson Professorship in Medicine)  
College: Medicine  
Term: July 1, 2024, through February 28, 2025

Name: ROGER FINGLAND  
Title: Professor (Frank Stanton Chair in Veterinary General Practice and Canine Health and Wellness)  
College: Veterinary Medicine  
Term: June 1, 2024, through May 30, 2029

Name: CHRISTOPHER HOCH  
Title: Associate Professor (Endowed Chair for Director of The Ohio State University Marching Band)  
College: Arts and Sciences  
Term: July 1, 2024, through June 30, 2028

Name: MARK LANDON  
Title: Professor and Chair (Richard L. Meiling Chair of Obstetrics and Gynecology)  
College: Medicine  
Term: July 1, 2024, through June 30, 2027

Name: CHERYL LEE  
Title: Professor and Chair (Dorothy M. Davis Chair in Cancer Research)  
College: Medicine  
Term: July 1, 2024, through June 30, 2028

Name: PETER MANSOOR  
Title: Professor (Major General Raymond E. Mason, Jr. Chair of Military History)  
College: Arts and Sciences  
Term: July 1, 2024, through June 30, 2029

Name: SAYOKO MOROI  
Title: Professor and Chair (William H. Havener, M.D. Chair in Ophthalmology Research)  
College: Medicine  
Term: January 5, 2024, through June 30, 2028

Name: ANDREW NIEHAUS  
Title: Professor-Clinical (The Vernon L. Tharp Professorship in Food Animal Medicine)  
College: Veterinary Medicine

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Term: July 1, 2024, through June 30, 2028

Name: TIMOTHY PAWLIK  
Title: Professor and Chair (Urban Meyer III and Shelley Meyer Chair for Cancer Research)  
College: Medicine  
Term: July 1, 2024, through June 30, 2028

Name: LAURA SELMIC  
Title: Professor (Teckie and Don Shackelford Chair in Canine Medicine)  
College: Veterinary Medicine  
Term: July 1, 2024, through June 30, 2028

Name: ORI YEHUNDAI  
Title: Associate Professor (Saul and Sonia Schottenstein Chair in Israel Studies)  
College: Arts and Sciences  
Term: August 15, 2024, through June 30, 2029

Extensions

Name: ERIC ANDERMAN  
Title: Interim Dean and Director  
College: The Ohio State University at Mansfield  
Term: July 1, 2024, through August 14, 2024

Name: WILLIAM MACDONALD  
Title: Dean and Director  
College: The Ohio State University at Newark  
Term: July 1, 2024, through July 31, 2024

Name: GREG ROSE  
Title: Dean and Director  
College: The Ohio State University at Marion  
Term: July 1, 2024, through December 31, 2024

\*New Hire

University Faculty Awards

Name: JULIA APPLGATE  
Title: Senior Lecturer (2024 Provost's Award for Distinguished Teaching by a Lecturer)  
College: Arts and Sciences

Name: ERIC BIELEFELD

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Title: Professor and Chair (2024 President and Provost's Award for Distinguished Faculty Service)  
College: Arts and Sciences

Name: ANGELA COLLENE  
Title: Senior Lecturer (2024 Provost's Award for Distinguished Teaching by a Lecturer)  
College: Education and Human Ecology

Name: ELIZABETH HEWITT  
Title: Professor and Chair (2024 President and Provost's Award for Distinguished Faculty Service)  
College: Arts and Sciences

Name: CHRISTOPHER JARONIEC  
Title: Professor (2024 President and Provost's Award for Distinguished Faculty Service)  
College: Arts and Sciences

Name: KATRINA LEE  
Title: Professor-Clinical (2024 Alumni Award for Distinguished Teaching)  
College: Law

Name: JUDIT PUSKAS  
Title: Professor (Distinguished University Professor)  
College: Food, Agricultural, and Environmental Sciences

Name: JOE RACZKOWSKI  
Title: Associate Professor-Clinical (2024 Alumni Award for Distinguished Teaching)  
College: Food, Agricultural, and Environmental Sciences

Name: FRANCES SIVAKOFF  
Title: Assistant Professor (2024 Alumni Award for Distinguished Teaching)  
College: Arts and Sciences

Name: DAWN STARR  
Title: Senior Lecturer (2024 Provost's Award for Distinguished Teaching by a Lecturer)  
College: Arts and Sciences

Name: MARY STERENBERG  
Title: Assistant Professor-Clinical (2024 Alumni Award for Distinguished Teaching)  
College: Arts and Sciences

Name: AMY TIBBALS  
Title: Senior Lecturer (2024 Provost's Award for Distinguished Teaching by a Lecturer)

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College: Arts and Sciences

Name: ZACH WOODS

Title: Assistant Professor-Practice (2024 Alumni Award for Distinguished Teaching)

College: Pharmacy

(See Attachment X for background information, page XX)

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**APPROVAL OF FISCAL YEAR 2025 CAPITAL INVESTMENT PLAN**

Resolution No. 2025-24

Synopsis: Authorization and acceptance of the capital investment plan for the fiscal year ending June 30, 2025, as proposed.

WHEREAS the university has presented the recommended capital expenditures for the fiscal year ending June 30, 2025; and

WHEREAS the recommended capital expenditures are the result of the university's comprehensive annual capital planning process; and

WHEREAS only those projects outlined in these recommendations will be approved for funding;

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that Capital Investment Plan for the fiscal year ending June 30, 2025, as described in the accompanying documents, be approved; and

BE IT FURTHER RESOLVED, That any request for authorization to proceed with any project contained in these recommendations must be submitted individually by the university for approval by the Board of Trustees, as provided for by Board policy.

(See Appendix X for Summary of Actions Taken, page XX)

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**APPROVAL OF OHIO STATE ENERGY PARTNERS  
UTILITY SYSTEM CAPITAL IMPROVEMENTS  
PLAN FOR FISCAL YEAR 2025**

Resolution No. 2025-25

Utility System Life-Cycle Renovation, Repair and Replacement Projects

Synopsis: Approval of the Ohio State Energy Partners LLC ("OSEP") utility system capital improvements plan ("OSEP CIP") for fiscal year 2025; authorization for OSEP to make such capital improvements pursuant to the terms of the First Amended and Restated Long-Term Lease and Concession Agreement for The Ohio State University Utility System dated July 20, 2018, and as amended (the "Agreement").

August 20-22, 2024, Board of Trustees meetings

WHEREAS the Agreement requires OSEP to annually submit an OSEP CIP for approval; and

WHEREAS the Board of Trustees approved an interim fiscal year 2025 OSEP CIP in May 2024, prior to the university's finalization of its capital investment plan for fiscal year 2025; and

WHEREAS the university has now finalized its capital investment plan for fiscal year 2025; and

WHEREAS the fiscal year 2025 OSEP CIP includes the requests for approval of these utility system capital improvement projects for the fiscal year beginning July 1, 2024; and

WHEREAS OSEP has provided detailed descriptions of the proposed capital improvement projects, including the construction schedules and supporting technical data and analysis, pursuant to Section 4.3(c) of the Agreement; and

WHEREAS these utility system capital improvement projects will be delivered pursuant to the terms of the Agreement, including the schedules as detailed in the project approval requests; and

WHEREAS these capital expenditures for the approved OSEP CIP utility system projects will be added to the utility fee pursuant to the Agreement and any associated university directives; and

WHEREAS the university has reviewed and considered the financial, technical, and operational aspects of the projects and the OSEP CIP alignment with university plans and sustainability goals; and

WHEREAS the Master Planning & Facilities Committee has reviewed the OSEP CIP for alignment with all applicable campus plans and guidelines; and

WHEREAS the Finance & Investment Committee has reviewed the OSEP CIP for alignment with the Capital Investment Plan and other applicable financial plans:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the fiscal year 2025 OSEP CIP; and

BE IT FURTHER RESOLVED, That the Board of Trustees authorizes OSEP to proceed with these fiscal year 2025 capital improvements to the Utility System as outlined in the attached materials.

(See Appendix X for Summary of Actions Taken, page XX)



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**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES AND ENTER INTO/INCREASE CONSTRUCTION CONTRACTS**

Resolution No. 2025-26

**APPROVAL TO ENTER INTO PROFESSIONAL SERVICES CONTRACTS  
DHLRI – FIRE AND HVAC SYSTEM RENEWAL**

**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTS  
AIRPORT CAPITAL IMPROVEMENTS  
COLLEGE ROAD REBUILD  
RHODES 3RD FLOOR LAB EXPANSION RIFFE 2ND FLOOR CLASSROOMS  
TUNNEL REHABILITATION PHASE 1**

Synopsis: Authorization to enter into/increase professional services and construction contracts, as detailed in the attached materials, is proposed. WHEREAS in accordance with the attached materials, the University desires to enter into professional services contracts for the following project; and

	Prof. Serv. Approval Requested	Total Requested	
DHLRI – Fire and HVAC System Renewal	\$1.8M	\$1.8M	University funds

WHEREAS in accordance with the attached materials, the University desires to enter into/increase professional services contracts and enter into/increase construction contracts for the following projects; and

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Requested	
Airport Capital Improvements	\$0.3M	\$7.6M	\$7.9M	University debt Partner funds
College Road Rebuild	\$0.8M	\$4.7M	\$5.5M	University debt
Rhodes 3 <sup>rd</sup> Floor Lab Expansion	\$0.6M	\$4.1M	\$4.7M	Auxiliary funds
Riffe 2 <sup>nd</sup> Floor Classrooms	\$0.3M	\$2.7M	\$3.0M	University funds

Tunnel Rehabilitation Phase 1	\$0.7M	\$30.5M	\$31.2M	University funds University debt State funds Partner funds
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WHEREAS the Master Planning and Facilities Committee has reviewed the projects listed above for alignment with all applicable campus plans and guidelines; and WHEREAS the Finance Committee has reviewed the projects listed above for alignment with the Capital Investment Plan and other applicable financial plans.

NOW THEREFORE

BE IT RESOLVED, that the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to enter into/increase professional services and construction contracts for the projects listed above in accordance with established university and State of Ohio procedures, with all actions to be reported to the board at the appropriate time.

(See Appendix X for Summary of Actions Taken, page XX)

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**APPROVAL FOR ACQUISITION OF REAL PROPERTY**

Resolution No. 2025-27

4.16 +/- ACRES AT 1165 KINNEAR ROAD,  
FRANKLIN COUNTY, COLUMBUS, OHIO

Synopsis: Authorization to purchase real property located at 1165 Kinnear Road, Franklin County, Columbus, Ohio, is proposed.

WHEREAS The Ohio State University seeks to purchase approximately 4.16 acres of improved real property located at 1165 Kinnear Road, Franklin County, Columbus, Ohio, identified as Franklin County parcel number 130-011588-00 and which is bordered to the east and west by property owned by The Ohio State University; and

WHEREAS the university has been leasing the property for office, storage, shop and technical services, supporting the university since 2006; and

WHEREAS the University has identified this site as needed for long term strategic purposes consistent with the Framework Plan:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance shall be authorized to take

any action required to effect the purchase of the aforementioned property upon terms and conditions deemed to be in the best interest of the university.

(See Appendix X for Summary of Actions Taken, page XX)

\*\*\*

**AMENDMENT TO THE UNIVERSITY'S INVESTMENT POLICY**

Resolution No. 2025-28

Synopsis: Ratification of certain amendments to the university's investment policy to memorialize the calculation of the administrative charge and to clarify that certain gifts may be added to the economic development fund.

WHEREAS the Board of Trustees previously adopted a revised Investment Policy #5.90 (Resolution No. 2021-144 in May 2021), as amended (Resolution No. 2022-138 in July 2022), to govern the management of the university's investment portfolios;

WHEREAS the Senior Vice President for Business and Finance reviewed the calculation of the administrative charge and recommended that the calculation of the administrative charge be memorialized in the university's investment policy;

WHEREAS the Senior Vice President for Business and Finance reviewed the composition of the economic development fund and recommended that it include certain gifts designated by the President as made for the purpose of furthering the goal of the economic development fund;

WHEREAS the Senior Vice President for Business and Finance determined that such amendments to the administrative charge calculation and composition of the economic development fund are appropriate and in the best interest of the university, and has recommended the ratification and approval of such amendments to the Finance and Investment Committee; and

WHEREAS the Finance and Investment Committee has approved ratifying and approving the amendments to the university's investment policy to memorialize the calculation of the administrative charge and the composition of the economic development fund; and

WHEREAS the Finance and Investment Committee hereby recommends ratifying and approving the amendments to the university's investment policy to memorialize the administrative charge calculation and composition of the economic development fund to the Board of Trustees;

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees has determined that the amendments to memorialize the administrative charge calculation and composition of the economic development fund are appropriate and in the best interest of the university;

BE IT FURTHER RESOLVED, That the Board of Trustees hereby ratifies and approves the attached investment policy effective from July 1, 2024;

BE IT FURTHER RESOLVED, That all actions previously taken by the President

August 20-22, 2024, Board of Trustees meetings

or Senior Vice President for Business and Finance (“Authorized Officers”) or employee of the university, by or on behalf of the university, in connection with the calculation of the administrative charge, and each of the same hereby is, adopted, ratified, confirmed and approved in all respects; and

BE IT FURTHER RESOLVED, That it is found and determined that all formal actions of this Board of Trustees concerning and relating to the adoption of this resolution were adopted in an open meeting of this Board of Trustees, and that all deliberations of this Board of Trustees and of any of its committees that resulted in such formal action were in meetings open to the public, in compliance with all legal requirements including Section 121.22 of the Ohio Revised Code; and

BE IT FURTHER RESOLVED, That this resolution shall take effect and be in force immediately upon its adoption.

(See Appendix X for Summary of Actions Taken, page XX)

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### UNIVERSITY FOUNDATION REPORT

Resolution No. 2025-29

Synopsis: Approval of the University Foundation Report as of June 30, 2024, is proposed.

WHEREAS monies are solicited and received on behalf of the university from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Foundation; and

WHEREAS this report includes: (i) the pre-approval of one (1) endowed deanship: The Rita Jean Wolfe Deanship in the College of Veterinary Medicine; (ii) the establishment of one (1) designated professorship: The NetJets Designated Professor of Aviation; one (1) endowed fellowship: the William G. and Ernestine R. Lowrie Endowed Chemical Engineering Fellowship; thirteen (13) scholarships as part of the Scarlet and Gray Advantage Endowed Matching Gift Program; and fourteen (14) additional named endowed funds; (iii) the revision of sixteen (16) named endowed funds:

NOW THEREFORE

BE IT RESOLVED, that the Board of Trustees hereby approves The Ohio State University Foundation Report as of June 30, 2024.

(See Appendix X for background information, page XX)

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### NAMING OF THE DR. DONALD E. AND RUTH L. MCGINNIS MUSIC COLLABORATORY

Resolution No. 2025-30

IN THE TIMASHEV FAMILY MUSIC BUILDING

August 20-22, 2024, Board of Trustees meetings

Synopsis: Approval for the naming of the classroom studio (Room N300) in the Timashev Family Music Building, located at 1900 College Road, is proposed.

WHEREAS The new Arts District facilities, including the Timashev Family Music Building as the new home for the School of Music, will reinforce the university's commitment to creative inquiry and performance; and

WHEREAS the music building includes world-class spaces for teaching, learning and performance – all for the benefit of students, faculty and the Columbus community; and

WHEREAS friends, family, colleagues and students of Dr. Donald E. McGinnis have provided significant contributions to the Timashev Family Music Building and the School of Music; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of the aforementioned donors' philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned space be named the Dr. Donald E. and Ruth L. McGinnis Music Collaboratory Room.

\*\*\*

### **NAMING OF INTERNAL SPACES**

Resolution No. 2025-31

#### **IN THE INTERDISCIPLINARY HEALTH SCIENCES CENTER**

Synopsis: Approval for the naming of internal spaces in the Interdisciplinary Health Sciences Center, located at 1645 Neil Avenue, is proposed.

WHEREAS the Interdisciplinary Health Sciences Center provides upgraded and flexible facilities to create a collaborative campus for interprofessional education throughout the College of Medicine and the Health Science colleges; and

WHEREAS through immersive interdisciplinary opportunities and next-generation educational technologies, future physicians and health science professionals will enrich their knowledge, experience and professional connections, so they may effectively lead wherever they establish their practice; and

WHEREAS the donors listed below have provided significant contributions to the College of Medicine and the Interdisciplinary Health Sciences Center; and:

- Dr. Steven Balaloski and Mrs. Konstantia Balaloski
- Dr. Steven Suh and Ms. Daphne Yu Suh

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming policy:

NOW THEREFORE

BE IT RESOLVED, that in acknowledgement of the aforementioned donors' philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the internal spaces be named the following:

- Generous gift from The Balaloski Family (Room 435)
- Generous gift from Steven Suh MD '94 & Daphne Yu Suh '95 honoring Dr. Sang & Jung Suh and Drs. Edward & Imelda Yu (Room 025F)

\*\*\*

**NAMING OF INTERNAL SPACES**

Resolution No. 2025-32

IN THE ENGINEERING EDUCATION AND MANUFACTURING CENTER

Synopsis: Approval for the naming of internal spaces in the Engineering Education and Manufacturing Center (EEMC) at The Ohio State University at Lima, located at 1155 Bible Road in Lima, Ohio, is proposed.

