

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND SEVENTY-ONE
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, August 28, 29, & 30, 2013

The Board of Trustees met on Wednesday, August 28 and Thursday, August 29 at the Nationwide and Ohio Farm Bureau 4-H Center, and Friday, August 30, 2013, at the Ohio Union, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

August 30, 2013 meeting, Board of Trustees

The Chairman, Mr. Schottenstein, called the meeting of the Board of Trustees to order on Wednesday, August 28, 2013 at 8:34 am.

Present: Robert H. Schottenstein, Chairman, Alan W. Brass, Algenon L. Marbley, Linda S. Kass, Janet B. Reid, William G. Jurgensen, Jeffrey Wadsworth, Clark C. Kellogg, Timothy P. Smucker, Alex Shumate, Cheryl L. Krueger, Michael J. Gasser, Brent R. Porteus, Benjamin T. Reinke, Stacie E. Seger, G. Gilbert Cloyd, and Corbett A. Price.

Good morning. I would like to convene the meeting of the Board of Trustees and ask the Secretary to note the attendance.

Dr. Horn:

A quorum is present, Mr. Chairman.

Mr. Schottenstein:

I hereby move that the Board recess into Executive Session to consider business sensitive trade secret matters required to be kept confidential by Federal and State statutes, to discuss personnel matters regarding the appointment, employment, compensation and dismissal of public officials, and to consult with legal counsel regarding pending or imminent litigation. May I have a second?

Upon motion of Mr. Schottenstein, seconded by Judge Marbley, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Schottenstein, Brass, Marbley, Kass, Reid, Jurgensen, Wadsworth, Kellogg, Smucker, Shumate, Krueger, Gasser, and Porteus.

Dr. Horn:

Motion carries, Mr. Chairman.

Mr. Schottenstein:

We are recessed.

The Chairman, Mr. Schottenstein, called the meeting of the Board of Trustees to order on Thursday, August 29, 2013 at 10:37 am.

Present: Robert H. Schottenstein, Chairman, Alan W. Brass, Algenon L. Marbley, Linda S. Kass, Janet B. Reid, William G. Jurgensen, Jeffrey Wadsworth, Clark C. Kellogg, Timothy P. Smucker, Alex Shumate, Cheryl L. Krueger, Michael J. Gasser, Brent R. Porteus, Benjamin T. Reinke, Stacie E. Seger, G. Gilbert Cloyd, and Corbett A. Price.

Good morning everyone. I would like to convene the meeting of the Board of Trustees and ask our Secretary to note the attendance.

Dr. Horn:

A quorum is present, Mr. Chairman.

Mr. Schottenstein:

I hereby move that the Board continue its Executive Session to consider business sensitive trade secret matters required to be kept confidential by Federal and State statutes. May I have a second?

August 30, 2013 meeting, Board of Trustees

Upon motion of Mr. Schottenstein, seconded by Mr. Jurgensen, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Schottenstein, Brass, Marbley, Kass, Reid, Jurgensen, Wadsworth, Kellogg, Smucker, Shumate, Krueger, Gasser, and Porteus.

Dr. Horn:

Motion carries, Mr. Chairman.

Mr. Schottenstein:

We are recessed.

The Chairman, Mr. Schottenstein, called the meeting of the Board of Trustees to order on Friday, August 30, 2013, at 8:41 am.

Present: Robert H. Schottenstein, Chairman, Alan W. Brass, Algenon L. Marbley, Linda S. Kass, Janet B. Reid, William G. Jurgensen, Jeffrey Wadsworth, Clark C. Kellogg, Timothy P. Smucker, Alex Shumate, Cheryl L. Krueger, Michael J. Gasser, Brent R. Porteus, Benjamin T. Reinke, Stacie E. Seger, G. Gilbert Cloyd, and Corbett A. Price.

Mr. Schottenstein:

Good morning everyone. I would like to convene the meeting of the Board of Trustees and ask our Secretary to note the attendance.

Dr. Horn:

A quorum is present, Mr. Chairman.

Mr. Schottenstein:

Thank you. So that we are able to conduct the business of this meeting in an orderly fashion, we would ask that the ringers on all cell phones and other communication devices be turned off at this time, and ask that the members of the audience observe rules of decorum proper to conducting the business at hand.

The minutes of the June meeting of the Board of Trustees were distributed to all members and unless there are any additions or corrections, the minutes stand approved as distributed. Thank you.

I would now like to call on our Student Trustee, Stacie Seger, for the Student Recognition Awards. Stacy.

STUDENT RECOGNITION AWARDS

Ms. Seger:

Thank you Chairman Schottenstein. At this meeting, we will present one student recognition award. The second student receiving this award, Sherry Liu, was not able to attend. We will present her award at the November Board meeting.

I would like to invite Brett Geiger to join me at this time.

August 30, 2013 meeting, Board of Trustees

Brett was nominated by Dean Williams to represent the College of Engineering. Brett will be graduating Summa Cum Laude in May with a Bachelor of Science in Biomedical Engineering. In his last four years, Brett has excelled in many different research experiences. As an undergraduate research scholar at the OSU Nanoscale Science and Engineering Center, Brett is focusing on biological drug release systems, drug delivery devices, and synthetic vascular grafting. At the Wright Center of Innovation in Biomedical Imaging, he is an undergraduate researcher who focuses on the development a device capable of capturing and detecting circulating tumor cells. This research project earned him first place in the Open Track Fisher Business Plan Competition, a \$25,000 grant from the National Collegiate Inventors and Innovators Alliance, a provisional patent on the technology, and was presented at the OSU Undergraduate Research Forum. Brett has also interned in Berlin, Germany at the German Helmholtz Institute Center for Biomaterial Development, where he investigated methods of coating a cardiovascular stent with nanofibers. The results from his internship were presented in Germany.

Brett's superior academics and dedication to research has resulted in many well-deserved accolades. He was named a Barry M. Goldwater Scholarship Honorable Mention, Undergraduate Research Scholar within the College of Engineering, Biomedical Engineering Outstanding Junior Scholar, Phi Kappa Phi Honoree, a member of the Honors Collegium Class of 2014, National Merit Scholar in 2010, and a 4-year Distinguished Merit Scholar at OSU.

Brett has maintained an impressive GPA in a rigorous curriculum, while also staying involved as a member of the Student Advisory Council in the Undergraduate Research Office, Mirror Sophomore Honor Society, Ohio Staters, Incorporated, and as the academic chairman of Sigma Phi Epsilon.

We wish Brett the absolute best as he pursues a PhD in biomedical engineering with a focus on biomaterials for regenerative medicine applications. We also wanted to let Brett know that OSU has a wonderful doctorate program in biomedical engineering if you need help deciding where to pursue your next level of education. Congratulations Brett, on your outstanding work in research and as a student.

Mr. Geiger:

I would like to thank the Trustees for this honor. I have had a really incredible experience here at Ohio State.

It feels weird to be a senior. I am not sure I am quite ready to be done but we are getting there. Football season begins this weekend so let's hope for an undefeated one to send me off.

I would like to thank my guests for skipping class and work to be here with me. In the second row is my dad Chuck and my girlfriend Laura. Thanks to them for being here. My family and friends have always supported me and I think that is a really big factor in all of my successes. I understand that not everyone gets to have that kind of support from their friends and family and I appreciate how lucky I am to have that.

Not only have I received support from my friends and family, but my research advisors here at OSU have been very open and accepting of my ideas. They were both very happy to take me on and very excited to invest in me as a student.

I remember when I first began working in Dr. Lannutti's material science and engineering lab. I was a freshman with no research experience. The one question he asked me to get involved was, "do you tend to break things?" When I answered no, he was happy to take me on. I think that's a testament to how willing OSU professors are to invest in their students.

August 30, 2013 meeting, Board of Trustees

I appreciate the other things OSU has done for me, all of the opportunities it has provided for me; to go to Germany, for me to do research at such a young age, and the ability to compete in the Business Plan Competition. Most of all, I appreciate the scholarships that have enabled me to be here and focus on other things than paying my tuition bill.

In summation, I think given that football week is just beginning, Go Bucks!

Mr. Schottenstein:

I would now like to call on Dr. Alutto for the President's report.

PRESIDENT'S REPORT

President Alutto:

Good morning. I am delighted to be here today.

I have had the privilege of serving as interim president for only two months and already I have witnessed two of the most exciting times in the life of our university; that is Welcome Week and Commencement. Those two bookends of a college experience define why we are here and what Ohio State is really all about. They reveal much about the spirit and soul of this university.

I recently had the pleasure of speaking at the Columbus Metropolitan Club downtown. I was asked about my focus and my priorities in leading the university. As I told the audience, my role is really very simple: It is to create an environment in which we facilitate faculty success and support students as they accomplish more than they ever thought they could. In the process we will fortify the foundation needed for attracting the best future leadership of Ohio State.

That really is the heart of my focus, to continue to push towards the ambitious and bold vision we have charted for Ohio State's future, one of achieving true eminence for our teaching and research programs.

When I talk about the north star of eminence, this is really based upon some straightforward principles: Attract the very best students to Ohio State; recruit outstanding faculty, who will join the enormously talented faculty that we already have here; and then bring them all together, our students, faculty and staff through academic programs of teaching and research at graduate and undergraduate levels. And the last commitment, of course, is to make all this possible through securing the funding necessary.

So maybe it is not exactly simple, but it is straightforward.

I am pleased to report that we are making extraordinary progress on all these dimensions. I think you know that I am not one to overstate, but this truly is an exciting time to be at The Ohio State University. We are seeing the evidence of our impact and our excellence quite literally at every turn. We are putting words to action in terms of our strategic and financial planning. The integration of these two elements has brought us here today, at a juncture at which we are able not only to sustain our momentum but to actually accelerate it.

Let me share just a few small proof points for that.

As you know, we have an amazingly exciting First Year Experience program for incoming students. I am proud to share that last week I welcomed the inaugural class

August 30, 2013 meeting, Board of Trustees

of our Second-year Transformation Experience Program, which includes about 1,000 students and 50 faculty, roughly the size of many liberal arts colleges. In support of this commitment, a few days ago we broke ground on the North Residential District, bordered by Lane and High, where our second year students will live, were they will study, and will meet with faculty for years to come.

I also want to mention a couple things that bode well for the north campus residential project. For example, we recently learned that the Park-Stradley renovation on our South Campus, which in a sense is being integrated at this new facility, received national recognition for architectural excellence. Just as important, a competitive review process has already enabled us to trim \$26 million from our construction costs before we even get started. These are outcomes of outstanding cooperation and coordination across areas and units ranging from Academic Affairs, Student Life, Facilities, and Communications and they involve faculty, staff and students. They are signs of the commitment to focusing on excellence and eminence and not solely issues of parochial interest. That is the signature of a great university.

It's important to remember that STEP really is about building programs that bring students and faculty together and not about buildings. It is about extending the solid foundation that is already in place for our students. It is about elevating the student experience to the next level through academic programming, study abroad, and greater interaction with outstanding faculty.

Just last week, we welcomed 7,100 first-year students to The Ohio State University. We greeted them with our traditional Convocation and the singing of Carmen Ohio and then, for the second year, we ushered them downtown to introduce them to all of the opportunities that the great city of Columbus has to offer. Thanks to Mayor Coleman, our friends at the Columbus Partnership, and so many others for making this a terrific celebration. We are an urban university with all the advantages that provides in terms of access to art, culture, entertainment, transportation and the overall quality of life that we all enjoy. Developing the passion we see among our students and alumni is enhanced by our being part of a vibrant, growing metropolis and it is good to introduce that advantage to students on their arrival to this great university.

I want to mention that the whole Welcome Week was a great example of the "One University" spirit and coordination from move-in to our downtown event to dozens of activities across our campus. In the process, I do want to acknowledge all of our faculty, staff, students, and community partners who truly took part in these activities and outdo themselves quite literally every year. I particularly want to commend our vice president for Student Life, Dr. Javaune Adams-Gaston, for her remarkable efforts and those of her team, as well as Dolan Evanovich, our vice president of Enrollment Services. He and his staff are pivotal in attracting such outstanding students to our campus.

Dr. J. and Dolan, are you here? Please stand.

They make a huge difference in the success of this institution. That is something that we need to keep in mind.

This year's incoming students are another extraordinary class again, the finest in university's history. If we look at where we've come over the last decade in terms of incoming freshman classes, our upward trajectory is clear and I think everyone finds it very compelling. To give you a sense of that, since 2003, the number of annual applications received have increased by 77%; our ACT scores have increased by 3.1 points, from 25.4 in 2003 to 28.5. Most importantly for all of us, our six-year graduation rates have increased 21 percentage points from 62% to a projected 84%. That's far above the national average of 56%.

August 30, 2013 meeting, Board of Trustees

Just as important, these are students who have shown initiative and leadership skills through participation in service activities, advanced studies and breadth of vision that bodes well for their ability to take advantage of the opportunities we provide here at Ohio State.

In addition of course to our best freshman class in history, we also welcomed 258 new faculty members, more faculty than in any previous year. The efforts of these new scholars will complement and leverage the research, teaching and outreach of our existing faculty.

By the way, in just a short time, we will hear from two of these distinguished faculty members; Professors Gary Wenk from the Department of Psychology, and Anil Makhija, from the Fisher College of Business.

Clearly our faculty is central to the university's strategic plan, part of which includes bringing to life our Discovery Themes. These are true differentiators in how we address and solve the grand challenges in Ohio and beyond. These are really those interdisciplinary research areas in which Ohio State has that will distinguish itself as we seek true eminence. That unique commitment clearly attracts additional faculty talent to our intellectual community and that has certainly been demonstrated in by this year's recruiting success.

Reflecting this, just this month, we learned that our university has earned a place among the top 20 "Best Places to Work in Academia" in a survey published in *The Scientist*. This third-party validation cited strengths in tenure and promotion as well as teaching and mentoring. This is one more reason that our university as a destination for faculty and staff is more vibrant and magnetic than ever.

None of this would be possible, of course, without a strategic financial plan to continue to identify creative ways to finance our aspirations to support our students, our faculty and our staff, and to make Ohio State a great place to work. As reflected in national debates, the goal of course is to generate such resources without placing unreasonable burdens on tuition levels. In this regard we have been uniquely and remarkably successful not by sitting by idly, but by aggressively transforming our financing model, by issuing century bonds and leasing our parking operations and looking for other creative ways to monetize our assets. The goal is to use such resources to advance and support our academic mission and that focus must never waiver.

Our innovative strategies are beginning to show dividends in very large and in very small ways. For example, our University Staff Advisory Committee has been able to increase the amount of funding available to our staff simply for professional development from about \$10,000 last year to \$150,000 in this coming year. Of these resources, \$75,000 will be used to enhance existing grants and expand the opportunities that are created with the remaining being used for training and leadership skills of staff using services that are available on campus. We are beginning to see the impacts of the leasing of parking facilities on our ability to provide additional student scholarships which is critical to our plan, support for the arts and recruitment, to recruit faculty and staff in key discovery areas.

While I'm mentioning our superb staff, I want to make a special note that our Police Division, which many of us take for granted as a background activity, recently received accreditation from the Commission on Accreditation for Law Enforcement Agencies. This is a significant honor in the law enforcement world. Of the 680 law enforcement agencies serving colleges and universities nationwide, only 59 are accredited. A thank you and congratulations to our Ohio State officers is certainly in order and I hope you will all join.

August 30, 2013 meeting, Board of Trustees

I also want to mention one of the university's and certainly this community's crown jewels of the summer, and that is Pelotonia. I had the privilege to be a part of the excitement and positive energy that it creates. It really doesn't get any better than this event, more than 6,700 riders from 40 states and eight countries, all riding, all training, all working together to end cancer.

With fundraising to continue into October, Pelotonia projects this year's totals will surpass \$18 million. I want to repeat that, \$18 million. We are looking at the total amount raised since 2009 to exceed \$60 million. That is spectacular. We are very, very grateful for this amazing outpouring of time and treasure. Right here on our campus we are making a difference in the fight against cancer. I certainly would like to publicly thank everyone who has played a role the riders, volunteers, partners, and supporters. Again, I would like to pay special recognition to two individuals; Dr. Michael Caligiuri from the James and Tom Lennox and his Pelotonia team. Tom and Mike, if you are here, please stand so we can recognize you. Well, they are not here but we are going to recognize them anyway.

Now it is my distinct pleasure to introduce two of our outstanding faculty to share their research with us. By the way, both of these scholars have been recognized for their extraordinary teaching abilities as well. It was enormously difficult to choose a couple of faculty to join us today. There is such a remarkable array of research being done on our Ohio State campuses every day but perhaps most importantly with impacts that go well beyond this campus. I want to thank our new Provost, Joe Steinmetz, for his input and his leadership in selecting two from such an outstanding group of faculty.

First, I'd like to welcome Professor of Psychology and Neuroscience, Gary Wenk, who is a leading authority on the consequences of chronic brain inflammation and animal models of Alzheimer's disease. Professor Wenk is a fellow of the American Association for the Advancement of Science, a member of the OSU Center for Brain and Spinal Cord Repair, and one of our University's Distinguished Teaching Award recipients.

He is a regular contributor to *Psychology Today*; Dr. Wenk is the author of the 2012 book *Your Brain on Food: How Chemicals Control Your Thoughts and Feelings*. I had a really interesting flashback as I had a donut. In a recent TED talk, Dr. Wenk discussed how food and drugs, which to him are often one in the same and is the key issue here, often affect brain function and aging.

Gary, it's a pleasure to welcome you.

Dr. Wenk:

Good morning everyone. Thank you President Alutto and Board members. I appreciate you inviting me to speak to you today. I want to echo one of President Alutto's comments. This is a great school to succeed at and I couldn't do it without a wonderful collection of undergraduates working in my lab. You heard previously from one of the undergrads receiving an award, they all are spectacular. They make my job easier and they make this work possible.

To begin, let me tell you that I study brain aging. I have been doing that for as long as I have been aging, which is a long time. Studying brain aging is not easy because we really don't know what it means to age and that's been part of the challenge. If we are going to figure out how to slow down the process of brain aging, we need to understand what those changes are and then test ways to reverse it. That's what I try and do.

Over the past few decades, I have frequently obtained exciting molecules from drug companies and we have tested them in our animal models. As you all are very well aware since you haven't been introduced to this in Walgreens or CVS, we don't have

anything for you. What I have been doing in the recent 10 years now, is trying to think outside the box. As President Alutto said, in my TED talk, I introduced some of those concepts and that's what I want to summarize for you today; what we have been doing and where we are going here at OSU.

First of all, let me show you the general approach that we take. We no longer see drugs as separate items. For many of my students, coffee, donuts, and nicotine; these are nutrients. Really from the standpoint of our body, there really isn't that much that separates the nutrient from any other drug that they take. It's just, is it nutritious or not, and they don't care.

From the way that we are approaching it now, drugs affect us throughout our lifetime, foods affect us and they all are chemicals. That's how we are approaching it. Let me introduce you to one of the most important chemicals that anybody exposes themselves to each day when they first get up. You need to replenish brain chemicals. You use them up while even dreaming in those early morning hours or thinking throughout the day. How do you replenish those transmitter systems in your brain; you eat things. If you look on the left, those are donuts and there is a reason why you find Tim Horton's and Dunkin Donuts at every corner in America. It's because we want them to be there. If we didn't buy them, they wouldn't be there. Why do we want them to be there? While interviewing people, we have discovered that what they need are those items that are highlighted at the bottom of the screen. They are trying to get sugar, choline, and lecithin; that's in donuts. If you go over to the RPAC at the Courtside Café, you can actually buy what they call a Smart Blend which contains essentially a liquid form of donuts and some items that really have no effect on them because they don't get into the brain. People seek these things out whether they are aware of them or not.

Why do you want a donut in the morning? Donuts provide the ingredients to make a transmitter that I have been studying for 40 years called Acetylcholine. Acetylcholine has been in the news for neuroscientists for decades because this is the transmitter system that dies in people who develop Alzheimer's disease. What does it do for us? That slide shows you essentially that Acetylcholine allows you to say "read the word ball" and understand its meaning. Thanks to Acetylcholine, you can see vertical lines and tell that they are vertical. You can see horizontal lines. You can then think about what a ball looks like; that's its round; how big it is; you can formulate the words, how to say the word ball or even think "what do I do with balls?" If you have ever known anyone with Alzheimer's disease who doesn't have enough Acetylcholine, you know that they have trouble recognizing what a ball is used for. We tell people this, if you lose your car keys, that's not a sign of Alzheimer's but if you find your car keys and you don't know what they are for, that's a sign of Alzheimer's disease. In this case, you look at a ball and go "I know, what should I do with this?" That tells us something; they can see it but they don't know what it's for. That's the key difference and that is what Acetylcholine does for you.

We have been interviewing people who don't have dementia for decades now and asking them "what did you do?" One of the most interesting things is that they have eaten choline and sugar laden products. That led to the design of drugs in the 1980's of drugs that enhance Acetylcholine such as this one, Aricept®. In the 1980's, that was my research, focusing on testing Aricept and it was newly being placed in rats. It works fairly well but we wondered what can we do to help people prevent Alzheimer's disease. By interviewing people in their 80s and 90s who do not have dementia and simply asking them, "what did you do, why are you not demented?", we discovered a lot of things that have been guiding my research recently. That led me to coffee.

Thus far, you have learned that coffee and donuts are good for you. All of you have been doing very good things for your brain thus far. Why is coffee good for you? Because, in the morning when you wake up and you have that donut, you are not adequately enhancing Acetylcholine. Coffee enhances the function of Acetylcholine in

your brain. It actually allows it to become more active. As you saw in the previous slide, you need Acetylcholine to read the word ball or to understand what you are reading. We are finding that this is why people self-dose themselves with these things. How good is coffee, is there more than turning on Acetylcholine? We now know that a cup of coffee is neuro-protective. By interviewing people, we have discovered that people who drink up to five cups a day, now that's pharmacological for many of us, but as you get to five cups a day, your chances of getting Parkinson's disease and Alzheimer's seems to be significantly reduced. It's the caffeine. Don't ever give up the caffeine. It's not all of those wonderful things in coffee or tea; it's the caffeine in those products that's neuro-protective.

The interesting thing that studies like this have shown us is that I have also tested nicotine. It turns out that people, who smoke cigarettes, if they don't get lung cancer, almost never get Parkinson's disease. We know that if you smoke cigarettes for five to ten years when you are in your 20s and 30s, you don't get Alzheimer's disease at the same rate.

You are not going to recommend to somebody that they smoke cigarettes, obviously. So what do you do with this information? You simply point it out and then scientists like me try and find ways to get around this. What do we give somebody everyday of their life to help them prevent these brain related aging disorders? The approach that we take are short term approaches such as coffee. Acutely you think better, more crisply; or take a donut. There are also intermediate interventions that I have been trying such as spices and herbs and vitamins and various nutrients. I will skip over that for now and focus on the long term data. By interviewing people, we discovered that there are things that people do that significantly alter their ability or likelihood of getting Alzheimer's disease, to have brain aging. That raises the question; what is it about getting old that puts you at risk? The answer is that our long term studies have shown us that some foods are protective. The benefit is they protect us from the things we do most often; we eat and breathe. The most dangerous thing you take into your body every day is oxygen. Now we know we need it to live but it's a double edge sword.

We are covered in dead skin and layered with mucus for one essential reason, to protect us from oxygen. What do we do, we eat anti-oxidant foods every day. If we inhale too much oxygen, we become inflamed and we eat those things in the bottom [slide] to fight the inflammation.

Let me summarize to you what's going on. Why is the risk of aging so intimately related to doing what you must do every day to live, eat and breathe? You begin with two carbon bonds. Everything on the planet is carbon-bond. As consumers, your job is to consume those wonderful calories between those two carbon atoms that show up in fat, sugar and proteins. Once you have the calories, you have a bit of a problem. You have some carbon debris left in you. So what you do is inhale a nice lung full of oxygen, which is wonderful. The oxygen forms with the carbon and you exhale CO₂. It never is perfect; we are always left with a little oxygen and that becomes the negative culprit here. Oxygen is toxic to us. After a while, cell by cell, it kills us. Every day, as you eat and breathe, you slowly die. If you could stop eating or breathing, you would die. Obviously you have a problem here.

What do we do with this? We fight the oxygen by consuming anti-oxidants; protecting ourselves from the necessity of eating all of those carbon bonds. That colorful product that mom and dad tell you to put on your plate and you have told your own children, the color is what protects us from the oxygen.

Over the years that I have been here, I have tested blueberry extracts and it works beautifully as an anti-oxidant. Anything that is colorful works and the darker the better. What we have found is that dark chocolate is great and dark chocolate, if you happen to be a man, is wonderfully protectant. Men who eat chocolate live longer than men who do not eat chocolate. There is no benefit for women. One thing that is in chocolate

that is highly beneficial, that we have discovered a few years ago, is that it contains marijuana. That's not why chocolate tastes so good but it's called an Anandamide.

An Anandamide is essentially marijuana that's found in coco powder. Interestingly, your brains make Anandamide. We decided to investigate this. Why do men do so much better with chocolate and is it due to the Anandamide? We began looking at aging and Anandamide or marijuana, as it is better known. What you are looking at is a piece of the brain from a human or rat, it wouldn't matter, and there is a lot of inflammation in the brain. One thing that happens to all of us as we get older is inflammation builds up in the brain. The inflammation up there is shown in those blue dots. The red dots are cells that are about to die because of it. This normally occurs. Inflammation turns on and it correlates with how mentally impaired people become. People with Alzheimer's disease have a lot of inflammation. We gave our animals the equivalent of one puff of marijuana a day and after three weeks we tested them and their memory was significantly better. The inflammation went away, neurogenesis restarted. It is an astonishing benefit.

Once again, you are not going to tell somebody who's partially demented in their 60s, 70s or 80s, who might already have cognitizant problems, to smoke marijuana every day; that's not going to help. My challenge now is to find a way to get this benefit without producing the cognitizant impairment, the high. In an old brain, brains respond to this drug. Old brains respond to caffeine, nicotine, and marijuana differently. I know that it sounds like I am suggesting all of these immoral things but when we interview people in their 70s, 80s and 90s; they don't remember how many times they ate broccoli, cauliflower, or berries. They remember how many times they drank coffee, or maybe smoked marijuana. Our studies in other labs that have published this are now beginning to look at this. You will see that we have been publishing things where we are looking at things that influence of cannabinoids in caffeine. Can cannabinoids stop brain inflammation and the answer seems to be yes. This is a potent drug found in a plant just like caffeine or tea. This is where our research is taking us now.

Our hope then is that we can begin to use this knowledge to tell people aging of the brain begins the moment you are born. What we have discovered from interviewing people is that you want to begin to change your brain very early because the changes start as you can see from this slide much earlier than do the symptoms. Cognitive decline begins, changes in the brain occur long before you actually notice any impairment in your loved ones. We now know that people who have developed arthritis who never get Alzheimer's disease don't get the Alzheimer's because of their arthritis. They were taking anti-inflammatories from the age of 40.

Would you like to develop arthritis if it were promised you would never become demented? Maybe you would or maybe what we are going to do in the future is to introduce a patch or a diet that would lead somebody to prevent all of these things from happening. The epidemiological evidence has already shown us that it works. We don't have to test this to find out if it works; it does work.

We now conclude that what you eat affects brain function. It depends on how long you have been doing it and what you have been consuming. A single dietary habit is not good enough; diets are a life style. If you have already noticed, you want to eat as little food as possible so that you breathe as little oxygen as possible. If you do choose to eat, eat donuts and coffee and marijuana and cigarettes. This is what our data is revealing.

Obviously, we are going to take this to the next step. How do we find treatments that can actually be taken early on in people who are diagnosed due to their genes or inherited vulnerabilities. Tell them that it is never too late. You can start today, regardless of your age. That is what our studies have shown us. Because we can understand what it means to age, we can intervene at any time point. I will stop there and take questions then.

August 30, 2013 meeting, Board of Trustees

Mr. Schottenstein:

Would you prepare lunch for our next board meeting?

Dr. Wadsworth:

Does it imply irreversibility?

Dr. Wenk:

That's the thing. It does not imply irreversibility. What we really think is that because every day you introduce an insult, the oxygen from eating, you have a chance to actually prevent that.

That's why we think it is never too late. The changes are probably not irreversible. The younger you are, the better, but it is never too late.

Mrs. Kass:

I have a question. If you say that using oxygen is detrimental then what do you say to athletes who are utilizing a lot of oxygen?

Dr. Wenk:

That comes up in my classes whenever I talk to laypeople. The conclusion is that I am telling you don't exercise. Statistically that is the evidence. If you take two genetic identical individuals and one of them is eating 4,000 calories a day and is an expert swimmer who is swimming as some of our students do, 4-5 hours a day and their genetic couch potato eating 1,000 calories a day. If you simply ask the question, who lives longer, the couch potato does. This kills you and the more fat you have in your body, the more oxygen you use, that kills you.

Oxygen ages us and that is the sole reason we die.

Let me say one more thing. There has to be balance. You have to have bone strength, muscle strength. You have to exercise. You find a happy balance for your own genetic history.

President Alutto:

For a moment there Gary, everybody was really excited.

Mr. Schottenstein:

I think there are still a few Trustees who would like to sit in on your class.

Dr. Wenk:

They are welcome. Thank you.

President Alutto:

And now, it is my honor to welcome a faculty member that I had the good sense to hire in 1999, professor of finance Dr. Anil Makhija. He is a Senior Associate Dean at Fisher College of Business, where he holds the Distinguished Professorship in Finance. For the last 10 to 11 years, he has received the Outstanding Faculty Award from the Executive MBA graduating classes, and he has also received the Pace Setter's Teaching Award, which is Fisher's highest honor for teaching.

August 30, 2013 meeting, Board of Trustees

Professor Makhija has recently overseen the establishment of a new center at Ohio State, the National Center for the Middle Market. This center, which is collaboration actually with GE Capital, is dedicated to building capabilities of Middle Market firms through research, through corporate outreach and student activities. This middle market research is an excellent example of applied research at the national level and its impact has been widely noted by mainstream media such as the *Wall Street Journal*, *The Economist*, *The New York Times* and *Bloomberg BusinessWeek*.

Professor Makhija, welcome.

Dr. Makhija:

Thank you Dr. Alutto. Thank you to the Board of Trustees for this opportunity. I appear before you as the Academic Director of the National Center for the Middle Market. This is collaboration as Dr. Alutto pointed out between Fisher and GE Capital. The ribbon cutting with our Dean Chris Poon, and Jeff Immelt, CEO of GE, was a few months short of two years ago.

I come to describe to you research that I have participated in, but more importantly the whole research agenda that the center has undertaken. Using this research and other mechanisms, we have taken the word out to the corporate sector and also to policy makers. One underlying belief in our endeavor is that research should be relevant but it should also be visible so that it is impactful. Ultimately, we want this research, of course, to do the primary mission of our university which is talent management and therefore student engagement.

Those are the activities that I will describe to you and we hope through these activities to have outcomes for Middle Market firms and those outcomes are favorable value creation, more growth, and in today's economy in particular, job creation.

We have fostered a definition of middle market firms which is \$10 million - \$1 billion in revenue. There are other definitions out there but this is the most comprehensive definition. Clearly it carries a very wide territory so we studied it by chopping it into three parts: \$10 million - \$50 million, \$50 million - \$100 million, and \$100 million - \$1 billion. We follow all three segments within this market.

If you think of firms in the United States economy, small firms those with revenues less than \$10 million, there are six million such firms. If you think of firms with revenues more than \$1 billion, there are only two thousand firms. In between lies the segment that we are concentrating on; there are roughly two hundred thousand firms in this middle market.

These two hundred thousand firms are extremely important to the economy. As we have now discovered, they explain one third of the non-government gross domestic product (GDP). They explain roughly one third of private sector jobs. If you were to look at their GDP contribution where they are purchasing power connection, they would be the 5th largest country in the world; USA, China, India, Japan, and then the US middle market before we get to Germany.

Even though they are so significantly important, they have not received the attention they deserve. Small firms are large in number, as I pointed out, about six million and they deserve attention because they are centers of innovation. In fact, they will form a government advocacy for them in the form of the small business administration. Large firms with revenues more than \$1 billion have deep pockets, they can afford lobbies, and they are in the public eye; they get attention. Unfortunately, this middle important spine does not get attention. Furthermore, we cannot assume as our research is now showing us, middle market firms are simply an average of small and large firms; they are not.

In fact, let's compare them first with small firms. The typical middle market firm has a life of about 31 years. How long do small firms live? We know there is a lot of churning in small firms; about seven years. You see that the behaviors and characteristics of middle market firms are very different from those of small firms.

I propose to you that these firms are also distantly different from large firms as well. How so? The typical large firm is publically listed, provides data to the FCC, and unfortunately, other research shows it fixated on the next quarterly earnings per share announcement. However, middle market firms, on the other hand, behave with much longer horizons. They are typically privately held. They are either family owned or private equity owned, which changes their horizon and behavior. As evidence with which we have discovered in our research, in the great recession that we left behind in 2007-2009, middle market firms actually added 2.2 million jobs. This is the same period during, when fixated on the next quarterly earnings and trying to manage their balance sheet, large firms actually let go 3.7 million jobs.

You see, there is plenty of new discoveries in this segment and we haven't really studied this segment in the past. I will show you how we are trying to collect this data ourselves.

Incidentally, middle market firms are dispersed all over the nation. Large firms, as you know, are largely headquartered in the Northeast. I propose to you that if you want to get a sense of how the economy is doing, how the country is doing, the middle market firms are a better barometer.

As I mentioned, we have taken three directions to push the agenda for middle market firms; corporate research, policy maker outreach, and student activities. We have funded approximately 25 projects in the two years we have been in existence. A lot of this research has been done by us, but also by colleagues in Fisher, and as you can imagine, we are managing to engage the best researchers from across the world. In fact, it is our target that within the first five years of the life of our center, we will engage at least 40% of the top business schools in the world. As you can see some of them are already engaged with us doing projects; whether it is Chicago Booth, Duke, or Columbia, etc. This will produce long term fundamental research.

There are also immediate needs of the middle market firms. We are also, as a center, partnering with a number of think tanks and trade. We have done projects looking at perhaps supply chain problems; looking at the problems of advanced manufacturing; and through the economist intelligence unit, looking at why middle market firms have not gone as much abroad as for example middle market firms in Germany do. This is part of our research agenda.

As part of our corporate outreach, we now offer executive education programs. We have offered three cohorts at this point. What is unique about these programs is that we ask the companies that typically have not had the opportunity of executive education to come to us not only for remedial management education, but to bring to us a particular problem that they are facing and we will provide a coaching team with our faculty in conjunction with GE Capital to address those problems. We go across the country to make presentations on the research we have found because we firmly believe that research needs to be, as I pointed out, relevant but also visible to be impactful. We have been presenting at national conferences, at trade gatherings and also by going to different geographies. In fact, we are concentrating on six major areas across the country where there is a preponderance of middle market firms.

For the data problem that I had mentioned earlier, we are now creating the data that could be available for further research. We interview 1,000 middle market executives every quarter. We ask them about revenue growth, employment, investments, their confidence level, and the challenges that they are facing which is work that we can then take to the policy makers by visiting the Hill in DC and also going to New York

August 30, 2013 meeting, Board of Trustees

and other media places. Now word about the middle market and its research and problems have begun to appear in the *Wall Street Journal*, *The New York Times*, *The Economist*, *Fortune*, and dozens of other outlets.

Here is a snapshot of the quarterly webinar; 45 minutes giving a snapshot on where the middle market is. A much longer document is available on our website. As you can see, the middle markets are predicting a 5.1% revenue growth right now which contrasts with the revenue growth of only 1.2% for the average Standard and Poor's large firm. They are projecting at 2.5% growth in their employment as well. Confidence levels for the middle market are up, whether you look at the global level, at the U.S. national level, or even at the local economy level. We ask one very interesting question, "If I give you one extra dollar, what would you do with it?" Sixty-four percent of middle market managers are today telling us that they would invest that dollar. That is the highest we have had in two years of this survey. You might say that it also means that one-third of them would hold the cash. That is the continuing problem of the economy; where the trends are looking up but there is a lot of hesitation in the economy.

Finally, to give you a sense on what we are doing for the students, we have now created the first ever middle market course, which was offered in spring. We highlight the unique management problems across all the functional areas of business; finance, marketing, etc. We also hold a student summit. We have started a job fair for middle market firms so they don't have to compete with the GE Capitals of the world for talent. We also do the Big Ten Case Competition on middle market firms now. The interesting thing I believe about this case competition is that it's a live case. Meaning that we talk to middle market firms like Ethan Allen or Bravo Brio to bring a problem that they are actually facing and then present that to the students to compete on. This gives us not only visibility in the Big Ten but it also provides for the students an experience with real problems because the CEO's of these firms and their COO's come and participate in the case competition itself.

As you can see, there is a lot more detail I could give but I know your time is valuable so I am going to stop here and take any questions.

Dr. Cloyd:

This is fascinating work and obviously a tremendously important area and to get this kind of information. I was really astounded by some of the statistics around the middle market companies and their impacts and growth. I was interested in your comment relative to policies and what can further the opportunities these companies provide at local, state, and perhaps, national levels. Are we doing any work now with the Glenn School? Is this an opportunity to be leveraging the fruits and value of all of this research to even go to another step in terms of policy impacts?

Dr. Makhija:

Yes. While we haven't done anything in particular with the Glenn School, we are very open to that. We are, as you can see, reaching out across the world. In particular, we are taking on a number of policy studies.

For example, even as the economy has a 7+% unemployment rate, 37% of middle market managers tell us that they can't find the right people. In fact, among manufacturing firms, that is 48%, which means every other manager can't find the right person. We have done some studies now as to why this is happening. It's not a great surprise; it is our education in fact. We are not creating enough STEM (science, technology, engineering, and mathematics) people. In this country, can't compete in the studies with advanced manufacturing techniques because of the low labor costs with India, China, Vietnam, etc. It's really that we have to create that STEM education.

August 30, 2013 meeting, Board of Trustees

We actually have a little study that perhaps I can point you to our website where we looked at this policy but that's not the only policy issue. We also discovered now that the cost of regulation for inner inordinately middle market firms, than other firms. Obama care is going to have exemptions for small firms. Large firms are going to have the economies of scale to manage their costs. Remember what happened to Sarbanes-Oxley; they tried to cut off \$75 million before it really took on the punch. Middle market firms don't have either the political or other ability to get those exemptions. It is an excellent question.

Dr. Reid:

First of all, this is fantastic that this is happening at Ohio State. It makes me feel really proud. I have a two-fold question. I actually founded a company here in Ohio that was a middle market company; I sold it. Grew it, worked in 41 countries, so we did go international and sold it to a Fortune 500.

Two questions. One; I sat for six years on the Cincinnati branch of the Federal Reserve here in Ohio and for all those years, I didn't hear of what was happening here at Ohio State. So the first question is, what you are doing linked in with the Cleveland Federal Reserve and if not, it certainly needs to be because you have critical data. The second question is; you offer a lot of services to entrepreneurs, I am wondering if you offer anything that helps entrepreneurs of mid-market companies think through the process of taking on venture capital and then eventually selling their companies because that is a completely different mind-set. Those are my two questions.

Dr. Makhija:

In particular with respect to Cleveland, as you can see, I make presentations all over the country. I have actually made an offer to the Cleveland Fed, whether they would like for me to come out and present. We are doing that all over the country including going to DC and talking with Steve Stivers, Sherrod Brown, and so forth. As you can hear the national debate you hear small firms, and they deserve our attention by the way. Small firms, there are six million of them. Large firms clearly have an international imprint and we need to support them as well. Truly, the economy as a whole would be better served if this important segment was also cared for. It's not part of the political debate out there nor the economic policy and therefore I think this is research but it is also a mission for us.

As your second question; when we do executive education programs, we are very happy for the firm to identify that particular issue their interested in. There have been a wide variety of issues that have come in. We put together a team of coaches that will address those particular problems. For example, we had one team that wanted to grow its agricultural instruments business by exporting it to Turkey. We found Oden Shenkar, one of our faculty members and an expert in international business. We actually had a faculty member with a Turkish background. We are trying to address that, and as I said, we have already done three cohorts of such executive education. Bring us a problem; besides refreshing your management education, we want to take you one step further.

Mr. Schottenstein:

Any other questions?

I have a comment and a question Professor. Earlier today in President Alutto's reports, he referred to the welcoming of the new freshman class and the experience that we provide to them including taking them downtown and the manner in which we so efficiently move them into their dorms. I think it's an example of, as much as you hate to use the words "best practice" because it is often overused, that is probably a best practice. We heard about Pelotonia which is another superb example of excellence

August 30, 2013 meeting, Board of Trustees

here at Ohio State. I would say to you, commend to you, I think I had the honor two years ago to attend at least a part of the first one of these. In fact, I woke up that morning and turned on CNBC and was surprised to see them reporting right here from our campus, in this very room, reading up for the initial Middle Market Summit that you and Dean Poon were successful convening with the help of GE Capital. When will the next one be? The reason I ask is because I don't know how many members of this Board have had the privilege of attending but it is a fascinating collection of the synergy and the excitement that you feel when you attend. I think it would be terrific for members of this Board to see it first-hand because I think it is an example of a truly excellent initiative here at Ohio State.

Dr. Makhija:

The next summit is coming very shortly. It is on October 29-30th. On the 29th, President Bush is going to give a talk. Remember, he was a middle market business man at one point. On the 30th will be where I give a longer research summary. In particular, I am talking about break-outs; how some firms after suffering for a long period are able to change themselves and in fact double their sales. What happens in such firms? We have, as you know, roughly 1,000 executives attend and this time, it will be broadcast live on Bloomberg. For those who are obviously very busy, it will be available where ever you are. It will be live-streamed on Bloomberg.

Mr. Schottenstein:

We will make sure we get not only the information on when the next summit is, but the agenda as well to everyone here so that people can hopefully make arrangements to attend.

Again, I can't thank you enough for the great work.

Dr. Makhija:

Thank you. For the other part of your observation about students, we also do a second summit for students in the university so that we can share the findings of the center and particularly point out the great careers. If you work for a middle market firm, you will get all kinds of experiences early in your career because middle market firms don't have as many layers of hierarchy.

President Alutto:

Thank you very much Anil. This is wonderful.

Dr. Makhija:

Thank you for the opportunity.

President Alutto:

In closing, I want to say a couple of things. The first is one of the reasons these two particular scholars were here before us today; they truly represent the breath of what we want to see at this institution. It's very focused and informative research; it's breaking new ground; it's the involvement of students in the activity. This is not a stand-alone function for faculty. It has impact on not just Ohio but quite literally around the world. That's really going to be the focus. It has to be the focus as we pursue eminence.

Let me end by simply saying it has been a great morning. I look forward to this semester as it unfolds; working with the Board has been an absolute delight and I am grateful for the opportunity to do so.

August 30, 2013 meeting, Board of Trustees

Thank you.

COMMITTEE REPORTS

Mr. Schottenstein:

Thank you Joe. Any questions for President Alutto?

At this time, we will hear the committee reports. I am going to slightly change the order. Typically we start with Advancement. If it's ok with Gil and Linda, I thought we would start with Medical Affairs.

Before we do, I want to take a moment. Alan Brass has been chairing the Medical Affairs Committee since he joined this Board in 2006. While Alan is not going anywhere yet, we will be taking action as part of our consent agenda that will authorize the creation of the new Wexner Medical Center Board which will have the effect of collapsing, if you will, the Medical Affairs Committee into this new Board. As such, there will no longer be a Medical Affairs Committee of this Board. That function will migrate to the new Wexner Medical Center Board.

What I wanted to do was to take a couple of minutes to really recognize the extraordinary work and leadership that Alan has provided to this university and to the Board, frankly since he joined as I said in 2006. When Alan joined this Board, I can testify, and others probably can too, there really wasn't a member of this Board that had more than a superficial understanding of what medical centers do or what the business of medicine is even about. Thankfully, Alan not only brought that but he brought it in a very deep and intelligent way.

Instantly we went from a superficial understanding to a very deep financial understanding of it. After all, the medical center represents half of our budget and probably even a greater percentage of our risk. So many examples of superb leadership, you Alan, working hand-in-glove with our CEO, Steve Gabbe, who is sitting here and spearheading the 2009 strategic plan.

I would be remiss if I didn't talk about the fact that the largest project in the history of this university; the \$1.1 billion new hospital tower that will become the new home of the James Cancer Center. One of the great things about Alan's leadership with that project is that he has reminded this Board at every single meeting since we broke ground, he has said the same four words: On Time and On Budget. There are no better four words to hear particularly with a \$1.1 billion project.

Of course, most recently, he has launched and overseen the new strategic planning process for the medical center including the creation and movement towards this new governance structure which we think will even help us get better.

Alan, on behalf of the Board, I want to thank you for your leadership, your wisdom, and probably more than anything, your friendship. Nobody could have done it any better. I know you aren't going anywhere, but this will be your last official report. I can't say thank you enough.

Joe, I know you wanted to say a few words as well, but Alan, thank you.

President Alutto:

I, in one sense, have seen Alan in a slightly different way than I had before. When I worked with Alan as Provost, what I saw was an individual who had an incredible focus on what was happening in the medical center, but who also understood the role the

August 30, 2013 meeting, Board of Trustees

medical center played in the future of this university as a whole. That was always in all of his comments, all of his concerns; to make absolutely certain we understood the balance issues and understood the ways those two activities, the university as a whole and the medical center, are intertwined. We had to be able to have success in both of those areas.

Alan, the way you have been able to do that, the sensitivity, the passion that you have had, is really remarkable. From my perspective, I want to thank you for being you. It shows in everything that you do. Thank you so much.

Mr. Schottenstein:

Not so fast. I will say one thing before I call on Gil. There will be, as there should be, a plaque honoring the contributions of Alan Brass that will be prominently displayed in the new \$1.1 billion building. There is no one that deserves it more.

Dr. Cloyd:

Very briefly. In 2006, Alan and I as trustees did an orientation of the medical center together one day. A part of that was spending an afternoon, and this, I want to be clear, was under totally different leadership here, in the university and the academic medical center at that time. This included a review of the financials and how money was made, and where money went. I often get befuddled in reviews like that but Alan and I left that meeting, both of us, totally befuddled. Alan, I can still remember, you looked at me and said "something is just not totally right and clear here." Now, my befuddlement was ok, but we were very fortunate as a Board to have Alan who could understand it and Bob, as you very well said, and Joe, was able to work with people here at the university to where we gained the understanding we needed; made some changes that needed to be made; that has allowed us to go forward in this very important area.

Understanding our financial risks, understanding what made sense, and what didn't make sense; and we have been very fortunate as a Board to have someone with both your ability and your experience in this area to bring that kind of good governance to what is going on in the university. Thank you, Alan.

Mr. Shumate:

When you mentioned governance, it reminded me that one of the characteristics of Alan that I have admired has been his focus on governance. As a Board of Trustees over the past several years, we have really taken that subject seriously. Alan, you have been a model trustee because you always focused on the strategic. You always focused on the significance of public policy. You left the operations and management to the leadership at the medical center, but you really offered wise counsel and advice, but more importantly, led by your actions. You have demonstrated what it means to be an outstanding trustee; focused on the right things.

Dr. Wadsworth:

I would like to make a comment if I may. I first met Alan a year before I became a trustee when I was asked to chair something called the Medical Center Board at the time, to bring the six hospitals together. You can imagine there was some trepidation in taking on that. That was when I first met Alan. All of my worries evaporated as I realized there was somebody in the room who could actually do this. We worked together on that and since then, I have worked with him on the current Board.

I would like to echo some of the comments. Alan has been able to bring great clarity and focus to very complex issues; that's a real skill. This wonderful new center that is almost complete is a great legacy that you leave Alan. Thank you.

August 30, 2013 meeting, Board of Trustees

Mr. Schottenstein:

In a minute, you will be able to give your report, but I was reminded of one other thing. We used to have a committee called the Audit Committee and now we call it the Audit and Compliance Committee. There is a reason for that and that's because of Alan Brass. A lot of people don't know this, but it was probably in your first year on the Board. Alan pulled me by the back of the neck, which I needed to be pulled by at the time as I was trying to chair the Audit Committee, he said the audit functions are important but you really need to also focus on compliance. I think I had a deer in the headlights look when he said that to me. That was another example of great governance, insight, and wisdom.

Alan, thank you for your leadership. We know you aren't going anywhere. You are going to continue to be sitting here for quite a while. We will now hear your report.

Mr. Brass:

I don't have any comments.

No, I do have a couple. You know, I learned a long time ago, whenever you have an opportunity, you pull together a lot of great people and you ask them to work with you. You try to listen very carefully and if you are a lucky person, it goes in the right direction. When you take a look at the medical center, with Dr. Gabbe, and Dr. Caligiuri, and I could keep on going; there is a great team of people. I will tell you, a lot of meetings, a lot of time, and a lot of listening has helped us go in the right direction. The colleagues that have served with me, alongside me and guided me have been very beneficial.

I will tell you a story and this is about Alex. You know what I am going to say, don't you?

When I was a first year trustee here, he said "Alan, you are used to running large corporations with 20,000-25,000 employees and multi billion dollars." He said "this isn't a corporation, this is an academic university. We in corporate America need to always put that first. When we sit on a Board like this, we have to think what's right for academics, what's right for our students, what's right for our faculty, what's right for our population." I will never forget that and I have come from 42 years of academic medical centers. I do understand academic medicine.

What we have gotten accomplished here, we will look back in the next 10-20-30-40 years and say "we put the ship in the right direction." Healthcare is going to go through some hair-pin turns like you have never seen before, but we are poised well. If we stay focused and stay strategic and don't forget our mission of academia, I think we will do fine.

I am very grateful for all of the comments. I am very grateful for the acknowledgement. I am very humbled by it. I will tell you, we have all had challenges in our life to make you step back and think about what is important. There is nothing more important than our people. My common denominator has always been, are we doing what's right for our people? In the case of the medical center, it's our patients. In the case of the world, it's each and every one of us.

Thank you very much.

Mr. Schottenstein:

Gil or Linda, Advancement.

August 30, 2013 meeting, Board of Trustees

Dr. Cloyd:

The Advancement Committee met yesterday. The first thing that I want to discuss is the University Foundation Report. We reviewed the results from Fiscal Year 2013. Going into Fiscal Year 2013, our total new fundraising activity goal was \$360 million which we knew would be a real challenge as we continue in an economic climate of malaise in this country. I am happy to report that the team exceeded their goal by over 3.5% over last year and delivered \$374 million in total gifts and receipts.

Also, importantly, we have put an emphasis on donors and donor numbers. Here again, they exceeded their goal. We had 228,000 donors last year, an all-time record high for Ohio State, a 13% increase over last year. We acknowledged yesterday a special effort that we have in our annual giving activities which is very important. These tend to be important but smaller gifts that really leverage the size and scope of Ohio State University. The team that works on this, our annual giving team, they are another group that had a record year for the first time ever we surpassed \$15 million, a 16% increase, in our annual giving.

Web also looked at the review of our current campaign, where we want to deliver \$2.5 billion by June 2016. We have passed \$1.6 billion now in that campaign and we are actually ahead of a linear target towards our goal. All really very good news.

The Foundation Report is on the consent agenda and the committee recommends it for approval.

Also on the consent agenda for approval is recommending the naming of the Emergency Department at our hospital here, the Abercrombie & Fitch Emergency Department. This recognizes a very generous \$10 million gift from Abercrombie & Fitch with \$8 million directed to the expansion of our Emergency Department and \$2 million for the Abercrombie & Fitch Chair in Inflammatory Bowel Disease.

The President provided really important background on Pelotonia. We talked about Pelotonia in the committee. I won't repeat his comments but a couple of things I think are worth highlighting. What a great event this is. It is now the largest annual fundraising activity by Ohio State and all of the funds go toward cancer research. I would like to repeat one comment that the President provided. This event was really pioneered by two extraordinary individuals: Dr. Michael Caligiuri and Tom Lennox.

The final thing I would like to say is that I think what we are seeing in Pelotonia is very innovative and it shows the power, I think, of three things that come together. First, we have an area that has a very significant need, in this case, curing cancer, and a phenomenal capability that we have at the James. As the people in the Comprehensive Cancer Center have done, reached across the "One University" and they leverage the science capability across this university.

Secondly, a very novel fundraising model in terms of how people participate and how you engage such a large population in the activity. Finally, as an engaged and very supportive community structure, Pelotonia would not be what it is absent the very strong individual community support and very important business support that the community here in Central Ohio has provided to it. It's truly a terrific event.

We had our first formal introduction to two new Vice Presidents that have joined the Development area: Patty Hill-Callahan who came to us from Johns Hopkins and who is now heading all of our health sciences area philanthropy, and Sara Rubin who has come to Ohio State from New York University and will be leading our principal gifts area. You can think of principal gifts as \$5 million plus gifts. As we have talked in the past, this is a key area for our attention as we look at our aspirational peers and the 2020 goal that we have set for ourselves to be the number one public university in the United States in philanthropic support. The principal gifts area is a key area for us.

Anybody who is involved in development activity, you had to have big smiles on your face after we listened to the two of them. They are outstanding individuals, lots of passion. Great things are going to happen. The one item that burned in my brain was when Ms. Rubin said "we take big ideas because that's what leads to transformational philanthropy". I love that idea and I love the concept and I think we can have a lot of big ideas here at Ohio State.

Jay Gerlach, who all of you know, who has been the Chair of our Foundation Board and a tremendous supporter of Ohio State, provided briefly an update on what the Foundation Board is doing now. Jay is passing the mantle, or what some people might say the heavy weight, of the Chairmanship of our Foundation Board to Bill Lowrie; another individual that all of you know and who is a supporter of this university.

This leadership structure now really wants to look to say "how can we even further enhance and leverage the expertise, the capability that the Foundation Board can bring, to take us to a new level in our philanthropic activities?" One of the things that they are doing right now is on a learning cycle. They are actually making some visits to other institutions to find out what their Foundation Boards are doing and what they are really looking at are our aspirational peers. They have already looked at the university that today would be number, one year after year, UCLA, in a public university context. They plan to get this learning, bring it back, and incorporate it and look to see what we want to do around the Foundation Board. I think that's a great initiative and it's going to be another thing that is really going to help us in our development activity.

The last thing I want to talk about is a discussion we had on our private research grant philanthropy. I am going to take an area that semantically is very complex and I am going to over simplify it. I want to try to do this in a headline way and if you got underneath it there would be some of these but, but, but; it is very difficult.

Here is what it's all about. A major source of the philanthropic support for this university comes from what we call private grants. I am going to call it private grants; we call it the Office of Sponsored Programs. Roughly think of it as funding that is provided from private sources. All public sources, whether it's NIH, NSF, the State and anything they do with research, doesn't count. It also eliminates all contracted private research where there is a quid pro quo. If a pharmaceutical company approaches the Ohio State University, wants clinical study done and then they are going to own the results, that doesn't count. Obviously those sources are very important but we have a big bucket of private support for this university that doesn't fit into that. This is an area, as we looked over the last year and following it through the year we saw we were starting to see some slippage in our private support activities. In fact, we came in short on our goal this year. In Fiscal Year 2013 we brought in \$81 million in this bucket. You can see the numbers are big, they are large. If we looked at our campaign of \$2.5 billion, \$775 million of that we have targeted to come from this source. We saw we needed to do something.

I want to credit Mike Eicher for getting right on top of this. He didn't wait until Fiscal Year 2013 results came in. He engaged Dr. Whitacre, our Vice President of Research and now Provost Steinmetz looking over the units. One of the reasons this is important, this is a complex area because responsibilities both in thinking about sources of these gifts and then in executing it crosses many borders. It crosses the Advancement organization. It crosses the Office of Research. It also crosses each of the individual units within the university. You have a situation of who is doing what, how are we thinking about this and why. It needed some work going forward as to how we organize to do this better. We are at the early stages but I left our meeting yesterday with a stronger sense of confidence. Number one, we have got key leadership now, really putting attention to this area of how we will enhance our results. Also, really recognizing, I was really pleased with some of the comments that the Provost provided on how we are starting to think in the trans-institutional context, bringing groups together to get those big ideas, put them together, get responsibilities

August 30, 2013 meeting, Board of Trustees

on them and develop strategies around that; how we can best approach the outside world whether its corporations, whether it's foundations, or whatever for this type of private philanthropic support. Coming back to the statement that Sara Rubin said, "getting those big ideas to move over into transformative philanthropic support" I think is very possible. It obviously fits very well under the banner we keep talking about of "One University" and in leveraging this university.

An important area, not where we want to be right now. This is not a burning platform. I think the leaders that need to be involved in the university are involved. What we agreed at the meeting yesterday was that the Advancement Committee is going to get at least two reviews a year to stay close to this area and follow it to ensure we make the progress we want.

That concludes my report.

Mr. Schottenstein:

Great report. Any questions. Ben?

Mr. Reinke:

I wanted to add one nuance to this that was discussed. When we think about bringing these transformative ideas from a Professor or a group of Professors forward and using the talent and skill set that the Advancement team has in order to leverage the university's breadth in excellence, to try to bring in more money to the university to support research. This is extremely important going forward while we are in a time when we will likely not see an uptick in federal research money. This is the bucket that is available as we expect federal dollars to shrink to support research efforts that are taking place on campus. There are a lot of people thinking critically about this. It's figuring out ways to leverage our talents on campus in ways that we haven't before. This is our one area for potential growth.

Mr. Schottenstein:

I have a comment. First of all, Gil that was a tremendous report. It's really encouraging the progress we have made in Advancement. We have lofty goals. Our student reminded us that our football season starts tomorrow, not that we needed reminding. The goals we have in Advancement are no different than the goals we have in football, and they ought not to be. We want to be number one. It's a team sport, philanthropy and advancement and all things related to it. To quote our former coach, Woody Hayes, you win with people. Mike Eicher is sitting back there and you mentioned him in your report Gil and I think I speak for the entire Board, the extraordinary leadership, almost as a coach, that Mike is giving to this area is going to allow us to win. Mike, we can't thank you enough.

We will come back to Medical Affairs, Alan, for your report.

Mr. Brass:

Thank you very much Mr. Chairman. I want to highlight a half a dozen items that happened at yesterday's meeting that I thought the Board and all of us should be aware of.

Under Dr. Gabbe's report, I highlighted three things. One is that the scorecard for our medical center is looking very strong. Our development dollars are surpassing budget. Our patient satisfaction system, which is a very important indicator in today's reimbursement world, is looking very strong. Our research dollars and this is a very difficult time for research dollars, total awards this last year were \$251 million against the budget of \$222 million. The NIH dollars which are part of that came in at \$126

million verses a budget of \$130 million. Anyone that is in research understands how difficult NIH dollars are to get these days. It will continue to be that way as we struggle with the major economy.

Dr. Lockwood, the Dean of our Medical School, gave us a report yesterday and I highlighted three or four things that I thought might be helpful. In 2002, we had 2,973 applicants to our Medical School for 188 slots. In 2013, we had 5,651 applications for 188 slots. You can see how competitive it is. One of the things that Dr. Lockwood said that I found to be very interesting; we have gone from 70% to 76% of the number of students that want to apply to Medical School, applied at Ohio State. That means that out of the 5,600 applications that we received this year, 1,500 students applied to Ohio State University Medical School. Speaks well of what they think of our medical school in our state. Of the incoming class, 55% are men and 45% are women. The MCAT (Medical College Admission Test) average was 34 this year. To put that in a national basis, the average MCAT for Medical School is 25. Our GPA this year is 3.7 coming into the Medical School. This is some interesting information from Dr. Lockwood.

Quickly on our finances. Our adjusted admissions ended up at 1,002 versus a budget of 1,001. Adjusted admissions is a calculation that is used across the country to take all of your volumes; surgery, outpatient, inpatient admission, observation, and we have a formula that is put in place so you can compare apples to apples across the country. Ours was 102 this last year up again for the last six years. Our expenses were down 1.7% over our budget and flat compared to the year before. We carried the entire medical center without adding an extra single dollar of expense compared to the year before. We have to do better.

Our gain from operations was \$204 million compared to a budget of \$173 million. We actually had financially the best year in the history of the medical center, this past year.

The three big things that we monitor every time we get together, EBIDA, days cash on hand, debt service capability all are above budget, all of them are exceptionally strong. Our EBIDA was 14.5%. Days cash on hand are 64. I remind you, 10 years ago, we started at 2 days. Each day is worth \$4.5 million. Our debt services are at 6.7 coverage. Now, we are adding a fourth. We are going to start tracking the expense reduction portfolio. We have got to get serious about this so we are going to start putting a monitoring device on our scorecard to see how we are each individual year and cumulatively. We have got to make sure that we, in fact, don't price ourselves out of the market; but more importantly, with reimbursement going the wrong way, that we make sure the bottom line is in the right direction.

The building project. We have allocated \$1.1 billion now. We have actually got under contract \$985 million and we have spent \$700 million. The building will open September 24, 2014. Part of our contract was an EDGE (Encouraging Diversity, Growth & Equity) contract; how many minority contractors we would have as part of this project. I am happy to tell you we are at 22% right now. Our goal was 20%. We think that it's probably going to end up at 25-26% by the time we finish all the interiors. We are doing well against all of the criteria that we set for ourselves.

There are two things on the consent agenda Mr. Chairman. One is the credentialing process. In light of our new Board coming in, we have formed a quality and professional services committee which will actually monitor the quality and do the credentialing process. The change that you have before you would allow that committee to do that credentialing in between board meetings. They in fact can continue to process physicians and other allied professionals that need to be credentialed. The second is the Wexner Medical Center Board of Trustee bylaws that would have to be adapted hopefully at the consent agenda. Governance will talk about this as well. Medical Center approved it.

August 30, 2013 meeting, Board of Trustees

The last comment I will make as we officially close the Medical Affairs Committee, is the project is on time and on budget.

Mr. Schottenstein:

Any questions for Alan? Great report.

Audit and Compliance, I think Mike Gasser is going to give that report in Judge Marbley's absence yesterday; he is recovering from a cold. We hope you get better soon.

Mr. Gasser:

Thank you Mr. Chairman. Yes, the Audit and Compliance Committee did meet yesterday. The first thing I mentioned to the Committee was that the Judge was not going to be there because he had this bad cold and we should thank him for not contaminating all of us.

He did tell me before the meeting started that he had reviewed all of the material and he had no concerns. He also said, "This is the lightest agenda we ever had and I think you can even Chair this Committee." I said I'll try and see if we get through it. Judge, we did get through it.

The first item of action was the Authorization to Modify Audit Requirements for Campus Partners for Community Urban Redevelopment. Ms. Kristine Devine, the university's Vice President of Business and Finance presented this item. She said that due to the campus partners significant restructuring and simplification, management believes that a full audit is not necessary and a resolution was presented to replace the audit required by Board policy with an agreed upon procedure engaged with external auditors focused on procedures believed to appropriately test areas of risk which would be a more effective use of the company resources. Mr. Chairman, the committee did vote in favor of this resolution and it does appear on our consent agenda today.

The committee did inquire if we had appropriate audits performed for all of the affiliated entities and Mr. Geoff Chatas, the CFO for the university, informed the committee that he would reassess the level of audit engagement for each of the entities and report his findings at a future meeting.

Next, Mr. Rick Stover, a partner with PricewaterhouseCoopers (PWC), the university's external audit firm, presented the external audit status report. This was really an interim report. The full report will be at the November meeting which is a very heavy meeting for us. As part of PWC's responsibility under the generally accepted auditing standards, PWC is required to communicate with the members of the university's Audit and Compliance Committee on certain matters regarding results and scope of the external audits. He is comfortable that there are no issues at this time and they are progressing on accordance to schedule.

Then, Mr. Gates Garrity-Rokous, the university's Chief Compliance and Integrity Officer presented the compliance update. Gates reviewed the steps his office is taking to move compliance from a reactive process to a proactive process. They have inventoried the key regulatory requirements, finalized the compliance risk assessment, and are in the process of finalizing a plan to mitigate the top compliance risks. Gates will provide the annual compliance plan at the next meeting. One of the things Gates talked about was this risk assessment tool that they are working on. They are in the process of integrating the findings of this risk assessment tool with the internal audit work and the compliance work which will really be a great process once they get that done.

August 30, 2013 meeting, Board of Trustees

Then the committee heard a report from Mr. Michael Mitchell, Vice President and Associate General Counsel. Mr. Mitchell presented the quarterly affiliated entities report and briefed the committee on the status of our 25 affiliates with a special focus on the changes and status of selected affiliates since the last update to the committee. After hearing from Mr. Mitchell, the committee convened into Executive Session. Mr. Chairman that concludes the summarization of the Audit and Compliance Report.

Mr. Schottenstein:

Great. Thanks, Mike. Any questions?

Next, Governance Committee, Alex Shumate.

Mr. Shumate:

Thank you Mr. Chairman. The Governance Committee did meet yesterday and there are three items on the consent agenda that were discussed and reviewed by the Governance Committee.

The first is Board bylaws for the Wexner Medical Center and the creation of the Wexner Medical Center Board. You heard Alan Brass talk about the new model which we believe is going to very effectively and efficiently assist this Board in carrying out its fiduciary duties and responsibilities by allowing us to call upon a broader base of governance talent that has significant business, healthcare, and Board experience and expertise. Some of the members of this Board will be national as well as residents and citizens of the State of Ohio.

In addition to looking at the bylaws in general from a governance perspective, we also reviewed the recommendations for appointment of members to this new Board. There is also a resolution on the consent agenda appointing the Trustee members of the Board; five Trustees pursuant to the bylaws will be appointed: Mike Gasser, Jerry Jurgensen, Cheryl Krueger, Corbett Price, and Dr. Janet Reid; also, the first Chief Executive Officer of the Medical Center, Dr. Michael Caligiuri. We are also recommending that he be appointed as well and that is on our consent agenda as item two.

The third agenda item that we spent time focused upon is the Establishment and Appointment of a Presidential Search Committee as well as the Advisory Committee. There is a resolution that recommends the official and formal appointment of both groups. Also, part of that resolution is the contract to retain the search firm and search consultant, William (Bill) Funk and Associates.

We would recommend all three of those items for approval on the consent agenda.

That completes my report.

Mr. Schottenstein:

Thank you Alex. Any questions?

Academic Affairs and Student Life; Dr. Wadsworth.

Dr. Wadsworth:

Thank you Mr. Chairman. We met yesterday and we did what we often do which is endorse a number of what I call routine personnel actions. However, in this case, it included the appointment of our new Interim President as well as the Provost. We didn't have protracted debate and we are recommending this slate for approval in the consent agenda.

August 30, 2013 meeting, Board of Trustees

President Alutto:

That's good.

Dr. Wadsworth:

We thought you would be pleased.

The Committee first looked at our academic scorecard which was on schedule with scope and so on. We went then immediately into a good discussion from Provost Steinmetz discussing the years six top priorities for the Office of Academic Affairs. I won't go into a lot of detail. I will mention them.

There is a very good discussion underway about enhancing the undergraduate and graduate student experience. This is very timely given the pressures of tuition and debt and change in the funding profile of various elements of the university's budgets. There is a very good plan in place to really explore what that looks like for the 21st century public university. At the end of the year, there is going to be an action plan that defines the holistic Ohio State student experience.

The Office of Student Life's goals support the priority of enhancing this and Vice President of Student Life, Dr. Javaune Adams-Gaston, described four elements. You heard about the first one, the STEP Program which many of us attended the ground breaking of the structural part of that. Enhancing the student experience at the group and individual level, especially focusing on the needs of international students who arrive from many different countries. They land at Columbus airport, and what happens then? We can't assume they know how to get a driver's license or execute normal things we take for routine. There is a good program in place to think how to welcome them and get them off and running quickly. The third element is responding to students in crisis. This takes on the tough issues of sexual violence, prescription and drug abuse, conduct issues, diagnosed disabilities, and mental health needs. We heard some of the details for each of those. This is an area that obviously requires the university's attention. Finally, advancing a thriving campus community, recreation opportunities, safety initiatives, general health and wellness, living spaces on or near campus, and so on. Of course, we have taken special attention with safety in recent times because of the traffic related accidents that have taken place. We see a lot of innovative thinking around that and we are going to add that to our academic scorecard; to measure the progress of safety initiatives.

The second of the priorities that Provost Steinmetz mentioned was developing the Discovery Themes. We have all been talking about this for quite a while. Getting going with those three which you remember are Energy and Environment, Health and Wellness, and Food Production and Security. The goal is underway to create short and long term action plans for the Themes and to launch the first of these very shortly.

The third area was developing eLearning. This has been a topic of great debate. My own personal view is that this is a good place to be a fast follower because we are seeing stumbles in the early adoption of eLearning; the most prominent being the recent San Jose State, Udacity issue where pass rates and the complete rates were far lower than what had been predicted and anticipated. Obviously we are very interested in this area and the university needs to have a leadership role. We also need to be very thoughtful about how we go forward and that is certainly what we heard in the discussion of this area.

Another priority is discussing new models of faculty evaluation and rewards in an interdisciplinary climate. I bow to the superior knowledge of the culture surrounding this issue to our university colleagues. How we reward people who work across traditional boundaries, when often the rewards come in specific areas, is obviously something

August 30, 2013 meeting, Board of Trustees

that has to shift if we are going to go to what I think we all believe is important in getting interdisciplinary research and teaching underway.

The next area was balancing affordability and access and excellence. These are very real issues. How do you keep tuition in-hand and at the same time build all the new facilities and the new equipment and the new teaching methods. That's something that is going to continue to be very important.

Finally, another priority was enhancing the arts at Ohio State and the connections with the Columbus arts community. We heard a little bit about the strong connections that are already in place. There is going to be an emphasis on that final sixth area.

That was the report from Provost Steinmetz.

Then next discussion was from Dean Christine Poon of the Fisher College of Business, reflecting back on the talk we heard earlier which was obviously connected. That's probably the best advertisement for the Fisher Business that we could have had. She did go through some of the details. I will give you a very quick summary.

Over the last ten years, the college's student body has grown considerably. Undergraduates increased by 33%, graduate population by 17%. There are currently 91 tenured and tenure-track faculty.

Rankings are always a tricky subject. In *U.S. News & World Report*, the program ranks 17th overall and 8th among public institutions. The *Financial Times* 2013 rankings put the college at number 12; that is the preferred ranking system, clearly. The company that they are in at number 12 is really very strong, just behind Columbia, Northwestern, and Michigan. This top 12 was a who's who of universities. That was very impressive.

The budget of the college is just over \$72 million, with more than half that amount coming from undergraduate and graduate fee revenues. State subsidy now makes up less than a quarter of the total budget. We discussed some of the details of the budget.

Finally, Chris described the focus she is going to have in maintaining this impetuous. She also talked a little bit about telling the Fisher story and a new branding effort underway to position the college.

The committee then adjourned. Thank you Mr. Chairman. I will take any questions, of course.

Mr. Jurgensen:

Just a thought on the Discovery Themes for a second, and equally for you Dr. Alutto. In anticipation of today's symposium on the university presidency being successful; I am sure it will be. In my mind it raises the question of whether or not we could use that mechanism for all three of the Discovery Themes. In other words, have a national symposium on food safety and production. Brent, I can see us bringing in the production side of that. I sit on the Board of one of America's largest food companies. Our CEO would do it in a second. Use the same model of bringing people in to discuss these issues and really with a two-fold purpose: it would highlight why our Discovery Themes are relevant, and It could be an interesting way to find out whether or not the things that we are pursuing inside the Themes are in fact the right things; or at least those things that are topical to people who engage in those things as their only business.

It's just a thought.

August 30, 2013 meeting, Board of Trustees

President Alutto:

I think that is one of the types of activities that I expect to go on as the Discovery Themes emerge. If you go back to Anil Makhija's presentation, that's been an important part of what they have done; to bring in executives to come in and help guide the activities and give advice. I think that is certainly something we can integrate. The other issue is, it's a way of positioning this university more nationally with key individuals. It's a great idea.

Mr. Schottenstein:

Yes, a great strong idea.

Dr. Cloyd:

This is a comment and a process question that I really need a brief answer. I was encouraged when you outlined the plans particularly around the student experience program with where do we want to lead and where should we maybe a fast follower. I think it's so important because we talk often on strategies and deciding what you are not going to do. That I find very refreshing particularly when we have got a culture that we always say we want to be the leader in all of this and it sounds good and frankly there are places where we should be the follower. What briefly is the process of this? I know it will work through the Provost's office but how are the decisions made; this is where it is going to be the priority of what we want to do and these are going to be things that will follow and these people are going to follow; these are going to be things we are just not going to think about because they are not that important?

Dr. Wadsworth:

I think the process typically will involve the Provost having vigorous debate with the various leaders of the university and we get a capsulation of that and have an opportunity to understand the thinking behind it. Like all great universities, I think there is going to be a vigorous debate to include the Discovery Themes. As you know, that was a long time in evolving and did engage external thought processes. I would agree that it's a good idea to maybe have a kick-off panel of some sort.

I think it is a pretty open process to try and understand. The eLearning in particular I think did run the risk of diving in too fast. There was a lot of anticipation about this being an easy path, which it could be, but it's not so obvious on how you melt it into a university. I am a big fan of it but you have to understand when and how to use it.

President Alutto:

I often think our strategy has been really one of getting as much experience as we can with multiple delivery modes, watching what's happening at the bleeding edge, and then deciding where we are going to put in some time and effort. The question of how you integrate eLearning with our on-site learning and all of the rest is part of the strategic plan which the Provost coordinates. As an element of that strategic planning process, each of the academic units goes through a question and review of what are they doing; what are they not doing; what are the deemphasizing; what are the new emerging issues that are coming forward. That gets reviewed literally on an annual basis by not just the Provost but all of the members of the team that are surrounding the Provost.

You are absolutely right. There is a constant questioning of why you are doing this; does it make sense; with limited resources should you shift those elsewhere. That at least on a formal basis occurs at the academic unit at least once a year during that review process.

August 30, 2013 meeting, Board of Trustees

Mr. Schottenstein:

Other questions? Thanks Jeff.

Finance Committee, Jerry.

Mr. Jurgensen:

Thank you Mr. Chairman.

In keeping with the Clark Kellogg methodology and brevity, our trend continues. We brought in a bunch of money; we spent a bunch of money; we got a bunch of money left.

Mr. Schottenstein:

Which of the three bunches are you most concerned about?

Mr. Jurgensen:

Actually, the focus of our meeting yesterday largely was on the bunch of money left. Here is a quick and simple way to think about the balance sheet of our university.

We have about \$10 billion in assets: \$4 billion is brick-n-mortar; \$5 billion is money, cash and investments; about \$1 billion is promises to pay us at some time in the future; accounts receivable, pledges receivable alike. Virtually half of our assets in the entirety of our net worth, the difference between our assets and liability, is cash in investments. I will get back to that but that was the focus. We have an annual review about how we are managing those cash and investments; that was yesterday.

Before we got to that, like a lot of other committees, Medical Affairs, Academic Affairs, etc., we have a number of scorecards that we review on a regular basis. Everything on those scorecards is in very good shape which means they are essentially all green, a few yellows, and no reds. That led us to actually talk to Geoff about how to keep our scorecards alive and relevant. If you are coming in meeting after meeting after meeting and all of the indicators are just green, green, green, green, it makes you wonder if we are really measuring the right things; is there something new; does this thing we are measuring continue to be relevant; is there something that might be more relevant; because in taking from something that Alan pointed out on the medical score card which was that the challenges of our medical center are not in our current operating results, not in our current income statements. As a matter of fact Alan, you said we had the best year we have ever had there. The clouds, if there are clouds, he said on the horizon. They are a year out; they are two years out. There are all of these uncertainties surrounding what's going to happen with an erratically different health care environment in this country. It really causes you to ask, I think, are we measuring those things that are going to tell us how we are positioned; not for today, but for tomorrow.

Geoff is going to ask, at least with respect to those things financial and maybe something each of the committees ought to be asking themselves, what is the process in which we keep our scorecards timely and relevant, as much looking forward as they are looking backwards. Almost by definition, this whole exercise is looking in the rear view mirror. If you spend too much time doing that, you are bound and determined to run into something because you are not looking out the windshield.

With respect to the ones we have right now, everything is in very good shape. That would also include our Physical Environment scorecard which Jay Kasey reviewed for us as well as our construction project status report which Lynn Readey takes us through every time. There is one project, the Sullivant Hall and Billy Ireland Cartoon

Library and Museum, which Lynn has coded yellow; she said it's both yellow for budget and timeline. I think the bottom line of this that it is an extremely complex remodeling of an old building. For anyone who has ever done that house-wise or otherwise, it's always an uncertain thing. Being able to predict exactly what you are going to find when you tear into the ground or tear into the wall is difficult, and I think that is what she described to us yesterday.

We then got to our Chief Investment Officer, Jonathan Hook and Mike Papadakis, our Treasurer. They presented the annual review of the investment portfolio and returns. Bottom line is with both of those, we had a very good year. Double digit returns in a total return sense. On a relative basis, all of our returns were above their relative benchmarks. We did have a lengthy discussion on the whole issue of benchmarks. This is similar to the comments I made about scorecards. The first thing you have got to ask is how are the returns? The second thing you have to ask is where are the returns relative to some kind of objective standard. The third thing you need to ask is how comparative is the standard to what we actually did. The problem with investment analysis and return analysis is you have what is called a tracking error which means that the things that you are invested in mostly look like the benchmark but may not exactly know. It is important that you decompose all of those numbers and look into that.

We asked Jonathan and Geoff Chatas to do some additional work with us and some of the outside resources that they work with to come back to us and tell us that yes in fact our benchmarks continue to be appropriate, that our tracking error is within a satisfactory boundary, and the like. They are going to do that.

The next item is a consent agenda item. Geoff presented us with a board resolution that would create a Comprehensive Investment Policy. Historically, we have always had an investment policy but we have had different investment policies relating to different pools of funds across the university. Multiple investment policies, if you will, with respect to the roughly \$5 billion that we are managing. What we are doing now is creating a Comprehensive Investment Policy that is an umbrella for all of this money. There aren't any real significant changes in it that I need to call out to you; it's a lot of cleaning up and clarification of roles and responsibilities, what you need to do to hire investment managers, fire investment managers, and the like. The one substantive change that we did make was that we changed an asset allocation target. Like all large institutional portfolios, we have asset allocation targets which dictate how our portfolio breaks down between various forms of investments; whether it's domestic equity, international equity, fixed income, real estate, private equity, etc. We made a change to lower the boundary of what we have in fixed income. That's a bit anticipatory given that a lot of investment people in this day and age are beginning to get extremely nervous about interest rates, i.e. that interest rates are rising. We want to make sure that our investment department has all the flexibility it needs to de-risk this portfolio with respect to fixed income. We needed to change this.

The second item we have is a resolution for the approval of two construction projects; the Kottman Hall Renovation and the Agriculture Administration Library and Student Success Center. These total about \$18.2 million. Both projects will be funded without external debt. These will be used in current cash reserves as well as some state capital funding.

The Committee approved both of these resolutions as presented and recommend them to you.

That concludes my remarks.

Mr. Schottenstein:

Questions for Jerry?

August 30, 2013 meeting, Board of Trustees

Dr. Wadsworth:

I would just like to comment on the very useful reminder about the scorecards. We actually had a graduate measure as well Ben. We didn't have any measures regarding graduate work as well as safety. Even in yesterday's meeting, we added a couple. My concern about scorecards is they do become routine. You have a crisis and you go back and everything was green, you sort-of say, how did we miss that? I think we have all had that. We do heat maps as well, right? I think it might be useful somewhere for us to bring that together in each meeting and look at the scorecards as a collective and make sure we all see what is happening.

Mr. Jurgensen:

I think it's a great idea. I can give you another example. Across both audit and finance, we have a lot of issues under enterprise risk management, whether they are compliance risk, financial risk, or what have you. It's always useful but when something happens around here, whatever it is that leads either to a monetary exposure or reputational exposure or anything else, you say, did we have anything that looked at this? We find that over half of the time the answer is going to be no. We weren't tracking anything to do with what we just read in the paper that just went wrong. You really have to be diligent about all of this and continually ask yourself a question and not fall into the pattern of a routine. I think at least with respect to the financial scorecards, to some degree, that's where we are. The medical center is a really good example of this because there is probably no business line of ours at this moment subject to more exposure on a going forward basis than that. If you look at our measures, they are, in large part, current productivity kinds of things, admissions, surgeries, and the like.

Mr. Schottenstein:

It's like standing on the edge of the beach with the sun hitting you and you see a typhoon out in the ocean. Right now you are feeling pretty good about the sun.

Mr. Gasser:

Jerry mentioned something that I think we all ought to think about. In the report that I gave, the Enterprise Risk Management that Gates and his team are going through, it would be an ideal tool to, at the end when it's done, make sure that all of those items are on a scorecard someplace. Someone should coordinate all of that activity just to make sure. If it's a risk, it should be on a score card and someone should be managing it.

President Alutto:

I am glad you said that because that was part of my response. If you look at the risk assessment that is being done now, it incorporates many of those issues which today we don't think of as necessarily a big issue but we identify them in fact as potentials for huge shifts. Integrating that with the scorecards would make a great deal of sense.

Mr. Jurgensen:

You know, what probably has me thinking about a lot about this is I happened to go on the board of another insurance company not too long ago. Having been in that business myself, I thought that everything we were doing at our company was really state of the art and cool. I think I was at my second meeting at AIG and found out that in Columbus I was driving a covered wagon and they are in a rocket ship compared to the kinds of things and it woke me up. You have a tendency to tell yourself "boy, we are really on top of this" until you see what somebody else does. Then you realize that you have a few things to learn.

August 30, 2013 meeting, Board of Trustees

Mr. Schottenstein:

These are really great points. You look at the scorecards and obviously if you try to run your life with a score card, you are going to bump into a door pretty quickly. Just asking the question, why is a particular item on the score card, why did we choose to look at this item? Let's talk about it. We understand the arrows are going this way, or this way but why is it even on there? What happened that made us even put it on? Then you start to peel the onion back a little bit.

Jerry that was really a great report. Any other comments?

The consent agenda, which we have referred to throughout these committee reports, is now before us for a vote. Dr. Alutto, would you please present it to the Board?

CONSENT AGENDA

President Alutto:

Thank you Mr. Chairman. Today we have a total of 11 resolutions on the Consent Agenda. Please note that two resolutions on the consent agenda today were not on the pre-distributed agenda: item number 2, Appointment of Members to The Ohio State University Wexner Medical Center Board and item number 8, Authorization of the Credentialing and Privileging Process.

Copies of the updated Consent Agenda and the additional resolutions are certainly available.

We are asking that a separate vote be held on item number 5, Amended Personnel Actions.

Therefore, we are seeking approval for the following:

ADOPTION OF THE BYLAWS FOR THE OHIO STATE UNIVERSITY WEXNER MEDICAL CENTER BOARD

Resolution No. 2014-01

Synopsis: The proposed bylaws for the governance of the university's academic medical center are recommended for approval.

WHEREAS the University's academic medical center is comprised of five hospitals, a top-ranked College of Medicine, a unified physician faculty group practice, a network of primary and specialty care practices, and research centers and institutes; and

WHEREAS the University's academic medical center is a significant part of the University's comprehensive educational enterprise and the successful integration of the academic medical center into the University has yielded greater efficiencies, alignment of strategic goals and objectives, and mutual growth; and

WHEREAS the University seeks to further the continued mutual growth of the University and its academic medical center and optimize the academic medical center's ability to operate with the business acumen that will be required to adapt and grow in the changing health care environment; and

WHEREAS a proposal for a new governance model to better position the University and its academic medical center to leverage the full talents, resources, and opportunities of a

August 30, 2013 meeting, Board of Trustees

large, land-grant research institution and its premier academic medical center for further advancement and success as a nationally recognized academic medical center that is improving people's lives through innovation in research, education and patient care was presented to and approved by the Board of Trustees on June 7, 2013; and

WHEREAS the new governance model facilitates the streamlined, efficient and effective governance of the Ohio State University Wexner Medical Center through the Ohio State University Wexner Medical Center Board while allowing the University to draw upon a broader base of governance talent with significant business, health care and/or board expertise from across the country to support the Board of Trustees in fulfilling their ultimate oversight and fiduciary responsibilities for the academic medical center as part of the University; and

WHEREAS bylaws for the Ohio State University Wexner Medical Center Board have been developed and to fully effectuate this new governance model and the University Board of Trustees shall charge the Ohio State University Wexner Medical Center Board, subject to the authority of the Board of Trustees, with advising the Board of Trustees regarding the operation and governance of the Ohio State University Wexner Medical Center through the adoption of new bylaws; and

WHEREAS in order to proceed with the new governance model, the Board of Trustees desires to adopt these bylaws in their entirety:

NOW THEREFORE

BE IT RESOLVED, That the currently enacted "Bylaws of the Ohio State University Medical Center Board", Ohio Administrative Code Chapter 3335-93 through Chapter 3335-97, and Chapters 3335-1-02(H)(4) and 3335-1-03(U) and (V) be repealed; and

BE IT FURTHER RESOLVED, That the document included herewith and captioned "Bylaws for The Ohio State University Wexner Medical Center Board", Ohio Administrative Code Chapter 3335-93 through Chapter 3335-97, be hereby adopted for governance of the academic medical center and all its constituent parts; and

BE IT FURTHER RESOLVED, That the effective date of adoption shall be August 30, 2013; and

BE IT FURTHER RESOLVED, That the Board of Trustees authorizes the Chair of the Board of Trustees to appoint public members to the Ohio State University Wexner Medical Center Board, pursuant to its bylaws, in the interim period prior to the Board's next scheduled meeting. Any public members appointed during this time period shall be eligible to serve as full voting members for the purpose of quorum and shall be authorized to vote on matters before the Ohio State University Wexner Medical Center Board, pending ratification of their appointments at the University Board of Trustees' next official meeting following the appointment of the members; and

BE IT FURTHER RESOLVED, That the Board of Trustees authorizes the Chair of the University Board of Trustees to serve as the Chair of the Ohio State University Wexner Medical Center Board and to convene any meetings of the Ohio State University Wexner Medical Center Board until such time that the Chair of University Board of Trustees appoints the Chair of University Wexner Medical Center Board.

(See Appendix II for background information, page 96.)

August 30, 2013 meeting, Board of Trustees

**APPOINTMENT OF MEMBERS TO
THE OHIO STATE UNIVERSITY WEXNER MEDICAL CENTER BOARD**

Resolution No. 2014-02

Synopsis: Ratification of appointments to The Ohio State University Wexner Medical Center Board, is proposed.

WHEREAS the Ohio State University Board of Trustees approved the bylaws for the creation of the new Ohio State University Wexner Medical Center Board; and

WHEREAS the University Wexner Medical Center Board bylaws stipulate that up to five members of the University Board of Trustees shall be appointed annually to the University Wexner Medical Center by the Chair of the University Board of Trustees; and

WHEREAS the University Wexner Medical Center Board bylaws stipulate that the Chair of the University Board of Trustees shall appoint one Chief Executive Officer or Executive Director of an Ohio State University Wexner Medical Center hospital to serve on the Board as ex-officio non-voting member on a rotating basis for a two-year term:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby ratify the following appointments to the University Wexner Medical Center Board effective August 30, 2013, for the terms specified below:

Trustee Members

Michael J. Gasser, term ending May 13, 2014
W.G. "Jerry" Jurgensen, term ending May 13, 2014
Cheryl L. Krueger, term ending May 13, 2014
Corbett A. Price, term ending May 13, 2014
Dr. Janet B. Reid, term ending May 13, 2014

Chief Executive Officer or Executive Director

Dr. Michael Caligiuri, term ending May 13, 2015

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves that the appointment of each member entitles the members to any immunity, insurance, or indemnity protection to which officers and employees of the University are, or hereafter may become, entitled.

RESOLUTIONS IN MEMORIAM

Resolution No. 2014-03

Synopsis: Approval of Resolutions in Memoriam is proposed.

BE IT RESOLVED, That the Board of Trustees approves the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Frank W. Bope

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 26, 2013, of Frank W. Bope, Ph.D., Professor Emeritus in the College of Pharmacy.

August 30, 2013 meeting, Board of Trustees

Professor Bope received his B.S. degree in Pharmacy summa cum laude from The Ohio State University in 1941 and entered graduate school at the University of Minnesota in 1941. After serving our country in the U.S. Army from 1942 to 1946 and reaching the rank of Captain, he returned to the University of Minnesota and earned his Ph.D. in pharmaceutical chemistry in 1948. In 1948, Dr. Bope joined the faculty of The Ohio State University College of Pharmacy as an assistant professor in pharmaceutical chemistry. He taught a number of pharmacy courses in the areas of medicinal chemistry and biochemistry. Dr. Bope's research included the synthesis of new analgesic agents and antiarthritic drugs, and he also studied the chemistry of natural product alkaloids and tannins. Dr. Bope was promoted to Associate Professor in 1952 and to Professor in 1960. In 1970, Dr. Bope was appointed Assistant Dean and Secretary of the College and developed the college's office of student affairs. He was appointed Associate Dean in 1981.

During his 36 year career at The Ohio State University College of Pharmacy, Dr. Bope was a professor, student advisor, college secretary and associate dean. He loved his work at The Ohio State University, and he loved working with students. In 1975, he was presented with a special plaque by Pharmacy Council in recognition of his service and dedication to students of the College of Pharmacy. Dr. Bope received the Miriam R. Balshone Award for Distinguished Teaching in 1977, and the College of Pharmacy Distinguished Alumni Award in 1984. Professor Bope retired from Ohio State in 1984 and was named Professor Emeritus in 1984.

Dr. Bope served the University as a member of several governance committees, including the Council of Instruction, the Faculty Council, the Graduate Council, and the Graduate School Executive Committee. He is remembered for his dedication and friendship to students, faculty, staff and alumni of the College of Pharmacy at The Ohio State University.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Frank W. Bope its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Ted L. Jones

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 30, 2013, of Ted L. Jones, Professor Emeritus of The Ohio State University Extension Service.

Professor Jones was born June 5, 1929, in Warrensburg, Missouri. In 1951, he completed his B.S. degree in Agriculture; his M.S. degree in 1958 in Ag Economics; and his Ph.D. in 1961 in Ag Economics; all from the University of Missouri at Columbia.

His Extension career in Ohio began on July 1, 1975 as the Assistant Director, Agricultural Industries. He remained in this position until his retirement on January 31, 1988.

Professor Jones was recognized for his outstanding leadership in agricultural programming including teaching and promoting the expansion and improvement of farm financial management programs, marketing programs, water quality, as well as Ohio's integrated pest management program. As Assistant Director, he gave leadership to all Extension agricultural agents in the state as well as working with state specialists here on campus. Professor Jones served on numerous Extension committees during his career.

August 30, 2013 meeting, Board of Trustees

On behalf of the University community, the Board of Trustees expresses to the family of Professor Ted L. Jones its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Ernest L. Mazzaferri

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 14, 2013 of Ernest L. Mazzaferri Sr., MD, Professor Emeritus of Internal Medicine in the College of Medicine.

Professor Mazzaferri, Sr. graduated, cum laude, from John Carroll University before attending The Ohio State University College of Medicine. He trained in Internal Medicine and Endocrinology at Ohio State. His numerous accomplishments in medical research and education provided a strong foundation for our university and department. He served as a Colonel in the US Army, and was an outstanding example of service to his profession and country. He initially served as a Captain in the United States Air Force, and subsequently served as a Lieutenant Colonel from 1970 until 1972. He continued to serve in the US Army Reserves and then dutifully served his country on active duty during Desert Storm as a Colonel at Madigan Air Force base in Seattle. His military service concluded with the Meritorious Service medal in 1991.

Professor Mazzaferri was a true international leader in thyroid cancer. He won the prestigious Paul Star Award from the American Thyroid Association in 2009 for his fundamental contributions to improving the care of patients with this form of cancer. Ohio State became a world class center for the study of thyroid disease under his leadership. Professor Mazzaferri was recognized internationally for his research and contributions to the management of thyroid diseases. He was the President of the American Thyroid Association in 2005-2006, and served as panel or committee member to advise the National Academy of Sciences and the Institute of Medicine.

He served as the Chair of the Endocrine and Diabetes Section of the American Board of Internal Medicine, and then served on the Board of Directors of the parent organization. He served as Chair of Medicine and Dean at the University of Nevada from 1978 through 1984, and then returned to OSU as Chairman of the Department of Internal Medicine from 1984 through 1999. Under his leadership, the department thrived and became a center for clinical research and the training of physicians. The Department of Internal Medicine grew to become one of the largest departments on the campus of this great university.

Professor Mazzaferri was the admired role model for physicians. As a master clinician and educator, he was honored as a Master of the American College of Physicians. He taught and mentored thousands of medical students, medical residents, post-doctoral fellows, and junior faculty. He served as a true example of the physician's ideal physician and was recognized as the Earl Metz Physician of the Year by the Department of Internal Medicine. He displayed empathy and concern for patients, and required excellence from his trainees in the delivery of care. In his academic career, he published more than 160 peer reviewed manuscripts, 150 medical editorials, case studies, and abstracts, and co-authored 53 medical text books. For his numerous contributions to the university, he was awarded the Distinguished Service Award by The Ohio State University in 2009. His career was characterized by scholarship, leadership, and mentorship. His most admired qualities related to his humanism.

He was a truly wonderful person, physician, and scholar. He was first and foremost dedicated to his family. His wife, Florence, and children are also known to many of us. Most notably his son, Dr. Ernie Mazzaferri, Jr. is a member of our Division of Cardiovascular Medicine and the Medical Director of the Richard M. Ross Heart Hospital.

August 30, 2013 meeting, Board of Trustees

On behalf of the University community, the Board of Trustees expresses to the family of Professor Ernest Mazzaferri Sr. its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Rodger D. Mitchell

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 11, 2013 of Rodger D. Mitchell, Professor Emeritus in the College of Biological Sciences.

Born in Wheaton, Illinois in 1926, he served in World War II and was awarded a purple heart for injuries sustained in the Battle of the Bulge. He graduated from Kansas State University and earned a Ph.D. at the University of Michigan. For the next 15 years, he taught at the University of Vermont and the University of Florida before his appointment as Professor of Zoology at The Ohio State University, where he taught for over 20 years.

Professor Mitchell spent much of his career studying water mites, covering topics ranging from evolution, ecology, systematics, and natural history, to functional morphology. His work on water mite evolution is still widely cited, and his studies of mite musculature, and its relationship to locomotion, are required reading for anybody interested in this area. He studied the ecology of mites in hot springs long before other ecologists focused their attentions on these extreme environments. In general, he examined evolutionary questions and modeled specific problems, but never lost his conviction that life history information has to be central to understanding species. His approach was truly integrative, incorporating data and methods from many fields. This broadly informed approach provided novel insights; it also gave Professor Mitchell the reputation of being a tough examiner with high expectations for graduate students.

Later in his career, Professor Mitchell studied the oviposition behavior of bruchid beetles, which lay their eggs on beans, where the larvae eventually hatch and feed before emerging as adults from the beans. Professor Mitchell was able to show that female beetles seemed to measure the size of the bean, count the number of eggs already on the bean, and in response, adjust the number of eggs they deposited on the bean. Professor Mitchell then developed one of the first sequential choice models to explain how females might go about deciding whether or not to deposit an egg on a particular bean. His work was groundbreaking because he could tie the modeled behavior directly to fitness consequences, a rare characteristic of behavioral models at that time.

Professor Mitchell was awarded two Fulbright scholarships, for collaborative research and lecturing, the first in Mito, Japan in 1964, the second in Coimbatore, India in 1976. Over his career, he generated over 80 scientific publications, including 3 edited books. He was known for his curiosity and intellect, and he loved teaching and sharing ideas with colleagues.

After his retirement in 1991 he took on the task of editing the proceedings of the IX International Congress of Acarology, held in Columbus, while continuing work on seasonality of water mites in temporary ponds. In the process he re-built the water mite collection at the Ohio State University Acarology laboratory.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Rodger D. Mitchell its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

August 30, 2013 meeting, Board of Trustees

James C. Naylor

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 12, 2013, of James C. Naylor, Professor Emeritus of Psychology in the College of Arts and Sciences.

Professor Naylor held a B.S. in economics and psychology along with an M.S. and Ph.D. in psychology from Purdue University. He began his career as Assistant Professor of psychology at Ohio State University in 1960 where he rose to full Professor and Associate Chair in just seven years. In 1968, he left OSU to become head of the psychology department at Purdue only to return to OSU as chair in 1986. He served in this role for 12 years at which point he retired as Professor Emeritus in 1998. During his time as chair, the department grew substantially in size and international reputation.

Professor Naylor was a distinguished researcher in the field of industrial/organizational psychology. He was author of more than 60 scholarly articles, two noteworthy books, and numerous professional presentations. A lasting legacy of his was the founding of the scholarly journal, *Organizational Behavior and Human Decision Processes*, in 1966. He served as editor of this outlet for 32 years during which time it became one of the top journals in the field. He also founded the Society for Organizational Behavior in 1975. Nearly 40 years later, this organization still holds annual meetings bringing together the top scholars in organizational psychology.

National distinctions for Professor Naylor were numerous. He was elected as a Fellow in the American Association for the Advancement of Science, the American Psychological Association, and the Association for Psychological Science. He was also listed in *Who's Who in the World* and was elected to membership in numerous honors societies including Sigma Xi, Phi Beta Kappa, and Phi Eta Sigma.

Devoted to the field of psychology, Professor Naylor served as a consultant and evaluator of psychology programs at many universities, and was the lead consultant when the state of Florida conducted a review of all psychology programs at state universities in 1996. In 1984 he was appointed to UNESCO to serve as a consultant to Hangzhou University, Peoples Republic of China, to aid in establishing engineering and management psychology programs after the end of the cultural revolution.

Throughout his career, Professor Naylor served his profession and Ohio State University at the highest level. He will be missed by all who knew him and his works will be enjoyed by scholars in his field, faculty and students for many years to come.

On behalf of the University community, the Board of Trustees expresses to the family of Professor James C. Naylor its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

John A. Rothney

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 6, 2013 of John A. Rothney, Professor Emeritus in the Department of History in the College of Arts and Sciences.

Professor Rothney held a Bachelor of Arts from The Johns Hopkins University, and a Masters and Ph.D. in 1964 from Harvard University. He was a Teaching Fellow and Instructor in History at Harvard and taught as an assistant professor of history at the University of Missouri, and Columbia, before coming to The Ohio State University. He was hired as an associate professor with tenure in 1970 and was promoted to professor in 1974. He retired from The Ohio State University on March 31, 2005.

August 30, 2013 meeting, Board of Trustees

Professor Rothney specialized in modern French history and twentieth-century world history. His publications include *Bonapartism after Sedan*, *The Brittany Affair*, *The Crisis of the Ancient Regime*, and *Twentieth Century World*, coauthored with Carter Findley, and now in its seventh edition. He also published a number of articles in scholarly journals, including a work entitled "France Since DeGaulle: An Interpretative History".

Professor Rothney served as the Department of History's graduate chair from 1973-1975, and as the departments vice chair for many years, 1981-1983, 1993-2002. He also was active in the profession. Most notably, he served as an editor and board member of French Historical Studies from 1976-1985, and as the co-president of the Society for French Historical Studies from 1989-1990.

On behalf of the University community, the Board of Trustees expresses to the family of Professor John A. Rothney its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Edwin E. Smith

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 16, 2013 of Edwin Earle Smith, Professor Emeritus of Chemical Engineering in the College of Engineering.

Professor Smith was a football star at Sugarcreek-Shoesville High School and a WWII US Navy veteran. He received his B.S. in Chemical Engineering in 1944, M.S. in Chemical Engineering in 1947, and Ph.D. in Chemical Engineering in 1949 all from The Ohio State University where he was also a member of The Ohio State Marching Band.

His career at Ohio State began in the Engineering Experiment Station where he did research on acid mine drainage. Later, he became renowned for his research on fire propagation and on oil and coal combustion.

The combustion chamber test that he developed in his fire research studies was adopted as a standard test by the American Society for Testing Materials (ASTM) as E 906 and is often referred to as the Ohio State University (OSU) rate of heat release apparatus. It has played a vital role in developing materials with improved fire resistance. It was adapted by the Federal Aviation Administration (FAA) in 1986 and many other groups to screen flammable materials in aircraft cabin components in order to develop improved combustion resistant materials, and by many other producers of combustion resistant materials for confined locations. Until the test apparatus became widely available, Professor Smith ran 40 to 50 experimental samples a day for developers of fire resistant materials.

Professor Smith was sought as an expert on fire resistant materials by architects of sky scrapers, sports arenas and other large buildings. He was often called to testify as an expert witness in major deadly fires, including the 1977 Beverly Hills Supper Club in Florence, KY and the MGM Grand Hotel in Las Vegas, NV in 1980.

A genial, gentle, and well-liked colleague, he retired from teaching and was designated Emeritus Professor in 1988. He continued his fire research studies and testing for several more years.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Edwin E. Smith its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

August 30, 2013 meeting, Board of Trustees

Helen Storer

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 12, 2013, of Helen Storer, Assistant Professor Emeritus of The Ohio State University Extension Service.

Professor Storer was born September 8, 1923, in Hocking County, Ohio. She completed her B.S. degree in 1944, in Home Economics, and her MS degree in 1975, in Ag Education; both from The Ohio State University.

Her Extension career in Ohio began on July 1, 1949 as the Home Demonstration Agent in Clinton County. She resigned on April 30, 1952. Helen returned to Extension on July 1, 1970 as the Home Economics Agent in Clinton County and remained in this position until her retirement on December 31, 1981.

Professor Storer was recognized for her outstanding leadership and programs with Extension Homemakers Clubs in the county. She taught classes on clothing and fabric buying skills and clothing construction techniques; as well as classes on nutritional food choices for homemakers and their families. She served as president of the Ohio County Extension Agents Association. She also received the Distinguished Service Award from the National Association of Extension Home Economists in 1978. She served on numerous local, state and national Extension committees during her career. A real tribute to her ability to teach and involve people came from one of the Extension homemakers, "Without her, I most likely would have been content to be a housewife, but her assistance helped me become more aware of nutrition, health care, family management and gave me the confidence to go back to hobbies that I had quit". Quite a tribute to this outstanding Extension agent.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Helen Storer its deepest sympathy and sense understanding of their loss. It is directed that this resolution be inscribed in the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

Louis Sucheston

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 5, 2013, of Louis Sucheston, Professor Emeritus in the Department of Mathematics in the College of Arts and Sciences.

Professor Sucheston was born in 1926 in Cracow, Poland. He received a master's degree (Licence des Sciences) from the Sorbonne in 1952, and a Ph.D. in mathematics from Wayne State University in 1959. He taught at the University of Rochester and the University of Wisconsin before coming to The Ohio State University in 1963. He was promoted to Full Professor in 1965.

Professor Sucheston was advisor of thirteen Ph.D. students in mathematics at the University, and also several Masters students.

He was an active participant in departmental governance, serving on various departmental committees, including the Advisory Committee, the Graduate Studies Committee, and chairing a Self-Study Committee. In the College of Mathematics and Physical Sciences (as it was then known), he served on an advisory search committee for chair of the department.

Professor Sucheston's scholarly work was in theoretical mathematics; he was a well-recognized expert in the areas of Probability Theory, Ergodic Theory, and Functional Analysis, publishing over 90 papers and a research monograph. He is perhaps most widely known for the so-called Prophet Inequalities (jointly with German mathematician

August 30, 2013 meeting, Board of Trustees

Ulrich Krengel) dating from 1978. These compare gains made by a gambler or investor who does not know the future with gains made by a prophet who does know the future. Prophet Inequalities have by now been the subject of innumerable papers, a few book chapters, and a special session at an international research conference.

Professor Sucheston received the Senior Distinguished Scientist Award of the Alexander von Humboldt Foundation in 1989. He retired from The Ohio State University in 1993, after thirty years of service. He is remembered warmly for the support he gave to the careers of junior faculty and his contributions to the vitality of the research environment of the department.

After his retirement, he moved with his wife to Clearwater, Florida. He took up playing bridge ("simpler than mathematics", he said), and became a Silver Life Master.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Louis Sucheston its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Beth L. Wismar

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 28, 2013, of Beth L. Wismar, Associate Professor Emeritus of Anatomy and Allied Health in the College of Medicine.

Professor Wismar received her undergraduate degree in biology from Case Western Reserve University in 1951. She was an instructor at Cleveland State University and then returned to Case Western Reserve University to earn her master's degree in Zoology in 1957. She earned her Ph.D. degree in Anatomy from The Ohio State University in 1961. She joined the faculty of The Ohio State University as an Instructor in 1961, where she taught histology and embryology to dental, medical and optometry students. Professor Wismar and her colleague, Dr. Adolph Ackerman, produced *A Visual Approach to Histology*, a classic comprehensive set of images for medical histology teaching that since have been digitized and are still used by many medical schools today via web-based study tools. Professor Wismar retired in 1987.

Professor Wismar was a dedicated teacher and early champion of innovative teaching methodologies such as computerized instruction and audio-visual self-instruction modules. Always eager to advance medical education, she participated in studies at the Center for Educational Development at the University of Illinois College of Medicine, Chicago, and the National Medical Audiovisual Center, Atlanta. She was a Consulting-Editor of the *Journal of Creative Behavior* and an adjunct professor of Creative Studies at the Creative Education Foundation at SUNY Buffalo.

Professor Wismar also believed that one should become involved in community activities and lead by example. A long-time advocate for respiratory health, Beth was a member of the Ohio Thoracic Society and served as a director-at-large of the American Lung Association of Ohio. Beth became even more involved in community affairs during retirement. She served as a valued advisor to Battelle for many years. She was also dedicated to the Docent Association of the Columbus Zoo & Aquarium, where she was a 25-year member and served as president and in other officer positions.

On behalf of the University community, the Board of Trustees expresses to the family and friends of Professor Beth L. Wismar its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

**ESTABLISHMENT AND APPOINTMENT OF A PRESIDENTIAL SEARCH COMMITTEE
AND CONTRACT TO RETAIN PRESIDENTIAL SEARCH CONSULTANT**

Resolution No. 2014-04

Synopsis: Establishment and appointment of Presidential Search Committee and Contract to retain a national search consultant to assist the Presidential Search Committee, are proposed.

WHEREAS Dr. E. Gordon Gee announced his decision to retire from the presidency of The Ohio State University in June 2013; and

WHEREAS it is the responsibility of the Board of Trustees, pursuant to section 3335.09 of the Ohio Revised Code, to select the President of the University; and

WHEREAS the Board of Trustees has determined that it is appropriate to establish and appoint a Presidential Search Committee with broad representation of University constituencies and charge it with responsibility for recommending to the Board one or more candidates to be the next President of the University; and

WHEREAS in order to proceed expeditiously with the commencement of the search it is appropriate to constitute and give an initial charge to the Presidential Search Committee; and

WHEREAS it is an established practice to select a professional search firm to serve as a consultant to the Search Committee and the Board of Trustees, providing advice, expertise and administrative support in the identification, screening, and recruiting of the most highly qualified candidates for the Presidency; and

NOW THEREFORE

BE IT RESOLVED, That the Presidential Search Committee of The Ohio State University will be established as follows:

Selection Subcommittee

Robert H. Schottenstein, Chairman, Board of Trustees
Jeffrey Wadsworth, Chairman, Presidential Search Committee
Janet B. Reid, Trustee
Alex Shumate, Trustee
Michael J. Gasser, Trustee

Advisory Subcommittee - Deborah J. Merritt, Convener, John Deaver Drinko-Baker and Hostetler Chair in Law

Cheryl L. Achterberg, Dean, College of Education and Human Ecology
Sarah L. Adelson, Chief of Staff, Inter-Professional Council
Leslie M. Alexander, Associate Professor, African American and African Studies
Janet Box-Steffensmeier, Vernal Riffe Professor of Political Science
Michael C. Eicher, Senior Vice President for Advancement
Archie Griffin, Senior Vice President and CEO of The Ohio State University Alumni Association
Richard T. Hart, Chair, Biomedical Engineering
Emily M. Meyer, Chair, University Staff Advisory Committee
Randy J. Nelson, Dr. John D. and E. Olive Brumbaugh Chair in Brain Research and Teaching
Colin D. Odden, Student/Staff Member, Council of Graduate Students
Taylor C. Stepp, President, Undergraduate Student Government
Andrew M. Thomas, Chief Medical Officer, Wexner Medical Center

August 30, 2013 meeting, Board of Trustees

BE IT FURTHER RESOLVED, That Jeffrey Wadsworth shall serve as Chair of the Presidential Search Committee and that the following people will serve the Board and Presidential Search Committee as follows: David G. Horn and Heather A. Link, liaisons; Christopher M. Culley, general counsel; and J. Blake Thompson, administrative coordinator; and

BE IT FURTHER RESOLVED, That each member of the Presidential Search Committee shall commit herself or himself to representing the best interests of the University in planning and directing all aspects of a comprehensive and expeditious search for a new President including, but not limited to, developing a profile of characteristics, skills and qualities desired in the next president; developing a list of candidates and verifying their qualifications, availability and interest in the position; and making a recommendation of one or more candidates to the Board in a timely fashion; and

BE IT FURTHER RESOLVED, That the Chair of the Presidential Search Committee shall provide periodic updates to the Board of Trustees at its regularly scheduled meetings until the search is concluded; and

BE IT FURTHER RESOLVED, That the Presidential Search Committee shall serve until discharged by the Board of Trustees or upon the appointment of a new President; and

BE IT FURTHER RESOLVED, That the University will retain R. William Funk & Associates to consult with the Search Committee and the University to assist in the search for the next President of the University; and

BE IT FURTHER RESOLVED, That the University hereby is authorized to enter into a contract of engagement with R. William Funk & Associates, on terms favorable to the University; and

BE IT FURTHER RESOLVED, That any actions taken by the Presidential Search Committee or the Chair in furtherance of this Resolution prior to its effective date are hereby ratified and approved.

UNIVERSITY FOUNDATION REPORT

Resolution No. 2014-06

Synopsis: Approval of the University Foundation Report as of June 30, 2013, is proposed.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of the Neil Klatskin Chair in Finance and Real Estate, the N. Wayne and Mary Louise Westhoven Rhodus Endowed Fund, The Dr. Thomas E. and Dr. Jean D. Powers Endowed One Health Residency Fund, The Bert and Iris Wolstein Men's Soccer Fund, The Urban F. Meyer III and Shelley M. Meyer Endowment Fund for Cancer Research, and The Dr. Jon R. Woods TBDBITL Marching Band Director's Fund the establishment of 31 (thirty-one) named endowed funds; the revision of six (6) named endowed funds; and the closure of The Lowe Family Scholarship Fund:

NOW THEREFORE

August 30, 2013 meeting, Board of Trustees

BE IT RESOLVED, That the Board of Trustees hereby approves The Ohio State University Foundation Report as of June 30, 2013.

(See Appendix IV for background information, page 108.)

NAMING OF THE EMERGENCY DEPARTMENT

Resolution No. 2014-07

At The Ohio State University Wexner Medical Center: The Abercrombie & Fitch Emergency Department

Synopsis: Approval for the naming of the new emergency department at The Ohio State University Wexner Medical Center, to be located at 460 West 10th Avenue on the main campus of The Ohio State University, as The Abercrombie & Fitch Emergency Department, is proposed.

WHEREAS the emergency department serves as the primary emergency department for five free-standing campus hospitals: the Ohio State University Hospital, the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the Richard M. Ross Heart Hospital, the Harding Psychiatric Hospital, and the Dodd Rehabilitation Hospital; and

WHEREAS the emergency department is an around-the-clock, seven-days-a-week, academic, Level I trauma center with services to provide the most advanced level of care for traumatic injuries and illness to patients received via private transportation, ambulance, and helicopter; and

WHEREAS the Ohio State University Wexner Medical Center Expansion, the largest in Ohio State's history, is a \$1.1 billion revitalization of the research, education, and patient care spaces, utilities, infrastructure, and green spaces across the Medical Center campus, which includes a new facility that will house the new James Cancer Hospital and Solove Research Institute, a critical care center, and a new emergency department; and

WHEREAS the new emergency department will be a state-of-the-art education and research setting twice the size of the original, thereby increasing the department's patient capacity and clinical capabilities to meet the anticipated 15% increase over the next 10 years; and

WHEREAS the James Cancer Hospital and Solove Research Institute is one of only 41 institutions designated by the National Cancer Institute (NCI) as a comprehensive cancer center and recently received the highest possible peer rating of "Exceptional" by the NCI; and

WHEREAS Abercrombie & Fitch has provided contributions to the new James Cancer Hospital and Solove Research Institute and The Ohio State University Wexner Medical Center Expansion construction support; and

WHEREAS Abercrombie & Fitch has provided significant contributions to The Ohio State University Wexner Medical Center to establish *The Abercrombie & Fitch Chair in Inflammatory Bowel Disease* to support a chair position in the College of Medicine for a nationally or internationally recognized physician faculty member in the field of inflammatory bowel disease:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code that upon completion of The

August 30, 2013 meeting, Board of Trustees

Ohio State University Wexner Medical Center Expansion project the aforementioned emergency department shall be named The Abercrombie & Fitch Emergency Department for the life of the physical facility.

**AUTHORIZATION OF THE CREDENTIALING AND PRIVILEGING PROCESS
AND THE EXPEDITED CREDENTIALING PROCESS**

Resolution No. 2014-08

Synopsis: Authorization of the Quality and Professional Affairs Committee of the University Wexner Medical Center Board to perform the credentialing and approval of applicants for clinical privileges and/or medical staff appointments is proposed.

WHEREAS, The Joint Commission ("TJC") and the Medical Staff Bylaws of The Ohio State University Hospitals and The James Cancer Hospital and Solove Research Institute ("The James") require processing of medical staff applications for appointment and reappointment and other credentialing and privileging decisions in a timely manner; and

WHEREAS from time to time the scheduled meetings of The Ohio State University Wexner Medical Center Board ("University Wexner Medical Center Board") may not allow for the timely processing of medical staff applications and/or granting of clinical privileges as required by the TJC;

WHEREAS TJC allows the governing body to delegate the approving of initial appointments for membership, reappointment to the medical staff and/or the granting, renewing, modifying or denying of clinical privileges, where the governing body has designated a delegated committee of the governing body to render those decisions; and

WHEREAS, TJC and the Medical Staff Bylaws of The Ohio State University Hospitals and The James allows an expedited approval process for initial appointments to membership and granting of privileges, reappointment to the medical staff, or renewal or modification of privileges, where the governing body delegates the authority to render those decisions to a committee of at least two voting members of the governing body:

NOW THEREFORE

BE IT RESOLVED, That whenever the University Wexner Medical Center Board, is not scheduled to meet or cannot meet in a timely manner to satisfy the requirements for approving of initial appointments for membership, reappointment to the medical staff and/or the granting, renewing, modifying or denying of clinical privileges, the Quality and Professional Affairs Committee of the University Wexner Medical Center Board shall have the authority to review and evaluate the qualifications and competence of the practitioners applying for appointment, reappointment, and/or the granting, renewing, modifying or denying of clinical privileges, and render its decision. The chief medical officer for the Medical Center and chief of the medical staff for The Ohio State University Hospitals, and the director of medical affairs and chief of staff of The James shall make recommendations to the Quality and Professional Affairs Committee of the University Wexner Medical Center Board in which a positive decision by the committee results in the appointments and/or clinical privileges requested. The Quality and Professional Affairs Committee shall meet as often as necessary. If the Quality and Professional Affairs Committee's decision is adverse to an applicant, the matter shall be referred back to the University Hospitals and/or The James Medical Staff Administrative Committee, respectively, for further evaluation.

BE IT FURTHER RESOLVED, That whenever the Quality and Professional Affairs Committee, or the University Wexner Medical Center Board, is not scheduled to meet or cannot meet in a timely manner to satisfy the requirements for initial medical staff appointments, reappointment to the medical staff and/or the granting, renewing or

modifying of clinical privileges, a subcommittee of at least two voting members of the University Wexner Medical Center Board shall have the authority to initiate an expedited credentialing process to review and evaluate the qualifications and competence of the practitioner applying for appointment, reappointment, and/ or granting, renewing, modifying or denying of clinical privileges, and to render its decision. The chief medical officer for the Medical Center and chief of the medical staff for The Ohio State University Hospitals, and the director of medical affairs and chief of staff of The James shall make recommendations to this subcommittee of the University Wexner Medical Center Board in which a positive decision by the subcommittee results in the status or privileges requested. The subcommittee shall meet as often as necessary and the University Wexner Medical Center Board shall consider, and, if appropriate, ratify all positive committee decisions at its next regularly scheduled meeting. If the subcommittee's decision is adverse to an applicant, the matter shall be referred back to the University Hospitals and/or The James Medical Staff Administrative Committee, respectively, for further evaluation; and

BE IT FURTHER RESOLVED, That an applicant is ineligible for consideration by this subcommittee and expedited credentialing process if at the time of appointment, or if since the time of reappointment, any of the following has occurred:

1. The applicant submits an incomplete application;
2. Either the University Hospitals or The James Medical Staff Administrative Committee makes a final recommendation that is adverse or has limitations;
3. There is a current challenge or a previously successful challenge to licensure or registration;
4. The applicant has received an involuntary limitation, reduction, denial, or loss of clinical privileges;
5. It is determined that there is either an unusual occurrence or pattern of, or an excessive number of, professional liability actions resulting in a final judgment against the applicant; or
6. The applicant has received an involuntary termination of medical staff membership at another hospital.

AUTHORIZATION TO MODIFY AUDIT REQUIREMENTS FOR CAMPUS PARTNERS FOR COMMUNITY URBAN REDEVELOPMENT

Resolution No. 2014-09

Synopsis: Approval of waiving the audit requirement for Campus Partners for Community Urban Redevelopment ("Campus Partners") and require an Agreed Upon Procedures engagement focused on procedures specific to rental income and selected expenditures, is proposed.

WHEREAS the Policy on Affiliated Entities specifies that every affiliate shall submit to the President or his/her designee a copy of its financial report, audited by an independent certified public accountant; and

WHEREAS Campus Partners has just undergone a significant restructuring and simplification of its operations and organizational structure; and

WHEREAS considering the expense of a full audit, the Chief Financial Officer and Senior Vice President of Business and Finance proposes the board waive the audit requirement for Campus Partners and require an Agreed Upon Procedures engagement focused on procedures specific to rental income and selected expenditures; and

WHEREAS the university's Policy on Affiliated Entities requires a full audit of the affiliate's financial statements; and

August 30, 2013 meeting, Board of Trustees

WHEREAS Campus Partner's largest area of risk is property management and rent collection; and

WHEREAS the reduced scope of the affiliate's activity reduces the university's financial exposure and the need for a full audit; and

WHEREAS Campus Partner's financials are consolidated with those of the university; and

WHEREAS the Chief Financial Officer and Senior Vice President for Business and Finance hereby recommends the waiver of the financial audit to be replaced by an Agreed Upon Procedures audit engagement focused on procedures specific to rental income and selected expenditures; and

WHEREAS the Chief Financial Officer and Senior Vice President for Business and Finance has determined that such modifications are appropriate and in the best interest of the University, and has recommended such modifications to the Board of Trustees; and

WHEREAS the Board of Trustees desires to provide for the efficient and effective expenditure of Affiliate resources:

NOW THEREFORE

BE IT RESOLVED, That the audit requirement as specified in the Policy on Affiliated Entities for Campus Partners is hereby waived; and

BE IT FURTHER RESOLVED, That an independent certified public accountant will conduct an Agreed Upon Procedures engagement focused on procedures specific to rental income and selected expenditures.

CREATION OF A COMPREHENSIVE INVESTMENT POLICY

Resolution No. 2014-10

Synopsis: Creation of a Comprehensive Investment Policy for the University by Updating and Combining the University's Long-Term Investment Pool Policy #6.10 (approved 6/2009) and Operating and Agency Funds Investment Policy #5.30 (approved 6/2008 and amended 6/2009) and Adopting Benchmarks, is proposed.

WHEREAS the Ohio State University Board of Trustees previously adopted the Long-Term Investment Pool Policy #6.10 in June 2009 and Operating and Agency Funds Investment Policy #5.30 in June 2008 (as amended in June 2009) to govern various aspects of the management of the University's investment portfolios; and

WHEREAS there is a desire to modify such Policies and to combine such Policies into one comprehensive Investment Policy to govern the various aspects of the management of the University's investment portfolios; and

WHEREAS the Chief Investment Officer has recommended to the Senior Vice President for Business and Finance certain modifications to the existing Long-Term Investment Pool Policy and the creation of a comprehensive Investment Policy for the University, combining the Long-Term Investment Pool Policy, with the proposed modifications, and the Operating and Agency Funds Policy; and

WHEREAS the Vice President and Treasurer has recommended to the Senior Vice President for Business and Finance certain modifications to the existing Operating and Agency Funds Policy and the creation of a comprehensive Investment Policy for the

August 30, 2013 meeting, Board of Trustees

University, combining the Operating and Agency Funds Policy, with the proposed modifications, and the Long-Term Investment Pool Policy; and

WHEREAS the Senior Vice President for Business and Finance has reviewed the proposed comprehensive Investment Policy for the University and the proposed modifications to the Long-Term Investment Pool portion and to the Operating and Agency Funds portion, has determined that it is appropriate and in the best interest of the University that the attached comprehensive Investment Policy be adopted, and has recommended such to the Finance Committee; and

WHEREAS the Finance Committee has approved such comprehensive Investment Policy; and

WHEREAS the Finance Committee hereby recommends such comprehensive Investment Policy to The Ohio State University Board of Trustees; and

WHEREAS the Chief Investment Officer has recommended to the Senior Vice President for Business and Finance modifications to prior Benchmarks for the Long-Term Investment Pool; and

WHEREAS the Senior Vice President for Business and Finance has reviewed such modifications to prior Benchmarks, has determined that such modifications are appropriate and in the best interest of the University, and has recommended such modifications to the Finance Committee; and

WHEREAS the Finance Committee has approved such modifications to prior Benchmarks; and

WHEREAS the Finance Committee hereby recommends such modifications to the prior Benchmarks for the Long-Term Investment Pool to The Ohio State University Board of Trustees; and

WHEREAS the Vice President and Treasurer has recommended to the Senior Vice President for Business and Finance the Benchmarks for the Operating and Agency Funds as are currently in effect; and

WHEREAS the Senior Vice President for Business and Finance has reviewed such Benchmarks, has determined that such Benchmarks are appropriate and in the best interest of the University, and has recommended such Benchmarks to the Finance Committee; and

WHEREAS the Finance Committee has approved such Benchmarks; and

WHEREAS the Finance Committee hereby recommends such Benchmarks for the Operating and Agency Funds to The Ohio State University Board of Trustees; and

NOW THEREFORE

BE IT RESOLVED, That the attached comprehensive Investment Policy be adopted; and

BE IT FURTHER RESOLVED, That the Benchmarks for the Long-Term Investment Pool set forth below be ratified as having been in effect from July 1, 2010 for the purposes of evaluating the investment performance of the Long-Term Investment Pool and shall remain in effect until further modified as provided for in the Investment Policy:

August 30, 2013 meeting, Board of Trustees

<u>Asset Class</u>	<u>Range</u>	<u>Benchmark</u>
Global Equity	10-50%	50% (ACWI) + 50% (50% ACWI + 4%)
Global Credit	10-50%	90 Day T-Bills + 4%
Private Capital	10-25%	100% (Cambridge Associates Private Equity Medians)
Real Assets	10-25%	75% (CPI+4%) +25% (NACREIF Real Est Index)

BE IT FURTHER RESOLVED, That the Benchmarks for the Operating and Agency Funds set forth below shall remain in effect until further modified as provided for in the Investment Policy:

<u>Asset Class</u>	<u>Benchmark</u>
Short-Term Pool	90 Day T-Bill
Intermediate-Term Pool	B of A ML U.S. Corp & Govt 1-3 year Bond Index

(See Appendix V for background information, page 152.)

AUTHORIZATION TO ENTER INTO PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTS

Resolution No. 2014-11

Kottman Hall Renovation
Ag Admin – CFAES Library and Student Success Center

Synopsis: Authorization to enter into professional services contacts and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into professional services contracts and construction contracts for the following projects:

	Prof. Serv.	Const.	Total Project	
Kottman Hall Renovation	\$1.4M	\$11.7M	\$13.1M	State appropriations FOD funds General funds
Ag Admin – CFAES Library and Student Success Center	\$0.5M	\$4.6M	\$5.1M	General funds

NOW THEREFORE

BE IT RESOLVED That the Board of Trustees hereby approves that the President and/or Senior Vice President for Administration and Planning be authorized to enter into professional services contracts and construction contracts for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix VI for background information, page 162.)

Mr. Schottenstein:

Thank you Joe. May I have a motion please?

Upon motion of Judge Marbley, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolutions with thirteen affirmative votes, cast by Trustees Mr. Porteus, Mr. Gasser, Ms. Krueger, Mr. Shumate, Mr. Smucker, Mr. Kellogg, Dr. Wadsworth, Mr. Jurgensen, Dr. Reid, Mrs. Kass, Judge Marbley, Mr. Brass, and Mr. Schottenstein.

President Alutto:

In addition, we are seeking approval for the Amended Personnel Actions.

PERSONNEL ACTIONS

Resolution No. 2014-05

BE IT RESOLVED, That the Board of Trustees hereby approves the personnel actions as recorded in the Personnel Budget Records of the University since the June 7, 2013, meeting of the Board, including the following Appointments, Reappointments, Appointment/Reappointment of Chairpersons/Directors, Faculty Professional Leaves, Emeritus Titles, Promotion with Tenure and Reappointments

Appointments

Name: JOSEPH A. ALUTTO
Title: Interim President
Office: Office of the President
Effective: July 1, 2013

Name: ITZHAK BEN-DAVID
Title: Associate Professor (Neil Klatskin Chair in Finance and Real Estate)
College: The Max M. Fisher College of Business
Term: September 1, 2013 through August 31, 2018

Name: RAFAEL BRÜSCHWEILER
Title: Professor and Ohio Research Scholar in Chemistry and Biochemistry
College: Arts and Sciences
Effective: August 21, 2013

Name: CAROL P. DIEDRICHS
Title: Vice Provost and Director
Office: University Libraries
Term: July 1, 2013 through January 5, 2015

Name: HENRY W. FIELDS
Title: Professor (Vig/Williams Endowed Chair in Orthodontics)
College: Dentistry
Term: October 1, 2013 through September 30, 2018

August 30, 2013 meeting, Board of Trustees

Name: WENDY L. FRANKEL
Title: Professor (Ralph W. and Helen Kurtz Chair in Pathology)
College: Medicine
Term: July 1, 2013 through June 30, 2017

Name: DOROTHEE C. IMBERT
Title: Professor (The Hubert Schmidt Chair in Landscape Architecture)
College: Engineering
Term: September 1, 2013 through June 30, 2017

Name: DAREN L. KNOELL
Title: Professor (Charles H. Kimberly Professorship in Pharmacy)
College: Pharmacy
Term: July 1, 2013 through June 30, 2016

Name: SUSAN L. KOLETAR
Title: Professor-Clinical (Frank E. and Mary W. Pomerene Professorship in the Prevention and Treatment of Infectious Diseases)
College: Medicine
Term: July 1, 2013 through June 30, 2017

Name: HEATHER A. LINK
Title: Associate Secretary
Office: Board of Trustees
Effective: October 8, 2012

Name: HENRY J. MANN
Title: Dean
College: Pharmacy
Effective: August 15, 2013

Name: WILLIAM J. MARTIN
Title: Dean
College: Public Health
Effective: August 12, 2013

Name: MATTHEW D. RINGEL
Title: Professor (The Ralph W. Kurtz Chair in Hormonology)
College: Medicine
Term: July 1, 2013 through June 30, 2017

Name: JOSEPH E. STEINMETZ
Title: Executive Vice President and Provost
Office: Academic Affairs
Term: July 1, 2013 through June 30, 2018

Name: ANDREW THOMAS
Title: Chief Medical Officer
Center: The Ohio State University Wexner Medical Center
Title: Senior Associate Vice President
Office: Health Sciences
Effective: July 1, 2013

August 30, 2013 meeting, Board of Trustees

Reappointments

Name: MARTIN R. FEINBERG
Title: Professor (The Richard M. Morrow Endowed Chair in Polymer Engineering)
College: Engineering
Term: July 1, 2013 through June 30, 2018

Name: WILLIAM S. MARRAS
Title: Professor (The Honda Chair in Transportation)
College: Engineering
Term: July 1, 2013 through June 30, 2018

Name: RAJENDRA SINGH
Title: Professor (The Donald D. Glower Chair in Engineering)
College: Engineering
Term: July 1, 2013 through June 30, 2018

Name: LINDA K. WEAVERS
Title: Professor (The John C. Geupel Chair)
College: Engineering
Term: July 1, 2013 through June 30, 2018

Name: MICHAEL S. WEISBACH
Title: Professor (The Ralph W. Kurtz Chair in Finance)
College: The Max M. Fisher College of Business
Term: September 1, 2013 through August 31, 2018

Name: AHMED E. YOUSEF
Title: Professor (Virginia Hutchinson Bazler and Frank E. Bazler Designated Professorship in Food Science)
College: Food Agricultural and Environmental Sciences
Term: July 1, 2013 through June 30, 2018

(See Appendix III for background information, page 104.)

Mr. Schottenstein:

May I please have a motion?

Upon motion of Mr. Gasser, seconded by Judge Marbley, the Board of Trustees adopted the foregoing resolutions with twelve affirmative votes, cast by Trustees Mr. Porteus, Mr. Gasser, Ms. Krueger, Mr. Shumate, Mr. Smucker, Mr. Kellogg, Dr. Wadsworth, Mr. Jurgensen, Dr. Reid, Mrs. Kass, Judge Marbley, and Mr. Brass.

Mr. Schottenstein:

Thank you. Congratulations to a number of folks in this room who are impacted by the Personnel Actions; Joe, Provost Steinmetz, our wonderful Board Associate Secretary, Heather Link, and all the others. This is an exciting time for everybody.

At this time, the Board will recess until 3:00pm. I will remind everyone here that at 1:00pm we will be hosting a Symposium open to the public coordinated by our Search Committee which our Trustee Jeff Wadsworth chairs. The Symposium will be in the US Bank Theater dealing with public universities and what it takes to be president of a public university.

August 30, 2013 meeting, Board of Trustees

We invite all of you to join us for this exciting Symposium and hope that you will be able to attend. For those that can't attend in person, it will be streamed live on the internet and you can visit the Ohio State University Presidential Search website for more information.

Thank you for being here.

Attest:

Robert H. Schottenstein
Chairman

David G. Horn
Secretary

APPENDIX I

Degrees Conferred at

THE OHIO STATE UNIVERSITY
COMMENCEMENT CONVOCATION

August 4, 2013

(approved by the Board of Trustees at the June 2013 meeting)

COMMENCEMENT ADDRESS

Ann Hamilton

Ann Hamilton is a visual artist internationally recognized for the sensory surrounds of her large-scale multi-media installations. Using time as process and material, her methods of making serve as an invocation of place, of collective voice, of communities past and of labor present. Noted for a dense accumulation of materials, her ephemeral environments create immersive experiences that poetically respond to the architectural presence and social history of their sites. Whether inhabiting a building four stories high or confined to the surface of a thimble, the genesis of Professor Hamilton's art extends outwards from the primary projections of the hand and mouth to space. Her attention to the uttering of a sound or the shaping of a word with the hand places language and text at the tactile and metaphoric center of her installations. To enter their liminality is to be drawn equally into the sensory and linguistic capacities of comprehension that construct our

faculties of memory, reason, and imagination.

Since 2001, she has been a professor of art at The Ohio State University and was named a Distinguished University Professor in 2011. A native of Ohio, Professor Hamilton earned her undergraduate degree in textile design at the University of Kansas and her master of fine arts degree in sculpture at the Yale School of Art. From 1985 to 1991, she taught at the University of California in Santa Barbara. She moved to Columbus, Ohio, in 1992.

Professor Hamilton's work has been widely exhibited in the United States and abroad. Her major museum installations have spanned the globe, appearing in the Solomon R. Guggenheim Museum, The Museum of Modern Art, and the Dia Center for the Arts in New York City; Pulitzer Foundation for the Arts in St. Louis, Missouri; Contemporary Art Museum in Kumamoto, Japan; La Maison Rouge Fondation de Antoine Galbert in Paris, France; MASS MoCA,

in North Adams, Massachusetts; The Hirshhorn Museum and Sculpture Garden in Washington, DC; The Wanås Foundation in Knisslinge, Sweden; The Musée d'art Contemporain in Montreal, Quebec, Canada; and The Tate Gallery in Liverpool, England.

Professor Hamilton has received numerous honors in recognition of her visionary work. These accolades include the Heinz Award, MacArthur Fellowship, United States Artists Fellowship, NEA Visual Arts Fellowship, and the Guggenheim Memorial Fellowship. She also represented the United States at the 1991 San Paolo Biennial and the 1999 Venice Biennale. She was inducted into the American Academy of Arts and Sciences in 2009.

Ohio State's recognition of Professor Hamilton's work can be seen in her permanent installation, VERSE, in the William Oxley Thompson Memorial Library. Located in the Buckeye Reading Room, VERSE is a two-color cork floor laid as a field of words set in relief.

RECIPIENTS OF HONORS

Ellen Beam Rudy

DOCTOR OF SCIENCE

Anationally recognized expert in nursing, Ellen Beam Rudy of Columbus has made groundbreaking and sustaining contributions to the science and practice of her field. Dr. Rudy is emeritus dean and professor at the University of Pittsburgh School of Nursing. Prior to that, she held the Edward J. and Louise Mellen Endowed Chair in Acute Care Nursing at Case Western Reserve University, where she also served as associate dean for research.

Under her leadership at the University of Pittsburgh from 1991 to 2001, research at the school intensified and led to a sixth-place ranking in National Institutes of Health research funding. After her retirement, Dr. Rudy was a consultant to promote faculty research for other schools and colleges, as well

as visiting professor at The Ohio State University from 2002 to 2007.

Dr. Rudy is internationally known for her research in the redesign and evaluation of critical care environments that minimize technology while providing highly professional clinical assessments of patient needs. Results showed that environments focused on patients and families provide better outcomes at lower costs. She has authored dozens of papers in a prolific research career in which her work has been funded by the NIH as well as the Robert Wood Johnson Foundation.

Dr. Rudy also developed teaching programs and curricula that have been adopted by nursing colleges across the country. A staunch supporter of bedside care, she created Cameos

for Caring, an acclaimed program to recognize outstanding nurses in greater Pittsburgh area hospitals. The program has been modeled and implemented in other university settings.

A fellow of the American Academy of Nursing, she has received numerous honors, including the 1987 Excellence in Nursing Research Award from the Ohio Nurses Association, the 1990 Outstanding Alumni of The Ohio State University College of Nursing, and a 2006 designation as a Living Legend by the American Academy of Nursing.

Dr. Rudy earned her bachelor's degree in nursing from Ohio State in 1958, her master's in nursing from the University of Maryland in 1977, and a PhD in nursing from Case Western Reserve in 1980.

Albert H. Soloway

DOCTOR OF SCIENCE

Albert Soloway of Columbus is a respected scholar, researcher, academic leader, and dean and professor emeritus at The Ohio State University. He is widely known for his contributions in the field of medicinal chemistry. His pioneering work for the treatment of malignant brain tumors, called boron neutron capture therapy (BNCT), led to the development of new boron drugs. Dr. Soloway identified, designed, synthesized, and evaluated these boron-containing pharmaceutical agents.

From 1977 to 1988, Dr. Soloway served as dean of the College of Pharmacy and professor of medicinal chemistry at Ohio State, where he was instrumental in establishing the post-baccalaureate pharmacy doctorate program, in developing the clinical pharmacy faculty track, and in proposing the BS in pharmaceutical sciences.

He returned to the faculty in 1988 until his retirement in 1998.

After serving in the U.S. Navy during World War II and being a Midshipman at the U.S. Naval Academy from 1945 to 1946, Dr. Soloway returned to Worcester Polytechnic Institute and earned his undergraduate degree in chemistry in 1948, and his doctorate in organic chemistry from the University of Rochester in 1951. He worked as a postdoctoral researcher at the Sloan-Kettering Institute for Cancer Research, a research chemist at Eastman Kodak, and a research associate at The Massachusetts General Hospital in the Department of Surgery of the Harvard Medical School. From 1966 to 1977, Dr. Soloway held a faculty appointment at Northeastern University, where he served as chair of the Department of Medicinal Chemistry and Pharmacology from 1971 to 1975 and dean of the College of Pharmacy and Allied Health

Professions from 1975 to 1977.

Dr. Soloway is highly respected by colleagues in academia for his collaborative and multi-disciplinary approach. Throughout his 47-year career, Dr. Soloway has published more than 200 papers, reviews, books, and book chapters. In addition, he has collaborated with faculty in disciplines from chemistry to nuclear engineering to pathology to radiation oncology to pharmacology. In recognition of his outstanding achievements, Dr. Soloway was elected a Fellow of the Academy of Pharmaceutical Sciences and of the American Association for the Advancement of Sciences, both in 1981. Support for his research and his graduate and undergraduate students has been from funding by the National Institutes of Health, the Department of Energy, the Office of Naval Research, and the American Cancer Society.

RECIPIENTS OF HONORS

William P. Blair III

DISTINGUISHED SERVICE AWARD

For almost half a century, William Blair of Canton and Columbus, Ohio, has been a model ambassador for The Ohio State University. He holds three degrees from Ohio State—a Bachelor of Arts and Master of Arts in political science, and a Juris Doctor. He is an attorney at law and founder of the William P. Blair Company, a Canton-based law and lobbying firm. He previously served as executive counsel to the director of the Ohio Department of Natural Resources and as the Canton city prosecutor.

Mr. Blair has been a tireless advocate for the university's interests in government. A former chair of the Ohio State Advocates and a current member of the alumni advocates steering committee, he is instrumental in keeping state legislators informed on issues of importance to Ohio State and the higher education community. He is a trusted

advisor for university leadership, serving as chair of the Government Affairs Advisory Group and a member of the President's Club Advisory Board. In 2012, he received the Dan Heinlen Award from The Ohio State University Alumni Association for outstanding advocacy.

Mr. Blair is also a strong supporter of the Moritz College of Law. He is a member of the college's National Council and serves on its capital campaign committee. Generously investing his time, expertise, and resources, he supports the college's Leadership Scholarship initiative, leads the Blair Scholars program, and, each year, mentors a Moritz scholar with demonstrated leadership potential.

A long-time champion of the arts and culture, Mr. Blair has served as chair of the American Arts Alliance and vice chair of the League of American Orchestras

and on the executive committee of the Canton Symphony Orchestra, as well as on the boards of the National First Ladies' Library, the Cleveland International Piano Competition, and Apollo's Fire, Cleveland's baroque orchestra. He was the founding president of the Ohio Foundation of the Arts, and, in 1976, he formed the Ohio Citizens for the Arts, through which he represents all of Ohio's arts and cultural organizations. He also represents all of Ohio's public broadcasting services and many social service health and educational institutions. Mr. Blair has received numerous accolades for work in the arts and humanities, including the Cleveland Arts Prize and Americans for the Arts Award.

In 2009, the Governor named him an Ohio Commodore for his contributions to economic development in the state.

Ruann F. Ernst

DISTINGUISHED SERVICE AWARD

Ruann Ernst of Los Altos Hills, California, and Scottsdale, Arizona, has spent the balance of her career creating opportunities for others. A highly successful businesswoman, Dr. Ernst is the former chair and CEO of Digital Island, a managed hosting and Internet services company that was acquired by Cable & Wireless PLC in 2001. She is also founder and chair of the board of Healthy LifeStars, a nonprofit focused on ending childhood obesity.

Dr. Ernst previously served in senior leadership roles at Hewlett-Packard Company and General Electric Information Services. She was also director of the Medical Computing Services Division and assistant professor of medicine and computer science at The Ohio State University.

A three-time graduate of Ohio State, she earned a bachelor's and master's

degree in education, and a PhD in public administration, focusing on technology and organizational change. An enduring advocate for education, Dr. Ernst has meaningfully given back to her alma mater. In addition to serving two terms on the Alumni Association's board of directors and as vice chair of the Foundation board of directors, she has led many transformative projects as a current member of the Dean's Advisory Council for the Fisher College of Business, which aims to chart a new direction for Fisher programs in an ever-changing business world. She continues to serve as a member of the Foundation board and has recently agreed to co-chair the Ohio State Innovation Foundation.

Dr. Ernst has utilized her extensive corporate and community relationships to create unique opportunities for Ohio

State students. She has personally mentored a number of students and hosted special events to promote student entrepreneurship, which allow Fisher students to engage with venture capitalists and business leaders across the country. Through her leadership at Hewlett-Packard, she helped to secure substantial funding for the College of Engineering in support of computer and information sciences. In addition, she and her husband established The Ruann F. Ernst and William C. Riffle Scholarship Fund to assist undergraduate students in technology innovation.

For her exceptional leadership and service to the university, she received the Ralph Davenport Mershon Award in 2000.

August 30, 2013 meeting, Board of Trustees

The Graduate School

Dean: Patrick S. Osmer

Doctor of Musical Arts

Rebecca Eveleth Mullins,

Tornado, WV
B.A. (Radford University)
M.Mus. (West Virginia
University)
Music
Dr. Scott McCoy

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Daniel Justin Diaz, Huber
Heights
Jeffrey Allen Yohe, Newark

August 30, 2013 meeting, Board of Trustees

**Bachelor of Science in
Architecture
(Austin E. Knowlton
School of Architecture)**

Jesse Carlson Hall, Chardon
Cum Laude
with Honors in Architecture
with Honors Research Distinction in
Architecture

Paul M. Miller, Chesterland
with Honors Research Distinction in
Architecture

Benjamin Pacheco Robles,
Guanajuato, Mexico
Cum Laude
with Honors Research Distinction in
Architecture

Dustin Allen Page, Herndon,
VA
Cum Laude
with Honors Research Distinction in
Architecture

Jonathan Hoverson Rohrs,
Perrysburg

**Bachelor of Science in
Aviation**

Kurt Alan Fada, Powell

**Bachelor of Science in
Biomedical Engineering**

Spencer James Dunaway,
Grandview
Magna Cum Laude
Mengyu Liu, Taiyuan, China
Cum Laude
with Honors Research Distinction in
Biomedical Engineering

**Bachelor of Science in
Chemical Engineering**

Zachary Douglas Adams,
Logan
Summa Cum Laude

Christopher Scott Atkins,
Findlay

Benjamin Michael Bailey,
Lewis Center

Zachary John Ballantyne,
Maineville
Cum Laude

Kara Marie Bihn, Bowling
Green
Cum Laude

Michele Kirsten Brizgys,
Vernon Hills, IL

Megan Johanna Butts,
Whitehouse

Adam Michael Clifford, Amelia

Ryan Pius D'sa, Columbus

Theodore Lowell Elliott,
Toledo

Michael Paul Fontaine,
Miamisburg
Cum Laude

Alexander Mark Helsingier,
West Chester

Megan Lee Hoppe, Plainfield,
IL

Sarah Mae Isherwood, Crest
Hill, IL

Alexander Jon James,
Massillon

Prathamesh Sadanand
Karandikar, Pune, India
Cum Laude

with Honors Research Distinction in
Chemical Engineering

Nikita Sergeevich Kevlich,
Grove City
Magna Cum Laude

with Honors Research Distinction in
Chemical Engineering

Jesaiah Christopher King,
Columbus

Magna Cum Laude
with Honors Research Distinction in
Chemical and Biomedical
Engineering

Timothy Gerald Kremer,
Delaware
Summa Cum Laude

with Honors Research Distinction in
Chemical Engineering

Daniel Martin Lacey,
Cincinnati

Daniel Terrence Manning,
Marietta
Cum Laude

Nirupa Manohar, Mason
with Honors in Engineering

Ryan Wyatt Menasco, Buffalo,
NY

Sean Kent Merrill, Fairfield

Joseph Gerard Nurre,
Cincinnati
Magna Cum Laude

with Honors in Engineering

Kristi Michelle Olesik, Dublin
Magna Cum Laude

with Honors in Engineering

Ethan Robert Ott, Clyde
Hongyang Pi, Nanyang, China
Summa Cum Laude

with Honors in Engineering
with Honors Research Distinction in
Biochemistry

Gina Lee Pietro, Dover
Cum Laude

Garrett Allen Price, Toledo
Magna Cum Laude

Goutham Putta, Dublin
Cum Laude

Brian Patrick Richards,
Lakewood

Christopher Martin Riddick,
Liberty Township

Michael James Risbeck,
Cincinnati
Summa Cum Laude

Stacey Marie Sherman,
Minster
Magna Cum Laude

with Honors in Engineering

J. Todd Starkey, Jr., Green
Magna Cum Laude

Hui Sun, Sr., Mentor

Andrew Jason Taris, Upper
Arlington

Erica Elise Wallis, Westerville
Alexander Lowell Woll,
Cincinnati
Cum Laude

**Bachelor of Science in
City and Regional
Planning
(Austin E. Knowlton
School of Architecture)**

Zachary David Cowan, East
Liverpool

Rachel Marie Novak,
Brunswick
Magna Cum Laude

Edward Parker Ramey, Lodi

**Bachelor of Science in
Civil Engineering**

Christine Elizabeth Rodgers,
Columbus

**Bachelor of Science in
Computer Science and
Engineering**

Zachary Todd Hall, North
Lawrence

William Charles McGowan,
Columbus

Samuel Arthur Meier,
Columbus

Jay B. Patel, Chicago, IL

Michelle Renee Rush,
Manlius, NY
Magna Cum Laude

with Honors in Engineering

Daniel Joseph Steck III,
Fairborn

Michael Edward Sustarsic,
Dublin

Chau Vo, Copley
Shi Ho Wang, Toledo

**Bachelor of Science in
Electrical and Computer
Engineering**

Mohamed Adnane,
Casablanca, Morocco

Clay Michael Lance, Lakeville

Geng Li, Beijing, China
Cum Laude

Zexi Ma, Xi'an, China
Magna Cum Laude

August 30, 2013 meeting, Board of Trustees

Rishi Matharoo, New Delhi,
India
Bo Peng, Hefei, China
Cum Laude
Disha Sharma, New Delhi,
India
Kathleen Anne Slattery, West
Chester
Jason Robert Stender,
Maumee
Brian D. Thomas, Willoughby
Ersubalew Nemomsa Yadeta,
Nekemte, Ethiopia

Bachelor of Science in Food, Agricultural, and Biological Engineering

Rachel Marie Young, West
Chester

Bachelor of Science in Landscape Architecture (Austin E. Knowlton School of Architecture)

Nicholas Francis Kalescky,
Downingtown, PA
Matthew Mark Roman, Bay
Village
Taylor Quinn Thompson,
Valley City

Bachelor of Science in Materials Science and Engineering

Devin Charles Braun,
Columbus

Bachelor of Science in Mechanical Engineering

Barett W. Bjorson,
Youngstown
Brian Dominic Black, Lewis
Center
Summa Cum Laude
Samuel David Crawford,
Fairview Park
Russell Everett Fogle, Akron
John Griggs, Centerville
Nicholas M. Hollern, Dublin
Matthew Ryan Melink,
Cincinnati
Kathryn Rose Ruegsegger,
Westerville
Alexander Charles Silleck,
Columbus
Cum Laude
with Honors in Engineering
with Honors Research Distinction in
Mechanical Engineering

Colin Andrew Waldman,
Dublin
Cum Laude
Tyler Joseph Wirtz, Marysville
Gregory Steven Wladecki,
Avon Lake
Joe Wu, Cleveland
Qiuchi Xiong, Beijing, China
Miao Yan, Xiaoyi, China
Magna Cum Laude

Bachelor of Science in Welding Engineering

Cameron James Benedict,
Westerville

College of Food, Agricultural, and Environmental Sciences

Dean: Bruce A. McPheron

Bachelor of Science in Agriculture

Karra Rosa Marie Conrad,
Georgetown
Alison Carrie Mae Deady,
Springfield
Katie Dobrowolski, Thornville
Anna Caitilin Griffin, Cincinnati
Brian Jefferey Hackett,
Westerville
Annmarie Hawkins-Hodgson,
South Euclid
Kasie Lynn Holzhauser,
Sandusky
Ashley Ann Jones, North
Canton
Michael Katz, Beachwood
Brian Michael Kleinke,
Columbus
Nicole Leann Langston, Canal
Winchester
Kelly Elizabeth Lewis,
Columbus
Magna Cum Laude
with Honors Research Distinction in
Sustainable Plant Systems
Shawn A. Moore, Columbus
Allison Renee Peer, Alliance
Todd W. Robison,
Beavercreek
Dean Stacy, Green Springs
Alyssa Belle Swinehart,
Lancaster
Amy Lynne Traxler, Galion
Zachary Rance Willard,
Columbus

Bachelor of Science in Construction Systems Management

Michael Thomas Daley, Lima
Courtney Lynn Evenstad,
Glenwood, MD
Evan James Frounfelker,
North Olmsted
Trent Michael Holcomb,
Bidwell
Scott Jeffery Miller, North
Canton
Andrew Michael Payerl,
Chardon
Christopher Geoffrey
Schleicher, Columbus
Ehren James Shade,
Columbus

Bachelor of Science in Food Science

Lindsey Rae Fox, Nashport

School of Environment and Natural Resources

Bachelor of Science in Environment and Natural Resources

Justin Andrew Bates,
Sarahsville
Daniel Benjamin Briem,
Wapakoneta
Irfaan Sabir Cua, Bristolville
Raymond Paul Duval, Santa
Ana, CA
Summa Cum Laude
with Honors Research Distinction in
Forestry, Fisheries and Wildlife
Christopher David Eidson,
Bucyrus
Cum Laude
Britton Pearse Flash, Bay
Village
Nicole Marie Haas, Avon Lake
Anthony Christopher Marlow,
West Carrollton
Cum Laude
John Jacob Peer, Pleasant
City
David Joseph Perzynski,
Toledo
Summa Cum Laude
with Honors Research Distinction in
Environmental Policy and
Management

August 30, 2013 meeting, Board of Trustees

Sarah A. Rhodes, Oak Harbor
Cum Laude
with Honors Research Distinction in
Environmental Policy and
Management
Mark E. Rickey, Chillicothe
Pamela Nicole Steck,
Galloway
Matthew Carroll Stewart,
Granville
Dylan Patrick Treece,
Columbus

Agricultural Technical Institute - Wooster

Associate in Applied Science

Ryan William Bednarik,
Painesville
Holly Rose DeVault, Milan
Magna Cum Laude
Benjamin Matthew Dodds,
Cadiz
Nicholas Andrew Farquhar,
Jeromesville
Ian Michael Fausnaugh,
Circleville
Tyler L. Gaskill,
Newcomerstown
Mark E. Luke Hilton, Salem
Robert Jacob House, Arcanum
Jacob Clayton Lavey,
Sandusky
Brent Alan Mittelstaedt, Avon
Lake
Ethan Allen Scheffler,
Zanesville
Zachary R. Smith, Newhaven
Hanson John Sponseller, New
Philadelphia
William Todd Stacy, Marietta
Cassandra Marie Stutz,
Danville
Kelsie Lynn Thomas, Carey
Emma Suzanne Thoricht,
Doylestown
Shana M. Tinkler, Canton

Associate of Science

Nathaniel Mark Birkhimer,
Hanoverton
Magna Cum Laude
Daniel David Burger, Massillon
Matthew C. Dolence, Newbury
Natalia Alexandra Furlong,
Mansfield
Molly Beth Heilman,
Wellington
Cum Laude

Holt Edward Mallard,
Wilmington
Bethany Leigh Myers, Mount
Vernon
Cum Laude
Ellen Peterman, Akron
Elizabeth Anne Rucki, Canal
Fulton
Summa Cum Laude
Elisa M. Scott, Kenton
Adam Ziadeh, Carrollton

College of Medicine

Dean: Charles J. Lockwood

School of Health and Rehabilitation Sciences

Bachelor of Science in Health and Rehabilitation Sciences

Lea Baumgartner, Newark
Laila Permata Fitriana, San
Diego, CA
Rebecca Catherine Hanna,
Poland
Magna Cum Laude
Samuel James Imbus,
Cincinnati
Sarah Ashley Solis, Roswell,
NM

College of Nursing

Dean: Bernadette M. Melnyk

Bachelor of Science in Nursing

Ryan Andrew Beattie,
Columbus
Jody Lynn Boyden, Lancaster
Rachel Faye Cauvin,
Cincinnati
Melissa Elin Christian,
Mansfield
Peggy Jean Crow, Columbus
Loletia Lundy Davis,
Reynoldsburg
Crystal Grace Epley, Fostoria
Marylynn Galbraith, Lorain
Jessica Elizabeth Gardner,
Lewis Center
Kelly Marie Hagerdorn,
Westerville

Theresa Ann Harrison,
Bettsville
Lori Anne Krieg, Columbus
Michael James Lawson,
Marion
Carla S. Ledbetter, Gahanna
Zamalle Bagam Malimar,
Columbus
Beth Anne McCabe, Powell
Melinda Kay Milos, Westlake
Ja-Kee Lynn Morris, Grove
City
Emily Susan Mowry,
Columbus
Jessica Anne Nelson, Salt
Lake City, UT
Yan Zhao Renninger,
Shanghai, China
McKenzie Eileen Reuscher,
Dublin
Susan Lynne Riley, Marysville
Nataliya Schwenning, Lewis
Center
Kylie Michelle Scott,
Pickerington
Doreen Michelle Sergakis,
Blacklick
Christine Renee Stallings,
Blacklick
Stephanie Ann Vaupel-Juart,
Niles
Amanda Leigh Vucic,
Groveport
Diann Carol Ward,
McCutchenville
Lauren Ann Weirich, St.
Peters, MO
Benjamin Paul Weise,
Westerville
Zlatina Nevenova Wilburn,
Columbus

College of Pharmacy

Dean: Robert W.
Brueggemeier

Doctor of Pharmacy

Christopher Koziel, Medina
B.S.Pharm.Sci.

