

TUESDAY, NOVEMBER 19, 2024
WEXNER MEDICAL CENTER BOARD MEETING

Leslie H. Wexner, chair
Alan A. Stockmeister
Gary R. Heminger
Tomislav B. Mitevski
Juan Jose Perez
George A. Skestos
Joshua H.B. Kerner
Robert H. Schottenstein
Stephen D. Steinour
Cindy Hilsheimer
Amy Chronis
Hiroyuki Fujita
John W. Zeiger (ex officio, voting)
Walter E. Carter Jr. (ex officio, voting)
Karla Zadnik (ex officio, voting)
Michael Papadakis (ex officio, voting)
John J. Warner (ex officio, voting)

Location: Sanders Grand Lounge, Longaberger Alumni House
2200 Olentangy River Road, Columbus, Ohio 43210

Time: 1:30-4:00pm

Public Session

1. Approval of August 2024 Wexner Medical Center Board Meeting Minutes
2. *CEO Report – Dr. John Warner* 1:30-1:40pm
3. *James Cancer Hospital Report – Dr. David Cohn* 1:40-1:45pm
4. *Wexner Medical Center Financial Report – Mr. Ryan Goerlitz, Mr. Bryan Pyles* 1:45-1:50pm
5. Recommend Approval to Enter Into Professional Services and Construction Contracts – Mr. Garth Dahdah 1:50-1:55pm

Executive Session

1:55-4:00pm



SUMMARY OF ACTIONS TAKEN

August 20, 2024 – Wexner Medical Center Board Meeting

Members Present:

Leslie H. Wexner	Joshua H.B. Kerner	John W. Zeiger (ex officio)
Alan A. Stockmeister	Robert H. Schottenstein (arr. 1:56 p.m.)	Walter E. Carter Jr. (ex officio)
Gary R. Heminger	Stephen D. Steinour	Karla Zadnik (ex officio)
Tomislav B. Mitevski	Cindy Hilsheimer	Michael Papadakis (ex officio)
Juan Jose Perez	Amy Chronis	John J. Warner (ex officio)
George A. Skestos	Hiroyuki Fujita	

Members Present via Zoom: N/A

Members Absent: N/A

PUBLIC SESSION

The Wexner Medical Center Board convened for its 51st meeting on Tuesday, August 20, 2024, in person at Longaberger Alumni House on Ohio State's Columbus campus. Board Secretary Jessica A. Eveland called the meeting to order at 1:00 p.m.

Item for Action:

1. Approval of Minutes: No changes were requested to the May 14, 2024, meeting minutes; therefore, a formal vote was not required, and the minutes were considered approved.

Items for Discussion:

2. Chief Executive Officer's Report: Dr. John Warner, chief executive officer, Wexner Medical Center, kicked off the meeting with his report by recognizing Rita Wolfe – the middle daughter of the late John F. Wolfe and Ann Wolfe – who lost her battle with cancer earlier this month.

He welcomed back Buckeye learners to the College of Medicine and across campus noting the 224 new medical students to the College of Medicine. Those learners will begin their academic year in the long-anticipated, newly renovated Interdisciplinary Health Sciences Center at Hamilton Hall – the new home of the College of Medicine. Also, Dr. Warner shared that the College of Medicine has been recognized by *U.S. News & World Report* as one of the best medical schools in the country again this year. The Wexner Medical Center earned the top spot as the number one ranked adult hospital in Columbus, while also being recognized in eight of 15 nationally ranked adult specialties and being rated as high performing in 13 out of 20 common procedures and conditions.

Dr. Warner shared community engagement highlights celebrating the following events: Faces of Resilience event to support the Center for Psychiatry and Resilience honoring Nina and Ryan Day as the recipients of the 2024 Stress, Trauma and Resilience Award for their support and advocacy for mental health efforts on campus; Team Ohio State participated in the American Heart Association Central Ohio Heart Walk, the WMC has been a supporter and sponsor of the event for many years in an effort to support research and advancement in treating and preventing heart



disease and stroke; and Team Buckeye participated in Pelotonia to support cancer research with 7,000 Pelotonia riders and 3000+ volunteers, Dee and Jimmy Haslam along with Haslam 3 Foundation made a \$2 million contribution to Pelotonia in support of the Leukemia and Hematologic Malignancies Research Program at The James.

Dr. Warner also recognized and congratulated Vinny Tammaro on his departure and return to New York; and Frank Aucremanne on his accomplishments and retirement from the university.

- 3. James Cancer Hospital Report: Dr. David Cohn, interim chief executive officer, James Cancer Hospital and Solove Research Institute, began his remarks with sharing personnel updates, awards, and recognition at national conferences spotlighting our researchers work. The connector that allows for the recruitment and recognitions mentioned is being a National Cancer Institute designated comprehensive cancer center. The James is the only such center in central Ohio and one of two in the state of Ohio. The James is preparing to submit a five-year renewal application for funding in January 2025 with a site visit from the NCI in April or May 2025. Dr. Cohn highlighted Pelotonia’s Ride Weekend as a success while raising the 16-year total to almost \$300M. He thanked donors, volunteers, riders and the community for their support of cancer research.
- 4. Wexner Medical Center Financial Report: Mr. Vincent Tammaro, chief financial officer, Wexner Medical Center, provided a high-level report out of the medical center’s year-end financial performance for FY24.