WHEREAS The Ohio State University at Lima serves to build the future of western Ohio by developing leaders and providing access to the resources and strength of The Ohio State University; and

WHEREAS the EEMC furthers the Lima campus mission in housing the Bachelor of Science in Engineering Technology program for OSU Lima; and

WHEREAS the donors listed below have provided significant contributions to support engineering technology programming at OSU Lima; and

- Cenovus Energy Inc
- American Honda Motor Company
- Rudolph Foods Company

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of the aforementioned donors' philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the internal spaces be named the following:

- Cenovus Energy Lima Refinery Rotunda
- Honda Robotics Lab (108)
- Rudolph Foods Company Conference Room (202)

\*\*\*

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Mr. Zeiger:

We will now hold two roll-call votes. First, we will vote on items No. 7 and 12 — Capital Investment Plan for Fiscal Year 2025 and the University Foundation Report. Mr. Kaplan will be abstaining.

Will the secretary please call the role?

Upon the motion of Mr. Zeiger, seconded by Mr. Mitevski, the Board of Trustees adopted the foregoing resolutions by majority roll-call vote, cast by the following trustees: Mr. Zeiger, Mr. Stockmeister, Ms. Kessler, Mr. Von Thaeer, Mrs. Harsh, Dr. Wilkinson, Mr. Kiggin, Mr. Mitevski, Mr. Bigby, Mr. Perez, Mr. Kastan, Mr. Skestos and Mr. Kerner. Mr. Kaplan abstained.

Ms. Eveland:

Motion carries.

Mr. Zeiger:

Thank you. We will now vote on the remainder of the items listed on the consent agenda.

Upon motion of Mr. Zeiger, seconded by Mr. Kaplan, the Board of Trustees adopted the foregoing resolutions by unanimous roll-call vote, cast by the following trustees: Mr. Zeiger, Mr. Stockmeister, Ms. Kessler, Mr. Von Thaeer, Mr. Kaplan, Mrs. Harsh, Dr. Wilkinson, Mr. Kiggin, Mr. Mitevski, Mr. Bigby, Mr. Perez, Mr. Kastan, Mr. Skestos and Mr. Kerner.

Ms. Eveland:

Motion carries.

\*\*\*

Mr. Zeiger:

Thank you. Having completed the agenda for today's meeting, at this point our meeting is adjourned. Thanks to everyone who has contributed the last three days.

The meeting adjourned at 3:35 p.m.

Attest:

John W. Zeiger  
Chairman

Jessica A. Eveland  
Secretary



# Annual Ohio Ethics Law Training





# Annual Ohio Ethics Law Training

Anne K. Garcia  
Senior Vice President and General Counsel

Gates Garrity-Rokous  
Vice President and Chief Compliance Officer

Jessica Tobias  
Ethics Director and Compliance Investigator





## Key Takeaways

- The Board's Statement of Ethical Conduct and Leadership Integrity applies to all Trustees and Committee members and incorporates Ohio Ethics Law concepts.
- Trustees must submit an annual financial disclosure statement to the Ohio Ethics Commission.
- OSU's screening process relies on you voluntarily disclosing interests.



**“The Ohio Ethics Law prohibits public officials or employees from participating, in any way, in actions or decisions that definitely and directly involve their own interests, or those of their families or business associates.”**

**- Ohio Ethics Commission**



# Ohio Ethics Law Key Concepts

Incorporated into Board  
Statement and Protocol



## **Conflicts of Interest (O.R.C. 102.03 (D) and (E))**

- Prohibits trustee involvement on matters affecting themselves, family, or business associates
- Prohibits trustees from accepting anything of substantial value from an improper source



## **Public Contracts (O.R.C. 2921.42)**

- Prohibits trustees from using influence to secure public contracts for themselves, family, or business associates
- Prohibits trustees from having a financial or fiduciary interest in a public contract

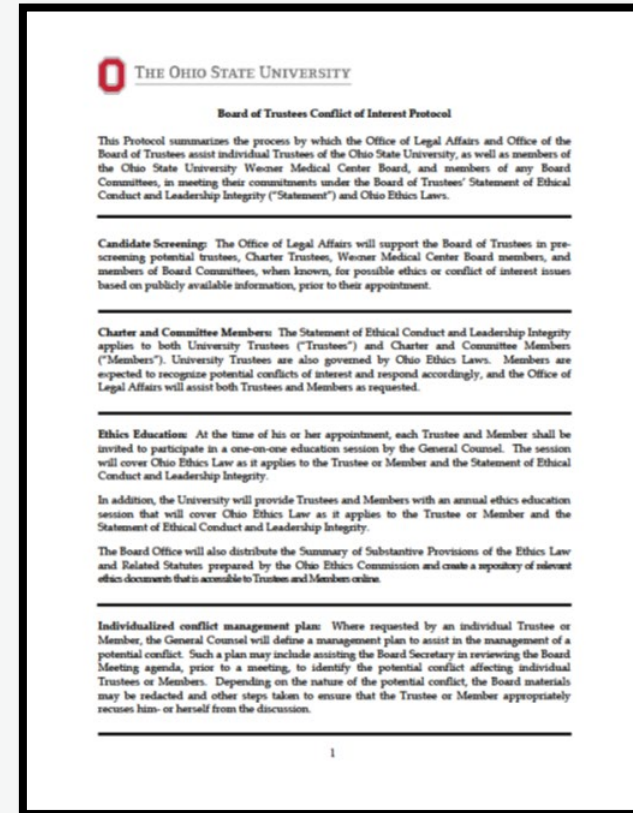
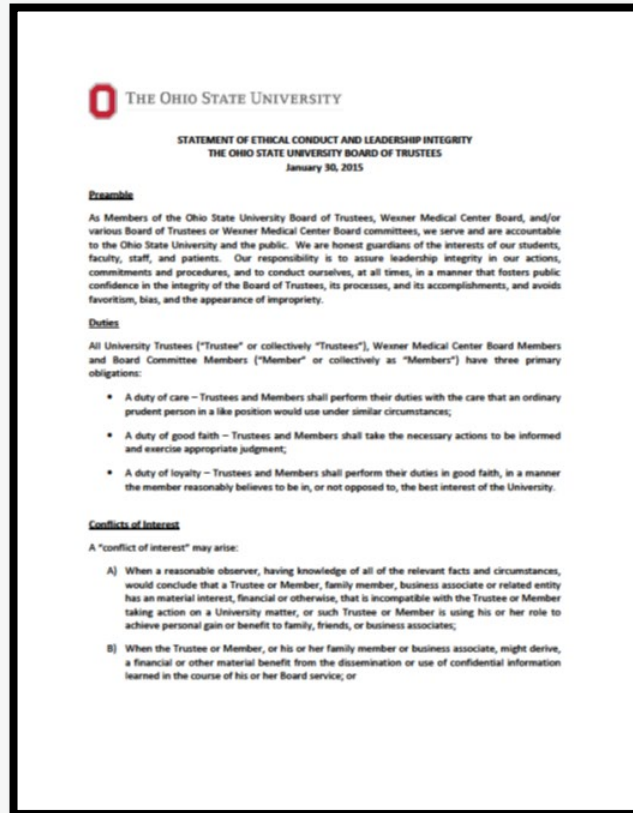


## **Representation Restrictions (O.R.C 102)**

- Prohibits trustees from being paid to perform services on a matter before a state agency (exceptions may apply)



# Board Statement and Protocol



# Board Ethics Statement and Protocol

Resources Available

**1**

## PREPARATION

Candidate Screening  
One-on-One Onboarding

**2**

## ONGOING SUPPORT

Consulting and Conflict Management Plans  
Meeting Agenda Review  
Vendor List Provision  
Interest Screening Process  
Review Financial Disclosure Filings  
Exit Meeting

**3**

## ETHICS EDUCATION

Annual Ethics Training  
Ohio Ethics Commission Guidance  
Repository of Ethics Documents

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# Board Ethics Statement and Protocol

OSU's Recusal and Screening Processes



## Disclosure to OSU (voluntary)

- Entities in which you serve as a director or in another fiduciary role (both for-profit and not-for-profit)
- Entities in which you hold 5% or more of the ownership of the entity



## Agenda Review and Recusal Identifications

- Staff identify agenda items for possible recusal from university discussions, deliberations, and decisions, including Board action items



## Public Contract Screening Processes

- Staff screen purchases of goods and services for potential conflicts

# Required Reporting

- Ohio Ethics Commission Financial Disclosure Statement
- Department of Defense – Consultancies with Foreign Persons

**DoD Required Reporting of Trustee Positions or Consultancies**  
August 2021

**Overview:**  
Ohio State is required to obtain and report information about its trustees who hold positions with which you hold a position that meets the reporting requirement below.

**Reporting Requirement:**  
Your reporting will be made to the Department of Defense in support of Ohio State's work on national security research contracts, as part of the National Security Research and Development (NSRD) program.

Your reporting information will be provided as part of our response to the DoD's request for information (RFI) regarding Foreign Interests, question #9: "Do any of the members of your organization (including you) hold any positions with, or serve as consultants for, any foreign person(s)?"

"Foreign Person" is defined by as: "Any natural person who is not a lawful permanent resident of the United States (U.S.C. 1101(a)(20)) or who is not a protected individual as defined by any foreign corporation, business association, partnership, trust, society or any other organization or organized to do business in the United States, as well as international governments and any agency or subdivision of foreign governments (e.g., diplomatic missions)." (50 CFR 117.8(c)(7)(v)).

**Reporting Information:**  
Please provide the following information for each position you hold with a foreign person(s):

- The name of the foreign entity/organization(s) with which you hold the position
- The title of the position you hold with the foreign entity/organization(s)
- The location where each foreign entity/organization's parent company is located (e.g., Switzerland)
- The physical location of the branch of the organization(s) you support (e.g., Nestle USA, Inc., Arlington, VA, USA)
- Your citizenship (E.g., United States)
- Your immigration status, if applicable (E.g., N/A)

The SF-328 attachment containing the information you report will be marked to be exempt from public release under the Freedom of Information Act (FOIA).

**Contact Information:**  
Please direct your questions and reporting by October 31<sup>st</sup> to:  
Melissa J. Shaw, MS, JD, ISFP  
Senior Facility Security Officer  
Office of Secure Research  
Email: shaw.810@osu.edu  
Phone: (614) 292-1954

17

Form No. DEC-2017  
OHIO ETHICS COMMISSION  
**FINANCIAL DISCLOSURE STATEMENT** This statement is to be filed in 2018  
Financial information for calendar year 2017

Please type or print clearly. See [instructions](#) for assistance with this page.

**SECTION A. PERSONAL CONTACT INFORMATION**

Last Name \_\_\_\_\_ First Name \_\_\_\_\_ Suffix \_\_\_\_\_  
Address \_\_\_\_\_ City \_\_\_\_\_ State \_\_\_\_\_ Zip \_\_\_\_\_  
County \_\_\_\_\_ E-mail Address \_\_\_\_\_ Phone (\_\_\_\_) \_\_\_\_\_

**SECTION B. STATUS (check all that apply)**

Candidate  
 Write-in Candidate  
 Elected to an office  
 Appointed to an unexpired term in elective office  
 Public Official  
 Public Employee  
 Voluntary Filer / Other

**CANDIDATES:** Please list the date of the first election (primary, special, or general) when your name will appear on the ballot.

Month	Day	Year
		2018

**FOR OFFICIAL USE ONLY**

**SECTION C. PUBLIC POSITION, OFFICE, OR JOB**

Position/Title (Example: council member, sheriff, board member, or job title) \_\_\_\_\_  Seeking  Hold

Public entity you serve in 2018, served in 2017, or will serve if elected \_\_\_\_\_

Public Salary: Start Date: \_\_\_\_\_ End Date: \_\_\_\_\_  
 Uncompensated  Less than \$16,000  \$16,000 or more

**SECTION D. ADDITIONAL PUBLIC POSITION, OFFICE, OR JOB**

Position/Title (Example: council member, sheriff, board member, or job title) \_\_\_\_\_  Seeking  Hold

Public entity you serve in 2018, served in 2017, or will serve if elected \_\_\_\_\_

Public Salary: Start Date: \_\_\_\_\_ End Date: \_\_\_\_\_  
 Uncompensated  Less than \$16,000  \$16,000 or more

**FOR OHIO ETHICS COMMISSION USE ONLY**

Walk-in  Filer has answered every required question. Date incomplete form returned to filer: \_\_\_\_\_  
Inter Office  Filer has not answered these questions. Date completed form returned to OEC: \_\_\_\_\_  
No Check  \_\_\_\_\_  
Rev'd by: \_\_\_\_\_

Page 1 of 4



# Questions?



**STATEMENT OF ETHICAL CONDUCT AND LEADERSHIP INTEGRITY  
THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES  
January 30, 2015**

**Preamble**

As Members of the Ohio State University Board of Trustees, Wexner Medical Center Board, and/or various Board of Trustees or Wexner Medical Center Board committees, we serve and are accountable to the Ohio State University and the public. We are honest guardians of the interests of our students, faculty, staff, and patients. Our responsibility is to assure leadership integrity in our actions, commitments and procedures, and to conduct ourselves, at all times, in a manner that fosters public confidence in the integrity of the Board of Trustees, its processes, and its accomplishments, and avoids favoritism, bias, and the appearance of impropriety.

**Duties**

All University Trustees (“Trustee” or collectively “Trustees”), Wexner Medical Center Board Members and Board Committee Members (“Member” or collectively as “Members”) have three primary obligations:

- A duty of care – Trustees and Members shall perform their duties with the care that an ordinary prudent person in a like position would use under similar circumstances;
- A duty of good faith – Trustees and Members shall take the necessary actions to be informed and exercise appropriate judgment;
- A duty of loyalty – Trustees and Members shall perform their duties in good faith, in a manner the member reasonably believes to be in, or not opposed to, the best interest of the University.

**Conflicts of Interest**

A “conflict of interest” may arise:

- A) When a reasonable observer, having knowledge of all of the relevant facts and circumstances, would conclude that a Trustee or Member, family member, business associate or related entity has an material interest, financial or otherwise, that is incompatible with the Trustee or Member taking action on a University matter, or such Trustee or Member is using his or her role to achieve personal gain or benefit to family, friends, or business associates;
- B) When the Trustee or Member, or his or her family member or business associate, might derive, a financial or other material benefit from the dissemination or use of confidential information learned in the course of his or her Board service; or

- C) When a Trustee or Member, or their family member, business associate or related entity, has a material existing financial or other interest that impairs his or her independence, objectivity, or ability to discharge his or her duties in serving the University.

### **Commitment of Trustees and Members**

Trustees shall follow the protections of the public found in Chapters 102 and 2921.42 and .43 of the Ohio Revised Code which apply to University Trustees and other public officials (“Ohio Ethics Laws”). In addition, all Trustees and Members shall:

- Serve with integrity and professionalism, in a manner that avoids favoritism, bias, conflicts of interest, and the appearance of impropriety;
- Withdraw from any consideration or action, or any participation with University employees, on any matter as to which the Trustee or Member has a conflict of interest. In doing so, the Trustee or Member shall advise the Secretary of the Board of Trustees that the Trustee or Member will recuse from discussion, consideration and vote on the matter on which conflict of interest exists which shall be reflected in the minutes of that Board;
- Accept no compensation or emolument from a source other than The Ohio State University for service as a Trustee or Member or in relation to any matter before their Board or committee;
- Not use membership on the Board, Wexner Medical Center Board or their committee, or the name of The Ohio State University or its acronym, logos, or other official indicia, in the any manner that suggests impropriety, bias, or unapproved commercial use;
- Not use any authority, advantage, or information conferred upon or provided by virtue of their service as a Trustee or Member for their personal benefit or that of their family or business associates;
- Not use any information not available to the public at large and obtained as a result of their service as a Trustee or Member for personal gain or benefit or for the gain or benefit of others; and
- Preserve the confidentiality of information obtained that is required by law to remain confidential.

### **Procedures Applicable to Trustees and University Employees**

- A) Each Trustee is individually responsible for assuring their personal compliance with Ohio Ethics Laws.
- Annually the Secretary of the Board will circulate the Summary of Substantive Provisions of the Ethics Law and Related Statutes prepared by the Ohio Ethics Commission to each Board Member for review.
  - The University General Counsel shall supplement the Summary with a brief memorandum outlining any other applicable provisions of Ohio law with which the Trustees must be familiar.
  - Each Trustee shall attend annual ethics education as provided by the University, the Board of Regents, or comparable program.