Bachelor of Science in Pharmaceutical Sciences

Sean Michael Martin, Lewis
Center
Lynn Yan Tang, Worthington
Dung Vo, Cleveland
Magna Cum Laude

August 30, 2013 meeting, Board of Trustees

**John Glenn School of
Public Affairs**

Interim Director: Trevor L.
Brown

Samantha Leigh Reed,
Mineral Ridge
Hartland Edward Ruben, New
Albany
Sinthu Sivanesan, Columbus
Janelle L. Woodburn,
Somerset

Bachelor of Arts

Jarrold Samuel Baden, Solon
Madelyn Botnick Fireman,
Columbus
with Honors in Public Affairs
Allison M. French, Hilliard
Magna Cum Laude
Tracy Jennifer Haizel-
Cobbina, Westerville
Lenae Elizabeth Horvath,
Litchfield
Cum Laude
Aubrey Kay Houston,
Cincinnati
Magna Cum Laude
Adam John Kase, Woodridge,
IL
Jack Brendan McBride, Mount
Vernon
Lauren Nicole Wransky,
Grafton

**College of Veterinary
Medicine**

Dean: Lonnie J. King

**Doctor of Veterinary
Medicine**

Nathan Andrew Cline, Grove
City
B.A.
Courtney Erin Edwards,
Franklin, TN
Amber Jogindar Singh,
Beckley, WV

**College of Social
Work**

Dean: Thomas K. Gregoire

**Bachelor of Science in
Social Work**

Kelli Jo Anderson, Chillicothe
Cum Laude
Emilie R. Burton, Marietta
Ashley Nicole Campbell,
Galloway
Alicia Marie DeBard,
Springboro
Angie Lauren Lininger, St.
Marys
Matthew Todd McTeague,
Blacklick
Lauren Alyssa Moore, Hilliard
Crystal Chika Obiukwu,
Columbus

(APPENDIX II)

The Ohio State University Wexner Medical Center Board

Chapter 3335-93

3335-93-01 The Ohio State University Wexner Medical Center Board.

- (A) The Ohio State University Wexner Medical Center Board ("University Wexner Medical Center Board") shall be the governing body responsible to the Ohio State University Board of Trustees ("University Board of Trustees") for operation, oversight, and coordination of the Ohio State University Wexner Medical Center consisting of the Ohio State University Hospital, Ohio State University Hospital East, Ohio State James Cancer Hospital and Solove Research Institute ("The James"), Ohio State Richard M. Ross Heart Hospital, OSU Harding Hospital, Ohio State University Rehabilitation Services at Dodd Hall; and other such clinical health care enterprises, including without limitation to ambulatory health care facilities, clinics, the faculty group practice, primary and specialty practices, University Wexner Medical Center Signature Programs, and clinical laboratories. The University Wexner Medical Center Board shall be responsible for the development and strategic allocation of resources, planning and delivery of medical services, and such other powers and duties as detailed in rule 3335-93-02 of the Administrative Code, subject to the ultimate authority of the University Board of Trustees.
- (B) The University Wexner Medical Center Board shall be composed of up to fifteen voting members:
- (1) Up to five members of the University Board of Trustees appointed annually by the Chair of the University Board of Trustees and ratified by the University Board of Trustees;
 - (2) Up to six public members appointed by the Chair of the University Board of Trustees in consultation with the University President and the Chair of the University Board of Trustees Governance Committee and ratified by the University Board of Trustees; and
 - (3) Four ex-officio voting members consisting of:
 - i. The Chair of the University Board of Trustees;
 - ii. The University President;
 - iii. The Senior Vice President for Health Sciences; and
 - iv. The University Chief Financial Officer.
- (C) The University Wexner Medical Center Board shall also include the following ex-officio nonvoting members:
- (1) The Dean of the College of Medicine;
 - (2) The Chief Executive Officer of the University Faculty Group Practice; and,
 - (3) One Chief Executive Officer or Executive Director of an Ohio State University Wexner Medical Center hospital on a rotating basis, for a two-year term, appointed by the Chair of the University Board of Trustees and ratified by the University Board of Trustees
- (D) The selection criteria for public members shall ensure that the University Wexner Medical Center Board membership will include persons with a broad array of skill

sets, perspectives, backgrounds, including knowledge in health care delivery, sophisticated business expertise, prior board service, and/or persons who can assist the medical center in its outreach to and relationships with the public, communities, and patients served, and governmental entities to ensure optimal operations and advancement of the University Wexner Medical Center's strategic mission, vision, and goals. Membership shall be national in scope and the selection processes shall incorporate the diversity policies of the University.

- (E) The term of office for public members shall be three years, except that the terms of the initial members shall be staggered, with three year, two year, and one year terms to ensure that no more than one-third of the public members' terms will expire within a given year. No public member shall serve more than two consecutive terms and/or six consecutive years.

3335-93-02 Powers and Duties.

The University Board of Trustees retains its ultimate authority over and responsibility for the determination of policy for fiscal health, personnel policies, and the definition of the mission for the University Wexner Medical Center, Health Sciences colleges, and clinical health care enterprises.

Under the ultimate authority of the University Board of Trustees and consistent with Ohio law, the University Board of Trustees authorizes and designates the University Wexner Medical Center Board to act as the governing body on behalf of the University for quality and patient care matters, including, but not limited to, licensing, accreditation, compliance, quality of medical services and related purposes for all of the hospitals and clinics of the University. In accordance with that authority and responsibility, and within the University Board of Trustees-approved guidelines, the University Wexner Medical Center Board will be responsible for the following:

- (A) Assuring the quality of patient care throughout the University Wexner Medical Center, including the planning and delivery of patient services and formation of quality assessments, improvement mechanisms and monitoring the achievement of quality standards and patient safety goals;
- (B) Oversight of the accreditation and licensure process;
- (C) Approval of clinical privileging forms, medical and dental staff appointments, clinical privileges, medical staff operations, including the approval, adoption, and amendment of medical staff bylaws and rules and regulations, and the conducting of peer review and professional review actions for medical staff and credentialed providers within University Board of Trustees-defined parameters; and
- (D) Monitoring and assisting the University Wexner Medical Center in its relationships with the public, affected communities, governmental entities, and public and private organizations.

In addition, in accordance with that authority and responsibility authorized by the University Board of Trustees, and consistent with Ohio law, the University Wexner Medical Center Board also shall be responsible for, subject to the review and approval of the University Board of Trustees, the following:

- (E) The development and strategic allocations of resources of the University Wexner Medical Center, including operations, fiscal health, space and facilities management and utilization, personnel, safety and security, and technology, as approved or adopted by the University Board of Trustees, and making recommendations to the University Board of Trustees, University President, and Senior Vice President for Health Sciences;

August 30, 2013 meeting, Board of Trustees

- (F) Oversight and management of extramural affiliations, partnerships, operating agreements, and strategic business opportunities as approved by the University Board of Trustees, with regard to the University Wexner Medical Center and its affiliated entities;
- (G) Upon recommendation by the medical staff of university hospitals or the medical staff of The James, approval of medical staff bylaws amendments and recommendation thereof to the University Board of Trustees;
- (H) Approval of the purpose and governance documents of any organization established as an auxiliary service organization to the University Wexner Medical Center;
- (I) Monitoring the University Wexner Medical Center integrity and compliance programs as adopted by the University Board of Trustees; and
- (J) Reviewing strategic plans, capital and operating budgets of the University Wexner Medical Center, and making recommendations for approval to the University Board of Trustees, University President, and Senior Vice President for Health Sciences.

Subject to the ultimate authority of the University Board of Trustees, the University Wexner Medical Center Board will serve in an advisory and consultative role to the University Board of Trustees, University President, and Senior Vice President for Health Sciences, with regard to the following areas of operation of the University Wexner Medical Center:

- (K) Providing general advice and guidance to the University Board of Trustees, University President, and Senior Vice President for Health Sciences regarding extramural affiliations, operating agreements and other strategic business opportunities of the University Wexner Medical Center;
- (L) Providing general advice and guidance to the University Board of Trustees, University President, and the Senior Vice President for Health Sciences regarding the development and strategic allocation of University Wexner Medical Center resources; and
- (M) Advising the University Board of Trustees, University President, and Senior Vice President for Health Sciences regarding strategic aspects the University's education and research programs in the Health Sciences colleges.

3335-93-03 Relationship of the University Wexner Medical Center Board to the Health Sciences Academic Programs.

The Health Sciences schools and colleges of the University carry out a significant portion of their educational and research activity in facilities of the University Wexner Medical Center. The University Board of Trustees shall have exclusive governing authority over the academic and research programs of the medical center, including the college of medicine, the planning, administration, and operations of the health sciences schools and colleges and all other educational and research institutes, centers, and programs. The University Wexner Medical Center Board shall lend its best efforts to assure that the programs of the health sciences colleges are effectively supported in collaboration with the medical center's patient care programs. The Senior Vice President for Health Sciences shall be charged with maintaining an effective liaison between the Health Sciences colleges and the University Wexner Medical Center Board to assure excellence in both academic and patient care programs.

3335-93-04 Accountability and Reporting.

- (A) To ensure that the University Board of Trustees meets its governance obligations under all applicable laws and regulations, the University Wexner Medical Center Board shall be accountable to the University Board of Trustees.
 - (1) The Chair of the University Wexner Medical Center Board or his or her designee shall provide a summary report of its activities and actions taken at each regular meeting of the University Board of Trustees.
 - (2) The Chair of the University Wexner Medical Center Board shall report annually also to the University Board of Trustees or appropriate Board committee on the following topics:
 - i. Annual Patient Safety and Quality Report;
 - ii. Annual Compliance Report; and
 - iii. Annual Financial Report.

3335-93-05 Meetings and Notice.

- (A) **Board Year.** The Board Year, including Board member appointments and Board officer terms, shall be from May 14 to May 13 of each year to coincide with the terms of membership of the University Board of Trustees as articulated in section 3335.02 of the Ohio Revised Code.
- (B) **Regular meetings.** Regular meetings of the University Wexner Medical Center Board shall be held at least five times per year on a schedule established by the University Board of Trustees. The regular meetings shall be set and publically announced and/or at such other time or place as may be announced by the Chair.
- (C) **Special meetings.** Special meetings may be called at the discretion of the Chair, the University President, or the Chair of the Board of Trustees, and shall be called by the Chair at the request of three members of the University Wexner Medical Center Board, provided that notice of any special meeting shall be given in accordance with Ohio law.
- (D) Meetings of the University Wexner Medical Center Board shall be conducted in accordance with the state laws of Ohio and open meetings laws, including, but not limited to, the production and maintenance of minutes for all proceedings of the University Wexner Medical Center Board.
- (E) Except as otherwise specified in these bylaws, all meetings of the University Wexner Medical Center Board and its committees shall be conducted in accordance with the latest revision of "Robert's Rules of Order."

3335-93-06 Quorum.

A majority of voting members, including at least three University Trustees, shall constitute a quorum for the conducting of business at any meeting of the University Wexner Medical Center Board. If quorum is present, a majority vote of those members present and voting, subject to these Bylaws, shall be required for approval of actions by the University Wexner Medical Center Board.

3335-93-07 Vacancies.

Whenever a vacancy occurs on the University Wexner Medical Center Board, the Chair of the University Wexner Medical Center Board shall immediately notify the Chair of the University Board of Trustees and the University President so that the University Board of Trustees or the appropriate appointing authority identified in 3335-93-01(B) of the Administrative Code may appoint a new member as soon as possible to fill the unexpired term.

3335-93-08 Removal.

- (A) The University Wexner Medical Center Board Chair, in consultation with the Chair of the University Board of Trustees, the Chair of the University Board of Trustees Governance Committee, and the University President, may recommend to the University Board of Trustees that a public member of the University Wexner Medical Center Board be removed or suspended. The University Board of Trustees has sole authority to appoint and remove public members of the University Wexner Medical Center Board.

3335-93-09 Indemnification of University Wexner Medical Center Board members.

Members of the University Wexner Medical Center Board shall be entitled to legal defense and indemnification against any claims or liabilities which might arise from the performance of their duties on behalf of the University Wexner Medical Center Board to the full extent permitted by Ohio law.

3335-93-10 Compensation of University Wexner Medical Center Board and board committee members.

No University Wexner Medical Center Board member shall receive compensation for services rendered in the capacity as a board member. However, nothing herein shall be construed to preclude any board member or committee member from receiving reimbursement for actual expenses incurred in the course of such service.

3335-93-11 Confidentiality and conflicts of interest.

In addition to any applicable restrictions or obligations set forth in Chapter 102, Sections 2921.42 and 2921.43 of the Revised Code, which may apply to University Trustees and ex-officio members of the University Wexner Medical Center Board as employees of the University, all members of the University Wexner Medical Center Board, including public members and the appointed members of any and all Board committees have a duty of loyalty and fidelity to the University, and they must govern their affairs honestly, exercising their best care, skill and judgment for the benefit of the University so as to avoid conflicts of interest and the appearance of impropriety.

Members of the University Wexner Medical Center Board and its committees shall disclose to the Chair of the University Wexner Medical Center Board and the University General Counsel any situation wherein such member has a conflict of interest that could possibly cause that member to act in other than the best interest of the University. In any such situation the member shall abstain from acquiring any information developed by the University Wexner Medical Center Board and from participating in any discussions or voting related to such situation.

All members of the University Wexner Medical Center Board and its committees shall keep confidential all sensitive information of every kind including the strategic goals of

August 30, 2013 meeting, Board of Trustees

groups, entities or subdivisions within the University Wexner Medical Center to the extent permitted by law. Members of the board and its committees also shall abide by all confidentiality and conflict of interest policies and programs adopted by the University Board of Trustees from time to time.

The University Wexner Medical Center Board shall develop and periodically review a statement of expectations, consistent with the University Board of Trustees' statement of expectations, which shall address comportment among board members, with the University President, Senior Vice President for Health Sciences and internal constituents, and with external constituents regarding such topics as behavior, confidentiality, participation, civility, loyalty, conflicts of interest, and compliance with board expectations, bylaws, University policies, rules, and state and federal law.

Chapter 3335-95

OFFICERS OF THE BOARD

3335-95-01 Officers of the Board.

The officers of the University Wexner Medical Center Board shall consist of a chair and such other officers as the board may deem advisable.

3335-95-02 Chair.

The Chair shall be selected among the voting members of the University Wexner Medical Center Board and shall be appointed by the Chair of the University Board of Trustees, in consultation with the University President, and ratified by the University Board of Trustees. The Chair shall be appointed for a two-year term, non-renewable and have specific skills and qualifications including, but not limited to, prior experience leading a board and demonstrated experience in business management. The Chair of the University Wexner Medical Center Board shall preside at all meetings of the board.

Chapter 3335-97

COMMITTEES

3335-97-01 University Wexner Medical Center Board Standing Committees.

The University Wexner Medical Center Board shall approve the appointment of a finance committee and a quality and professional affairs committee. The Chair of the University Wexner Medical Center Board shall appoint the members of the board's committees. The chair of each committee of the University Wexner Medical Center Board shall be selected from the voting members of the University Wexner Medical Center Board. The Board or the Chair of the Board may designate guidelines for the selection and participation of non-trustee members of committees.

3335-97-02 Finance Committee.

- (A) **Responsibilities.** The Finance Committee shall review and evaluate the financial results, plans, and audits of the University Wexner Medical Center and its component entities for the purpose of assessing the overall financial risks and capacities of the University Wexner Medical Center and the congruity of the financial management, plans and objectives of the University Wexner Medical Center. The committee shall be responsible for: monitoring financial performance including achievement of financial goals and targets approved by the University Wexner Medical Center Board and University Board of Trustees; reviewing and

recommendation of operating and capital budgets to the University Wexner Medical Center Board and the University Board of Trustees; advising on the acquisition or sale of property; construction, use, and allocation of physical space and facilities and technology; advising on current and future strategic business opportunities, including, but not limited to, affiliations, partnerships, mergers, acquisitions, and other business ventures; and other responsibilities as assigned by the Chair of the University Wexner Medical Center Board.

- (B) **Composition.** The Finance Committee shall be composed of no fewer than five voting members of the University Wexner Medical Center Board, with at least three members being University Trustees; the University Chief Financial Officer; and such other members as determined by the Chair of the University Wexner Medical Center Board.
- (C) **Meetings.** The committee shall meet at the call of the Chairperson of the Committee, but not less than quarterly. A majority of the voting members of the committee shall constitute a quorum. Meetings shall be conducted in accordance with the state laws of Ohio and open meetings laws.

3335-97-03 Quality and Professional Affairs Committee.

- (A) **Responsibilities.** The Quality and Professional Affairs Committee shall be responsible for the following specific duties:
 - (1) Reviewing and evaluating the patient safety and quality improvement programs of the University Wexner Medical Center;
 - (2) Overseeing all patient care activity in all facilities that are a part of the University Wexner Medical Center, including, but not limited to, the hospitals, clinics, ambulatory care facilities, and physicians' office facilities;
 - (3) Monitoring quality assurance performance in accordance with the standards set by the University Wexner Medical Center;
 - (4) Monitoring the achievement of accreditation and licensure requirements;
 - (5) Reviewing and recommending to the University Wexner Medical Center Board changes to the medical staff bylaws and medical staff rules and regulations;
 - (6) Reviewing and approving clinical privilege forms, membership and granting appropriate clinical privileges for the credentialing of practitioners recommended for membership and clinical privileges by the university hospitals medical staff administrative committee and The James medical staff administrative committee;
 - (7) Reviewing and approving membership and granting appropriate clinical privileges for the expedited credentialing of such practitioners that are eligible by satisfying minimum approved criteria as determined by the University Wexner Medical Center Board and are recommended for membership and clinical privileges by the university hospitals medical staff administrative committee and The James medical staff administrative committee;
 - (8) Reviewing and approving reinstatement of clinical privileges for a practitioner after a leave of absence from clinical practice;

- (9) Conducting peer review activities and recommending professional review actions to the University Wexner Medical Center Board;
 - (10) Reviewing and resolving any petitions by the medical staffs for amendments to any rule, regulation or policy presented by the chief of staff on behalf of the medical staff pursuant to the Medical Staff Bylaws and communicating such resolutions to the university hospitals medical staff administrative committee and The James medical staff administrative committee for further dissemination to the medical staffs; and
 - (11) Such other responsibilities as assigned by the Chair of the University Wexner Medical Center Board.
- (B) **Composition.** The committee shall consist of: no fewer than four voting members of the University Wexner Medical Center Board, appointed annually by the Chair of the University Wexner Medical Center Board, one of whom shall be appointed as chair of the committee; the Chief Medical Officer of the Medical Center; the Director of Medical Affairs of The James; the Medical Director of Credentialing for The James; the Chief of the Medical Staff of the University Hospitals; the Chief of the Medical Staff of The James; and such other members as appointed by the Chair of the University Wexner Medical Center Board, in consultation with the Chair of the Quality and Professional Affairs Committee.
- (C) **Voting.** With respect to items coming before the quality and professional affairs committee as detailed in paragraph (A) of this rule, at least two (2) voting members of the University Wexner Medical Center Board must be present; and the chief medical officer of the medical center and chief of the medical staff of university hospitals shall make recommendations only with respect to those actions involving the university hospitals, and the director of medical affairs of The James; the medical director of credentialing for The James and chief of the medical staff of The James shall make recommendations only with respect to those actions involving The James.
- (D) **Meetings.** The committee shall meet monthly or at the call of the Chair of the Committee and shall advise the University Wexner Medical Center Board of its activities regularly. The committee shall act on behalf of the University Wexner Medical Center Board in order to maintain the continuity of operations of the hospitals of the Ohio State University and the University Hospitals and The James medical staffs; to review and to approve medical staff membership and to grant appropriate clinical privileges for practitioners in accordance with applicable laws, accreditation requirements, bylaws and rules established by the University Board of Trustees, University Wexner Medical Center Board and University Hospitals and The James medical staffs. Meetings shall be conducted in accordance with the state laws of Ohio and open meetings laws.

3335-97-04 University Wexner Medical Center Board Special or Ad-Hoc Committees

- (A) The University Wexner Medical Center Board may establish special or ad-hoc committee as needed upon the approval of the University Board of Trustees.

August 30, 2013 meeting, Board of Trustees

(APPENDIX III)

Appointments/Reappointments of Chairpersons/Directors

TREVOR L. BROWN, Interim Director, John Glenn School of Public Affairs effective July 1, 2013

ARNAB CHAKRAVARTI,** Chair, Department of Radiation Oncology effective July 1, 2013 through June 30, 2017

SHERRI M. GELDIN,** Director, Wexner Center for the Arts effective July 1, 2013 through June 30, 2017

ANDREW H. GLASSMAN, Interim Chair, Department of Orthopaedics effective July 1, 2013 through June 30, 2014

RONALD L. HARTER,** Chair, Department of Anesthesiology effective July 1, 2013 through June 30, 2017

J. CRAIG JENKINS, Acting Chair, Department of Sociology effective August 21, 2013 through December 11, 2013

WILLIAM B. LYONS,** Director, School of Earth Sciences effective September 1, 2013 through August 31, 2015

TASHA R. SNYDER, Interim Chair, Department of Human Sciences effective August 1, 2013 through May 31, 2014

THOMAS E. TERNDRUP, Chair, Department of Emergency Medicine effective July 1, 2013 through June 30, 2017

D. BRADLEY WELLING,** Chair, Department of Otolaryngology effective July 1, 2013 through June 30, 2017

** Reappointments

Faculty Professional Leaves

CHARLES A. BUFFINGTON, Professor, Department of Veterinary Clinical Sciences effective Autumn Semester 2013

STANLEY A. LEMESHOW, Professor, College of Public Health effective Spring Semester 2014

STUART C. MANGEL, Professor, Department of Neuroscience effective Autumn Semester 2013

HEA-JIN LEE, Associate Professor, School of Teaching and Learning (Lima) effective Autumn Semester 2013 and Spring Semester 2014

RICHARD E. TORRANCE, Professor, Department of East Asian Languages and Literatures effective Spring Semester 2015

Emeritus Titles

E. GORDON GEE, Office of the President with the title President Emeritus effective July 1, 2013

August 30, 2013 meeting, Board of Trustees

CARL M. ALLEN, College of Dentistry with the title Professor Emeritus effective July 1, 2013

JESSIE L.-S. AU, College of Pharmacy with the title Distinguished University Professor Emeritus effective July 1, 2013

GLEN F. AUKERMAN, Department of Family Medicine with the title Professor Emeritus effective July 1, 2013

BARBARA BECKER-CANTARINO, Department of Germanic Languages and Literatures with the title Professor Emeritus effective July 1, 2013

JACK A. BOULANT, Department of Physiology and Cell Biology with the title Professor Emeritus effective July 1, 2013

JOHN J. ENYEART, Department of Neuroscience with the title Professor Emeritus effective July 1, 2013

ARTHUR J. EPSTEIN, Department of Physics with the title Professor Emeritus effective July 1, 2013

PATRICK J. FAHEY, Department of Family Medicine with the title Professor Emeritus effective July 1, 2013

STEVEN I. GORDON, Knowlton School of Architecture with the title Professor Emeritus effective July 1, 2013

JOHN C. HUNTINGTON, Department History of Art with the title Professor Emeritus effective July 1, 2013

ALI KEYHANI, Department of Electrical and Computer Engineering with the title Professor Emeritus effective July 1, 2013

WILLIAM L. Marsh, Department of Pathology with the title Professor-Clinical Emeritus effective July 1, 2013

HOWARD J. MARCUM, Department of Mathematics (Newark) with the title Professor Emeritus effective July 1, 2013

CHARLES W. MASSEY, Department of Art with the title Professor Emeritus effective July 1, 2013

TERRY A. MILLER, Department of Chemistry and Biochemistry with the title Ohio Eminent Scholar Professor Emeritus effective July 1, 2013

BOBBY D. MOSER, Department of Animal Sciences with the title Professor Emeritus effective July 1, 2013

MARIA H. NEFF, Department of Psychiatry with the title Professor Emeritus effective September 1, 2013

LYNNE E. OLSON, Department of Veterinary Biosciences with the title Professor Emeritus effective September 1, 2013

MICHAEL F. PARA, Department of Internal Medicine with the title Professor Emeritus effective September 1, 2013

DEBORAH S. PARRIS, Department of Molecular Virology, Immunology and Medical Genetics with the title Professor Emeritus effective September 1, 2013

August 30, 2013 meeting, Board of Trustees

JOHN B. QUIGLEY, College of Law with the title Professor Emeritus effective July 1, 2013

ROBERT G. RASHID, College of Dentistry with the title Professor-Clinical Emeritus effective July 1, 2013

YOGESHWAR SAHAI, Department of Materials Science and Engineering with the title Professor Emeritus effective July 1, 2013

SHELDON G. SHORE, Department of Chemistry and Biochemistry with the title Professor Emeritus effective September 1, 2013

RICHARD D. SLEMONS, Department of Veterinary Preventive Medicine with the title Professor Emeritus effective July 1, 2013

PAUL C. STROMBERG, Department of Veterinary Biosciences with the title Professor Emeritus effective August 1, 2013

M. GUILLAUM WIENTJES, College of Pharmacy with the title Professor Emeritus effective July 1, 2013

MAMORU YAMAGUCHI, Department of Veterinary Biosciences with the title Professor Emeritus effective September 1, 2013

DANIEL J. BIRMINGHAM, Department of Internal Medicine with the title Associate Professor Emeritus effective September 1, 2013

MELANIE S. BRODNIK, School of Health and Rehabilitation Services with the title Associate Professor Emeritus effective July 1, 2013

PATRICIA A. CUNNINGHAM, Department of Human Sciences with the title Associate Professor Emeritus effective July 1, 2013

ROBERT M. DEPHILIP, School of Health and Rehabilitation Services with the title Associate Professor Emeritus effective July 1, 2013

JOHN H. HUGHES, Department of Molecular Virology, Immunology and Medical Genetics with the title Associate Professor Emeritus effective September 1, 2013

JEN H. LUCAS, Department of Physiology and Cell Biology with the title Associate Professor Emeritus effective July 1, 2013

GLEN R. NEEDHAM, Department of Entomology with the title Associate Professor Emeritus effective July 1, 2013

THOMAS E. NYGREN, Department of Psychology with the title Associate Professor Emeritus effective July 1, 2013

RICHARD D. SHIELS, Department of History with the title Associate Professor Emeritus effective July 1, 2013

KATHRYN STAFFORD, Department of Human Sciences with the title Associate Professor Emeritus effective July 1, 2013

VINCENE VERDUN, College of Law with the title Associate Professor Emeritus effective July 1, 2013

CHARLES E. WILSON, College of Law with the title Associate Professor Emeritus effective July 1, 2013

August 30, 2013 meeting, Board of Trustees

Promotions, Tenure and Reappointments

COLLEGE OF MEDICINE

PROMOTION TO PROFESSOR WITH TENURE

Basu, Sujit, Pathology effective September 1, 2013

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

McBride, Kim, Pediatrics effective September 1, 2013

Alvarez, Carlos, Pediatrics effective August 1, 2013

**COLLEGE OF MEDICINE
CLINICAL**

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL AND REAPPOINTMENT

Lindsey, David, Surgery effective September 1, 2013 and September 1, 2014

REAPPOINTMENT

Harris, Laura, School of Health and Rehabilitation Sciences effective September 1, 2014

Kegelmeyer, Deborah, School of Health and Rehabilitation Sciences effective September 1, 2014

Nahikian-Nelms, Marcia, School of Health and Rehabilitation Sciences effective September 1, 2014

Teaford, Margaret, School of Health and Rehabilitation Sciences effective September 1, 2014

**COLLEGE OF ENGINEERING
CLINICAL**

REAPPOINTMENT

Ezell, Kyle, Knowlton School of Architecture effective September 1, 2015

Rogers, Peter, Biomedical Engineering effective September 1, 2014

(APPENDIX IV)



FY 2013 New Fundraising Activity Report
New Fundraising Activity Progress
 7/1/2012 through 6/30/2013

	Activity	Goal	% Achieved	7/1/2011 through 6/30/2012	% Change
Outright Gifts and Pledges					
Cash and Securities	\$112,380,073			\$136,203,738	-17.49%
Real Estate	\$0			\$3,765,386	-100.00%
Gifts-in-Kind	\$5,601,984			\$5,346,108	4.79%
Pledges	\$106,430,666			\$75,816,246	40.38%
Matching Gift	\$1,845,583			\$1,745,189	5.75%
Recurring	\$2,891,091			\$2,889,491	0.06%
Total Outright Gifts and Pledges	\$229,149,397	\$213,287,753	107.44%	\$225,766,158	1.50%
Planned Gifts					
Irrevocable Planned Gifts	\$2,460,002			\$5,076,630	-51.54%
Revocable Planned Gifts	\$61,448,307			\$31,937,683	92.40%
Total Planned Gifts	\$63,908,309	\$54,321,747	117.65%	\$37,014,313	
Private Grants (OSP)	\$81,048,569	\$92,390,500	87.72%	\$98,626,824	-17.82%
Total Fundraising Activity	\$374,106,276	\$360,000,000	103.92%	\$361,407,295	3.51%
				Time Elapsed	100.00%



FY 2013 New Fundraising Activity Report
New Fundraising Activity Progress - Unit
 7/1/2012 through 6/30/2013

Unit	Outright Gifts and Pledges	Planned Gifts	OSU Foundation Activity	Private Grants (OSP)	Total Fundraising Activity	Goal	% Achieved
Academic Affairs	\$1,902,064	\$1,149,031	\$19,051,095	\$355,152	\$19,406,247	\$9,017,992	215.19%
Alumni Association	\$1,300,465	\$1,370,000	\$2,670,465	\$0	\$2,670,465	\$1,600,000	166.90%
Arts and Sciences (Colleges of the)	\$8,836,636	\$10,616,083	\$19,452,719	\$3,442,641	\$23,895,360	\$24,775,000	116.63%
Athletics	\$50,241,919	\$1,255,834	\$51,497,553	\$0	\$51,497,553	\$42,000,000	122.61%
Business (Fisher College of)	\$2,373,939	\$2,373,126	\$17,167,065	\$0	\$17,167,065	\$17,000,000	100.98%
Cancer (James / Solove)	\$51,365,208	\$8,452,770	\$59,817,978	\$11,136,086	\$70,954,064	\$60,000,000	118.28%
Dentistry (College of)	\$1,450,075	\$87,500	\$1,537,575	\$168,593	\$1,706,168	\$2,789,000	61.29%
Education and Human Ecology (College of)	\$5,171,345	\$1,741,484	\$6,912,809	\$1,263,855	\$8,176,644	\$7,750,675	105.50%
Engineering (College of)	\$19,877,284	\$3,592,190	\$23,469,475	\$24,912,493	\$48,381,968	\$38,024,000	127.24%
Food, Agricultural and Environ. Sciences (College of)	\$7,906,851	\$1,708,141	\$9,614,992	\$7,068,424	\$16,683,416	\$20,551,080	81.18%
Heart (Ross)	\$1,335,020	\$2,250,000	\$3,585,020	\$4,024,945	\$7,609,965	\$10,377,000	74.05%
Kirwan Institute	\$1,005,050	\$0	\$1,005,050	\$0	\$1,005,050	\$1,400,000	71.79%
Law (Michael E. Moritz College of)	\$3,063,761	\$50,000	\$3,613,761	\$100,000	\$3,713,761	\$5,100,000	72.82%
Medical Center (Wexner)	\$15,127,740	\$2,332,006	\$17,459,746	\$8,933,222	\$26,392,968	\$18,748,000	140.78%
Medicine (College of)	\$6,588,306	\$2,570,027	\$9,158,333	\$2,784,962	\$11,923,295	\$10,400,000	114.65%
Neurosciences	\$4,979,029	\$1,16,821	\$5,095,850	\$5,176,156	\$10,272,006	\$13,174,000	77.97%
Nursing (College of)	\$1,420,773	\$1,796,000	\$3,216,773	\$386,521	\$3,603,294	\$1,500,000	240.22%
Optometry (College of)	\$450,180	\$1,017,470	\$1,467,650	\$259,166	\$1,726,816	\$1,843,000	93.70%
OSU Lima	\$472,206	\$293	\$472,499	\$0	\$472,499	\$727,700	64.93%
OSU Mansfield	\$859,757	\$0	\$859,757	\$100,358	\$960,115	\$3,500,000	27.43%
OSU Marion	\$971,944	\$0	\$971,944	\$0	\$971,944	\$1,583,609	61.38%
OSU Newark	\$643,430	\$2,10,000	\$853,420	\$4,000	\$857,420	\$833,100	259.04%
Pharmacy (College of)	\$3,751,726	\$2,107,570	\$5,859,236	\$979,185	\$6,838,421	\$1,383,000	363.55%
Public Health (College of)	\$300,568	\$2,000,000	\$2,300,568	\$519,839	\$2,820,407	\$1,887,000	211.58%
Social Work (College of)	\$414,092	\$246,844	\$660,936	\$183,608	\$844,544	\$1,400,000	60.32%
Student Life	\$1,006,562	\$429,897	\$1,436,459	\$5,000	\$1,441,459	\$1,000,000	144.15%
University-wide Fundraising	\$3,724,500	\$2,510,371	\$6,234,871	\$1,812,743	\$8,047,214	\$35,284,004	22.81%
Veterinary Medicine (College of)	\$3,327,500	\$2,647,376	\$5,974,876	\$1,447,640	\$7,422,516	\$11,500,000	64.54%
Wexner Center for the Arts	\$4,760,841	\$95,000	\$4,855,841	\$4,000	\$4,859,841	\$8,780,000	55.35%
WOSU Public Stations	\$6,100,933	\$682,856	\$6,783,789	\$0	\$6,783,789	\$6,750,000	100.50%
Total	\$229,149,397	\$63,908,309	\$293,057,707	\$81,048,569	\$374,106,276	\$360,000,000	103.92%

Time Elapsed

100.00%



FY 2013 Philanthropic Receipts Report
Philanthropic Receipts
 7/1/2012 through 6/30/2013

	7/1/2012 through 6/30/2013	7/1/2011 through 6/30/2012	% Change
Outright Gift Receipts			
Cash and Securities	\$117,116,600	\$140,837,622	-16.84%
Gifts-in-Kind	\$5,601,984	\$5,346,108	4.79%
Real Estate	\$0	\$3,765,386	-100.00%
Outright Gift Receipts	\$122,718,583	\$149,949,115	-18.16%
Pledge Receipts	\$77,660,589	\$69,803,179	11.26%
Planned Gift Receipts			
Revocable Planned Gifts	\$12,696,216	\$10,445,695	21.54%
Irrevocable Planned Gifts	\$2,460,002	\$5,076,630	-51.54%
Planned Gift Receipts	\$15,156,218	\$15,522,324	-2.36%
Private Grant (OSP) Receipts	\$81,048,569	\$98,626,824	-17.82%
Philanthropic Receipts Total	\$296,583,960	\$333,901,442	-11.18%



THE OHIO STATE UNIVERSITY

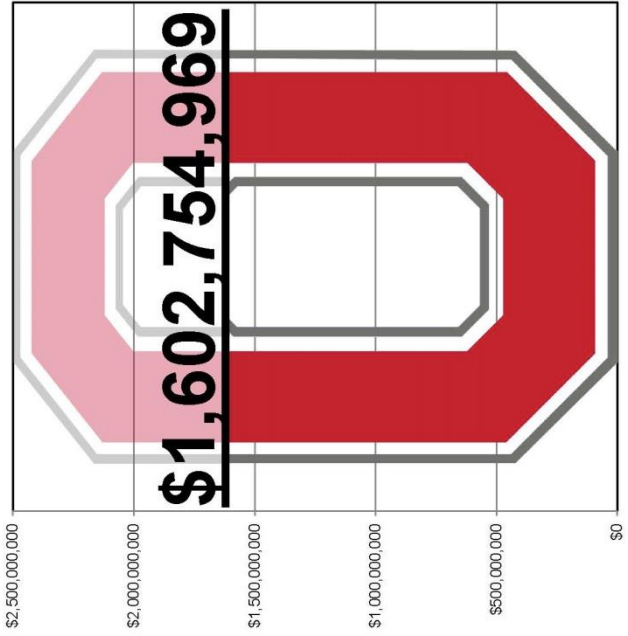
BUT FOR OHIO STATE

Dashboard Report

Campaign Progress

1/1/2009 through 6/30/2013 = \$1,602,754,969

I. Campaign Progress



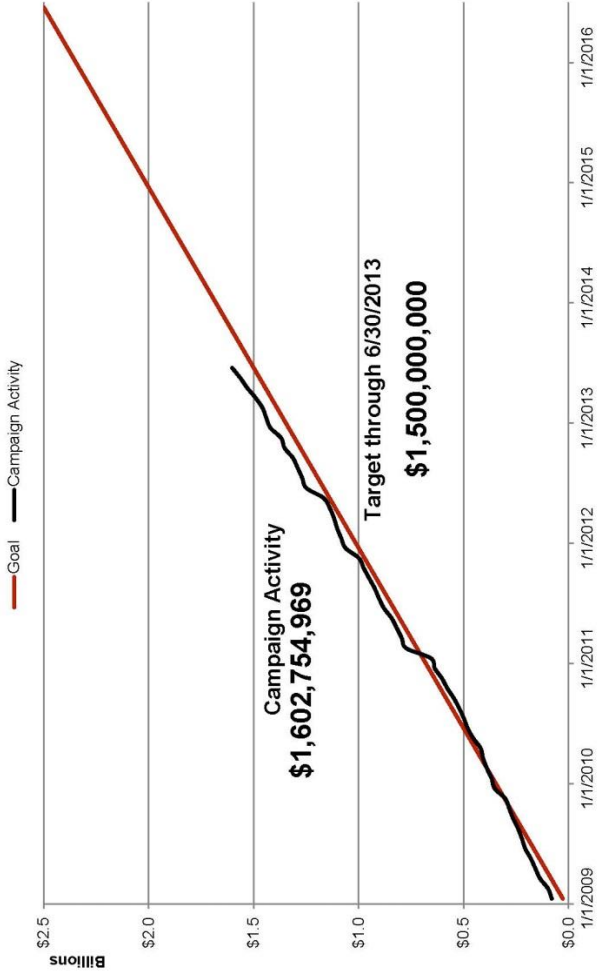


THE OHIO STATE UNIVERSITY

BUT FOR OHIO STATE
Dashboard Report

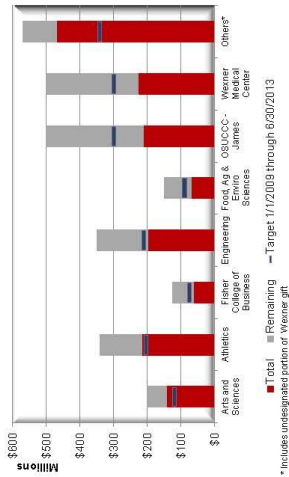
Campaign Progress vs. Time
1/1/2009 through 6/30/2013 = \$1,602,754,969

II. Campaign Progress



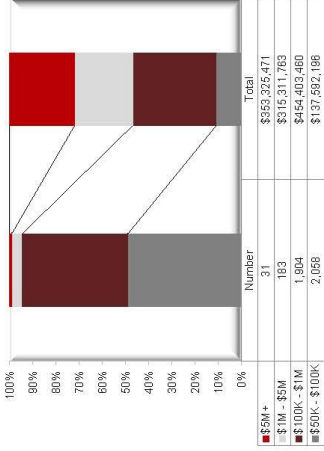
1/1/2009 through 6/30/2013 = \$1,602,754,969

III. Campaign Activity by Unit

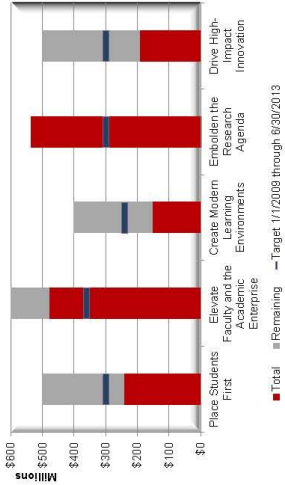


* Includes undesignated portion of Vendor gift

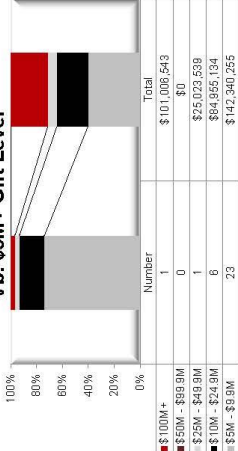
Va. Campaign Activity by Major Gift Level



IV. Campaign Activity by Objective

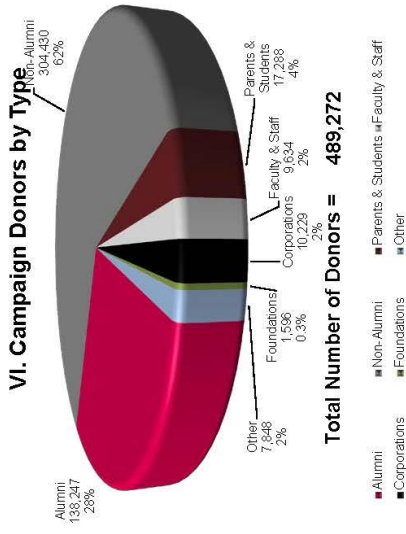


Vb. \$5M+ Gift Level

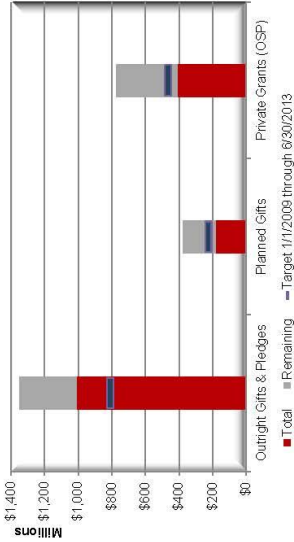




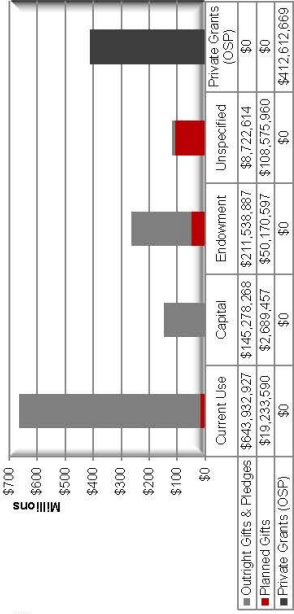
1/1/2009 through 6/30/2013 = \$1,602,764,969



VII. Campaign Activity by Gift Type



VIII. Campaign Activity by Fund Type



If an individual donor fits multiple types they are only counted in the highest level in the hierarchy listed below.

Donor Type Hierarchy	Level
Alumni	1
Parents	2
Faculty & Staff	3
Student	4
Non-Alumni	5

August 30, 2013 meeting, Board of Trustees

	<u>Amount Establishing Endowment *</u>	<u>Total Commitment</u>
<u>Change in Description of Named Endowed Fund</u>		
The Woody and Anne Hayes 1968 National Championship Athletic Scholarship Fund		
<u>Change in Name of Named Endowed Fund</u>		
From: The Optometry Scholarship Dinner Endowment Fund		
To: The Ohio State University College of Optometry Endowed General Scholarship Fund		
<u>Change in Name and Description of Named Endowed Fund</u>		
From: The Demkee Athletic Scholarship Fund		
To: The Demkee Athletic Scholarship Endowment Fund		
From: The Thomas Stickley International Graduate Scholarship Fund		
To: The Thomas Stickley International Graduate Student Research Fund		
<u>Establishment of Named Endowed Chair</u>		
Neil Klatskin Chair in Finance and Real Estate (Was established July 11, 2008, with gifts from the Charles and Lynne Klatskin Family Charitable Trust in memory of their son Neil Klatskin; used to provide an endowed chair position to support a distinguished scholar in finance and real estate who shall be required to conduct himself/herself in accordance with the highest standards of integrity and in conformance with all University codes and policies, including the University's code of ethics. The required funding level for a chair was met and the name and description are being revised August 30, 2013.)	\$1,625,622.67	\$1,500,000.00
<u>Establishment of Named Endowed Funds</u>		
N. Wayne and Mary Louise Westhoven Rhodus Endowed Fund (Is being established August 30, 2013, with gifts from Mr. and Mrs. Newell Wayne Rhodus Trust; used to provide fellowship support for graduate students enrolled in the College of Arts and Sciences studying in the Department of Mathematics whose area of concentration is numerical analysis or computation.)	\$1,367,508.30	\$1,295,669.01

August 30, 2013 meeting, Board of Trustees

<p>The Dr. Thomas E. and Dr. Jean D. Powers Endowed One Health Residency Fund (Is being established August 30, 2013, with gifts from Schering-Plough Foundation, Inc., Dr. Joseph S. McCracken, Dr. Thomas E. Powers, and Dr. Jean D. Powers; used to help to support the residency program at The Ohio State University College of Veterinary Medicine in One Health.)</p>	\$1,049,530.00	\$1,500,000.00
<p>*Reflects gifts received as of July 19, 2013</p>		
<p>The Carlos O. Miller Scholarship Fund (Is being established August 30, 2013, with a gift from Dr. Carlos O. Miller; used to establish an annual scholarship to a top science student from Jackson High School in Jackson, Ohio.)</p>	\$1,000,000.00	\$1,000,000.00
<p>Robert L. Ruberg, MD, Alumni Fund in Plastic Surgery (Is being established August 30, 2013, with an initial gift from OSU Plastic Surgery, LLC, and with additional gifts from colleagues, alumni, family, friends, and grateful patients, made in honor of the career and leadership of Dr. Robert L. Ruberg; used to support ongoing needs, program enhancements, or special initiatives to foster innovation in the Department of Plastic Surgery.)</p>	\$800,000.00	\$2,000,000.00
<p>The Bert and Iris Wolstein Men's Soccer Fund (Is being established August 30, 2013, with gifts from The Bertram L. and Iris S. Wolstein Foundation; used to pay the expenses of the annual Bert and Iris Wolstein Classic tournament, as approved by the director of athletics.)</p>	\$300,000.00	\$1,500,000.00
<p>Dr. Elbert B. and Carolyn B. Jasper Veterinary Public Health Scholar Fund (Is being established August 30, 2013, with gifts from Dr. Elbert B. and Carolyn B. Jasper; used to provide a scholarship for a student enrolled in the College of Veterinary Medicine who has already earned a DVM degree and is pursuing graduate work in veterinary public health within the Department of Veterinary Preventive Medicine.)</p>	\$298,035.70	\$372,646.00
<p>The Urban F. Meyer III and Shelley M. Meyer Endowment Fund for Cancer Research (Is being established August 30, 2013, with gifts from friends, colleagues, athletic community members, and enthusiasts given in honor of Urban F. Meyer III and Shelley M. Meyer in support of his advocacy to advance the cancer research program at The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute; used at The James to advance cancer research through innovative ideas, novel therapies, state-of-the-art technology, basic and translational research, and other initiatives to more quickly improve patient treatments and outcomes.)</p>	\$278,890.95	\$50,000.00

August 30, 2013 meeting, Board of Trustees

<p>Carol J. Fisher Graduate Support Fund for Reading and Literacy in Early Childhood Education (Is being established August 30, 2013, with estate gifts from Dr. Carol Jean Fisher; used to provide support to graduate students in the College of Education and Human Ecology's Department of Teaching and Learning with preference given to students pursuing specializations in early childhood education reading and literacy.)</p>	\$234,885.36	\$234,882.29
<p>The Helene Fuld Endowed Fund (Is being established August 30, 2013, with a grant from the Helene Fuld Health Trust; used to provide financial aid to students enrolled in the Masters Entry Program in the College of Nursing.)</p>	\$160,000.00	\$480,000.00
<p>Brutus Buckeye Ambassador Endowed Fund (Is being established August 30, 2013, with a gift from Linda Meeks; used to provide scholarship support for the students who represent The Ohio State University as Brutus Buckeye.)</p>	\$100,000.00	\$100,000.00
<p>Bernadine P. Healy, MD, Lectureship Fund in Women's Health (Is being established August 30, 2013, with a gift from the estate of Bernadine P. Healy, MD; used to support a lectureship program on women's health at The Ohio State University Wexner Medical Center to be held annually or as funding permits.)</p>	\$100,000.00	\$100,000.00
<p>Kriwinsky Family Scholarship Fund (Is being established August 30, 2013, with gifts from Dr. Mark Kriwinsky; used to provide renewable scholarships for graduate students enrolled in the College of Dentistry who are originally from northeast Ohio, preferably Cleveland, who intend to practice dentistry in that area, with first consideration given to students who are in their first year of the DDS program.)</p>	\$100,000.00	\$100,000.00
<p>The Richard L. Morgan Scholarship Fund in Medicine (Is being established August 30, 2013, with gifts from Dr. Richard L. Morgan; used to provide scholarships to medical students in the College of Medicine who demonstrate financial need, and are graduates of an Ohio high school and of an Ohio college or university.)</p>	\$100,000.00	\$100,000.00
<p>The Glen F. Aukerman, MD, Integrative Medicine Endowed Fund in Family Medicine (Is being established August 30, 2013, with gifts originally given by Dr. Glen Aukerman to <i>The Glen F. Aukerman, MD, Endowed Fund for Integrative Medicine</i>; used to support Department of Family Medicine's training and medical education of physicians and other health care professionals on integrative medicine nutrition and nutrigenomics.)</p>	\$86,825.60	\$86,825.60

August 30, 2013 meeting, Board of Trustees

<p>The Patty and Hank Kassigkeit Men's Ice Hockey Program Fund (Is being established August 30, 2013, with a gift from Patty and Hank Kassigkeit; used to supplement the budget of the men's ice hockey program.)</p>	\$75,000.00	\$150,000.00
<p>Dr. Charles R. Hancock Graduate Scholarship Fund in Urban Education (Is being established August 30, 2013, with gifts from Theresa Hancock; used to provide scholarship support to graduate students from under-represented groups who have expressed an interest in urban education with particular attention given to, but not limited to, African American, African, Caribbean, or Hispanic/Latino students.)</p>	\$70,888.00	\$50,000.00
<p>The Kathlene S. and Brian K. Hicks Student Leadership Scholarship Fund (Is being established August 30, 2013, with gifts from Kathlene Hicks and Brian Hicks; used to provide one or more merit-based, undergraduate scholarships to Ohio residents attending the Columbus campus, with preference given to first-generation college students who demonstrate leadership.)</p>	\$60,000.00	\$60,000.00
<p>The Pam Gartin and Tom Parker Graduate Scholarship Fund (Is being established August 30, 2013, with a gift from Pam Gartin and Tom Parker; used to support one scholarship for a graduate student in the College of Food, Agricultural, and Environmental Sciences as part of the Pat and Bobby Moser Scholars Program, with preference given to students pursuing graduate degrees through the Department of Food Science and Technology with emphasis on research aligned with the Center for Advanced Functional Foods Research and Entrepreneurship, and with particular attention given to, but not limited to, United States citizens or residents.)</p>	\$60,000.00	\$60,000.00
<p>The Dr. Jon R. Woods TBDBITL Marching Band Director's Fund (Is being established August 30, 2013, with gifts given in honor of Dr. Jon R. Woods; used at the discretion of the director of The Ohio State University Marching Band to support emerging priorities and opportunities.)</p>	\$52,034.16	\$50,000.00
<p>The Louise and David A. Braver Fund for the Arts (Is being established August 30, 2013, with a gift from Louise Braver, in memory of her husband; used to provide one non-renewable scholarship for a theatre student for international study of Shakespeare and theatre.)</p>	\$51,000.00	\$50,000.00

August 30, 2013 meeting, Board of Trustees

<p>The Alpha Gamma Rho Scholarship Fund (Is being established August 30, 2013, with gifts from Nathan M. and Julie C. Louiso; used to provide at least two non-renewable scholarships to undergraduate students who are attending the Columbus campus, are members of Alpha Gamma Rho, have a cumulative grade point average of 3.0 or higher, and belong to at least one club or organization.)</p>	\$50,195.00	\$50,000.00
<p>The Janice Pinter-Layne and Charles Layne Scholarship Fund (Is being established August 30, 2013, with gifts from Dr. Charles A. Layne and Ms. Janice Pinter Layne; used to provide one need-based scholarship to a full-time or part-time undergraduate student attending the Columbus campus who does not qualify for Pell Grants; preference shall be given to a student who has applied for a student loan and is a first-year or current student from Lorain County, Ohio.)</p>	\$50,084.50	\$50,000.00
<p>The Patrick and Jane O'Neill Endowed Scholarship Fund (Is being established August 30, 2013, with gifts from Patrick and Jane O'Neill; used to provide a scholarship to an undergraduate student pursuing a BS in pharmaceutical sciences interested in obtaining a graduate research degree.)</p>	\$50,000.29	\$50,000.00
<p>The Dr. Joseph Berkeley Memorial Scholarship Fund (Is being established August 30, 2013, with gifts from Dr. Alan Berkeley; used to provide one or more non-renewable scholarships to undergraduate students.)</p>	\$50,000.00	\$100,000.00
<p>The Erika and Paul-Henri Bourguignon Lecture Series in Art and Anthropology (Is being established August 30, 2013, with gifts from Elizabeth A. Salt; used to support an annual speaker on the subject of art and anthropology.)</p>	\$50,000.00	\$50,000.00
<p>Chick-fil-A Bowl Scholarship Fund (Is being established August 30, 2013, with gifts from Chick-fil-A Bowl and Chick-fil-A, Inc.; used to provide a renewable scholarship to an undergraduate student who graduated from the National Football Foundation's <i>Play It Smart</i> program at Carver, Douglass, Grady, Jackson, Mays, North Atlanta, South Atlanta, Therrell, or Washington High Schools in Atlanta, Georgia.)</p>	\$50,000.00	\$50,000.00
<p>Raymond and Lillian Fuller Medical Scholarship Fund (Is being established August 30, 2013, with gifts from Raymond E. Fuller, MD, and Lillian L. Fuller; used to support medical students with an interest in primary care, specifically internal medicine, family practice, or general pediatrics, with a preference given to those ranking in the top 25% of their class.)</p>	\$50,000.00	\$250,000.00

August 30, 2013 meeting, Board of Trustees

<p>David C. and Andria W. Goss Family Fund for Pancreatic Cancer Research (Is being established August 30, 2013, with gifts in memory of Andria W. Goss and David C. Goss, Lynn Ann Goss, Sharon "Shermie" Goss Orazen and David "Gus" Orazen, and Laura "Lauri" Goss Roman and Ronald J. Roman; used to support medical research, patient care, education, and outreach programs on pancreatic cancer at the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute or the Comprehensive Cancer Center.)</p>	\$50,000.00	\$50,000.00
<p>The Phillip and Gail Minerich Scholarship Fund (Is being established August 30, 2013, with a gift from Gail and Phillip Minerich; used to support one scholarship for an undergraduate student in the College of Food, Agricultural, and Environmental Sciences who is majoring in food science and has demonstrated financial need.)</p>	\$50,000.00	\$100,000.00
<p>Powers Family Support Fund in Parkinson's Disease (Is being established August 30, 2013, with gifts from James A. Powers and Anne K. Powers, PhD; used to support basic and translational research related to Parkinson's disease undertaken in the Department of Neurology in the College of Medicine.)</p>	\$50,000.00	\$50,000.00
<p>The Remembrance Park Maintenance Fund (Is being established August 30, 2013, with funds transferred from the Franklin County OSU Alumni Club Wall of Honor and Remembrance Park Fund; used for improvements, additions, and/or repairs for the Battelle Wall of Honor and/or Remembrance Park.)</p>	\$50,000.00	\$50,000.00
<p>The Margaret and Robert Scherer Family Scholarship Fund (Is being established August 30, 2013, with a gift from Peggy and Bob Scherer; used to support one four-year scholarship as part of the Pat and Bobby Moser Scholars Program, for an undergraduate student in the College of Food, Agricultural, and Environmental Sciences who is a resident of Ohio, with preference given to the following counties in this order: Pickaway, Fayette, Ross.)</p>	\$50,000.00	\$60,000.00
<p>Helen Swank Voice Research and Teaching Lab Endowment Fund (Is being established August 30, 2013, with gifts from Helen Swank; used to support the activities of the Helen Swank Voice Research and Teaching Lab in the College of Arts and Sciences.)</p>	\$50,000.00	\$50,000.00

August 30, 2013 meeting, Board of Trustees

<p>Lt. Col. Thomas H. Criqui and Capt. Leo S. Hillebrand, Jr., Endowment Fund (Is being established August 30, 2013, with gifts from Lt. Col. Thomas H. Criqui, in memory of Capt. Leo S. Hillebrand, Jr., USMC, who was killed in action at Iwo Jima during WWII; used for need-based scholarship support to students with a 2.25 minimum grade point average who have shown outstanding performance in high school or at the University, and are in a United States military related program, with preference given to students in the following priority: non-scholarship U.S. Air Force ROTC contracted cadets in their junior or senior year; non-scholarship U.S. Air Force ROTC contracted cadets; U.S. Air Force ROTC contracted cadets; U.S. Marine Option Midshipmen; U.S. Navy Option Midshipmen; U.S. Army cadets: other students as deemed appropriate for this scholarship by the University.)</p>	<p>\$25,000.00</p>	<p>\$25,000.00</p>
<p>The Jeanette Zupancic Fund (Is being established August 30, 2013, with gifts from Stephen P. Butt; used at the discretion of the dean of the College of Social Work.)</p>	<p>\$25,000.00</p>	<p>\$25,000.00</p>
<p>William E. Nelson, Jr., Scholarship Fund (Is being established August 30, 2013, with gifts from friends, family, and colleagues; used to provide scholarships for undergraduate students majoring or minoring in African American and African studies, formerly known as Black studies, or graduate students seeking a Master of Arts in African American and African studies.)</p>	<p>\$16,379.00</p>	<p>\$15,000.00</p>
<p><u>Change in Description of Named Endowed Fund</u></p>		
<p>Glen F. Aukerman, MD, Endowed Fund for Integrative Medicine</p>		
<p><u>Change in Name of Named Endowed Fund</u></p>		
<p>From: The Rhonda and Michael Murnane Scholarship Fund in Honor of Donald Dunn To: Donald G. Dunn World War II Scholarship Fund</p>		
<p><u>Fund Closure</u></p>		
<p>The Lowe Family Scholarship Fund</p>		
<p>TOTAL</p>	<p>\$8,686,879.53</p>	

August 30, 2013 meeting, Board of Trustees

**The Woody and Anne Hayes 1968 National Championship
Athletic Scholarship Fund**

The Woody and Anne Hayes 1968 National Championship Athletic Scholarship Fund was established April 7, 1989, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from members of The Ohio State University's 1968 national championship football team and their families. The description is being revised on August 30, 2013.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

The annual distribution from this fund shall be used to provide or supplement educational costs toward a degree at The Ohio State University for former Ohio State University varsity football players through the Department of Athletics' Degree Completion Program (or a similar program, if no longer in existence), and for current or former Ohio State University varsity football coaches and their spouses, children, and grandchildren, provided they are not current or former varsity student-athletes. Recipients of educational scholarship assistance from this endowment will be selected and approved by the director of athletics, in cooperation with Student Financial Aid.

In any given year that the endowment distribution is not fully used for educational needs, the unused portion may be used at the discretion of the director of athletics to enhance the varsity football program.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the senior administrative official of the University who has direct responsibility for the intercollegiate varsity athletic program at The Ohio State University.

**The Ohio State University College of Optometry
Endowed General Scholarship Fund**

The Optometry Scholarship Dinner Endowment Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University with gifts from numerous donors. The fund name is being revised on August 30, 2013.

The annual distribution from this fund shall provide scholarships for students studying optometry at The Ohio State University College of Optometry. Scholarship recipients will be selected by the dean of the College of Optometry, in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as

August 30, 2013 meeting, Board of Trustees

recommended by the dean of the College of Optometry. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

The Demkee Athletic Scholarship Endowment Fund

The Demkee Athletic Scholarship Fund was established February 1, 1985, by the Board of Trustees of The Ohio State University with a gift from the Demkee family of Wooster, Ohio, through the Demkee Scholarship Fund. The name was changed to The Demkee Athletic Award Endowment Fund and the description was revised April 4, 2008. The fund name and description are being further revised on August 30, 2013.

The annual distribution from this fund shall be used to provide scholarships for undergraduate student-athletes in good academic standing who are involved in a varsity athletic program, with preference given to students who have expressed an interest in pursuing a career in dentistry or dental hygiene. Scholarship recipients shall be selected by the director of athletics, who may consult with the dean of the College of Dentistry at his/her discretion.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law, or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of athletics.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donors, should they be alive, and from the director of athletics, in consultation with the dean of the College of Dentistry.

The Thomas Stickley International Graduate Student Research Fund

The Thomas Stickley International Graduate Scholarship Fund was established May 4, 1989, by the Board of Trustees of The Ohio State University with gifts from Mary Jane Sayre Stickley (BS 1965); Development Alternatives, Inc. of Washington, D.C.; and friends of the late S. Thomas Stickley (former 4-H Extension Agent, BS 1956, MS 1964, PhD 1968). The name and description are being revised on August 30, 2013.

The annual distribution from this fund shall support the research of international graduate students in the area of international development economics through the Department of Agricultural, Environmental, and Development Economics (AEDE), as determined by the chair of AEDE, in consultation with Student Financial Aid and approved by the vice president for agricultural administration and executive dean for the College of Food, Agricultural, and Environmental Sciences or his/her designee. Expenditures may include, but are not limited to, seed grants for larger projects, travel, and data collection. It is the donors' desire that the research support be granted with particular attention to, but not limited to, students from Haiti and the Sahelian countries of West Africa whose major

August 30, 2013 meeting, Board of Trustees

course of study is rural finance or agricultural economics. If possible, AEDE shall keep Mary Jane Stickley or her designee apprised of the selection process.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law, or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for agricultural administration and executive dean for the College of Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from Mary Jane Sayre Stickley or her designee, if possible, and the vice president for agricultural administration and executive dean for the College of Food, Agricultural, and Environmental Sciences.

Neil Klatskin Chair in Finance and Real Estate

The Neil Klatskin Chair Fund in Finance and Real Estate at the Fisher College of Business, The Ohio State University, was established July 11, 2008, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Charles and Lynne Klatskin Family Charitable Trust, in memory of their son, Neil Klatskin (BSBA 1982). The required funding level for a chair was met and the name and description are being revised August 30, 2013.

The endowment fund (as defined below) established by the donors shall be used for the Neil Klatskin Chair in Finance and Real Estate at the Fisher College of Business. There shall be an annual distribution from the endowment fund to provide an endowed chair position to support a distinguished scholar in finance and real estate. The professor holding the chair shall hold a PhD and shall be required to conduct himself/herself in accordance with the highest standards of integrity and in conformance with all University codes and policies, including the University's code of ethics. Appointment to the Neil Klatskin Chair in Finance and Real Estate shall be recommended by the dean of the Fisher College of Business, with the prior consultation of the donors, to the executive vice president and provost and the Board of Trustees for their approval.

The endowment must be used only for the chair position. In any given year that the endowment distribution is not fully needed to fund the chair position, the unused portion of the distribution shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a reasonable and customary fee may be assessed against the endowment portfolio for the University's costs of development and fund management at the University's standard rate.

August 30, 2013 meeting, Board of Trustees

It is the intent of the donors and the University that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then the donors shall be promptly notified and shall determine an alternate use for the endowment fund at the University. The donors shall consult with the dean of Fisher College of Business and consider the recommendation of the dean of Fisher College of Business, the Foundation's Board of Directors, and the University's Board of Trustees to determine an alternative designation as nearly aligned with the original intent of the contribution.

The endowment fund shall in no event be used for any other purpose without the express approval of the donors. If the donors are not alive, then the dean of the Fisher College of Business, with the approval of the Foundation Board of Directors and the University's Board of Trustees, may select an alternative designation as nearly aligned with the original intent of the contribution as good conscience and need dictate, it being understood that the donors desire the fund to be at the Fisher College of Business and to relate to finance and real estate, and the name of their son be recognized and used with respect to the fund.

N. Wayne and Mary Louise Westhoven Rhodus Endowed Fund

It is proposed that the N. Wayne and Mary Louise Westhoven Rhodus Endowed Fund be established August 30, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Mr. and Mrs. Newell Wayne Rhodus Trust.

The annual distribution from this fund shall provide fellowship support for graduate students enrolled in the College of Arts and Sciences, studying in the Department of Mathematics, whose area of concentration is numerical analysis or computation. Recipients shall be selected by the department's chair, and in consultation with Student Financial Aid. It is the donor's desire that the fellowships be awarded with particular attention to, but not limited to, United States citizens or residents.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law, or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chair of the Department of Mathematics.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the chair of the Department of Mathematics. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Dr. Thomas E. and Dr. Jean D. Powers Endowed One Health Residency Fund

It is proposed that The Dr. Thomas E. and Dr. Jean D. Powers Endowed One Health Residency Fund be established August 30, 2013, by the Board of Trustees of The Ohio State University, with gifts from Schering-Plough Foundation, Inc.; Dr. Joseph S. McCracken (DVM 1979, MS 1980); Dr. Thomas E. Powers (DVM 1953, PhD 1960); and Dr. Jean D. Powers.

The One Health Residency program will train veterinarians to investigate emerging wildlife health and disease issues within the context of the changing natural world. The One Health Residency program is the only program in the country that connects its participants to both a major zoo and a living laboratory, such as *the Wilds*. This program is unlike any other currently available for dedicated veterinarians seeking sustainable solutions to help humans coexist harmoniously with other species.

The annual distribution from this fund shall help to support the residency program at The Ohio State University College of Veterinary Medicine in One Health, as approved by the college's dean, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law, or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University reserves the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University shall consult the dean of the College of Veterinary Medicine. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University.

The Carlos O. Miller Scholarship Fund

It is proposed that The Carlos O. Miller Scholarship Fund be established August 30, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Dr. Carlos O. Miller (BS 1948, MA 1949, PhD 1951) of Indianapolis, Indiana.

The annual distribution from this fund shall be used to establish an annual scholarship to a top science student from Jackson High School in Jackson, Ohio. The scholarship may be awarded to the same student for up to four years. The recipient shall be chosen annually by the Jackson High School science teachers, but the choice must be regarded as truly worthy by The Ohio State University and Student Financial Aid. Need should be considered as a deciding factor if two or more candidates of nearly equal quality are available. Recipients must emphasize the basic, natural sciences in their studies. More than one award may be made simultaneously, but the scholarship award should be sufficient, if possible, to provide the major support of the student. If Jackson High School should cease to exist, the awards shall be made to students from the high school(s)

August 30, 2013 meeting, Board of Trustees

serving essentially the same constituency as now serviced by Jackson High School, and the awardees shall be chosen by the science teachers of the successor school(s).

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of Student Financial Aid. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Robert L. Ruberg, MD, Alumni Fund in Plastic Surgery

It is proposed that the Robert L. Ruberg, MD, Alumni Fund in Plastic Surgery be established August 30, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an initial gift from OSU Plastic Surgery, LLC, and with additional gifts from colleagues, alumni, family, friends, and grateful patients, made in honor of the career and leadership of Dr. Robert L. Ruberg of Gahanna, Ohio.

Dr. Ruberg joined the Department of Surgery as an assistant professor in 1975 and was promoted to professor in 1998. In 2012, he became a professor emeritus. Over the course of his 37-year career, his leadership has advanced medical education, patient care, and the field of plastic surgery. Ruberg held a multitude of leadership positions during his tenure at Ohio State, including director of the Division of Plastic Surgery (1985-2004, 2006-2007), co-director and director of the Burn Center (1977-1995), and chief-of-staff at University Hospitals (1993-1997). Additionally, Ruberg has served on numerous hospital committees.

Ruberg has also made significant contributions to Ohio State in the field of medical education. While remaining active in a variety of regional and national professional societies, he has authored or edited more than 100 articles, abstracts, books, and presentations. At the College of Medicine, he was the chair of the Executive Curriculum Committee for 13 years (1985-1998) and served as the vice dean for education from 2011-2012. Always willing to give of his time, Ruberg has also served on the college's admissions committee, where he interviewed prospective students during their visits to campus. On numerous occasions, medical students have recognized him with the surgery departments "Best Teacher Award." In 1997, he received the Medical Alumni Society's Faculty Teaching Award, which honors outstanding teaching contributions to the College of Medicine.

The annual distribution from this fund shall be used to support ongoing needs, program enhancements, or special initiatives to foster innovation in the Department of Plastic Surgery as allocated by the dean of the College of Medicine, in consultation with the chair of the department and the senior vice president for health sciences.

August 30, 2013 meeting, Board of Trustees

Should the endowment principal balance reach \$1,000,000 for a professorship or \$2,000,000 for a chair position by June 30, 2018, the endowment shall be revised accordingly when the respective funding level is reached to the *Robert L. Ruberg M.D. Alumni Professorship (or Chair) in Plastic Surgery*. After June 30, 2018, the fund may be revised if the endowment principal reaches the minimum funding level for a professor or chair required at that date. The annual distribution shall support a professorship or chair position for a nationally or internationally recognized physician faculty member in clinical or academic leadership in the field of plastic surgery. The appointment to the position shall be made by the Board of Trustees of The Ohio State University, as recommended by the dean of the College of Medicine, in consultation with the senior vice president for health sciences and the chair of the Department of Plastic Surgery. The activities of the holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donor, as well as the academic and research standards of University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Medicine, the chair of the Department of Plastic Surgery, and the senior vice president for health sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Bert and Iris Wolstein Men's Soccer Fund

It is proposed that The Bert and Iris Wolstein Men's Soccer Fund be established August 30, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from The Bertram L. and Iris S. Wolstein Foundation.

The annual distribution from this fund shall be used to pay the expenses of the annual Bert and Iris Wolstein Classic tournament, as approved by the director of athletics. Any remaining amount shall be used at the discretion of the head coach of the men's soccer team.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of athletics, in consultation with the head coach of the men's soccer team.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

August 30, 2013 meeting, Board of Trustees

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of athletics. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Dr. Elbert B. and Carolyn B. Jasper Veterinary Public Health Scholar Fund

It is proposed that the Dr. Elbert B. and Carolyn B. Jasper Veterinary Public Health Scholar Fund be established August 30, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Elbert B. (DVM 1949) and Carolyn B. Jasper of Berea, Ohio.

The annual distribution from this fund shall be used to provide a scholarship for a student enrolled in the College of Veterinary Medicine who has already earned a DVM degree and is pursuing graduate work in veterinary public health within the Department of Veterinary Preventive Medicine. The scholarship recipient shall be selected by the chairperson of the Department of Veterinary Preventive Medicine, in consultation with the Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law, or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Veterinary Medicine, in consultation with the chairperson of the Department of Veterinary Preventive Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of Dr. Jasper that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from Dr. Jasper, if possible, and the dean of the College of Veterinary Medicine, in consultation with the chairperson of the Department of Veterinary Preventive Medicine.

The Urban F. Meyer III and Shelley M. Meyer Endowment Fund for Cancer Research

It is proposed that The Urban F. Meyer III and Shelley M. Meyer Endowment Fund for Cancer Research be established August 30, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends, colleagues, athletic community members, and enthusiasts given in honor of Urban F. Meyer III and Shelley M. Meyer in support of his advocacy to advance the cancer research program at The

August 30, 2013 meeting, Board of Trustees

Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute (The James).

The annual distribution from this fund shall be used at The James to advance cancer research through innovative ideas, novel therapies, state-of-the-art technology, basic and translational research, and other initiatives to more quickly improve patient treatments and outcomes. Allocation and approval of the distribution shall be made by the chief executive officer of The James and by the director of the Comprehensive Cancer Center (CCC), in consultation with the senior vice president for health sciences.

A portion of the endowment principal may be transferred to establish new endowed professorships or chairs at the discretion of the chief executive officer of The James. The fund must maintain a principal balance greater than or equal to the minimum endowment funding level at the time of transfer. The minimum funding level for new endowed professorships created by transfers from this fund shall be \$1 million if created by December 31, 2017. The minimum funding level for new endowed chairs created by transfers from this fund shall be \$2 million if created by December 31, 2017. After December 31, 2017, new funds must meet minimum funding levels at that time. The annual distribution from new endowed professorships or chairs shall be used to support a nationally eminent faculty member in The James. The names of the professorships or chairs shall be determined in the future at the discretion of Urban F. Meyer III and/or Shelley M. Meyer, if possible.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chief executive officer of The James.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donors, and as recommended and approved by the chief executive officer of The James, director of the CCC, dean of the college, and the senior vice president for health sciences.

Carol J. Fisher Graduate Support Fund for Reading and Literacy in Early Childhood Education

It is proposed that the Carol J. Fisher Graduate Support Fund for Reading and Literacy in Early Childhood Education be established August 30, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with estate gifts from Dr. Carol Jean Fisher (BA 1955, PhD 1972).

The annual distribution from this fund shall provide support to graduate students in the College of Education and Human Ecology's Department of Teaching and Learning. Preference shall be given to students pursuing specializations in early childhood education reading and literacy. Scholarship recipients shall be selected by the department's chair, in consultation with Student Financial Aid.

August 30, 2013 meeting, Board of Trustees

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law, or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of the Department of Teaching and Learning. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Helene Fuld Endowed Fund

It is proposed that The Helene Fuld Endowed Fund be established August 30, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a grant from the Helene Fuld Health Trust.

The annual distribution from this fund shall be used to provide financial aid to students enrolled in the Masters Entry Program in the College of Nursing. Recipients shall be selected by the college's dean, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law, or University policy.

If the College of Nursing makes a material change to the Masters Entry Program, the college shall consult a representative of the Helene Fuld Health Trust. If the college eliminates the program, the annual distribution shall be used to assist nursing students in other nursing programs offered by the college. If the University no longer offers educational programs in nursing, the principal balance plus any unspent distribution shall be transferred to an accredited nursing school, preferably in the central Ohio region.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Nursing.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if

August 30, 2013 meeting, Board of Trustees

such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Nursing. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Brutus Buckeye Ambassador Endowed Fund

It is proposed that the Brutus Buckeye Ambassador Endowed Fund be established August 30, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Linda Meeks, inspired by Oliver Meeks Langan, Reed James Langan, and children of all ages who support Brutus Buckeye.

The annual distribution from this fund shall provide scholarship support for the students who represent The Ohio State University as Brutus Buckeye, as determined by the Office of Student Life, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law, or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of the Office of Student Life. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Bernadine P. Healy, MD, Lectureship Fund in Women's Health

It is proposed that the Bernadine P. Healy, MD, Lectureship Fund in Women's Health be established August 30, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Bernadine P. Healy, MD, of Gates Mills, Ohio.

Dr. Healy, a cardiologist, held numerous leadership roles in medicine and government, during which she championed studies that overturned false assumptions about women's health. As the first female director of the National Institutes of Health from 1991 to 1993, she reversed policies that excluded women from clinical trials and began the Women's Health Initiative, a \$625 million study of cardiovascular disease, osteoporosis, and cancer in women. During her accomplished career, she was president of the national offices of American Red Cross (1999-2001) and of the American Heart Association (1988-1989), as well as a health commentator for CBS News and PBS-TV, and columnist for *U.S. News and World Report*.

August 30, 2013 meeting, Board of Trustees

She was the first female dean of the College of Medicine at The Ohio State University from 1995 to 1999, where she led development of a public health school, two institutes (heart and lung, musculoskeletal), and an orthopaedics department, and helped the college become a National Center of Excellence in Women's Health.

The annual distribution from this fund shall support a lectureship program on women's health at The Ohio State University Wexner Medical Center to be held annually, or as funding permits. Allocation of the distribution shall be made at the recommendation and approval of the executive director of the Center for Women's Health, in consultation with the senior vice president for health sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive director of the Center for Women's Health and the senior vice president for health sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the executive director of the Center for Women's Health and the senior vice president for health sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Kriwinsky Family Scholarship Fund

It is proposed that the Kriwinsky Family Scholarship Fund be established August 30, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Mark Kriwinsky (DDS 1980).

The annual distribution from this fund shall provide renewable scholarships for graduate students enrolled in the College of Dentistry who are originally from northeast Ohio, preferably Cleveland, who intend to practice dentistry in that area. First preference shall be given to students who are in their first year of the DDS program (D1). If there is not a qualified D1 candidate in the year of allocation, the funds may be provided to prior awardees of this fund still in the DDS program. If there are multiple qualified candidates, financial need may be taken into consideration. Scholarship recipients shall be selected by the college's dean, in consultation with Student Financial Aid. It is the donor's desire that the scholarships be awarded with particular attention to, but not limited to, students of Jewish faith.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law, or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

August 30, 2013 meeting, Board of Trustees

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above or designated family member, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Dentistry. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Richard L. Morgan Scholarship Fund in Medicine

It is proposed that The Richard L. Morgan Scholarship Fund in Medicine be established August 30, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Richard L. Morgan (BS 1954, MD 1959) of Phoenix, Arizona.

The annual distribution shall be used to provide scholarships to medical students in the College of Medicine who demonstrate financial need. Recipients must be graduates of an Ohio high school and of an Ohio college or university. Financial need for this scholarship is defined as having annual income less than \$80,000 (as shown on FAFSA form as the adjusted gross income reported for federal income tax). The annual income limit shall be adjusted for inflation each year by the college's Student Financial Services office, beginning with the year the endowment is authorized by the Board of Trustees. Recipients shall be selected by the College of Medicine Scholarship Committee, in consultation with Student Financial Aid, and be approved by the dean of the College of Medicine.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Medicine, in consultation with the senior vice president for health sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Glen F. Aukerman, MD, Integrative Medicine Endowed Fund in Family Medicine

It is proposed that The Glen F. Aukerman, MD, Integrative Medicine Endowed Fund in Family Medicine be established August 30, 2013, by the Board of Trustees of The Ohio State University, with gifts originally given to The Glen F. Aukerman, MD, Endowed Fund

August 30, 2013 meeting, Board of Trustees

for Integrative Medicine from Dr. Glen Aukerman (MD 1964). Dr. Aukerman's gifts are being transferred to establish a new endowed fund.

Dr. Aukerman joined the Department of Family Medicine initially in 1983 as volunteer clinical assistant professor. He returned to The Ohio State University as professor in 1995, having also served as department chairman until 1998. In 2004, he became the director of the Division of Integrative Medicine and in the same year, he lead the creation of the Center for Integrative Medicine. He became professor emeritus in 2013. This fund is to advance total patient care through the integration of complementary modalities with traditional western medicine to produce optimum patient outcomes.

The annual distribution from this fund shall support Department of Family Medicine's training and medical education of physicians and other health care professionals on integrative medicine nutrition and nutrigenomics. Allocation of the distribution shall be made at the recommendation and approval of the chair of the Department of Family Medicine, in consultation with the dean of the College of Medicine and the senior vice president for health sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor(s) that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor(s) named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University shall consult the chair of the Department of Family Medicine, dean of the College of Medicine and the senior vice president for health sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Patty and Hank Kassigkeit Men's Ice Hockey Program Fund

It is proposed that The Patty and Hank Kassigkeit Men's Ice Hockey Program Fund be established August 30, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Patty and Hank (BS 1970) Kassigkeit from Moreland Hills, Ohio.

The annual distribution from this fund shall supplement the budget of the men's ice hockey program at the discretion of the head coach.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the

August 30, 2013 meeting, Board of Trustees

original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and the director of the Department of Athletics.

Dr. Charles R. Hancock Graduate Scholarship Fund in Urban Education

It is proposed that Dr. Charles R. Hancock Graduate Scholarship Fund in Urban Education be established August 30, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, gifts from Theresa Hancock.

The annual distribution from this fund shall be used to provide scholarship support to graduate students from under-represented groups who have expressed an interest in urban education. Scholarship recipients shall be selected by the dean of the College of Education and Human Ecology, in consultation with Student Financial Aid. It is the donor's desire that the scholarship(s) be awarded with particular attention to, but not limited to, African American, African, Caribbean, or Hispanic/Latino students.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law, or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and the dean of the College of Education and Human Ecology.

The Kathlene S. and Brian K. Hicks Student Leadership Scholarship Fund

It is proposed that The Kathlene S. and Brian K. Hicks Student Leadership Scholarship Fund be established August 30, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Kathlene Hicks (BS 1987, MA 1994) and Brian Hicks (BS 1987) from Dublin, Ohio.

The annual distribution from this fund shall provide one or more merit-based, undergraduate scholarships to Ohio residents attending the Columbus campus, with preference given to first-generation college students. Eligible recipients must have demonstrated leadership in high school (for incoming first-year students) or college (for continuing students). The scholarship is renewable for up to five years, as long as the student remains in good standing. Scholarship recipients shall be selected by Student Financial Aid.

It is the donors' intention to provide significant financial assistance to a student(s). The University will make every effort to notify the donors prior to offering multiple scholarships in a given year.

August 30, 2013 meeting, Board of Trustees

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law, or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult Student Financial Aid. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Pam Gartin and Tom Parker Graduate Scholarship Fund

It is proposed that The Pam Gartin and Tom Parker Graduate Scholarship Fund be established August 30, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Pam Gartin (BS 1973, Human Resources) and Tom Parker (BS 1943, Business Administration) of Columbus, Ohio.

The annual distribution from this fund shall be used to support one scholarship for a graduate student in the College of Food, Agricultural, and Environmental Sciences, as part of the Pat and Bobby Moser Scholars Program. Preference shall be given to students pursuing graduate degrees through the Department of Food Science and Technology, with emphasis on research aligned with the Center for Advanced Functional Foods Research and Entrepreneurship. Preference shall also be given with particular attention to, but not limited to, United States citizens or residents. Scholarship recipients shall be selected by the college's scholarship selection committee, in accordance with guidelines and procedures established by the dean of the college or his/her designee for scholarship administration, and in consultation with the chair of the Department of Food Science and Technology, as appropriate, and the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law, or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean or director.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

August 30, 2013 meeting, Board of Trustees

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and the vice president for agricultural administration and dean of the College of Food, Agricultural, and Environmental Sciences.

The Dr. Jon R. Woods TBDBITL Marching Band Director's Fund

It is proposed that The Dr. Jon R. Woods TBDBITL Marching Band Director's Fund be established August 30, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts given in honor of Dr. Jon R. Woods.

The annual distribution from this fund shall be used at the discretion of the director of The Ohio State University Marching Band to support emerging priorities and opportunities for the all brass and percussion marching band. The fund will be administered by the director of the School of Music.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the School of Music, in consultation with the director of The Ohio State University Marching Band.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and the director of the School of Music and the director of The Ohio State University Marching Band.

The Louise and David A. Braver Fund for the Arts

It is proposed that The Louise and David A. Braver Fund for the Arts in the Department of Theatre in the College of Arts and Science and the Wexner Center for the Arts be established August 30, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Louise Braver, in memory of her husband, David A. Braver (BSBA 1956).

Every other year, the annual distribution from this fund shall provide one non-renewable scholarship for a theatre student for international study of Shakespeare and theatre. This scholarship is open to all theatre majors. Recipients shall be selected by the chair of the Department of Theatre, in consultation with the University's Office of Student Financial Aid. The theatre department's chair shall make arrangements for the recipient to provide members of the Braver family a yearly overview of his/her experience.

In alternating years, the fund's annual distribution shall be used by the Wexner Center's curatorial staff for research, as approved the director of the Center.

August 30, 2013 meeting, Board of Trustees

The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or part, to be contrary to federal or state law, or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal, and the chair of the Department of Theatre or the director of the Wexner Center shall inform members of the Braver family.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be determined in cooperation with the donor or her designee, in consultation with the chair of the Department of Theatre and the executive dean of the College of Arts and Science, and designated by the Foundation's Board of Directors and the University's Board of Trustees.

The Alpha Gamma Rho Scholarship Fund

It is proposed that The Alpha Gamma Rho Scholarship Fund be established August 30, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Nathan M. (BS 2000) and Julie C. (BS 2002, MS 2004) Louiso.

The annual distribution from this fund shall provide at least two non-renewable scholarships to undergraduate students who are attending the Columbus campus. To qualify, candidates must be members of Alpha Gamma Rho, have a cumulative grade point average of 3.0 or higher, and be a member of at least one club or organization. Scholarship recipients shall be selected by the College of Food, Agricultural, and Environmental Sciences Scholarship Committee under the guidelines approved by the dean of the college or his/her designee, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law, or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and the dean of the College of Food, Agricultural, and Environmental Sciences.

August 30, 2013 meeting, Board of Trustees

The Janice Pinter-Layne and Charles Layne Scholarship Fund

It is proposed that The Janice Pinter-Layne and Charles Layne Scholarship Fund be established August 30, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Charles A. Layne (BS 1966, PhD 1974) and Ms. Janice Pinter-Layne (BS 1974).

Janice, who has wonderful memories of growing up in Lorain County, Ohio, always dreamed of attending The Ohio State University. For Janice, receiving a scholarship to The Ohio State University was truly a dream come true. Her time at Ohio State was filled with great experiences, creating a lifetime of memories. Janice and Chuck met on the Ohio State campus and later married. The education they received at Ohio State prepared them for successful careers and the opportunity to live in several different states; but no matter where their travels took them, they always found a fellow Buckeye with whom to bond and forge long-lasting friendships.

Janice and Chuck have established this scholarship to express their gratitude to the community of Lorain County, Ohio, and The Ohio State University for helping them fulfill their dreams, and to help make dreams come true for future Buckeyes.

The annual distribution from this fund shall be used to provide one need-based scholarship to a full-time or part-time undergraduate student attending the Columbus campus. It is the donors' desire that the scholarship be given to a student who does not qualify for Pell Grants, with preference given to a student who has applied for a student loan. First preference is to support a first-year or current student from Lorain County, Ohio.

The recipient must have a class rank comparable to a cumulative 3.0 grade point average (GPA) to be eligible for the scholarship. The scholarship is renewable up to 8 semesters, as long as the recipient maintains a cumulative 3.0 GPA and has demonstrated financial need. The scholarship may be used towards the cost of tuition, room and board, books and supplies, and miscellaneous educational expenses. The Office of Student Financial Aid will administer this scholarship fund.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law, or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and the director of the Office of Student Financial Aid.

The Patrick and Jane O'Neill Endowed Scholarship Fund

It is proposed that The Patrick and Jane O'Neill Endowed Scholarship Fund be established August 30, 2013, by the Board of Trustees of The Ohio State University, in

August 30, 2013 meeting, Board of Trustees

accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Patrick (BS 1972, PhD 1976) and Jane O'Neill.

The annual distribution from this fund shall provide a scholarship to an undergraduate student pursuing a BS in pharmaceutical sciences interested in obtaining a graduate research degree. Recipients shall be selected by the dean of the College of Pharmacy, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law, or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Pharmacy. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Dr. Joseph Berkeley Memorial Scholarship Fund

It is proposed that The Dr. Joseph Berkeley Memorial Scholarship Fund be established August 30, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Alan Berkeley.

The annual distribution from this fund shall provide one or more non-renewable scholarships to undergraduate students. Scholarship recipients shall be selected by Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law, or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful,

August 30, 2013 meeting, Board of Trustees

provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of Student Financial Aid. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Erika and Paul-Henri Bourguignon Lecture Series in Art and Anthropology

It is proposed that The Erika and Paul-Henri Bourguignon Lecture Series in Art and Anthropology be established August 30, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Elizabeth A. Salt (MA 1975).

The annual distribution from this fund shall be used to support an annual speaker on the subject of art and anthropology, as approved by the chair of the Department of Anthropology.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chair of the Department of Anthropology.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the chair of the Department of Anthropology. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Chick-fil-A Bowl Scholarship Fund

It is proposed that the Chick-fil-A Bowl Scholarship Fund be established August 30, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Chick-fil-A Bowl and Chick-fil-A, Inc.

The annual distribution from this fund shall provide a renewable scholarship to an undergraduate student who graduated from the National Football Foundation's *Play It Smart* program at Carver, Douglass, Grady, Jackson, Mays, North Atlanta, South Atlanta, Therrell, or Washington High Schools in Atlanta, Georgia. If more than one candidate is identified, the award shall be given to the candidate with the highest academic ability. If no Atlanta *Play It Smart* student is identified in a given semester or academic year, second preference is to award a scholarship to a student from a high school in the metropolitan Atlanta area. If no candidates meet the second selection criterion, the scholarship may be awarded to a student from any high school in the state of Georgia. If there are no candidates from the state of Georgia, a discretionary scholarship may be awarded to any student. Recipients shall be selected by Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the

August 30, 2013 meeting, Board of Trustees

criteria be found, in whole or in part, to be contrary to federal or state law, or University policy.

If the pending endowment has not reached full funding level by December 31, 2017, the Foundation will convert the pending endowment to a current use fund with the same intended purpose. If possible, the Foundation shall consult the donor prior to converting the fund.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, if possible, and the director of Student Financial Aid.

Raymond and Lillian Fuller Medical Scholarship Fund

It is proposed that Raymond and Lillian Fuller Medical Scholarship Fund be established August 30, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Raymond E. Fuller, MD, and Lillian L. Fuller.

The annual distribution from this fund shall be used to support medical students with an interest in primary care, specifically internal medicine, family practice, or general pediatrics, with a preference given to those ranking in the top 25% of their class. Recipients shall be selected by the College of Medicine Scholarship Committee, in consultation with Student Financial Aid, and approved by the dean.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law, or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In

August 30, 2013 meeting, Board of Trustees

seeking such modification, the University and the Foundation shall consult the dean of the College of Medicine. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

David C. and Andria W. Goss Family Fund for Pancreatic Cancer Research

It is proposed that the David C. and Andria W. Goss Family Fund for Pancreatic Cancer Research be established August 30, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts in memory of Andria W. Goss and David C. Goss (BS 1960, MS 1975); Lynn Ann Goss of Columbus, Ohio; Sharon "Shermie" Goss Orazen and David "Gus" Orazen (BS 1991) of Columbus, Ohio; and Laura "Lauri" Goss Roman and Ronald J. Roman of Dublin, Ohio.

The annual distribution from this fund shall support medical research, patient care, education, and outreach programs on pancreatic cancer at the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James) or the Comprehensive Cancer Center (CCC). Distribution shall be allocated at the discretion of the section chief of gastrointestinal oncology, as approved by the chief executive officer of The James and director of the CCC, in consultation with the senior vice president for health sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the chief executive officer of The James and director of the CCC, and the senior vice president for health sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Phillip and Gail Minerich Scholarship Fund

It is proposed that The Phillip and Gail Minerich Scholarship Fund be established August 30, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Gail (BS 1976, Education) and Phillip (BS 1976, Horticulture) Minerich of Austin, Minnesota.

The annual distribution from this fund shall be used to support one scholarship for an undergraduate student in the College of Food, Agricultural, and Environmental Sciences. Eligible students must be majoring in food science and have demonstrated financial need. The scholarship may be retained by the same student in successive years, not to exceed 4 years, provided the student continues to meet the scholarship's criteria and maintains a minimum cumulative grade point average of 3.0 while progressing towards his/her degree. Scholarship recipients shall be selected by the college's scholarship selection committee, in accordance with guidelines and procedures established by the dean of the college or his/her designee for scholarship administration, and in consultation with Student Financial Aid.

August 30, 2013 meeting, Board of Trustees

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law, or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the college.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and the vice president for agricultural administration and dean of the College of Food, Agricultural, and Environmental Sciences.

Powers Family Support Fund in Parkinson's Disease

It is proposed that the Powers Family Support Fund in Parkinson's Disease be established on August 30, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from James A. Powers and Anne K. Powers, PhD (BS 1963, MA 1983, PhD 1990) of Bexley, Ohio.

The annual distribution from this fund shall support basic and translational research related to Parkinson's disease undertaken in the Department of Neurology in the College of Medicine. Support may be directed towards, but is not limited to, the cost of supplies, equipment, salaries, education, research personnel, travel, and other activities required for quality medical research. Distribution may also be used to support patient educational programs, to maintain excellence in patient care, and to enable the growth of the center for Parkinson's disease at The Ohio State University Wexner Medical Center.

Allocation and expenditure approval shall be made by the chair of the Department of Neurology, in consultation with the dean of the College of Medicine and with the senior vice president for health sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the department chair or dean.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In

August 30, 2013 meeting, Board of Trustees

seeking such modification, the University and the Foundation shall consult the dean of the College of Medicine and with the senior vice president for health sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors in accordance with the policies of the University and Foundation.

The Remembrance Park Maintenance Fund

It is proposed that The Remembrance Park Maintenance Fund be established August 30, 2013, by the Board of Trustees of The Ohio State University with funds transferred from the Franklin County OSU Alumni Club Wall of Honor and Remembrance Park Fund.

The annual distribution from this fund shall be used for improvements, additions, and/or repairs for the Battelle Wall of Honor and/or Remembrance Park, as approved by the office manager of the Air Force ROTC Unit.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should not be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University reserves the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University shall consult the Air Force Aerospace Students Department, the Department of Naval Science, and the Department of Military Science. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University.

The Margaret and Robert Scherer Family Scholarship Fund

It is proposed that The Margaret and Robert Scherer Family Scholarship Fund be established August 30, 2013, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Peggy (BS 1951, Home Economics Education) and Bob (BS 1950, Dairy Science) Scherer of Circleville, Ohio.

The annual distribution from this fund shall be used to support one four-year scholarship for an undergraduate student in the College of Food, Agricultural, and Environmental Sciences as part of the Pat and Bobby Moser Scholars Program. Eligible students must be residents of the state of Ohio. Preference, in order, shall be given to students from Pickaway, Fayette, and Ross counties. Scholarship recipients shall be selected by the college's scholarship selection committee, in accordance with guidelines and procedures established by the dean of the college or his/her designee for scholarship administration, and in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law, or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in

August 30, 2013 meeting, Board of Trustees

subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the college.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and the vice president for agricultural administration and dean of the College of Food, Agricultural, and Environmental Sciences.

Helen Swank Voice Research and Teaching Lab Endowment Fund

It is proposed that the Helen Swank Voice Research and Teaching Lab Endowment Fund be established August 30, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Helen Swank (BS 1953, MA 1966).

The annual distribution from this fund shall be used to support the activities of the Helen Swank Voice Research and Teaching Lab in the College of Arts and Sciences, as recommended by the lab's director and approved by the college's dean.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Helen Swank Voice Research and Teaching Lab, and approval of the dean of the College of Arts and Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of the Helen Swank Voice Research and Teaching Lab and the dean of the College of Arts and Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Lt. Col. Thomas H. Criqui and Capt. Leo S. Hillebrand, Jr., Endowment Fund

It is proposed that the Lt. Col. Thomas H. Criqui and Capt. Leo S. Hillebrand, Jr., Endowment Fund be established August 30, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Lt. Col. Thomas H. Criqui (BS 1971) in memory of Capt. Leo S. Hillebrand, Jr., USMC, who was killed in action at Iwo Jima during WWII.

August 30, 2013 meeting, Board of Trustees

The annual distribution from this fund shall be used provide for scholarship assistance for at least one student based primarily on need, but also based on ability, and at least a 2.25 grade point average (GPA). The selection of students for this scholarship is to be confined to those who have shown outstanding performance in high school or at the University, and are in a United States military related program, with preference given to students in the following priority: non-scholarship U.S. Air Force ROTC contracted cadets in their junior or senior year; non-scholarship U.S. Air Force ROTC contracted cadets; U.S. Air Force ROTC contracted cadets; U.S. Marine Option Midshipmen; U.S. Navy Option Midshipmen; U.S. Army cadets: other students as deemed appropriate for this scholarship by the University. Special consideration will be given to financial need, academic achievement, character, and qualities of leadership.

The Commander of the U.S. Air Force ROTC Detachment will select the recipients. Scholarships will be awarded in the autumn or spring semester. Payments will be made directly to the students' university accounts. In the event that the fund does not reach the \$25,000 endowment level by the year 2050, the fund may be combined with any other endowment fund that provides financial aid to contracted U.S. Air Force ROTC cadets, provided the name of the fund, Lt. Col. Thomas H. Criqui and Capt. Leo S. Hillebrand, Jr., Endowment Fund, is combined with the other fund's name. In the event that no other such fund exists, the fund will be used to provide one \$1,000 scholarship annually until depleted, based on the stated requirements. When the fund's assets amount to under \$2,000, the final scholarship amounts will be not more than \$1,500, nor less than \$500.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the Commander of the U.S. Air Force ROTC Detachment. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

The Jeanette Zupancic Fund

It is proposed that The Jeanette Zupancic Fund be established August 30, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Stephen P. Butt (BSSW 1963) in honor of Professor Emeritus Jeanette Zupancic.

The annual distribution shall be used at the discretion of the dean of the College of Social Work.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Social Work.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful,

August 30, 2013 meeting, Board of Trustees

provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Social Work. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

William E. Nelson, Jr., Scholarship Fund

It is proposed that the William E. Nelson, Jr., Scholarship Fund be established August 30, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends, family, and colleagues.

The annual distribution from this fund shall provide scholarships for undergraduate students majoring or minoring in African American and African studies, formerly known as Black studies, or graduate students seeking a Master of Arts in African American and African studies. Scholarship recipients shall be selected by the chair of the Department of African American and African Studies, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law, or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the executive dean and vice provost College of Arts and Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Glen F. Aukerman, MD, Endowed Fund for Integrative Medicine

The Glen F. Aukerman, MD, Endowed Fund for Integrative Medicine was established July 8, 2005 by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from his family, friends, and colleagues to honor and recognize Dr. Glen Aukerman (MD 1964) for his outstanding commitment and dedication to total patient care through the integration of complementary modalities with traditional Western medicine to produce optimum patient outcomes. The description is being revised on August 30, 2013.

The annual distribution from this fund shall be used for The Ohio State University Center for Integrative Health and Wellness (CIHW) under the direction of the Center's executive director for, and not limited to, training and development, program support, outreach, student or resident support, administrative functions, research, and priority special initiatives. Allocation of distribution shall be made at the recommendation and approval of

August 30, 2013 meeting, Board of Trustees

the executive director of the CIHW, in consultation with the senior vice president for health sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive director.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor(s) named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the executive director of the CIHW and the senior vice president for health sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Donald G. Dunn World War II Scholarship Fund

The Rhonda and Michael Murnane Scholarship Fund in Honor of Donald Dunn was established June 7, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Rhonda and Michael Murnane (MD 1981) in honor of their good friend, Donald Dunn, for his 90th birthday. The fund name was revised August 30, 2013.

The annual distribution from this fund shall provide scholarship support to undergraduate and/or graduate students in the study abroad program who are studying WWII history. Recipients shall be selected by the chair of the Department of History, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law, or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive dean of the College of Arts and Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of

August 30, 2013 meeting, Board of Trustees

Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and the executive dean of the College of Arts and Sciences.

The Lowe Family Scholarship Fund

The Lowe Family Scholarship Fund was established May 14, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Art and Ann Lowe of Marion, Ohio. The fund is being closed on August 30, 2013. The principal and distribution balances shall be transferred to the principal of the *Lowe Family-Marion County GoBuck\$ Challenge Fund*.

(APPENDIX V)

BACKGROUND

TOPIC:

Creating a Comprehensive Investment Policy for the University (Combination of Long-Term Investment Pool Policy and Operating & Agency Funds Investment Policy)

CONTEXT:

Combines two separately Board approved investment policies into a single comprehensive policy with two sections:

- Long-Term Investment Pool
- Operating and Agency Funds

SUMMARY:

- The new policy has uniform format and more consistent sections
- Duties and responsibilities with regard to hiring/firing investment managers, consultants and custodians have been more clearly defined and made consistent across both sections
- The LTIP Distribution policy has been cleaned up to exclude expired provisions
- The Asset Classes of the LTIP have been renamed/simplified
- Specific performance benchmarks have been removed from both sections of the policy and will be addressed by separate action of the Finance Committee and the Board of Trustees
- Appropriate titles and Committee names have been updated to reflect changes implemented over the last 2 years
- A new provision has been added which allows the President, Provost and Senior Vice President for Business and Finance in consultation with the Chair of the Finance Committee of the Board of Trustees, to invest up to \$100 million in funds which are outside the normal LTIP asset allocation and benchmark provisions, but in the best interests of the University

REQUESTED OF FINANCE COMMITTEE

Approval

OFFICE OF BUSINESS AND FINANCE INVESTMENT POLICY

OBJECTIVE

The objective of this Investment Policy is to establish the overall goals, management responsibilities, investment strategies and discipline for the investment portfolios of The Ohio State University (the "University"). This Investment Policy is intended to permit sufficient flexibility to capture investment opportunities, yet provide parameters that ensure prudence and care in the execution of the investment program. This Investment Policy is issued for the guidance of fiduciaries, including the Board of Trustees, Finance Committee members, staff, investment managers, investment consultants and custodians for oversight of the University's investment portfolios. It also states the standards and disciplines adopted so that the Board of Trustees and its Finance Committee can effectively evaluate the performance and operations of the investment portfolios. This Investment Policy is divided into two sections: Long-Term Investment Pool and Operating and Agency Funds' Portfolios.

I. LONG-TERM INVESTMENT POOL PORTFOLIO

A. GOALS

The Long-Term Investment Pool (the "LTIP") was established to provide financial support for the long-term use and benefit of the University in support of its mission. The goal is to manage LTIP assets with prudence and discipline to achieve that purpose. The LTIP will be invested using a total return objective to meet its goals. Funds in the LTIP will be invested in a manner that over the long term will preserve and maintain the real purchasing power of the principal while allowing for an annual distribution as described below.

B. COMPONENTS OF THE LONG-TERM INVESTMENT POOL

The LTIP consists of endowments, quasi-endowments, term endowments and those funds held for the benefit of others.

Endowment funds are funds received from donors or other sources with a restriction that the original principal is not expendable, and distributed income is to be used as prescribed.

Quasi-endowment funds are funds in which the principal can be spent at the discretion of the University's Board of Trustees. Quasi-endowment funds may include funds derived from sources described in Ohio Revised Code Section 3345.05, including tuition. Quasi-endowment funds also may include operating funds of the University available for long-term investment, as described below in Sections E(3) (Asset Allocation and Rebalancing) and G (Operating Fund Limitations) under Operating and Agency Funds Portfolio.

Term endowment funds are funds for which there is a stipulation that the principal may be expended after a stated period of time or upon the occurrence of a certain event.

C. FIDUCIARY STANDARDS

The Board of Trustees, Finance Committee members, staff, investment managers, consultants and custodians are fiduciaries. Accordingly, these individuals are required to:

- Act solely in the interest of the University, for the purposes of providing income and maintaining the real purchasing power of the principal.
- Act with the care, skill, prudence, and diligence under the circumstances then prevailing that a prudent person acting in a like capacity and familiar with such matters would use in the conduct of an enterprise of a like character and with like aims.
- Diversify the investments of the LTIP in order to minimize overall risk, and to provide investment returns to achieve the LTIP's stated goals.

D. DUTIES AND RESPONSIBILITIES

1. **Board of Trustees.** The University Board of Trustees has overall responsibility for this LTIP Investment Policy and approval of Finance Committee members. The Board of Trustees votes on items brought forth by the Finance Committee.
2. **Finance Committee of the Board of Trustees.** The Finance Committee has strategic oversight responsibility for the investment program and operations of the LTIP. The Committee shall work with the Senior Vice President for Business and Finance and the Chief Investment Officer to ensure the LTIP is well managed, in accordance with this LTIP Investment Policy. The Finance Committee shall meet at least quarterly.
3. **Senior Vice President for Business and Finance.** The Senior Vice President for Business and Finance has oversight responsibility for the LTIP's investment operations and reporting. The Senior Vice President for Business and Finance shall review operations and reporting within the Office of Investments to ensure compliance with established policies and procedures.
4. **Chief Investment Officer.** The Chief Investment Officer is responsible for managing the LTIP's investment operations and reporting. The Chief Investment Officer shall review and recommend policies and procedures that are consistent with the investment objectives of the LTIP. The Chief Investment Officer shall report to the Senior Vice President for Business and Finance and the Finance Committee, at least quarterly.
5. **Investment Managers.** The University utilizes external investment managers approved by the Chief Investment Officer and Senior Vice President for Business and Finance to provide portfolio management services. The investment managers may be given discretion, consistent with specified objectives and guidelines, to manage LTIP assets. Investment managers operate under a formal contract with the University that delineates responsibilities, risk parameters, administration requirements and compensation. The Investment Management contracts may be terminated by the Chief Investment Officer and/or the Senior Vice President for Business and Finance.
6. **Consultants.** The University may utilize the services of one or more investment consultants to assist the Chief Investment Officer in the areas of: policy development, asset allocation, investment structure analysis, investment manager selection, performance review and other specialized investment topics. Consultants operate under a formal contract with the University that delineates responsibilities, risk parameters and performance expectations, administration requirements and compensation. Consulting contracts may be entered into and terminated by the Chief Investment Officer and/or the Senior Vice President for Business and Finance.
7. **Custodians.** The University retains one or more custodian banks or trust institutions to custody and report on the assets of the LTIP. Custodial contracts may be entered into and terminated by the Chief Investment Officer and/or the Senior Vice President for Business and Finance.

E. DISTRIBUTION POLICY

Each component fund of the LTIP has a separate distribution account. Distributions will be credited to a fund's distribution account at the beginning of each fiscal year according to a formula approved by the Board of Trustees as follows:

1. The aggregate distribution amount is calculated on a seven-year moving average of the market value of the LTIP, except as set forth in Section H below.
2. The distribution rate is 4.25%.

Distributions may be reinvested into principal; however, any reinvested distribution cannot be redistributed or withdrawn at another time except as stated above.

F. ASSET ALLOCATION AND GUIDELINES

1. **Time Horizon.** The LTIP's investment horizon is perpetual; therefore interim performance fluctuations should be viewed with this perspective. Similarly, the underlying capital market assumptions of the University's asset allocation plan for the LTIP are based on this long-term perspective.
2. **Risk Tolerance.** The Board of Trustees, the Finance Committee, and staff recognize the challenge of achieving the LTIP's investment objectives in light of the uncertainties and complexities of investment markets. They also recognize that prudent levels of investment risk are necessary to achieve the stated investment goals.
3. **Asset Allocation and Rebalancing.** Asset allocation is thought to be the largest contributor to overall LTIP return performance and risk characteristics. The Finance Committee and the Board of Trustees will periodically evaluate the LTIP's asset class strategies and opportunities, and establish a long-term asset allocation plan. After a thorough study of the available asset class opportunities, return objectives and risk tolerance, the Board of Trustees and Finance Committee approved the following asset classes and allocations for the LTIP:

<u>Asset Class</u>	<u>Range</u>
Global Equity	10-50%
Global Credit	10-50%
Private Capital	10 – 25%
Real Assets	10 - 25%

Futures, options, forward contracts, and swap agreements may be utilized in a manner that is consistent with the policies and objectives contained within this LTIP Investment Policy. Such instruments should be used to hedge risk in the LTIP portfolio or to implement investment strategies more efficiently and at a lower cost than would be possible in the cash market. Such instruments should not be used for purely speculative purposes.

4. **Investment Manager Guidelines.** The investment guidelines incorporated into each manager's contract documents the risk parameters of the manager's investment approach. The guidelines also specify the typical characteristics of the portfolio. These characteristics are used to monitor a manager's investment style adherence to insure that the manager is continuously fulfilling its investment role in the LTIP.

5. **Benchmarks.** The Board of Trustees is responsible for approving performance benchmarks to evaluate the performance of the LTIP portfolio. The Chief Investment Officer will review the benchmarks annually and recommend changes, if any, to the Senior Vice President for Business and Finance. Based on such recommendations by the Chief Investment Officer, the Senior Vice President for Business and Finance may recommend to the Finance Committee changes to the benchmarks. If the Finance Committee approves such recommendations, then the Finance Committee will bring the recommendations forward for a vote by the Board of Trustees.

G. INVESTMENT MONITORING PROCESS

The LTIP's investment managers and consultants will be monitored for consistency of investment philosophy, return relative to objectives, and investment risk. The Office of Investments will monitor the overall LTIP results and investment portfolios, but results will be evaluated on a long-term basis. The following manager issues will be considered potential causes for termination by the Chief Investment Officer: (1) failure to comply with the applicable investment style, guidelines, performance objectives, and fees, (2) a material change in ownership or personnel, or (3) a violation or potential violation of the terms of the investment manager agreement or other applicable laws and regulations.

H. ACCOUNT VALUATION

LTIP funds invested in the LTIP are allocated a number of units. At the end of each month LTIP investments are valued and a unit value calculated based on the aggregate number of units assigned to each LTIP fund. The unit value calculation also takes into account earnings, investment expenses and fees. New LTIP funds and additions/withdrawals from established funds are processed at the end of each month. Additions will be allocated units only with the addition of cash. Non-marketable gifts will be liquidated first, and units allocated based on cash proceeds. Withdrawals may be made only from invadable funds upon the written request of the applicable Dean or Vice President.

Notwithstanding the foregoing, the President, the Provost and the Senior Vice President for Business and Finance of the University, in consultation with the Chair of the Finance Committee of the Board of Trustees, may direct that certain LTIP funds that are transferred to the LTIP from Operating Funds as further described in Section II(E)(3)(b), up to a maximum amount of \$100 million, be invested at their discretion in compliance with this Policy, other than the Asset Allocation and Rebalancing and Benchmarks provisions and as expressly set forth in this paragraph. Such LTIP funds will not be allocated units in the LTIP and any investments made using such funds will not be included in the unit value calculation referred to above. Such LTIP funds will constitute a separate component fund of the LTIP and will receive distributions in the amount of and only to the extent of distributions on the underlying investments made using such funds. Investment expenses and fees will be assessed on such funds to the extent applicable.

I. EXERCISE OF SHAREHOLDER RIGHTS

The University recognizes that publicly traded securities and other assets of the LTIP may include certain ancillary rights, such as the right to vote on shareholder resolutions at companies' shareholders' meetings, and the right to assert claims in securities class action lawsuits or other litigation. The University requires of itself and its external managers the prudent management of these LTIP assets for the exclusive purpose of enhancing the value of the LTIP. The Chief Investment Officer has the authority to delegate proxy voting to external managers to maximize fund value, reserving the right to direct the voting on specific issues as needed. The Chief Investment Officer will make best efforts to implement this policy in a socially and environmentally responsible manner.

J. REVIEW AND MODIFICATION OF INVESTMENT POLICY STATEMENT

This LTIP Investment Policy is in effect until modified by the Board of Trustees. While material changes are expected infrequently, the Chief Investment Officer will review the LTIP Investment Policy at least annually for continued appropriateness and recommend any changes to the Senior Vice President for Business and Finance. Based on such recommendations by the Chief Investment Officer, the Senior Vice President for Business and Finance may recommend such changes to the Finance Committee. If the Finance Committee approves such recommendations, then the Finance Committee will bring the recommendations forward for a vote by the Board of Trustees.

K. EXCEPTIONS

Modifications and exceptions to this LTIP Investment Policy shall be authorized by resolution of the Board of Trustees or as provided herein. The terms and conditions of this LTIP Investment Policy as to endowment funds may be waived to accept and administer donated funds or property with donor restrictions and approved by the Board of Trustees.

In order to meet its fiduciary responsibility to its academic programs and its donors, the University seeks to maximize its investment returns within appropriate levels of risk under guidelines established by the Board of Trustees as granted by the Ohio Revised Code. As a public institution, the University also recognizes a duty to support larger societal objectives as well.

Divestment for non-economic reasons should be recommended through the governance process, i.e. student government, University Senate or an appropriate committee. The recommendation would go to the Senior Vice President for Business and Finance. The Senior Vice President for Business and Finance should ask the Chief Investment Officer to review the potential impact on the LTIP of any divestment. If the cumulative impact to the LTIP of divestment for non-economic reasons is less than \$5,000,000 over a two-year period, the Senior Vice President for Business and Finance may then bring the recommendation forward to the President's Cabinet for final approval. If the cumulative impact to the LTIP is greater than \$5,000,000, the Senior Vice President for Business and Finance may then bring the recommendation forward to the President's Cabinet for approval, but if approved, a policy change must be brought forward for a vote by the Finance Committee of the Board of Trustees.

L. CONFLICTS OF INTEREST

It is critical that there be no conflicts of interest or perceptions of conflicts of interest when making investment decisions related to the management of the LTIP. Therefore, if a member of the Board of Trustees, Finance Committee or the OSU Foundation Board is connected to an investment firm, the University will not invest in any funds managed by that firm. In addition, no employee of the Office of Investments will invest his/her personal monies in funds in which the LTIP is invested.

II. OPERATING AND AGENCY FUNDS PORTFOLIO

A. GOALS

The Operating and Agency Funds (the "Operating Funds") will be invested in diversified portfolios with the intention of obtaining a reasonable yield, balanced with a component invested for appreciation, while adhering to a prudent level of risk, and retaining sufficient liquidity to meet cash flow requirements of the University. Certain of the agency portfolios may have additional goals and policies specific to their use. These goals and policies will be in writing and approved by the Senior Vice President for Business and Finance.

B. COMPONENTS OF THE OPERATING AND AGENCY FUNDS

The Funds consist of the Short-Term Operating Fund, gift annuity and trust funds, student loan funds, and other non-LTIP funds which are under the control and supervision of the Vice President and Treasurer. The Short-Term Operating Fund consists of two pools: the Short-Term Pool and the Intermediate-Term Pool, as described below.

C. FIDUCIARY STANDARDS

The Board of Trustees, Finance Committee members, staff, investment managers, consultants and custodians are fiduciaries. Accordingly, these individuals are required to:

- Act solely in the interest of the University, for the purposes of providing income and preserving principal.
- Act with the care, skill, prudence, and diligence under the circumstances then prevailing that a prudent person acting in a like capacity and familiar with such matters would use in the conduct of an enterprise of a like character and with like aims.
- Diversify the investments of the Operating Funds in order to minimize overall risk, and to provide investment returns to achieve the Operating Funds' stated goals.

D. DUTIES AND RESPONSIBILITIES

1. **Board of Trustees.** The University Board of Trustees has overall responsibility for this Operating and Agency Funds Investment Policy and approval of Finance Committee members. The Board of Trustees votes on items brought forth by the Finance Committee.
2. **Finance Committee of the Board of Trustees.** The Finance Committee has strategic oversight responsibility for the investment program and operations of the Funds. The Committee shall work with the Senior Vice President for Business and Finance and the Vice President and Treasurer to ensure the Operating Funds are managed, in accordance with this Operating and Agency Funds Investment Policy. The Finance Committee shall meet at least quarterly.
3. **Senior Vice President for Business and Finance.** The Senior Vice President for Business and Finance has oversight responsibility for the Operating Funds' investment operations and reporting. The Senior Vice President for Business and Finance shall review operations and reporting within the Office of the Treasurer to ensure compliance with established policies and procedures.
4. **Vice President and Treasurer.** The Vice President and Treasurer is responsible for managing the Operating Funds' investment operations and reporting. The Vice President and Treasurer shall review and recommend policies and procedures that are consistent with the investment objectives of the Funds. The Vice President and Treasurer shall report to the Senior Vice President for Business and Finance and the Finance Committee at least quarterly.
5. **Investment Managers.** The University utilizes external investment managers approved by the Vice President and Treasurer and the Senior Vice President for Business and Finance to provide portfolio management services. The investment managers may be given discretion, consistent with specified objectives and guidelines, to manage assets of the Operating Funds. Investment managers operate under a formal contract with the University that delineates

responsibilities, risk parameters administrative requirements and compensation. The Investment Management contracts may be terminated by the Vice President and Treasurer and/or the Senior Vice President for Business and Finance.

6. **Consultants.** The University may utilize the services of one or more investment consultants to assist the Vice President and Treasurer in the areas of: policy development, asset allocation, investment structure analysis, investment manager selection, risk parameters, performance review and other specialized investment topics. Consultants operate under a formal contract with the University that delineates responsibilities, and performance expectations, administration requirements and compensation. Consulting contracts may be entered into and terminated by the Vice President and Treasurer and/or the Senior Vice President for Business and Finance.
7. **Custodians.** The University retains one or more custodian banks or trust institutions to custody and report on the assets of the Funds. Custodial contracts may be entered into and terminated by the Vice President and Treasurer and/or the Senior Vice President for Business and Finance.

E. ASSET ALLOCATION AND GUIDELINES

1. **Time Horizon.** The University's Short-Term Operating Fund is divided into two pools: Short-Term Pool, which represents at least thirty (30) days of total University expenditures, and has an investment horizon of less than one (1) year; and the Intermediate-Term Pool, which represents the remainder of the Short-Term Operating Fund and has an investment horizon of one (1) to five (5) years.
2. **Risk Tolerance.** The Board of Trustees, the Finance Committee, and staff recognize the challenge of achieving the Operating Funds' investment objectives in light of the uncertainties and complexities of investment markets. They also recognize that prudent levels of investment risk are necessary to achieve the stated investment goals.
3. **Asset Allocation and Rebalancing.** Asset allocation is thought to be the largest contributor to overall return performance and risk characteristics of the Operating Funds. The Short-Term Operating Fund serves as the working cash balance to provide necessary liquidity for the University's operations. The Board of Trustees and Finance Committee will periodically evaluate the allocation between the LTIP and the Short-Term Operating Fund for appropriateness.

Market fluctuations, cash flows and liquidity issues will cause the actual asset allocations to fluctuate. The Vice President and Treasurer will rebalance the portfolio to policy as follows:

- a. **Short- and Intermediate-Term Pools.** The Short-Term Pool shall cover at least thirty (30) days of University cash flow. At least 25% of the Short-Term Operating Fund should be in the Short-Term Pool, as a reserve, in accordance with Section G below. The amount of the Short-Term Operating Fund must be enough to cover at least sixty (60) days cash flow and must be greater than or equal to 110% of all variable rate debt including commercial paper.

- b. **LTIP.** After the amount of each of the Short- and Intermediate-Term Pools is determined, monies may be transferred to the LTIP. Operating Funds available for transfer to the LTIP should be net of bond construction funds. No more than 60% of Operating Funds may be transferred to the LTIP.
 - c. **General.** The allocation amounts will be reviewed periodically by the Vice President and Treasurer but at least semi-annually. The number used to calculate days of University cash flow will be based on the Board of Trustees approved University budget.
 - d. **Other Funds.** Operating Funds other than the Short-Term Operating Fund will be managed according to this Operating and Agency Funds Investment Policy with asset allocations approved by the Vice President and Treasurer.
4. **Investment Manager Guidelines.** The investment guidelines incorporated into each manager's contract documents the risk parameters of the manager's investment approach. The guidelines also specify the typical characteristics of the portfolio. These characteristics are used to monitor a manager's investment style adherence to insure that the manager is continuously fulfilling its investment role in the Operating Funds.
 5. **Benchmarks.** The Board of Trustees is responsible for approving performance benchmarks to evaluate the performance of the Operating Funds portfolio. The Vice President and Treasurer will review the benchmarks annually and recommend changes, if any, to the Senior Vice President for Business and Finance. Based on such recommendations by the Vice President and Treasurer, the Senior Vice President for Business and Finance may recommend to the Finance Committee changes to the benchmarks. If the Finance Committee approves such recommendations, then the Finance Committee will bring the recommendations forward for a vote by the Board of Trustees.

F. INVESTMENT MONITORING PROCESS

The Operating Funds' investment managers will be monitored for consistency of investment philosophy, return relative to objectives, and investment risk. The Vice President and Treasurer and the Senior Vice President for Business and Finance will monitor the overall results and investment portfolios of the Operating Funds, but results will be evaluated on a long-term basis. The following manager issues will be considered potential causes for termination: (1) failure to comply with the applicable investment style, guidelines, performance objectives, and fees, (2) a material change in ownership or personnel, or (3) a violation or potential violation of the terms of the investment manager agreement or other applicable laws and regulations.

G. OPERATING FUND LIMITATIONS

Ohio Revised Code Section 3345.05(c)(i) requires that investment of at least twenty-five percent (25%) of the average amount of the Operating Funds portfolio over the course of the previous fiscal year be invested in securities of the United States government or of its agencies or instrumentalities, the treasurer of state's pooled investment program, obligations of this state or any political subdivision of this state, certificates of deposit of any national bank located in this state, written repurchase agreements with any eligible Ohio financial institution that is a member of the federal reserve system or federal home loan bank, money market funds, or bankers acceptances maturing in two hundred seventy (270) days or less which are eligible for purchase by the federal reserve system, as a reserve. Eligible funds above the funds that meet the foregoing condition may be

August 30, 2013 meeting, Board of Trustees

pooled with other University funds, including the LTIP, and invested in accordance with Ohio Revised Code Section 1715.52.

H. EXERCISE OF SHAREHOLDERS RIGHTS

The University recognizes that publicly traded securities and other assets of the Fund may include certain ancillary rights, such as the right to vote on shareholder resolutions at companies' shareholders' meetings, and the right to assert claims in securities class action lawsuits or other litigation. The University requires of itself and its external managers the prudent management of these assets for the exclusive purpose of enhancing the value of the Operating Funds. The Vice President and Treasurer has the authority to delegate proxy voting to external managers to maximize fund value, reserving the right to direct the voting on specific issues as needed. The Vice President and Treasurer will make best efforts to implement this policy in a socially and environmentally responsible manner.

I. REVIEW AND MODIFICATION OF INVESTMENT POLICY STATEMENT

This Operating and Agency Funds Investment Policy is in effect until modified by the Board of Trustees. While material changes are expected infrequently, the Vice President and Treasurer will review this Operating and Agency Funds Investment Policy at least annually for continued appropriateness and recommend any changes to the Senior Vice President for Business and Finance. Based on such recommendations by the Vice President and Treasurer, the Senior Vice President for Business and Finance may recommend such changes to the Finance Committee. If the Finance Committee approves such recommendations, then the Finance Committee will bring the recommendations forward for a vote by the Board of Trustees.

J. EXCEPTIONS

Modifications and exceptions to this Operating and Agency Funds Investment Policy shall be authorized by resolution of the Board of Trustees or as provided herein. The terms and conditions of this Operating and Agency Funds Investment Policy may be waived to accept and administer donated funds or property with donor restrictions and approved by the Board of Trustees.

K. CONFLICTS OF INTEREST

It is critical that there be no conflicts of interest or perceptions of conflicts of interest when making investment decisions related to the management of the Operating Funds. Therefore, if a member of the Board of Trustees, Finance Committee, or the OSU Foundation Board is connected to an investment firm, the University will not invest in any funds managed by that firm. In addition, no employee of the Office of the Treasurer involved with investments will invest his/her personal monies in funds in which the Operating Funds are invested.

College of Food, Agriculture and Environmental Sciences Projects

Background

The College of Food, Agriculture and Environmental Sciences (CFAES) is an important link to our land grant history. It has strong active collaborations with Business, Engineering and the Life Sciences. The college is also at a pivotal point in its history. Its existing facilities west of the river are nearing the end of their useful lives and require a major reinvestment. Consequently, the Framework Plan envisions the college as the anchor tenant of a new Science & Technology Gateway on the St. John Arena parcel. In support of this concept and of the Discovery Themes, buildings in this district will be collaborative, integrated and multi-disciplinary.

Given the complex nature of the enabling projects on the St John Arena parcel, funding constraints and the reality of relocating the functions of multiple buildings to new space, the timeframe for the full relocation of CFAES could take up to 15 to 20 years. As a result of that timeframe, a gap strategy has been developed to address the significant deferred maintenance issues while enhancing the student experience. Two proposed projects are the highest priority for capital investment: Kottman Hall renovation and CFAES Library and Student Success Center.

Kottman Hall, built in 1981, consists of over 100,000 ASF of classroom, laboratory and office space. There has been no significant investment in the building over the past 30 years leaving many building systems past their useful life and failing. Temporary chillers and generators have been employed at Kottman Hall for the past five years. The current Facility Condition Index is 69%.

The Agriculture Administrative building houses the Food, Agriculture and Environmental Sciences Library. This is used by not only the faculty, staff and students of CFAES, but also the broader OSU community, including partners in the Colleges of Biological Sciences, Engineering and Veterinary Medicine. The current space is antiquated and does not allow for the collaborative and social learning spaces desired by today's user.

Project Descriptions

Kottman Hall Renovation

There are four components to the Kottman Hall renovation:

- 1) Window replacement on the 3rd, 4th and part of the 2nd floors;
- 2) Renovation of the existing fume hood exhaust and building HVAC systems;
- 3) Roof replacement;
- 4) Provide chilled water to four buildings in the district – Kottman Hall, Howlett Hall, Parker Food Science Building and the Animal Sciences Building.

These renovations will extend the useful life of the building, improve energy utilization and efficiency, reduce maintenance time and expense, and create a more comfortable environment for faculty, staff and students.

CFAES Library and Student Success Center

This collaboration between the CFAES and University Libraries will transform the existing aging facility to better meet the evolving needs of the 21st century user. A multi-functional, inviting space will become the hub of the mid-west campus for faculty and students alike. Additionally, the project will include a renovated administrative suite allowing college leadership to collaborate in a centralized space. Highlights of the project include: Dramatic and transparent new entry to the library adjacent to the primary east building entry, fully ADA compliant entrance, collection and second level, computer stations,

August 30, 2013 meeting, Board of Trustees

collaborative rooms, new larger conference space, wireless networking, new interior finishes and furnishings.

Funding

All four components of the Kottman Hall renovation have been approved in prior years' Capital Investment Program. The chilled water project was approved by the Board of Trustees in August 2012. Combining these four projects will improve project management and logistics through the utilization of one construction manager. The project is funded by a combination of State and local funds.

The Library and Student Success Center was approved in the 2013-2017 Capital Investment Program. Additional CFAES funds have been added to the project to create a collaborative administrative suite.

Project Description	Amount	Funding Source
Kottman Hall Fume Hood Repairs	\$4,128,700.00	State Appropriations (SB 312), Old House Bill Money, Repair & Renewal Funds
Kottman Hall Roof Replacement	\$913,500.00	State Appropriations (SB 312)
Kottman Hall Window Replacement	\$2,900,000.00	CFAES General Funds, Campus Wide Window Replacement Funds
Midwest Campus Chilled Water Systems Upgrades	\$5,000,000.00	State Appropriations (HB 482), Repair & Renewal Funds
Library & Student Success Center	\$5,101,052.17	CFAES & University Libraries General Funds

Summary

The College of Food, Agricultural and Environmental Sciences' physical re-integration with campus east of the Olentangy River represents perhaps the most significant event in its history. It marks not just the progressive occupation of new space, but also an historic opportunity for physical and programmatic collaboration and integration with the rest of campus. The Discovery Themes in particular provide a compelling framework under which the entrepreneurial nature and history of innovation that characterize CFAES can drive that integration. To achieve that end, CFAES will emphasize the sequential migration of our people and programs in a manner that provides the greatest opportunities for establishing and strengthening partnerships that advance the university's education, research and engagement missions. We envision faculty, staff and students comprising the primary migratory waves, and administrative personnel and functions moving last. Until the process is complete, CFAES will need to make both upfront and periodic investments in physical infrastructure in order to recruit and retain the best possible faculty, conduct cutting edge research, and deliver exceptional educational and outreach programs. Likewise, the consolidation of college leadership and core functions into a common physical space is essential in order to create the One College culture and operational environment necessary for us to be part of One University.

Project Data Sheet for Board of Trustees Approval

Kottman Hall Renovation

OSU-130501

Project Location: Kottman Hall

103,213 ASF / 167,040 GSF

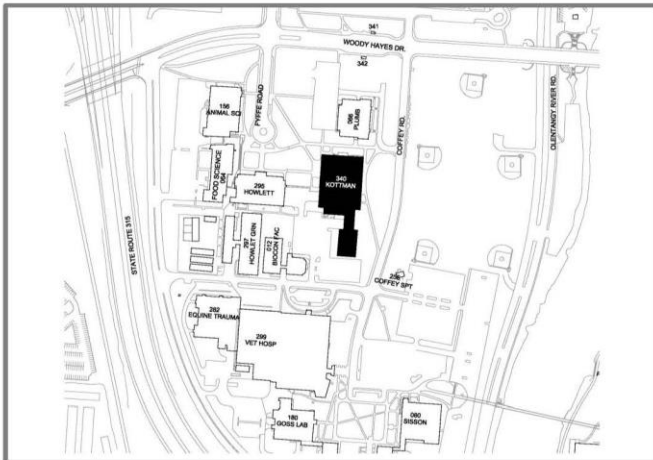
project budget	
construction w/contingency	\$11.7M
professional services	\$1.4M
total project budget	\$13.1M

- funding sources**
state appropriations (\$7.5M); FOD funds (\$3.2M);
general funds (\$2.4M)

project schedule	
BoT design approval	08/13
design/bidding	12/13 – 08/14
construction	09/14 – 09/15



- project scope**
 - the project will replace the windows on the 3rd, 4th and part of the 2nd floors; renovate the existing fume hood exhaust and building HVAC systems; and replace the roof
 - the project will provide chilled water to Kottman Hall, Howlett Hall and the Parker Food Science Building
 - this project combines several separate Kottman Hall projects for improved project management and logistics
 - this project will use the CM at Risk delivery method
- approval requested**
 - approval is requested to move forward with design and construction



- | | |
|-----------------------------|------------|
| project team | |
| University project manager: | Bill Holtz |
| AE/design architect: | tbd |
| CM at Risk: | tbd |

Project Data Sheet for Board of Trustees Approval

Ag Admin – CFAES Library and Student Success Ctr
OSU-120600

Project Location: Agricultural Administration Building

59,843 ASF / 100,196 GSF

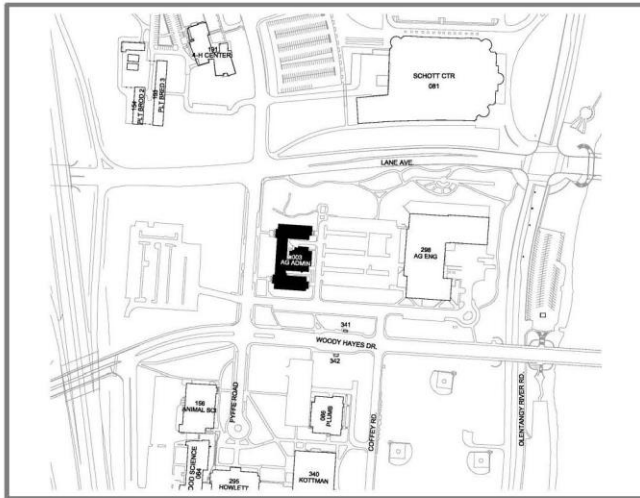
project budget	
construction w/contingency	\$4.6M
professional services	\$0.5M
total project budget	\$5.1M

- funding sources**
general funds (\$5.1M)

project schedule	
design/bidding	04/13 – 04/14
construction	04/14 – 11/15



- project scope**
 - the project will renovate the Agricultural Administration Library to create the CFAES Library & Student Success Center; renovation work includes increasing shelving capacity, creating an accessible entrance, and increasing seating and computer access
 - the renovation work will follow one of the option identified in an April 2012 study
 - this project will also relocate and expand the Dean's suite to the southeast wing to provide a more open, collaborative environment for the Dean and staff
- approval requested**
 - approval is requested to move forward with design and construction



- project team**
University project manager: Kristin Poldemann
AE/design architect: Acock Associates Architects
CM at Risk: Robertson Construction Services, Inc

August 30, 2013 meeting, Board of Trustees

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND SEVENTY-TWO
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, November 7-8, 2013

The Board of Trustees met on Thursday, November 7, and Friday, November 8, 2013, at Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

November 8, 2013 meeting, Board of Trustees

The Chairman, Mr. Schottenstein, called the meeting of the Board of Trustees to order on Thursday, November 7, 2013 at 10:37 am.

Present: Robert H. Schottenstein, Chairman, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, Janet B. Reid, William G. Jurgensen, Jeffrey Wadsworth, Clark C. Kellogg, Alex Shumate, Cheryl L. Krueger, Michael J. Gasser, Brent R. Porteus, Benjamin T. Reinke, Stacie E. Seger, G. Gilbert Cloyd, and Corbett A. Price.

Good morning everyone. I would like to convene the meeting of the Board of Trustees and ask our Secretary to note the attendance.

Dr. Horn:

A quorum is present, Mr. Chairman.

Mr. Schottenstein:

I hereby move that the Board recess into Executive Session to consider business sensitive trade secret matters required to be kept confidential by Federal and State statutes, to discuss personnel matters regarding the appointment, employment, compensation and dismissal of public officials, and to consult with legal counsel regarding pending or imminent litigation. May I have a second?

Upon motion of Mr. Schottenstein, seconded by Mr. Jurgensen, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Schottenstein, Brass, Ratner, Marbley, Kass, Reid, Jurgensen, Wadsworth, Kellogg, Shumate, Krueger, Gasser, and Porteus.

Dr. Horn:

Motion carries, Mr. Chairman.

Mr. Schottenstein:

We are recessed.

The Chairman, Mr. Schottenstein, called the meeting of the Board of Trustees to order on Friday, November 8, 2013, at 9:05 am.

Present: Robert H. Schottenstein, Chairman, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, Janet B. Reid, William G. Jurgensen, Jeffrey Wadsworth, Clark C. Kellogg, Timothy P. Smucker, Alex Shumate, Cheryl L. Krueger, Michael J. Gasser, Brent R. Porteus, Benjamin T. Reinke, Stacie E. Seger, and G. Gilbert Cloyd.

Mr. Schottenstein:

Good morning, everyone. We will reconvene the meeting of the Board of Trustees and ask our secretary to note the attendance.

Dr. Horn:

A quorum is present, Mr. Chairman.

Mr. Schottenstein:

Thank you. So that we are able to conduct the business of this meeting in an orderly fashion, we would ask that the ringers on all cell phones and other communication

November 8, 2013 meeting, Board of Trustees

devices be turned off and ask that everyone here observe the proper rules of decorum proper to conducting the business at hand.

The minutes of the August meeting of the Board of Trustees were distributed to all members of the Board. If there are no additions of corrections, those minutes stand approved, as distributed.

Before we begin with the formal agenda, I do want to take a moment to recognize someone who has been a very special part of our Board for the last two and a half years and that is our wonderful secretary, David Horn. As the members of this Board know because we celebrated and saluted David yesterday, this is David's last meeting. He doesn't want me to do this so bear with me.

Dr. Horn:

I will. What choice do I have?

Mr. Schottenstein:

None! For the last two and half years, David has been a dutiful, but more important a wonderful, steadfast, and very effective secretary to this board and to this university. As we said yesterday, he has served us at all times with grace, character, class, and distinction, particularly during times that were challenging for him and his family for a variety of reasons, all of which are now much more settled. Thank God for his wife and his two wonderful sons.

David's devotion to this university goes back a long way. He has been part of our university since 1990 serving as a member of the faculty and a member of the University Senate; we will miss him on this board. He is not leaving the Ohio State family. He will remain part of us, going back to his real love, which is teaching. Always mindful that above all, this university is about the students and faculty and David is a superb example of the latter. David, as we said to you yesterday, thank you for everything. We wish you well and we know we will see you around campus and we look forward to it.

Effective today and going forward, we are also very pleased Dr. Blake Thompson, who is here, will be serving as our interim secretary as we proceed to find a permanent replacement for that position.

David, we just can't thank you enough and we deeply appreciate all that you have done for us; thank you.

Now, the first official order of business. It's my pleasure to call on our student trustee, Stacie Seger, for the student recognition awards. Stacie.

STUDENT RECOGNITION AWARDS

Ms. Seger:

Thank you, Chairman Schottenstein. If I could, I would like to invite our two students to join me.

Jonathan Elder represents the very best of Fisher College of Business. He is a dedicated and engaged student with an exceptional record of achievement both inside and outside the classroom.

November 8, 2013 meeting, Board of Trustees

In the classroom, Jonathan is a part of Fisher's highly selective Honors Cohort Program. He is also a recipient of the prestigious Walter M. Rudin Pace Setters Award, recognizing the most outstanding junior at the college. Jonathan will graduate with honors in Business Administration with a specialty in finance and minor in economics in the spring of 2014.

As an active member of the Ohio State community, Jonathan serves as the chair of the Council on Student Affairs, a role that oversees the allocation and administration of the \$4.5 million Student Activity Fee. He has also served as Speaker of the Senate for Undergraduate Student Government and participated on the university's fiscal committee. Jonathan recommended fiscal policy options to the university's president and chief financial officer regarding a \$5 billion budget, and participated in approving the leasing of the university parking assets.

Jonathan also represents Fisher's commitment to service beyond our campus walls. During college, he has offered his services as a financial literacy volunteer at Ohio State's student wellness center and, as part of the Fisher CARES student organization, has volunteered in disadvantaged regions throughout Columbus. Jonathan is also an Eagle Scout in the Boy Scouts of America.

Associate dean of undergraduate programs, Patricia West stated, "Our mission at Fisher is to uniquely prepare students to make a meaningful and lasting impact in business, in the community, and in the world. Jonathan speaks to that dedication and we look forward to continuing to celebrate his many accomplishments and contributions in the years to come."

After graduating this spring, Jonathan will be moving to Atlanta, Georgia where he will join the Corporate Bank at PNC Financial Services Group. Congratulations Jonathan and we wish you the very best as you start the next chapter of your life!

Sherry Lui has been nominated by the College of Public Health, where she is in her final year as a doctoral student in the Division of Health Behavior and Health Education. Sherry completed her undergraduate work at Hiram College with a Bachelor of Arts with Honors in Psychology and in Management. In 2010, she completed her MPH in Public Health at Ohio State.

Early in her studies at Ohio State, an internship at the Ohio Department of Health aroused Sherry's interest in Maternal and Child Health. That experience led to several publications utilizing data sets including PRAMS, statewide WIC data, and state-wide tobacco tax data. Her interests soon became focused on childhood obesity and tobacco use, and she has been involved with two different research teams at Ohio State, one studying smoking and smokeless tobacco use in Appalachia, and one looking at preschool obesity in the city of Columbus. She has published three papers in scientific journals and has two in press, and has made 10 presentations at national conferences. Sherry has also submitted two additional papers. Her dissertation will focus on *Childhood obesity prevention strategies in child care settings*.

In addition to her academic devotion, Sherry has demonstrated unusual skill at being able to design and manage research studies. She has organized and carried out data collection for two different surveys; one being a survey of child care providers and the second a survey of parents of preschool-age children. In her research it was extremely helpful that she is fluent in both Spanish and Chinese as well as English.

Division Chair, Dr. Phyllis Pirie, said: "Sherry is a delight to work with. She's good natured and has a wonderful sense of humor. She is a natural leader among our PhD students and contributes to the College of Public Health in many ways. She is a student I can rely on to participate in student recruitment and orientation events, and as a student representative to many college-wide events and activities. Her influence

November 8, 2013 meeting, Board of Trustees

has been extremely positive for our other graduate students and she sets a great example by being hard working, productive, yet fun and involved in many activities.

Overall, Sherry has first-rate academic skills. Her good citizenship within the College and within the local public health community is evident by her relationships with both the Ohio Department of Health and Columbus Public Health.

Sherry has been offered a staff fellow position with the Food and Drug Administration in the Center for Food Safety and Applied Nutrition. Congratulations Sherry!

Mr. Elder:

Thank you, Stacie, for the very kind words. Chairman Schottenstein, members of the board, President Alutto, thank you for this incredible honor.

I am sitting here as a graduating senior getting ready to pack up a U-Haul in a few of months and head down to Atlanta, Georgia for my full time job, I have had the unique opportunity to look back over the past three and a half to four years and really consider all the things that I have experienced and seen. What I have noticed is that I have seen an incredible amount of change. I have said farewell to a university president as well as welcoming a new head football coach. I have seen the complete reconstruction of south campus. I have tried out this new thing called "semesters" and I have also seen the privatization of our parking assets. Yet while I have seen an incredible amount of change, fundamentally, Ohio State is still the community that I fell in love with as a senior in high school.

This is still a community where the faculty challenge you to challenge the world around you. This is still a community where our peers challenge us to be a little better. This is still a community where excellence permeates everything we do. To me the value of Ohio State has never been found simply in brick and mortar, but rather in people.

Chairman Schottenstein with your permission I would like to thank just a few people who have an especially large impact on my life to this point. To the dean of the Fisher College of Business, Christine Poon, and the associate dean for undergraduate programs, Dr. Pat West, for continuing to drive and elevate our community; thank you. To the vice president of Student Life, Dr. Javaune Adams-Gaston or Dr. J as we call her, for your continue work, advocacy, leadership, and friendship; thank you. To Brian Ashton, my dear friend and closest mentor, for coaching me through indecision, for pushing me outside my comfort zone, and for being a rock to lean against; thank you. And finally to my mom, Rhonda, and dad, Steve, I could not ask for two better parents. They have always encouraged me to try new things and have challenged me to not only understand what is going on around me but also why. I am joined today by my mom, Rhonda, and mom, for everything, thank you. I love you.

I am content to move on to the next stage in my life knowing that Ohio State will always remain through time and change at its heart and soul, the same incredible place of opportunity that I have called home for the last four years. Chairman Schottenstein, thank you. Members of the board, thank you. President Alutto, Ben, and Stacie, thank you.

Ms. Lui:

Thank you, Stacie, for the wonderful introduction and thank you for inviting me here today. It is such a pleasure to be here before you, Board of Trustees, and to accept this award.

I have been at Ohio State for five years now. Looking back, I think about all the wonderful experiences that I have been able to be a part of and participate in as a student at Ohio State. As I move forward in my career and develop professionally, I will

November 8, 2013 meeting, Board of Trustees

always look back at Ohio State as the place where I fell in love with research. I always knew I enjoyed doing research and learning about new things, but Ohio State is actually where I got firsthand experience meeting community members, meeting research participants, designing studies, and being fully engaged; that is something that the College of Public Health and Ohio State has really offered. Because of our location, being so close to the city health department and the state health department, it is a great place to learn and interact.

While at Ohio State, I have been very fortunate to have wonderful professors, and advisor, Dr. Mary Ellen Wewers, who really have worked hard to encourage their students to develop academically, professionally, and expose them to all the different areas in research, in the community, to grow personally and also professionally. I thank them for all those opportunities and I am proud to call myself a Buckeye.

Mr. Schottenstein:

We have a special recognition this morning and it involves what may be perhaps one of the most recognizable and iconic symbols of Ohio State. I think that as people talk about what are the most powerful brands in higher education, it would be hard to top the dotting of the “i” in script Ohio. We have had a superb marching band for a long, long time. It predates probably everyone in this room, the notion of “the best damn band in the land.” Also, reminded of the power of leadership matters and how important the work of one person can be, and how one person can make a big difference even in working with a very large team of people.

I think that as much as anything, Dr. John Waters, who is our relatively new director of the marching band, has made an enormous difference. I think all of us know him if we have been watching TV lately because he has been on national television. He is a YouTube star and he has taken something that we thought could not get any better and elevated it. That is not just the profile but the quality and the excitement of our marching band. A lot of people go to the football games to watch the games. As many go to the football games to watch the band and I think for everybody sitting in this room, they probably can relate to that and emphasize it even better than I have.

John, we are proud and you are deserving of special recognition for what you have done and how you have done it. I know you haven't done it alone. I know you and I know of your humility but still you deserve this and it is my pleasure to ask you to come forward and say a few words about not just the best all brass band, but the best band in the land. Dr. John Waters.

Dr. Waters:

Chairman Schottenstein, ladies and gentlemen of the board, it is truly my honor to speak to you today. I come before you humbled and I come before you as a person who has the greatest job in all of America, and that is leading our fine students. I say very often that the baton that I wave on the ladder makes no music. I could fall off that ladder and the band would keep going. It is the wonderful students and the creative staff that makes this thing go. I am so very humbled to accept your congratulations for those wonderful students and for what we do. I have a little presentation here for you and we will have some fun.

Video

I will begin my presentation, and not to bore you, but I think it is important to understand from where we have come. In 1878 from very humble beginnings, the band was a 12 piece drum and fife corps meeting in dark basements and back alleys of the then small Ohio State University and the few buildings that occupied the oval. In 1879, the band played the first commencement. In 1920, we had a guy by the name of Edwin “Tubby” Essington who first stepped out of the role as a military drum major and

actually tossed the baton and it was sensational. In 1934, Eugene Weigel decided to make the band all brass. If you close your eyes and listen to our band in the stadium and then listen to another band, the uniqueness of the sound, the wonderful sonority of the all brass band is attributed to that decision in 1934 and is one of our uniqueness's today. In 1936, of course, the greatest tradition in college football was starting the script Ohio. Just a couple years ago we celebrated its 75th anniversary. In 1965, the band played its first rock and roll song from this little band out of Dayton, Ohio called the McCoys and *Hang on Sloopy* was born. I understand the board was concerned at the time that the stadium may not hold because of all of those students slaying in the upper decks. I am happy to report that indeed the stadium has not fallen down and *Hang on Sloopy* is going strong as the official rock song of Ohio. In 1984, the band won the Sudler Trophy, which is the Heisman Trophy for bands.

With all that rich history, what do you do next? My philosophy with our band has been "tradition through innovation." Today's innovations become tomorrow's traditions and our students I think have embodied that in everything that they do on the field.

Just a little bit about myself and my career: I am a son of Ohio and my claim to fame was that I was cut from the Ohio State band my freshman year. Who would have thought in 1994 after a devastating time in my personal history, I would have the opportunity to lead our band today? It has been an absolute joy since then.

We will talk just a bit about our recent viewership. In the past three weeks, 20 million people have seen us on YouTube; six billion media exposures worldwide. We have been covered by over 1,000 media outlets internationally and a few are popping on the screen as we speak. The *Today Show* did a piece on us just a week ago.

Video

I am sorry the sound was not married with that video. This ran in the Columbus Dispatch. What a fun cartoon!

It's academic. Marching band is a class. It is a class within our School of Music and every student has to audition each year for a position in the marching band. Any member can be challenged for their position and can challenge for a regular position in the band. What I am most proud of is that the GPA of our band is 3.6 and the only funded scholarship is that of the drum major. All of our other students don't receive any significant financial aid at this point but we are working on that as well.

We are now supported, and this is the most significant development I think it in the history of the band, through a wonderful partnership through the College of Arts and Sciences, Athletics, Business and Finance, and the Office of the President. I think that this is truly a revolutionary arrangement because it truly represents what the band is. The band is academic, the College of Arts and Sciences and the School of Music; the band performs at many athletic events; the band is outreach and advancement, and through the Office of the President. It was wonderful that the administration of the university took it upon itself a year ago to place these three players in position to fund the band and it is truly representative now of the complete university. I think this is a model for the nation.

We are using the great new technology of iPads as you saw on the *Today Show* piece. We go through a million sheets of paper a year. Through a grant from the university, we were able to pilot test an iPad project. The best part of this whole thing is that this was student lead and that I think is the key ingredient to the Ohio State University Marching Band: the student lead initiative, the student buy-in, and the student responsibility; that is tremendous. This iPad project has truly revolutionized the teaching, the learning, and the evaluation that we use with our marching band and you will see even better things, I know, in the future.

November 8, 2013 meeting, Board of Trustees

We are now in a wonderful campaign for funding for the band. We have the opportunity to step forth and put out a campaign to fund the band in perpetuity. Our goal is to fund the band and all of its operations and scholarship dollars for our students. This is just one such event where we engaged our faculty and staff at Ohio State and they raised thousands of dollars for our band. The Script Ohio you see there is being marched with faculty members and band students arm and arm and that was a fun day.

The band has performed community service. I call it "March to Pay Forward." Our students are out in the community doing charity work for the American Red Cross, The Gladden Community House, Nationwide Children's Hospital, the Stefanie Spielman Fund, Hospice visits, Girl Scouts, and Buckeyethon; the list goes on.

With that, may I entertain any questions? Thank you very much.

Mr. Schottenstein:

Any questions or comments from any members of the board? John, fabulous presentation. I know that you can't wait for the next home game.

Dr. Waters:

I stand here as a humble servant and truly understand that I have the greatest job in all of America and I thank each and every one of you for your support, our great students, and our great university. It is truly an honor to be here. Thank you.

Mr. Schottenstein:

I will call on our president next, Dr. Joseph Alutto, for his report.