Items for Action:

- 5. Resolution No. 2025-03, Recommend Approval to Increase Professional Services and Enter Into Construction Contracts:

APPROVAL TO INCREASE PROFESSIONAL SERVICES AND ENTER INTO CONSTRUCTION CONTRACTS
RHODES 3RD FLOOR LAB EXPANSION

Synopsis: Authorization to increase professional services and enter into construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the University desires to increase professional services contracts and enter into construction contracts for the following project; and

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Requested	
Rhodes 3rd Floor Lab Expansion	\$0.6M	\$4.1M	\$4.7M	Auxiliary funds

NOW THEREFORE BE IT RESOLVED that the Wexner Medical Center Board hereby approves and proposes that the professional services and construction contracts for the project listed above be recommended to the University Board of Trustees for approval.

BE IT FURTHER RESOLVED, that the President and/or Senior Vice President for Business and Finance be authorized to increase professional services and enter into construction contracts for the project listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Attachment X for background information, page XX)



6. Resolution No. 2025-04, Ratification of Committee Appointments FY2024-25:

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves that the ratification of appointments to the Quality and Professional Affairs Committee for FY2024-25 are as follows:

Quality and Professional Affairs Committee

Alan A. Stockmeister, Chair
Juan Jose Perez
George A. Skestos
Joshua H.B. Kerner
Michael Papadakis
John J. Warner
Karla Zadnik
Eric Adkins
Doreen Agnese
Jay M. Anderson
Carol Bradford
Stacy Brethauer
David E. Cohn
Scott A. Holliday
Elizabeth Seely
Deana Sievert
Corrin Steinhauer
Andrew M. Thomas

7. Resolution No. 2025-05, Approval of the UH Trauma Program:

Synopsis: Approval of the annual review of the Trauma Program for the hospitals at the Ohio State University Hospitals d/b/a OSU Wexner Medical Center, including: Ohio State University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital, is proposed.

WHEREAS the mission of the Ohio State University Hospitals is to improve people's lives through innovation in research, education and patient care; and

WHEREAS, the Ohio State University Hospitals continue to provide emergency, specialty and subspecialty clinical trauma services, as well as professional and public education, injury prevention, research, and performance improvement programs (collectively, the "Trauma Program"); and WHEREAS the Ohio State University Hospitals intend to continue to meet all requirements and criteria to maintain Level I trauma center verification and support its trauma program:

WHEREAS on July 23, 2024, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board commit to maintain the high standards needed to provide optimal care of all trauma patients and supports the application for a Level 1 trauma verification by the American College of Surgeons, Committee on Trauma.

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby commits to maintain the high standards needed to provide optimal care of all trauma patients and supports the application for a Level 1 trauma verification by the American College of Surgeons, Committee on Trauma.

(See Attachment X for background information, page XX)



8. Resolution No. 2025-06, Approval of The Ohio State University Wexner Medical Center Clinical Quality Management, Patient Safety, and Patient Experience Plan:

Synopsis: Approval of the annual review of The Ohio State University Wexner Medical Center Clinical Quality Management, Patient Safety, and Patient Experience Plan for FY25 for the hospitals at the Ohio State University Hospitals d/b/a OSU Wexner Medical Center, including Ohio State University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital, is proposed.

WHEREAS the mission of the Ohio State University Hospitals is to improve people's lives through the provision of high-quality patient care; and

WHEREAS The Ohio State University Wexner Medical Center Clinical Quality Management, Patient Safety, and Patient Experience Plan for FY25 outlines assessment and improvement of processes in order to deliver safe, effective, optimal patient care and services in an environment of minimal risk for inpatients and outpatients of the University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital; and

WHEREAS the annual review of The Ohio State University Wexner Medical Center Clinical Quality Management, Patient Safety, and Patient Experience Plan for FY25 was approved by the University Hospitals Medical Staff Administrative Committee on July 10, 2024:

WHEREAS on July 23, 2024, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the Clinical Quality Management, Patient Safety, and Patient Experience Plan for FY25:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the Clinical Quality Management, Patient Safety, and Patient Experience Plan for FY25 for the Ohio State University Hospitals, including Ohio State University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital.

(See Attachment X for background information, page XX)

9. Resolution No. 2025-07, Approval of The James Quality, Safety, and Experience Council Plan:

Synopsis: Approval of the annual review of The James Quality, Safety, and Experience Council Plan for FY25 for the Ohio State Comprehensive Cancer Center — James Cancer Hospital and Solove Research Institute, is proposed.