- Each Trustee shall submit to the Board Secretary an annual acknowledgement of the filing of their financial disclosure with the Ohio Ethics Commission.
  - Members who are not Trustees of the University or paid employees of the University are not subject to the Ethics Laws but may, at their option, avail themselves of the procedures outlined in B) and C) below.
- B) The University shall establish a database of all contracts with third party vendors to the University. Once a year the Secretary of the Board shall circulate a form to each Trustee on which the Trustee may, at his or her option, list any entities in which the Trustee (1) serves as a director or other fiduciary (both for-profit and not-for-profit entities), or (2) holds (individually and/or combined with other members of the Trustee's family and/or the Trustee's business associates) five percent (5%) or more of the ownership of the entity.
- A Trustee is encouraged to update the Trustee's entity list at any time the Trustee agrees to assume a directorship or other fiduciary relation with an entity or acquires a five percent (5%) or larger ownership interest in the entity (individually and/or combined with other members of the Trustee's family and/or the Trustee's business associates).
  - Upon receipt of the annual or update entity disclosures, the University shall determine whether the University has made any purchases of goods or services from each identified entity in the last twenty-four (24) months or whether it otherwise has any contracts with each identified entity. Upon completion of its review, the Secretary of the Board of Trustees shall promptly notify each Trustee of any situation in which the University has purchased goods or services from, or has a contract with, any entity listed by that Trustee on that Trustee's entity disclosure.
  - The University shall use its best efforts to not prospectively purchase any goods or services, or enter into a contract with, any entity listed by a Trustee on the Trustee's entity disclosure without the prior written consent of (1) the Trustee and (2) the General Counsel of the University.
  - The form shall be submitted to the General Counsel along with a request for legal advice pertaining to the Trustee or Member's obligations relating to their service. The General Counsel will provide the Trustee or Member a confirmation letter as well as a summary of preventative actions the University will take as outlined above.
- C) The General Counsel of the University shall be available to advise each Trustee with regard to any issue arising under the Ethics Laws. In doing so, the Office of Legal Affairs shall maintain the attorney-client privilege with the Trustee or Member unless expressly waived in writing by the Trustee or Member. If the Office of Legal Affairs is unable to provide representation consistent with maintaining the attorney-client privilege with the Trustee or Member, or otherwise believes a conflict might exist if the Office of Legal Affairs represented the Trustee or Member, the Office of Legal Affairs shall so inform the Trustee or Member.



### **Board of Trustees Conflict of Interest Protocol**

This Protocol summarizes the process by which the Office of Legal Affairs and Office of the Board of Trustees assist individual Trustees of the Ohio State University, as well as members of the Ohio State University Wexner Medical Center Board, and members of any Board Committees, in meeting their commitments under the Board of Trustees' Statement of Ethical Conduct and Leadership Integrity ("Statement") and Ohio Ethics Laws.

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**Candidate Screening:** The Office of Legal Affairs will support the Board of Trustees in pre-screening potential trustees, Charter Trustees, Wexner Medical Center Board members, and members of Board Committees, when known, for possible ethics or conflict of interest issues based on publicly available information, prior to their appointment.

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**Charter and Committee Members:** The Statement of Ethical Conduct and Leadership Integrity applies to both University Trustees ("Trustees") and Charter and Committee Members ("Members"). University Trustees are also governed by Ohio Ethics Laws. Members are expected to recognize potential conflicts of interest and respond accordingly, and the Office of Legal Affairs will assist both Trustees and Members as requested.

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**Ethics Education:** At the time of his or her appointment, each Trustee and Member shall be invited to participate in a one-on-one education session by the General Counsel. The session will cover Ohio Ethics Law as it applies to the Trustee or Member and the Statement of Ethical Conduct and Leadership Integrity.

In addition, the University will provide Trustees and Members with an annual ethics education session that will cover Ohio Ethics Law as it applies to the Trustee or Member and the Statement of Ethical Conduct and Leadership Integrity.

The Board Office will also distribute the Summary of Substantive Provisions of the Ethics Law and Related Statutes prepared by the Ohio Ethics Commission and create a repository of relevant ethics documents that is accessible to Trustees and Members online.

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**Individualized conflict management plan:** Where requested by an individual Trustee or Member, the General Counsel will define a management plan to assist in the management of a potential conflict. Such a plan may include assisting the Board Secretary in reviewing the Board Meeting agenda, prior to a meeting, to identify the potential conflict affecting individual Trustees or Members. Depending on the nature of the potential conflict, the Board materials may be redacted and other steps taken to ensure that the Trustee or Member appropriately recuses him- or herself from the discussion.

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**Optional Provision of List of Interests:** Once a year the Secretary of the Board shall circulate a form to each Trustee on which the Trustee may, at his or her option, list any entities in which the Trustee (1) serves as a director or other fiduciary (both for-profit and not-for-profit entities), or (2) holds (combined with other members of the Trustee's family or the Trustee's business associates) five percent (5%) or more of the ownership of the entity. A Trustee is encouraged to update the Trustee's entity list at any time the Trustee agrees to assume a directorship or other fiduciary relation with an entity or acquires a five percent (5%) or larger ownership interest in the entity. The form shall be submitted to the General Counsel along with a request for legal advice pertaining to the Trustee or Member's obligations relating to their service. The information so disclosed shall be held in confidence. Members may avail themselves of this process at their own initiative. The General Counsel will provide the Trustee or Member a confirmation letter as well as a summary of preventative actions the University will take to assist the Trustee or Member in managing the disclosed relationship(s).

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**Potential conflicting vendor list and University purchases:** To assist Trustees in meeting their obligations under the Ohio Ethics Laws, and otherwise to manage their potential conflicts of interest, the Board Office, upon request, will provide to the Trustees the University's vendor list.

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**Financial Disclosure Filings:** Annually, the Board Office will remind trustees of Ohio Ethics Commission financial disclosure filing requirements and upcoming deadlines, pay for filing fees, and confirm with each trustee that he or she properly filed their financial disclosure with the Commission.

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**Agenda Review:** The Board Office will review each Board, Wexner Medical Center Board, and/or Committee agenda to identify items for action on those agendas that may pose potential conflicts of interest for individual Trustees and Members, based on previously disclosed or known information, and will consult with the individual trustee or member and the Office of Legal Affairs, as appropriate.

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**Exit meeting:** At the time that a Trustee or Member retires from the Board or Committee, General Counsel will offer to review the ongoing ethical obligations of the Trustee or Member and offer ongoing support in interpretation of those obligations.



OHIO ETHICS COMMISSION  
William Green Building  
30 West Spring Street, L3  
Columbus, Ohio 43215-2256  
Telephone: (614) 466-7090  
Fax: (614) 466-8368

[www.ethics.ohio.gov](http://www.ethics.ohio.gov)

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## *OHIO ETHICS LAW MEMORANDA FOR TRUSTEES OF PUBLIC COLLEGES AND UNIVERSITIES*

### I. INTRODUCTION TO THE ETHICS LAW AND RELATED STATUTES

This handout contains general information about the Ohio Ethics Law and related statutes (Chapter 102. and Sections 2921.42, 2921.421, and 2921.43) as they apply to individuals serving as trustees of state colleges and universities. To assist you, this handout outlines, in general terms, your responsibilities under the Ethics Law and related statutes.

The prohibitions of the Ethics Law and related statutes protect both individuals who serve in public positions and the general public. The law includes requirements for financial disclosure by trustees of public colleges and universities, as well as general provisions that condition the conduct of public officials and employees to help protect against conflicts of interest.

- A. Intent:
  - To prevent public officials and employees with conflicts of interest from acting on those conflicts
  - To provide remedies of education, advice, and enforcement
  
- B. Application:
  - All public officials and employees at every level of government in Ohio, and those who do business with them
  - All trustees of state public colleges and universities are public officials and are, therefore, subject to Ohio's Ethics Law.
  - Limited exception for teachers and other educators with no administrative responsibilities [Ohio Revised Code ("R.C.") 102.01 (B)]
  
- C. Ohio's Ethics Law:
  - Found in Chapter 102 of the Revised Code
  - Related statutes are R.C. 2921.42 and R.C. 2921.43

### II. THE OHIO ETHICS COMMISSION

- A. History
  - Post-Watergate enactment in 1973 [H.B. 55, effective 1/1/74]
  
- B. Purpose
  - Requiring personal financial disclosure
  - Imposing **criminal** penalties for unethical conduct

- Establishing uniform review of questions by statewide commissions of the three branches of government
- C. Composition of the Ethics Commission
- Six **bi-partisan** members
  - Appointed by Governor, confirmed by Senate
  - Staggered, 6-year terms
  - Compensated \$75 per meeting, up to \$1800 per year
- D. Authority of the Ethics Commission
- Administers Ethics Law (R.C. 102) and related statutes (R.C. 2921.42 and 2921.43) for all public officials and employees at the state, county, municipal, township, and other levels of government *except*:
    - a. Judges and judicial employees [Contact the Board of Commissioners on Grievances and Discipline of the Supreme Court at (614) 644-5800]
    - b. State legislators and legislative employees [Contact the Joint Legislative Ethics Committee at (614) 728-5100]

### III. RESPONSIBILITIES AND PROCESSES OF THE COMMISSION

- A. General Duties - Five Major Responsibilities
1. Public Information
  2. Advice
  3. Investigation and Referral for Prosecution
  4. Financial Disclosure
  5. Legislation
- B. Public Information – R.C. 102.08.
1. Organize and provide training and information sessions regarding conflicts of interest and financial disclosure
    - Presented 137 educational sessions throughout the state in 1997
    - Sessions given by the Commission are free of charge
  2. Create and distribute informational materials regarding Ohio's Ethics Law
  3. Provide a master copy of the Ethics Law to agencies for distribution
  4. Maintain website of electronic information [<http://www.ethics.state.oh.us>]
- C. Advice – Render Advisory Opinions – R.C. 102.08.
1. The law provides assistance to you as a public official from the Ethics Commission through written advisory guidance to answer your questions about the specific application of the Ethics Law to future actions. You are encouraged to ask questions and we will do our best to answer them.
  2. Please do not hesitate to call or write to our office at the telephone and address above.
- D. Investigation – R.C. 102.06.
1. Authority – Analogous to specialized grand jury
  2. **Confidential process** – Commission is prohibited by law from disclosing any information about investigations *except*:
    - a. Commission may publicly comment that a complaint has been referred to a prosecutor if no action has been taken within 90 days of the referral
      - Commission cannot comment regarding the merits of its findings



- b. Accused can request disclosure of a complaint, if the accused has successfully defended the complaint
  3. Resolution Authority – After consultation with the accused, the person filing the complaint, and any other person the Commission considers necessary, the Commission or a prosecutor may agree to settle a charge with the accused.
  4. Demand exceeds resources:
    - a. An estimated 18,000 elected office holders and 500,000 public employees subject to authority
    - b. As a result, commission must weigh the relative severity of allegations in order to prioritize which will be investigated

E. Financial Disclosure – R.C. 102.02.

1. All state college and university trustees are required to file individual financial disclosure statements with the Ethics Commission by May 15th of each year.
2. These statements aid trustees in identifying financial interests they hold that may present conflicts of interest for them in the performance of their public duties.
3. The Ethics Commission provides financial disclosure statements to college and university trustees by February 15th of each year.
4. Financial disclosure statements reflect the entire preceding year's financial interests held by the filer, even if the trustee did not serve during the preceding year.
5. College and university trustees are required to disclose:
  - Sources of income of over \$500;
  - Sources of gifts of over \$500 (excluding most family members, but including spouses);
  - Investments over \$1000;
  - Debtors and creditors over \$1000;
  - Most ownership and leasehold interests in real property, located in Ohio.
6. Statements filed by trustees of public colleges and universities are confidential except for any part of the disclosure that reveals a potential conflict of interest. Each confidential statement is individually reviewed by the Ethics Commission to identify sources of potential conflict. These may include a trustee's financial interests, because a trustee may not use his authority to affect his or her own interests if they have business or regulative relationships with the college or university.
7. The General Assembly has mandated timely compliance with the deadline. As a result, the Ethics Commission will assess a late filing fee of \$10 per day, up to a total of \$250.00, against individuals who fail to file statements by the deadline.

F. Legislation – R.C. 102.08.

- Recommend legislation relating to ethics, conflicts of interest, and financial disclosure
- Recent examples:
  - H.B. 300 in 1986
  - H.B. 285 in 1994

#### IV. SUBSTANTIVE PROVISIONS OF THE ETHICS LAW AND RELATED STATUTES

**General Rule – Whenever the personal financial or fiduciary interests of public officials or employees, their families, or their business associates are involved in a situation before the officials or employees, there is an ethics issue.**

In addition to financial disclosure requirements, the Ohio Ethics Law contains provisions regarding the private activities of public officials. These provisions deal with four general areas: conflicts of interest; public contracts (including nepotism) and public investments; post-employment, confidentiality, and representation; and, supplemental compensation. These general restrictions are summarized below.

- A. **Conflict of Interest – R.C. 102.03 (D), (E), (F).**
1. A trustee of a public college or university is prohibited from taking any action, including voting, discussing, deliberating, and formally or informally lobbying, on any matter where the official, his or her family or business associates, or others with whom the trustee has a relationship that would affect his or her objectivity, would receive anything of substantial value [102.03 (D)].
    - a. R.C. 102.03 (D) prohibits public officials from using their authority to secure anything of value that could have a substantial and improper influence upon the official in the performance of their duties. This section prohibits any formal or informal action in a matter where a substantial thing of value may benefit the officials, their families, or their business associates.
    - b. The law defines “**anything of value**” to include money, goods, chattels, future employment, interests in realty, and "every other thing of value."
  2. A trustee of a public college or university is prohibited from accepting or soliciting anything of substantial value, including gifts, travel, meals, and lodging payments, and consulting fees, from improper sources including parties that are doing or seeking to do business with, regulated by, or interested in matters before the board or commission he or she serves [R.C. 102.03 (D) and (E)].
    - a. R.C. 102.03 (E) prohibits a public official from merely soliciting or accepting anything of value if the thing of value could have a substantial and improper influence upon the public official in the performance of his or her duties.
    - b. “Anything of value” could have a **substantial** influence upon a public official if the thing has a substantial value. The Ethics Commission has stated, for example, that season tickets for a professional sports team have a substantial value and cannot be provided to a public official by a party doing business with or regulated by the public agency [OEC Adv. Op. No. 95-001].
    - c. A thing of value could have an **improper** influence upon a public official if it is provided by a source that has a direct relationship with the public agency served by the official. Those sources, which are “improper” because of their relationships with a public agency, include parties doing or seeking to do business with, regulated by, or interested in matters before the public agency. Those “interested in” matters might include an association of parties doing business with the public agency.

3. The law also **prohibits a private party, or any person**, from promising or giving anything of value to a public college or university trustee if the thing of value could have a substantial and improper influence upon the public official or employee in the performance of his or her duties [R.C. 102.03 (E); OEC Adv. Op. No. 90-001].
  - a. One example of a situation where these restrictions have been applied is travel, meals, and lodging. A public college or university trustee is prohibited from accepting travel, meals, and lodging, from any improper source, which would include parties that are doing or seeking to do business with, regulated by, or interested in matters before the public agency [OEC Adv. Op. No. 89-014]. A trustee is also prohibited from accepting or using any frequent flyer benefits accrued while in the course of travel in his or her official capacity, unless the benefits are used in official travel [OEC Adv. Op. No. 91-010].

**B. Public Contract Restraints - R.C. 2921.42; R.C. 102.04.**

1. Trustees of public colleges or universities are prohibited from authorizing or using their positions to secure authorization of a public contract for themselves, their family member, or their business associates [R.C. 2921.42 (A)(1)].
  - a. A “**public contract**” is any purchase or acquisition of any property or services, including employment, and casual, as needed purchases, and any design, construction, alteration, repair, or maintenance of any public property [2921.42 (G)(1)].
  - b. The Commission has stated that a prohibited “**interest**” in a public contract must be definite and direct, and may be either pecuniary or fiduciary [OEC Adv. Op. No. 78-005].
  - c. The term “**a member of his family**” includes, but is not limited to, a spouse, parent, grandparent, child, grandchild, or sibling. It also includes any other person related by blood or marriage to the public official and residing in the same household with the official [OEC Adv. Op. No. 80-001; Walsh v. Bollas, 82 Ohio App. 3d 588 (Lake County 1992)].
  - d. A “**business associate**” is a person with whom a public official is engaged in an on-going business enterprise, such as a partner in a partnership, a co-owner of a business, or an outside, private employer [OEC Adv. Op. No. 92-003].
2. Trustees of public colleges or universities are **prohibited from profiting from** a public contract they approved, or that was approved by the board of trustees of which they are members, even if they abstain from the approval, unless the contract was competitively bid and awarded to the lowest and best bidder [R.C. 2921.42 (A)(3)]. This restriction applies while the official is connected with the public college or university, and for one year after he or she leaves his position.
  - a. This section prohibits a member of a governing board, such as a college or university board of trustees, for one year from the time he or she leaves the position, from accepting employment with the public agency, if the employment was authorized or the position was created during the trustee’s service. R.C. 102.03 (D) (discussed above) also prohibits a member of a governing board from using a public position to secure employment from the public agency he or she serves [OEC Adv. Op. No. 87-008]. These restrictions do not mean that a former college or university trustee is prohibited from securing employment with the college or university he or she had served, so long as the board of trustees did not create the position or

authorize the employment during the former trustee's service, and the former trustee did not seek the employment opportunity until after he or she left the position of trustee.

3. **Nepotism**

- a. A trustee of a public college or university is prohibited from authorizing the hire of, or using his or her authority to secure the hire of, or employment benefits for, any member of his or her family (parents, grandparents, children, grandchildren, spouse, siblings, or any person related by blood or marriage and residing in the same household) [R.C. 2921.42 (A)(1)].