PRESIDENT'S REPORT

President Alutto:

Thank you very much, Mr. Chairman. What a great way to start the weekend. We have certainly all known for decades that we have the best damn band in the land and it has been nice to see in the last few weeks that everyone in the world is recognizing the same thing. It is certainly wonderful to have John Waters stop by this morning. Our band has truly reached a level of eminence in which we all can take a great deal of pride. It is important to note that students in the band come from many different areas of study across this campus and participation in the band is just one more facet of the rich student experience that exists here at Ohio State.

I am proud to say that the university is demonstrating eminence in other areas as well because almost every week there is a remarkable piece of news about the university's progress. Let me share just a few recent examples that point to our growing reputation at both international and national levels.

Last week, we learned that Ohio State is number one in the nation in terms of the number of Fulbright scholars for 2013-2014. Fourteen Ohio State faculty and staff earned that academic recognition in everything from animal sciences and entomology to history and public affairs. We also have 16 student Fulbrights who are teaching and studying from international studies in Brazil to tsunami research in Japan.

The Association of Public Land-grant Universities has recognized Ohio State as one of only 16 institutions designated as an Innovation and Economic Prosperity university. This is a visible and national acknowledgment of our commitment to using university based knowledge creation for economic development programs.

November 8, 2013 meeting, Board of Trustees

Earlier in the month, we learned that eight Ohio State faculty in physics played important roles in the Nobel Prize winning discovery and confirmation of the existence of the Higgs boson or “God’s particle,” a fundamental building block of the universe. That research, over so many years by so many faculty and scholars around the world, is clearly an example of the complexity involved in major science breakthroughs and the contributions that are made possible by bringing together outstanding faculty with different yet very complementary talents.

In terms of student excellence, of course our incoming class this autumn is the most outstanding in university history. We heard yesterday from our vice president for Strategic Enrollment Planning, Dolan Evanovich, who shared some enrollment highlights, including a further increase in our ACT average scores to 28.5. You likely will be hearing more of this good news in the board’s committee reports that will take place later this morning, but I wanted to take a moment to commend the extraordinary progress we continue to make in elevating the preparedness of our students and perhaps, more importantly, seeing that reflected in even greater graduation rates for all our students.

We heard yesterday in the Audit and Compliance committee about the establishment of a new university affiliate, the American Lightweight Materials Manufacturing Innovation Institute that will complement and accelerate our already impressive materials research expertise. Initiatives, such as this, help to ensure that the United States remains a world leader in producing high-performance solutions for defense and commercial applications.

Provost Joe Steinmetz also updated the board about the Discovery Themes and the first area of focus which is in the area of data analytics. As the Provost has noted, all three Discovery Themes Faculty Advisory Boards identified data analytics as a fundamental tool for tackling grand and complex global challenges; what some refer to as the world’s “wicked” problems.

At a glance, data analytics may seem dry and impersonal and a world away from alleviating human suffering on a global scale. The reality is, that information obtained through “big data” research can be used in very meaningful ways: to determine when and where infectious outbreaks might occur, for example, or to monitor in real time emerging vulnerabilities such as food shortages, migration, and weather conditions in order to stem poverty in developing countries.

Just last Monday, we wrapped up our regional events for the *But for Ohio State* campaign in New York City. These events engaged hundreds of alumni, donors and friends in each city and helped to share some wonderful stories across the country about how The Ohio State University is changing lives and providing remarkable opportunities. I want to take a few moments to thank a number of people for orchestrating these extraordinary events in Cincinnati, Chicago, Los Angeles, Cleveland, Washington, D.C., and most recently in New York City.

First of all, I want to acknowledge all of the members of our Board of Trustees for their support. A special thanks going to the many trustees who traveled to these events, hosted tables, provided input, and participated in a variety of meaningful ways.

I also want to thank and acknowledge foundation president and senior vice president for advancement Mike Eicher, and his entire staff for the success of these spectacular events. It takes a very dedicated team to make all the gears and levers work behind the scene, and I certainly appreciate their commitment and their collective efforts. By the way, our campaign is now more than two-thirds to its goal of \$2.5 billion, which is something all of us can, and should, celebrate.

I also want to express appreciation to Dr. Javaune Adams-Gaston, our vice president for Student Life, and her staff for making sure that every one of these events was filled

November 8, 2013 meeting, Board of Trustees

with the energy of our remarkable students. Our students were so effective in conveying to our donors and friends how their support makes a tremendous difference in their lives. For example, Shelby Bradford, a first generation student from New Concord, Ohio, talked about studying at Ohio State and abroad as a recipient of both the Monda and Wolfe Study Abroad Scholarships. And the testimony of Jenna Grassbaugh, a law student and a veteran, was particularly poignant as she discussed how she is turning the personal loss of her husband in service to our country into a mission to help our veterans here at Ohio State.

And one more note about Student Life: I would be remiss if I didn't mention that pending confirmation later in this meeting, Dr. J.'s contract as vice president for Student Life will be renewed. This is in recognition of the many ways that she keeps our students front and center in the life of the university and you have heard two examples of that just this morning. During Welcome Week, our campaign celebrations, countless student organizations, and many other events, Dr. J., I want to thank you for your tremendous efforts on behalf of our students. I would like to recognize you. Would you stand for just a moment?

I want to mention a change in our board office. As some of you know, David Horn, who has served as Board of Trustees secretary since 2011, will be returning to the faculty in the Department of Comparative Studies on December 1 to resume his teaching and his research. I have appreciated David's collegiality and his commitment to the office and perhaps more importantly and in an overwhelming sense, his commitment to the university. We certainly wish him well as he focuses his world class talents on his scholarship and the classroom. Thank you, David, for your past efforts and also for those that we know will come simply because of who you are.

That said, I would also like to announce that Blake Thompson, our vice president for Economic and Workforce Development, has agreed to step in as interim secretary to the board. For the past few months, Blake has served as liaison to the board in its search for our next president. Blake also will continue to work on special economic development projects critical both to Ohio State and the regional economy. The board intends to begin its search for a permanent secretary in the next few weeks, with Blake's leadership as interim secretary providing a seamless transition. Please join me in thanking Blake for the work that he is doing and for assuming these duties. Welcome, Blake, to this family.

And now while I am in the mode of welcoming people to a family, a personal note of congratulations to the person sitting to my left, our Chairman, Bob Schottenstein. He has had some recent additions to his family. He had a grandson, Will, born on Monday in Chicago; and a granddaughter, Lucy, born on Oct. 16 in Baltimore. Congratulations to a larger family.

Finally, I just want to talk a little bit about the energy and the spirit present on our campus this fall. Besides Halloween night, we have had some absolutely gorgeous days on our campus; picture perfect days with clear skies and changing leaves on the Oval. I even had the opportunity to "Take a Lap" around the Oval with hundreds of others as part of our efforts to promote health and wellness at the university. It was a slow lap, so it was easy.

It has been a genuine pleasure for me to take part in so many special events and recognitions; from our Homecoming Parade and Alumni Weekend, to the opening of both our new Hale Hall and world-class microscopy center. I believe it has never been a more exciting time to be at Ohio State, and I offer just a few recent events as examples of how this university is becoming a national center for essential conversations about our society.

Earlier this month, the university hosted a National Conversation on American Unity. This is the third in a series of national bipartisan conversations taking place this year.

November 8, 2013 meeting, Board of Trustees

We convened some of the country's foremost experts in political science, history, and law to explore solutions to the country's partisan divides. Through the work of our Election Law team at the Moritz College of Law, Ohio State will continue to take a lead in examining the electoral processes in Ohio and the country.

And just last week, Ohio State's National Center for the Middle Market, led by Fisher College of Business Professor Anil Makhija, hosted its third annual conference on the Middle Market economy; the first of its kind in the country. The center is a collaboration with GE Capital and is dedicated to building capabilities of middle market firms through research, corporate outreach and most importantly from our perspective, student activities. This work is really an excellent example of applied research at the national level and something of which we can all be proud.

Now Mr. Chairman, it is my pleasure to introduce our next report by associate provost and physics professor Linn Van Woerkom, director for university Honors and Scholars programs. He will update us on our Honors Program, including the Eminence Scholars Fellowship, which is one of the earliest tangible demonstrations of our innovative funding strategies which are being used to support our academic mission. I will add that Dr. Van Woerkom is a recent recipient of a Fulbright International Education Administrators Award to learn about the U.K. education system and to establish partnerships with our international colleagues.

Please welcome an outstanding colleague and academic leader, Professor Linn Van Woerkom.

Dr. Van Woerkom:

Thank you, President Alutto. Mr. Chairman, the board, thank you for this opportunity today to give you an update of what is going on in Honors and Scholars. The plan today is that I have a brief presentation which I will move through quickly because what I would really like to do is move into a couple of students talking about their experiences and I think they can really convey the message much better than anybody in a tie.

To remind you of what our mission is, we are focused on an initiative based around our goals; those being global awareness, original inquiry, academic enrichment, leadership development, and service and engagement, to clearly and deliberately define what it is that we are about as Honors and Scholars students and what they should be attaining. Briefly, the value added being within Honors and Scholars is that through the university Honors and Scholars program we bridge the gap between Student Affairs and Academic Affairs, we provide a pipeline to the top students across all disciplines, we essentially act as a GPS while guiding students through their undergraduate careers as they change their minds, as high ability students do really often. I would like to point out that at least three quarters of the prestigious fellowship winners are members of the Honors and Scholars Center and many of the initiatives that have gone out from the center have become university initiatives; most notably has been undergraduate research.

Currently, we have the Honors and Scholars Center. The university Honors and Scholars Academic Center is the oversight or umbrella organization that houses the University Honors Program, the Ohio State Scholars Program, and the Undergraduate Fellowship Office that reports up through my line.

Within the University Honors Program, we have 15 separate college honors programs and they are the actual delivery points for honors instruction and honors advising and that amounts to about 5,000 students across all years on the campus.

Within the University Scholars Program, we have 16 individual scholars programs that span everything from collaborations with Student Life and the Technology and

November 8, 2013 meeting, Board of Trustees

Commercialization Office to the Arts, Humanities, Business, and Engineering. Within those programs, we house about 4,200 students.

Within our Undergraduate Fellowship Office, we serve all students at the university but the majority are still coming from Honors and Scholars. Although it is really nice to see a rising percentage of students across the campus participating in applying for and winning prestigious fellowships.

Number one is student engagement. What I would say that we are about is trying to find ways to engage the student, by taking a really holistic view so that we bridge their college experiences from the classroom out to the world. We are really looking to an engagement that spans the classroom, to the oval, to the residence halls. Particularly we are looking at deliberate initiatives to engage students in the residence halls, which is something we are starting right now. I am in conversation with Dr. J about how we can further this agenda in breaking down the barriers between Student Life and Academic Affairs so it is a more seamless educational environment. I have some of my staff working in the residence halls with Residence Life staff helping to develop programming, helping deliver programming, and figuring out where that programming goes next.

We are moving initiatives to get more faculty into the halls. We have had an initiative in collaboration with Arts and Sciences this last semester, which will be continuing next semester, which will actually have advisors in the honors residence halls. It is again creating this awareness so that when students are walking through the lobby of a residence hall, they know that an advisor is there and they can stop in. Then they go tell their friends up on their floor that there is an advisor downstairs and they go down and they talk to an advisor about classes and opportunities.

Even though these are Arts and Sciences advisors, they are knowledgeable about the entire university, and in particular about the general education requirements. Students in engineering and students in business will talk to these advisors as well about what goes on and what they need to do and what kind of courses are being offered and so forth. That is an exciting opportunity.

For the first time ever this last fall, the day after move in day, we hosted our first Honors and Scholars launch. We had 2,500 Honors and Scholars incoming students meet together for the first time and you can see, in that picture there, that we filled the Mershon Auditorium. There were maybe two rows that weren't filled. It was during that event that we took the opportunity to remind the students what it means to be Honors and Scholars students, the expectation of academics, the expectation of engaging in the university; that built a lot of identity so they knew what it was that they were a part of.

We are also embracing Advancement. I have hired a person who works with marketing, communications, and alumni, and in that capacity, we are working closely with the Foundation for looking at Advancement in a very holistic way. Through strategic communication with our prospective students and their families, current students, faculty, staff, the administration, and the alumni, we are able now to pull together students and their activities as they have participated in Honors and Scholars ranging all the way back to students who graduated with Honors in the 1950s up to our most recent graduates.

Our goal in embracing Advancement is really to create a community and connection with students and alumni. At the end of the day we are seeking the time, talent, and treasure of all of the friends of Honors and Scholars so that we can bring them back with their talent and their time to work with our students, to advise them, to let them know what it means to be out in the real world. We are increasing our fundraising efforts in a very deliberate and strategic way so that we can continue to do more of the things that we are currently doing.

November 8, 2013 meeting, Board of Trustees

On your right on the slide, you will see the Honors and Scholars chronicles and our first magazine issue that we published. We sent an electronic version out to over 25,000 known Honors and Scholars alumni and we have a number of paper copies. This is a great vehicle through which we can share with folks the things that we are doing, the things that are going on right now, the students, and the projects that they are working on.

In the middle you see a sample of H&S Weekly, which is our weekly newsletter that we send to all Honors and Scholars students, telling them about show-casing faculty, show-casing students, show casing opportunities for fellowships, for research and so on. This provides a one stop shop for students to look at every week to see where these opportunities are.

As I mentioned, we have two very large programs. It is worth noting that 21% of all the undergraduates here at Ohio State across all ranks and years are within the Honors and Scholars program for the 2013 year. Furthermore, 36% of the incoming students are in Honors and Scholars for the incoming autumn of 2014 class.

When I talk about Honors and Scholars, these are really two separate paths that we have for students to participate and engage.

Honors, which is primarily a more curricular and research based approach, and then Scholars, which is more on experiential learning and community building. However there are very broad strokes and cross over into both of those programs with students doing all kinds of amazing things. At the end of the day, what we see as one of our primary goals is helping students find the right fit. There is a deliberate conversation. One is not better than the other. These are two incredibly valued programs that help high-ability, high-achieving, high-horsepower students achieve their goals.

The Honors program, as I mentioned, spans 15 colleges. What the university Honors and Scholars center does is provide the oversight and my office, through my Honors and Scholars Faculty Advisory Committee, provides the approval process for anything that happens at the university. All programs at the college level are approved through my office to make sure that we have a consistent message throughout the university.

Furthermore, the Honors and Scholars Center provides resources across all disciplines. We provide enrichment grants for students. There is a significant fundraising effort going on to enhance our enrichment grant efforts. We provide research grants for students. We provide grants for faculty to develop courses and offer courses through academic enrichment. We create and manage extracurricular programming. Most notably, it is working these days with the residence halls but many people might remember things like fireside chats and so forth where we bring in top leaders around the world, around the state, around the community to talk to Honors and Scholars students specifically and spend some time with them; I mentioned our collaboration with Residence Life.

Points of pride for the Honors program: we routinely offer over 350 sections of honors courses. I mentioned these learning communities and the initiative in the residence halls. We have specifically a London Honors course for freshmen to take and go to London which is a wonderful gateway opportunity for study abroad.

As President Alutto mentioned, we have our eminence fellows program, which was made possible due to the monetization of the parking and this is now our signature full cost of attendance program which in addition has a \$3,000 enrichment grant and a dedicated staff member working with these students. These students all live within the Bradley Honors Hall. They don't all live together on the same floor or contiguous rooms but throughout the hall and they build community there as well. We have two or three that are already engaged. This only started last year so we only have a sophomore class now. I have a couple of students who are already involved in serious research.

November 8, 2013 meeting, Board of Trustees

The students as a cohort are going out and seeking community programs. Last year they had a program for mentoring and tutoring at Linden-McKinley High School. Of all the groups, this group is engaging the discovery themes. We have one young woman who put together an initiative where they were talking about food production and security. These students are out on the edge embracing these activities that the university is pushing institution-wide in their own lives and doing it right now. Remember, these are only sophomores. We have freshmen that came in this year and then our last year's class which are currently second year students. These kids have not only hit the ground running, but they are sprinting ahead.

We also have our Honors Collegium. If you have paid attention to the main Ohio State University website, there is a small video on there for jump rope. This is Tori Boggs, one of our honors students who is a world champion jump roper. She has been with Cirque du Soleil; she has travelled to China and to Europe; and she is an absolutely amazing young woman. She started up a jump roping club here at Ohio State. If you haven't seen it, it is worth looking at this little video just to see what she can do with a jump rope. It is absolutely astounding.

She is one of our honors students and she has embraced the Honors Collegium in helping to guide her. She came in as a physics major. I am a Physics professor so I thought that was great. Well, she is not a physics major anymore but she is looking at biomedical engineering. What an amazing student who has really embraced the resources that we have to offer through something like the Honors Collegium.

Our scholars program, as I mentioned, is fairly large. We have programs that span six units, schools, or colleges. You can only enter this program as a freshman because you live together. Within the first six to eight weeks of the freshman semester; that is where community is built and where it is established. Again, the Honors and Scholars Center establishes the university-wide requirements and we provide oversight for all of those programs. The approval body is the Faculty Advisory Committee and we provide programming money to help run these programs. We collaborate on best practices bringing these folks together to establish what you should be doing as a scholars program and again, collaborate with the residence halls. You can see here that there are 16 programs. As I mentioned already, they span everything from architecture to sports and wellness to politics and health sciences. You will hear from a Scholars student in a couple of minutes.

Our alumni are successful. These students go off and do great things. They go off to graduate programs at Stanford, Cornell, Harvard, and Johns Hopkins. The majority of the prestigious fellowships are awarded to Honors and Scholars students and you can see in this chart at the bottom, if you look over the last ten years, the fellowship awardees and finalists have pretty much tripled in number across campus which is fantastic. The majority of those, not all, but the majority of those have come from Honors and Scholars students. They contribute and give back in very tangible ways.

Finally, I just leave you with the fact that Honors and Scholars students really are leading the way towards eminence. They are driving the academics. They are driving engagement. Great example, Jonathan who was just recognized, is in the Honors Cohort in the College of Business. You already heard a little bit about an Honors student that wasn't even on the agenda for me. There are these wonderful opportunities all around us that show up.

With that, what I would like to do is to take a moment and first call Melissa Brown up to join us. Melissa, let the board know your major, hometown, interest, and basically give them a sense, for a couple of minutes, of what you have gotten out of Scholars and your experience within the Scholars program.

November 8, 2013 meeting, Board of Trustees

Ms. Brown:

Good morning everyone. Like Linn said, my name is Melissa Brown. I am from Springboro, Ohio and my major is molecular genetics. I am a senior here at The Ohio State University. When I first decided to become a buckeye for life, I also decided to apply for the Scholars program and I did gain acceptance into the Biological Science Scholars Program; it is a mouthful to say. As I moved in on my first day, I was a little apprehensive because a lot of these students were pre-med like myself and they can be quite competitive and I like to stay away from the competitive aspect of things.

To my great relief, all these people became more than just students that I went to class with or people who lived on my floor in my dorm freshman year. They became my community and more than a community, they are my support system. These people made me a better person. They push you the extra step. They make you want to go to the volunteer opportunities that are provided in the Scholars program. They make you want to succeed in all of your classes. They are your biggest cheerleaders and I couldn't be a better advocate for the Scholars program at Ohio State.

Dr. Van Woerkom:

One of the things that is important for the board to get a sense of, you talk about community, but what about your academics? What about your life as a student?

Ms. Brown:

As a student, I continued my Scholars program for all four years. When you start in they are all in the same general classes. You have to take those classes, and we are all in the same general classes together and we would study together. I truly believe that by being in the Scholars program and living with these smart people and having this support system, that I was able to succeed more than the other students who didn't have this advantage of being in a Scholars program and having this support group.

Dr. Van Woerkom:

That is terrific. Thank you so much. The next student is one of your own. It is Ben Reinke who was an Honors student as an undergraduate. Do you want to come over here, Ben, or do you want to stay over there?

Mr. Reinke:

I will stay here.

Dr. Van Woerkom:

Okay, then I will have Melissa stay here and we can field any questions that you might have at the end.

Mr. Reinke:

Thank you for inviting me to talk about this. I am a little more out of date, I guess, as a graduate student now who was once an Honors and Scholars student as an undergraduate here at Ohio State. I just want to give you a brief understanding of what Honors and Scholars meant to me and what I had the opportunity to do because of Honors and Scholars.

For me, Honors started at orientation. I came in as a future buckeye and met with a lot of students that were studying all kinds of things. I had an opportunity to meet the person that would be my honors advisor and take care of me, and make sure I

graduated four years later. From there I went to live in an honors dorm in Taylor Tower. This was a wonderful experience. I was randomly placed with three roommates and those three roommates stayed roommates of mine for my entire college career and are some of my best friends now.

It wasn't just those people but the rest of the people who were a part of my dorm life were also various honors students studying all different kinds of things. It led to an opportunity to understand the breadth of Ohio State at a very early stage. In addition to that, of course, being engaged on campus, allowed me to meet students that were not a part of Honors and Scholars and learn from them as well.

That translated to engagement on campus. There were a number of types of events like Lunch and Learns, Dinners and Dialogues, and Fireside Chats, where experts were either brought in from our own faculty or staff or from the greater world. A person from the state department would come in and talk about what is going on in Chernobyl now, that is one that sticks out in my brain because now I am into nuclear stuff. There were all kinds of interesting topical discussions that were around real serious issues and allowed students from various disciplines to think together about how to solve problems.

From there, I also got engaged in the class honorary system which is supported dually through the Honors and Scholars programs as well as through the Office of Student Life. They are supported through advising and then some financial support and structural support. The class honorariums are meant to bring students together from any discipline. They are not necessarily Honors and Scholars students. They are any student on campus who would want to become engaged in student life, service, and, basically further academic enrichment. The students come in for one year and get to make the organization anything they want so it is a great leadership opportunity for those students.

Moving on to the upper-level courses at an early age were really influential for me and allowed me to expand my curriculum and do some different things; it made a double major easier and allowed me to gain breadth as well as depth in certain subjects. Specifically, one of the things I would highlight is that for me, honors classes were easier. They were actually the courses that I got better grades in on average, and they were more interesting and stimulating because, although there was an extra component of potentially more work associated with those courses, they were smaller class size and allowed for the honors students to collaboratively learn and it was a really great opportunity for me. It fit my learning style more and also because the other students were very driven, it pushed me to be a better student.

Finally, the last little bit about this was the opportunity to do research. Honors and Scholars provided some grant funding and scholarship support when I was an undergraduate. I worked in Linn's lab. Dr. Van Woerkom was my first advisor on campus. I worked in his physics lab for three years. Along with that I also started getting involved in research in the French department. I tried to find some way to combine that research; what Honors and Scholars really does is allow you to find interdisciplinary work. It allowed me to connect a French professor that was my advisor, as well as Dr. Van Woerkom as a physics professor and then pull in a political science professor that I had taken a class with to do some work on how the French nuclear program developed and the cultural implications allowed that to happen.

It was kind of a strange interdisciplinary topic but at the same time it probably wouldn't have been possible without Honors and Scholars. That type of breadth and learning allows you to get your nose out of the books and allows you to learn in new ways. Interdisciplinary is a really big part of this in developing both breadth and depth.

The last thing I wanted to say, I think a lot of people see undergraduate education as the opportunity to learn how to learn and become really engaged in the learning and

November 8, 2013 meeting, Board of Trustees

teaching process and then begin to apply some of that to find and distill some information.

The graduate and professional school learning style is a little bit different. It is much more applied. It has to do with real-world issues or potentially creating new knowledge. The gap that exists between there is filled at Ohio State by Honors and Scholars. It is not just Honors and Scholars, it is any student who is involved in research or extended learning opportunities. For me, Honors and Scholars supported that effort. It gave me a chance to not only expand my knowledge and breadth as an undergraduate student, building the base of knowledge and skill set, but also allowed me to dabble in what research might be like and take on a little more depth in a specific area.

It is really about both the academic side and the engagement side, and learning both the hard skills and the soft skills. It was a wonderful opportunity for me and I thank the university for providing that otherwise I probably wouldn't be who I am today. I wouldn't be in grad school, that's for sure. Thank you.

Mr. Schottenstein:

Any questions from members of the board about the program? I think it was quite surprising to many of us that close to 20% of the entire student body is in some way involved in the Honors and Scholars program. It is a very formidable part of what we do and a very important part.

Dr. Van Woerkom and everyone else involved, your work is noted and appreciated and I know that we are going to keep plugging and keep grinding and keep trying to make it better. Any comments from any board members? Jerry.

Mr. Jurgensen:

I thought about this after the presentation yesterday and I sort of jokingly referred to the difference between the 'A' students and the 'C' students because I am somebody who wouldn't have remotely qualified to be in the Honors and Scholars program when I was in college. What did happen along the way was that I was in classes all the time with people who were and I ended up learning as much from my fellow students as I did from the faculty that taught me. I needed help in a lot of stuff and it was easier to get help from students because you are with them way more. Also, sometimes they have a way of saying the same thing in a language or way that you can relate to a little better so it was good.

The one thing about how the Honors dorms and communities are all together made me worry a little bit about guys like me who need access to those communities, need access to those students, and how do I get that?

Dr. Van Woerkom:

Absolutely and I think Ben attested to that. When we talk about the community, of all of the hours in the day in the week, there are many more hours where students then are engaging. I know both of them can attest to the number of people they know who are not in Honors and Scholars so when we talk about the community, that is one aspect of it. But, I think that is a very important point. It is that collaborative learning, as Ben was alluding to, where you get students who are in the Honors program, not in the Honors program, you get different perspectives, there is nothing more valuable, speaking as an educator, than trying to explain something in very fundamental levels. If I can't explain a fundamental physics idea to you then I have to go back and think about that and figure out how to do it. It is an important thing that we challenge each other where one is an expert and the other is not; that creates a point of conversation that moves us forward and that happens all over the place.

November 8, 2013 meeting, Board of Trustees

Mr. Brass:

Linn, I poked at this a little bit yesterday and I want to poke at the students a little bit on the same question. Melissa, I know you are graduating this year in molecular biology. I know you have applied to medical school here. How did you first hear about this program as an incoming freshman coming out of high school.

Ms. Brown:

To start off, both of my parents went here and so did my brother so I have always been submerged with Ohio State my whole life. Thankfully my mom pushed me to take the tour here and on that tour is where I learned about the Honors and Scholars program. I looked into more and there was an information session where I could go and potentially talk to the advisors of these Scholars programs. I was interested in the medical career so I talked to Health Sciences and the Biological Sciences Scholars program and in the choice between the two, I ended up in the Biological Sciences Scholars program where I first learned about it was my orientation and any time I hear someone say that they are interested in applying to Ohio State, I always encourage them to go on the tour. It is the best tour I have ever been on. I went to quite a few and Ohio State impressed me even though I knew more about the school going in than any other school, but the most important thing is that you can go in after the tour on campus and talk to the different Scholars and Honors programs. I have had the opportunity to talk with some potential new Scholars and Honors people this summer at some things that they had on campus. I think that is the biggest thing; to go on those tours, visit the school, and just have an open ear.

Mr. Brass:

Thank you. With such a large incoming class of freshman, it is very important, following up on Jerry, that they hear about it, they know about the program, and then there is some self-initiative, which is what you are demonstrating right now so thank you and good luck if you get into medical school. You will love it.

Ms. Brown:

Thank you.

Mr. Schottenstein:

Any other comments? Linn, Melissa, Ben thank you very much. We appreciate the report and keep up the good work.

Dr. Van Woerkom:

Thank you very much.

Mr. Schottenstein:

At this time we will begin the reports of our committees. As I think most people here know but I will just remind, the board has historically, or at least over the past several years, had six standing committees and we have now gone to five with the formation, that will be on the consent agenda, of our new Medical Center Board, that will in effect replace what was the Medical Affairs Committee. The Medical Center Board will effectively become that sixth committee and on a go-forward basis, this board will hear reports directly from that board, which reports to this Board of Trustees.

Today, we will have reports from the other five committees and I will begin with Mr. Shumate, the Governance Committee.

COMMITTEE REPORTS

Mr. Shumate:

Thank you, Mr. Chairman. The Governance Committee met yesterday and there were five items on the consent agenda that were discussed and recommended for approval by our committee. The first is a resolution to support state legislation regarding the voting and participation privileges for student trustees. This board supported a similar resolution two years ago. The new legislation is different from past versions in that it is permissive rather than mandatory and allows state university board of trustees to individually determine whether to provide voting and participation privileges to student trustees.

The resolution on the consent agenda expresses support for the legislation and also provides that this university board, as we have always done, will continue to allow students trustees to have such voting and participation rights if this legislation is enacted by the state.

As you know, our board has long included student trustees as equal partners of the board. We have included them in all board activities including our executive sessions. Ben and Stacie, along with their predecessors, provide a unique and important voice on the board and we are fortunate to have them. We certainly endorse and recommend this resolution.

Next, the committee ratified the appointments of two new members of the Advancement Committee. There are two non-trustee slots reserved on the Advancement Committee for representatives from the university Foundation Board. The representatives from the Foundation Board who will join our Advancement Committee are Keith Monda and Dan Wampler. Both of these new members hold two degrees from the university and have been strong ambassadors and supporters of the university for quite some time. I am confident they will be wonderful additions to our Advancement Committee.

Dr. Wadsworth then provided an update of the work of the Presidential Search Committee and presented the Presidential Profile that was developed by the Search Committee, by the Advisory Subcommittee in particular, for our approval. The Presidential Profile is a document that will be shared with various candidates for the presidency as well as other interested parties who may wish to know more about the particular qualities and characteristics that our board is looking for in the next president.

At this time, I would like to call upon Dr. Wadsworth to tell us more about the profile as well as provide us with an overall update on the work of the Presidential Search Committee.

Dr. Wadsworth:

Thank you, Alex. I am very happy to do that. In July, we started the Presidential Search and I would like to talk a little bit about the process of how we are going about that and then give you an update of where we are. If you are expecting to hear names, you will be disappointed, just to give you the bottom line.

We wanted a very comprehensive and transparent process; we created two subcommittees. The first is the Advisory Subcommittee. At this point I am going to do a shout out to Debby Merritt, who is in the front row here. Debby, please just raise your hand so people know who you are.

November 8, 2013 meeting, Board of Trustees

Debby is the John Deaver Drinko, Baker & Hostetler Chair in the Moritz College of Law and she has lead this Advisory Subcommittee. The committee consists of thirteen individuals including students, staff, faculty, and others. I have got to tell you, they have performed their task so well. I can't even really put into words how grateful I am for the work they have done and the comprehensiveness of the work they have done. They have done so well, we have increased their work scope. That is the reward for doing well, isn't it?

They held a series of public forums across the campus and the state to gather insights into the qualities and experiences that the next president should have. I think there were over 30 forums being held and Debby went to everyone. A few of us joined her at some of those where we invited different parts of our community to give us their views. It is a complicated topic and we had a lot of very good input. There is also a website that had a huge amount content, hundreds and hundreds of comments submitted, and hundreds and hundreds of names of people being proposed. It is a very interesting range of names.

One of the things that we did ask was for a Presidential Profile. That is a document that tried to capture that complexity of input in a way that was addressable and readable and so on. It is a super document in my view. There are a number of leadership qualities and I won't read it, obviously you can access it.

Something that is emphasized in all of it, is not just people saying they have done something; but we quiz and measure and examine. I will just pick on the word diversity. It comes up a lot and it is easy to sit and say you care about diversity. This profile says let's have some evidence of what the candidates have done to develop that in their leadership teams and their institutions.

In developing these qualities, it really speaks to the range of characteristics that someone has to have to be a successful president from dealing with government to dealing with students. One of the things that have come through very strongly is how complex a modern great university is and the ability to deal with complexity has come very much forward as an example of what we need to be convinced about.

This profile was presented to us and is on our consent agenda to approve as a document that we endorse as reflecting values that we are looking for in the search for a president. In accomplishing their task, the Advisory Subcommittee also decided to provide a portrait of the university. This is in draft but will be made available and is just a terrific document that captures what The Ohio State University is all about. It is one of the finest I have seen and I think those that have had a look at it have shared that conclusion. So again, I can't say thank you enough to Debby and her team. Their work is not done. We want to keep them involved as we go forward.

The next committee is the Selection Subcommittee and under law, it is our job as trustees to pick the next president. That is a fact of law and to do that, we down selected the room to five of us. I chair the subcommittee and in addition Chairman Schottenstein, Alex Shumate, Janet Reid, and Mike Gasser are on that subcommittee. Our job is to now take these descriptions and profiles and then to start searching for the future president. There are a lot of different ways to approach that. What I will tell you is that starting in mid-September after receiving the profile, we started that task and conversations are ongoing.

I think I mentioned this before but we basically think about three different groups of people. The first would be sitting presidents and you all can do it. You all can go to the top one hundred universities and see who is there. A little more difficult; go and find all the sitting Provosts, the people who could be president but they don't know it yet. Then there are the non-traditional candidates, those people who emerged from maybe some career that is not so evident they would become presidents but that they have the qualities.

November 8, 2013 meeting, Board of Trustees

So, in thinking about all of that, we have been working our way through these three groups. We have been taking the input from the Advisory Subcommittee. We get a lot of input from a lot of people. We put all of that together, then we work and hammer away at it. We discover some very strong candidates who have only been in their jobs a few months and are not going to leave. Some have maybe made a decision to retire and you start eliminating and forging your way to a final set. We have done that and we have started phone calls, we have had a couple of meetings; we are in the heart of the search.

There is a great deal of competition going on. Penn State, Michigan, others, that does not concern me at all. I think we are by far the most attractive top university out there and I don't say that for partisanship. I think I can demonstrate it with facts, data, and the environment we are in, and financial strength we enjoy, and many other factors. That is indeed reflected by the people that we have talked to. They uniformly see this university as being on the rise, and that is terrific.

In addition to the two subcommittees, I will just quickly say we have also got expert advice. Dick Chait, who many of you know, is a professor emeritus of the Harvard School of Education. He has been a longtime friend of this university and has guided the trustees in governance and other matters. He really is a world expert on university governance so he has been very, very helpful. He arranged the symposium that many of you will have heard about that was a couple of months ago, in which we brought five, well four showed up and one got trapped in an airport, but we had a very interesting day with four sitting presidents and we actually talked to the fifth. That was terrific. That is available on the web if you want to watch it.

We also recruited an executive recruiting firm and again, a very transparent process. We examined eight firms. We brought four to Columbus to interview and we picked one; Bill Funk and Associates. They specialize in university presidential searches. They don't do anything else. Bill Funk is a walking encyclopedia of every university presidency in this country. We have yet been able to stump him with a question that somebody hasn't heard about so he has been tremendously helpful.

All of that work feeds into the ongoing process. We did some analysis of how long it takes to find a president in an open public search. The data tells us about 300 days. We are about 120 days in. That does not mean we are going to be looking for another 180 but if we find somebody in a couple of months they may still not be able to start until the start of the academic year. Our aspiration is to move with due haste but do it very thoroughly and report back to this board as soon as appropriate with either a short set of candidates or the final candidate in the next few months.

I will conclude by saying again that the input from the university community through Debby has been not beyond our imagination as she is a magna cum laude graduate from Harvard and Columbia law, school so I expected great things, but it really has been terrific. I want to acknowledge the broad engagement of the university in this process and the very high quality that we have benefitted from. Thank you, Debby.

Mr. Shumate:

Thank you very much for your report and I know I speak for all of the board to express our sincere thanks for your outstanding leadership and also, Debby in terms of the leadership you have provided, we are well on our way to a very successful search and outcome.

Mr. Chairman, two additional items that are on the consent agenda, they relate to the university's new Wexner Medical Center Board. Our general counsel, Chris Culley, presented amendments to the bylaws of the board and the updated bylaws in particular reinforce the university board, this Board of Trustees sovereign authority and fiduciary responsibility for the medical center and provide further clarity to the powers

November 8, 2013 meeting, Board of Trustees

and duties of the Wexner Medical Center Board in relationship to the authority of this board. I think those are very clear.

The bylaws also call for the identification of a lead trustee who will be charged with reporting the Medical Center Board's actions and their activities to our board. An amended resolution to this effect is recommended for approval and there are copies of both of those amendments at the places of the board members.

That concludes my report and again we recommend these five items be adopted by the board.

Mr. Schottenstein:

Thank you, Mr. Shumate. Are there any questions for either Alex or for Jeff at this time regarding his presentation concerning the search committee?

Thank you both.

Next, the Advancement Committee, which is co-chaired by Linda Kass and Gil Cloyd. Linda, thank you very much.

Mrs. Kass:

Thank you, Mr. Chairman. At yesterday's Advancement meeting, as Mr. Shumate referenced in his Governance report, we welcomed two new members to the committee from the Ohio State University Foundation. As he mentioned, both two time Ohio State University graduates: Keith Monda, the retired president and COO of Coach, and Dan Wampler, President of Synergy Flavors.

The first item on our agenda was the University Foundation Report. Mike Eicher reviewed the university's fundraising activity progress from July 1 through September 30. Total fundraising activity during this first quarter came to \$68.7 million and this amount is 6% ahead of where we were last year at this time so we are on track to meet our \$390 million overall annual goal.

Some other highlights. Outright gifts and private grant support from corporations and foundations have shown good growth. We are ahead of last year by 24% in both of these areas. Philanthropic receipts are on target. These are the cash numbers we use to measure ourselves against our peers. Our goal on the scorecard is to hit \$316 million this year and we are running about 6.6% ahead of last year. There is a slight dollar decline in pledge receipts due to a timing issue and in planned gifts as well, but overall we are going extremely well.

We also reviewed the progress of our current campaign, which is at \$1.663 billion and our progress is right on target as we are 65% of our dollar goal in 63% of time elapsed; two-thirds as President Alutto mentioned in his report. Half of our units are ahead of their goals and half are behind; so it is a mixed bag in that area. We set very aggressive goals and have work to do here but the units are showing promise with new unit leadership in place so this is all really very good news.

The committee then reviewed a report from Keith Monda about the Ohio State University Foundation's benchmarking and planning efforts to redefine that board for success. There are 52 directors of the Ohio State University Foundation. They are all very generous to the university and willing to share their expertise and passion on behalf of this university. They are working now to build a new structure that will increase their engagement and leverage their involvement with Ohio State. Mr. Monda reported that a draft plan was shared with the Foundation Board at its October meeting and following the feedback they receive over the next few months, a recommended new structure will be introduced at their April meeting. Staff and volunteers are full

November 8, 2013 meeting, Board of Trustees

partners to build momentum for this positive change for the Ohio State University Foundation.

Submitted for approval with the University Foundation Report is the establishment or revision of endowments totaling \$2.2 billion and the Foundation report is item number 16 on the consent agenda and the committee recommends it for approval.

Also on the consent agenda for approval is item 17, the naming of two rooms in the Physical Activities and Education Services building in the College of Education and Human Ecology. They are the Joan E. Gritzmacher Student Service Center and the Flo Tooke Student Computer Lab. Hopefully I pronounced that correctly.

Finally, consent agenda number 18 for your approval is the adoption of a new naming policy. First crafted and approved in 1992, our current guidelines have served us well through several campaigns. In 2012, language was added to clarify and manage corporate naming opportunities and over the past several months, Mr. Eicher and his team have refined the language of the policy mostly to clean up wording and to remove ambiguity so the procedures by which naming requests are submitted and processed will be more systematic and inclusive of the views of the university community.

Some key changes include first the clarification of minimum naming levels to facility spaces. In the past, that was defined as one-third of the building cost. This new policy added other factors important to consider for naming rights such as the location of the space, its visibility and prominence, the age of the facility, and its use. There were also nomenclature changes that defined for example a commemorative naming as that involving a gift versus an honorific naming. Also clarified were the internal reviews involved with naming, which must happen prior to the discussion with donors and also when the gift acceptance committee needs to be engaged.

Finally, the revised naming policy reinforces the process for consideration of corporate or organizational names on buildings and the appropriate process if ever a name needs to be removed from a building.

We then had a very good discussion around our scorecard. The process of developing an Advancement scorecard was called a journey since we have had to modify our metrics in the engagement and awareness areas as we have developed more learning in this area. There are five measurement areas in the proposed scorecard.

First, a longitudinal alumni study around awareness and engagement. Here, the thinking is to use perhaps mobile technology to build a community of alumni who will regularly give us feedback on their feelings about the university and how they want to be involved. This is a very forward thinking form of research under development that we will hear more about at future meetings.

The second area of measurement is the total dollars raised by the campaign. As I mentioned, we remain ahead of target and this metric has been the same throughout and has not changed.

The third metric is our fiscal year measures and that will account for three subcategories: gifts and pledges; cash gifts, so we can see where we stand alongside other public universities; and total donors, with this area broken down further among first time, retained, and upgraded donors; our focus here is on donor retention and enhancing our donor experience.

Events will be the fourth metric, tracking the quality and quantity of university hosted events using net promoter scores. These scores are often used in business. High scores indicate a high likelihood to purchase and in our case to attend events, to be engaged. The current scorecard represents just four events but during the next year, the baseline for this will be developed and measured.

November 8, 2013 meeting, Board of Trustees

And our final proposed metric is in the area of media and marketing with two subareas of measurement. First, the quality and quantity of key media placements and digital media penetration; the reach and saturation of positive messages in publications and media that matter to us. And second, an annual assessment of national thought leaders to ascertain for successful international media outreach efforts.

There was a good deal of discussion about the last two metric areas, events and media and marketing, in terms of what these measurements need to tell us and to ensure meaningful data results. The great news is that we are meeting our goal on the campaign and all fiscal measures and that is for gifts and pledges, cash, and total donors. The nonfiscal metric areas are still too early to measure and several of these metrics continue to be refined.

In closing, I want to compliment Mr. Eicher and his team on that exceptional Ohio State campaign celebration in New York this past Monday that President Alutto referred to earlier. About 150 were in attendance and I was there including fellow trustees Gil Cloyd and Corbett Price, University Leadership Foundation members, campaign volunteers, and donors. Along with President Alutto and Provost Steinmetz, three outstanding students spoke of their experiences and connections and life learnings gleaned at Ohio State. I had the good fortune to sit next to a student who led and participated in numerous campus activities including Buckeyethon that most recently raised, I learned, more than \$600,000 for Nationwide Children's Hospital's Hematology and Oncology program. It was quite an impressive and inspiring event.

Again, we recommend the three items I mentioned on the consent agenda and that concludes my report, Mr. Chairman.

Mr. Schottenstein:

That was a great report. Questions for Linda?

Jeff, when you were talking about the presidential profile and the complexity of the university, we have some committee reports yet to come, which will further reinforce the complexity of this place. There is a very significant amount of good work being done by the committees and it is important and noted. Thank you.

Judge Marbley, the Audit and Compliance Committee.

Judge Marbley:

Thank you, Mr. Chairman. The Audit and Compliance Committee met yesterday. We had one item for action and it was a request from the College of Engineering to create a new affiliated entity called the American Lightweight Materials Manufacturing Innovation Institute (ALMMII), which will be a not-for-profit organization. It is created in collaboration with Edison Welding Institute (EWI) and the University of Michigan for the purpose of competing for lightweight material and modern metal contracts from the United States Navy. Ohio State will be named as a founding member, and Dean Williams will have a seat on the board. The award value of the final contract with the Navy is \$70 million over a five year period. The state of Ohio has committed \$10 million in support of ALMMII, primarily for work force development, and The Ohio State University College of Engineering has committed another \$5 million of in-kind contributions capitalized on their advanced manufacturing facility, hires, and other in-kind assets. The Ohio investments are matched by the state of Michigan and the University of Michigan.

Mr. Kress, who is from University Research Administration and formerly with both Battelle and NASA, presented the merits of the proposal and addressed the board's questions regarding benefits and risks for the university. After discussion, a motion was passed to bring forth the authorization to create this new affiliated entity to the

November 8, 2013 meeting, Board of Trustees

board for approval. It is thought that we will have a decision as to whether we are awarded the contract within the next four months or so. We are competing with a group out of South Carolina as well.

Next, Mr. Rick Stover, audit partner with PricewaterhouseCooper (PwC), the university's external audit firm, reviewed their letter to the committee regarding the annual audit of the university's financial statements for the fiscal year ending June 30, 2013. Mr. Stover shared with the committee the implications of new accounting pronouncements from the Government Accounting Standards Board and their impact on the June 30, 2013 financial statements. If anyone wants me to go into it in greater detail, of course, I am qualified to do so and I will. Mr. Stover also discussed areas where his audit team spent additional time to ensure they were comfortable with some of the more critical areas, such as healthcare revenue, the valuation testing for alternative investments, and the new parking agreement.

PwC has issued an unqualified opinion on the university's June 30, 2013 financial statements, and Mr. Stover communicated that they have not identified any material weaknesses in the university's internal controls. He reported on the status of other university departments or affiliate audits that they had engaged to perform and those are on schedule with no significant concerns to report including the Medical Center and the Athletics audit. In a word, Mr. Chairman, we had a clean audit. The one remaining was OSUP. That had not been finalized but all of the preliminary information showed that that to will be a clean audit.

Finally, we heard from Mr. Gates Garrity-Rokous, who is of course the university's chief compliance and integrity officer. He presented the compliance update. They have developed a five year strategic plan, as well as an annual plan, targeting four areas: Public Records, Investigations, Regulatory, and Internal Audit Findings. These steps will improve the university's ability to proactively mitigate risk and respond to issues. We inquired with Mr. Garrity-Rokous' office if he had completed staff hiring's and he informed us the final hire should occur within the next month and then that office is fully complete. It is already fully operational and it has been working with the various university departments, most notably Research, Athletics, and the Medical Center in centralizing our compliance functions.

We then recessed into executive session. And that concludes my report, Mr. Chairman.

Mr. Schottenstein:

Thank you. Questions for Judge Marbley? There do not appear to be any.

Academic Affairs and Student Life Committee, Dr. Wadsworth.

Dr. Wadsworth:

Thank you. We have a number of items on the consent agenda and I won't read through them all. They are there for us to look at; various namings of places, the awarding of Honorary Degrees, and so on.

I did want to come back to the American Lightweight Materials Manufacturing Innovation Institute which was briefed to several committees. I won't repeat what is being said, well mostly won't, but there is an interesting issue and that is this is a big proposal. It is \$70 million dollars from the Navy but there is also \$72 million of matching money from industry. Fifty-nine members are on this broad proposal, 45 companies, nine research universities. There were 25 groups originally and we have already been successful in getting to the final three; South Carolina and Louisiana are the competition. It is the new normal. The discovery themes are very interesting because they are causing collaborations. I think as we go forward, we are going to see

November 8, 2013 meeting, Board of Trustees

more people wanting to see teams of people going after big programs and that brings with it something that is, and this is not to be self-serving. We have been trying to help, because at Battelle we do big proposals all the time, and doing big proposals is different than doing small proposals, which is what a lot of universities are used to. Dean Williams has been tracking how we do it and is building a similar proposal center here at the university because when you do this kind of proposal, you kind of need a war room; you lock people with pizzas and bottles of water and you don't let them out. There are deadlines and you have to actually respond to what is being asked for versus saying what you would like to do. This is more and more becoming how money is being allocated. I want to say that this university is doing a terrific job in getting to the final three and we are very optimistic. The one thing that we don't have is a Navy in Ohio as such but we have Buckeye Lake.

Mr. Schottenstein:

Just a question on that. Do you know how it came about that we partnered with the University of Michigan?

Dr. Wadsworth:

This is a case of people who know each other, who respect each other, who work together. The base in Michigan is simply a result of Ohio's success. The last major award came to Ohio and you don't get two in succession. So, although we partnered with Michigan, it is a great collaboration and it is by people who know each other and want to work together. The Edison Welding Institute is another piece of the puzzle.

Judge Marbley:

Chris also mentioned that we have one of the best Materials Departments in the world, as does Michigan. I think that Ohio State and Michigan have the best two Materials Departments.

Dr. Wadsworth:

These kinds of collaborations are very interesting because what it means is one week you are collaborating and the next you are competing. That is something aerospace does all the time and other industries. It is more the case when you get big proposals that you are going to have to decide who you are going to work with.

President Alutto:

Just to reinforce what has been said, this is truly going to be the new normal and while these institutional rivalries are interesting on a Saturday, they are not relevant for these issues. You go where the expertise is. That is essentially the delight of this project, where people have simply said "what do we need to be successful," reached out, found others who are willing to cooperate and move forward in, for us, a more aggressive fashion. You are going to see this more and more often as time goes on, which means we are going to have to respond much more rapidly than we have in the past.

Dr. Cloyd:

Can I ask a question on that? I think this is a marvelous initiative but along the lines that this kind of collaboration is the new normal. Did the group that is working this come up with a good model for how you are going to handle intellectual property with so many people involved? You don't need to go into the details. It has to be fascinating because that had to be a very complex issue.

November 8, 2013 meeting, Board of Trustees

Dr. Wadsworth:

The answer is yes. It is always an issue and it is always different. It is very rarely the same answer. The next proposal will look different.

Dr. Cloyd:

But, did you get some principles perhaps.

Dr. Wadsworth:

Yes. Federally funded work with universities falls under law by Bayh–Dole Act so there are rules about intellectual property. Dealing with companies is interesting but when they are in collaboration there are rules. When you are working for industry, sometimes they all simply say “if you want my money, I want the intellectual property” and then you have the conflict with the law and you have to figure out how to make that work. It is a complicated topic but yes, it is absolutely a part of all proposals.

Dr. Reid:

I want to just add one more thing. This is truly an exciting project and for those that may be hearing about it for the first time, it does result in all kinds of cutting edge research, but it also is job creation for the state of Ohio so there is a big benefit to everyone here.

Dr. Wadsworth:

To your point, Janet, the expectation is to create 10,000 jobs over the next five years in manufacturing and materials, which is a place the United States needs to recapture leadership, which is why the Navy is sponsoring this.

Okay, the second presentation was by Dolan Evanovich and he comes regularly to our meetings to give us updates on how things are going. This was kind of spectacular. I have to say, the number of records that have been set at this university this year is really remarkable. I know numbers can get confusing. I will just give you a few though.

Total university enrollment of students is 64,000, an all-time high, up 1.5%; the Columbus campus enrollment is 57,500. The only place that is down is in some of the regional campuses and that is an interesting result of high school numbers going down and regional campuses have a harder time recruiting out of state and we, of course for this campus have a very focused program on that. We had a record 35,000 applications to the Columbus campus.

The goals for the next two years call for increasing that number still further so that by 2015 we have 40,000. Why is that important? It is important because now the quality that you can demand is going to go up and that is a part of our objective, increase the quality. Although the applications are going up, the number of freshman at the Columbus campus is planned to remain at 7,100 so you are drawing from a bigger pool as more people apply. More people apply because they get excited about Ohio State and we have some various recruiting things going on.

This years' freshman class is the best ever recruited to this university. ACT score of 28.5 and SAT score of 1256; an all-time high. As are the number of students in the top 10% of their class coming in, 58%, and 92% are in the top 25% of their high school graduating class.

The university's total number of minority students is at a record high, 18%, as is the number of non-Ohio residents, 28%. Seven percent of that 28 is international. That is a lot of numbers but you get the sense and I have a comment to make in just a moment.

November 8, 2013 meeting, Board of Trustees

Our six year graduation rate reached an all-time high at 83% and goals for the coming two years call for further increases, not only in six year graduation rate, but also in first year retention and four year graduation rate which is currently at 60%. First year retention is at 92%.

Now, the point I want to make is that in all of those measures, there is a lot of focus on maintaining our land grant mission and drawing students who have not had in their family's prior experience and making sure we have the right composition and there are various ways to measure that.

This outstanding performance over the last few years has been accomplished with that very much in mind.

Mr. Schottenstein:

So if I may ask a question and I really don't know how I feel about this but I would just be interested perhaps, Joe, in your impression or anyone else's, Provost Steinmetz, this is quite impressive. I am thinking about advancement, marketing, awareness, getting our message out, underscoring the value of land grant; the confluence of all those things at once. Is there something more that we should be doing to tell the world, at least the world closest to us, what we are doing and the strides we are making?

Dr. Wadsworth:

My quick answer, humor where it's appropriate and important to let the world know how well this university is doing. We can do it with appropriate modesty but I don't think we should underplay the fact that if you look back 15 years to where we are to today, this is a superb ongoing achievement. When we look at the data, it is always what's happening in the next three years. It doesn't stop. You have some interesting philosophical questions about where you stop, how big a place should be, what should be the percentage of non-Ohio students. There are a lot of complicated questions in this that need leadership guidance from the board as well as from the president because they are sophisticated questions.

President Alutto:

I think it is important to keep in mind that no one cares about where we were 10 years ago, except us. We care a great deal about the improvement that has taken place and how hard it has been and what the creativity has been. What they are interested in is where are we today and where are we going? One of the things that we have been talking about, metrics are very important as long as they are tied to our strategic objectives and as we achieve those metrics, as we hit those targets, then we have the opportunity to talk about what has happened at Ohio State today and where we are going. We have to be a little careful in the sense that we should take pride in the change over time because it really is spectacular, but that is not what sells this institution. What sells this institution are the traditions, the movement that is created through that tradition, and where we are going in the future and that is really what we hear described by the various committee reports.

We just need to do a very good job in presenting that information in an effective fashion. For example, the University Profile that has been developed is probably the best compendium of information about this institution and where we are today, not necessarily where we were 15 or 20 years ago and we need to get that out much more effectively and we are doing that through a communications movement.

Mr. Jurgensen:

A lot of these things are clearly positive. The thing that keeps going through my head though is that I think all of American higher education needs to become increasingly

more focused on output measures rather than input measures. One infers that the higher the ACT, the higher the average graduation position in your class, all those things will translate into better students, which will translate into doing well. In this debate today of the value of higher education, how much higher education is leveraged, and the significantly changing job picture in the American economy that has taken place post 2008; we don't have the same job economy that we had a decade ago. What really matters is not how many kids we graduate. What really matters is where they go after that and what are they able to do with what they have learned here.

Now, one thing that I infer positively is that our default rate on student debt at Ohio State is significantly below the average of a lot of other indices that one could look at. You could infer that our kids must be doing okay because they are not defaulting on these loans that they took out to get their education. But this issue, in my judgment, is going to get a brighter and brighter light put on it. Jeff, I just encourage you to encourage everyone that you work with and your committee to really begin to think about output measures. What are the appropriate output measures and how do we follow them because that really speaks to what the quality of our product is.

Dr. Wadsworth:

I am going to have a slightly different view. The better the quality of students coming in, the higher the graduation rate. We know that. You don't know what the output measures are when you bring people in so you have to follow some quality measure that you believe is going to lead to a higher graduation rate. Graduation rates are very important. As I studied the economy of this country and I look at what happens if you don't graduate high school, you are below the poverty level and your unemployment rate is 20%. As you go up the education scale, that income goes up and continues to go up and your unemployment rate goes down. So, I think on a global view, these kinds of data suggest success.

In a minute, I will talk about the School of Law, which we had a review on. They are measuring the output measure of how many graduates got a job and were those jobs of the quality intended when they joined the school. That is harder to do across the university but that is an example where we will have both a broad based premise and increasingly measure how effective it is. One way to measure it is how many people come here. How many people decide that this is going to be a value proposition they are going to buy?

As I mentioned with the School of Law, in their case, the recession of 2008 had an immediate impact on the number of people applying to law school as a result they have had a fairly precipitous drop. Students, parents, and society evaluate pretty quickly whether they are getting the value they want. I think we will see evidence directly on how many people apply to which schools and which universities survive in the 21st century with the value proposition they have and some of them will not.

Mr. Schottenstein:

Jeff, we have a few comments, one from Ben and I know that the Judge has questions as well.

Mr. Reinke:

I think that you both are absolutely right in that if there is a better way to track what happens with our graduates later that it increases the value proposition, if those are good results. The one thing out of all the data that really illuminated me was the number of applicants. With the law school numbers dropping, a decent indirect evaluation tool to figure out what the market things of the value of an Ohio State

November 8, 2013 meeting, Board of Trustees

degree. Those numbers going up, especially drastically over the last five or 10 years, means that people perceive Ohio State as a good value.

The one functional thing that happens with that is you are able to more easily mold the student body at Ohio State to be what you want for the best learning outcomes. By that I mean the easiest indicator would be our diversity measures so as diversity increases, not just in traditional buckets of ethnicity, religion, race, etc., but in different backgrounds of diversity, socioeconomic conditions, all these other opportunities, the greater the diversity within the student body, the greater the learning. Just like we talked about the importance of learning outside and pure learning. Those things are absolutely incredibly important, so the fact that we have more applications means that we can also institute a more diverse student body, which is really important.

Judge Marbley:

One metric that is often overlooked when we look at our diversity profile is the number of first generation students, Mr. Chair. It really speaks to our commitment to fulfilling our land grant mission. If you look at the data for 2012, we had 16% and for 2013 we had 19% so it is trending upward and that is directly related to the increased number of applicants. When we look at Ohio State in the context of where we are in terms of the rankings, I think that we can't lose sight of our land grant mission and the fact that we should continue to be committed to increasing that number. I want to say publicly, and we talked about this Dr. Wadsworth during the committee meeting, Dolan Evonovich and his staff have done an outstanding job in a difficult environment because on one hand you have some of the federal courts more narrowly tailoring how you can achieve the diverse student body. That is difficult to navigate when you don't know what the rules of engagement will be tomorrow. On the other hand, we have our land grant mission while at the same time bringing in, I think now for the past 11 years, a better class profile-wise or a higher performing class profile-wise than preceding classes, and he and his staff have done an outstanding job, Mr. Chair.

President Alutto:

What the board has done is define the joy of being at a university. It is dialectic. We have multiple competing objectives and goals. The concern for me would be if implicitly we all assume different goals and then we start pulling the system apart. Instead, all of this has to be out on the table and we would have to see how we are balancing issues. But the measures that we are going to have to use for success for this great institution are both input measures, because they help determine the output measures but they have to be clear output measures that are aligned with our strategic goals and objectives. What we don't ever want to be in is the position where we keep changing the output measures depending on simply what is happening outside the institution and those happen to be inconsistent with our strategic goals. The ability to constantly bring those into alignment through our planning process, I think, is going to be critical but that is the joy of being at an institution like The Ohio State University. You have tapped into it perfectly in this conversation.

Mr. Schottenstein:

I want to go back, if I could, before you continue with your report, Jeff. I know that this is a very tactical comment but we started out the meeting and we watched the video from the marching band and I don't know about the rest of you but when it said "the pride of the buckeyes," I felt it. I think about advancement, I think about fundraising, and I don't mean to turn this into a financial conversation but we all know why we did the parking transaction, why we issued the century bond, and why have we become so much more focused on being excellent in fundraising. It is so we can fulfill the land grant mission, so we can provide more scholarships to deserving daughters and sons of Ohio.

November 8, 2013 meeting, Board of Trustees

I think about all these things you have talked about and I also know that fundraising and giving is all about emotion. When you feel something is really excellent and you are really proud of it, you want to do more. The kinds of things you talk about, these numbers, and trying to get those numbers, again this is a very tactical comment, into some kind of a marketing or piece where those that have done and those that will do more can feel even more pride about this place and what it is accomplishing. I think just helps us get to where we ultimately want to be and that is best in a whole lot of things, including advancement and fundraising.

Dr. Wadsworth:

Good conversation. I agree that the first thing we do is convince ourselves that we are on the right track so that we can appropriately endorse external audiences.

That was a great lead in, Bobby, to the discovery themes initiative that Provost Steinmetz described. We converted a parking asset to cash, the lease, and there is a very grand plan to convert 500 faculty over the next period of time; 10 years. Maybe more interesting is the work that went on to define the three investment areas of food production and security, health and wellness, and energy and environment. There is a vibrant competition going on within the university, multi-disciplinary teams. Fifty-five proposals have been generated for the first wave of data analytics that was mentioned earlier. I think we heard that there are 155 reviewers lined up to go through those proposals and try to rank, sort, and aggregate them where it makes sense. This is going to be a very exciting time as we move into that investment period having raised the cash to be able to stay at the cutting edge and do the appropriate hires.

Let me just quickly go through two more things we learned about. One was the Undergraduate Neuroscience program. That is a new program. Dr. John Bruno briefed us on that. In the interest of time, I will just say it is a unique partnership of the Colleges of Arts and Sciences and Medicine. It may sound like one thing, Neuroscience, but actually it is a multidisciplinary field drawing from many different disciplines as diverse as biology, mathematics, psychology, anatomy, and so on. This is an area of great growth and interest and Ohio State is getting involved at the right time and I think it is going to be an exciting development. Forty courses are already being offered through 10 departments at the school.

Finally, Dean Alan Michaels of the Moritz College of Law provided the committee with an overview of his college and this is where he got into, Jerry, the whole issue of how they measure the success and how they have dealt with a very sudden decrease in applications because of the recession and the very quick societal impact where, in law, there were fewer jobs. What kind of jobs are they getting and it was a very involved discussion and again, I won't go through the metrics at all but here is an interesting one; they have a record of the students coming out of the Moritz College of Law passing the bar at a 95.48%. That is quite an achievement. That is a measure of whether that education has been effective to take it to the next level of accomplishment and employment. Those are some of the things that we talked about there and then he had gone further and said what kind of jobs do they have? Are they the kind of jobs we would train people to do? If you have a law degree and you are doing something completely irrelevant because you can't find a job then that is the kind of detail he went into.

He attracts an extraordinary student body. He has some very good principles around how they are developing their programs and there is a lot of detail about their budgets and various other things but I will conclude in the interest of time. Thank you.

Mr. Schottenstein:

That was a great report. Any other comments? Thanks, Jeff.

November 8, 2013 meeting, Board of Trustees

Finance Committee, Mr. Jurgensen?

Mr. Jurgensen:

Thank you, Mr. Chairman. We met yesterday as well. Mr. Chatas presented the university financial scorecards for fiscal year 2014 for both the university as well as the Wexner Medical Center. Generally, I would say everything is on budget through August 31st, two months into the year. There are some metrics in these scorecards however that reflect the yellow that Geoff wanted to discuss further.

One item reflected on the university financial scorecard colored as yellow is the intermediate investment return, which is below budget due to the transition of new investment managers at a time when the fixed income market was particularly challenged. This trend appears to be correcting based on current performance so it is expected that this trend will self-correct. There are a number of measures in the Medical Center Financial Scorecard that bear watching. There are 16 measures on that scorecard at the moment. Seven of them are yellow and nine green so if you sort of ignore the words and back up and look at the scorecard, generally there are two things you look at. One, you look for color and second, the way we do it here, you look at the direction of the arrows indicated inside the scorecard. In the case of the Medical Center, it is seven yellow and nine green but it is ten down and five up so just from a momentum point of view, that would suggest that there are a lot of things that we need to be paying attention to there and we are. What ends up happening is that sometimes the pluses taking place in the scorecard offset the minuses and in the net at the bottom, you are still okay and that is basically what I would describe at the Medical Center at the moment.

We reviewed after that the Physical Environment Scorecard and again there are two things there that we talked about. One is the off-campus safety index, which is yellow. The issue there may have to do with a technical issue more with Columbus Police Department and Jay Kasey is working on how we get data from the Police Department and how that factors into our safety index. As I understand it, Jay, I think there is a lag.

And then there was a CampusParc satisfaction index and the hypothesis there is that we are confronting the issues that we plan to confront with respect to the Medical Center Expansion Project. We knew it was going to cause some disruption and it is and that is, showing into these scorecards.

Overall, the comment I would like to make and I mentioned this I think the last go around, we certainly talked about it earlier in the Finance Committee meeting, this whole notion of scorecards and their use and utility and effectiveness and all of that, I think a thing we need to remind ourselves of is that scorecards by their nature are backwards looking. They do a great job of telling you what happened yesterday. What we really need to do is to think about how we can augment these scorecards with indicators and things that point to future strategic threats as well as operational issues and particularly where in our strategy plans, we have identified or outlined key milestones or places where we need to be in pursuit of a strategic objective. None of our scorecards measure any of that and so it is sort of like where would the dinosaurs be? The dinosaurs probably had scorecards like our scorecards and then they woke up one day and go "holy mackerel, we all have brains the size of a walnut and it is getting hot."

We have challenged Geoff and all the people that Geoff works with across the university to think about these scorecards because if we come in meeting after meeting after meeting and everything is green, green, green and then all of a sudden we walk in one year to a strategic planning meeting and someone suggests there is radical change on the horizon necessary but none of the stuff we are following tells us that, then there is a message in all of that. We will go to work on this and hopefully these scorecards can be more effective as we go forward.

November 8, 2013 meeting, Board of Trustees

Lynn Readey reviewed the Construction Project Status Report with the committee. All of our major projects are rated green. That means on time and on budget to date including the North Residential District project, the South High Rises Renovation, the Chemical and Biomolecular Engineering and Chemistry Building, the South Campus Central Chiller Plant, the East Regional Chilled Water Plant and the Jameson Crane Sports Med Institute. So again, nothing to call out of any major concern to you with respect to that.

Then Lynn reviewed the Capital Projects Annual Report for fiscal year 2013 which had in it some data concerning a ten year overview of capital expenditures including maps and photos of things that have changed. It really is instructive, after a period of time, to look back and realize that over the last 10 years, Ohio State has spent just in excess of \$3 billion on brick and mortar. At the moment, we have 355 projects in some state of completion totaling another \$2 billion so again, a lot of money, a lot of projects, and a lot of complexity.

The committee had a number of questions related to with all this emphasis on new construction, the issue of deferred maintenance and Mr. Ratner pointed out to all of us that in this process of building new buildings and modernizing buildings, you are also taking down old buildings and yes, you are creating a deferred maintenance issue for the future, but you are also dealing with the deferred maintenance issues that have built up over the fiscal plan of the university over this period of time. Geoff Chatas did agree that he would bring back more information for us to look at with respect to that issue.

She then reviewed the benefits of Ohio Construction reform which became law in 2012 and for which the Medical Center was an early pilot for that reform. I think the bottom line of that analysis is that it has been beneficial to us, this change in the law both in a time sense, how quickly things are getting done around here under this methodology versus the way they were before. As well, the financial application which is averaging somewhere between a 10 and 15% savings by our analysis, which is consistent with what the people arguing for that change in the law said would happen.

Mr. Schottenstein:

You don't need a calculator to do this; if you do that 10% across. What did you say we have spent in the last 10 years?

Mr. Jurgensen:

Three billion.

Mr. Schottenstein:

Had that law been in effect?

Mr. Jurgensen:

Yes. It is a lot of money.

Mr. Schottenstein:

That is a lot of scholarships.

Mr. Jurgensen:

You bet. That concluded the things we had to do for review. We discussed and approved four items for the consent agenda. I won't go through all the details on those. One of those though was Keith Meyers presented a resolution for the acceptance of a

November 8, 2013 meeting, Board of Trustees

gift of 387 acres of real property in Pickaway County. That caused the committee to ask a question. Do we have a policy with respect to land like we do for common stocks, that when things are gifted to the university, do we sell them immediately or do we try to figure out whether they are going to go up in value tomorrow? With respect to real property, we were told that it is a cross university piece of analysis that does look at it as to whether or not there is a programmatic need or use of what it is we are given and a determination is made of do we keep it in a portfolio or do we monetize it?

It was a good answer for the time but I think it caused the committee to want to take a more thoughtful and complete look at all the real estate in fact that we do own.

Mr. Schottenstein:

Just so everyone knows, we don't just take the property without at least making certain that it doesn't have dinosaurs on it or something. There is a due diligence before we receive it.

Mr. Jurgensen:

Over the passage of time, as long as this place has been around, you accumulate a lot of dirt and we don't know how high the bar or hurdle one needs to overcome to say "oh yea, we can use that." From time to time, I think it just makes sense that you take a look at where you are and where it all is and ratify yes, this continues to make sense and we are doing exactly the right thing and we like where we are, or, again maybe there are things that we can do or should do or consider doing a different way.

Keith presented a second resolution to authorize the sale of Harding Hospital, 45.393 acres in Worthington, to Step by Step Academy. That is on the consent agenda.

We had our usual resolutions related to the authorization to enter into contracts. This included a construction project for the addition and renovation of the Wilce Student Health Center for \$7.5 million and the approval to spend \$290,000 on a professional services contract for a comprehensive parking and transportation plan.

The final resolution presented by Mr. Meyers was to grant roadway easements to the County of Marion and the Ohio Department of Transportation for the extension of County Road 221 along the western side of the Marion Campus.

All of these will be on the consent agenda today. That concludes my report.

Mr. Schottenstein:

Very good. Any questions for Jerry?

The consent agenda then is now before the Board and President Alutto, if you would like to, please present it.

CONSENT AGENDA

President Alutto:

Today, we have a total of 23 resolutions on the Consent Agenda however item 2 has been amended and an updated resolution is at each of your seats and is available for anyone who would like a copy. Item 7 was on the agenda but materials were not previously distributed. A copy of that resolution is also at each of your seats and is available for anyone who would like a copy.

November 8, 2013 meeting, Board of Trustees

We are seeking approval of the following:

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 2014-12

Synopsis: Approval of the following amendments to the *Rules of the University Faculty*, is proposed.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the *Rules of the University Faculty* as approved by the University Senate; and

WHEREAS the proposed changes to the *Rules of the University Faculty* were approved by the University Senate on October 3, 2013:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached amendments to the *Rules of the University Faculty* be adopted as recommended by the University Senate.

(See Appendix VII for background information, page 221.)

**AMENDMENTS TO THE BYLAWS OF THE
WEXNER MEDICAL CENTER BOARD**

Resolution No. 2014-13

Synopsis: Approval of the following amendments to the University Wexner Medical Center Board Bylaws, is proposed.

WHEREAS The University Board of Trustees approved the creation of The Ohio State University Wexner Medical Center Board at its August 2013 meeting; and

WHEREAS pursuant 3335-1-09C of the Administrative Code the rules and regulations for the university may be adopted, amended, or repealed by a majority vote of the Board of Trustees at any regular meeting of the Board; and

WHEREAS The proposed amendments to the University Wexner Medical Center Board Bylaws have been recommended for approval:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approve the attached amendments to the University Wexner Medical Center Board Bylaws be adopted as recommended.

(See Appendix VIII for background information, page 223.)

RESOLUTIONS IN MEMORIAM

Resolution No. 2014-14

Synopsis: Approval of Resolutions in Memoriam is proposed.

November 8, 2013 meeting, Board of Trustees

BE IT RESOLVED, That the Board of Trustees approves the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Samuel C. Chu

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 30, 2013, of Samuel C. Chu, Professor Emeritus of History in the College of Arts and Sciences.

Professor Chu held a Bachelor of Arts from Dartmouth College, and earned a master's degree in 1953 and PhD in 1958 from Columbia University in modern Chinese history. He was an Assistant Professor at Bucknell University and Associate Professor at the University of Pittsburgh, before joining the faculty as a Professor of History at The Ohio State University in 1969. He also served as the first Director of the East Asian Studies Center from 1969-1977. Professor Chu retired from The Ohio State University on June 30, 2005.

Dr. Chu specialized in modern Chinese history. His publications include *Reformer in Modern China: Chang Chien, 1853-1925*, *Passage to the Golden Gate: A History of the Chinese in America to 1910* (co-authored with Daniel Chu), and *Li Hung-chang and China's Early Modernization*, and he edited *Madam Chiang Kai-shek and Her China*. He also published numerous articles in scholarly journals, contributed chapters to edited volumes, and wrote many book reviews.

During his tenure at the university he served as the Department of History's Vice Chair from 1991-1993. He was active in many professional organizations, including service as the Vice President and President of the Midwest Conference on Asian Affairs, service as the chair of several committees, and a member of the Board of Directors of the Association for Asian Studies.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Samuel C. Chu its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Robert H. Groves

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 11, 2013, of Robert H. Groves, Associate Professor Emeritus of The Ohio State University Extension Service.

Professor Groves was born August 20, 1935, in Warnock, Ohio. He completed his Bachelor of Science degree in Agricultural Education in 1957, his master's degree in Agricultural Education in 1967, and his PhD in Agricultural Education in 1975, all from The Ohio State University.

His Extension career in Ohio began on June 1, 1957 as the Associate County Extension Agent, 4-H, in Mahoning County. On September 1, 1966 he became the Area Extension Agent, 4-H, in the McConnelville Area Center. The office was moved to Belle Valley, Ohio on July 1, 1974 where he remained until his retirement on January 31, 1988.

Professor Groves was recognized for his leadership in 4-H educational programming including working with older youth and junior leadership activities, as well as developing seminars for bicycle and tractor certification subject matter. He was a member of the

November 8, 2013 meeting, Board of Trustees

Ohio Extension 4-H Agents Association as well as the National Association for 4-H Agents and served on numerous Extension committees during his career.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Robert H. Groves its deepest sympathy and understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Dr. Philip W. Murdick

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 24, 2013, of Philip W. Murdick, Professor Emeritus in the College of Veterinary Medicine.

Professor Murdick received his undergraduate, Master of Science (1958) and PhD (1964) degrees from The Ohio State University, from where he also received his Doctor of Veterinary Medicine degree in 1952. He joined the faculty in 1956, rose through the ranks, and became a full professor in 1969. In addition, Professor Murdick served for nine years as Chair of the Department of Veterinary Clinical Sciences (VCS), before becoming Associate Dean for Curriculum and Education in 1981 until his retirement in 1988.

Professor Murdick specialized in veterinary reproduction and obstetrics, where his research focused on endocrine physiology of reproduction in livestock, especially horses.

As Chair of VCS, Professor Murdick chartered a course that would focus on the student learning experience as the most important mission and driving force of the department, leading to a student-centric culture that still exists in the College. He was also a key leader in the early 1970s curricular reform in the college that led to the establishment of an innovative team-taught, systems-based core pre-clinical veterinary curriculum.

Professor Murdick was an early pioneer of the comprehensive teaching hospital concept. He systematically expanded the department of VCS by recruiting the first residency-trained, board-certified specialists in several clinical areas. He also presided over the establishment of a world-class residency training program with the acceptance of the first trainees into newly created residency programs in veterinary surgery, internal medicine, ophthalmology, radiology, and anesthesiology.

The first in the College of Veterinary Medicine to recognize the importance of high quality visual media in teaching, research, and publication, Professor Murdick established the first and most comprehensive veterinary biomedical media program in the nation. He also had the vision to help establish the Veterinary Medical Education Resources Office.

Professor Murdick was an early adopter of computer use and led the integration of digital technology into the college, including implementation of computerized class scheduling, computer-graded examinations, and computer-analyzed student evaluations of teaching. He was innovative in using database technology and was ahead of the curve in devising ways to accumulate and analyze data well before the university had any type of information technology support for its faculty and colleges. The College of Veterinary Medicine was among the first on the entire OSU campus to have an advanced word processing system.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Philip W. Murdick its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

November 8, 2013 meeting, Board of Trustees

Martin P. Sayers

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 17, 2013 of Martin P. Sayers, Professor Emeritus of Neurological Surgery in the College of Medicine.

Professor Sayers grew up in the early years of Upper Arlington. After graduating high school he began his college education at The Ohio State University where he played football and was president of his sophomore class. In the middle of his sophomore year, the United States entered WWII and needed doctors. Professor Sayers enlisted in the U.S. Navy and matriculated in a condensed college/medical school program with OSU. From there he continued to serve on active duty at the U.S. Naval Hospital in Roanoke, Virginia. After the war, Professor Sayers interned at Philadelphia General Hospital, where he participated in the development of and pioneered the surgical insertion of a "shunt" to relieve water pressure on the brain for patients with hydrocephalus.

Following his naval service, Professor Sayers returned to Columbus where he established The Ohio State University College of Medicine Department of Pediatric Neurological Surgery, which he headed until his retirement in 1987. During his time as head of the program he was credited with the introduction of several important procedures in Neurosurgery, particularly in the Pediatric field.

Dr. Sayers served his profession at the highest level. He was a member of the American Association of Neurological Surgeons (Chairman of the Pediatric Section 1973, Matson Lecturer 1989), Congress of Neurological Surgeons (President 1961), Neurosurgical Society of America (President 1983), and of the American Society of Pediatric Neurosurgeons. He served for 28 years as advisor for the Bureau of Crippled Children's Services of the State of Ohio and for 30 years as Consultant for the Easter Seal Crippled Children's Society.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Martin P. Sayers its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Howard R. Showalter

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 24, 2013, of Howard R. Showalter, Professor Emeritus of The Ohio State University Extension Service.

Professor Showalter was born September 2, 1923 in Belmont, Ohio. He completed his Bachelor of Science degree in Agricultural education in 1949, and his master's degree in Agricultural Economics in 1966 from The Ohio State University.

His Extension career in Ohio began on June 1, 1952 as the Associate County Extension Agent in Jefferson County. On February 1, 1955 he became the County Agricultural Agent in Carroll County. On March 16, 1966 he was named Area Extension Agent, Farm Management for the Dover Area Center and on January 1, 1968 he was named Area Extension Agent, Farm Management for the McConnelleville Area Center. He moved to the Wooster Area on September 1, 1970 to become the Area Extension Agent, Farm Management and retired from there on July 31, 1980.

Howard was recognized for his outstanding teaching in estate planning, farm management, income tax management, farm business organization, grain and livestock marketing. He was also an excellent writer and produced numerous informational bulletins, newsletters and news releases. He was a member of and served on many

November 8, 2013 meeting, Board of Trustees

committees of several professional organizations. He was awarded the Distinguished Service Award at the National County Agricultural Agents meeting in 1963. Howard was known as a "down to earth" man and was willing to work until the "midnight hour" on many occasions to help farmers.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Howard R. Showalter its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

SUPPORT FOR STATE LEGISLATION REGARDING VOTING AND PARTICIPATION PRIVILEGES FOR STUDENT TRUSTEES

Resolution No. 2014-15

Synopsis: Support for state legislation regarding voting and participation privileges for student trustees.

WHEREAS the Ohio State University understands that the Ohio General Assembly has legislation before it that would allow for student members of public university boards of trustees to have full voting and other participation privileges currently afforded to other trustees; and

WHEREAS the legislation as currently written would allow individual institutions to determine whether they enact this legislation within their own boards; and

WHEREAS the Ohio State University student trustee experience has been that its student trustees have consistently served the people of Ohio exceptionally well through their hard work, thorough preparation, and full engagement in the business of the board; and

WHEREAS Ohio State University's student trustees have consistently represented the best interests of the people of Ohio and the entire university community:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees wishes to express its support for state legislation which would allow student trustees full voting and participation privileges afforded to other University trustees; and

BE IT FURTHER RESOLVED, That the Board of Trustees of The Ohio State University would allow for student trustees to have such voting rights and participation privileges.

RATIFICATION OF COMMITTEE APPOINTMENTS 2013-2014

Resolution No. 2014-16

BE IT RESOLVED, That the Board of Trustees hereby approves that the ratification of committee appointments for 2013-2014 are as follows:

Academic Affairs and Student Life Committee:

Jeffrey Wadsworth, Chair
Janet B. Reid, Vice Chair
Algenon L. Marbley
Linda S. Kass

Clark C. Kellogg
Timothy P. Smucker
Cheryl L. Krueger
Brent R. Porteus
Stacie E. Seger

November 8, 2013 meeting, Board of Trustees

Janet Box-Steffensmeier (Faculty Member)
Robert H. Schottenstein (ex officio)

Larry Moore (Alumni Assn Member)
KEITH D. MONDA (Foundation Brd Member)

DANIEL J. WAMPLER (Foundation Brd Member)

Robert H. Schottenstein (ex officio)

Finance Committee:

William G. Jurgensen, Chair
Ronald A. Ratner, Vice Chair
Alan W. Brass
Alex Shumate
Michael J. Gasser
Benjamin T. Reinke
G. Gilbert Cloyd
Corbett A. Price
Jo Ann Davidson
Robert H. Schottenstein (ex officio)

Audit and Compliance Committee:

Algenon L. Marbley, Chair
Michael J. Gasser, Vice Chair
Ronald A. Ratner
William G. Jurgensen
Stacie E. Seger
Lawrence A. Hilsheimer
Amy Chronis
Craig S. Morford
Robert H. Schottenstein (ex officio)

Advancement Committee

G. Gilbert Cloyd, Co-Chair
Linda S. Kass, Co-Chair
Clark C. Kellogg
Timothy P. Smucker
Cheryl L. Krueger
Brent R. Porteus
Benjamin T. Reinke
Corbett A. Price
John W. Kessler
Nancy Kramer
Alan VanderMolen
Christopher A. Ito (Alumni Assn Member)

Governance Committee:

Alex Shumate, Chair
Timothy P. Smucker, Vice Chair
Alan W. Brass
Linda S. Kass
Janet B. Reid
Jeffrey Wadsworth
Benjamin T. Reinke
G. Gilbert Cloyd
Robert H. Schottenstein (ex officio)

ADOPTION OF THE PRESIDENTIAL PROFILE

Resolution No. 2014-17

Synopsis: Adoption of the Presidential Profile, is proposed.

WHEREAS the Board of Trustees established and appointed a Presidential Search Committee and charged it with recommending to the Board one or more candidates to be the next President of the University;

WHEREAS the Presidential Search Committee of the Board of Trustees further charged the Advisory Subcommittee to develop a profile of the qualities, skills and characteristics desired in the next President of the University; and

WHEREAS the Advisory Subcommittee, in conjunction with the Board of Trustees, has sought and received input from various community and University constituencies in developing a profile statement; and

WHEREAS the profile statement will be an important element in attracting the very best candidates to seek the Presidency of The Ohio State University; and

WHEREAS the Advisory Subcommittee presented the Profile of the President of The Ohio State University to the Presidential Search Committee and the Presidential Search Committee has recommended to the Board of Trustees its adoption, in the form accompanying this Resolution:

NOW THEREFORE

November 8, 2013 meeting, Board of Trustees

BE IT RESOLVED, That the Profile of the President of The Ohio State University, be formally adopted as the embodiment of the essential qualities, skills and characteristics desired in the next President; and

BE IT FURTHER RESOLVED That the Profile so adopted be widely distributed and utilized by the Presidential Search Committee in fulfilling its responsibility of ultimately recommending to the Board of Trustees one or more candidates for the Presidency of the University; and

BE IT FURTHER RESOLVED, That any actions taken by the Presidential Search Committee in furtherance of this Resolution prior to its effective date are hereby ratified and approved.

(See Appendix IX for background information, page 232.)

**RATIFICATION OF APPOINTMENTS TO THE
WEXNER MEDICAL CENTER BOARD**

Resolution No. 2014-18

Synopsis: Ratification of appointments to The Ohio State University Wexner Medical Center Board, is proposed.

WHEREAS The Ohio State University Board of Trustees approved the bylaws for the creation of the University Wexner Medical Center Board; and

WHEREAS The University Wexner Medical Center Board bylaws permit the appointment of up to six public members by the Chair of the University Board of Trustees, in consultation with the University President and the Chair of the University Board of Trustees Governance Committee, and ratified by the University Board of Trustees; and

WHEREAS The bylaws further stipulate that the term of the initial public members “shall be staggered, with three year, two year, and one year terms to ensure that no more than one-third of the public members’ terms will expire within a given year”; and

WHEREAS the University Wexner Medical Center Board bylaws require the selection of a Chair from among the voting members of the Board and charge the Chair with establishing and leading regular and special meetings, selecting committee chairs for and assigning members to the Board’s standing committees, and filling vacancies; and

WHEREAS the Chair of the University Wexner Medical Center Board shall have specific skills and qualifications including, but not limited to, prior experience leading a board and demonstrated experience in business management; and

WHEREAS after consultation with the University President, the Chair of the University Board of Trustees has appointed Leslie H. Wexner as the Chair of the University Wexner Medical Center Board:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby ratifies the appointment of the following public members of the University Wexner Medical Center Board effective November 8, 2013, for the terms specified below:

Stephen D. Steinour, 1st term, term ending May 13, 2014
Leslie H. Wexner, 1st term, term ending May 13, 2016
John F. Wolfe, 1st term, term ending May 13, 2015

November 8, 2013 meeting, Board of Trustees

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves that the appointment of each member entitles the members to any immunity, insurance, or indemnity protection to which officers and employees of the University are, or hereafter may become, entitled; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby ratifies the appointment of Leslie H. Wexner as Chair of the University Wexner Medical Center Board for a two-year term, non-renewable.

PERSONNEL ACTIONS

Resolution No. 2014-19

BE IT RESOLVED, That the Board of Trustees hereby approves the personnel actions as recorded in the Personnel Budget Records of the University since the August 30, 2013, meeting of the Board, including the following Appointments, Reappointments, Appointment/Reappointment of Chairpersons, Faculty Professional Leaves, Emeritus Titles, Promotions, Tenure and Reappointments.

Appointments

Name: CHRISTOPHER M. CULLEY
Title: Senior Vice President and General Counsel
Office: Legal Affairs
Term: April 1, 2013 through March 31, 2016
Title: Senior Advisor to the President
Office: Office of the President
Effective: October 21, 2013

Name: MICHAEL J. EARLEY
Title: Professor-Clinical (The Vision Service Plan (VSP) Chair for the Advancement of Professional Practice)
College: Optometry
Term: September 1, 2013 through August 31, 2018

Name: PETER J. MOHLER
Title: Professor (William D. and Jacquelyn L. Wells Chair at the Dorothy M. Davis Heart and Lung Research Institute)
College: Medicine
Term: June 1, 2013 through May 31, 2017

Name: MUTHU PERIASAMY
Title: Professor (Fred A. Hitchcock Professorship in Environmental Physiology)
College: Medicine
Term: July 1, 2013 through June 30, 2017

Name: JOHN L. VOLAKIS
Title: Professor (The Roy and Lois Chope Chair in Engineering)
College: Engineering
Term: July 1, 2013 through June 30, 2018

Name: KARLA S. ZADNIK
Title: Dean
College: Optometry
Term: June 1, 2014 through June 30, 2019

November 8, 2013 meeting, Board of Trustees

Reappointments

Name: JAVAUNE M. ADAMS-GASTON
Title: Vice President
Office: Student Life
Term: January 1, 2014 through December 31, 2018

Name: LIANG-SHIH FAN
Title: Professor (The C. John Easton Professorship in Engineering)
College: Engineering
Term: July 1, 2013 through June 30, 2018

Name: MICHELLE L. JONES
Title: Associate Professor (The D.C. Kiplinger Chair in Floriculture)
College: Food, Agricultural, and Environmental Sciences
Term: October 1, 2013 through September 30, 2018

Name: LAURENCE V. MADDEN
Title: Professor (The Professorship in Plant Protection)
College: Food, Agricultural, and Environmental Sciences
Term: October 1, 2013 through September 30, 2018

(See Appendix X for background information, page 242.)

DEGREES AND CERTIFICATES

Resolution No. 2014-20

Synopsis: Approval of Degrees and Certificates for autumn semester, is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the degrees and certificates to be conferred on December 15, 2013, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

(See Appendix XI for background information, page 244.)

HONORARY DEGREE

Resolution No. 2014-21

Synopsis: The awarding of an honorary degree is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees the awarding of an honorary degree as listed below:

November 8, 2013 meeting, Board of Trustees

Barry Bloom

Doctor of Science

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the above honorary degree be awarded in accordance with the recommendation at a time convenient to the University and the recipient.

(See Appendix XII for background information, page 297.)

**APPROVAL TO CHANGE THE NAME OF THE DEPARTMENT OF
PSYCHIATRY TO THE DEPARTMENT OF PSYCHIATRY AND
BEHAVIORAL HEALTH IN THE COLLEGE OF MEDICINE**

Resolution No. 2014-22

Synopsis: Approval to change the name of the Department of Psychiatry to the Department of Psychiatry and Behavioral Health in the College of Medicine, is proposed.

WHEREAS the Department of Psychiatry is inter-professional in nature and includes psychiatrists and other professionals, therefore the new title better reflects the composition of the faculty, and acknowledges the branch of medicine (psychiatry) being taught/practiced; and

WHEREAS the departments hospital service line is OSU Harding Behavioral Health and so the new hospital/department name aligns with the service line title; and

WHEREAS a national survey of departments reveals widespread use of the word "behavior" in some format; and

WHEREAS the proposal was approved by the College of Medicine, and has received concurrence from related academic units; and

WHEREAS the proposal was reviewed and approved by the Council on Academic Affairs at its meeting on September 18, 2013; and

WHEREAS the proposal was reviewed and approved by the University Senate at its meeting on October 3, 2013;

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the proposal to change the name of the Department of Psychiatry to the Department of Psychiatry and Behavioral Health in the College of Medicine.

**APPROVAL TO ESTABLISH THE CENTER FOR REGENERATIVE
MEDICINE AND CELL-BASED THERAPIES IN THE COLLEGE OF MEDICINE**

Resolution No. 2014-23

Synopsis: Approval to establish the Center for Regenerative Medicine and Cell-Based Therapies in the College of Medicine, is proposed.

WHEREAS in response to aging and disease that lead to tissue and organ failure, regenerative medicine is the process of creating living, functional tissues to repair or replace this lost function; and

November 8, 2013 meeting, Board of Trustees

WHEREAS at The Ohio State University this field is currently fragmented across multiple programs, departments, and colleges, with no one unifying approach, and the University is significantly behind nationally and internationally in this field; and

WHEREAS a Center for Regenerative Medicine and Cell-Based Therapies will create an inter-college forum for faculty and students to participate and collaborate in this field of study; and the 117 faculty currently with membership come from seven different colleges; and

WHEREAS the proposed structure will be organized around four key priority areas: cell-based therapies; imaging; tissue engineering; and wound healing; and will take advantage of five differentiators that this University offers: access to large animal surgical expertise and facilities, and naturally occurring models of disease at the College of Veterinary Medicine; the Wright Center for Imaging; a rapidly expanding comprehensive Wound Center; proximity and partnership with Battelle Memorial Institute; and unique strengths in the Colleges of Engineering, Dentistry, and Arts and Sciences; and

WHEREAS the proposal fulfills the guidelines for the establishment and review of centers/institutes, including a strong rationale, an appropriate organizational structure for implementation, and the initial resources for its implementation and continuation; and

WHEREAS following a review by a subcommittee that included members of the University Research Council, the proposal was reviewed and approved by the Council on Academic Affairs at its meeting on June 19, 2013; and

WHEREAS the proposal was reviewed and approved by the University Senate at its meeting on October 3, 2013:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the proposal to establish the Center for Regenerative Medicine and Cell-Based Therapies in the College of Medicine.

APPROVAL TO ESTABLISH A DOCTOR OF EDUCATION (EdD), KINESIOLOGY PROGRAM IN THE COLLEGE OF EDUCATION AND HUMAN ECOLOGY

Resolution No. 2014-24

Synopsis: Approval to establish a Doctor of Education (EdD), Kinesiology program in the College of Education and Human Ecology, is proposed.

WHEREAS in response to a 2010-11 call from the dean of the College of Education and Human Ecology to review academic programs in the context of restructuring, with regard to both program affiliation and semester conversion; and the review should be done in light of national trends and evidence based practices; and

WHEREAS research on Physical Education Teacher Education reveals that the demand for teacher educators exceeds supply because the PhD, with its strong focus on conducting research, does not provide sufficient time in the curriculum for students to acquire the necessary knowledge and experience to be an effective teacher educator; and

WHEREAS the University's Graduate School, in 2008, as part of its institution-wide review of doctoral programs, strongly suggested that the EdD be considered the appropriate degree for teaching-oriented doctoral students; and this new degree will replace the long-established PhD with its Physical Education specialization, and run parallel with the new PhD program with its research-intensive orientation; and

November 8, 2013 meeting, Board of Trustees

WHEREAS the program will be housed in the kinesiology unit of the Department of Human Sciences; goals for the program have been established; the curriculum has been developed and outlined in detail; prospective enrollments have been projected; no additional facilities or staff are required; and there are no projected additional costs; and

WHEREAS the proposal was reviewed in detail and approved by the Graduate School Curriculum Committee, and then by the Graduate Council; and

WHEREAS the proposal was reviewed and approved by the Council on Academic Affairs at its meeting on June 19, 2013; and

WHEREAS the proposal was reviewed and approved by the University Senate at its meeting on October 3, 2013:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the proposal to establish the Doctor of Education (EdD), Kinesiology in the College of Education and Human Ecology.

**APPROVAL TO ESTABLISH A MASTER OF APPLIED CLINICAL
AND PRECLINICAL RESEARCH DEGREE PROGRAM IN THE
COLLEGES OF NURSING, PHARMACY, AND MEDICINE**

Resolution No. 2014-25

Synopsis: Approval to establish a Master of Applied Clinical and Preclinical Research Degree Program in the Colleges of Nursing, Pharmacy, and Medicine, is proposed.

WHEREAS this online program will educate graduates to be successful managers, regulators, and research team members involved in both clinical and preclinical research; and

WHEREAS its specializations: clinical research management, regulatory affairs, safety pharmacology, and clinical pharmacology, will prepare highly qualified research professionals for numerous research careers in healthcare, the pharmaceutical industry, and government regulatory agencies; and

WHEREAS the proposal represents a strong collaborative, cross-college effort by the Colleges of Nursing, Pharmacy, and Medicine; and

WHEREAS the proposal was reviewed by the Office of Distance Education and eLearning, meeting the standards for distance education at the University; and

WHEREAS the proposal was reviewed and approved by the Graduate School on July 12, 2013; and

WHEREAS the proposal was reviewed and approved by the Council on Academic Affairs at its meeting on September 18, 2013; and

WHEREAS the proposal was reviewed and approved by the University Senate at its meeting on October 3, 2013:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the proposal to establish the Master of Applied Clinical and Preclinical Research Degree Program in the Colleges of Nursing, Pharmacy, and Medicine.

**AMENDMENT OF APPOINTING AUTHORITY AND DELEGATION
OF AUTHORITY FOR THE ADMINISTRATION OF CLASSIFIED
CIVIL SERVICE STAFF AND COLLECTIVE BARGAINING**

Resolution No. 2014-26

Synopsis: Authorization to amend the designation of the Vice President for Human Resources as the University's Appointing Authority for all personnel issues related to the University's Classified Civil Service staff and law enforcement officers and/or peace officers, is proposed.

WHEREAS Resolution 2011-69, adopted by the Board of Trustees in April 2011, designates the Vice President for Human Resources as the University's Appointing Authority for classified civil service staff and collective bargaining; and

WHEREAS in accordance with Section 124.14(F) of the Ohio Revised Code, the Board of Trustees shall carry out all matters of governance involving the officers and employees of the University, including employees in the Classified Civil Service; and

WHEREAS the Board of Trustees desires to make clear its delegation of authority to the highest administrative official directly overseeing the Office of Human Resources of all rights, powers, and authority as the University's Appointing Authority, to include any and all authority required for the administration of our Classified Civil Service staff and collective bargaining, and to allow the highest administrative official directly overseeing the Office of Human Resources to further delegate all such authority to the senior staff of the Office of Human Resources:

NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of the President, and pursuant to Chapter 3335 of the Ohio Revised Code, the Board of Trustees hereby delegates and assigns the highest administrative official directly overseeing the Office of Human Resources to be the University's Appointing Authority for Classified Civil Service staff in accordance with the *University Rules for the Classified Civil Service* and the applicable portions of Chapter 124 of the Ohio Revised Code and University law enforcement officers and/or peace officers in accordance with Chapters 109 and 3345 of the Ohio Revised Code; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby delegates and assigns to the University's Appointing Authority full authorization, pursuant to Chapter 4117 of the Ohio Revised Code, to negotiate, ratify, fund, and otherwise administer any and all collective bargaining agreements on behalf of the University; and

BE IT FURTHER RESOLVED, That the highest administrative official directly overseeing the Office of Human Resources may further delegate the Appointing Authority for University Classified Civil Service staff and law enforcement officers and/or peace officers to the senior staff of the Office of Human Resources; and

BE IT FURTHER RESOLVED, That the highest administrative official directly overseeing the Office of Human Resources shall report to the Board of Trustees from time to time, as the highest administrative official directly overseeing the Office of Human Resources deems appropriate or as the Board requests, on actions taken pursuant to this resolution, effective immediately.

November 8, 2013 meeting, Board of Trustees

UNIVERSITY FOUNDATION REPORT

Resolution No. 2014-27

Synopsis: Approval of the University Foundation Report as of September 30, 2013, is proposed.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Sylvan G. Frank Chair Fund in Pharmaceuticals and Drug Delivery Systems and The Mildred "Migg" Caulkins Urban Visiting Faculty Endowment Fund, the establishment of 14 (fourteen) named endowed funds; the revision of six (6) named endowed funds; and the closure of two (2) funds:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves The Ohio State University Foundation Report as of September 30, 2013.

(See Appendix XIII for background information, page 298.)

NAMING OF MULTIPLE SPACES

Resolution No. 2014-28

Synopsis: Approval for the naming of rooms A100 and A110 in the Physical Activities & Education Services (PAES) building, located at 305 West 17th Avenue in the College of Education and Human Ecology (EHE) on the Columbus campus, as The Joan E. Gritzmacher Student Service Center (A100) and the Flo Tooke Student Computer Lab (A110), is proposed.

WHEREAS the EHE undergraduate student service center located in room A100 in the PAES building provides academic counseling from orientation to graduation for thousands of students, helping them identify their educational goals and create academic plans consistent with their goals; and

WHEREAS an EHE student computer lab located in room A110 in the PAES building is equipped with Windows and Macintosh computers, a variety of peripheral equipment, and software for word processing, desktop publishing, spreadsheet usage, e-mailing, and web browsing, to ensure that EHE students have access to technologies for course work that requires current computer hardware and software, and internet access; and

WHEREAS Flo Tooke has provided significant contributions to EHE to establish endowed funds to provide permanent funding sources for the college including: *The Flo Tooke Endowed Fund for Family and Consumer Sciences Education Program*, *The Joan E. Gritzmacher Endowed Fund for Family and Consumer Sciences Education Scholarship*, *The Joan E. Gritzmacher Endowed Fund for Family and Consumer Sciences Education*, *The Joan E. Gritzmacher Student Services Center Endowed Fund*, and *The Flo Tooke Student Computer Lab Endowed Fund*.

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the aforementioned

November 8, 2013 meeting, Board of Trustees

rooms, A100 and A110, in the PAES building shall be named The Joan E. Gritzmacher Student Service Center (A100) and The Flo Tooke Student Computer Lab (A110).

ADOPTION OF A NEW NAMING POLICY

Resolution No. 2014-29

Synopsis: Adoption of a new naming policy in its entirety, is proposed.

WHEREAS academic entities and physical spaces shall be named by the Board of Trustees following recommendations submitted by the President and the President's Cabinet; and

WHEREAS it is desirable to specify the procedures by which naming requests are submitted for consideration; and

WHEREAS the naming procedures will be more systematic and inclusive of the views of the University community; and

WHEREAS the President, the President's Cabinet, the Senior Vice President for Advancement, the Gift Acceptance Committee, and other involved groups have reviewed and approved the attached naming policy:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the procedures for submitting and processing naming requests as described in the attached document as of November 8, 2013.

(See Appendix XIV for background information, page 324.)

AUTHORIZATION FOR ESTABLISHMENT OF A NEW UNIVERSITY AFFILIATE: THE AMERICAN LIGHTWEIGHT MATERIALS MANUFACTURING INNOVATION INSTITUTE, A MICHIGAN NOT FOR PROFIT CORPORATION

Resolution No. 2014-30

Synopsis: Authorization to establish a new affiliate to facilitate The Ohio State University's participation in the American Lightweight Materials Manufacturing Innovation Initiative (ALMMII), a US Navy competitive procurement aligned with the National Network for Manufacturing Innovation, is proposed.

WHEREAS The Ohio State University has teamed with Edison Welding Institute (EWI) and the University of Michigan (UM) to pursue this contract and to serve as the Founding Members of ALMMII; and

WHEREAS The Navy contract is worth \$70 million over five years, with a minimum 1:1 match requirement. The Navy also requires that an independent not-for-profit operate this unique government/industry/university collaboration; and

WHEREAS In addition to Ohio State, UM and EWI, the ALMMII Team includes 45 firms, 17 non-industry members and key support from the states of Ohio and Michigan. The ALMMII Team's proposal was submitted to the Office of Naval Research on October 20, 2013; and

November 8, 2013 meeting, Board of Trustees

WHEREAS Ohio State, UM, EWI will have seats on the ALMMII Board of Directors and will take the lead in nominating members to the Board. Former Secretary of the Navy, Donald Winter, has agreed to serve as the Chair of the ALMMII Board of Directors; and

WHEREAS the Board of Trustees adopted the Policy on Affiliated Entities in June 2008 to provide a uniform framework for the establishment and operation of separate entities that are closely affiliated with The Ohio State University (hereinafter "Ohio State" and/or "University"), ensure that such entities serve the best interests of the University, and provide for continuing appropriate oversight by the University and the Board; and

WHEREAS the President and the Provost have recommended that a new affiliate, ALMMII, a Michigan not for profit corporation, as more fully described in the accompanying materials, be established to accomplish the following project objectives: (1) ensure world leadership in the application of innovative lightweight metal production to government and commercial applications, (2) provide the Office of Naval Research with a collaborative partner able to advance the design, validation, and application of such materials to quick reaction projects as well as leap ahead innovations, (3) further enhance the national recognition of Ohio State, EWI, and the University of Michigan for advanced manufacturing, and (4) educate the workforce of the future in lightweight materials:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby authorizes the establishment of the affiliated entity, ALMMII, and authorizes and directs the President and/or Senior Vice President for Business and Finance, in consultation with other University officials as appropriate, to perform such actions and execute such documents as may be necessary or desirable to effect the establishment of this entity; and

BE IT FURTHER RESOLVED, That in accordance with the Policy on Affiliated Entities, the Dean of the College of Engineering is hereby designated as the senior University official charged with oversight of this entity and that ALMMII shall report periodically to the University and Board of Trustees through the designated senior oversight official; and

BE IT FURTHER RESOLVED, That the relationship between the University and ALMMII shall be memorialized through a memorandum of agreement and that the entity shall operate in accordance with the Policy on Affiliated Entities, the memorandum of agreement, and the entity's approved business plan; and

BE IT FURTHER RESOLVED, That as appropriate and as directed, Trustees, officers, and employees of The Ohio State University are hereby authorized, designated, and directed to serve as directors, managers, officers, employees, and agents of ALMMII, representing the University in such capacities as part of their official duties and responsibilities to the University and entitling them to any immunity, insurance, indemnity, and representation to which Trustees, officers, and employees of the University now are, or hereafter may become, entitled.

(See Appendix XV for background information, page 329.)

**ACCEPTANCE OF GIFT OF REAL PROPERTY AND
APPROVAL OF SALE OF REAL PROPERTY**

Resolution No. 2014-31

**387+/- ACRES OF UNIMPROVED LAND
Pickaway County, Ohio**

November 8, 2013 meeting, Board of Trustees

Synopsis: Authorization to accept the gift of approximately 387 acres of unimproved real property in Pickaway County, Ohio and to negotiate the sale of property under terms and conditions acceptable to the University, is proposed.

WHEREAS the gift originated in the estate of Arthur Winfough, Jr. and has been gifted to the College of Food, Agricultural, and Environmental Sciences of The Ohio State University in memorial of Arthur Winfough, Jr.; and

WHEREAS this property has been appraised at values of \$2,600,000 and the appropriate University offices have determined that acceptance of this gift, and immediate sale is in the best interest of the University; and

WHEREAS proceeds from the sale will be used for an endowed scholarship for Pickaway County, support for Extension and 4-H programming, and to support planning for and construction of new facilities and/or renovation of existing facilities for the College of Food, Agricultural, and Environmental Sciences:

NOW THEREFORE

BE IT RESOLVED, That this property be accepted as a gift to The Ohio State University from the estate of Arthur Winfough, Jr., and that the President and/or Senior Vice President for Business and Finance be authorized to acquire title to this property in the name of the Board of Trustees of The Ohio State University, upon such terms and conditions deemed to be in the best interest of the University; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to sell property containing approximately 387 acres, located in Pickaway County, Ohio, upon such terms and conditions deemed to be in the best interest of the University.

(See Appendix XVI for background information, page 336.)

SALE OF REAL ESTATE

Resolution No. 2014-32

Harding Hospital Property, 45.393 Acres 445 East Dublin Granville Road, Worthington, Ohio

Synopsis: Authorization to sell property owned by the State of Ohio for the benefit of The Ohio State University, consisting of approximately 45.393 acres located at 445 East Dublin Granville Road, Worthington, Ohio, is proposed.

WHEREAS this property was acquired when the Harding Hospital was integrated into The Ohio State University Medical Center; and

WHEREAS having been declared excess to the University's immediate and long-term needs and no longer serving the mission of The Ohio State University Wexner Medical Center, the property is considered a disposable asset; and

WHEREAS the appropriate University offices have determined that the sale of this property is in the best interest of the University; and

WHEREAS Step by Step Academy, Inc., an Ohio not-for-profit corporation, a treatment center for children with Autism Spectrum Disorder (ASD) has presented a purchase contact expressing interest in approximately 45.393 acres for a purchase price of \$4,500,000; and

November 8, 2013 meeting, Board of Trustees

WHEREAS legislation will be introduced to authorize the Governor to execute any necessary deeds to convey title to the property from the State of Ohio:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to sell property containing approximately 45.393 acres, located at 445 East Dublin Granville Road, Worthington, Ohio, upon such terms and conditions deemed to be in the best interest of the University.

(See Appendix XVII for background information, page 338.)

AUTHORIZATION TO ENTER INTO PROFESSIONAL SERVICES CONTRACTS AND CONSTRUCTION CONTRACTS

Resolution No. 2014-33

Comprehensive Transportation and Parking Plan
Wilce – Addition and Renovation

Synopsis: Authorization to enter into professional services contacts and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into professional services contracts and construction contracts for the following projects:

	Prof. Serv.	Const.	Total Project	
Comprehensive Transportation and Parking Plan	\$0.29M		\$0.29M	General Funds
Wilce – Addition and Renovation	\$0.9M	\$6.6M	\$7.5M	Auxiliary funds

NOW THEREFORE

BE IT RESOLVED That the Board of Trustees hereby approves that the President and/or Senior Vice President for Administration and Planning be authorized to enter into professional services contracts and construction contracts for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix XVIII for background information, page 340.)

EASEMENT

Resolution No. 2014-34

COUNTY OF MARION AND THE OHIO DEPARTMENT OF TRANSPORTATION,
COUNTY ROAD 221 EXTENSION, MARION, OHIO 43302

Synopsis: Authorization to grant easements to the County of Marion and the Director of Transportation of the Ohio Department of Transportation for the extension of County

November 8, 2013 meeting, Board of Trustees

Road 221 (University Drive) along the western side of the Marion Campus of The Ohio State University, is proposed.

WHEREAS this project will extend County Road 221 along the length of the campus boundary and provide a new entrance to the Marion campus of The Ohio State University; and

WHEREAS this project will require roadway and temporary construction easements be granted along the length of the campus boundary to the County of Marion and the Director of Transportation of the Ohio Department of Transportation as follows:

- Perpetual roadway easement to the County of Marion of approximately 4.113 acres
- Temporary construction easement to the County of Marion of approximately 14.223 acres
- Perpetual roadway easement to the Director of Transportation of the Ohio Department of Transportation of approximately 0.952 acres; and

WHEREAS in exchange for providing the necessary land for the extension project, the University will receive a new campus entrance drive with appropriate traffic control and signals, roadway storm drainage, signage, and landscaping. In addition the project will construct a multi-purpose pathway with pedestrian lighting along the east side of the new road extension; and

WHEREAS this project was presented and approved by the Board of Trustees in June 2013 (Resolution 2013-112) at which time the Ohio Department of Transportation and the County of Marion intended to construct certain components of the project and only approximate easement acreages were known for the required easements.

WHEREAS as the project planning progressed, the responsibility for the construction and installation of the project components changed, and the acreage amounts for the respective easements changed from those previously presented to the Board. Due to the changes in the project, Physical Planning and Real Estate seeks adoption of this new resolution by the Board:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to approve and the Ohio Department of Administrative Services be authorized to process appropriate documents and grant easements to the County of Marion and the Ohio Department of Transportation upon such terms and conditions as are in the best interests of the University.

(See Appendix XIX for background information, page 342.)

Mr. Schottenstein:

Thank you Joe. May I have a motion please?

Upon motion of Mr. Jurgensen, seconded by Mr. Gasser, the Board of Trustees adopted the foregoing resolutions with fourteen affirmative votes, cast by Trustees Mr. Porteus, Mr. Gasser, Ms. Krueger, Mr. Shumate, Mr. Smucker, Mr. Kellogg, Dr. Wadsworth, Mr. Jurgensen, Dr. Reid, Mrs. Kass, Judge Marbley, Mr. Ratner, Mr. Brass, and Mr. Schottenstein.

November 8, 2013 meeting, Board of Trustees

Mr. Schottenstein:

Before we adjourn, are there any other comments or things that any of the other trustees would like to bring up. If not, this meeting is adjourned. Our next meeting will take place on Friday, January 31, 2014.

In the meantime, Go Bucks!

Attest:

Robert H. Schottenstein
Chairman

Blake Thompson
Interim Secretary

(APPENDIX VII)

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

~~3335-8-16 Cancellation of elective courses.~~

~~As promptly as possible and appropriate, the office of the university registrar shall report to the dean of the college or director of the school having charge of the department or program concerned all elementary elective courses (those numbered below 300) in which fewer than twelve students are enrolled and all elective advanced undergraduate courses (those numbered 300 and above) in which fewer than eight students are enrolled. The dean or director shall cancel every such course unless the department or program can show adequate reason why it should be given. When such a course is cancelled, the dean or director shall notify the office of the university registrar, who shall insert in the official bulletin a notice of its cancellation. (B/T 7/9/2004, B/T 6/7/2005)~~

3335-8-16 Cancellation of courses.

(A) The chair of a department or director of an instructional unit, in consultation with the dean of the college and with timely notification, may cancel any course that has not enrolled sufficient numbers of students to warrant its offering. That number of students should usually be less than fifteen, but courses enrolling fewer than fifteen may be offered if sufficient resources and programmatic justifications exist. When such a course is cancelled, the dean or director shall notify the office of the university registrar who shall promptly inform all enrolled students and insert notice of its cancellation in the master schedule.

(B) The university registrar will monitor the frequency of course offerings, identify those that have not been offered for three consecutive years, and inform the dean of the appropriate college. The dean and the chair or director of the relevant instructional unit will decide whether to remove that course from the course bulletin prior to the next academic year.

~~3335-8-17 Regulations for the control of course offerings.~~

~~(A) The regulations applicable to classes in the 000, 100, and 200 groups are:~~

~~(1) A course offered only once during the three quarters of the regular academic year which has failed to secure an average enrollment of fifteen for the last two times it was given shall be withdrawn from the catalogue or limited to alternate years.~~

~~(2) A course offered during two quarters of the regular academic year which has failed during the preceding year to secure a total enrollment of forty shall be offered during one quarter only.~~

~~(3) A course offered during three quarters of the regular academic year which has failed during the preceding year to secure a total enrollment of seventy-five shall be withdrawn for one quarter, and, if the total enrollment is less than forty, it shall be withdrawn for two quarters.~~

~~(4) If an elective course during a current quarter fails to secure an enrollment of twelve, it shall be withdrawn for that quarter despite the fact that its record of enrollment during the preceding year permits its listing under paragraph (A)(1), (A)(2), or (A)(3) of this rule. (See rule 3335-8-16 of the Administrative Code.)~~

~~(B) The regulations applicable to classes in the 300, 400, 500, 600, and 700 groups are:~~

~~(1) A course offered only once during the three quarters of the regular academic year which has failed to secure an average enrollment of ten for the last two times it was given shall be withdrawn from the catalogue or limited to alternate years.~~

~~(2) A course offered during two quarters of the regular academic year which has failed during the preceding year to secure a total enrollment of twenty-five shall be offered during one quarter only.~~

~~(3) A course offered during three quarters of the regular academic year which has failed during the preceding year to secure a total enrollment of forty-five shall be withdrawn for one quarter, and if the total enrollment is less than twenty-five, it shall be withdrawn for two quarters.~~

~~(4) If an elective course during a current quarter fails to secure an enrollment of eight, it shall be withdrawn for that quarter despite the fact that its record of enrollment permits its listing under paragraph (A)(1), (A)(2), or (A)(3) of this rule. (See rule 3335-8-16 of the Administrative Code.)~~

~~(C) A course withdrawn or suspended under these rules may be restored by following the procedure for introduction of new courses.~~

~~(D) This rule does not apply to minor and major research problem courses, to honors courses, or to courses in which special types of instruction or equipment, or limited laboratory facilities, require that, without reference to expense, classes be smaller than those provided for by this rule. All exceptions of these types must be authorized by the council on academic affairs each year. (E) Courses for which there is inherently a limited demand, but which are essential to the university's program, may be exempted from these regulations, in whole or in part, by the council on academic affairs. Each such course shall be considered annually upon its individual merits.~~

~~(F) The graduate professional colleges may formulate rules to govern the control of their course offerings, subject to the approval of the council on academic affairs. (B/T 7/9/2004)~~

~~3335-8-18 Standards for number of class sections.~~

~~The standards to be applied to the formation of class sections in a course are:~~

~~(A) When the registration in a course for a particular quarter is less than twenty-five students, it shall be taught in one section only.~~

~~(B) When the registration in a course for a particular quarter is less than fifty and more than twenty-five students, it shall be taught in not more than two sections.~~

~~(C) When the registration in a course for a particular quarter exceeds fifty students, the sections into which it is divided must be so formed that no section has less than twenty students.~~

~~(D) Where specialized methods of instruction are employed or where there are peculiar difficulties in student schedules, the application of these rules may be modified by the chair of the department and the dean of the college or the director of the school upon approval of the executive vice president and provost.~~

~~(E) The graduate professional colleges may formulate rules to govern the formation of class sections, subject to the approval of the council on academic affairs. (B/T 4/4/97, B/T 12/4/98, B/T 7/9/2004)~~

(APPENDIX VIII)

The Ohio State University Wexner Medical Center Board

Chapter 3335-93

3335-93-01 The Ohio State University Wexner Medical Center Board.

- (A) The Ohio State University Wexner Medical Center Board (“University Wexner Medical Center Board”) shall be the governing body responsible to the Ohio State University Board of Trustees (“University Board of Trustees”) for operation, oversight, and coordination of the Ohio State University Wexner Medical Center consisting of the Ohio State University Hospital, Ohio State University Hospital East, Ohio State James Cancer Hospital and Solove Research Institute (“The James”), Ohio State Richard M. Ross Heart Hospital, OSU Harding Hospital, Ohio State University Rehabilitation Services at Dodd Hall; and other such clinical health care enterprises, including without limitation to ambulatory health care facilities, clinics, the faculty group practice, primary and specialty practices, University Wexner Medical Center Signature Programs, and clinical laboratories. The University Wexner Medical Center Board shall be responsible for the development and strategic allocation of resources, planning and delivery of medical services, and such other powers and duties as detailed in rule 3335-93-02 of the Administrative Code, subject to the ultimate authority of the University Board of Trustees.
- (B) The University Wexner Medical Center Board shall be composed of up to fifteen voting members:
- (1) Up to five members of the University Board of Trustees appointed annually by the Chair of the University Board of Trustees and ratified by the University Board of Trustees;
 - (2) Up to six public members appointed by the Chair of the University Board of Trustees in consultation with the University President and the Chair of the University Board of Trustees Governance Committee and ratified by the University Board of Trustees; and
 - (3) Four ex-officio voting members consisting of:
 - a. The Chair of the University Board of Trustees;
 - b. The University President;
 - c. The Senior Vice President for Health Sciences; and
 - d. The University Chief Financial Officer.
- (C) The University Wexner Medical Center Board shall also include the following ex-officio nonvoting members:
- (1) The Dean of the College of Medicine;
 - (2) The Chief Executive Officer of the University Faculty Group Practice; and,
 - (3) One Chief Executive Officer or Executive Director of an Ohio State University Wexner Medical Center hospital on a rotating basis, for a two-year term, appointed by the Chair of the University Board of Trustees and ratified by the University Board of Trustees.

November 8, 2013 meeting, Board of Trustees

- (D) The selection criteria for public members shall ensure that the University Wexner Medical Center Board membership will include persons with a broad array of skill sets, perspectives, backgrounds, including knowledge in health care delivery, sophisticated business expertise, prior board service, and/or persons who can assist the medical center in its outreach to and relationships with the public, communities, and patients served, and governmental entities to ensure optimal operations and advancement of the University Wexner Medical Center's strategic mission, vision, and goals. Membership shall be national in scope and the selection processes shall incorporate the diversity policies of the University.
- (E) The term of office for public members shall be three years, except that the terms of the initial members shall be staggered, with three year, two year, and one year terms to ensure that no more than one-third of the public members' terms will expire within a given year. No public member shall serve more than two consecutive terms and/or six consecutive years.

3335-93-02 Powers and duties.

The University Board of Trustees retains its ultimate sovereign power and authority over and fiduciary responsibility for ~~the determination of policy for fiscal health, personnel policies, and the definition of the mission for the all aspects of the mission and operations of the~~ University Wexner Medical Center, Health Sciences colleges, and clinical health care enterprises.

Under the ultimate authority of the University Board of Trustees and consistent with Ohio law, the University Board of Trustees authorizes and designates the University Wexner Medical Center Board to act as the a governing body on behalf of the University for certain quality and patient care matters, ~~including, but not limited to, licensing, accreditation, compliance, quality of medical services and related purposes~~ for all of the hospitals and clinics of the University. In accordance with that ~~authority and~~ responsibility, and as authorized by the University Board of Trustees, and within the University Board of Trustees-~~defined and~~ approved guidelines, the University Wexner Medical Center Board will be responsible for the following:

- (A) Assuring the quality of patient care throughout the University Wexner Medical Center, including the planning and delivery of patient services and formation of quality assessments, improvement mechanisms and monitoring the achievement of quality standards and patient safety goals;
- (B) Oversight of the accreditation and licensure process; and
- (C) Approval of clinical privileging forms, medical and dental staff appointments, clinical privileges, medical staff operations, including the approval, adoption, and amendment of medical staff bylaws and rules and regulations, and the conducting of peer review and professional review actions for medical staff and credentialed providers within University Board of Trustees-defined and approved parameters.
- ~~(D.)—Monitoring and assisting the University Wexner Medical Center in its relationships with the public, affected communities, governmental entities, and public and private organizations.~~

Any action taken by the Board pursuant to the powers and duties as defined in Section 3335-93-02(A) through (C) shall be taken only by the voting, non-public members and approved by majority vote thereof.

In addition, in accordance with that authority and responsibility authorized by the University Board of Trustees, and consistent with Ohio law, the University Wexner Medical Center Board also shall serve in a consultative role and shall be responsible for, subject to the review and approval of the University Board of Trustees, the following:

November 8, 2013 meeting, Board of Trustees

- (D) ~~The Making recommendations to the University Board of Trustees, University President, and Senior Vice President for Health Sciences regarding the development and strategic allocations of resources of the University Wexner Medical Center, including operations, fiscal health, space and facilities management and utilization, personnel, safety and security, and technology as approved or adopted by the University Board of Trustees, and making recommendations to the University Board of Trustees, University President, and Senior Vice President for Health Sciences;~~
- (E) Oversight ~~and management~~ of extramural affiliations, partnerships, operating agreements, and strategic business opportunities as approved by the University Board of Trustees, with regard to the University Wexner Medical Center and its affiliated entities;
- (F) Upon recommendation by the medical staff of university hospitals or the medical staff of The James, approval of medical staff bylaws amendments and recommendation thereof to the University Board of Trustees;
- (G) ~~Approval~~ Making recommendations for approval to the University Board of Trustees of the purpose and governance documents of any organization established as an auxiliary service organization to the University Wexner Medical Center;
- (H) Monitoring and assisting the University Wexner Medical Center in its relationships with the public, affected communities, governmental entities, and public and private organizations;
- (I) Monitoring the University Wexner Medical Center integrity and compliance programs as adopted by the University Board of Trustees; and
- (J) Reviewing strategic plans, capital and operating budgets of the University Wexner Medical Center, and making recommendations for approval to the University Board of Trustees, University President, and Senior Vice President for Health Sciences.

Subject to the ultimate authority of the University Board of Trustees, the University Wexner Medical Center Board will serve in an advisory role to the University Board of Trustees, University President, and Senior Vice President for Health Sciences, with regard to the following areas of operation of the University Wexner Medical Center:

- (K) Providing general advice and guidance to the University Board of Trustees, University President, and Senior Vice President for Health Sciences regarding extramural affiliations, operating agreements and other strategic business opportunities of the University Wexner Medical Center; and
- ~~(L.) — Providing general advice and guidance to the University Board of Trustees, University President, and the Senior Vice President for Health Sciences regarding the development and strategic allocation of University Wexner Medical Center resources; and~~
- (L) Advising the University Board of Trustees, University President, and Senior Vice President for Health Sciences regarding strategic aspects the University's education and research programs in the Health Sciences colleges.

3335-93-03 Relationship of the University Wexner Medical Center Board to the Health Sciences Academic Programs.

The Health Sciences schools and colleges of the University carry out a significant portion of their educational and research activity in facilities of the University Wexner Medical

November 8, 2013 meeting, Board of Trustees

Center. The University Board of Trustees shall have exclusive governing authority over the academic and research programs of the medical center, including the college of medicine, the planning, administration, and operations of the health sciences schools and colleges and all other educational and research institutes, centers, and programs. The University Wexner Medical Center Board shall lend its best efforts to assure that the programs of the health sciences colleges are effectively supported in collaboration with the medical center's patient care programs. The Senior Vice President for Health Sciences shall be charged with maintaining an effective liaison between the Health Sciences colleges and the University Wexner Medical Center Board to assure excellence in both academic and patient care programs.

3335-93-04 Accountability and Reporting.

- (A) To ensure that the University Board of Trustees meets its governance obligations under all applicable laws and regulations, the University Wexner Medical Center Board shall be accountable to the University Board of Trustees.
- (1) ~~The Chair of the University Wexner Medical Center Board or his or her designee~~ The Chair of the University Board of Trustees shall appoint one University trustee, who also has been appointed to the University Wexner Medical Center Board, as the lead trustee and that lead trustee shall provide a summary report of ~~its~~ the activities and actions taken by the University Wexner Medical Center Board at each regular meeting of the University Board of Trustees.
- (2) ~~The Chair of the University Wexner Medical Center Board~~ The lead trustee shall report annually also to the University Board of Trustees or appropriate Board committee on the following topics:
- a) Annual Patient Safety and Quality Report;
 - b) Annual Compliance Report; and
 - c) Annual Financial Report.

3335-93-05 Meetings and Notice.

- (A) **Board Year.** The Board Year, including Board member appointments and Board officer terms, shall be from May 14 to May 13 of each year to coincide with the terms of membership of the University Board of Trustees as articulated in section 3335.02 of the Ohio Revised Code.
- (B) **Regular meetings.** Regular meetings of the University Wexner Medical Center Board shall be held at least five times per year on a schedule established by the University Board of Trustees. The regular meetings shall be set and publically announced and/or at such other time or place as may be announced by the Chair.
- (C) **Special meetings.** Special meetings may be called at the discretion of the Chair, the University President, or the Chair of the Board of Trustees, and shall be called by the Chair at the request of three members of the University Wexner Medical Center Board, provided that notice of any special meeting shall be given in accordance with Ohio law.
- (D) Meetings of the University Wexner Medical Center Board shall be conducted in accordance with the state laws of Ohio and open meetings laws, including, but not limited to, the production and maintenance of minutes for all proceedings of the University Wexner Medical Center Board.

November 8, 2013 meeting, Board of Trustees

- (E) Except as otherwise specified in these bylaws, all meetings of the University Wexner Medical Center Board and its committees shall be conducted in accordance with the latest revision of "Robert's Rules of Order."

3335-93-06 Quorum.

A majority of voting members, including at least three University Trustees, shall constitute a quorum for the conducting of business at any meeting of the University Wexner Medical Center Board. If quorum is present, a majority vote of those members present and voting, subject to these Bylaws, shall be required for approval of actions by the University Wexner Medical Center Board.

3335-93-07 Vacancies.

Whenever a vacancy occurs on the University Wexner Medical Center Board, the Chair of the University Wexner Medical Center Board shall immediately notify the Chair of the University Board of Trustees and the University President so that the University Board of Trustees or the appropriate appointing authority identified in 3335-93-01(B) of the Administrative Code may appoint a new member as soon as possible to fill the unexpired term.

3335-93-08 Removal.

- (A) The University Wexner Medical Center Board Chair, in consultation with the Chair of the University Board of Trustees, the Chair of the University Board of Trustees Governance Committee, and the University President, may recommend to the University Board of Trustees that a public member of the University Wexner Medical Center Board be removed or suspended. The University Board of Trustees has sole authority to appoint and remove public members of the University Wexner Medical Center Board.

3335-93-09 Indemnification of University Wexner Medical Center Board members.

Members of the University Wexner Medical Center Board shall be entitled to legal defense and indemnification against any claims or liabilities which might arise from the performance of their duties on behalf of the University Wexner Medical Center Board to the full extent permitted by Ohio law.

3335-93-10 Compensation of University Wexner Medical Center Board and board committee members.

No University Wexner Medical Center Board member shall receive compensation for services rendered in the capacity as a board member. However, nothing herein shall be construed to preclude any board member or committee member from receiving reimbursement for actual expenses incurred in the course of such service.

3335-93-11 Confidentiality and conflicts of interest.

In addition to any applicable restrictions or obligations set forth in Chapter 102, Sections 2921.42 and 2921.43 of the Revised Code, which may apply to University Trustees and ex-officio members of the University Wexner Medical Center Board as employees of the University, all members of the University Wexner Medical Center Board, including public members and the appointed members of any and all Board committees have a duty of loyalty and fidelity to the University, and they must govern their affairs honestly, exercising their best care, skill and judgment for the benefit of the University so as to avoid conflicts of interest and the appearance of impropriety.

Members of the University Wexner Medical Center Board and its committees shall disclose to the Chair of the University Wexner Medical Center Board and the University

November 8, 2013 meeting, Board of Trustees

General Counsel any situation wherein such member has a conflict of interest that could possibly cause that member to act in other than the best interest of the University. In any such situation the member shall abstain from acquiring any information developed by the University Wexner Medical Center Board and from participating in any discussions or voting related to such situation.

All members of the University Wexner Medical Center Board and its committees shall keep confidential all sensitive information of every kind including the strategic goals of groups, entities or subdivisions within the University Wexner Medical Center to the extent permitted by law. Members of the board and its committees also shall abide by all confidentiality and conflict of interest policies and programs adopted by the University Board of Trustees from time to time.

The University Wexner Medical Center Board shall develop and periodically review a statement of expectations, consistent with the University Board of Trustees' statement of expectations, which shall address comportment among board members, with the University President, Senior Vice President for Health Sciences and internal constituents, and with external constituents regarding such topics as behavior, confidentiality, participation, civility, loyalty, conflicts of interest, and compliance with board expectations, bylaws, University policies, rules, and state and federal law.

Chapter 3335-95

OFFICERS OF THE BOARD

3335-95-01 Officers of the Board.

The officers of the University Wexner Medical Center Board shall consist of a chair and such other officers as the board may deem advisable.

3335-95-02 Chair.

The Chair shall be selected among the voting members of the University Wexner Medical Center Board and shall be appointed by the Chair of the University Board of Trustees, in consultation with the University President, and ratified by the University Board of Trustees. The Chair shall be appointed for a two-year term, non-renewable and have specific skills and qualifications including, but not limited to, prior experience leading a board and demonstrated experience in business management. The Chair of the University Wexner Medical Center Board shall preside at all meetings of the board.

Chapter 3335-97

COMMITTEES

3335-97-01 University Wexner Medical Center Board Standing Committees.

The University Wexner Medical Center Board shall approve the appointment of a finance committee and a quality and professional affairs committee. The Chair of the University Wexner Medical Center Board shall appoint the members of the board's committees. The chair of each committee of the University Wexner Medical Center Board shall be selected from the voting members of the University Wexner Medical Center Board. The Board or the Chair of the Board may designate guidelines for the selection and participation of non-trustee members of committees.

3335-97-02 Finance Committee.

- (A) **Responsibilities.** The Finance Committee shall review and evaluate the financial results, plans, and audits of the University Wexner Medical Center and its component entities for the purpose of assessing the overall financial risks and capacities of the University Wexner Medical Center and the congruity of the financial management, plans and objectives of the University Wexner Medical Center. The committee shall be responsible for: monitoring financial performance including achievement of financial goals and targets approved by the University Wexner Medical Center Board and University Board of Trustees; reviewing and recommendation of operating and capital budgets to the University Wexner Medical Center Board and the University Board of Trustees; advising on the acquisition or sale of property; construction, use, and allocation of physical space and facilities and technology; advising on current and future strategic business opportunities, including, but not limited to, affiliations, partnerships, mergers, acquisitions, and other business ventures; and other responsibilities as assigned by the Chair of the University Wexner Medical Center Board.
- (B) **Composition.** The Finance Committee shall be composed of no fewer than five voting members of the University Wexner Medical Center Board, with at least three members being University Trustees; the University Chief Financial Officer; and such other members as determined by the Chair of the University Wexner Medical Center Board.
- (C) **Meetings.** The committee shall meet at the call of the Chairperson of the Committee, but not less than quarterly. A majority of the voting members of the committee shall constitute a quorum. Meetings shall be conducted in accordance with the state laws of Ohio and open meetings laws.

3335-97-03 Quality and Professional Affairs Committee.

- (A) **Responsibilities.** The Quality and Professional Affairs Committee shall be responsible for the following specific duties:
 - (1) Reviewing and evaluating the patient safety and quality improvement programs of the University Wexner Medical Center;
 - (2) Overseeing all patient care activity in all facilities that are a part of the University Wexner Medical Center, including, but not limited to, the hospitals, clinics, ambulatory care facilities, and physicians' office facilities;
 - (3) Monitoring quality assurance performance in accordance with the standards set by the University Wexner Medical Center;
 - (4) Monitoring the achievement of accreditation and licensure requirements;
 - (5) Reviewing and recommending to the University Wexner Medical Center Board changes to the medical staff bylaws and medical staff rules and regulations;
 - (6) Reviewing and approving clinical privilege forms, membership and granting appropriate clinical privileges for the credentialing of practitioners recommended for membership and clinical privileges by the university hospitals medical staff administrative committee and The James medical staff administrative committee;
 - (7) Reviewing and approving membership and granting appropriate clinical privileges for the expedited credentialing of such practitioners that are

eligible by satisfying minimum approved criteria as determined by the University Wexner Medical Center Board and are recommended for membership and clinical privileges by the university hospitals medical staff administrative committee and The James medical staff administrative committee;

- (8) Reviewing and approving reinstatement of clinical privileges for a practitioner after a leave of absence from clinical practice;
 - (9) Conducting peer review activities and recommending professional review actions to the University Wexner Medical Center Board;
 - (10) Reviewing and resolving any petitions by the medical staffs for amendments to any rule, regulation or policy presented by the chief of staff on behalf of the medical staff pursuant to the Medical Staff Bylaws and communicating such resolutions to the university hospitals medical staff administrative committee and The James medical staff administrative committee for further dissemination to the medical staffs; and
 - (11) Such other responsibilities as assigned by the Chair of the University Wexner Medical Center Board.
- (B) **Composition.** The committee shall consist of: no fewer than four voting members of the University Wexner Medical Center Board, appointed annually by the Chair of the University Wexner Medical Center Board, one of whom shall be appointed as chair of the committee; ~~the~~ The Chief Medical Officer of the Medical Center; the Director of Medical Affairs of The James; the Medical Director of Credentialing for The James; the Chief of the Medical Staff of the University Hospitals; the Chief of the Medical Staff of The James; and the Associate Dean of Graduate Medical Education shall serve as ex-officio, voting members. ~~Such~~ Such other members ~~as may be~~ appointed by the Chair of the University Wexner Medical Center Board, in consultation with the Chair of the Quality and Professional Affairs Committee.
- (C) **Review and Recommendation.** ~~The~~ The chief medical officer of the medical center and ~~the~~ the chief of the medical staff of university hospitals shall ~~present and~~ present and make recommendations ~~to the Quality and Professional Affairs Committee~~ only with respect to those actions involving the university hospitals; and ~~The~~ The director of medical affairs of The James; ~~the~~ the medical director of credentialing for The James and chief of the medical staff of The James shall ~~present and~~ present and make recommendations ~~to the Quality and Professional Affairs Committee~~ only with respect to those actions involving The James.
- (D) **Voting.** With respect to items coming before the quality and professional affairs committee as detailed in paragraph (A) of this rule, at least two (2) voting ~~non-~~ non- ~~public~~ public members of the University Wexner Medical Center Board must be present. Any action taken by this Committee pursuant to the responsibilities as defined in Section 3335-97-03(A)(1) through (11) shall be taken only by the voting, non-public members and approved by a majority vote thereof.
- (E) **Meetings.** The committee shall meet monthly or at the call of the Chair of the Committee and shall advise the University Wexner Medical Center Board of its activities regularly. The committee shall act on behalf of the University Wexner Medical Center Board in order to maintain the continuity of operations of the hospitals of the Ohio State University and the University Hospitals and The James medical staffs; to review and to approve medical staff membership and to grant appropriate clinical privileges for practitioners in accordance with applicable laws, accreditation requirements, bylaws and rules established by the University Board of Trustees, University Wexner Medical Center Board and University

November 8, 2013 meeting, Board of Trustees

Hospitals and The James medical staffs. Meetings shall be conducted in accordance with the state laws of Ohio and open meetings laws.

3335-97-04 University Wexner Medical Center Board Special or Ad-Hoc Committees.

- (A) The University Wexner Medical Center Board may establish special or ad-hoc committee as needed upon the approval of the University Board of Trustees.

November 8, 2013 meeting, Board of Trustees

(APPENDIX IX)



THE OHIO STATE UNIVERSITY

PRESIDENTIAL PROFILE

November 8, 2013 meeting, Board of Trustees

**Ohio State is a dynamic community of diverse resources,
where opportunity thrives and where individuals transform
themselves and the world.**



The Ohio State University's vision is to be among the world's preeminent public comprehensive universities, solving problems of worldwide significance.

The university encompasses hundreds of degree programs, research centers, and interdisciplinary initiatives; a major medical center integrated with the main campus; championship athletic teams; a vibrant student and cultural life; five regional campuses; extension offices throughout the state; two international gateways; and a long history of community engagement. This breadth gives us unparalleled capacity to educate, to build cross-disciplinary research teams, and to address complex issues.

Our vision rests on our land-grant mission and our status as Ohio's flagship public university. The Ohio State University exists to advance the well-being of the people of Ohio and the global community through the creation and dissemination of knowledge. As one of the nation's leading public universities, we seek to expand human understanding; educate first-class problem solvers; apply original research to pressing problems, from the local to the global; and assure access to higher education.

The university is on a marked upward trajectory as we pursue our vision. Our leaders have developed a bold strategic framework that builds on our comprehensiveness, our success in stimulating collaboration across disciplines, and the strength of our land-grant heritage. Our strategic plan includes a commitment to ongoing assessment and adaptation to change. We enjoy a strong financial base and exceptional support from our alumni, the Ohio legislature, business and community leaders, and citizens of Ohio. The university's current financial position will allow the next president to set priorities and implement major initiatives.

Most important, our vision rests on our distinctive culture.

At The Ohio State University, people matter. We enjoy a tradition of shared governance and community engagement; these are commitments that connect senior faculty with college freshmen, link distinguished researchers with community members, and enthusiastically welcome friends and alumni to campus. We seek a president who will cherish working with all of the people who contribute to Ohio State's success.



Leadership Qualities

To lead our dynamic, multifaceted institution, the president must have a record that includes strong evidence of the following qualities:

Vision

Ohio State's next president must be able to articulate and implement a vision consistent with Ohio State's many strengths; our capacity to create distinctive and internationally recognized advances in knowledge, our commitment to diversity in its many forms and at all levels, and our responsibility to lead in defining and fulfilling a modern land-grant mission.

Ability to lead a complex organization

The university's size, complexity, and prominence require a leader who can recognize the power in each of Ohio State's many parts, leverage those strengths, and articulate and implement a vision that maximizes the university's potential. The president must have a record of successfully leading a complex organization, and should be familiar with trends in higher education that will affect the university's future. Understanding of an academic medical center and NCAA Division-I athletic programs is also desirable.

Deep understanding of university culture

Preference will be given to candidates with terminal degrees, teaching experience, a personal record of research and scholarship, and other higher education achievements.

Superb communication skills

The president must be able to:

- Articulate a compelling vision to diverse audiences both internal and external to the university.
- Inspire and engage all the university's audiences.
- Have regular, direct contact and rapport with members of all of the university's constituencies, including faculty, staff, students, alumni, and citizens of Ohio.
- Listen thoughtfully and respectfully to those constituencies.
- Serve as a thought leader on issues facing higher education.



Excellence in furthering diversity

The president must demonstrate a record of:

- Appointing diverse leaders to senior positions.
- Stimulating structural change that enhances diversity.
- Nurturing success among diverse individuals.

Ability to work with external leaders

The president must demonstrate the ability to work effectively with:

- Government, community, and business leaders at many levels: local, state, national, and international.
- Key donors and other supporters of all types.

Ability to build a strong, collaborative leadership team

The president must have a record of:

- Building effective teams that complement the strengths of individual members.
- Rewarding collaborations that further the interests of the institution as a whole.
- Fostering internal leadership development and encouraging senior leaders to do the same within their units.

Commitment to shared governance and transparent decision-making

The president must demonstrate:

- The capacity to work effectively with a board of trustees.
- Respect for competing ideas and critical discussion.
- Support for shared governance with broad stakeholder input and shared responsibilities.
- A record of seeking input from all affected stakeholders.

Character traits

The president must have integrity, wisdom, stamina, energy, and passion.

The president must also be ethical and trustworthy, purposeful yet open-minded, approachable, curious, compassionate, and courageous.



Commitment to the University's Four Goals

Ohio State's mission, vision, and strategic plan rest upon four institution-wide goals. The president must demonstrate the ability to lead progress in furthering each of these goals:

- I. Teaching and Learning
- II. Research and Innovation
- III. Outreach and Engagement
- IV. Resource Stewardship





I. Teaching and Learning

Ohio State provides an unsurpassed, student-centered learning experience led by engaged, world-class faculty and enhanced by a globally diverse student body.



To further this goal, the president must possess:

- An understanding of the distinctive values of undergraduate, graduate, and professional education programs.
- An appreciation of how non-classroom experiences contribute to effective education.
- A vision for preserving excellence in Ohio State's many forms of teaching and learning.
- Mindfulness of the voices and viewpoints of students at all levels, setting a model for active student engagement.
- The capacity to meet student concerns and advocate for students' holistic well-being.



II. Research and Innovation

Ohio State creates distinctive and internationally recognized scholarship that contributes to the advancement of fundamental and applied knowledge, as well as to solutions to the world's most pressing problems.



To lead effectively in this arena, the president must demonstrate deep understanding of:

- The value of all forms of scholarship, including fundamental, applied, and creative research.
- How to sustain and enhance the distinctive academic cultures that support scholarship.
- Ways to stimulate and reward cross-campus collaborations.
- The potential for community, business, and government partnerships to enhance the university's research mission.
- The challenges of ensuring the success of the university's research mission in a changing resource environment.



III. Outreach and Engagement

Ohio State works to establish mutually beneficial partnerships with the citizens and institutions of Ohio, the nation, and the world so that our communities actively engage in the exciting work of The Ohio State University.



To further this goal, the president must demonstrate:

- A genuine commitment to the aims of community engagement.
- A history of engaging diverse communities with higher education.
- An awareness of the roles, responsibilities, and partnerships of a metropolitan university with deep and intricate connections to its immediate community, the city, and the state.



IV. Resource Stewardship

Ohio State intends to become the model for an academically excellent, affordable public university recognized for financial sustainability, unsurpassed management of human and physical resources, and operational efficiency and effectiveness.



To achieve this goal, the president must have a demonstrated record of sound fiscal management. The president must also possess experiences or qualities that signal:

- An ability to work effectively with federal, state, and local government leaders to secure their support and understanding of Ohio State's key role in promoting economic and cultural well-being throughout the state and beyond.
- The ability to articulate a compelling vision for investment and to nurture donor relationships. The president should have a record of significant fundraising.
- Understanding of the vital role that staff play in furthering the university's mission, accompanied by a commitment to rewarding staff for their service, fostering their professional development, and integrating them in university governance.
- A commitment to affordable education, mindfulness of rising student debt, and an awareness of the financial challenges to educational access.

November 8, 2013 meeting, Board of Trustees

(APPENDIX X)

PERSONNEL ACTIONS (cont'd)

Appointments/Reappointments of Chairpersons

RICHARD T. HART, Chair, Department of Biomedical Engineering effective September 1, 2014 through August 31, 2018

RANDY J. NELSON, Chair, Department of Neuroscience effective July 1, 2013 through June 30, 2017

MUTHU PERIASAMY**, Chair, Department of Physiology and Cell Biology effective July 1, 2013 through December 31, 2013

J. PHILIP SAUL, Chair, Department of Pediatrics effective November 1, 2013 through June 30, 2017

** Reappointments

Faculty Professional Leaves

IRIS MEIER, Professor, Department of Molecular Genetics effective Autumn Semester 2014

Faculty Professional Leave – Cancellations

WILLIAM D. DUPOR, Associate Professor, Department of Economics effective Autumn Semester 2013 and Spring Semester 2014

Faculty Professional Leave – Changes

ANA M. DEL SARTO, Associate Professor, Department of Spanish and Portuguese, changed from Autumn Semester 2013 to Spring Semester 2014

Emeritus Titles

CHARLES L. BROOKS, Department of Veterinary Biosciences with the title Professor Emeritus effective November 1, 2013

JAY D. IAMS, Department of Obstetrics and Gynecology with the title Professor Emeritus effective November 1, 2013

MONA Y. HALIM-ARMANIOS, Department of Anesthesiology with the title Assistant Professor-Clinical Emeritus effective November 1, 2013

Promotions, Tenure and Reappointments

**COLLEGE OF MEDICINE
REGULAR CLINICAL**

REAPPOINTMENT

Begun, Frank, Department of Urology effective September 1, 2014

Papadimos, Thomas, Department of Anesthesiology effective September 1, 2014

Sharp, David, Department of Urology effective September 1, 2014

November 8, 2013 meeting, Board of Trustees

COLLEGE OF ENGINEERING

TENURE [AT THE CURRENT RANK OF PROFESSOR]

Baker, Christopher, Department of Electrical and Computer Engineering effective March 1, 2012 (after receiving permanent residency)

COLLEGE OF FOOD, AGRICULTURAL & ENVIRONMENTAL SCIENCES

TENURE [AT THE CURRENT RANK OF ASSOCIATE PROFESSOR]

Chen, Qian, Department of Food, Agricultural and Biological Engineering effective November 1, 2013 (after receiving permanent residency)

APPENDIX XI

Degrees Conferred at

THE OHIO STATE UNIVERSITY
COMMENCEMENT CONVOCATION

December 15, 2013

COMMENCEMENT ADDRESS

R.L. Stine

R. L. Stine is an award-winning author and one of the best-selling children's writers of all time. A native of Columbus, Mr. Stine earned his bachelor's degree in English from The Ohio State University in 1965. After graduation, he moved to New York City to begin his writing career. Since then, he has written nearly 400 books for children and young adults and sold more than 350 million copies.

At 9 years old, he began composing jokes and funny stories after he discovered an old typewriter in his attic. His penchant for humor writing continued as his career progressed. During his time at Ohio State, Mr. Stine was editor-in-chief of *The Sundial*, the university's student-produced humor magazine, where he wrote under the name Jovial Bob Stine. Students credit Mr. Stine with helping to re-launch the *Sundial*

organization several years ago, and it remains active today.

In the mid-1970s, Mr. Stine created *Bananas*, a humor magazine for teenagers. In 1986, he made the transition from humor to horror writing with the release of *Blind Date*. Three years and a handful of novels later, Mr. Stine created the *Fear Street* horror series for teens, which grew to include more than 100 novels, eventually selling more than 80 million copies.

Mr. Stine found international acclaim in 1992, when he launched the *Goosebumps* series for children ages 8 to 12 years old. Featuring a combination of horror and humor, the series became a worldwide phenomenon translated into 32 languages. The *Goosebumps* TV show followed and was the No. 1 kids' show in the United States for three years in a row.

In July 2013, Mr. Stine released his newest teen horror novel, *A Midsummer Night's Scream*. His TV series, "R.L. Stine's The Haunting Hour," now in its fourth season, recently won a Daytime Emmy Award for Outstanding Children's Series. In 2012, Mr. Stine released *Red Rain*, an adult horror novel that he wrote for loyal adult fans who had grown up reading his books in the '90s.

As recognized by *USA Today*, Mr. Stine was the best-selling author in the United States from 1993 to 1995. He has received several Disney Adventures Kids' Choice Awards, Nickelodeon Kids' Choice Awards and American Library Association Awards. In 1999, he received a Lifetime Achievement Award from the Ohioana Library Association. Mr. Stine is also dedicated to the promotion of literacy, and in 2002, he received the Champion of Reading Award from the Free Public Library of Philadelphia.

RECIPIENTS OF HONORS

The Joseph Sullivant Medal

The Joseph Sullivant Medal was established in 1920 with a fund endowed by Thomas C. Mendenhall, Ohio State professor of physics. The Sullivant Medal is awarded every five years for "an admittedly notable achievement on the part of a son or daughter of the university, whether that achievement be in the form of an important invention, discovery, contribution to science, the practical solution of a significant engineering, economic, or agricultural problem, or the production of a valuable literary, artistic, historical, philosophical, or other work." (Thomas Mendenhall, 1920).

Ellen Mosley-Thompson

Ellen Mosley-Thompson, an internationally acclaimed climate scientist, is a Distinguished University Professor in the Department of Geography and director of the Byrd Polar Research Center at The Ohio State University. Her pioneering research on paleoclimatic reconstruction has led to some of the most important data providing deeper insight on past and present climate change.

Dr. Mosley-Thompson's research focuses on using ice cores to reconstruct climate conditions from hundreds of thousands of years ago. She uses the chemical and physical properties preserved in ice cores—such as dust and chemical content and isotopic ratios reflecting atmospheric temperature at the time the ice layers formed—to establish past climatic and environmental conditions. Published in more than 130 research publications, her ice core discoveries have led to scientific and societal

concerns about global warming. Her observations of glacier retreat over the last three decades confirm that glaciers are melting and provide evidence that the warming of Earth over the last 50 years is now outside the range of natural variability.

Dr. Mosley-Thompson has led 16 expeditions to Antarctica, Greenland and Peru to retrieve ice cores. She served as the principal investigator and field team leader for the ice core drilling project on the Bruce Plateau in the Antarctic Peninsula, which was part of LARISSA (LARsen Ice Shelf System, Antarctica), an initiative funded by the National Science Foundation.

Her service activities at Ohio State and across the nation are exceptional. In 2011, she was elected to the American Academy of Arts and Sciences. She also is a member of the American Philosophical Society and in 2009 she was elected to the National Academy of Sciences, where she currently serves on the Study Group for Emerging

Research Questions in the Arctic and on the Polar Research Board. She is a fellow of the American Geophysical Union and the American Association for the Advancement of Science. In 2003, she was inducted into the Ohio Women's Hall of Fame.

At Ohio State, Dr. Mosley-Thompson serves on the faculty advisory board for the Energy and Environment Discovery Theme, the Presidential Committee of AAAS Fellows and the President and Provost's Advisory Committee. She has been named University Distinguished Lecturer and University Distinguished Scholar, and she has received an Alumni Medalist Award and the Faculty Award for Distinguished University Service.

Dr. Mosley-Thompson received her bachelor's degree in physics from Marshall University, and her master's and doctorate in geography (climatology) from Ohio State. She joined the Byrd Polar Research Center in 1979.

Lonnie G. Thompson

Lonnie G. Thompson is a Distinguished University Professor in the School of Earth Sciences and a senior research scientist in the Byrd Polar Research Center at The Ohio State University. As one of the world's foremost authorities on paleoclimatology and glaciology, he has become a national spokesperson on the subject of global climate change and related policy issues.

Dr. Thompson has led 53 expeditions during the last 35 years, drilling ice cores from polar ice sheets and high-altitude mountain glaciers in 16 countries, including China, Peru, Russia, Tanzania and Indonesia. His team was the first to develop lightweight solar-powered drilling equipment to obtain cores from ice fields in the Andes Mountains, the Himalayas and on Mount Kilimanjaro. His expeditions have recovered the world's longest ice core from a mountain range (Alaska, 2002),

the first tropic ice core (Peru, 1983) and cores dating more than 750,000 years old.

The cores retrieved during these expeditions contain climate records layered in time that allow Dr. Thompson's team to reconstruct Earth's complex climate history and provide insight into the changes occurring on our planet today. In 2001, he shocked the public and scientific community when he announced that analysis of ice cores from mountaintop glaciers in Africa and Peru showed that the glaciers were melting at an alarming rate—one that will likely lead to the disappearance of Mount Kilimanjaro's ice fields within the next decade or so.

Dr. Thompson's research, published in more than 200 research publications, has garnered him numerous awards. In 2007, he received the Seligman Crystal, the most prestigious professional award in glaciology, and the National Medal of

Science, the highest honor given to an American scientist. In 2005, he was elected to the National Academy of Sciences and was awarded the Tyler Prize for Environmental Achievement. He has been selected by *Time* magazine and CNN as one of "America's Best" in science and medicine. Additionally, Dr. Thompson is a fellow of the American Association for the Advancement of Science and the American Geophysical Union. He is a member of the Chinese Academy of Sciences and in the past two years, he has received the Friendship Award and the International Scientific and Technological Cooperation Award, both from the People's Republic of China.

Dr. Thompson earned his bachelor's in geology from Marshall University, and his master's and doctorate in geology from Ohio State. He joined the Byrd Polar Research Center in 1976.

RECIPIENTS OF HONORS

Leonard Berkowitz

DOCTOR OF SCIENCE

Leonard Berkowitz is one of the world's preeminent social psychologists, and one of the first to systematically employ experimental research when investigating human aggression. Since the early 1950s, he has been a faculty member at the University of Wisconsin-Madison, where he has served as the Vilas Research Professor in Psychology Emeritus since his retirement in 1993. Over the course of his distinguished 60-year career as a scholar, researcher and educator, Dr. Berkowitz has trained some of the most prominent social psychology scholars, and his research and writings have helped spur and shape the current great interest in the social psychology of aggression.

Dr. Berkowitz's research focused on the causes and consequences of human aggression, and his theoretical contributions have had substantial implications for the broader field of social psychology as well as other social sciences, such as communications and sociology. He was a

pioneer in showing that human aggression has both automatic and controlled components, and he was one of the first to challenge the theory of catharsis, which proposed that behaving aggressively, or watching others behave aggressively, relieves aggressive tendencies.