WHEREAS the mission of The James is to eradicate cancer from individuals' lives by generating knowledge and integrating groundbreaking research with excellence in education and patient-centered care; and

WHEREAS The James Quality, Safety, and Experience Council Plan for FY25 outlines assessment and improvement of processes in order to deliver safe, effective, optimal patient care and services in an environment of minimal risk for inpatients and outpatients of The James; and

WHEREAS the annual review of The James Quality, Safety, and Experience Council Plan for FY25 was approved by James Quality, Safety and Experience Council on April 24, 2024; and WHEREAS the annual review of The James Quality, Safety, and Experience Council Plan for FY25 was approved by The James Medical Staff Administration Committee on May 17, 2024:



THE OHIO STATE UNIVERSITY

WHEREAS on July 23, 2024, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve The James Quality, Safety, and Experience Council Plan for FY25:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves The James Quality, Safety, and Experience Council Plan for FY25 for The James.

(See Attachment X for background information, page XX)

10. Resolution No. 2025-08, Approval of the Plan for Patient Care Services – OSU Wexner Medical Center:

Synopsis: Approval of the annual review of the plan for patient care services for the hospitals at the Ohio State University Hospitals d/b/a OSU Wexner Medical Center, including: Ohio State University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital, and The Ohio State University Wexner Medical Center East Hospital, is proposed.

WHEREAS the mission of the Ohio State University Hospitals is to improve people's lives through the provision of high-quality patient care; and

WHEREAS the plan for inpatient and outpatient care services describes the integration of clinical departments and personnel who provide care and services to patients at University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital; and

WHEREAS the annual review of the plan for patient care services was approved by the University Hospital Medical Staff Administrative Committee on June 12, 2024; and

WHEREAS on July 23, 2024, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the plan for patient care services:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the plan for patient care services for the Ohio State University Hospitals, including University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital.

(See Attachment X for background information, page XX)

11. Resolution No. 2025-09, Approval of the Plan for Patient Care Services – James Cancer Hospital:

Synopsis: Approval of the annual review of the plan for patient care services for the Ohio State Comprehensive Cancer Center — James Cancer Hospital and Solove Research Institute, is proposed.

WHEREAS the mission of The James is to eradicate cancer from individuals' lives by generating knowledge and integrating groundbreaking research with excellence in education and patient-centered care; and

WHEREAS The James plan for patient care services describes the integration of clinical departments and personnel who provide care and services to patients at The James; and

WHEREAS the annual review of the plan for patient care services was approved by The James Medical Staff Administrative Committee on May 17, 2024; and



WHEREAS on July 23, 2024, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the plan for patient care services:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the plan for patient care services for The James as outlined in the attached Plan for Patient Care Services.

(See Attachment X for background information, page XX)

12. Resolution No. 2025-10, Approval of Scope of Care – New Albany Ambulatory Surgery Center:

Synopsis: Approval of the annual review of the scope of patient care services for The Ohio State University Ambulatory Surgery Center — Outpatient Care New Albany, is proposed.

WHEREAS the mission of the Ohio State University Hospitals is to improve people's lives through the provision of high-quality patient care; and

WHEREAS the scope of care describes services related to elective outpatient procedures at The Ohio State University Ambulatory Surgery Center — Outpatient Care New Albany; and

WHEREAS on July 23, 2024, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the scope of patient care services for The Ohio State University Ambulatory Surgery Center — Outpatient Care New Albany:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the scope of care for The Ohio State University Ambulatory Surgery Center — Outpatient Care New Albany.

(See Attachment X for background information, page XX)

13. Resolution No. 2025-11, Approval of Scope of Care – Dublin Ambulatory Surgery Center:

Synopsis: Approval of the annual review of the scope of patient care services for The Ohio State University Ambulatory Surgery Center — Outpatient Care Dublin, is proposed.

WHEREAS the mission of the Ohio State University Hospitals is to improve people's lives through the provision of high-quality patient care; and

WHEREAS the scope of care describes services related to elective outpatient procedures at The Ohio State University Ambulatory Surgery Center — Outpatient Care Dublin; and

WHEREAS on July 23, 2024, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the scope of patient care services for The Ohio State University Ambulatory Surgery Center — Outpatient Care Dublin:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the scope of care for The Ohio State University Ambulatory Surgery Center — Outpatient Care Dublin.

(See Attachment X for background information, page XX)



14. Resolution No. 2025-12, Approval of the Direct Patient Care Services Contracts and Patient Impact Service Contracts Evaluation – OSU Wexner Medical Center:

Synopsis: Approval of the annual review of the direct patient care service contracts and patient impact service contracts for the hospitals at the Ohio State University Hospitals d/b/a OSU Wexner Medical Center, including: Ohio State University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital, is proposed.

WHEREAS the mission of the Ohio State University Hospitals is to improve people's lives through the provision of high-quality patient care; and

WHEREAS the Ohio State University Hospitals direct patient care services contracts and patient impact service contracts are evaluated annually to review the scope, nature, and quality of services provided to clinical departments and personnel who provide care and services for inpatient and outpatient care at University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital; and

WHEREAS the annual review of these contracts was approved by the Ohio State University Hospital Medical Staff Administrative Committee on June 12, 2024; and

WHEREAS on July 23, 2024, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the annual review of the direct patient care service contracts and patient impact service contracts for University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the annual review of the direct patient care service contracts and patient impact service contracts for University Hospital, Ohio State Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital as outlined in the attached University Hospitals Contracted Services Annual Evaluation Report.