4. **Improper Interest in Public Contracts**

- a. A trustee of a public college or university is prohibited from having an interest in the profits or benefits of a public contract entered into by the institution with which he or she is connected [R.C. 2921.42 (A)(4)]. The term "connected with" has been defined by the Commission as being related to or associated with the institution [OEC Adv. Op. No. 87-002, 89-004, 90-007].

i. **EXEMPTION:** A trustee of a public college or university is not considered to have an interest in a public contract entered into by his or her college or university with a private corporation if the trustee's interest in the corporation is limited to being a stockholder of less than five percent or a creditor of **less than five percent** [R.C. 2921.42 (B)].

ii. **EXEMPTION:** A trustee of a public college or university is not prohibited from having an interest in a public contract entered into by the college or university he or she serves so long as: (1) the purchase is a necessary purchase; (2) the goods or services are unobtainable elsewhere for the same or lower cost, or are furnished as part of a continuing course of dealing started prior to the trustee's connection with the college; (3) the service provided is the same as or better than the service provided to other clients or customers; and (4) the public official does not participate, the contract is at arm's length, and the college or university has full knowledge of the board member's interest [R.C. 2921.42 (C)].

iii. The application of these two exemptions is dependent upon the facts. Please contact the Ethics Commission for further information.

- b. Trustees of state colleges and universities are prohibited from authorizing investments, or employing authority to secure investments of public funds in any security, if they, their family members, or any of their business associates either has an interest, is an underwriter, or receives any brokerage, origination, or servicing fees [R.C. 2921.42 (A)(2); State v. Strabala (1993)].

5. **Sale of Goods**

- a. A trustee of a state college or university is prohibited from selling any goods or services to any state entity, except through competitive bidding or as provided by exemption [R.C. 102.04 (B)].

i. **EXEMPTION:** Sales to state agencies other than the college or university served are exempted when the trustee completes and files a disclosure of the sale of goods or services, as described in R.C. 102.04 (D), before entering into the sale. The trustee must file the disclosure with the college or university he serves, the state entity to which the sale will be made, and the Ethics Commission [R.C. 102.04 (D)].

C. **Post-Employment Restrictions – R.C. 102.03(A), (B); 102.04(A),(C).**

1. **General Revolving Door – R.C. 102.03(A):**

A trustee of a state college or university is prohibited, during public service and for **one year** thereafter, from representing anyone, before any public agency, on any matter in which he or she personally participated while the trustee was a member of the board of trustees [R.C. 102.03 (A)].

a. A “**matter**” is any case, proceeding, application, determination, issue, or question [R.C. 102.03 (A)(5)].

b. “**Personal participation**” is any decision, approval, disapproval, recommendation, the rendering of advice, investigation, or other substantial exercise of administrative discretion [R.C. 120.03 (A)(1)]. Supervision of another public official or employee can be, but is not always, personal participation [OEC Adv. Op. No. 91-009].

c. “**Representation**” is defined as any formal or informal appearance before, or any written or oral communication with, any public agency [102.03 (A)(5)]. “Representation” includes preparing documents, regardless of whether the individual himself signs them, or they are signed by someone else [OEC Adv. Op. No. 86-001]. The restriction applies even if the represented party is another public agency [OEC Adv. Op. No. 93-011]. The restriction does not apply to behind-the-scenes consultation with a client or new employer [OEC Adv. Op. No. 92-005].

2. **Representation – R.C. 102.04 (A).**

a. A trustee of a public college or university is prohibited from receiving compensation except from the institution of higher education he or she serves for any service **rendered personally** on any case, application, or other matter before any state entity, except as provided by exemption [R.C. 102.04 (A)]. Ministerial matters like tax preparation and filing incorporation papers are removed from the restriction [R.C. 102.04 (F); OEC Adv. Op. No. 89-016].

i. **EXEMPTION:** Receiving compensation for providing services on matters pending before state agencies other than the institution of higher education served is exempted when the official completes and files a disclosure, as described in R.C. 102.04 (D), before performing the personal services. The trustee must file the disclosure with the college or university he or she serves, the state entity to which the sale will be made, and the Ethics Commission [R.C. 102.04 (D)].

3. **Confidentiality – R.C. 102.03 (B).**

a. A trustee of a state college or university is prohibited from disclosing or using confidential information acquired in the state position, without appropriate authorization. There is no time limit on this restriction [R.C. 102.03 (B)].

4. **Representation - Influence peddling – R.C. 102.04 (A)(C).**

D. **Other Restrictions.**

1. **Supplemental Compensation – R.C. 2921.43 (A).**

a. A trustee of a state college or university is prohibited from accepting compensation, other than from the college or university he or she serves, for the performance of public duties [R.C. 2921.43 (A)]. Private parties are also prohibited from offering or giving supplemental compensation to university trustees [102.03 (F); 2921.43 (A)].

2. **Honoraria – R.C. 102.03 (H)**

- a. The general restriction enacted by the Legislature in 1994 that prohibits a public official who files a disclosure statement from receiving an honorarium does not apply to any member of the boards of trustees, or any president, of state institutions of higher education. However, a trustee or president is prohibited from accepting honoraria or travel expenses from parties that are doing or seeking to do business with, regulated by, or interested in matters pending before his or her college or university [102.03 (D)].
- 3. Rate-Making – R.C. 102.03 (C).
- E. Additional considerations
  - 1. Copies of the law – R.C. 102.09 (E).

V. SUMMARY-COMMON SENSE WRAP-UP

- A. Cannot authorize a contract or use authority to secure authorization of a contract for self, family, business associates
- B. Cannot solicit or accept things of value
- C. Cannot disclose or use confidential information
- D. Cannot receive additional compensation for performance of official duties
- E. Cannot represent parties on matters in which public servant involved
- F. Cannot participate in matters where public servant has a conflict of interest – i.e., where something of value will result for self, family members, others

As previously stated, this information summarizes the Ohio Ethics Law and related statutes in Chapter 102. and Sections 2921.42, 2921.421, and 2921.43. These laws are criminal statutes designed to protect the public from decisions that could be influenced by improper conflicts of interest for those who serve the public interest. Although the majority of public officials and employees meet or exceed these standards, these provisions serve to assist in deterring or punishing the few who do not. Your careful consideration of the prohibitions is appreciated.

The Ohio Ethics Commission is an independent agency of state government charged with interpreting and administering the Ohio Ethics Law for many state and local public officials and employees. The Commission has been serving the public, and state and local governments, since its formation as part of the Ohio Ethics Law in 1973. If you have any questions about how these restrictions apply to you, or for more information about the Ethics Law in general, please contact the Ohio Ethics Commission at (614) 466-7090.

This memorandum was prepared by the Ohio Ethics Commission for informational purposes only. It is not intended as a substitute for the laws referenced or Ethics Commission advisory opinions construing those provisions.

**WHEN IN DOUBT, CALL THE ETHICS COMMISSION--(614) 466-7090**  
**Check us out on the Web at [www.ethics.ohio.gov](http://www.ethics.ohio.gov)**



# BuckeyeThon

Creating Millions of Miracles Together

---

Dr. Melissa S. Shivers

Senior Vice President for Student Life

Maneeth Ellendula

President, BuckeyeThon

Katherine and Aiden Fulton

BuckeyeThon Champion Family

Timothy C. Robinson

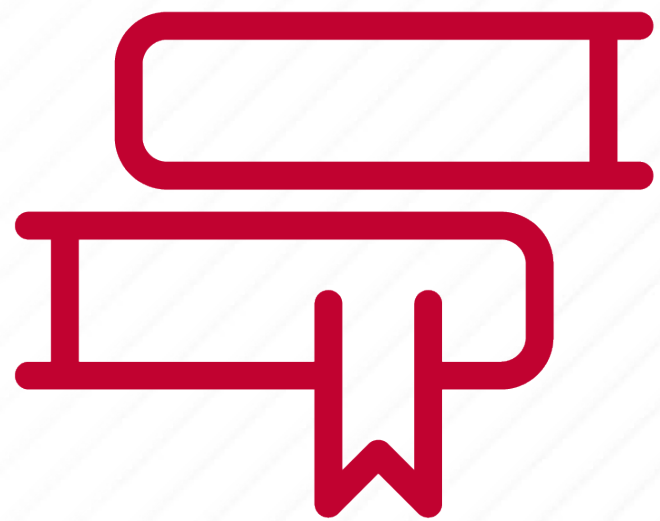
Chief Executive Officer,  
Nationwide Children's Hospital



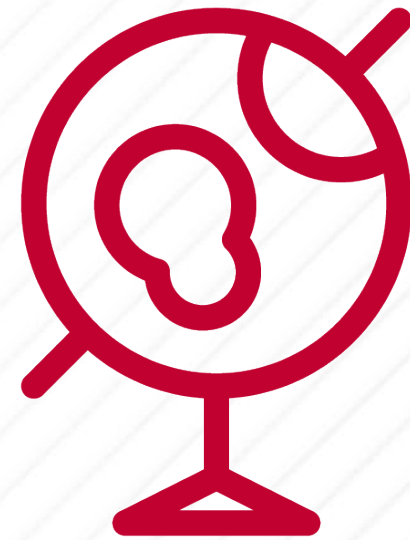
THE OHIO STATE UNIVERSITY  
OFFICE OF STUDENT LIFE



# Student Philanthropy



EDUCATION



EXPOSURE



ENGAGEMENT

**GRATITUDE**



# BuckeyeThon – By the Numbers



**1999**

Year BuckeyeThon was founded  
by Rosa Ailabouni, '01

**\$14.3M**

raised for Nationwide Children's  
Hospital since its founding

**2009**

Year BuckeyeThon started K-12  
Youth Philanthropy Program

**2,200**

Number of students registered for  
Dance Marathon in 2024

**12**

Number of hours the  
Dance Marathon lasts

**20**

Number of kids who work  
with BuckeyeThon each year

# Supporting Nationwide Children's Hospital



# Impact on Champion Kids and their Families



# Impact on Students





**Questions?**



# Annual University Audit Overview

Michael Papadakis, Senior Vice President and CFO

Kristine Devine, Vice President for Operations and Deputy CFO

Board of Trustees | November 20, 2024



# Financial Performance Highlights

Operating revenues increased \$679M in FY24 compared to FY23, driven primarily by:



## HEALTHCARE REVENUES

\$539M increase in healthcare revenues, reflecting strong growth in both oncology and non-oncology infusions and practice expansion;



## GRANTS AND CONTRACTS

\$143M increase in grants and contracts, primarily due to increases in federal grants and contracts of \$72M, private grants and contracts of \$44M and state grants and contracts of \$24M;



## TUITION AND FEES

\$34M increase in student tuition, due primarily to resident and non-resident rate increases and a rate increase to undergraduate students not in the Tuition Guarantee;



## INVESTMENT INCOME

Net investment income remained strong in FY24 with a \$474M increase in net investment income over FY23 resulting from a strong absolute performance for the LTIP (+10.78%) and very strong returns for our short- and intermediate-term portfolios (+5.82%).



## NET POSITION

The FY24 increase in net position was \$873M bringing the total net position to \$11.1B.



# Consolidated Balance Sheet (as of June 30)

Assets and Liabilities (\$ in millions)	2024	2023	2022
Cash and cash equivalents	\$ 1,167	\$ 1,240	\$ 1,159
Total investments	\$ 10,352	\$ 9,551	\$ 10,096
Capital assets, net	\$ 9,008	\$ 8,494	\$ 7,633
Pension and OPEB assets and deferred outflows	\$ 1,199	\$ 1,838	\$ 1,060
Other assets	\$ 1,951	\$ 1,690	\$ 1,523
<b>Total Assets</b>	<b>\$ 23,677</b>	<b>\$ 22,813</b>	<b>\$ 21,471</b>
Accounts payable and other current liabilities	\$ 1,425	\$ 1,325	\$ 1,654
Debt	\$ 3,908	\$ 3,715	\$ 3,818
Pension and OPEB liabilities and deferred inflows	\$ 4,539	\$ 4,998	\$ 3,958
Concessionaire and other liabilities	\$ 2,662	\$ 2,505	\$ 2,435
<b>Total Liabilities</b>	<b>\$ 12,534</b>	<b>\$ 12,543</b>	<b>\$ 11,865</b>

Net Position (\$ in millions)	2024	2023	2022
Ending net position (eliminate pension and OPEB)	\$ 14,071	\$ 13,003	\$ 12,221
Ending net position - pension and OPEB	\$ (2,928)	\$ (2,733)	\$ (2,615)
<b>Total Net Position</b>	<b>\$ 11,143</b>	<b>\$ 10,270</b>	<b>\$ 9,606</b>

Key Metrics	2024	2023	2022
Enterprise Days Cash on Hand	214 Days	211 Days	234 Days
Total Cash and Investments to Direct Debt	2.74x	2.69x	2.65x



# Consolidated Income Statement (for the fiscal year ended June 30)

Total Revenue (\$ in millions)	2024	2023	2022
Tuition and Fees	\$ 1,094	\$ 1,060	\$ 1,003
Grants and Contracts	\$ 1,252	\$ 1,181	\$ 1,168
Sales and Services	\$ 589	\$ 596	\$ 540
Health System & OSUP Sales and Services	\$ 5,991	\$ 5,451	\$ 4,881
State Subsidies and Capital Appropriations	\$ 590	\$ 555	\$ 546
Gifts and Additions to Permanent Endowments	\$ 321	\$ 341	\$ 355
Other Revenues	\$ 164	\$ 154	\$ 79
<b>Total Revenues (w/o investments)</b>	<b>\$ 10,001</b>	<b>\$ 9,338</b>	<b>\$ 8,572</b>
Investment income	\$ 989	\$ 515	\$ (301)
<b>Total Revenues (w/ investments)</b>	<b>\$ 10,990</b>	<b>\$ 9,853</b>	<b>\$ 8,271</b>

Total Expenses (\$ in millions)	2024	2023	2022
University Education and General Expenses	\$ 3,377	\$ 3,042	\$ 2,605
Auxiliary Sales and Services	\$ 458	\$ 410	\$ 351
Health System & OSUP	\$ 5,479	\$ 4,985	\$ 3,905
Depreciation	\$ 617	\$ 580	\$ 538
Interest Expense on Plant Debt	\$ 186	\$ 172	\$ 165
<b>Total Expenses</b>	<b>\$ 10,117</b>	<b>\$ 9,189</b>	<b>\$ 7,564</b>
<b>Change in Net Position</b>	<b>\$ 873</b>	<b>\$ 664</b>	<b>\$ 707</b>

Key Metrics	2024	2023	2022
EBIDA (\$)	\$ 1,036	\$ 1,175	\$ 1,118
Debt Service Coverage (EBIDA / Debt Service)*	4.55x	5.22x	5.20x



# Consolidated Cash Flow Statement (for the fiscal year ended June 30)

Cash Flow From: (\$ in millions)	2024	2023	2022
Receipts from Tuition and Grants	\$ 2,032	\$ 1,899	\$ 1,752
Receipts from Sales and Services	\$ 6,450	\$ 5,911	\$ 5,264
Payments to or on Behalf of Employees, including benefits	\$ (5,567)	\$ (5,119)	\$ (4,545)
Payments to Suppliers	\$ (3,296)	\$ (3,093)	\$ (2,864)
Other receipts/(payments)	\$ 165	\$ 65	\$ (114)
<b>Total Operating Activities</b>	<b>\$ (216)</b>	<b>\$ (337)</b>	<b>\$ (507)</b>
State Share of Instruction and appropriations	\$ 529	\$ 509	\$ 493
COVID-19 Assistance and other non-exchange grants	\$ 109	\$ 160	\$ 301
Gift receipts and additions to permanent endowments	\$ 304	\$ 310	\$ 340
Payments for purchase or construction of capital assets	\$ (965)	\$ (1,097)	\$ (1,093)
Principal and interest payments on capital debt and leases	\$ (315)	\$ (350)	\$ (272)
Proceeds from capital debt and leases	\$ 302	\$ 21	\$ 769
Other receipts	\$ 11	\$ 13	\$ 25
<b>Total Financing Activities</b>	<b>\$ (25)</b>	<b>\$ (434)</b>	<b>\$ 563</b>
Net purchases, proceeds, and maturities from investments	\$ (95)	\$ 1,314	\$ (929)
Investment income	\$ 263	\$ 217	\$ 139
<b>Total Investing Activities</b>	<b>\$ 168</b>	<b>\$ 1,531</b>	<b>\$ (790)</b>
<b>Net change in cash</b>	<b>\$ (73)</b>	<b>\$ 760</b>	<b>\$ (734)</b>
Beginning Cash and Cash Equivalent Balance	\$ 1,240	\$ 480	\$ 1,214
<b>Ending Cash Balance</b>	<b>\$ 1,167</b>	<b>\$ 1,240</b>	<b>\$ 480</b>



# Fiscal Year 2024 Wrap Up

Significant Transactions Recorded after the Finance & Investment Committee meeting on August 22<sup>nd</sup>

**Through the normal course of the fiscal year-end close, we finalize the following activities in August and September:**

- The consolidation of the final numbers for the Wexner Medical Center and the component units.
- The recording of fiscal 2024 impacts of lease considerations under GASB 87.
- The recording of fiscal 2024 impacts of subscription-based information technology arrangements under GASB 96.
- The true-up of accounts payable and accrued liabilities based on actual subsequent disbursement activities.
- The recording of the energy concessionaire payable.
- Reconciliation and reclassification of net position.