Dr. Berkowitz has shared his expertise by testifying before numerous Congressional and U.S. Surgeon General Committees on the effects of violent media. He also has published nearly 200 research publications and two seminal textbooks on aggression. Most aggression researchers have studied from one of his textbooks, *Aggression: A Social Psychological Analysis* (1962) and *Aggression: Its Causes, Consequences, and Control* (1993), which have been cited more than 3,000 times. Dr. Berkowitz further shaped the field of social psychology as founding editor of the prestigious peer-reviewed *Advances in Experimental Social Psychology* series, which he edited from 1962 to 1988.

Listed as one of the 100 most eminent psychologists of the 20th century by the American Psychological Association, Dr. Berkowitz was elected to the American Academy of Arts and Sciences. He also has received the American Psychological Association's Distinguished Scientific Award for the Applications of Psychology (1988), the Society of Experimental Social Psychology's Distinguished Scientist Award (1989) and the Association for Psychological Science's James McKeen Cattell Fellow for applied psychological research (1993). He served as president of the American Psychological Association's Division of Personality and Social Psychology from 1971 to 1972 and as president of the International Society for Research on Aggression from 1981 to 1983.

Dr. Berkowitz earned his bachelor's degree in psychology from New York University in 1948, and a doctorate in psychology from the University of Michigan in 1951.

RECIPIENTS OF HONORS

Rudine Sims Bishop

DISTINGUISHED SERVICE AWARD

Rudine Sims Bishop is a professor emerita in the College of Education and Human Ecology at The Ohio State University. As a leading literary scholar, Dr. Bishop has influenced the growth and appreciation of multicultural children's literature on an international level.

Dr. Bishop began her career in 1959 as an elementary school teacher. She earned her bachelor's degree in elementary education from West Chester University, her master's in education from the University of Pennsylvania and her EdD in curriculum development (reading and children's literature) from Wayne State University. Prior to her arrival at Ohio State in 1986, Dr. Bishop taught children's literature, reading and language arts courses at Morgan State College, Wayne State University, the State University of New York at Buffalo and the University of Massachusetts Amherst.

In 1982, with the publication of her

seminal book, *Shadow and Substance: Afro-American Experience in Contemporary Children's Fiction*, Dr. Bishop became one of the first researchers to produce scholarly criticism about how African Americans are represented in children's books and the impact that representation has on children's lives. In the ensuing decades, she has published extensively, including books, chapters and articles in prestigious academic journals.

At Ohio State, Dr. Bishop taught children's literature courses from 1986 until her retirement in 2002. During that time, she served on numerous university committees; directed doctoral research; chaired the Language, Literacy and Culture section in the Department of Teaching and Learning; and co-chaired the highly regarded annual Children's Literature Conference at Ohio State. She was known for establishing long-lasting relationships with her students and for making her massive, private collection of

children's literature available to the Ohio State community. In 2004, her family, friends and colleagues established the Dr. Rudine Sims Bishop Scholarship Fund in Children's Literature to support doctoral students at Ohio State.

For her contributions to the field of children's literature, Dr. Bishop has garnered significant recognition. The National Council of Teachers of English has recognized her with the James R. Squire Award for outstanding service to the council and to the profession of education, as well as the council's Outstanding Elementary Language Arts Educator and Distinguished Service awards. In 2001, she was inducted into the Reading Hall of Fame. She also has received the Arbutnot Award, given to an outstanding college or university teacher of children's or young adult literature, and served on the selection committees for the Caldecott and Newbery medals for children's books.

Daniel J. Wampler

DISTINGUISHED SERVICE AWARD

Daniel J. Wampler's relationship with The Ohio State University spans more than 30 years, dating back to his days as an undergraduate student. After graduating with a bachelor's and a doctorate in food technology from Ohio State, as well as an MBA from Xavier University, Dr. Wampler embarked on a successful food science career while maintaining strong philanthropic and leadership ties to the university.

In 1983, Dr. Wampler parlayed his Ohio State education into a position at The Pillsbury Company where he served as a product development scientist. His team developed more than \$10 million in products and launched Pillsbury as the leader in microwave products. Dr. Wampler's professional success continued as he served in positions of increasing responsibility for a variety of companies.

In 1999, Dr. Wampler collaborated with his alma mater to launch his own business.

Sensus was born in the labs of Ohio State's Food Industries Center, where Dr. Wampler channeled his passion for food innovation into creating one of the nation's premier natural product extraction companies. In 2012, he sold Sensus to an international company.

Dr. Wampler brings his considerable expertise and passion to bear in championing countless causes at Ohio State. He serves on the University Foundation Board of Directors and on the advisory boards of the Food Innovation Center and Food Industries Center. He served 10 years on the College of Food, Agricultural and Environmental Sciences alumni board, and co-chaired a capital campaign that raised \$12 million to create the Parker Food Science and Technology Building. Dr. Wampler currently co-chairs the college's *But for Ohio State* Campaign, which aims to raise \$150 million to support students, faculty and research within food science.

In addition to mentoring dozens of students, Dr. Wampler and his wife, Lisa, give back to the university in ways that advance both students and research. Together, they established two endowments within the College of Food, Agricultural and Environmental Sciences. The Lisa and Dan Wampler Endowed Fellowship for Food and Health Research funds graduate student research in critical areas of health maintenance and disease prevention. The Lisa and Dan Wampler Vice President's Excellence Fund Endowment supports long-term programs and strategic initiatives at the college.

For his extensive service and commitment, Dr. Wampler was awarded the College of Food, Agricultural and Environmental Sciences' Distinguished Alumni Award and the Department of Food Science and Technology's first-ever Difference Maker Award.

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(APPENDIX XII)

Barry Bloom. A leading scientist in the areas of infectious diseases, vaccines, and global health and former consultant to the White House, Dr. Barry Bloom continues to pursue an active interest in bench science as the principal investigator of a laboratory researching the immune response to tuberculosis, a disease that claims more than two million lives each year.

He has been extensively involved with the World Health Organization (WHO) for more than 40 years. He is currently Chair of the Technical and Research Advisory Committee to the Global Programme on Malaria at WHO and has been a member of the WHO Advisory Committee on Health Research and chaired the WHO Committees on Leprosy Research and Tuberculosis Research, and the Scientific and Technical Advisory Committee of the UNDP/World Bank/WHO Special Programme for Research and Training in Tropical Diseases. Dr. Bloom serves on the editorial board of the Bulletin of the World Health Organization.

Dr. Bloom currently serves on the Ellison Medical Foundation Scientific Advisory Board and the Wellcome Trust Pathogens, Immunology and Population Health Strategy Committee. He is on the Scientific Advisory Board of the Earth Institute at Columbia University and the Advisory Council of the Paul G. Rogers Society for Global Health Research.

His past service includes membership on the National Advisory Council of the National Institute for Allergy and Infectious Diseases, the Scientific Advisory Board of the National Center for Infectious Diseases of the Centers for Disease Control and Prevention, and the National Advisory Board of the Fogarty International Center at the National Institutes of Health, as well as the Governing Board of the Institute of Medicine.

Dr. Bloom was the founding chair of the board of trustees for the International Vaccine Institute in South Korea, which is devoted to promoting vaccine development for children in the developing world. He has chaired the Vaccine Advisory Committee of UNAIDS, where he played a critical role in the debate surrounding the ethics of AIDS vaccine trials. He was also a member of the US AIDS Research Committee.

Dr. Bloom came to Harvard School of Public Health (HSPH) to serve as Dean of the Faculty in 1998. He stepped down December 31, 2008, and is currently a Harvard University Distinguished Service Professor at HSPH. In his capacity as Dean, he served as Secretary Treasurer for the Association of Schools of Public Health (ASPH). Prior to that he served as chairman of the Department of Microbiology and Immunology at the Albert Einstein College of Medicine from 1978 to 1990, the year in which he became an Investigator of the Howard Hughes Medical Institute, where he also served on the National Advisory Board. In 1978, he was a consultant to the White House on international health policy.

Dr. Bloom holds a bachelor's degree in biology and an honorary D.Sc. from Amherst College and a Ph.D. in immunology from Rockefeller University.

He is a past president of the American Association of Immunologists and the Federation of American Societies for Experimental Biology. He received the first Bristol-Myers Squibb Award for Distinguished Research in Infectious Diseases, shared the Novartis Award in Immunology in 1998, and was the recipient of the Robert Koch Gold Medal for lifetime research in infectious diseases in 1999.

Dr. Bloom is a member of the National Academy of Sciences, Institutes of Medicine, the American Association for the Advancement of Science, and the American Philosophical Society.

(APPENDIX XIII)



FY 2014 New Fundraising Activity Report
New Fundraising Activity Progress
 7/1/2013 through 9/30/2013

	Activity	Goal	% Achieved	7/1/2012 through 9/30/2012	% Change
Outright Gifts and Pledges					
Cash and Securities	\$27,531,789			\$22,038,655	24.92%
Real Estate	\$0			\$0	0.00%
Gifts-in-Kind	\$474,290			\$312,693	51.68%
Pledges	\$7,890,121			\$13,476,617	-41.45%
Matching Gift	\$321,336			\$399,762	-19.62%
Recurring	\$726,228			\$719,238	0.97%
Total Outright Gifts and Pledges	\$36,943,764	\$242,380,499	15.24%	\$36,946,965	-0.01%
Planned Gifts					
Irrevocable Planned Gifts	\$110,000			\$669,158	-83.56%
Revocable Planned Gifts	\$11,406,053			\$10,946,890	4.19%
Total Planned Gifts	\$11,516,053	\$65,564,110	17.56%	\$11,616,049	
Private Grants (OSP)	\$20,245,815	\$85,962,491	23.55%	\$16,236,971	24.69%
Total Fundraising Activity	\$68,705,632			\$64,799,965	6.03%
Overall Working Goal		\$390,000,000	17.62%		
		Time Elapsed	25.00%		



FY 2014 New Fundraising Activity Report
New Fundraising Activity Progress - Unit
 7/1/2013 through 9/30/2013

Unit	Outright Gifts and Pledges	Planned Gifts	OSU Foundation Activity	Private Grants (OSP)	Total Fundraising Activity	Goal	% Achieved
Academic Affairs	\$1,438,327	\$1,125,960	\$2,564,287	\$312,220	\$2,876,507	\$14,000,000	20.55%
Alumni Association	\$61,171	\$44,500	\$105,671	\$0	\$105,671	\$2,300,000	4.59%
Arts and Sciences (Colleges of the)	\$2,012,568	\$217,000	\$2,229,568	\$2,244,292	\$4,473,858	\$30,000,000	14.91%
Athletics	\$5,285,558	\$570,000	\$5,855,558	\$0	\$5,855,558	\$45,000,000	13.01%
Business (Fisher College of)	\$1,043,521	\$0	\$1,043,521	\$0	\$1,043,521	\$18,000,000	5.80%
Cancer (James/ Solove)	\$12,071,295	\$2,755,000	\$14,826,295	\$3,068,052	\$17,894,347	\$80,000,000	22.37%
Dentistry (College of)	\$243,270	\$393,270	\$636,540	\$51,113	\$687,653	\$3,369,000	13.19%
Education and Human Ecology (College of)	\$791,075	\$10,000	\$801,075	\$815,393	\$1,616,468	\$9,500,000	19.02%
Engineering (College of)	\$1,782,543	\$454,270	\$2,236,813	\$5,185,281	\$7,422,094	\$55,000,000	13.49%
Food, Agricultural and Enviro Sciences (College of)	\$1,168,024	\$95,000	\$1,263,024	\$2,607,377	\$3,869,401	\$22,500,000	17.16%
Kirwan Institute	\$75,000	\$0	\$75,000	\$0	\$75,000	\$1,550,000	4.84%
Law (Michael E. Moritz College of)	\$670,405	\$169,000	\$839,405	\$835,405	\$1,674,810	\$4,000,000	20.89%
Medical Center (Wexner)	\$3,462,643	\$151,891	\$3,614,522	\$4,141,294	\$7,755,819	\$56,000,000	13.85%
Medicine (College of)	\$351,609	\$0	\$351,609	\$728,310	\$1,079,919	\$10,000,000	10.80%
Nursing (College of)	\$212,903	\$174,000	\$386,903	\$240,834	\$627,737	\$2,600,000	24.14%
Optometry (College of)	\$114,928	\$0	\$114,928	\$84,505	\$209,433	\$2,100,000	9.97%
OSU Lima	\$194,377	\$0	\$194,377	\$0	\$194,377	\$2,100,000	9.26%
OSU Mansfield	\$42,848	\$0	\$42,848	\$0	\$42,848	\$2,919,500	1.47%
OSU Marion	\$132,469	\$0	\$132,469	\$0	\$132,469	\$2,000,000	6.62%
OSU Newark	\$42,956	\$0	\$42,956	\$0	\$42,956	\$1,418,000	3.03%
Pharmacy (College of)	\$72,014	\$0	\$72,014	\$220,962	\$292,976	\$3,630,000	8.07%
Public Health (College of)	\$125,327	\$0	\$125,327	\$45,200	\$170,527	\$1,200,000	14.21%
Social Work (College of)	\$39,069	\$100,000	\$139,069	\$17,006	\$156,075	\$1,000,000	15.61%
Student Life	\$164,421	\$100,000	\$164,421	\$30,000	\$1,194,421	\$1,500,000	79.63%
University-wide Fundraising	\$3,778,998	\$1,285,932	\$5,064,929	\$113,702	\$5,178,631	\$0	
Veterinary Medicine (College of)	\$496,215	\$476,659	\$974,874	\$330,274	\$1,305,148	\$11,500,000	11.35%
Wexner Center for the Arts	\$326,452	\$650	\$327,102	\$0	\$327,102	\$5,720,000	5.72%
WOSU Public Stations	\$741,781	\$2,750,000	\$3,491,781	\$0	\$3,491,781	\$6,000,000	58.20%
Total	\$36,943,764	\$11,516,053	\$48,469,817	\$20,245,815	\$68,705,632	\$390,000,000	17.62%
Overall Working Goal							25.00%

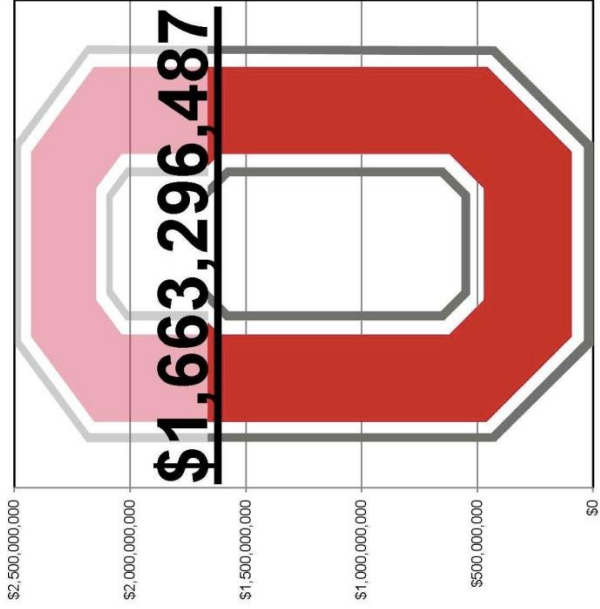
Time Elapsed



FY 2014 Philanthropic Receipts Report
Philanthropic Receipts
 7/1/2013 through 9/30/2013

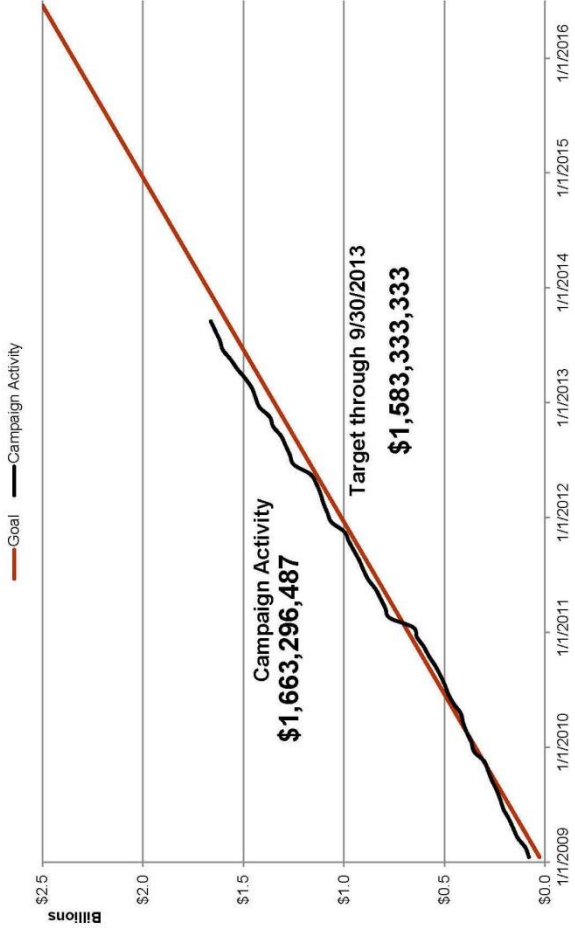
	7/1/2013 through 9/30/2013	7/1/2012 through 9/30/2012	% Change
Outright Gift Receipts			
Cash and Securities	\$28,579,386	\$23,157,655	23.41%
Gifts-in-Kind	\$474,290	\$312,693	51.68%
Real Estate	\$0	\$0	0.00%
Outright Gift Receipts	\$29,053,676	\$23,470,348	23.79%
Pledge Receipts	\$8,210,382	\$8,368,962	-1.89%
Planned Gift Receipts			
Revocable Planned Gifts	\$1,911,386	\$2,852,618	-33.00%
Irrevocable Planned Gifts	\$110,000	\$669,158	-83.56%
Planned Gift Receipts	\$2,021,386	\$3,521,777	-42.60%
Private Grant (OSP) Receipts	\$20,245,815	\$16,236,971	24.69%
Philanthropic Receipts Total	\$59,531,259	\$51,598,058	15.37%

I. Campaign Progress



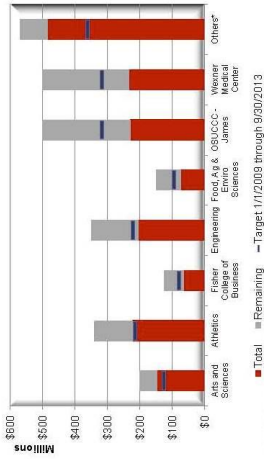


II. Campaign Progress



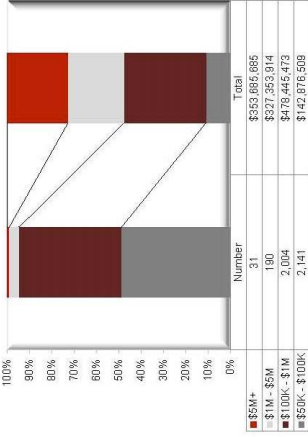
1/1/2009 through 9/30/2013 = \$1,663,296,487

III. Campaign Activity by Unit

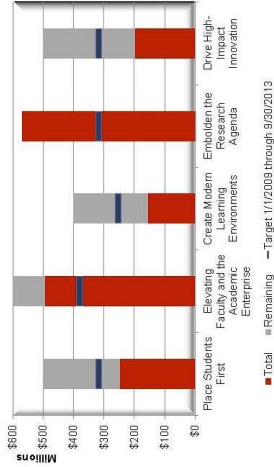


* Includes unassigned portion of Wiener gift

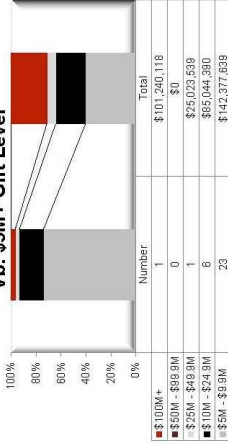
Va. Campaign Activity by Major Gift Level



IV. Campaign Activity by Objective

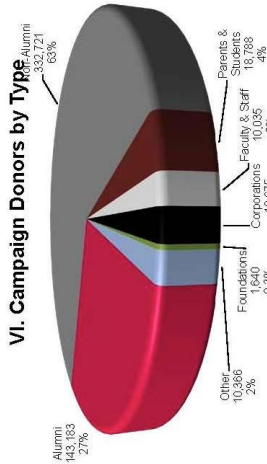
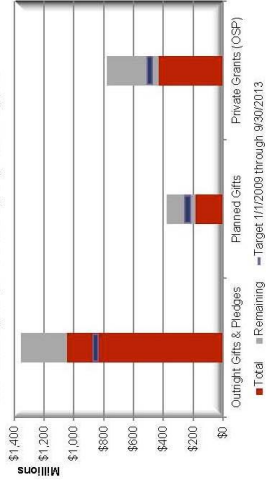


Vb. \$5M+ Gift Level



1/1/2009 through 9/30/2013 = \$1,663,296,487

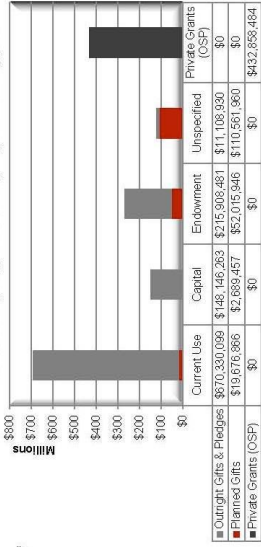
VII. Campaign Activity by Gift Type



Total Number of Donors = 527,408

- Alumni
- Non-Alumni
- Corporations
- Foundational
- Faculty & Staff
- Parents & Students
- Other

VIII. Campaign Activity by Fund Type



Fund Type	Total	Remaining	Target 1/1/2009 through 9/30/2013
Outright Gifts & Pledges	\$670,330,099	\$146,146,263	\$215,906,481
Planned Gifts	\$19,676,266	\$2,693,457	\$11,083,930
Private Grants (OSP)	\$0	\$0	\$432,658,464

If an individual donor fits multiple types they are only counted in the highest level in the hierarchy listed below.

Donor Type Hierarchy	Level
Alumni	1
Parents	2
Faculty & Staff	3
Non-Alumni	3

November 8, 2013 meeting, Board of Trustees

	<u>Amount Establishing Endowment *</u>	<u>Total Commitment</u>
<u>Change in Name and Description of Named Endowed Fund</u>		
From: The Roger and Jennie Hall Concert Band Scholarship Fund		
To: The Wilbur A. and Mary Lou Hall Concert Band Scholarship Fund		
<u>Fund Closure</u>		
The LeFevre Foundation Fund		
<u>Establishment of Named Endowed Funds</u>		
The Sylvan G. Frank Chair Fund in Pharmaceuticals and Drug Delivery Systems (Is being established November 8, 2013, with gifts from Dr. Chih-Ming James Chen and Virginia C. Chen; used to provide faculty support at the highest level possible in the division of Pharmaceuticals and Pharmaceutical Sciences.)	\$500,000.00	\$2,500,000.00
The Mildred "Migg" Caulkins Urban Visiting Faculty Endowment Fund (Is being established November 8, 2013, with gifts from the estate of Mildred "Migg" Caulkins Urban; used to support visiting faculty as recommended by the director of the Knowlton School of Architecture.)	\$420,094.07	\$420,094.07
Jean E. Parish Endowment Fund (Is being established November 8, 2013, with gifts from the estate of Jean Elizabeth Parish; used to support the permanent collection in the Wexner Center for the Arts.)	\$207,327.64	\$199,112.50
The LeFevre Foundation Fund (Is being established November 8, 2013, with gifts from Howard E. LeFevre, Catharine Bonner LeFevre, and the LeFevre Foundation; used to provide scholarships to students at The Ohio State University at Newark.)	\$193,431.42	\$193,431.42
The Donald Hildebrant Dean's Innovation Fund (Is being established November 8, 2013, with funds originally received as unrestricted estate gifts designated to the Max M. Fisher College of Business from Donald Hildebrant; used by the dean of the Max M. Fisher College of Business to support activities of the faculty, students, and staff in accordance with the college's strategic plans.)	\$186,025.13	\$186,025.13

November 8, 2013 meeting, Board of Trustees

<p>Professor Mary R. Tolbert Endowed Fund (Is being established November 8, 2013, with an estate gift from Professor Mary R. Tolbert; used by The Ohio State University, School of Music with first preference to underwrite music education conferences to assure the restoration and continuance of the conference series entitled <i>Critical Issues in Contemporary Music Education</i>.)</p>	\$100,000.00	\$100,000.00
<p>The Leon H. Shaffer Dean's Innovation Fund (Is being established November 8, 2013, with funds originally received as unrestricted estate gifts designated to the Max M. Fisher College of Business from Rosemarie Mor Shaffer to honor her husband Leon H. Shaffer; used by the dean of the Max M. Fisher College of Business to support activities of the faculty, students, and staff in accordance with the college's strategic plans.)</p>	\$90,940.24	\$90,940.24
<p>The Next Generation Challenge Endowed Fund (Is being established November 8, 2013, with gifts received from donors to The Next Generation Challenge Scholarship Campaign to benefit students attending The Ohio State University at Newark; used to provide scholarships to students attending the Newark campus.)</p>	\$80,893.20	\$50,000.00
<p>The Clyde and Marguerite Wooley Dean's Innovation Fund (Is being established November 8, 2013, with a charitable gift annuity from Clyde Wooley and Marguerite Wooley; used by the dean of the Max M. Fisher College of Business to support activities of the faculty, students, and staff in accordance with the college's strategic plans.)</p>	\$69,873.52	\$69,873.52
<p>Adrienne and Sidney Chafetz Endowment Fund (Is being established November 8, 2013, with gifts from friends, family, and colleagues; used at the discretion of the director of the Logan Elm Press, in consultation with the director of the University Libraries and the chair of the Department of Art, for the creation of artwork by visiting artists in printmaking for expenditures such as honoraria, per diem and travel expenses, supplies, materials, technical services, equipment, and other expenses related to this printmaking residency.)</p>	\$63,669.00	\$50,000.00
<p>The Lohrman Family Wrestling Athletic Scholarship Fund (Is being established November 8, 2013, with a gift from John Lohrman; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the wrestling team and is pursuing an undergraduate degree at The Ohio State University, with preference given to a scholar-athlete pursuing a career in the health/allied medical professions.)</p>	\$60,002.00	\$150,000.00

November 8, 2013 meeting, Board of Trustees

<p>The Margaret Kassouny Endowed Scholarship for Human Nutrition (Is being established November 8, 2013, with a gift from the estate of Dr. Margaret Kassouny; used to recruit and support undergraduate and graduate students who demonstrate high academic ability and/ or financial need and are studying human nutrition in the Department of Human Sciences in the College of Education and Human Ecology.)</p>	<p>\$56,417.86</p>	<p>\$56,300.00</p>
<p>The Natalie Lenora Pausch "Most Improved Gymnast" Award Fund (Is being established November 8, 2013, a gift from Dr. and Mrs. Jerry B. Pausch; used to purchase the "Most Improved Gymnast" Award to be presented at the annual women's gymnastics banquet.)</p>	<p>\$50,990.17</p>	<p>\$50,000.00</p>
<p>History Faculty Scholarship for History Graduate Students (Is being established November 8, 2013, with gifts from faculty and friends of the Department of History; used to support graduate student research for students enrolled in the College of Arts and Sciences who are studying history.)</p>	<p>\$50,025.00</p>	<p>\$50,000.00</p>
<p>The Alumni Association Life Member Endowment Fund (Is being established November 8, 2013, with funds from Life Members of The Ohio State University Alumni Association; used to support the ongoing operations and programming of The Ohio State University Alumni Association.)</p>	<p>\$50,000.00</p>	<p>\$22,500,000.00</p>
<p>Thomas P. Fisher Family Fund for Breast Cancer Research (Is being established November 8, 2013, with gifts from Thomas P. Fisher; used to support medical research related to breast cancer at the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute to help prevent or eradicate the disease and/or improve treatments and patient outcomes. Uses may include, but are not limited to: research supplies, personnel, equipment, software, lab space, fellowship research awards, as related to high quality medical research.)</p>	<p>\$50,000.00</p>	<p>\$50,000.00</p>

Change in Description of Named Endowed Fund

The Selma and Edward Levy Endowed Scholarship Fund

Ohio State Mansfield Board Leadership Scholarship Fund

The O.A.R. "Heard the World" Scholarship Fund

Change in Name of Named Endowed Fund

From: The Gerald Kakos M.D. and Thomas Edward Williams M.D. Professorship
 To: The Gerard S. Kakos, MD, and Thomas E. Williams Jr., MD, PhD, Professorship

November 8, 2013 meeting, Board of Trustees

Change in Name and Description of Named Endowed Fund

The H. Keith Allen Family Endowed Scholarship Fund

Fund Closure

The Howard E. and Catharine Bonner LeFevre Fund

TOTAL	\$2,229,689.2
	5

*Reflects gifts received as of October 1, 2013

The Wilbur A. and Mary Lou Hall Concert Band Scholarship Fund

The Roger and Jennie Hall Concert Band Scholarship Fund was established November 1, 1996, by the Board of Trustees of The Ohio State University with gifts from Donald M. (BSBA 1976, MBA 1977) and Leesa Hall Kurdziel (BS Social Work 1978) of Greenwich, Connecticut, in honor of Roger A. (BME 1974) and Jennie Hall. The name and description are being revised on November 8, 2013, to honor the parents of Leesa and Roger Hall.

The annual distribution from this fund shall be used to provide one or more scholarship awards to undergraduate students majoring in music. To qualify, candidates must demonstrate excellent musical and academic achievement. Scholarship recipients shall be selected by the director of the School of Music, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the School of Music.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University reserves the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University shall consult the director of the School of Music. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University.

The LeFevre Foundation Fund

The Howard E. and Catharine Bonner LeFevre Scholarship Fund was established April 14, 1966, by the Board of Trustees of The Ohio State University Development Fund from Howard E. LeFevre (BArchE 1929) and Catharine Bonner LeFevre (BSEd 1929). The name was changed to The LeFevre Foundation Fund and the description was revised on July 2, 1999, and the description was further revised on July 12, 2002. The fund is being closed on November 8, 2013, and the fund balance is being transferred to a new *The LeFevre Foundation Fund*.

The Sylvan G. Frank Chair Fund in Pharmaceuticals and Drug Delivery Systems

It is proposed that The Sylvan G. Frank Chair Fund in Pharmaceuticals and Drug Delivery Systems be established November 8, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Chih-Ming James Chen (PhD 1981) and Virginia C. Chen.

The annual distribution from this fund shall be reinvested in the fund's principal until December 31, 2017, unless the endowment is revised prior to that date.

November 8, 2013 meeting, Board of Trustees

If the fund's principal reaches \$2,000,000 on or prior to December 31, 2017, the Foundation agrees to submit a request to the University's Board of Trustees to revise the fund and establish *The Sylvan G. Frank Chair in Pharmaceuticals and Drug Delivery Systems* as an endowed chair in the College of Pharmacy.

The annual distribution from this fund shall be used to provide salary and program support to a distinguished faculty member in the Division of Pharmaceuticals and Pharmaceutical Sciences.

Appointment to the position shall be recommended to the provost by the dean of the College of Pharmacy, in consultation with the division chair and faculty of pharmaceuticals and pharmaceutical sciences, and approved by the Board of Trustees of the University.

The activities of the chair shall be reviewed no less than every four years by the dean of the College of Pharmacy, in consultation with the division chair of the Division of Pharmaceuticals and Pharmaceutical Sciences to determine compliance with the intent of the donors, as well as the academic and research standards of the University.

If on December 31, 2017, the fund's principal is less than \$2,000,000, but is greater than or equal to \$1,000,000, the Foundation agrees to submit a request to the University's Board of Trustees to revise the fund and establish *The Sylvan G. Frank Professorship in Pharmaceuticals and Drug Delivery Systems* to be used for the same purpose as described above.

If on December 31, 2017, the fund's principal is less than \$1,000,000, the Foundation agrees to submit a request to the University's Board of Trustees to revise the fund and establish *The Sylvan G. Frank Fund in Pharmaceuticals and Drug Delivery Systems* as a restricted endowed fund in the College of Pharmacy. The annual distribution from this fund shall be used by the Division of Pharmaceuticals and Pharmaceutical Sciences for program support and to supplement salaries for distinguished faculty members.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Pharmacy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Pharmacy. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Mildred "Migg" Caulkins Urban Visiting Faculty Endowment Fund

It is proposed that The Mildred "Migg" Caulkins Urban Visiting Faculty Endowment Fund be established November 8, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Mildred "Migg" Caulkins Urban (BS 1932).

November 8, 2013 meeting, Board of Trustees

Mildred "Migg" Caulkins Urban was a 1932 graduate of the College of Education. Migg was known for her love of Ohio State and especially Buckeye football. She was particularly proud of her house that was designed and built by her father, Earl F. Caulkins. She bequeathed it to the Knowlton School of Architecture because she believed that, as an architecture school, the faculty would be able to appreciate its unique design. In appreciation of Migg's love of architecture, the school is establishing a visiting faculty endowment to bring outstanding designers to teach in the school and honor Migg Caulkins Urban's memory.

The annual distribution from this fund shall be used to support visiting faculty as recommended by the director of the Knowlton School of Architecture. In any given year that the distribution is not fully used for visiting faculty, the distribution shall be transferred to *The Ethel Roe Caulkins and Earl F. Caulkins Scholarship Fund* (fund #641215).

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of the Knowlton School of Architecture. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Jean E. Parish Endowment Fund

It is proposed that the Jean E. Parish Endowment Fund be established November 8, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Jean Elizabeth Parish (BS 1939).

The annual distribution from this fund shall be used to support the permanent collection in the Wexner Center for the Arts, as approved by the center's director.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Wexner Center for the Arts.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of the Wexner Center for the Arts. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The LeFevre Foundation Fund

It is proposed that The LeFevre Foundation Fund be established November 8, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Howard E. LeFevre (BArchE 1929), Catharine Bonner LeFevre (BSEd 1929), and the LeFevre Foundation.

The annual distribution from this fund shall provide scholarships to students at The Ohio State University at Newark. Scholarship recipients shall be selected by the Newark campus director of financial aid, in consultation with Student Financial Aid at the Columbus campus and the office of the dean/director of The Ohio State University at Newark.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the office of the dean/director of The Ohio State University at Newark.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the LeFevre Foundation, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the office of the dean/director of The Ohio State University at Newark. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Donald Hildebrant Dean's Innovation Fund

It is proposed that The Donald Hildebrant Dean's Innovation Fund be established November 8, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with funds originally received as unrestricted estate gifts designated to the Max M. Fisher College of Business from Donald Hildebrant (MBA 1951).

The annual distribution from this fund shall be used by the dean of the Max M. Fisher College of Business to support activities of the faculty, students, and staff in accordance with the college's strategic plans.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Max M. Fisher College of Business.

November 8, 2013 meeting, Board of Trustees

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the Max M. Fisher College of Business. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Professor Mary R. Tolbert Endowed Fund

It is proposed that the Professor Mary R. Tolbert Endowed Fund be established November 8, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Professor Mary R. Tolbert (BS 1935).

The annual distribution from this fund shall be used by The Ohio State University School of Music. First preference is to underwrite music education conferences to assure the restoration and continuance of the conference series entitled *Critical Issues in Contemporary Music Education*. Expenditures shall be approved by the school's director.

If or when said conferences are not held on an annual basis, second preference is to provide scholarships to graduate students studying music education. Recipients shall be selected by the director of the School of Music, in consultation with Student Financial Aid. The scholarships shall be referred to as *Mary Tolbert Scholarships*.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the School of Music.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of the School of Music. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

November 8, 2013 meeting, Board of Trustees

The Leon H. Shaffer Dean's Innovation Fund

It is proposed that The Leon H. Shaffer Dean's Innovation Fund be established November 8, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with funds originally received as unrestricted estate gifts designated to the Max M. Fisher College of Business from Rosemarie Mor Shaffer, to honor her husband Leon H. Shaffer (BSBA 1943).

The annual distribution from this fund shall be used by the dean of the Max M. Fisher College of Business to support activities of the faculty, students, and staff in accordance with the college's strategic plans.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Max M. Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the Max M. Fisher College of Business. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Next Generation Challenge Endowed Fund

It is proposed that The Next Generation Challenge Endowed Fund be established November 8, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts received from donors to The Next Generation Challenge Scholarship Campaign, to benefit students attending The Ohio State University at Newark.

The annual distribution from this fund shall provide scholarships to students attending the Newark campus. Scholarship recipients shall be selected by the dean/director of Ohio State Newark, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean/director of Ohio State Newark.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of

November 8, 2013 meeting, Board of Trustees

Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, in consultation with the donors named above, or if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean/director of Ohio State Newark. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Clyde and Marguerite Wooley Dean's Innovation Fund

It is proposed that The Clyde and Marguerite Wooley Dean's Innovation Fund be established November 8, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a charitable gift annuity from Clyde Wooley (BA 1939) and Marguerite Wooley.

The annual distribution from this fund shall be used by the dean of the Max M. Fisher College of Business to support activities of the faculty, students, and staff in accordance with the college's strategic plans.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Max M. Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the Max M. Fisher College of Business. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Adrienne and Sidney Chafetz Endowment Fund

It is proposed that the Adrienne and Sidney Chafetz Endowment Fund be established November 8, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends, family, and colleagues.

The annual distribution from this fund shall be designated to The Ohio State University Libraries to be used at the discretion of the director of the Logan Elm Press, in consultation with the director of the University Libraries and the chair of the Department of Art, for the creation of artwork by visiting artists in printmaking. Expenditures from this fund will be used for honoraria, per diem and travel expenses, supplies, materials, technical services, equipment, and other expenses related to this printmaking residency.

November 8, 2013 meeting, Board of Trustees

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Logan Elm Press, in consultation with the vice provost and director of the University Libraries and the chair of the Department of Art.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of the Logan Elm Press, in consultation with the director of the University Libraries and the chair of the Department of Art. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Lohrman Family Wrestling Athletic Scholarship Fund

It is proposed that The Lohrman Family Wrestling Athletic Scholarship Fund be established November 8, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from John Lohrman (BA 1982), from Columbus, Ohio.

The annual distribution from this fund shall supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the wrestling team and is pursuing an undergraduate degree at The Ohio State University. Preference will be given to a scholar-athlete pursuing a career in the health/allied medical professions. Scholarship recipients shall be selected by the director of the Department of Athletics, in consultation with the Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Department of Athletics.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and the director of the Department of Athletics.

The Margaret Kassouny Endowed Scholarship for Human Nutrition

It is proposed that The Margaret Kassouny Endowed Scholarship for Human Nutrition be established November 8, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Dr. Margaret Kassouny (BS 1957, MS 1961).

The annual distribution from this fund shall be used to recruit and support undergraduate and graduate students studying human nutrition in the Department of Human Sciences in the College of Education and Human Ecology. To qualify, the candidates must demonstrate high academic ability and/or financial need. Scholarship recipients shall be selected by the college's scholarship selection committee, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Education and Human Ecology.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Education and Human Ecology. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Natalie Lenora Pausch "Most Improved Gymnast" Award Fund

It is proposed that The Natalie Lenora Pausch "Most Improved Gymnast" Award Fund be established November 8, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Dr. and Mrs. Jerry B. Pausch, from Leesburg, Ohio.

The annual distribution from this fund shall be used to purchase the "Most Improved Gymnast" Award to be presented at the annual women's gymnastics banquet. Once the award is purchased, any remaining distribution from this endowed fund can be used at the discretion of the head coach.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of

November 8, 2013 meeting, Board of Trustees

Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek advice from the donors, if possible, and the director of the Department of Athletics.

History Faculty Scholarship for History Graduate Students

It is proposed that the History Faculty Scholarship for History Graduate Students be established November 8, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from faculty and friends of the Department of History.

The annual distribution from this fund shall support graduate student research for students enrolled in the College of Arts and Sciences who are studying history. Recipients shall be recommended by faculty members in the Department of History and selected by the Department's chair, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chair of the Department of History.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the chair of the Department of History. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Alumni Association Life Member Endowment Fund

It is proposed that The Alumni Association Life Member Endowment Fund be established November 8, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with funds from Life Members of The Ohio State University Alumni Association.

The annual distribution from this fund shall be used to support the ongoing operations and programming of The Ohio State University Alumni Association.

November 8, 2013 meeting, Board of Trustees

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the President/CEO of The Ohio State University Alumni Association, Inc.

The principal is invadable at the discretion of the President/CEO of The Ohio State University Alumni Association, Inc.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the Ohio State Alumni Association, Inc. that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with The Ohio State University Alumni Association, Inc. named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the President/CEO of The Ohio State University Alumni Association, Inc. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Thomas P. Fisher Family Fund for Breast Cancer Research

It is proposed that the Thomas P. Fisher Family Fund for Breast Cancer Research be established November 8, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Thomas P. Fisher of Summerville, South Carolina.

The annual distribution from this fund shall support medical research related to breast cancer at the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James) to help prevent or eradicate the disease and/or improve treatments and patient outcomes. Uses may include, but are not limited to: research supplies, personnel, equipment, software, lab space, fellowship research awards, as related to high quality medical research. Allocation of distribution shall be made at the recommendation and approval of the chief executive officer of The James, in consultation with the director of breast medical oncology at The James and the senior vice president for health sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chief executive officer.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the chief executive officer of The James, the director of the breast medical oncology at The James, and the senior vice president for health sciences. Modifications to endowed funds shall

November 8, 2013 meeting, Board of Trustees

be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Selma and Edward Levy Endowed Scholarship Fund

The Selma and Edward Levy Endowed Scholarship Fund was established July 13, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Gary S. Levy (DVM 1981), in honor of his parents Selma and Edward Levy. The description is being revised on November 8, 2013.

The annual distribution from this fund shall provide financial aid yearly to one (1) DVM student, with preference given to a student from New Jersey with an interest in small animal medicine. Scholarship recipients will be selected by the dean of the College of Veterinary Medicine, in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board, as recommended by the dean of the College of Veterinary Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor, as good conscience and need dictate.

Ohio State Mansfield Board Leadership Scholarship Fund

The Ohio State Mansfield Board Leadership Scholarship Fund was established June 22, 2012, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an initial gift from Christ J. Ticoras of Mansfield, Ohio, and additional gifts from current and past members of the Ohio State Mansfield Board. The description is being revised on November 8, 2013.

The annual distribution from this fund shall be used for scholarships to continuing undergraduate and graduate students of The Ohio State University at Mansfield, based on campus and community service. The dean and director of The Ohio State University at Mansfield, in collaboration with a Scholarship Committee, shall be responsible for selecting scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean and director of The Ohio State University at Mansfield.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

November 8, 2013 meeting, Board of Trustees

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and the dean and director of The Ohio State University at Mansfield.

The O.A.R. "Heard the World" Scholarship Fund

The O.A.R. "Heard the World" Scholarship Fund was established June 7, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from O.A.R., via the Heard the World Fund at The Community Foundation. This gift is considered as credit for Mahoning County within The Ohio Scholarship Challenge. The description is being revised on November 8, 2013.

The annual distribution from this fund shall provide a tuition-only scholarship to an Ohio State undergraduate student, regardless of campus or major. The scholarship is portable and transferable if campus or major changes. Preference shall be given to graduates of Liberty High School in Youngstown, Ohio, who qualify for need-based financial aid. If Liberty High School no longer exists, then preference shall be given to graduates of the new high school for students from the same area. If no candidate exists, the scholarship criteria may be expanded to include students from any high school in the Youngstown, Ohio, area. Scholarship recipients shall be selected by Student Financial Aid and may be renewed for up to four years, as long as the student remains in good standing with the University.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

This endowment is eligible for a four-year annual distribution match as outlined in The Ohio Scholarship Challenge, beginning the fiscal year following authorization from the Board of Trustees. Per the request of the donor, the University will use the funds match to increase the award amount.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of Student Financial Aid. University funds used for the endowment distribution match are not eligible to be reinvested in the fund's principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, if possible, and Student Financial Aid.

November 8, 2013 meeting, Board of Trustees

The Gerard S. Kakos, MD, and Thomas E. Williams Jr., MD, PhD, Professorship

The Gerard S. Kakos, MD, and Thomas E. Williams Jr., MD, PhD, Professorship Fund was established on April 6, 2012, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Gerard Kakos, MD (BA Anatomy 1964, MD 1967) of Columbus, Ohio; also given in honor of Thomas E. Williams Jr., MD, PhD, (MS Medical Biochemistry 1963; MD 1963). The required funding level for a professorship was met, and the name and description were revised April 5, 2013. The name is being revised on November 8, 2013.

Dr. Kakos continued his medical training at Ohio State in the Department of Surgery's internship and residency program from 1967-1973. He joined its faculty as assistant professor (1973-1979); served as associate professor (1979-1984); and as clinical associate professor (1984-2008), including the leadership role of interim division chief for thoracic surgery (1984-1986). He became faculty emeritus in 2008.

Dr. Williams completed his residency training at The Ohio State University Hospitals (1964-1970); served as instructor (1968-1970); joined the faculty as assistant professor of surgery (1970-1975); became associate professor (1975-1983); served as assistant medical director of emergency services (1972-1976); and served as interim division chief for cardiothoracic surgery in 1997. Since 1983, Dr. Williams has been a clinical associate professor in the Department of Surgery.

The annual distribution from this fund will be used for a professorship position in the Division of Cardiac Surgery (Division) in the Department of Surgery (Department). The professorship holder shall be appointed by the Board of Trustees of The Ohio State University, as recommended by the chair of the Department and the dean of the College of Medicine (College), in consultation with the director of the Division, director of the OSU Heart and Vascular Center (Center), and the senior vice president for health sciences. The activities of the professorship holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donor, as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, the chair of the Department, and the dean of the College, in consultation with the director of the Division, the director of the Center, and the senior vice president for health sciences.

The H. Keith Allen Family Endowed Scholarship Fund

The H. Keith Allen Family Unrestricted Endowed Fund was established May 14, 2010, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from H. Keith Allen (BSBA 1963) and L. Ann Allen of Powell, Ohio. The name was

November 8, 2013 meeting, Board of Trustees

revised on June 7, 2013. The required funding level for a restricted endowed fund was met and the name and description are being revised on November 8, 2013.

Keith graduated from The Ohio State University College of Commerce and Administration (now known as The Max M. Fisher College of Business) in 1963, with a bachelor of science in accounting. He joined Peat, Marwick, Mitchell & Co. in Columbus, Ohio, upon graduation where he became a certified public accountant. Four years later, Keith joined The Ohio Company as assistant treasurer, working his way to becoming COO until the sale of the company to Fifth Third Bank. Keith was the recipient of an accounting scholarship and a member of Beta Alpha Psi. He served on many community boards, as well as on the board of the Chicago Stock Exchange, and served on committees affiliated with the New York Stock Exchange. Keith also served on the Fisher College of Business Dean's Advisory Council.

The annual distribution from this fund shall be used to provide scholarship support for an undergraduate student(s) enrolled at the Fisher College of Business. Selection of the recipient(s) shall be made by the director of the undergraduate programs office at the Fisher College of Business, in consultation with Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion will be reinvested into the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the Fisher College of Business.

The Howard E. and Catharine Bonner LeFevre Fund

The Howard E. and Catharine Bonner LeFevre Fund was established December 31, 1986, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift to the Foundation from Howard E. LeFevre (BArchE 1929) and Catharine Bonner LeFevre (BSEd 1929). The description was revised July 2, 1999. The fund is being closed on November 8, 2013, and the fund balance is being transferred to a new *The LeFevre Foundation Fund*.



Board of Trustees Naming Guidelines

POLICY

Applies to: Deans, Directors, Chairs, Faculty, Staff
Issued: 1992 (3335 1-06)
Revised: November, 1995; June, 1999; May 3, 2010; April 6, 2012 (2012-97)
Edited: August, 2013
Reviewed: October 10, 2013

I. Overview

This document governs the naming of academic entities and physical spaces at The Ohio State University.

The University will enter into a commitment to name an academic entity or physical space only after carefully considering the potential impact the naming will have on the University and the campus community. Due diligence will be exercised to ensure that the proposed name would be consistent with University tradition and mission. The University will also evaluate the distinction a proposed name would lend to the University.

The President's Cabinet is responsible for the review of all naming requests prior to discussion with prospective donors or honorees.

Proposed funding levels for any University naming must be initiated by a dean/unit leader and routed to the Senior Vice President for Advancement for review and approval prior to discussion with any donor. The Gift Acceptance Committee, a joint committee of the University Board of Trustees and University Foundation Board, must review naming of academic entities (e.g., colleges, schools, or departments), corporate or other organization namings of physical facilities, or otherwise complex naming opportunities. Recommended funding levels and proposed names for academic entities or physical facilities must also be reviewed by the Provost prior to the President's Cabinet approval. The University Board of Trustees must give final approval for all namings.

If, at any time, circumstances change such that the continued use of an approved name may compromise the University's integrity or reputation, the University may amend or remove the name. The University also reserves the right to dispose of any named property or facility as deemed necessary, via sale, demolition, etc. Named properties would be amended, removed, or disposed only upon recommendation by the President and approval by the Board of Trustees, with notification to the donor or a donor's representative.

II. Types of Namings

The University will name a physical facility, element, or academic entity for the following purposes:

A. Naming Involving a Gift – Express appreciation for an individual or organization's philanthropic contribution to the University (e.g., McCorkle Aquatic Pavilion).

B. Honoric Naming (No Gift Involved) – Recognize a distinguished individual for outstanding service to the University or extraordinary service to the campus community (e.g., Eranson Classroom Building).

Individuals must be disassociated from employment by or service to the University for at least three years prior to approval of an honorific naming. This rule may be waived by action of the President's Cabinet.

Namings with no gift involved may also relate to the function or location of a building, which would not include the name of a person (e.g., Eighteenth Avenue Library).

III. Eligible Naming Opportunities

A. Academic Entities

Academic entities eligible for naming include colleges, schools, and departments, as well as institutes, multidisciplinary academic centers, and programs.



Board of Trustees Naming Guidelines

B. Physical Spaces

Spaces available for naming include buildings and outdoor areas, as well as interior areas, features (e.g., fountains), or objects (e.g., lockers). Naming opportunities may become available as a result of new construction, renovation, or may be previously-unnamed existing space.

IV. Guidelines for Funding and Recognition

A. Academic Entities

In recommending naming funding levels for academic entities, factors to consider include operating budget, national ranking, similar namings at peer institutions, and the potentially "transformative" nature of a philanthropic contribution. Gifts to name academic entities should focus on establishing endowments to enhance and support programs and faculty.

Generally, entities will be named for individuals; however, in very selective situations, a corporation or organization may name an academic entity. Corporations or organizations proposed for naming should have a positive image and demonstrated integrity. Additional due diligence (e.g., legal and marketing/communications review) must be undertaken to avoid any appearance of commercial influence or conflict of interest.

A corporation or organization may name an academic entity at the discretion of the Gift Acceptance Committee. If the name of the corporation or organization changes, the University may change the name of the entity at its own discretion.

B. Physical Spaces

Naming recommendations for physical facility and spaces should reflect construction or renovation costs, as well as the potential donor/prospect pool, other funding sources, and the timing of the project's completion. In general, namings should represent at least 1/3 of the total project cost. When establishing recommendations for naming funding levels for a physical space, considerations may also include:

- Location, visibility, and prominence of facility or space
- Frequency of use by campus and non-campus constituents
- Appropriate reflection of age of facility or space
- Replacement cost or cost of comparable recent new construction for similar campus facility

Gifts to name physical spaces should be outright cash gifts or pledges when part of a funding plan for construction or renovation. In special situations, with the approval of the Senior Vice President for Advancement and President's Cabinet, unrestricted gifts or irrevocable deferred gifts may be recognized with a naming opportunity.

Generally, buildings will be named for individuals; however, a corporation or organization may name a University facility. Corporations or organizations proposed for naming should have a positive image and demonstrated integrity. Additional due diligence (e.g., legal and marketing/communications review) should be undertaken to avoid any appearance of commercial influence or conflict of interest.

A corporation or organization may name a facility at the discretion of the Gift Acceptance Committee. If the name of the corporation or organization changes, the University may change the name of the facility at its own discretion.

C. Re-Naming of Facilities

Names will generally remain in place for the life of a physical facility or program. Although generally discouraged, existing buildings and facilities with honorific namings may be renamed with the approval of President's Cabinet once the following has been completed:

- History of any current name has been carefully researched, providing a clear understanding of all related University commitments for the naming and history of the relationship
- Rationale for re-naming is presented to President's Cabinet for approval
- Former honoree and/or surviving family members of honoree are informed of the intention/plan to alter the building name
- Plans are made for recognition of the former honoree within the re-named structure, or, if appropriate, with an alternate naming opportunity

D. Recognition of Physical Namings/Related Signage

As previously stated, names will generally remain in place for the life of a physical facility or program. However, naming duration may also be negotiated for a term of years, for example, when working with corporate and organization donors. Gift agreements will specify the projected lifespan of all namings involving a gift.

If the name of a donor changes during that period, the University may change the name of the facility at the donor's request and expense. At its sole discretion, the University may change or remove the name if circumstances related to the donor could damage the reputation of the University.

All signage reflecting the naming of a facility or space must conform to University signage guidelines and may not include a logo or other components of the donor's branding.

Existing namings approved prior to March 1, 2009, and recognition of those namings are governed by prior Naming Guidelines.

V. Approval Process

A. Naming Involving a Gift

1. Academic Entities

When a gift is proposed to name an academic entity, preliminary approval should be obtained from the dean(s)/director(s) of the college(s)/unit(s), the Provost, and the Senior Vice President for Advancement.

Approval from President's Cabinet must be obtained following approval by the dean(s)/director(s), the Provost, and the Senior Vice President, but prior to discussion with a donor.

Advance discussion and final approval from the Gift Acceptance Committee may be recommended for prominent namings, such as colleges, schools, or departments.

Naming opportunities within the academic program of a college/unit, such as college based centers and programs, should be:

- shared with the Provost by the dean/director
- submitted to the Senior Vice President for Advancement for approval by President's Cabinet
- submitted to the Board of Trustees for final approval

Board of Trustees Naming Guidelines

2. New Buildings and Renovations

To name an entire facility, a funding level must be approved by the Senior Vice President for Advancement and President's Cabinet prior to discussion with a donor.

Any naming of a facility involving a corporation or organization must be approved by the Gift Acceptance Committee prior to discussion with a donor.

Preliminary discussions with donors may begin after a project has been approved through the University's Capital Investment Program.

Naming opportunities of spaces within or surrounding a building will not be determined until a project has completed the design phase.

Once final designs are complete, a recommendation for naming funding levels within or surrounding a building will be submitted to the Senior Vice President for Advancement for review and submission to President's Cabinet for approval.

3. Prior to gift acceptance, a development officer will confirm that any gift commitment meets minimum funding levels for naming. Any exception to approved naming funding levels must be approved by the Senior Vice President for Advancement and President's Cabinet.
4. Upon execution of a gift agreement for the naming of a building or physical space, Advancement will prepare a naming resolution to submit for approval by the Board of Trustees at its next meeting. Interior spaces for new construction will be submitted for approval by the Board of Trustees just prior to, or upon, a facility's official occupancy.
5. Following Board of Trustee approval, the Senior Vice President for Advancement will communicate final approvals to the originator of the naming request.

B. Naming with No Gift Involved

1. A college or unit requesting consideration of a naming with no gift involved must submit a naming request, including rationale for the request and an overview of the honoree's accomplishments, through the naming process coordinated by the Senior Vice President for Advancement.
2. For an administrative building naming, in conjunction with the Office of Physical Planning and Real Estate, a naming request will be submitted with the unit's dean or vice president approval through the naming process coordinated by the Senior Vice President for Advancement.
3. Requests for a naming with no gift involved in honor of an individual will be presented to the President and the President's Cabinet for comment and consideration.
4. Once approved by the President and President's Cabinet, Advancement will forward the request as a naming resolution to the University's Board of Trustees for approval at its next meeting.
5. Following Board of Trustee approval, the Senior Vice President for Advancement will communicate final approvals to the originator of naming requests.

VI. Gift Acceptance Committee

A Gift Acceptance Committee is convened by the Senior Vice President for Advancement in consultation with the President, Provost, and Chair of the Board of Trustees. The committee may meet to review and comment when a recommended naming opportunity is particularly complex, involves the naming of a physical facility for a corporation or organization, or involves the naming of an academic entity, such as a college or department.



Board of Trustees Naming Guidelines

Additional participants may be consulted when a specific situation warrants additional information or expertise, but typical committee membership includes:

Voting Members

President of The Ohio State University
 Chair of the Board of Trustees
 Chair of the Advancement Committee of the Board of Trustees
 Chair of the Audit and Compliance Committee of the Board of Trustees
 Chair of The Ohio State University Foundation Board
 Member-at-Large appointed by the Chair of the Board of Trustees
 Executive Vice President and Provost
 Senior Vice President for Advancement

Ex-officio Members

Senior University Leadership, as needed

Responsibilities

Position or Office	Responsibilities
College/Unit	Chairs, Directors, Deans and Development Staff are responsible for: <ul style="list-style-type: none"> • The monitoring and administration of potential and existing naming opportunities within a college/unit • Notifying the SVP for Advancement prior to any external discussion of a new naming opportunity
University Advancement	A representative of the SVP for Advancement is responsible for: <ul style="list-style-type: none"> • Facilitation of approval of naming levels by President's Cabinet • Adherence to process outlined in Naming Guidelines • Preparation and submission of Naming Resolutions for Board of Trustees approval

Contacts

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History

Issued: 1992 (3335 1-08)
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 Edited: August, 2013
 Reviewed: October 7, 2013

Template updated 05/01/2013

(APPENDIX XV)

BACKGROUND

I. Executive Summary–American Lightweight Materials Manufacturing Innovation Initiative

The competitiveness of American metals manufacturers is threatened by growing technological and workforce gaps. Innovative lightweight metal manufacturing technology is urgently required to ensure that U.S. industry is the world's leader in producing high-performance solutions for defense and commercial applications.

In response to this national challenge for lightweight metals, the US Navy/Office of Naval Research issued a Broad Area Announcement (BAA), call for proposals, to compete the Lightweight Materials and Modern Metals Innovation Institute (LM3I) under the auspices of the National Network for Manufacturing Innovation (NNMI). The Ohio State University (Ohio State) has teamed with EWI and the University of Michigan (UM) to respond through a proposal to create the American Lightweight Materials Manufacturing Innovation Institute (ALMMII) pending Ohio State and UM Board Approval. The LM3I proposal process consists of three steps. It started with a Request for Information, then a Concept Paper, and finally an official request from the US Navy in September to the ALMMII Team to submit a proposal by October 21, 2013, pursuant to a BAA. The ALMMII Team is one of three national teams requested to submit a full up proposal.

The award value of the final contract from the Navy is \$70 million over five years. As part of its proposal, the Team was also required to secure at least a 1:1 match. These dollars have been secured from industry and state governments in the region and consist of cash, in kind support, and workforce/educational development activities. The State of Ohio has committed \$10 million in support of ALMMII, primarily for workforce development, and the Ohio State College of Engineering has committed another \$5 million of in-kind contributions capitalizing on their Advanced Manufacturing Cluster hires and in-kind assets. The Ohio investment is being matched by the State of Michigan and the University of Michigan. The States of Kentucky, Tennessee, and Indiana are also investing in the workforce development elements of the project.

There are currently 45 firms who are signing up to be members of ALMMII including GE, Eaton, Boeing, ALCOA, and General Dynamics. There are also 17 non-industry members including Battelle, Southwest Research, Case Western, Penn State, Purdue, Colorado School of Mines, and the University of Dayton Research Institute. The total value of the activity over the next five years will be in excess of \$170 million, representing an overmatch of 1:1.45. Ohio State could realistically expect to see 10% of the Federal funds and 5% of the industry funds invested in Ohio State related activities. All of the state investments will be made within the State that made the commitment. EWI and UM would see levels of project activity similar to Ohio State. A key objective of the solicitation is to create a sustainable entity by the end of year five that can continue to flourish without a direct investment of federal funding. The contract mechanism will be a Cooperative Agreement that enables active interaction between ALMMII and the government customer – from government representatives serving on the Board of Directors to being part of the Project Teams. ALMMII will capitalize on existing assets and will limit capital investments so as to increase the likelihood of long-term sustainability.

ALMMII will execute projects and research activities pursuant to an established set of government and industry requirements. Projects and activities will be competed and members of the ALMMII Team and other external parties will be eligible to propose. Projects could be government funded, government and industry funded, or industry funded. Projects will capitalize on the assets and capabilities of the partners and could range from using lightweight metals for new hulls for Navy ships, corrosion resistant propellers or lighter/safer cars that are more energy efficient. Based on the Navy product development model, candidate ALMMII projects will fall into four categories:

November 8, 2013 meeting, Board of Trustees

1. Quick Reaction Projects – 1-2 years
2. Acquisition Enabler Projects – 3-5 years
3. Leap Ahead Innovation Projects/Prototypes – 5-10 years, and
4. Discovery and Innovation Projects – 1-25 years.

A key requirement of the Navy solicitation was that the new Institute be operated by a not-for-profit that was not engaged in the projects or research activities. The Ohio State/EWI/UM Team proposed alternative constructs to the Navy, but at the end of the day, the Team realized that the only way it could compete was if it were to create a new not-for-profit. As such, the Team framed ALMMII and prepared the related paperwork to establish this entity in Michigan. EWI has filed to create ALMMII (see below) and if the Ohio State Board of Trustees approves the ALMMII Affiliate Agreement, the filing at the State and Federal level will be amended and Ohio State will be added as a Founding Member. UM is taking the same approach and plans to be on the November 14 Agenda for their Governing Board to seek similar approval.

Once the ALMMII Team was notified that it was down selected to submit a full up proposal, EWI filed paperwork on September 20, 2013, to establish ALMMII as a not-for-profit in the State of Michigan. EWI will also file paperwork with the IRS to establish ALMMII as a federally approved not-for-profit. Federally approved not-for-profit status is a requirement for award of a contract from the US Navy. If for any reason the IRS approval process is delayed, the ALMMII Team would ask the Navy to make the award to EWI pending final approval of ALMMII and then EWI would novate the contract to ALMMII once it was approved by the IRS. As noted above, Ohio State and UM will be added as founding members if approved by their respective Board of Trustees.

Based on guidance from the Ohio State General Counsel's Office, the College of Engineering has prepared an Affiliate Agreement for consideration by the Board of Trustees. If the Board approves this Agreement, Ohio State would be named as a Founding Member of ALMMII at the State and Federal level. Ohio State would have the right to name board members and it would have a seat on the Board. Being a Founding Member would strengthen Ohio State's role on ALMMII and its ability to actively participate in projects and research activities.

ALMMII would give further value/visibility to related activities at Ohio State and enhance Ohio State's ability to create the Center for Design and Manufacturing Excellence (CDME).

Request of the Board of Trustees:

The College of Engineering requests that the Board approve the creation of a new affiliated entity (ALMMII) under the BOT Affiliated Entities Policy. ALMMII, a not-for-profit, would be created in collaboration with EWI and the University of Michigan for the purpose of competing for the US Navy Lightweight Materials and Modern Metals Innovation Institute (LM3I) Cooperative Agreement.

NOTE: The former Secretary of the Navy and senior Northrop executive, Donald Winter, has agreed to serve as the first Chairman of the Board of ALMMII.

II. Objective of ALMMII

ALMMII will be created by Ohio State, EWI and UM to:

1. Ensure US world leadership in the application of innovative lightweight metal production to government and commercial applications,
2. Provide ONR/DOD/Industry with a collaborative partner able to advance the design, validation, and application of lightweight materials to emerging industry & government requirements -- from quick reaction projects to leap ahead innovations and acquisition enablers requirements (Future Naval Capabilities, ONR S&T Strategic Plan),
3. Provide ONR and DOD with an agile, flexible, adaptive, innovative

- procurement and acquisition process consistent with the 2010 Quadrennial Defense Review Report,
4. Train and educate the workforce of tomorrow,
 5. Retrain the workforce of today, especially displaced workers from the manufacturing sector, and
 6. Enhance the national recognition of Ohio State, EWI and UM for advanced manufacturing.

ALMMII will be a member based organization controlled by a Government-Industry Board of Directors and lead by an experienced management team with highly relevant government and industry experience. Based on its proposal, EWI will provide the Executive Director, the University of Michigan the Chief Technology Officer, and Ohio State the Chief Transition and Innovation Officer. These individuals are committed on a part time basis – 50-50. The Director of Workforce/Educational Development will be hired via a subcontract. In addition, there will be at least one full time ALMMII employee as well as some key administrative staff.

At the outset, ALMMII will have roughly 65 members consisting of 17 university/research partners including Battelle, Southwest Research, Penn State, Case Western, UDRI, and 45-50 industry partners including GE, Boeing, Alcoa, Eaton, and General Dynamics. The members of ALMMII span the entire value chain of lightweight manufacturing, bring a unique and exhaustive set of competencies to the lightweight materials program, and have direct linkages to workforce development and professional societies.

ALMMII will execute projects and research activities pursuant to an established set of government and industry requirements. Projects and activities will be competed. A Request for Proposal Process has been framed and members of the ALMMII Team and other external parties will be eligible to propose. Projects could be government funded, government and industry funded, or industry funded. Projects will capitalize on the assets and capabilities of the partner organizations – this includes key facilities, faculty and staff, research and technology, tools and processes. Outputs could be prototypes, knowledge products, design tools, technology improvements, or new technologies. Based on the Navy product development model, candidate ALMMII projects will fall into four categories:

1. Quick Reaction Projects – 1-2 years
2. Acquisition Enabler Projects – 3-5 years
3. Leap Ahead Innovation Projects/Prototypes – 5-10 years, and
4. Discovery and Innovation Projects – 1-25 years.

ALMMII will be controlled by its Board of Directors. If approved to fully participate, Ohio State and UM will take the lead role with EWI in naming members of the Board. Based on its proposal, ALMMII will nominate members from government and industry, small businesses as well as large, workforce and educational development groups, and the research community. The government customers will also have non-voting representation on the board and upon award ALMMII will also approach a key government lab to serve on the Board.

In addition to the Board of Directors, the ALMMII Team will also create a Government-Industry Program Control Board (GIPCB) to review all projects and research activities. The GIPCB will also include government and industry, representatives knowledgeable of advanced manufacturing. The GIPCB will establish key technical and workforce requirements in consultation with the government and industry stakeholders and formulate a proposed portfolio of technology and workforce projects leveraging government and industry funding. The GIPCB will ensure project topics and awards are made on a merit basis. The ALMMII team is committed to providing its customers with the optimal set of assets and capabilities required for each technical project regardless of the source of those assets. Teams and projects will be formed based on customer needs, technical capabilities, past performance, availability of key personnel and assets, and cost. The final list of candidate projects framed by the leadership team will be submitted to the GIPCB for their “concurrence or concurrence with modifications”

November 8, 2013 meeting, Board of Trustees

regarding the recommendations and the associated resource requirements, schedule, deliverables, educational and transition plans, asset utilization plans, and team members of each technical project and research activity.

The ALMMII Team has been working together for over a year to frame a model that lets the government and industry customers maximize the interdependence and synergy of the team members, a model that optimizes cooperation and collaboration. Core members of the team have also worked to frame a new paradigm that would facilitate the transition of research to applications by capitalizing on the proven industry processes, procedures, and agreements of EWI. By exploiting synergies in commercial and military applications, the ALMMII Team will accelerate market acceptance and expand the utilization of lightweight materials. This will further expand the supplier base, increase related employment, and expand markets.

III. Business Plan Summary

Funding, Revenues and Expenses

There will be three primary sources of funding for ALMMII:

1. \$70 million, five year US Navy contract – see funding profile below.
2. A match of \$101.5 million from industry and state government – this is a combination of in-kind and cash donations, as well as member dues. The latter category of funding will support commercial research, workforce development activities, and ALMMII operations. Current estimate is that 45% of the match will be cash. A key portion of the state investments will be for workforce development.
3. Other federal and state project activities obtained via separate proposals submitted by the ALMMII Team.

<u>ALMMII Funding/Revenue Projection</u>	<u>FY 14</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	
<u>Navy/Federal Funding</u>	<u>17</u>	<u>14</u>	<u>14</u>	<u>14</u>	<u>11</u>	
Non-Industry Research Partners	3.5	3.5	3.5	3.5	3.5	
State Funding	5.5	5.5	5.5	5.5	5.5	
New Industry Partners		1	2	3	4	
New Revenue Streams		0.5	1	2.5	4	
<u>Total</u>	<u>32</u>	<u>31</u>	<u>33</u>	<u>37.5</u>	<u>38</u>	
<u>Non-Federal Funding</u>	15	17	19	23.5	27	101.5
Federal Funding	17	14	14	14	11	70
Chart Reflects Numbers Included in Final Proposal Submission – October 20, 2013						

Ohio State is also expecting to secure additional industry sponsored research as a result of being a lead member of ALMMII. However, it is premature to estimate a level of activity.

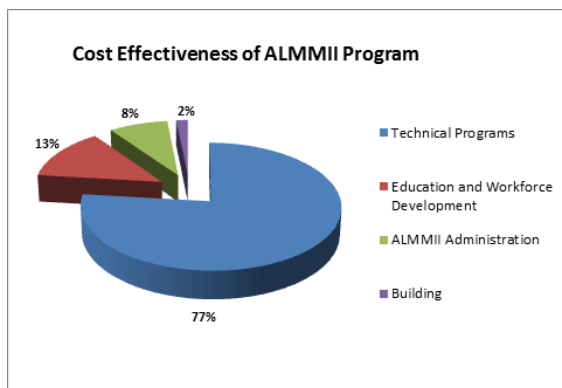
If Ohio State secured 10% of the Federal and industry funds invested in ALMMII and an additional \$1-2 million of year of additional industry sponsored research, it would represent an additional \$3-\$4.5 million a year in advanced manufacturing research activities.

Upon contract award, a primary action of the ALMMII Team will be to formulate a multi-year operating plan and budget in consultation with the US Navy for approval by the ALMMII Board of Directors. Based on its projected revenues, the Team has framed a notational budget that has been included in its proposal to the US Navy (see below). The

November 8, 2013 meeting, Board of Trustees

plan depicts the proposed allocation of resources for the key elements of the ALMMII project – lease of a building, staff/administration, technical projects, workforce development and education. All ALMMII positive net operating margins will be reinvested into ALMMII research and educational activities.

A key requirement of the BAA is that the proposed National Manufacturing Center be self-sustaining at the end of five years. To increase the likelihood of this outcome, ALMMII will lease space and minimize capital expenditures. It will invest its funding in research and technology projects that capitalizes on the existing assets of the members. To further increase this likelihood, the Team is relying upon EWI's experience and learning curve maturity in setting up a self-sustaining technology center. The Team is optimistic that with these measures and an aggressive business development model starting day one, it can create a sustainable entity. If for any reason ALMMII is not sustainable, the not-for-profit will be shut down, the assets sold, and any revenues evenly distributed among the three founding members – Ohio State, UM, and EWI.



Notational Budget Allocation for ALMMII – Focuses Revenues on Project and Workforce Development – Limits Administrative and Lease Costs

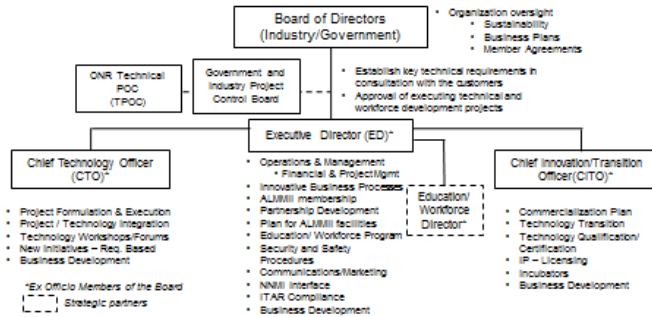
Staffing Plan and Operations

ALMMII will be headquartered in the Detroit Metropolitan Area. The Team has three candidate sites. Upon contract award, ALMMII will enter into a lease for use of space in an existing building complex.

ALMMII will have four key employees, an Executive Director (ED), Chief Technology Officer (CTO), Chief Transition and Innovation Office (CTIO), and Director of Workforce Development (DWD). ALMMII will be required to hire some full-time staff and ALMMII will establish the required benefit plans and other key HR policies with support from EWI. Below is the proposed Org Chart for ALMMII and a depiction of the key functions for each key slot. EWI will provide the ED, UM the CTO, and Ohio State the CTIO. ALMMII will subcontract for the Director of Workforce Development with an existing not for profit.

ALMMII will have a minimum cadre of support staff on site in Michigan. The plan is to capitalize on the "back office" assets of EWI for business operations, financial management, contracts, and procurement. ALMMII will subcontract with EWI for these key services. This gives the Team the ability to start up on day one. The Business Manager for EWI will put the required capabilities in place. ALMMII, however, does expect to hire students from community colleges and four year universities as part of its staffing plan and to provide them with real world experience.

ALMMII Organization Chart



ALMMII will be a member based organization and the Board of Directors will have control of ALMMII. As noted above, the first Chair will be the former Secretary of the Navy. In addition, the Board would have one rep each from Ohio State, UM and EWU, three government liaison members, one national lab member, a general counsel and CFO type member, a small business member, a supplier member, and a workforce development member.

As noted above, ALMMII will also create a Government Industry Program Control Board. This Board will also draw from government, industry and other organizations associated with ALMMII.

Ohio State will not provide any administrative staff support or service support to ALMMII, only the CITO.

IV. Risks To University – Risk Mitigation Plan

The primary risk to the University with creation of ALMMII, a new Affiliate, is damage to its reputation if the ALMMII Team is not successful in creating and sustaining a viable, value added, national manufacturing center. The winner of the ALMMII contract will be in the national spot light and its performance will reflect on the winner and the key sponsors of the initiative – Senators Brown of Ohio and Levin of Michigan.

The Team has tried to address these risks by naming an experienced leadership team and by framing a set of By Laws that gives all three partners the authority, flexibility and reserve powers they need to make ALMMII a success – as is the case with the terms and conditions of the proposed Affiliate Agreement.

The Team has also recruited a highly respected Chairman to lead ALMMII and the team will capitalize on the EWU model to create a sustainable entity. By restricting capital investments and focusing on collaborative research projects, the Team will minimize its financial exposure and overheads. The same benefit will accrue to ALMMII from subcontracting with EWU for critical business support services.

If Ohio State becomes a Founding Member of ALMMII it would be protected against any additional liabilities by the status of ALMMII as a stand-alone not-for-profit. ALMMII is also required pursuant to the By Laws to have both Directors and Officers Insurance and General Liability Insurance.

November 8, 2013 meeting, Board of Trustees

On the Ohio State side, the risk also includes the loss of out-year funding. Despite the state of US manufacturing and the need to push to state-of-the-art to compete in a highly competitive global marketplace, there is not a consensus in DC that the US needs a national manufacturing initiative. Past history with the Manufacturing Extension Program is evidence of this split. Again, by limiting capital investments and by putting an aggressive business development plan in place on day one, ALMMII can minimize the impact of any cuts but not totally offset them, create a sustainable suite of services, and provide key know how and techniques to manufacturers – be they OEMs, suppliers, or SMEs.

There is also a risk that ALMMII could impact other Ohio State manufacturing initiatives and related Affiliate Agreements. The Ohio State members of the ALMMII team have worked hard to make ALMMII a piece of the overall Ohio State agenda, an important piece that will help with other opportunities regarding EWI and advanced manufacturing. EWI is a key Ohio State partner and UM is a first rate partner. The combination of all three organizations should be beneficial to all and could facilitate additional collaborations on other research activities.

Finally, there is the risk that the creation of ALMMII and its linkages with EWI, in particular for business support, does not fully meet the government's desires regarding the independence and neutrality of the not-for-profit. The ALMMII team has worked this issue hard but the fact is, the key advantages offered by ALMMII are directly linked to the existing assets and capabilities of EWI, UM, and Ohio State. Creating a new not-for-profit, vesting authority in the board with a nationally recognized Chair, giving the government a key role on the board and an option to be part of project teams, and using competitive procurements to allocate funding and create project teams should address any reservations the Navy might have. But despite the call for innovation in all of the prior procurement related documents, the Navy was somewhat reserved during Industry Day about new and innovative management/operations constructs. Hopefully, as part of the verbal review in November, the Navy will recognize the advantages of the ALMMII construct and award this Institute to Ohio State, UM, and EWI.

(APPENDIX XVI)

BACKGROUND

LOCATION AND DESCRIPTION

The property, currently named the Winfough Farm, consists of seven non-contiguous parcels (approximately 387 acres) in three townships of Pickaway County, Ohio. The property is currently zoned agricultural and residential with 80% of the land in the area being vacant and used for farming.

APPRAISAL

An appraisal of the property was completed in April 2013 by David Givens indicating a current market value of \$2,600,000. The appraiser was vetted through The Ohio State University, Office of Gift Planning and approved by the Pickaway County Probate court. His fees were paid from Mrs. Winfough's estate.

GIFT OF THE PROPERTY

The gift originated in the estate of Arthur Winfough, Jr. Mr. Winfough gifted several parcels of Pickaway County farmland to the College of Agriculture of The Ohio State University in memorial of Arthur Winfough, Jr. The gift structure was a Life Estate for his wife, Geraldine Winfough, who retained use during her lifetime, and the property came to Ohio State upon her death. Mrs. Winfough sold a portion during her lifetime and deposited the proceeds in separate savings accounts, per the instructions in Arthur's Will. There is approximately \$127,000 in proceeds from those sales. These funds are available to the College of Food, Agricultural, and Environmental Sciences (CFAES) as part of the gift.

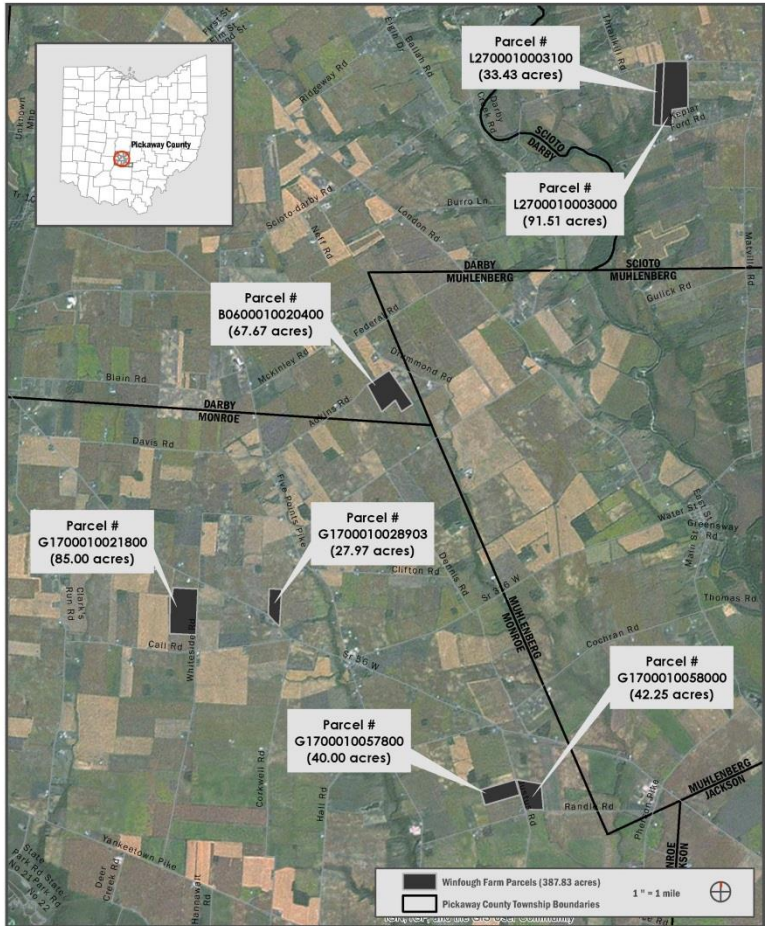
The land has been farmed for over 200 years in the Winfough family, and is currently being leased to local farmers who have expressed interest in purchasing the property from the University. CFAES wishes to accept the gift with the intent of selling it. Title will be taken in the name of the Board of Trustees of The Ohio State University. The gift comes with no restrictions on the use by CFAES.

SALE OF PROPERTY

CFAES recommends that it be sold under terms and conditions that are deemed to be in the best interest of the University. It is intended that the expenses related to the costs of transfer/sale of the property will come from the cash held in the savings accounts referenced above. Proceeds from the sale will be used for an endowed scholarship for Pickaway County, support for Extension and 4-H programming, and to support planning for and construction of new facilities and/or renovation of existing facilities for CFAES.

AUTHORIZATION AND APPROVAL

The appropriate offices at the University have determined that acceptance of this gift and immediate sale is in the best interest of the University. Authorization is requested to accept the gift of real estate, and negotiate with prospective buyers of the property to enter into a purchase agreement under terms and conditions acceptable to the University, and to complete a sale at a purchase price at no less than the appraised value. Other terms and conditions of a purchase agreement will be negotiated in the best interest of the University.



 Physical Planning
and Real Estate
2003 Milliken Road
Suite 200, McCracken
Columbus, OH 43220

**Winfough Farm
Gift of Real Estate**

Prepared By: A. Kitzwill
Board of Trustees Meeting
November 7 & 8, 2013

(APPENDIX XVII)

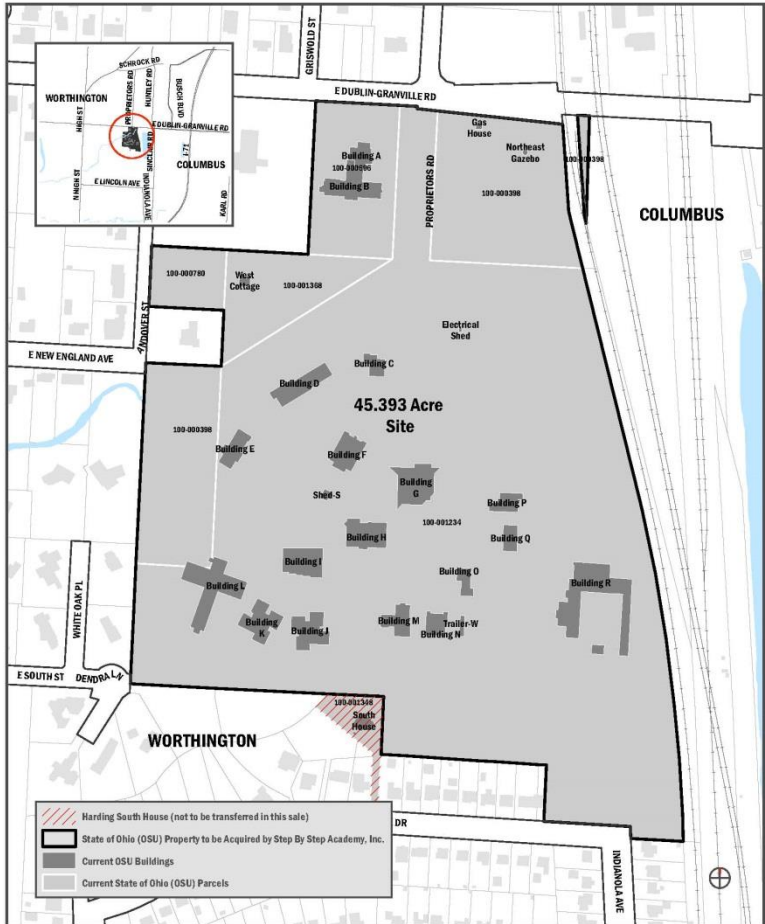
BACKGROUND

The Ohio State University Wexner Medical Center currently possesses property containing approximately 45.889 acres at 445 East Dublin Granville Road and Griswold Street (parcel numbers: 100-000398-00, 100-001234-00, 100-001368-00, 100-000780-00, 100-000696-00, 100-001348 and 100-000601) in Worthington, Ohio. This property was a gift from Harding Hospital, Inc. (formerly Harding Sanitarium, Inc.) and was acquired through an exempt transfer.

The property no longer serves the mission of The Ohio State University Wexner Medical Center and it has been determined that there are no desired alternative uses for the property by OSU. Appropriate University offices have determined that the site represents a disposable land asset and it is in the University's best interest to sell the property. An August 2009, appraisal of the site indicates a market value of \$5,005,000. The highest and best use of the property, as stated in the appraisal, is mixed use redevelopment.

Step-by-Step Academy, Inc., an Ohio not-for-profit corporation treatment center for children with Autism Spectrum Disorder (ASD), currently operating on a portion of the property, has presented a purchase contract expressing interest in approximately 45.393 acres of the total acreage with a proposed purchase price of \$4,500,000. The 45.393 acres consists of tax parcel numbers: 100-000398-00, 100-001234-00, 100-001368-00, 100-000780-00 and 100-000696-00. While the original appraisal included a single family residence (parcel number 100-001348) on approximately 0.496 acres, it is not transferring with this sale. Harding Hospital, Inc., having declined to exercise its first right of refusal, has granted approval of the sale of this property to Step-by-Step Academy, Inc.

As a result, authorization is requested to enter into a purchase agreement with Step-by-Step Academy, Inc., with terms and conditions acceptable to the University and a sale price no less than 90% of the appraised value. Appropriate legislation will be introduced to authorize the governor to execute any necessary deeds to convey the property from the State of Ohio to Step-by-Step Academy, Inc.



Physical Planning
and Real Estate
2000 Milliken Road
Suite 200, McCracken
Columbus, OH 43210

Sale of Real Estate
Harding Hospital Property, 45.393 Acres
445 East Dublin-Granville Road, Worthington, Ohio

Prepared By: A. Kitzwell
 Issue Date: September 19, 2013
 Board of Trustees Meeting

(APPENDIX XVIII)

BACKGROUND

Comprehensive Parking and Transportation Plan

As recommended in the One Ohio State Framework Plan: Next Steps, it is necessary to explore the evolution of transportation and parking at the university and to determine how to implement the Framework principle "*park once*." The purpose of the Comprehensive Parking and Transportation Plan is to recommend a comprehensive, multi-modal, transportation system that addresses the current needs and future growth of the university.

Near term Framework projects such as the Cannon Drive relocation, expansion projects in the Wexner Medical Center District, the North Residential District redevelopment, the St. John parcel redevelopment, potential changes in the Athletic District, and the redevelopment of an improved 'Eastern' entrance to campus from I-71 will impact our transportation and parking system – we must begin now to prepare strategies that address these changing needs.

Outcomes of the plan will include both near-term and long-term strategies that address the needs of drivers, integrate and improve area transit and increase functionality and safety for bicyclists and pedestrians. The result of the study will identify project priorities and estimate planning level costs appropriate for inclusion in future capital cycles. Benefits of completing this plan are to develop an integrated parking and transportation system, to better utilize all surface parking and garages across campus, and to safely move people in and around campus through all modes of transportation.

The purposed resolution is seeking approval to enter into a professional services contract to complete the Comprehensive Parking and Transportation Plan.

Project Data Sheet for Board of Trustees Approval

Wilce – Addition and Renovation

OSU-120136

Project Location: Wilce Student Health Center

31,207 ASF / 53,768 GSF

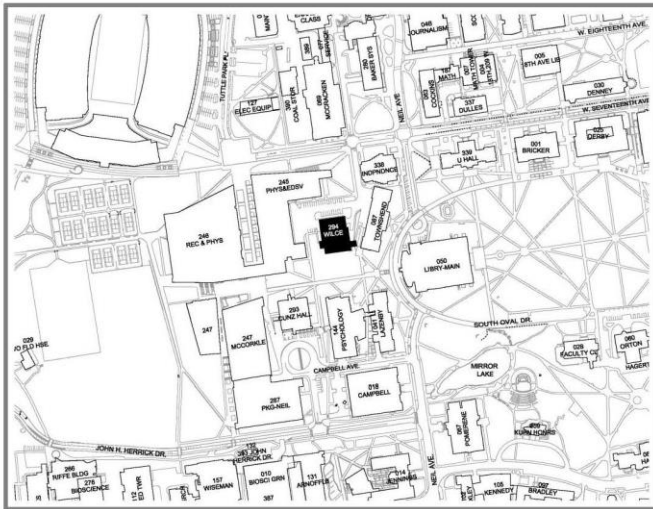
project budget	
construction w/contingency	\$6.6M
professional services	\$0.9M
total project budget	\$7.5M

- funding sources**
auxiliary funds (\$7.5M)

project schedule	
design/bidding	11/13 – 08/14
construction	09/14 – 05/15



- project scope**
 - the project will renovate the main entrance and patient registration and reception areas on the first and ground floors; expand the pharmacy and create a convenient care clinic; and upgrade other ground floor space
 - this project will construct a two-floor addition on the south side
 - as part of this project, the building will be connected to the chilled water loop and the fire alarm will be upgraded
- approval requested**
 - approval is requested to move forward with design and construction



- project team**
 University project manager: Kristin Poldemann
 AE/design architect: Perspectus Architecture
 CM at Risk: Corna/Kokosing Construction

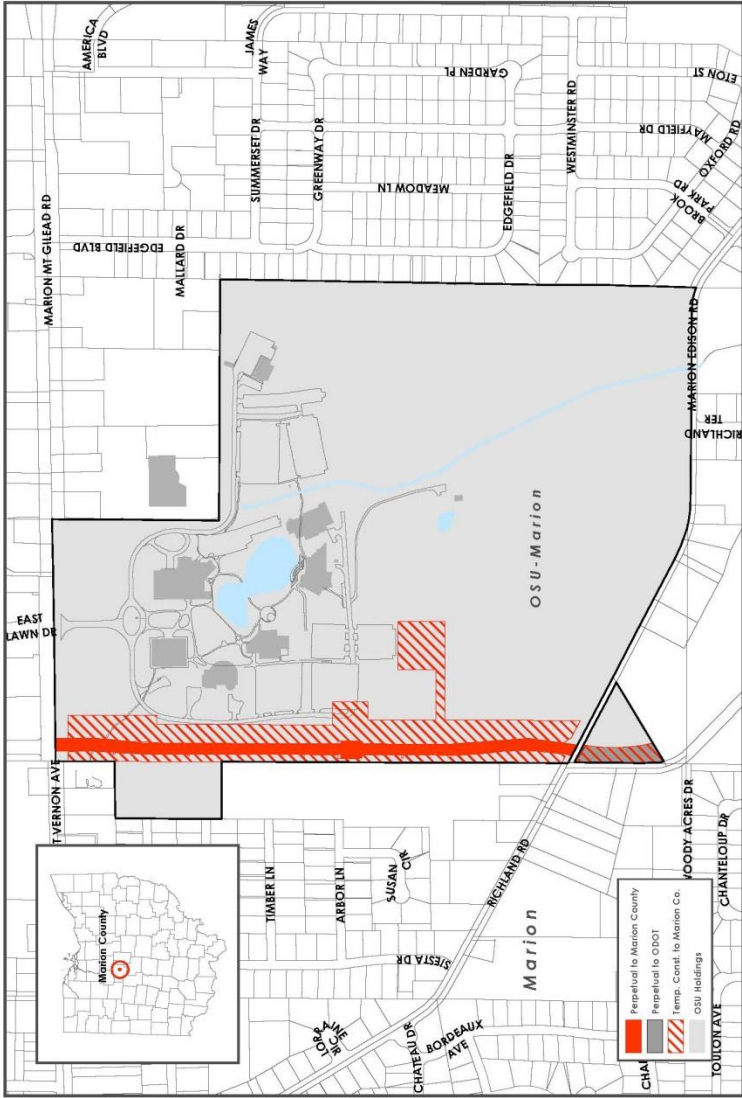
(APPENDIX XIX)

BACKGROUND

In February 2012, The Ohio State University (OSU) entered into a Memorandum of Understanding with the County of Marion for the extension of County Road 221 (University Drive) along the west side of the OSU Marion campus. This project will extend County Road 221 along the length of the campus boundary and provide a new entrance to campus. As the extension connects at the existing State Route 529/Marion-Edison Road intersection, a realignment of SR 529 will improve traffic safety in the area. Consequently, OSU, the County of Marion, and the Ohio Department of Transportation (ODOT) are coordinating the performance of this project.

In exchange for providing the necessary land for the extension project, OSU Marion campus will receive a new campus entrance drive with appropriate traffic control and signals, roadway storm drainage, signage, and landscaping. In addition the project will construct a 10-foot multi-purpose pathway with pedestrian lighting along the eastern side of the new road extension.

The County of Marion will be responsible for all construction under the temporary roadway easement areas and will be responsible for all maintenance and operation of the perpetual roadway easement area upon completion of the construction under its perpetual roadway easement. ODOT will be responsible for all maintenance and operation of the roadway under its perpetual easement once the County of Marion completes the construction of the roadway improvements within ODOT's perpetual easement area. OSU Marion will assume responsibility for the ongoing maintenance associated with the project installed landscaping, lighting, and multi-purpose pathway. These maintenance expenses will be paid out of OSU Marion operating funds.



Physical Planning and Real Estate
 2003 Milliken Road
 Suite 200, McCracken
 Columbus, OH 43210

OSU STATE UNIVERSITY

1" = 600'

Roadway Easements Between
 The Ohio State University and the County of Marion
 and
 The Ohio State University and the Ohio Department of Transportation

Prepared By: C. Keeney-
 for the Board of Trustees
 Board of Trustees Meeting

November 8, 2013 meeting, Board of Trustees

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND SEVENTY-THREE
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, January 30-31, 2014

The Board of Trustees met on Thursday, January 30, and Friday, January 31, 2014, at Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

January 31, 2014 meeting, Board of Trustees

The Chairman, Mr. Schottenstein, called the meeting of the Board of Trustees to order on Thursday, January 30, 2014 at 10:17am.

Present: Robert H. Schottenstein, Chairman, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, Janet B. Reid, William G. Jurgensen, Jeffrey Wadsworth, Clark C. Kellogg, Timothy P. Smucker, Alex Shumate, Cheryl L. Krueger, Michael J. Gasser, Brent R. Porteus, Erin P. Hoeflinger, Benjamin T. Reinke, Stacie E. Seger, G. Gilbert Cloyd, Corbett A. Price, and Alan VanderMolen.

Mr. Schottenstein:

Good morning. I would like to convene the meeting of the Board of Trustees and ask the Secretary to note the attendance.

Dr. Thompson:

A quorum is present, Mr. Chairman.

Mr. Schottenstein:

I hereby move that the Board recess into Executive Session to consider business sensitive trade secret matters required to be kept confidential by Federal and State statutes, to discuss personnel matters regarding the appointment, employment, compensation and dismissal of public officials, and to consult with legal counsel regarding pending or imminent litigation. Following our executive session, we will proceed to our regularly scheduled committee meetings and then we will reconvene as a full body at 4:00pm.

May I have a Second?

Upon motion of Mr. Schottenstein, seconded by Judge Marbley, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Schottenstein, Brass, Ratner, Marbley, Kass, Reid, Jurgensen, Wadsworth, Kellogg, Smucker, Shumate, Krueger, Gasser, Porteus, and Hoeflinger.

Dr. Thompson:

Motion carries, Mr. Chairman.

Mr. Schottenstein:

We are recessed.

The Chairman, Mr. Schottenstein, called the meeting of the Board of Trustees to order on Thursday, January 30, 2014 at 3:59pm.

Present: Robert H. Schottenstein, Chairman, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, Janet B. Reid, William G. Jurgensen, Jeffrey Wadsworth, Clark C. Kellogg, Timothy P. Smucker, Alex Shumate, Cheryl L. Krueger, Michael J. Gasser, Brent R. Porteus, Erin P. Hoeflinger, Benjamin T. Reinke, Stacie E. Seger, G. Gilbert Cloyd, Corbett A. Price, and Alan VanderMolen.

Mr. Schottenstein:

Good afternoon. I would like to convene the meeting of the Board of Trustees and ask the Secretary to note the attendance.

January 31, 2014 meeting, Board of Trustees

Dr. Thompson:

A quorum is present, Mr. Chairman.

Mr. Schottenstein:

I hereby move that the Board recess into Executive Session to discuss personnel matters regarding the appointment of a public official.

May I have a Second?

Upon motion of Mr. Schottenstein, seconded by Dr. Wadsworth, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Schottenstein, Brass, Ratner, Marbley, Kass, Reid, Jurgensen, Wadsworth, Kellogg, Smucker, Shumate, Krueger, Gasser, Porteus, and Hoeflinger.

Dr. Thompson:

Motion carries, Mr. Chairman.

Mr. Schottenstein:

We are recessed.

The Chairman, Mr. Schottenstein, called the meeting of the Board of Trustees to order on Thursday, January 30, 2014 at 4:08pm.

Present: Robert H. Schottenstein, Chairman, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, Janet B. Reid, William G. Jurgensen, Jeffrey Wadsworth, Clark C. Kellogg, Timothy P. Smucker, Alex Shumate, Cheryl L. Krueger, Michael J. Gasser, Brent R. Porteus, Erin P. Hoeflinger, Benjamin T. Reinke, Stacie E. Seger, G. Gilbert Cloyd, Corbett A. Price, and Alan VanderMolen.

Mr. Schottenstein:

Good afternoon. I would now like to reconvene the meeting of the Board of Trustees and ask the secretary to note the attendance.

Dr. Thompson:

A quorum is present, Mr. Chairman.

Mr. Schottenstein:

Thank you. So that we are able to conduct the business of this meeting in an orderly fashion, I would ask that the ringers on all cell phones and other communication devices be turned off at this time and also ask that all members of the audience, who we are delighted to see here today, observe rules of decorum proper to conducting the business at hand.

For 143 years, since 1870, the Ohio State University has served the people of Ohio and in the process, improved innumerable lives throughout the world. Forged in the noble land grant tradition, Ohio State embodies the vision of Abraham Lincoln as enacted by the Morrill Act of 1862 which was designed to make a quality education accessible to the public.

January 31, 2014 meeting, Board of Trustees

Serving as a trustee of this university is an extraordinary honor and an even greater privilege. With that honor comes enormous responsibility. As the governing body of this university, this board is responsible for the oversight of academic programs, budgets, expenditures, policies, practices, general administration, and the employment of senior leaders, faculty, and staff. In so doing, we are called upon to selflessly and faithfully carry out our responsibilities in a manner that best serves the interest of the university including its 64,000 students, faculty, staff, as well as the more than 500,000 living alumni and millions of others throughout the world and within the state of Ohio who love this university and all that it represents.

Of all the decisions and actions we are faced with, the selection of the university's president is arguably the most significant responsibility this group has. We gather today for just that reason as we prepare to select the 15th president of The Ohio State University. The selection comes at a time of enormous importance and promise as Ohio State continues to build on momentum, progress, and success generated over the past number of years.

We began the search process last July and in a moment I will call on Dr. Jeff Wadsworth, Chair of our Search Committee, for the full search report. Before I do however, I want to take a moment, an important moment, to acknowledge and thank our interim president, Joe Alutto. Joe, in the coming months, much more will be said and done to properly acknowledge your service to this university. Let me just say for now however, on behalf of this entire board, indeed on behalf of this entire university community, thank you.

President Alutto:

Thank you.

Mr. Schottenstein:

We thank Joe for his strong and steady leadership as interim president and for his continued partnership with this board. By any measure, he has provided outstanding and important stewardship when it was needed.

Back in July, Dr. Wadsworth accepted the responsibility to chair the search process. He has chaired a process which has been open, inclusive, thorough, and comprehensive. He has done an outstanding job. It is my honor to call on Jeff to give the report of the Presidential Search Committee.

Dr. Wadsworth:

Thank you Mr. Chairman. I am delighted to do so. Maybe I can start by expressing all of our appreciation to Dr. Alutto. We thank you very much.

I am ready to bring forward a recommendation Mr. Chairman from the search committee to the full Board of Trustees. We have completed our search process and have identified a candidate as our recommendation to be the 15 president of The Ohio State University. We have found a leader to follow in the footsteps of many other great presidents of this institution. He will start with a great foundation and I am confident he is the right leader at the right time for our institution.

The process of getting to this moment has been long, intense, and involved. I am going to spend a few minutes describing it. We have been thorough and inclusive. I believe our efforts have been successful.

I would like to highlight some of the key activities of the Search Committee. On July 16, 2013, we announced the formation of our Search Committee. It was composed of two subcommittees. There was an Advisory Subcommittee which was comprised of 13

distinguished members of faculty, staff, and students; I will come back to their contribution in a moment, from across the campus, and a Selection Subcommittee of five trustees chaired by myself, including Chairman Bobby Schottenstein, Mr. Alex Shumate, Dr. Janet Reid, and Mr. Mike Gasser.

These two groups met jointly to develop an inclusive and confidential process. The key activities of the Advisory Subcommittee were that they tasked with gathering input from a variety of stakeholders and generating a presidential profile. This profile was a description of the attributes of the perfect president.

They also held a series of public forums across the campus and the State to gather insights about the qualities and experiences that the next president should have. There was an extensive web presence and web engagement. Over 30 forums were held on campus, as well as at the Wexner Medical Center, regional campuses, downtown Columbus, The Nationwide and Ohio Farm Bureau 4-H Center, and other locations. These forums engaged faculty, staff, students, public, alumni, donors, parents, and so on. They produced a comprehensive presidential profile that has been published which describes the desired characteristics of the university's next president.

The Advisory Subcommittee also drafted a "portrait" of the university; I hope many of you have seen it, which captures the essence of the mission of the university. We were very proud to use it to inform potential candidates about the complexity and attributes of the university.

At this point, I would like to call out the chairperson of that committee, Professor Debby Merritt, about whom I cannot say enough. She was just a fabulous leader. I would also like to ask any members of the Advisory Subcommittee to stand and be acknowledged please. I have used every opportunity that I can to express my appreciation to this subcommittee. Their work was truly outstanding.

As they were busy doing all of that hard work, we were also at work. We held a Presidential Forum with four current university presidents which included a private session with the board. That was chaired and mc'd by our friend and colleague Dr. Richard Chait who has been a longtime friend of this university and is the most knowledgeable person in this country, in my opinion, on university governance. We also interviewed a number of executive search firms to gain insights about candidates and processes and we hired Bill Funk & Associates. I would like to have Bill Funk stand up and be acknowledged. I think he is in the audience. As you can see, this was a very comprehensive process and from all of these different sources, we received good information on names and ideas.

The members of our committee also visited campuses of prospective candidates and observed potential candidates at national conferences to see how they performed. We spent a lot of time on YouTube which I know a lot of you did today.

These activities, plus the website, generated a comprehensive list of candidates. We considered a very broad pool. We eliminated the duplications and the funny ones. There was some humor on the web and we ended up with about 100 people and we started exploring their candidacies. They included sitting presidents, provosts, medical center executives, and non-traditional private and government executives.

We narrowed the list to a few dozen and compared them to the Presidential Profile. Additionally, we sought advice and guidance from our experts and then we started the process of interviewing. Bobby did a couple of them and I did about 20; the idea being that if one person did most of the phone interviews, you would have a fairly systematic way of thinking about responses.

January 31, 2014 meeting, Board of Trustees

This pool was excellent. A majority were from one of the 64 Association of American Universities (AAU) institutions. Many of them had national academy-level credentials. Almost half were women or minorities. Most were sitting presidents.

From this initial pool, we interviewed a smaller group of candidates on campus and in the city. These conversations were held over long weekends and were inclusive and comprehensive. We have deliberately protected the confidentiality of all candidates in this process. I am very happy to report that we have arrived at an outstanding recommendation.

Our enthusiastic and unanimous recommendation for the next President of The Ohio State University is Dr. Michael V. Drake. He is currently Chancellor at the University of California at Irvine.

Dr. Drake was the strongest and consensus candidate. I would like to provide some information about his background and how he met the presidential profile.

His qualifications are unquestionable. He is a medical doctor and was appointed fifth chancellor of the University of California at Irvine in 2005. During this tenure he has overseen the creation of the first new public law school in California, the first in more than 40 years, built the new UC Irvine School of Education that was established in 2012, added a 500,000 square feet of expansion in the medical center, has lead a \$1 billion fundraising campaign which so far has raised about \$850 million from 100,000 donors. He is the former Board Chair of the Association of Academic Health Centers, a national organization representing large, comprehensive academic medical centers.

He is a serious substantive candidate with strong values and beliefs, with a strong understanding of land grant institutions.

Let me comment on the Presidential Profile. The first thing we looked for was somebody who has managed complexity. That kept coming back to us; this is a complicated place. Sitting presidents are an attractive pool because they have dealt with that complexity. He is a university president and has that experience of managing a large complex land-grant institution.

We wanted someone who understood academic medical centers. He is an ophthalmologist by training and prior to becoming Chancellor he served for five years as the University of California System Vice President of Health Affairs overseeing all the UC health, medical, and sciences schools located on seven of the 10 UC campuses.

We wanted somebody who could understand academics. He is a member of both the Institute of Medicine, which is part of the National Academy, awarded in 1998 and an elected member of the American Academy of Arts and Sciences, one of the most prestigious organizations in this country.

Athletics is important. He is one of the 18 members of the NCAA (National Collegiate Athletic Association) Board of Directors.

We wanted somebody who is caring and concerned about diversity. During his tenure at UC Irvine, he has received numerous awards for his commitment to promote diversity, as well as at his prior place of employment at UCSF (University of California, San Francisco).

When you have the opportunity to interact with Dr. Drake, you will see he is going to make a terrific Buckeye.

Let me provide some information about Dr. Drake before he accepted his role at UC Irvine. He was an undergraduate at Stanford and did his doctorate at the University of

January 31, 2014 meeting, Board of Trustees

California at San Francisco Medical School. He served for five years as UC System Vice President. He had a distinguished academic career at UC San Francisco in the field of ophthalmology. He held the Shearing Professorship and served as Senior Associate Dean of the School of Medicine. His teaching of undergraduates and other students is well known and highly regarded.

We look forward to also welcoming his wife, Brenda Drake, who we have had a chance to meet. She is a very special person indeed. She is a highly accomplished professional in her own right. She is also a Stanford University undergrad and graduated from the University of California at Berkeley School of Law. She worked in corporate law as a foundation executive and in a variety of community leadership roles, primarily in San Francisco.

She has been very active on the Irvine campus supporting student and staff organizations, and leading arts and culture initiatives.

I would like to thank all the members of the Advisory and the Selection Subcommittee for their work. It was intense, it was exhilarating. Everyone was deeply committed and did a fabulous job. It would not have been possible without the work of the committees to produce a strong candidate such as Dr. Michael Drake.

Mr. Chairman, on behalf of my colleagues on the Presidential Search Committee, I move that the Board of Trustees extend an offer to Dr. Michael V. Drake to become the 15th President of The Ohio State University.

Mr. Schottenstein:

Thank you for that motion, is there a second?

Mr. Shumate:

Mr. Chairman, it is my privilege to second that motion.

Mr. Schottenstein:

Thank you Mr. Shumate. Discussion?

Mr. Shumate:

I have a few comments if I may. Again, I would like to thank Dr. Wadsworth. He has been a skillful, very thorough, comprehensive, leader for us. Just to supplement some of the items that Dr. Wadsworth discussed.

First of all, I had the privilege of serving as chair of some previous searches and I can say without equivocation that this search was indeed comprehensive, indeed thorough, and very well lead. I think importantly, included all of the important constituencies of the university family, as a whole. Dr. Wadsworth, I would like to add my voice of thanks to you for your very skillful leadership of the search and the Selection Subcommittee. I would also like to acknowledge the outstanding leadership of Professor Merritt in leading the Advisory Subcommittee. Thank you to all the members of the various committees as well as the members of this board in this process.

It is important to also extend a very special thank you to our board secretary. Blake Thompson indeed did an outstanding job as our administrative leader during this process and I applaud all of you for a job well done.

I am a firm believer that when you have an excellent process, it leads to excellent results. I want to second, very enthusiastically and hold-heartedly, the recommendation of Michael Drake to be the next president of this university.

January 31, 2014 meeting, Board of Trustees

To repeat something that was said earlier, he truly is the right person at the right time for The Ohio State University. He clearly meets and exceeds all of the criteria and qualifications that were outlined during this search process. I would like to comment on a couple of items regarding some of the references. As we went through the reference process and the background checking process regarding Dr. Drake, we heard the same words over and over again. Words like leader, vision, scholar, teacher, values, character, and integrity. All of which simply reinforced what we as a Selection Subcommittee and Advisory Subcommittee knew after we had talked with Dr. Drake several times.

Finally Mr. Chairman, I would be remiss if I neglected to mention the very positive comments we also received regarding Brenda Drake during this process. She was described by one sitting president that I talked to as extremely intelligent, thoughtful, and a power house in her own right. Again, quoting that president, he said "Brenda and Michael are a true power couple who work effectively together to move the agenda of the university forward."

Again, it is my privilege to endorse this recommendation whole-heartedly.

Mr. Schottenstein:

Thank you Mr. Shumate for those comments. Other trustees, Mr. Gasser?

Mr. Gasser:

Yes, Mr. Chairman, I would like to say a few words. Alex mentioned that he has been through several of these selection processes. This is my first one but I would echo his statements on what an outstanding process it was, and echo the compliments to Jeff, Debby, and Blake for their outstanding leadership.

I had the fortunate opportunity to visit Michael and Brenda at their home on campus in Irvine during this process. I walked away very impressed with the institution of Irvine but more impressed with the hospitality and graciousness that they showed to everyone when we went to their home that night. I hope all of you can soon experience that warmth and hospitality that Michael and Brenda have because it is really unique.

The other thing that I had on a take-away when I was there on the campus was Brenda's commitment to being a big supporter for the students, faculty, and the staff at Irvine. She is going to be a real asset in Ohio and I know she is going to be a great Buckeye.

Michael and Brenda are a real team and I really look forward to their leadership for many years to come.

Mr. Schottenstein:

Thank you very much Mr. Gasser. Are there others, Dr. Reid?

Dr. Reid:

I would like to add one more piece, one more dimension, of this power couple. Clearly, as you listen to the credentials, there is no doubt that they both have a strong intellect, strong professional credentials. The only thing stronger than that, I would say, is the heart they each have. Each cares and each has a sense of values and a sense of morals. It is not emanating from some book or from some management theory, it is genetic, I would say. It comes from how they were raised, how their families were, how they experienced their early life all the way through where they are now. That strong sense of family is an asset for us.

January 31, 2014 meeting, Board of Trustees

If I can add anything, I would be a collective and certainly a welcome to them to our Buckeye family.

Mr. Schottenstein:

Thank you very much for those comments Dr. Reid. Ben Reinke.

Mr. Reinke:

Thank you Mr. Chairman. I want to speak briefly as a student who met Michael Drake. I had the opportunity to give Dr. Drake and his wife Brenda a tour of campus and share lunch with them. Two things were immediately evident when meeting with Dr. Drake; one, he genuinely cares about students, and two, he has the perfect skill set for this time.

The Ohio State University is an incredibly complex organization, or organism, as we have previously discussed because of its breadth and depth. Dr. Drake has both breadth and depth. His incredible credentials and diverse body of experiences establish his breadth but his deep understanding is equally impressive.

As a graduate student who is engaged with faculty and research, I am thrilled to have an American Academy of Arts and Sciences fellow leading us in this time of investment in our academic core. He doesn't just have depth in his academic areas.

On our tour and during lunch, Dr. Drake was able to discuss every topic that arose about collegiate life. He is remarkably genuine and instantly connects with students. It is his passion for students and his ability to connect with various audiences that drives him to still teach a course every year, despite holding a presidency.

In summary, Dr. Drake is clearly a man of substance who took a genuine interest in me as a student; something that I know he was always lauded for at UC Irvine.

On the subject of breadth and depth, if you check YouTube, you may also find that he has very strong skills in guitar and bow tying.

I look forward to Dr. Drake engaging with the student body at Ohio State. He will be a model for us, both humble and accomplished, a leader with vision, and a leader who cares about students.

Mr. Schottenstein:

Thank you Ben. If I may, I would just like to say "ditto". As someone who has had the honor and opportunity to spend considerable time with both Brenda and Michael, I think that we have created a wonderful painting of the persons. This is the second search I have been part of. The first search, that you chaired Mr. Shumate, I remember you said to me at the beginning, you will learn a lot about not just Ohio State but higher education and the qualities and characteristics that make for great leaders. I did learn a lot that time and I think I learned even more this time.

One thing that really resonated was how critically important that the leader of a university, particularly one like Ohio State, but I think all, have to love students. I think in Michael Drake, we have someone that knows that at the end of the day, it's all about the students.

The other thing is just what a special place Ohio State is and how we are viewed by so many who were so interested in this job. We are very fortunate to be in this place.

January 31, 2014 meeting, Board of Trustees

Anticipating the vote that we are about to take today is a great day for The Ohio State University as we proceed to welcome our 15th president. He is, as you said, the right person at the right time.

Without further ado, unless there are any more comments, a motion has been made and seconded.

Upon motion of Dr. Wadsworth, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Schottenstein, Brass, Ratner, Marbley, Kass, Reid, Jurgensen, Wadsworth, Kellogg, Smucker, Shumate, Krueger, Gasser, Porteus, and Hoeflinger.

INTRODUCTION OF DR. MICHAEL V. DRAKE, DESIGNATE PRESIDENT

Mr. Schottenstein:

I will now introduce everyone to the 15th president of The Ohio State University, Dr. Michael Drake, and his wife Brenda.

President Designate Drake:

Thank you very much. That was very pleasant. I was thinking I should do the proper thing and die first but that was quite thoughtful. Let me just say before I make my prepared remarks how much I appreciate the acknowledgement of Brenda and the hard work that she has done. In roles like this, these are really two person jobs. The Chancellor is out front a lot but being supported in many ways but the spouse or partner. I think there is a great deal of focus and attention on the person who has the title but the team is what is very important for this. I want to thank you again for acknowledging Brenda and the incredible work that she has done on behalf of higher education. She is looking forward to doing that here in Columbus on behalf of The Ohio State University. Would you join me for a moment for a round of applause?

Thank you very much Mr. Chairman, Dr. Wadsworth, and members of the Board of Trustees. I am deeply honored by your nomination and the confidence that you have displayed in me. This was quite an arduous process. I will say that I have done this a lot from the other side, hiring people for senior positions. It's fun to change roles a bit but from the very beginning, I felt bonded with you and the members of the committee. I liked all of our conversations. My enthusiasm for this position kept growing with each of those conversations and with each visit. I am truly honored and excited to be here today.

The presidency of The Ohio State University is in many ways the premier position in higher education in the United States. This university is outstanding. It's also a university that is clearly on the move; the preparedness of the students, the excellence of the faculty, its capacity to solve global problems, and its noble adherence to the land grant mission. That mission of access to education and that mission to serve the communities, in which our university is situated, make it an incredible place to be. Here, interdisciplinary is not just a talking point, but really a way of life.

Ohio State is also known for its passionate alumni; half a million passionate alumni, for the steadfast support of the elected leaders including the governor, and for the solid and growing partnerships that we have throughout Ohio and around the world.

My connections with the state of Ohio date back nearly 100 years. My mother, though born in Georgia, moved here at an early age and was raised in Youngstown. When I was a child living in New Jersey, we would come to visit our family in Ohio. I always thought of cousins, aunts, and uncle being here. I remember those visits many, many

January 31, 2014 meeting, Board of Trustees

years ago. Having a chance to return to a place where my family has such deep roots is quite touching.

A little video was made a couple of days ago. We have a copy of my mother's graduation picture from East High from 1933. It was actually quite touching to me to hear the voice over but then to see a picture of my mother, who has passed away about five years ago, and think of the great long circle that has taken place over this last century. I think of her at this moment.

I would also say that the trajectory of Ohio State and the power of Ohio State are admired and understood throughout the world of higher education. I have certainly known of Ohio State for my entire adult life but these last several years, in particular being part of the AAU (Association of American Universities) and working with other leaders, Ohio State and the voice of Ohio State always rings loudly in discussions about where American higher education should go and as a leader in the world where higher education worldwide should go.

Ohio State has embarked on a grand scale for a new course with results for students and faculty who learn and discover together in this great environment. We teach and learn for Ohio and study for the broad group of people that we serve here but remain connected broadly around the world as well.

The university has developed wholly innovative financial strategies. Its progress in private fundraising proves that alumni and friends believe in this institution and want to invest in its future. I am proud that a substantial part of this effort is institutional commitment to scholarships and financial aid to make sure that all students are able to achieve their educational promise and objectives.

The university is a community in and of itself, we all know that. It really has a particularly important place in this remarkable city. This is a city of great texture and vibrancy and the key element of the university's quality and success is its relationship with the surrounding community. Together, the combined economic and cultural forces are tremendous. Brenda and I look forward to making Columbus our home.

Ohio State is bold in its intention to inspire greatness in its faculty, its staff, and its students as it ascends further in the ranks of the world's preeminent institution of higher education. Transforming lives is a tall order but this university is sharpening its focus in ways that will improve lives close to home and around the world.

I am deeply humbled by this opportunity and looking forward to joining the Buckeye family.

Go Bucks!

Mr. Schottenstein:

If there is no other business to come before the board at this time, we are recessed until tomorrow morning at 8:00am when the Finance Committee and the Academic Affairs and Student Life Committee will meet to be followed by the full board reconvening for its formal meeting at 10:00am. We are recessed.

The Chairman, Mr. Schottenstein, called the meeting of the Board of Trustees to order on Friday, January 31, 2014 at 10:07am.

Present: Robert H. Schottenstein, Chairman, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, Janet B. Reid, William G. Jurgensen, Jeffrey Wadsworth, Clark C. Kellogg, Timothy P. Smucker, Alex Shumate, Cheryl L. Krueger, Michael J.

January 31, 2014 meeting, Board of Trustees

Gasser, Brent R. Porteus, Erin P. Hoeflinger, Benjamin T. Reinke, Stacie E. Seger, G. Gilbert Cloyd, Corbett A. Price, and Alan VanderMolen.

Mr. Schottenstein:

Good morning, everyone. Thank you for joining us today. We will reconvene the meeting of the Board of Trustees and ask our Secretary, Blake Thompson, to note the attendance.

Dr. Thompson:

A quorum is present.

Mr. Schottenstein:

Thank you. So that we are able to conduct the business of this meeting in an orderly fashion, we would ask that the ringers on cell phones please be turned off at this time.

The minutes of the November meeting of the Board of Trustees were distributed to all members of the board in advance and unless there are any additions or corrections those minutes stand approved as distributed.

Before we begin with the formal agenda, I would like to take a moment to welcome our newest trustee. This is not the first time that we have been with Erin, but it is the first time that she has been at this full regularly scheduled board meeting in public session. I do want to say on behalf of the entire board, Erin, welcome. We look forward to serving with you and it will be great for Ohio State to have you on this board so thank you.

I also want to take a moment, anticipating a vote coming up on the consent agenda, to welcome our newest charter trustee. He was not called in the attendance role because we have not technically approved him yet as a charter trustee but I have a feeling we will be doing so in about ten minutes and that is Alan VanderMolen. Alan, you are the third charter trustee to serve this university. Dr. Cloyd was the first and Mr. Price was the second. We are absolutely delighted to have you join us as well and look forward to working with you for many years. Thank you, Alan.

I would like to call on our student trustee, Stacie Seger, for the Student Recognition Awards.

STUDENT RECOGNITION AWARDS

Ms. Seger:

Thank you, Chairman Schottenstein. I would like my two students to join me.

Stephanie Verhoff, a 4th year from Kalida, Ohio is majoring in Sustainable Plant Systems with a specialization in Agronomy. Stephanie first joined the Ohio State family as an active member of the 4-H program where she held many leadership positions. Her drive and passion for success led Stephanie to continue her leadership as a student at Ohio State. Stephanie is actively involved on campus serving as a College of Food, Agricultural, and Environmental Sciences Student Ambassador, Chancellor of Alpha Zeta Partners, member of SPHINX Senior Class Honorary, Collegiate 4-H, Scarlet and Gray Ag Day, as well as a university host.

As an honor student, Stephanie has been engaged with undergraduate research since the spring of her freshman year. Her honors research project consists of working

alongside Dr. Snow and Dr. Sweeney in the Department of Evolution, Ecology, and Organismal Biology. She has performed DNA extraction, field work, seed cleaning, and other laboratory procedures to further the ecological research on switch grass. Stephanie has also worked with AgReliant Genetics as a research intern in the Native Traits Department, working with corn disease trials and breeding nursery.

Stephanie is a leader here on campus, but she has also taken her leadership beyond Ohio State. Stephanie has participated in two study abroads; one to Chile where she studied agro ecosystems and the other to Brazil as a part of the Alpha Zeta Partners six-week study abroad focusing on the environment and economy. In addition, Stephanie was selected to serve as the Ohio State delegate at the Agriculture Future of America Leaders conference in Kansas City and at the National Alpha Zeta conference in Fresno, California.

Dean McPherson stated, "Stephanie is an outstanding student who balances her academics and involvement outside of the classroom and is one who leads by example. She is truly a student whom others admire and is striving to reach her goals."

After graduation in May, Stephanie will be completing a 6-month soybean-breeding co-op with Monsanto in Findlay, OH. After the co-op, she will start graduate school to study plant pathology or plant breeding. Stephanie plans to make an impact on field crop disease management and develop resistant varieties that enable producers to harvest higher yields.

Congratulations, Stephanie!

I would also like to recognize Caitlin Pohlit. After receiving her Bachelor of Science in Agriculture in 2008, Caitlin has continued her education as a Buckeye and will graduate with a Doctor of Veterinary Medicine this upcoming May. With her emphasis on a small animal career, Caitlin has completed apprenticeships with the Mississippi State University College of Veterinary Medicine, The Animal Dental Clinic in Virginia, the BluePearl Veterinary Partners in Florida, the Columbus Zoo and Aquarium, and with multiple units throughout Ohio State.

Caitlyn has taken special interest in working with organized veterinary medicine groups. She serves as a delegate and is currently the secretary for the Student American Veterinary Medical Association, Vice President of the Veterinary Business Management Association and is the creator of the OSU College of Veterinary Medicine Town Hall for students. She attends numerous conferences, symposia, and conventions to help further her training and certifications.

Caitlin's dedication to the veterinary medicine field has not gone unnoticed by her colleagues. The American Board of Veterinary Practitioners recently awarded her third place in the national 22nd Annual Case Report Contest for a companion animal case. This case included diagnostic workups as well as medical and surgical management, a clear demonstration of veterinary expertise, the application of sound medical principles in diagnostic treatment, and the communication of medical observations and organized data. She also received the Simmons Educational Fund Business Aptitude Award for exceptional interest and proficiency in the business of veterinary medicine.

When she isn't busy on the clinic floor, Caitlyn enjoys giving back to the community as a part of many volunteer programs, and also enjoys playing with her yellow lab Paisley.

Caitlyn is currently pursuing a Veterinary Internship and Residency Matching program for a small animal rotating internship in surgery and medicine. She is interested in a program that emphasizes mentorship, primary case responsibility, and didactic experience to help her become an excellent doctor. Additionally, she would like to continue her involvement in organized veterinary medicine by continuing to be an advocate for her profession through the American Veterinary Medical Association.

January 31, 2014 meeting, Board of Trustees

Congratulations, Caitlin!

Ms. Verhoff:

I first off want to say thank you for this honor and thank you for Dean McPheron for this nomination. It is very humbling coming here this morning and being here with all of you. This definitely ranks as a top five moment for me as a student at Ohio State along with studying abroad, being linked into Sphinx, and also going to my first football game and learning what touchdowns were. Kalida High School doesn't quite have a football team.

This has been a really great moment. I want to thank all of you in this room for what you do for the university and allow students like us to do what we love. Thank you.

Ms. Pohlit:

Good morning. Thank you again for having us here and for this wonderful honor as Stephanie said. I received the email from Stacie about the Student Recognition Award three days before Thanksgiving and for me it was really a mixture of emotions because I had just finished taking my National Licensing Exam, my grandfather was about to have heart surgery so my family had been in and out of Ohio, and clinics were really in full swing for me but to be honest, I didn't even know this award existed until I got the email so I was mostly quite shocked. I really owe it to Dean King and the rest of our college for the nomination.

That being said, after having read through the email, I truly felt it was a blessing in disguise to have gotten it right before Thanksgiving, essentially right before a day of giving thanks because I am extremely thankful for this honor. I really do have so much to be thankful for as I would not have received this award if it weren't for the experiences I have been able to have here at Ohio State and the people I have met along the way through my professional career here at the university.

I would say my time spent here in eight plus years has been full of triumph, heartbreak, angst, and happiness but it is undoubtedly the educational and life learning experiences that I have had here that have really transformed the emotions that I have experienced throughout the years into a nice little blend. I have really come out in the end quite positively and having an uplifting experience here.

I guess once more just recognizing the people that I have truly been able to work with on a daily basis that have allowed me to better myself by letting me stand up on their shoulders and take the pride. They have really been able to give me the opportunity to transform myself from somebody that sat in the classroom for many years in a didactic setting to an accomplished professional student on the clinic floor. Namely I would like to recognize the people in my life that have made that possible: my mom for her unyielding devotion, loving and nurturing ways and teaching me to be a really hard worker; my dad, although he lives in Florida, he is still a very proud parent; Dean King for being a leader with inspiration and a role model not only to me but to our entire college; Dr. Lord and the remainder of the Dean's Suite for their help in many ways throughout various projects; the entire Veterinary Medical College community, especially the faculty, and my colleagues that I am with every day for acting as a spring board to everyone really to allow us to just push ourselves further; my friends and family who have supported me through the ups and downs; Dr. David McGuffin, my original mentor and private practitioner in town, who has taught me invaluable life lessons and communication skills; and lastly to all of you and The Ohio State University community of students, faculty, staff, and its supporters for making me so proud to be a buckeye.

Thank you.

January 31, 2014 meeting, Board of Trustees

Mr. Schottenstein:

I would like to call on President Alutto for the President's Report.

PRESIDENT'S REPORT

President Alutto:

Thank you, Chairman Schottenstein. Yesterday we greeted Dr. Michael Drake who will join us later this year as President. I have to tell you, the warmth of that welcome certainly helps to offset the start of a frigid spring semester! It also provides us with an opportunity to remember the progress we continue to make as we move to the next stages of university success.

First of all, as I have indicated, we have survived two visits from the dreaded "Polar Vortex," and that is a feat in and of itself. For the past few weeks, I have been fielding emails from students asking, "Has anyone from your office taken a walk outside lately?" Interestingly enough, since I usually arrive on campus by 6:30 in the morning, it is easy to say, "Yes, I have and the world has not ended!" But the truth is, we have a coordinated team that monitors the conditions very carefully to ensure that everyone stays safe. We certainly might have found a way to eliminate Winter Quarter, but we certainly did not get rid of winter.

I would like to touch however on some of the highlights of this past year. First I want to underscore a simple notion. That is one of collective achievement. That is truly how we continue to move this university forward through our faculty's multidisciplinary research, our students' innovative pursuits, our talented staff at every rank and file, and the support of our unparalleled alumni base and invaluable partnerships across the university and the community. It takes all of us together, the many diverse and talented individuals of the Ohio State family, firmly committed and working together with great passion.

Let me begin by mentioning a few new members of our Ohio State family, and those who are taking on new roles on our Board of Trustees.

First of all, I also want to welcome Erin Hoefflinger to the board as our newest board member. She was appointed by the Governor in November. Erin, welcome to your first board meeting and welcome to the Ohio State family. Erin's leadership skills and breadth of experience in the rapidly changing health care area will align so very well with issues being addressed by Ohio State. We look forward to working with you to as we guide the university's progress.

As Chairman Schottenstein mentioned, we also welcome a new charter trustee, pending board approval a little later this morning, Alan VanderMolen. He is the president and CEO of Edelman Global Practices. It is a delight to have you here. He brings a wealth of experience and expertise in public relations to this board and to our Advancement Committee in particular. Alan is an alumnus who is passionate about his alma mater. I am just delighted to welcome him on a new part of that journey. Welcome.

As most of you know, Blake Thompson has been serving as interim secretary of the board since November and been involved in an integrated fashion in the search for a new president. As of January 27th, Blake has agreed to assume the permanent role of secretary of the Board of Trustees. That is a critical role for us and we are very grateful to have Blake on board to add his talents to that activity. Thank you very much, Blake.

January 31, 2014 meeting, Board of Trustees

I also want to take a moment to publicly thank Governor Kasich for his innovative approach to funding for higher education. For the second year in a row, he called on leaders of the state's 37 higher education institutions to work together to prioritize capital spending throughout the Ohio Higher Education Funding Commission. I have had the opportunity to serve on the Commission this year and begin to see and understand the dynamics of trying to bring together the needs and the aspirations of such diverse institutions in the state of Ohio.

Last week, the Commission announced its 2015-2016 capital funding recommendations, which focused on programs that would give Ohio and our region a competitive advantage when it comes to economic development and job creation. For Ohio State, we focused on support for our discovery themes and on data analytics, in particular, as an emerging industry.

Our biggest proposed projects would be the renovation of Oxley and Pomerene Halls; two of the oldest and the most iconic buildings on our Columbus campus. If the Commission's proposals are approved, as we believe they will, these buildings would get a major overhaul similar to the renovations undertaken with Sullivant Hall. These are great old buildings that were made possible 100 years ago with state funding. A century later they will get a new beginning, this time with both state and private support. In particular, Pomerene Hall will become the 'hub' of our Data Analytics Effort, which is the first Discovery Theme effort to launch. This is a fascinating and quickly growing industry with opportunities for research, learning, business partnerships, as well as job creation.

As I mentioned earlier, we have accomplished some extraordinary things over the past year. There have been some soaring points of pride, and some unexpected twists and turns. From my vantage point, both as interim president and with two decades upon which to reflect, I never cease to be amazed by our talented students, our extraordinary faculty members, and the very real ways that Ohio State makes an impact in this community and beyond. Quite literally, it is at times difficult to get your arms around on the ways that Ohio State can make you proud. Let me just share a few examples with you.

Effective January 1, Ohio State adopted a tobacco-free policy on all six campuses. We are also deeply committed to improving the health and wellness of our university community. We are offering a number of resources to help individuals become tobacco-free. I am certainly grateful to all those who served on our tobacco-free committee and continue to implement this policy and seek its improvement. This represents a truly monumental task and many hours of work on all campuses and I am deeply appreciative of the effort and the outcome.

Earlier this week, Ohio State was named a "University Partner" by the Pat Tillman Foundation. That recognition will provide scholarship opportunities for our outstanding military and veteran students. Ohio State was one of only four universities in the nation selected for the scholarship program. We were recognized for the resources and the support we are providing for our veterans and current military students.

Of course, Ohio State is increasingly playing on the national and international stage. In Apple's latest commercial about innovative ways to use the iPad or tablets, our extraordinary marching band is playing on the international stage in a very real sense. This year, the band's use of iPads revolutionized how they practiced and performed and allowed student band members to quickly learn complicated formations, as well as save money and paper. The use of iPads was the brainchild of two seniors in the band, business major Ryan Barta and computer information systems major Charlie King. This innovation that has achieved so much attention was initiated by Ohio State students and is simply one more example of why the band and our students continuously make us proud.

January 31, 2014 meeting, Board of Trustees

I want to mention another student who has been in the limelight lately. Tori Boggs, an honors student in industrial design, is a nine-time world champion in jump roping. Tori plans to go to medical school, but, in the meantime, she managed to dazzle about 4 million viewers on the Ellen show this month with her athletic abilities. Her story has been shared widely on social and traditional media and began with a 90-second video produced by our communications team that has now had more than 900,000 views.

Finally, I just want to remind everyone that a new exhibit opens tonight at our Wexner Center for the Arts. The exhibit focuses on the art and culture of Brazil and explores the work of some 35 Brazilian artists. I will have the pleasure of attending the exhibit tonight and also welcoming Brazil's ambassador on his first visit to Ohio. Our Wexner Center continues to be a cultural gem on our campus, as well as a creative forum for our community, our state and the world. It continues a relationship with Brazil that Ohio State has had for many years through the research and teaching of our faculty and students.

There is always something to do on this magnificent campus. It is a true privilege to be a part of the Ohio State family, and I am grateful for the opportunity that I have been given. Finally let me say thank you all, and stay warm in the days ahead. Some of that warmth and energy will come from the creativity that we see every day in this university and its arts community. To put that in more concrete terms, I would like to turn to Executive Vice President and Provost Joe Steinmetz, who will begin to talk to us a little bit about what is happening in the arts district and the extent to which we have a commitment to the arts at this institution that continues a tradition of many years and many decades.

THE ARTS AT THE OHIO STATE UNIVERSITY

Dr. Steinmetz:

Thank you for the opportunity to talk to you briefly today about what is going on at The Ohio State University in the arts and probably more importantly what is planned for the future. We are truly blessed to have a very vibrant arts community as well as a world renowned arts location such as the Wexner Center for the Arts and the Billy Ireland Cartoon Library and Museum, which I think you visited in part last night.

Today I want to briefly talk about a vision for the future, our excellent academic program as it relates to that vision, and also the increasing partnerships we are developing with the community of Columbus. Before continuing, I would like to recognize two people that are here. First of all, Mark Shanda who is the divisional Dean of Arts and Humanities, and Valerie Williams who among her duties is an Associate Dean in Arts and Humanities and also director of the Arts Initiative for the university and also directs the Urban Art Space which is downtown. If they would please rise, I want to make sure you recognize them. They have been involved in much of this plan.

VIDEO

A vibrant Arts District is emerging near 15th Avenue and High Street, positioning the arts as the "front door" to this great university and its public face. The framework plan presented by Sasaki called for this area just a few years back. Our vision calls for the placing of a unified and comprehensive cluster of the arts at the entryway to the university with a renovated Plaza of the Arts as its welcoming signature. The first piece of this cluster was recently completed with the completion of the Sullivant Hall renovations. It is now a world-class facility. So what else is in this plan? As part of this plan, aspects of the Wexner Center for the Arts and Mershon Auditorium will be expanded and reconfigured. In addition, a 250-seat recital hall for the School of Music

January 31, 2014 meeting, Board of Trustees

as well as additional performance and classroom space for the School of Music will be among the goals of this larger plan. The plan also calls for bringing the Department of Theatre and theatre activities to 15th and High Street from their current location in Drake Union to be part of this vibrant district.

An underlying goal we have for this district is to create integration within and across the arts. This clustering of the arts here will not only visibly integrate the arts, bringing artists, dancers, musicians, performers, designers, arts administrators, arts theorists, and multi-media artists together, but also create unprecedented opportunities for collaboration and interdisciplinary artistic energy.

This re-vitalization of the Arts District will require the support of our generous alumni and friends. We have started the New Day Campaign for our School of Music that focuses on the needs of the school for enhancing and supporting its world-renowned Men's Glee Club, Jazz Ensemble, and Percussion Ensemble. As well, the addition of rehearsal spaces for our music ensembles and a 250-seat music recital hall will function as critical performance and planning spaces for our students and our faculty. These are all part of this vision.

To further expand the opportunities for our students, we need to create spaces that encourage learning for the types of performance opportunities that take place. For example, building a 500-seat proscenium theatre that can be run and managed by our students would be a great idea. This type of space will serve as a lab for students studying scenic design, lighting and costume design, performance, conducting, arts management, professional practice, and the business side of the arts, and perhaps programs we haven't even imagined yet!

This new 500-seat theatre would also support many of the programmatic needs happening in our Department of Theatre, once they move east from Drake Union. A new theatre in the area will open up discussion for how best to serve the community and the university community with Merhson Auditorium and the Black Box inside the galleries of the Wexner Center for the Arts. These two performing arts spaces, coupled with the Barnett Theatre that is to be completed soon, the renovation of Weigel Hall, the addition of a 250-seat recital hall and 500-seat proscenium theatre, can successfully support the curricular programming for our performing arts across campus. In addition and just as importantly, I think they will form a vibrant performing arts space for all of Columbus. We will rival such performing arts complexes as the Music Center in Los Angeles and the Arts District in downtown Dallas, Texas.

Outstanding facilities are necessary for success. We need to keep in mind that the main reason for making investments to create a vibrant arts district is really all about providing spaces for our students and faculty to interact, to hone their creative talents, to learn and discover, and to share their creations with the campus and the community. We have learned a few things about programming from the renovations we have already undertaken. For example, we learned when renovating Hopkins Hall, which is shown on this slide, our visual arts buildings, that strategic use of our studios and spaces allow for students of all levels to learn together in studio practice "lab" time, providing a friendlier place in which to create and foster safe environments. Environments where students try things beyond their own imaginations because they are working with others. That is, we are pushing their creative limits.

Building on the success of the recent renovation of Hopkins Hall and the current renovation of Sullivant Hall we are seeking to create a district for the arts that shares a strong focus on providing dynamic new learning spaces that are designed to integrate multiple aspects of the arts. For example, as students and faculty are in direct location with one another, new ways of working across arts management, dance, art education, animation, and performance will become evident in this vibrant arts hub. These kinds of renovations are already putting us on the map.

I have to point to a recent accreditation review team that was here in my office not too long ago. This team was here to accredit our dance program. In the first ten minutes in that presentation to me about their review, they went on and on about the facility that we built for the dance department in Sullivant Hall. They said in that review that this has put us on the map in facilities. We were already there with the program as we have one of the top ranked dance programs in the country. This is the effect an arts revitalization can have.

By bringing units physically closer to each other, we capitalize on the possibility of integrating research, creative work, and collaborative teaching. The newly established Lawrence and Isabel Barnett Center for Integrated Arts and Enterprise will bring in ways so that students can work on and off campus in an arts corridor that spans downtown starting with Arts Space and multiple theatres, to the new complex on campus. The Center will also help students understand that as artists they are creative entrepreneurs.

We are also thinking about the arts district that lies beyond our campus border. I personally think of the Arts District as beginning at 15th Avenue and High Street and traveling downtown, connecting and engaging the university significantly with corporate, government, and other academic affiliates through public and private partnerships on the visual and performing arts.

To help us establish and cement relationships with arts and arts organizations in the Columbus community we have established the Town and Gown Advisory Committee on the Arts. Through this formalized process we have over 20 partnerships with businesses, arts organizations around town. These partnerships are starting to pay dividends. For example, Bill Conner from CAPA (Columbus Association for Performing Arts) and I established a long-planned agreement with CAPA regarding the use of performance space and getting our students downtown. This past fall, we collaborated with Martin Inglis of the Columbus Symphony Orchestra (CSO) and hired one of our beloved CSO musicians as a part of our the School of Music. This past fall and upcoming spring, we designed a beginning young artists' program with Charles Warner of OperaColumbus for our voice majors and graduate students in theatre design to perform with the company and design for the company. The result is that 13 of our voice majors performed on the historic Southern Theatre in *Madama Butterfly* and will be touring this spring in the *Opera Goes to School* program.

Many of our collaborations with Guy Worley, President and CEO of Columbus Downtown Development Corporation, resulted in community art related programs and Ohio State's involvement in arts festivals throughout the community. We are currently exploring new joint ventures with CAPA in co-presenting another international work, playing off the Royal Shakespeare Company's internationally acclaimed performance of *Julius Caesar* last May.

These are but a few examples of collaborative ties we hope to strengthen with this great community by establishing the end and beginning of an arts corridor along High Street from the Urban Arts Space at Town and High to the new campus Arts District at 15th and High.

I would also like to acknowledge and have them stand. Several members from the Arts community are here today that I have mentioned in this and they have been great partners in this. Please stand and be recognized at this time.

I think all of these examples testify to our desire and commitment to further enhance relationships among the university, the City of Columbus, Columbus businesses, and local residents, seeking opportunities for cooperation, partnerships and educational exchanges that benefit our students and faculty at this world-class institution.

January 31, 2014 meeting, Board of Trustees

It is my belief that a vibrant cultural and arts scene in Columbus will reap many tangible benefits for the university and for the community. In part, that's why we are interested in making investment around 15th and High that revitalize the arts here.

In closing, just let me say that as members of The Ohio State University Board of Trustees you should take pride in the accomplishments of our arts students and faculty. I know I do. They are making a difference on campus and they are making a difference off campus in promoting excellence at this great institution and will do so to an even greater extent when this large vision becomes reality. I can't wait to move forward with this.

Thanks for your attention.

Mr. Schottenstein:

Provost Steinmetz, I would like to make a comment and then open it up for comments from other trustees. Last night most of us spent some time in Sullivant Hall and toured the galleries, which were magnificent, and had the opportunity to spend some time in that new dance studio. We actually had a short performance by a group of dancers. I just cannot echo enough what you have said and just how important this is for the university as well as its ability to connect in a very powerful way with so many wonderful arts organizations that exist within the city of Columbus. I think this is just a very exciting thing for Ohio State.

Other comments from other trustees? Linda, I saw your picture up there and wonder if you want to say anything.

Mrs. Kass:

I know that Dr. Steinmetz is part of the Town and Gown Committee and really has been working hard to expand the relationship between the university and the community. I applaud you for doing that. I think it is very important.

Mr. Schottenstein:

Outstanding. Thanks so much for your leadership and we look forward to hearing more and more as a lot of this vision starts to become a reality which I know that it will. Thank you.

Okay, at this time we will hear the committee reports. There are six standing committees of this board and much of the work of this board, in fact the bulk of it, occurs within the committees. I would like to call on each committee chair to provide their report. I will begin with the Governance Committee, Mr. Shumate.

COMMITTEE REPORTS

Mr. Shumate:

Thank you, Mr. Chairman. There are four items on the consent agenda and I will give a brief summary of our meeting.

The first item on the consent agenda is the ratification of appointments to the Wexner Medical Center Board. There are two additional public members that the committee is whole heartedly recommending, Mr. David Fischer, who is the CEO of Greif, and Ms. Abigail Wexner, the long term chair of Nationwide Children's Hospital Board.

January 31, 2014 meeting, Board of Trustees

Next, the committee voted to recommend the ratification of the appointment of a new charter trustee, Mr. VanderMolen. You already heard about his outstanding credentials and we are looking forward to working with Alan and particularly with his new committee assignments both in Academic Affairs and Student Life as well as Advancement. We welcome Alan to our board.

The third item on the consent agenda is the adoption of our new and updated Compensation Philosophy. This Compensation Philosophy is moving towards a philosophy that will aid in the establishment of our total rewards program and we will continue to hear more about this particular policy going forward.

Finally, the ratification of the updated committee appointments is also on the consent agenda. It not only includes the appointment of Alan to Advancement and Academic Affairs but also and Erin Hoeflinger to serve on Finance and Advancement.

Mr. Schottenstein:

Thank you, Mr. Shumate. The Advancement Committee is co-chaired by Linda Kass and Gil Cloyd. Dr. Cloyd will give the presentation.

Dr. Cloyd:

Thank you, Mr. Chairman. We have three items on the consent agenda from the Advancement Committee all being recommended for approval. I will give some brief highlights on those.

I will begin with the University Foundation report and would note that this year is going very well. Our total fundraising activity is actually a little bit ahead of goal, which is good, 52% at 50% of the year passed. Recall we have a \$390 million total fundraising goal this year. This was helped in part by the largest December in the university's history. We received \$76.9 million in total fundraising activity this last December.

Also very importantly, the cash receipts total fundraising measures both gifts and pledges and other things, but actually the cash that comes in is important and we are at 55% of our goal for the year in that regard.

The campaign also continues to track ahead of a linear schedule. Through December, we have raised \$1.78 billion of the \$2.5 billion goal. We did identify a couple of opportunity areas where we want to pick up the pace and that is the giving for scholarships and also the giving goals that we have for not new building space but creating the kinds of learning environments that we want. In both of those areas we have opportunities to do better.

We also looked at each of the units that we have and identified that some are ahead and some are behind. I think importantly, and we felt very good. In late March, the Advancement Organization, working with the Provost, will be meeting with the Deans and all of the various units to make sure we are utilizing the best learning and where we have opportunities that we need to pick up the pace, the units will discuss ways that will be done.

We also heard from the Foundation Board, which I had mentioned in an earlier report, has been doing some outside benchmarking with other Foundation Boards. This is a critically important stakeholder group for the university and they are looking at a restructuring that will allow them to provide even better service to this university. They plan to have that final plan in place and we will vote on it at their April meeting.

There are eight items that involve namings on the consent agenda. I won't go through those. If anyone has questions, I will address them. The committee is recommending approval of all.

January 31, 2014 meeting, Board of Trustees

We also have seven Distinguished Service Award recommendations on the consent agenda. Martha Garland, Jay Gerlach, Bill Lowrie, Dan Sandman, Daniel Shapiro, Mac Steward, and Robert Weiler are all very strong supporters of this university and the committee is recommending them for approval.

We continued our journey in the scorecard. I won't highlight any of that. I would be happy to address any questions you may have. I would just note that this remains a very active topic and with us treating it as a journey to make sure that we are getting the metrics that will be most valuable to us in tracking our progress in Advancement.

We had mentioned and I want to go to grant funding which has had this marvelous acronym of OSP (Office of Sponsored Programs) as it appeared in reports in the past. We had a review with the Advancement Team, the Provost, and Dr. Whitacre several months ago. We really took a relook at this area. We have now refined some of the definitions in that area which I think were causing some issues. We are enhancing the IT system so that we will have better data from this area. Importantly, these private grants, which are basically all grants that come to the university that are not government related or are not private contract related items, they comprise over 20% of what we need to get in a going fashion from development so they are very important. With the revised structuring and a better approach to it, I think we will do even better in this area in the future. I was really encouraged as the Provost talked about this yesterday, the opportunity is now for us all to engage and really leverage some of the great opportunities we have here at the university, particularly with our trans-institutional approach to research in our discovery areas.

The final thing I would note is that we had our first review of our Annual Giving Program which had transitioned from the Foundation Board to the Alumni Association to oversee it. It is a key part in the Advancement aspect if we think of the triad that we have thought of in the past: create awareness, gain engagement with the university and then you will get the philanthropic activity that comes from that. This is a very key area for us because at many times, this is the initial awareness that we are creating amongst people. This is a program that is not directed to really important stakeholders that have provided large principle gifts in the past but these are largely newer people that will be coming in to understand the university, create that engagement and giving and obviously, our big opportunity area is to focus that initially towards the alumni. A new senior director, Jennifer Keys, outlined the program that they have underway. We will have more to report about that in the future but I feel good that we now have a very dedicated program to help us enhance that donor population.

I would be happy to address any questions.

Mr. Schottenstein:

Ben.

Mr. Reinke:

I want to follow up on something that Dr. Cloyd said. That is the importance of getting our definitions right in regards to dollars, how they come to the university, and how they are intended to be spent. The reasoning is that dollars that come in for research can really be important to three committees: Academic Affairs, Finance, and Advancement; they can be split up into something that is really a grant, something that is a contract where the company owns the IP, or a gift. When we are in a time when government funding is decreasing over the near future, making up for that in internal research dollars has to come from new and innovative partnerships, especially and often with grant organizations or private entities, companies. By aligning our resources to best go after some of these big contracts, which we have seen great progress in over the last couple of board meetings in impressive ways, is really important. Those definitions are critically important. It is a really great effort.

January 31, 2014 meeting, Board of Trustees

Mr. Schottenstein:

Thank you. Any other questions? Thanks for your report. Next is the Audit and Compliance Committee chaired by Judge Marbley.

Judge Marbley:

Thank you, Mr. Chairman. The Audit and Compliance Committee met yesterday. We essentially had two presentations. One was from our external auditor PricewaterhouseCoopers (PwC) through Mr. Rick Stover. Since our last meeting Mr. Chairman, PwC has completed audits for most of the major areas previously identified, including the Health Plan, WOSU, and athletics. He informed the committee that there have been no changes to report and the university continues to have a clean audit.

PwC is now in the process of ramping up for the 2014 audit. I will note parenthetically for many of you that know Mr. Stover, he is going to be leaving to go into academia and will introduce his successor at our next committee meeting.

We then heard from Mr. Gates Garrity-Rokous, who is the university's vice president and chief compliance officer. He updated us on the current status of his office and the plan. His office is now fully operational. They have implemented an annual compliance plan and with the hiring of a policy and training director, they are going to begin the process of testing and monitoring. He also noted that the office is in the process of piloting investigation standards, tracking and reporting; the results of which he will give at our next committee meeting.

He then reviewed the Ohio Ethics Law financial disclosure requirements for members of the Board of Trustees. As you know, the deadline for filing your annual financial disclosure forms with the Ohio Ethics Commission is April 15th. He reminded us of an optional reporting process, presented to the Board earlier this year, by which Trustees may submit privileged and confidential copies of their financial disclosure statements to the Office of Legal Affairs. That was an initiative undertaken by Mr. Culley's office in an effort to assist the trustees and the university in proactively identifying and managing potential conflicts of interests.

We then went into executive session, Mr. Chairman, and that concludes my report.

Mr. Schottenstein:

Any questions for Judge Marbley? Academic Affairs and Student Life, Dr. Wadsworth.

Dr. Wadsworth:

Thank you, Mr. Chairman. We had a very interesting meeting. We started off with some routine personnel actions that are on the consent agenda.

We did study the Academic Initiatives Scorecard and want to add a little bit of detail to that going forward because the temporal changes are not linear. We need to break it out by year to understand that more fully and we are going to do that.

We had two presentations. The first was by our vice president for student life, Dr. Javaune Adams-Gaston (Dr. J.). She spoke to us about student development theory, which I am afraid I was quite ignorant about and I certainly didn't know it was a discipline that dated back to John Dewey in 1916. This is a very interesting part of our academic world and seeks to explore how educational experiences can be translated into practice. There was quite an involved discussion about this; how does the discipline that we learn then translate into better engagement? We talked about the issues of living on or near campus, leadership, involvement and service, healthy living,

which I will come back to, and student employment as part of the whole student experience.

The issue around healthy living was a little worrisome. There are a lot of issues around anxiety, depression, resiliency, and drug and alcohol issues. They are being very well addressed but they are very real issues that we don't often discuss. There was quite a lot of discussion about the millennium generation and I learned some key phrases that I was unaware of. They are labelled as the merit badge generation. They come out of a very much monitored and helped environment at home and then are suddenly released into a university and it is a whole different experience; they can't get extra credit for grades, and so on. I also learned the phrase helicopter parent. These are people that hover over and make a big noise and add to the stress and anxiety of when children are released into the world. All of this adds up to some very serious issues as well as understanding the psychology of what we are doing now a day versus maybe how many of us went through experiences.

She focused on how development theory can be applied to the various facets of student engagement and, in turn, how that engagement can be measured. There is some superb data that have supported many of the conclusions and directions. It was a very enlightening presentation.

The next presentation was by Dean Cheryl Achterberg of the College of Education and Human Ecology. Shortly into her presentation, we realized we have three world authorities in the room, including our Provost, the Dean, and Dr. J. We all had views on everything to do with education and we couldn't contain ourselves. This is one of the most involved and lively discussions that we have had because we all think we know something about the topic. We were disabused of that fairly quickly. I will say that the college, it is very interesting, is a combination of the Education School and Human Science. That is a very interesting merge of two different entities and with what the usual challenges one might imagine.

The college is doing very well. It is ranked number nine in the country among public institutions and number one in teacher education. Numerous degree programs are ranked in the top 10 nationally and they have introduced a lot of new degree programs as well as PhD programs. There has been a lot of change and a lot of very positive outcomes.

In research, they have tripled their research awards in the last five years. What may be a surprise to many is that they landed the largest single program grant outside of the medical center of \$45 million for Reading Recovery which is now being implemented across 40 states. This is very enlightening.