(See Attachment X for background information, page XX)

15. Resolution No. 2025-13, Approval of the Direct Patient Care Services Contracts and Patient Impact Service Contracts Evaluation – James Cancer Hospital:

Synopsis: Approval of the annual review of the direct patient care services contracts and patient impact service contracts for the Ohio State Comprehensive Cancer Center — James Cancer Hospital and Solove Research Institute, is proposed.

WHEREAS the mission of The James is to eradicate cancer from individuals' lives by generating knowledge and integrating groundbreaking research with excellence in education and patient-centered care; and

WHEREAS The James direct patient care services contracts and patient impact service contracts are evaluated annually to review the scope, nature, and quality of services provided to clinical departments and personnel who provide care and services for inpatient and outpatient care at The James; and

WHEREAS the annual review of these contracts was approved by The James Medical Staff Administrative Committee on June 21, 2024; and



WHEREAS on July 23, 2024, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the annual review of the direct patient care service contracts and patient impact service contracts for The James:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the annual review of the direct patient care service contracts and patient impact service contracts for The James as outlined in the attached The James Contracted Services Annual Evaluation Report.

(See Attachment X for background information, page XX)

16. Resolution No. 2025-14, Approval of the Direct Patient Care Services Contracts and Patient Impact Service Contracts Evaluation – New Albany Ambulatory Surgery Center:

Synopsis: Approval of the annual review of the contracted services for The Ohio State University Ambulatory Surgery Center — Outpatient Care New Albany, is proposed.

WHEREAS the mission of the Ohio State University Hospitals is to improve people's lives through the provision of high-quality patient care; and

WHEREAS the contracted services are evaluated annually to review the scope, nature, and quality of services provided to clinical departments and personnel who provide care and services for the mission of The Ohio State University Ambulatory Surgery Center — Outpatient Care New Albany; and

WHEREAS on July 23, 2024, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the contracted services for The Ohio State University Ambulatory Surgery Center — Outpatient Care New Albany:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the annual review of the contracted services for The Ohio State University Ambulatory Surgery Center — Outpatient Care New Albany.

(See Attachment X for background information, page XX)

17. Resolution No. 2025-15, Approval of the Direct Patient Care Services Contracts and Patient Impact Service Contracts Evaluation – Dublin Ambulatory Surgery Center:

Synopsis: Approval of the annual review of the contracted services for The Ohio State University Ambulatory Surgery Center — Outpatient Care Dublin, is proposed.

WHEREAS the mission of the Ohio State University Hospitals is to improve people's lives through the provision of high-quality patient care; and

WHEREAS the contracted services are evaluated annually to review the scope, nature, and quality of services provided to clinical departments and personnel who provide care and services for the mission of The Ohio State University Ambulatory Surgery Center — Outpatient Care Dublin; and

WHEREAS on July 23, 2024, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the contracted services for The Ohio State University Ambulatory Surgery Center — Outpatient Care Dublin:



NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the annual review of the contracted services for The Ohio State University Ambulatory Surgery Center — Outpatient Care Dublin.

(See Attachment X for background information, page XX)

18. Resolution No. 2025-16, Approval of Amendments to the *Bylaws of the Medical Staff of The Ohio State University Hospitals*:

Synopsis: The amendments to the Bylaws of the Medical Staff of The Ohio State University Hospitals are recommended for approval.

WHEREAS a summary of the proposed amendments to the Bylaws of the Medical Staff of The Ohio State University Hospitals is attached; and

WHEREAS the proposed amendments are also attached; and

WHEREAS the proposed amendments to the Bylaws of the Medical Staff of The Ohio State University Hospitals were approved by the University Hospitals Medical Staff Bylaws Committee on May 29, 2024; and

WHEREAS the proposed amendments to the Bylaws of the Medical Staff of The Ohio State University Hospitals were approved by the University Hospitals Medical Staff Administrative Committee on June 12, 2024:

WHEREAS on July 23, 2024, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the amendments to the Bylaws of the Medical Staff of The Ohio State University Hospitals plan for patient care services:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the amendments to the Bylaws of the Medical Staff for the Ohio State University Hospitals, including Ohio State University Hospital, Ohio State Richard M. Ross Heart Hospital, Ohio State Harding Hospital, and Ohio State East Hospital.

(See Attachment X for background information, page XX)

19. Resolution No. 2025-17, Approval of Amendment to the *Bylaws of the Medical Staff of the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute*:

Synopsis: The amendments to the Bylaws of the Medical Staff of the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute are recommended for approval.

WHEREAS a summary of the proposed amendments to the Bylaws of the Medical Staff of the James Cancer Hospital is attached; and

WHEREAS the proposed amendments are also attached; and

WHEREAS the proposed amendments to the Bylaws of the Medical Staff of the James Cancer Hospital were approved by the James Medical Staff Bylaws Committee on July 8, 2024; and



WHEREAS the proposed amendments to the Bylaws of the Medical Staff of the James Cancer Hospital were approved by the James Cancer Hospital Medical Staff Administrative Committee on June 21, 2024:

WHEREAS on July 23, 2024, the Quality and Professional Affairs Committee recommended that the Wexner Medical Center Board approve the amendments to the Bylaws of the Medical Staff of the James Cancer Hospital:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the amendments to the Bylaws of the Medical Staff of the James Cancer Hospital for The James.