# Fiscal Year 2024 Wrap Up

## Significant Transactions Recorded

**Through the normal course of financial statement review and data analysis prior-year errors can be detected:**

- The Office of Health Sciences and the College of Medicine clinical trial operations were not properly recording accounts receivable when billing for services performed, thus understating both accounts receivable and revenue in prior fiscal years. The university posted a correcting entry in FY24 to properly reflect the clinical trial accounts receivable balance. This correction resulted in an increase in private grant revenue and accounts receivable of \$31.1 million.

## Significant Transactions Not Recorded

**Through the normal course of the fiscal year-end close, we make determinations, primarily based on materiality and significance to the financial statements and its users, whether to record certain entries in the general ledger.**

**We determined that the following entries were not significant to the financial statements and did not record them:**

- 4th quarter adjustment of \$44M for the recording of unrealized investment income. Not recording this adjustment is common practice and allows us to ensure our accounting, gift, and investment records are aligned.

# Future Financial Reporting Impacts

Stmt #	Title	Description	Effective
101	Compensated Absences	Requires that liabilities for compensated absences be recognized for leave that has not been used if the leave is attributable to services already rendered, the leave accumulates, and the leave is more likely than not to be used for time off or otherwise paid in cash or settled through noncash means. The National Association of College and University Business Officers (NACUBO) is partnering with the Governmental Accounting Standards Board (GASB) to interpret the standard and then issue guidance as to the calculation of the liability.	FY 25
102	Certain Risk Disclosures	Requires governments to disclose significant concentrations or constraints that could affect the level of service governments provide or their ability to meet obligations as they come due. Concentrations are defined as a lack of diversity related to significant inflows or outflows of resources. Constraints are defined as limitations imposed on a government by an external party or by formal action of the government's highest level of decision-making authority.	FY25
103	Financial Reporting Model Improvements	The objective of this Statement is to improve key components of the financial reporting model to enhance its effectiveness in providing information that is essential to decision making and assessing a government's accountability. The Statement includes provisions related to the presentation of Management's Discussion and Analysis, the presentation of proprietary fund statements of revenues, expenses and changes in net position and the presentation of major component unit information.	FY26

## Highlights of 2024 external audit results

We have substantially completed our audit of the University's financial statements. We expect to issue unmodified opinions on the financial statements of the University, as well as on the component units within the scope of our engagement.

- No significant unusual transactions were identified during our audit.
- The key areas of focus in our audit of the University included:
  - Evaluation of and response to significant risks, including:
    - Risk of management override of controls (a presumed risk in all audits)
    - Valuation of net patient care receivables
  - Significant management estimates in the following areas:
    - Marketable securities
    - Alternative investments
    - Pension and other post-employment benefit plans
- Two uncorrected misstatements were noted. While these items exceeded our audit posting threshold, they are not material individually or in the aggregate.
- No significant deficiencies or material weakness in internal control were reported.
- Procedures related to our fiscal 2024 Single Audit of the University, which includes the audit of several major programs, are ongoing. We expect to finalize our procedures and issue our reports in calendar 2024.

**RESOLUTIONS IN MEMORIAM**

Synopsis: Approval of Resolutions in Memoriam is proposed.

BE IT RESOLVED, That the Board of Trustees hereby approves the attached Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Charles "Chuck" F. Adams Jr.  
Barbara Ann Brahm  
Harry Russell Conrad  
The Honorable Jo Ann Davidson  
Richard L. Dobec  
Ronald B. "Ron" Hammond  
Lowell R. "Skip" Nault  
Albert Herman Soloway  
Anna O. Soter  
T. Davis Sydnor  
Paul L. Wright  
Frank J. Zidonis

**CHARLES “CHUCK” F. ADAMS JR.**

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on July 24, 2024, of Charles “Chuck” F. Adams Jr., professor emeritus in John Glenn College of Public Affairs. He was 79.

A graduate of Hobart and William Smith College and Northeastern University, Professor Adams earned a PhD in economics from SUNY Albany. He retired in 2003 as professor emeritus after 26 years at The Ohio State University, where he served as director of the School of Public Policy and Management before it became the Glenn College and as the college’s director of doctoral studies. An internationally known public economics policy expert, he taught in the economics sequence of the Master of Public Administration and doctoral programs. His interest and expertise in local finance led to his work in Russia after the collapse of the Soviet Union and in South Africa at the end of Apartheid where he supported the work of local communities in building fledgling democracies.

His research primarily focused on a variety of public economics and policy topics, including fiscal federalism, welfare reform, child support enforcement, public service employment, urban development and citizen engagement in local self-government. He co-authored two books, *Revenue Sharing: The Second Round* and *Public Service Employment: The Experience of a Decade*. Prior to joining Ohio State, Professor Adams was an economist with the Illinois Economic and Fiscal Commission and a research fellow in economic studies and research associate in governmental studies at the Brookings Institution.

Professor Adams exemplified the university’s land-grant mission, serving on advisory committees at federal offices such as the U.S. Government Accountability Office, Department of Housing and Urban Development, and the Department of Health and Human Services, as well as the Urban Institute, the Ohio Child Support Advisory Committee, and the Franklin County Metropolitan Human Services Commission. He was a consultant with a variety of public and not-for-profit agencies, including the U.S. State Department/South Africa; Open Society Institute of Budapest/Organisation for Economic Co-operation and Development; Government of Belize/U.S. Agency for International Development; Center for Local Autonomy at Hanyang University in Seoul, South Korea; Federal Employment Services of Russia/World Bank; U.S. Department of Health and Human Services/Assistant Secretary for Planning and Evaluation; Ohio Department of Job and Family Services; Great Lakes Consortium for International Training and Development; Brookings Institution; and Princeton University’s Center for Urban and Regional Studies.

Students and faculty remember him as not only a mentor and role model but also as a caring and accessible friend. His calmness and foresight gave students the confidence they needed, and his support allayed fears of new faculty members as they navigated the tenure process. Even in retirement, he continued his research and writing. He played an important role in sustaining a sense of community within the Glenn College, hosting holiday parties and faculty dinners with his wife, Connie. He loved being a dad to his daughter, Cay, and son, Will, and always wanted to be the grandparent with the best toys.

On behalf of the entire university community, the Board of Trustees expresses to the family and loved ones of Professor Emeritus Charles “Chuck” F. Adams Jr. its deepest sympathy and compassion for their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board’s heartfelt sympathy and appreciation.



### **BARBARA ANN BRAHM**

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on April 24, 2024, of Barbara Ann Brahm, associate professor emeritus with The Ohio State University in the College of Food, Agricultural, and Environmental Sciences.

Mrs. Brahm began working for Ohio State University Extension as an instructor and home economics agent in Seneca County in 1973. She was promoted to assistant professor in 1980 and began working in community development as well as home economics in Seneca County.

Professor Brahm became the 4-H agent in Stark County in 1983 and then also served as the county chair in Stark County from 1984-86. She served as the home economics agent in Ashland County from 1986-88 and then as the home economics and 4-H agent in Hancock County from 1988-93. She added community development to that role from 1993-95. She then focused on family and consumer sciences (formerly known as home economics) and community development in Hancock County starting in 1995.

She began serving as the interim regional director for the Southwest Region in August 2014, after serving as an interim leader of an Extension Education and Research Area. She retired as interim Southwest Region director and associate professor emeritus on May 31, 2017.

Brahm was an active member of the National Extension Association of Family and Consumer Sciences (NEAFCS). In 2000, Professor Brahm received a Distinguished Service Award from NEAFCS, recognizing her "dynamic leadership and creative implementation of Extension programs." She also received district achievement awards at least six times from 1977 to 1999, from the Ohio Extension Agents' Association (OEAA).

Professor Brahm was recognized by her peers with the Ohio Excellence in Extension award in 2000.

In 1998, Barbara received the Community Development Achievement Award from OEAA as well as the Ohio Outstanding Community Leadership Award from the Ohio Association of Community Leadership. She was the first Extension professional to graduate from the Leadership Ohio program, nominated to participate by former First Lady of Ohio Hope Taft in 1999. She was recognized with the Hancock County 4-H Outstanding Alumni Award in 1993.

She was an active member of many other professional organizations that benefited both Extension and the communities within which she worked. For example, she served as a charter member of the Hancock Youth Leadership Board from 1998-2002; and she was recognized as Citizen of the Year by the Findlay Area Civitan Club in 2006.

Professor Brahm earned her bachelor's degree in home economics education in 1973 and her master's degree in home management in 1977, both from The Ohio State University.

On behalf of the university community, the Ohio State Board of Trustees expresses to the family of Barbara Ann Brahm its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy and appreciation.

## HARRY RUSSELL CONRAD

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the June 2, 2024, death of Harry Russell “Russ” Conrad, professor emeritus in the Department of Dairy Science, presently known as the Department of Animal Sciences, in the College of Food, Agricultural, and Environmental Sciences (CFAES). He was 98.

Russell began college at the University of Kentucky (UK) in 1942; however, in December of 1943, he was drafted into the Navy during World War II. He first went to Great Lakes Naval Training Center in Chicago and then trained as an electronics technician in Gulfport, Mississippi. He served as a radio technician in the Pacific, first aboard the USS Mt. McKinley, and later aboard a patrol gun boat in the Philippines. In 1946, he returned to college and received his BS (1948) in agriculture from UK. He received the Sullivan Medal as the outstanding male student, presented by Dr. A.D. Kirwan, dean of men and later president of UK. Dr. Kirwan was the father of Dr. William E. Kirwan, the 12th president of The Ohio State University. Professor Conrad earned his MS (1949) and PhD (1952) from the Department of Dairy Science at Ohio State with an emphasis in animal nutrition. While pursuing his PhD, he also served as an instructor in the department. Following graduation, he joined the faculty at Ohio State as an assistant professor, being promoted to associate professor in 1958 and professor in 1964. His research primarily focused on dairy cattle nutrition, especially feed intake regulation, protein nutrition, mineral and vitamin nutrition (especially calcium, phosphorus, selenium, vitamin E and vitamin D), energy requirements and determination of the energy value of feeds, and effective grazing strategies.

In recognition of his research, he was awarded the American Feed Manufacturers Award in 1959 and the Borden Award in Dairy Production in 1966 from the American Dairy Science Association (ADSA). He was named as an ADSA Fellow in 1999, one of the highest distinctions an ADSA member can achieve. He was awarded the Gus Bohstedt Award from the American Society of Animal Science in 1977. In 1969, he was invited to be part of the White House Conference on Food, Nutrition and Health. From 1970-72, he served as the interim associate chair the department and then associate chair from 1983-86. In 1986, he was named as the associate director of the Ohio Agricultural Research and Development Center, presently the CFAES Wooster campus. After a career spanning 40 years at Ohio State, he retired in 1989 as professor emeritus.

During his career, he published 154 peer-reviewed journal articles, 117 abstracts, five book chapters and many popular press articles. He taught a graduate-level energetics course for about 25 years. He was invited to speak across the United States and internationally, including Austria, Romania, Canada, Thailand and Italy. He was instrumental in establishing many of the equations and requirements published in the National Research Council’s *Nutrient Requirements of Dairy Cattle*. He was the major advisor to six MS and 13 PhD students. Several of his graduate students joined the faculty at land-grant institutions across the United States and became renown scientists and educators. He was a great mentor to graduate students and young faculty. He taught graduate students to think critically, the value of mathematics to the study of biology, and how to be a scientist.

He was soft-spoken, had a warm, friendly smile, and a jolly laugh. He was an avid learner and educator. Professor Conrad exemplified what CFAES strongly values — community focused, putting students first and working collaboratively to sustain life. Russell and his wife, Virginia, were avid dahlia growers and showed their flowers nationally as part of American Dahlia Society (ADS). He received an honorary award in 2021 from ADS for his contributions. In addition, Russ was an active member of the Wooster Kiwanis Club for over 65 years, was past president of the Wayne County Unit of the American Cancer Society, served for six years on the Board of Trustees of Wittenberg University, and was a member Sigma Xi and the American Association for the Advancement of Science.

On behalf of the entire university community, the Board of Trustees expresses to the family and loved ones of Professor Harry Russell “Russ” Conrad its deepest sympathy and compassion for their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board’s heartfelt sympathy and appreciation.

## THE HONORABLE JO ANN DAVIDSON

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the October 25, 2024, death of Jo Ann Davidson, former speaker of the Ohio House of Representatives, member of the university's Board of Trustees and trailblazing public servant. She was 97.

Mrs. Jo Ann Davidson dedicated her career to serving the people of Ohio and inspiring others, especially women, to take on a greater role in civic life.

In 1967, she won election to public office for the first time — a seat on Reynoldsburg City Council she held for the following 10 years. She also served as Truro Township Clerk, a member of the Franklin County Mental Health Board and as vice chair of the Ohio Turnpike Commission.

In 1980, Mrs. Davidson was elected to the Ohio House of Representatives, beginning a two-decade career as a state legislator. After holding a number of leadership roles in the chamber, she was elected by her colleagues as speaker of the House in 1995. She held the post for six years, until term limits forced her departure.

As the first and only woman to serve as speaker, she was a powerful advocate for civic engagement, integrity and bipartisanship. She embodied the idea that good governance is rooted in listening to diverse voices, fostering open dialogue and serving the public good.

Speaker Davidson chaired the Franklin County Republican Central Committee for 20 years and was co-chair of the Republican National Committee from 2005-08. She was known not only for her political acumen but also for her ability to build genuine relationships that transcended traditional political boundaries.

Even after retiring from elected office, Speaker Davidson's steadfast focus on service continued. She was a member of the boards of trustees of the University of Findlay and Franklin University, the Ohio Casino Control Commission, and the Ohio Constitutional Modernization Commission.

She was appointed in 2001 to a nine-year term as a trustee of The Ohio State University. In addition, she served on the John Glenn College of Public Affairs Board of Distinguished Visitors.

In 2000, Speaker Davidson launched The Jo Ann Davidson Ohio Leadership Institute, which was established to encourage and train women to take on more prominent roles in government and the Republican Party. More than 400 women graduated from the program, including elected and appointed officials across Ohio.

Speaker Davidson was more than a leader; she was a champion for ethical governance and an exemplar of selfless service. Ohio and the nation lost a remarkable figure, but her spirit will live on in every life she impacted and every leader she inspired to serve with courage, humility and an unwavering commitment to the common good.

On behalf of the university community, The Ohio State University Board of Trustees expresses to the family of Speaker Jo Ann Davidson its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy and appreciation.

**RICHARD L. DOBEC**

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on April 30, 2024, of Richard L. Dobec, professor emeritus in the Department of Horse Production and Management. He was 87.

Prior to starting his formal education, Richard served in the U.S. Navy on the USS Gainard (DD-706), a Sumner-class destroyer, as an electrician. After returning home, he was employed with Grumman Aerospace Company for nine years in the electronics sector for airplanes. One of his special projects was working on the moon lander.

Professor Dobec received his BS (1974) in animal science and his MPS (1975) in statistical genetics from Cornell University. In 1978, he joined the faculty as an assistant professor in horse production and management at The Ohio State University Agricultural Technical Institute (ATI). In addition, he ran the entire horse production and harness racing program in his time at ATI until he retired in 2001.

He was associated with the Standardbred business and harness racing industry as a trainer, driver and owner. He was also involved with the Wayne County Agricultural Society and the Wayne County Fair during the harness racing seasons. Rich collaborated on many occasions with David Foye of Foye Genetics, an equine consulting company. Rich and David were instrumental in the breeding of several horses that competed in the Kentucky Derby over the years.

In his retirement, Richard enjoyed golf, pool and creating cartoons and watercolor paintings. He became an instructor in watercolors at the Wayne Center for the Arts as well as Nick Amster Workshop for students with learning and developmental disabilities. Richard won several Best of Show awards at the Wayne County Fair for his artwork. He was a member of St. Mary of the Immaculate Conception Catholic Church in Wooster, Ohio, a member of the 555th Honors Detachment (Triple Nickel), and the Tin Can Sailors.

Richard and his wife, Patricia, were married in 1961 and made their home in Wooster.

On behalf of the entire university community, the Board of Trustees expresses to the family and loved ones of Professor Richard Dobec its deepest sympathy and compassion for their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy and appreciation.

**RONALD B. "RON" HAMMOND**

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on April 26, 2024, of Ronald B. "Ron" Hammond, professor emeritus in the Department of Entomology. He was 73.

Professor Hammond began his 35-year career in the Department of Entomology on the College of Food, Agricultural, and Environmental Sciences (CFAES) Wooster Campus as an assistant professor in 1979 after earning his PhD at Iowa State University. He was promoted to associate professor with tenure in 1985 and to professor in 2000, before retiring in 2014. Throughout his career at Ohio State, Ron greatly helped soybean, corn, wheat and alfalfa farmers manage insects and other pests. With his research and Extension responsibilities, he developed important management recommendations for several key pests — such as the potato leafhopper, bean leaf beetle and the soybean aphid — and was a national leader for slug management in field crops. He was a great favorite with farmers for his direct, clear and extremely honest style.

Ron was responsible for the entomology section of the widely distributed *OSU Extension Bulletin 827*, entitled "Corn, Soybean, Wheat and Alfalfa Field Guide" and continuously updated it with pictures and descriptions of the most economically damaging pests. He was a key faculty member in OSU Extension's Crops Team and contributed extensively to the Crop Observation Recommendation Network (CORN), newsletter for timely updates of pest occurrences throughout the state and management recommendations. He was also one of the early organizers of the workshops that were developed for agronomic crop farmers to take the "deep dive" into learning about pest management.