We discussed endowment. I am sure Mike Eicher will be pleased to hear that. That has gone from \$30 million to \$42 million over six years.

Undergraduate enrollments have steadily increased to nearly 4,500. All in all we had a very positive view of the college. One of the things that really came across to us was how this work at Ohio State University should intersect public policy and really be a factor in how people think. Maybe the most pressing issue I have seen is this third grade reading public policy implementation proposal. I was struck by the need for that kind of decision to be enlightened by the kind of work that we heard today.

That is my report, Mr. Chairman.

Mr. Schottenstein:

Questions?

January 31, 2014 meeting, Board of Trustees

Mr. Jurgensen:

I think this last point is really important. I don't know across the state of Ohio but in the city of Columbus, I have been out scouting around and getting different points of view relative to what the prognostication of what the third grade reading hold-back number is likely to look like. You have people that say, at this express moment in time, 60% of our third graders aren't going to make it, which means that they would be held back. They monkey around with the numbers a little bit and they get that down to 40%. Then you start to say for how many years? You throw a 40% hold-back for two or three years, because in other states that are slightly ahead of us, that seems to be the length of time before all the adults get this figured out. The bubble that puts in the system is significant. Figuring out ways that we can accelerate the recovery of that is an enormous public policy question.

Dr. Wadsworth:

Right. That is why we raised it. You would have classrooms that are completely burdened and you would have others that are empty.

I actually downloaded the third grade reading test to see how I would do; the Judge advised me not to give the results. It is not trivial. It is a fairly thoughtful test and I would urge people to take a look at it and just see what it is we are asking and how much would you want to bank on holding back 60% of the kids or 40% based on that.

President Alutto:

This is a critical conversation not just for Columbus but on a nationwide basis. I also think it symbolizes a stress that we have been having within Ohio State. That is that we can gather a lot of data on where we are but the question ultimately is what do we do with that information? What are the policy implications and how do we get those fed in to both the political system and things as simple as the educational system? That is where we really see the College of Education beginning to take a leadership role, not just locally but also nationally. It is that application of the empirical findings to "what do I do?" What is the policy? That has to differentiate Ohio State in the long run.

Dr. Wadsworth:

Joe, one of the things that Cheryl told us about was the increased success in faculty winning national awards, which is a great move to having an impact nationally on education. Thank you.

Mr. Jurgensen:

I happened to have a meeting with the Dean a couple of weeks ago relative to a middle school charter school operation I am involved with. We were trying to get a dialogue going about our teacher preparation here at the university but a little more specifically on teacher preparation for high poverty, urban America. Are we doing everything we can do to prepare our teachers for the multiple different places they might end up? They are starkly different. If you end up in rural Ohio, it is one set of issues and conditions and if you end up in suburban Columbus or Cleveland or Cincinnati, it is a different proposition. If you end up in the eight urbans, there is a really stark difference. She has thought a lot about this and is looking hard into this, which is very good.

I think there are a number of universities in the state of Ohio who happen, by virtue of where they are located, to be in close proximity to one of the big eight urban districts. They have an opportunity to have a real live laboratory right down the street. We need to find ways to incorporate the truth of that lab into what we are doing because you can't replicate it theoretically. You have to go live it and be in it.

Mr. Schottenstein:

Just to stay with this for a moment and I know we have a few committee reports left. In terms of as the data is gathered and then the issue is what do you do about it? How do you affect or change policy? We think about the role that the John Glen School currently plays, what are the two or three or four kinds of public policy issues that that school should focus on? I don't even know what they are that they currently are focusing on but what should they be focused on? It seems like this topic we are talking about has a lot of white space for someone to move into. I think that some of you have given more thought to this than me.

Mr. Jurgensen:

What is going to need to happen is that thinking about it sort of in a box. There are going to be four corners of a box that have to come together to produce a response plan to this. There is what the business community can and should do; there is what social service and other support activities that are already in communities all over the country but in Columbus too, how they work together; there is the academic teacher preparation aspect of it; and then there is the school system. You have four sources of resources, help, and whatever, but there is no effective means of collaborating in a strategic way about how you bring all of this together.

A couple of years ago with Governor Strickland, we had a commission to deal with public/private partnership which was how we bring three of these four together. The piece that was missing in that public/private commission work that we did, and I look back on the work that we did now and I realize we missed it; we didn't have higher education in there. We didn't have that fourth corner of the box. We had every program in Columbus that was happening and we had the school system and we had the business community represented but we didn't have higher education represented. There is a lot more that we can do and Ohio State, in my mind, should be the point of the arrow of this.

Dr. Cloyd:

This to me has an analogous situation in how do you stimulate economic development. In the end, it is a sociological problem and what Jerry is saying I think is dead on right. You have to have a situation where all of the people that are engaged, that are important, are really truly engaged in a collective manner, not as individual silos that interact once in a while. I know that some of you get tired of me talking about it but that was the key turnaround in Austin. That is why Austin is what it is today. They recognized when they said we are going to create a technopolis that you have to understand the sociology of it, what really gets those key people on the same plane and in dialogue consistently and then they adopted what we know we do here very well, which was the ag extension service model of how do you take core knowledge from a university and get it applied into the community. We know how to do that very well. I think the key is to what Jerry is outlining; how do you begin? We obviously have a wonderful opportunity here in Columbus to create that kind of network. One of the keys they found in Austin were the relationships between key principles, in each of these key stakeholder groups to where they would be meeting and they talked about their mutual interests so that all of the discussion got to the right sort of end point.

If we don't do something like that, I don't think we will ever have the kind of progress that we need.

Mr. Schottenstein:

To be continued. Good, interesting comments. Moving to the Finance Committee, Mr. Jurgensen:

Mr. Jurgensen:

Thank you, Mr. Chairman. We had six items for discussion. They are the recurring items that we review every time so I am not going to go into any specific detail. Everything is on track relative to budget and the like, and that includes the financial position of the university, the physical environment scorecard of the university, and the construction project status report. Everything is on track.

We did have a similar conversation to what happened maybe a little bit in Academic Affairs in that we had been talking about these scorecards and asking the administration to continue to look hard at them to ensure that they are meeting everybody's needs. I think there is a collective agreement that there is improvement that can come. They do what we have asked them to do. The question is, are we asking them all of the right things. Whether it is Medical Affairs, three of our members think there are other things that we need to be tracking there that we are not. If it is the physical environment, Ron made some suggestions about what we might be tracking there. The people in administration have their own set of things that they know they would like to see incorporated. We have asked, for the June meeting, management to come back with some proposed changes to all of these and they think that is adequate time to get that review done.

We had a question from a previous meeting relative to how the university handles land when we get land as a gift. It is pretty interesting when you see the wide array of things that people leave to a university. Geoff Chatas reviewed the policies and the procedures with respect to real property when we get that and it is basically to try to dispose of it as quickly as we can. If that can't be done for one reason or another, it could be market condition or some other reason, in order to hold onto it, there has to be a plan for why we are going to do that and that plan is reviewed up the management chain of the university.

Our last presentation was on the north residential district transformation. Jay Kasey presented an overview again of that whole project. It has started. If you drive by the intersection of Lane and High, you will already notice a lot of blank space that was not there too long ago, so things are underway. This is a \$305 million effort as currently budgeted. That includes a 12% contingency. The total cost of this is currently estimated at \$370 million. The difference of \$370 million and \$305 million would be the soft costs involved in this as well as furniture, fixtures, equipment, and things like that. Not all of the aspects of the guaranteed maximum price contracts, there are eight of them I believe if I remember the number right, are not all signed, sealed, and delivered yet but they are getting close. As we talk about this the next time, we should be told whether that \$305 million number in fact is going to hold up. Right now it looks okay.

We have two items on the consent agenda. The first, we need to make a very slight modification to the contract or the project involving some work done at the stadium. It is a request for about a half a million dollar increase bringing it up to \$4.8 million from \$4.3 million. As they have gotten into it, they have learned a little more and they have discovered they need to do a little more work than we originally thought to get the concrete fixed.

The second one is an easement which we run into from time to time. This happens to be an easement with the city of Columbus relative to the north residential district. This is pretty straight forward. The one thing that Keith Meyers asked or made sure was included, if in fact the city of Columbus needs to come through the easement to deal with the sanitary sewer, which is what this is about, that they will put whatever they tear up back in the condition it was before they tore it up. He got that done. Those are the two items.

That concludes my report.

January 31, 2014 meeting, Board of Trustees

Mr. Schottenstein:

Thank you, Jerry. Any questions?

The final committee report which is the sixth standing committee of the board. It used to be called the Medical Affairs Committee and is now the newly formed and consolidated Wexner Medical Center Board. Mr. Gasser serves as the reporting/lead trustee member of that Medical Center Board and Mike, if you could report on the happenings of that board meeting.

Mr. Gasser:

Thank you, Mr. Chairman.

The Wexner Medical Center Board met Wednesday. We have one item on the consent agenda which I will describe in a few minutes.

The meeting started with Dr. Gabbe describing the State of the Medical Center Address that he gave to the medical center last week. The State of the Medical Center Address focused on the calendar year 2014. Dr. Gabbe emphasized that in the coming year, the medical center staff, nurses, doctors, educators, and researchers must learn to "work smarter and work together." Dr. Gabbe described the plans to improve operational efficiency and effectiveness which will apply across the entire medical center including patient care, education, and research.

Dr. Gabbe then reviewed the Wexner Medical Center initiatives scorecard. Most of the items were green. There was a yellow in admissions, which is falling short of budget by 48 admissions, but it's 2.1% greater than last year. The medical center continues to exceed three key budget metrics through the first six months of the year, operating EBIDA margin, days cash on hand, and debt service coverage. We had discussions on whether these are continued to be the right metrics and those discussions will continue to go forward as we evolve as a committee.

Mr. Chatas and Mr. Geier reviewed the operating and financial highlights of the health system. Most of these metrics had already been described by Dr. Gabbe but one to note is total surgeries fell 2.7% short of budget, which we attributed to the departure of several active surgeons for other opportunities; that is a concern that we are looking at. Operating revenues, gains from operations and excess revenue over expenses all have exceeded budget.

Finally, Jay Kasey described the Medical Center Expansion Project. He said the six most important words we needed to hear: on time, on budget, on scope. Everything else I sort of blacked out but I heard those six words which were the most important six words. One item which I think is worth noting is that on the construction contracts, 86.6% have been awarded to firms from Ohio, and 28.4% of the contracts have been made with EDGE (Encouraging Diversity Growth and Equity) firms so that is very encouraging. I applaud Jay for being able to do all that.

As I mentioned, there is one item on the consent agenda and it deals with amendments to the Bylaws and Rules and Regulations of the Medical Staff. These amendments were approved by the Quality and Professional Affairs Committee and the Wexner Medical Center Board on December 16, 2013 and they are being recommended in the consent agenda today for full Board approval. It deals with revisions including changes to the medical staff bylaws, membership, eligibility, and education commissions on foreign medical graduates, ECFMG (Educational Commission for Foreign Medical Graduates) requirements. This is needed now that the State Medical Board of Ohio have approved two alternative licensing certificates for internationally trained physicians, which require these physicians to work and practice at a medical school in Ohio, but do not require that they be certified by the ECFMG.

January 31, 2014 meeting, Board of Trustees

Therefore, we are updating our medical staff bylaws so that these heavily recruited, internationally trained, physicians can be licensed in the state of Ohio and will be eligible for membership to practice at the medical center; it allows us to stay competitive.

History and physical sections of the bylaws are being revised and updated for clarification of timing of these required histories and physicals and when they occur for our surgical and nonsurgical sites. Finally, there are some administrative changes that include updating a department title and clarifying reporting structure for the Chief Quality Office.

Mr. Chairman that concludes my report from the Medical Center Board.

Mr. Schottenstein:

Thank you, Mike. Any questions for Mr. Gasser?

Okay, just before we proceed to the consent agenda, I would like to take a moment to echo something that Joe mentioned in his report and that has to do with item seven, which is personnel actions. One of the items in the personnel actions involves the formal approval of the gentleman sitting to my left, Blake Thompson, as our new official Board Secretary. On behalf of the whole board, I would like to say Blake, how pleased we are to have you sitting in that chair, how important it is, and the work you have done thus far has been outstanding, congratulations.

Joe, the consent agenda is now before the board.

CONSENT AGENDA

President Alutto:

Today, we have a total of 19 resolutions on the consent agenda. We are asking that a separate vote be held for Amendments to the Bylaws and Rules and Regulations of the Medical Staff and Ratification of Appointments to the Wexner Medical Center Board.

We are seeking for approval for the following:

RESOLUTIONS IN MEMORIAM

Resolution No. 2014-36

Synopsis: Approval of Resolutions in Memoriam is proposed.

BE IT RESOLVED, That the Board of Trustees approves the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Gilbert L. Atkinson

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 8, 2013, of Gilbert "Pete" Atkinson, Professor Emeritus of The Ohio State University Extension Service.

January 31, 2014 meeting, Board of Trustees

Pete was born March 31, 1930, in West Alexandria, Pennsylvania. He completed his Bachelor of Science degree in 1952, in Agriculture from West Virginia University and the MS degree in 1959, in Rural Sociology from The Ohio State University.

His extension career in Ohio began on December 1, 1954 as the Associate County Extension Agent, 4-H, in Miami County. On January 1, 1965, he became the Area Extension Agent, 4-H, for Miami, Darke, Preble, Mercer and Shelby Counties. The office was relocated on January 1, 1968, to the Eaton Area Center and on June 1, 1974, Pete became the area supervisor for the Wapakoneta Area. He held this position until his retirement on March 31, 1985.

Pete was recognized for his leadership in 4-H educational programming during his early career. He received the National Association of Extension 4-H Agents Excellence Award in 1969. He was a member of the Ohio Extension 4-H Agents Association as well as the National Association for 4-H Agents and served on numerous Extension committees during his career.

Pete was known for his "bow ties" in daily attire and humor that was without peer.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Gilbert L. Atkinson its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Donald R. Bateman

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 12, 2013, of Donald R. Bateman, Professor Emeritus of Language, Literature, and Reading Education in the College of Education.

Professor Bateman was an early leader of the field of transformational grammar, which seeks to explain how our brains generate very simple "kernel" sentences and then transform them into longer, more complex sentences.

With his colleague Professor Emeritus Frank J. Zidonis, he explored the relation of formal grammar to composition, including questions such as what impact grammar knowledge has on K-12 students' writing skills. Their work influenced the development of curriculum and understanding of evolving linguistic structures.

The research partners developed the field of transformational grammar with improved research methodology that included judging actual writing samples and using experimental and control groups. Their Bateman-Zidonis AUX Rule generates every possible form for any verb in the English language.

A Navy lieutenant during World War II, Professor Bateman graduated from Kenyon College. He earned his PhD. in education, with an emphasis on the humanities, from The Ohio State University in 1965.

Don, as his students called him, retired in 1985 from the College of Education after 30 years in the Language, Literature and Reading Education program. After retirement from the university, he enjoyed bird watching and many other activities.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Donald R. Bateman its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

January 31, 2014 meeting, Board of Trustees

Harry E. Ezell

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 9, 2013, of Harry E. Ezell, Clinical Professor Emeritus in the Department of Obstetrics and Gynecology.

Professor Ezell received a Bachelor of Science degree from Texas A&M College, and then his Medical degree from Vanderbilt University in 1941. He then served in the Army, and completed his residency at OSU in 1951 and went on to serve the Department of Obstetrics and Gynecology as Clinical Instructor and then Clinical Assistant Professor, and eventually as Clinical Professor Emeritus in December of 1986.

Dr. Ezell was a fellow of the American College of Obstetrics and Gynecology. He was an active member of the Academy of Medicine of Columbus and Franklin County where he served as Chairman of the Professional Relations Committee from 1960-1962. He also was a member of the Central Association of Obstetricians and Gynecologists and the Society for the Study of Infertility. Dr. Ezell served as Vice Chairman, Ob/Gyn Section of the Ohio State Medical Society in 1959, and Chairman in 1960. He was a proud member of the American Medical Association. Dr. Ezell was a founding member of the Columbus Obstetric and Gynecologic Society and held many positions, including secretary, vice-president and president.

Professor Ezell was an author and co-author of several articles published in both the *American Journal of Obstetrics and Gynecology* and *Western Journal of Surgical Obstetrics and Gynecology*. Dr. Ezell performed research related to cancer of the cervix and was a sought after speaker on this subject.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Harry E. Ezell its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Penelope S. Griffing

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 10, 2013, of Penelope S. Griffing, Professor Emerita of Early Childhood Development in the College of Human Ecology.

Professor Griffing, a passionate proponent of the Reggio Emilia philosophy of early childhood education, was a gentle and soft-spoken individual, who cared deeply about her students.

Professor Griffing, who joined the early childhood development faculty in 1975, was one of the first professors at Ohio State to include the Reggio Emilia curriculum in undergraduate and graduate coursework.

Under the auspices of the Ohio Department of Education, Professor Griffing traveled to Italy to study the educational philosophy.

Among her publications was "Symbolic play and ideation fluency as aspects of the evolving divergent cognitive style in young children" in *Early Child Development and Care*, which shed light on the relationship between preschool pretend play and a child's later creativity.

Dedicated to improving children's lives, she served as a trustee of the Child Development Council of Franklin County and was a delegate with other early childhood education experts for People to People, traveling to South Africa, Russia and Cuba.

January 31, 2014 meeting, Board of Trustees

An Ohio State alumna, she earned a PhD. in psychology in 1974. Professor Griffing served the College of Human Ecology until her retirement in 1990.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emerita Penelope S. Griffing its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

Robert B. Lackey

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 4, 2013, of Robert B. Lackey, Associate Professor Emeritus in the Department of Electrical and Computer Engineering in the College of Engineering.

Professor Lackey was a lifelong member of The Ohio State University family. He received his bachelor's and master's degrees in electrical engineering from Ohio State in 1954 and his doctorate in electrical engineering from the university in 1961. He began teaching at The Ohio State University as an assistant professor in 1961 and established the university's audio recording program in 1973. He retired in June 1983 as an associate professor after teaching for more than 22 years.

Professor Lackey was a veteran of the U.S. Navy. He was past president of the Clintonville Community Band, a member of the Lower London Street Dixieland Band and former member of the Ohio State University marching band. He also was past president of the Columbus Figure Skating Association and volunteer naturalist at Highbanks Metro Park.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Robert B. Lackey its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Arnold Shapiro

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 25, 2013 of Arnold Shapiro, Associate Professor Emeritus in the Department of English in the College of Arts and Sciences.

As a graduate of Rutgers University, Johns Hopkins University and Indiana University; Professor Shapiro received his PhD in English literature from Indiana. After serving in the U.S. Army, he came to the Department of English in 1962. He taught Victorian Literature, the Bible as Literature, and American Jewish Literature to thousands of students at The Ohio State University from 1962 to 1991. He also served as vice chair of the English Department for several years. He was a Fulbright professor at the University of Helsinki, Finland, where he acquired a love of international travel that led him in later life to sponsor a scholarship, the Arnold & Frances Shapiro International Scholarship Fund, for undergraduates traveling on study programs abroad.

Professor Shapiro was a splendid teacher and an avid reader, but was most of all celebrated for his ability to connect with all the faculty, students, and staff in Denney Hall in ways that markedly improved their lives. As a teacher of the Bible course in an auditorium in the old Ohio Union, he showed himself to be a master teacher; many of his teaching assistants still say that they learned more that one experience than in any other single course in their academic life. He was a wise examiner, smart and appreciative,

January 31, 2014 meeting, Board of Trustees

always giving feedback, always paying attention to what counts. As a reader of literature, he set a constant example of what a literate scholar should be and do.

He worked tirelessly on hiring new personnel in the Department of English and is remembered by all who knew him in this capacity. Many will also cite his singular and sympathetic attention to detail in curricular matters, whether it was with approval of an outside course that overlapped with English, or his development of fields within English to which he was only tangentially connected. A master conversationalist, a deeply knowledgeable and fiercely opinionated critic, and a person with a rare gift for empathy, he will be missed in more ways than we can now imagine.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Arnold Shapiro its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

APPOINTMENT OF A CHARTER TRUSTEE

Resolution No. 2014-38

Synopsis: Approval of the appointment of Alan VanderMolen as a Charter Trustee to the Board of Trustees, is proposed.

WHEREAS the Board of Trustees established the position of Charter Trustee at its meeting on February 6, 2009, acknowledging that the establishment of such a position had the potential of further strengthening the governance capacity of the Board; and

WHEREAS the Ohio State University is one of the premier public land-grant institutions in the country and, in execution of its mission, embraces education on a state, national, and global scale; and

WHEREAS the complex and multi-faceted nature of the University – in its mission, its character, its constituencies, and its financing calls for extraordinary leadership at the highest levels; and

WHEREAS the governance of the University would be well served by Charter Trustees whose attributes include but are not limited to diverse cultural, geographic, business, professional, public service and civic backgrounds; and

WHEREAS the Board added a number of guidelines, including the following:

Charter Trustees shall be non-Ohio residents and shall be chosen on the basis of the following attributes: Ohio State alumna/alumnus or friend of the University; success in his or her chosen field or profession; state, national, or international prominence; ability to advocate for higher education; expertise in areas deemed critical to the University; and willingness and ability to offer counsel; and

WHEREAS Alan VanderMolen of Chicago, Illinois, is a distinguished alumnus of The Ohio State University, and has a record of extraordinary service to the University on the Advancement Committee of the Board of Trustees; by a career of significant accomplishment at Edelman where he currently serves as Vice Chairman, DJE Holdings and President and CEO, Edelman Global Practices; and by his expertise in areas critical to the mission of the University and to the work of the Board of Trustees proven to be an exemplary embodiment of all of those qualities deemed most desirable in a Charter Trustee:

NOW THEREFORE

January 31, 2014 meeting, Board of Trustees

BE IT RESOLVED, That the Board of Trustees of The Ohio State University, hereby approve the appointment of Alan VanderMolen as a Charter Trustee of The Ohio State University to serve a three-year term commencing January 31, 2014.

COMPENSATION PHILOSOPHY

Resolution No. 2014-39

Synopsis: Adoption of the university's compensation philosophy, is proposed.

WHEREAS in order to fulfill its mission and meet institutional hiring needs and priorities, the university must attract and retain outstanding presidents, provosts, deans, and other senior leaders; and

WHEREAS The Ohio State University believes that a competitive and comprehensive total rewards compensation and benefits package is a key element in recruiting, retaining, and rewarding the key senior leaders needed to fulfill the University's mission; and

WHEREAS the University believes that a total rewards package also should be one that incentivizes performance by rewarding on the basis of individual effectiveness and furtherance of university goals; and

WHEREAS a compensation philosophy is an important component in providing a foundation for the design and administration of such compensation and benefits programs; and

WHEREAS the university's current compensation philosophy was last updated in 2004; and

WHEREAS the university's current compensation philosophy no longer fully aligns with the university's approach regarding a total rewards framework for its presidents, provosts, deans and other senior leaders; and

WHEREAS the Office of Human Resources began a comprehensive compensation and classification redesign project in January 2013:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby recommends the adoption of the revised university Compensation Philosophy as presented to the Governance Committee at its meetings on January 13, 2014 and January 30, 2014; and

BE IT FURTHER RESOLVED, That the Board of Trustees further authorizes the President of the University and the Vice President for Human Resources to take such necessary action to align the implementation of the comprehensive classification and compensation redesign initiative underway with the principles and Total Rewards Framework articulated in the revised University Compensation Philosophy.

(See Appendix XXI for background information, page 395.)

RATIFICATION OF COMMITTEE APPOINTMENTS 2013-2014

Resolution No. 2014-40

BE IT RESOLVED, That the Board of Trustees hereby approves that the ratification of committee appointments for 2013-2014 are as follows:

Academic Affairs and Student Life Committee:

Jeffrey Wadsworth, Chair
Janet B. Reid, Vice Chair
Algenon L. Marbley
Linda S. Kass
Clark C. Kellogg
Timothy P. Smucker
Cheryl L. Krueger
Brent R. Porteus
Stacie E. Seger
ALAN VANDERMOLEN
Janet Box-Steffensmeier (Faculty Member)
Robert H. Schottenstein (ex officio)

Finance Committee:

William G. Jurgensen, Chair
Ronald A. Ratner, Vice Chair
Alan W. Brass
Alex Shumate
Michael J. Gasser
ERIN P. HOEFLINGER
Benjamin T. Reinke
G. Gilbert Cloyd
Corbett A. Price
Jo Ann Davidson
Robert H. Schottenstein (ex officio)

Advancement Committee

G. Gilbert Cloyd, Co-Chair
Linda S. Kass, Co-Chair
Clark C. Kellogg
Timothy P. Smucker
Cheryl L. Krueger
Brent R. Porteus

ERIN P. HOEFLINGER

Benjamin T. Reinke
Corbett A. Price
ALAN VANDERMOLEN
John W. Kessler
Nancy Kramer
Christopher A. Ito (Alumni Assn Member)
Larry Moore (Alumni Assn Member)
Keith D. Monda (Foundation Brd Member)
Daniel J. Wampler (Foundation Brd Member)
Robert H. Schottenstein (ex officio)

Audit and Compliance Committee:

Algenon L. Marbley, Chair
Michael J. Gasser, Vice Chair
Ronald A. Ratner
William G. Jurgensen
Stacie E. Seger
Lawrence A. Hilsheimer
Amy Chronis
Craig S. Morford
Robert H. Schottenstein (ex officio)

Governance Committee:

Alex Shumate, Chair
Timothy P. Smucker, Vice Chair
Alan W. Brass
Linda S. Kass
Janet B. Reid
Jeffrey Wadsworth
Benjamin T. Reinke
G. Gilbert Cloyd
Robert H. Schottenstein (ex officio)

PERSONNEL ACTIONS

Resolution No. 2014-41

BE IT RESOLVED, That the Board of Trustees hereby approves the personnel actions as recorded in the Personnel Budget Records of the University since the November 8, 2013, meeting of the Board, including the following Appointments, Reappointments, Faculty Professional Leaves and Emeritus Titles.

Appointments

Name: MICHAEL J. BOEHM
Title: Special Assistant to the President
Office: Office of the President
Title: Vice Provost for Academic and Strategic Planning
Office: Office of Academic Affairs
Effective: October 21, 2013

January 31, 2014 meeting, Board of Trustees

Name: CATALIN BUHIMISCHI
Title: Professor (The Frederick P. Zuspan, MD Chair in Obstetrics and Gynecology)
College: Medicine
Term: December 1, 2013 through November 30, 2017

Name: DAVID COHN
Title: Professor (The Stuart M. Sloan – Larry J. Copeland MD Chair in Gynecologic Oncology Initiated by a Grateful Patient)
College: Medicine
Term: January 1, 2014 through December 31, 2017

Name: GARRY W. JENKINS
Title: Associate Dean (Frank E. and Virginia H. Bazler Designated Professorship in Business Law)
College: Moritz College of Law
Term: January 1, 2014 through December 31, 2015

Name: CREOLA JOHNSON
Title: Professor (Presidents Club Professorship in Law)
College: Moritz College of Law
Term: January 1, 2014 through December 31, 2019

Name: KAMAL S. POHAR
Title: Associate Professor (The Julius Skestos and Diana Skestos Chair in Urology)
College: Medicine
Term: December 1, 2013 through November 30, 2017

Name: ORLANDO P. SIMONETTI
Title: Professor (The John W. Wolfe Professorship in Cardiovascular Research)
College: Medicine
Term: October 1, 2013 through September 30, 2017

Appointments

Name: J.BLAKE THOMPSON
Title: Secretary
Office: Board of Trustees
Effective: January 27, 2014

Name: DONALD B. TOBIN
Title: Professor (The John C. Elam/Vorys Sater Professorship)
College: Moritz College of Law
Term: January 1, 2014 through December 31, 2019

Reappointments

Name: EUGENE D. SMITH
Title: Vice President and Director of Athletics
Department: Athletics
Term: July 1, 2013 through June 30, 2020

(See Appendix XXII for background information, page 397.)

UNIVERSITY FOUNDATION REPORT

Resolution No. 2014-42

Synopsis: Approval of the University Foundation Report as of December 31, 2013, is proposed.

WHEREAS monies are solicited and received on behalf of the university from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of the Diane Nye and Michael Rayden Chair Fund in Innovative Cancer Research, the Virginia Brown Chair Fund, the Dr. Gary G. Koch and Mrs. Carolyn J. Koch Fellowship Fund in the Interdisciplinary PhD Program in Biostatistics, the establishment of thirty (30) named endowed funds, and the revision of two (2) named endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves The Ohio State University Foundation Report as of December 31, 2013.

(See Appendix XXIII for background information, page 399.)

NAMING OF STADIUM TERRACE

Resolution No. 2014-43

**At the Recreation and Physical Activity Center
Office of Student Life:
Danny Price Stadium Terrace**

Synopsis: Approval for the naming of the stadium terrace at the Recreation and Physical Activity Center (RPAC), located at 337 West 17th Avenue on the Columbus campus, as the Danny Price Stadium Terrace, is proposed.

WHEREAS the RPAC is centrally located and boasts more than half a million square feet of recreation, meeting, fitness, and aquatic space; and

WHEREAS Danny Price Charities, Inc., have provided contributions to the Office of Student Life to Recreational Sports Facilities Fund (301041) for the development of new and/or renovated recreational sports facilities:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the aforementioned stadium terrace at the RPAC be named the Danny Price Stadium Terrace.

NAMING OF JOGGING PATH

Resolution No. 2014-44

**At Fred Beekman Park,
Office of Student Life:
Special Olympics Ohio Jogging Path**

Synopsis: Approval for the naming of the jogging path at Fred Beekman Park, located at 2200 Carmack Road on the Columbus campus, as the Special Olympics Ohio Jogging Path, is proposed.

WHEREAS the jogging path at Fred Beekman Park provides a regular fitness path and hosts several campus and community races and walks; and

WHEREAS Special Olympics Ohio has provided contributions to the Office of Student Life to the Fred Beekman Endowed Fund for the purpose of maintaining the 1.01-mile jogging path:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the aforementioned jogging path at Fred Beekman Park be named the Special Olympics Ohio Jogging Path.

NAMING OF FACULTY OFFICE

Resolution No. 2014-45

**In the Physics Research Building,
College of Arts and Sciences:
Professor Emeritus Hershel J. Hausman Faculty Office**

Synopsis: Approval for the naming of the faculty office (room 2144) in the Physics Research Building, located at 191 West Woodruff Avenue on the Columbus campus, the Professor Emeritus Hershel J. Hausman Faculty Office, is proposed.

WHEREAS the Physics Research Building is a 233,739 square-foot building and houses the department's administrative offices, conference space, and faculty offices, as well as 210 laboratory modules; and

WHEREAS Dr. Norman Gearhart and Reverend Carolyn Piper have provided contributions to the College of Arts and Sciences to the Physics Building Development Account to provide support for expenditures related to the new physics building; and

WHEREAS Dr. Norman Gearhart and Reverend Carolyn Piper have provided significant contributions to the Department of Physics in the College Arts and Sciences:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the aforementioned faculty office (room 2144) in the Physics Research Building shall be named the Professor Emeritus Hershel J. Hausman Faculty Office.

January 31, 2014 meeting, Board of Trustees

NAMING OF SPORT AND WELLNESS SCHOLARS PROGRAM

Resolution No. 2014-46

**A Partnership Between the University Honors & Scholars Center,
The Office of Student Life, and the Department of Recreational Sports:
J. Michael "Mike" Dunn Scholars Program**

Synopsis: Approval for the naming of the Sport and Wellness Scholars Program, is proposed.

WHEREAS the late Michael Dunn served as director of recreational sports for 15 years, building what continues to be the most dramatic and innovative collegiate recreation center in the United States; and

WHEREAS Michael Dunn believed it was necessary to continue to serve our students, university community, and profession by aligning first class facilities with our innovative programs; and

WHEREAS the Sport and Wellness Scholars Program was founded by Michael Dunn in 2009; and

WHEREAS the Sport and Wellness Scholars Program is designed to help students understand career opportunities available in sport and wellness fields, Sport and Wellness Scholars identify specific interests for personal development and career choice, becoming knowledgeable of what the future will demand from sport and wellness professional leaders; and

WHEREAS the Sport and Wellness Scholars Program continues to enhance the collegiate experience of the 350 students actively engaged through programming and community service ventures; and

WHEREAS Michael Dunn was an involved member of Sphinx, the Student Alumni Council, The Ohio Stater's, Inc., and worked with all of Ohio State's regional campus branches as a passionate proponent of student development and a mentor to all; and

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the aforementioned Sport and Wellness Scholars Program shall be named the J. Michael "Mike" Dunn Scholars Program.

NAMING OF INTERNAL SPACES

Resolution No. 2014-47

**In The Billy Ireland Cartoon Library & Museum,
University Libraries**

Synopsis: Approval for the naming of internal spaces in The Billy Ireland Cartoon Library & Museum, located at 1813 North High Street on the Columbus campus, is proposed.

WHEREAS The Billy Ireland Cartoon Library & Museum is the world's largest and most comprehensive academic research facility documenting printed cartoon art and has outgrown its home in the Wexner Center; and

January 31, 2014 meeting, Board of Trustees

WHEREAS The Billy Ireland Cartoon Library & Museum has received generous support from the Elizabeth Ireland Graves Charitable Trust, Jean Schulz, and many other donors for a new home in Sullivant Hall; and

WHEREAS the donors listed below have provided significant contributions to the renovation of the Sullivant Hall:

- Elizabeth Ireland Graves Charitable Trust
- Jean and Charles Schulz
- Jean and Charles Schulz in Honor of Lucy Shelton Caswell
- Pat and Thom Robinson
- Friends of The Ohio State University Libraries
- Will and Ann Eisner Family Foundation
- Scripps Howard Foundation
- Tahlman Krumm, Jr.
- Pamela Jackerson Beeler and John Cole Beeler
- Hearst Foundation
- Hershey Foundation in Honor of Peter Guren

WHEREAS the following rooms in The Billy Ireland Cartoon Library & Museum housed in Sullivant Hall will be named in recognition of said generosity:

- Exterior and Lobby – Billy Ireland Cartoon Library & Museum
- Room 220 – Jean and Charles Schulz Lecture Hall
- Room 100 – Lucy Shelton Caswell Reading Room
- Room 210A – Pat and Thom Robinson Gallery
- Room 210B – Friends of the Library Gallery
- Room 205 – Will Eisner Seminar Room
- Room 101 – Scripps Howard Foundation Lobby
- Room 200 – Krumm Seminar Reception
- Room 210 – Beeler Gallery Reception
- Room 112 – Hearst Processing Center
- Room 110 – Guren Office and Cataloging Suite
- Room 210C – Walker Gallery (Honorary Plaque) In Honor of Mort Walker, Founder of the First Museum, Dedicated to Cartoon Art

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned spaces be named.

NAMING OF CUBE BREAKOUT ROOM

Resolution No. 2014-48

**In Mason Hall,
Max M. Fisher College of Business:
Esselburn Breakout Room**

Synopsis: Approval for the naming of the Cube Breakout Room (140A) in Mason Hall, located at 250 West Woodruff Avenue on the Columbus campus, as the Esselburn Breakout Room, is proposed.

WHEREAS Mason Hall is utilized for the purpose of enhanced student learning environments; and

January 31, 2014 meeting, Board of Trustees

WHEREAS Kathyrene S. Esselburn has provided contributions to the Max M. Fisher College of Business to the Esselburn-Mason Hall Renovation Fund for renovation costs to the building in memory of her husband and alumnus John A. Esselburn:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the aforementioned Cube Breakout Room (140A) in Mason Hall shall be named the Esselburn Breakout Room.

NAME REMOVAL

Resolution No. 2014-49

**For Nationwide Insurance Honors Lounge,
In Schoenbaum Hall,
Max M. Fisher College of Business**

Synopsis: Removal of the naming of the Nationwide Insurance Honors Lounge in Schoenbaum Hall, located at 210 West Woodruff Avenue on the Columbus campus, is proposed.

WHEREAS the Nationwide Insurance Honors Lounge was named on April 3, 1996; and

WHEREAS this room has been renovated and the room's purpose has been changed; and

WHEREAS Nationwide Insurance Foundation has provided significant contributions to the Max M. Fisher College of Business to the Fisher College of Business Building Fund to be used by the college to support the continued operation and maintenance of the complex; and

WHEREAS the University has provided Nationwide Insurance Foundation an alternate naming opportunity in line with their original intent:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the aforementioned room shall no longer be named the Nationwide Insurance Honors Lounge.

NAMING OF LEADERSHIP AND ENGAGEMENT OFFICE

Resolution No. 2014-50

**In Schoenbaum Hall,
Max M. Fisher College of Business:
Nationwide Insurance Foundation Leadership and Engagement Office**

Synopsis: Approval for the naming of the Leadership and Engagement Office (room 311) in Schoenbaum Hall, located at 210 West Woodruff Avenue on the Columbus campus, as the Nationwide Insurance Foundation Leadership and Engagement Office, is proposed.

WHEREAS Schoenbaum Hall is the undergraduate program building which houses several tiered and flat classrooms, as well as the undergraduate program offices,

January 31, 2014 meeting, Board of Trustees

including the Leadership and Engagement Office which provides opportunities to Fisher students to enhance and enrich the student experience; and

WHEREAS Nationwide Insurance Foundation has provided significant contributions to the Max M. Fisher College of Business to the Fisher College of Business Building Fund to be used by the College to support the continued operation and maintenance of the complex:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the aforementioned Leadership and Engagement Office (room 311) in Schoenbaum Hall shall be named the Nationwide Insurance Foundation Leadership and Engagement Office.

DISTINGUISHED SERVICE AWARDS

Resolution No. 2014-51

Synopsis: Approval of the university's 2014 Distinguished Service Awards, is proposed.

WHEREAS the Senior Management Council, upon the recommendation of the Committee on Distinguished Service Awards, nominated and recommended the following for approval by the Board of Trustees to receive the Distinguished Service Award at a time convenient to the university and the recipient:

Martha Garland
John B. "Jay" Gerlach
William G. Lowrie
Dan Sandman
Daniel Shapiro
Mac Stewart
Robert Weiler

WHEREAS these awards are given in recognition of distinguished service to The Ohio State University and the awards are in accordance with action taken by the Board of Trustees in 1952:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the 2014 Distinguished Service Awards shall be approved as designated above.

(See Appendix XXIV for background information, page 439.)

CONTRACT

Resolution No. 2014-52

APPROVAL TO INCREASE DESIGN AND CONSTRUCTION CONTRACT

Synopsis: Approval to increase design and construction contract, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the University desires to increase design and construction contracts for the following project:

January 31, 2014 meeting, Board of Trustees

	Prof. Serv.	Const.	Total Project	
Stadium – Waterproofing and Concrete Repairs	\$0.5M	\$4.3M	\$4.8M	Auxiliary funds

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Administration and Planning be authorized to increase design and construction contracts for the project listed above in accordance with established university and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix XXV for background information, page 442.)

EASEMENT

Resolution No. 2014-53

CITY OF COLUMBUS, NORTH RESIDENTIAL DISTRICT TRANSFORMATION, COLUMBUS, OHIO

Synopsis: Authorization to grant a perpetual sanitary sewer easement to the City of Columbus, Ohio along what was previously Frambes Avenue, is proposed.

WHEREAS the university is requesting the City of Columbus release rights reserved when Frambes Avenue, and other alleys within the North Residential District Transformation (NRDT), were vacated in the 1960s and 1970s and execute new easements where appropriate; and

WHEREAS, the university will benefit from clear delineation of easement boundaries, use conditions, and restoration obligations that are not currently defined by existing reservation of rights; and

WHEREAS, the City is amenable to releasing rights in the old corridors, excepting Frambes Avenue, where the City is requesting a twenty-foot perpetual sanitary sewer easement of approximately 0.685 acres for an existing 66-inch combined sanitary:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to approve and the Ohio Department of Administrative Services be authorized to process appropriate documents and grant this easement to the City of Columbus upon such terms and conditions as are in the best interests of the university.

(See Appendix XXVI for background information, page 443.)

Mr. Schottenstein:

May I have a motion please?

Upon motion of Judge Marbley, seconded by Mrs. Kass, the Board of Trustees adopted the foregoing resolutions with fourteen affirmative votes, cast by Trustees Mrs. Hoeflinger, Mr. Porteus, Mr. Gasser, Ms. Krueger, Mr. Shumate, Mr. Smucker, Dr.

January 31, 2014 meeting, Board of Trustees

Wadsworth, Mr. Jurgensen, Dr. Reid, Mrs. Kass, Judge Marbley, Mr. Ratner, Mr. Brass, and Mr. Schottenstein.

President Alutto:

In addition, we are seeking your approval for:

**AMENDMENTS TO THE *BYLAWS AND RULES AND REGULATIONS*
OF THE *MEDICAL STAFF OF THE OHIO STATE UNIVERSITY HOSPITALS***

Resolution No. 2014-35

Synopsis: The amendments to the *Bylaws and Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals are recommended for approval.

WHEREAS the proposed amendments to the *Bylaws and the Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals were approved by the University Hospitals Medical Staff on July 12, 2013 and November 8, 2013; and

WHEREAS the proposed amendments to the *Bylaws and the Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals were approved by the Quality and Professional Affairs Committee of The Ohio State University Wexner Medical Center Board on December 16, 2013; and

WHEREAS the proposed amendments to the *Bylaws and the Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals were approved by The Ohio State University Wexner Medical Center Board on December 16, 2013 and are being recommended to The Ohio State University Board of Trustees for approval:

NOW THEREFORE

BE IT RESOLVED, That the attached *Bylaws and Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals are hereby adopted, effective immediately.

(See Appendix XX for background information, page 391.)

RATIFICATION OF APPOINTMENTS TO THE WEXNER MEDICAL CENTER BOARD

Resolution No. 2014-37

Synopsis: Ratification of appointments to The Ohio State University Wexner Medical Center Board, is proposed.

WHEREAS The Ohio State University Board of Trustees approved the bylaws for the creation of the University Wexner Medical Center Board; and

WHEREAS The Ohio State University Wexner Medical Center Board bylaws permit the appointment of up to six public members by the Chair of the University Board of Trustees, in consultation with the University President and the Chair of the University Board of Trustees Governance Committee, and ratified by the University Board of Trustees; and

WHEREAS the bylaws further stipulate that the term of the initial public members "shall be staggered, with three year, two year, and one year terms to ensure that no more than one-third of the public members' terms will expire within a given year":

January 31, 2014 meeting, Board of Trustees

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby ratifies the appointment of the following public members of the University Wexner Medical Center Board effective January 31, 2014, for the terms specified below:

David B. Fischer, 1st term, term ending May 13, 2015
Abigail S. Wexner, 1st term, term ending May 13, 2016

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves that the appointment of each member entitles the members to any immunity, insurance, or indemnity protection to which officers and employees of the University are, or hereafter may become, entitled.

Upon motion of Mr. Gasser, seconded by Judge Marbley, the Board of Trustees adopted the foregoing resolutions with thirteen affirmative votes, cast by Trustees Mr. Porteus, Mr. Gasser, Ms. Krueger, Mr. Shumate, Mr. Smucker, Dr. Wadsworth, Mr. Jurgensen, Dr. Reid, Mrs. Kass, Judge Marbley, Mr. Ratner, Mr. Brass, and Mr. Schottenstein.

Mr. Schottenstein:

If there is no other business to come before the board, I will remind everyone that the next meeting will take place on the warm sunny day of April 4, 2014. Until that time, we stand adjourned.

Attest:

Robert H. Schottenstein
Chairman

Blake Thompson
Secretary

January 31, 2014 meeting, Board of Trustees

(APPENDIX XX)

**AMENDMENTS TO
THE OHIO STATE UNIVERSITY HOSPITALS MEDICAL STAFF BYLAWS
THE OHIO STATE UNIVERSITY HOSPITALS (4.5.2013)**

Chapter 3335-43

3335-43-01 Medical staff name.

no change

3335-43-02 Purpose.

(A)-(D) no change

3335-43-03 Patients.

(A)-(C) no change

3335-43-04 Membership.

(A)-(D) no change

(E) Procedure for appointment.

(1)-(2) no change

(3) An application for membership on the medical staff shall be considered complete when all the information requested on the application form is provided, the application is signed by the applicant and the information is verified. A completed application must contain:

(a)-(c) no change

(d) Satisfaction of ECFMG requirements, if applicable. If an individual receives a conceded eminence certificate or a clinical research faculty certificate from the state medical board of Ohio, the requirement for ECFMG certification may be waived at the discretion of the medical center board.

(e)-(m) no change

(4)-(8) no change

(F)-(G) no change

3335-43-05 Peer review and corrective action.

(A)-(F) no change

January 31, 2014 meeting, Board of Trustees

3335-43-06 Hearing and appeal process.

(A)-(E) no change

3335-43-07 Categories of the medical staff.

(A)-(I) no change

3335-43-08 Organization of the medical staff.

(A) no change

(B) Names of clinical departments and divisions.

(1)-(14) no change

(15) Psychiatry. The following divisions are designated:
General psychiatry
Child and adolescent psychiatry
Geriatric psychiatry
Health psychology

(16)-(20) no change

(C)-(D) no change

3335-43-09 Elected officers of the medical staff of the Ohio state university hospitals.

(A)-(G) no change

3335-43-10 Administration of the medical staff of the Ohio state university hospitals.

(A) no change

(B) Chief quality officer.

[The chief quality and patient safety officer of the Ohio state university medical center is referred to herein these bylaws as the chief quality officer. The chief quality officer reports to the chief medical officer for administrative and operational issues and has an independent reporting relationship to the senior vice president for health sciences regarding quality data and patient safety events. The chief quality officer and works collaboratively with clinical leadership of the medical center, including the director of medical affairs for the James cancer hospital, nursing leadership and hospital administration. The chief quality officer provides leadership in the development and measurement of the medical center's approach to quality, patient safety and reduction of adverse events. The chief quality officer communicates and implements strategic, operational and programmatic plans and policies to promote a culture where patient safety is an important priority for medical and hospital staff.](#)

(C)-(M) no change

3335-43-11 History and physical.

(A) (1)(a)-(5)(b) no change

(c) ~~For admitted patients or patients undergoing an outpatient/ambulatory procedure or outpatient/ambulatory surgery, the history and physical examination may be performed or updated up to thirty days prior to admission or the procedure/ surgery or the visit.~~ If completed before admission ~~or procedure/ surgery or patient's initial visit,~~ there must be a notation documenting an examination for any changes in the patient's condition since the history and physical was completed. The updated examination must be completed and documented in the patient's medical record within twenty-four hours after admission or before ~~procedure/surgery,~~ whichever occurs first. It must be performed by a member of the medical staff or his/her designee, who is appropriately credentialed by the hospital, and be signed, timed and dated. In the event the history and physical update is performed by the medical staff member's designee, it shall be countersigned, timed and dated by the responsible medical staff member.

(d) no change

(e) ~~Ambulatory patients must have a history and physical at the initial visit.~~

(f) ~~For psychology, psychiatric and substance abuse ambulatory sites, if no other acute or medical condition is present on the initial visit, a history and physical examination may be performed either:~~

- ~~i. within the past six months prior to the initial visit,~~
- ~~ii. at the initial visit, or~~
- ~~iii. within 30 days following the initial visit.~~

3335-43-12 Meetings and dues.

(A)-(B) no change

3335-43-13 Amendments and adoption.

(A)-(D) no change

3335-43-14 Rules of construction.

(A)-(B) no change

January 31, 2014 meeting, Board of Trustees

APPENDICES

APPENDIX I.
COAT OF ARMS OF
THE OHIO STATE UNIVERSITY HOSPITALS-no change

APPENDIX II.
COAT OF ARMS OF THE MEDICAL STAFF
OF THE OHIO STATE UNIVERSITY HOSPITALS-no change



Classification and Compensation Redesign Project
Compensation Philosophy and Objectives for University and Medical Center Senior
Administration, President, Deans and Provosts

Introduction and Background

The Compensation Philosophy is a statement that is intended to provide a foundation for the design and administration of compensation programs. It defines what you want to compensate for and why, and should be aligned with the business strategy. A Compensation Philosophy is written in general terms to provide a lasting basis for future compensation design and administration decisions. We believe compensation should be viewed as one key element of a comprehensive total rewards philosophy. A review of the university's Compensation Philosophy is included as part of the Classification and Compensation Redesign project that kicked off in January 2013.

OSU's current Compensation Philosophy was last reviewed in 2004, and meets the definition above. A foundational step in the Compensation and Classification Redesign project was to review and update the philosophy. The proposed philosophy and objectives are not a drastic departure from what has been in place for the last ten years but rather an update to drive the university mission. A comparison of the current and proposed philosophies is provided on the following page.

Moving Forward with the Compensation Philosophy and Framework

The project team will develop a companion framework encompassing the fundamental tenets required to operationalize the philosophy. This framework will be a change from the current practices and policies used to govern compensation.

The current framework is centrally developed, and the administration and interpretation are decentralized to the individual units. This has led to the inconsistent classification and pay practices across the university.

The new framework will be based on greater centralization of compensation decisions and administration. Foundational policies and processes that ensure consistency across the university will be required. This is a departure from the current decentralized model. The new framework requires review and approval by the President's Cabinet and Senior Management Council.

Next Steps on other Project work

Concurrently, the project team will continue to move forward with job design and analysis of multiple functions which started this summer. We are utilizing the process outlined below to create and validate the new job descriptions:

1. Develop compensation guidelines that clearly articulate the processes and policies to be used for establishing market compensation levels
2. Establish job function and job family framework
3. Identify campus subject matter experts to provide input
4. Initiate development of job descriptions, minimum qualifications, and competencies
5. Share job descriptions with campus subject matter experts and incorporate feedback before jobs are finalized
6. Market price each job and map the new jobs based on the duties performed

In alignment with our project plan, each job function is in a different stage of this process. For example, the IT job descriptions are in the final stages of step four and we have initiated step five.

Timing

The project started in January 2013 and is slated to run until the end of 2015. Job design and analysis started in June 2013 and continues through May 2015. The financial and change impact analysis will occur throughout job design and analysis phase. The final impact analysis will be complete by early 2015 prior to implementation. Communications, training and roll out will begin in early 2015 and continue through the end of that year.



Classification and Compensation Redesign Project
and Medical Center Senior Administration, President,
Deans and Provosts

Current Compensation Philosophy and Objectives

The Ohio State University believes that competitive pay is a key element in recruiting, retaining, and rewarding the type of employees that are needed to fulfill the University's mission. Our goal is to pay competitive salaries by using systems that are clearly communicated to employees and readily administered by managers.

In order to fulfill its mission, The Ohio State University must attract and retain an outstanding staff. To meet institutional staffing needs and priorities, the compensation system established in support of this goal includes the following objectives:

- To establish compensation levels for positions on the basis of their relative internal work and external competitiveness within relevant labor markets
- To reward employees on the basis of work performance
- To administer pay equitably and consistently
- To establish a compensation policy that is consistent with the judicious expenditure of funds entrusted to the University
- To ensure accountability for compliance with The Ohio State University Board of Regents Rules and Regulations and statutory requirements



Updated Compensation Philosophy and Objectives

The Ohio State University believes that competitive total rewards are a key element in recruiting, retaining, and rewarding the staff needed to fulfill the University's mission. *Our goal is to include competitive salaries as a component of a competitive Total Rewards frame work* by using systems and programs that are clearly communicated to staff and easily administered by managers. Total rewards will be administered equitably and consistently across the University. In order to fulfill its mission, The Ohio State University must attract, motivate and retain an outstanding staff. The following key objectives support this mission:

- To establish total reward levels for positions on the basis of their relative internal worth and external competitiveness within relevant labor markets;
- To establish and advance a performance driven culture where senior administration to include the President, Deans and Provosts are rewarded on the basis of their *individual effectiveness and furtherance of University goals*
- To establish a policy that balances total rewards market levels with the internal business conditions of the University;
- To comply with federal and state laws and regulations to manage risk
- To ensure we are managing total rewards within existing budgetary constraints

January 31, 2014 meeting, Board of Trustees

(APPENDIX XXII)

Faculty Professional Leaves

LYNLEY H. ANDERMAN, Professor, Department of Educational Studies effective Autumn Semester 2014

DAVID H. BROMWICH, Professor, Department of Geography effective Spring Semester 2015

RUSSELL H. FAZIO, Professor, Department of Psychology effective Spring Semester 2015

CARROLL J. GLYNN, Professor, School of Communication effective Spring Semester 2015

AUDREY L. LIGHT, Professor, Department of Economics effective Autumn Semester 2014 and Spring Semester 2015

JOY MCCORRISTON, Professor, Department of Anthropology effective Autumn Semester 2014 and Spring Semester 2015

DANIEL G. MCDONALD, Professor, School of Communication effective Spring Semester 2015

BEAR F. BRAUMOELLER, Associate Professor, Department of Political Science effective Autumn Semester 2014

JENNIFER S. CHEAVENS, Associate Professor, Department of Psychology effective Autumn Semester 2014

MICHAEL L. DEKAY, Associate Professor, Department of Psychology effective Autumn Semester 2014

RACHEL E. DWYER, Associate Professor, Department of Sociology effective Autumn Semester 2014 and Spring Semester 2015

KORIE L. EDWARDS, Associate Professor, Department of Sociology effective Autumn Semester 2014 and Spring Semester 2015

REANNE FRANK, Associate Professor, Department of Sociology effective Autumn Semester 2014

RALPH GARDNER, Associate Professor, Department of Educational Studies effective Spring Semester 2015

PAUL J. HEALY, Associate Professor, Department of Economics effective Autumn Semester 2014 and Spring Semester 2015

MOIRA R. KONRAD, Associate Professor, Department of Educational Studies effective Autumn Semester 2014

ERIC A. MACGILVRAY, Associate Professor, Department of Political Science effective Autumn Semester 2014 and Spring Semester 2015

BRYAN G. MARK, Associate Professor, Department of Geography effective Spring Semester 2015

January 31, 2014 meeting, Board of Trustees

MATHIJS MORITZ, Associate Professor, Department of Anthropology effective Autumn Semester 2014 and Spring Semester 2015

ZHENG WANG, Associate Professor, School of Communication effective Spring Semester 2015

Emeritus Titles

MICHAEL G. BISSELL, Department of Pathology with the title Professor Emeritus effective February 1, 2014

MARK L. FAILLA, Department of Human Sciences with the title Professor Emeritus effective February 1, 2014

DAVID JACOBS, Department of Sociology with the title Professor Emeritus effective February 1, 2014

BRIAN ROTMAN, Department of Comparative Studies with the title Professor Emeritus effective February 1, 2014

JAMES D. COYLE, College of Pharmacy with the title Associate Professor-Clinical Emeritus effective February 1, 2014

STEPHEN E. WRIGHT, Ohio State University Extension with the title Associate Professor Emeritus effective February 1, 2014

BEVERLY R. BLETSTEIN, School of Music with the title Assistant Professor Emeritus effective February 1, 2014

ANN E. GOLDEN, Ohio State University Extension with the title Assistant Professor Emeritus effective February 1, 2014

(APPENDIX XXIII)



FY 2014 New Fundraising Activity Report
New Fundraising Activity Progress
 7/1/2013 through 12/31/2013

	Activity	Goal	% Achieved	7/1/2012 through 12/31/2012	% Change
Outright Gifts and Pledges					
Cash and Securities	\$69,379,341			\$60,285,553	15.08%
Real Estate	\$0			\$0	0.00%
Gifts-in-Kind	\$5,379,032			\$3,136,040	71.52%
Pledges	\$27,326,294			\$44,851,397	-39.07%
Matching Gifts	\$1,156,851			\$785,704	47.24%
Recurring	\$1,461,797			\$1,471,352	-0.65%
Total Outright Gifts and Pledges	\$104,703,315	\$242,380,499	43.20%	\$110,550,046	-5.27%
Planned Gifts					
Irrevocable Planned Gifts	\$911,593			\$1,918,002	-52.47%
Revocable Planned Gifts	\$53,346,287			\$26,860,955	98.45%
Total Planned Gifts	\$54,257,880	\$65,564,110	82.76%	\$28,798,957	
Private Grants (OSP)	\$43,663,875	\$85,962,491	50.79%	\$38,687,158	12.86%
Total Fundraising Activity	\$202,625,070			\$178,016,161	13.82%
Overall Working Goal	\$390,000,000		51.96%		
		Time Elapsed	50.41%		



FY 2014 New Fundraising Activity Report
New Fundraising Activity Progress - Unit
 7/1/2013 through 1/31/2013

Unit	Outright Gifts and Pledges	Planned Gifts	OSU Foundation Activity	Private Grants (OSP)	Total Fundraising Activity	Goal	% Achieved
Academic Affairs	\$1,755,631	\$1,755,900	\$2,261,851	\$498,814	\$3,761,665	\$14,000,000	69.73%
Alumni Association	\$352,146	\$44,500	\$356,646	\$0	\$396,646	\$2,300,000	17.25%
Arts and Sciences (Colleges of the)	\$9,036,487	\$6,503,624	\$16,540,111	\$4,892,128	\$20,432,239	\$50,000,000	68.11%
Athletics	\$18,607,987	\$3,320,000	\$21,927,987	\$0	\$21,927,987	\$45,000,000	48.73%
Business (Fisher College of)	\$3,888,421	\$305,943	\$4,494,369	\$0	\$4,494,369	\$18,000,000	24.97%
Cancer (James J. Solove)	\$22,284,308	\$11,065,000	\$33,349,308	\$7,636,023	\$40,885,331	\$80,000,000	51.11%
Dentistry (College of)	\$849,600	\$486,750	\$1,336,350	\$128,672	\$1,465,022	\$3,369,000	43.52%
Education and Human Ecology (College of)	\$2,107,931	\$2,372,334	\$4,479,685	\$1,705,585	\$6,185,270	\$5,500,000	72.77%
Engineering (College of)	\$1,358,640	\$1,176,102	\$2,112,842	\$1,104,507	\$3,187,349	\$5,500,000	57.96%
Food, Agricultural and Enviro. Sciences (College of)	\$4,062,945	\$296,504	\$4,359,449	\$4,600,087	\$8,959,536	\$22,500,000	39.82%
Karwan Institute	\$97,826	\$0	\$97,826	\$0	\$97,826	\$1,500,000	6.52%
Law (Michael E. Moritz College of)	\$312,601	\$695,000	\$1,837,601	\$0	\$1,837,601	\$4,000,000	45.94%
Medical Center (Wexner)	\$9,304,235	\$472,698	\$9,776,933	\$9,233,672	\$19,010,605	\$56,000,000	33.96%
Medicine (College of)	\$1,384,644	\$2,274,000	\$3,658,644	\$1,122,960	\$4,721,604	\$10,000,000	47.22%
Nursing (College of)	\$463,634	\$189,000	\$652,634	\$240,834	\$893,468	\$2,000,000	44.67%
Optometry (College of)	\$327,736	\$0	\$327,736	\$646,335	\$974,071	\$2,100,000	46.38%
OSU Lima	\$352,840	\$0	\$352,840	\$116,538	\$469,378	\$2,100,000	22.35%
OSU Mansfield	\$321,104	\$0	\$321,104	\$0	\$321,104	\$2,919,000	11.03%
OSU Marion	\$452,692	\$0	\$452,692	\$0	\$452,692	\$2,000,000	22.63%
OSU Newark	\$426,463	\$200,000	\$626,463	\$17,450	\$643,913	\$2,000,000	32.19%
Pharmacy (College of)	\$527,030	\$0	\$527,030	\$0	\$527,030	\$1,418,000	37.26%
Public Health (College of)	\$527,030	\$0	\$527,030	\$0	\$527,030	\$1,418,000	37.26%
Speech Work (College of)	\$627,517	\$0	\$627,517	\$0	\$627,517	\$1,200,000	52.29%
Student Life	\$892,517	\$1,000,000	\$2,892,517	\$15,528	\$2,908,045	\$7,000,000	41.56%
University Media Fundraising	\$3,133,393	\$1,216,510	\$4,350,303	\$1,093,438	\$5,443,741	\$1,500,000	36.32%
Veterinary Medicine (College of)	\$113,377	\$2,185,045	\$2,298,422	\$624,295	\$2,922,717	\$11,600,000	25.19%
Workshops for the Arts	\$130,667	\$0	\$130,667	\$1,013,683	\$1,144,350	\$11,700,000	9.78%
WOSU Public Stations	\$344,955	\$5,260,000	\$5,708,955	\$0	\$5,708,955	\$6,000,000	95.15%
Total	\$104,705,315	\$54,257,980	\$156,961,195	\$43,663,875	\$202,625,070	\$390,000,000	51.96%
Overall Working Goal							50.41%

Time Elapsed

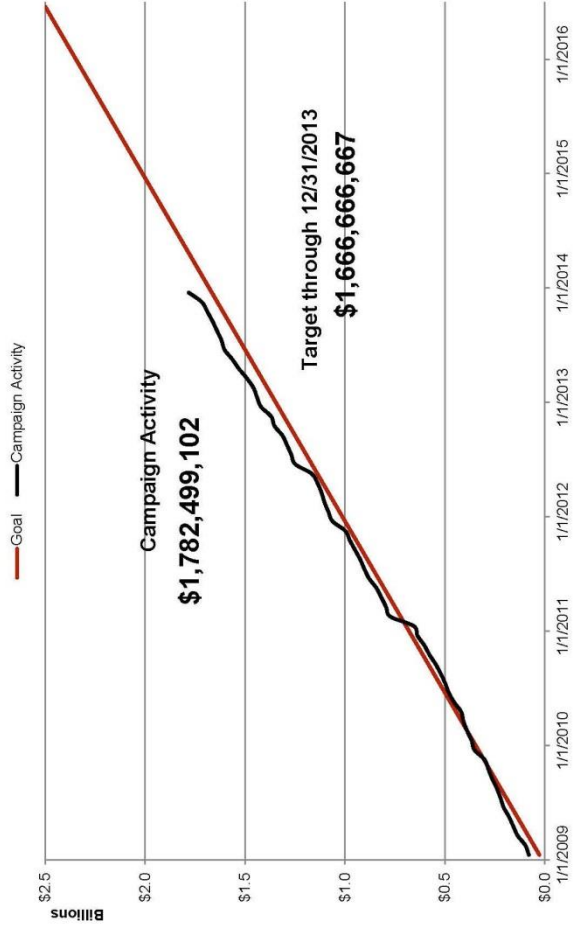


FY 2014 Philanthropic Receipts Report
Philanthropic Receipts Progress
 7/1/2013 through 12/31/2013

	Activity	Goal	% Achieved	7/1/2012 through 12/31/2012	% Change
Outright Gift Receipts					
Cash and Securities	\$72,034,046			\$62,542,559	15.18%
Gifts-in-Kind	\$5,379,032			\$3,136,040	71.52%
Real Estate	\$0			\$0	0.00%
Outright Gift Receipts	\$77,413,078			\$65,678,599	17.87%
Pledge Receipts	\$44,070,944			\$55,439,217	-20.51%
Planned Gift Receipts					
Revocable Planned Gifts	\$8,062,876			\$5,651,549	42.67%
Irrevocable Planned Gifts	\$911,593			\$1,918,002	-52.47%
Planned Gift Receipts	\$8,974,469			\$7,569,551	18.56%
Private Grant (OSP) Receipts	\$43,663,875			\$38,687,158	12.86%
Philanthropic Receipts Total	\$174,122,365	\$316,000,000	55.10%	\$167,374,525	4.03%
			50.41%		

Time Elapsed

I. Campaign Progress

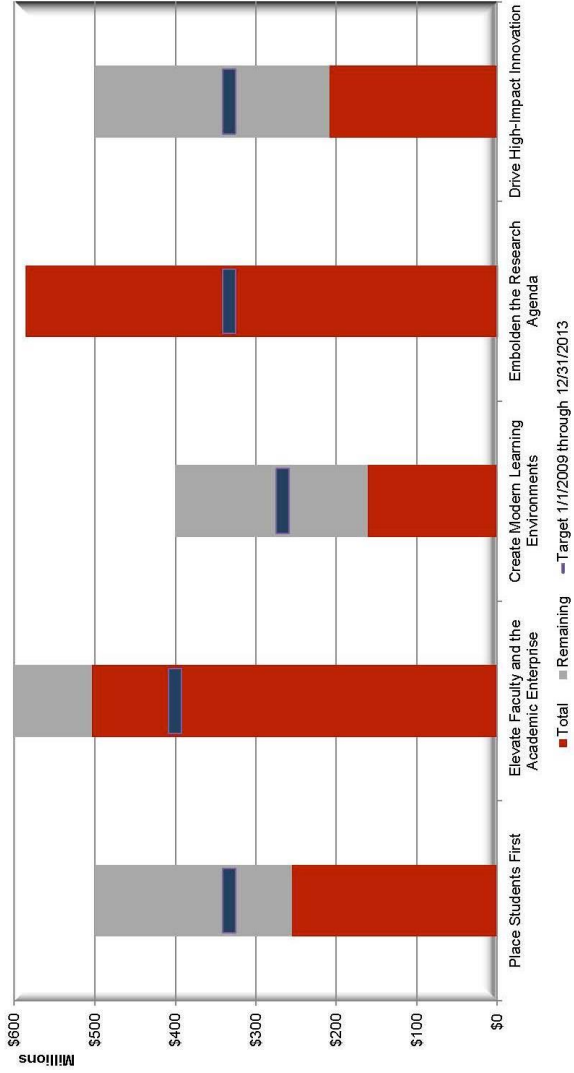




BUT FOR OHIO STATE
Dashboard Report

1/1/2009 through 12/31/2013 = \$1,782,499,102

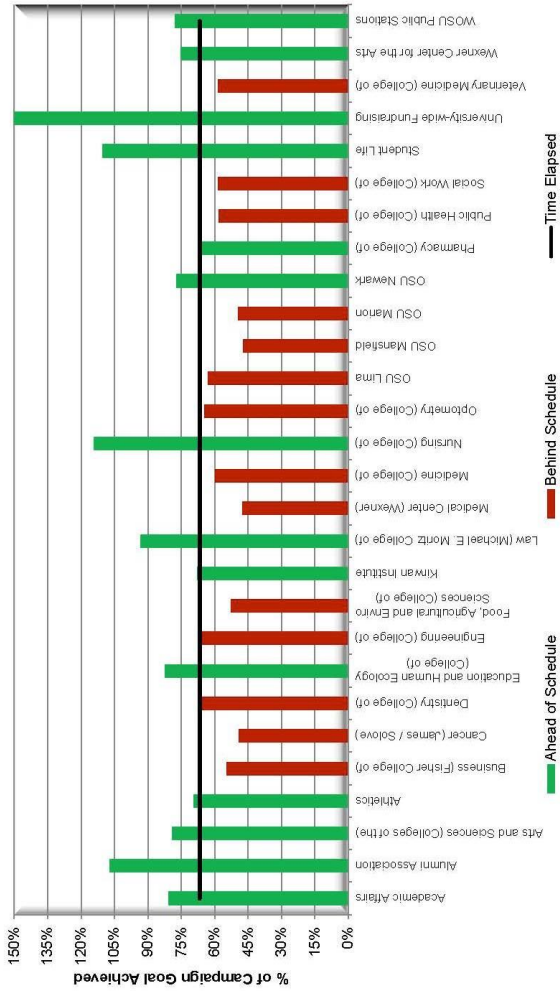
II. Campaign Activity by Objective





1/1/2009 through 12/31/2013 = \$1,782,499,102

III. Campaign Progress by Unit

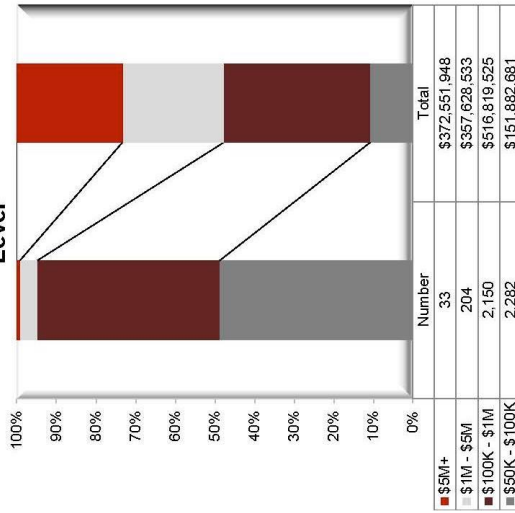




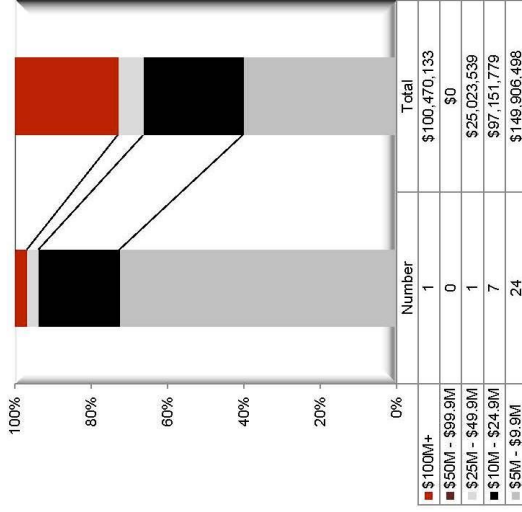
BUT FOR OHIO STATE
Dashboard Report

1/1/2009 through 12/31/2013 = \$1,782,499,102

IVa. Campaign Activity by Major Gift Level

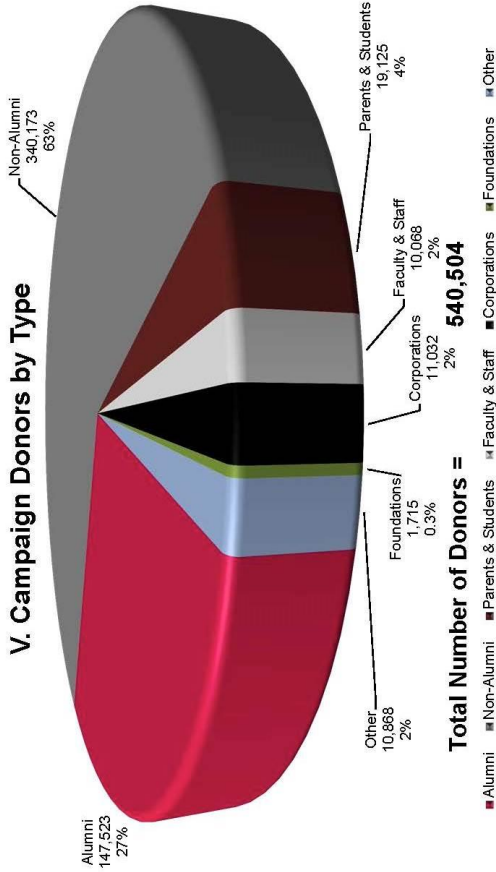


IVb. \$5M+ Gift Level



1/1/2009 through 12/31/2013 = \$1,782,499,102

V. Campaign Donors by Type



Total Number of Donors = 540,504

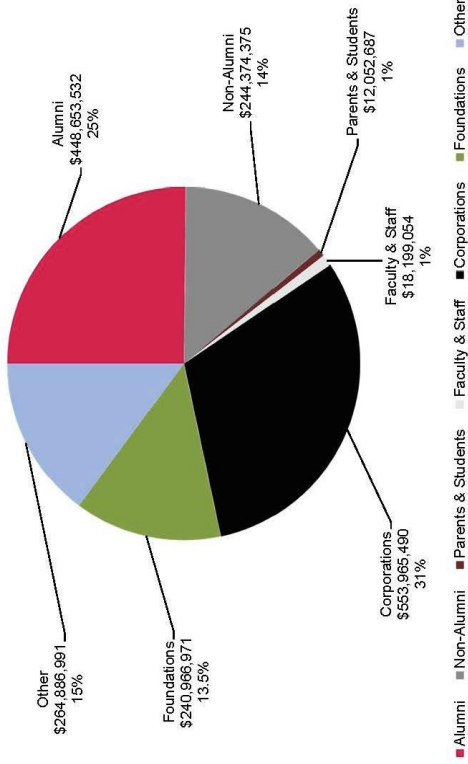
■ Alumni ■ Non-Alumni ■ Parents & Students ■ Faculty & Staff ■ Corporations ■ Foundations ■ Other

If an individual donor fits multiple types they are only counted in the highest level in the hierarchy listed below

Donor Type	Level	Donor Type	Level
Alumni	1	Student	4
Parents	2	Non-Alumni	5
Faculty & Staff	3		

1/1/2009 through 12/31/2013 = \$1,782,499,102

VI. Campaign Activity by Donor Type



If an individual donor fits multiple types they are only counted in the highest level in the hierarchy listed below

Donor Type	Level	Donor Type	Level
Alumni	1	Student	4
Parents	2	Non-Alumni	5
Faculty & Staff	3		

Consistent with CASE guidelines dollar amounts are reported based on the transferring entity's type

January 31, 2014 meeting, Board of Trustees

	<u>Amount Establishing Endowment *</u>	<u>Total Commitment</u>
<u>Establishment of Named Endowed Funds</u>		
The Ann W. La Fontaine Cancer Research Endowment Fund (Is being established January 31, 2014, with an estate gift from Ann W. La Fontaine; used to support cancer research at the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute or The Ohio State University Comprehensive Cancer Center.)	\$1,661,078.61	\$2,300,000.00
The Ann W. La Fontaine Library Endowment Fund (Is being established January 31, 2014, with an estate gift from Ann W. La Fontaine; used to purchase books, journals, and other library materials; for supplies and equipment; for personnel resources, activities, and fees related to preservation of library materials; or for other beneficial purposes.)	\$1,661,078.61	\$2,300,000.00
The Ann W. La Fontaine Ophthalmology Research Fund (Is being established January 31, 2014, with an estate gift from Ann W. La Fontaine; used to support education and research programs in the field of ophthalmology.)	\$1,661,078.60	\$2,300,000.00
Sarah Elizabeth Lockwood Mohl Endowed Scholarship Fund in Medicine (Is being established January 31, 2014, with support from The Ohio State University Wexner Medical Center in memory of Sarah E. Lockwood Mohl; used to provide scholarships to medical students in the College of Medicine who exemplify leadership achievements in academics and athletics; recipients should have an MCAT score of 34+ or GPA of 3.5+, as well as participation in high school or collegiate varsity team sports, preferably but not limited to men's baseball or women's tennis, softball, or soccer.)	\$1,000,000.00	\$1,000,000.00
Raymond Q. Armington Fund (Is being established January 31, 2014, with an estate gift from Raymond Q. Armington; used to provide need-based scholarships for students pursuing a course of study in engineering.)	\$792,000.00	\$792,000.00
Dr. Gary G. Koch and Mrs. Carolyn J. Koch Fellowship Fund in the Interdisciplinary PhD Program in Biostatistics (Is being established January 31, 2014, with gifts from Dr. Gary G. Koch [BS 1962, MS 1963] and Mrs. Carolyn J. Koch; used to supplement the Gary and Carolyn Koch Student Fund in the Joint PhD Program in Biostatistics [#313710] until December 31, 2025, unless the endowment is revised prior to that date; after December 31, 2025, the fund shall be revised to either a fellowship or a student financial aid fund.)	\$364,350.00	\$1,000,000.00

*Amounts establishing endowments as of December 31, 2013.

January 31, 2014 meeting, Board of Trustees

<p>The Mary Margaret Ackers Scholarship Fund (Is being established January 31, 2014, with a gift from the Mary Margaret Ackers Trust [William J. Sitterley, JD 1973, Trustee, and Sarah E. Sitterley, Trust Administrator]; used to provide at least one significant renewable scholarship to students who graduated from Berne Union High School of Ohio, with preference given to students who are pursuing a career in nursing.)</p>	<p>\$307,856.57</p>	<p>\$307,856.57</p>
<p>The David J. Baird Scholarship Fund (Is being established January 31, 2014, with gifts from Betty Jean and John Thomas Baird; used to support at least one 50% tuition and fee academic scholarship and a study abroad scholarship for undergraduate students enrolled in the College of Food, Agricultural, and Environmental Sciences who demonstrate financial need; candidates must be studying in the Department of Agricultural, Environmental, and Development Economics with preference for students majoring in agribusiness and applied economics, and/or studying in the Department of Horticulture and Crop Sciences with preference for students majoring in sustainable plant systems with a specialization in agronomy.)</p>	<p>\$249,945.73</p>	<p>\$350,000.00</p>
<p>Dot the "i" Marching Band Endowment Fund (Is being established January 31, 2014, with gifts from alumni and friends of The Ohio State University Marching Band; used to support The Ohio State University Marching Band at the band director's discretion.)</p>	<p>\$202,781.67</p>	<p>\$50,000.00</p>
<p>Diane Nye and Michael Rayden Chair Fund in Innovative Cancer Research (Is being established January 31, 2014, with gifts from Diane Nye and Michael W. Rayden; to be reinvested until October 2, 2018, then revised to create a chair, professorship, or research fund by July 1, 2019, commensurate with the principal balance.)</p>	<p>\$200,000.00</p>	<p>\$2,500,000.00</p>
<p>The Peggy A. Baird Agle Scholarship Fund (Is being established January 31, 2014, with gifts from Betty Jean and John Thomas Baird; used to support at least one 50% tuition and fee scholarship for undergraduate students admitted into the nursing program.)</p>	<p>\$150,000.00</p>	<p>\$150,000.00</p>
<p>Joseph A. Alutto and Carol L. Newcomb-Alutto International Scholarship Fund (Is being established January 31, 2014, with gifts from Joseph A. Alutto and Carol L. Newcomb-Alutto as part of the Joseph A. Alutto Global Leadership Initiative; used to provide one-time scholarships to undergraduate students enrolled in the Max M. Fisher College of Business to support critical action-based learning experiences around the world.)</p>	<p>\$111,957.55</p>	<p>\$250,000.00</p>

January 31, 2014 meeting, Board of Trustees

<p>Dr. Mabel G. Freeman Student Support Fund (Is being established January 31, 2014, with gifts from supporters of and the committee for the Freeman Challenge, friends and family of Dr. Freeman, and the founding donor, Dr. Mabel G. Freeman [BS 1966, MS 1975, PhD 1988]; during the founding donor's lifetime, to be administered in accordance with the guidelines for donor-advised funds; after the founding donor's death, used to provide a minimum of three non-renewable, need-based scholarships to students with an associate's degree transferring from a community college with the intention to complete a bachelor's degree, with preference given to candidates transferring from Columbus State Community College.)</p>	\$110,097.13	\$100,000.00
<p>Virginia Brown Chair Fund (Is being established January 31, 2014, with an estate gift from Virginia Brown and additional gifts from her husband, James Hankins; until the principal balance reaches the funding level required to establish a chair, used to further develop the Center for Epigraphical and Paleographical Studies' paleography program in the center; within six months of James Hankins' death [or sooner if funding permits], fund shall be revised to create a chair, professorship, or program support fund commensurate with the principal balance.)</p>	\$100,200.00	\$2,000,000.00
<p>William Knepper Memorial Scholarship Fund (Is being established January 31, 2014, with gifts from W. Ray Persons [JD 1978]; used to provide scholarships to students enrolled in the Michael E. Moritz College of Law.)</p>	\$100,000.00	\$100,000.00
<p>The Buckeye Foundation Dean's Innovation Fund (Is being established January 31, 2014, with gifts from The Buckeye Foundation; used at the discretion of the dean of the Max M. Fisher College of Business in accordance with the college's strategic plan.)</p>	\$80,000.00	\$100,000.00
<p>The Colonel John R. Knight Army ROTC Scholarship Fund (Is being established January 31, 2014, with a gift from Colonel John R. Knight, USA Ret. [BS 1967]; used to provide tuition and/or room and board scholarships with preference to sophomore, junior, or senior cadets enrolled in the Army ROTC program.)</p>	\$80,000.00	\$100,000.00
<p>The Tucker Ellis LLP Endowed Scholarship Fund in Law (Is being established January 31, 2014, with gifts from the Tucker Ellis law firm and numerous graduates of the Michael E. Moritz College of Law who practice in said firm; used to fund a scholarship for a student enrolled in the Michael E. Moritz College of Law who is in the top 50% of the admitted applicant pool; preference will be given to students who have lived in the geographic regions where the law firm has offices, including Cleveland, Los Angeles, San Francisco, and Denver.)</p>	\$67,300.00	\$50,000.00
<p>The Ohio State Fair Scholarship Fund (Is being established January 31, 2014, with gifts from the Ohio Expositions Commission in honor of Dr. and Mrs. Bobby Moser; used to support one four-year scholarship for an undergraduate student in the College of Food, Agricultural, and Environmental Sciences who is a resident of the state of Ohio.)</p>	\$60,000.00	\$50,000.00

January 31, 2014 meeting, Board of Trustees

<p>The David Frantz Fund in English (Is being established January 31, 2014, with gifts from friends, family, and colleagues of David Frantz [DHR 2011]; used at the discretion of the department chair to support programmatic priorities in the Department of English, including graduate and undergraduate student activities, community outreach and development initiatives; if the principal reaches the minimum funding level required at that time to establish a professorship or chair, the fund will be revised accordingly to provide a faculty position in the Department of English.)</p>	\$58,518.96	\$50,000.00
<p>Joe B. Williams Lung Cancer Research Fund (Is being established January 31, 2014, with gifts made in memory of Joe B. Williams from son-in-law and daughter, Patrick and Shannon Puhl of Hilliard, Ohio; Daniel S. and Kristianne M. Nelson of Galloway, Ohio; and from other donors; used to support lung cancer research at the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute to help eradicate the disease through improved prevention, treatments, and patient outcomes; support may be used for, but not limited to: research supplies, equipment, technology, personnel, lab space, fellowship research awards, costs of educational conferences and other training opportunities for fellows or students, and other activities required for high quality medical research.)</p>	\$58,040.00	\$50,000.00
<p>The Sharon Moore Endowed Fund (Is being established January 31, 2014, with gifts from Dr. Ann Hardisty Moore [BA 1975, MA 1979, PhD 1983]; used to provide students who are enrolled in the College of Social Work and are members of Mwanafunzi [the student chapter of the National Association of Black Social Workers, NABSW] with opportunities to present scholarly research at student symposia, meet other students, and represent The Ohio State University at a national level.)</p>	\$56,070.00	\$50,000.00
<p>The Daniel B. and Rita F. Waitzman Community Pharmacy Scholarship Fund (Is being established January 31, 2014, with gifts from Rita F. Waitzman, Jay L. Waitzman, Karen Waitzman Lazarow, and Steven H. Waitzman; used to provide scholarships for doctor of pharmacy candidates involved in the College of Pharmacy's Partner for Promotion program; candidates must demonstrate a passion and commitment to enhancing patient care provided in the community pharmacy setting through the development of a patient care service project during the Partner for Promotion program of that year, and exhibit the qualities of honesty, diligence, integrity, and compassion which personified Daniel Waitzman in his practice of pharmacy.)</p>	\$51,500.00	\$50,000.00
<p>Masser Family Sports Research and Program Endowment Fund (Is being established January 31, 2014, with gifts from Mark R. Masser [BA Political Science 1971] and Soneta "Sunny" L. Masser [BSSW 1969] of Columbus, Ohio; used to provide support to advance medical research, education, training, patient care, and community outreach programs at the OSU Sports Medicine Center at The Ohio State University Wexner Medical Center.)</p>	\$51,335.00	\$50,000.00

January 31, 2014 meeting, Board of Trustees

<p>The Daniel D. Kraft Family Men's Basketball Program Fund (Is being established January 31, 2014, with a gift from the Daniel D. Kraft Family, LLC, of Powell, Ohio; used to supplement the discretionary budget of the men's basketball team.)</p>	\$50,025.00	\$250,000.00
<p>Pat and Bobby Moser Family Study Abroad Scholarship Fund (Is being established January 31, 2014, with a gift from Pat and Bobby Moser; used to support scholarships for college-approved study abroad programs for undergraduate and graduate students.)</p>	\$50,001.00	\$50,000.00
<p>Dorion-Gray Endowment Fund (Is being established January 31, 2014, with gifts from Paula Dorion Gray and Robert Gray [BA 1971]; used to provide financial assistance for tuition and additional educational expenses for undergraduate students who have one or more children; donors prefer that the recipient's major reflect the top careers in the United States at the time the funds are awarded; donors desire that the scholarships be awarded with particular attention to, but not limited to, female students.)</p>	\$50,000.00	\$50,000.00
<p>Slovene Research Initiative Endowed Fund (Is being established January 31, 2014, with gifts from the Research Centre of the Slovenian Academy of Sciences and Arts; used to establish and fund a collaborative Slovene Research Initiative, which will include, but is not limited to: visiting scholar exchange, events and programs to promote the study of Slovenia and the region of central and southeastern Europe, and scholarly research and travel grants.)</p>	\$50,000.00	\$50,000.00
<p>Carolyn Arnold Williams Endowed Nursing Scholarship Fund (Is being established January 31, 2014, with gifts from Dr. Robert E. Williams and Mrs. Carolyn A. Williams; used to provide scholarship support to students enrolled in the College of Nursing; donors desire that the scholarships be awarded with particular attention to, but not limited to, students who were born in the state of Ohio.)</p>	\$50,000.00	\$100,000.00
<p>Dr. Robert E. Williams Endowed Dentistry Scholarship Fund (Is being established January 31, 2014, with gifts from Dr. Robert E. Williams and Mrs. Carolyn A. Williams; used to provide one-year scholarship(s) to students enrolled in the College of Dentistry; in odd numbered years, the recipient shall be an undergraduate student; in even numbered years, the recipient shall be a graduate student in the orthodontic program; donors desire that the scholarships be awarded with particular attention to, but not limited to, students who were born in the state of Ohio.)</p>	\$50,000.00	\$100,000.00
<p>Douglas Gula Endowed Scholarship Fund (Is being established January 31, 2014, with gifts from Dr. Douglas Gula [BS 1976] in honor of his parents Charles and Ann Gula, who provided their sons with unending support to realize their aspirations, dreams, and goals, and to achieve their life ambitions; used to provide need-based scholarship support for an undergraduate student who has expressed a desire to attend medical school at The Ohio State University.)</p>	\$33,250.00 (grandfathered)	\$25,000.00

January 31, 2014 meeting, Board of Trustees

College of Veterinary Medicine Class of 1958 Scholarship Fund (Is being established January 31, 2014, with gifts from members of the College of Veterinary Medicine Class of 1958 and friends of the college; used to provide scholarship support to students enrolled in the College of Veterinary Medicine who are pursuing their DVM degree.)	\$26,550.00 (grandfathered)	\$25,000.00
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Professor Ralf Rahwan Endowed Scholarship Fund (Is being established January 31, 2014, with gifts from friends, family, and colleagues in memory of Professor Rahwan; used to provide scholarship support to students enrolled in the College of Pharmacy.)	\$26,352.70 (grandfathered)	\$25,000.00
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Change in Description of Named Endowed Fund

Lawrence A. Brown Faculty Fellow Fund

Change in Name and Description of Named Endowed Fund

From: Gerald J. Hudec Scholarship Fund
To: The Gerald J. Hudec Endowment Fund for the College of Pharmacy

TOTAL	\$9,621,367.13	
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The Ann W. La Fontaine Cancer Research Endowment Fund

It is proposed that The Ann W. La Fontaine Cancer Research Endowment Fund be established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Ann W. La Fontaine (BS 1937).

The annual distribution from this fund shall be used to support cancer research at the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James) or The Ohio State University Comprehensive Cancer Center (OSUCCC), as approved by the chief executive officer of The James and the director of the OSUCCC, in consultation with the senior vice president for health sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chief executive officer and director.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the chief executive officer of The James, director of the OSUCCC, and senior vice president for health sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Ann W. La Fontaine Library Endowment Fund

It is proposed that The Ann W. La Fontaine Library Endowment Fund be established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Ann W. La Fontaine (BS 1937).

The annual distribution from this fund shall be used to purchase books, journals, and other library materials for supplies and equipment; for personnel resources, activities, and fees related to preservation of library materials; or for other purposes deemed beneficial by the director of University Libraries. This fund shall be administered by the director of University Libraries.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of University Libraries.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, if such purposes become unlawful, impracticable,

January 31, 2014 meeting, Board of Trustees

impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of University Libraries. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Ann W. La Fontaine Ophthalmology Research Fund

It is proposed that The Ann W. La Fontaine Ophthalmology Research Endowment Fund be established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Ann W. La Fontaine (BS 1937).

The annual distribution from this fund shall be used to support education and research programs in the field of ophthalmology, as recommended by the chair of the Department of Ophthalmology, in consultation with the dean of the College of Medicine and the senior vice president for health sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean and the senior vice president for health sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the chair of the Department of Ophthalmology, dean of the College of Medicine, and the senior vice president for health sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Sarah Elizabeth Lockwood Mohl Endowed Scholarship Fund in Medicine

It is proposed that the Sarah Elizabeth Lockwood Mohl Endowed Scholarship Fund in Medicine be established on January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with support from The Ohio State University Wexner Medical Center in memory of Sarah E. Lockwood Mohl.

The annual distribution from this fund shall provide scholarships to medical students in the College of Medicine who exemplify leadership achievements in academics and athletics. Recipients should have an MCAT score of 34+ (preferred) or GPA of 3.5+, as well as participation in high school or collegiate varsity team sports, preferably but not limited to men's baseball or women's tennis, softball, or soccer. Selection of recipients, and whether to offer a renewable scholarship to a given student, shall be made by the College of Medicine Scholarship Committee, in consultation with the dean and Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in

January 31, 2014 meeting, Board of Trustees

subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Medicine and the senior vice president for health sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Raymond Q. Armington Fund

It is proposed that the Raymond Q. Armington Fund be established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Raymond Q. Armington.

The annual distribution from this fund shall provide need-based scholarships for students pursuing a course of study in engineering. Scholarship recipients shall be selected by the dean of the College of Engineering or his/her designee, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Engineering. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

January 31, 2014 meeting, Board of Trustees

**Dr. Gary G. Koch and Mrs. Carolyn J. Koch Fellowship Fund
in the Interdisciplinary PhD Program in Biostatistics**

It is proposed that the Dr. Gary G. Koch and Mrs. Carolyn J. Koch Fellowship Fund in the Interdisciplinary PhD Program in Biostatistics be established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Gary G. Koch (BS 1962, MS 1963) and Mrs. Carolyn J. Koch.

Until December 31, 2025, unless the endowment is revised prior to that date, the annual distribution from this fund shall be used to supplement the *Gary and Carolyn Koch Student Fund in the Joint PhD Program in Biostatistics* (#313710), a current use fund set up by Dr. and Mrs. Koch to provide fellowships, scholarships, and research and travel funds for doctoral students. The annual distribution may be reinvested in the endowment principal at the discretion of the chairs of the Department of Statistics and Division of Biostatistics (representatives for the interdisciplinary PhD program in biostatistics).

If the fund's principal reaches \$1,000,000 on or prior to December 31, 2025, the Foundation agrees to submit a request to the University's Board of Trustees to revise the fund and establish a fellowship. The annual distribution shall be used to provide financial support to attract and retain students pursuing a PhD in biostatistics through the interdisciplinary PhD program in biostatistics, a cooperative effort between the Department of Statistics in the College of Arts and Sciences and the Division of Biostatistics in the College of Public Health. This endowment, with additional resources from the partnering departments and The Ohio State University Graduate School, will provide in-state tuition, benefits (including health insurance), and a stipend for one or more students during one (1) year of their graduate degree program. Recipients of the Koch Fellowship shall be selected by chairs of the Department of Statistics and Division of Biostatistics, in consultation with Student Financial Aid. The Koch Fellowship may be renewed for one (1) additional year at the discretion of the chairs of the Department of Statistics and Division of Biostatistics.

If the fund's principal does not reach \$1,000,000 on or prior to December 31, 2025, the Foundation agrees to submit a request to the University's Board of Trustees to revise the fund and establish the *Dr. Gary G. Koch and Mrs. Carolyn J. Koch Fund in the Interdisciplinary PhD Program in Biostatistics* to be used for student financial aid. Recipients shall be selected by chairs of the Department of Statistics and Division of Biostatistics, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of chairs of the Department of Statistics and Division of Biostatistics.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or their successors or designates, or (2) if such purposes become unlawful, impracticable,

January 31, 2014 meeting, Board of Trustees

impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult chairs of the Department of Statistics and Division of Biostatistics. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Mary Margaret Ackers Scholarship Fund

It is proposed that The Mary Margaret Ackers Scholarship Fund be established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the Mary Margaret Ackers Trust [William J. Sitterley (JD 1973), Trustee, and Sarah E. Sitterley, Trust Administrator].

The annual distribution from this fund shall provide at least one significant renewable scholarship to a student(s) who graduated from Berne Union High School of Ohio. Preference shall be given to students who are pursuing a career in nursing. Scholarship recipients shall be selected by Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of Student Financial Aid. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The David J. Baird Scholarship Fund

It is proposed that The David J. Baird Scholarship Fund be established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Betty Jean and John Thomas (BS 1958) Baird.

As the fund is able, the annual distribution shall be used to support at least one fifty percent (50%) tuition and fee academic scholarship and a study abroad scholarship at an equal amount as part of the Pat and Bobby Moser Scholars program. To qualify, candidates must be undergraduate students enrolled in the College of Food, Agricultural, and Environmental Sciences and demonstrate financial need. Candidates must be studying in the Department of Agricultural, Environmental, and Development Economics with preference for students majoring in agribusiness and applied economics, and/or studying in the Department of Horticulture and Crop Sciences with preference for

January 31, 2014 meeting, Board of Trustees

students majoring in sustainable plant systems with a specialization in agronomy. Recipients shall be selected by the college's scholarship selection committee, in consultation with Student Financial Aid. The scholarship is renewable for up to four years.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the vice president for agricultural administration and dean of the College of Food, Agricultural, and Environmental Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Dot the "i" Marching Band Endowment Fund

It is proposed that the Dot the "i" Marching Band Endowment Fund be established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from alumni and friends of The Ohio State University Marching Band.

The annual distribution from this fund shall be used to support The Ohio State University Marching Band. Expenditures from this fund shall be approved by the band's director.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of The Ohio State University Marching Band.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of The Ohio State University Marching Band. Modifications to endowed funds

January 31, 2014 meeting, Board of Trustees

shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Diane Nye and Michael Rayden Chair Fund in Innovative Cancer Research

It is proposed that the Diane Nye and Michael Rayden Chair Fund in Innovative Cancer Research be established on January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Diane Nye and Michael W. Rayden of New Albany, Ohio.

The annual distribution from this fund shall be reinvested in the fund's principal until October 2, 2018, unless the endowment is revised prior to that date. If the endowment's principal reaches \$2,000,000 prior to October 2, 2018, or the current minimum required between October 2, 2018, and October 2, 2019, the endowment shall be revised to the Diane Nye and Michael Rayden Chair in Innovative Cancer Research. The annual distribution shall be used at the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James) to support a chair position for a nationally or internationally recognized physician or PhD faculty member of the University with expertise in innovative research to advance cancer discoveries or novel treatments.

Appointment to the chair shall be made by the Board of Trustees of The Ohio State University, as recommended by the chief executive officer of The James and the director of the Comprehensive Cancer Center (CCC), by the senior vice president for health sciences, and by the dean of the College of Medicine (or dean of the respective college unit where appointee holds a faculty position). The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with intent of the donors, as well as the academic and research standards of the University.

If on July 1, 2019, the endowment's principal is less than the amount required to establish an endowed chair, but is sufficient to establish an endowed professorship, the University agrees to revise the endowment to be used for the same purpose as chair described above.

If on July 1, 2019, the endowment's principal is not sufficient to establish an endowed professorship or chair, the University agrees to revise the endowment to the Diane Nye and Michael Rayden Fund in Innovative Cancer Research (research fund) to be used for innovative cancer research projects at the discretion of the chief executive officer of The James and director of the CCC. If, in the future, the endowment's principal reaches the current minimum required funding level for an endowed chair or professorship, the endowment may be revised accordingly.

Upon establishment of the chair or professorship (or research fund if after October 2, 2018), any unused distribution from the endowment shall be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chief executive officer of The James and director of the CCC.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor(s) named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the chief

January 31, 2014 meeting, Board of Trustees

executive officer of The James, the director of the CCC, the dean of the College of Medicine, and the senior vice president for health sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Peggy A. Baird Agle Scholarship Fund

It is proposed that The Peggy A. Baird Agle Scholarship Fund be established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Betty Jean and John Thomas (BS 1958) Baird.

As the fund is able, the annual distribution shall be used to support at least one fifty percent (50%) tuition and fee scholarship for undergraduate students admitted into the nursing program. The scholarship is renewable for up to three years. Recipients shall be selected by the College of Nursing's scholarship selection committee, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Nursing. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Joseph A. Alutto and Carol L. Newcomb-Alutto International Scholarship Fund

It is proposed that the Joseph A. Alutto and Carol L. Newcomb-Alutto International Scholarship Fund be established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Joseph A. Alutto and Carol L. Newcomb-Alutto as part of the Joseph A. Alutto Global Leadership Initiative.

The annual distribution from this fund shall provide one-time scholarships to undergraduate students enrolled in the Max M. Fisher College of Business to support critical action-based learning experiences around the world. Recipients shall be selected by the Office of Global Business at the college, in consultation with Student Financial Aid and shall be known as "Newcomb-Alutto International Scholars."

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the

January 31, 2014 meeting, Board of Trustees

criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Max M. Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the Max M. Fisher College of Business. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Dr. Mabel G. Freeman Student Support Fund

It is proposed that the Dr. Mabel G. Freeman Student Support Fund be established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from supporters of and the committee for the Freeman Challenge, friends and family of Dr. Freeman, and the founding donor, Dr. Mabel G. Freeman (BS 1966, MS 1975, PhD 1988).

During the founding donor's lifetime, this fund shall be administered in accordance with the guidelines for donor-advised funds approved by the Board of Directors of The Ohio State University Foundation.

After the death of the founding donor, the annual distribution from this fund shall be used to provide a minimum of three non-renewable, need-based scholarships to students transferring from a community college, preferably Columbus State Community College, to the Columbus campus of The Ohio State University. Scholarship recipients will have an associate's degree, with the intention to complete a bachelor's degree, and shall be selected by Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the

January 31, 2014 meeting, Board of Trustees

purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of Student Financial Aid. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Virginia Brown Chair Fund

It is proposed that the Virginia Brown Chair Fund in the Center for Epigraphical and Palaeographical Studies be established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Virginia Brown and additional gifts from her husband, James Hankins.

Professor Virginia Brown, who was the world's foremost authority on Beneventan script, made a lasting impact on the Center for Epigraphical and Palaeographical Studies (Center) at The Ohio State University (University) from the Center's inception in 1992. She enthusiastically supported the Center's research and teaching agenda while inspiring students and faculty alike.

Until the fund's principal balance reaches the funding level required to establish a chair, the annual distribution from this fund shall be used to further develop the paleography program in the Center as determined by its director.

If the fund's principal balance reaches \$2,000,000 by December 31, 2018, or the level required to establish an endowed chair after December 31, 2018, the annual distribution shall be used to support a chair position in the Center. A search committee shall identify candidates for the chair position, and the executive dean of the College of Arts and Sciences shall make recommendations to the provost and the University's Board of Trustees for the appointment. The term of the chair will be determined at the time of appointment and performance in the position will be reviewed annually. The activities of the chair shall be reviewed no less than every four years by the executive dean to determine compliance with the intent of the donor. An individual may be reappointed to the chair based upon positive performance evaluations and the recommendation of the executive dean of the College of Arts and Sciences to the provost and the University's Board of Trustees.

If the fund's principal balance is not sufficient to establish an endowed chair six months after the death of James Hankins, but is sufficient to establish an endowed professorship, the Foundation agrees to submit a request to the University's Board of Trustees to revise the *Virginia Brown Chair Fund* to the *Virginia Brown Professorship* designated to the Center for Epigraphical and Palaeographical Studies. If the fund's principal balance is not sufficient to establish an endowed chair or professorship six months after the death of James Hankins, the Foundation agrees to submit a request to the University's Board of Trustees to revise the *Virginia Brown Chair Fund* to the *Virginia Brown Fund* designated to the Center for Epigraphical and Palaeographical Studies to be used to further develop the paleography program in the Center at the discretion of the Center's director.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive dean of the College of Arts and Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of

January 31, 2014 meeting, Board of Trustees

Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the executive dean of the College of Arts and Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

William Knepper Memorial Scholarship Fund

It is proposed that the William Knepper Memorial Scholarship Fund be established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from W. Ray Persons (JD 1978).

The annual distribution from this fund shall provide scholarships to students enrolled in the Michael E. Moritz College of Law. Scholarship recipients shall be selected by the dean or appointee, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Michael E. Moritz College of Law.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the Michael E. Moritz College of Law. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Buckeye Foundation Dean's Innovation Fund

It is proposed that The Buckeye Foundation Dean's Innovation Fund be established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from The Buckeye Foundation.

The annual distribution from this fund shall be used at the discretion of the dean of the Max M. Fisher College of Business in accordance with the college's strategic plan.

January 31, 2014 meeting, Board of Trustees

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Max M. Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the Max M. Fisher College of Business. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Colonel John R. Knight Army ROTC Scholarship Fund

It is proposed that The Colonel John R. Knight Army ROTC Scholarship Fund be established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Colonel John R. Knight, USA Ret., (BS 1967).

The annual distribution from this fund shall be used to provide tuition and/or room and board scholarships with preference to sophomore, junior, or senior cadets enrolled in the Army ROTC program. Recipients will be selected by the professor of military science and staff on an annual basis. The fund will be administered by the Department of Military Science, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the appropriate college dean, school director, department chairperson, or program administrative officer. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

January 31, 2014 meeting, Board of Trustees

The Tucker Ellis LLP Endowed Scholarship Fund in Law

It is proposed that Tucker Ellis LLP Endowed Scholarship Fund in Law be established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Tucker Ellis law firm and numerous graduates of the Michael E. Moritz College of Law who practice in said firm.

The annual distribution from this fund shall be used to fund a scholarship for a student enrolled in the Michael E. Moritz College of Law who is in the top 50% of the admitted applicant pool. Preference will be given to students who have lived in the geographic regions where the law firm has offices, including Cleveland, Los Angeles, San Francisco, and Denver. If the firm expands into other geographic areas, those metropolitan areas should also be included in this geographic preference request. Scholarship recipients shall be selected by the college's Student Financial Aid office, in consultation with the University's Student Financial Aid office. The name of the fund and/or scholarship may be changed in the event the name of the law firm changes as a result of a merger, acquisition, or otherwise.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the Michael E. Moritz College of Law. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Ohio State Fair Scholarship Fund

It is proposed that The Ohio State Fair Scholarship Fund be established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the Ohio Expositions Commission in honor of Dr. and Mrs. Bobby Moser.

The annual distribution from this fund shall be used to support one four-year scholarship for an undergraduate student in the College of Food, Agricultural, and Environmental Sciences as part of the Pat and Bobby Moser Scholars program. Eligible students must be residents of the state of Ohio. Scholarship recipients shall be selected by the college's scholarship selection committee, in accordance with guidelines and procedures established by the dean of the college or his/her designee for scholarship administration, and in consultation with Student Financial Aid.

January 31, 2014 meeting, Board of Trustees

As sufficient funds are available, this scholarship may support more than one student provided each student receives an award equivalent to at least twenty-five percent of his/her tuition.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Food, Agricultural, and Environmental Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The David Frantz Fund in English

It is proposed that The David Frantz Fund in English be established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends, family, and colleagues of David Frantz (DHR 2011).

The annual distribution from this fund shall be used at the discretion of the department chair to support programmatic priorities in the Department of English, including graduate and undergraduate student activities, community outreach, and development initiatives.

If the endowment principal reaches the minimum funding level required at that time to establish a professorship or chair, the fund will be revised accordingly to provide a faculty position in the Department of English. The holder of the position could be in any field designated by the department, the only stipulation being that the holder of the position should have some engagement with undergraduate students. The holder of the position shall be appointed by the University's Board of Trustees, as recommended and approved by the executive dean of the College of Arts and Sciences. The activities of the holder shall be reviewed no less than every four years by the executive dean to determine compliance with the intent of the donors, as well as the academic standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful,

January 31, 2014 meeting, Board of Trustees

provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the executive dean of the College of Arts and Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Joe B. Williams Lung Cancer Research Fund

It is proposed that the Joe B. Williams Lung Cancer Research Fund be established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts made in memory of Joe B. Williams from son-in-law and daughter, Patrick and Shannon Puhl of Hilliard, Ohio; Daniel S. and Kristianne M. Nelson of Galloway, Ohio; and from other donors.

The annual distribution from this fund shall support lung cancer research at the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James) to help eradicate the disease through improved prevention, treatments, and patient outcomes. Support may be used for, but not limited to: research supplies, equipment, technology, personnel, lab space; fellowship research awards; costs of educational conferences and other training opportunities for fellows or students; and other activities required for high quality medical research. Allocation of distribution shall be made at the recommendation and approval of the chief executive officer of The James and director of the Comprehensive Cancer Center (CCC), in consultation with the senior vice president for health sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chief executive officer and director.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the chief executive officer of The James, the director of the CCC, and the senior vice president for health sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Sharon Moore Endowed Fund

It is proposed that The Sharon Moore Endowed Fund be established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Ann Hardisty Moore (BA 1975, MA 1979, PhD 1983).

The annual distribution from this endowed fund shall provide students who are enrolled in the College of Social Work and are members of Mwanafunzi (the student chapter of the National Association of Black Social Workers, NABSW) with opportunities to present scholarly research at student symposia, meet other students, and represent The Ohio State University at a national level. Expenses shall be approved by the dean of the

January 31, 2014 meeting, Board of Trustees

College of Social Work and may include travel expenses, registration fees, and other expenses related to the national NABSW annual conferences.

In the event that funding cannot be used as stated above, the donor requests that the distribution provide tuition support for a student who is enrolled in the College of Social Work and is a member of Mwanafunzi. Recipients shall be selected by the college's scholarship selection committee, in consultation with Student Financial Aid.

If the Mwanafunzi student organization ceases to exist, it is the donor's desire that the annual distribution be awarded with particular attention to, but not limited to, African Americans or other underrepresented groups.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Social Work.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Social Work. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Daniel B. and Rita F. Waitzman Community Pharmacy Scholarship Fund

It is proposed that The Daniel B. (BS 1943) and Rita F. Waitzman Community Pharmacy Scholarship Fund be established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Rita F. Waitzman, Jay L. Waitzman, Karen Waitzman Lazarow, and Steven H. Waitzman.

Daniel Waitzman was a graduate of The Ohio State University College of Pharmacy, Class of 1943, and had a distinguished career in pharmacy, spanning over sixty years. He was the owner of Daniel's Pharmacy at Main and Ohio in Columbus, where he served his community for fifty years. He was president of the Academy of Pharmacy of Central Ohio, and was the recipient of numerous awards in pharmacy, including the Bowl of Hygeia Award. Mr. Waitzman had a deep and abiding loyalty to the College of Pharmacy. He was an Honorary Lifetime Member of The Ohio State University College of Pharmacy Alumni Society Board of Governors, and was in the first group of recipients to receive the college's Distinguished Alumni Award. In 1970, he established, together with his sister Beatrice Grossman and cousin Milton Goldberg, the Leo C. Waitzman Memorial Scholarship Award. In order to honor Daniel Waitzman's contribution to pharmacy, and his lasting impact on the many people who loved him, the Waitzman family is now pleased to establish a student scholarship award within The Ohio State University College of Pharmacy in his memory.

January 31, 2014 meeting, Board of Trustees

The annual distribution from this fund shall be used to provide scholarships for doctor of pharmacy candidates involved in the College of Pharmacy's Partner for Promotion program. The scholarships are awarded to student(s) who: 1) demonstrate a passion and commitment to enhancing patient care provided in the community pharmacy setting, through the development of a patient care service project during the Partner for Promotion program of that year, and 2) exhibit the qualities of honesty, diligence, integrity, and compassion that personified Daniel Waitzman in his practice of pharmacy. The recipients will be selected by the dean of the College of Pharmacy, in consultation with the director of Partner for Promotion and Student Financial Aid. Should the Partner for Promotion program be discontinued, funds shall be awarded to students meeting these same criteria serving in other community pharmacy rotations provided by the College of Pharmacy.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be (1) held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or (2) reinvested in the endowment principal at the discretion of the dean of the College of Pharmacy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the appropriate University official(s). Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Masser Family Sports Research and Program Endowment Fund

It is proposed that the Masser Family Sports Research and Program Endowment Fund be established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Mark R. Masser (BA Political Science 1971) and Soneta "Sunny" L. Masser (BSSW 1969) of Columbus, Ohio.

The annual distribution from this fund shall provide support to advance medical research, education, training, patient care, and community outreach programs at the OSU Sports Medicine Center at The Ohio State University Wexner Medical Center. Funds shall be allocated and approved by the director of the OSU Sports Medicine Center, in consultation with the dean of the College of Medicine and the senior vice president for health sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the OSU Sports Medicine Center.

January 31, 2014 meeting, Board of Trustees

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor(s) named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of OSU Sports Medicine Center, dean of the College of Medicine, and the senior vice president for health sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Daniel D. Kraft Family Men's Basketball Program Fund

It is proposed that The Daniel D. Kraft Family Men's Basketball Program Fund be established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the Daniel D. Kraft Family, LLC, of Powell, Ohio.

The annual distribution from this fund shall supplement the discretionary budget of the men's basketball team. Expenditures shall be recommended by the coach of the men's basketball team and approved by the director of athletics or his/her designee.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of the Department of Athletics. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Pat and Bobby Moser Family Study Abroad Scholarship Fund

It is proposed that the Pat and Bobby Moser Family Study Abroad Scholarship Fund be established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Pat and Bobby Moser of Dublin, Ohio.

The annual distribution from this fund shall be used to support scholarships for college-approved study abroad programs for undergraduate and graduate students as part of the Pat and Bobby Moser Scholars program.

Scholarship recipients shall be selected by the college's scholarship selection committee, in accordance with guidelines and procedures established by the dean of the college or

January 31, 2014 meeting, Board of Trustees

his/her designee for scholarship administration, and in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean, director, or appropriate University official. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Dorion-Gray Endowment Fund

It is proposed that the Dorion-Gray Endowment Fund be established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Paula Dorion Gray and Robert Gray (BA 1971).

The annual distribution from this fund shall be used to provide financial assistance for tuition and additional educational expenses for undergraduate students who have one or more children. It is the donors' preference that the recipients major reflect the top careers in the United States at the time the funds are awarded. It is the donors' desire that the scholarships be awarded with particular attention to, but not limited to, female students. Scholarship recipients shall be selected by Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or

January 31, 2014 meeting, Board of Trustees

wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of Student Financial Aid. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Slovene Research Initiative Endowed Fund

It is proposed that the Slovene Research Initiative Endowed Fund be established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Research Centre of the Slovenian Academy of Sciences and Arts (ZRC SAZU).

The annual distribution from this fund shall be used to establish and fund a collaborative Slovene Research Initiative, which will include but is not limited to: visiting scholar exchange; events and programs to promote the study of Slovenia and the region of central and southeastern Europe; and scholarly research and travel grants. Expenditures from this fund shall be approved by the director of the Center for Slavic and East European Studies.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Center for Slavic and East European Studies.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of the Center for Slavic and East European Studies. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Carolyn Arnold Williams Endowed Nursing Scholarship Fund

It is proposed that the Carolyn Arnold Williams Endowed Nursing Scholarship Fund be established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Dr. Robert E. Williams and Mrs. Carolyn A. Williams.

The annual distribution from this fund shall be used to provide scholarship support to students enrolled in the College of Nursing. It is donors' desire that the scholarships be awarded with particular attention to, but not limited to, students who were born in the state of Ohio. Recipients shall be selected by the scholarship committee of the College of Nursing, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the

January 31, 2014 meeting, Board of Trustees

criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be (1) held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or (2) reinvested in the endowment principal at the discretion of the dean of the College of Nursing.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Nursing. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Dr. Robert E. Williams Endowed Dentistry Scholarship Fund

It is proposed that the Dr. Robert E. Williams Endowed Dentistry Scholarship Fund be established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Dr. Robert E. Williams and Mrs. Carolyn A. Williams.

The annual distribution from this fund shall be used to provide one-year scholarship(s) to students enrolled in the College of Dentistry. In odd numbered years, the recipient shall be an undergraduate student. In even numbered years, the recipient shall be a graduate student in the orthodontic program. It is the donors' desire that the scholarships be awarded with particular attention to, but not limited to, students who were born in the state of Ohio. Recipients shall be selected by the scholarship committee of the College of Dentistry, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be (1) held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or (2) reinvested in the endowment principal at the discretion of the dean of the College of Dentistry.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable

January 31, 2014 meeting, Board of Trustees

purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Dentistry. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Douglas Gula Endowed Scholarship Fund

It is proposed that the Douglas Gula Endowed Scholarship Fund be established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Douglas Gula (BS 1976) in honor of his parents Charles and Ann Gula, who provided their sons with unending support to realize their aspirations, dreams, and goals, and to achieve their life ambitions.

The annual distribution from this fund shall provide need-based scholarship support for an undergraduate student who has expressed a desire to attend medical school at The Ohio State University. Qualified students must complete a nationally approved needs analysis document annually, such as the Free Application for Federal Student Aid (FAFSA). Scholarship recipients shall be selected by Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult of the director of Student Financial Aid. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

College of Veterinary Medicine Class of 1958 Scholarship Fund

It is proposed that the College of Veterinary Medicine Class of 1958 Scholarship Fund be established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from members of the College of Veterinary Medicine Class of 1958 and friends of the college.

The annual distribution from this fund shall provide scholarship support to students enrolled in the College of Veterinary Medicine who are pursuing their DVM degree. Recipients shall be selected by the college's scholarship committee, in consultation with the dean and Student Financial Aid.

January 31, 2014 meeting, Board of Trustees

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Veterinary Medicine. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Professor Ralf Rahwan Endowed Scholarship Fund

It is proposed that the Professor Ralf Rahwan Endowed Scholarship Fund be established January 31, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends, family, and colleagues in memory of Professor Rahwan.

The annual distribution from this fund shall provide scholarship support to students enrolled in the College of Pharmacy. Recipients shall be selected by the college's scholarship committee, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be (1) held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or (2) reinvested in the endowment principal at the discretion of the dean of the College of Pharmacy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Pharmacy. Modifications to endowed funds shall be approved

January 31, 2014 meeting, Board of Trustees

by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Lawrence A. Brown Faculty Fellow Fund

The Geography Faculty Fellow Fund was established February 1, 2002, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from alumni, faculty, and friends of the Department of Geography. The name and description were revised September 23, 2005. The description is being further revised on January 31, 2014.

The annual distribution from this fund shall be used to support one-year designations as a Lawrence A. Brown Faculty Fellow. These proceeds are to enhance the scholarship of the fellow(s), but not to augment that person's salary. Awards not expended within two years following such designation may be recalled at the discretion of the chairperson of the Department of Geography. The chairperson of the Department of Geography will appoint a faculty committee to solicit and review proposals from current tenure-eligible members of the geography faculty at The Ohio State University. The selection of fellows will be made by the department chairperson. The guiding consideration in selecting recipients should be the extent to which the designation would make a significant difference in the professional development of the fellow. Hence, a particular individual may be designated as a Lawrence A. Brown Faculty Fellow more than once, although successive year appointments are not anticipated.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chair of the Department of Geography, in consultation with the executive dean of the College of Arts and Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the chair of the Department of Geography and the executive dean of the College of Arts and Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Gerald J. Hudec Endowment Fund for the College of Pharmacy

The Gerald J. Hudec Scholarship Fund was established October 29, 2009, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Gerald "Jerry" J. Hudec (BSP Pharm 1967, *cum laude*) of San Diego, California. The name and description are being revised on January 31, 2014.

The annual distribution from this fund shall be used at the discretion of the dean of the College of Pharmacy to equally support the graduate programs (PhD and MS students) and the PharmD program. The distribution may not be used to solicit additional gifts.

January 31, 2014 meeting, Board of Trustees

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Pharmacy. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

(APPENDIX XXIV)

Martha Garland

Martha Garland has dedicated herself to The Ohio State University for nearly 40 years, starting with her arrival at the university as a doctoral candidate in 1971. Since then, she has built a storied career as a senior administrator, demonstrating a lifelong commitment to higher education and an unwavering dedication to undergraduate students. During her time at Ohio State, she served in a variety of roles, from academic advisor to professor in history to associate director of continuing education. In 1997, she was appointed vice provost for undergraduate studies, a position that allowed her to oversee all aspects of undergraduate education, from admissions to graduation.

Dr. Garland has been a prominent advocate for Ohio State students in ensuring they receive a first-rate educational experience. During her career, she was involved in developing many student-focused initiatives, including the First Year Experience program and the Office of Undergraduate Research. She has served on the University Senate and numerous other committees, including co-chairing the Committee on the Undergraduate Experience, which explored all aspects of the student experience and recommended sweeping changes.

John B. “Jay” Gerlach, Jr.

Jay Gerlach is known throughout Columbus for his inspirational philanthropy and volunteerism. His outstanding character and generosity have helped shape the future of The Ohio State University. Since graduating from Ohio State in 1976, Mr. Gerlach has steadily increased his personal involvement with the university, where his service has been described as “diverse” and “vigorous.” He has supported family funds in neurology and cardiovascular research and has contributed generously to Fisher College of Business, Richard M. Ross Heart Hospital, cancer and wetlands research, athletics and the renovation of the William Oxley Thompson Memorial Library.

Despite his significant responsibilities as chairman and CEO of Lancaster Colony Corporation, a manufacturer and marketer of consumer products, Mr. Gerlach provides highly engaged leadership to many Ohio State groups. Since 1997, he has been a member of the university’s Foundation Board of Directors. He also serves on the Fisher College of Business Dean’s Advisory Council and the Ross Heart Hospital Board, and he played major roles in developing the *Affirm Thy Friendship* and *But for Ohio State* campaigns.

William G. “Bill” Lowrie

Born to a Great Lakes seaman in Painesville, Ohio, Bill Lowrie learned at a young age the importance of hard work, dedication, and loyalty. Those values led to his successful 33-year career at Amoco, one of the world’s largest petroleum companies, and to his longtime support of The Ohio State University. Mr. Lowrie joined Amoco in 1966, after graduating from Ohio State with a bachelor’s degree in chemical engineering. He worked his way through the ranks, ultimately becoming deputy CEO. Throughout his demanding career, Mr. Lowrie has remained a dedicated supporter of his alma mater, particularly the Department of Chemical and Biomolecular Engineering which carries his name.

Since the early '80s, he has provided leadership on a variety of Ohio State committees, as well as significant financial contributions. In 2009, he made a transformative \$17 million commitment to support the construction of the Koffolt Laboratories in the Chemical and Biomolecular Engineering and Chemistry Building (opening in 2014), the creation of a professorship and an endowed chair, and enhancement of education and research initiatives. He chairs the university’s Foundation Board of Directors, and has received numerous awards, including the Alumni Association’s Alumni Medalist Award, the College of Engineering’s Distinguished Alumnus Award, and the college’s highest honor – the Benjamin G. Lamme Meritorious Achievement Medal.

Dan D. Sandman

Dan Sandman, a highly successful attorney, has been a tireless ambassador for The Ohio State University's Moritz College of Law since he received his JD in 1973. As a volunteer, mentor, and donor, he devotes much time and energy to ensuring that Moritz remains a premier law school. Since 1994, he has served on Moritz's National Council. He also is a member of the college's *But for Ohio State* Campaign Committee and served as a distinguished practitioner in residence in business law. He has made significant contributions to the Robert K. Barton Memorial Fund, which supports scholarships for law students interested in golf, and created the Dan D. and Bonnie A. Sandman Fund to support Moritz's Center for Interdisciplinary Law and Policy Studies.

Mr. Sandman's involvement stretches beyond the halls of Moritz. As a former Evans Scholar, he committed \$1 million to help build Ohio State's Hamilton House for the Evans Scholars Program. He also served on the Alumni Association's Board of Directors for five years, playing key roles in recruiting Archie Griffin as the association's leader and in bringing the association into closer partnership with the university.

Daniel "Dan" Shapiro

Professor Emeritus Dan Shapiro's relationship with The Ohio State University started more than 40 years ago, when he attended the Ross Mathematics Program as a high school student in the 1960s. He returned to the university in 1974 to begin his career as a faculty member in the Department of Mathematics. Since that time, he has served as the vice chair for lower division studies and as the department's point person for the complex task of converting the mathematics curriculum from quarters to semesters.

Mr. Shapiro's most prominent role has been as director of the Ross Mathematics Program since 2000. As the most prestigious summer mathematics program in the country, the Ross Program brings great visibility to Ohio State. It counts among its alumni some of the top mathematicians in the world, including faculty members at Harvard, MIT, and Princeton. Mr. Shapiro had served as an instructor for the program since 1985, and as director he has worked tirelessly – securing additional funding and recruiting top students and lecturers – to ensure the program's continued vitality.

Mac A. Stewart

Mac Stewart devoted his professional life to improving the delivery of educational services for the socioeconomically deprived and culturally different students in post-secondary institutions. In his former positions at The Ohio State University as vice provost for the Office of Minority Affairs, dean of University College, and special assistant to the president for diversity, he was essential in promoting the creation of a diverse student, faculty, and staff population. Under his leadership, Ohio State moved from a place of turmoil in the 1970s to a place where diversity is expected and valued.

Mr. Stewart is a scholar, a national leader in his field, and an admired academic administrator. Even in retirement, he is called upon regularly to consult with organizations about best diversity practices. He served on more than 30 committees at Ohio State, including two presidential search committees, University Senate, and the Council of Deans. In 2005, he created the Todd Bell National Resource Center for the African American Male, a unique center that has received national acclaim for addressing critical issues that impact the quality of life for African American males.

Robert J. "Bob" Weiler, Sr.

Bob Weiler is chairman of the board of the Robert Weiler Company, a full-service commercial real estate firm, and holds two degrees from The Ohio State University. He has a long history of involvement with Ohio State, making his first gift to the university in 1959. Since then, he and his wife, Missy, have given more than \$2 million to Ohio State. In 2004, they established the Robert Weiler MBA Scholarship Fund at Fisher College of Business, and he has graciously provided rent-free housing for Ohio State MBA students. They also created the Robert and Missy Weiler Scholarship Fund in the College of

January 31, 2014 meeting, Board of Trustees

Education and Human Ecology, which supports students with financial need who are majoring in urban education.

In addition to his generous philanthropy, Mr. Weiler also serves as an adjunct faculty member at the Moritz College of Law, and frequently speaks to student groups at Moritz and Fisher. He was honored in 2002 with the Fisher College of Business Community Service Alumni Award. He began serving on the university's Foundation Board of Directors in 2012. He also has served as president of the Columbus Board of Education and assisted in the creation of the "I Know I Can" college access program.

(APPENDIX XXV)

Project Data Sheet for Board of Trustees Approval

Stadium – Waterproofing and Concrete Repair

OSU-120322

Project Location: Ohio Stadium

812,422 GSF

• **approval requested and amount**

	Orig.	Incr.	Total
design/construction	\$4.3M	\$0.5M	\$4.8M

• **project budget**

construction w/contingency	\$4.3M
other costs (fees, etc.)	\$0.5M
total project budget	\$4.8M

• **funding sources**

auxiliary funds

• **project schedule**

BoT approval	06/12
design	07/12 – 12/13
construction	01/14 – 08/14



• **project scope**

- remove and replace the existing waterproofing membrane; remove and replace the expansion joint seals and sealants; perform concrete repairs on A-Deck
- this project will begin in early 2014 and complete before the 2014 football season
- this project will use the CM at Risk delivery method

• **approval requested**

- approval is requested to increase contracts by \$0.5M, bringing to the total project cost from \$4.3M to \$4.8M
- after removing the existing waterproofing membrane, additional work to level the surface of the concrete is required to ensure the performance and guarantee of the new membrane

• **project team**

University project manager:	Cihangir Calls
AE/design architect:	Osborn Engineering Company
CM at Risk	Barton Malow Company

(APPENDIX XXVI)

BACKGROUND

The North Residential District Transformation (NRDT) project, which supports the university's Second-Year Transformational Experience Program, is underway. Eleven buildings will be demolished, and eleven replacements constructed. The result will be approximately 3,200 net new beds, along with new dining and recreational facilities for students. Physical Planning and Real Estate is providing support for the NRDT project, including the release of old easements and execution of new ones.

In the 1960s and 1970s the alleys (Joe, Poe, Frambes, etc.) located within the NRDT boundaries were vacated and the City of Columbus reserved utility rights during the vacation process. As part of the NRDT project, OSU is asking the City to release all old alley corridor rights and execute new easements where appropriate. The benefit to the university will be a clear delineation of easement boundaries, use conditions, and restoration obligations that are not currently defined by the City's reservation of rights.

At this stage of design, staff has identified a 66-inch combined sanitary sewer that will require a new easement. The portion of the sewer located within the NRDT project is located along what was previously Frambes Avenue and is part of the system that provides sewer service to residential areas east of High Street. The City is amenable to releasing the rights it reserved when Frambes Avenue was vacated, provided that it receives a perpetual easement for sanitary sewer in return.

The monetary consideration for the proposed perpetual easement is \$1.00. The easement will be 20-feet wide and comprise 0.685 acres. The City of Columbus will be responsible for all maintenance and operation of the sanitary sewer line within the easement area.

This action is being brought before the Board of Trustees because easements for terms greater than 25 years require Board approval.



Prepared By: A. Minner
 1/31/2013
 Board of Trustees Meeting

**Perpetual Sanitary Sewer Easement Between
 The Ohio State University and The City of Columbus
 North Residential District Transformation
 Columbus, Ohio**

Physical Planning
 and Real Estate
 1680 Neil Avenue
 Suite 200, McCracken
 Columbus, OH 43210



THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND SEVENTY-FOUR
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, April 3-4, 2014

The Board of Trustees met on Thursday, April 3 at Prior Hall, and Friday, April 4, 2014, at Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

April 4, 2014 meeting, Board of Trustees

The Chairman, Mr. Schottenstein, called the meeting of the Board of Trustees to order on Thursday, April 3, 2014 at 12:32pm.

Present: Robert H. Schottenstein, Chairman, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, Janet B. Reid, William G. Jurgensen, Jeffrey Wadsworth, Timothy P. Smucker, Alex Shumate, Cheryl L. Krueger, Brent R. Porteus, Erin P. Hoeflinger, Benjamin T. Reinke, Stacie E. Seger, G. Gilbert Cloyd, Corbett A. Price, and Alan VanderMolen.

Mr. Schottenstein:

Good afternoon. I would like to convene the meeting of the Board of Trustees and ask the Secretary to note the attendance.

Dr. Thompson:

A quorum is present, Mr. Chairman.

Mr. Schottenstein:

I hereby move that the Board recess into Executive Session to discuss personnel matters regarding the appointment of a public official.

May I have a Second?

Upon motion of Mr. Schottenstein, seconded by Dr. Wadsworth, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Schottenstein, Brass, Ratner, Marbley, Kass, Reid, Jurgensen, Wadsworth, Kellogg, Smucker, Shumate, Krueger, Gasser, Porteus, and Hoeflinger.

Dr. Thompson:

Motion carries, Mr. Chairman.

Mr. Schottenstein:

We are recessed.

The Chairman, Mr. Schottenstein, called the meeting of the Board of Trustees to order on Friday, April 4, 2014 at 9:36am.

Present: Robert H. Schottenstein, Chairman, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, Janet B. Reid, William G. Jurgensen, Jeffrey Wadsworth, Timothy P. Smucker, Alex Shumate, Cheryl L. Krueger, Brent R. Porteus, Erin P. Hoeflinger, Benjamin T. Reinke, Stacie E. Seger, G. Gilbert Cloyd, Corbett A. Price, and Alan VanderMolen.

Mr. Schottenstein:

Good morning. We would like to reconvene the meeting of the Board of Trustees and ask our Secretary, Blake Thompson, to note the attendance.

Dr. Thompson:

A quorum is present, Mr. Chairman.

April 4, 2014 meeting, Board of Trustees

Mr. Schottenstein:

Thank you. So that we are able to conduct the business of this meeting in an orderly fashion, I would ask that the ringers on all cell phones and other communication devices be turned off at this time, and I would ask that all members of the audience observe rules of decorum proper to conducting the business at hand.

The minutes of the January meeting were distributed to all members of the Board and unless there were any additions or corrections, those minutes will stand approved as distributed.

It is now my pleasure to call on our student trustee, Stacie Seger, for the Student Recognition Awards. Stacie.

STUDENT RECOGNITION AWARDS

Ms. Seger:

Thank you, Chairman Schottenstein. I would like to invite my three students to join me.

I would first like to recognize Andrew Keaster from the College of Medicine. Andrew exemplifies the key attributes of a great professional student, with a notable emphasis on service to the community. During his undergraduate career at Missouri State University, Andrew served as a medical assistant for a semester at an HIV clinic in South Africa and volunteered over 200 hours annually to other organizations.

Since joining the Ohio State family, Andrew has only furthered his commitment to service. He has been an HIV test counselor for the AID Resource Center of Ohio since his first year, while also serving as the vice president of the International Health Interest Group. In the summer after his first year, Andrew competed for and received funding for an R25 grant to work with the Qingdao Red Cross, providing health care at free clinics in rural Chinese townships. He was the Student Coordinator of the Asian Free clinic during his second year, the president of the LGBT and Allies student group, and also participated as a tutor in the newly formed Peer Education Resource Elective, a group that provides academic support for students, by students. During his second year, he also volunteered at the Somali Health Initiative in Education, also known as SHINE, and served as a student member of the Admissions Committee. During Andrew's third year, he served as a class representative to the LCME (Liaison Committee on Medical Education) Student Report committee and chaired the Student Analysis Subcommittee. His peers have recognized his long service to the community by electing him to the Gold Humanism Honor Society. In 2012, Andrew received The Ohio State University Student Award for Excellence in Community Service.

For his fourth year at Ohio State, Andrew participated in a week-long provision of medical care to the underserved in Honduras last December. He also spent the first two months of this year in southwest Kenya as a part of his international rotations.

With his nomination of Andrew, Vice Dean for Education Daniel Clinchot said, "The achievement Andrew has shown in academics, coupled with the passion he has demonstrated for service to others, makes him an invaluable member of our profession and community. We are proud to count his among our members."

After graduation, Andrew will stay here at Ohio State to complete a residency in Internal Medicine, and plans to pursue a career in Primary Care.

Congratulations, Andrew!

April 4, 2014 meeting, Board of Trustees

As a buckeye for life, Ashley Weber completed her undergraduate and master's degrees at Ohio State and is currently pursuing a PhD in the College of Nursing on a Graduate Assistance in Areas of National Need (GAANN) Fellowship.

Ashley has completely immersed herself into her doctoral education. She has taken full advantage of research learning opportunities throughout the college, university, and at Nationwide Children's Hospital. Ashley is also committed to becoming appropriately trained in all methods and has dedicated extensive time, travel, and effort to attend national meetings to further her knowledge of child development and nursing research. She currently has one publication to date with one under revision, a second manuscript under revision, and two manuscripts in process.

Ashley's intelligence and passion for research is evident. Her integration of biology and behavior has allowed her to take a comprehensive approach for examining important neurodevelopmental issues confronting premature infants. Ashley has identified a significant problem plaguing premature infants. Her focus on the role of oxytocin as a measure of biologic processes supporting neurodevelopment is novel and innovative. To date, there are no published data describing this phenomenon in premature infants. Therefore, the anticipated findings of Ashley's research could lay the foundation for future study of biobehavioral mechanisms that maximize neurodevelopment. Furthermore, Ashley was awarded two research grants from the Epsilon Chapter of Sigma Theta Tau and the Ohio Nurse's Foundation.

Ashley is also an active member of the Council of Graduate Students, the Dean's Student Advisory Council within the College of Nursing, Ohio State's Wellness Collaborative, as well as many other professional organizations.

Dr. Deborah Steward, Ashley's academic and dissertation advisor, believes Ashley is one of the most gifted PhD students she has ever advised. Steward said, "I have no doubt that future premature infants will greatly benefit from the research that Ms. Weber will conduct. Ms. Weber embodies what the discipline of nursing needs relative to moving our science forward. She is a passionate, articulate young woman with unlimited potential as a nurse scientist and leader in the profession. If she pursues her career as a nurse scientist with the same enthusiasm and drive that she continually demonstrates in completing her doctoral education, she will have a lengthy and outstanding career."

After graduation, Ashley hopes to attain a nursing faculty appointment within a research-intensive university. As a NICU nurse, she wants devote her career to developing evidence-based nursing interventions.

Congratulations, Ashley!

David Twombly is a Juris Doctor Candidate in the Mortiz College of Law. Dean Alan Michaels describes David as one of the strongest students in the history of the Mortiz College of Law. "His class is the most academically gifted on record at our law school," Michaels said. "And Dave is the highest ranked student in the class by a substantial and unusual margin. He has excelled in an astonishing array of classes."

David has also been an important leader in the college. His peers selected him to serve as Editor-in-Chief of the *Ohio State Law Journal*. His selection and success in this role reflects not only his intellect and hard work, but also his generous and thoughtful approach to others. He is a Mortiz Merit Scholar and has been deeply engaged with the diversity and inclusion activities at the college, including participation in events such as the SPEAK group and the OutLaws.

David's legal experience is also profound. He has worked in the Legal Aid Society of Columbus and the Sixth Circuit Court of Appeals. David has been a research assistant

April 4, 2014 meeting, Board of Trustees

for multiple professors and judges, and served as a summer associate last year for Jones Day.

Before attending law school, David worked as the marketing director for the Alta Equipment Company in Wixom, Michigan. He received his undergraduate degree in English from the University of North Carolina-Chapel Hill and his masters in English from Pennsylvania State University. In his free time, David enjoys rock climbing, distance running, and traveling.

After graduation, David will join the Columbus office of the Jones Day law firm, and beginning in the summer of 2015, he will serve for a year as a federal judicial clerk in the Fourth Circuit Court of Appeals for Judge Albert Diaz.

Congratulations, David!

Ms. Weber:

Thank you so much to the Board for this honor. This means the world to me. As stated earlier, I went to Ohio State for my undergraduate and graduate and truly "But for Ohio State". Ohio State has given me everything I have and for that I am eternally grateful.

Thank you so much to the College of Nursing, to Dean Melnyk, and my advisors, Dr. Steward and Dr. Harrison. I would not have made it this far without them, that is for sure. Thank you to my family and friends and my entire family at Ohio State for supporting me through this amazing educational journey.

Mr. Keaster:

I just wanted to say thank you. I actually finished medical school yesterday and I will graduate in early May. I want to thank you all for this award. It represents to me a capstone, not of what I have given to Ohio State and the community, but what you have given to me. Again, thank you very much.

Mr. Twombly:

Thank you so much, Stacie and thank you so much to the trustees. I really appreciate it. It is a real honor to be here with you today.

The last few years that I have spent here at the Moritz College of Law have been some of the best years of my life. That won't surprise you when I say that I moved down here from Michigan but I promise it is not just the contrast. The College of Law really has a wonderful educational culture. I think that comes partly from the students and partly from the faculty. Students are very supportive. I had heard horror stories of law schools being cut throat institutions when I was applying. Moritz is completely the opposite and I think partly that is mid-western values, but I think also it is the collegiality and professionalism that the faculty set as a model for us.

I have had so many wonderful opportunities at the Moritz College of Law and I briefly want to give you a sense of what some of those were. I got the chance to work with students in Columbus talking to LGBT high school students about the first amendment. I spent a semester visiting a fifth grade classroom at the Indianola K-8 school talking about dispute resolution techniques that students can apply to their own lives. I was trained as a tax preparer and was able to work with Franklin County residents and help them file their taxes. I was able to work with not one but two federal judges, including your own Judge Marbley. It is hard to say enough about what an amazing opportunity that is to step out of the classroom and see the law practiced at such a high level. I am so grateful to The Ohio State University and the Moritz College of Law for the educational opportunities that I have had.

April 4, 2014 meeting, Board of Trustees

I want to say thank you to a couple of people in the room. One is Associate Dean Gary Jenkins who joined me today from the College of Law. In addition to everything else that he does at the College of Law, he is also the faculty advisor to the *Ohio State Law Journal*. I have gone to him many times over the last year to talk about difficult decisions I was facing. He has always been generous with his time and wise with his advice. Thank you to Dean Jenkins.

And most important, I wanted to say thank you to my wife, Anne Marie. I feel like I have been very busy over the past three years but she is an OBGYN resident at the Wexner Medical Center. By contrast, I felt like a complete slacker next to her. Through it all, she has been supportive, sympathetic, and most shockingly I think, she has been awake to talk to me. She just came off of a 24 hour shift this morning and here she is so thank you to Anne Marie.

I want to introduce our baby boy, Benjamin. He is going to be joining us for the picture here. He is five months old today and we are so proud to have him as a buckeye baby. Thank you all so much.

Mr. Schottenstein:

Okay. I now would like to call on President Alutto.

Oh, we have a change in the agenda. What is it?

Dr. Thompson:

We will pause for a moment for a few students to come into the room.

A Sphinx Member:

Sphinx Links! Stacie Seger, daughter of Ken and Janna Seger, is an Agricultural and Communication major and Agribusiness and Applied Economics minor student from Minster, Ohio. She is primarily involved in the College of Food, Agricultural, and Environmental Sciences where she serves as the President of the Agricultural Communicators of Tomorrow, Co-chair of the College Recognition Banquet, Secretary of CFAES Student Council, a member of Alpha Zeta Partners Fraternity, and a college ambassador. In addition to her college involvement, Stacie has served the undergraduate student government as a CFAES senator.

Stacie's passion for international development has led her to study abroad in Brazil, Ireland, and Ecuador. She is also employed by the Ohio Pork Producers Council. Last year, she was appointed to one of the highest honors an undergraduate student can reach as she was appointed the student representative on the Ohio State University Board of Trustees.

Stacie's dedication to The Ohio State University and her passion for the agricultural industry make her a faithful link into the 108th class of Sphinx.

Ms. Seger:

Sorry!

Dr. Thompson:

As a Sphinx tradition, Stacie did not know that was coming.

April 4, 2014 meeting, Board of Trustees

Mr. Schottenstein:

Stacie, congratulations! Just so everyone here knows, when we talk about observing proper rules of decorum that is an example of proper rules of decorum. Congratulations and I know that was a total surprise.

Okay, Dr. Alutto, your report please.

PRESIDENT'S REPORT

President Alutto:

Thank you. Well despite the chill of early spring, we certainly enjoyed numerous bright spots this year and I am going to be sharing a few of those with you this morning. However, before I do, I want to acknowledge the contributions of some outgoing trustee members, whose terms end in May. I should say that there will be more of this as the program goes on but I get the first crack and I am going to take advantage of it.

I want to express my personal gratitude to Bob Schottenstein for his service as chairman of our Board. He led us through a time of uncertainty and transition with decisive and thoughtful leadership. His focus, passion, and sensitivity were invaluable throughout his membership on the Board and not just during his term as chair. During his term as chair, these characteristics provided the foundation for progress that exceeded all our expectations. Bob, remember those achievements and they will serve to strengthen Ohio State for many years to come, not just in the time that you have actually served on the Board. Thank you very much for the difference that you have made.

I also want to thank Alan Brass, who is sitting here on my right, for his time on the Board. Particularly, in helping to ensure that we were on firm footing before we began our medical expansion, which I will remind everyone, is the largest project of its kind in university history. Alan, I have an incredibly high regard for the incisive business and health care acumen you brought to this particular project and so many others in the time that you have been on the board. You made certain that we understood the role the medical center plays in the future of this university and your significant contributions to the successful opening of our medical center this fall cannot be overstated. Thank you so much, Alan, for your passion and clarity of mind, and as an aside, thank you for your grandson who will be joining Fisher College this fall.

Finally, of course, I want to acknowledge the contributions of our student trustee Ben Reinke. On every occasion, Ben has demonstrated maturity and intellect beyond his years, and we are very grateful for his insights. Ben of course will continue his coursework at Ohio State and plans to graduate next spring with a doctorate in Nuclear Engineering. Ben, we wish you the best of luck, even though we may never understand exactly what is meant by cryogenic irradiation or gamma radiation damage experiments, it just sounds dangerous, but especially, since you will have the tendency to express that in French, which will make it even more complex. Nevertheless, we have no doubt that you will continue to make this university very proud and as a bit of an inside joke, the only request I have is be on time for graduation.

Would you all now please join me in giving them all a round of applause?

And now it is my privilege to share a few recent highlights with you.

Ann Hamilton, an internationally recognized artist and a Distinguished University Professor at Ohio State, will be one of nine individuals inducted into the American Academy of Arts and Letters. This is considered the highest recognition of artistic merit

April 4, 2014 meeting, Board of Trustees

in the United States. With this honor, Professor Hamilton joins a 250-member group that includes composer Philip Glass, artist Maya Lin and author Toni Morrison.

To top off the week, Ann was also commissioned to create the largest public art project in Seattle, Washington's history. We are certainly very proud of Ann and how she represents this university on such a national stage.

Last week, more than 600 of our brightest and most creative undergraduate students participated in the annual Denman Undergraduate Research Forum. This showcases the immense breadth of undergraduate research and scholarship at Ohio State. This is the 19th year of this event, made possible by corporate partners and private friends and donors, including the event's namesakes, Rick and Marte Denman.

The Denman projects propose solutions to problems from disease and discrimination to poverty and food production. This student research forum is one of the largest events of its kind and truly is a visual representation of the remarkable benefits of a major research university. I am very proud of these student scholars and I am grateful to the many faculty and staff advisors who share their guidance and expertise with these students each and every year.

Now while March Madness has ended for Ohio State, I want to point out the tremendous academic success of our student athletes. I am very proud to report that 73 of our Winter Student Athletes were named to their respective Academic All-Big Ten teams, including graduating senior Aaron Craft. And if you haven't seen it, I really encourage you to look for the video of Aaron reciting 63 numerals of "pi" that appears on Ohio State's YouTube page. Just in case, we asked the math department to check on his math, and to no surprise, he was right.

And believe it or not, Ohio State is still going strong in another March Madness bracket. As of this past Monday, two Ohio State college students with startups had advanced to the Elite Eight of "America's Coolest College Startups" in Inc. magazine's annual competition. Pufferfish Software, a mobile app maker for autistic children, was founded by freshman business major Megan Holstein, and Buckeyes Keith Shields and Joshua Tucker co-founded Applits, a platform for creating mobile apps. We certainly wish these students the best of luck with their entrepreneurial endeavors and believe they represent the spirit we see throughout our student body.

While we may have competed with the school up North in the Big Ten basketball tournament, Ohio State and the University of Michigan have teamed together to establish a manufacturing research institute that is expected to create 10,000 new jobs in the Midwest in the next five years.

The American Lightweight Materials Manufacturing Innovation Institute will help develop advanced lightweight materials and technology for use in everything from new hulls for Navy ships to lighter and safer automobiles that are more energy efficient.

I am also proud of the recognition that our university continues to garner for the services and resources we offer to military and veteran students. I mentioned at our last meeting that Ohio State was named a "University Partner" by the Tillman Military Program, which will create scholarships for some of our students. But more recently, *Military Times* listed Fisher College of Business number 2 in the nation in its "Best for Vets: Business School" rankings for 2014.

Ohio State has also been recognized for its many international initiatives. Just this last month, the university was selected to receive the Senator Paul Simon Award. This award recognizes institutions for overall excellence in internationalization and an important component of our international strategy is the opening of gateway offices in key areas of the world, including as you all know, China, India and soon to be

April 4, 2014 meeting, Board of Trustees

announced for Brazil. Those enable us to forge significant new partnerships with universities, businesses, and alumni.

I firmly believe that's our responsibility to prepare our students to be internationally engaged citizens. We have made significant strides in our global strategies accomplishing this, such as increasing our international student population, enhancing study abroad opportunities, creating international dual degree programs, and a variety of other efforts.

Before closing, I want to mention two events that are happening later today. They represent the rich array of intellectual and cultural events that can be found on our campus quite literally any day of the year.

This afternoon we welcome the first speaker in the Provost's newly established Discovery Themes Lecturer Program. Jeffrey Sachs, director of The Earth Institute and *New York Times* best-selling author, will address the challenges of sustainable growth on our planet, followed by a panel discussion of our faculty members. This lecture also is part of the spring COMPAS Conference, which is exploring critical policy issues of private versus public domains.

Also, beginning tonight, The Royal Shakespeare Company will be presenting *The Taming of the Shrew* for younger audiences at our Drake Performance Center. This truly is a wonderful introduction to Shakespeare for young children in Ohio, and we are once again very proud of our partnership with this world-renowned theatre group.

Finally, I want to acknowledge that we continue to work closely with Columbus Public Health to monitor a mumps outbreak on our Columbus campus and also in our community. We take this very seriously and I am grateful to the many medical personnel and staff members who are working to both contain the illness and also to treat those affected.

Working together, the individuals from all over our campuses make this a great university. The Ohio State University is big, it is complex, and, as everyone knows, things do not always go as planned. But I have seen firsthand, that this is a university brimming with creativity, passion, intellect, compassion for each other, good will, and bold spirit. As always, it is an absolute privilege to be a part of such a remarkable university and I thank you all for the opportunity.

Thank you, Mr. Chairman. That is my report.

Mr. Schottenstein:

Thank you. Any questions for President Alutto?

I think at this time, Dr. Gabbe will come forward for a presentation on the Wexner Medical Center. While he is coming forward, I want to note that yesterday was a special day in the history of our College of Medicine. It is not often you turn 100 years old and yesterday was the 100 year anniversary of the creation of the College of Medicine. It has been a remarkable run. I know that we are looking forward to the future just as much as we want to celebrate the past. Dr. Gabbe, congratulations on that milestone and we are very pleased to hear your report.

April 4, 2014 meeting, Board of Trustees

THE WEXNER MEDICAL CENTER: A 10-YEAR REVIEW

Presentation

Dr. Gabbe:

Thank you so much and I really appreciate the opportunity to join with you in looking back on a decade of improving people's lives. As we go through this decade, we will have an opportunity to recognize the significant contributions that our chair, Mr. Schottenstein, and Mr. Alan Brass, who chaired our Medical Affairs Committee, have made to the many accomplishments that we are going to see.

The challenge for us was to figure out which ones we could put on the timeline because there were so many firsts. If you look to your left, at 2005, you will note that this is the year that Mr. Schottenstein joined the OSU Board of Trustees. That year we had a first when Dr. Michael Caligiuri, who leads our comprehensive cancer center and the James, described the characteristics of human natural killer cell development, which is so important in immune response, and in fighting cancer.

The following year, Mr. Brass joined the OSU Board of Trustees, and that year, Carlo Croce was the first to characterize the importance of microRNA in cancer. Carlo has received many national and international awards for his significant work.

In 2008, we were among a handful of academic medical centers to receive the NIH's funding for a Center for Clinical and Translational Science. Dr. Becky Jackson leads that effort. That grant was for \$34 million over five years and in 2013, it was renewed for more than \$25 million.

In 2009, for the first time, our medical center was named to the *U.S. News and World Report* Honor Roll. This is the best of the very best of hospitals in the United States. In fact, for 21 years, US News has named us one of America's best hospitals and more recently, the best in Columbus. You can also see that in 2009, Pelotonia started. It has gone on now for five years and has raised almost \$62 million, and \$19 million just last year, to support cancer research.

In 2010, I am sure you will all remember a very warm day when we broke ground for our new James Cancer Hospital. That following year, another first, when Dr. Bill Abraham was the first to lead a study of a sensitive sensor that could be placed within the heart to predict the onset of heart failure, avoiding hospitalizations and avoiding readmissions for heart patients.

In 2011, we had our "big bang," in other words we fully integrated our health information system, our electronic medical record. Now throughout our system, whether you are seen in the ED, in an outpatient clinic, in the hospital, all of your medical information is available electronically and we have been named one of the few hospitals in the country to receive a stage seven award from the Health Care Information and Management System Society for both our inpatient and outpatient electronic record.

In 2012, we changed the name of our medical center to become The Ohio State University's Wexner Medical Center recognizing the commitments and support of both Les and Abigail Wexner.

Now, moving ahead, we can see that in 2012, we topped out the new James and in that same year, we opened a state-of-the-art clinical skills education and assessment center, a simulation center, which is located in Prior Hall. In 2012, we also fully integrated our faculty group practice. This was led by Dr. Chris Ellison, who is CEO of the faculty group. Now, our entire faculty, nearly 900 clinicians, is working within the medical center and within the university. In 2012, we celebrated the opening of the

April 4, 2014 meeting, Board of Trustees

Chloris Ingram Spirit of Women Park, another park of our medical center expansion program.

Another event that was very monumental for us in 2012 was the launching of our new medical school curriculum: the Lead, Serve, and Inspire curriculum. This is competency based and integrates the students into interdisciplinary teams. They learn side by side with students from the other health sciences schools and very differently from when I went to medical school, they see patients from virtually the first day of medical school on.

In 2013, we created our new Wexner Medical Center Board and that same year, Dr. Ali Rezaei and Dr. Doug Scharre to his right on the screen, conducted another first trial of deep brain stimulation to treat patients with early Alzheimer's disease and that trial continues to this time.

In 2013 also and many of you remember this, Dr. John Byrd published his significant study on the new cancer drug, lbrutinib, which is highly effective in treating patients with chronic lymphocytic leukemia.

In 2014, and you see a picture of Dr. Scharre above the date, the SAGE test was first published. This is a self-administered gerocognitive exam to detect early cognitive dysfunction. This test has been downloaded from our OSU Wexner Medical Center website more than 800,000 times and its interest in using this test is to determine mental function among aging patients.

Later this year, we anticipate the opening of the new James Cancer Hospital, Solove Research Institute and Critical Care Center. We will celebrate the opening early in November and we will move patients into the new hospital in mid-December.

Let's look at some specific data over the past decade, first in patient care. The risk adjusted mortality index, or the observed to expected mortality, tells you how likely a patient is to survive when they come to your hospital. If the ratio were one, you would say the patients who are expected to pass away as a result of their illness, is a one. It is what we expected. Well, in 2003, our observed to expected mortality was 0.87. Meaning that about 13% of patients who came to us survived when they wouldn't have expected to do so. By 2013, that number was reduced to 0.68 so 32% of patients who would have otherwise been expected to pass away, survived to go home to their family and friends. That ratio now is well below 0.6 and is one of the best in the country.

You can see how our outpatient visits have nearly doubled in the past decade. In the upper right is a picture of the Eye and Ear Institute where we have the surgical ambulatory facility. Over the last decade, with the support of Mr. Brass and Mr. Schottenstein, we have launched three new care points in Lewis Center, Gahanna, and on the east side, our new Eye and Ear Institute, and our new Stefanie Speilman Breast Center. We have also developed collaborations with Giant Eagle and Kroger for easy access clinics and this has led to significant growth in our out-patient care.