(See Attachment X for background information, page XX)

Action: Upon the motion of Mr. Heminger, seconded by Mr. Stockmeister, the Wexner Medical Center Board recommended agenda item No. 5 — Recommend Approval to Increase Professional Services and Enter Into Construction Contracts —, to the university Board of Trustees for final approval by majority voice vote with the following members present and voting: Mr. Wexner, Mr. Stockmeister, Mr. Heminger, Mr. Mitevski, Mr. Perez, Mr. Skestos, Mr. Kerner, Ms. Hilsheimer, Ms. Chronis, Dr. Fujita, Mr. Zeiger, President Carter, Dr. Zadnik, Mr. Papadakis and Dr. Warner. Mr. Schottenstein and Mr. Steinour were not present for this vote.

Action: Upon the motion of Mr. Stockmeister, seconded by Mr. Perez, the Wexner Medical Center Board approved item No. 6 — Quality and Professional Affairs Committee Items — by majority roll-call vote with the following members present and voting: Mr. Wexner, Mr. Stockmeister, Mr. Heminger, Mr. Mitevski, Mr. Perez, Mr. Skestos, Mr. Kerner, Ms. Hilsheimer, Ms. Chronis, Dr. Fujita, Mr. Zeiger, President Carter, Dr. Zadnik, Mr. Papadakis and Dr. Warner. Mr. Schottenstein and Mr. Steinour were not present for this vote.

EXECUTIVE SESSION

It was moved by Mr. Stockmeister, seconded by Mr. Wexner, that the Wexner Medical Center Board recess into executive session to discuss the sale or disposition of property; to consider business-sensitive trade secrets and quality matters required to be kept confidential by federal and state statutes; to consult with legal counsel regarding pending or imminent litigation; and to discuss personnel matters involving the appointment, employment and compensation of public officials, which are required to be kept confidential under Ohio law.

A roll-call vote was taken, and the Board voted to go into executive session with the following members present and voting: Mr. Wexner, Mr. Stockmeister, Mr. Heminger, Mr. Mitevski, Mr. Perez, Mr. Skestos, Mr. Kerner, Ms. Hilsheimer, Ms. Chronis, Dr. Fujita, Mr. Zeiger, President Carter, Dr. Zadnik, Mr. Papadakis and Dr. Warner. Mr. Schottenstein and Mr. Steinour were not present for this vote.

The Wexner Medical Center Board entered executive session at 1:42 p.m. and adjourned at 4:59 p.m.