He was one of the best team members, willing to collaborate with everyone not only within CFAES, but also with field-crop entomologists around the country at land-grant universities and in industry. He was highly respected for his contributions to these many team activities and always got his part done. For example, when he was recovering from an illness, he spent his free time writing the proposal for the renewal of the S1010 (national soybean entomology) multistate project. He was a great favorite at regional meetings of the corn and soybean entomologists, with his no-nonsense, direct assessments of industry policies, academic politics and everything else. His research area was applied and focused on factors such as no-till agriculture and how it relates to pest risks (slugs). At regional meetings, bets were often placed on how soon into the meeting Ron would utter the word "slugs." During his career, he served on several departmental and CFAES committees. In 1991, he took on the monumental task of serving as program chair for the annual meeting of the Entomological Society of America.

On behalf of the entire university community, the Board of Trustees expresses to the family and loved ones of Professor Ron Hammond its deepest sympathy and compassion for their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy and appreciation.

### LOWELL R. "SKIP" NAULT

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on November 6, 2024, of Lowell R. "Skip" Nault, professor emeritus in the Department of Entomology. He was 84.

Skip carried out his entire 36-year career on the College of Food, Agricultural, and Environmental Sciences (CFAES) Wooster Campus, beginning in 1966 as an assistant professor in the Department of Entomology with a courtesy appointment in plant pathology. He earned his BS at the University of California, Davis and MS and PhD at Cornell University, where he majored in entomology with a minor in plant pathology. After rising through the academic ranks to full professor, he served as associate chair of entomology, associate director and interim director of the Ohio Agricultural Research and Development Center (OARDC), and associate vice president for the CFAES before retiring in 2002. Always an ardent supporter of the Wooster campus, he was a founding member and served as president of the Secret Arboretum Support Council.

As an early example of the power of interdisciplinary research, Professor Nault worked collaboratively at the interface of plant pathology and entomology, making significant contributions to both disciplines. He was internationally known for his work with insect and mite vectors of plant viruses and mollicutes, especially those infecting maize. Throughout his career, he collaborated with colleagues in the OARDC/USDA-ARS Maize Virus Research Team, which became recognized as the world center for the study of maize virus diseases. His long career was highlighted by a number of important discoveries. Soon after coming to Ohio, he determined that a condition in maize called kernel red streak was not caused by either viruses or molds, as had been previously assumed, but by a salivary phytotoxin from mites feeding on the kernels. This finding saved growers millions of dollars when red-streaked corn was no longer docked in price by grain buyers. The influence of his work only grew as he led many research trips to Mexico, Costa Rica, Argentina, Colombia and Brazil, through which he characterized the etiology and vector transmission of most of the major corn virus and mollicute diseases in the United States and Latin America. His research showed that the neotropical corn leafhopper, *Dalbulus maidis*, was responsible for transmitting the corn stunt Spiroplasma, maize bushy stunt phytoplasma (which he first discovered) and maize rayado fino virus, which collectively cause the most damaging maize diseases in Latin America. During one of these trips, he also discovered and described a new *Dalbulus* leafhopper species living on the wild gamagrass relatives of maize. This led to a 17-year study of the evolutionary biology of *Dalbulus* leafhoppers, which proved to be a model system for understanding how a pest species co-evolves with its host plants and plant pathogenic mollicutes. The broad impact of his work was demonstrated by his appearance on the popular CBS program *Universe*, hosted by noted journalist Walter Cronkite. For this report, he led a CBS news crew to Mexico to film the segment.

In addition to his research on crop diseases and their arthropod vectors, Skip maintained a strong interest in evolution and the fundamental aspects of biology. In collaboration with researchers at Cornell, he discovered and chemically identified the alarm pheromone of aphids. He then characterized the symbiotic relationship of ants and aphids, and first described the interspecies response of ants to aphid alarm pheromone to defend their aphid "herds." His group also characterized the substrate-borne mating calls and courtship behaviors of leafhoppers, demonstrating their species-specificity and potential role in speciation of the *Dalbulus* complex.

Across his career, Professor Nault published more than 150 research articles, dozens of book chapters and co-edited a book. Internationally recognized by his peers for his contributions to science, he was elected as a Fellow of four professional societies: the American Association for the Advancement of Science, the Royal Entomological Society of London, the Entomological Society of America (ESA), and the American Phytopathological Society. In addition, he was elected as president and honorary member of the ESA and received the ESA's J.E. Bussart Memorial Award and C.V. Riley Achievement Award.

**LOWELL R. "SKIP" NAULT (cont'd)**

Recognition from Ohio State faculty included receiving the OARDC Distinguished Research Award for Senior Faculty and selection as a University Distinguished Scholar.

On a personal level, he was loved by students and colleagues alike. He was gregarious with an infectious laugh and generous in his support for others. As one of his former students said: "Aren't we fortunate to have been witnesses to and participants in his career, and more importantly, members of his extended family."

On behalf of the entire university community, the Board of Trustees expresses to the family and loved ones of Professor Skip Nault its deepest sympathy and compassion for their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy and appreciation.

## ALBERT HERMAN SOLOWAY

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on September 7, 2024, of Albert Soloway, dean and professor emeritus in the College of Pharmacy. He was 99.

Dean Soloway received his BS from Worcester Polytech and earned his PhD from the University of Rochester. Dean Soloway joined Ohio State's College of Pharmacy faculty in 1977, serving as the college's fifth dean until 1988. He also served as a professor in the college's Division of Medicinal Chemistry and Pharmacognosy. Prior to joining Ohio State, Dean Soloway was the dean of the College of Pharmacy and Allied Health Professions at Northeastern University in Boston, Massachusetts.

While at Ohio State, Dean Soloway nurtured scholarship, research and teaching in the college. During his tenure, clinical pharmacy educational programs were introduced into the core curriculum, and experiential training of students was enhanced. Additionally, the college doubled in extramural support and was recognized as one of the top pharmacy schools in the nation. He also cultivated a relationship with the Plough Foundation, resulting in the Plough Foundation Scholarship Endowment that has supported as many as 41 students annually and secured an endowed professorship in pharmacy administration from Merrill-Dow Pharmaceuticals. Dean Soloway had an active research program in cancer drug discovery at Northeastern University and during his deanship at Ohio State, and was a pioneer in the development of boron neutron captured-based chemotherapeutics.

Recognizing the need for Food and Drug Administration examination of medication doses for infants and children, Dean Soloway encouraged a young faculty member, Dr. Milap Nahata, to conduct research at Children's Hospital. This work resulted in clinical studies in young patients, ultimately leading to the discovery of proper doses, pharmacokinetics, efficacy and safety management of many medications. Before 1979, this was only done for adults for a majority of medications.

In 1988, Dean Soloway stepped down from his deanship and began teaching in the college's professional and graduate programs. In that same year, he retired from Ohio State, becoming dean and professor emeritus. In retirement, Dean Soloway wrote a book on higher education titled *Failed Grade: The Corporatization and Decline of Higher Education in America*. In 2013, Dean Soloway was awarded an honorary Doctor of Science from The Ohio State University.

He provided superb leadership during the period of transformative curricular changes in the college's BS (Pharmacy) program, with the inclusion of clinical pharmacy courses and expansion of its experiential components, and implementation of a postbaccalaureate PharmD program which became nationally known for its quality.

On behalf of the entire university community, the Board of Trustees expresses to the family and loved ones of Dean Albert H. Soloway its deepest sympathy and compassion for their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy and appreciation.



## ANNA O. SOTER

Synopsis: The Board of Trustees of The Ohio State University expresses its sympathy regarding the October 14, 2024, death of professor emerita Anna Soter, College of Education and Human Ecology. She was 77.

Soter had a BA from the University of Western Australia and an MA from the University of Sydney. Her PhD was from the University of Illinois, Urbana-Champaign. With a background in humanities, applied linguistics and discourse analysis, and interests in language, literature and creative writing, she joined Ohio State in 1986, in the Department of Teaching and Learning.

Soter taught courses in language learning, language methods, poetry, literary theory and young adult literature for preservice English language teachers, doctoral students and in-service teachers. In 1989, she received The Ohio State University Alumni Award for Distinguished Teaching.

She was an active researcher and prolific author of scholarly works. She wrote, edited, co-authored or co-edited eight academic books and more than 40 book chapters and journal articles that were cited more than 3,000 times. She received a prestigious Critics Choice Award from the American Educational Studies Association for her 1999 book *Young Adult Literature and the New Literary Theories: Developing Critical Readers in Middle School* from Teachers College Press.

Among her many talks at professional meetings, including in Australia where she maintained association memberships, she gave more than 60 refereed presentations, and more than 50 invited, keynote or plenary addresses in the United States, including multiple years at the annual American Educational Research Association conference and other national organizations to which she belonged. She gave many other talks in Ohio, becoming well known in the state and community. She was a nominated and inducted member of the National Council for Research in Education (NCRE).

Soter had a number of research and training grants. One of the most prominent from the U.S. Department of Education supported a three-year study, "Group Discussions as a Mechanism for Promoting High-Level Comprehension of Text." She, as co-principal investigator, and principal investigator Ian Wilkinson published refereed journal articles about the findings and presented at many conferences.

In addition to her academic work, Soter was an award-winning poet and creative fiction writer. She published more than 40 poems in anthologies and journals, as well as several books of poems as sole author or with fellow poets. She was member chair and treasurer of the Ohio Poetry Association and worked with local schools, engaging students in writing activities and awards competitions.

Soter's most enduring interest was the concept of language as a field of energy, meaning "language has a role in shaping and reinforcing what and how we think and feel." Given its potential therapeutic benefits, she created The Hospital Poets program at Ohio State's medical center, organizing poetry readings to relieve stress and enhance wellness for staff and patients. She also founded Writing for Well-Being workshops for cancer survivors with the Arts Outreach Support Program, part of the center's James Cancer Hospital. She chaired the center's Medicine and the Arts Roundtable Board.

After retiring in 2012, Soter was an active member of Ohio State's Emeritus Academy. She continued to be active as a speaker, workshop and writing organizer, and writing coach. She was asked to be a consultant many times over the years, including by major universities and schools.

On behalf of the entire university community, the Board of Trustees expresses to the friends and family of Professor Emerita Anna Soter its deepest condolences for their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy and appreciation.

### T. DAVIS SYDNOR

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death of T. Davis Sydnor, professor emeritus of urban forestry in the College of Food, Agricultural, and Environmental Sciences School of Environment and Natural Resources on October 12, 2023.

Professor Sydnor served on the faculty for 48 years with distinction from 1972 until he retired in 2011. He and his colleagues focused on broadening the understanding of the importance of tree selection and the environmental costs and benefits of selection. His research and outreach made an indelible contribution to the fields of forestry, arboriculture and planning, the forest-based industry in Ohio and on Ohio communities seeking to enhance their tree canopy and environment.

Professor Sydnor has made a lasting scholarly impact on the understanding and importance of tree diversity as a management tool to assist in reducing the impact of pests and invasive species. Dr. Sydnor led efforts to understand gaps in planning, managing and planting for urban canopy with available nursery stock. Through survey research, Dr. Sydnor led efforts to understand attitudes toward urban trees across many communities in Ohio.

Dr. Sydnor was a published author of numerous articles for scientific journals and an extensive catalog of Ohio State University Extension publications, including *Ohio Trees*, which was an update of the original Extension publication *Ohio Trees* and has been in print since 1980. He co-authored the publication *Ash Replacements for Urban and Woodland Plantings* in response to the impact emerald ash borer was having on landscape ash trees. He was awarded funding from federal, state and local grants programs to support his translational research program.

He expanded learning and development for landowners and natural resource professionals through exemplary research and outreach programs. He was usually at the forefront of doing workshops to keep tree professionals up to date on what was starting to appear on the landscape. This included workshops in the early days of oak wilt and introducing new software for urban tree professionals, such as i-Tree.

Photographs of trees taken by Dr. Sydnor are utilized in teaching materials across the nation on forest health and management. Many of his images are archived online today at <https://www.forestryimages.org>, which allows professionals across the country to access and utilize them in articles, fact sheets and other publications.

Dr. Sydnor was heavily involved in the Ohio Chapter of the International Society of Arboriculture, serving as president in 2011 and 1987, and the Ohio Chapter of the Society of American Foresters. He was the advisor for the student club Forestry Forum for many years, encouraging them to become active members of these professional societies.

On behalf of the university community, the Board of Trustees expresses to the family of Professor T. Davis Sydnor its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy and appreciation.

## PAUL L. WRIGHT

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on August 17, 2024, of Paul Wright, associate professor emeritus in the Department of Agricultural, Environmental, and Development Economics (AEDE) in the College of Food, Agricultural, and Environmental Sciences. He was 85.

Professor Wright earned two degrees from The Ohio State University: a Bachelor of Science in agriculture education in 1960 and a Master of Science in agricultural economics in 1970. Then, in 1978, he earned a law degree from the University of Toledo. His career included 29 years of service with Ohio State University Extension, serving first as a county 4-H agent and eventually ending as a state specialist in agricultural law as faculty in what was then named the Department of Agricultural Economics. While he was a faculty member, he complemented his important work in Extension with creating an innovative new undergraduate course in agricultural law that serves many students to this day. He retired from The Ohio State University as associate professor emeritus in January 1988. Following his retirement from Ohio State, he co-founded what was likely the first agricultural law firm in Ohio — then named Wright & Logan — which was centered on representing farmers in legal matters.

Growing up on a farm in Coshocton County, Ohio, a passion for agriculture and concern for the well-being of farmers drove Professor Wright's work. As a faculty extension specialist at Ohio State, he drove all across Ohio to teach about legal issues in farm management. This work played a vital role in helping farmers weather the economic crisis in farming of the mid-1980s. In the Department of Agricultural Economics, he helped his colleagues to integrate legal concepts into their teaching and Extension in related fields like farm management, agricultural finance and agribusiness.

Professor Wright leaves behind several durable professional legacies. First, he founded Ohio State's agricultural law program to enhance and expand education in agricultural law and farm management. He then established an endowment in 2006 with Ohio State's College of Food, Agricultural, and Environmental Sciences to ensure a vibrant program in agricultural law continues into the future. Second, he was one of the founding members of the American Agricultural Law Association (AALA), and even served a term as president. This established and nurtured a network of professionals that expanded the legal support available to farmers. His contributions have been honored with accolades. In 1994, the AALA awarded Professor Wright its Distinguished Service Award. Ohio State honored him in 2003 with a Distinguished Alumni Award, and the Ohio agricultural community he served with such dedication inducted him into the Ohio Agricultural Hall of Fame in 2006.

Perhaps Professor Wright's most important legacy is the impact he had on the people around him. His colleagues in what is now the Department of AEDE feel fortunate to have worked with him, as his shared wisdom and experience helped them improve their own teaching and counseling of students and Extension farm clients. He was a warm, committed and generous mentor to the lawyers who carry on the work of Ohio State's agricultural law program. He created a culture of connection in the profession of agricultural law. He helped hundreds of farm families in Ohio navigate legal thickets during both their best and their darkest times. Professor Wright represented the best of the land-grant mission, developing knowledge and sharing it in collaborative networks with students, professionals and people throughout the farm community to help sustain life and transform lives.

On behalf of the entire university community, the Board of Trustees expresses to the family and loved ones of Professor Paul L. Wright its deepest sympathy and compassion for their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy and appreciation.

### FRANK J. ZIDONIS

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on June 16, 2024, of two-time alumnus and faculty emeritus Frank J. Zidonis, College of Education and Human Ecology. He was 94.

After earning a bachelor's degree from John Carroll University, he served a tour of duty with the U.S. Marine Corps for two years. He then taught English at the junior high and high school levels for three years for Cleveland Public Schools. He earned an MA and a PhD in English education from Ohio State's College of Education in 1958 and 1961, respectively. His specialization was English, linguistics and curriculum development. While earning his PhD, he was an instructor in the college.

From those beginnings, Zidonis joined the faculty as an assistant professor in 1961 and was promoted in 1967. He became chair of the newly formed Department of Educational Theory and Practice, serving until 1993. He returned to the faculty to teach and advise graduate students until retirement in 1994.

Zidonis was active in the field, especially with the National Council of Teachers of English (NCTE). He served on NCTE's Commission on the English Language from the early to mid-1970s. In the late 1970s through 1981, he served on NCTE's Task Force on English Teacher Preparation. In the early 1980s, he was the Ohio leader of the Program to Recognize Excellence in Student Literary Magazines and, in overlapping years, served on the Committee Against Censorship. He sat on NCTE's editorial board for multiple years.

Zidonis had a number of grant awards, including one on which he was co-principal investigator with Professor Martha King. "The Language of Children: Protocol Materials on Oral Language Acquisition" was funded by the U.S. Department of Education in the 1970s. The intellectual climate of the time was rich, and experts like Zidonis were able to influence school practices. They studied how children developed an understanding of certain phonological/grammatical forms — such as pluralization of nouns and past tense of verbs — that were thought to be universal among all children.

Zidonis and King, along with professors Johanna DeStefano and Victor Rentel, co-authored 10 color films, videos, written guides, audiotapes and slides focused on aspects of language learning and language use. The resources were used by pre-service and in-service teachers and revealed the development of children's language learning, especially their language structures and the situations in which they are used.