Finally, if we look at the inpatient admissions and observation numbers, this is both patients who were admitted and patients who were in our hospital in a hospital bed for observation, you can see the significant growth by almost 30,000 patients over the past decade.

You see in the middle of the slide, the demolition of Means Hall. Means, by the way, was the first Dean of our College of Medicine and he was appointed on April 3, 1914. That building was originally built in 1951 as Ohio's Tuberculosis Hospital. We hope that one day the new James, which you see to the right, will no longer be needed as a cancer hospital just as we no longer needed Means Hall for a tuberculosis hospital.

April 4, 2014 meeting, Board of Trustees

What about research? Well over the decade, you can see that our total research funding rose from \$108 to \$166 million and we opened a new research facility. In the lower right, you see the Biomedical Research Tower and by the way, three floors of that building that had been shelled were built out as part of our Medical Center Expansion. Our NIH funding rose over the decade from \$72 to \$96 million.

One of the most important educational programs we have in our College of Medicine is our MD/PhD program. These are the students who both receive an MD and a PhD degree over seven to eight years of study. These are the individuals who we look forward to being the true leaders in biomedical research. In 2003, we had 32 students in that program. In 2011, we became one of less than 30 medical schools in the country to have a NIH funded medical scientist training program to support these students. Now, we are enrolling 10 students a year in the MD/PhD program and the number is up to 52 students, thanks to that funding from the NIH.

What about education? I have mentioned to you the new Lead, Serve, and Inspire curriculum. Folks are coming from around the country to study how we have done this transition and what this curriculum brings to our students. Just last week, the Liaison Committee for Medical Education, which accredits all medical schools in the country, visited us for their accreditation site visit. They praised two features of this new curriculum: one, the career counseling that is provided for our students and second, the portfolio system that is used to monitor the competencies of our students.

You can see back in 2003, the grade point average of our entering medical students was 3.63. That is about the national average but now in 2013, it is 3.70. I might point out that back in 2003, we had 3,300 applications to our medical school. Today, that number is 5,500. That means that about one out of every eight students applying to medical school in this country applies to Ohio State.

If you look at the MCAT scores, that is the Medical College Admissions Test, which is very important in predicting the success of the student, in 2003 the total score was 31. That is a little above the national average for entering medical students. Today it is 34 which is comparable to the best medical schools in the country. We are also proud that over the last decade, we have become one of the most diverse medical schools in the country. Our student body has grown from 12% underrepresented students in medicine to 20%.

What about the future? Our future is one of population management, partnerships, and working in healthcare teams to improve people's health and wellness. You can see in the lower left our partnership with the city of New Albany and Nationwide Children's Hospital in developing the new Philip Heit Center for Health in New Albany. This will open early next year and will focus on personalized health care, exercise and fitness, and community health.

In the upper right, you see an artist's rendering of Taylor Avenue with University Hospital East in the upper part of the picture. This characterizes our partnership with the City of Columbus and with the Columbus Metropolitan Housing Authority, to transform that neighborhood, improving its health and wellness. The university as you know has made a commitment early in this process of \$10 million. Some of that funding was used and enabled us to apply for a pilot grant and we received that grant of \$300,000. That enabled us to submit a larger grant to the Department of Housing and Urban Development for a Choice Neighborhood initiative. Forty four cities submitted a grant to that funding agency and out of the 44, six cities were chosen with Columbus being one of them. They made their site visit last week and we are cautiously optimistic that we will be selected for this \$30 million award.

Another partnership that has occurred over the last few years has been our partnership with Mount Carmel Health. There we have been able to work together to improve the

April 4, 2014 meeting, Board of Trustees

community's access to psychiatric, rehabilitation, neuroscience services, and improve our collaborative educational activities.

In the future, we see more activities in our technology transfer and commercialization. In the upper left, you see my good friend Dr. Pravin Kaumaya. I hired Pravin to join our OBGYN department about two decades ago and he has been working towards the development of an anti-cancer vaccine. That is now a reality and it has just been licensed to MedVax Technologies Inc. It is a very exciting development to all of us.

In the middle of that slide, you see the OSU MyChart. This is part of our integrated health information system. It allows our patients to access their chart, communicate with their doctor, their nurse, their healthcare team, at any time. We now have nearly 90,000 of our patients using MyChart. Our future, as we have emphasized in the lower right, is the new James Cancer Hospital, Solove Research Institute, and Critical Care Center.

As we celebrate what has happened over the past decade, it is so important that we recognize the roles that Bobby and Alan have played, the time they have given, their support, their wisdom, and insight. None of this could have been accomplished without their advice and their help. None of this would have been accomplished without the guidance of the Board of Trustees and for that, we are all very grateful.

Thank you very much.

Mr. Schottenstein:

I will say that at least in the case of Mr. Brass, his commitment to not just this Board but to all things related to the Medical Center, has been extremely important. I appreciate being included but I sort of watched. Steve, that was a great report. Are there any questions from any members of the Board concerning the report?

Mr. Brass:

Steve has handed out accolade after accolade the last couple of days, but to Steve and Steve's team, let me tell you, they have worked very hard to make a decade of things happen. Steve, your leadership and that of your team around you and of our faculty, is well known as it relates to these accomplishments so to you, congratulations very much.

Dr. Gabbe:

I appreciate it. Thank you.

Dr. Cloyd:

Let me make one other point. There is an element that, for me, is missing, that is an accomplishment here. If we start thinking back to 2006-2007 and think of a decade, there was frankly not as good of a community relationship between our academic medical center and Columbus. Those familiar know that there was a lot of angst, there were a lot of things going back and forth, and there was a lot of distrust. That has essentially gone away. Now I think the accomplishments of what you and what the people associated with our entire academic medical center have been able to bring, we now have a wonderful embracing relationship with the community, certainly highlighted with what we are doing out east, but beyond that with the broader community. I think that is a very important advance that we have had and I thank you for that.

COMMITTEE REPORTS

Mr. Schottenstein:

Gil, I really appreciate you saying that. We had a Board dinner last night and I think that that was recognized as well. We look at the last 10 years and it is a lot. None of it could have happened without you, Steve, and your leadership. I feel like we are just getting started. It is really exciting to see, not just where we are, but what we have the opportunity to do. We have made tremendous progress and I know we will continue to. Just tremendous appreciation and thanks to you and everyone that has helped make this happen.

I would like you to stay in that seat if you wouldn't mind because we are going to start on the committee reports and the first committee report is the Wexner Medical Center Board. In the absence of Trustee Michael Gasser, who is the lead trustee on the Wexner Medical Center Board, I have been asked to give the update but I would appreciate it if you would stay there as well Steve because you may want to elaborate on what I have to say.

The board met on Wednesday April 2nd, with the exception of Mr. Gasser who is traveling out of the country, all trustees were present. First, we heard an update from Dr. Gabbe on a whole variety of important metrics that relate to quality, rankings, and reputation. The first was that presently, the College of Medicine, which as I mentioned earlier just turned 100, was recently ranked 34th by the *U.S. News and World Report* rankings, up from 38th the previous year. There is tremendous compression between the colleges that are ranked in that sort of 15 to 40 group. Just the slightest change in even the smallest of numbers can affect a movement one way or the other. One of the reasons that we did move up certainly was because of our increased NIH funding, as well as the increase in the incoming students' grade point averages.

You also mentioned, and you referred to it here just a few moments ago in talking about the last ten years, that we had a site visit from the Liaison Committee on Medical Education. I think they just left here two weeks ago and that was unusually successful. I think it exceeded our expectations. We were counting on a positive outcome, but you may want to comment on it. I think it was even more positive than we had anticipated.

Dr. Gabbe:

Thank you. I was on this group for six years and chaired it for three. It accredits all the American medical schools as well as the Canadian schools. Usually they come and visit and look at you up and down, backwards, forwards, sideways. It is about an 18 month process to get you ready for this visit. You always expect them to find a few problems, areas of what they would call non-compliance. They praised us in several areas. They want us to monitor more closely a few areas. They only found one concern and that is that they would like our faculty to have a more open opportunity to join committees that oversee our medical education activities.

It was pretty amazing to be honest with you and probably the best I have ever seen in my time as a member of that group.

Mr. Schottenstein:

The members of the Medical Center Board acknowledge that as well. You had mentioned, and I hope I pronounce his name right, Dr. Pravin Kaumaya and the tremendous work that he has done. We recently learned, as a result of his research, about the new licensing agreement. We are hoping it is as successful as we expect it to be with Medvax Technologies relating to the anti-cancer vaccine that he developed. I don't know if you want to add anything on that. I do want to mention that I think a lot of the money that supported his research was a direct result of Pelotonia. When we

April 4, 2014 meeting, Board of Trustees

talk about how much Pelotonia has meant, the \$19 million last year, five years now, over \$60 million, so many sitting around this table, Linda and others have been so passionate in their support for Pelotonia. This is yet an example of what the money has done. You may want to add to that.

Dr. Gabbe:

That is exactly right and his vaccine focuses on the HER2 marker, which is seen in so many cancers including breast cancer. As Dr. Caligiuri pointed out at our meeting, you can be treated with Herceptin if you have the appropriate marker, the HER2 marker for breast cancer, and that treatment is hundreds of thousands of dollars a year whereas the vaccine would be a relatively inexpensive alternative if it works out as we hope it will.

Mr. Schottenstein:

The Board then heard a comprehensive review of not just the key initiatives of the medical center, but also how we are doing with our financial scorecard. We were very satisfied with that report. The arrows are trending where they are expecting to be. We did have an interesting comment about our patient satisfaction scores. Our goal is to achieve a 100% patient satisfaction. That is never going to be possible but we continue to strive to be in the upper 90th percentile of all medical centers who receive patient satisfaction.

Jay Kasey provided an update on the new cancer hospital, which as President Alutto mentioned, is the biggest construction project, capital project frankly, in the history of the university and one of the biggest in the history of the state of Ohio. The continued good news is that that project remains on time and on budget; and also very good news is that in terms of the EDGE contracts, which stands for Encouraging Diversity Growth and Equity in the firms that we do business with, we are exceeding the percentages that we had hoped to achieve, 28.8%, nearly 29% of all of the contractors that have, contributed work towards this project would qualify as EDGE contractors. We were very happy to hear that.

I don't know if you wanted to add anything else to what I have said, Steve.

Dr. Gabbe:

Just to note that of the contracts for the new James, nearly 87% are with Ohio firms. The winter weather slowed our construction of the Phyllis Jones Legacy Park a little bit. That will be a new oval in front of the new hospital but we should be back on track. We have also already opened the emergency medicine services off of 12th. As you know in the past, patients and emergency vehicles coming in had to come in the same way. Now, the emergency vehicles come in the back right into the ED. That has really helped us a lot.

Mr. Schottenstein:

There were other trustees who attended the meeting. I don't know if anyone has any questions or things to add about the Medical Center Board meeting. Janet?

Dr. Reid:

It is not about the Board meeting per se, but this is just an additional thank you to you. Health care as we all know, is crazy. That is the simplest way to put it. There are so many changes happening but part of the wave of those changes is predicated on the assumption that illness needs to be treated, but the prevention of illness needs to be addressed. Looking at the prevention of illness with regard to a whole community is really important. There is much pride in Ohio State and with you and the Medical

April 4, 2014 meeting, Board of Trustees

Center and looking outward to how it is that we can be healthier as a community and healthier as individuals. The establishment of the electronic medical records is part of the whole thing. I wanted to thank you for that.

Mr. Schottenstein:

Steve, thanks.

Next committee, Advancement. Linda?

Mrs. Kass:

Thank you, Mr. Chairman. We had a robust meeting yesterday morning in Advancement. We have eight items on the consent agenda from the Advancement Committee. The University Foundation Report, which is item 11, along with the naming or renaming of seven spaces. All are being recommended for approval.

I will begin with the University Foundation Report. Overall, we are doing extremely well, trending to surpass last year's fundraising activity and cash receipts, and are on pace for this year to be one of the top fundraising years on record. In terms of totally fundraising progress, that is our gifts and pledges, as of February 28th, we have raised \$247,553 million of our \$390 million annual goal. This number is about 10.5% from the same time last year and we continue to be on track to reach our \$390 million goal.

Our philanthropic receipts, which are the cash numbers we use to measure ourselves against our peers, are at \$218 million, tracking nearly 2.5% ahead of time elapsed as we approach our \$316 million goal. This is 8% higher than where we were last year. We also reviewed the progress of our campaign activity which continues to track ahead of a linear schedule. It is at \$1.82 billion toward our \$2.5 billion goal and tracking a little over 4% over the time elapsed.

We looked at how each unit is tracking in the campaign and 12 units are ahead of pace, 15 are behind, and what is noteworthy here, a special note perhaps, is that Mike Eicher and Provost Steinmetz hosted a four hour round table with all Deans on March 25th around the whole process of fundraising. They, particularly Mike Eicher, will be continuing to offer guidance to the units. I really applaud his efforts in this area.

We have spoken in the past reports about the Foundation Board's plans to restructure itself; to redefine that Board for success. There have been many individual meetings and personal calls with all 45 directors and overall, they support the changes and will vote on the final restructuring recommendations after a full presentation at their April 25th meeting. We expect an updated report about this at our June Advancement Committee meeting.

Submitted for approval with this University Foundation Report is the establishment or revision of endowments totaling over \$15.3 million. This includes five chairs, two professorships, 21 scholarships, six program support funds, one research fund, two named funds, three unrestricted funds, three revisions, and one closure.

In addition, on the consent agenda there are four namings and three renamings fully vetted by the gift acceptance committee. In the interest of time, please refer to the full listing of consent agenda items 12 through 18.

We had several items on our agenda for discussion, which are very interesting. The first was an Alumni Association Report given by the Chair of the Board of the Alumni Association, Christopher Ito. Chris provided an overview of the Alumni Board along with its current initiatives. The Alumni Board is reviewing the Alumni Association's strategic plan as the alumni group has shifted its focus onto deeper engagement of its membership. This plan, along with their scorecard, is aligned with the overall

April 4, 2014 meeting, Board of Trustees

Advancement Strategic Plan and scorecard. The final draft is expected to be approved at the Alumni Association's Board meeting in May. Several other Alumni initiatives were discussed that I will briefly review now.

First, annual giving. We had the first review of the annual giving program at our January Advancement Committee Meeting. As you know, this program has transitioned from the Foundation Board to the Alumni Association. Yesterday we learned that annual giving is having positive developments in engagement as a result of the switch from the association's membership model to a donor model. An enhanced online giving platform is now being implemented that is easier to use and more transparent. They also plan to hire a digital giving strategist to increase online donations as well as a stewardship manager to cultivate annual givers so that they will become major donors down the road.

Additional initiatives of the Alumni Association were discussed. Since its start 18 months ago, the Alumni Office of Career Management has had 110,000 contact points through one-on-one advising, fairs, webinars, and the job board, and is also reaching out to colleges to offer resources and assistance.

The new Office of Volunteer Management is now under development and will eventually monitor volunteer opportunities available at Ohio State. They are currently in the process of hiring a director.

Finally, the Alumni Association is exploring possibilities in digital strategy with the help of University Communications. At its next meeting, the Alumni Association Board will consider next steps in the cost benefit of a one-stop customer-centric website for alumni. To oversee all of these initiatives as well as the club and society activities, the board plans to hire an AVP of Engagement Strategies.

We then had an update on the Advancement scorecard which continues to be an evolving tool for us with the Advancement team continuing to fine tune our metrics particularly as they relate to measures around awareness and engagement. As I mentioned earlier, our fiscal year measures and campaign progress are overall on track to meet our fundraising goals.

Here are brief highlights of our other metrics. There are plans to go live with a longitudinal alumni study this summer. This will be a large engaged group of alumni to regularly give us feedback. Chris Ito called it an inside community that will help Advancement make data driven decisions and respond to change over time.

For events, we are using on our scorecard something called a net promoter score (NPS) which measures customer loyalty. Our current NPS of 80.41 means, we were told, that we have about 80% promoters who are likely to recommend events to other buckeyes and this really was our baseline build: 20 alumni events with 1,640 attendees. We are building a baseline so we can continue to measure. That is why our scorecard is an evolving journey.

We are currently establishing baselines in the area of media and marketing. This includes a social media measure and key media quality metrics. We plan to take a deeper dive to explore these areas at our next meeting. The Committee is just really beginning to understand the baseline numbers that quantify, for example, the level of positive media that Ohio State is generating across traditional media outlets.

Finally, Mike Eicher introduced the most recent addition to his Advancement team, David Ripple. We have talked to you about two other key members of his team who arrived here last summer: Patty Hill-Callahan, heading development for health and medical, and Sarah Rubin, VP of Principal Gifts. With the addition of David Ripple as the new Vice President for Development after a yearlong search, Mike's Advancement Senior Leadership team is complete. David joins us from Wayne State University

April 4, 2014 meeting, Board of Trustees

where he was President of their Foundation and Vice President of Development and Alumni Affairs. David spoke to us for a few minutes and shared some interesting coincidences. First that Michael Drake will be this year's commencement speaker at Wayne State, which was quite a coincidence, and then he shared his Ohio ties with us; the fact that his dad marched in the Best Damn Band in the Land. David has some ties to us and a lot of passion. He recalled that throughout his 20 years in the development profession, his dream job was to work at Ohio State so this is a destination for him.

That completes my report, Mr. Chairman.

Mr. Schottenstein:

That was a great report. Before we take questions, I just want to make a comment.

I was thinking back to that timeline you did, Dr. Gabbe, and 10 years ago, Advancement was maybe an idea but there was really no one paying attention to it in any kind of productive way here at Ohio State. At Board meetings like this, we would review whatever happened and that didn't necessarily focus on how we might be able to change the trajectory of what was happening, let alone decide what we wanted to have happen. I think that this is an example of an area where leadership, Linda and Gil Cloyd and certainly a whole host of others now led by Mike Eicher, we are making enormous progress. We have very clear goals. This is no different from football. We want to be number one, not number two and not number 15, but number one. That is not going to happen overnight but we are going to make that happen. I think this is really important. It is not just because we want to pound our chests. We know that with this money coming in, we can just do so much more to fuel the student initiatives, provide additional scholarships, and just help the academy in the ways in which it is needed. I wanted to point that out.

Any other comments from any of the trustees on Linda's report? Yes, Ben.

Mr. Reinke:

I have beat the drum on this a little bit in the past. I just kind of want to reiterate that for many reasons, the approach that the Alumni Association and Advancement is taking to a digital strategy is extremely important. As of right now, we are still finding interesting ways to engage our alumni. As we try to build out the engagement strategy and offer personalized and customized engagements for our alumni, it becomes more and more relevant for young alumni, as we grow older, to stay in touch with the university.

There are many things that take place on campus every day that are incredible; opportunities for alumni to engage in those through viewing digitally, through taking part in conversations online, or learning about events so that they can attend, is extremely important. I think there has been a lot of progress already through our communications team and then also through the Alumni Association and new and interesting ways to interface digitally.

The thing that I would lead with is that whatever we do, I think we need to do it right. We think about often what the physical plan and the entrance to the university looks like. For many reasons, in our generation as we get older, that matters a lot but it also matters what the first front page is that we view when we interact digitally with the university. It doesn't mean that everything we do is going to be digital but it means that that is a way that the university is judged and perceived but also a way for people to find what they are looking for at Ohio State. This is a big place so it is important that we get it right.

I fully support what is going on there.

April 4, 2014 meeting, Board of Trustees

Mr. Schottenstein:

Others? Okay, next the Audit and Compliance Committee, Judge Marbley, Chair.

Judge Marbley:

Thank you Mr. Chairman. The Audit and Compliance Committee met yesterday. We began with a presentation from Ms. Christa Dewire who is from Pricewaterhouse Coopers (PwC), the University's external auditors. Ms. Dewire and Mr. Gary Ryan will be our new contact points at PwC as Mr. Rick Stover, who was formally our contact, is leaving PwC to begin a teaching career at the University of Dayton.

Ms. Dewire reviewed with the Committee the Fiscal Year 2014 Audit Plan for the university. PwC will continue to approach the audit through the use of a top-down, risk-based approach to ensure that the audit strategy is executed in an effective and efficient manner. She noted that there are no significant changes in the deliverables or the scope of the audit, which will be conducted in accordance with Generally Accepted Auditing Standards (GAAS) and Government Auditing Standards (GAS).

Further, Ms. Dewire reviewed with the committee areas of significant risk for the university, which are consistent with those identified in the prior year, the general areas of audit focus, and new matters for fiscal year 2014, including the impact of the university's upgrades to its PeopleSoft system and a new GASB (Governmental Accounting Standards Board) pronouncement.

The committee also received a report from Mr. Gates Garrity-Rokous, the university's Vice President and Chief Compliance Officer. He began his report with an update on the university's key compliance processes and noted that the office is in the process of updating its annual compliance plan.

He then discussed with the committee recent developments at the national level regarding the enforcement of Title IX, information security, and the review of policies regarding minors on campuses. As to information security, he noted that due to an increase in the size and number of data breaches at the national level, the safety of personal information has become a priority for the FBI and the DOJ and a working group within the state of Ohio has been formed to examine this issue at the state level.

Additionally, as compliance functions are becoming more common at universities, Mr. Garrity-Rokous provided the committee with benchmark data that demonstrated that the university is leading the way over other large public universities in the development and implementation of a centralized compliance function. We indeed are ahead of the curve for the most part in this area.

Finally, we heard from Provost Steinmetz, who presented a resolution for the approval of a new affiliated entity, OSU Brazil Gateway, which appears on the consent agenda as item number 10. Dr. Steinmetz reviewed with the committee the plans for the establishment of the Gateway in São Paulo, Brazil as the university's third Gateway, following India and China.

The gateway in Brazil will serve to enhance the internationalization of the university's teaching, research, and service missions, and will connect faculty, staff, students, and businesses at Ohio State and in the Columbus area with institutions in Brazil. The university has been strategically engaged in Brazil for almost 50 years, including a research and teaching partnership with the University of São Paulo's Luiz de Queiroz, College of Agriculture, through which the university maintains over 20 active faculty collaborations and a number of student mobility programs. Through another partnership, the university has also obtained free office space in one of the prime locales of São Paulo to operate the Brazil office.

April 4, 2014 meeting, Board of Trustees

The development of the Brazil Gateway and the current opportunities within the country aligns with the university's discovery themes. Funding will be provided for the Brazil Gateway by the Office of Academic Affairs through 2016, with the expectation that the Gateway will look to a blended funding model after 2016. Global Gateways has also developed goals and financial metrics for the next three years and will be establishing benchmarks for the Brazil Gateway in the coming year.

We voted to recommend the establishment of this gateway office and then recessed into executive session.

Mr. Chairman, that concludes my report.

Mr. Schottenstein:

Thank you, any questions for Judge Marbley. Next, Academic Affairs and Student Life Committee, chaired by Jeff Wadsworth.

Dr. Wadsworth:

We had the usual fairly routine matters that will appear on the consent agenda and I won't go through the details. They are there to be read and we also discussed the gateway. I am sure several committees did.

The primary purpose of the meeting was to review our research and development standing. Research development is a big deal for a world class university and I am going to finish by saying a bunch of positive things. First, I want to emphasize that we really have to examine how good we are in order to know where to get to. R&D funding at the moment in this country is very challenging. Federal funding is down, state funding is down, and industry funding is spotty, subject to local economic variation. It is a very challenging environment in which to grow.

Having said that, the OSU R&D funding for the past six or so years is flat, having a little bit of a spurt in 2003 and 2004. Because it has been flat, and others have managed to inch up, our ranking in R&D has actually dropped quite significantly, from about 11 to about 19, that is a concern.

Some of the public universities are growing faster than we are and there are two right on our heels in the ranking of public universities that had pretty good growth. Their compounded annual growth rate was quite a bit better. We see a lot of competition and as we know, those rankings tend to feed into awards and other judgments, so we are looking hard at that.

State funding is actually quite good at Ohio State but it has decreased. It has decreased dramatically at other schools around the country. Some of them have just been zeroed out. Although ours has come down, it is still a good proportion of our total R&D funding compared to other states.

Industry is quite good. At Ohio State, we have a pretty good income, but half of it is for clinical trials so really when we see the numbers, only half of it is the sort of work that you might capture intellectual property and longer term benefits from. In industry research, for example, we rank third amongst universities. When we get into NIH and the physical sciences, we are much worse, we are 40th. We need to really figure this out and we have some tools coming up.

Another measure is how much research per faculty. This is where I want to bring in the Foundation. There are different ways to divide that number: you could do it by research PI or by faculty FTE. If you keep apples and apples together, by research per faculty, we are about 323,000, ranking 11th in public universities. The top schools, the University of Michigan and the University of Wisconsin, have very powerful foundations

April 4, 2014 meeting, Board of Trustees

and have had for a very long time and that has fed the research enterprise. When we come back, Linda, to your comments about growth and all the work that Gil has done and everyone else, that foundation piece really is a differentiator when we study this data and ask why have some people been able to grow and others not. I want to emphasize that.

Here is another tricky one. The number of national academicians we have here is relatively low; members of the National Academy of Science, Engineering, and Institute of Medicine. If you add all that up, and again the numbers may be slightly off, but there is a number like 30 here where as at Harvard, there are 350 and Stanford is 300. We have been working on how to get people into the academy because when somebody in an academy puts a grant into NIH or NSF, it tends to get an automatic better look. There is a chicken/egg problem here. Once you get to spiral up, the more academicians you get in, the more likely you are to get money, the more you win money, the more people want to join, and the whole thing spirals up on itself. That is why we are placing a lot of emphasis on how to get this engine up faster.

Okay, now some very good news. We have done well on major research awards and Carol Whitacre was able to give us some very good examples. The largest one, \$46 million, is in the Department of Education. There are three in the mid-20s in NIH funding and several are from NSF that are pretty good size. Our total research funding, if it is about \$850 million, our competitors at the top end are at about twice that. That is hard to get to with \$100 thousand wins so how would you go after these big centers in the tens of millions starts to become an interesting challenge to take on. We have been successful with some wonderful wins in this: the Clinical Translational Science Award, the Comprehensive Care Center Core Grant, and others. The university has been focused on this. There have been some recent successes with, as mentioned earlier, the American Lightweight Materials Manufacturing Innovation Institute, the university transportation center, and the health resources and service administration grant, which helped build out the Wexner Medical Center. Two of those three grants started to use a very deliberate proposal process that is often uncomfortable for the university because it starts to get into how you think about sales, how do you think about marketing, how do you get ahead of RFPs, how do you start to influence them. This is what business does all the time. Successful universities are thinking this way. OSU is proposing to build a proposal center, which we are happy to help with, where this kind of thinking about getting ahead of the major awards, understanding who is going to be giving them out, getting teams together, and working collaboratively to put big proposals together, is different than putting PI proposals together. You need institutional backing and institutional support and that is well underway.

As I said, we have very strong industry support in many respects and that again can be built upon and that as a focus.

I think we are all hanging a lot of hope on the Discovery Themes because this is an injection of major money. It allows us the opportunity to go out and hire teams of faculty in very concentrated areas that we believe will help society and is the kind of major impact that a great university like this needs to have. Food production and security, energy and environment, health and wellness, these are big topics but they are topics that are going to be enduring. We are making strategic hires and major investments. I think that is just the right thing to do to try to kick start another era of growth in an increasingly competitive world.

There was a very interesting economic study done by the Office of Research on how the research executed at Ohio State benefits every county in Ohio as well as across the country. It is this kind of data that can be used with state officials to demonstrate the power of the economic impact of the university and why that should continue to be a focus of investment by the state. It is not just about handing money over. We have nice little maps showing what the impact is per capita in the state and elsewhere. That

April 4, 2014 meeting, Board of Trustees

is a good marketing tool to encourage our state to continue to see that this is a very good place to invest.

Finally, there are the international gateways which serve to, in very interesting ways, have our students go there and see the United States through a lens from another country as well as recruit students from other countries to here, as well as develop long term partnerships. At the end of days, places like China, India, and Brazil are accelerating their research and development budget and the United States is not. We publish a lot of data looking at where those transitions and crossovers take place. 2013 was the first time total Asian R&D support exceeded that of the US. In a couple of years, China on its own will exceed that of the US, so outreach to countries and partnering with them versus seeing them as a threat, I think, is the right answer. I think that is a good move in terms of the Discovery Themes, outreach, and a focus on winning big proposals.

Thank you. That is the end of my report.

Mr. Schottenstein:

Questions for Dr. Wadsworth? Yes, Gil?

Dr. Cloyd:

I had a chance to review the materials that they provided. I thought that was an excellent report. We have outstanding facilities here, there is outstanding support from the senior leadership of the university, there are a lot of capabilities, but we can do so much better here as Jeff outlined.

I think our challenge is going to be to keep a focus on those last three points that you talked about. Sometimes, our size and all the things that we can do cause us to lose focus. If we can really keep that attention to where we are going to focus, we are going to get bigger grants. How do we use this investment money that we have made available in the Discovery Themes and execute it very well in terms of the proposal and kind of the open innovation, the opportunities to collaborate externally.

I am confident that we can really make progress, but we won't achieve it if we can't keep that kind of focus on what we need to do. I think that is a wonderful start and that the proposed approach is just outstanding. I hope we can get it done in a quality way.

President Alutto:

Gil, I fully agree. I thought the report was a great report. I think things have happened over the last year with the strategic plan now that really keeps us very focused on exactly the kinds of outcomes we have described and allows us to make decisions to not do some things that we have been doing. I think you are right on target. I think that is going to be the pattern that will be seen at the Ohio State University. I also think it is the first time in a long time that we have had a bolus of resources that we could put to exactly this end and still at the same time provide support to areas that are competing in different arenas other than the one we are just talking about now. I think the positioning of this institution is perfect at this time, but it is clear there are things that we have to do differently.

Mr. Reinke:

I want to make a couple of points and then propose a question. One thing that is not immediately relevant is that a dollar amount in research per faculty member has a lot more to it than just that. It is not necessarily how much the faculty member spends on things but generally speaking those dollars go to two very important things. One is buying equipment if you are in the physical sciences or biological sciences and then it

April 4, 2014 meeting, Board of Trustees

often also goes to hiring graduate students. Dollars per faculty member equals hired graduate students who can be paid to work here. Often for our faculty members, the graduate students do the lion's share of the work as they are trained to become professors.

There is a direct correlation between the size of the graduate student body engaged in research and the number of dollars available. That is really important to remember going forward because this affects not just our faculty or our reputation, but it also affects a large portion of the 13,000 graduate and professional students we have.

The next thing has to do with leveraging our breadth. I would guess that some of the reasons behind our winning of large scale awards to this point is that we have breadth amongst our faculty and expertise in many areas. As we try to leverage those things going forward, it is certainly a challenge. Faculty members are trained to look for RFPs within their area of expertise. That is what generally has been done for most of the past 100 years. When we look at how to do that, it is certainly a challenge but it is absolutely worthwhile. The question I would pose is, since faculty members work within the RFP world, and Dr. Wadsworth as you alluded to, if we can get in front of RFPs and look at what the strategy is of federal agencies, that can be extremely influential. The question that I pose is how that may correlate to our industry partnerships as well? We are doing well in that area but do you see an analogous situation there where we can be involved in the pitch to industries?

Dr. Wadsworth:

Yes I do, absolutely. I think there is no difference really in how we approach industry or federal grants in that regard. You need to understand where the investments are coming from, get to know them, invest in it. That is why it is so important to have a more central approach to big proposals. They are typically hard to do, especially since you correctly pointed out, that a lot of them do engage multidisciplinary teams; you don't tend to win \$25 or \$40 million proposals in a very narrow area.

Mr. Schottenstein:

We have six standing committees of this board in terms of how we function. There is a reason why there are six, and not five or ten. Each of them relates to an important, either operational or strategic pillar of what we are trying to get done. I sat in on the Academic Affairs Committee meeting yesterday. I think that the discussion in that meeting particularly as it related to research, which you highlighted Jeff so well, was just a wonderful example of good work. This is an area of a lot of opportunity but being realistic, open, and transparent of where we are good but also where we need to get a lot better, and drill down and really understand through benchmarking where we measure up quite well. I think a lot of us feel the same was about this as we feel about advancement or football and we don't want to be whatever you said we are ranked. That was a great report and I appreciate the leadership you have provided to academic affairs.

The fifth of our six committees, the existence of which I think is self-evident, is Finance, which is all about keeping track of what we do from a financial standpoint and what we can afford to do, chaired by Jerry Jurgensen.

Mr. Jurgensen:

Thank you, Mr. Chairman. During our meeting yesterday, there were four items for discussion. A number of those involved the review of the financial scorecards and other scorecards we use to monitor what is going on across the university.

Everything, with respect to those scorecards, is on track. I think the point I want to make is that when you have scorecards like these, or we review our financial

April 4, 2014 meeting, Board of Trustees

performance, almost always you find puts and takes. You have plusses offsetting minuses, the net of which for right now for us is that we are on track. However, I think what is worth watching is to make sure that the plusses aren't current accounting period items and the minuses are really emerging trends that are going to continue for some time in the future. That is where you have to be careful. It may look like the plusses are offsetting the minuses but they may not on a going forward basis so there were three kinds of issues like that in our review of the medical center scorecard and we had a good discussion about that.

That then flowed into a continuing conversation that we have had about the effectiveness and appropriateness of all of the scorecards; no matter if it is the advancement one that Linda talked about, or physical environment, the university general, the medical center, or our projects that we are working on. We need to remain constantly diligent about examining these to ensure that they are doing the right thing, as Ron Ratner pointed out yesterday in our meeting. The other thing we need to do while reviewing the scorecards is ensure that the things that the trustees are being shown have great symmetry to the things that the administration is using to actually run the place. There is no point in creating a series of things to show us if they are not exactly the things that management is using to run the business. That is one thing.

The second thing is that all of our scorecards tend to have a current period bias to them so they are about what is happening in this fiscal year, what is happening in this period. We talked a lot about how we really need a scorecard that looks at those items, how we are doing in the current budget, but we also need scorecards that track significant projects that have longer duration to them. What are the significant mileposts in pursuit of a strategic objective that is going to take us five or six years to reach and are we on track with respect to that. Our scorecards need some work in that regard.

We asked everyone who is a producer of these scorecards to try to come at us in an iterative way as they look to revise them. In other words, don't just go to your office, redesign it, and then hand it to us and say "here it is." I think we could short circuit that if there is an ongoing dialogue and no one disagreed with that, so that is what we are going to do. They are also going to come back and set our expectation relative to the amount of time it is going to take to redo all of these, which is a good thing as well.

With respect to the university financial scorecard, the medical center scorecard, the physical environment scorecard, and the construction project status report, I really don't have anything to call out that was off in a major way on any of those.

We had six items on the consent agenda. I want to highlight two of them and the others are normal reoccurring business. The first is that we have a policy on presenting to the finance committee when we have waivers of bid contracts and the policy requirement says that we are presented this information on a quarterly basis. Both the administration, as well as the committee, has decided that there may be a more efficient way to do that. We are going to do it on an annual basis. It isn't going to change any of the information we get, it is going to change the timing of it. Then we asked for a couple of other items of information to be included in that annual report on waivers and our financial staff said that would not be an issue.

The next one that generated a fair amount of conversation was Ms. Devine presented a policy on tuition waivers for Third Party Provider/Direct Enroll study abroad programs and the establishment of a fee for the participating students in those programs. Currently, students who enroll in study abroad programs pay the tuition or charge for these programs to the host institution and pay a uniform instructional fee and general fee to Ohio State, essentially requiring the student to make two tuition payments. The policy that was proposed to us would establish a tuition waiver for the money going to Ohio State for this but in its place institute a fee of \$400 for program administration costs. The committee thought the first part of that made sense, the tuition waiver part,

April 4, 2014 meeting, Board of Trustees

but we couldn't make heads or tails out of the \$400 fee. We couldn't really see how our costs change. This involves 125 students at the moment and \$50,000. What we approved is the tuition waiver aspect of this but we are suggesting that we not put the \$400 fee in for our students and hopefully the Provost and the President agree with that. That is our best advice to you.

All the others were standard reoccurring things that we need to do with respect to property easements and the reappointment of self-insurance board members and the like. I think in the interest of time, Mr. Chairman that concludes my remarks.

President Alutto:

If I could just interrupt for a moment. In the interest of time as well, I think that action, whether we agree with it or not, is the right thing to do. It shows the level of responsibility of our committees. We are not just arbitrarily increasing fees. They are being looked at and hard questions are being asked. I am absolutely comfortable with that decision. I think it is a great principal to follow.

Mr. Jurgensen:

I want to thank Dr. Cloyd for this, and all the students should thank Dr. Cloyd for this, because he really zeroed in on this first and led the rest of the committee in the conversation about it and I think it was a great conversation.

Mr. Schottenstein:

Great report. Any questions for Jerry? Thank you. Last committee is our Governance Committee chaired by Alex Shumate.

Mr. Shumate:

Thank you, Mr. Chairman. Since our last meeting, the governance committee has met on two occasions: March 7th was a special meeting and again this morning we met. We have several items to recommend for approval.

The first is a resolution approving the reappointment of one of our charter trustees. It is number three on the consent agenda. Corbett Price is being recommended for a new three year term. In 2009, when the board established and created the charter trustee position, guidelines were put in place to permit a second consecutive three year term. We are recommending that, based upon Corbett's contributions, the value that he has added to the board and to the university, particularly with his business background, his healthcare background, and the expertise that he brings to our deliberations. We also would like to note that Corbett has been a dedicated alum and strong contributor to the university. We unanimously recommend Corbett for appointment to his second consecutive three year term.

Secondly, item number four on the consent agenda is the resolution that would ratify the reappointment of Steve Steinour to our Medical Center Board. Steve is the Chairman, President, and CEO of the Huntington Bank. He is a community member of the Wexner Medical Center Board. He was first appointed in this fall. He has been an outstanding contributor, bringing expertise in business and finance, and we would recommend that he also be appointed to a full three year term beginning on May 14, 2014.

We also heard, as a committee, from Dr. Alutto regarding the presidential transition, which is certainly a priority item and a very important item. As we all are aware, Dr. Michael Drake will begin as our 15th president on June 30th and Dr. Alutto has been leading the effort and working closely with Dr. Drake to manage and prepare for the transition of leadership. Over the past two months, Dr. Alutto and Dr. Drake have been

April 4, 2014 meeting, Board of Trustees

in ongoing discussions and conversations regarding the university. Thank you, Dr. Alutto, for managing the process surrounding the periodic visits that Dr. Drake is making to our campus in advance of his formal arrival. Those have been productive and very efficient. Dr. Drake will be visiting us at the end of April and plans are being put in place for a series of meetings and engagements.

Ben Reinke then updated us on the student trustee selection process. It is always a bittersweet process in that if we are selecting a new student trustee, it means that we are replacing one of our current trustees. Interestingly, Ben is leading the process to select his successor. As always, he is doing an outstanding job. We will have a reception with the ten candidates that have been identified immediately following this meeting and we certainly encourage all trustees to participate in that reception. That will be followed up by a meeting early next week where the committee will be recommending three names to go to the governor for review and then final selection.

Finally, the governance committee discussed the election of our board officers. As we all know, pursuant to our bylaws, we will be electing new officers today. Those officers will formally take their office immediately following this meeting and Tim Smucker will lead a discussion on that matter after the vote on the consent agenda.

That completes my report. If there are any questions, I would be happy to address those.

Mr. Schottenstein:

Thank you, Mr. Shumate. Any questions for Alex?

Mr. Reinke:

I attended a mini conference of student trustees across the state over the past weekend and the process which we go through, which the board approved now about 25 years ago, to select our student trustees, it became evident that it is best in practice in the state. Everybody is looking what we are doing to try to mirror that at the other universities so thank you for your support.

Mr. Schottenstein:

And we look forward to attending the mixer after this.

The consent agenda is now before the board and I would like to call on Dr. Alutto to present it.

CONSENT AGENDA

President Alutto:

Thank you. Today we have 24 resolutions on the consent agenda. Please note that item number 20, Tuition Waiver for Study Abroad Programs, has been revised. An updated copy of this resolution is at your seats and copies are available for the public.

We are seeking approval of the following:

April 4, 2014 meeting, Board of Trustees

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 2014-54

Synopsis: Approval of the following amendments to the *Rules of the University Faculty*, is proposed.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the *Rules of the University Faculty* as approved by the University Senate; and

WHEREAS the proposed changes in the *Rules of the University Faculty* were approved by the University Senate on February 6 and 27, 2014:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the attached amendments to the *Rules of the University Faculty* be adopted as recommended by the University Senate.

(See Appendix XXVII for background information, page 504.)

RESOLUTIONS IN MEMORIAM

Resolution No. 2014-55

Synopsis: Approval of Resolutions in Memoriam is proposed.

BE IT RESOLVED, That the Board of Trustees approves the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Chadwick F. Alger

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 15, 2014 of Chadwick F. Alger, Professor Emeritus of Political Science in the College of Arts and Sciences.

Chadwick F. Alger served in the United States Navy as an Aviation Radioman in the Pacific from 1943-1946. After the war, he received his BA in Political Science from Ursinus College (1949) and his MA from the School of Advanced International Studies at Johns Hopkins University in 1950. He worked as a Naval Intelligence Analyst at the Pentagon from 1950-1954 and then decided to pursue a PhD in political science. He received his PhD from Princeton University in 1957. Alger began his academic career at Northwestern University in 1958. He came to The Ohio State University in 1971 as the Mershon Professor of Political Science and Public Policy. Alger directed the Mershon Center's Program in Transnational Intellectual Cooperation in the Policy Sciences from 1971-1981. He was Director of the Mershon Center's Program in World Relations from 1982-1991. Alger was a devoted teacher and mentor who launched many graduate and undergraduate students into successful careers. In 1997, he won The Ohio State University's International Outstanding Faculty Award.

Alger published numerous books including *Internationalization from Local Areas: Beyond Inter-State Relations*, *The United Nations System: A Reference Handbook*, *Peacemaking in the Post Cold War Era*, and *The Future of the United Nations System: Potential for the Twenty-First Century*, along with more than 100 articles, many of them in the discipline's most influential journals. His early work was characterized by an interest in the empirical

April 4, 2014 meeting, Board of Trustees

study of international organizations, with the goal of uncovering how they really work in practice. He also explored the important role individuals and non-governmental actors play in world affairs and global governance. Alger's call to focus on the global connections and influence of local community organizations, commercial institutions, and grassroots activists changed the way the discipline approached world politics. He was elected president of the International Studies Association, which established the Chadwick F. Alger book prize in his honor.

Alger was also a pioneer in the field of peace studies working tirelessly to expand the tools available to peacekeepers and peace builders. He served as the secretary general of the International Peace Research Association and chaired the Consortium for Peace Research, Education, and Development.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Chadwick F. Alger its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Lee B. Brown

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 13, 2014, of Lee B. Brown, Professor Emeritus of Philosophy.

After receiving his BA in Philosophy from the University of Utah in 1956, Professor Lee B. Brown earned both his MA in Philosophy in 1959 and his PhD in 1967 at Northwestern University. From there he did post-doctoral work at both Heidelberg University and the School of Criticism and Theory. He was an Assistant Professor of Philosophy at The Ohio State University from 1966 - 1970, and was tenured in 1968. He became Associate Professor in 1970, and was promoted to Full Professor in 2001. He retired from the department, though certainly not from philosophy, a year later.

Professor Brown wrote influential papers in aesthetics and the history of philosophy, the most important being his groundbreaking work in the theory and philosophy of jazz. He was also an active reviewer of jazz recordings and performances for several publications.

Professor Brown served as the Philosophy Department's Vice Chair from 1981 - 1984 and was the Acting Director of the Center for Comparative Studies in the Humanities at Ohio State during the 1983 - 1984 academic year. He chaired a number of important departmental committees and supervised a host of PhD dissertations. He was a much beloved teacher and valued departmental citizen.

On behalf of the University community, the Board of Trustees expresses to the family and friends of Professor Lee B. Brown its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Robert W. Coffman

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 19, 2013 of Robert "Robin" W. Coffman, former member of The Ohio State University Newark Regional Campus Board of Trustees.

Mr. Coffman received his Bachelor of Arts in Psychology from Ohio Wesleyan University and his Juris Doctorate from The Ohio State University Law School.

April 4, 2014 meeting, Board of Trustees

He was Chairman of The Novelty Advertising Company and owner of The Good News Bookstore. He was very active in the Coshocton Community serving as Chairman of Meals on Wheels, President of the Salvation Army board, Coshoctonian Committee Chair and as a member of the Chamber of Commerce Executive Committee. He organized a "Welcome Home Vietnam Veterans" Parade in 1984, founded the Acts of Kindness Children's Program, was President of the Coshocton Foundation, served on the Pomerene Center for the Arts Board, was a founding member of the Coshocton Big Band, and was Triple Lock Theater board member, director and musical director.

Robin loved music, played the saxophone, collected British cars, and enjoyed travel and photography.

He served with great dedication on The Ohio State University's Newark Board of Trustees from 2002-2010.

On behalf of the University community, the Board of Trustees expresses to the family of Robert W. Coffman its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

R. Dale Glass

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 18, 2014, of R. Dale Glass, Professor Emeritus of The Ohio State University Extension Service.

Dale was born May 13, 1924, in Chesterhill, Ohio. He completed his Bachelor of Science degree in 1949, in Dairy Science from The Ohio State University and the MS degree in 1960, in Ag Education from the University of Wisconsin-Madison.

His extension career in Ohio began on September 1, 1949 as the Associate County Extension Agent, 4-H in Ross County and on July 1, 1956, he became the County Agriculture Agent in Ross County. He moved to Wayne County as the County Extension Agent, Agriculture on September 1, 1964. On January 1, 1974 he became the County Extension Agent, Community Resource Development in Wayne County and held this position until his retirement on May 31, 1979.

Professor Glass was recognized for his leadership in extension educational programming during his career. He received the Distinguished Service Award from the National Association of County Agricultural Agents (NACAA) as well as a national winner of the NACAA Outstanding Careers in the Agriculture Program. He served as state president of the Ohio County Extension Agent's Association. He had the honor of being chosen the first Community Resource Development Agent in Wayne County. Dale served on numerous Extension committees during his career.

On behalf of the University community, the Board of Trustees expresses to the family of R. Dale Glass its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed in the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Roscoe C. Hinkle

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 22, 2013, of Roscoe C. Hinkle, Professor Emeritus in the Department of Sociology.

April 4, 2014 meeting, Board of Trustees

Professor Hinkle graduated with a BA from Elizabethtown College, Elizabethtown, Pennsylvania in 1943. At the start of WWII, he was selected for Alternative Service in an Experiment in Semi-Starvation. Today, these findings are being used to assist those with eating disorders. He received his MA in Sociology from the University of Minnesota in 1948 and his PhD in Sociology from the University of Wisconsin in 1952.

He began teaching at Ohio State University in 1955 after serving as an instructor at Indiana University and the University of Maine and as an Assistant Professor of Sociology at the University of Rochester. His major research interest was the history of American sociology, especially the development of sociological thinking in the late 19th and early 20th century when the discipline was new to the United States. His books *The Development of Modern Sociology* (1954) (co-authored with his spouse and colleague Gisela Hinkle) and *Founding Theory of American Sociology 1881-1915* (1980) documented the fact that early American sociologists had a theoretical framework and developed theories of class and inequality, as well as addressing social problems. This countered the popular idea that sociological theory was a European import. He served as Chair of the Section on Theoretical Sociology of the American Sociological Association and was active in the founding of that section. Over his years at Ohio State, he taught sociological theory to almost all of the graduate students, and many of the undergraduates, who earned their degrees in sociology.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Roscoe C. Hinkle its deep sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

David R. Kelly

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 13, 2014 of David R. Kelly, Assistant Professor Emeritus in the Department of Otolaryngology-Head and Neck Surgery.

David Robert "Dave" Kelly, was a loving husband, father, grandfather, caring doctor, proud veteran, athlete, comedian, and best friend. He passed away peacefully at the age of 73 surrounded by his family on Thursday, February 13, 2014.

Professor Kelly lived with unique passion on so many levels, a passion that his Mom and Dad would say started right out of the gate in Marion, Ohio in 1940. He graduated from Marion Catholic High School in 1958, graduated from the University of Dayton where he served as class president, and graduated from The Ohio State University College of Medicine in 1965. Professor Kelly was a physician and surgeon at The Ohio State University for over 30 years, interrupted only by his service to his country in the United States Army from 1970-1972. In Vietnam, Dr. Kelly was Chief of the Trauma Unit at the 24th Evacuation Hospital, Long Binh Post. His service was a source of pride his entire life.

He loved his career as a doctor and medical student educator at Ohio State. Among his honors, Professor Kelly was the Vice/Chairman of the Department of Otolaryngology and a recipient of the prestigious Honor Award from the American Academy of Otolaryngology-Head and Neck Surgery. He also served multiple terms as president of the American Cancer Society for Ohio and as a member of the Board of Directors of the Physicians for The Ohio State University. He was recognized as an "Outstanding Teacher" by the Department of Otolaryngology, known for his dynamic lectures. He also thoroughly enjoyed the honor and camaraderie of his affiliation with the Sierra Cascade Trauma Society, serving as a member and past President of the Columbus Medical Forum, and being the founding member of the Ohio ENT Surgery Center. Yet, clearly his greatest honor was serving his patients and working with his colleagues. He was known

April 4, 2014 meeting, Board of Trustees

by his patients and friends at the hospital for his warmth, sense of humor, and devotion to the practice of medicine.

Professor Kelly was also a great teammate and a competitor. His Ohio State team, which included his sons and residents from his department, represented Ohio State in the National Flag Football Championship five times. Playing sports, golfing, and skiing into his 60's with his kids, grandkids, and friends were some of his greatest joys.

Professor Kelly's courage and good humor remained intact throughout his battle with Alzheimer's.

On behalf of the University community, the Board of Trustees expresses to the family of Professor David R. Kelly its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Charles L. Mand

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 26, 2014, of Charles L. Mand, Professor Emeritus of Physical Education in the College of Education.

After serving in World War II, Charles Mand attended Queens College, where he played basketball and studied economics and biological science. He continued his education at New York University, and then received his PhD in physical education from The Ohio State University in 1955. He taught in New York City schools before returning to Ohio State as a Physical Education faculty member. In 1980, he became director of the School of Health, Physical Education and Recreation in the College of Education. He oversaw innovative changes in the program and the development of Larkins Hall as Ohio State's central facility for healthful activity.

Professor Mand felt strongly about education and physical activity of all types for all ages. For 20 years he directed the Devereux Foundation's summer program for adolescents being treated for mental health issues. In 1982, he co-founded the Adventure Education Center to enable outdoor adventure PhD graduate students to continue their studies with area youth. The non-profit center now plans events and team-building opportunities for more than 500,000 participants each year.

He is the author of several books, including *Physical Education: Teaching and Curriculum Strategies for Grades 5-12*, co-authored with Drs. Daryl Siedentop and Andrew Taggart, *The School Environment and Emotional Health*, *Outdoor Education*, and *Handball Fundamentals*. He also studied physical education programs in Ohio schools and consulted for Ohio State's recreational sport program and the Bryan, Texas Recreation Commission.

Professor Mand was a man of many passions, including environmental issues. He was always surrounded by children and taught thousands the joy of exploring nature. He was a staunch supporter of democratic politics. His family and friends remember fondly his intellect and strong opinions, based on voracious reading of books and numerous daily newspapers.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Charles L. Mand its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

April 4, 2014 meeting, Board of Trustees

Richard G. Seyler

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 30, 2014, of Richard G. Seyler, Professor Emeritus in the Department of Physics in the College of Arts and Sciences.

Richard G. Seyler was born on June 14, 1933. He received his BS, MA and PhD degrees in physics from Pennsylvania State University; his doctorate was awarded in 1961. After a two year visiting position at The Ohio State University he became an assistant professor in the Physics Department in 1964, advancing to full professor in 1973. Dick was a member of the American Physical Society, Nuclear Division. He taught, at one time or another, nearly all of the theoretical physics courses that the department offers, and was highly regarded by his students. He was also an active consultant with Battelle Memorial Institute, the Carnegie Institute of Washington, and the Triangle Universities Nuclear Laboratory in North Carolina. He engaged in a robust program of research in nuclear structure and nuclear reaction theory, and was particularly valued by his colleagues in experimental nuclear physics as a theorist who relished working directly with them and with their data. Several of his publications were authored jointly with experimentalists.

Professor Seyler ably served his department as its first vice chair for administration from 1983 to 1995. His duties included overall organizational responsibility for the entry level physics courses which comprised a majority of the department's teaching work. He also was responsible for faculty teaching assignments as well as the host of departmental matters that fall under the rubric of "administration." He approached these duties with rare diligence, a cheerful mien, and inveterate attention to detail. His long tenure in this role under three chairmen testifies to his ability to get along not only with his chairs, but also with his entire faculty cohort in the sensitive matter of teaching assignments and annual reviews.

He enjoyed playing tennis with his colleagues and was an avid bridge player as well. His tennis partners say that Dick was a great partner to have on the tennis court, that you could always count on him to get the ball back over the net. He wasn't flashy but he got the job done and he always had a great smile. One of his long-time bridge partners says that he was a very decent person but also had a very competitive side, which tournament bridge satisfied. All his colleagues agree on his gentleness and decency attributes which well characterized his many years of service to the Department of Physics.

He devotedly cared for his wife, Mary, until her death in 2011.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Richard G. Seyler its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Charles F. Sinsabaugh

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 6, 2014, of Charles F. Sinsabaugh, former member of The Ohio State University Newark Regional Campus Board of Trustees.

Dr. Sinsabaugh received his Bachelor of Arts Degree from The Ohio State University cum laude with high distinction in Biological Science in 1947 after interrupting his college education to serve in the medical corps of the U.S. Army in World War II from 1943-1946. He graduated from The Ohio State University Medical College in 1951 summa cum laude and was elected his junior year to Alpha Omega Alpha, the medical college honorary. He interned at Philadelphia General Hospital and in August 1952 began the practice of family

April 4, 2014 meeting, Board of Trustees

medicine in Newark. He and Dr. Warren Koontz established Moundbuilders Doctors Park in Newark.

He was an honorary member of the Licking Memorial Hospital Medical Staff and was Chief of Staff at the time of the move from Newark Hospital to Licking Memorial Hospital in 1966. He was a member of the Licking County Medical Society, the Ohio State Medical Association, and the American Medical Association. He was a Fellow of the American Academy of Family Practice, a Charter member and Diplomat of the American Board of Family Practice, and a member of the American Geriatric Society. He was Secretary from 1978 to 1980 of the OSU Medical Alumni Association, member of the board of Governors of the Ohio State Medical Alumni Association from 1987 to 1995, life member of The Ohio State University Alumni Association, life member of The Ohio State University Medical Alumni Association, a member of OSU Presidents Club, a member of the Order of Hippocrates, and a member of of OSU Advocates.

In 2001 he received the 50 Year Alumni Achievement Award from the Ohio State University College of Medicine and Public Health for distinguished service and achievement in the practice of medicine and dedication to the high ideals of the profession.

Dr. Sinsabaugh was a lifetime member of the Air Force Association, a member of the Licking County Historical Society, the Granville Historical Society and a Benefactor of the Ohio State University and the Ohio State University College of Medicine. He was a rotary member for 20 years and was chair of the Polio Plus Campaign and raised \$250,000 to eradicate polio in the world. In the 1950's he and Dr. William Dayhuff were responsible for the fluoridation of water in Newark.

Dr. Sinsabaugh was an enthusiastic Ohio State fan and a great supporter of The Ohio State University. He felt that they gave him an excellent education and he wanted to repay them. He funded a Chair in the Department of Psychiatry at Ohio State. He served with great dedication on The Ohio State University's Newark Board of Trustees from 1994-2002.

He was a community leader, who gave generously of his time and leadership through many organizations in his community.

On behalf of the University community, the Board of Trustees expresses to the family of Charles F. Sinsabaugh its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

John T. Mount

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 20, 2014, of John T. Mount, Vice President and Dean Emeritus in the Office of Academic Affairs and former secretary of the Board of Trustees of the University from 1958 until 1968.

John T. Mount brought to his work a characteristic ability to develop individual potential to the fullest. He dedicated his life, in fact, to helping generations of Ohio State students achieve their goals.

Throughout the years, Ohio State presidents asked him to tackle different and difficult assignments from leading and mentoring to creating and cultivating a new program or department. No matter what the request, John took on the job with his notable modesty and supreme dedication to the university.

April 4, 2014 meeting, Board of Trustees

Reared on a farm in Middleton, Ohio, John earned his first money as a boy with a 4-H swine project. A few years later, in 1932, he raised a grand champion steer that sold for 24 cents a pound. He also worked in a steel mill before his 4-H membership led to connections with Ohio State and a scholarship to the university.

His parents, despite not having the advantage of a high school diploma, taught their son the value of an education and the pursuit of excellence. To help with expenses and the \$27.50 quarterly tuition fee, John earned 15 cents an hour as an elevator operator in Starling-Loving Hospital, where he took the doctors and nurses to the dining area. He graduated with a bachelor's degree in agricultural education in 1941.

John went to work, in 1941, as an OSU County Extension Agent for Highland and Clark counties, then served for almost four years in the U.S. Navy during World War II. He earned a master's degree from the University of Wisconsin before rejoining Ohio State in 1946 as an assistant professor and 4-H program supervisor in 32 counties.

Beginning in 1960, John held four vice presidency positions: for the university, educational services, student life, and the regional campuses. He was a faculty member in the College of Food, Agricultural, and Environmental Sciences and an administrator to the office of Ohio State President Novice Fawcett and the Ohio State Board of Trustees.

As a firm believer in education and democracy, John became known as the initiator of Ohio State's student recruitment efforts. He personally called on hundreds of prospective students and their parents and wrote thousands of letters each year to let them know about the resources and benefits he received from an Ohio State education.

After retiring in 1983, John continued to hold the titles of vice president emeritus for regional campuses, dean emeritus for University College and senior volunteer associate for The Ohio State University Foundation.

His incredible influence continues to be felt in many ways. In addition to lifelong involvement with 4-H, he helped institute a Mortar Board chapter on Ohio State's campus in 1970. He also helped establish the Mount Leadership Society in memory of his late wife, Ruth Weimer Mount, a longtime university administrator and volunteer who passed away in 1997. Each year, the society provides leadership lessons for 100 of Ohio State's top incoming students.

For his commitment to helping others and enriching the lives of countless people at Ohio State, John received many university accolades and honors: Distinguished Service Award, the John B. Gerlach Sr. Development Volunteer Award, the Ohio Staters Founders Award and the E. Gordon Gee Spirit of Ohio State Award. In 2009, he was presented with the Mortar Board Distinguished Lifetime Membership Award. John also was a member of the

Ohio 4-H Hall of Fame and, with Ruth, accepted the Volunteer Philanthropist of the Year Award from the Central Ohio chapter of the Association of Fundraising Professionals.

On his 90th birthday in 2008, John's friends and colleagues surprised him with a celebration at the then-newly opened Nationwide and Ohio Farm Bureau 4-H Center at Ohio State. At the event, President Gee awarded him with the Ambassador Medal for his performance, devotion, and representation of the university.

John's philanthropic generosity extended to areas of Ohio State that he valued. In addition to helping launch the Ohio 4-H Foundation, he supported the student societies Mortar Board and Sphinx, the Alumni Association Endowment, and the Ruth Mount Leadership Endowment. He established scholarships and leadership initiatives, as well as a gift annuity in support of the 4-H Center and a retirement account designated to the university. A Leadership Suite in Longaberger Alumni House and Mount Hall also bear his name in tribute.

April 4, 2014 meeting, Board of Trustees

John's legacy includes his cherished family. He was married to Bertha until her death in 1967. In 1969, he married Ruth, a former Associate Dean of Women and Dean of Students at Ohio State; she passed away in 1997. Carol Cook Mount, his third spouse and a 1941 Ohio State graduate, passed away in 2005.

John had three sons and a daughter, all Ohio State graduates. Thomas L. Mount, MD, now retired, and his wife, Carol, live in Blacklick, Ohio. John R. Mount, PhD, and his wife, Kathryn, reside in Delaware, Ohio. Donald E. Mount and his wife, Judy, live in Marion, Ohio. Daughter Marilyn A. Mount passed away in 2012 following an illness. John also had eight grandchildren and 12 great-grandchildren.

At 95, John continued to be involved with Ohio State and his family and friends. His devotion to his alma mater will sustain students for generations to come.

On behalf of the University community, the Board of Trustees expresses to the family of John T. Mount its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

REAPPOINTMENT OF A CHARTER TRUSTEE

Resolution No. 2014-56

Synopsis: Reappointment of Corbett A. Price as a Charter Trustee to the Board of Trustees, is proposed.

WHEREAS the Board of Trustees established the position of Charter Trustee at its meeting on February 6, 2009 (Resolution No. 2009-52), acknowledging that the establishment of such a position had the potential of further strengthening the governance capacity of the Board, noting that The Ohio State University is one of the premier public land-grant institutions in the country and, in execution of its mission, embraces education on a state, national, and global scale; and

WHEREAS the complex and multi-faceted nature of the University – in its mission, its character, its constituencies, and its financing calls for extraordinary leadership at the highest levels; and

WHEREAS the governance of the University would be well served by Charter Trustees whose attributes include but are not limited to diverse cultural, geographic, business, professional, public service and civic backgrounds; and

WHEREAS the Board added a number of guidelines, including the following: Charter Trustees shall be appointed for a three-year term, and shall be eligible to serve a second consecutive three-year term; and

WHEREAS Corbett A. Price of New York City, New York, the second charter trustee who was appointed to this Board (Resolution Number: 2012-20), and whose term expires May 13, 2014; through his extraordinary service in his three years on this Board as a Charter Trustee, has given invaluable service to this University and has a long and very strong record of support for this University; and

WHEREAS the Governance Committee shall bring forward a recommendation to the full Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the reappointment of Corbett A. Price, as a Charter Trustee for a three-year term, commencing May 14, 2014.

April 4, 2014 meeting, Board of Trustees

**RATIFICATION OF A REAPPOINTMENT TO
THE WEXNER MEDICAL CENTER BOARD**

Resolution No. 2014-57

Synopsis: Ratification of a reappointment to The Ohio State University Wexner Medical Center Board, is proposed.

WHEREAS The Ohio State University Board of Trustees approved the bylaws for the creation of the University Wexner Medical Center Board; and

WHEREAS The Ohio State University Wexner Medical Center Board bylaws permit the appointment of up to six public members by the Chair of the University Board of Trustees, in consultation with the University President and the Chair of the University Board of Trustees Governance Committee, and ratified by the University Board of Trustees; and

WHEREAS the board year, including Board member appointments and Board officer terms, shall be from May 14 to May 13 of each year to coincide with the terms of membership of the University Board of Trustees as articulated in section 3335.02 of the Ohio Revised Code; and

WHEREAS Stephen D. Steinour was appointed for a one year term which will end on May, 13, 2014; and

WHEREAS the bylaws further stipulate that the term of office for public members shall be three years and that no public member shall serve more than two consecutive terms and/or six consecutive years:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby ratifies the appointment of the following public member of the University Wexner Medical Center Board effective May 14, 2014, for the term specified below:

Stephen D. Steinour, 2nd term, term ending May 13, 2017

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves that the appointment of each member entitles the members to any immunity, insurance, or indemnity protection to which officers and employees of the University are, or hereafter may become, entitled.

PERSONNEL ACTIONS

Resolution No. 2014-58

BE IT RESOLVED, That the Board of Trustees hereby approves the personnel actions as recorded in the Personnel Budget Records of the University since the January 31, 2014, meeting of the Board, including the following Appointments, Reappointments, Appointment of Chairpersons/Directors, Faculty Professional Leaves, Faculty Professional Leave Changes, Emeritus Titles.

April 4, 2014 meeting, Board of Trustees

Appointments

Name: CURT J. DANIELS
Title: Professor-Clinical (Dottie Dohan Shepard Professorship in Cardiovascular Medicine)
College: Medicine
Term: April 4, 2014 through March 31, 2018

Name: EDWARD B. FOLEY
Title: Professor (Charles W. Ebersold and Florence Whitcomb Ebersold Chair)
College: Moritz College of Law
Term: April 4, 2014 through April 3, 2019

Name: MICHAEL B. HOFHERR
Title: Vice President , Chief Information Officer
Office: Academic Affairs
Effective: March 1, 2014

Name: DAVID W. RIPPLE*
Title: Vice President
Office: Development
Term: May 5, 2014 through May 4, 2019

Name: RIC L. SIMMONS
Title: Professor (The Chief Justice Thomas J. Moyer Professorship for the Administration of Justice and Rule of Law)
College: Moritz College of Law
Term: April 4, 2014 through April 3, 2019

Name: CAROLINE S. WAGNER
Title: Associate Professor (The Ambassador Milton A. and Roslyn Z. Wolf Chair)
School: John Glenn School of Public Affairs
Term: October 1, 2011 through June 30, 2016

Reappointments

Name: LONNIE J. KING
Title: Dean and Professor (Ruth Stanton Chair in Veterinary Medicine) Executive Dean for Health Sciences
College: Veterinary Medicine
Term: September 1, 2014 through August 31, 2015

Name: KEITH L. SMITH
Title: Associate Vice President
Director, OSU Extension
College: Food, Agricultural, and Environmental Sciences
Term: August 1, 2013 through June 30, 2015

*New personnel to University

(See Appendix XXVIII for background information, page 512.)

April 4, 2014 meeting, Board of Trustees

DEGREES AND CERTIFICATES

Resolution No. 2014-59

Synopsis: Approval of Degrees and Certificates for spring semester, is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements; and

WHEREAS the Fisher College of Business has recommended that Robert Wendell Brownfield be awarded a BSBA degree posthumously:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the degrees and certificates to be conferred on May 4, 2014, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that Robert Wendell Brownfield be awarded the above named degree, posthumously, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

(See Appendix XXIX for background information, page 517.)

HONORARY DEGREE

Resolution No. 2014-60

Synopsis: The awarding of an honorary degree, is proposed.

WHEREAS pursuant to paragraph (B)(4) of rule 3335-1-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommends to the Board of Trustees the awarding of an honorary degree as listed below:

Chris Matthews

Doctor of Communication

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the above honorary degree be awarded in accordance with the recommendation at a time convenient to the University and the recipient.

(See Appendix XXX for background information, page 673.)

**ESTABLISHMENT OF A MASTER OF GLOBAL ENGINEERING LEADERSHIP
IN THE COLLEGE OF ENGINEERING**

Resolution No. 2014-61

Synopsis: Approval to establish a Master of Global Engineering Leadership in the College of Engineering, is proposed.

WHEREAS the proposed Master of Global Engineering Leadership is a professional degree aimed at practicing engineers seeking to increase their management and

April 4, 2014 meeting, Board of Trustees

leadership skills along with their technical expertise in today's rapidly changing global business environment; and

WHEREAS its integrated curriculum of business, public policy, engineering, and professional skills is designed to provide technical leadership and critical thinking skills to allow the graduate to operate at the interface of engineering, technology, science, and business, in service to society; and

WHEREAS the curriculum includes a core, technical tracks, and an integrative project, and the program is delivered online with two one-day campus sessions; and

WHEREAS the College of Engineering, the Fisher College of Business, and the John Glenn School of Public Affairs have worked together to develop and offer the program; and

WHEREAS the proposal was reviewed by the Office of Distance Education and eLearning, meeting the standards for distance education at the university; and

WHEREAS the proposal was reviewed and approved by the Graduate School and then by the Council on Academic Affairs at its meeting on January 22, 2014:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the proposal to establish the Master of Global Engineering Leadership in the College of Engineering.

**ESTABLISHMENT OF A MASTER OF PHYSICIAN ASSISTANT STUDIES IN THE
SCHOOL OF HEALTH AND REHABILITATION SCIENCES, COLLEGE OF MEDICINE**

Resolution No. 2014-62

Synopsis: Approval to establish a Master of Physician Assistant Studies in the School of Health and Rehabilitation Sciences, College of Medicine, is proposed.

WHEREAS there is a current and growing need for more health care providers, and with growing physician shortages, there is a demand for more Physician Assistants (PA) to help ensure access to care; and

WHEREAS a Physician Assistant is a medical professional who works as part of a team with a supervising physician; must be a graduate of an accredited Physician Assistant educational program and is nationally certified and state-licensed to practice medicine with the supervision of a physician; and

WHEREAS the program will be structured in two phases: didactic and clinical spanning one summer session, four semesters, and two additional summer terms; and

WHEREAS the curriculum reflects the cognitive, clinical, interpersonal and professional skills needed for the supervised practice of medicine as a Physician Assistant, and a well-developed assessment plan is in place; and

WHEREAS the proposal has the support of the School of Health and Rehabilitation Sciences and the College of Medicine; has the faculty, leadership, and facilities needed for implementation, and an enrollment plan; and

WHEREAS the proposal was reviewed and approved by the Graduate School and then by the Council on Academic Affairs at its meeting on February 19, 2014:

NOW THEREFORE

April 4, 2014 meeting, Board of Trustees

BE IT RESOLVED, That the Board of Trustees hereby approves the proposal to establish the Master of Physician Assistant Studies in the School of Health and Rehabilitation Sciences, College of Medicine.

**ESTABLISHMENT OF A NEW UNIVERSITY AFFILIATE:
OSU BRAZIL GATEWAY, LTD.**

Resolution No. 2014-63

Synopsis: Authorization to establish a new affiliate to facilitate The Ohio State University's activities and operations in Brazil, is proposed.

WHEREAS the Board of Trustees adopted the Policy on Affiliated Entities in June 2008 to provide a uniform framework for the establishment and operation of separate entities that are closely affiliated with The Ohio State University (hereinafter "Ohio State" and/or "University"), ensure that such entities serve the best interests of the University, and provide for continuing appropriate oversight by the University and the Board; and

WHEREAS the President and the Provost have recommended that a new affiliate, OSU Brazil Gateway, Ltd., a subsidiary of OSU Global Gateways, LLC, as more fully described in the accompanying materials, was established in furtherance of Ohio State's commitment to become a global university and to provide the institutional basis to create new partnerships, develop innovative ideas, and make lasting connections in Brazil to the benefit of students, faculty, and alumni of Ohio State and its Brazilian partners; and

WHEREAS the creation of this affiliated entity in support of our planned academic, advancement, and outreach activities is necessary to ensure compliance with Brazilian law:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby authorizes the establishment of the affiliated entity OSU Brazil Gateway, Ltd. (hereinafter "Brazil Gateway"), and authorizes and directs the President and/or Senior Vice President for Business and Finance and Chief Financial Officer, in consultation with other University officials as appropriate, to perform such actions and execute such documents as may be necessary or desirable to effect the establishment of this entity; and

BE IT FURTHER RESOLVED, That in accordance with the Policy on Affiliated Entities, the Executive Vice President and Provost is hereby designated as the senior University official charged with oversight of this entity and that Brazil Gateway shall report periodically to the University and Board of Trustees through the designated senior oversight official; and

BE IT FURTHER RESOLVED, That the relationship between the University and Brazil Gateway shall be memorialized through a memorandum of agreement and that the entity shall operate in accordance with the Policy on Affiliated Entities, the memorandum of agreement, and the entity's approved business plan; and

BE IT FURTHER RESOLVED, That as appropriate and as directed, Trustees, officers, and employees of The Ohio State University are hereby authorized, designated, and directed to serve as directors, managers, officers, employees, and agents of Brazil Gateway, representing the University in such capacities as part of their official duties and responsibilities to the University and entitling them to any immunity, insurance, indemnity, and representation to which Trustees, officers, and employees of the University now are, or hereafter may become, entitled.

(See Appendix XXXI for background information, page 674.)

April 4, 2014 meeting, Board of Trustees

UNIVERSITY FOUNDATION REPORT

Resolution No. 2014-64

Synopsis: Approval of the University Foundation Report as of February 28, 2014, is proposed.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Dr. Ernest W. Johnson Chair, The Phyllis and Richard Leet Endowed Chair in Chemistry, the Joseph A. Alutto Chair in Leadership Effectiveness, the Charles W. Ebersold and Florence Whitcomb Ebersold Chair, the Martha N. and John C. Moser Chair in Arthropod Biosystematics and Biological Diversity, The Carter Phillips and Sue Henry Professorship in Political Science, the Dottie Dohan Shepard Professorship in Cardiovascular Medicine, The Max M. Fisher Scholars and Faculty Eminence Award Fund, The Loann Crane Advanced Language Institute Endowed Fund, and The Peter L. and Clara M. Scott Memorial Fund, the establishment of thirty (30) named endowed funds, the revision of three (3) named endowed funds, and the closure of one (1) endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves The Ohio State University Foundation Report as of February 28, 2014.

(See Appendix XXXII for background information, page 694.)

NAMING OF DANCE COSTUME STUDIO

Resolution No. 2014-65

**In Sullivant Hall,
College of Arts and Sciences:
Louise B. Guthman Dance Costume Studio**

Synopsis: Approval for the naming of the Dance Costume Studio in Sullivant Hall, located at 1813 North High Street on the Columbus campus, as the Louise B. Guthman Dance Costume Studio, is proposed.

WHEREAS Sullivant Hall is located at the gateway of The Ohio State University's campus and features a state-of-the-art, flexible performance space in the center of the building, on the top floor, including six studios, a costume shop, and a media lab; and

WHEREAS visiting artists and scholars enrich all dimensions of the program and regularly augment the resident faculty; and

WHEREAS the students also benefit from institutional relationships with Dance/USA; BalletMet Columbus; Movement Research, Inc., of New York City; OhioDance; growing exchange programs with universities and centers in Europe, Asia, Central and South America, and Africa; and the Dance Notation Bureau Extension housed in the department; and

April 4, 2014 meeting, Board of Trustees

WHEREAS Louise B. Guthman has provided significant contributions to the College of Arts and Sciences to the Dance Building Fund for renovation costs; and

WHEREAS Ms. Guthman is one of the original faculty members of the Department of Dance in the College of Arts and Sciences as faculty emerita, with an active and varied career in every aspect of theater production as the lighting designer for many modern, classical, and folk dance companies, as well as for many musicals, operas, and dramatic productions; and

WHEREAS Ms. Guthman was head of the production area and lighting designer for the Department of Dance from 1974 to 1988, and is currently a resident designer for Zivilli, Brunswick Music Theater, and the New York International Ballet competition:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the aforementioned dance costume studio in Sullivant Hall be named the Louise B. Guthman Dance Costume Studio.

NAMING OF REFLECTION AREA

Resolution No. 2014-66

In Ernest W. Johnson Park at Dodd Hall, The Ohio State University Wexner Medical Center: The Emilio P. Bisaccia, MD Reflection Area

Synopsis: Approval for the naming of the Reflection Area in the Ernest W. Johnson Park at Dodd Hall, located at 480 Medical Center Drive on The Ohio State University Wexner Medical Center campus, as The Emilio P. Bisaccia, MD Reflection Area, is proposed.

WHEREAS the patient respite area in the Ernest W. Johnson Park at Dodd Hall offers innovative rehabilitation services to help patients with disabling diseases and disorders achieve their highest level of health and function at home, at work, and in the community; and

WHEREAS the Ernest W. Johnson Park serves as a great resource to the rehabilitation team, allowing them to help patients with a wide range of neurologic and orthopedic conditions, by teaching them to accomplish everyday tasks; and

WHEREAS SOLAR Foundation, Inc. has provided contributions to The Ohio State University Wexner Medical Center to the Ernest W. Johnson (EWJ) Park Support Fund for park maintenance, programs, and activities:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the aforementioned Reflection Area in the Ernest W. Johnson Park at Dodd Hall shall be named The Emilio P. Bisaccia, MD Reflection Area.

April 4, 2014 meeting, Board of Trustees

RENAMING OF BROMFIELD HALL

Resolution No. 2014-67

At The Ohio State University at Mansfield: Conard Hall

Synopsis: Approval for the renaming of Bromfield Hall (Building 633), located at 1660 University Drive on The Ohio State University Mansfield campus, as Conard Hall, is proposed.

WHEREAS Bromfield Hall actively supports and extends The Ohio State University Libraries' "vision of excellence" by providing outstanding resources and services to the faculty, staff, and students of The Ohio State University at Mansfield and North Central State College.

WHEREAS the library also supports the university's mission of excellence in teaching, research, and service by providing quality human and material resources uniquely tailored to meet the needs of the Mansfield region; and

WHEREAS the John & Pearl Conard Foundation has provided contributions to the The Ohio State University at Mansfield to support the renovation and related costs for the transformation of Bromfield Library into the Bromfield Library and Information Commons, a twenty-first century learning environment that fosters a strong sense of place for Mansfield campus students; and

WHEREAS the John & Pearl Conard Foundation has provided significant contributions to The Ohio State University at Mansfield to Ovalwood Hall Art Gallery in 1987, Bromfield Hall Learning Center in 1993, Founders Auditorium in 1999, and Riedl Hall Performance Space in 2006:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the aforementioned Bromfield Hall shall be renamed Conard Hall.

NAMING OF WALKING PATH

Resolution No. 2014-68

At The Ohio State University at Mansfield: Bromfield Trail

Synopsis: Approval for the naming of the 2.3 mile walking path at The Ohio State University Mansfield campus, beginning behind Ovalwood Hall, weaving through campus woodlands, extending through Molyet Village Apartments, and concluding as a bike trail on Walker Lake Road, as Bromfield Trail, is proposed.

WHEREAS the walking path showcases the environmental variety and beauty of Ohio State Mansfield, while serving as a transportation route for residential students, a scenic exercise course for community residents, and an access point our campus while connecting to the many area walking and bike trails; and

WHEREAS Pulitzer Prize winning author and conservationist Louis Bromfield is a significant figure in Richland County history, and until 1998, his collection of rare books and manuscripts were housed at The Ohio State University Mansfield campus, then relocated to the Rare Books and Manuscripts Library on the Columbus campus to provide the most suitable environment for the materials; and

April 4, 2014 meeting, Board of Trustees

WHEREAS the 1976 naming of Bromfield Hall was honorific, and there is now an opportunity to honor Mr. Bromfield in a meaningful way through naming a campus asset that reflects his passion for nature and conservation:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the aforementioned existing walking path shall be named Bromfield Trail.

NAMING OF INTERNAL SPACES

Resolution No. 2014-69

In Bromfield Library and Information Commons, In Conard Hall, At The Ohio State University Mansfield

Synopsis: Approval for the naming of multiple new interior spaces within Bromfield Library and Information Commons in Conard Hall (Building 633), located at 1660 University Drive on The Ohio State University Mansfield campus, is proposed.

WHEREAS Bromfield Library and Information Commons actively supports and extends The Ohio State University Libraries' "vision of excellence" by providing outstanding resources and services to the faculty, staff, and students of The Ohio State University Mansfield and North Central State College; and

WHEREAS the library also supports the university's mission of excellence in teaching, research, and service by providing quality human and material resources uniquely tailored to meet the needs of the Mansfield region; and

WHEREAS the donors listed below have provided significant contributions to the renovation of Bromfield Library and Information Commons:

- Richland County Foundation
- Mechanics Bank
- Richland Bank
- Shelby Foundation
- FirstEnergy Foundation
- CenturyLink

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the following spaces shall be named:

- Richland County Foundation Learning Collaborative Classroom
- Mechanics Bank Library Instruction Classroom
- Richland Bank Faculty Media Center
- Shelby Foundation Group Study Room
- FirstEnergy Group Study Room
- CenturyLink Group Study Room

April 4, 2014 meeting, Board of Trustees

RENAMING OF AGRICULTURAL SERVICE CENTER BUILDING

Resolution No. 2014-70

**At The Ohio State University Lima:
Student Services Center**

Synopsis: Approval for the renaming of the Agricultural Service Center Building, located at 4240 Campus Drive on The Ohio State University Lima_campus as the Student Services Center, is proposed.

WHEREAS the building is no longer occupied by state and county offices that provide agricultural services; and

WHEREAS the building is occupied by The Ohio State University offices that provide services to students on the Lima campus; and

WHEREAS the university offices are currently open and providing services to students:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the aforementioned Agricultural Service Center Building shall be renamed the Student Services Center.

**RENAMING OF AERONAUTICAL AND
ASTRONAUTICAL RESEARCH LABORATORY**

Resolution No. 2014-71

**In the College of Engineering:
Aerospace Research Center**

Synopsis: Approval for the renaming of the Aeronautical and Astronautical Research Laboratory, located at 2300 West Case Road on The Ohio State University Columbus campus as the Aerospace Research Center, is proposed.

WHEREAS the Aeronautical and Astronautical Research Laboratory was home to two research laboratories, the Aeronautical and Astronautical Research Laboratory and the Gas Turbine Laboratory; and

WHEREAS the Aeronautical and Astronautical Research Laboratory and the Gas Turbine Laboratory have merged to become the Aerospace Research Center; and

WHEREAS there is a desire to have this facility reflect the center's new name:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the aforementioned Aeronautical and Astronautical Research Laboratory shall be renamed the Aerospace Research Center.

April 4, 2014 meeting, Board of Trustees

REVISIONS TO THE POLICY ON PURCHASING AND COMPETITIVE BIDDING

Resolution No. 2014-72

Synopsis: Authorization for the adoption of the revised policy on purchasing and competitive bidding, is proposed.

WHEREAS it is the policy of The Ohio State University to solicit competitive bids or proposals in making university purchases in all cases wherein the best interest of the university will be served by such competition; and

WHEREAS the university's policy on purchasing and competitive bidding has been established by the Board of Trustees through Resolutions 84-61, 85-29, 86-41, 87-38, 87-39, 88-55, 92-78, 95-17, 2002-97, 2008-70, 2011-78, and 2012-64, and a recommendation has been made to revise and update the university's policy on purchasing to streamline the process by which certain data and information is reported to the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached policy on purchasing and competitive bidding effective immediately.

(See Appendix XXXIII for background information, page 739.)

TUITION WAIVER FOR STUDY ABROAD PROGRAMS

Resolution No. 2014-73

Synopsis: Approval of the waiver of tuition for OSU students who enroll in university approved Third Party Provider/Direct Enroll Study Abroad Programs, is proposed.

WHEREAS the Board of Trustees of The Ohio State University supports the university's continued implementation of the Academic Plan and its initiatives to meet the needs of Ohio State students; and

WHEREAS Ohio State's current practice is to charge tuition for these students to remain enrolled, earn Ohio State credit and access financial aid; and

WHEREAS the students are also required to pay the tuition at the host institution; and

WHEREAS the Board of Trustees is required to approve a resolution prior to seeking approval of a tuition waiver from the Ohio Board of Regents (BOR) per Ohio Revised Code and BOR directive 2009-011:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the recommendation of the administration to waive tuition at the Ohio State University for students enrolled in a Third Party Provider/Direct Enroll Study Abroad Program and allow the students to remain enrolled at the university while participating in these programs; and

BE IT FURTHER RESOLVED, That these changes will become effective Autumn Semester 2014; and

BE IT FURTHER RESOLVED, That the administration will seek approval of a tuition waiver from the Ohio Board of Regents, as required.

(See Appendix XXXIV for background information, page 746.)

April 4, 2014 meeting, Board of Trustees

REAPPOINTMENTS TO THE SELF-INSURANCE BOARD

Resolution No. 2014-74

Synopsis: Reappointment of members to the Self-Insurance Board, is proposed.

WHEREAS the Board of Trustees directed that a Self-Insurance Board was established to oversee the University Self-Insurance Program; and

WHEREAS the Board of Trustees on December 6, 2002, approved the expansion of the University Self-Insurance Program to include the faculty physicians and their clinical staff who are employees of Ohio State University Physicians, Inc.; and

WHEREAS all members of the Self-Insurance Board are appointed by The Ohio State University Board of Trustees upon recommendation of the President; and

WHEREAS the terms of members Galen Barnes, E. Christopher Ellison, MD, and Michael Papadakis expire on April 30, 2014:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the following individuals be reappointed as members of the Self-Insurance Board effective May 1, 2014, for the terms specified below:

- Galen Barnes, term ending April 30, 2016 (reappointment)
- E. Christopher Ellison, MD, term ending April 30, 2016 (reappointment)
- Michael Papadakis, term ending April 30, 2016 (reappointment)

BE IT FURTHER RESOLVED, That this appointment entitles each member to any immunity, insurance or indemnity protection to which officers and employees of the university are, or hereafter may become, entitled.

EASEMENT

Resolution No. 2014-75

**CITY OF COLUMBUS, OLENTANGY RIVER ROAD
COLUMBUS, OHIO**

Synopsis: Authorization to grant a roadway easement to the City of Columbus, Ohio for traffic control devices and signals to support a multi-use trail, is proposed.

WHEREAS the City of Columbus is constructing a multi-use trail from West North Broadway to Ackerman Road; and

WHEREAS the requested easement comprises approximately .01 acres of university land adjoining impacted intersections; and

WHEREAS the proposed trail will connect at Ackerman Road to the university's existing trail and supports the City's plan to extend the trail system to points further north:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or appropriate Senior Vice President be authorized to approve and grant this

April 4, 2014 meeting, Board of Trustees

easement to the City of Columbus upon such terms and conditions as are in the best interest of the university.

(See Appendix XXXV for background information, page 749.)

EASEMENT

Resolution No. 2014-76

TRANSFER OF SANITARY SEWER OWNERSHIP AND ASSOCIATED EASEMENT AGREEMENTS BETWEEN THE OHIO STATE UNIVERSITY AND THE CITY OF MANSFIELD, OHIO

Synopsis: Authorization to transfer ownership of the Ohio State University Mansfield campus' main sanitary sewer line and grant easements for existing lines, proposed extensions of the system, and temporary easements for construction to the City of Mansfield, Ohio.

WHEREAS the City of Mansfield wishes to take ownership of the OSU Mansfield campus' main sanitary sewer and expand the sanitary sewer line; and

WHEREAS transfer of ownership of the OSU Mansfield Campus' main sanitary sewer line is to be granted through a bill of sale; and

WHEREAS the City of Mansfield is seeking a perpetual easement totaling approximately 3 acres and consisting of 6,000 linear feet of sanitary sewer line; and

WHEREAS the City of Mansfield is also seeking a temporary construction easement in the amount of 2.5 acres for the extension project; and

WHEREAS this action will save the OSU Mansfield campus an estimated \$13,000-\$26,000 annually as the City of Mansfield assumes full financial responsibility for the ongoing maintenance and management of the sanitary sewer system:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or appropriate Senior Vice President be authorized to approve and grant the aforementioned to the City of Mansfield, Ohio upon such terms and conditions as are in the best interest of the university.

(See Appendix XXXVI for background information, page 751.)

EASEMENT

Resolution No. 2014-77

BETWEEN THE OHIO STATE UNIVERSITY AND THE CITY OF COLUMBUS NEIL AVENUE AND HIGH STREET COLUMBUS, OHIO

Synopsis: Authorization to grant roadway easements on Neil Avenue and High Street to the City of Columbus, Ohio, is proposed.

WHEREAS the City of Columbus is planning to make improvements to traffic signals on Neil Avenue between Goodale Street and 11th Avenue, the proposed work will remove overhead traffic cables and add pedestrian features; and

April 4, 2014 meeting, Board of Trustees

WHEREAS the City of Columbus is seeking a series of easements at impacted university intersections totaling approximately 0.05 acres for a 25-year term; and

WHEREAS the university wishes to relocate traffic control equipment and infrastructure at 18th Avenue and along High Street as part of a landscaping improvement project; and

WHEREAS the City of Columbus is seeking a 25-year roadway easement totaling approximately 0.5 acres for the relocation of said equipment:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or appropriate Senior Vice President be authorized to approve and grant these easements to the City of Columbus upon such terms and conditions as are in the best interest of the university.

(See Appendix XXXVII for background information, page 753.)

Mr. Schottenstein:

I think at this time, Mr. Shumate, I am told that you have some things that you might want to share with us.

Mr. Shumate:

I would like to start the process of opening to the fellow trustees the opportunity to offer any comments regarding our three departing trustees. We had the opportunity to salute them last night at our dinner but I think it is appropriate during our public session at our formal meeting to thank Ben, to thank Alan and Bobby for their service and their dedication and their contributions.

Ben, I would say to you that we thank you for your service and I would observe that not only are you an outstanding student, but an outstanding trustee period. You have been a full participant as evidenced by your comments during this meeting. You add great value to our deliberations, to our decision making, and I have enjoyed working with you and learning from you in terms of working together to advance our great university.

Alan, we have talked extensively about your contributions as a member of our medical affairs committee but I also want to thank you for your advice and council that you have given in our governance committee. We are fortunate to have a trustee board that is constantly looking to improve and get better and we are in fact, I think, doing an outstanding job of aligning our activities, our focus with the priorities of the university and the critical needs of the university. You have contributed mightily to our Governance deliberations and process.

Bob, as I mentioned last night, we thank you not just for your leadership over the past two years but your outstanding service during your nine years as a trustee. I think you have served on every committee that has ever been created at the university and been a part of two presidential search processes and the very successful process that has led to Dr. Drake joining us on June 30th. Thank you for all of your leadership and your sacrifice because you really made service on this board a priority and we appreciate that.

But again, other trustees who would like to make comments?

April 4, 2014 meeting, Board of Trustees

Dr. Wadsworth:

I would like the opportunity. Thank you. I will do the same circle of Ben, Alan, and then Bobby. Briefly Ben, I think I do understand what you are doing in your research but I certainly wouldn't if you told me it in French. One aspect of Ben that I would like to point out that I may have a unique insight to is that I was able to help him visit a couple of world leading scientific institutions. What I would like to tell you is that the feedback that I got back from them about him was outstanding. They were really impressed, I think you got a number of job offers, and he is a great ambassador. I would like to bring that aspect of his character to the trustees.

Alan Brass and I first met before I was a trustee when we had an early version of the Medical Center Board where we brought the hospitals together under a unified scheme with Steve Gabbe's help and others. Alan, you were a tremendous mentor and very kind to me in welcoming me to that and really guided me through everything that I did there. We continued subsequently in many different endeavors and I want to say thank you for your friendship and help.

Bobby has been a friend and a colleague ever since I joined and he was incredibly welcoming and very thoughtful to me in helping me as a trustee and I wanted to thank you for that. We worked together on many topics, most recently and most intensely on the search for the next president. I think the collegiality and contributions from not only the trustees but the faculty, students, and staff in that search are an enduring memory for me of how people can come together to achieve an outcome. Your leadership in that, Bobby, was exemplary and it is obviously a major hire in the life of the university. Bobby has led us through tumultuous times in the last couple of years. That is a word that we keep hearing about in the recent past but I am sure it will be smooth going forward. In guiding us through those choppy waters, and so on, he has done it with grace, poise, and with great insight. I will just conclude it by saying Bobby Schottenstein is passionate about The Ohio State University and it shows in everything he does. Thank you, Bobby.

Mr. Jurgensen:

History always records what leaders decide. Those decisions are there for all of time. History, often times, does not do a good job of capturing how the leader did it. In the case of you Bob, I appreciate your inclusiveness of the whole board in tough decisions. A lot of the weight of these decisions disproportionately falls on the shoulders of the chairperson, whoever that is. You can't avoid it. You can't get out from underneath it. It is what comes with the high paying job that you have. You always have a choice of how to do it and you did it in a very cohesive way. You invited us all in and you demonstrated care throughout the whole thing. You always kept the priorities squared away as I was concerned. You kept what was in the best interest of the university first and foremost no matter how difficult and painful some of those decisions had to be along the way. I think we all thank you for that.

Dr. Reid:

Ben, you are a scientist, I am a scientist. I have a lot of respect for that and certainly a lot of respect for your brains but I do want to give you a little bit of advice as a chemist. Whenever you put something together, however you construct it, if it does not work out, hydrochloric acid is great. It will dissolve the best of them.

I really do appreciate, and I have shared this with you many times, the combination of both brains and heart with you. Also, there will be a day, I did go online and take the SAGE test and I am okay for now, but there may be a day when I don't have the brain cells that I have now, so I am hoping that you would agree to a brain stem cell transplant. That is all I ask.

April 4, 2014 meeting, Board of Trustees

Alan, you are a very special man. I came on the board and just like Jeff has said, you welcomed me and gave me tutorials and mentored me. You also came with your wife and my husband and made me feel like family so many things have happened in the medical center because of you and I have deep appreciation for it.

Bobby, I think Jeff said it. You love this place! When you don't like something you act one way, when you like you know you act another way. When you are in love with something, that is the highest level that you can get and it has shown through in so many ways. I think the university itself is blessed to have someone who loves it like you do. I also believe that any time you fall in love you can't get too far from that person. Even if you are a distance away or years away, you still have that heart beat for them. I look forward to how it is that you will love us in the future. You won't be on the board but you will love us in the future and I look forward to that. I also thank your wife for making you the man that you are.

Judge Marbley:

I echo the same sentiments of my colleagues but with a spin of somebody who is neither an academic nor a business person. I would say to you Ben that you truly are sui generis. You are one of a kind. You are the rocket scientist. You brought the exuberance of youth to our board, but with the maturity of someone well beyond your years. Not to mention your intelligence, which I will say was far above that of the collective wisdom of the board. You raise our collective IQ considerably.

Alan, that hospital was the capstone of a brilliant career. I remembered you telling me how many hospitals you had built in your career and you built yet another one. Whenever I see that building, I will see you because you were instrumental in getting that done. You demystified the healthcare financing process for most of us on the board. You took me under your wing. That was the first committee I was on. You explained to me EBIDA and related concepts, for that I am eternally grateful. I am not sure that I will ever use it again but I am grateful for that.

Bobby Schottenstein, one of my truly dear friends. I had the opportunity to toast you once and I described you as a man's man. That was perfect except that it was to an audience of youth and I didn't know my audience. Today, I know my audience. One of your great loves is the Ohio State University. I would describe you as a leaders' leader. You presided over the retirement of a president, you presided over the hiring of what we all believe will be one of our great presidents. What your enduring legacy will be, as far as I am concerned, is that you never met a challenge. You always saw opportunities to make this place a better place for the students, for the people who work here, and for all who love Ohio State as much as you do. For that, we will always be eternally grateful.

Dr. Cloyd:

Ben, I want to heartedly endorse everything that has been said about your participation on this board and you as an individual. Outside of the board and people that know the board's work, I don't know if there is really an appreciation of what a hard job and complete job it is for student trustees to participate on this board while you are pursuing a full academic career in addition to it. I think many people see it as recognition and neat. It is a lot of hard work and you have done the hard work. I agree with the judge that you have elevated the IQ of this group but also your commitment and your participation has been very beneficial to the board at this time. Thank you and best wishes in your career ahead.

I want to make combined comments to Alan and Bob. We have had a chance to work together a lot over this last decade and you are two remarkable individuals. Your contributions to the university have been enumerated here today and I know they haven't captured all of them but there are a lot of great ones and to me, it is because of

April 4, 2014 meeting, Board of Trustees

the approach you have brought to board work. One has been mentioned, both of you are just passionate lovers of this university and its mission.

Secondly, you are both extraordinarily smart, hardworking, and dedicated, and you brought that talent to every issue that you have encountered but thirdly, you have done it in a way that you have always respected that there are paradigm differences from your base of experience and with the university. There has been the right sensitivity in interacting with the university so you both have been absolutely marvelous leaders in your positions on the board and we all thank you for that.

I guess finally on a personal note, what is most important to me, I have had an opportunity to make two great friends who will be lifelong friends. I love you both and we may not be sitting around this table but I know we are going to be sitting around a lot of other tables and it means a lot.

I will just conclude with something that has already been done but is well deserved and that is a board shout out to Jeri. This has been a tumultuous time and we thank you for your ongoing support for what this board does because it has been very helpful so thank you Jeri.

Mrs. Hoeflinger:

As the new kid on the block, I will just make a few quick comments. Ben, I came on the board and I wasn't quite sure how student trustees worked. I would go home and talk to my kids about how incredible it is to see what you have been able to accomplish and where you are. I would not meet my college daughter in a dark alley anywhere because she is a little mad at you because she is like "who is this Ben" and when we talk about Stacie because she goes to another university and when you look at what you have been able to accomplish. I think we get used to it here on the board hearing from incredible people but you are really at the very top and seeing you be able to do that has just been incredible for me to watch and it gives a new level of commitment for my freshman in high school as I continue to push her.

Alan, you retired almost right after I came back to Ohio from moving to Maine but you have been somebody I have heard so much about in the healthcare field. Just incredibly respected. People talk about you and your experience and you have been so kind to me as I have come on as well and we have had some great conversations, too few, and hopefully we will be able to keep those up. As I heard from the Judge, you demystified the healthcare process for him, I am hoping you could do that for me because I am thinking wow that is really still mystifying as it continues to move on.

Bobby, you were one of the first people I met when I was talking about coming on the board and you were so unexpected for me. I got the opportunity to sit down when I met you at your office at M/I Homes and I thought "wow he is going to be too busy for this conversation, we will be quick" and you sat down and just the amount of how you lead from your heart and you were talking about OSU and your family and M/I Homes and just everything that you were doing. To hear the way you talk, I knew you would be an incredible leader of the board and the way you were incredible open and kind to me as I came on. I have been so appreciative and sorry that I am not going to see you going on. I think we both got, and we talked about this, a little misty eyed when we were talking about our dads and the Ohio State board and how important Ohio State was to them. Then you last night talked about the same part of Carmen Ohio that gets me every time and I just thought that this is the right man for the job so hopefully we will see more of you as we continue or I will see more of you as we go on and Jeri, I know we joke about it, but he is like "my Ohio State job is more than half of my other job" and I thought "oh my God." If you have both of those going on and everything else, you must really love what you do and love your family because we did spend a third of the time talking about you and your daughter and the kids so I will miss working with you

April 4, 2014 meeting, Board of Trustees

on this board. You have been an incredible leader but I am delighted to have been here for a little bit of that time as well.

Mrs. Kass:

It is hard to follow all of these comments because so much has really been said already but I am just feeling sad only because these are three giants in my mind. Three giants that we are losing off of our board and I think that all three of you have an enormous capacity and I think that defines all three of you.

Ben, you are so curious. You inspire us. I do this little thing on the side on leadership in a high school program that is community facilitated and I recommended Ben a couple of times because he is a real model of leaders and he was asked back because he was so wonderful, just a real model for all of us so thank you and I have enjoyed our friendship.

Alan, you are sort of this gentle giant and you have always been just the kindest man and I really appreciate it. I wish I could even get to know you more and hope we continue a friendship but your tenacity with this medical enterprise we have is really, again, inspiring for me.

Bobby, I have known you so long and to be able to work with you and see you in this way, you have created a total collaborative environment in this Board of Trustees. I think we feel so welcomed and so included and we are able to have the kind of conversations because you facilitate them for us. I appreciated from the very get go when I got on this board how you were probably my first call and how you welcomed me the way you always welcome everyone. Your passion again as everyone has said has been a model for us. We have giants inspiring, and models for all of us to be better people ourselves so thank you all.

Mr. Ratner:

Obviously at this point, almost anything you say begins to be redundant and I will try to avoid that but one of the things you notice as you serve on the board for a longer period of time and I am now one of the older serving board members, I might add, it took me a long time to realize that we sort of moved up to the front of the table and that there was actually an arrangement in the seating. Not being one to pick up on subtle cues very often, but when I joined the board which was almost seven years ago, there were two very senior members of the board who had already been on the board for probably I thought a decade and that was Alan and Bobby. I realized in fact that they had only fairly recently become members of the board but right at the very beginning they showed me a depth and an understanding, a passion, and love for the university that just overwhelmed me. I did quickly realize that they were relatively recent additions to the board at that time but as I said, they appeared to me to be some of the people that had always been on the board and who were so deep in their love, their care, and their understanding of the university.

Ben, you picked up a legacy and one of the things you have done which I think is remarkable as all of our student trustees have done is that in a very short time on the board, you have shown your own independence, your own character, obviously things other members have commented on – your intelligence and your passion and your deep care for your fellow students – but you have also recognized that you have a role to play in picking up the student trustee role and while each of the student trustees that have served are individuals in their own right and are remarkable, they all seem to follow very much of a pattern: they are willing to pick up the ball from the person in front of them, pass it on to the next person in line, and do so while building an even deeper and richer addition if you will of what the student trustees on our board mean. I might add by the way, as far as I know in Ohio I think we are the only board that welcomes our student trustees to all of our deliberations. We are also the board that

April 4, 2014 meeting, Board of Trustees

has been pushing the state legislature to in fact include student trustees as full voting members and when I talked to some of my friends who were trustees for other universities, they say "you have got to be kidding. Why would you want to do that?" And I say "well then you obviously don't have students on your boards like we have students on ours." It is you as an individual but it also you as a part of that legacy.

Again, Bobby and Alan, it is you as individuals but you are two people that really highlight I think what Linda pointed out as well that there is a tradition of service and a way that the board has matured and changed and developed. Bobby, your role as chair again, you took what is an impossible task in normal times and dealt with in impossible times but you also moved the whole idea of the board, the way we work, the collegiality, the sense of togetherness, and as everybody mentioned, you have reached out in personal ways to each of us and in that way, you have certainly become for me as well a friend that I will cherish for a long time.

Alan, we have worked together in the trenches so to speak. Not quite in the trenches while we didn't really build anything ourselves. It felt like we did and it was really a learning experience for me as well and again as Linda said, to see somebody with both your passion and compassion, your ability to be both incredibly smart about what you do, incredibly knowledgeable, but to really care at a very deep level about the people you work with; it has been a remarkable experience and one I really cherish. Thank you.

Ms. Krueger:

First of all, Ben and I started the same time on the board so it is really kind of fun to see his growth and development and I had a chance to speak in great length with you mom and dad last night and your brother and you can see quickly where Ben gets a lot of his character from. His parents are extraordinary people and I am so proud of you.

What I would like to say is Ben, in addition to all the great comments that have been said, is that Ben is here as a reminder of what the role of a student is. It is who our customers are and you have done a really good job representing the customers, Ben. I want to appreciate that because I think as a trustee, we sit around this table making these decisions forgetting who our customers are. We get caught up in the politics of the moment and so on and you have been a good voice of the students reminding us that we are here to serve the student and I thank you for that. It really helped keep us centered and grounded.

Alan, you and I served on the old Medical Center Board and that is where I got to know you and you were one of the first people that came up to me and welcomed me and you were so kind to me as well. I have probably never met a more positive person than you even though you have had some illnesses as of late, you always are positive and say "I am feeling great" and I have never heard you say a negative word so thank you for that and thank you for your leadership. Thank you for what you have done for the Medical Center and it is a good foundation for us to continue to build on.

With Bobby, I knew Jeri well before I knew Bobby. I met Jeri through the James because of all the work she has done at the James and I have been very involved with the James over the last 12 years and so to meet Bobby I thought well she is a treasure so he has to be somewhat worthy to have a wife like Jeri. You were quite the pleasant surprise because I knew you as a community titan if you would, but not as an individual with the compassion you have for the university. I would just say that in addition to the collaborative and inclusiveness and all those things, I think that you have been really great to seek our input. I give you credit because you will seek wisdom and a lot of people won't do that. I think their egos won't allow them to do that but if you don't know something, you aren't afraid to ask the tough questions or find out and seek wisdom from others and say "am I thinking about this correctly" and so on and I really admire that about you.

April 4, 2014 meeting, Board of Trustees

Last but not least, I appreciate your availability. There were nights I would call you late or send you emails and you always responded back to me and I really appreciate your openness and your availability. Your passion is infectious. You can pay people any amount of money to do a job but you can't pay people any amount of money to care and it is evident in all that you do and that is what inspires us to do a better job and be better trustees so I thank you for that. Thank you for your friendship.

Mr. Smucker:

It is very difficult to follow all the comments that have been made. I think it is interesting that all three of you have given us, enriched our lives, and not just on this experience but enriched our lives. Alan, when I first met you, your warmth, your willingness to share with me your insights in how we can make this board better. I will always remember, as recent as a couple hours ago, some conversations that we had. It gives me an insight into what this university is all about.

Ben, it has been said you are wise beyond your age. One of the things that I think we all love about Ben is that he will say things that we would all like to say before we say them and he doesn't have any kind of intimidation as I think any of us would have. He does not hold back and so thank you and I wish you all the best.

Bobby, I have had the privilege to know Bobby in another experience on the Huntington Board but Bobby what I treasure about you the most is you don't hold back at all. You give us the insights. You are not afraid to open up. I want to know what is going on here. Here is how I look at it. Is it right? That openness has made this board very enriched so thank you and I wish you and Jeri all the best.

Mr. Shumate:

Ben, Alan, and Bobby, would you like to make a couple of comments?

Mr. Reinke:

Thank you. It is always hard to talk about my Ohio State experience because it has been so vast over the last eight years. There have been so many things that have changed me and shaped me. The person I was as an 18 year old coming here and the person I am today are the same at the core but I can tell you that I have grown a ton and the last two years on the board I think I have grown more than I ever have before. Ohio State has given me both a second home and more than I could have ever asked for. You don't really know what you are getting yourself into when you go to college.

My view of the university is a place that is supposed to teach you how to learn and inspire the desire for knowledge to perpetuate that for the rest of your life and this has been like a capstone. I am still hanging around for another year or so, hopefully less, we will see, but the level of engagement and the opportunity to serve the university at this level has been the most rewarding thing I have ever done and it is great to have a chance to give back a little bit what the university has given me which is more than I can really put into words.

I would like to thank Evann and Stacie, who I have served with as student trustees. It is a little intimidating. We pretend like it's not but it is definitely intimidating when you step in the board room the first time. Both Evann and Stacie have been there in the trenches with me, trying to figure out how this works.

Secondly, I would like to thank Bobby individually who has taken his time to meet with us for a couple hours at a time every three months to check in and see how we see things going on the board and also talk to us about his vision for where the university is going. That is an opportunity to feel more comfortable in this setting as well and it has basically shaped I think our experience on the board.

April 4, 2014 meeting, Board of Trustees

Finally, thank you everybody on the board and to the leadership of the university who have taught me more than I could have ever imagined. This is the only opportunity that I have ever had to engage in truly strategic discussions and think about the big picture and to do it with people who are so passionate about Ohio State who have individually taught me something. Every one of you have. That has been a really great experience so thank you for everything.

Mr. Brass:

You know, sitting around here listening to everybody and to be honest with you, I got a little teary eyed. This is a bittersweet moment. All of us have sat on a lot of boards. Dana and I added them up because I am retired and I am slowing things down now. One, because of a health issue which is going very nicely, thank you, but it is just that time of life that you do that. This is my 85th board that I have been on but this is the one that I love the most. I am an alumnus of here. I am not going to tell you how many decades ago but it is more than four.

When I got the call to serve on this board by the governor, I went down and had lunch and spent a couple of hours with the governor. I walked out of there saying "oh my." I was very humbled. I was very honored and what a great privilege.

I have to tell you, the years I have been here have just amplified that feeling. I have a little statement that I have always said to family members and colleagues and that is the smallest good deed is better than the grandest good intention and this room is full of great deeds. Doing those things the right way, having the right spirit, having the right priority, and it has really been an honor for me to be here with you. I like the word family. You heard me use that last night. You are extended family. I have a great wife and great kids and great grandkids but I am very lucky to have a great family so thank you very much. Thank you.

Mr. Schottenstein:

First of all, thank you for all of those words and thoughts. I can't tell you how much it means and I just hope half of them are true. I appreciate the comments about Jeri. They are so spot on. Jeri is sitting next to two of my best buddies in the world. To her left is my son Josh and to her right is her brother, Jeff, and they are sort of book ends in our lives. I am thrilled that they are here as well.

I do love this place for what it is. I think I love it even more for what it can become and the people sitting around this table are going to help make that happen. It has been an honor to serve with all of you and many of those who came before you that I mentioned last night. Certainly Judge Duncan, a blessed memory, was a tremendous chair. I talked about the work that you did, Gil, as chair which really propelled this university forward in terms of our Governance model. Les Wexner, I learned so much from him and I think this university benefitted so much from him as chair and it has been an honor to be on this board with David Frantz as the Secretary for a while and now most recently, Blake. The great support from the ladies behind us and those that are sitting out in the audience, the board office is a part of the family here and certainly to work with great presidents like Gordon Gee and now you, Joe, and I know we have a great one coming.

When I think of what I have learned the most and with this I will close and Alex, I think that you have reminded me of this more than any other member on this board, it is really important what we do. I get that. The whats are really important but how you do things will help lead to doing the right whats and the importance of governance. The right governance will lead to great decisions and I don't think I ever would have said that in 2005 when I joined this board but right now, no matter what challenge, no matter what issue, no matter what strategy we think we need to tackle, if we get the governance right, we will make the right decision. I have never been associated with a

April 4, 2014 meeting, Board of Trustees

group that I think had as good of governance as this one currently does have and it is because of so many of you. It is not about me.

Finally, I would just say that going forward, and we will have one more item on the agenda, we couldn't have a better chair coming in to take over in this seat than Jeff Wadsworth who I have loved getting to know. There is something about these scientists. We talked about Ben last night and I said things about Alan as well and I am not going to repeat them now. Just the honor it has been to serve with you and go out with you. Jeff, you can count on me in any way, shape, or form any support you need. I know you will get it from the three of us and you will certainly get it from me and this university has a lot to look forward to with you holding the gavel.

Anyway, with that again thank you to everyone.

With that it is my pleasure to call on someone I have known for a long time and they just don't come any better, Tim Smucker, to present the final motion.

Mr. Smucker:

Thank you, Bobby. The board bylaws specify that the officers of the board shall be elected at the February or April meeting of the board. The rule states and I quote "all officers shall take office at the adjournment of the April meeting of the board, or on April 1 if there is no April board meeting, and shall hold their office through the following April of the Board of Trustees until their successors are elected and qualified." The Governance Committee meeting discussed, as Alex said earlier, the traits and qualities that we as a board need to look for in a chair and although we have heard about those in the last half an hour, I think it is worthy to repeat them here.

The chair of the board must be able to build consensus, be collaborative, and inclusive. The chair must encourage open, candid, and productive dialogue among all board members, be objective and decisive, be an effective communicator, advance good governance practices, and be transparent with regards to board operations. The chair must put the university and the board before self, serve as a tireless advocate for Ohio State, and invest the time necessary for board duties and engagement with the university community.

I want to say that the process we have gone through, as Bobby just said, this governance is supported by the actions that we do. It is thorough and transparent and the current chair, for the next several minutes, I guess, Bobby, has provided outstanding examples of these qualifications and criteria and we are fortunate to have that caliber of leadership. Clearly, as Bobby just said, we are also fortunate to have the leadership that Jeff Wadsworth will provide going forward and has provided in the process in selecting our new president as well as every other duty that Jeff has undertaken.

So therefore, after a careful and diligent review by the Governance Committee, we have the following slate of officers that we would like to recommend to the full board for approval. I am happy to report that we would like to place a nomination for Dr. Jeff Wadsworth as Chair of the Board. We would also like to place in nomination Ron Ratner and Alex Shumate as Vice Chairs of the Board and Blake Thompson as Secretary of the Board. I would like to move this slate of officers to be approved by the board.

ELECTION OF OFFICERS

Resolution No. 2014-78

Synopsis: Approval of the following slate of officers, is proposed.

WHEREAS the Bylaws of the Board of Trustees specify that the officers of the board shall be elected at the February or April meeting of the Board; and

WHEREAS all officers shall take office at the adjournment of the April meeting of the board or on April 1 if there is no April board meeting, and shall hold their office through the following April meeting of the board of trustees and until their successors are elected and qualified; and

WHEREAS a careful and diligent review was conducted by the Governance Committee and the following slate of officers is recommended for approval by the Board:

Jeffrey Wadsworth, Chair
Ronald A. Ratner, Vice Chair
Alex Shumate, Vice Chair
Blake Thompson, Secretary

NOW THEREFORE

BE IS RESOLVED, That the Board of Trustees hereby approves the slate of officers as presented.

Mr. Schottenstein:

Any discussion or other nominations from the floor? There being none, we have a motion and a second.

Upon motion of Mr. Smucker, seconded by Judge Marbley, the Board of Trustees adopted the foregoing resolution with ten affirmative votes, cast by Trustees Mrs. Hoeflinger, Mr. Porteus, Ms. Krueger, Mr. Smucker, Mr. Jurgensen, Dr. Reid, Mrs. Kass, Judge Marbley, Mr. Brass, and Mr. Schottenstein.

Mr. Schottenstein:

Congratulations.

Dr. Thompson:

I will call you Mr. Chairman one more time. Before you leave, we know you have wielded that gavel with wisdom and insight, and we are very thankful for it. We don't want you to ever be without a gavel, so we have provided you here a ceremonial gavel to take with you and remember your service.

Mr. Schottenstein:

Thank you. There being no other business to come before the board, this meeting is adjourned. The next meeting of The Ohio State University Board of Trustees will take place on Friday, June 6, 2014.

April 4, 2014 meeting, Board of Trustees

Attest:

Robert H. Schottenstein
Chairman

Blake Thompson
Secretary

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

3335-5-48.2 Council on distance education, libraries and information technology.

(A) Membership.

The council on distance education, libraries and information technology shall consist of ~~fourteen~~sixteen members.

- (1) ~~Eight faculty, at least Seven regular~~ seven tenure-track faculty.
- (2) no change.
- (3) ~~Three~~Four administrators (or their designees).
 - (a) no change
 - (b) The director of university libraries.
 - (c) no change
 - (d) The associate vice president for distance education.
- (4) One staff member, appointed by the university staff advisory council.

(B) Duties and responsibilities.

- (1) ~~In collaboration with the director of libraries and the chief information officer, to formulate~~ Formulate policies governing the delivery of distance education and educational and research activities and services of libraries and information technology.
- (2) Assist ~~the director of libraries and the chief information officer~~ in the interpretation of distance education, library, and information technology services to the university community.
- (3) Assist in the presentation of major distance education, library and information technology needs to the university administration.
- (4) Advise the ~~executive vice president and provost~~ appropriate administrative office on the appointment of the ~~director of libraries or the chief information officer.~~ associate vice president for distance education, the director of university libraries, and the chief information officer.

(C) Organization.

- (1) through (3) no change

(B/T 5/1/86, B/T 2/5/88, B/T 11/2/90, B/T 2/4/93, B/T 11/4/94, B/T 5/3/96, B/T 4/4/97, B/T 12/4/98, B/T 7/12/2002, B/T 6/7/2005, 9/9/2011)

3335-5-48.19 Committee on Intellectual Property, Patents, and Copyrights.

(A) Membership. The committee on Intellectual Property, Patents, and Copyrights shall consist of eleven members.

April 4, 2014 meeting, Board of Trustees

- (1) Eight faculty members: four tenured faculty, two probationary tenure-track faculty, and two non-tenure track faculty from any of the categories. Each member is to serve three years with one-third of the members rotating off each year.
 - (a) Five faculty members appointed by the executive committee of faculty council.
 - (b) Three faculty members appointed by the university president in consultation with faculty leadership.
- (2) One graduate student.
- (3) Two administrators (or their designees).
 - (a) The vice president for technology commercialization.
 - (b) The vice president for research.

(B) Duties and responsibilities.

- (1) Review, recommend, and advise the university senate on matters relating to the university policy on intellectual property, patents, and copyright and faculty rules 3335-13-06 and 3335-13-07 of the Administrative Code.
- (2) Convene at least twice per year to review the procedures used in implementing and administering the university policy on intellectual property, patents and copyrights, and where deemed necessary, develop and recommend changes in standards and procedures to the vice president for technology commercialization, the vice president for research, the executive vice president and Provost, and other appropriate officers of the University.
- (3) Consult with the vice president for technology commercialization, the vice president for research when requested.
- (4) Serve as a board to which a researcher may appeal actions of the vice president for technology commercialization, subject to appropriate review of the standards and procedures contained in the policy on patents and copyrights.

(C) Organization.

- (1) The chair shall be elected from among the continuing faculty members of the committee each spring.
- (2) As a standing committee of the senate, this council is also governed by the provisions of rules 3335-5-46 and 3335-5-48 of the Administrative Code.

3335-6-03 Probationary service, and duration of appointments for tenure-track faculty.

- (A) through (C) no change
- (D) Exclusion of time from probationary periods.

- ~~(1) — An untenured regular tenure-track faculty member will have time excluded from the probationary period in increments of one year to reflect the caregiving responsibilities associated with the birth of a child or adoption of a child under age six. Department chairs or school directors will inform the office of academic affairs within one year of the birth of a child or the adoption of a child under age six of a probationary faculty member unless the exclusion of time is prohibited by paragraph (D)(3) of this rule. The probationary faculty member may choose to decline the one-year exclusion of time from the probationary period granted for the birth or adoption of a child under six years of age by so informing her/his TIU head, dean, and the office of academic affairs in writing before April 1 of the new mandatory review year following granting of the declination. The exclusion of time granted under this provision in no way limits the award of promotion and tenure prior to the mandatory review year (see paragraph (D)(2) of this rule). The maximum amount of time that can be excluded from the probationary period per birth event or adoption of children under age six is one year.~~
- ~~(2) — A probationary tenure-track faculty member may apply to exclude time from the probationary period in increments of one year because of personal illness, care of a seriously ill or injured person, an unpaid leave of absence, or factors beyond the faculty member's control that hinder the performance of the usual range of duties associated with being a successful university faculty member, i.e., teaching, scholarship, or service. Requests to exclude time from the probationary period made under the terms of this paragraph must be submitted to the chair of the tenure-initiating unit. Requests shall be reviewed by the tenure-initiating unit promotion and tenure committee which shall advise the tenure-initiating unit chair regarding their appropriateness. Such requests require approval by the tenure-initiating unit chair, dean, and executive vice president and provost. A request to exclude time from the probationary period for any of these reasons must be made prior to April 1 of the year in which the mandatory review for tenure must occur. The extent to which the event leading to the request was beyond the faculty member's control, the extent to which it interfered with the faculty member's ability to be productive, and the faculty member's accomplishments up to the time of the request will be considered in the review of the request.~~
- ~~(3) — A request to exclude time from the probationary period for any reason will not be granted after a nonrenewal notice has been issued nor will previously approved requests to exclude time from the probationary period in any way limit the university's right not to renew a probationary appointment.~~
- ~~(4) — Except in extraordinary circumstances a maximum of three years can be excluded from the probationary period for any reason or combination of reasons for an instructor, assistant professor or associate professor. Exceptions require the approval of the tenure initiating unit chair, dean, and executive vice president and provost.~~
- ~~(5) — Tenure-track faculty members will be reviewed annually during their probationary periods regardless of whether time is excluded from that period for any of the above reasons unless their absence from campus during an excluded period makes conduct of such a review impractical.~~
- ~~(6) — For purposes of performance reviews of probationary faculty, the length of the probationary period is the actual number of years of employment at this university less any years of service excluded from the~~

~~probationary period under the terms of this rule. Expectations for productivity during the probationary period cannot be increased as a consequence of exclusions of time granted under the terms of this rule.~~

~~(1) There are three circumstances under which probationary tenure-track faculty may obtain an exclusion of time from probationary periods. These exclusions are intended to recognize that there are factors that can impact the ability of probationary faculty to meet the criteria for tenure within the probationary period outlined in paragraph (B) of this rule. A request to exclude time from the probationary period for any of the reasons listed in paragraphs (a)-(c) of this rule must be made prior to April 1 of the year in which the mandatory review for tenure is scheduled to occur.~~

~~(a) A probationary tenure-track faculty member will have time excluded from the probationary period in increments of one year to reflect the caregiving responsibilities associated with the birth of a child or adoption of a child under age six. This exclusion is guaranteed provided the faculty member informs the head of her/his tenure initiating unit, the dean, or the Office of Academic Affairs in writing within one year of the birth or the adoption unless the exclusion of time is prohibited by paragraph (D)(3) of this rule, and no later than April 1 of the mandatory review year. It is the responsibility of the unit head to inform the college dean and office of academic affairs of the birth or adoption. The probationary faculty member may decline the one-year exclusion by informing her/his unit head in writing before April 1 of the original mandatory review year. It is the responsibility of the unit head to inform the college dean and office of academic affairs of the faculty member's choice to decline the exclusion. The maximum amount of time that can be excluded from the probationary period per birth event or adoption is one year.~~

~~(b) A probationary tenure-track faculty member may apply to exclude time from the probationary period in increments of one year because of personal illness, care of a seriously ill or injured person, an unpaid leave of absence, or factors beyond the faculty member's control that hinder the performance of the usual range of duties associated with being a successful university faculty member, i.e., teaching, scholarship, or service. Requests to exclude time from the probationary period made under the terms of this paragraph must be submitted in writing to the head of the faculty member's tenure initiating unit within one year of the illness, care, or other factors. Requests shall be reviewed by the tenure initiating unit promotion and tenure committee which shall advise the head of the tenure initiating unit regarding the appropriateness of the request. In units that do not have a promotion and tenure committee, the eligible faculty shall review the request. Such requests require approval by the head of the tenure initiating unit dean, and executive vice president and provost. A request to exclude time from the probationary period for any of these reasons must be made prior to April 1 of the year in which the mandatory review for tenure must occur. The extent to which the event leading to the request was beyond the faculty member's control, the extent to which it interfered with the faculty member's ability to be productive, and the faculty member's accomplishments~~

up to the time of the request will be considered in reviewing the appropriateness of the request.

- (c) Probationary tenure-track faculty members on less than full-time service for part or all of their probationary period may request an exclusion of time from the probationary period on the basis that they are less than-full time. Such requests require approval of the tenure initiating unit chair, dean, and executive vice president and provost. The exclusion shall be for an integral number of years based on the principle that the usual probationary period represents full-time service. The maximum permissible exclusion of a probationary period under this paragraph is one year for a probationary instructor, three years for a probationary assistant professor and two years for a probationary associate professor or professor.
- (2) A request to exclude time from the probationary period for any reason will not be granted after a nonrenewal notice has been issued nor will previously approved requests to exclude time from the probationary period in any way limit the university's right not to renew a probationary appointment.
- (3) Except in extraordinary circumstances, a maximum of three years can be excluded from the probationary period for tenure track faculty for any reason or combination of reasons covered in the provisions in paragraphs (a) and (b) of this rule. For probationary faculty who are on appointments of less than full time, the maximum is four years for an instructor, six years for an assistant professor, and five years for an associate professor or professor for any reason or combination of reasons covered in the provisions in paragraphs (a), (b), and (c) of this rule. Exceptions require the approval of the tenure initiating unit chair, dean, and executive vice president and provost.
- (4) Tenure-track faculty members will be reviewed annually during their probationary periods regardless of whether time is excluded from that period for any of the above reasons unless their absence from campus during an excluded period makes conduct of such a review impractical.
- (5) For purposes of performance reviews of probationary faculty, the length of the probationary period is the actual number of years of employment at this university less any years of service excluded from the probationary period under the terms of this rule. Expectations for productivity during the probationary period cannot be increased as a consequence of exclusions of time granted under the terms of this rule. Probationary faculty who are on part-time appointments should be reviewed in the context of their reduced duties.
- (6) The exclusion of time granted under for reasons specified in this rule in no way limits the award of promotion and tenure prior to the mandatory review year.
- (E) Service credit of up to three years may be granted for prior work experience at the time of the initial appointment and requires the approval of the tenure initiating unit chair, dean, and executive vice president and provost. Prior service credit shortens a probationary period by the amount of the credit and once granted cannot be revoked except through an approved request to exclude time from the probationary period. ~~Prior service credit will not be granted for employment in any auxiliary title (such as adjunct, visiting, clinical, or lecturer), special title (such as graduate associate) or part-time position (less than fifty per cent service).~~

~~(F)~~ Probationary regular tenure-track faculty members on less than full-time service for part or all of their probationary period may request an extension of the probationary period. The extension must be requested prior to the beginning of the year in which the normally scheduled mandatory review for tenure would take place and requires approval of the tenure initiating unit chair, dean, and executive vice president and provost. The extension shall be for an integral number of years based on the principle that the usual probationary period represents full-time service. The maximum permissible extension of a probationary period under this paragraph is one year for a probationary instructor, three years for a probationary assistant professor (including time spent at the rank of instructor) and one year for a probationary associate professor or professor.

~~(G)~~(F) Probationary appointments may be terminated during any probationary year because of inadequate performance or inadequate professional development. At any time other than the fourth year review or mandatory review for tenure, a nonrenewal decision must be based on the results of a formal performance review conducted in accord with fourth year review procedures as set forth in paragraph (C)(3) of this rule. Notification of nonrenewal must be consistent with the standards of notice set forth in rule 3335-6-08 of the Administrative Code.

~~(H)~~(G) Probationary appointments may be terminated for fiscal or programmatic reasons. When nonrenewal is based on fiscal or programmatic reasons, the faculty member should be advised that such nonrenewal is a possibility and formal notice of nonrenewal should be provided as soon as possible after the need for nonrenewal is established. Nonrenewal of a probationary appointment for fiscal or programmatic reasons does not entail a performance review and requires the prior approval of the executive vice president and provost. Because hiring decisions should be based on informed assumptions regarding the future availability of resources and of programmatic needs, approval of such nonrenewals will be based on the extent to which convincing evidence is provided that the fiscal or programmatic reasons for the nonrenewal could not be anticipated when the appointment was made and are expected to be long lasting.

~~(H)~~(H) Decisions affecting the nonrenewal of a probationary appointment may not be arbitrary or capricious or carried out in violation of a faculty member's right to academic freedom. Faculty rule 3335-5-05 of the Administrative Code provides a procedural mechanism under which an aggrieved probationary faculty member can challenge a nonrenewal decision believed to have been improper. In that instance, however, the burden of proof is on the probationary faculty member to establish that the nonrenewal decision was improper. (See also rule 3335-6-05 of the Administrative Code). (B/T 10/5/84, B/T 7/10/87, B/T 11/2/90, B/T 4/8/94, B/T 7/7/95, B/T 5/3/96, B/T 4/4/97, B/T 2/6/98, B/T 6/5/98, B/T 12/4/98, B/T 7/12/2002, B/T 6/4/2004, B/T 6/7/2005, B/T 3/2/2007, 6/18/2010, 2/11/2011)

3335-9-23 Minimum scholastic requirements.

(A) Rules 3335-9-23 to 3335-9-28 of the Administrative Code shall apply only to undergraduate students (as defined in rule 3335-9-01 of the Administrative Code). The academic standards controlling warning, probation, and dismissal of professional and graduate students shall be established by rule of the faculties of the college in which the professional student is registered, or of the graduate school if the student is a graduate student; provided, however, that an undergraduate professional student shall not be dismissed from the university unless he or she has fifteen or more deficiency points as defined in paragraph (C) hereof and computed on the basis of the student's entire undergraduate program, first been placed on probation following his or her most recent past quarter, semester, or term of enrollment.

April 4, 2014 meeting, Board of Trustees

- (B) Application of rule to transfer students. For the purpose of this rule the ~~deficiency points point-hour ratio~~ of a transfer student from another university, who is admitted to advanced standing in this university shall be computed only upon work done at this university.
- (C) Requirements and definition. ~~In order to remain in good standing in the university a student must maintain a~~ A cumulative point-hour ratio (see rule 3335-8-26 of the Administrative Code) of at least 2.00 ~~is required for graduation (see rule 3335-9-30 of the Administrative Code). Students below a 2.0 will remain eligible to enroll at the university, subject to the terms of their probation, as long as they have not been academically dismissed.~~ Deficiency points are applied only to the records of students whose cumulative point-hour ratio is below 2.00 and are defined as the number of credit points a student would have to earn to bring his or her cumulative point-hour ratio up to that level. Deficiency points may be calculated by subtracting the total number of credit points earned from twice the total number of credit hours attempted for which calculable grades ("A," "A-," "B+," "B," "B-," "C+," "C," "C-," "D+," "D," "E," or "EN") were given. (B/T 6/4/2004, B/T 6/7/2005)

3335-9-24 Academic warning.

- (A) Any student who has never attended another college or university and who seeks to enroll as a new freshman in this university shall be placed on special warning when his or her application for admission is received and processed if his or her academic credentials indicate the probability of low achievement. The student shall be so informed before final registration and the payment of fees are completed, except as provided in rule 3335-9-27 of the Administrative Code. The fact that special warning has been given shall be made known to the office of the college or school to which the student seeks admission.
- (B) If, at the end of any his or her first semester, summer term, or session, a student subject to the provisions of rule 3335-9-23 of the Administrative Code has ~~accumulated fewer than fifteen deficiency points earned a point-hour ration below 2.00~~, he or she shall may receive a warning from the dean of his or her college or director of his or her school, ~~except as provided in rule 3335-9-27 of the Administrative Code instead of being placed on probation.~~ (B/T 6/22/2012)

3335-9-25 Academic probation.

- (A) Any student ~~who has accumulated fifteen or more deficiency points whose cumulative point-hour ratio has fallen below a 2.00~~ shall be placed on probation. The probation shall continue provided the student's college considers the student's progress to be satisfactory and shall be removed when the ~~deficiency points are fewer than fifteen cumulative point-hour ratio has reached a 2.0~~. The student shall be notified of probationary status by the dean of the college or the director of the school in which the student is registered, except as provided in rule 3335-9-27 of the Administrative Code. Such notification shall include a clear statement of what shall be considered to be satisfactory progress.
- (B) Probation by special action. If at any time the preparation, progress, or success of a student in an academic program is determined to be unsatisfactory, the college or school in which the student is registered shall be empowered to place the student on academic probation. An undergraduate student admitted with conditions and who has not satisfied the conditions after earning thirty semester credit hours through regular course enrollment at this university shall be placed on probation.

April 4, 2014 meeting, Board of Trustees

~~(C) — Requirements and definition. In order to remain in good standing in the university a student must maintain a point-hour ratio (see rule 3335-8-26 of the Administrative Code) of at least 2.00. Deficiency points are applied only to the records of students whose point-hour ratio is below 2.00 and are defined as the number of credit points a student would have to earn to bring his or her point-hour ratio up to that level. Deficiency points may be calculated by subtracting the total number of credit points earned from twice the total number of credit hours attempted for which calculable grades ("A," "A-," "B," "B-," "C+," "C," "C-," "D+," "D," "E," or "EN") were given.~~

(B/T 6/4/2004, B/T 6/7/2005, B/T 6/22/2012)

April 4, 2014 meeting, Board of Trustees

(APPENDIX XXVIII)

Appointments of Chairpersons/Directors

TREVOR L. BROWN, Director, John Glenn School of Public Affairs effective March 1, 2014 through June 30, 2018

A. RICHARD DUTTON, Interim Chair, Department of English effective March 1, 2014 through May 31, 2014

WENDY L. FRANKEL, Interim Chair, Department of Pathology effective February 1, 2014 through January 31, 2015.

JOHN A. HUBBELL, Interim Chair, Department of Veterinary Clinical Sciences effective March 3, 2014

PETER J. MOHLER, Chair, Department of Physiology and Cell Biology effective January 1, 2014 through June 30, 2017

Faculty Professional Leaves

HENRI COLE, Professor, Department of English effective Autumn Semester 2014 and Spring Semester 2015

TAMAL DEY, Professor, Department of Computer Science and Engineering effective Spring Semester 2015

CRAIG J. FORSYTH, Professor, Department of Chemistry and Biochemistry effective Autumn Semester 2014 and Spring Semester 2015

RICHARD R. FREEMAN, Professor, Department of Physics effective Autumn Semester 2014

KOCK K. Gan, Professor, Department of Physics effective Autumn Semester 2014

ROBERT A. GILLESPIE, Professor, School of Music effective Spring Semester 2015

PHILIP J. GRANDINETTI, Professor, Department of Chemistry and Biochemistry effective Spring Semester 2015

TIMOTHY E. GREGORY, Professor, Department of History effective Autumn Semester 2014 and Spring Semester 2015

ANN K. HAMILTON, Distinguished University Professor, Department of Art effective Autumn Semester 2014 and Spring Semester 2015

RICHARD E. HUGHES, Professor, Department of Physics effective Autumn Semester 2014 and Spring Semester 2015

CHRISTOPHER JEKELI, Professor, School of Earth Sciences effective Autumn Semester 2014

LINDSAY R. JONES, Professor, Department of Comparative Studies effective Autumn Semester 2014 and Spring Semester 2015

VALERIE F. KINLOCH, Professor, School of Teaching and Learning effective Spring Semester 2015

YUJI KODAMA, Professor, Department of Mathematics effective Spring Semester 2015

April 4, 2014 meeting, Board of Trustees

MO-YEE LEE, Professor, Department of Social Work effective Spring Semester 2015

ROBERT LEE, Professor, Department of Electrical and Computer Engineering effective Spring Semester 2015

SHILI LIN, Professor, Department of Statistics effective Spring Semester 2015

WENZHI LUO, Professor, Department of Mathematics effective Autumn Semester 2014

KARIN M. MUSIER-FORSYTH, Professor, Department of Chemistry and Biochemistry effective Autumn Semester 2014 and Spring Semester 2015

MINEHARU NAKAYAMA, Professor, Department of East Asian Languages and Literature effective Autumn Semester 2014

DOROTHY P. NOYES, Professor, Department of English effective Autumn Semester 2014

ANDRE F. PALMER, Professor, Lowrie Department of Chemical and Biomolecular Engineering effective Spring Semester 2015

ELAINE B. RICHARDSON, Professor, School of Teaching and Learning effective Autumn Semester 2014

RICHARD SAMUELS, Professor, Department of Philosophy effective Autumn Semester 2014

PAUL D. SANDERS, Professor, School of Music (Newark) effective Spring Semester 2015

BURKHARD A. SCHAFFRIN, Professor, School of Earth Sciences effective Autumn Semester 2014

JUNKO SHIGEMITSU, Professor, Department of Physics effective Autumn Semester 2014 and Spring Semester 2015

DELIANG WANG, Professor, Department of Computer Science and Engineering effective Autumn Semester 2014

YUNZHI WANG, Professor, Department of Material Science Engineering effective Spring Semester 2015

KAREN A. WINSTEAD, Professor, Department of English effective Autumn Semester 2014 and Spring Semester 2015

JUDY T. WU, Professor, Department of History effective Autumn Semester 2014 and Spring Semester 2015

LONGYA XU, Professor, Department of Electrical and Computer Engineering effective Autumn Semester 2014

FRANCO BARCHIESI, Associate Professor, Department of African American and African Studies effective Autumn Semester 2014 and Spring Semester 2015

NICHOLAS BREYFOGLE, Associate Professor, Department of History effective Autumn Semester 2014 and Spring Semester 2015

REBEKA CAMPOS-ASTORKIZA, Associate Professor, Department of Spanish and Portuguese effective Autumn Semester 2014

April 4, 2014 meeting, Board of Trustees

JEN-PING CHEN, Associate Professor, Department of Mechanical and Aerospace Engineering effective Autumn Semester 2014 and Spring Semester 2015

ALISON E. CROCETTA, Associate Professor, Department of Art effective Autumn Semester 2014

THEODORA K. DRAGOSTINOVA, Associate Professor, Department of History effective Spring Semester 2015

REBECCA B. DUPAIX, Associate Professor, Department of Mechanical and Aerospace Engineering effective Autumn Semester 2014 and Spring Semester 2015

RICHARD O. FLETCHER, Associate Professor, Department of Classics effective Autumn Semester 2014

KURT L. FREDRICK, Associate Professor, Department of Microbiology effective Autumn Semester 2014

JILL N. GALVAN, Associate Professor, Department of English effective Spring Semester 2015

JAMES W. GREGORY, Associate Professor, Department of Mechanical and Aerospace Engineering effective Spring Semester 2015

TRYNTJE HELFFERICH, Associate Professor, Department of History effective Autumn Semester 2014 and Spring Semester 2015

JENNIFER K. HIGGINBOTHAM, Associate Professor, Department of English effective Autumn Semester 2014 and Spring Semester 2015

LUDMILA ISURIN, Associate Professor, Department of Slavic and East European Languages and Literatures effective Autumn Semester 2014 and Spring Semester 2015

HASAN K. JEFFRIES, Associate Professor, Department of History effective Autumn Semester 2014

JENNIFER A. JOHNSON, Associate Professor, Department of Astronomy effective Spring Semester 2015

ROMAN P. LANNO, Associate Professor, Department of Evolution, Ecology and Organismal Biology effective Autumn Semester 2014

JESUS J. LARA, Associate Professor, Knowlton School of Architecture effective Autumn Semester 2014 and Spring Semester 2015

GUISELA LATORRE, Associate Professor, Department of Women's, Gender and Sexuality Studies effective Spring Semester 2015

DANIEL N. LEAVELL, Associate Professor, School of Earth Sciences effective Autumn Semester 2014

MITCHELL B. LERNER, Associate Professor, Department of History effective Autumn Semester 2014

JUN LIU, Associate Professor, Department of Biomedical Engineering effective Spring Semester 2015

STUART A. LUDSIN, Associate Professor, Department of Evolution, Ecology and Organismal Biology effective Autumn Semester 2014 and Spring Semester 2015

April 4, 2014 meeting, Board of Trustees

BERNHARD MALKMUS, Associate Professor, Department of Germanic Languages and Literatures effective Autumn Semester 2014 and Spring Semester 2015

A. MAY MERGENTHALER, Associate Professor, Department of Germanic Languages and Literatures effective Autumn Semester 2014

LESLIE C. MOORE, Associate Professor, School of Teaching Learning effective Autumn Semester 2014

JANE MURPHY, Associate Professor, Knowlton School of Architecture effective Autumn Semester 2014 and Spring Semester 2015

JESSICA PRINZ, Associate Professor, Department of English effective Autumn Semester 2014 and Spring Semester 2015

TIMOTHY A. SCHROEDER, Associate Professor, Department of Philosophy effective Autumn Semester 2014 and Spring Semester 2015

SCOTT A. SCHWENTER, Associate Professor, Department of Spanish and Portuguese effective Autumn Semester 2014

LISA A. SHABEL, Associate Professor, Department of Philosophy effective Autumn Semester 2014 and Spring Semester 2015

BIRGITTE SOLAND, Associate Professor, Department of History effective Autumn Semester 2014 and Spring Semester 2015

BINAYA SUBEDI, Associate Professor, School of Teaching and Learning (Newark) effective Autumn Semester 2014

JUDITH TONHAUSER, Associate Professor, Department of Linguistics effective Autumn Semester 2014 and Spring Semester 2015

MARK E. WALTER, Associate Professor, Department of Mechanical and Aerospace Engineering effective Autumn Semester 2014 and Spring Semester 2015

SABRA J. WEBBER, Associate Professor, Department of Near Eastern Languages and Cultures effective Autumn Semester 2014 and Spring Semester 2015

ROXANN WHEELER, Associate Professor, Department of English effective Autumn Semester 2014 and Spring Semester 2015

DEANNA L. WILKINSON, Associate Professor, Department of Human Sciences effective Autumn Semester 2014 and Spring Semester 2015

JESSICA O. WINTER, Associate Professor, Lowrie Department of Chemical and Biomolecular Engineering effective Autumn Semester 2014

XINYI XU, Associate Professor, Department of Statistics effective Spring Semester 2015

ULISES J. ZEVALLOS-AGUILAR, Associate Professor, Department of Spanish and Portuguese effective Spring Semester 2015

KATHRYN CAMPBELL-KIBLER, Assistant Professor, Department of Linguistics effective Autumn Semester 2014 and Spring Semester 2015

DANA RENGA, Assistant Professor, Department of French and Italian effective Autumn Semester 2014

April 4, 2014 meeting, Board of Trustees

Faculty Professional Leave – Changes

ANA M. DEL SARTO, Associate Professor, Department of Spanish and Portuguese, change from Autumn Semester 2013 to Spring Semester 2014

Emeritus Titles

STEPHEN E. BECHTEL, Department of Mechanical and Aerospace Engineering with the title Professor Emeritus effective April 1, 2014

TSCHERA CONNELL, University Libraries with the title Professor Emeritus effective April 1, 2014

JOSEPH F. DONNEMEYER, School of Environment and Natural Resources with the title Professor Emeritus effective June 1, 2014

ALEXANDER DYNIN, Department of Mathematics with the title Professor Emeritus effective March 1, 2014

RONALD B. HAMMOND, Department of Entomology with the title Professor Emeritus effective April 1, 2014

BRUCE S. JOHNSON, Moritz College of Law with the title Professor Emeritus effective February 1, 2014

STEVEN C. LOERCH, Department of Animal Sciences with the title Professor Emeritus effective April 1, 2014

STEPHEN C. MILNE, Department of Mathematics with the title Professor Emeritus effective June 1, 2014

ROBERT J. PRECHEUR, Department of Horticulture and Crop Science with the title Associate Professor Emeritus effective May 1, 2014

GEORGE H. STAAB, Department of Mechanical and Aerospace Engineering with the title Associate Professor Emeritus effective June 1, 2014

BEVERLY I. MCDONALD, University Libraries with the title Assistant Professor Emeritus effective April 1, 2014

(APPENDIX XXIX)

Degrees Conferred at

THE OHIO STATE UNIVERSITY
COMMENCEMENT CONVOCATION

May 4, 2014

COMMENCEMENT ADDRESS

Chris Matthews

DOCTOR OF COMMUNICATION

A television news anchor with remarkable depth of experience, Chris Matthews has distinguished himself as a broadcaster, newspaper bureau chief, presidential speechwriter, Capitol Hill chief of staff and bestselling author during his long career.

Mr. Matthews began his professional life in public service, working in the U.S. Senate for five years for Sen. Frank Moss of Utah and Sen. Edmund Muskie of Maine; in the White House for four years under President Jimmy Carter as a speechwriter and on the President's Reorganization Project; and for six years as top aide to legendary Speaker of the House Thomas "Tip" O'Neill Jr. After cutting his teeth in politics, Mr. Matthews turned to journalism.

From 1987 to 2000, he served as Washington, D.C., bureau chief for the *San Francisco Examiner*, followed by a two-year term as a nationally syndicated columnist for the *San Francisco Chronicle*. During his time as a reporter, Mr. Matthews covered many important historic events of the late 20th century, including the fall of the Berlin Wall and the first all-races election ever held in South Africa. In 1994, he began his television career on the NBC-owned America's Talking network before launching his popular show, "Hardball with Chris Matthews," three years later on MSNBC.

Mr. Matthews has received the David Brinkley Award for Excellence

in Broadcast Journalism and the Gold Medal Award for Distinguished Achievement from the Pennsylvania Society. He is the author of multiple bestselling books, including *Hardball: How Politics is Played*, *Told by One Who Knows the Game*; *Kennedy & Nixon: The Rivalry that Shaped Postwar America*; *Jack Kennedy: Elusive Hero*; and *Tip and The Gipper: When Politics Worked*.

A graduate of Holy Cross College, Mr. Matthews did graduate work in economics at the University of North Carolina at Chapel Hill. He worked for two years as a trade development advisor with the U.S. Peace Corps in the southern African nation of Swaziland.

RECIPIENTS OF HONORS

Barry R. Bloom

DOCTOR OF SCIENCE

For the past half century, Barry Bloom of Cambridge, Massachusetts, has been a pioneer in the field of global health. After receiving his bachelor's degree in biology from Amherst College and his PhD in Immunology from Rockefeller University, Dr. Bloom established himself as one of the world's pre-eminent scientists in the areas of infectious diseases, vaccines and health policy.

His exceptional body of research—primarily focused on immunology and the pathogenesis of leprosy and tuberculosis—has shown an enduring commitment to the application of cutting-edge science to alleviate the infectious disease burden of the developing world. Through his

impressive work, Dr. Bloom has improved vaccine approaches for tuberculosis and discovered crucial breakthroughs in how immune responses protect against microbial threats. He has published more than 350 articles and continues to provide commentary on current public health concerns ranging from TB to HIV to obesity.

His fundamental contributions have made him a trusted public health policy advisor. He served as an advisor to the White House on International Health Policy, and for more than 40 years, he has been extensively involved with the World Health Organization, where he chaired the Research Advisory Committees on Leprosy, Tuberculosis, Malaria and Tropical Diseases.

He also has been a member of the WHO Advisory Committee on Health Research.

Dr. Bloom has received many honors for his lifelong dedication to infectious disease research and education, including the first Bristol-Meyers Squibb Award for Distinguished Research in Infectious Diseases and the Robert Koch Gold Medal for lifetime research in infectious diseases. He is a member of the National Academy of Sciences, the Institute of Medicine, and the American Philosophical Society. He is currently a Distinguished Service Professor and Joan L. and Julius H. Jacobson Professor of Public Health at Harvard University, where he served as dean of the School of Public Health from 1999 to 2008.

RECIPIENTS OF HONORS

John B. Gerlach Jr.

DISTINGUISHED SERVICE AWARD

John B. "Jay" Gerlach Jr. of Columbus, Ohio, has been an engaged and dedicated supporter of The Ohio State University since his graduation more than three decades ago. After receiving his bachelor's degree in business administration from Ohio State, Mr. Gerlach upheld his family's legacy of philanthropy and public service while serving in various capacities at Lancaster Colony Corporation, a specialty foods manufacturer and marketer founded in 1961 by his father and grandfather.

Mr. Gerlach's service history is diverse and robust. In 1997, the same year he was named chair and CEO of Lancaster Colony Corp., he also was elected to the University Foundation board of directors,

where he served as board chair from 2009 to 2013. He currently serves as a board member for Huntington Bancshares, Nationwide Children's Hospital and the Recreation Unlimited Foundation. He has been chair of the Richard M. Ross Heart Hospital board since 2004, and for almost two decades, he has served on the Dean's Advisory Council at Fisher College of Business.

Nearly every year since 1979, Mr. Gerlach and his family have supported a variety of initiatives, from scholarships and building projects to medical, polar and wetlands research. They contributed generously to Fisher and The Ohio State University Wexner Medical Center, supporting the medical center expansion and the creation of Fisher's state-of-the-art

business campus. Mr. Gerlach and his wife, Aleusha, also have provided charitable backing of the medical center's Neurosciences Program, which has enabled physicians and scholars to embark on innovative research to improve patients' lives.

By giving of his time and resources, Mr. Gerlach has helped shape the future of Ohio State, and he has strengthened the university's relationship with the Columbus corporate community. As a natural ambassador for the university, he has championed the Ohio Scholarship Challenge, and served on multiple committees supporting Ohio State's *Affirm Thy Friendship* and *But for Ohio State* campaigns.

Mac A. Stewart

DISTINGUISHED SERVICE AWARD

Though Mac A. Stewart retired in 2010, his visionary leadership at The Ohio State University left a lasting impression on the entire community. As a much-admired administrator, scholar and mentor, Dr. Stewart dedicated his 40-year career at Ohio State to improving the delivery of educational services for socioeconomically deprived and culturally different students.

Dr. Stewart joined Ohio State as a residence hall director and doctoral student in the early 1970s. After earning his doctorate in higher education administration, he became assistant dean of University College, where he spent 27 years and ultimately served as dean. During his tenure, he developed

programs to recruit and retain a diverse student body. While serving as vice provost for Minority Affairs and special assistant to the president for diversity, he was instrumental in the creation of the acclaimed Todd A. Bell National Resource Center on the African American Male.

An icon of service, Dr. Stewart served on more than 30 committees at Ohio State, including two presidential search committees, University Senate and the Council of Deans. He also served on external evaluation teams for various higher education institutions, and on numerous boards, such as the Buckeye Boys Ranch, Columbus Academy, Mount Carmel College of Nursing, Nationwide Children's Hospital and the International Foundation for Education and Self-Help,

Dr. Stewart has received many honors, notably the Josephine Sitterle Failer Award from Ohio State's Alumni Association and the Frederick Patterson Award from the Greater Columbus United Negro Fund. As a faculty member in the College of Education and Human Ecology, he published widely in a variety of professional journals. In 1983, he was selected as a member of the editorial board of *The Negro Educational Review*, where he also served as chair of the editorial board and editor-in-chief.

A practicing psychologist for decades, Dr. Stewart received a bachelor's degree in sociology from Morehouse College and a master's degree in counseling from Atlanta University.