OSUCCC – James Wexner Medical Center Board Presentation

November 19, 2024

David Cohn, MD, MBA

Interim Chief Executive Officer

James Cancer Hospital and Solove Research Institute



The James



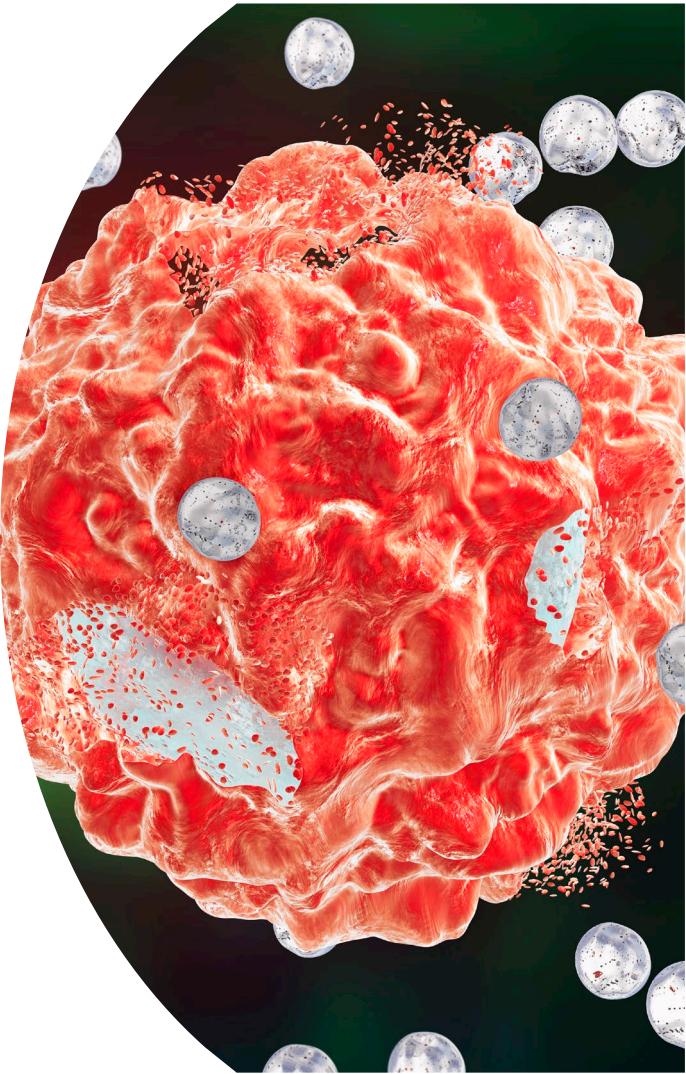
THE OHIO STATE UNIVERSITY
COMPREHENSIVE CANCER CENTER

FIRST: Cancer Treatment Discovered and Developed at Ohio State

- New, best-in-class oral drug (“HOSU-53”) was discovered, fully developed, and moved toward commercialization at Ohio State and licensed to Jabez Biosciences as JBZ-001.
- Targets cancer by stopping DHODH, a key enzyme which is key to a cancer cell’s ability to grow and spread.
- A James-only, phase I, first-in-human clinical trial will enroll patients with small-cell lung cancer and non-Hodgkin lymphoma.
 - Led by Asrar Alahmadi, MBBS, OSUCCC-James thoracic oncologist and translational therapeutics program member, and Chad Bennett, PhD, senior director of chemistry for the Drug Development Institute at the OSUCCC-James.

The James





BEST: The James Leads a Phase II Trial to Improve Immunotherapy Success

- The James-only, phase II clinical trial will enroll 40 patients to assess whether Siltuximab can prevent severe immune-related adverse events from immunotherapy.
- Led by OSUCCC-James bladder medical oncologist Yuanquan Yang, MD, PhD, and enrolling patients with any cancer being retreated with immunotherapy.
- If successful, this therapy will allow patients to continue their immunotherapy treatment, thereby improving cancer control and quality of life for patients.

The James

BEST: Bringing James Care across the State of Ohio

- As part of Ohio State's land grant mission and as the catchment area of our CCC designation, we are focused on ensuring our expert cancer care reaches patients across the state.
- Working with seven affiliates on patient access, quality and expert care. The network goals are:
 - Providing the highest quality cancer care across the entire state of Ohio.
 - Enhancing clinical trials and other clinical research in the community.
 - Meeting patients where they live and work.



The James Cancer Network



THE OHIO STATE UNIVERSITY
COMPREHENSIVE CANCER CENTER

ONLY: The Impact of Pelotonia



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**IT'S WHY
WE RIDE**

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Thank You

Connect with us on social media:



The James



**Wexner Medical Center Board
Financial Report
Public Session**

November 19, 2024

The Ohio State University Health System

Consolidated Statement of Operations

For the YTD ended: September 30, 2024

(in thousands)

	Actual	Budget	Act-Bud Variance	Budget % Var	Prior Year	PY % Var
OPERATING STATEMENT						
Total Operating Revenue	1,189,814	1,168,921	20,893	1.8%	1,053,688	12.9%
Operating Expenses						
Salaries and Benefits	483,784	482,088	(1,696)	-0.4%	451,832	-7.1%
Resident/Purchased Physician Services	64,071	64,113	42	0.1%	55,078	-16.3%
Supplies/Pharmaceuticals/Other	480,848	460,912	(19,936)	-4.3%	407,646	-18.0%
Depreciation	65,733	65,733	-	0.0%	58,813	-11.8%
Interest	12,778	12,778	-	0.0%	10,715	-19.3%
Total Expense	1,107,214	1,085,624	(21,590)	-2.0%	984,084	-12.5%
Gain (Loss) from Operations (pre MCI)	82,600	83,297	(697)	-0.8%	69,604	18.7%
Medical Center Investments	(59,390)	(59,390)	-	0.0%	(60,090)	1.2%
Income from Investments	17,629	14,585	3,044	20.9%	12,009	46.8%
Other Gains (Losses)	9,437	9,444	(7)	-0.1%	7,517	25.5%
Excess of Revenue over Expense	\$ 50,276	\$ 47,936	\$ 2,340	4.9%	\$ 29,040	73.1%
Non-Budgeted One-Time Recognitions	\$ -	\$ -	\$ -	0.0%	\$ 2,089	0.0%
Margin with Non-Budgeted One-Time Recognitions	\$ 50,276	\$ 47,936	\$ 2,340	4.9%	\$ 31,129	61.5%
Margin Percentage	4.2%	4.1%	0.1%	3.0%	3.0%	1.2%
EBIDA	\$ 128,787	\$ 126,447	\$ 2,340	1.9%	\$ 100,657	27.9%
EBIDA Margin Percentage	10.8%	10.8%	0.0%	0.0%	9.6%	1.2%

The Ohio State University Wexner Medical Center

Combined Statement of Operations

For the YTD ended: September 30, 2024

(in thousands)