Zidonis authored many publications as a result of that project and others. His work dealt mainly with improving the secondary English curriculum and developing more effective teacher-education programs. He published in *English Journal*, *Research in the Teaching of English* and in *Theory into Practice*, among others. He served as co-editor of several special issues of *Theory into Practice* and co-authored multiple book chapters.

He was sought as a consultant many times. For instance, the State University of New York at Albany and Indiana University of Pennsylvania invited him to serve on their English program evaluation teams.

On behalf of the entire university community, the Board of Trustees expresses to the family of Faculty Emeritus Frank Zidonis its deepest sympathy for their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt appreciation.

**APPROVAL TO ESTABLISH A MASTER OF CYBERSECURITY AND DIGITAL TRUST**

IN THE COLLEGE OF ENGINEERING

Synopsis: Approval to establish a Master of Cybersecurity and Digital Trust degree program in the College of Engineering is proposed.

WHEREAS the goal of the degree program is to supply highly skilled individuals to the cybersecurity workforce in Ohio and the nation; and

WHEREAS the proposed program would focus on imparting cybersecurity knowledge and skill sets relevant to existing and emerging positions in the workforce; and

WHEREAS the program will be a minimum of 30 semester hours, have two tracks and include a mandatory project-oriented course, will be offered fully online, and can be completed in two semesters; and

WHEREAS the proposal has the support of the Departments of Electrical and Computer Engineering, Computer Science and Engineering, and Industrial and Systems Engineering, and will be offered in partnership with the Institute for Cybersecurity and Digital Trust and the College of Engineering's Professional and Distance Education Program; and

WHEREAS the proposal was reviewed and approved by the Council on Academic Affairs at its meeting on June 14, 2024; and

WHEREAS the University Senate approved this proposal on September 19, 2024:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the proposal to establish a Master of Cybersecurity and Digital Trust degree program in the College of Engineering.

**AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY**

Synopsis: Approval of the following amendments to the *Rules of the University Faculty* is proposed.

WHEREAS the University Senate, pursuant to rule 3335-1-09 of the Administrative Code, is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the *Rules of the University Faculty* as approved by the University Senate; and

WHEREAS the proposed new rule 3335-8-30 would create a uniform and consistent standard for Dean's List recognition across the university, creating greater clarity, understanding, and opportunity to recognize academic excellence; and

WHEREAS the amendment to rule 3335-2-23 would align Council of Deans membership with those who report to the provost; and

WHEREAS the amendment to rule 3335-5-33 removes a reference to "faculty cabinet" and replaces with "senate cabinet"; and

WHEREAS the proposed amendments were approved by the University Senate during meetings on September 19, 2024, and October 31, 2024:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the attached amendments to the *Rules of the University Faculty* be adopted as recommended by the University Senate.

## FACULTY PERSONNEL ACTIONS

BE IT RESOLVED, That the Board of Trustees hereby approves the faculty personnel actions as recorded in the personnel budget records of the university since the August 21, 2024, meeting of the board, including the following appointments, appointments/reappointments of chairpersons, faculty professional leaves and emeritus titles:

### Appointments

Name: MOHAMED ABDEL-RAHMAN  
Title: Professor (Irene D. Hirsch Chair in Ophthalmology)  
College: Medicine  
Term: December 1, 2024, through June 30, 2028

Name: RICHARD BRUNO  
Title: Professor (Carol S. Kennedy Professorship in Human Nutrition)  
College: Education and Human Ecology  
Term: August 15, 2024, through August 14, 2029

Name: GINNY BUMGARDNER  
Title: Professor (Olga Jonasson, MD Professorship in Surgery)  
College: Medicine  
Term: November 1, 2024, through June 30, 2028

Name: CYNTHIA CARNES  
Title: Professor and Senior Associate Vice President (ENGIE-Axium Endowed Chair)  
College: Office of Academic Affairs  
Term: September 1, 2024, through August 31, 2029

Name: ANNE CO  
Title: Professor (Dow Professorship in Chemistry)  
College: Arts and Sciences  
Term: August 15, 2024, through August 14, 2029

Name: ANA-PAULA CORREIA  
Title: Professor (The Ted and Lois Cyphert Distinguished Professorship in Teacher Education)  
College: Education and Human Ecology  
Term: August 15, 2024, through August 14, 2029

Name: MATTHEW CORRIERE  
Title: Professor (The Luther M. Keith Professorship in Surgery)  
College: Medicine  
Term: November 1, 2024, through June 30, 2028

Name: JODI FORD  
Title: Professor (Grayce M. Sills Endowed Professorship in Psychiatric-Mental Health Nursing)  
College: Nursing  
Term: November 22, 2024, through November 21, 2029

Name: SARAH HAYFORD  
Title: Professor (Robert Lazarus Professorship in Population Studies)  
College: Arts and Sciences  
Term: September 1, 2024, through June 30, 2029

Name: BENJAMIN HOFFMANN  
Title: Professor (Designated Professorship in French and Francophone Literature)  
College: Arts and Sciences  
Term: September 1, 2024, through June 30, 2029

Name: EZEKIEL JOHNSON-HALPERIN  
Title: Professor (ENGIE-Axium Endowed Professor)  
College: Office of Academic Affairs  
Term: September 1, 2024, through August 31, 2029

Name: JOHN MAHARRY  
Title: Acting Dean and Director  
College: The Ohio State University Marion Campus  
Term: January 1, 2025, through March 16, 2025

Name: RUSTIN MOORE  
Title: Dean and Professor (The Rita Jean Wolfe Deanship in the College of Veterinary Medicine)  
College: Veterinary Medicine  
Term: December 1, 2024, through June 30, 2027

Name: JENNIFER SCHLUETER\*  
Title: Dean and Professor  
College: The Ohio State University Marion Campus  
Term: March 17, 2025, through March 16, 2030

Name: WINSTON THOMPSON  
Title: Associate Professor (The William H. and Laceryjette V. Casto Professorship in Interprofessional Education)  
College: Education and Human Ecology  
Term: August 15, 2024, through August 14, 2029

#### Reappointments

Name: RAFAEL BRUSCHWEILER  
Title: Professor (Ohio Research Scholar in Chemistry)  
College: Arts and Sciences  
Term: September 1, 2023, through August 30, 2028

Name: GREGORY CALDEIRA  
Title: Distinguished University Professor (Ann and Darrell Dreher Chair in Political Communication and Policy Thinking)  
College: Arts and Sciences  
Term: July 1, 2024, through June 30, 2028



Name: JAMES LANDERS  
Title: Associate Professor-Clinical (The Harold L. and Audrey P. Enarson Professorship in Public Policy)  
College: John Glenn College of Public Affairs  
Term: August 15, 2025, through August 14, 2028

Name: MARIA PALAZZI  
Title: Professor (Ohio Eminent Scholar in Art and Design Technology)  
College: Arts and Sciences  
Term: August 1, 2024, through July 31, 2029

Name: CARMEN WINANT  
Title: Professor (Roy Lichtenstein Chair of Studio Art)  
College: Arts and Sciences  
Term: August 15, 2024, through August 14, 2028

Extensions

Name: DAMON JAGGARS  
Title: Vice Provost and Dean of University Libraries  
College: Office of Academic Affairs  
Term: July 1, 2025, through June 30, 2027

Name: BERNADETTE MELNYK  
Title: Professor (Helene Fuld Health Trust Endowed Professorship for Evidence-based Practice in Nursing and Healthcare)  
College: Nursing  
Term: November 1, 2024, through January 10, 2025

Name: RUSTIN MOORE  
Title: Dean  
College: Veterinary Medicine  
Term: July 1, 2025, through June 30, 2027

\*New Hire

Appointments/Reappointments of Chairpersons

KRISTINA BOONE (extension), Director, Ohio State Agricultural Technical Institute, July 1, 2025, through June 30, 2026

DAVID CIVITTOLO (extension), Interim Director, Department of Extension, July 1, 2024, through June 30, 2025, or until a new Director is appointed

SARAH HAYFORD\*\*, Director, Institute for Population Research, July 1, 2025, through June 30, 2029

ALECIA NAUGLE\*, Chair, Department of Veterinary Preventive Medicine, January 1, 2025, through June 30, 2029

DETRA PRICE\*\*, Executive Director, Center for Digital Learning Innovation, August 15, 2024, through August 14, 2027

\*\*Reappointment

\*New Hire

Faculty Professional Leaves

ERYNN BEATON, Associate Professor, John Glenn College of Public Affairs, FPL for Fall 2025 and Spring 2026

STEVEN JOYCE, Associate Professor, Germanic Languages and Literatures, Mansfield, FPL for Spring 2025

PATRICK SCHNELL, Associate Professor, College of Public Health, FPL for Fall 2025 and Spring 2026

SHAWNITA SEALY-JEFFERSON, Associate Professor, College of Public Health, FPL for Fall 2025 and Spring 2026

HEATHER TANNER, Professor, History, Mansfield, FPL for Fall 2024

Faculty Professional Leave Changes/Cancellations

RAEF BASSILY, Associate Professor, Department of Computer Science and Engineering, Change of FPL from Fall 2024 and Spring 2025 to Spring 2025 only

ALISON BENNETT, Associate Professor, Department of Evolution, Ecology and Organismal Biology, Change of FPL from Fall 2024 and Spring 2025 to Fall 2024 only

FORBES LIPSCHITZ, Associate Professor, Knowlton School of Architecture, Change of FPL from Spring 2025 to Fall 2025

ERIC MACGILVRAY, Professor, Department of Political Science, Change of FPL from Fall 2024 and Spring 2025 to Spring 2025 only

ARATI MALEKU, Associate Professor, College of Social Work, Correction of FPL from Fall 2024 and Spring 2025 to Fall 2024 only

ZAKEE SABREE, Associate Professor, Department of Evolution, Ecology and Organismal Biology, Cancellation of FPL-submitted to OAA in error

SCOTT SWEARINGEN, Associate Professor, Department of Design, Change of FPL from Fall 2024 to Spring 2025

KRYSTAL TAYLOR, Associate Professor, Department of Mathematics, Change of FPL from Fall 2024 and Spring 2025 to Spring 2025 only

Emeritus Titles

WILLIAM BUONI, Department of Family and Community Medicine, with the title of Associate Professor-Clinical Emeritus, effective January 7, 2025

CHERYL GARIEPY, Department of Pediatrics, with the title of Professor-Clinical Emeritus, effective January 18, 2025

JONATHAN GRONER, Department of Surgery, with the title of Professor-Clinical Emeritus, effective August 3, 2024

DENNIS HELDMAN, Department of Food Science and Technology, with the title of Professor Emeritus, effective August 15, 2024

ERIC KRAUT, Department of Internal Medicine, with the title of Professor Emeritus, effective January 1, 2024

CARL MARESH, Department of Human Sciences, with the title of Professor Emeritus, effective August 1, 2024

JODI MCDANIEL, College of Nursing, with the title of Associate Professor-Emeritus, effective June 1, 2025

BERN MELYNK, College of Nursing, with the title of Professor Emeritus, effective January 11, 2025

MARY ANN NELIN, Department of Pediatrics, with the title of Associate Professor-Clinical Emeritus, effective October 25, 2024

CAROL POTTER, Department of Pediatrics, with the title of Professor-Clinical Emeritus, effective November 2, 2024

JESSICA PRINZ, Department of English, with the title of Associate Professor-Emeritus, effective January 1, 2025

BARBARA WARREN, College of Nursing, with the title of Professor-Clinical Emeritus, effective May 15, 2025

PEDRO WEISLEDER, Department of Pediatrics, with the title of Professor-Clinical Emeritus, effective November 16, 2024

MACDONALD WICK, Department of Animal Sciences, with the title of Professor Emeritus, effective September 1, 2024

BARBARA WYSLOUZIL, Department of Chemical and Biomolecular Engineering, with the title of Professor Emeritus, effective October 1, 2024

VICKI WYSOCKI, Department of Chemistry and Biochemistry, with the title of Professor Emeritus, effective October 1, 2024

MEI ZHUANG, Department of Mechanical and Aerospace Engineering, with the title of Professor Emeritus, effective January 1, 2025

# **2024/2025 Promotion, Tenure and Reappointment Results**

## **COLLEGE OF ARTS AND SCIENCES CLINICAL**

### **REAPPOINTMENT**

Brello, Jennifer, Speech and Hearing Science, September 1, 2025  
Chapman, Bridget, Speech and Hearing Science, September 1, 2025  
Jacewicz, Ewa, Speech and Hearing Science, June 21, 2025

## **JOHN GLENN COLLEGE OF PUBLIC AFFAIRS CLINICAL**

### **REAPPOINTMENT**

Landers, James, August 15, 2025

## **COLLEGE OF ENGINEERING CLINICAL**

### **REAPPOINTMENT**

Burton, Kim, Knowlton School of Architecture, August 15, 2025  
Mokashi, Prasad, Mechanical and Aerospace Engineering, August 15, 2025  
Pruchnicki, Shawn, Integrated Systems Engineering, August 15, 2025  
Sutton, Parker, Knowlton School of Architecture, August 15, 2025

## **COLLEGE OF ENGINEERING RESEARCH**

### **REAPPOINTMENT**

Arehart, Aaron, Electrical and Computer Engineering, August 15, 2025  
Nassiri, Ali, Integrated Systems Engineering, August 15, 2025  
Noll, Scott, Mechanical and Aerospace Engineering, August 15, 2025  
Varghese, Juliet, Biomedical Engineering, July 1, 2025

## **COLLEGE OF VETERINARY MEDICINE**

### **PROMOTION TO PROFESSOR**

Aarnes, Turi, Veterinary Clinical Sciences, November 20, 2024

## **2024/2025 Hires**

### **COLLEGE OF ARTS AND SCIENCES**

#### **DIVISION OF ART AND HUMANITIES**

##### PROMOTION TO PROFESSOR WITH TENURE

Opal, Jason, History, August 15, 2024

Smith, Matthew, English, August 1, 2024

#### **DIVISION OF SOCIAL AND BEHAVIORAL SCIENCES**

##### PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Landauer, Matthew, Political Science, July 1, 2025

### **COLLEGE OF ENGINEERING**

##### PROMOTION TO PROFESSOR WITH TENURE

Bodnar, Cheryl, Engineering Education, August 15, 2025

### **COLLEGE OF LAW**

##### PROMOTION TO PROFESSOR WITH TENURE

Strang, Lee, August 26, 2024

### **COLLEGE OF MEDICINE**

##### PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Kanisicak, Onur, Emergency Medicine, October 24, 2024

Wang, Chenran, Radiation Oncology, January 13, 2025

## DEGREES AND CERTIFICATES

Synopsis: Approval of Degrees and Certificates for autumn term 2024 is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board of Trustees has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the degrees and certificates to be conferred on December 15, 2024, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools.

**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES  
AND ENTER INTO/INCREASE CONSTRUCTION CONTRACTS**

**APPROVAL TO ENTER INTO PROFESSIONAL SERVICES CONTRACTS**

AIRPORT PLANNING SERVICES  
FY25 COLLEGE FACILITY MASTER PLANS  
1922 CLUB

**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTS**

BUS TESTING FACILITY  
DOAN ROOF REPLACEMENT  
PARKS – 3<sup>RD</sup> FLOOR LAB RENOVATION  
WATERMAN - MULTISPECIES ANIMAL LEARNING CENTER  
JAMES OUTPATIENT – RETAIL PHARMACY & INFUSION BUILDOUT  
BUILDING ENVELOPE RENEWAL FY25-26  
ELECTRICAL RENOVATIONS FY25-26  
ELEVATOR RENOVATIONS FY25-26  
HVAC/CONTROL SYSTEM RENEWAL FY25-26  
ROOF RENEWAL FY25-26

**APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS**

JAMES OUTPATIENT – ADVANCED IMAGING LINAC  
WATERMAN INFRASTRUCTURE PROJECT

Synopsis: Authorization to enter into/increase professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the University desires to enter into professional services contracts for the following projects; and

	Prof. Serv. Approval Requested	Total Requested	
Airport Planning Services	\$0.3M	\$0.3M	Partner funds
FY25 College Facility Master Plans	\$1.0M	\$1.0M	University funds
1922 Club	\$1.5M	\$1.5M	Auxiliary Funds

WHEREAS in accordance with the attached materials, the University desires to enter into/increase professional services contracts and enter into/increase construction contracts for the following projects; and

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Requested	
Bus Testing Facility	\$0.8M	\$0.7M	\$1.5M	Partner funds
Doan Roof Replacement	\$3.2M	\$10.8M	\$14.0M	Auxiliary funds
Parks – 3 <sup>rd</sup> Floor Lab Renovation	\$0.4M	\$3.9M	\$4.3M	University funds
Waterman – Multispecies Animal Learning Center	\$0.1M	\$1.8M	\$1.9M	University funds University debt Fundraising State funds



**APPROVAL TO ENTER INTO/INCREASE PROFESSIONAL SERVICES  
AND ENTER INTO/INCREASE CONSTRUCTION CONTRACTS (CONT)**

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Requested	
James Outpatient – Retail Pharmacy & Infusion Buildout	\$0.4M	\$3.8M	\$4.2M	Auxiliary funds
Building Envelope Renewal FY25-26	\$0.9M	\$6.1M	\$7.0M	State funds
Electrical Renovations FY25-26	\$0.5M	\$3.9M	\$4.4M	State funds
Elevator Renovations FY25-26	\$1.0M	\$6.5M	\$7.5M	State funds
HVAC/Control System Renewal FY25-26	\$1.2M	\$6.0M	\$7.2M	State funds
Roof Renewal FY25-26	\$1.1M	\$7.4M	\$8.5M	State funds

WHEREAS in accordance with the attached materials, the University desires to enter into construction contracts for the following projects; and

	Construction Approval Requested	Total Requested	
James Outpatient – Advanced Imaging LINAC	\$9.4M	\$9.4M	Auxiliary funds
Waterman Infrastructure Project	\$6.9M	\$6.9M	University funds

WHEREAS the Master Planning and Facilities Committee has reviewed the projects listed above for alignment with all applicable campus plans and guidelines; and

WHEREAS the Finance Committee has reviewed the projects listed above for alignment with the Capital Investment Plan and other applicable financial plans:

NOW THEREFORE

BE IT RESOLVED, that the Board of Trustees hereby approves that the fiscal year 2025 Capital Investment Plan be amended to include additional funding for the Waterman Multispecies Animal Learning Center project and the 1922 Club; and

NOW THEREFORE

BE IT RESOLVED, that the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to enter into/increase professional services and construction contracts for the projects listed above in accordance with established university and State of Ohio procedures, with all actions to be reported to the board at the appropriate time.