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Music
Dr. Susan Powell

Jinyoung Kim, Powell

Bachelor's, Master's (Seoul
National University)

Music
Dr. Caroline Hong

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Cum Laude
Moxu Hang, Tianjin, China
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 Li Jiang, Nanning, China
Summa Cum Laude
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Cum Laude
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 Chong Jin, Wuxi, China
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Cum Laude
 Qing Jin, Qinhuangdao, China
Cum Laude
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Cum Laude
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Siyu Li, Nanjing, China
Siyu Li, Shenyang, China
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Yong Liang, Zhengzhou,
Henan, China
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Cum Laude
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Tong Lu, Huludao, China
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Xinting Qing, Guilin, China
Cum Laude

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Cum Laude

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Renee Danielle Riedel,
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Christopher Verdi Harris
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Magna Cum Laude
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Summa Cum Laude
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Summa Cum Laude
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Guangdon, China
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Wyoming
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Cum Laude

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Gilead
Magna Cum Laude
Miranda Chantelle Gloyd,
Newark
Amy Schneider Gresham,
Powell
Haleigh Lynn Grimes, Lima
Cum Laude
Benjamin Aubrey Growden,
Delta
Nichole Louise Guard,
Pataskala
Laura Marie Guinness,
sylvania
Magna Cum Laude
Chelsey Nicole Haberman,
Marion
Cum Laude
Abby Anne Hall, North Canton
Cum Laude
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Concord
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Wadsworth
Cum Laude
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Bellefontaine
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Hawk, Strongsville
Sarah Ann Hawkey-Wright,
Columbus Grove
Jessica Yawan He, Columbus
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Lima
Cum Laude
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Cum Laude
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Sagamore Hills
Cum Laude
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Cum Laude
Todd A. Holland, Columbus

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Summa Cum Laude
with Honors Research Distinction in
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Brian Michael Horten, Novelty
Crystal Lynne Hughes,
Woodsfield
Kristina Lynn Hughes,
Wooster
Brittany Linn Hunka, New
Philadelphia
Cum Laude
Holly Kathleen Hutton, Kirtland
Cum Laude
Kimberly Michelle Ichrist,
Columbus
Alyssa Jackson, Cincinnati
Summa Cum Laude
Brent Lee Jackson, Lima
Brooke Ashlea Jarvie, Chagrin
Falls
Cum Laude
Toby Rene Jenkins, Grove
City
Stephanie Lynn Kaczmarek,
Toledo
Cum Laude
Brittany Ann Kaptur, Toledo
Cum Laude
Gregory Martin Kasson,
Lancaster
Magna Cum Laude
Kaitlyn Grace Kemmer,
Clarksburg, WV
Magna Cum Laude
with Honors Research Distinction in
Nursing
Rebecca Marinda Montoya
Kennedy, Peoria, AZ
Magna Cum Laude
Tessie Anna Kernell, Norwalk
Magna Cum Laude
Megan Louise Kessler, New
Riegel
Magna Cum Laude
Jonathan Andrew Keylor,
columbus
Helen Khamphosihom,
Columbus
Kristen Marie Kleiner,
Cincinnati
Cum Laude
Alyssa Ann Kmet, North
Royalton
Magna Cum Laude
Rebecca Marie Knue, Liberty
Township
Magna Cum Laude
Erika Lindsey Koors, Urbana
Summa Cum Laude
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Kaitlin Jennifer Kralovic,
Beavercreek
Magna Cum Laude
Michelle Amanda Krist,
Strongsville
Magna Cum Laude

April 4, 2014 meeting, Board of Trustees

Lexis Brianne Krivos, Hinckley
Magna Cum Laude
with Honors Research Distinction in Nursing

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Cum Laude

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Cum Laude

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Lesley Anne Schroeder, Elida
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Cum Laude

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Jakob Allen Searfoss, Upper Sandusky
Cum Laude

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Rachel Elizabeth Singer, Parma Heights

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Cum Laude

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with Honors Research Distinction in Nursing

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with Honors Research Distinction in Nursing

Brooke Mackenzie Steward, Upper Sandusky

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with Honors Research Distinction in Nursing

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Breanna Michelle Tinkler, Cincinnati
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Ashley Taylor Towle, Loveland
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Heather Lynne Truthan, Cuyahoga Falls
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Magna Cum Laude

April 4, 2014 meeting, Board of Trustees

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Ilya Vaisberg, Columbus
Natalie Marie Van Atta,
Waynesville
Magna Cum Laude
Shannon Marie Van Schaik,
Powell
Magna Cum Laude
Alexandria Criselda Vigil, West
Chester
Magna Cum Laude
*with Honors Research Distinction in
Nursing*
Anna Christina Vigil, West
Chester
Magna Cum Laude
*with Honors Research Distinction in
Nursing*
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Columbus
Margaret Ashton von der
Embse, Kalida
Summa Cum Laude
*with Honors Research Distinction in
Nursing*
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Canton
Summa Cum Laude
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Dublin
Cum Laude
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Georgia Ann Weilbacher,
Pickerington
Alexa Renee Welch, Massillon
Collen Mathew West,
Westerville
Rachel Lynn Wilson, Silver
Lake
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Levi Alan Wynn, Cable
Jennifer Melissa Yung, Solon
Cum Laude
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Cum Laude
Emily Marie Zanin, Cuyahoga
Falls
Cum Laude

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Dean: Melvin D. Shipp

Doctor of Optometry

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Milda Marija Bandza, Rocky
River
B.S.
Joseph James Blake,
Nashport
B.S.Nutrition
B.S. (Indiana University
Bloomington)
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Franklin
B.S. (University of Akron)
Whitney Renae Brown,
Denton, NE
B.S. (University of Nebraska-
Lincoln)
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Magna Cum Laude
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Greenville
B.S.
Jeffrey Douglas Cole,
Cincinnati
B.S. (University of Cincinnati)
Cum Laude
Andrew J. Crist, Zanesville
B.Mus., M.A. (Miami University
Oxford)
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Palm Beach, FL
B.S. (University of Florida)
Lisa Jan Draper,
Poughkeepsie, NY
B.S.Alld.Hlth.Prof.
Cum Laude
Nevin Wadie El-Nimri,
Berkeley, CA
B.A. (University of California,
Berkeley)
Cum Laude

Jessica Leigh Giesey,
Wheeling, WV
B.S. (West Liberty University)
Cum Laude
Daniel William Grangaard,
Newark
B.A. (College of Wooster)
Magna Cum Laude
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Tucson, AZ
B.S. (University of Arizona)
Magna Cum Laude
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CA
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Burnsville, MN
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Twin Cities)
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Vandergrift, PA
B.S. (Saint Vincent College)
Magna Cum Laude
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B.S. (Ohio Northern
University)
Nathan Scott Kaufman,
Sugarcreek
Magna Cum Laude
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Kirkland, WA
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Washington)
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B.S. (Xavier University)
Alanna Kimberly Kirk, Sardinia
B.S.Alld.Hlth.Prof.
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B.A.
Cum Laude
Kacie Marie Kreifels, Sioux
Falls, SD
B.S. (University of Nebraska-
Lincoln)
Cum Laude
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B.S. (Wittenberg University)
Jonathan Jay Lytle,
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B.S.Alld.Hlth.Prof.
Magna Cum Laude

April 4, 2014 meeting, Board of Trustees

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Lynchburg
B.S.
Cum Laude

Michael Lee Miller, Minford
B.S.
Cum Laude

Chrisoula Maria Morris,
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GA
B.S. (Kennesaw State
University)
Magna Cum Laude

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B.S. (West Virginia University)
Cum Laude

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Toledo
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Jr., Toledo
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Magna Cum Laude

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Toledo
Bachelor's (University of
Toledo)
Cum Laude

Jamz Michael Porzio, Buffalo,
NY
B.Mus. (Mercyhurst University)
M.Mus. (State University of
New York at Fredonia)

Blake Gordon Powell, Oregon
Magna Cum Laude

Trang Pham Prosak, Hanoi,
Vietnam
B.S.
Magna Cum Laude

Whitney Rose Purtzer, South
Bend, IN
B.S. (Purdue University)

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B.S. (State University of New
York at Buffalo)

Joseph J. Razzano, Niles
B.S.

Andrew J. Rothstein, Tipp City
B.A. (Miami University)
Cum Laude

Rachel Lee Rothstein, Ada
B.S.

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Saltsburg, PA
B.S. (Saint Vincent College)

Stephanie Michelle Sims,
Dublin
Magna Cum Laude

Amber Noelle Slezak, Akron
B.A. (Capital University)
Cum Laude

Molly Jacqueline Smith,
Kettering
B.S.
Magna Cum Laude

Joshua James Werling,
Burkettsville
Cum Laude

Robert M. Wilkins, Boise, ID
B.Bus.Adm. (Brigham Young
University –Idaho)

David Joseph Williams,
Sunbury
B.A. (Miami University)

Phillip Thomas Yuhas, Solon
B.A. (University of Notre
Dame)
Magna Cum Laude

David Michael Zigler, Upper
Arlington
B.S. (Miami University)
Cum Laude

Adam William Zurkey, Avon
Lake
B.S. (Baldwin-Wallace
College)
Cum Laude

College of Pharmacy

Dean: Henry J. Mann

Doctor of Pharmacy

Mary Joseph Abdelmalak,
Mayfield Village
B.A. (John Carroll University)

Sarah Jean Amlin,
Indianapolis, IN
B.A. (Loyola University
Chicago)

Jennifer Lynn Backo, Poland
B.S. (Youngstown State
University)
Cum Laude

Jamie Lynn Bailey, Vicksburg,
MI
B.A. (Hope College)

Joseph Howard Baker,
Cincinnati
B.S.Pharm.Sci.

Maria Christine Biasella,
Canton
B.S.Pharm.Sci.
Magna Cum Laude

Leah May Bierley,
Reynoldsburg
B.A.

Laura Ashley Bohovic, North
Royalton
B.S.Pharm.Sci.
Summa Cum Laude

David Michael Brokaw, North
Canton
B.S. (Indiana University
Bloomington)

Ashley S. Brower, Pepper Pike
B.S.Pharm.Sci.
Summa Cum Laude

Leah Brown, Willow Wood
B.S. (Marshall University)

Annah Mai Bui, Galloway
B.S.Pharm.Sci.
Summa Cum Laude

April 4, 2014 meeting, Board of Trustees

Emily Ann Burns, Norwich B.S. (John Carroll University) <i>Magna Cum Laude</i>	Maria Jocelyn Diaz, Chicago, IL B.S. (Pennsylvania State University)	Amalia Hayes, Kettering B.S. (University of Dayton)
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Andrew Edward Cizmar, Cleveland B.S. <i>Cum Laude</i>	Jingwen Guan, San Francisco, CA B.A. (University of California, Berkeley) <i>Magna Cum Laude</i>	Ashley Marie Jones, Euclid B.S.Pharm.Sci.
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April 4, 2014 meeting, Board of Trustees

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		Aleksandra Stojkoska, Middleburg Heights B.S. (John Carroll University) <i>Cum Laude</i>

April 4, 2014 meeting, Board of Trustees

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ManShan Celica Tong, Peoria, IL B.S. (Bradley University) <i>Cum Laude</i>	Lauren Elizabeth Wilson, Muncie, IN B.S. (Ball State University)	
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Nicholas Lloyd Treadway, Findlay B.S.Pharm.Sci.	Annie G. Wu, Miamisburg B.A., B.S. <i>Cum Laude</i>	
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(APPENDIX XXX)

Chris Matthews

Chris Matthews is a television news anchor who has distinguished himself as a broadcast journalist, newspaper bureau chief, presidential speechwriter, congressional staffer and best-selling author.

Mr. Matthews began his television career in 1994 as host of a two-hour nightly program on the NBC-owned America's Talking network. In 1997, he launched "Hardball," now on MSNBC. He has been on the air every weekday night since that time.

He worked for 15 years as a newspaper journalist, including 13 as a Washington bureau chief for the *San Francisco Examiner* (1987-2000), and two as a national columnist for the *San Francisco Chronicle*. In that capacity he covered some of the great historic events of the late 20th century, including the fall of the Berlin Wall and the landmark 1994 South African election, where South Africans of all races could cast ballots.

Earlier, Mr. Matthews completed a 15-year career in public service, during which he worked as a presidential speechwriter during the Carter administration and top aide to longtime speaker of the house Thomas P. "Tip" O'Neill, Jr.

He is the author of several best-selling books, including *Tip and the Gipper: When Politics Worked* (2013); *Jack Kennedy: Elusive Hero* (2011); *The Hardball Handbook* (2009); *Life's a Campaign: What Politics Has Taught Me About Friendship, Rivalry, Reputation, and Success* (2007); *American: Beyond Our Grandest Notions* (2002); *Kennedy & Nixon: The Rivalry that Shaped Postwar America* (1996) and *Hardball: How Politics Is Played, Told By One Who Knows the Game* (1988).

Mr. Matthews is a 1967 graduate of Holy Cross College and has been a visiting fellow at Harvard University's Institute of Politics. He served two years in the Peace Corps in Swaziland.



THE OHIO STATE UNIVERSITY

**The Ohio State University
Brazil Gateway Operational Plan
2013-2018**

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Vice Provost for Global Strategies and International Affairs**

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TABLE OF CONTENTS

Executive Summary 2

Background 3

Operational Plan

Programs and Activities 6

Management & Staffing12

Financial Plan14

Time-Task Plan16

Assessment Plan17

Operating Budget19

Executive Summary

With The Ohio State University's strategic commitment to become a preeminent global university, one of the institution's six internationalization goals is the establishment of a physical presence in strategic locations. This endeavor, known as the Global Gateways initiative, will further enhance the internationalization of the university's teaching, research, and service missions. These Gateway offices are physical sites in the business districts of key regions that serve as mini-embassies for The Ohio State University. Ohio State opened its first two Gateway offices in Shanghai, China in February 2010 and Mumbai, India in March 2012. This document will outline the plan for expanding operations into São Paulo, Brazil with a targeted opening date in the early Fall of 2014.

By having this institutional presence in these strategic regions, Ohio State opens the door to creating new partnerships and making lasting connections that benefit all stakeholders to include the students, faculty, and alumni of Ohio State. The Global Gateways also benefit friends of the university, surrounding communities and the state of Ohio by demonstrating Ohio State's engagement in the global marketplace and its commitment to being an active participant in knowledge-based centers of the world.

After three successful years of operation, the Global Gateways is seeking central administration approval and support to launch the next Global Gateway office in Brazil. Ohio State has been strategically positioning itself for the opening of its third Gateway office over the past four years. In addition to numerous faculty and staff visits to the region and alumni engagement activities, the Vice Provost for Global Strategies and International Affairs and the Global Gateway staff have been facilitating further partnerships with academic, government, and corporate institutions in Brazil. Through these efforts, Ohio State has secured a partnership that grants the university free office space in one of the prime locales of São Paulo to operate the Brazil Gateway office. The Office of Academic Affairs has further committed a start-up budget and average of \$200k annually for the next two academic years to launch the Brazil Gateway. Detailed metrics have been developed to assess the effectiveness of the Brazil Gateway and will be re-examined on an annual basis.

We request The Ohio State University Board of Trustees to approve our plan to create another Affiliated Entity under the OSU Global Gateways, LLC for the launch of the third Global Gateway office in São Paulo, Brazil in 2014.

Background

The Ohio State University is committed to becoming a preeminent global university, and accordingly preparing its students to succeed in the global marketplace as nationally and internationally informed and engaged citizens. The President's and Provost's Council on Strategic Internationalization assessed the university's globalization progress in 2009 and concluded that, in order to fully internationalize the campus and its community, Ohio State needed to:

- Increase the percentage of international faculty and students
- Promote scholarship on major global issues
- Create international dual degree programs
- Promote collaboration with alumni and Ohio's international business ventures
- Develop an international physical presence
- Increase international experiences for undergraduate, graduate and professional students.

With approval and support from the Council of Deans and The Ohio State University Board of Trustees, Ohio State developed a two-pronged approach to internationalization:

- 1) The Global Gateway strategy, which establishes representative offices in strategic locations around the world.
- 2) Internationalization of the academic dimensions, which focus on research enhancement and curriculum content, study abroad, international partnerships, dual degrees and a global option certificate to facilitate international experiences for students in any discipline.

Global Gateways

Ohio State's Global Gateways have served as the catalyst to launch the university's goal of becoming a preeminent global university. The Gateways are representative offices around the world that allow the university to forge new partnerships with a multitude of constituencies, recruit international students, aid curriculum development with international themes, implement dual degree programs, facilitate faculty research and reconnect with a growing international alumni base. Currently located in Shanghai, China and Mumbai, India, these multifaceted offices allow more flexibility than satellite campuses, serving instead as an international portal through which global engagement both at home and abroad is achieved.

While China and India were the first locations to boast Gateways, the university plans to establish its next Global Gateway in São Paulo, Brazil in 2014. Research concluded that these are the regions in which Ohio State had existing ties in terms of international students, study abroad programs, faculty research and institutional collaborations, and a strong alumni network. Despite no permanent physical presence to date in Brazil, recent efforts in student mobility, faculty research facilitation, and alumni engagement have laid the groundwork for the opening of the Brazil Gateway.

April 4, 2014 meeting, Board of Trustees

Impact of the Global Gateways

Since opening in 2010 and 2012, respectively, the China and India Gateways facilitate many activities that contribute to the overall internationalization of Ohio State and foster global opportunities for students and faculty.

- Ohio State has won NAFSA's Senator Paul Simon Award for Comprehensive Internationalization
- Partnerships forged: 42 international agreements, one student exchange agreement and two dual degree agreements (College of Engineering and the College of Arts and Sciences).
- Federal grants of \$200,000 helped Ohio State open a Center for American Culture in partnership with Wuhan University.
- Ohio State successfully competed for a three-year U.S. Department of State grant that provides \$9.6 million over three years to implement the Critical Language Scholarship Program in East Asia.
- Ohio State is one of four U.S. universities to receive the Obama-Singh 21st Century Knowledge Initiative award (\$250,000) for a project dedicated to training STEM faculty in India.
- Building on existing collaborations, Ohio State and the Brazil state of São Paulo created a \$1.4 million funding source to support research and innovation.
- International Affairs has awarded more than \$185,000 in Gateway-country focused grants, allowing students and faculty to actively study abroad, intern with international corporations and conduct research abroad.
- Ohio State has 10 study abroad programs and one student exchange program in China; six study abroad programs in India; seven study abroad programs and two student exchange programs in Brazil.
- Since 2010, Ohio State's international student population has grown by 22 percent to 6,039. The number of students from China has increased by 68 percent to 3,606.
- To support the growing Chinese student population at Ohio State, the Gateways helped facilitate pre-departure orientations held in Beijing, Guangzhou and Shanghai in summer 2013 with more than 500 students and their parents attending.
- Ohio State has reconnected with more than 600 alumni living in the Greater China area and in Mumbai, India. The China and India Gateways developed programming for Ohio State's international alumni base, including networking opportunities, social events and career forums.

The Case for Brazil: An Overview

Brazil has approximately 2,500 higher education institutions, of which 2,250 are private and student enrollment in private sector institutions represents over 75% of the market. Private higher education institutions have done much to address the issue of access, but many are lacking academic rigor and educational quality compared to world-class institutions. However, Brazil's best public universities are ranked in the company of global universities of caliber comparable to US and European universities. There exists a compelling market opportunity for foreign universities to both recruit students for programs on their home campuses and to offer online and in-country programs targeting Brazilians who are looking for a top-tier higher education. These opportunities exist in diverse areas, across the spectrum of university program types including undergraduate, graduate, professional, and short-term programs such as executive trainings.

April 4, 2014 meeting, Board of Trustees

The geographical, cultural, financial, political, and other types of alignment and similarities between the USA and Brazil create unique opportunities for collaboration and exchange in fields such as science and engineering, health and wellness, energy and the environment, and agriculture. The Brazilian government recognizes the critical need to educate and train its population, especially in critical science, technology, engineering, and math (STEM) areas. In response, the Brazilian Science Mobility Program (formerly Science Without Borders) was launched in 2011 and will send more than 4,000 Brazilian students to US universities during the 2013-2014 academic year. This is part of the government's greater plan to send more than 100,000 Brazilian students to foreign institutions in coming years. Foreign universities with relationships and credibility in Brazil, combined with strategic institutional focus and application facilitation, will be uniquely poised to harness the opportunity of the revenue and wealth of brilliant minds to be gained by the Brazilian government-funded initiative.

Ohio State has been strategically engaged in Brazil for nearly fifty years. Dating back to 1964, Ohio State has maintained research and teaching collaborations with the University of São Paulo's Luiz de Queiroz College of Agriculture (ESALQ/USP) in Piracicaba. Building upon that partnership over the years, Ohio State now boasts over 20 active faculty collaborations and a number of student mobility programs. Brazil also presents a great opportunity for further diversification of international student enrollment at The Ohio State University through their federally-funded Scientific Mobility Program.



The Brazil Gateway office will be located in the Moema district, one of the premiere business districts in the city of São Paulo. São Paulo is the largest city in the southern hemisphere and boasts the largest economy in all of Latin America. Furthermore, it is home to the top-rated university in all of Latin America, the University of São Paulo (USP), where Ohio State maintains a wealth of different research, teaching, and exchange collaborations.

April 4, 2014 meeting, Board of Trustees

The Brazil Gateway Operational Plan

This operational plan will detail the range of programs and services provided to Ohio State stakeholders. We will then illustrate the management and staffing plan as well as the financial plan for the continued operation of the Brazil Gateway for the next three years.

We will then outline our Assessment plan and list the goals and metrics we have developed to measure success. These metrics are consistent for all of the Global Gateways and we will illustrate how the programs and services offered through the Brazil Gateway office bring value to The Ohio State University to justify our request for centralized funding of current and future Global Gateway initiatives.

The Brazil Gateway office will lead, administer, and conduct a variety of programs and services to Ohio State faculty, staff, students, alumni, and corporate partners.

Programs and Services for Ohio State Academics

With the mission of the Brazil Gateway office to serve as an embassy for The Ohio State University in a strategic region of the globe, our primary goal is to support OSU students, faculty, staff, and Colleges. These activities will provide value to The Ohio State University through the creation of opportunities to increase collaboration with institutions in Brazil, bring more international students to the OSU campus, and provide an increased number of opportunities for our students and faculty to experience Brazil. Furthermore, the Brazil Gateway will provide resources and a networking platform for current and future alumni to broaden their engagement with Ohio State.

1. Students

A primary role of the Brazil Gateway will be to scout future study abroad locations for Ohio State students. As a rising economic power and technology leader within its region, Brazil offers a variety of experiential learning opportunities for our students. The Brazil Gateway will work to create relationships with institutions and universities to develop further opportunities for study abroad programs. This includes potential research opportunities for OSU graduate students to partner with local Brazilian institutions to further their academic learning.

Furthermore, forecasts of the global outlook for professional talent show that American graduates will increasingly be relied upon to interface with groups of co-workers located across the globe. Graduates who are able to apply technical skills in multicultural environments that often require travel and interaction with people of diverse cultures will be in heavy demand. Accordingly, the locations and study abroad opportunities identified by OSU's Brazil Gateway will allow accomplished student leaders from Ohio State the advantageous opportunity to enter the global talent pool with a leg up on their peers from comparable institutions, showing future employers they have the versatility to apply their technical skills in the challenging contexts only an emerging economy can provide.

In addition, the Brazil Gateway will continually scout the local region for international internship opportunities for OSU students. Our students gaining practical work experience in an international setting will further the internationalization agenda for Ohio State to truly become a preeminent global university.

April 4, 2014 meeting, Board of Trustees

The Global Gateways office has created the following programs to support student mobility to our Gateway regions, and the Brazil Gateway will adopt these programs post-launch.

The Global Internship Program

As universities across the nation prepare their students to excel in the global marketplace, the Global Gateways office has created the Global Internship Program (GIP) to help Ohio State's students integrate into a worldwide network of professional opportunities. In today's global economy, international internship experience is an invaluable asset, allowing students to familiarize themselves with international working environments while collaborating on real-world projects with some of the world's most innovative companies to reinforce their learning from the OSU campus. The GIP is a non-credit bearing program available to Ohio State students of all majors and backgrounds, providing them with working and learning experiences through project-based internships, themed workshops, alumni mentorship and cultural excursions.

These internships will take place during the summer semester and last approximately 3 months, from mid-May to mid-August. The program provides Ohio State students with an array of resources in a comprehensive packaged service which includes: visa application fees, international health insurance, housing, ground transportation upon arrival, one week of cultural orientation, a one-on-one Ohio State alumni mentor, and 24/7 phone support.

During its pilot year, the Global Gateways office has partnered with corporate entities throughout China to include Chrysler, Bosch, and Cardinal Health to provide this valuable experience to both domestic and international students. This program will further expand into India in AY2013-2014 and into Brazil the following year. The Global Gateways office will work with the corporations to create the internship position descriptions, recruit for the program, and conduct initial screening of applicants. The Gateways office will also work with the various academic units on campus to refine the learning outcomes for the students and develop a mechanism to evaluate the internship experience. These internships will set the stage for stronger and deeper partnerships with our network of global corporate partners.

Pre-Departure Orientation Program

The pre-departure orientation will introduce admitted students to The Ohio State University and Columbus, allow them to meet other new students and cover important and helpful topics such as travel information, campus resources, and health and safety. The orientations will take place in Gateway office regions in the summer prior to students' arrival on campus.

Representatives from offices on campus will be introducing themselves and the services provided by their offices. These offices include the Global Gateways, the China, India, and Brazil Gateways, International Student Services, all within the Office of International Affairs; Student Affairs Administration, Student Activities, University Housing and Student Wellness in the Office of Student Life; and the Office of Enrollment Services.

The orientations will be a one-day event open to admitted students and families. The orientation will include ESL placement testing, a number of sessions lasting 40-55 minutes in length and ample time for question-and-answer sessions. In addition to representatives from Ohio State offices, alumni and current students currently in the Gateway region will be involved to provide assistance and answer questions.

April 4, 2014 meeting, Board of Trustees

One of the goals of pre-departure orientation is to provide students with information on university requirements. These requirements include the visa application and travel arrangements, mandatory health screening, placement tests, how to pay tuition and fees and academic needs. However, in addition to helping organize these required tasks, we also wish to provide information on cultural adaptation, campus life and involvement, and health and safety awareness. The orientation will provide an opportunity for students and parents to feel connected to the Ohio State community prior to arrival.

The Global Gateway Graduate Student Research Abroad Grant Program

The Global Gateway Graduate Student Research Abroad Grant encourages and promotes the professional and academic development of graduate researchers at The Ohio State University by providing financial support for students to undertake research abroad. In return, students will assist the University in pursuing its strategic international goals by creating and bolstering relations with universities and other institutions across the world. This grant is provided through a partnership between the Office of International Affairs' Global Gateway office, The Ohio State University Council of Graduate Students, and the Office of the Vice Provost for Graduate Studies.

Graduate students receiving grants must demonstrate that their proposed research abroad is based upon their professional goals and will promote Ohio State's international presence through the potential collaborations that they will develop. Successful applicants are awarded a grant of up to \$1,000 per year.

Three criteria are used to judge grant applications: (i) will the student benefit professionally by the research abroad, (ii) will the student's participation in the program help promote The Ohio State University's mission internationally, and (iii) will the student be able to build a network or connections that can be used by The Ohio State University in the future. Special considerations are made for students traveling to Gateway regions that include China, India, Brazil, and Turkey.

In its second year, this program has funded 22 graduate students for grants to conduct research abroad in all of the anticipated Gateway countries and a host of other nations throughout the world.

International Student Recruitment

The Brazil Gateway office will facilitate international student recruitment by combining its physical presence in Brazil and consequent proximity to international students. The Brazil Gateway will provide local expertise to assist the Office of Enrollment Services to develop a recruitment strategy for Brazil. We will work closely with both the Office of Enrollment Services and the Graduate School to assist in recruitment efforts at both the undergraduate and graduate level. By conducting outreach to the coaching institutes and tutoring services that sway students' final decisions about where to attend college and graduate school, and re-connecting with alumni who desire to serve as ambassadors of the University, the Brazil Gateway will build the relationships that have been shown to affect the educational decisions of international students and their families. The Brazil Gateway will also serve as the first point of contact between Brazilian students and the University, ensuring higher responsiveness and personalized attention to the needs of curious international students and their families toward the critical decision of where to attend college.

2. Faculty and Staff

Another key constituency to serve for the Brazil Gateway will be Ohio State faculty. We aim to create broader collaboration with key organizations in Brazil that are of strategic importance to our University. We will work to create institutional partnerships with international academic entities to strengthen our position in the region and provide opportunities for our faculty to strengthen their research. We aim to sign at least two meaningful Memorandums of Agreement or Understanding (MOU/MOA) with these institutions per year and the Brazil Gateway office will be instrumental in scouting these opportunities and presenting them to our faculty and colleges. In some cases, such support has led to the creation of dual-degree graduate programs with privileged partners in Gateway regions, including a dual PhD program with Shanghai Jiao-Tong University in Electrical Engineering and a dual-degree graduate program in Translational Plant Sciences with the University of São Paulo – ESALQ.

In addition, the Brazil Gateway office will serve our faculty and colleges by providing educational intelligence about the current climate within the higher education landscape in Brazil. The Gateway office will also compile country specific data about grants and funding opportunities for Ohio State faculty to travel in the region and conduct joint research with potential partners. For example, Ohio State and the Brazil state of São Paulo created a \$1.4 million funding source to support research and innovation. This is the largest agreement signed by FAPESP and will serve as a model for what we hope to achieve with other Brazilian states (e.g., Parãna) as well as with CAPES (federal) for all of Brazil. We are already in discussions with both UFPR and with CAPES about such opportunities.

The Brazil Gateway in conjunction with the Global Gateways office will continue to provide annual gateway grant opportunities for faculty in funding the creation of new study abroad opportunities in gateway countries, research collaborations, and interactive classroom modules. In addition, the Brazil Gateway will work with specific Colleges and Departments to create relevant grant programs. For instance, the Gateway is working with the Public Health Preparedness for Infectious Diseases (PHPID) group to create specific opportunities for faculty to engage in Brazil.

The Brazil Gateway office will create a detailed database of Ohio State collaborations in the region with the aim of being a central repository of information for everything occurring in Brazil. We will establish a baseline of university activity and attempt to grow the number of meaningful collaborations annually through assisting faculty and staff with their on-going academic relationships.

Programs and Services for Ohio State Alumni

The Brazil Gateway will serve the University's advancement goals by significantly increasing alumni engagement and accelerating the University's ability to achieve its development goals. By engaging OSU alumni in Brazil through networking events, the creation of an alumni contact infrastructure such as a directory website, and a country-specific alumni association, the Brazil Gateway will activate networks of alumni throughout the country, allowing them to engage with one another, as well as the University. By building both the technological as well as personal, relationship-based infrastructure to engage with international alumni, the Brazil Gateway will strive to serve the interests of all alumni. Younger alumni will be able to meet more experienced alumni, and experienced alumni will be able to participate in activities that will serve their desire to socialize or give back, whether by serving as interviewers for potential students, or as alumni mentors. Alumni interaction with the university, no matter the stage of life of the alumni, will be a rewarding experience that will only add value to alumni and deepen the University's relationship with its alumni worldwide. Alumni are very motivated by Ohio State's engagement in Brazil and very interested in endeavors related to their countries.

April 4, 2014 meeting, Board of Trustees

By deepening the University's relationship with alumni, increasing outreach to alumni who are unaware of the University's commitment to their country, and collaborating with the Office of Advancement to improve international donor cultivation, the Brazil Gateway office will help identify major gift donor prospects and provide the Development Office with the information needed to optimize its international fundraising campaign. In the short-term, the Brazil Gateway will use its alumni relationships, networks, and activities to generate positive awareness of the University's commitment to the region and its alumni will motivate potential major donors to more easily re-connect with the University. Additionally, the processes implemented with the assistance of Development will ensure that promising prospects are funneled into the appropriate cultivation and stewardship process, accelerating the time to a major gift donation from an alumnus.

These engagement and advancement programs and associated processes will not generate significant revenue, but there is potential that alumni engagement could lead to gifts in direct support of Ohio State Gateway operations. These endeavors will directly contribute to gifts and fundraising from alumni in Brazil, supporting a broad-range of programming to include study abroad and tuition scholarships.

Programs and Services for Ohio State Corporate Partners

With the growing presence of Ohio businesses' goods and services in the world marketplace, our region plays a vital role in the future of US economic and GDP growth. With the state's geographic location and access to markets through a highly integrated rail, road, and inland waterway transportation infrastructure, significant investment has been made by businesses, both foreign and domestic, in the Central Ohio region. As the premier research-focused university in the region, Ohio State has a great opportunity to further contribute to the foreign direct investment into our region as well as assist in the global competitiveness of the businesses that find their home in the Columbus area. Ohio State possesses a wide range of resources attractive to our local businesses and creating a strong partnership is a win-win situation for all parties involved.

International Corporate Partnership Program (ICPP)

The Global Gateways will create partnerships with international corporations to increase collaboration on a global level. The office will target corporations with current ties to the University and its programs as well as a number of additional Ohio-based businesses. The future goal will include recruiting and maintaining relationships with foreign corporations with operations in Gateway regions. The Global Gateway Office will work closely with these select corporations to understand their unique needs based on their industry, size, strategic goals, requirements on talents, etc.

1. Workforce Training and Education Services

Customized workforce training and education programs will be executed in conjunction with various academic units on campus. The Global Gateways will conduct marketing and business development activities in the Gateway regions to highlight Ohio State expertise in a variety of fields and will work with Ohio State Colleges to develop programs and services for corporate partners. College units will focus on curriculum and delivery while the Gateway office will provide logistical support and facilitation in-country and on the main campus, where the programs will be delivered. We will conduct market surveys upon entry into Brazil and work with the Colleges to develop opportunities and market them in the region. For scouting the opportunities, marketing, and providing logistical support, the Global Gateway office will be charged an overhead rate of 23% of the program. The Global Gateways have conducted 7 programs in the last academic year.

2. Career Services

The Global Gateway Program will create a platform of services that will benefit our corporate partners by providing talent to their workforce. With the number of international students currently enrolled at Ohio State, we are in the unique position to provide our corporate partners with a number of resources to meet their growing needs for international staffing. The Global Gateway office will work with individual Career Services offices at the various colleges of the University to appropriately match students with our corporate partners. We will accomplish this through the following sub-programs:

- a. Internships – As our corporate partners expand their operations globally, they are consistently looking for talented people that not only know how to function in their home environment, but also can operate on an international level. These custom-designed programs can take a number of forms. Our office will work with the various colleges to identify and match students, both graduate and under-graduate, to corporate partner needs. Internships can be conducted at local operations here in the US, or at our corporate partners' overseas locations. Our individual Gateway offices in China, India, Brazil, Turkey, etc. will support student international internships with providing advice and support on overseas logistics to include accommodation, travel, etc. This program will be closely aligned with the Global Internship Program.
 - b. Job Vacancy Recruiting – We will work with our corporate partners to fill open positions in their global operations. With our wealth of 6,000+ international students and a growing number of internationally-minded US students, we maintain a vast pool of resources from which our corporate partners can draw. In addition, OSU currently has thousands of alumni overseas that are continually searching for employment opportunities. We will collect position vacancies and circulate within our network as well as actively recruit talented students and alumni. The Global Gateway office will also launch a web-based job vacancy board where our students and alumni can access current requirements from corporate partners
 - c. Specialized Dual Degree Programs – We will partner with other highly regarded international universities to create dual degree programs so that graduates will attain region specific expertise and professional practices. Potential corporate partners have expressed great interest in this idea.
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April 4, 2014 meeting, Board of Trustees

Management & Staffing Plan

The Global Gateways office is headquartered on the main campus of The Ohio State University. The office is overseen by the Vice-Provost for Global Strategies and International Affairs, and currently employs two full-time FTEs, a Director and a Business Operations Coordinator. In the next five years, we expect to expand the staff in Columbus to four FTEs.

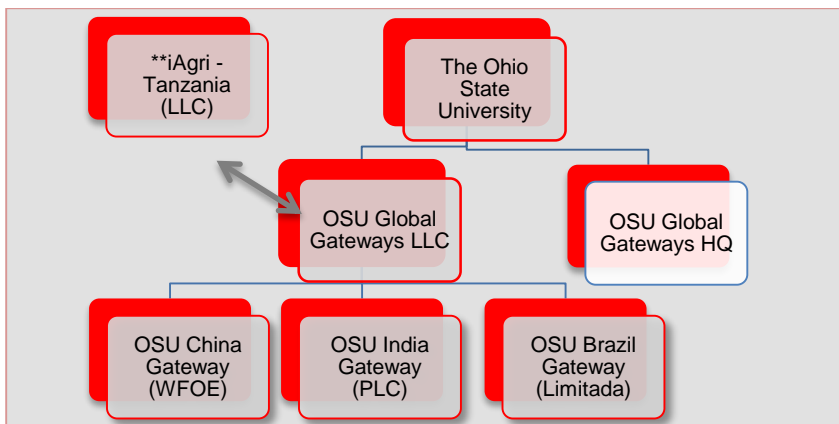
To establish the various offices around the globe and incorporate them in the local region, the university created the OSU Global Gateways LLC as an affiliated entity and parent company of the various Gateway offices. This Ohio LLC is managed by two directors: a President and a Secretary/Treasurer. The LLC is governed by a board of four directors, consisting of four Ohio State employees: the Executive Vice President and Provost, the Vice-Provost for Global Strategies and International Affairs, the Senior Vice President and CFO, and the Senior Vice-President and General Counsel.

For the first two years of operation, the Brazil Gateway office will employ one FTE to commence operations for Ohio State. This Gateway Director will not be an employee of The Ohio State University, but will be contracted through the local Limitada in Brazil. Ideally, we are searching for an individual that holds a graduate degree from Ohio State that understands the culture in Brazil and that will be independently able to obtain a permanent work authorization visa. This Director will report directly to the Global Gateways Director based on the main campus in Columbus. We anticipate the need to hire one additional staff member during the 2015-2016 academic year, followed by one in the 2016-2017 academic year.

Before commencing operations, Ohio State must apply for and receive the appropriate business license in order to conduct business in Brazil. The commercial license we will apply for is known as a Limitada and the application process takes approximately four months from submission of all materials to issuance. Having established a Limited Liability Company (LLC) to apply for a commercial license in China and India, we have already undergone much of the work in terms of structuring the operation in the state of Ohio. As this LLC is an affiliated entity of The Ohio State University, the university will not be the owner of the Limitada, but our LLC, the OSU Global Gateways LLC, will maintain authority for the operation.

The Ohio State Brazil Gateway and the Global Gateway program is not a for-profit enterprise. Although operating as a University Affiliated Entity with overseas subsidiaries with a commercial business license equivalent to a U.S. LLC, the core mission of the Global Gateways will be academic in nature. These offices operate to provide value to the core academic mission of Ohio State but have a secondary goal of offering a platform of programs and services to raise revenue to be self-sustaining in the future. This is a crucial aspect of the Global Gateways to continue to support the University on a global level, as funding will decrease over time.

Global Gateways Organizational Chart (Proposed)



** iAgri-Tanzania was created as an Ohio LLC to execute the conditions for a USAID grant under the College of Food, Agriculture and Environmental Sciences. This entity falls under the OSU Global Gateways LLC for legal purposes but is under the operational control of CFAES, and not a Global Gateway activity.

Financial Plan

With the platform of programs and services listed above, the Global Gateways greatly enhance the internalization agenda for The Ohio State University. At the onset of this project, the Global Gateways were provided start-up funding for the first Gateway office in Shanghai, China. The intent of this investment was to build the office and the programs and services to an anticipated level of self-sustainment within the first five years of operation. Funding for the Global Gateway office in India came from annual contribution commitments from various colleges and departmental units on campus with the aim of self-sustainment.

After three years of operations for the Global Gateways, and experimenting in a great number of potential programs to generate revenue to offset the expenses, we believe the assumption of self-sustaining global offices is not feasible with the current staffing model of the Global Gateway offices and the primary goal of supporting the academic mission of The Ohio State University internationally. The Gateway office in China has generated a minor amount of revenue, but the value created for The Ohio State University has been substantial.

The Brazil Gateway will be funded and supported by the Office of Academic Affairs. For Academic Year 2013-2014, the office will begin the work of incorporating in Brazil with a contribution of \$87k from OAA. OAA will further contribute \$160k and \$215k for academic years 2014-2015 and 2015-2016 respectively. Detailed metrics have been developed for the Global Gateways program as a whole, and will be refined and focused for Brazil after developing benchmarks after one year of operation. These metrics will serve to validate the value the Brazil Gateway has created for Ohio State.

In this section, we will list our revenue-generating activities conducted to date with a list of potential future offerings, especially for those in Brazil.

Grants

The Global Gateway office has been instrumental in the planning, application and execution process in two State Department awards of \$150,000 in total for The Ohio State University. The Gateway office has further facilitated in over \$400,000 in grant applications that are currently under review.

The Global Gateways office has also been instrumental in forming a new partnership with Fundação de Amparo à Pesquisa do Estado de São Paulo (FAPESP) in Brazil that has created a \$1.4 million funding source to support research and innovation. The partnership encourages researchers at Ohio State to collaborate with university researchers in the state of São Paulo. Ohio State has committed \$700k and FAPESP has agreed to match that commitment.

International Corporate Partnership Program

Through seven previous customized workforce development education programs, the Global Gateways have received approximately \$112,000 in profit from contracted work. In addition, the partner academic units at Ohio State are estimated to bring in over \$50,000. These partner units include the Colleges that are conducting the primary education to the customers.

The Global Gateway received one gift of \$10,000 from a corporate partner to assist in the establishment of a customized internship program.

Gifts

The Global Gateway office has received nearly \$50,000 in cash gifts to support operations. In addition, the India Gateway office space has been gifted by an alum for a

April 4, 2014 meeting, Board of Trustees

five-year period and valued at over \$500,000. We have also been offered gifted space to operate our Brazil Gateway office in São Paulo.

Potential Programs

The establishment of Ohio State's Office of Economic & Workforce Development could lead to a number of future opportunities for the university to generate revenue in Gateway regions. Using the Gateway offices to connect international corporations to university Intellectual Property (IP) and research through the Office of Economic & Workforce Development and the Technology Commercialization Office (TCO) provides a great platform for potential revenues. With the potential expansion of West Campus activities, partnering with these growing corporations and facilitating interactions with the Office of Economic & Workforce Development could lead to substantial foreign direct investment in the region.

With the inception of Ohio State's Office of Distance Education and eLearning, further opportunities exist for substantial revenue for the university. With the vastly populous markets of China, India, and Brazil hungry for US-based education, the Global Gateway offices have much to offer in developing opportunities and marketing potential offerings in the region. Plans are already underway on one specific program in collaboration with the College of Pharmacy to deliver a certificate program in China, with great potential for revenue.

April 4, 2014 meeting, Board of Trustees

Time Task Plan

The following chart depicts the Time-Task plan in which we will conduct the various activities of the Brazil Gateway launch:

Brazil Project Activity	Year 1 (2013-2014)				Year 2 (2014-2015)				Year 3 (2015-2016)			
	Q1 Jul-Sep	Q2 Oct-Dec	Q3 Jan-Mar	Q4 Apr-Jun	Q1 Jul-Sep	Q2 Oct-Dec	Q3 Jan-Mar	Q4 Apr-Jun	Q1 Jul-Sep	Q2 Oct-Dec	Q3 Jan-Mar	Q4 Apr-Jun
Startup												
Build Programming Opportunities	X	X	X	X	X	X	X	X	X	X	X	X
Begin Search for Gateway Director		X	X									
Complete Gift Agreement with University Donor for Office Space			X									
Obtain DOT Approval			X									
Select Legal Representation			X									
Select Accounting and Tax Service Representation			X									
Marketing & Social Media												
Build Website Infrastructure	X	X	X	X								
Design and Purchase of Marketing & Exhibition Materials				X	X							
Facebook			X	X	X	X	X	X	X	X	X	X
Twitter			X	X	X	X	X	X	X	X	X	X
Newsletter Created				X	X	X	X	X	X	X	X	X
Incorporation Process												
Hire Director				X								
Establish Bank Account					X							
Complete Incorporation of Limitada					X							
Gateway Launch												
Planning for Ohio State Delegation Visit for Launch			X	X	X							
Launch Event					X							
Monitoring and Evaluation Activities												
Assessment and Evaluation toward Goals and Metrics			X	X		X		X		X		X

Global Gateways & Brazil Gateway Assessment Plan

The Global Gateways will support a number of academic, alumni, and corporate core goals for The Ohio State University. In evaluating the success of Ohio State's Global Gateway offices, we have developed the following lists of measures, goals, and metrics for the next 3 academic years, using 2012-2013 as a baseline for future success. These will be scored and reviewed on an annual basis with the Global Gateways Board of Directors. In addition, the Brazil Gateway will establish benchmarks in AY2014-2015 for further evaluation.

Core Goals & Metrics						
Goal	Metric	AY2012-2013	AY2013-2014	AY2014-2015	AY2015-2016	
1 Increase the percentage of international students and faculty	Number of international student applications from Gateway regions	6000+				
2 Promote scholarship in the major global issues	Number of Discovery Theme initiatives in Gateway regions					
3 Create dual degree programs	Number of dual degree programs created in Gateway regions		2			
4 Promote collaborations with Ohio's international business ventures	Number of corporate collaborations with businesses in Ohio in Gateway regions		45			
5 Develop an international physical presence	Number of Global Gateway offices launched		2			
6 Increase the international experience for undergraduate, graduate, and professional students	Number of students engaged in an education abroad experience in Gateway regions	297				

Additional Measurable Goals & Metrics						
Goal	Metric	AY2012-2013	AY2013-2014	AY2014-2015	AY2015-2016	
1 MOUs and MOAs	Total number of active MOUs and MOAs with Gateway region partner institutions	35				
2 Grant Funds from External Sources	Total grant funds brought to Ohio State through Gateway facilitation	\$1,000,000.00				
3 Faculty Support Grants	Total grant funds committed to support faculty research initiatives	\$17,839.62				
4 Student Grants	Total grant funds committed to support student research and education abroad initiatives	\$5,500.00				
5 Revenue Earned	Total revenue generated to support Global Gateway offices	\$32,846.00				
6 Development and Charitable Gifts	Total cash and in-kind gifts brought to Ohio State through Gateway efforts	\$176,307.20				

April 4, 2014 meeting, Board of Trustees

Furthermore, we have developed the following scorecard to assign a monetary value to the activities being performed at the Gateway offices. The first table on the scorecard lists simply the goals and metrics as well as the specific goal for each academic year. The second table lists the monetized value of achieving that goal based on industry standards and surveying the various Ohio State departmental units supported.

Monetized Goals & Metrics		AY2012-2013		AY2013-2014		AY2014-2015		AY2015-2016	
Goal	Metric	Goal	Achieved	Goal	Achieved	Goal	Achieved	Goal	Achieved
1 Increase International Internships in Global Gateway Regions	Number of Internships in Gateway Regions	10	15	20		30		50	
2 Increase Faculty and Staff collaboration/assistance in Gateway regions	Number of Faculty and Staff supported Initiatives in Gateway regions	30	39	50		70		90	
3 Increase International Student recruitment	Number of International Student applications from Gateway regions	5000	5459	5500		6000		6500	
4 Increase Alumni Interaction and engagement in Gateway Regions	Number of Alumni Interactions in Gateway Regions	400	715	450		550		700	

Monetized Value of Key Goals		AY2012-2013		AY2013-2014		AY2014-2015		AY2015-2016	
Goal	Metric	Goal	Achieved	Goal	Achieved	Goal	Achieved	Goal	Achieved
1 Increase International Internships in Global Gateway Regions	Number of Internships in Gateway Regions	\$44,000.00	\$66,000.00	\$88,000.00	\$0.00	\$132,000.00	\$0.00	\$220,000.00	\$0.00
2 Increase Faculty and Staff collaboration/assistance in Gateway regions	Number of Faculty and Staff supported Initiatives in Gateway regions	\$81,000.00	\$105,300.00	\$135,000.00	\$0.00	\$189,000.00	\$0.00	\$243,000.00	\$0.00
3 Increase International Student recruitment	Number of International Undergraduate Students in Ohio State from Gateway Regions	\$375,000.00	\$409,425.00	\$412,500.00	\$0.00	\$450,000.00	\$0.00	\$487,500.00	\$0.00
4 Increase Alumni Interaction and engagement in Gateway Regions	Number of Alumni Interactions in Gateway Regions	\$47,400.00	\$84,727.50	\$53,325.00	\$0.00	\$65,175.00	\$0.00	\$82,950.00	\$0.00
Achieved		Total Value	\$665,452.50	\$688,825.00	\$0.00	\$836,175.00	\$0.00	\$1,033,450.00	\$0.00
Failed to Achieve									

Metric Descriptions	
Metric	Monetary Value
1 Number of Internships in Gateway Regions	\$4,400 Based on the average of industry prices for securing International Internships through third-party providers
2 Number of Faculty and Staff supported Initiatives in Gateway regions	\$2,700 Based on the average value of the collaboration to include factors such as assistance level provided, amount of grant, revenue to colleague or unit
3 Number of International Student applications from Gateway Regions	\$75 Based on the cost for an International Student to submit an application for admission to the Ohio State University
4 Number of Alumni Interactions in Gateway Regions	\$118,500 Based on the Office of Advancement metrics for associate Directors that are expected to raise \$500k annually with 200 annual interactions. This number will be divided by 3.0 for the Gateways

Brazil Gateway – São Paulo, Brazil - Operating Budget

AY	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Personnel					
Director	\$10,000.00	\$60,000.00	\$63,600.00	\$67,416.00	\$71,460.96
Business Manager	\$0.00	\$0.00	\$27,000.00	\$28,620.00	\$30,337.20
Academic Manager	\$0.00	\$0.00	\$0.00	\$20,000.00	\$21,200.00
Interns	\$0.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00
Employee Benefits	\$3,300.00	\$20,625.00	\$30,723.00	\$39,116.88	\$41,414.39
Staff Development & Training	\$0.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
Personnel Total	\$13,300.00	\$85,125.00	\$125,823.00	\$159,652.88	\$168,912.55
Operations					
Services					
Office Lease	\$0.00	\$0.00	\$0.00	\$42,000.00	\$46,200.00
Legal & Secretarial Fees	\$35,000.00	\$15,000.00	\$7,500.00	\$8,250.00	\$9,075.00
Accounting Fees	\$4,000.00	\$6,000.00	\$6,600.00	\$7,260.00	\$7,986.00
Banking Fees	\$200.00	\$600.00	\$660.00	\$726.00	\$798.60
Annual Auditing Fees	\$1,000.00	\$1,500.00	\$1,650.00	\$1,815.00	\$1,996.50
IT & Telecom	\$1,200.00	\$1,320.00	\$1,452.00	\$1,597.20	\$1,756.92
Postal Fees	\$500.00	\$600.00	\$660.00	\$726.00	\$798.60
Supplies					
Office Supplies	\$2,500.00	\$1,500.00	\$2,000.00	\$2,500.00	\$2,500.00
Computers & IT	\$3,000.00	\$1,000.00	\$1,500.00	\$1,500.00	\$1,500.00
Marketing Materials	\$2,500.00	\$3,500.00	\$4,500.00	\$4,500.00	\$4,500.00
Operations Total	\$49,900.00	\$31,020.00	\$26,522.00	\$70,874.20	\$77,111.62
Events					
Event Space Rental	\$2,500.00	\$3,500.00	\$4,500.00	\$4,500.00	\$4,500.00
Business Meals & Entertainment	\$1,000.00	\$3,000.00	\$5,000.00	\$5,000.00	\$5,000.00
Marketing	\$2,500.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00
Events Total	\$6,000.00	\$12,500.00	\$15,500.00	\$15,500.00	\$15,500.00
Business Travel					
Foreign Travel	\$5,000.00	\$8,000.00	\$12,000.00	\$12,000.00	\$12,000.00
In-Country Travel	\$3,500.00	\$6,000.00	\$12,000.00	\$15,000.00	\$15,000.00
Local Travel & Transportation	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
Travel Total	\$10,500.00	\$16,000.00	\$26,000.00	\$29,000.00	\$29,000.00
Annual Contingency @ 10%	\$7,970.00	\$14,464.50	\$19,384.50	\$27,502.71	\$29,052.42
Annual Budget Total	\$87,670.00	\$159,109.50	\$213,229.50	\$302,529.79	\$319,576.59

(APPENDIX XXXII)



FY 2014 New Fundraising Activity Report
New Fundraising Activity Progress
 7/1/2013 through 2/28/2014

	Activity	Goal	% Achieved	7/1/2012 through 2/28/2013	% Change
Outright Gifts and Pledges					
Cash and Securities	\$80,696,078			\$72,869,219	10.74%
Real Estate	\$0			\$0	0.00%
Gifts-in-Kind	\$5,661,601			\$4,125,516	37.23%
Pledges	\$33,596,852			\$52,981,993	-36.59%
Matching Gift	\$1,406,773			\$984,837	42.84%
Recurring	\$1,958,039			\$1,936,930	1.09%
Total Outright Gifts and Pledges	\$123,319,343	\$242,380,499	50.88%	\$132,898,495	-7.21%
Planned Gifts					
Irrevocable Planned Gifts	\$1,738,339			\$1,918,002	-9.37%
Revocable Planned Gifts	\$9,798,801			\$7,198,587	60.76%
Total Planned Gifts	\$11,537,139	\$65,564,110	93.86%	\$39,116,589	
Private Grants	\$62,696,495	\$85,962,491	72.93%	\$52,126,824	20.28%
Total Fundraising Activity	\$247,552,977			\$224,141,909	10.44%
Overall Working Goal		\$390,000,000	63.48%		
		Time Elapsed	66.56%		



FY 2014 New Fundraising Activity Report
New Fundraising Activity Progress - Unit
 7/1/2013 through 2/28/2014

Unit	Outright Gifts and Pledges	Planned Gifts	OSU Foundation Activity	Private Grants	Total Fundraising Activity	Goal	% Achieved
Academic Affairs	\$3,508,830	\$3,160,055	\$11,688,886	\$522,014	\$12,300,000	\$14,000,000	87.08%
Alumni Association	\$452,259	\$44,500	\$4,967,759	\$0	\$4,967,759	\$2,300,000	21.60%
Arts and Sciences (Colleges of the)	\$9,266,907	\$6,925,426	\$16,210,332	\$6,356,437	\$22,568,769	\$30,000,000	75.23%
Athletics	\$25,175,776	\$3,320,000	\$29,495,776	\$0	\$28,495,776	\$45,000,000	63.32%
Business (Fisher College of)	\$4,398,489	\$1,131,240	\$5,529,729	\$4,000,000	\$9,529,729	\$18,000,000	52.94%
Cancer (James / Solove)	\$24,503,624	\$11,495,363	\$35,998,987	\$10,336,193	\$46,335,180	\$30,000,000	57.92%
Dentistry (College of)	\$940,866	\$461,750	\$1,402,616	\$192,558	\$1,595,174	\$3,269,000	47.35%
Education and Human Ecology (College of)	\$2,438,100	\$2,572,334	\$5,010,434	\$2,278,593	\$7,289,027	\$8,500,000	85.75%
Engineering (College of)	\$8,101,850	\$13,890,102	\$21,981,952	\$15,172,764	\$37,164,716	\$55,000,000	67.57%
Food, Agricultural and Environ. Sciences (College of)	\$4,292,994	\$7,967,504	\$5,089,499	\$6,046,565	\$11,136,064	\$22,500,000	49.49%
Kirwan Institute	\$113,126	\$0	\$113,126	\$0	\$113,126	\$1,550,000	7.30%
Law (Michael E. Moritz College of)	\$1,002,354	\$195,000	\$1,197,354	\$0	\$1,197,354	\$4,000,000	29.93%
Medical Center (Wexner)	\$10,542,335	\$33,638	\$11,075,032	\$12,046,137	\$23,131,159	\$56,000,000	41.39%
Medicine (College of)	\$1,605,203	\$2,214,398	\$3,810,200	\$1,876,695	\$5,686,895	\$7,000,000	56.86%
Nursing (College of)	\$527,423	\$398,000	\$936,423	\$264,692	\$1,201,089	\$2,800,000	46.83%
Optometry (College of)	\$810,026	\$0	\$810,026	\$266,539	\$818,965	\$2,100,000	41.84%
OSU Lima	\$338,090	\$0	\$338,090	\$0	\$338,090	\$2,100,000	16.10%
OSU Mansfield	\$1,095,957	\$0	\$1,095,957	\$0	\$1,095,957	\$2,919,500	37.44%
OSU Marion	\$423,787	\$0	\$423,787	\$0	\$423,787	\$2,000,000	22.00%
OSU Newark	\$959,333	\$200,000	\$529,333	\$7,500	\$631,287	\$1,418,800	44.50%
Pharmacy (College of)	\$814,898	\$701,748	\$1,641,080	\$895,477	\$2,336,557	\$3,650,000	64.37%
Public Health (College of)	\$281,989	\$0	\$814,898	\$178,514	\$993,412	\$1,200,000	82.78%
Social Work (College of)	\$734,693	\$100,000	\$381,989	\$35,826	\$417,815	\$1,000,000	41.78%
Student Life	\$4,481,477	\$1,250,000	\$1,984,693	\$30,000	\$2,014,693	\$1,500,000	134.31%
University-wide Fundraising	\$4,375,234	\$1,138,901	\$5,620,378	\$1,285,051	\$6,905,429	\$0	
Veterinary Medicine (College of)	\$2,941,069	\$5,254,686	\$9,629,920	\$1,092,855	\$10,722,875	\$11,500,000	93.24%
Wexner Center for the Arts	\$3,940,129	\$721	\$2,941,791	\$4,000	\$2,945,791	\$5,720,000	51.50%
WOSU Public Stations	\$3,940,129	\$5,754,715	\$9,694,843	\$0	\$9,694,843	\$6,000,000	161.58%
Grand Total	\$123,319,343	\$51,537,139	\$184,866,482	\$62,896,496	\$247,662,977	\$390,000,000	63.48%
Overall Working Goal							66.68%

Time Elapsed

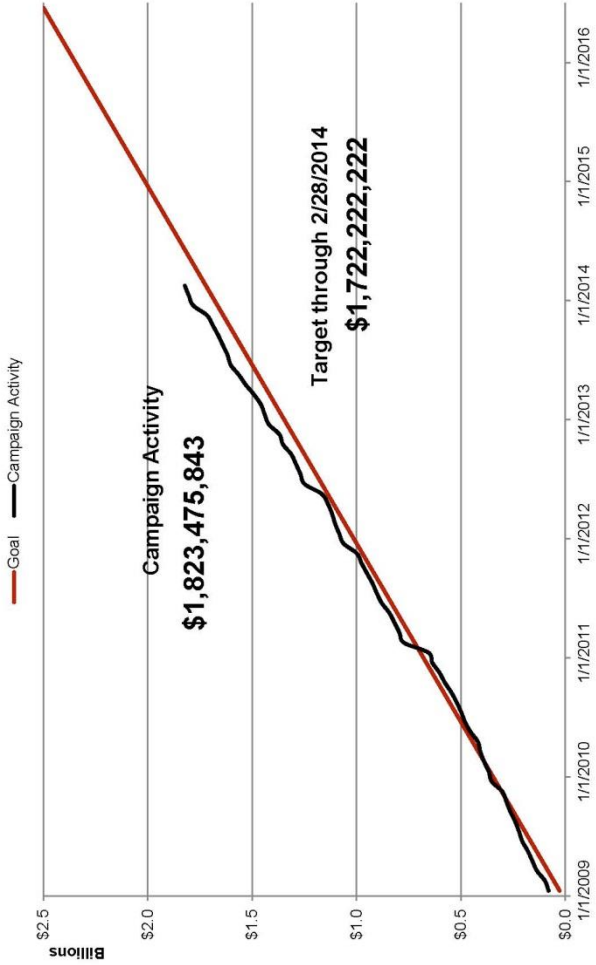


FY 2014 Philanthropic Receipts Report
Philanthropic Receipts Progress
 7/1/2013 through 2/28/2014

	Activity	Goal	% Achieved	7/1/2012 through 2/28/2013	% Change
Outright Gift Receipts					
Cash and Securities	\$84,060,890			\$75,790,986	10.91%
Gifts-in-Kind	\$5,661,601			\$4,125,516	37.23%
Real Estate	\$0			\$0	0.00%
Outright Gift Receipts	<u>\$89,722,491</u>			<u>\$79,916,502</u>	12.27%
Pledge Receipts	\$52,624,696			\$62,045,051	-15.18%
Planned Gift Receipts					
Revocable Planned Gifts	\$11,299,714			\$6,043,110	86.99%
Irrevocable Planned Gifts	\$1,738,339			\$1,918,002	-9.37%
Planned Gift Receipts	<u>\$13,038,053</u>			<u>\$7,961,113</u>	63.77%
Private Grants Receipts	\$62,696,495			\$52,126,824	20.28%
Philanthropic Receipts Total	<u>\$218,081,735</u>	\$316,000,000	69.01%	<u>\$202,049,490</u>	7.93%
		Time Elapsed	66.58%		



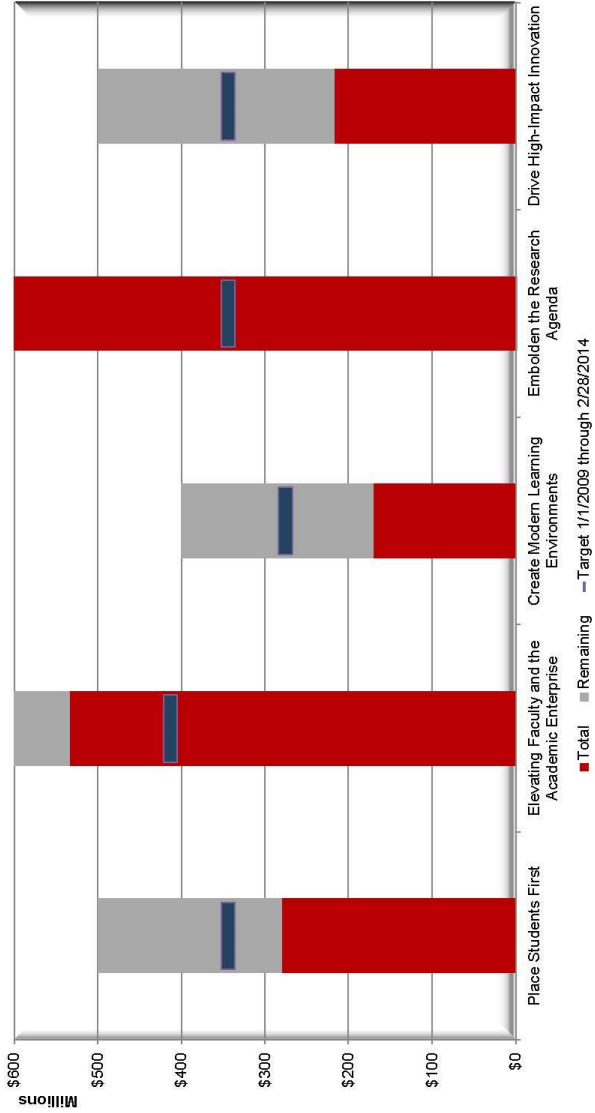
I. Campaign Progress





1/1/2009 through 2/28/2014 = \$1,823,475,843

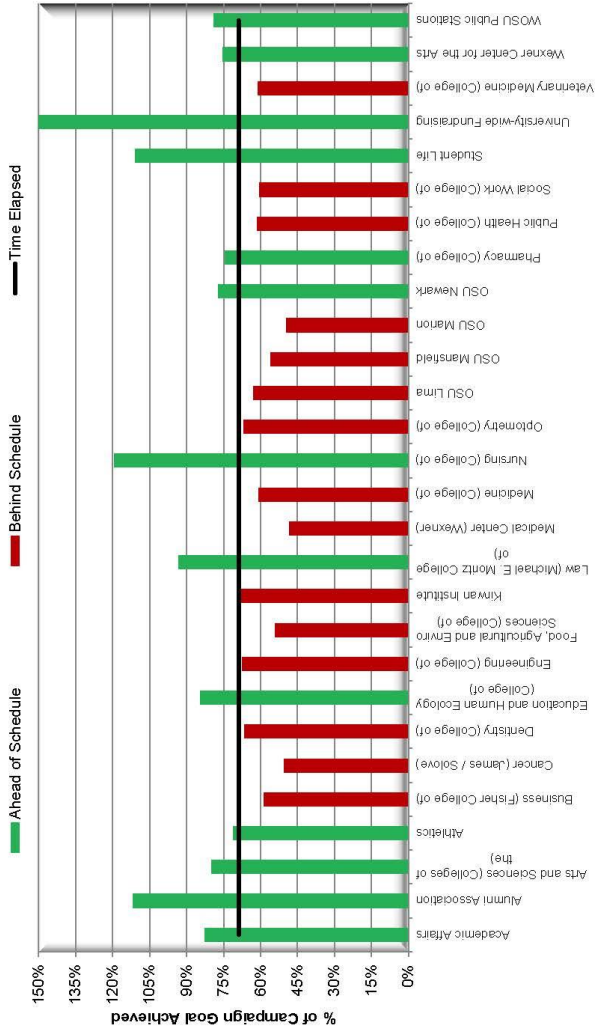
II. Campaign Activity by Objective





1/1/2009 through 2/28/2014 = \$1,823,475,843

III. Campaign Progress by Unit

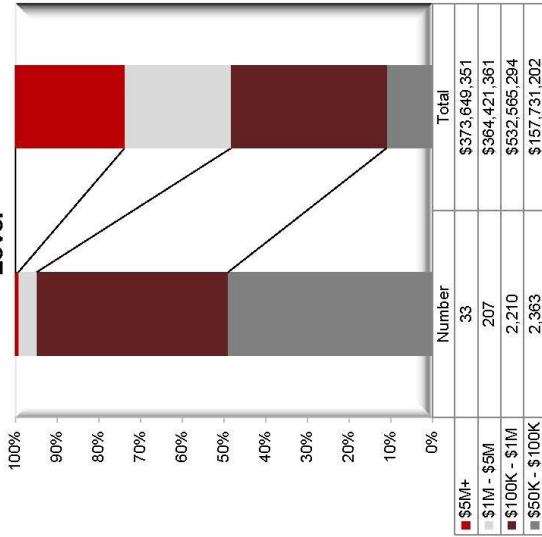




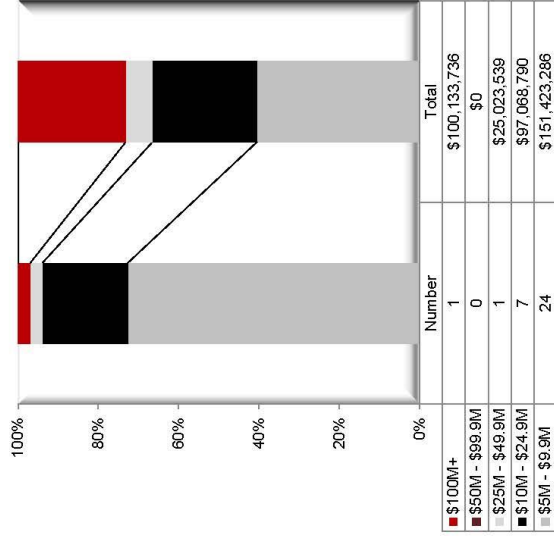
BUT FOR OHIO STATE
Dashboard Report

1/1/2009 through 2/28/2014 = \$1,823,475,843

IVa. Campaign Activity by Major Gift Level



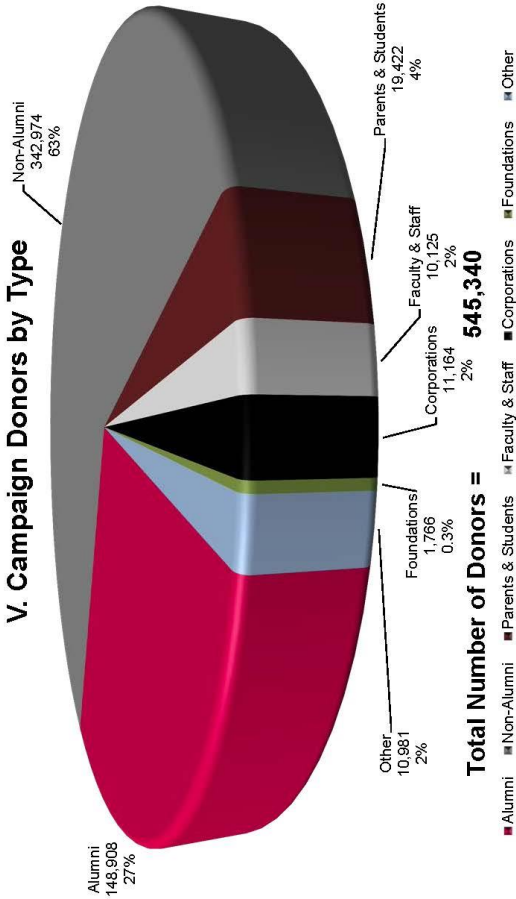
IVb. \$5M+ Gift Level





1/1/2009 through 2/28/2014 = \$1,823,475,843

V. Campaign Donors by Type



Total Number of Donors = 545,340

■ Alumni ■ Non-Alumni ■ Parents & Students ■ Faculty & Staff ■ Corporations ■ Foundations ■ Other

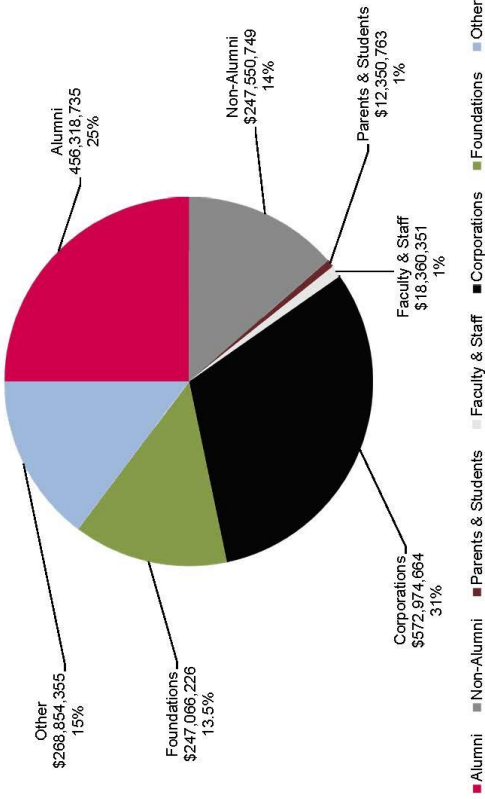
If an individual donor fits multiple types they are only counted in the highest level in the hierarchy listed below

Donor Type	Level	Donor Type	Level
Alumni	1	Student	4
Parents	2	Non-Alumni	5
Faculty & Staff	3		



1/1/2009 through 2/28/2014 = \$1,823,475,843

VI. Campaign Activity by Donor Type



If an individual donor fits multiple types they are only counted in the highest level in the hierarchy listed below

Donor Type	Level	Donor Type	Level
Alumni	1	Student	4
Parents	2	Non-Alumni	5
Faculty & Staff	3		

Consistent with CASE guidelines dollar amounts are reported based on the transferring entity's type

April 4, 2014 meeting, Board of Trustees

	<u>Amount Establishing Endowment *</u>	<u>Total Commitment</u>
<u>Establishment of Named Endowed Chair</u>		
The Dr. Ernest W. Johnson Chair (Established May 1, 1992, with gifts from friends and colleagues in honor of Dr. Ernest W. Johnson [BA Biological Sciences 1948, MD 1952, MS Medical Sciences 1957]; used for a chair that will support research in physical medicine and rehabilitation in the Department of Physical Medicine and Rehabilitation in the College of Medicine. Revised July 7, 2000, and is being revised April 4, 2014.)	\$1,287,840.14	\$1,250,000.00
<u>Change in Description of Named Endowed Fund</u>		
The Dr. Robert Rizzitano Scholarship Fund		
The University School Endowment Fund		
<u>Fund Closure</u>		
Dr. Thomas E. Powers Endowed Chair in Veterinary Clinical Pharmacology		
<u>Establishment of Named Endowed Chairs</u>		
The Phyllis and Richard Leet Endowed Chair in Chemistry (Established May 14, 2010, with gifts from Phyllis and Richard Leet [PhD 1952]; used to support a chair position in the Department of Chemistry and Biochemistry in the College of Arts and Sciences. Is being revised April 4, 2014.)	\$2,174,869.66	\$2,000,000.00
Joseph A. Alutto Chair in Leadership Effectiveness (Established June 7, 2013, with gifts from friends and colleagues to honor and perpetuate his legacy; used for a chair position in the Max M. Fisher College of Business. Is being revised April 4, 2014.)	\$2,000,000.00	\$2,000,000.00
Charles W. Ebersold and Florence Whitcomb Ebersold Chair (Is being established April 4, 2014, with a gift from the Florence Whitcomb Ebersold Trust, under agreement dated August 13, 1996; used to support a chair position in the Michael E. Moritz College of Law in the field of United States constitutional law.)	\$2,000,000.00	\$2,000,000.00
Martha N. and John C. Moser Chair in Arthropod Biosystematics and Biological Diversity (Is being established April 4, 2014, with gifts from Dr. John C. Moser [BS 1951, MS 1954]; used to support a chair position for the Department of Evolution, Ecology, and Organismal Biology in the College of Arts and Sciences.)	\$2,000,000.00	\$2,000,000.00

April 4, 2014 meeting, Board of Trustees

Establishment of Named Endowed Professorship

The Carter Phillips and Sue Henry Professorship in Political Science (Established February 11, 2011, with gifts from Carter G. Phillips [BA 1973]; used to support for a professorship position in the College of Arts and Sciences, Department of Political Science. Is being revised April 4, 2014.)	\$1,060,315.94	\$1,000,000.00
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Dottie Dohan Shepard Professorship in Cardiovascular Medicine (Is being established April 4, 2014, with Arthur E. Shepard [attended, 1935] of Columbus, Ohio given in memory of his wife, Dottie Dohan Shepard; used for a professorship position supporting a nationally or internationally recognized physician faculty member in the Division of Cardiovascular Medicine to foster innovation and excellence in cardiovascular medicine.)	\$1,050,276.40**	\$1,000,000.00
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Establishment of Named Endowed Funds

The Max M. Fisher Scholars and Faculty Eminence Award Fund (Is being established April 4, 2014, with gifts from Max M. and Marjorie S. Fisher Foundation; used to provide scholarships for direct-admit students who will be recognized as Max M. Fisher Scholars, and to support the Max M. Fisher Faculty Eminence Award.)	\$1,220,383.00	\$2,500,000.00
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The Agnes L. Henderson Merit Scholarship Initiative Program Support Fund (Is being established April 4, 2014, with a transfer of gifts made in memory of Agnes L. Henderson from W. Dain Kuhns [BS 1947], and Elizabeth Henderson Kuhns [BA 1947] by the University Honors & Scholars Center; used to support the University's merit scholarship initiative program.)	\$300,000.00	\$300,000.00
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The Loann Crane Advanced Language Institute Endowed Fund (Is being established April 4, 2014, with gifts from the Crane family; used to support the activities of The Loann Crane Advanced Language Institute in the College of Arts and Sciences.)	\$303,585.27	\$1,000,000.00
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The Wilbert "Tom" Ford Woods Endowed Scholarship Fund (Is being established April 4, 2014, with a gift from Loann W. Crane [BA 1947] in memory of her beloved father; used to provide portable, renewable scholarship support regardless of campus or major, with first preference given to students who graduated from Martins Ferry High School, Martins Ferry, Ohio, and second preference given to students who graduated from any high school in Belmont County.)	\$250,000.00	\$250,000.00
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April 4, 2014 meeting, Board of Trustees

<p>The Peter L. and Clara M. Scott Memorial Fund (Is being established April 4, 2014, with gifts from Clara M. Scott and Peter L. Scott Sr. [BS Electrical Engineering, 1949; Honorary Doctorate, 1995].; used to commemorate Peter L. and Clara M. Scott and their desire to advance the quality of teaching and research within the College of Engineering.)</p>	\$200,000.00	\$9,199,104.88
<p>The Bayer Family SASSO Mentoring Fund (Is being established April 4, 2014, with a gift from Rick Bayer; used to supplement the Department of Athletics personnel costs of the Student-Athlete Support Services Office success team.)</p>	\$150,200.00	\$150,000.00
<p>Dr. Thomas H. Rockwell Sr. Endowment Fund (Is being established April 4, 2014, with gifts from Mr. Christopher J. Rockwell [BS 1990], family, colleagues, and friends; used for industrial and systems engineering graduate student development opportunities.)</p>	\$65,190.00	\$50,000.00
<p>The State Auto Group Endowed Scholarship Fund (Is being established April 4, 2014, with a gift from State Auto Insurance Companies; used to provide a merit-based scholarship[s] to an undergraduate student ranked as a junior who is majoring in actuarial science with preference given to candidates who demonstrate financial need.)</p>	\$62,575.00	\$75,000.00
<p>The Leathery Family Athletic Scholarship Fund (Is being established April 4, 2014, with gifts from The Leathery Company of Columbus, Ohio; used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree with preference given to candidates who are members of the football team.)</p>	\$60,000.00	\$150,000.00
<p>Bevra Hannahs Hahn, MD, Undergraduate Merit Fund in the Natural and Mathematical Sciences (Is being established April 4, 2014, with gifts from Bevra Hannahs Hahn, MD [BS 1960]; 10% shall be reinvested in the principal and 90% used to provide merit-based scholarships to undergraduate students majoring in one of the natural or mathematical sciences in the College of Arts and Sciences.)</p>	\$57,508.38	\$50,000.00
<p>Marlin Thurston Memorial Fund (Is being established April 4, 2014, with gifts from Dr. John M. Swartz [MS 1960, PhD 1965], Dr. Marvin H. White [PhD 1969], students, friends, and colleagues; used to provide scholarships for undergraduate students enrolled in the College of Engineering majoring in electrical and computer engineering.)</p>	\$56,065.40	\$56,065.40

April 4, 2014 meeting, Board of Trustees

Susan and Michael Kahn Outreach Endowment Fund (Is being established April 4, 2014, with gifts from Susan W. and Michael A. Kahn; used at the discretion of the curator of the Billy Ireland Cartoon Library & Museum to support outreach including, but not limited to, the Opper Project, exhibitions, catalogues, educational programming, and online and in-print promotional and interpretive publications.)	\$55,000.00	\$50,000.00
Herbert C. Robinson '77 and Barbara Sferra Scholarship Endowment Fund in Industrial and Systems Engineering (Is being established April 4, 2014, with gifts from Herbert C. Robinson [BS 1977] and Barbara Sferra; used to provide one or more renewable, need-based scholarships for students enrolled in the College of Engineering who are majoring in industrial and systems engineering.)	\$54,190.40	\$54,194.40
The John G. Evans Endowed Family Scholarship Fund (Is being established April 4, 2014, with a gift from Sammy P. Evans; used to support a student[s] from Lucas, Wood, or Delaware County, Ohio, who demonstrates financial need with preference given to candidates enrolled in the College of Arts and Sciences.)	\$50,848.00	\$50,000.00
The Don Butler Football Athletic Scholarship Fund (Is being established April 4, 2014, with gifts from Donald B. Butler [BS 1973, BS 1977] from Lewis Center, Ohio; used to supplement the grant-in-aid scholarship costs of an undergraduate student-athlete who is a member of the football team and who is pursuing a degree in business or engineering.)	\$50,400.00	\$150,000.00
The James A. Shertzer / Julie Kennel Endowed Scholarship Fund (Is being established April 4, 2014, with gifts from James A. Shertzer [BS 1997]; used to support scholarships in the College of Food, Agricultural, and Environmental Sciences and the College of Education and Human Ecology in alternating years.)	\$50,305.00	\$50,000.00
David Arbenz Edwards Endowed Scholarship Fund (Is being established April 4, 2014, with gifts from David Arbenz Edwards Jr. [BS 1975] in honor of his father, David Arbenz Edwards Sr. [BS 1951]; used to provide scholarship support for undergraduate students enrolled in the College of Engineering who are majoring in civil and environmental engineering or geodetic science, and who have expressed an interest in steel structures.)	\$50,100.00	\$50,000.00
Louis E. Reif and Lib-Mary Reif Scholarship Fund (Is being established April 4, 2014, with a gift from Dr. Louis E. Reif [DDS 1953] and Ms. Lib-Mary Reif; used to provide scholarship support to students enrolled in the College of Dentistry who demonstrate great financial need.)	\$50,077.90	\$50,000.00

April 4, 2014 meeting, Board of Trustees

<p>The David P. Curfman Cancer Endowment Fund (Is being established April 4, 2014, with gifts made in honor of David P. Curfman from his family and friends; used for the cancer programs at The Ohio State University Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute.)</p>	<p>\$50,063.00</p>	<p>\$50,000.00</p>
<p>Kerrii Anderson Excellence in Otolaryngology Fund (Is being established April 4, 2014, with gifts from Kerrii B. Anderson of Columbus, Ohio; used to support activities and programs in the Department of Otolaryngology that foster innovation and excellence, and that enhance special initiatives in research, training, education, and faculty development.)</p>	<p>\$50,059.10</p>	<p>\$150,000.00</p>
<p>James Stone Student-Alumni Council Program Endowment Fund (Is being established April 4, 2014, with gifts from James Stone [BS 1986], friends, family, and colleagues; used by the Student-Alumni Council (SAC) for projects recommended by the SAC to support the organization's service projects which benefit students of The Ohio State University for related service projects which have a benevolent purpose and benefit the greater campus community.)</p>	<p>\$50,001.52</p>	<p>\$50,000.00</p>
<p>Dr. Hamilton Gray Scholarship Fund (Is being established April 4, 2014, with gifts from William [BCE 1962] and Barbara Coombs; used to provide scholarship support for an undergraduate student enrolled in the College of Engineering who is majoring in civil engineering.)</p>	<p>\$50,001.37</p>	<p>\$50,000.00</p>
<p>Richard H. and Mary Elizabeth Billman II Fund (Is being established April 4, 2014, with gifts from Dr. Richard H. Billman II (OD 1979); used to provide one scholarship to a student enrolled in the College of Optometry who demonstrates financial need and academic promise.)</p>	<p>\$50,000.00</p>	<p>\$50,000.00</p>
<p>The Chellis Family Scholarship Fund (Is being established April 4, 2014, with gifts from Dr. Mary Lebamoff Chellis [BA 1988]; used to provide merit-based scholarship support to students enrolled in the College of Arts and Sciences who are majoring in chemistry, ranked as a sophomore or higher, and have a 3.0 minimum grade point average.)</p>	<p>\$50,000.00</p>	<p>\$50,000.00</p>
<p>Ralph Childs Jr. Scholarship Fund (Is being established April 4, 2014, with gifts from Dr. William R. Childs; used to provide travel expenses for at least one undergraduate student participating in the WWII Study Abroad Program.)</p>	<p>\$50,000.00</p>	<p>\$50,000.00</p>

April 4, 2014 meeting, Board of Trustees

Chris Lee Korean Performance Research Fund (Is being established April 4, 2014, with gifts from Dr. Sungkyu Christopher Lee; used to support the Korean Language Program, with an emphasis on performance studies including outreach, teaching, research, and programming.)	\$50,000.00	\$100,000.00
Brian Mehling Endowment Fund (Is being established April 4, 2014, with gifts from Brian Mehling [BA 1989, MS 1994]; used to support student internships in the film industry for students enrolled in the College of Arts and Sciences.)	\$50,000.00	\$50,000.00
Nedblake, Stout and Shore Endowment Fund (Is being established April 4, 2014, with gifts from Dr. Sheldon Shore; used to provide a monetary award to a retiring staff member in good standing who has at least ten years of service in the Department of Chemistry and Biochemistry whose career was focused on chemistry.)	\$50,000.00	\$50,000.00
The W. Norm Shade Mechanical Engineering Endowed Scholarship Fund (Is being established April 4, 2014, with gifts from W. Norm Shade [BS 1970, MS 1970]; used to provide scholarship support to full-time undergraduate students ranked sophomore or higher who are enrolled in the College of Engineering and majoring in mechanical engineering, with preference given to candidates who are residents of Knox, Huron, Seneca, Muskingum, Guernsey, or Crawford counties of Ohio.)	\$50,000.00	\$50,000.00
The Waller Financial Endowment Fund (Is being established April 4, 2014, with gifts from Waller Financial of Columbus, Ohio, and Naples, Florida, and other donors; used to provide scholarships to students enrolled in The Ohio State University who are from the Naples, Florida, area.)	\$50,000.00	\$50,000.00
Charles W. and Anne H. Fullerton Endowed Excellence Fund (Is being established April 4, 2014, with gifts from the Charles W. and Anne H. Fullerton Charitable Gift Annuity; used by the dean of the Max M. Fisher College of Business to support the activities of the faculty, students, and staff, in accordance with the strategic plan of the college.)	\$30,864.50	\$30,864.50
The CGW Foundation Dean's Innovation Fund (Is being established April 4, 2014, with a gift from Carolyn G. Wheeler [BS 1956] and Julia W. O'Hickey [BA 1980] through The CGW Foundation; used by the dean of the Max M. Fisher College of Business to support activities of the faculty, students, and staff, in accordance with the college's strategic plans.)	\$25,000.00	\$25,000.00

April 4, 2014 meeting, Board of Trustees

The Ronald R. Schultz Endowed Fund (Is being established April 4, 2014, with a grant from Ron Schultz [BS 1975, MS 1977] through the Acorn Fund at Fidelity Charitable; used at the discretion of the dean of the College of Engineering to meet emerging priorities in the college.)	\$25,000.00	\$25,000.00
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Change in Name and Description of Named Endowed
Fund

The Auer Family Athletic Scholarship Fund

TOTAL \$15,340,719.98

*Amounts establishing endowments as of February 26, 2014.

**Gift received March 21, 2014.

April 4, 2014 meeting, Board of Trustees

The Dr. Ernest W. Johnson Chair

The Dr. Ernest W. Johnson Professorship Fund was established May 1, 1992, by the Board of Trustees of The Ohio State University with gifts from friends and colleagues in honor of Dr. Ernest W. Johnson (BA Biological Sciences 1948; MD 1952; MS Medical Sciences 1957). The required funding level for a professorship was reached and fund was revised to The Dr. Ernest W. Johnson Professorship on July 7, 2000. The required funding level for a chair has been reached and the fund is being revised on April 4, 2014.

The annual distribution from this fund shall be used for a chair that will support research in physical medicine and rehabilitation in the Department of Physical Medicine and Rehabilitation in the College of Medicine. The chair holder shall be appointed by the Board of Trustees of The Ohio State University, as recommended and approved by the dean of the College of Medicine, in consultation with the chair of the Department of Physical Medicine and Rehabilitation and the senior vice president for health sciences. The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donors, as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the senior vice president for health sciences and dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Medicine, senior vice president for health sciences, chair of the Department of Physical Medicine and Rehabilitation and, if applicable, with a representative of the Ernest W. Johnson Society. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Dr. Robert Rizzitano Scholarship Fund

The Dr. Robert Rizzitano Scholarship Fund was established August 29, 2001, with gifts from a friend of Dr. Robert Rizzitano (DVM 1990). The description is being revised on April 4, 2014.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support students who are planning to pursue a practice emphasizing small animal medicine. Recipients will be selected by the dean of the College of Veterinary Medicine, in consultation with the associate dean for Student Affairs and Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the

April 4, 2014 meeting, Board of Trustees

criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Veterinary Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University reserves the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University shall consult the dean of the College of Veterinary Medicine. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University.

The University School Endowment Fund

The University School Endowment Fund was established March 12, 1993, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from alumni, faculty, and friends of the University School. The description is being revised on April 4, 2014.

The annual distribution from this fund shall be used to fund faculty and student research that preserves and explores the philosophies and history of progressive education as embodied by the University School from 1932 to 1968. It is preferred that research includes materials from the University School housed within University Archives. The selection of candidates will be made by the dean of the College of Education and Human Ecology and the University archivist, following an open application process.

Should no research grant be awarded in a given year or the annual endowment distribution is not fully used for its intended purpose, the unused portion will be transferred to the Friends of the Archives Fund (302016) to be made available to University Archivist to be used to arrange, describe, and inventory historical collections including the University School collection.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

The University and The Ohio State University Foundation reserve the right to modify the purposes of this fund if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult with the dean of the College of Education and Human Ecology and/or University archivist. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

April 4, 2014 meeting, Board of Trustees

Dr. Thomas E. Powers Endowed Chair in Veterinary Clinical Pharmacology

The Thomas E. Powers Veterinary Clinical Pharmacology Fund was established February 5, 1988, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors at The Ohio State University, with gifts from Schering-Plough Foundation, Inc. Additional gifts were added from Dr. Joseph S. McCracken (DVM 1979, MS 1980), Dr. Thomas E. Powers (DVM 1953, PhD 1960), and Dr. Jean L. Powers. The required funding level was reached and the chair was established April 7, 2006. The fund is being closed on April 4, 2014, and the fund balance is being transferred to the Dr. Thomas E. and Dr. Jean L. Powers Endowed One Health Residency Fund.

The Phyllis and Richard Leet Endowed Chair in Chemistry

The Phyllis and Richard Leet Endowed Chair Fund in Chemistry was established May 14, 2010, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Phyllis and Richard Leet (PhD 1952). The required funding level has been reached and the chair is being established April 4, 2014.

The annual distribution shall support a chair position in the Department of Chemistry and Biochemistry in the College of Arts and Sciences. Appointment of the recruited or retained candidate will be recommended by the executive dean of the College of Arts and Sciences to the provost and approved by the Board of Trustees.

In any given year that the endowment distribution is not fully expended, the unused portion shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the executive dean of the College of Arts and Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Joseph A. Alutto Chair in Leadership Effectiveness

The Joseph A. Alutto Chair Fund in Leadership Effectiveness was established June 7, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends and colleagues to honor and perpetuate his legacy. The required funding level for a chair was met and the name and description are being revised April 4, 2014.

As dean of the Max M. Fisher College of Business from 1991-2007, Joseph A. Alutto helped to transform the college into a destination for excellence in business education. Following his 16-year tenure with the college, he was appointed executive vice president and provost of The Ohio State University, making him the second-longest serving provost in Ohio State history.

April 4, 2014 meeting, Board of Trustees

The annual distribution from this fund shall be used for a chair position in the Max M. Fisher College of Business. The purpose of the fund is to support the systematic exploration of knowledge about and approaches to effective leadership in public and private sector settings. The chair holder shall conduct research and produce writings to influence leadership practices, which shall be reflected in the design and offering of undergraduate, graduate, and/or executive education programs. Candidates for the position do not need to have a doctorate to qualify. Appointment shall be recommended by the provost and approved by the University's Board of Trustees.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the Max M. Fisher College of Business. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Charles W. Ebersold and Florence Whitcomb Ebersold Chair

It is proposed that the Charles W. Ebersold and Florence Whitcomb Ebersold Chair be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the Florence Whitcomb Ebersold Trust, under agreement dated August 13, 1996, (the "donor"), to be held in an endowment fund (the "endowment" or "fund") as provided in such trust instrument and herein. The donor is represented by one of its trustees, Susan T. Bart, of Chicago, Illinois.

The annual distribution from this fund shall be used to create and support a chair position in the Michael E. Moritz College of Law in the field of United States constitutional law to be known as the *Charles W. Ebersold and Florence Whitcomb Ebersold Chair*. Appointment to the position shall be recommended to the provost by the dean of the College of Law (the "dean") and approved by the University's Board of Trustees. The activities of the chair shall be reviewed no less than every three years by the dean to determine compliance with the intent of Mr. and Mrs. Ebersold, as well as the academic and research standards of the University.

Fund assets may be combined with other assets of the University for investment purposes, provided that the fund assets shall at all times be identified by the University on its books and records as a separate and distinct fund.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the Dean.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees.

The University will prepare and submit a report summarizing the expenditure and use of the endowment funds annually, for a period of at least ten years, to Susan T. Bart or to a designee named by her and communicated to the University ("donor's designee"). In the

April 4, 2014 meeting, Board of Trustees

event of the death or incapacity of Susan T. Bart during such ten-year period or thereafter, if no designee has been named and communicated to the University, the University's reporting obligations shall terminate.

Mr. and Mrs. Ebersold desired that the endowment established herein should benefit the University in perpetuity. In the event that the fund's purposes become unlawful, impracticable, impossible to achieve or wasteful, the University and the Foundation may modify the purposes of this fund, provided that any such modification will take into consideration Mr. and Mrs. Ebersold's intentions in creating the fund as described above, and the University and Foundation will attempt to carry out the spirit of these intentions as closely as possible. If donor's designee can reasonably be contacted, the University shall consult with donor's designee in making any such modification. In seeking any such modification, the University and the Foundation shall also consult the dean. Subject to the foregoing, modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**Martha N. and John C. Moser Chair
in Arthropod Biosystematics and Biological Diversity**

It is proposed that the Martha N. and John C. Moser Chair in Arthropod Biosystematics and Biological Diversity be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. John C. Moser (BS 1951, MS 1954).

The annual distribution shall support a chair position for the Department of Evolution, Ecology, and Organismal Biology in the College of Arts and Sciences. Appointment to the position shall be recommended to the provost by the executive dean of the College of Arts and Sciences and approved by the University's Board of Trustees. The activities of the chair shall be reviewed no less than every four years by the executive dean of the College of Arts and Sciences to determine compliance with the intent of the donor, as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the executive dean of the College of Arts and Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the executive dean of the College of Arts and Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Carter Phillips and Sue Henry Professorship in Political Science

The Carter Phillips and Sue Henry Professorship Fund in Political Science was established February 11, 2011, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State

April 4, 2014 meeting, Board of Trustees

University Foundation, with gifts from Carter G. Phillips (BA 1973). The required funding level for a professorship has been reached and the fund is being revised on April 4, 2014.

The annual distribution shall provide support for a professorship position in the College of Arts and Sciences' Department of Political Science. Appointees to The Carter Phillips and Sue Henry Professorship in Political Science shall be recommended to the executive vice president and provost by the college's executive dean and approved by the University's Board of Trustees. The activities of the holder of the professorship position shall be reviewed no less than every five years by the executive dean of the College of Arts and Sciences to determine compliance with the intent of the donor, as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek advice from the donor, should he be alive, and from the executive dean of the College of Arts and Sciences.

Dottie Dohan Shepard Professorship in Cardiovascular Medicine

It is proposed that the Dottie Dohan Shepard Professorship in Cardiovascular Medicine be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Arthur E. Shepard (attended, 1935) of Columbus, Ohio, given in memory of his wife, Dottie Dohan Shepard.

The annual distribution from this fund shall be used for a professorship position supporting a nationally or internationally recognized physician faculty member in the Division of Cardiovascular Medicine to foster innovation and excellence in cardiovascular medicine. The professorship holder shall be appointed by the Board of Trustees of The Ohio State University, as recommended and approved by the dean of the College of Medicine, in consultation with the senior vice president for health sciences, the director of the The Ohio State University Heart and Vascular Center, the chair of the Department of Internal Medicine, and the division director, unless the director is a candidate. The activities of the professorship holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donor, as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the division director and department chair, in consultation with the dean and senior vice president.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

April 4, 2014 meeting, Board of Trustees

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor(s) named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Medicine, the senior vice president for health sciences, the director of The Ohio State University Heart and Vascular Center, the chair of the Department of Internal Medicine, and the division director. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Max M. Fisher Scholars and Faculty Eminence Award Fund

It is proposed that The Max M. Fisher Scholars and Faculty Eminence Award Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Max M. and Marjorie S. Fisher Foundation.

The annual distribution from this fund shall be used to provide scholarships for direct admit students who will be recognized as Max M. Fisher Scholars, and to support the Max M. Fisher Faculty Eminence Award. The Max M. Fisher Scholars will engage in honors-like experiences that integrate academic rigor with experience-based learning and service to the community. Recipients will be selected by the scholarship committee of the Max M. Fisher College of Business, in consultation with Student Financial Aid. The Max M. Fisher Faculty Eminence Award shall recognize individuals whose undergraduate teaching is recognized as transformational at the discretion of the dean of the Max M. Fisher College of Business. The initial award shall provide compensation to the recipient in the amount of \$10,000, but such amount shall be subject to change at the discretion of the dean.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

Approximately ten percent (10%) of the annual distribution may be used to support the Max M. Fisher Faculty Eminence Award to recognize individuals whose undergraduate teaching is recognized as transformational at the discretion of the dean of the Max M. Fisher College of Business.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Max M. Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor(s) that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor(s) named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the Max M. Fisher College of Business. Modifications to endowed funds shall be

April 4, 2014 meeting, Board of Trustees

approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Agnes L. Henderson Merit Scholarship Initiative Program Support Fund

It is proposed that The Agnes L. Henderson Merit Scholarship Initiative Program Support Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, with a transfer of gifts made in memory of Agnes L. Henderson from W. Dain Kuhns (BS 1947), and Elizabeth Henderson Kuhns (BA 1947) by the University Honors & Scholars Center.

The annual distribution from this fund shall be used to support the University's merit scholarship initiative program. It was the desire of Mr. and Mrs. Kuhns that recipients shall be citizens of the United States of America who maintain at least a 3.0 grade point average. Award recipients shall be selected by the associate provost and director of the University Honors & Scholars Center, in consultation with the executive director of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the department that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the associate provost and director of the University Honors & Scholars Center. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University and Foundation.

The Loann Crane Advanced Language Institute Endowed Fund

It is proposed that The Loann Crane Advanced Language Institute Endowed Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Crane family.

The annual distribution from this fund shall support the activities of The Loann Crane Advanced Language Institute in the College of Arts and Sciences. Expenditures from this fund shall be approved by the director of the institute.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive dean of the College of Arts and Sciences, in consultation with the director of The Loann Crane Advanced Language Institute.

April 4, 2014 meeting, Board of Trustees

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the executive dean of the College of Arts and Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Wilbert "Tom" Ford Woods Endowed Scholarship Fund

It is proposed that The Wilbert "Tom" Ford Woods Endowed Scholarship Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Loann W. Crane (BA 1947) in memory of her beloved father.

The annual distribution from this fund shall be available for any Ohio State student(s) regardless of campus or major, and is portable and transferable if the campus or major changes. The scholarship is renewable for up to four years as long as the student(s) remain in good standing with the University. The first preference is for students from Martins Ferry High School, Martins Ferry, Ohio. If no students qualify, then the scholarship is available for students from Belmont County. Scholarship recipients shall be selected by Student Financial Aid.

This endowment is eligible for a four-year annual distribution match as outlined in The Ohio Scholarship Challenge, beginning the fiscal year following the authorization from the Board of Trustees. Per the request of the donor, the University will use the funds to award an additional scholarship.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of Student Financial Aid. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

April 4, 2014 meeting, Board of Trustees

The Peter L. and Clara M. Scott Memorial Fund

It is proposed that The Peter L. and Clara M. Scott Memorial Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Clara M. Scott and Peter L. Scott Sr. (BS Electrical Engineering, 1949; Honorary Doctorate, 1995).

The annual distribution from this fund shall be used to commemorate Peter L. and Clara M. Scott and their desire to advance the quality of teaching and research within the College of Engineering. Expenditures from this fund shall be used at the discretion of and approved by the college's dean to support emerging priorities.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be (1) held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or (2) reinvested in the endowment principal at the discretion of the dean of the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Engineering. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Bayer Family SASSO Mentoring Fund

It is proposed that The Bayer Family SASSO Mentoring Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Rick Bayer.

The annual distribution from this fund shall supplement the Department of Athletics personnel costs of the Student-Athlete Support Services Office success team. Expenditures from this fund shall be approved by the director of the Department of Athletics.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of

April 4, 2014 meeting, Board of Trustees

the Department of Athletics. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Dr. Thomas H. Rockwell Sr. Endowment Fund

It is proposed that the Dr. Thomas H. Rockwell Sr. Endowment Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Mr. Christopher J. Rockwell (BS 1990), family, colleagues, and friends.

Dr. Thomas H. Rockwell Sr. has dedicated over fifty years to education and development of human factors engineering as an academic discipline at The Ohio State University. Now professor emeritus, he joined the integrated systems engineering faculty in 1955, supervising over eighty graduate students and helping launch the careers of industry leaders, and leading academicians in the areas of transportation human factors and driver behavior. Dr. Rockwell has received many awards for his breakthrough research from peer groups, including the American Institute of Industrial Engineers, and the Human Factors and Ergonomics Society. His passion for life-long learning will continue to help graduate students excel and contribute to the improvement of the human condition through systems design.

The annual distribution from this fund shall be used for industrial and systems engineering graduate student development opportunities. Expenditures from this fund shall be approved by the chair of the Department of Integrated Systems Engineering.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Engineering. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The State Auto Group Endowed Scholarship Fund

It is proposed that The State Auto Group Endowed Scholarship Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from State Auto Insurance Companies.

The annual distribution from this fund shall be used to provide a merit-based scholarship(s) to an undergraduate student ranked as a junior who is majoring in actuarial science, with preference given to candidates who demonstrate financial need. Scholarship recipients shall be recommended to the College of Arts and Sciences by a committee including a representative of the donor. Scholarship recipients shall be selected by the chair of the Department of Mathematics, in consultation with Student

April 4, 2014 meeting, Board of Trustees

Financial Aid. The scholarship(s) will not automatically renew. Recipient(s) must reapply and continue to meet the scholarship criteria.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the executive dean of the College of Arts and Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Leathery Family Athletic Scholarship Fund

It is proposed that The Leathery Family Athletic Scholarship Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from The Leathery Company of Columbus, Ohio.

The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree with preference given to candidates who are members of the football team. Scholarship recipients shall be selected by the director of athletics, in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of

April 4, 2014 meeting, Board of Trustees

athletics. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**Bevra Hannahs Hahn, MD, Undergraduate Merit Fund
in the Natural and Mathematical Sciences**

It is proposed that the Bevra Hannahs Hahn, MD, Undergraduate Merit Fund in the Natural and Mathematical Sciences be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Bevra Hannahs Hahn, MD (BS 1960).

Ten percent (10%) of the annual distribution from this fund shall be reinvested in the endowment principal. The remaining ninety percent (90%) of the annual distribution shall provide merit-based scholarships to undergraduate students majoring in one of the natural or mathematical sciences in the College of Arts and Sciences. The college's executive dean, or his/her designee, shall select scholarship recipients, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive dean of the College of Arts and Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the executive dean of the College of Arts and Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Marlin Thurston Memorial Fund

It is proposed that the Marlin Thurston Memorial Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. John M. Swartz (MS 1960, PhD 1965), Dr. Marvin H. White (PhD 1969), students, friends, and colleagues.

Marlin was born in Denver, Colorado, in 1918. He attended schools in Littleton and Boulder, Colorado, before being accepted into the Army Signal Corps on October 22, 1941. After active military service, he graduated from The Ohio State University with an electrical engineering doctorate in 1955. He continued at Ohio State as a professor, and ultimately as chair of the electrical engineering department until he retired in 1982. Dr.

April 4, 2014 meeting, Board of Trustees

Marlin O. Thurston received the College of Engineering *Benjamin G. Lamme Gold Medal: Meritorious Achievement in Engineering* award on April 26, 1991.

The annual distribution from this fund shall be used initially to provide scholarships for undergraduate students enrolled in the College of Engineering majoring in electrical and computer engineering. Scholarship recipients shall be selected by the college's scholarship committee, in consultation with Student Financial Aid

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

If in the future the fund's principal balance reaches the required level at that time, an endowed professorship in the Department of Electrical and Computer Engineering will be established.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Engineering. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Susan and Michael Kahn Outreach Endowment Fund

It is proposed that the Susan and Michael Kahn Outreach Endowment Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Susan W. and Michael A. Kahn.

The annual distribution from this fund shall be used at the discretion of the curator of the Billy Ireland Cartoon Library & Museum (BICLM) to support outreach for the BICLM including, but not limited to, the Opper Project, exhibitions, catalogues, educational programming, and online and in-print promotional and interpretive publications. Expenditures shall be approved by the director of University Libraries.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the curator of the BICLM, in consultation with the director of the University Libraries.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of

April 4, 2014 meeting, Board of Trustees

Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the Billy Ireland Cartoon Library & Museum at the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of the fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the curator of the BICLM. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**Herbert C. Robinson '77 and Barbara Sferra Scholarship Endowment Fund
in Industrial and Systems Engineering**

It is proposed that the Herbert C. Robinson '77 and Barbara Sferra Scholarship Endowment Fund in Industrial and Systems Engineering be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Herbert C. Robinson (BS 1977) and Barbara Sferra.

To demonstrate their belief in the value of higher education, Barbara Sferra and Herbert Robinson are creating this scholarship to recruit and retain the best and brightest students who face financial obstacles that may prevent them from pursuing degrees in industrial and systems engineering at The Ohio State University. Both Barbara and Herbert are pleased to leave a legacy of scholarship assistance to help students reach their educational goals. In doing so, it is their hope that the recipients of the scholarships will continue this legacy of philanthropy by financially "giving back" to Ohio State in the years subsequent to their graduation.

The annual distribution from this fund shall be used to provide one or more renewable, need-based scholarships for students enrolled in the College of Engineering who are majoring in industrial and systems engineering. Scholarship recipients shall be selected by the college's scholarship committee, in consultation with Student Financial Aid. It is the donors' desire that the scholarships be awarded with particular attention to, but not limited to, African American students. To qualify, candidates must have demonstrated the potential for leadership in promoting cross cultural understanding; the potential to contribute to the intellectual and cultural enrichment of the Department of Integrated Systems Engineering based on their life experiences; an outstanding record of service dedicated toward helping others; exhibited leadership skills in the face of adversity; or overcome significant obstacles.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the

April 4, 2014 meeting, Board of Trustees

purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Engineering. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The John G. Evans Endowed Family Scholarship Fund

It is proposed that The John G. Evans Endowed Family Scholarship Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Sammy P. Evans.

The annual distribution from this fund shall be used to support a student(s) from Lucas, Wood, or Delaware County, Ohio, who demonstrates financial need. Preference shall be given to candidates enrolled in the College of Arts and Sciences. The scholarship is renewable if the student maintains a minimum 3.0 grade point average. The scholarship is also portable between campuses and transferrable between majors. Scholarship recipients shall be selected by Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of Student Financial Aid. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Don Butler Football Athletic Scholarship Fund

It is proposed that The Don Butler Football Athletic Scholarship Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Donald B. Butler (BS 1973, BS 1977) from Lewis Center, Ohio.

The annual distribution from this fund shall supplement the grant-in-aid scholarship costs of an undergraduate student-athlete who is a member of the football team and who is pursuing a degree in business or engineering. Scholarship recipients shall be selected by the director of athletics, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the

April 4, 2014 meeting, Board of Trustees

criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of athletics. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The James A. Shertzer / Julie Kennel Endowed Scholarship Fund

It is proposed that The James A. Shertzer / Julie Kennel Endowed Scholarship Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from James A. Shertzer (BS 1997).

The annual distribution from this fund shall be used to support scholarships in the College of Food, Agricultural, and Environmental Sciences (FAES) and the College of Education and Human Ecology (EHE) in alternating years. The award for FAES will be in years ending in odd numbers, and the award for EHE will be in years ending in even numbers (0 is considered an even number).

The annual distribution from this fund during years ending in odd numbers will be used to support a scholarship (The Shertzer Family Leadership Scholarship) for one student in the College of Food, Agricultural, and Environmental Sciences. The student must demonstrate abilities in leadership positions in student clubs and activities across the college, including departmental or school clubs and activities. Significant emphasis will be placed on leadership contributions the student has made in their clubs or activities in encouraging participation by other students, organization and implementation of club events and activities, and effectiveness as a leader within the group and across the college. Recipients shall be selected in accordance with guidelines and procedures approved by the dean of the college or his/her designee, and in consultation with Student Financial Aid.

The annual distribution from this fund during years ending in even numbers will be used to support a scholarship for a senior-level student studying nutrition and/or dietetics who intends to start an accredited dietetic internship program or advanced degree program in the year following their undergraduate graduation. Recipients shall be selected by the dean of the College of Education and Human Ecology, in consultation with Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of

April 4, 2014 meeting, Board of Trustees

Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the vice president for agricultural administration and executive dean of the College of Food, Agricultural, and Environmental Sciences and the dean of the College of Education and Human Ecology. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

David Arbenz Edwards Endowed Scholarship Fund

It is proposed that the David Arbenz Edwards Endowed Scholarship Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from David Arbenz Edwards Jr. (BS 1975) in honor of his father, David Arbenz Edwards Sr. (BS 1951).

The annual distribution from this fund shall provide scholarship support for undergraduate students enrolled in the College of Engineering who are majoring in civil and environmental engineering or geodetic science, and who have expressed an interest in steel structures. Scholarship recipients shall be recommended by the appropriate department chair and selected by the college's dean, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Engineering. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Louis E. Reif and Lib-Mary Reif Scholarship Fund

It is proposed that the Louis E. Reif and Lib-Mary Reif Scholarship Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with

April 4, 2014 meeting, Board of Trustees

the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Dr. Louis E. Reif (DDS 1953) and Ms. Lib-Mary Reif.

The annual distribution from this fund shall provide scholarship support to students enrolled in the College of Dentistry who demonstrate great financial need. Recipients shall be selected by the college's scholarship committee, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Dentistry. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The David P. Curfman Cancer Endowment Fund

It is proposed that The David P. Curfman Cancer Endowment Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts made in honor of David P. Curfman from his family and friends.

The annual distribution from this fund shall be used for the cancer programs at The Ohio State University Comprehensive Cancer Center (CCC) – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James). Allocation of funds shall be approved by the director of the CCC and the CEO of The James, in consultation with the dean in the College of Medicine and with the senior vice president for health sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In

April 4, 2014 meeting, Board of Trustees

seeking such modification, the University and the Foundation shall consult the director of the CCC and the CEO of The James, the dean of the College of Medicine, and the senior vice president for health sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Kerrii Anderson Excellence in Otolaryngology Fund

It is proposed that the Kerrii Anderson Excellence in Otolaryngology Fund be established on April 4, 2014 by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Kerrii B. Anderson of Columbus, Ohio.

The annual distribution from this fund shall be used to support activities and programs in the Department of Otolaryngology that foster innovation and excellence, and that enhance special initiatives in research, training, education, and faculty development. Allocation of distribution shall be made by the chair of the Department of Otolaryngology, in consultation with the dean of the College of Medicine and the senior vice president for health sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chair or dean.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor(s) that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor(s) named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the chair of the Department of Otolaryngology, the dean of the College of Medicine, and the senior vice president for health sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

James Stone Student-Alumni Council Program Endowment Fund

It is proposed that the James Stone Student-Alumni Council Program Endowment Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from James Stone (BS 1986), friends, family, and colleagues.

The annual distribution from this fund shall be used by the Student-Alumni Council (SAC) for projects recommended by the SAC to support the organization's service projects, which benefit students of The Ohio State University. The funds will support University related service projects, which have a benevolent purpose and benefit the greater campus community. The service projects to be supported and at what monetary level will be suggested each year by the SAC Executive Board for approval by the general membership of SAC. The annual distribution shall not be used for student scholarships.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

April 4, 2014 meeting, Board of Trustees

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult a representative of The Ohio State University Alumni Association, Inc. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Dr. Hamilton Gray Scholarship Fund

It is proposed that the Dr. Hamilton Gray Scholarship Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from William (BCE 1962) and Barbara Coombs.

Dr. Hamilton Gray, a three-time Harvard graduate, was born July 26, 1910. Dr. Gray held civil engineering professorship positions at New York University (1940-1945), the University of Maine (1945-1955), and The Ohio State University (1955-1977). He also worked for several civil engineering consulting firms on the East Coast and was one of the engineers for the Maine Turnpike. Dr. Gray believed teachers and professors should encourage students to do the best they possibly could in the classroom and in the workplace.

The annual distribution from this fund shall provide scholarship support for an undergraduate student enrolled in the College of Engineering who is majoring in civil engineering. Scholarship recipients shall be selected by the college's scholarship selection committee, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Engineering. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

April 4, 2014 meeting, Board of Trustees

Richard H. and Mary Elizabeth Billman II Endowed Fund

It is proposed that the Richard H. and Mary Elizabeth Billman II Endowed Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Richard H. Billman II (OD 1979).

The annual distribution from this fund shall provide one scholarship to a student enrolled in the College of Optometry who demonstrates financial need and academic promise. Scholarship recipients shall be selected by the college's scholarship committee, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Optometry.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Optometry. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Chellis Family Scholarship Fund

It is proposed that The Chellis Family Scholarship Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Mary Lebamoff Chellis (BA 1988).

The annual distribution from this fund shall be used to provide merit-based scholarship support to students enrolled in the College of Arts and Sciences. Candidates must be majoring in chemistry, ranked as a sophomore or higher, and have a 3.0 minimum grade point average. Scholarship recipients shall be selected by the chair of the Department of Chemistry and Biochemistry, in consultation with Student Financial Aid. It is the donor's desire that the scholarships be awarded with particular attention to, but not limited to, students who are United States citizens or residents.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in

April 4, 2014 meeting, Board of Trustees

subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive dean of the College of Arts and Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the executive dean of the College of Arts and Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Ralph Childs Jr. Scholarship Fund

It is proposed that the Ralph Childs Jr. Scholarship Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. William R. Childs.

The annual distribution from this fund shall be used to provide travel expenses for at least one undergraduate student participating in the WWII Study Abroad Program. Scholarship recipients shall be selected by the chair of the History Department, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive dean and vice provost of the College of Arts and Sciences, in consultation with the chair of the history department.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the executive dean and vice provost of the College of Arts and Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

April 4, 2014 meeting, Board of Trustees

Chris Lee Korean Performance Research Fund

It is proposed that the Chris Lee Korean Performance Research Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Sungkyu Christopher Lee.

The annual distribution from this fund shall be used to support the Korean Language Program, with an emphasis on performance studies including outreach, teaching, research, and programming. Expenditures from this fund shall be recommended by the director of the Korean Language Program and approved by the chair of the Department of East Asian Languages and Literatures.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive dean and vice provost of the College of Arts and Sciences, in consultation with the director of the Korean Language Program.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the executive dean and vice provost of the College of Arts and Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Brian Mehling Endowment Fund

It is proposed that the Brian Mehling Endowment Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Brian Mehling (BA 1989, MS 1994).

The annual distribution from this fund shall support student internships in the film industry for students enrolled in the College of Arts and Sciences. Recipients shall be selected by the director of the Film Studies Program, in consultation with Student Financial Aid and approved by the executive dean of the College of Arts and Sciences.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive dean of the College of Arts and Sciences.

April 4, 2014 meeting, Board of Trustees

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the executive dean of the College of Arts and Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Nedblake, Stout and Shore Endowment Fund

It is proposed that the Nedblake, Stout and Shore Endowment Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Sheldon Shore.

The annual distribution from this fund shall provide a monetary award to a retiring staff member in good standing who has at least ten years of service in the Department of Chemistry and Biochemistry whose career was focused on chemistry. Award amounts shall increase based on years of service in ten-year increments as determined by the chair and the chief administrative officer of the Department of Chemistry and Biochemistry.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chair and the chief administrative officer of the Department of Chemistry and Biochemistry.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the chair and the chief administrative officer of the Department of Chemistry and Biochemistry. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The W. Norm Shade Mechanical Engineering Endowed Scholarship Fund

It is proposed that The W. Norm Shade Mechanical Engineering Endowed Scholarship Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from W. Norm Shade (BS 1970, MS 1970).

April 4, 2014 meeting, Board of Trustees

The annual distribution from this fund shall provide scholarship support to full-time undergraduate students ranked sophomore or higher who are enrolled in the College of Engineering and majoring in mechanical engineering. Preference shall be given to candidates who are residents of Knox, Huron, Seneca, Muskingum, Guernsey, or Crawford counties of Ohio. If there are no candidates from these counties, the scholarship can be awarded to a resident of any county in the state of Ohio. Scholarship recipients shall be selected by the College of Engineering's scholarship committee, in consultation with Student Financial Aid. Scholarships are renewable for up to three consecutive years as long as recipients meet the selection criteria and maintain a minimum grade point average of 3.0.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Engineering. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Waller Financial Endowment Fund

It is proposed that The Waller Financial Endowment Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Waller Financial, Columbus, Ohio, and Naples, Florida, and other donors.

The annual distribution from this fund shall be used to provide scholarships to students enrolled in The Ohio State University who are from the Naples, Florida, area. Selection of the scholarship recipients will be made by the Alumni Club of Naples, Florida, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purpose of the endowment, or be reinvested in the endowment principal at the discretion of the director of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of

April 4, 2014 meeting, Board of Trustees

Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of Student Financial Aid. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Charles W. and Anne H. Fullerton Endowed Excellence Fund

It is proposed that the Charles W. and Anne H. Fullerton Endowed Excellence Fund in the Fisher College of Business be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from The Charles W. and Anne H. Fullerton Charitable Gift Annuity.

The annual distribution from this fund shall be used by the dean of the Max M. Fisher College of Business to support the activities of the faculty, students, and staff, in accordance with the strategic plan of the college.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Max M. Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the Max M. Fisher College of Business. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The CGW Foundation Dean's Innovation Fund

It is proposed that The CGW Foundation Dean's Innovation Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Carolyn G. Wheeler (BS 1956) and Julia W. O'Hickey (BA 1980) through The CGW Foundation.

The annual distribution from this fund shall be used by the dean of the Max M. Fisher College of Business to support activities of the faculty, students, and staff, in accordance with the college's strategic plans.

April 4, 2014 meeting, Board of Trustees

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the Max M. Fisher College of Business. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Ronald Schultz Family Endowed Fund

It is proposed that the Ronald Schultz Family Endowed Fund be established April 4, 2014, by the Board of Trustees of the Ohio State University, in accordance with the guidelines approved by the Board of Directors of the Ohio State University Foundation, with a grant from Ron Schultz (BS 1975, MS 1977) through the Acorn Fund at Fidelity Charitable.

The annual distribution from this fund shall be used at the discretion of the dean of the College of Engineering to meet emerging priorities in the college.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Engineering. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Auer Family Athletic Scholarship Fund

The John F. Auer Athletic Scholarship Fund was established February 6, 2009, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from John F. Auer (BSBA 1976). The name and description are being revised April 4, 2014.

April 4, 2014 meeting, Board of Trustees

The annual distribution from this fund shall be used to supplement the grant-in-aid costs of an intercollegiate student-athlete who is a member of the varsity men's football team, varsity men's basketball team, or varsity men's swimming team and pursuing an undergraduate degree at The Ohio State University. The recipient shall be selected by the director of athletics, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of athletics. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

April 4, 2014 meeting, Board of Trustees

(APPENDIX XXXIII)

BACKGROUND

TOPIC: Amendments to the Policy on Purchasing and Competitive Bidding, Resolution No. 2012-64 (the "Policy").

CONTEXT: As part of the university's continued commitment to identify streamlining opportunities, the university is recommending that the Policy be revised to decrease the frequency with which data and information regarding competitive bidding waivers is reported to the Board of Trustees.

SUMMARY: It is proposed that Section 25 of the Policy be amended to delete the first paragraph, which requires that all contracts or purchases for goods and services in excess of \$250,000 for which competitive bidding is waived be reported to the Board of Trustees on a quarterly basis, in its entirety.

It is proposed that the second paragraph in Section 25 of the Policy be retained and that the university present informative competitive bidding waiver data to the Board of Trustees in the form of a report on an annual basis, including year-over-year trend or other analytical data, and information as may be determined by university management.

REQUESTED OF FINANCE COMMITTEE: Recommend acceptance of amendments to the Policy as detailed in the attached.

POLICY ON PURCHASING AND COMPETITIVE BIDDING

1. Under the direction of the Senior Vice President for Business and Finance, the Director of Purchasing shall have the responsibility and requisite authority for the purchase of equipment, materials, supplies, and services for the University.
2. Unless otherwise provided, all equipment, materials, supplies, and services shall be purchased through solicitation of competitive bids or proposals except in the following instances:
 - A. Where such equipment, materials, supplies, or services are purchased pursuant to Sections 4115.31 to 4115.35 and 5147.07 of the Revised Code; or
 - B. Where the amount of such purchase of equipment, materials, and/or supplies is less than \$25,000; or
 - C. Where the purchase of services, or any combination of services, equipment, materials, and supplies, is less than \$50,000; or
 - D. Where the purchase is less than \$200,000 and is for the construction, addition, alteration, structural or other improvements of a University building or structure.

The above threshold amounts notwithstanding, the University may require competitive bidding for purchases below these threshold amounts if it determines that such bidding is in the best interest of the University. Contracts shall be awarded to the lowest responsible and responsive bidder. In accordance with policies and procedures established by the Office of Business and Finance, the University may accept or reject any or all bids or proposals in whole or by item. For any contract authorized by the University's policy on purchasing, the University is authorized to make multiple awards as provided for in the University's request for bids or proposals.

3. The President and/or Senior Vice President for Business and Finance, or his or her designee, may grant a waiver from competitive bidding when he or she determines that an emergency or a sufficient economic reason exists, or that the equipment, materials, supplies, or services can be purchased only from a single supplier ("sole source").
4. The President and/or Senior Vice President for Business and Finance, or his or her designee, may grant a waiver from competitive bidding when he or she determines that the services to be purchased are technical and specialized consulting services that are temporary in nature and there are sufficient economic reasons to support such a waiver and where such terms and conditions as are in the best interest of the University. The exercise of this authority shall be subject to the oversight authority of the Senior Vice President for Business and Finance.
5. The President and/or Senior Vice President for Business and Finance, upon recommendation of the appropriate University office responsible for University collections and with any necessary budgeting approval, is authorized on behalf of the University, on a continuing basis, to purchase (including through the commissioning of such work or objects), without competitive bidding, objects of fine or decorative art or other objects to be collected or and on behalf of the University, from funds authorized for such purposes, upon such terms and conditions as are deemed to be in the best interest of the University, but not to exceed \$1 million per art work or collection based on an appraisal (or appraisals) acceptable to the University. This provision rescinds Resolution 84-61.
6. The President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to purchase, without competitive bidding, equipment, materials, supplies, or services through any non-profit or

governmental agencies or consortia (including but not limited to the Inter University Council Purchasing Group) whose contracts meet the competitive bidding requirements as determined by the University, upon such terms and conditions as are in the best interest of the University.

7. The President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to enter into agreements, without competitive bidding, for entertainment acts, performers, and artists, and their selected, required, or contractually mandated promoters or associated vendors, as scheduled by various university departments, upon such terms and conditions as are in the best interest of the University.
8. Resolution 87-38 is hereby reconfirmed and the President and/or Senior Vice President for Business and Finance, in consultation with the Vice President for Research, is authorized on behalf of the University, on a continuing basis, to negotiate and to enter into, without competitive bidding, agreements, including purchase agreements, as are necessary or desirable to acquire, finance, install, equip, maintain, operate, and update current generation and subsequent new generation supercomputing equipment developed by or for use with Cray Research, Inc. supercomputing equipment.
9. In accordance with Section 5513.01(B) of the Revised Code, the President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to purchase, without competitive bidding, through Ohio Department of Transportation agreements, machinery, materials, supplies or other articles upon such terms and conditions that are in the best interest of the University.
10. The President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to purchase, without competitive bidding, books, periodicals, and other related items for the University Libraries' collections.
11. In compliance with Section 125.081 of the Revised Code and any applicable court decisions, the University shall set aside a number of purchases each year for bidding by certified minority businesses only. The bidding procedures for such contracts shall be the same as for all other contracts except that: 1) only minority business enterprises certified by the State of Ohio Equal Employment Opportunity Coordinator shall be qualified to submit bids; and 2) the cost of products and services may not exceed the estimated market price by more than approximately 10%. If bids are rejected because of this cost consideration, the purchase shall be offered again for bid by all interested vendors in accordance with standard bidding procedures.
12. Resolution 95-17 is hereby reconfirmed, and notwithstanding any other provision of this policy on purchasing, the Vice President of Health Services shall have the responsibility and requisite authority for the purchase of equipment, materials, supplies, and services for the Hospitals of the University and their related facilities, in accordance with this University Purchasing Policy. The exercise of this authority by the Vice President of Health Services shall be subject to the oversight authority of the Senior Vice President for Business and Finance who shall review the application of this delegation of authority every three years.
13. Resolutions 87-39 and 88-55 are hereby reconfirmed, and the President and/or Senior Vice President for Business and Finance is authorized, on a continuing basis, to purchase, without competitive bidding, equipment, materials, supplies, or services through the University Hospital Consortium, Inc., and the Hospital Helicopter Consortium of Central Ohio, those contracts meet the competitive

April 4, 2014 meeting, Board of Trustees

bidding requirements as determined by the University, and upon such terms and conditions as are in the best interest of the University.

14. The President and/or Senior Vice President for Business and Finance is authorized, on behalf of the University, on a continuing basis, to negotiate and enter into agreements, to purchase services for blood and organ products for transplantation, without competitive bidding, upon such terms and conditions as are in the best interest of the University. This provision rescinds Resolution 86-41.
15. The President and/or the Senior Vice President for Business and Finance is authorized on behalf of the University to employ reverse-auctioning procurement methods for the purchase of goods and services, in accordance with the competitive bidding requirements as determined by the University.
16. Resolution 2002-97 is hereby reconfirmed, and the President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to purchase without competitive bidding, equipment, materials, supplies, or services through participation in State of Ohio term schedules in which the vendor guarantees that the State will receive the lowest price as offered to the federal government and in which the vendor agrees to accept all of the State's terms and conditions.
17. The President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to purchase without competitive bidding, the renewal of licenses and maintenance agreements for existing mission critical enterprise-wide software applications, upon such terms and conditions as are in the best interest of the University.
18. The President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis and without competitive bidding, to negotiate and enter into real estate lease agreements in accordance with existing University procedures, upon such terms and conditions as are in the best interest of the University.
19. The President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to purchase without competitive bidding, municipally based and other single-source supplies of utility services, upon such terms and conditions as are in the best interest of the University.
20. The President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to purchase without competitive bidding and in support of the mission of WOSU Public Media, products and services available solely through the Public Broadcast Service, National Public Radio and the National Program Service (including but not limited to programming fees and promotional products), upon such terms and conditions as are in the best interest of the University.
21. The President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to purchase without competitive bidding, necessary services for authorized student exchange programs with other institutions of higher education, upon such terms and conditions as are in the best interest of the University.
22. The President and/or Senior Vice President for Business and Finance is authorized, on behalf of the University, on a continuing basis, to negotiate and enter into agreements to purchase physician services in support of the University Health System, without competitive bidding, upon such terms and conditions are in the best interest of the University.

April 4, 2014 meeting, Board of Trustees

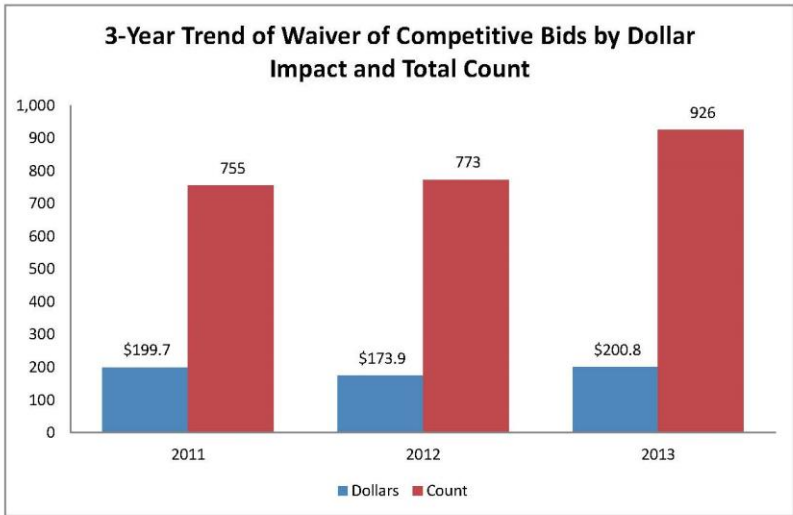
23. Notwithstanding any other provision of this policy to the contrary, any contract or purchase, whether competitively bid or not, for goods or services which contract or purchase is in excess of \$1 million must have the prior written approval of the Senior Vice President for Business and Finance or his or her designee within the Office of Business and Finance. Notwithstanding any other provision of this policy to the contrary, any contract or purchase for goods or services for which competitive bidding is waived, and which contract or purchase is in excess of \$500,000 must have the prior written approval of the Senior Vice President for Business and Finance or his or her designee within the Office of Business and Finance.
24. Only the President and/or Senior Vice President for Business and Finance is authorized, on behalf of the University, on a continuing basis, to negotiate and enter into agreements, to engage in and sign agreements with various financial institutions and advisors relating to financial consulting services, banking, brokerage, leasing, asset financing and related financial services without competitive bidding, upon such terms and conditions are in the best interest of the University.
25. All contracts or purchases for goods or services for which contract or ~~purchase is in excess of \$250,000 for which competitive bidding is waived, shall be reported to the Board on a quarterly basis.~~ A report of all contracts or purchases for goods or services for which competitive bidding is waived shall be provided to the Board of Trustees Office on an annual basis.

This policy applies to all funds administered by The Ohio State University and applies to the purchases of all products and services that are not conditions of existing contracts that have been previously negotiated and competitively bid. Also this Policy applies only to purchases of products and services acquired from outside The Ohio State University and its affiliates.

Annual Waiver Report for Calendar Year 2013

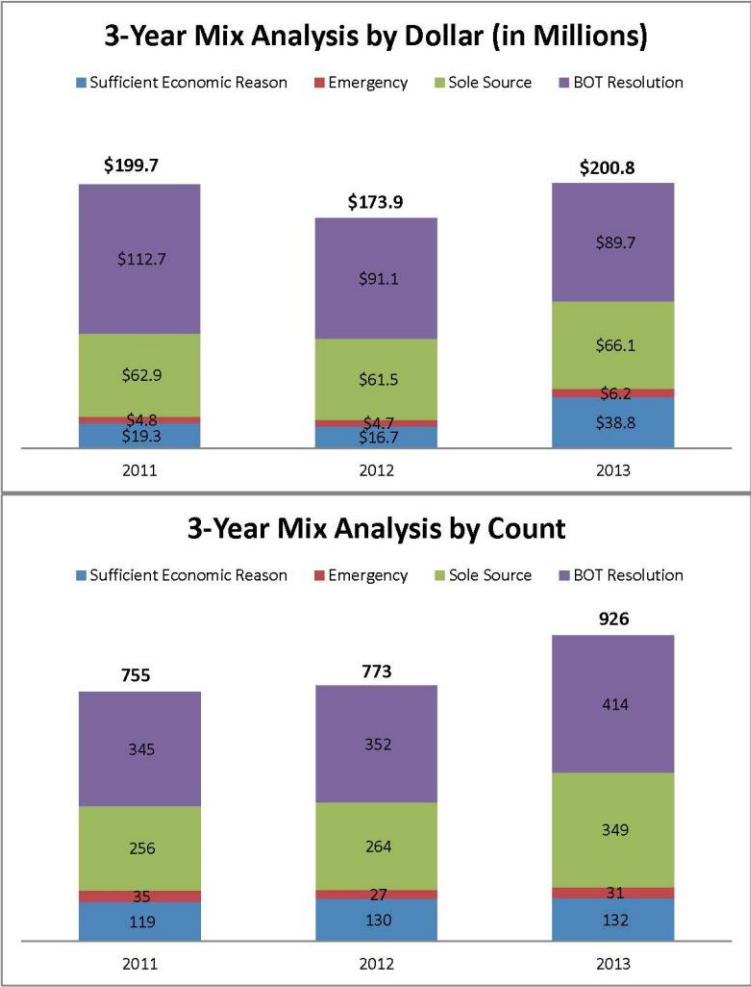
Waiver of Competitive Bids Summary 2011 - 2013

Waiver Type <i>(\$ in Millions)</i>	2011		2012		2013	
	Dollars	Count	Dollars	Count	Dollars	Count
Sufficient Economic Reason	\$ 19.3	119	\$ 16.7	130	\$ 38.8	132
Emergency	\$ 4.8	35	\$ 4.7	27	\$ 6.2	31
Sole Source	\$ 62.9	256	\$ 61.5	264	\$ 66.1	349
BOT Resolution	\$ 112.7	345	\$ 91.1	352	\$ 89.7	414
TOTAL	\$ 199.7	755	\$ 173.9	773	\$ 200.8	926



In 2013, the total number of waivers of competitive bid increased by 153 when compared to the prior calendar year. The reason for this increase is mainly due to an increase in sole source waivers submitted by Academic support and services (95) as well as waivers approved by Board of Trustees Resolutions for the University (62)

**Waiver of Competitive Bids Summary
Calendar Years 2011-2013**



April 4, 2014 meeting, Board of Trustees

(APPENDIX XXXIV)

**The Ohio State University Board of Trustees
Finance Committee
April 3, 2014**

TOPICS: Tuition Waiver for Third Party Provider/Direct Enroll Study Abroad Programs and the Establishment of a Fee for participating students.

CONTEXT: The purpose of this report is to outline the need for a tuition waiver for students participating in Third Party Provider/Direct Enroll Study Abroad programs and the establishment of a fee for those participating students.

SUMMARY: Currently, Ohio State students pay a uniform instructional fee and general fee regardless of major or classes in which they are enrolled. Students participating in Third Party Provider/Direct Enroll Study Abroad programs must pay the tuition or charge for the these programs and all related costs in addition to the instructional and general fees at The Ohio State University. This results in students either paying in essence two tuition payments for the term in which they are enrolled in such programs or dis-enrolling at the Ohio State University to reduce the financial burden. Dis-enrolling causes the student to be “off our radar” and to be at risk for travel-related situations such as manmade or natural disasters and medical emergencies.

Therefore, the administration is seeking to establish a tuition waiver for students enrolled in these programs and to establish a fee of \$400 for program services, such as risk management and administration. State law only allows a waiver of tuition if it is authorized by law or approved by the Chancellor of the Ohio Board of Regents. Based on procedures established by the Ohio Board of Regents, the Board of Trustees must first pass a resolution approving the tuition waiver prior to submitting a request for the tuition waiver to the state. (See Attachment A for Ohio Revised Code Section 363.230.)

REQUESTED OF THE FINANCE COMMITTEE: Approval of the attached resolution approving a tuition waiver for Third Party Provider/Direct Enroll Study Abroad programs and the establishment of a \$400 fee for participating students.

Background

Currently, Ohio State students pay a uniform instructional fee and general fee regardless of major or classes in which they are enrolled. While this structure works for the majority of the programs offered by the Ohio State University, it results in an inequitable situation for students who wish to participate in Third Party Provider/Direct Enroll Study Abroad programs with other institutions. As currently structured, students participating in these programs must pay the tuition or charge for the Third Party Provider or Direct Enroll program and all related costs in addition to the instructional and general fees at The Ohio State University.

This results in one of two situations:

1. Students who enroll in these programs have an undue financial burden placed upon them and their families by paying two tuition payments – one to Ohio State and one to the host institution; or,
2. Students take a leave of absence or dis-enroll in order to directly enroll in the host institution. After the program is completed, the student re-enrolls in Ohio State and applies for transfer credit for the academic work completed. Furthermore, students are not able to access federal or institutional financial aid. In addition, these students are not on “our radar” should a natural disaster, medical emergency or political or manmade disaster occur, resulting in Ohio State not being able to assist the students abroad.

In order to remedy the financial burden and to mitigate risks to the students, the administration has decided to seek a tuition waiver for participating students. However, Ohio law requires that instructional fees be charged uniformly across all students and Boards of Trustees cannot authorize a waiver of tuition for a group of students unless authorized by law or approved by the Chancellor of the Ohio Board of Regents. (See Attachment A for Ohio Revised Code Section 363.230.)

In order to seek approval of a waiver of tuition, an institution must adopt a resolution by the Board of Trustees and then submit a waiver request to the Ohio Board of Regents.

In addition to requesting approval of a resolution to waive tuition and request a waiver from the Ohio Board of Regents, the administration is requesting to establish a fee to cover the administrative costs of the study abroad programs, including insurance and risk mitigation for the students. This fee will be set at \$400 per program.

Ohio Revised Code Section 363.230. HIGHER EDUCATION - BOARD OF TRUSTEES

- (A) Funds appropriated for instructional subsidies at colleges and universities may be used to provide such branch or other off-campus undergraduate courses of study and such master's degree courses of study as may be approved by the Chancellor of the Board of Regents.
- (B) In providing instructional and other services to students, boards of trustees of state institutions of higher education shall supplement state subsidies with income from charges to students. Except as otherwise provided in this act, each board shall establish the fees to be charged to all students, including an instructional fee for educational and associated operational support of the institution and a general fee for noninstructional services, including locally financed student services facilities used for the benefit of enrolled students. The instructional fee and the general fee shall encompass all charges for services assessed uniformly to all enrolled students. Each board may also establish special purpose fees, service charges, and fines as required; such special purpose fees and service charges shall be for services or benefits furnished individual students or specific categories of students and shall not be applied uniformly to all enrolled students. A tuition surcharge shall be paid by all students who are not residents of Ohio.

The board of trustees of a state institution of higher education shall not authorize a waiver or nonpayment of instructional fees or general fees for any particular student or any class of students other than waivers specifically authorized by law or approved by the Chancellor. This prohibition is not intended to limit the authority of boards of trustees to provide for payments to students for services rendered the institution, nor to prohibit the budgeting of income for staff benefits or for student assistance in the form of payment of such instructional and general fees.

(APPENDIX XXXV)

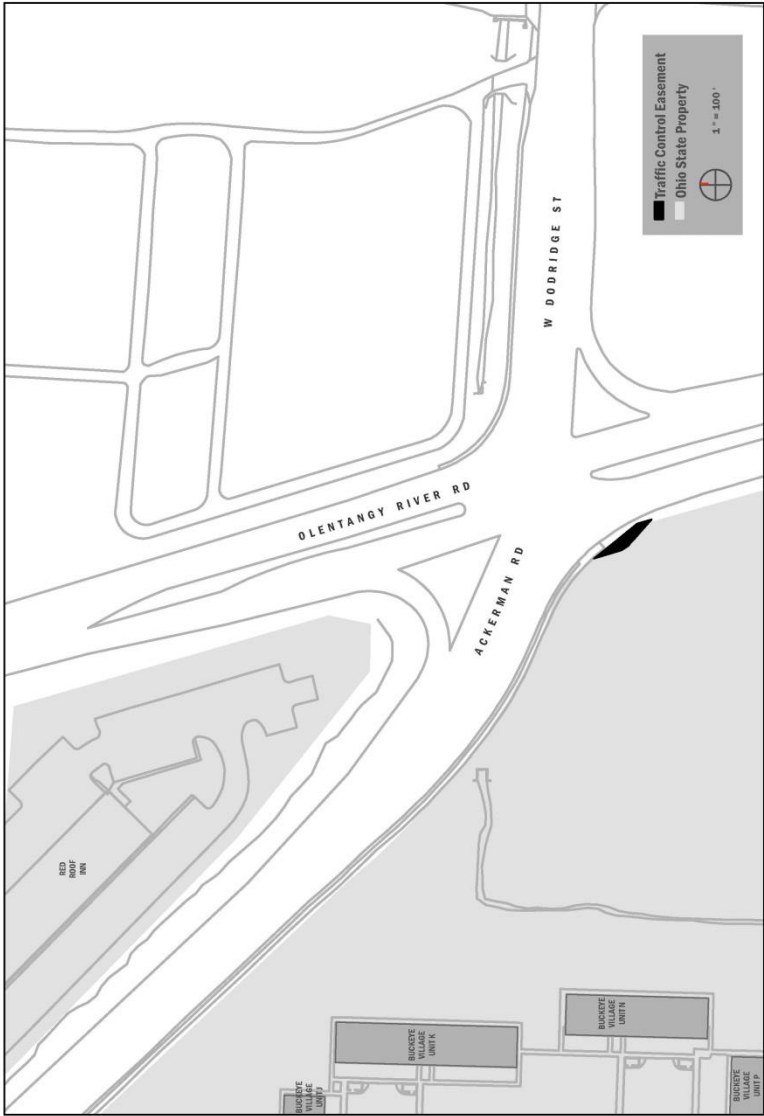
BACKGROUND

The City of Columbus has requested an easement for roadway purposes for traffic control devices and signals to support a multi-use trail to be constructed by the City from West North Broadway to Ackerman Road. The proposed trail will connect at Ackerman Road to OSU's existing trail, which runs south to Lane Avenue. The extension of the trail to the north, to West North Broadway, is part of the City's plan to extend the trail system to points further north, such as the existing pedestrian bridge over State Route 315 and Henderson Road.

The easement will be located on university land adjoining the impacted intersection. This requested easement comprises approximately .01 acres. The easement acreage is subject to final negotiations and survey.

The monetary consideration for the proposed easement is \$1.00.

This action is being brought before the Board of Trustees because easements for street, roadway, or highway purposes of any term require Board approval.



Prepared By: The Ohio State University
Office of Physical Planning and Real Estate
Issue Date: February 26, 2013
Board of Trustees Meeting

**OLEENTANGY RIVER RD. ROADWAY EASEMENT
BETWEEN THE OHIO STATE UNIVERSITY
AND THE CITY OF COLUMBUS
COLUMBUS, OHIO**

 THE OHIO STATE UNIVERSITY

(APPENDIX XXXVI)

BACKGROUND

Leadership at OSU's Mansfield campus is seeking approval to transfer ownership of the campus' main sanitary sewer line to the City of Mansfield. As owner, the City would become responsible for the ongoing maintenance and management of the line. This action would save OSU Mansfield approximately \$13,000-\$26,000 annually. The transfer would be completed through a bill of sale and would also require OSU to grant an easement to the City covering the area where the line is located. The existing line is approximately 4,000 linear feet and the proposed easement comprises roughly 2 acres. Final acreage will be determined by survey.

In addition, the campus would like to grant the City an easement to extend the sewer to the southwest campus boundary, thereby allowing the City to expand its sewer service to new customers. The proposed easement for the approximately 2,000 linear foot extension would cover about 1 acre. A 2.5 acre temporary construction easement would also be needed for the extension. Final easement acreages will be determined by survey.

Physical Planning and Real Estate (PPARE) recommends that the required easements have a perpetual term. In order to grant a perpetual utility easement, OSU must obtain approval from the state legislature. PPARE suggests proceeding with a 25-year easement that does not require legislative approval in the near-term while simultaneously seeking legislative approval for an eventual perpetual easement.

The monetary consideration for the proposed perpetual easement and bill of sale is \$1.00.

This action is being brought before the Board of Trustees because easements for terms greater than 25 years require Board approval and because PPARE would like Board approval to transfer ownership of the sewer.



Prepared By: The Ohio State University
 Office of Planning and Urban Studies
 Issue Date: February 26, 2013
 Board of Trustees Meeting

**TRANSFER OF SANITARY SEWER OWNERSHIP
 AND ASSOCIATED EASEMENT AGREEMENTS
 BETWEEN THE OHIO STATE UNIVERSITY
 AND THE CITY OF MANSFIELD, OHIO**

 THE OHIO STATE UNIVERSITY

(APPENDIX XXXVII)

BACKGROUND

The City of Columbus has requested a roadway easement for traffic control devices and signals in support of its Neil Avenue Signal Upgrade project as well as a roadway easement for traffic control devices and signals necessitated by OSU's landscaping project along High Street. These easements are summarized below:

- Neil Avenue easement: This City of Columbus project will replace eight traffic signals on Neil Avenue between Goodale Street and 11th Avenue. The work will remove overhead traffic-signal cables at the intersections and add pedestrian features. The City has requested a series of easements at impacted university intersections totaling approximately 0.05 acres for a 25-year term. Final acreages to be determined by survey.
- High Street easement: OSU will be relocating traffic control equipment and infrastructure at 18th Avenue and along High Street as part of a landscaping project. This work will necessitate a roadway easement to the City of Columbus. The easement will total approximately 0.5 acres and be granted for a 25-year term. Final acreages to be determined by survey.

The monetary consideration for the proposed easements is \$1.00.

This action is being brought before the Board of Trustees because easements for street, roadway, or highway purposes of any term require Board approval.



**NEIL AVENUE ROADWAY EASEMENTS BETWEEN
THE OHIO STATE UNIVERSITY AND THE CITY OF COLUMBUS
COLUMBUS, OHIO**

Prepared By: The Ohio State University
Office of Physical Planning and Real Estate
Issue Date: February 26, 2013
Board of Trustees Meeting

April 4, 2014 meeting, Board of Trustees

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND SEVENTY-FIVE
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, June 5-6, 2014

The Board of Trustees met on Thursday, June 5 and Friday, June 6, 2014, at Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

** ** **

Minutes of the last meeting were approved.

** ** **

June 6, 2014 meeting, Board of Trustees

The Chairman, Dr. Wadsworth, called the meeting of the Board of Trustees to order on Thursday, June 5, 2014 at 10:27am.

Present: Jeffrey Wadsworth, Chairman, Ronald A. Ratner, Alex Shumate, Algenon L. Marbley, Linda S. Kass, Janet B. Reid, William G. Jurgensen, Clark C. Kellogg, Timothy P. Smucker, Cheryl L. Krueger, Michael J. Gasser, Erin P. Hoeflinger, Stacie E. Seger, Steven M. Loborec, G. Gilbert Cloyd, Corbett A. Price, and Alan VanderMolen. Late arrival: Brent R. Porteus.

Dr. Wadsworth:

Good morning. I would like to convene the meeting of the Board of Trustees and ask the Secretary to note the attendance.

Dr. Thompson:

A quorum is present, Mr. Chairman.

Dr. Wadsworth:

I hereby move that the Board recess into Executive Session to consider business sensitive trade secret matters and student conduct matters required to be kept confidential by Federal and State statutes, to discuss personnel matters regarding the appointment, employment, compensation, discipline, and dismissal of public officials, and to discuss the sale of real property.

May I have a Second?

Upon motion of Dr. Wadsworth, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Wadsworth, Ratner, Shumate, Marbley, Kass, Reid, Jurgensen, Kellogg, Smucker, Krueger, Gasser, and Hoeflinger.

Dr. Thompson:

Motion carries, Mr. Chairman.

Dr. Wadsworth:

We are recessed.

The Chairman, Dr. Wadsworth, called the meeting of the Board of Trustees to order on Friday, June 6, 2014 at 9:00am.

Present: Jeffrey Wadsworth, Chairman, Ronald A. Ratner, Alex Shumate, Algenon L. Marbley, Linda S. Kass, William G. Jurgensen, Clark C. Kellogg, Timothy P. Smucker, Cheryl L. Krueger, Michael J. Gasser, Brent R. Porteus, Erin P. Hoeflinger, Stacie E. Seger, Steven M. Loborec, G. Gilbert Cloyd, Corbett A. Price, and Alan VanderMolen.

Dr. Wadsworth:

Good morning everybody. Welcome to the Board of Trustees meeting. I would like to reconvene the meeting of the board and ask the secretary to note the attendance.

Dr. Thompson:

A quorum is present.

June 6, 2014 meeting, Board of Trustees

Dr. Wadsworth:

So that we are able to conduct the business of this meeting in an orderly fashion, I would ask that the ringers on all cell phones and other communication devices be turned off at this time, and I would ask that all members of the audience observe rules of decorum proper to conducting the business at hand.

The minutes of the April meeting of the Board of Trustees were distributed to all members of the board, and if there are no additions or corrections, the minutes are approved as distributed.

I would like to welcome our new Student Trustee, Steven Loborec, to the board. Welcome, Steven. We had a full day with you yesterday and it is great to have you with us. Dr. Steven Loborec is from Palos Heights, IL and received his doctorate in pharmacy in May 2013 from Purdue University. He is now attending the Graduate School here at Ohio State for a master's in Health-System Pharmacy Administration as well as a master's in Public Health, which he hopes to obtain in May 2016. He is really at the cutting edge of all the action in the future. Welcome Steven.

We are going to put you right to work Steven and ask you to present the Student Recognition Awards.

STUDENT RECOGNITION AWARDS

Dr. Loborec:

Thank you Mr. Chairman. I'd now like to invite the student honorees to join us here at the table.

Our first honoree today is Andrew Steele. Andrew is a Doctor of Optometry Candidate from the College of Optometry. He completed his undergraduate at Western Kentucky University, graduating *cum laude* with a Bachelor of Science in Biology.

Dean Karla Zadnik describes Andrews as "a leader's leader" because of his leadership at both the college and national level. He has played a significant role in leading the student efforts of the American Optometric Association nationwide, where his duties included serving as an OSU chapter board member, a national trustee, chairman of the Legislative Committee, board member of the Political Action Committee, and a board member of the Restructuring Council. He was also recognized as the American Optometric Student Association 2014 Trustee of the Year.

On campus, Andrew serves as the OSU's Gold Key International Optometric Honor Society Class of 2015 President. He is also an Optometry Ambassador and a member of the Private Practice Club, Sports Vision Club, Beta Sigma Kappa Honorary, and the OSU Student Chapter of the American Academy of Optometry.

Andrew also makes time to serve as a Boy Scout of American assistant scoutmaster and coach, as the president of the Church of Jesus Christ of Latter-day Saints Young Men Organization for Hilliard Ward, and served for two years as a full-time missionary for his church in Brazil.

After graduation, Andrew is considering completing a residency in ocular disease with the intention of practicing full-scope optometry as a partner in a multidisciplinary group. In addition, he hopes to pursue a fellowship with the American Academy of Optometry.

Congratulations, Andrew, and best wishes on your future endeavors.

June 6, 2014 meeting, Board of Trustees

Mr. Steele:

Thank you.

Dr. Loborec:

Our second student is Jeffrey Tackett. Jeffrey is among of our newest alums, gradating last month with a Bachelor of Science in Special Education from the College of Education and Human Ecology. Dean Achterberg described Jeff as illustrating “the best of what we are trying to produce in our teacher preparation program: caring, committed, hard-working, well-informed and highly skilled professionals who will do their best where they are needed most.”

His own personal experience with special education services has driven his passion for learning about supporting students with learning differences. Jeff also successfully conquered the challenge of balancing classwork, student teaching, and his family, while never losing his positive spirit.

When a medical condition hospitalized him for several days, Jeff stayed determined to get back to student teaching as quickly as possible because he wanted to graduate on time. “It is important to me to walk at graduation and to be a good role model for my son,” Jeff said.

Jeff’s inspiring story captures a personal understanding of special education and a demonstration of perseverance. Jeff worked hard to demonstrate to the doctors that he could get back into the classroom. He missed minimal time in student teaching and he was able to successfully complete the requirements to graduate on time. He demonstrates the very best of what it means to be a dedicated buckeye.

Jeff has accepted a position to be an intervention specialist at Heritage Middle School in Hilliard City Schools. He plans on using the knowledge he gained from the Special Education Program and applying them to his classroom. He wants to spread his passion for teaching onto his students, just as his professors at Ohio State did for him.

Congratulations Jeff. We are proud to have you as an alum.

And now at this time, I would like to allow for our students to say a few words.

Mr. Steele:

I would like to thank the Board for the invitation and recognition. I could think of many people who are deserving of this. I would also like to thank Dean Shipp for the nomination and for Dr. Zadnik and Dr. Earley for being here to support me today.

We have an impressive group of professors and leaders in the College of Optometry. I don’t need to give a list of all their achievements. Dr. Zadnik has been named dean and we are excited about that. I would like to tell a quick story about her to illustrate her character. I was on a restructuring committee and was able to perform interviews with our new executive director. I asked him who he most admired and why? He did not know that I was a student here at OSU and he said Karla Zadnik without hesitation. He went on to explain not only her academic achievements but her personal compassion and all the other qualities that she possesses. She is certainly a top notch individual that I am proud to represent here today.

There are a lot of things that I could say about leadership and the roles that I have been fortunate to play. I would be remissed if I did not mention the person who is really responsible for any of my achievement and that is my lovely wife that is here with me today. Out of all my roles, certainly the most challenging but most the significant and rewarding is that of a husband and father. My wife teaches me a lot more about

June 6, 2014 meeting, Board of Trustees

leadership in the home than I could ever really imagine. I am grateful for her and excited to celebrate six years of marriage tomorrow. Thank you.

Mr. Tackett:

I remember growing up in Columbus, Ohio, driving past the campus and in awe of all the buildings and students. I had expectations when I came to Ohio State. There are a lot of students and quite a few professors. I didn't really know that I was going to get personal experiences with the professors. I thought to myself this place is huge and there are a number of us.

I would like to let you know that the professors that I have had the pleasure of being instructed by squashed the pre-existing notion that the Ohio State University is too big to have personal connections with the professors. I could not be the student I am today, or now alumni, without the instructors in the Special Education program. Dr. Day, Dr. Conrad, and Dr. Morgan have all reached out to me personally and have been a part of my success story. I have been blessed to have them as instructors. Their passion about the field of Special Education and about their students is something that I, as a first year teacher next fall, want to share with my students and reach out to my students because my professors showed me the way.

I would like to personally thank Dean Achterberg for the nomination and also Dr. Day for all of our shared compassion and knowledge about the field of special education.

Most importantly, I would like to thank my wife Melissa Tackett for being the mother of our two beautiful children and my support. I could not have done what I have done without her.

Lastly, I want to thank the Board of Trustees for this awesome award. I am very honored and pleased to have received this award. Thank you.

Dr. Wadsworth:

That's terrific. As you probably guessed, one of favorite parts of the whole process is seeing the terrific accomplishments by young people.

I'd now like to call on Provost John Steinmetz for the distinguished university professor awards.

DISTINGUISHED UNIVERSITY PROFESSOR AWARDS

Dr. Steinmetz:

Thank you, Mr. Chairman. This morning, we celebrate the highest honor that the university bestows on a faculty member, the conferment of the title Distinguished University Professor. Thus far, the university has conferred this permanent, honorific title on a total of only 48 faculty members.

I thank the selection committee members for their time and commitment to this prestigious program. Dr. Vicki Wysocki served as the committee's convener; she is an Ohio Eminent Scholar in Macromolecular Structure and Function, in the Department of Chemistry and Biochemistry.