	Actual	Budget	Act-Bud Variance	Budget % Var	Prior Year	PY % Var
OPERATING STATEMENT						
Total Operating Revenue	1,595,904	1,570,511	25,393	1.6%	1,419,633	12.4%
Operating Expenses						
Salaries and Benefits	860,393	858,650	(1,743)	-0.2%	797,794	-7.8%
Resident/Purchased Physician Services	64,071	64,113	42	0.1%	55,078	-16.3%
Supplies/Pharmaceuticals/Other	581,091	545,320	(35,772)	-6.6%	492,820	-17.9%
Depreciation	68,668	71,201	2,533	3.6%	64,189	-7.0%
Interest	12,831	12,778	(53)	-0.4%	10,766	-19.2%
Total Expense	1,587,055	1,552,061	(34,993)	-2.3%	1,420,647	-11.7%
Gain (Loss) from Operations	8,850	18,450	(9,600)	-52.0%	(1,013)	-973.2%
Income from Investments	20,108	17,136	2,971	17.3%	14,818	35.7%
Other Gains (Losses)	8,978	8,500	479	5.6%	6,306	42.4%
Excess of Revenue over Expense	\$ 37,935	\$ 44,086	\$ (6,150)	-14.0%	\$ 20,111	88.6%
Non-Budgeted One-Time Recognitions	\$ -	\$ -	\$ -	0.0%	\$ 2,089	0.0%
Margin with Non-Budgeted One-Time Recognitions	\$ 37,935	\$ 44,086	\$ (6,150)	-14.0%	\$ 22,200	70.9%
Margin Percentage	2.4%	2.8%	-0.4%	-15.3%	1.6%	0.8%
EBIDA	\$ 119,435	\$ 128,064	\$ (8,631)	-6.7%	\$ 97,154	22.9%
EBIDA Margin Percentage	7.5%	8.2%	-0.6%	-8.2%	6.8%	0.7%

* This statement does not conform to Generally Accepted Accounting Principles. Different accounting methods are used in each of these entities and no eliminating entries are included.

** Medical Center financials exclude market value adjustments for long-term investment funds

The Ohio State University Wexner Medical Center

Combined Balance Sheet
As of: September 30, 2024
(in thousands)

	Sep 2024	June 2024	Change
Cash	\$ 1,485,894	\$ 1,476,652	\$ 9,242
Net Patient Receivables	766,694	756,178	10,517
Other Current Assets	214,652	218,438	(3,786)
Assets Limited as to Use	960,306	958,622	1,684
Property, Plant & Equipment - Net	3,734,561	3,706,478	28,084
Other Assets	621,640	610,379	11,261
Total Assets	\$ 7,783,747	\$ 7,726,747	\$ 57,000
Current Liabilities	\$ 518,914	\$ 477,234	\$ 41,680
Other Liabilities	425,866	426,300	(434)
Total Debt	1,415,831	1,438,011	(22,180)
Net Assets	5,423,135	5,385,201	37,935
Liabilities and Net Assets	\$ 7,783,747	\$ 7,726,747	\$ 57,000
Days Cash on Hand	148.1	151.7	(3.6)
Net Days in Accounts Receivable	54.7	54.3	(0.4)
Debt to Capital	20.7%	21.1%	0.4%

This Balance sheet is not intended to conform to Generally Accepted Accounting Principles. Different accounting methods are used in each of these entities and no eliminating entries are included.



Thank You

Wexnermedical.osu.edu

**RECOMMEND APPROVAL TO ENTER INTO PROFESSIONAL SERVICES
AND CONSTRUCTION CONTRACTS**

APPROVAL TO ENTER INTO PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTS

DOAN ROOF REPLACEMENT
JAMES OUTPATIENT – RETAIL PHARMACY & INFUSION BUILDOUT

APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS

JAMES OUTPATIENT – ADVANCED IMAGING LINAC

Synopsis: Authorization to enter into professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the University desires to enter into professional services contracts and construction contracts for the following projects; and

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Requested	
Doan Roof Replacement	\$3.2M	\$10.8M	\$14.0M	Auxiliary funds
James Outpatient – Retail Pharmacy & Infusion Buildout	\$0.4M	\$3.8M	\$4.2M	Auxiliary funds

WHEREAS in accordance with the attached materials, the University desires to enter into construction contracts for the following project; and

	Construction Approval Requested	Total Requested	
James Outpatient – Advanced Imaging LINAC	\$9.4M	\$9.4M	Auxiliary funds

NOW THEREFORE BE IT RESOLVED that the Wexner Medical Center Board hereby approves and proposes that the professional services and construction contracts for the projects listed above be recommended to the University Board of Trustees for approval.

BE IT FURTHER RESOLVED, that the President and/or Senior Vice President for Business and Finance be authorized to enter into professional services and construction contracts for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

Project Data Sheet for Board of Trustees Approval

Doan - Roof Replacement

OSU-200598 (REQ ID# WMC240002)

Project Location: Doan Hall (0089)

- **Approval Requested and Amount**

Professional services	\$3.2M
Construction w/contingency	\$10.8M
<hr/> Total requested	<hr/> \$14.0M

- **Project Budget**

Professional services	\$3.2M
Construction w/contingency	\$10.8M
<hr/> Total project budget	<hr/> \$14.0M

- **Project Funding**

Auxiliary funds

- **Project Schedule**

BoT professional services approval	11/24
BoT construction approval	11/24
Design	02/25 – 06/25
Construction	07/25 – 11/27
Facility opening	11/27