**APPROVAL FOR MASTER AGREEMENT**

**THE OHIO STATE UNIVERSITY TO ENTER AND JOIN IN A MASTER AGREEMENT BETWEEN  
SCIENCE AND TECHNOLOGY CAMPUS CORPORATION AND TISHMAN SPEYER  
PROPERTIES, L.P. OR ITS AFFILIATE WITH RESPECT TO CERTAIN LAND WITHIN THE  
INNOVATION DISTRICT, FRANKLIN COUNTY, COLUMBUS, OHIO**

Synopsis: Authorization for The Ohio State University to enter and join in a Master Agreement between Science and Technology Campus Corporation (SciTech) and Tishman Speyer Properties, L.P. or its affiliate (Tishman Speyer), which Master Agreement sets forth a process for SciTech and Tishman Speyer to enter into ground leases and ground subleases for an approximately 50-acre portion of the university's more than 350-acre innovation district to develop projects that have uses complimentary to the goals and mission of the innovation district.

WHEREAS the university's more than 350-acre innovation district sits on its West campus and supports the integration of education, research and economic development for the benefit of the university, City of Columbus, the Central Ohio region, the State of Ohio and beyond; and

WHEREAS in furtherance of the innovation district, the university has identified approximately 50 acres for development by entities other than the university and worked with SciTech and Tishman Speyer to outline a process whereby the parties may enter into ground leases and ground subleases for uses that are complimentary to the goals and mission of the innovation district; and

WHEREAS The Ohio State University seeks to join in a Master Agreement between SciTech and Tishman Speyer that memorializes the terms and conditions of the process, which agreement has a term of 10 years, subject to extension rights:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance shall be authorized to take any action required to effect execution of the Master Agreement and related agreements for the purpose of development of approximately 50 acres of land within the university's innovation district upon terms and conditions deemed to be in the best interest of the university.

**APPROVAL FOR GROUND LEASE OF REAL PROPERTY (CARMENTON PHASE 1B) FROM THE  
OHIO STATE UNIVERSITY TO SCIENCE AND TECHNOLOGY CAMPUS CORPORATION**

**APPROXIMATELY 13 ACRES OF LAND WITHIN THE OHIO STATE UNIVERSITY'S INNOVATION  
DISTRICT, FRANKLIN COUNTY, COLUMBUS, OHIO**

Synopsis: Authorization for The Ohio State University to enter into a ground lease in accordance with Ohio Revised Code Section 123.17 or such other authorizing statute(s), with Science and Technology Campus Corporation (SciTech), a not for profit corporation, for approximately 13 acres of land within the university's innovation district. SciTech, in turn, will sublease portions of the land for the purposes of developing a mixed-use project that may include commercial residential buildings, ground floor retail, structured parking and other ancillary uses (Phase 1B).

WHEREAS the university's innovation district sits on its West campus and supports the integration of education, research and economic development for the benefit of the university, City of Columbus, the Central Ohio region, the State of Ohio and beyond; and

WHEREAS in furtherance of the innovation district and in accordance with that certain Master Agreement to be entered into by SciTech and Tishman Speyer Properties, L.P. or its affiliate and joined by the university, the university seeks to lease Phase 1B of the university's innovation district for the development of a mixed-use project to integrate with its recently opened research facilities within the district; and

WHEREAS in accordance with Ohio Revised Code Section 123.17, the land is not required for use of the university:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance shall be authorized to take any action required to effect the execution of a long-term ground lease with SciTech for approximately 13 acres for a term of 40 years with a renewal option for an additional 40 years, each under such additional terms and conditions deemed to be in the best interest of the university.

**APPROVAL TO ENTER INTO A JOINT USE AGREEMENT**

**BETWEEN THE OHIO STATE UNIVERSITY  
AND THE MID-OHIO FOOD COLLECTIVE**

Synopsis: Authorization to enter into a Joint Use Agreement (JUA) with the Mid-Ohio Food Collective, an Ohio nonprofit agency, to document the value and permit the release of funds appropriated in the State Capital Bill to construct the Eastland Prosperity Center, a multi-purpose community services center, located 4485 Refugee Rd, Columbus, OH, is proposed.

WHEREAS The Ohio State University was allocated \$500,000 in the 2025-2026 State Capital Bill that was specifically designated for use by the Mid-Ohio Food Collective; and

WHEREAS the Mid-Ohio Food Collective will utilize the funds to construct a multi-purpose community services center to provide space for multiple service providers for those in need in Central Ohio; and

WHEREAS the Mid-Ohio Food Collective commits to making the facilities available for the university's use; and

WHEREAS the terms and conditions for this university use shall be more favorable than the terms and conditions of use by any other entity to a degree that reasonably reflects the magnitude of the university's investment in the Mid-Ohio Food Collective's Eastland Prosperity Center for the term of the agreement; and

WHEREAS except for the funds used to cover the university's reasonable administrative costs related to the project, the funds provided under this JUA shall be used by the Mid-Ohio Food Collective only for capital improvements or purchases and shall not be used for operating expenses; and

WHEREAS the university's use of the Eastland Prosperity Center will promote the University's mission to advance the well-being of the people of Ohio through the creation of space to offer necessary services for those in need; and

WHEREAS before the state capital appropriation may be released to the Mid-Ohio Food Collective, the Ohio Department of Higher Education requires that a JUA between the university and the Mid-Ohio Food Collective be signed to document the value of the appropriation to the university and to ensure the benefits to the university will continue for a minimum period of 20 years:

**NOW THEREFORE**

**BE IT RESOLVED**, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance and/or Administration and Planning be authorized to take any action required to effect this Joint Use Agreement containing terms and conditions deemed to be in the best interest of the university.

**APPROVAL TO ENTER INTO A JOINT USE AGREEMENT**

**BETWEEN THE OHIO STATE UNIVERSITY  
AND THE PAST FOUNDATION**

Synopsis: Authorization to enter into a Joint Use Agreement (JUA) with the PAST Foundation, an Ohio nonprofit agency, to document the value and permit the release of funds appropriated in the State Capital Bill to cover general infrastructure and equipment for the PAST Advanced Manufacturing Fabrication Lab located 1003 Kinnear Road, Columbus, OH, is proposed.

WHEREAS The Ohio State University was allocated \$300,000 in the 2025-2026 State Capital Bill that was specifically designated for use by PAST Foundation; and

WHEREAS PAST Foundation will utilize the funds to install general infrastructure and equipment in the PAST Advanced Manufacturing Lab to provide learning opportunities for students in Central Ohio; and

WHEREAS PAST Foundation commits to making the facilities available for the university's use; and

WHEREAS the terms and conditions for this university use shall be more favorable than the terms and conditions of use by any other entity to a degree that reasonably reflects the magnitude of the university's investment in the PAST Advanced Manufacturing Lab for the term of the agreement; and

WHEREAS except for the funds used to cover the university's reasonable administrative costs related to the project, the funds provided under this JUA shall be used by PAST Foundation only for capital improvements or purchases and shall not be used for operating expenses; and

WHEREAS the university's use of the Advanced Manufacturing Lab will promote the University's mission to advance the well-being of the people of Ohio and the global community through the creation and dissemination of knowledge; and

WHEREAS before the state capital appropriation may be released to PAST Foundation, the Ohio Department of Higher Education requires that a JUA between the university and PAST Foundation be signed to document the value of the appropriation to the university and to ensure the benefits to the university will continue for a minimum period of 20 years:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance and/or Administration and Planning be authorized to take any action required to effect this Joint Use Agreement containing terms and conditions deemed to be in the best interest of the university.

**APPROVAL TO ENTER INTO A JOINT USE AGREEMENT**

**BETWEEN THE OHIO STATE UNIVERSITY  
AND MERCY HEALTH – SPRINGFIELD REGIONAL MEDICAL CENTER**

Synopsis: Authorization to enter into a Joint Use Agreement (JUA) with Mercy Health – Springfield Regional Medical Center, an Ohio not-for-profit healthcare system, to document the value and permit the release of funds appropriated in the State Capital Bill to partially cover the cost of advanced radiation therapy equipment for the Springfield Regional Medical Center Advanced Radiation Therapy located 100 Medical Center Dr, Springfield, OH, is proposed.

WHEREAS The Ohio State University was allocated \$750,000 in the 2025-2026 State Capital Bill that was specifically designated for use by Mercy Health – Springfield Regional Medical Center; and

WHEREAS Mercy Health – Springfield Regional Medical Center will utilize the funds to partially cover the cost of advanced radiation therapy equipment and facility improvements to provide radiation treatment for patients in Central Ohio; and

WHEREAS Mercy Health – Springfield Regional Medical Center commits to making the facilities available for the university's use; and

WHEREAS the terms and conditions for this university use shall be more favorable than the terms and conditions of use by any other entity to a degree that reasonably reflects the magnitude of the university's investment in the Springfield Regional Medical Center Advanced Radiation Therapy for the term of the agreement; and

WHEREAS except for the funds used to cover the university's reasonable administrative costs related to the project, the funds provided under this JUA shall be used by Mercy Health – Springfield Regional Medical Center only for capital improvements or purchases and shall not be used for operating expenses; and

WHEREAS the university's use of the Springfield Regional Medical Center Advanced Radiation Therapy will promote the University's mission to advance the well-being of the people of Ohio through the treatment of patients and education about therapies benefiting individual health; and

WHEREAS before the state capital appropriation may be released to Mercy Health – Springfield Regional Medical Center, the Ohio Department of Higher Education requires that a JUA between the university and Mercy Health – Springfield Regional Medical Center be signed to document the value of the appropriation to the university and to ensure the benefits to the university will continue for a minimum period of 20 years:

**NOW THEREFORE**

**BE IT RESOLVED**, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance and/or Administration and Planning be authorized to take any action required to effect this Joint Use Agreement containing terms and conditions deemed to be in the best interest of the university.

**APPROVAL OF FY24 PROGRESS REPORT ON OHIO TASK FORCE  
ON AFFORDABILITY AND EFFICIENCY IN HIGHER EDUCATION RECOMMENDATIONS**

Synopsis: Approval of Ohio State's FY24 progress report on the Ohio Task Force on Affordability and Efficiency recommendations, which will be submitted to the Chancellor of Higher Education, is proposed.

WHEREAS Governor John R. Kasich established the Ohio Task Force on Affordability and Efficiency in Higher Education in 2015 to recommend solutions for state colleges and universities to enhance affordability and efficiency; and

WHEREAS The Ohio State University supported the goals and work of this task force; and

WHEREAS the task force delivered its recommendations in the report "Action Steps to Reduce College Costs" on October 1, 2015; and

WHEREAS House Bill 49 (Section 381.550) requires the Board of Trustees of each state college and university to approve an efficiency report based on the task force recommendations each fiscal year and submit it to the Chancellor of Higher Education; and

WHEREAS consultations have taken place within the university to review and apply the recommendations to Ohio State's circumstances; and

WHEREAS Ohio State's strategic goal focused on operational excellence and resource stewardship is in strong alignment with task force recommendations:

**NOW THEREFORE**

**BE IT RESOLVED**, That the Board of Trustees hereby approves the university's FY24 progress report in response to the task force recommendations, as detailed in the attached document; and

**BE IT FURTHER RESOLVED**, That the attached document be delivered to the Chancellor of the Ohio Department of Higher Education.

**AUTHORIZATION TO APPROVE FOOTBALL TICKET PRICES  
AND GOLF COURSE DUES AND FEES**

Synopsis: Approval of student football ticket prices for fiscal year 2026 and golf course membership dues for calendar year 2025 at the recommended levels is requested.

WHEREAS The Ohio State University Department of Athletics has a long history of self-sustainability in supporting 36 world-class athletics programs and providing needed revenues back to the university for scholarships and academic programs; and

WHEREAS each year the Athletic Council reviews projections for the coming year's budget and recommends ticket prices and golf course membership dues; and

WHEREAS the Athletic Council has approved the student football ticket prices and golf course membership dues as shown on the attached document; and

WHEREAS the Athletic Council's recommendations have been reviewed and are recommended by the appropriate University administration:

NOW THEREFORE

BE IT RESOLVED that the recommended student football ticket prices for fiscal year 2026 and golf course membership dues for calendar year 2025 be approved.



## UNIVERSITY FOUNDATION REPORT

Synopsis: Approval of the University Foundation Report as of September 30, 2024, is proposed.

WHEREAS monies are solicited and received on behalf of the university from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Foundation; and

WHEREAS this report includes: (i) the establishment of one designated professorship: the Designated Professorship in French and Francophone Literature; two (2) endowed chairs: the Roger E. Kirk Endowed Chair in Quantitative Psychology and the Carter V. Findley Chair in Ottoman and Turkish History; one (1) endowed fellowship: the Roger E. Kirk Endowed Fellowship in Quantitative Psychology; five (5) scholarships as part of the Scarlet and Gray Advantage Endowed Matching Gift Program; and twenty-three (23) additional named endowed funds; (ii) the revision of eleven (11) named endowed funds; (iii) the closure of one (1) named endowed fund:

NOW THEREFORE

BE IT RESOLVED, that the Board of Trustees hereby approves The Ohio State University Foundation Report as of September 30, 2024.

**NAMING OF THE DR. MICHAEL B. AND JOYCE Y. HALLET LAB**

IN OUTPATIENT CARE NEW ALBANY

Synopsis: Approval for the naming of the blood draw lab (X110C) in the Outpatient Care New Albany facility, located at 6100 North Hamilton Road, is proposed.

WHEREAS The Outpatient Care New Albany facility is part of a new suburban outpatient care program at the Wexner Medical Center that supports growth in the region and excellence in academic health care; and

WHEREAS the New Albany facility will include program offerings such as ambulatory surgery, endoscopy, primary care, specialty medical and surgical clinics and related support spaces; and

WHEREAS Michael and Joyce Hallet have provided significant contributions to the Wexner Medical Center and the Outpatient Care New Albany facility; and

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy:

NOW THEREFORE

BE IT RESOLVED, That in acknowledgement of Michael and Joyce Hallet's philanthropic support, the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the aforementioned space be named the Dr. Michael B. and Joyce Y. Hallet Lab

## NAMING OF INTERNAL SPACES

### IN THE INTERDISCIPLINARY HEALTH SCIENCES CENTER

Synopsis: Approval for the naming of internal spaces in the Interdisciplinary Health Sciences Center, located at 1645 Neil Avenue, is proposed.

WHEREAS the Interdisciplinary Health Sciences Center provides upgraded and flexible facilities to create a collaborative campus for interprofessional education throughout the College of Medicine and the Health Science colleges; and

WHEREAS through immersive interdisciplinary opportunities and next-generation educational technologies, future physicians and health science professionals will enrich their knowledge, experience and professional connections, so they may effectively lead wherever they establish their practice; and

WHEREAS the donors listed below have provided significant contributions toward the College of Medicine and the Interdisciplinary Health Sciences Center; and

- The Medical Class of 1971
- College of Medicine Class of 1999
- The Medical Class of 1975
- Dr. Zachary and Natalie Walker

WHEREAS the naming has been reviewed according to the approval process outlined in the Naming of University Spaces and Entities policy, and if at any time following the approval of a naming, circumstances change so that the continued use of the name may compromise the integrity or reputation of the University, the University may remove the name with the approval of the President and the Board of Trustees and notification of the Donors, if possible:

NOW THEREFORE

BE IT RESOLVED, that in acknowledgement of the aforementioned donors' philanthropic support, the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Ohio Administrative Code, that for the life of the physical facility the internal spaces be named the following:

- Generous gift from the Medical Class of 1971 in honor of George Paulson, MD (room 132)
- Generous gift from the College of Medicine Class of 1999 in memory of Dr. John Stang (room 001)
- Generous gift from the Medical Class of 1975 in memory of Margaret Hines, PhD (room 018)
- Generous gift in memory of Christine Walker (room 015N)