- **Project Delivery Method**

Construction Manager at Risk

- **Planning Framework**

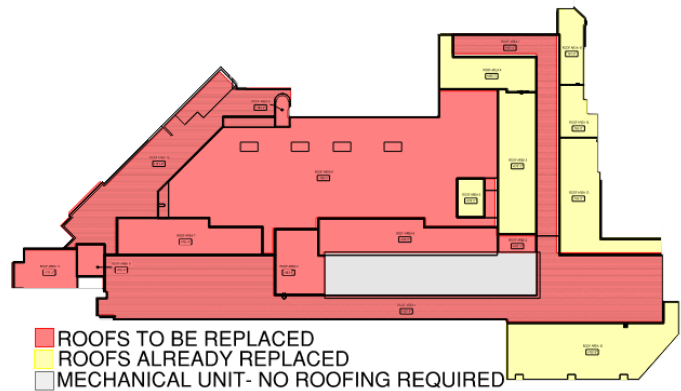
- This project is included in the FY25 Capital Investment Plan.

- **Project Scope**

- This project builds upon a 2019 Doan Hall roof replacement project which replaced seven roofs (shown in yellow in the diagram above) totaling 16,000 square feet.
- This project will replace the remaining roofs totaling 64,000 square feet.
- New roofing materials will eliminate water infiltration, ensuring the safety and comfort of patients and staff.

- **Approval Requested**

- Approval is requested to enter into professional services and construction contracts.



- **project team**

University project manager: Lively, Sarah
AE/design architect: TBD
CM at Risk or Design Builder: TBD

Project Data Sheet for Board of Trustees Approval

James Outpatient - Retail Pharmacy & Infusion Buildout

OSU-250223 (REQ ID# JAM250022)

Project Location: The James Outpatient Care (1043)

- **Approval Requested and Amount**

Professional services	\$0.4M
Construction w/contingency	\$3.8M
Total requested	\$4.2M

- **Project Budget**

Professional services	\$0.4M
Construction w/contingency	\$3.8M
Total project budget	\$4.2M

- **Project Funding**

Auxiliary funds

- **Project Schedule**

BoT professional services approval	11/24
BoT construction approval	11/24
Design	02/25 – 10/25
Construction	10/25 – 07/26
Facility opening	09/26



2nd Floor

8th Floor

- **Project Delivery Method**

Construction Manager at Risk

- **Planning Framework**

- This project is included in the FY25 Capital Investment Plan.
- This project aligns with the long-term expansion plan at James Outpatient Care.

- **Project Scope**

- The project will build out the 2nd Floor Retail Pharmacy suite and the 8th Floor Infusion Bays (12 bays plus support spaces). These areas were fully designed but constructed as shelled space in the original construction of the James Outpatient Care project.

- **Approval Requested**

- Approval is requested to enter into professional services and construction contracts.

- **project team**

University project manager: Dollery, Mitchell
AE/design architect: TBD
CM at Risk or Design Builder: TBD

Project Data Sheet for Board of Trustees Approval

James Outpatient - Advanced Imaging LINAC

OSU-220735 (REQ ID# JAM220053)

Project Location: The James Outpatient Care

- **Approval Requested and Amount**

Construction w/contingency	\$9.4M
Total requested	\$9.4M

- **Project Budget**

Professional services	\$0.9M
Construction w/contingency	\$9.4M
Total project budget	\$10.3M

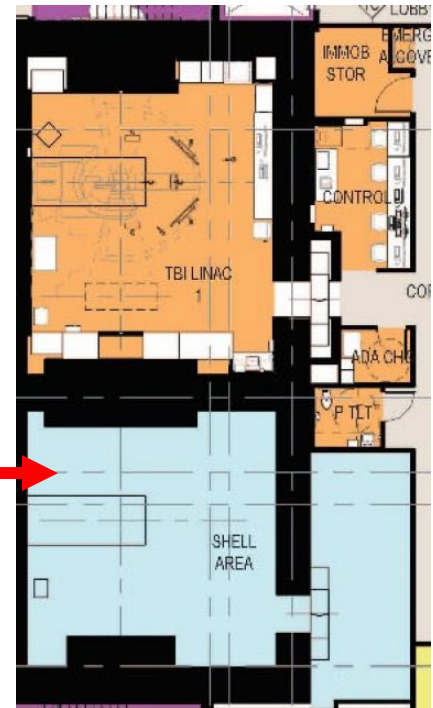
- **Project Funding**

Auxiliary funds

- **Project Schedule**

BoT professional services approval	11/23
Design	03/24 – 12/24
BoT construction approval	11/24
Construction	01/25 – 10/25
Facility opening	11/25

**Future
LINAC**



- **Project Delivery Method**

Construction Manager at Risk

- **Planning Framework**

- This project is included in the FY24 Capital Investment Plan.

- **Project Scope**

- The project will install an advanced imaging linear accelerator and associated support spaces, including changing room, equipment room and control room which was previously shelled space.

- **Approval Requested**

- Approval is requested to enter into construction contracts.

- **project team**

University project manager: Dollery, Mitchell
AE/design architect: MA Design
CM at Risk or Design Builder: Ruhlin