Other committee members included: Dr. Robert Holub, the Ohio Eminent Scholar in German; Dr. Richard Steckel, Distinguished University Professor, Department of Economics; and Dr. Randy Nelson, Distinguished University Professor, the Doctor

June 6, 2014 meeting, Board of Trustees

John D. and E. Olive Brumbaugh Chair in Brain Research and Teaching, and also the Chair of the Department of Neuroscience.

The Distinguished University Professor designation includes automatic membership in the President's and Provost's Advisory Committee and a one-time cash award of \$30,000 from the Office of Academic Affairs to be used for their scholarly work.

Members of the Board, I am honored to recommend two esteemed colleagues for the designation of Distinguished University Professor: Professor Joshua Dressler, the Frank R. Strong Chair in Law in the Michael E. Moritz College of Law, and Professor Yasuko Rikihisa, from the Department of Veterinary Biosciences.

I would like to say a few words about each of our honorees and I will begin with Professor Dressler.

Professor Joshua Dressler's accomplishments are wide, deep, and substantive. His nomination letter stated that he is the country's leading academic authority in the field of Criminal Law, and amongst the leading figures in Criminal Procedure.

One of his external nominators underscored that statement by writing that he occupies a unique position among scholars in criminal justice in the United States. No one combines his knowledge of existing doctrine and theoretical sophistication in both substantive criminal law and criminal procedure. In addition, his nominator wrote that, he is perhaps best known for his work on the culpability of battered women who kill their abusers.

Professor Dressler's work is widely published and cited in prestigious publications. He is author or co-author of seven books and the sole author of five editions of a highly successful, substantive criminal law casebook.

He is also a gifted and devoted teacher who has won many teaching awards. In addition, he has been sought out as a visiting professor at Berkeley, Michigan, UCLA, and Texas. A student reviewer wrote that he is "very difficult, but the best teacher to have." By the way, that is what a provost loves to hear.

Further, at Ohio State, he received the Distinguished Scholar Award, our highest honor for research. He was also recognized with the University Distinguished Lecturer Award. In addition, his service to his discipline, to the university community, and beyond is exemplary.

He earned his BA degree, *magna cum laude*, in political science honors and social science honors from the University of California at Los Angeles. He also earned his JD at UCLA.

Professor Dressler joined Ohio State's faculty in 2001.

Professor Dressler, we are proud to have you as a faculty colleague. Will you please come forward?

Would Alan Michaels, dean of the Moritz College of Law, and Susan Williams, vice provost for academic policy and faculty resources, also please come forward?

This year's second recipient, Professor Yasuko Rikihisa, is from the Department of Veterinary Biosciences. Professor Rikihisa is currently in China. Accepting the award on her behalf is Professor Michael Oglesbee, chair of the Department of Veterinary Biosciences.

Professor Rikihisa is known for her pioneering field and applied research on clinical microbiology. Her research focuses on the fundamental understanding and diagnosis

June 6, 2014 meeting, Board of Trustees

of zoonotic tick-borne diseases that infect food and fiber-producing animals, companion animals, and humans. In addition, her work has been published in more than 280 peer-reviewed journals.

She is a member of the National Academy of Sciences, an American Academy of Microbiology Fellow, and an American Association for the Advancement of Science Fellow. At Ohio State, she has received the Innovator of the Year Award and the Distinguished Scholar Award.

She has supported and mentored about 50 graduate students in molecular, cellular, and clinical microbiology. Her former students are senior researchers or faculty members at private companies and universities all over the world. She received the Charles C. Capen Teaching Excellence Award for Graduate Education.

Her research has been successfully translated into commercial products and services that touch the lives of millions of companion animals. Her work is poised to impact human lives as well. She holds nine U.S.-issued patents and four foreign-issued patents. Revenues from her intellectual property have contributed at least 30% of all university commercialization for each of the last five years. She has given extensive and notable service to her discipline, to the university, and beyond.

She earned a bachelor's degree in chemistry, engineering, and science at the University of Waseda. She earned a master's degree and doctorate in pharmacology from the University of Tokyo. In addition, she was a postdoctoral fellow in cell biology and microbiology at Harvard Medical School.

Professor Rikihisa joined Ohio State's faculty in 1986.

Dr. Oglesbee, will you please come forward?

Dr. Dressler:

First of all, I'd like to thank the board. I've been, as was mentioned, at Ohio State since 2001. The most wonderful part of my career is being here. This is the most remarkable honor that I could have possibly imagined. I thank you.

I thank Dean Michaels for everything he did to make this possible and to Professor Arthur Greenbaum who was on the committee that had to find people who were willing to say perhaps two nice things about me so that I could be here.

My scholarship has focused primarily in the areas of criminal law. The way I can explain this in the short amount of time, is to say what I tell my first year crime law students on the first day of their class; criminal law asks the really big questions in law, questions that not only lawyers, but philosophers, poets, theologians, and scientists have to deal with; questions of right and wrong, and questions of responsibility. When will people properly held responsible for their actions?

Which in turn, if we think about it, we are intentionally, through the criminal justice system, are part of intentionally inflicting pain upon people. How can we justify that?

This raises questions. Do we have free will? Are our conducts determined? As we learn more about genetics and more about the brain, this should have on the law a deep impact in how we think about these questions.

Some of my writing has dealt with issues such as, as mentioned, battered women, who kill their abusers but not when they are being attacked, but when the abuser is asleep. Can the law justify that? If not to say that it is right, can we excuse in saying that it is wrong but we don't blame you, and if so, why don't we blame this person for killing under those circumstances.

June 6, 2014 meeting, Board of Trustees

I've done a lot of writing on provocation, where people are provoked, they are angry and they intentionally kill somebody. The law, under some circumstances, will say that that is not murder. It's manslaughter. You're not fully responsible. Well, why not? Is the law right in dealing with it in that way? These are some of the issues that I have wrestled with.

I have started work on a new book. So far I have a title, *Killing People*. It will look at some of those issues as well, but issues such as duress; how do we handle a person who intentionally kills an innocent person because their own life or a loved one's life is at risk? The law generally says that you do get punished. What about people who kill innocent individuals in order to save a greater number of innocent lives; how should the law deal with that?

Those are some of the questions that I have been, for a long time, wrestling and love the subject. Thank you.

Dr. Wadsworth:

At the risk of starting a conversation that might never end, because there are many fantastic topics that are simmering there, does anyone have a question or a comment that they would like to make? I know I would love to ask you about recent scientific advances, the impact of CSI on your world, and all of those things but maybe I will hold it for another time.

Thank you very much. Very interesting.

Dr. Oglesbee:

I am going to try to breathe some life into the description of Dr. Rikihisa that was read earlier. I really wish she could be here. I know she would as well. I am going to describe a person that is enthusiastic, gracious, and full of energy.

The research achievements that I think have been described, she's recognized as a member of national academy of sciences; she is working with a group of bacteria that replicated within blood cells, causing disease in humans and animals.

This is really the tip of the iceberg. I see this as her success, in my mind, using this as a platform for other innovations. We have spoken to her ability to translate these basic research findings into the commercial realm. She's taken her basic findings and turned them into diagnostic tests that have been licensed with corporations. She has shared reagents that corporations have used to develop vaccines and tests the efficacy of these vaccines. Her work is really the basis for a number of studies looking at novel treatment modalities.

I have to say I sit down with her commercialization group and Riki, we know her as Riki, that's another insight into Dr. Rikihisa, and I am a student of the process. It's amazing.

Her research program is an incredible platform for graduate education. I've had the privilege of serving on the advisory committee of multiple of our PhD students. I can say that I consider her mentorship of graduate students to be the model which our program emulates. She has the highest expectations of the students, they perform, they publish prolifically, and they demand the most competitive jobs in the market.

I want to give you an example of one of the projects of a student that I was involved with. They were actually working out the life cycle of one of these agents that causes disease in horses, *Ehrlichia risticii*. The life cycle that they established actually involved invasions of a free living fluke, a trematode, you might know it as a parasite, like a liver fluke, an aquatic snail, aquatic insects, caddisflies, and mayflies, which are

June 6, 2014 meeting, Board of Trustees

then accidentally ingested by horses and cause disease. This is like a science fiction film. There are more "ology's" involved in that pursuit; entomology, parasitology, ecology. She made it happen through interactions with her students and colleagues throughout North America.

She provides research opportunities for our professional degree students with a summer research program to encourage them to pursue nontraditional career paths that involve graduate education. She has continually hosted visiting scholars. She contributes to our professional degree education in bacteriology. I always see this as a challenge. Professional degree students are always very anxious to get to the other end, to get that practice piece, and sometimes the more basic curriculum is viewed as an obstruction. She pulls it off. She encourages students to become enthusiastic in the subject matter; her student evaluations of instruction are always exemplary.

I think the final piece is that there are many service roles that occur in a department in college that are frankly of no personal gain. It's the heavy lifting you do to keep the whole enterprise moving. She never refuses. If you ask, she'll serve, she'll ask "what do I need to do?" I guess in aggregate, I really consider Riki to be the consummate academician, the key component of a vibrant academic community.

Dr. Wadsworth:

Thank you for that wonderful testament. Thank you both Professor Dressler and Professor Oglesbee.

Earlier we recognized the students and this again is a wonderful reminder of the quality of this university. Education is the greatest gift any of us can give or receive. This kind of quality is unmatched. Thank you.

I would now like to call upon President Alutto for the President's report. We think this is the last one you'll be doing.

PRESIDENT'S REPORT

President Alutto:

Thank you very much Mr. Chairman and good morning everyone.

It's been a little bit more than a year when I was asked to accept the role of interim president for the second time. Archie Griffin is in the audience and he always introduced me by saying that the two of us are the only two-time award winners in Ohio State's history. I want to add that I certainly hope that this record is never broken.

The truth is, it has been a privilege to serve and I was honored to accept the responsibility. There have been all the normal challenges along the way. There has also been many more moments of great pride. A few weeks ago at our Spring Commencement, there were 10,200 reasons to remember exactly why we're here.

One expects challenges at a major public research university. It certainly comes with the territory. Indeed, most of us in this room, precisely because we're committed to finding solutions for the unique challenges of higher education, focus on that issue. In part, it is because we believe that higher education is a bridge to a better society. As former APLU President Peter Magrath pointed out last month at Ohio State's annual Patterson lecture, the land grant movement is as relevant and essential in 2014 to America and to our world, as it was at its birth.

June 6, 2014 meeting, Board of Trustees

Now since last July, my primary role has been to keep the university focused on implementing a strategic plan, by providing access and programs to students to support outstanding performance, by recruiting the best faculty possible, and by generating new resources of revenue and operational efficiencies that enable us to achieve our academic aspirations while also minimizing the impact it has on students.

Together, we have been able to take a number of steps to accelerate our progress in these areas. Last August, during our board week, many of us took part in the ground breaking for the North Residential District at Lane and High. You can see the progress quite literally every day. That work is continuing and it is scheduled to be completed in autumn 2016. The goal of course, is to increase faculty-student interaction and to enhance student success as our first-year experience and our STEP programs begin to work truly in concert.

We've also reopened the doors to our renovated Sullivant Hall, a truly stunning landmark in our Arts district, which is home of our departments of Dance and Art Education and the Billy Ireland Cartoon Library. The idea ultimately is to tie together the Arts, Music, and Dance in our campus with the other cultural spaces in Columbus. This gives our students an unprecedented front-row seat to some of the finest arts and culture in the country. It also helps distinguish Columbus as an arts destination.

We've continued to move forward with the discovery themes initiative, which give us the opportunity to recruit some additional outstanding faculty to complement our present faculty.

Some of you have heard of an update from the provost yesterday afternoon about our accomplishments in this year. I'll mention a few highlights. First, I do want to recognize the work of our provost, Joe Steinmetz. Because along with a group of deans, vice-presidents and faculty and others who have been involved in discovery themes work, that progress has been unprecedented and is a source of considerable admiration from universities around this country. As you know, in keeping with that, the second request for proposals for faculty hiring was sent out this past February and it focused on three areas: emerging and reemerging diseases and you've heard some of Riki's research in that area, materials for a sustainable world, and food to improve health.

We're certainly making progress on multiple fronts on our data analytics focus, which is the first area of discovery themes investment. We've established an interdisciplinary undergraduate major in data analytics that cuts across business, arts, sciences, and engineering and it will be offered this autumn semester for the first time. It's the first major program of this kind at a major research university in the United States.

The first wave of data analytics faculty will be hired this fall and we will begin to see that impact. We're certainly solidifying our partnership with IBM, as well as many other Ohio businesses in the area of data analytics. Our most recent meeting of Ohio State and IBM using our new platform to work with the state of Ohio in recruiting new jobs for the region has been flourishing.

Last week we announced a major partnership that puts Ohio State on the big data map for cancer. The James is joining forces with another leading cancer center to accelerate discoveries in research: ORIEN, which stands for Oncology Research Information Exchange Network, and will provide a true national cancer database for the first time to speed discovery, provide evidence on the best therapeutic options, and to increase treatment efficiency.

We have made sure that we're on track with the development of the Wexner Medical Center and the opening of the James Cancer Hospital and Solove Research Institute. It is important to remember that that effort is more than a new building. It really is about the faculty and the specialists we're attracting and what that means in terms of the quality and the effectiveness of patient care.

June 6, 2014 meeting, Board of Trustees

There is much excitement around our partnerships in engineering, particularly in lightweight engineering and its application to manufacturing in the region.

The point of all this is, and it has never been more apparent, that it's not enough to create new knowledge. To fulfill our land grant mission we must apply that knowledge to solving real world problems. I have every confidence that Ohio State will be tackling worldwide challenges for generations to come as the university places an ever increasing focus on its discovery themes, and that is to say ensuring a sustainable future, nourishing the world's growing population, and promoting the health of people everywhere.

Now to make progress in any of these areas, a public university has to be extraordinarily innovative in creating funding sources. As you know, there's a widening gap between the amount of federal funding for research and higher education in this country. The investments that are needed for the United States to remain an innovative leader continue to grow. I know the vice president for research, Dr. Carol Whitaker, and our deans and researchers are directly addressing what has been called the "National Innovation Deficit." For some time now, public universities have been expected to do more with less. There is significantly reduced funding at the federal and state levels for our universities. At the same time, there's greater pressure to provide excellence in academic programming and support services and have first-rate facilities as enabling devices. No one wants his or her son or daughter to attend a mediocre university and yet, understandably, parents and students want the cost of college education to remain affordable.

As one of the largest public universities in the country, Ohio State has been looking at many different options to be both excellent and to be affordable. I will share a few examples of our successes. We have become much better stewards of university resources, for example, we've reallocated a cumulative \$52 million in cost savings since 2012 for targeted faculty and staff support. We've raised \$225 million for student support from private resources over the past six years and distributed \$61 million in financial aid from endowment and development funds. One result of identifying new and reallocated resources has been that Ohio State has directed a total of \$353 million to student aid over the past three years. That includes \$26 million that was reallocated from college operating budgets solely to provide student scholarship support.

We've partnered with a number of businesses to provide internships and scholarships to minimize the financial obligations of our students and of their parents. For example, \$83 million that has been added through Ohio State's revenue from the lease of our parking operations which was invested in an endowment to directly support student scholarships. We have \$25 million, from an agreement with the Huntington Bank, is being used for academic scholarships and educational programs. This spring alone we announced the partnership with Nationwide Insurance that will create 40 annual student internships that will be co-funded and will also co-fund academic programs and support a risk management center at the Fisher College of Business.

These are a few recent points of pride and there have been many, many others in the past year alone. Our faculty and our students are conducting research and then making discoveries in everything from agribusiness and the humanities to medicine and zoology. We continue to build strong partnerships with all of our partners in both the state and federal government. The honor roll of recognition for Ohio State continues to grow and we see this in the sustained excellence of our student academic profiles and how we support military students and veterans. In recent, we have received national recognition for the Young Scholars Program and our green power use, our A ranking for safety at our hospitals, and a national distinction for global education, and quite truly the list goes on and on.

I am proud of the progress we have made in this past year and my goal has been to continue to build a foundation for the future of the university and for our next president.

June 6, 2014 meeting, Board of Trustees

I believe we have done that and we have accomplished that truly together. That joint effort has made it possible to attract Dr. Michael Drake to share our future and that alone is a sign of our success.

Now, I want to take a moment to thank some key individuals across the university for their leadership and hard work over the past year. As you know, any transition can be difficult. An acclaimed poet, Maya Angelou, who passed away this past week, said and I quote, "You may not control all the events that happen to you, but you can decide not to be reduced by them." I am grateful that in the face of some adversity we have continued to move this university forward and I am certainly grateful for the support of so many.

First, I want to thank the members of the Board of Trustees, for entrusting me with the responsibility and that action alone proves you are risk takers. In all seriousness it has been a tremendous honor and privilege to serve this university in that role and I am deeply grateful for the opportunity. I have worked with many of you over the years; I have had the opportunity to see firsthand your commitment to this remarkable university in many different ways. I truly am grateful for your investment of time, your talents, and your friendship. I want to thank our university leadership from the University Senate and USAC members, to our deans, to our directors, and our student leaders. Their support and their commitment have been invaluable. Without their hard work and their contributions, we certainly would not have been able to conduct the business of this university effectively.

I certainly owe a debt of gratitude to the senior university leadership and staff who have worked with me to guide the university over the past year. We've had much to accomplish in a short period of time and I very much appreciate their efforts and expertise as they all stepped up to get their work done at a time of transition. That flexibility, and that commitment to Ohio State, is both to be cherished by all of us. I am grateful certainly to the staff of the Office of the President who somehow, throughout all of this, kept me on track, on schedule, and most often, focused. A special thanks to Vice Provost, Mike Boehm and my assistant Crystal Garrett, both of whom took on new roles in the President's Office this year. I can't adequately express the joy and pride that their loyalty and their hard work have engendered as they assumed these new responsibilities.

Finally, I want to thank my wife, Carol. She's provided a bedrock through all these changes that I've experienced, somehow managing to keep our rapidly growing family together, adjusting to new challenges with usually little notice, and yet, developing her own successful career. All of this has always been done with the passion, the commitment, and the grace that make her special. Of course, helping to keep me grounded, are our daughters and our grandchildren. They are able to break through any pretensions about status or priority that I might foolishly entertain. When a grandchild wants to play, it doesn't matter what your title or position might be, you get down on the floor and play the same as everybody else.

I do want to note something is a little different. As an undergraduate, I attended a very small, Catholic college in New York called Manhattan College. There the faculty spent considerable time discussing and examining with students the idea of something called servant leadership. We soon learned that the juxtaposition of these two words was really quite deliberate, and also, quite meaningful. It highlighted a dialect tension, one in which leadership was intended not for personal gratification but for the purpose of serving others, keeping in mind and in balance the needs and the dreams of others. That commitment and that inherent tension is built into Ohio State's commitment to both access and excellence. Ohio State has given me the opportunity to try, and I hope live, that philosophy. For that alone I will always be grateful.

It has been an honor to serve Ohio State in so many different roles since 1991. There is certainly no other place that I would rather be. To the Board of Trustees and all of

June 6, 2014 meeting, Board of Trustees

my colleagues, I simply say thank you for giving me the opportunity to serve. The only thing left to say, as always, is Go Bucks! Thank you.

RECOGNITION OF INTERIM PRESIDENT ALUTTO

Dr. Wadsworth:

Thank you very much President Alutto. With those remarks, you can see why we were delighted to have you step in and lead the university.

Let me explain what is going to happen. I am going to make a few remarks on behalf of all of us. You are going to have to listen to some accolades, Joe. I know you would rather not but this is the way it goes. I will initially make some remarks then I will open up the floor to the Trustees, anyone who would like to make some comments. We will then have two honorific items we would like to present. Then we will go into the committee reports. That's the agenda for the morning.

It gives me great pleasure to open the comments by recognizing Joe Alutto for his academic and leadership achievements on behalf of Ohio State. I first met Joe many years ago at Battelle when he came over to provide some insights on what was going on in the Fisher College. In more recent times we've worked closely together and especially over the last year or so. I have to tell you that I have great admiration for Joe Alutto as a man of terrific integrity, as well as directness. We've met many challenges together. There are a lot of spirited debates that take place in a complex environment of a university. I am privileged to say that we can get through all of these things and move the university forward. That is a great tribute to you, Joe.

He has done this twice as he mentioned, first in 2007 and then again a little over a year ago. He also served from 2007-2013 as the university's Executive Vice President and Provost. He is the second longest serving provost in the history of the University.

Before the Provost role, Dean Alutto came to and led the Fisher College of Business for 16 years between 1991 and 2007 and he was named the John W. Berry Sr. Chair in Business in 1999. His academic career spans longer obviously than his tenure here. He's an authority on managerial behavior and is being widely recognized for his work in advanced management education and research in China. He has worked with corporate and public institutions as well as professional societies. He received a bachelor's degree from Manhattan College, as he mentioned, a masters from the University of Illinois, and a PhD from Cornell.

Beyond his profession, as we recognized last night at our Board dinner, he's a man of varied interests including, being something of a mechanic on Jaguars, Triumphs, and Austin Healeys, and he carries a spanner and a wrench with him. He's also a lover of dogs and chocolate. We understand he has some navigational difficulties getting around campus. As he mentioned, perhaps most importantly, he is a man grounded in a dedication to his family. He's joined by his wife Carol and one of his four daughters, Christina, here today. He is a proud grandfather of 14.

There are also members of Joe's staff here and we thank you for being here. It is this composite leadership and character that we recognize in Joe and we thank him.

We are going to have several actions to formally recognize his contributions but before we do that, I know some of our colleagues will want to say a few words. Let me open the floor to the Board of Trustees.

June 6, 2014 meeting, Board of Trustees

Dr. Cloyd:

Joe, I have had the pleasure of working with you over the last decade in activities here at the university. The Chairman has nicely outlined your academic professional achievements here. I want to reinforce what a pleasure it has been to work with a leader like yourself. You're not only a scholar in the area but you have this trade of a positive, proactive challenge that you bring to people that helps them stretch to do better. You've had a passion since the day I met you for students. While we talk about students first, you live students first. That has been clear.

As the Chairman mentioned, sometimes there are differences in opinion and things like that but you've always been a strong supporter of the faculty and the staff here. The thing I think that I have appreciated the most has always been clear, it's the institution first. You'll have your point of view, but at the end of the day, what personally you might feel, is less important to you than what it is to keep the university moving forward on its path. That's a very special trait and one I have really appreciated. Thank you for your service here to the University.

One fact the Chairman did not note that I would like to note is that you leave this second term in the Presidency with a statistic that I predict will never be matched again. As President of The Ohio State University, when Joe has been serving, the Ohio State football team has a 94% winning percentage. I don't think that will be matched. Thank you, Joe. I'd also like to thank Carol for all of your service. I think all of you know that she has created one of the top executive MBA programs in the nation here, but also, for allowing Joe to step in to this position over this last year, we appreciate that very much. Thank you.

Dr. Wadsworth:

Sorry about missing that statistic. Other trustees? Yes, Judge Marbley.

Judge Marbley:

The only thing I'd like to add is that in addition to being the consummate servant leader, you're also quite a teacher. I can relate that to the time that I came on to the board and, especially my time as chair of the Academic Affairs of Student Life Committee when you were still the Provost, we spent a lot of private time together. You taught me about the various machinations of the university. I found it to be fascinating and a great educational experience of my time on the board. This has been a fantastic journey for me. You are always fair and dedicated.

I would like to echo what Gil said. There is no one at this university more committed to the students and to the faculty than you and you see it in everything that you do, in your thoughts, your words, and your deeds. You are fair and you're dedicated, always bringing a sense of purpose and vision to whatever the task is but never ever losing sight of the importance of the students to this university and its faculty.

You'll be sorely missed. I'm sure that the Fisher School will be a real beneficiary of the time that you will be able to spend there when you're not on the road with Carol in your TR6.

Dr. Wadsworth:

Jerry.

Mr. Jurgensen:

Joe, I've had a great opportunity to see you in a really 360° kind of way. When we first met, you were dean of the Fisher School, and we had an idea at Nationwide to try and

June 6, 2014 meeting, Board of Trustees

integrate more directly the faculty at Fisher into the business of Nationwide in an attempt to both find out who the best students were but to also improve our own thinking and our own execution. We had the opportunity to establish some great relationships with Fisher which exists to this day. That was followed by you coming on our Board of Directors of the public part of Nationwide, Nationwide Financial Services. I have had an opportunity to work for you as a director and lastly, to become a Trustee of Ohio State and have the roles reversed somewhat.

What's interesting about that, when you can experience both the person as your boss and then the other way around, is you know all the behaviors are symmetrical. Yours are, mine aren't. I really appreciate the way you think. Manhattan explains a part of it, I would have thought actually that there had to be some Jesuits back there, but you're a logical thinker. You're a fair thinker. You're a value-based thinker. You display an incredible grace under fire. Now all of these things are showing up where we are different, right? You appreciate the difference between a battle and a war. When we have disagreements, and this goes a little bit to what Gil was saying, you know, the values part of you enables you to see the higher good. You decide things, commensurate with an ability to appreciate that higher good. It's been a really fun and rewarding and great relationship and I look forward to continuing it.

Dr. Wadsworth:

Thank you, Jerry. Mike.

Mr. Gasser:

Joe, I want to thank you for the wonderful career you had here and to congratulate you and Carol on the next phase of your life. I know over a year ago you were ready to start that next phase. We asked you to come back here to help us and I don't know if we can thank you enough for what you did during the last year. You did it with a dignity, you did it with transparency, you did it with honor, and as we said, we had issues, but we got through them all. I'm not sure there are many people who could have taken that role like you did in the last year and we thank you for that.

As you measure success, what you look at the end of the day is if you make a difference in people's lives. I think as you look back over your career, both in the Fisher Business School and your two-term, sorry Archie, presidency at Ohio State, you can really say you did make a difference.

Congratulations and thank you very much.

Dr. Wadsworth:

Yes, Cheryl.

Ms. Kruger:

I'd, first of all, like to thank Joe for all your sacrifices. I know, especially these last couple years, your game plan was a little bit altered, as everybody has alluded to.

I got to know Joe actually through the eyes of his wife, Carol. I was working with Bob Evans in creating an MBA Directors of Education program, through the MBA program at Ohio State. I got to know Carol really well and got to see and hear a personal side through her eyes and her affection and love for you. It was striking to me how passionate she was and still is in caring for you and always being behind the scenes, always being quietly sitting there and perfectly elegant. What's wonderful is that she was always concerned about the balance in your life, making sure that you had a fair amount of each and trying to represent, trying to walk that fine line, which is always tricky. I want to appreciate the relationship that the two of you have. You are a better

June 6, 2014 meeting, Board of Trustees

person because of her and I know she feels that she is a better person because of you.

I also want to thank you for being quietly effective behind the scenes. You know, you were here during a time when we had a leader that was very outgoing and you were the rudder, you were the steady hand on the rudder of this organization. I don't want that to go unnoticed or taken for granted because your judgment, your skills, and your patience were incredible. It has left an imprint on this university. I want to tell you how much I have enjoyed working with you on the board and getting to know you through the eyes of your wife. I wish you and your family, the greatest time. I know, the next 30 days, Carol said you have no appointments. We will see how long that lasts after that.

Again, thank you Joe for your work, and Carol, thank you for sharing your husband with us. He's been a great treat. Thank you.

Dr. Wadsworth:

That was great. Thank you, Cheryl. Tim.

Mr. Smucker:

Joe, I haven't had the privilege to know you as long as other people have here, but truly, it's been an honor. You made me feel welcome on day one. I felt that I could approach you on any subject.

As I was thinking about today, I came across a passage that I would like to share about moral courage because I think that it what you have provided for us and all those around you. I came across this last night. It's an excerpt from a book about moral courage and it says "A single life lived in the light of goodness and moral courage can make an enormous difference in overcoming the reverberating void that calls itself evil, blackness, doubt, cowardice, or fright. If evil really is in some fundamental way the absence rather than the opposite of good, is it any wonder that each one of us, expressing our highest sense of moral courage, living it to its fullest and passing it along to others, really can change the world."

I thought about you when I saw that passage and thank you.

Dr. Wadsworth:

That is wonderful. Thank you. Linda, please.

Mrs. Kass:

One more point. Joe, I remember the time we sat in your office and you were always direct and forthcoming. I appreciate that in people, the idea of servant leadership that we spoke about. You are the epitome of servant leadership.

We spoke about the fact that we were both elected School Board members on public school boards. That is servant leadership, I think in Buffalo? Then I was able to observe you in your servant leadership on the United Way of Central Ohio Board. Always whatever you added, whenever you were at a meeting, you always added something there. I really appreciate your leadership in observing you. I think you teach all of us a lot in doing so. I wish you the best of luck, you and Carol.

Dr. Wadsworth:

Thank you. At this point, there are a couple of honorary things we'd like to present to you Joe. I am going to call on Alex Shumate, Co-Chair of the Academic Affairs and Student Life Committee, for the expression of appreciation and honorary degree.

June 6, 2014 meeting, Board of Trustees

Mr. Shumate:

Thank you Mr. Chairman. Joe, I certainly want to echo all of the sentiments that have been expressed by my fellow Trustees. It is an honor and a privilege for me on behalf of the Trustees to offer a resolution. There is a copy of the resolution at each of the Trustees seats and it is my privilege to again acknowledge the highest esteem that we have for you and the heartfelt appreciation for your truly exemplary service to the university.

I won't read all of the resolution but I would like to acknowledge that under your exceptional leadership the University has undertaken bold strides, including charting the course to be recognized as a top ten institution, and as many have eluded to service to the university at the highest levels: two-terms as the Interim President, Executive Vice President and Provost, Dean of the Fisher College of Business, Executive Dean of the professional colleges, and as a distinguished faculty member in the Fisher College of Business.

In recognition of your truly outstanding service to the university it is my privilege to recommend that the board adopt this Resolution which recommends that we approve the awarding of an Honorary Degree, Doctor of High Education, to Dr. Alutto, to be presented at the Summer Commencement. Congratulations, Joe, and thank you.

EXPRESSION OF APPRECIATION AND HONORARY DEGREE

Resolution No. 2014-79

WHEREAS Dr. Joseph A. Alutto has served The Ohio State University with honor and distinction since 1991; and

WHEREAS with Dr. Alutto's exceptional leadership the University has undertaken bold strides, including charting the course for Ohio State to be recognized as a Top Ten institution, shifting from a quarter to a semester calendar, expanding the university's international profile, consolidating the arts and sciences into one college, recognizing and rewarding faculty for the full array of professional contributions, enhancing the Ohio State student experience, and integrating and aligning planning efforts across the University; and

WHEREAS Dr. Alutto has led the University in several roles during his tenure at Ohio State, including as Interim President on two occasions, Executive Vice President and Provost, Dean of the Fisher College of Business, Executive Dean of the professional colleges, and as a distinguished faculty member in the Fisher College of Business; and

WHEREAS Dr. Alutto previously served as dean of the SUNY-Buffalo School of Management and as the Clarence S. Marsh Professor of Management at the SUNY-Buffalo School of Management, focusing his research on Sino-U.S. joint ventures and the relationships between improvement processes and corporate performance; and

WHEREAS Dr. Alutto is a leading international authority on managerial behavior and has coauthored a book on research methods in organizational research and more than 65 articles in academic journals; and

WHEREAS Dr. Alutto has shared his leadership expertise as a consultant to banks, manufacturing firms, aerospace companies, health care agencies, and educational institutions; and

WHEREAS Dr. Alutto has generously served on a number of corporate and public boards and volunteer organizations; and

June 6, 2014 meeting, Board of Trustees

WHEREAS Dr. Alutto is recognized for his integrity, consummate fairness, strategic vision, commitment to academic values, and unwavering loyalty to The Ohio State University; and

WHEREAS pursuant to paragraph (A) of rule 3335-5-41 of the Administrative Code, the university senate shall have the power to recommend to the board of trustees candidates for honorary degrees; and

WHEREAS the university senate voted to recommend to the Board of Trustees the awarding of the honorary degree of Doctor of Higher Education to Dr. Alutto:

NOW THEREFORE

BE IT RESOLVED, That The Ohio State University Board of Trustees acknowledges its high esteem of Dr. Joseph A. Alutto and offers him its heartfelt appreciation for his exemplary service to the University; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves that the above honorary degree be awarded in accordance with the recommendation at a time convenient to the University and Dr. Alutto.

Dr. Wadsworth:

That motion will be combined with the next honorary recognition and I would like to call upon Erin Hoeflinger, Vice Chair of the Advancement Committee for the next piece of this. Thank you, Erin.

Mrs. Hoeflinger:

Thank you Mr. Chairman. Joe, I probably know you the least of anybody here. I appropriately met you the first time at an Ohio State Football game. I won't say the outcome; it wasn't one of our best.

I do want to say I met you and Carol at the same time and you've set such an incredibly, high bar. I thought back to when I was going to Ohio State, back in the eighties, back in the day. I wish I would have known as a student the kind of leadership we would have at Ohio State because it's everything everybody said here. It is incredible how quickly you find out your warmth and candor and how you manage a group of people and the Trustees. It is done with such care, that we all know.

You have heard this from everyone, we all know the point of why you do it, we know where your heart is when you do it and that is incredible. I did not realize your background in managerial sciences. Obviously that's great, but the servant leadership and the warmth that you bring, you have set the bar certainly very high for us.

This will not be a big surprise to you since we provided you with a photo of our gift last night at dinner. As Alex mentioned during his remarks, and at your seats, we have copies available for the public, you will find another resolution that I would like to recommend to the board for approval.

Joe, the university will forever be indebted to you for your service. Given your long standing ties to the Fisher College of Business, having served as dean for 16 years, the board could not think of a more fitting tribute to you to recognize you for your service. I would like to recommend to the board for approval the naming of the Fisher Quad, on the campus of the Fisher College of Business, as the Joseph A. Alutto Quad in recognition of you, Joe, and all that you have done to make this university a better place.

June 6, 2014 meeting, Board of Trustees

As you look out of your new office at Fisher, you will view the quad named in your honor. I certainly express all the sentiments expressed from my fellow trustees. Congratulations. Thank you.

NAMING OF THE QUAD

Resolution No. 2014-80

At The Fisher College of Business The Joseph A. Alutto Quad

Synopsis: The honorific naming of the quad at the Fisher College of Business, the Joseph A. Alutto Quad, is proposed.

WHEREAS the Fisher College of Business is one of the nation's top-ranked business schools, recognized for the thought leadership of its distinguished faculty and home to 11 industry partnership and research centers making an impact across the globe; and

WHEREAS the quad at the Fisher College of Business is flanked by Schoenbaum, Mason, and Gerlach Halls and serves as a green space for student interactions; and

WHEREAS Dr. Alutto was dean of Ohio State's Max M. Fisher College of Business for 16 years, beginning in 1991 and was actively involved in the planning of the Fisher College of Business campus; and

WHEREAS he was named the John W. Berry, Sr. Chair in Business, on September 1, 1999; and

WHEREAS from October 11, 2007, to June 30, 2013, Dr. Alutto was the university's executive vice president and provost and he is the second-longest serving provost in the history of the university; and

WHEREAS Dr. Alutto has also served the university as interim president from July 1, 2007, until September 30, 2007 and most recently from July 1, 2013 to present; and

WHEREAS the university has made great strides under Dr. Alutto's leadership and the university will forever be indebted to his service; and

WHEREAS Dr. Alutto will be returning to the faculty at the Fisher College of Business and the Board cannot think of a place more fitting for a naming in Dr. Alutto's honor:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees, in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, approves that the quad at the Fisher College of Business be named the Joseph A. Alutto Quad.

Dr. Wadsworth:

Thank you, Erin. I can't imagine a more fitting tribute than to have something named for you in perpetuity. It's a great thing that we are able to do and I am thrilled that you are going to accept these honors.

I am going to cut you off there because I am going to first ask for a motion to accept the Expression of Appreciation and Honorary Degree Resolution and the Honorific Naming Resolution.

June 6, 2014 meeting, Board of Trustees

May I have a motion please?

Upon motion of Ms. Krueger, seconded by Mrs. Kass, the Board of Trustees adopted the foregoing two resolutions with twelve affirmative votes, cast by Trustees Mrs. Hoeflinger, Mr. Porteus, Mr. Gasser, Ms. Krueger, Mr. Smucker, Mr. Kellogg, Mr. Jurgensen, Mrs. Kass, Judge Marbley, Mr. Shumate, Mr. Ratner, and Dr. Wadsworth.

Dr. Wadsworth:

That means you can't turn it down, Joe.

President Alutto:

I can't turn it down but since I will be leaving I can say whatever I want.

I want to end simply by saying, I appreciate these honors. It is really a thank you to you, to this board. I don't know to the extent to which those who are not on the board understand the time and energy and effort that you put in. You made it possible for us to attract a new president, who I think is going to be outstanding. You made it possible for me to go through a transition that was very important. It is very heavily because of you and all of us, thank you for that. I'll stop at that point and say I very much appreciate it and thank you very much for being who you are.

COMMITTEE REPORTS

Dr. Wadsworth:

Thank you. At this point, we will go to the business of the board that remains which is the committee reports and I will start by asking Mike Gasser to give us an update on the Wexner Medical Center Board.

Mr. Gasser:

Yes, Mr. Chairman. The Wexner Medical Center Board met on Wednesday June 4th and approved the minutes of the April meeting.

Mr. Chatas and Mr. Geier provided the board with a financial update. They noted that the health system, at the close of April, was exceeding its budget metrics in operating EBIDA margin, 14.1% versus 13.9%; days cash on hand, 74.9 versus 74.5; and debt service coverage, 6.0 versus 5.7. Both operating revenues and total expenses exceeded budget by 0.2%, leading to a gain from operations of \$175.4 million versus \$169.5 million for budget, a 3.5% improvement over budget.

Dr. Gabbe then reviewed the medical center initiatives scorecard. I will review some of the highlights.

The Wexner Medical Center was named one of the "100 Greatest Hospitals in America" by Becker's Hospital Review, and, for the fourth time, earned an "A" grade for patient safety from the Leapfrog Group, which is a great accomplishment.

Total research awards are yellow for the year as are total NIH awards. Of note, when compared to last fiscal year through April, the total awards are up 18% and NIH awards are up 11.3%.

Mr. Kasey then gave the board an update on the expansion project and he reported that the project remains on target, on time, and on budget. The four most important words are on time and on budget. Of note, 86.8% of contracts are with Ohio

June 6, 2014 meeting, Board of Trustees

businesses and our EDGE (Encouraging Diversity and Growth Equity) payments are at 27.5%. The South Cannon garage and the canopy frame will be completed soon and the Jones Legacy Park is scheduled for completion late July or early August. The Emergency Department completion is scheduled for July 1st.

Finally, the board also reviewed two items which we recommend to the university board for approval. The first item was amendments to the *Bylaws and Rules and Regulations of the Medical Staff* at the Arthur G James Cancer Hospital and Solove Research Institute, which you will find as item 2 on the consent agenda. We also reviewed a lease resolution, and we recommend a revised resolution to the board for approval. The revised resolution was also voted on and is being recommended by the Finance Committee for approval. Mr. Chairman that is our report.

Dr. Wadsworth:

Thank you very much. Any questions for Mr. Gasser? If not, I'd like to move to Erin Hoeflinger who is going to provide the Advancement Committee report.

Mrs. Hoeflinger:

Thank you, Mr. Chairman. The Advancement Committee met yesterday. First, I would like to thank Gil Cloyd and Linda Kass for their prior leadership of the Advancement Committee. They have done a tremendous job leading this committee and we are delighted they are staying on it with us as well.

The committee had four items for action which are on the consent agenda for approval by the board.

The first item for action was the University Foundation Report. Overall, we are trending to surpass last year, despite a challenging fundraising year.

New fundraising activity, gifts and pledges, total \$342 million as of May 30. This is 88% of \$390 million goal, which is ahead of last year at this time, but still requires a very good June.

Philanthropic receipts, cash receipts, total \$294 million as of May 30. This is 93% of \$316 million goal, and we anticipate we will reach our goal.

Campaign activity is \$1.9 billion as of May 30. This is still tracking toward \$2.5 billion goal, but we need to continue focus on the Students First priority, where there is still \$200 million to raise.

At their April 25 meeting, the Foundation Board of Directors unanimously approved a new Code of Regulations which included a number of key items. I will mention one. The number of elected directors was lowered from 75 to 55 to create a more highly-engaged board.

Submitted for approval with this University Foundation Report is the establishment or revision of endowments totaling a little over \$3.6 million. This includes 20 scholarships, 5 program support funds, 3 research funds, 7 named funds, and 17 revisions.

In addition to the University Foundation Report, three namings are on the consent agenda. These were fully vetted by the Gift Acceptance Committee, and are being recommended by the Advancement Committee for approval. These include the Michael Redd Locker Room in the Schottenstein Center, the Pelotonia Lobby in the Biomedical Research Tower, and Dr. Soliman Squash Avenue in the Recreation and Physical Activity Center.

June 6, 2014 meeting, Board of Trustees

Mr. Eicher then presented the Advancement Scorecard update. We have engaged Vision Critical, a leading company in online market research communities, to build a virtual alumni focus group. This focus group, or what we call an "Insight Community", will allow real-time testing of business strategies while also engaging a large alumni group in ongoing dialogue. The plan is to launch this community in the next few months.

For campaign and fiscal year measures I would refer back to University Foundation Report comments but overall we are on track to meet fundraising goals.

Mr. Ito then provided the committee with a report on the Alumni Association. The Alumni Association board met May 15th and May 16th where they reviewed and approved their budget for next fiscal year as well as the Alumni Association Strategic Plan. Strategies in this plan include enhancing volunteer opportunities, increasing annual giving, using regional advancement strategies effectively, and focusing on young alumni.

They also nominated 3 new board members: Jeffery Kamen, Elizabeth Reed, and Kristin Watt.

Mr. Ito also gave an update on annual giving for the fiscal year. Annual donations have already surpassed \$14 million goal, bringing in \$16 million so far. We also look at unique donors which is at 68,000 and staff are working hard to surpass 71,000 goal.

We also heard about continued work to redesign the alumni website and the alumni magazine and it is going very well.

I am pleased to report that the Alumni Association dedicated the Archie and Bonita Griffin Pavilion and honored not only Archie and Bonita, but also the alum that made the pavilion possible, Sandy Slomin.

Our committee ended with a report on digital strategy by Mr. Ted Hattemer. In order to better engage and inform our audiences, he proposed a transformed approach to the digital Ohio State experience. For all of us there, it was very exciting to see what he is working on as well.

We then recessed into executive session. That concludes my report, Mr. Chairman.

Dr. Wadsworth:

Thank you very much. Any questions?

We will move next to the Audit and Compliance report with Jerry Jurgensen. Thank you, Jerry.

Mr. Jurgensen:

Thank you Mr. Chairman. Like Erin, we would like to thank Judge Marbley for the great job he did in chairing the Audit and Compliance Committee. With what was said earlier about leaving things better than you found them, you certainly did that with respect to this committee.

We met yesterday and there were really two main topics of discussion for us. One was an external audit update from Ms. Christa DeWire, one of the new audit partners from PricewaterhouseCoopers (PwC), our independent auditor. She reported that all audits for 2013 have been completed with the exception of the Transportation Research Center Benefit Plan. That work should be complete in July. We are now in the stage of audit planning both from an external point of view as well as the internal audit

June 6, 2014 meeting, Board of Trustees

department is underway. PwC is holding meetings with the university and 10 plus affiliates, as we speak. At this moment in time, with respect to that planning for 2014 audit activities, PwC reported no concerns.

Mr. Gates Garrity-Rokous then provided an update on the annual compliance plan. They are in the process of closing out fiscal year 2014 compliance plan and will provide us with a year-end evaluation of performance regarding that plan at the next board meeting. We will also introduce the compliance plan for fiscal year 2015.

Mr. Garrity-Rokous also noted recent efforts to improve and enhance ethics and conflict of interest training and reporting for senior leaders and other faculty and staff. That also includes the Board of Trustees. We talked about the university proactively reviewing, testing, and monitoring controls with respect to the university's compliance with federal Family and Medical Leave Act requirements.

He then provided an overview of the federal government's recent activity and interest with respect to universities' Title IX efforts across the country. Title IX is the federal statute designed to protect people from discrimination based on sex in education programs and activities that receive federal financial assistance. Most people are familiar with Title IX as it relates to gender equity in intercollegiate athletics, but the more important component of Title IX is how it serves to protect college students from sexual harassment and acts of sexual violence on campus.

Recently, we got a report, and you may have seen in the press, that OSU is among 55 universities, now 65 actually, listed by the Department of Education (DOE) as under a current investigation for Title IX related complaints. It is important to note, and Gates pointed this out, that in OSU's case, our presence on that list is not due to any specific complaint driven investigation, but rather the fact that the university has been working with the DOE on a proactive compliance review for the past four years that is now winding down. Dr. Alutto recently sent a letter to Ohio's Congressional delegation highlighting this distinction, while also sharing an overview of the university's comprehensive Title IX efforts. Recently, the university was one of over 100 campuses nationwide asked to complete a survey of Title IX efforts on campus, led by Senator Claire McCaskill. This survey demonstrated the breadth and depth of the university's efforts to protect our campus community from instances of sexual violence.

Also, across the country there has been increased attention to issue of minors on campus, particularly with respect to overnight camps. The university is in the process of revisiting our policies to ensure background checks are sufficient and conducted for all individuals working with minors at our athletic camps.

Gates talked briefly about the university's work to revisit its governance structure with respect to HIPAA (Health Insurance Portability and Accountability Act) compliance, the federal statute that relates to the privacy and security of individual's identifiable health information. Essentially, the university is leveraging the resources and expertise of the medical center to help ensure greater HIPAA compliance for all of the other non-Medical Center units throughout the university that is subject to various HIPAA requirements.

On a final note, Mr. Garrity-Rokous reported two areas of caution on the compliance scorecard which were largely attributed to temporary transition stemming from the retirement of the director for research compliance.

We then recessed into executive session.

Dr. Wadsworth:

Thank you. Any Questions? Yes, Gil.

June 6, 2014 meeting, Board of Trustees

Dr. Cloyd:

As we have already seen, the potential for misunderstanding on this Title IX review and what we are doing. Do they have an idea of when that will be completed? I assume as long as we are on some list they have, the perception can be out there in the public domain that there is a different kind of issue than what really exists.

Mr. Jurgensen:

Gil, I don't know the answer to the question and I don't know if we've got anybody who does.

President Alutto:

No answer meaning we have no indication when they will clarify that list, when they will segment that list to indicate the realities of different institutions that have been somewhat non responsive to it. We have pointed out the issue.

Dr. Cloyd:

Thank you.

Dr. Wadsworth:

Any questions?

I should have mentioned this earlier, for those of you who are regular attendees, you'll notice we changed all the chairs and rotated chairs to confuse everybody, mostly. With that said, I will now call upon Alex Shumate who you used to see in a different role but now he is going to report out on the Academic Affairs and Student Life Committee. He and Linda are co-chairing that committee.

Mr. Shumate:

Thank you, Mr. Chairman. On behalf of our committee, I want to thank you for your leadership of the committee over the past year. You set a very high bar and I am assuming that is why you appointed both Linda and me to work together with Cheryl, who will be our vice chair. This is a critically important area, one we are highly focused on and as trustees, want to be a very positive resource to the university as we seek to become a top ten university on the academic side and to focus on making a difference for our students, as well as our faculty.

Yesterday during the meeting, there were eight items discussed that are on the consent agenda. We took action on those specific items: the amendments to the *Rules of the University Faculty* and the awarding of degrees and certificates for the summer term. We also reviewed and approved a number of personnel actions. The committee is asking that the board approve the establishment of a Bachelor of Science in Health and Wellness Innovation in Healthcare in the College of Nursing, the establishment of a Master of Applied Economics in the Department of Agricultural, Environmental and Development Economics and the Department of Economics, the establishment of a Doctorate of Occupational Therapy in the School of Health and Rehabilitation Sciences in the College of Medicine and the establishment of a clinical faculty track in the College of Food, Agricultural, and Environmental Sciences. We also endorsed The Ohio State University Completion Plan, which is part of a statewide strategy to increase the number of degrees and certificates awarded by Ohio colleges and universities.

Like the other committees, we focused on the scorecard. We have adapted this scorecard as a way of keeping us focused on specific items that can truly impact our

strategic objectives. We had a very detailed discussion on the scorecard. We are also looking at areas that we might amend or add that are more relevant to the items we are going to be focusing on over the next academic year.

Provost Steinmetz led us in a truly impressive discussion of the six academic priorities, the five-year focus that we have on the academic priorities, and I am happy to report there has been some very impressive specific work done to make sure that we are making positive progress and accomplishments in each of those areas. Very quickly, the first one I identify, these are not necessarily in priority order, is enhancing the undergraduate and graduate student experience. There has been very good progress to date in this area, including the development of new majors and professional masters programs, expansion of career services, and enhancements of our learning spaces.

The Provost also provided a status report on the first year of the STEP program, a program that was enthusiastically endorsed by the board and supported by the board. STEP stands for the Second Year Transformational Experience Program. It was noted that there is a strong focus on this second year on recruiting students and faculty as well as ensuring we have an appropriate funding model to accomplish the goals in that area. Vice President Javaune Adams-Gaston also joined in the discussion to talk about the improvements and progress with our students. She mentioned that nearly 90% of our latest graduating undergraduates reported satisfaction with their experience here at Ohio State. The Office of Student Life continues to work with the university to ensure that we respond to the unique needs of such groups as first generation students, veterans, and students with disabilities.

The second priority is developing the Discovery Themes. Dr. Alutto talked about the RFP (request for proposal) process, the establishment of the data analytics collaborative, a very impressive program on the undergraduate major. Data analytics was established in the Colleges of Arts and Sciences, Engineering, Medicine, and the Fisher College of Business. With this new degree, Ohio State becomes the first research university in the nation to have an undergraduate major in data analytics. That is very impressive in terms of specifics around this important agenda. We also talked about the partnership with IBM and the Fisher College of Business. I would note that we were informed that the state of Ohio is going to invest nearly \$53 million to convert Pomerene and Oxley Halls into state of the art facilities to support our Discovery Themes. Great progress in this important priority.

We also talked about the third priority of developing eLearning. Ohio State currently has 11 online programs. The revenue, over five years, from the projected enrollment numbers, is expected to be about \$42 million. The capacity in our digital unions has tripled in the past year. Our digital presence has expanded to include 55 public and 30 private courses, and our classroom technology has also been updated. We focused on the priority of new models of faculty, evaluation, and rewards in an interdisciplinary environment, again, a focus that the university has been working on over the past several years. We have a 2025 initiative which is an effort to identify ways to facilitate and improve interdisciplinary teaching and scholarship. There is an ad hoc committee working on a proposal to more appropriately measure and value faculty citizenship, team research, and community-based research, as well as changes in rewarding research and teaching and service.

We focused also on the issue of affordability access and excellence. This is a top priority of the university and a top priority of this board. I've talked to a number of board members who really want us to continue the progress that is being made. We have made substantial progress in this area by identifying the drivers of affordability that include cost of attendance, the amount of financial aid that is available, a student's level of financial wellness, the early college credit, and the cost of textbooks. Some possible steps to enhance affordability and access include working at the federal and state levels to increase grants, implement a student scholarship funding plan to meet the \$500 million goal, and the "But for Ohio State" campaign, as well as some creativity

June 6, 2014 meeting, Board of Trustees

with the funding coming from our affinity agreements and asset monetization initiatives and participating in national programs to enhance access and degree attainment. I know this is an issue that a number of committees are going to be working with. Linda and I will be meeting with our provost to talk about what it is that the board can do to really be supportive and leverage the assets of the university to really be a national leader in this critically important area.

Finally we talked about our sixth priority which is enhancing the arts at Ohio State and our connections to the Columbus arts community and there has been substantial progress.

That completes my report. Again, I look forward to working with you and the entire Board on these important initiatives.

Dr. Wadsworth:

Indeed. Thank you. Questions? Yes, Gil.

Dr. Cloyd:

I don't have a question; I have a comment on our STEP program. I know we are getting through the first phase of that and we do not have data on it yet. I was really pleased to read a couple of weeks ago in this very large Gallup study that came out that I think we can credit our university leadership here with presence in this regard. They did this massive study of students from both public and private universities and they essentially assessed people post-graduation in terms of their professional achievement, how they were doing in their work, and also in their social wellbeing. Factors that were most relevant to those were if they have a passionate faculty member that worked with them and mentored them while they were going through school, did they have the opportunities for various types of service programs when they were in school, did they have a chance to work in projects or programs that extended over a given semester? It was like ticking off what the university administration outlined to us when they said they wanted to do this STEP program a couple of years ago and get behind it. While I know we still have to get our data, I have a hunch this is another one where we are way out in front of the curve here. This program is going to be a huge success.

Dr. Alutto:

I believe you are correct and we anticipated all of this when we looked at our own data; it is being reinforced nationally. What I will also say is that through the efforts of our provost, Joe Steinmetz, we will be participating in those Gallup polls to keep track of this data as it goes forward so that it is not a question of our believing that is the case, and believing its important, but actually getting data on a systematic basis to assess that.

Dr. Wadsworth:

Other questions or comments? The upgrading quality of leadership is immediately apparent on the committee.

I now call upon Mike Gasser. You will have noticed Mike already gave a report but we decided he had spare time so he's now going to present the Finance Committee report as well.

Mr. Gasser:

Thank you, Mr. Chairman. I do want to thank Jerry Jurgensen for his outstanding leadership in the Finance Committee. He has set the bar way too high. We are not

June 6, 2014 meeting, Board of Trustees

even going to try to get that high but fortunately, since Jerry is staying on the committee, we will continue to get his guidance leadership and knowledge as we go forward.

During the meeting, four items were presented for discussion. Ms. Devine presented the university financial scorecards and the fiscal year 2014 interim financial report stating the university and Wexner Medical Center are overall financially on budget through April 30, 10 months into the fiscal year. The university financial scorecard has all metrics listed as exceeding goals except for the long term investment pool average 3 year return due to the rolling 36 month measurement. Once May results are reported, this metric is expected to rebound up. However, there are a number of metrics on the Medical Center financial scorecard that bear watching. Year-to-date revenue drivers at the Medical Center are underperforming compared to budget for inpatient volume but increase in outpatient visits and continuing cost containment compared to budget enable the operating margin target to be met. Revised scorecards will be provided after board input during the August meeting. Like on all the committees we are looking at the scorecards to make them more relevant.

Ms. Readey then reviewed the construction project status report with the committee where it was noted all major projects are rated green on the report as on time and on budget. Again, Mr. Chairman, those four famous words: on time and on budget.

A revised physical environment scorecard was then reviewed by Mr. Kasey. Targets and performance will be provided at the August board meeting. He gave to the committee this scorecard and asked us to give him comments so for the next meeting we can review that scorecard with revised comments.

The Finance Committee additionally discussed eight items for the consent agenda. I will briefly review these resolutions.

Ms. Readey and Mr. Kasey presented a request for authorization to enter into a two construction contracts, the first for the Vet Hospital Renovation and Expansion project and second, the Jameson Crane Sports Medicine Institute project.

Dr. Alutto and Mr. Chatas then presented the request for approval of the fiscal year 2015 tuition, charges, and user fees. Dr. Alutto spoke on Ohio State's partnership with the State of Ohio to ensure affordability and access while continuing towards excellence in its academic programs. Mr. Chatas then presented the following recommendations; 0.0% increase to tuition, instructional and general fees for undergraduate and graduate students enrolled at the Columbus campus, regional and ATI campuses, a 5.0% increase applied the non-resident surcharge for undergraduates and most graduate students. Room and board fees will be increased approximately 4.1% to 4.3%.

Finally, other course specific fees for specialized graduate and professional programs were submitted for approval. Mr. Chairman I am going to stop here because I know that Stacie would like to give a student's perspective on that.

Ms. Seger:

Thank you, Mr. Gasser. I wanted to share that as a student, we appreciate the hard work that goes into keeping education affordable while providing the remarkable education and academic programs that we strive for. There is constant dialogue about affordability and student scholarships, as Dr. Alutto mentioned earlier. From our labs on West Campus all the way to the student union, it is obvious that this university puts great focus on its students and that is truly appreciated.

June 6, 2014 meeting, Board of Trustees

Mr. Gasser:

To continue, Mr. Chatas presented the request for approval of the fiscal year 2015 interim budget. This allows the university to make necessary expenditures consistent with the level of resources approved for fiscal year 2014 pending adoption of the fiscal year 2015 budget plan at the August board meeting.

Mr. Chatas also presented on the authorization for designated officials to buy, sell, assign, and transfer securities, to deposit or withdraw funds from bank accounts, and to designate depositories, noting no significant changes have occurred since last year. He also presented on the authorization for issuance of additional general receipt bonds, commercial paper notes, and subordinated indebtedness, noting the significant decrease in the issuance limit from \$1 billion to \$500 million.

Finally, Mr. Chatas presented a lease resolution which allows the university to negotiate a series of agreements, pending final recommendation by the Wexner Medical Center Board and approval by the board, for the construction and occupancy of an ambulatory care center in Upper Arlington.

As our last item for action, Ms. Readey presented one easement with the City of Columbus, Olentangy River Road for traffic control devices and signals to support a multi-use trail, comprising of approximately .01 acres of university land, which is not very much.

These resolutions, as amended, were passed by the Finance Committee and are included on the consent agenda today.

That concludes my report Mr. Chairman.

Dr. Wadsworth:

Thank you very much. Questions? Yes.

Mr. Jurgensen:

I have a comment on tuition regarding the same discussion that we have had over the last five, eight, and even ten years. I think Ohio State has done a phenomenal job in trying to hold down tuition increases. Not only our community, students, parents, and the whole country is seriously starting to question the value of college education. I want to toss out a couple of things as food for thought.

I am going to admit up front that I am going to use some statistics and statistics aren't always fair. I think it has really caused me to stop personally and think about this issue. In my heart, my wish would be that all of higher education in the United States of America would be free. In my head, I know that can't happen. In the state of Ohio, there are 1,764,000 children in public schools. The state of Ohio, through its tax payers, pays tuition for those kids. They pay \$10,616 per student. We are paying \$10,600 in tuition for a second grader. There are 111,000 faculty members in Ohio public schools and they earn an average salary of \$51,000. At The Ohio State University, our undergraduate tuition is less than the state of Ohio pays for a second grader. Our faculty compensation on average is \$110,000 per faculty member, for professors it is \$136,000.

Now, comparing what Ohio pays for a second grader and what families have to pay for a college student is not an apples-to-apples fair comparison; I know that. But I think what it does underscore is what an incredible value Ohio State represents. When we hear about distinguished faculty members and when we see firsthand the quality of the product that our faculty is producing in the form of these students that come in front of us, when I think about tuition in that light, I am blown away.

June 6, 2014 meeting, Board of Trustees

Dr. Wadsworth:

Thank you. This is obviously a topic of great complexity. I think this university provides tremendous value. It will be a topic we continue to wrestle with; the balance between tuition, food and lodging, textbooks, and student aid. The country is going to face very complex challenges in this regard and we want to make sure we stay ahead of that discussion by the vigorous debates we've been having and will continue to have.

Judge Marbley:

I would like to add that I agree with what both you and Jerry said. I would note for the record that what we do and how we do it is consistent with our land-grant mission. I think that Joe and other leaders at this university should be commended for holding the line on tuition and discharging the great responsibilities that we have consistent with our land-grant mission. I think it's a testament to The Ohio State University and what we do here.

Mr. Shumate:

If I might add, doing so in such a way that we continue to invest in our faculty. That is critical and this board and I know I am speaking for the board, is very much committed to that and this is important for everyone to realize.

Dr. Wadsworth:

Yes, thank you for that clarification because we wanted to make it very clear that these two issues are separate. That is, the tuition decision and recognition, reward and compensation issues, at least in the near term, are completely separate. We will be looking for a longer term plan to make sure we have the fiduciary responsibilities in the long term and that is something we are committed to do.

Thank you. At this point, we will go to the final report, which is the Governance Committee. Tim Smucker is going to provide that. Thank you.

Mr. Smucker:

Thank you, Mr. Chairman, and also let me begin by thanking Alex Shumate for the guidance, direction, and leadership that he's provided over the last several years in the Governance Committee. His willingness to be my wingman as vice chairman, so to be sure I don't mess up anything. Thank you, Alex.

The Governance Committee met yesterday at 8:30am. We had two items for action which are on the consent agenda for approval this morning. The first item was the ratification of committee appointments for 2014-2015. Dr. Wadsworth discussed the process for appointing committee members and that this year, committee chairs were rotated as recognized by all the reports. The benefit of rotating committee chairs is to bring new insight and knowledge to the table. It was reported that the Academic Affairs and Student Life Committee and the Finance Committee, which encompasses physical environment, will be led by co-chairs, given the significant breadth and depth of items that these committees cover.

The second item we have on the consent agenda is the appointment of trustee members to the Wexner Medical Center Board. The roster remains that same as last year.

The committee recommends both of these resolutions for approval by the full board.

We had one item for discussion, the creation of ad hoc working groups. Dr. Wadsworth discussed the creation of 3 working groups: Presidential Transition, Key University

June 6, 2014 meeting, Board of Trustees

Relations, and Celebrating Successes, which, as we know, we have many. We will receive a more in depth report on their formation and the work that they will do at our next meeting.

We then recessed into executive session.

This concludes my report Mr. Chairman.

Dr. Wadsworth:

Thank you. Any questions? Hearing none, the consent agenda is now before the Trustees. I would like to call on Dr. Alutto to present it to the Board.

CONSENT AGENDA

President Alutto:

Thank you, Mr. Chairman. Today, we have a total of 23 resolutions on the consent agenda.

We will hold separate votes for item 2, Amendments to the *Bylaws and Rules and Regulations of the Medical Staff* of the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; item 5, Ratification of Appointments to The Ohio State University Wexner Medical Center Board; item number 17, Authorization to Enter into Construction Contracts; and item number 23, Lease.

Please note that item number 17, Authorization to Enter into Construction Contracts, and item number 23, Lease, have been revised. Item number 18, Approval of Fiscal Year 2015 Tuition, and Item number 19, Fiscal Year 2015 User Fees and Charges have been combined into a single resolution for your approval. Item 20, has been revised to be approval of Fiscal Year 2015 Interim Budget. Updated copies of the resolutions are at your seats and copies are available for the public.

We are seeking approval for the following:

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 2014-81

Synopsis: Approval of the following amendments to the *Rules of the University Faculty*, is proposed.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the president to the Board of Trustees the adoption of amendments to the *Rules of the University Faculty* as approved by the University Senate; and

WHEREAS the proposed changes in the *Rules of the University Faculty* were approved by the University Senate on March 21 and April 17, 2014:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached amendments to the *Rules of the University Faculty* be adopted as recommended by the University Senate.

June 6, 2014 meeting, Board of Trustees

(See Appendix XXXVIII for background information, page 811.)

RESOLUTIONS IN MEMORIAM

Resolution No. 2014-82

Synopsis: Approval of Resolutions in Memoriam, is proposed.

BE IT RESOLVED, That the Board of Trustees approves the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Harry L. Barr

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 7, 2014, of Harry L. Barr, Professor Emeritus of Dairy Science in the College of Food, Agricultural, and Environmental Sciences.

Harry L. Barr, age 92 at the time of death, was born in Bethesda, OH. He matriculated as a student at Ohio State but his studies were interrupted by World War II and service in the US Army. Upon return to the United States he worked on the family farm while continuing his education. He earned a BS degree in Dairy Science in 1954 and he continued his studies in dairy cattle genetics for the MS degree. He was appointed to the Ohio State faculty in 1955 and taught dairy science courses while he continued studies toward the PhD degree.

Professor Barr excelled in advising students and established a reputation as a compassionate teacher. He also served as a State Cooperative Extension Service Dairy specialist to assist farmers and other industry partners. Professor Barr was the first recipient of the College of Agriculture's Outstanding Advising Award and he received the Ohio State University Outstanding Undergraduate Academic Advisor Award in 1987. He retired in 1987 as Professor Emeritus.

As a member of the armed forces, Harry fought in the European theater, 102nd Infantry Division. He was awarded a Purple Heart, the Bronze Star and a combat infantry badge. Professor Barr was a member of the American Dairy Science Association and provided many years of service on their Genetic Improvement and Education Committee. He was active in American Legion, the Military Order of the Purple Heart, and Disabled American Veterans. In honor of his loyal service to the College of Food, Agricultural and Environmental Sciences Alumni Society, Dr. Barr received the 2010 Meritorious Service Award.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Harry L. Barr its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Lawrence A. Brown

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 6, 2014 of Lawrence A. Brown, Distinguished University Professor Emeritus of Geography in the College of Arts and Sciences.

Professor Brown received his undergraduate degree in 1958 from the University of Pennsylvania's Wharton School of Business, with a BS degree in Economics/Business. He first worked as an accountant in Philadelphia and then tried law school before

June 6, 2014 meeting, Board of Trustees

discovering his true passion for geography, enrolling in the graduate program at Northwestern University in Chicago in the early 1960s. His formal training began at Northwestern where he earned an MA in geography in 1963 and PhD in 1966. He taught at the University of Iowa for three years before joining the geography faculty as an associate professor at The Ohio State University in 1968. During his tenure, he served as chair of the Department of Geography for eight years (1995-2003). His teaching and scholarship interest focused on the spatial processes of innovation diffusion, migration, mobility, and urban/housing development. Professor Brown was an enthusiastic and dedicated teacher for over 36 years at Ohio State, with high standards and expectations, but was extremely devoted to his students.

Professor Brown's seminal book, *Innovation Diffusion: A New Perspective* (1981, Methuen), provided the definitive account of the ongoing adoption and spread of new products and techniques. Later, his research on mobility and migration offered new insights into why and where people move. His influential work inspired several generations of demographers and urban geographers who went on to clarify the mobility behavior of young adults just leaving the family home, the role of residential change in the upward mobility of new immigrants, and the way local housing markets affect homeownership—all compelling and socially significant issues today. More recently, up to and following the publication of another important book, *Place, Migration and Development in the Third World* (1991, Routledge), Professor Brown's research sought to show how context shapes the relations among urbanization, economic growth, and population change with attention to Latin America, Third World development overall, and US metropolitan areas.

Professor Brown served his profession at the highest level. He was president of the Association of American Geographers (AAG), a Guggenheim Fellow, president of the North American Regional Science Council, and a Distinguished University Professor at The Ohio State University. In recognition of his extraordinary vision and leadership in the field of geography, the AAG presented its Lifetime Achievement Honors Award to Professor Brown in 2008.

Larry was an active member of the University community and served on numerous department, college, and university committees, including the Presidential Advisory Committee of University Distinguished Professors, Battelle Endowment for Technology and Human Affairs Committee, University Senate (where he also served as chair of the senate's fiscal committee, 1988-1990), and Social and Behavioral Sciences Promotion and Tenure Committee..

On behalf of the University community, the Board of Trustees expresses to the family of Professor Lawrence A. Brown its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

David D. Jenkins

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 30, 2014, of David D. Jenkins, Professor Emeritus of The Ohio State University Extension Service.

Dave was born March 1, 1932, in Oak Hill, Ohio. He completed his Bachelor of Science degree in 1954, the MS degree in 1959, both in Ag Education and the PhD in 1964 in Ag and Extension Education from The Ohio State University.

His Extension career in Ohio began on July 1, 1954 as the Associate County Extension Agent in Wyandot County. Professor Jenkins became the Associate County Agent in Fairfield County, January 1, 1958 and an Area Extension Agent, 4-H in the Fremont Area

June 6, 2014 meeting, Board of Trustees

on January 1, 1965. He moved to the OSU campus September 1, 1967 and became the Assistant State Leader, Professional Improvement and Development. He held this position until his retirement on June 30, 1987.

Dr. Jenkins was recognized for his leadership in synthesizing and establishing extension annual reports, and establishing plans of work for employees. He was instrumental in establishing the move from paper to computer storage of reports and data for the entire organization. He conducted training sessions about the application and use of the computerized approach in preparing and submitting reports. He served as an advisor for numerous BS, MS and PhD candidates in the agricultural education program. He served on many committees, was a member of the Ohio Extension Professors' Association and Epsilon Sigma Phi during his career.

On behalf of the University community, the Board of Trustees expresses to the family of Professor David D. Jenkins its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Calvin M. Leimbach

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 24, 2014, of Calvin M. Leimbach, Associate Professor Emeritus of The Ohio State University Extension Service.

Cal was born January 2, 1924, in Huron, Ohio. He completed his BS degree in 1947, and the MS degree in 1968, both in Agricultural Education from The Ohio State University.

Professor Leimbach began his Extension career in Ohio began on July 10, 1951 as the Associate County Extension Agent, Agriculture in Allen County. On October 1, 1955, he became the County Agriculture Agent in Allen County and he became the county chair on July 1, 1976, in addition to his agent duties. He held this position until his retirement on January 31, 1983.

Cal was recognized for his leadership in Extension educational programming during his career. He was a master at using field plots as demonstration methods of teaching farm people the value of new varieties, use of fertilizer, and related agronomic demonstrations. He was highly respected by co-workers and by agricultural and business leaders in Allen County. He received the Distinguished Service Award from the National Association of County Agricultural Agents. He served on many committees, was a member of the Ohio Cooperative Extension Agents Association, the National Association of County Agricultural Agents, and Epsilon Sigma Phi during his career.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Calvin M. Leimbach its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Valayamghat Raghavan

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 17, 2014, of Valayamghat Raghavan, Professor Emeritus in the Department of Molecular Genetics in the College of Arts and Sciences.

As a graduate of the University of Madras, Benares Hindu University, Gauhati University, and Princeton University; Professor Raghavan received his PhD in Botany from Gauhati

June 6, 2014 meeting, Board of Trustees

University and a PhD in Biology from Princeton. After serving as Lecturer at the University of Malaya, guest lecturer at Rockefeller University, and visiting professor at Dartmouth College, Dr. Raghavan joined the faculty as an assistant professor in the Department of Botany at The Ohio State University in 1970. His promotion to full professor in the Department of Plant Cellular and Molecular Biology occurred in 1978. Dr. Raghavan retired from OSU in 2007.

Professor Raghavan's research interests included plant developmental biology; zygotic, somatic and pollen embryogenesis; and the physiology of seed germination. He published multiple books and several chapters in edited books along with many reviewed journal articles.

Dr. Raghavan trained several doctoral and master's students as well as postdoctoral researchers and visiting scientists. He taught many courses at the university and specialized in undergraduate level courses in plant biology. Dr. Raghavan also organized and chaired many symposiums throughout the scientific world.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Valayamghat Raghavan its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

RATIFICATION OF COMMITTEE APPOINTMENTS 2014-2015

Resolution No. 2014-83

BE IT RESOLVED, That the Board of Trustees hereby approves that the ratification of committee appointments for 2014-2015 are as follows:

Academic Affairs and Student Life Committee:

Alex Shumate, Chair
Linda S. Kass, Co-Chair
Cheryl L. Krueger, Vice Chair
Algenon L. Marbley
Janet B. Reid
Clark C. Kellogg
Timothy P. Smucker
Alan VanderMolen
Steven M. Loborec
Janet Box-Steffensmeier (faculty member)
Jeffrey Wadsworth (ex officio)

Finance Committee:

Michael J. Gasser, Chair
Ronald A. Ratner, Co-Chair
Brent R. Porteus, Vice Chair
W.G. "Jerry" Jurgensen
Erin P. Hoeflinger
G. Gilbert Cloyd
Corbett A. Price
Stacie E. Seger
Jo Ann Davidson
Jeffrey Wadsworth (ex officio)

Advancement Committee:

Janet B. Reid, Chair
Erin P. Hoeflinger, Vice Chair
Linda S. Kass
Clark C. Kellogg
Timothy P. Smucker
Cheryl L. Krueger
Brent R. Porteus
G. Gilbert Cloyd
Corbett A. Price
Alan VanderMolen
Stacie E. Seger
John W. Kessler
Nancy Kramer
Christopher A. Ito (Alumni Assn member)
Larry Moore (Alumni Assn member)
Keith D. Monda (Foundation Board member)
Daniel J. Wampler (Foundation Board member)
Jeffrey Wadsworth (ex officio)

June 6, 2014 meeting, Board of Trustees

Audit and Compliance Committee:

W.G. "Jerry" Jurgensen, Chair
Michael J. Gasser, Vice Chair
Ronald A. Ratner
Steven M. Loborec
Lawrence A. Hilsheimer
Amy Chronis
Craig S. Morford
Jeffrey Wadsworth (ex officio)

Governance Committee:

Timothy P. Smucker, Chair
Alex Shumate, Vice Chair
Algenon L. Marbley
Linda S. Kass
Janet B. Reid
Erin P. Hoeflinger
G. Gilbert Cloyd
Alan VanderMolen
Stacie E. Seger
Jeffrey Wadsworth (ex officio)

DEGREES AND CERTIFICATES

Resolution No. 2014-84

Synopsis: Approval of Degrees and Certificates for summer term, is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements; and

WHEREAS the College of Arts and Sciences has recommended that Amber N. Doyle be awarded a Bachelor of Arts degree, posthumously, retroactive to May 4, 2014:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the degrees and certificates to be conferred on August 10, 2014, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, that Amber N. Doyle be awarded the above named degree, posthumously, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

PERSONNEL ACTIONS

Resolution No. 2014-85

BE IT RESOLVED, That the Board of Trustees hereby approves the personnel actions as recorded in the Personnel Budget Records of the University since the April 4, 2014, meeting of the Board, including the following Appointments, Reappointments, Appointment/Reappointment of Chairpersons, Directors, Faculty Professional Leaves, Faculty Professional Leave Cancellation, Faculty Professional Leave Changes, Emeritus Titles and Promotion to Professor, Tenure and Reappointments.

Appointments

Name: KRISTINE G. DEVINE
Title: Vice President for Operations and Deputy Chief Financial Officer
Office: Business and Finance
Effective: February 18, 2014 through March 31, 2017

June 6, 2014 meeting, Board of Trustees

Name: JOSHUA DRESSLER
Title: Distinguished University Professor
College: Moritz College of Law
Effective: July 1, 2014

Name: EDMUND F. FUNAI
Title: Interim Dean
College: Medicine
Effective: May 5, 2014 through May 4, 2015
Name: CHARLES D. GILMORE
Title: Interim Chief Investment Officer
Office: Business and Finance
Effective: April 14, 2014 through June 26, 2014

Name: ROGER D. GODDARD*
Title: Professor (Novice G. Fawcett Chair in Educational Administration)
College: Education and Human Ecology
Term: August 18, 2014 through August 17, 2019

Name: BODO E. KNUDSEN
Title: Assistant Professor (The Henry A. Wise II, M.D., Endowed Professorship in Urology)
College: Medicine
Term: June 1, 2014 through May 31, 2018

Name: BILAL W. ORFALI*
Title: Associate Professor (The M.S. Sofia Chair in Arabic Studies)
College: Arts and Sciences
Term: August 16, 2014 through August 15, 2019

Name: YASUKO RIKIHISA
Title: Distinguished University Professor
Department: Veterinary Biosciences
Effective: July 1, 2014

* New to University

Reappointments

Name: THOMAS M. BEST
Title: Professor (The Warner M. and Lora Kays Pomerene Chair in Medicine)
College: Medicine
Term: July 1, 2014 through June 30, 2018

Name: CLARA D. BLOOMFIELD
Title: Distinguished University Professor (The William Greenville Pace III Endowed Chair in Cancer Research)
Center: Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute
Term: July 1, 2014 through June 30, 2018

Name: JANET M. BOX-STEFFENSMEIER
Title: Professor (The Vernal G. Riffe Professorship in Government and Politics)
College: Arts and Sciences
Term: July 1, 2014 through June 30, 2019

June 6, 2014 meeting, Board of Trustees

Name: MICHAEL A. CALIGIURI
Title: Professor (The John L. Marakas Nationwide Insurance Enterprise Foundation Chair in Cancer Research)
Center: Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute
Term: July 1, 2014 through June 30, 2018

Name: CHING-SHIH CHEN
Title: Professor (Lucius A. Wing Chair of Cancer Research and Therapy)
Center: Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute
Term: July 1, 2014 through June 30, 2018

Name: CARLO M. CROCE
Title: Distinguished University Professor (The John W. Wolfe Chair in Human Cancer Genetics)
Center: Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute
Term: July 1, 2014 through June 30, 2018

Name: ALBERT DE LA CHAPELLE
Title: Distinguished University Professor (The Leonard J. Immke Jr. and Charlotte L. Immke Chair in Cancer Research)
Center: Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute
Term: July 1, 2014 through June 30, 2018

Name: E. CHRISTOPHER ELLISON
Title: Professor (The Robert M. Zollinger Chair of Surgery)
College: Medicine
Term: July 1, 2014 to June 30, 2018

Name: JEFFREY M. FOWLER
Title: Professor (The John G. Boutselis, M.D. Chair in Gynecology)
College: Medicine
Term: July 1, 2014 through June 30, 2018

Name: TIMOTHY A. GERBER
Title: Secretary of the University Senate
Office: Academic Affairs
Term: July 1, 2014 through May 31, 2017

Name: CHRISTOPHER C. KAEDING
Title: Professor-Clinical (The Judson D. Wilson Professorship in Orthopedic Surgery)
College: Medicine
Term: July 1, 2014 through June 30, 2018

Name: JACK D. KASEY
Title: Senior Vice President
Office: Administration and Planning
Term: June 1, 2014 through May 31, 2016

Name: MICHAEL V. KNOPP
Title: Professor (The Novartis Pharmaceuticals Corporation Chair for Clinical Research)
College: Medicine
Term: July 1, 2014 through June 30, 2018

June 6, 2014 meeting, Board of Trustees

Name: WILLIAM L. MACDONALD
Title: Dean and Director
Regional Campus: The Ohio State University - Newark
Term: July 1, 2014 through June 30, 2019

Name: RANDY J. NELSON
Title: Distinguished University Professor (The Doctor John D. and E. Olive Brumbaugh Chair in Brain Research and Teaching)
College: Medicine
Term: August 1, 2013 through July 31, 2017

Name: TATIANA M. OBERYSZYN
Title: Associate Professor (The Jack C. Geer M.D. Professorship in Pathology)
College: Medicine
Term: October 1, 2014 through September 30, 2018

Name: MICHAEL PAPADAKIS
Title: Vice President and Treasurer
Office: Business and Finance
Term: July 1, 2014 through March 31, 2017

Name: JEFFREY D. PARVIN
Title: Professor (The Louis Levy Professorship for Cancer)
Center: Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute
Term: July 1, 2014 through June 30, 2018

Name: CHRISTINE A. POON
Title: Dean
College: Fisher College of Business
Term: March 31, 2014 through December 31, 2014

Name: PHILLIP G. POPOVICH
Title: Professor (Ray W. Poppleton Research Designated Chair)
College: Medicine
Term: July 1, 2014 through June 30, 2018

Name: MICHAEL K. RACKE
Title: Professor (The Helen C. Kurtz Chair in Neurology)
College: Medicine
Term: July 1, 2014 through June 30, 2018

Name: OCTAVIO RAMILO
Title: Professor (The Henry G. Cramblett Chair in Medicine)
College: Medicine
Term: November 1, 2014 through October 31, 2018

Name: GREGORY S. ROSE
Title: Dean and Director
Regional Campus: The Ohio State University - Marion
Term : July 1, 2014 through June 30, 2019

Name: LARRY S. SCHLESINGER
Title: Professor (The Samuel Saslaw Professorship in Infectious Diseases)
College: Medicine
Term: July 1, 2014 through June 30, 2018

June 6, 2014 meeting, Board of Trustees

(See Appendix XXXIX for background information, page 833.)

APPROVAL TO ESTABLISH A BACHELOR OF SCIENCE IN HEALTH AND WELLNESS INNOVATION IN HEALTHCARE IN THE COLLEGE OF NURSING

Resolution No. 2014-86

Synopsis: Approval to establish a Bachelor of Science in Health and Wellness Innovation in Healthcare, in the College of Nursing, is proposed.

WHEREAS jobs in the healthcare industry are expected to grow by 33% by 2020 driven in part by the Affordable Care Act (ACA) and these positions will focus on achieving cost savings by improving health-related behaviors through health coaching, advancing health literacy, and holistic health programs that prevent and manage chronic disease; and

WHEREAS surveys of pre-nursing students revealed an interest in a wellness-focused degree if offered by the College of Nursing; and

WHEREAS this degree will prepare knowledgeable, health-literate health coaches, innovators, and holistic health professionals to support health and wellness across the lifespan in healthy individuals and those with chronic conditions; and

WHEREAS the program has well-defined learning goals and a fully developed curriculum that will be offered in two delivery formats, in person and online, and the proposal has been reviewed and endorsed by the Office of Distance Education and eLearning; and

WHEREAS the proposal has the support of the faculty and administration of the College of Nursing, with support from other related academic units on campus; and

WHEREAS the proposal was reviewed and approved by a subcommittee and then by the full Council on Academic Affairs at its meeting on March 19, 2014:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the proposal to establish a Bachelor of Science in Health and Wellness Innovation in Healthcare, in the College of Nursing.

APPROVAL TO ESTABLISH A MASTER OF APPLIED ECONOMICS IN THE DEPARTMENT OF AGRICULTURAL, ENVIRONMENTAL AND DEVELOPMENT ECONOMICS AND DEPARTMENT OF ECONOMICS

Resolution No. 2014-87

Synopsis: Approval to establish a Master of Applied Economics in the Department of Agricultural, Environmental and Development Economics and Department of Economics, is proposed.

WHEREAS there is a growing need nationwide and internationally for graduates trained in technical and analytic skills to address an array of applied economic issues and problems; and

WHEREAS the two departments have a long collaborative history in graduate education, and now have worked together to develop a graduate-level curriculum and training in applied economics for individuals seeking careers in business, banking and finance, consulting firms, government agencies, research institutions, and non-governmental organizations; and

June 6, 2014 meeting, Board of Trustees

WHEREAS the 31 credit-hour program includes core courses in economics and in applied economics, plus a set of electives, an administrative arrangement between the two departments has been developed, and resource needs have been addressed; and

WHEREAS the proposal has the support of the faculty and administration of the two departments and their respective colleges – Food, Agricultural, and Environmental Sciences and Arts and Sciences; and

WHEREAS the proposal was reviewed and approved by the Graduate School, and then reviewed and approved by the full Council on Academic Affairs at its meeting on April 2, 2014:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the proposal to establish the Master of Applied Economics in the Department of Agricultural, Environmental and Development Economics and Department of Economics.

APPROVAL TO ESTABLISH A DOCTORATE OF OCCUPATIONAL THERAPY IN THE SCHOOL OF HEALTH AND REHABILITATION SCIENCES, COLLEGE OF MEDICINE

Resolution No. 2014-88

Synopsis: Approval to establish a Doctorate of Occupational Therapy (OTD) in the School of Health and Rehabilitation Sciences, College of Medicine, is proposed.

WHEREAS occupational therapy is a rehabilitation profession that promotes function and quality of life in persons with disabling conditions, medical conditions, post trauma, and / or developmental disabilities, and occupational therapists are employed in health care systems and educational settings; and

WHEREAS the OTD degree program will replace the Master of Occupational Therapy degree program and will be the university's only pathway to licensure as an occupational therapist; and

WHEREAS its development reflects the need for alignment with the accreditation standards of the American Occupational Therapy Association; and

WHEREAS the program has well-defined goals and a curriculum that includes a professional doctoral examination and a capstone project, and the school has the resources for program implementation; and

WHEREAS the proposal has the support of the faculty and administration of the School of Health and Rehabilitation Sciences and the College of Medicine; and

WHEREAS the proposal was reviewed and approved by the Graduate School, and then reviewed and approved by the full Council on Academic Affairs at its meeting on April 2, 2014:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the proposal to establish a Doctorate of Occupational Therapy in the School of Health and Rehabilitation Sciences, College of Medicine.

June 6, 2014 meeting, Board of Trustees

**APPROVAL TO ESTABLISH A CLINICAL FACULTY TRACK IN
THE COLLEGE OF FOOD, AGRICULTURAL, AND ENVIRONMENTAL SCIENCES**

Resolution No. 2014-89

Synopsis: Approval to establish a clinical faculty track in the College of Food, Agricultural, and Environmental Sciences, is proposed.

WHEREAS the primary goal is to expand the breadth of student instruction by establishing a group of faculty members uniquely qualified to teach methodologies, field design courses, and professional skills relevant to the applied disciplines served by the college; and

WHEREAS based on the varied nature of the academic units in the college, the term professional practice faculty will be used; and

WHEREAS it is proposed that included among their responsibilities, professional practice faculty will: develop and deliver practice-oriented courses and programs, be expected to play an important role in student development outside the classroom, and be expected to be engaged with stakeholders; and

WHEREAS the proposal aligns with the college's strategic plan and has the support of the dean and of the faculty of the college; and

WHEREAS the proposal adheres to the Guidelines for the Establishment or Amendment of Clinical Faculty Tracks, was reviewed and approved by a subcommittee, reviewed and approved by the full Council on Academic Affairs at its meeting on March 19, 2014, and was endorsed by the Faculty Council on April 3, 2014:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the proposal to establish a clinical faculty track in the College of Food, Agricultural, and Environmental Sciences.

**ENDORSEMENT OF THE STRATEGIC COMPLETION PLAN
FOR THE OHIO STATE UNIVERSITY**

Resolution No. 2014-90

Synopsis: Endorsement of the Strategic Completion Plan for The Ohio State University, is proposed.

WHEREAS the 130th Ohio General Assembly added Ohio Revised Code 3345.81 (Strategic Completion Plan), effective September 29, 2013; and

WHEREAS ORC 3345.81 requires, by no later than June 30, 2014, the Board of Trustees at each Ohio institution of higher education adopt an institution-specific strategic completion plan designed to increase the number of degrees and certificates awarded to students; and

WHEREAS ORC 3345.81 states the plan shall be consistent with the mission and strategic priorities of the institution, include measurable student completion goals, and align with the state's workforce development priorities:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby endorses the Strategic Completion Plan for The Ohio State University; and

June 6, 2014 meeting, Board of Trustees

BE IT FURTHER RESOLVED, That a copy of this plan be forwarded to the Chancellor of the Ohio Board of Regents; and

BE IT FURTHER RESOLVED, That this plan be reviewed and updated at least once every two years, and that a copy of the updated plan be provided to the Chancellor upon endorsement.

(See Appendix XL for background information, page 845.)

UNIVERSITY FOUNDATION REPORT

Resolution No. 2014-91

Synopsis: Approval of the University Foundation Report as of April 30, 2014, is proposed.

WHEREAS monies are solicited and received on behalf of the university from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Mount Family Study Abroad Scholarship Fund, the Dr. E. B. Gudenkauf College of Medicine Scholarship Endowed Fund, The Jack and Ruth Little Strader Scholarship Fund, the establishment of thirty-two (32) named endowed funds, and the revision of seventeen (17) named endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves The Ohio State University Foundation Report as of April 30, 2014.

(See Appendix XLI for background information, page 864.)

NAMING OF MEN'S BASKETBALL LOCKER ROOM

Resolution No. 2014-92

**In the Jerome Schottenstein Center,
Department of Athletics:
Michael Redd Locker Room**

Synopsis: Approval for the naming of the men's basketball locker room, located in the Jerome Schottenstein Center at 555 Borror Drive on the Columbus campus, as the Michael Redd Locker Room, is proposed.

WHEREAS this facility was built as a testament to the vision of The Ohio State University Department of Athletics to provide state of the art facilities for student-athletes, coaches, and fans; and

WHEREAS the Jerome Schottenstein Center continues to advance Ohio State's athletic reputation and help attract and retain the best prospective student-athletes; and

WHEREAS the team locker room is where the student-athletes prepare mentally and physically for the challenge that lies ahead; and

June 6, 2014 meeting, Board of Trustees

WHEREAS Achea and Michael Redd have provided a significant contribution to the Ohio State men's basketball program:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the aforementioned men's basketball locker room in the Jerome Schottenstein Center be named the Michael Redd Locker Room.

NAMING OF LOBBY

Resolution No. 2014-93

In the Biomedical Research Tower, Wexner Medical Center: Pelotonia Lobby

Synopsis: Approval for the naming of the lobby in the Biomedical Research Tower, located at 460 West 12th Avenue on The Ohio State University Wexner Medical Center campus, as the Pelotonia Lobby, is proposed.

WHEREAS the Biomedical Research Tower is the largest research facility on The Ohio State University campus, featuring laboratories dedicated to experimental therapeutics (cancer), heart and lung disease, neurobiology of disease, imaging, microbial pathogenesis, pharmacogenomics, bioinformatics, diabetes, structural biology, and tissue engineering; and

WHEREAS the Biomedical Research Tower furthers Ohio State's internationally-recognized research programs in cancer and cancer genetics, cardiovascular and lung disease and high-fielding imaging, bringing to national and international prominence Ohio State's biology, biotechnology, and biomedical informatics program; and

WHEREAS Pelotonia has provided contributions to The Ohio State University Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute to the Pelotonia Fund for Cancer Research:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the aforementioned lobby in the Biomedical Research Tower be named the Pelotonia Lobby.

NAMING OF SQUASH WALKWAY

Resolution No. 2014-94

In the Recreation and Physical Activity Center, Office of Student Life: Dr. Soliman Squash Avenue

Synopsis: Approval for the naming of the squash walkway, located in the Recreation and Physical Activity Center (RPAC) at 337 West 17th Avenue on the Columbus campus, as the Dr. Soliman Squash Avenue, is proposed.

WHEREAS the RPAC is centrally located and boasts more than half a million square feet of recreation, meeting, fitness, and aquatic space; and

June 6, 2014 meeting, Board of Trustees

WHEREAS the Squash Walkway is on the lower level of the RPAC and offers squash players the convenience of locker storage adjacent to the squash courts; and

WHEREAS Dr. Ahmed A. Soliman is a former faculty member and avid squash player with a commitment to bettering the squash experience for all students, faculty, staff, and guests; and

WHEREAS Dr. Ahmed A. Soliman has provided contributions to the Office of Student Life to Recreational Sports Facilities Fund (301041) for the development of a new recreational sports facility to provide space specifically for the sport of squash:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the aforementioned squash walkway in the Recreation and Physical Activity Center be named the Dr. Soliman Squash Avenue.

APPROVAL OF FISCAL YEAR 2015 TUITION, USER FEES AND CHARGES

Resolution No. 2014-95

Synopsis: Approval for instruction and general fees, non-residential surcharges, and user fees and charges at all campuses of The Ohio State University for fiscal year 2015 to be effective autumn semester 2014, are proposed.

WHEREAS the Board of Trustees of The Ohio State University supports the university's continued implementation of the Academic Plan and its initiatives to meet the needs of Ohio State students; and

WHEREAS resident undergraduate instructional and general fees are subject to a 2.0% instructional and general fee cap for state fiscal year 2015, as required by the proposed State of Ohio fiscal years 2014-2015 Biennial Budget Bill; and

WHEREAS the Board of Trustees of The Ohio State University is committed to partnering with the State of Ohio to ensure affordability and access while continuing Ohio State's trajectory towards excellence in its academic programs; and

WHEREAS The Ohio State University has introduced a number of cost savings, efficiency and creative financing efforts designed to reinvest new dollars for student financial aid and academic programs; and

WHEREAS The Ohio State University is committed to pursuing private philanthropic dollars to support student cost of attendance; and

WHEREAS consultations have taken place within the university to determine the appropriate instructional and general fee increases for all campuses for Ohio State graduate and professional programs, Ohio State room and board charges, the non-resident surcharge, and other user charges for self-supporting units for the 2015 academic year; and

WHEREAS the administration now presents instructional and general fees, non-resident surcharge, and user fee and charges recommendations for the Columbus Campus and for Lima, Mansfield, Marion, and Newark Campuses and for the Agricultural Technical Institute (ATI) at Wooster for the 2015 academic year as described in the accompanying text and tables:

NOW THEREFORE

June 6, 2014 meeting, Board of Trustees

BE IT RESOLVED, That the Board of Trustees hereby approves that instructional and general fees for undergraduates enrolled at the Columbus Campus will increase 0.0%, effective for Autumn Semester 2014; and

BE IT FURTHER RESOLVED, That instructional and general fees for undergraduates at the regional and ATI campuses will increase 0.0%, effective for Autumn Semester 2014; and

BE IT FURTHER RESOLVED, That the instructional fee increases for undergraduates are within the cap parameters as outlined in the state fiscal years 2014-2015 budget as signed by the Governor; and

BE IT FURTHER RESOLVED, That instructional fees for graduate programs will increase 0.0% for the 2015 academic year for the Columbus, regional and ATI campuses, effective Autumn Semester 2014; and

BE IT FURTHER RESOLVED, That the non-resident surcharge for undergraduates and most graduate students will increase by 5.0% for the 2015 academic year for the Columbus, regional and ATI campuses, effective Autumn Semester 2014; and

BE IT FURTHER RESOLVED, That the room and board fees be increased approximately 4.1% to 4.30%; and

BE IT FURTHER RESOLVED, That existing fees will increase as outlined in the attached document as presented to the Finance Committee of the Board of Trustees; and

BE IT FURTHER RESOLVED, That new fees for the Master of Global Engineering Leadership and Master in Genetics Counseling will be established as outlined in the attached document; and

BE IT FURTHER RESOLVED, That the semester instructional and general fees and the non-resident surcharge for the Rank 4 tier for pharmacy students will be eliminated for Summer 2015 and replaced with the semester instructional and general fees and non-resident surcharge as the Rank 1 to Rank 3 tier; and

BE IT FURTHER RESOLVED, That all of these increases described in the attached document shall be effective autumn semester 2014, with the exception of the elimination of the Rank 4 tier for the College of Pharmacy, which will be effective Summer 2015.

(See Appendix XLII for background information, page 913.)

APPROVAL OF FISCAL YEAR 2015 INTERIM BUDGET

Resolution No. 2014-96

Synopsis: Authorization to make expenditures in fiscal year 2015, is proposed.

WHEREAS the university has not yet finalized its operating budget for fiscal year 2015; and

WHEREAS it is necessary to continue University expenditures, including payment of faculty and staff, operation of the Wexner Medical Center and other auxiliaries and student instructional and support services prior to the time that the fiscal year 2015 budget plan is finalized and adopted:

NOW THEREFORE

June 6, 2014 meeting, Board of Trustees

BE IT RESOLVED, The university be authorized to make expenditures consistent with the level of resources approved for fiscal year 2014 pending the adoption of the fiscal year 2015 budget plan at the August 29, 2014 Board of Trustees meeting.

(See Appendix XLIII for background information, page 927.)

**AUTHORIZATION FOR DESIGNATED OFFICIALS TO BUY, SELL, ASSIGN, AND
TRANSFER SECURITIES, TO DEPOSIT OR WITHDRAW FUNDS FROM BANK
ACCOUNTS, AND TO DESIGNATE DEPOSITORIES**

Resolution No. 2014-97

Synopsis: Authorization for designated officials to buy, sell, assign, and transfer securities, to deposit or withdraw funds from bank and investment accounts held in the name of The Ohio State University, to designate depositories, and to execute related agreements, is proposed.

WHEREAS designated officials of the university buy, sell, assign, and transfer stocks, bonds, and other financial instruments owned by The Ohio State University; and

WHEREAS various financial institutions are designated as depositories of The Ohio State University; and

WHEREAS accounts at various financial institutions are opened and maintained in the name of The Ohio State University; and

WHEREAS the university treasurer serves as trustee for deferred gift vehicles:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby authorizes the university treasurer and/or the university senior vice president for business and finance or their designees to buy, sell, assign, and transfer any and all stocks, bonds, evidences of interest and/or indebtedness, rights and options to acquire or to sell the same, and all other securities corporate or otherwise, standing in the name of or belonging to The Ohio State University in any capacity; and

BE IT FURTHER RESOLVED, That the university treasurer and/or the university senior vice president for business and finance or their designees be authorized to designate various financial institutions as depositories for The Ohio State University, and to open and maintain accounts at various financial institutions in the name of The Ohio State University; to engage in and sign agreements for bank financing, underwriting, brokerage, leasing, equipment financing, foreign currency exchange, hedging vehicles including forwards, futures, swaps, options and financial advisory services; and

BE IT FURTHER RESOLVED, That the university treasurer and/or the university senior vice president for business and finance or their designees be authorized, on behalf of The Ohio State University and in its name, to sign checks, drafts, notes, bills of exchange, letters of credit, acceptances, electronic fund transfers or other orders for the payment of money from said accounts; to endorse in writing or by stamp checks, notes, bills, certificates of deposit, or other instruments owned or held by the university for deposit in said accounts or for collection or discount by said banks; to accept drafts, acceptances, and other instruments payable to said banks; to waive, demand, protest, file notice of protest, or dishonor any check, note, bill, draft, or other instrument made, drawn, or endorsed by the university; and

BE IT FURTHER RESOLVED, That the university treasurer be authorized to serve as trustee for deferred gifts to The Ohio State University to include, but not limited to,

June 6, 2014 meeting, Board of Trustees

charitable remainder trusts, charitable lead trusts, gift annuities, and pooled income funds.

(See Appendix XLIV for background information, page 928.)

AUTHORIZATION FOR THE ISSUANCE OF ADDITIONAL GENERAL RECEIPTS BONDS, COMMERCIAL PAPER NOTES, AND SUBORDINATED INDEBTEDNESS

Resolution No. 2014-98

Synopsis: Authorization for the issuance and sale of general receipts bonds, commercial paper notes, and subordinated indebtedness in an aggregate principal amount not to exceed \$500 million, for the purposes of financing, on an interim and/or permanent basis, the costs of certain University capital improvement projects, refunding the outstanding principal amount of current obligations of the University, and paying costs and expenses associated with the issuance of such debt, and authorization for amendments to the existing trust indenture and other documents as required, is proposed.

WHEREAS pursuant to Sections 3345.11 and 3345.12 of the Ohio Revised Code (the "Act"), as enacted under authority of the Constitution of Ohio, particularly Section 2i of Article VIII thereof, The Ohio State University (the "University"), a state university of the State of Ohio (the "State"), created and existing under Chapter 3335 of the Ohio Revised Code, is authorized and empowered, among other things, (a) to issue its obligations to pay the costs of certain "facilities," as defined in the Act, and to refund, fund or retire bonds and other obligations previously issued for such purpose; (b) to pledge to the payment of its obligations all or a specified part of its "available receipts," as defined in the Act (the "General Receipts") in priority to all other expenses, claims or payments; (c) to covenant that the University will make, fix, adjust and collect the fees, rates, rentals, charges and other items comprising General Receipts to produce General Receipts sufficient at all times to meet Debt Service Charges (as defined in the Amended and Restated Trust Indenture described below) on the Obligations, to establish and to maintain the required reserves and meet other requirements herein provided; and (d) to provide for a trust indenture and make further provisions for securing the payment of the Debt Service Charges; and

WHEREAS the University, by resolution adopted by its Board of Trustees (the "Board") on November 1, 1985 (the "Series 1985A Bond Resolution"), and by a Trust Indenture dated as of November 15, 1985 (the "Original Indenture") between the University and The Huntington National Bank, as trustee (the "Original Trustee"), provided for the issuance from time to time of General Receipts Bonds of the University; and

WHEREAS the University, pursuant to the terms of a resolution adopted by the Board on October 1, 1999 (the "1999 General Bond Resolution"), amended and restated the Original Indenture, as supplemented, in accordance with the terms thereof, by entering into the Amended and Restated Trust Indenture dated as of December 1, 1999 (the "Amended and Restated Trust Indenture") with the Original Trustee; and

WHEREAS the Bank of New York Mellon Trust Company, N.A. (the "Trustee") has succeeded the Original Trustee as trustee under the Amended and Restated Trust Indenture; and

WHEREAS the Amended and Restated Trust Indenture provides that Obligations (as defined therein) may be issued pursuant to the terms thereof, with each such issue to be authorized by a Series Resolution (as defined therein) adopted by the Board and secured pursuant to the terms of a Supplemental Indenture (as defined therein), with

June 6, 2014 meeting, Board of Trustees

respect to such issue (the Amended and Restated Trust Indenture and all Supplemental Indentures thereto being collectively referred to herein as the "Indenture"); and

WHEREAS the Indenture permits the University to incur Subordinated Indebtedness (as defined therein) otherwise than pursuant to the Indenture upon the satisfaction of the conditions for such incurrence established in the Indenture; and

WHEREAS the University has from time to time authorized the issuance of the Obligations listed on Schedule 1 attached hereto and made a part hereof pursuant to the Series 1985 A Bond Resolution, the Original Indenture, the 1999 General Bond Resolution, the Amended and Restated Trust Indenture, various supplements to the Original Indenture and the Amended and Restated Trust Indenture and various Series Resolutions; and

WHEREAS the Board has determined that it is in the best interests of the University to authorize the issuance of The Ohio State University General Receipts Bonds and Commercial Paper Notes (the "Senior Obligations") and Subordinated Indebtedness (the "Subordinated Indebtedness"), in one or more series, for the purposes of financing, on an interim and/or permanent basis, the costs of University Facilities, refunding, on a current or advance refunding basis, Outstanding Obligations of the University, and paying costs and expenses associated with the issuance the Senior Obligations and Subordinated Indebtedness, and desires to make provisions for (i) the issuance of the Senior Obligations and the payment of Debt Service Charges thereon and the securing thereof by this Resolution and the supplement(s) to the Amended and Restated Trust Indenture as provided by this Resolution and (ii) the issuance of Subordinated Indebtedness and securing thereof by this Resolution and a Subordinated Indebtedness Indenture (as defined below) with all terms used herein with initial capitalization where the rules of grammar would not otherwise so require and not defined herein having the meanings given them in the Indenture:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees of The Ohio State University hereby authorizes the issuance of the Senior Obligations and Subordinated Indebtedness in an aggregate amount not to exceed \$500 million (\$500,000,000) for the purposes as set forth in the recitals to this resolution; provided, however, that such limitation shall not apply to any Bonds or Notes authorized to be issued under this Resolution to retire or refund Commercial Paper Notes previously issued under this Resolution, to the extent that the principal amount of such refunding Obligations does not exceed the principal amount of the Commercial Paper Notes to be retired or refunded; and

BE IT FURTHER RESOLVED, That any debt authorized by this resolution shall not be issued after June 30, 2016; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby authorizes the President and/or Senior Vice President for Business and Finance, or either of them, upon consultation with the Chair of the Finance Committee of this Board and upon consultation with the Senior Vice President for Legal Affairs and General Counsel and any outside counsel retained for this purpose, to determine (a) the time or times that any of the Senior Obligations or Subordinated Indebtedness shall be issued as provided in this Resolution, (b) the principal amount, subject to the limitations prescribed herein, and type of debt to be issued from time to time, (c) the rate or rates of interest to be borne by such Senior Obligations or Subordinated Indebtedness, whether fixed or variable; provided, however, that in no event shall the interest rate on any series of Senior Obligations or Subordinated Indebtedness exceed eight percent (8.00%) per annum, (d) whether any interest rates shall be fixed or variable and (e) the maturity or maturities of any of the Senior Obligations or Subordinated

June 6, 2014 meeting, Board of Trustees

Indebtedness any or all of which terms, as well as any terms required by Section 2.02 of the Indenture, may be set forth in one or more Certificates of Award executed and delivered by the President and Senior Vice President for Business and Finance, or either of them, in connection with the issuance and sale of the Senior Obligations or Subordinated Indebtedness, the execution and delivery of such Certificates of Award and any of them being hereby authorized; and

BE IT FURTHER RESOLVED, That, with respect to any Senior Obligations or Subordinated Indebtedness issued on a tax exempt basis under the federal income tax laws, the President and/or Senior Vice President for Business and Finance, or either of them, is hereby authorized and directed (a) to make or effect any election, selection, designation, choice, consent, approval or waiver on behalf of the University with respect to the Senior Obligations and Subordinated Indebtedness as permitted or required to be made or given under the federal income tax laws, for the purpose of assuring, enhancing or protecting favorable tax treatment or the status of the Senior Obligations and Subordinated Indebtedness or interest thereon or assisting compliance with requirements for that purpose, reducing the burden or expense of such compliance, reducing any rebate amount or any payment of penalties, or making any payments of special amounts in lieu of making computations to determine, or paying, any excess earnings as rebate, or obviating those amounts or payments on behalf of the University; (b) to take any and all actions, make or obtain calculations, and make or give reports, covenants and certifications of and on behalf of the University, as may be appropriate to assure the status of the Senior Obligations and Subordinated Indebtedness as Tax Exempt Bonds; and (c) to give an appropriate certificate on behalf of the University for inclusion in the transcript of proceedings setting forth the facts, estimates and circumstances, and reasonable expectations of the University pertaining to Section 148 of the Internal Revenue Code of 1986, as amended (the "Code") and the Regulations, and the representations, warranties and covenants of the University regarding compliance by the University with Sections 141 through 150 of the Code and the Regulations, as applicable; and

BE IT FURTHER RESOLVED, That the President and/or Senior Vice President for Business and Finance, or either of them, is authorized to negotiate and execute, on behalf of the University and this Board, such supplement or supplements to the Amended and Restated Trust Indenture, any indenture or agreement providing for the issuance and securing of the Subordinated Indebtedness (the "Subordinated Indebtedness Indenture"), any purchase contract for the sale of the Senior Obligations or the Subordinated Indebtedness, any escrow agreement, continuing disclosure agreement, any interest rate management or hedging contract, credit support or enhancement contract, any official statement or other offering document relating to the offer and sale of the Senior Obligations and the Subordinated Indebtedness, the use and distribution of which is hereby authorized and any other agreement, receipt, certificate or document (collectively the "Transaction Documents") as the President or Senior Vice President for Business and Finance or either of them shall deem (a) necessary or appropriate to carry out this resolution and to provide for the most beneficial commercial terms reasonably available to the University and (b) not materially adverse to the University, with the execution by the President or Senior Vice President for Business and Finance of any such Transaction Documents constituting the conclusive determination of such officer that the terms of such Transaction Document are necessary and appropriate and not materially adverse to the University; and

BE IT FURTHER RESOLVED, That the Senior Vice President for Business and Finance is authorized to call for optional redemption at the earliest date on which any Obligations to be refunded by the Senior Obligations may be redeemed pursuant to the Indenture, and the execution and delivery of a Supplemental Indenture for such Senior Obligations that provides for such refunding shall constitute the irrevocable direction to the Trustee to send such notices as are required by the Indenture to effect such call for redemption. The execution of any such Supplemental Indenture shall

June 6, 2014 meeting, Board of Trustees

constitute the receipt by the Trustee of such direction and the agreement by the Trustee to give any such notice; and

BE IT FURTHER RESOLVED, That the Senior Vice President for Business and Finance shall report to the Board's Finance Committee on a regular basis all actions taken in pursuant to this resolution; and

BE IT FURTHER RESOLVED, That it is found and determined that all formal actions of this Board concerning and relating to the adoption of this resolution were adopted in an open meeting of this Board, and that all deliberations of this Board and of any of its committees that resulted in such formal action were in meetings open to the public, in compliance with all legal requirements including Section 121.22 of the Ohio Revised Code; and

BE IT FURTHER RESOLVED, That this resolution shall take effect and be in force immediately upon its adoption.

Attachment 1

Schedule 1

General Receipts Bonds	Original Amount	Amount Outstanding
Series 1997 Bonds	\$79,540,000	\$17,160,000
Series 1999 B Bonds	\$108,000,000	\$10,765,000
Series 2001 Bonds	\$76,950,000	\$53,035,000
Series 2003 C Bonds	\$121,295,000	\$51,975,000
Series 2005 A Bonds	\$279,050,000	\$110,370,000
Series 2005 B Bonds	\$129,990,000	\$71,575,000
Series 2008 A Bonds	\$217,595,000	\$137,410,000
Series 2008 B Bonds	\$127,770,000	\$91,925,000
Series 2010 A Bonds	\$241,170,000	\$174,660,000
Series 2010 C Bonds	\$654,785,000	\$654,785,000
Series 2010 D Bonds	\$88,335,000	\$84,625,000
Series 2010 E Bonds	\$150,000,000	\$150,000,000
Series 2011 A Bonds	\$500,000,000	\$500,000,000
Series 2012 A Bonds	\$91,165,000	\$90,500,000
Series 2012 B Bonds	\$23,170,000	\$22,600,000
Series 2013 A Bonds	\$337,955,000	\$337,955,000
Total:	\$3,226,770,000	\$2,559,340,000

(See Appendix XLV for background information, page 929.)

EASEMENT

Resolution No. 2014-99

**BETWEEN THE OHIO STATE UNIVERSITY
AND THE CITY OF COLUMBUS:
OLENTANGY RIVER ROAD
COLUMBUS, OHIO**

Synopsis: Authorization to grant a roadway easement to the City of Columbus, Ohio for traffic control devices and signals to support a multi-use trail, is proposed.

WHEREAS the City of Columbus is constructing a multi-use trail from Lane Avenue to Herrick Drive; and

WHEREAS the requested easement comprises approximately .1 acres of university land adjoining impacted intersections; and

WHEREAS the proposed trail will connect at Lane Avenue to the university's existing trail and supports the City's plan to extend the trail system to points further north:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the president and/or appropriate senior vice president be authorized to approve and grant this easement to the City of Columbus upon such terms and conditions as are in the best interest of the university.

(See Appendix XLVI for background information, page 930.)

Dr. Wadsworth:

May I have a motion please?

Upon motion of Judge Marbley, seconded by Ms. Krueger, the Board of Trustees adopted the foregoing 19 resolutions with 12 affirmative votes, cast by Trustees Mrs. Hoeflinger, Mr. Porteus, Mr. Gasser, Ms. Krueger, Mr. Smucker, Mr. Kellogg, Mr. Jurgensen, Mrs. Kass, Judge Marbley, Mr. Shumate, Mr. Ratner, and Dr. Wadsworth.

President Alutto:

In addition, we are seeking your approval of the following:

**AMENDMENTS TO THE BYLAWS AND RULES AND REGULATIONS OF THE
MEDICAL STAFF OF THE ARTHUR G. JAMES CANCER HOSPITAL AND
RICHARD J. SOLOVE RESEARCH INSTITUTE**

Resolution No. 2014-100

Synopsis: The amendments to the *Bylaws and Rules and Regulations of the Medical Staff* of the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute are recommended for approval.

WHEREAS the proposed amendments to the *Bylaws and the Rules and Regulations of the Medical Staff* of The Ohio State University Hospitals were approved by the James Bylaws Committee on March 31, 2014, by the Quality and Professional Affairs Committee on May 27, 2014, and by the Wexner Medical Center Board on June 4, 2014; and

June 6, 2014 meeting, Board of Trustees

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached *Bylaws and Rules and Regulations of the Medical Staff* of the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute.

(See Appendix XLVII for background information, page 932.)

**RATIFICATION OF APPOINTMENTS TO
THE OHIO STATE UNIVERSITY WEXNER MEDICAL CENTER BOARD**

Resolution No. 2014-101

Synopsis: Ratification of appointments to The Ohio State University Wexner Medical Center Board, is proposed.

WHEREAS the Ohio State University Board of Trustees approved the bylaws for the creation of the new Ohio State University Wexner Medical Center Board; and

WHEREAS the University Wexner Medical Center Board bylaws stipulate that up to five members of the University Board of Trustees shall be appointed annually to the University Wexner Medical Center by the Chair of the University Board of Trustees; and

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby ratify the following appointments to the University Wexner Medical Center Board effective May 14, 2014, for the terms specified below:

Trustee Members

Michael J. Gasser, term ending May 13, 2015
W.G. "Jerry" Jurgensen, term ending May 13, 2015
Cheryl L. Krueger, term ending May 13, 2015
Corbett A. Price, term ending May 13, 2015
Janet B. Reid, term ending May 13, 2015

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves that the appointment of each member entitles the members to any immunity, insurance, or indemnity protection to which officers and employees of the University are, or hereafter may become, entitled.

AUTHORIZATION TO ENTER INTO CONSTRUCTION CONTRACTS

Resolution No. 2014-102

**Jameson Crane Sports Medicine Institute
Vet Hospital Renovation and Expansion**

Synopsis: Authorization to enter into construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the university desires to enter into construction contracts for the following project:

June 6, 2014 meeting, Board of Trustees

	Const. Approval Requested	Total Project Cost	
Jameson Crane Sports Medicine Institute	\$32.0M	\$35.0M	Development funds General funds Internal Loan
Vet Hospital Renovation and Expansion – Phase 1	\$13.8M	\$16.8M	Development funds General funds Internal Loan

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the president and/or senior vice president for administration and planning be authorized to enter into construction contracts for the project listed above in accordance with established university and state of Ohio procedures, with all actions to be reported to the Board of Trustees at the appropriate time.

(See Appendix XLVIII for background information, page 937.)

Dr. Wadsworth:

May I have a motion please?

Upon motion of Mr. Shumate, seconded by Mr. Kellogg, the Board of Trustees adopted the foregoing three resolutions with eleven affirmative votes, cast by Trustees Mr. Porteus, Mr. Gasser, Ms. Krueger, Mr. Smucker, Mr. Kellogg, Mr. Jurgensen, Mrs. Kass, Judge Marbley, Mr. Shumate, Mr. Ratner, and Dr. Wadsworth. Mrs. Hoeflinger abstained.

President Alutto:

We are also seeking your approval of the following:

LEASE

Resolution No. 2014-103

AMBULATORY CARE CENTER LOCATED IN UPPER ARLINGTON KINGSDALE SHOPPING CENTER - ZOLLINGER ROAD UPPER ARLINGTON, OHIO 43221

Synopsis: Authorization to negotiate a series of agreements providing for the construction and occupancy of a multidisciplinary medical office facility approximately 100,000 square feet in size located in the Kingsdale Shopping Center along Zollinger Road in Upper Arlington, Ohio, is proposed.

WHEREAS The Ohio State University issued a Request for Expressions of Interest on November 19, 2012 for multi-specialty medical office facility space in the Upper Arlington area able to accommodate up to a 100,000 square feet building with accompanying parking, and the university met with certain responsive developers to discuss criteria of the various sites proposed, including access, visibility, strategic fit, cost issues and growth potential; and

June 6, 2014 meeting, Board of Trustees

WHEREAS the City of Upper Arlington owns the desired site, and Continental Real Estate Companies, or its affiliate, has previously been granted certain rights in connection with such site; and

WHEREAS The Ohio State University through its Wexner Medical Center will initially occupy approximately 80,000 square feet of finished medical office space upon completion of construction, through a long term lease or other agreement with Continental Real Estate Companies or its affiliate, and a variety of healthcare services shall be offered at the facility including primary care, heart care, women's health and other medical specialties; and

WHEREAS the Wexner Medical Center has determined that this site and the proposed facility meet the objectives and requirements of the Wexner Medical Center's Strategic Plan, and the funds necessary to meet the university's obligations under the agreements will be provided through the Wexner Medical Center:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby authorizes that the president, the senior vice president for business and finance, or the senior vice president for administration and planning be authorized to negotiate a series of agreements pending recommendation by the Wexner Medical Center Board and final approval by the University Board of Trustees providing for the construction and occupancy of a medical facility approximately 100,000 square feet in size located in the Kingsdale Shopping Center along Zollinger Road in Upper Arlington, Ohio, on such terms and conditions as deemed to be in the best interests of the university.

Upon motion of Judge Marbley, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution with ten affirmative votes, cast by Trustees Mr. Porteus, Mr. Gasser, Ms. Krueger, Mr. Smucker, Mr. Kellogg, Mr. Jurgensen, Judge Marbley, Mr. Shumate, Mr. Ratner, and Dr. Wadsworth. Mrs. Hoeflinger and Mrs. Kass abstained.

Dr. Wadsworth:

This completes the business of the board. If there is no other business to come before the board, this meeting is adjourned. The next meeting of the Board will take place on Friday, August 29, 2014. Thank you all for your attendance.

Attest:

Jeffrey Wadsworth
Chairman

Blake Thompson
Secretary

(APPENDIX XXXVIII)

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

3335-3-35 Chairs of departments, directors of schools.

(A) through (B) no change

(C) The duties of the chair of a department or the director of a school shall be as follows:

(1) through (2) no change

(3) To prepare, after consultation with the faculty and in accordance with the pattern of departmental administration, a statement setting forth the criteria and procedures according to which recommendations are made concerning appointments and/or dismissals, salary adjustments, promotions in rank, and matters affecting the reappointment and tenure of the faculty. This statement shall be made available to all present and prospective members of the department or school, and a copy shall be deposited in the office of the dean of the college and in the office of the executive vice president and provost. At the beginning of each four-year term of the chair of a department or the director of a school, the members of the department or school, the office of the dean of the college, and the office of the executive vice president and provost shall receive either a revision or reaffirmation of the original statement.

(4) through (8) no change

(9) To recommend to the dean of the college, after consultation with the faculty in accordance with paragraph (C)(3) of this rule, appointments, promotions, dismissals, and matters affecting the reappointment and tenure of members of the department or school faculty.

(10) through (14) no change

(Board approval dates: 3/10/1966, 5/6/1977, 2/1/1980, 4/1/1983, 6/11/1986, 10/2/1987, 11/2/1990, 3/12/1993, 5/3/1996, 4/4/1997, 2/6/1998, 12/4/1998, 9/1/1999, 6/7/2005, 5/14/2010)

3335-3-36 Centers and institutes.

(A) no change

(B) Establishment, reporting, and oversight.

(1) through (2) no change

(3) Curricula and faculty affiliation.

Although neither university nor college centers may establish independent course offerings and degree programs, they may participate in cooperative programs involving course offerings and degree programs within existing academic units. With the approval of the council on academic affairs, the faculty of a school or college may delegate to an academic center the authority to offer courses or degree programs established under the auspices of that school or college. Proposals for any such courses or programs must be forwarded to the

June 6, 2014 meeting, Board of Trustees

office of academic affairs with the signature approval of the appropriate school or college which must retain ultimate authority and responsibility for the courses or degree programs.

~~University~~ ~~f~~ ~~Faculty~~ and staff may affiliate with the academic center under procedures approved by its oversight committee. Academic centers shall not serve as tenure initiating units.

(4) through (7) no change

(C) no change

(Board approval dates: 9/8/1961, 6/4/1993, 8/1/1997, 12/4/1998, 6/7/2005, 6/6/2008, 2/01/2013)

3335-3-37 Alteration or abolition of units.

(A) through (B) no change

(C) Procedure for alteration or abolition of colleges.

(1) through (2) no change

(3) The council on academic affairs shall appoint an ad hoc committee to evaluate the proposal. The ad hoc committee shall have a majority comprised of ~~regular~~ tenure-track faculty. The charge to the ad hoc committee and the composition of that committee must be agreed upon by the council on academic affairs, the executive committee of faculty council, and the executive vice president and provost.

(4) through (9) no change

(Board approval dates: 6/1/2001, 6/4/2004, 5/14/2010)

3335-5-02.2 Treatment of tenured faculty members during financial exigency.

(A) Definitions and construction.

(1) through (2) no change

(3) "Tenured faculty member" means a ~~regular~~-tenured member of the tenure-track faculty.

(4) "Tenure initiating unit" (TIU) means the specific academic unit responsible for making the initial recommendation on a ~~regular~~ tenure-track faculty member's tenure status as recorded on the university tenure audit list available at the office of academic affairs. For purposes of this definition, the university tenure audit list of March 12, 1982, shall be retained, except as subsequently modified in accord with paragraph (C) of rule 3335-5-14 of the Administrative Code.

(B) through (D) no change

(Board approval dates: 10/1/1982, 4/3/1996)

3335-5-03 Appointment of faculty and staff; tenure.

- (A) The board of trustees shall appoint the president and all employees of the university not in the classified civil service, subject to the laws of the state of Ohio, and in the case of ~~regular~~-tenure- track faculty, to the rights and protection of tenure as provided for in these rules.
- (B) Tenure is a commitment by the university and may be earned by all individuals with ~~regular~~ tenure- track faculty status subject to successful completion of a probationary period. ~~Regular tenure~~ Tenure-track faculty status is defined in rule 3335-5-19 of the Administrative Code.
- (C) no change
- (D) Tenure is lost only by formal resignation, by voluntary reduction of appointment below fifty per cent of service to the university except in the case of an approved leave of absence, by retirement, by transfer to ~~regular~~ clinical, ~~regular~~ research, or auxiliaryassociated faculty status, or may be terminated by reason of proved incompetence or grave misconduct in accordance with rule 3335-5-04 of the Administrative Code, for causes set forth in rule 3335-5-02 of the Administrative Code, or under the conditions of bona fide financial exigency, as specified in rule 3335-5-02.1 of the Administrative Code.
- (E) Tenured members of the ~~regular~~-faculty who serve the university as administrators do not lose tenure by virtue of being administrators.

(Board approval dates: 8/1/1997, 6/7/2005)

3335-5-07 Definition of regular faculty duties and responsibilities.

~~Regular faculty~~ Faculty members who are on duty are accountable for meeting the formal and informal obligations associated with research, service, and/or teaching or clinical practice. Duties and responsibilities are assigned annually in accordance with the workload policyguidelines laid out in the pattern of administration of each faculty member's tenure initiation unit and, as appropriate, regional campus.

~~Regular full~~ Full-time faculty members are expected to be on duty for an average of nineteen working days a month, with working days defined as weekdays that are not designated as university holidays. Faculty members on nine-month appointments are commonly on duty for nineteen working days a month averaged over a nine-month period. The most common pattern for a nine-month on-duty period under semesters includes the autumn and spring semesters and the May session.

Breaks within a given semester, summer term, or session, as well as any days between the end of the exam period and the beginning of the next semester or session, will be considered off-duty days. Faculty on twelve-month appointments are on duty on all working days except for the days they accrue and designate as vacation days. Terms of duty for full-time auxiliaryassociated faculty on nine- or twelve-month appointments should parallel the terms for ~~regular~~-nine- and twelve-month tenure-track faculty unless otherwise specified in their annual letter of appointment; terms for shorter-term auxiliaryassociated faculty are specified in their annual letter of appointment.

(Board approval dates: 6/19/2010, 6/22/2012)

June 6, 2014 meeting, Board of Trustees

3335-5-08 Absence from duty.

Absence of any member of the ~~teaching-staff~~faculty from ordinary service in the university, for any cause other than sickness, must be with the knowledge and approval of his or her chair or director and of the dean of the college, or, in the case of faculty assigned to a regional campus, the dean and director of that campus. Absences longer than ten consecutive business days must also be approved by the executive vice president and provost. Sick leave is granted on approval of the appropriate administrative official when notification is given as soon as practicable, presumably on the first day of absence.

(Board approval dates: 4/4/1997, 12/4/1998, 6/18/2010, 2/1/2013)

3335-5-18.1 Membership.

A regional campus faculty shall be comprised of those ~~regular and full-time auxiliary~~ faculty members rendering primary service on that campus, the dean and director of the campus, and the president of the university.

(Board approval date: 2/1/1980)

3335-5-29 Membership.

The ~~regular~~ members of the graduate faculty shall consist of those members of the ~~university~~ faculty who are nominated by their graduate program and approved by the graduate school. Ex officio members of the graduate faculty are the executive vice president and provost, the ~~senior~~ vice president for research, the dean of the graduate school, the deans of the colleges, and the director of libraries.

(Board approval dates: 4/4/1997, 12/4/1998, 5/7/2004, 6/7/2005, 6/6/2008)

3335-5-41 Powers.

The university senate, subject to the authority of the board of trustees, shall have the power:

(A) Under delegation by the university faculty as defined in 3335-5-19.1 of the Administrative Code

(1) through (4) no change

(B) no change

(Board approval date: 7/7/1972)

3335-5-45.2 Secretary of the university senate.

(A) The secretary of the university senate shall be a tenured member of the ~~regular~~ faculty, appointed by the president from three nominees submitted by the steering committee. The term of office shall be for three years. Prior service as secretary need not preclude nomination to this office. During the term of office the secretary shall be reassigned for a minimum of fifty per cent of time to the office of the university senate during ~~autumn, winter, spring, and summer quarters~~autumn and spring semesters and the summer term. The secretary of the senate will be

June 6, 2014 meeting, Board of Trustees

evaluated annually by the executive vice president and provost, the chair of the senate steering committee, and the chair of faculty council.

(B) no change

(Board approval dates: 3/4/1983, 5/5/1988, 5/4/1989, 8/1/1997, 4/7/2000, 8/29/2001, 2/1/2002, 5/14/2010, 6/12/2012)

3335-5-45.3 Faculty ombudsman.

The faculty ombudsman shall be a senior member of the regular-tenure-track faculty or an emeritus faculty member who was a tenured faculty member, appointed by the president. Appointments shall be made on the basis of a recommendation made by a search committee consisting of the chairs of faculty council and the steering committee, the secretary of the senate, the provost, and the president. The term of office shall be for one year, and is renewable.

(B) through (C) no change

(Board approval date: 10/29/2009)

3335-5-47.3 Rules committee.

(A) Membership.

The rules committee shall consist of ten members.

(1) Six faculty senators appointed by the executive committee of faculty council

(2) through (3) no change

(B) through (C) no change

(Board approval dates: 5/1/1986, 7/11/1986, 2/5/1988, 2/4/1993, 11/4/1994, 5/3/1996, 2/2/2001, 6/7/2005, 5/14/2010)

3335-5-48 Standing and special committees of the senate.

(A) no change

(B) Membership.

(1) All standing and special committees of the senate shall include at least one regular faculty member of the senate.

(2) through (4) no change

(C) no change

(Board approval dates: 5/1/1986, 2/5/1988, 4/5/1991, 2/4/1993, 11/4/1994, 5/6/2005, 8/6/2007, 10/29/2009)

June 6, 2014 meeting, Board of Trustees

3335-5-48.1 Council on academic affairs.

(A) Membership.

The council on academic affairs shall consist of sixteen members.

- (1) Ten **regular** tenure-track faculty.
 - (a) Six **regular** tenure-track faculty, at least two of whom are members of the senate, selected by the faculty council. The term of service is three years.
 - (b) Four **regular** tenure-track faculty appointed by the president. The term of service is three years.

(2) through (3) no change

(B) through (C) no change

(Board approval dates: 5/1/1986, 2/5/1988, 11/2/1990, 2/4/1993, 11/4/1994, 4/7/1995, 5/5/1995, 12/1/1995, 5/3/1996, 4/4/1997, 12/4/1998, 5/7/1999, 6/4/2004, 6/7/2005, 2/1/2013)

3335-5-48.4 Council on student affairs.

(A) Membership.

The council on student affairs shall consist of twenty-two members.

- (1) Six **regular** tenure-track faculty, at least two of whom are members of the senate. The term of service begins in summer term.

(2) through (5) no change

(B) through (C) no change

(Board approval dates: 5/1/1986, 2/5/1988, 11/2/1990, 7/12/1991, 2/4/1993, 7/9/1993, 11/4/1994, 6/2/1995, 5/3/1996, 4/3/1998, 6/4/1999, 6/29/2001, 12/6/2004, 6/4/2004, 3/4/2005, 6/7/2005, 5/14/2010)

3335-5-48.5 Athletic council.

(A) The athletic council shall consist of fifteen members.

- (1) Eight **regular** tenure-track faculty.
 - (a) Four **regular** tenure-track faculty selected by the faculty council. The term of service is four years with service commencing the first of July following appointment or election.
 - (b) Four **regular** tenure-track faculty members appointed by the president. The term of service is four years with service commencing the first of July following appointment.

(2) through (4) no change

June 6, 2014 meeting, Board of Trustees

(B) Duties and responsibilities.

(1) no change

(2) Participate with the president in the process of selecting a ~~university~~ faculty athletics representative. The faculty athletics representative shall provide advice and oversight for the intercollegiate athletics program at the Ohio state university and represent the university and its faculty to the NCAA. The faculty athletics representative also shall participate in the assurance of academic integrity of the athletics program; monitor the student-athlete experience; participate in the assurance of the institutional compliance with NCAA and conference regulations; and serve as the senior faculty advisor to the president and the director of athletics concerning the administration of the collegiate athletics program.

(a) When selecting a new faculty athletics representative, the athletic council shall prepare a list of no fewer than two ~~regular~~-tenured faculty members from which the president shall select a faculty athletics representative.

(b) through (g) no change

(C) no change

(Board approval dates: 5/1/1986, 7/11/1986, 2/5/1988, 7/12/1991, 2/4/1993, 7/8/1994, 11/4/1994, 7/7/1995, 5/3/1996, 4/4/1997, 4/3/1998, 6/1/2001, 7/11/2003, 6/7/2005, 6/18/2010)

3335-5-48.6 Council on enrollment and student progress.

(A) Membership.

The council on enrollment and student progress shall consist of seventeen members.

(1) Nine ~~regular~~-tenure-track faculty.

(a) Three ~~regular~~-tenure-track faculty appointed by the president. Appointed members are eligible for reappointment.

(b) Six ~~regular~~-tenure-track faculty selected by the faculty council.

(2) through (3) no change

(B) through (C) no change

(Board approval dates: 5/1/1986, 7/11/1986, 6/5/1987, 2/5/1988, 7/8/1988, 11/2/1990, 7/12/1991, 2/4/1993, 3/12/1993, 11/4/1994, 5/3/1996, 4/4/1997, 12/4/1998, 6/7/2005, 5/14/2010, 2/10/2012)

3335-5-48.7 Committee on academic misconduct.

(A) Membership.

The committee on academic misconduct shall consist of thirty-four members.

June 6, 2014 meeting, Board of Trustees

- (1) Eighteen ~~regular~~-tenure-track faculty. Faculty members are eligible for reappointment, but may not serve more than two consecutive terms.

(2) through (4) no change

(B) through (C) no change

(Board approval dates: 5/1/1986, 2/5/1988, 11/2/1990, 7/12/1991, 2/4/1993, 11/4/1994, 5/3/1996, 4/4/1997, 4/3/1998, 6/1/2001, 6/7/2005, 5/14/2010)

3335-5-48.8 Committee on honorary degrees.

(A) Membership.

The committee on honorary degrees shall consist of seven ~~regular~~-tenure-track faculty members. There shall be no more than two faculty members from the same college. The term of service is five years.

(B) through (C) no change

(Board approval dates: 5/1/1986, 4/3/1987, 2/5/1988, 4/7/1989, 11/2/1990, 2/4/1993, 11/4/1994, 4/4/1997, 12/4/1998, 7/11/2003, 6/7/2005)

3335-5-48.9 Committee on academic freedom and responsibility.

(A) Membership.

The committee on academic freedom and responsibility shall consist of ~~seven~~eight members during autumn and spring semesters and ~~nineteen~~ members from May to the beginning of autumn semester.

- (1) Six ~~regular~~-tenure-track faculty (~~eight during the summer period~~) and one non-tenure-track faculty, at least ~~three~~four of whom are members of the senate or members-elect at the time of their selection by the faculty council. The term of service begins in the summer term following election and extends through the summer term following the third year of service.

- (2) One graduate teaching, research, or administrative ~~associates~~associate.

(B) Duties and responsibilities.

- (1) Study all conditions which may affect the academic freedom or responsibility of the faculty of the university, including, but not limited to, (a) the review of proposed changes in the "Faculty Handbook," Chapter 3335-6 of the Administrative Code (rules of the university faculty concerning faculty appointments, reappointments, promotion and tenure) : Rules of the University Faculty Concerning Faculty Appointments, Reappointments, Promotion and Tenure, and (b) such changes in the "Operating Manual"Office of Academic Affairs Policies and Procedures Volume 3 Promotion and Tenure as may impinge upon academic freedom, responsibility, or tenure. If the committee finds that any such condition or proposed change adversely affects academic freedom, responsibility, or tenure, it shall report that finding promptly to the senate for its review.

June 6, 2014 meeting, Board of Trustees

(2) through (3) no change

(C) no change

(Board approval dates: 5/1/1986, 2/5/1988, 2/4/1993, 11/4/1994, 5/3/1996, 7/11/1997, 6/4/2004, 6/7/2005, 6/22/2012)

3335-5-48.10 Faculty hearing committee.

(A) Membership.

The faculty hearing committee shall consist of twenty-four tenured members of the ~~regular~~ faculty selected by the faculty council. Each elected person shall serve a four-year term as a regular member followed by a one-year term as an alternate member.

(B) Duties and responsibilities.

(1) through (3) no change

(4) Conduct hearings on an appeal of a tenured, non-probationary clinical, or research faculty member because of termination of appointment during financial exigency following procedures of paragraph (B) of rule 3335-5-02.3 of the Administrative Code.

(C) no change

(Board approval dates: 5/1/1986, 2/5/1988, 2/3/1989, 2/4/1993, 11/4/1994, 2/29/1996, 5/3/1996, 2/7/1997, 6/7/2005, 9/9/2011, 11/09/2012)

3335-5-48.11 Fiscal committee.

(A) Membership.

The fiscal committee shall consist of twenty-two members.

(1) Nine ~~regular~~ tenure-track faculty members.

(a) Eight ~~regular~~ tenure-track faculty, at least one of whom is a department chair, and at least two of whom are members of the senate, selected by the faculty council.

(b) One ~~regular~~ tenure-track faculty appointed by the president.

(2) through (4) no change

(B) through (C) no change

(Board approval dates: 5/1/1986, 2/5/1988, 2/4/1993, 11/4/1994, 5/3/1996, 7/12/2002, 6/7/2005, 6/2/2006, 6/22/2012)

3335-5-48.12 Faculty compensation and benefits committee.

(A) Membership.

The faculty compensation and benefits committee shall consist of fifteen members.

June 6, 2014 meeting, Board of Trustees

- (1) Twelve ~~regular~~ tenure-track faculty, at least two of whom are members of the senate.
- (2) no change
- (3) An emeritus member from the ~~regular~~ tenure-track faculty appointed annually by the president in consultation with the Ohio state university retirees association.
- (4) no change

(B) through (C) no change

(Board approval dates: 5/1/1986, 2/5/1988, 11/2/1990, 7/12/1991, 2/4/1993, 11/4/1994, 4/4/1997, 12/4/1998, 6/7/2005, 2/1/2013)

~~3335-5-48.13 Government affairs committee.~~

~~(A) Membership.~~

~~The government affairs committee shall consist of:~~

- ~~(1) Six regular faculty members.~~
- ~~(2) Four students:~~
 - ~~(a) One graduate student.~~
 - ~~(b) One professional student.~~
 - ~~(c) Two undergraduate students.~~
- ~~(3) One staff member, appointed by the president. The term of service is one year.~~
- ~~(4) Three administrators, non-voting:~~
 - ~~(a) The senior vice president for government affairs, or designee.~~
 - ~~(b) The associate vice president for government affairs.~~
 - ~~(c) The provost, or designee.~~

~~(B) Duties and responsibilities.~~

- ~~(1) The committee shall study and evaluate local, state, federal, and the Ohio board of regents' issues (both regulatory and budgetary) that relate to the missions of the university. It shall provide insight and advice to the office of government affairs and to the university senate on these issues.~~
- ~~(2) The committee shall facilitate communication among university faculty and governance offices regarding local, state, federal, and the Ohio board of regents' issues that affect the university's mission.~~
- ~~(3) The members of the government affairs committee are not official representatives of the university. As such, members shall not engage in lobbying local, state, or federal governmental officials on the behalf of the university. However, this stipulation does not restrict individuals' rights to voice~~

June 6, 2014 meeting, Board of Trustees

~~their personal or professional opinions as long as it is clear they are not acting as an agent of the university.~~

~~(4) The committee shall provide an annual report of activities to the university senate.~~

~~(C) Organization:~~

~~(1) The committee shall annually elect a chair and chair-elect from its regular faculty membership.~~

~~(a) The chair of the government affairs committee shall also serve as one of the representatives of the Ohio state university faculty council to the Ohio faculty council.~~

~~(b) The chair-elect will serve as the vice chair.~~

~~(2) As a standing committee of the senate, this committee is also governed by the provision of rules 3335-5-46 and 3335-5-48 of the Administrative Code. (B/T 5/1/1986, 2/5/1988, 2/4/1993, 11/4/1994, 3/5/1999, 6/4/2004, 6/7/2005, 12/2/2005, 7/7/2006, 6/5/2009)~~

3335-5-48.14 University research committee.

(A) Membership.

The university research committee shall consist of 16 voting and 3 non-voting members.

(1) Twelve ~~regular~~ faculty members drawn from no less than eight colleges. Faculty with joint appointments across colleges may be chosen to represent either college. The term of service is three years.

(a) Eight ~~regular~~ faculty members appointed by the executive committee of faculty council, at least three of whom are members of the senate and at least one of whom is a distinguished university professor or Ohio eminent scholar.

(b) Four ~~regular~~ faculty members appointed by the president.

(2) One research scientist, or comparable staff member engaged in research, appointed by the ~~senior~~ vice president for research. The term of service is three years.

(3) no change

(4) Ex officio members, non-voting (or their designees).

(a) The ~~senior~~ vice-president for research.

(b) no change

(5) no change

(B) Duties and responsibilities.

(1) no change

(2) Advise the ~~senior~~ vice president for research.

June 6, 2014 meeting, Board of Trustees

(3) through (6) no change

(C) no change

(Board approval dates: 6/7/1991, 11/4/1994, 5/3/1996, 5/3/2002, 5/7/2004, 6/7/2005, 7/13/2007, 5/14/2010)

3335-5-48.15 Council on the physical environment.

(A) Membership.

The council on the physical environment shall consist of sixteen members.

(1) Seven ~~regular~~ tenure-track faculty members.

- (a) Five ~~regular~~ tenure-track faculty members selected by the faculty council.
- (b) Two ~~regular~~ tenure-track faculty members appointed by the president.

(2) through (4) no change

(B) through (C) no change

(Board approval dates: 5/1/1986, 2/4/1994, 11/4/1994, 2/3/1995, 6/2/1995, 5/3/1996, 6/4/1999, 6/7/2005)

3335-5-48.16 Diversity committee.

(A) Membership.

The diversity committee shall consist of sixteen members.

(1) Eight ~~regular~~ tenure-track faculty.

- (a) Six ~~regular~~ tenure-track faculty selected by the faculty council.
- (b) Two ~~regular~~ tenure-track faculty appointed by the president.

(2) through (4) no change

(B) through (C) no change

(Board approval date: 7/12/1996, 4/3/1998, 12/4/1998, 6/1/2001, 7/6/2005, 5/14/2010)

3335-5-48.17 Committee for evaluation of central administrators.

(A) through (B) no change

(C) Organization of review panels.

(1) through (4) no change

June 6, 2014 meeting, Board of Trustees

- (5) One to three additional ~~regular~~ faculty members, if needed, nominated by the committee chair and appointed by the president or provost after consultation with the committee.

(Board approval dates: 2/7/2003, 6/7/2005, 5/14/2010, 9/9/2011)

~~3335-5-49.2 Standing committee on agricultural affairs.~~

~~(A) The standing committee on agricultural affairs shall be appointed by the board of trustees.~~

~~(B) The committee shall include:~~

~~(1) The director of the Ohio department of agriculture who shall be vice chair, ex officio with voting rights;~~

~~(2) Such other members as the chair of the board of trustees may designate. (B/T 5/1/1986, 5/3/1996)~~

~~3335-5-49.3 Faculty committee on patents and copyrights.~~

~~(A) A faculty committee on patents and copyrights has been designated in the policy on patents and copyrights approved by the board of trustees.~~

~~(B) The membership and duties of the faculty committee on patents and copyrights are described in paragraph (C) of rule 3335-13-06 of the Administrative Code. (B/T 5/1/1986)~~

3335-6-02 Criteria for appointment, reappointment, and promotion and tenure of tenure-track faculty.

(A) The Ohio state university will be recognized worldwide for the quality and impact of its research, teaching, and service. For purposes of faculty performance reviews under these rules:

(1) through (2) no change

(3) "Service" is broadly defined to include providing administrative service to the university, professional service to the faculty member's discipline, and disciplinary expertise to public or private entities beyond the university.

Each tenure initiating unit is responsible for establishing criteria for appointment, reappointment, and promotion and tenure that are consistent with this mission and for ensuring that every faculty appointment, reappointment, and promotion and tenure recommendation is consistent with this mission.

Appointment decisions for ~~regular~~ **tenure-track** faculty positions, as defined in rule 3335-5-19 of the Administrative Code, must be based on criteria that reflect strong potential to attain tenure and advance through the faculty ranks. A minimum requirement for appointment at or promotion to the rank of assistant professor or a higher rank is an earned doctorate or other terminal degree in the relevant field of study or possession of equivalent experience. Appointments at the rank of instructor should normally only be made when the offered appointment

June 6, 2014 meeting, Board of Trustees

is that of assistant professor but the appointee has not completed the required terminal degree at the onset of the appointment.

- (B) No faculty member attains tenure automatically. Tenure may be acquired either in the original appointment to the ~~regular~~ tenure-track faculty rank of associate professor or professor or upon promotion from within the university to the rank of associate professor, or following a successful probationary period at the rank of associate professor or professor (as specified in rule 3335-6-03 of the Administrative Code). Tenure will not be awarded below the rank of associate professor.

(C) through (F) no change

(Board approval dates: 10/5/1984, 7/7/1989, 5/3/1996, 4/4/1997, 12/4/1998, 7/12/2002, 7/9/2004, 6/7/2005, 4/6/2012)

3335-6-03 Probationary service, and duration of appointments for tenure-track faculty.

- (A) Probationary periods are established for ~~regular~~ tenure-track faculty members. During a probationary period a faculty member does not have tenure and is considered for reappointment annually.

(B) through (H) no change

(Board approval dates: 10/5/1984, 7/10/1987, 11/2/1990, 4/8/1994, 7/7/1995, 5/3/1996, 4/4/1997, 2/6/1998, 6/5/1998, 12/4/1998, 7/12/2002, 6/4/2004, 6/7/2005, 3/2/2007, 6/18/2010, 2/11/2011, 4/4/2014)

3335-6-06 Tenure initiating unit.

(A) through (B) no change

- (C) A ~~tenure-track~~ faculty member may change from one tenure initiating unit to another voluntarily; or as a result of the restructuring of academic units, including consolidation, reorganization, or abolishment; or as a result of the abolishment of a tenure initiating unit during conditions of financial exigency. The following provisions govern such changes:

(1) through (3) no change

(D) no change

(Board approval dates: 10/5/1984, 11/2/1990, 2/1/1991, 2/4/1994, 5/3/1996, 4/4/1997, 3/6/1998, 12/4/1998, 7/12/2002, 6/4/2004, 6/7/2005)

3335-6-08 Standards of notice.

- (A) In cases of nonrenewal of an appointment to a ~~regular~~ tenure-track faculty rank, the university will, insofar as possible, observe the following standards of notice:

(1) through (3) no change

(B) through (C) no change

June 6, 2014 meeting, Board of Trustees

- (D) Decisions regarding renewal of members of the ~~auxiliary-associated~~ faculty (adjunct, clinical practice, visiting titles, or lecturers) are made annually in accordance with criteria and procedures of the appointing instructional unit and in accordance with university policies relative to ~~auxiliary-associated~~ faculty positions.

(Board approval dates: 7/9/2004, 6/7/2005)

3335-7-03 Appointment cap.

Unless an exception is approved by the university senate and the board of trustees, ~~regular~~-clinical faculty may comprise no more than forty percent of the total ~~regular~~ tenure-track, clinical, and research faculty (as defined in rule 3335-5-19 of the Administrative Code) in each of the colleges of the health sciences and no more than twenty percent of the ~~regular-tenure-track, clinical, and research~~ faculty in all other colleges. In all tenure-initiating units not in health sciences, the number of clinical track faculty members must be fewer than the number of ~~regular~~-tenure-track faculty members in each unit.

(Board approval dates: 7/12/2002, 6/4/2004, 6/7/2005, 6/22/2012, 6/7/2013)

3335-7-35 Term of appointment.

(A) through (D) no change

- (E) The standards of notice set forth in rule 3335-6-08 of the Administrative Code apply to ~~regular~~-research faculty appointments.

(Board approval dates: 6/4/2004, 6/7/2005, 6/7/2013)

3335-7-37 Governance rights.

Governance rights within a tenure-initiating unit (TIU) at the local level will be determined by the TIU and will require a vote of its eligiblevoting faculty. ~~Research faculty will be eligible to serve on university committees and task forces but not on university governance committees.~~

Research faculty will also be eligible to advise and supervise graduate and postdoctoral students and to be a principal investigator on extramural research grant applications. Approval to advise and supervise graduate students must be obtained from the graduate school as set forth in rule 3335-5-29 and detailed in the graduate school handbook.

Research faculty will not be eligible to vote on the promotion and tenure of tenure-track faculty or clinical faculty.

(Board approval dates: 6/4/2004, 6/7/2013)

3335-8-21 Marks.

The official marks of the university are as follows: "A," "A-," "B+," "B," "B-," "C+," "C," "C-," "D+," "D," "E," "EM," "EN," "I," "K," "P," "PA," "NP," "R," "S," "U," "W." These marks shall have the following meaning:

(A) through (F) no change

(G) "I" - incomplete

(1) through (2) no change

(3) The student must complete the work so that the instructor of the course may report the final mark at the earliest possible time, but not later than noon of the sixth Saturday of the ~~quarter~~, semester, or session, following that in which the "I" was received. For legitimate reason the instructor may establish a deadline for the completion of the work which is within the maximum time permitted. Upon petition of the student within this period, the instructor or, if the instructor is unavailable, the chair of the department involved, may for good reason allow a student additional time in which to complete the work. An extension beyond the date grades are due for the ~~quarter~~, semester, or session following that in which the "I" was received requires concurrence of the instructional unit's dean, director, or college secretary. Any decision extending the period shall set forth the time in which the student shall complete the work and a copy of the decision shall be forwarded to the office of the university registrar.

(4) through (5) no change

(H) through (I) no change

(J) "P" - progress

This mark is used to indicate that the student has shown satisfactory progress in a series or sequence of courses where the mark is not recorded until the final ~~quarter~~, semester, or session of the series or sequence is completed. Until such time as a final mark is recorded, the mark of "P" shall be given and the credit shall be counted as hours only, and shall not be considered in determining a student's point-hour ratio under rule 3335-8-26 of the Administrative Code. When a final mark is submitted by the instructor, all previous "P" marks shall assume and be recorded with the value of this final mark.

(K) "PA" - pass, "NP" - non-pass

(1) no change

(2) These marks may be used at the option of undergraduate or continuing education students only, subject to the following conditions:

(a) through (d) no change

(e) Before five p.m. of the third Friday of a ~~quartersemester~~ or the second Friday of a term, a student must have declared intention to take a course on this basis by filing the appropriate form with the dean or director of the student's enrollment unit. A student may not change to or from this option after five p.m. of the third Friday of a ~~quartersemester~~ or the second Friday of a term.

(L) "R" - registered to audit

(1) no change

(2) Before five p.m. of the third Friday of a ~~quarter~~, semester, or session, or the second Friday of a term, a student must have declared intention to take a course for audit or to change from a credit to an audit basis by

June 6, 2014 meeting, Board of Trustees

filing the appropriate form with the dean or director of the student's enrollment unit. A student may not change to or from the audit option after five p.m. of the third Friday of a ~~quarter~~, semester, or session, or the second Friday of a term.

(M) through (N) no change

(Board approval dates: 5/4/2001, 6/7/2002, 7/9/2004)

3335-9-11 ~~Regular tenure-track~~ Tenure-track faculty, ~~regular~~-clinical faculty, ~~regular~~ research faculty, and senior administrative and professional employees pursuing additional degrees.

Faculty members: No ~~regular~~-tenure-track faculty member, ~~regular~~-clinical faculty member, or ~~regular~~ research faculty member will be permitted to pursue a degree offered by the ~~college~~ TIU in which the faculty member holds an appointment, as defined in 3335-6-06 of the Administrative Code. In those instances where faculty members wish to pursue degrees in other colleges, units, or programs of this university, they must demonstrate that the acquisition of these degrees enhances their own competence as teachers and scholars. In making decisions to pursue additional degrees, university these faculty must consider first and foremost the requirements of their total university commitment and responsibilities. Requests to pursue additional degrees must be approved by the chair of the department in which the faculty member holds appointment, dean, faculty member's TIU head and dean and by the dean of the college in which the faculty member holds appointment, dean of the school or college in which the degree would be granted (the dean of the graduate school in consultation with the executive committee of the council on research and graduate studies or dean of a professional college), and the executive vice president and provost. college or director of the program in which the degree would be granted.

Senior administrative and professional appointees: In those instances where senior administrative and professional appointees wish to pursue degrees at this university, they must demonstrate that the acquisition of these degrees enhances their competence as university employees. In making decisions to pursue additional degrees, senior administrative and professional appointees must consider first and foremost the requirements of their total university commitment and responsibility. Requests to pursue additional degrees must be approved by the immediate supervisor; the TIU head, dean or the appropriate vice president, in whose area the senior administrative and professional appointee holds position, and dean of the college or director of the program dean of the school or college in which the degree would be granted, (the dean of the graduate school in consultation with the executive committee of the research and graduate council or dean of a professional college), and the executive vice president and provost.

(Board approval dates: 6/14/1948, 11/1/1985, 11/2/1990, 5/3/1996, 4/4/1997, 12/4/1998, 6/7/2005)

3335-9-17 Timely registration.

All students are required to submit course requests each ~~quarter~~, semester, or session, following procedures promulgated by the office of the university registrar. Failure to comply with this rule will result in a penalty assessment.

(Board approval date: 6/7/2005)

June 6, 2014 meeting, Board of Trustees

3335-9-30 Requirements for an undergraduate baccalaureate degree.

To obtain an undergraduate baccalaureate degree from this university, an undergraduate student must:

(A) no change

(B) Have been enrolled in the college or the school recommending that degree during the last semester, summer term, or session necessary to complete degree requirements. The executive committee of the college, ~~the federation of the colleges of the arts and sciences~~, or the school recommending the degree may, on petition by the student, waive this requirement.

(C) through (G) no change

(Board approval dates: 4/4/1997, 12/4/1998, 6/4/2004, 6/7/2005, 6/22/2012, 2/1/2013, 6/7/2013)

3335-11-03 Organized activities.

(A) no change

(B) These regulations shall include a requirement that each registered organization shall have an adviser, selected by the student organization from members of the ~~university~~ faculty or administrative and professional staff. In accepting responsibility the adviser agrees to maintain contact with the organization so as to be familiar with its program and personnel. In addition, the adviser shall be responsible for advising the organization as to its program and personnel, having in mind not only the objectives of the particular group but also the purposes of the university, one of which is to foster a spirit of free inquiry in a setting which provides for open-minded, objective, and critical evaluation of the ideas expressed.

(Board approval date: 5/14/2010)

3335-11-09 The Ohio union council.

(A) The Ohio union council shall consist of eighteen voting members, with service beginning summer term, chosen as follows:

(1) no change

(2) Two ~~regular~~ faculty.

Two ~~regular~~ faculty members, as defined in Faculty Rule 3335-5-19, selected by the chair of the faculty council in consultation with the chair of the council on student affairs. Term of service shall be alternating two year terms.

(3) through (8) no change

(B) through (C) no change

(Board approval dates: 9/7/1959, 2/9/1967, 11/9/1967, 12/3/1971, 7/11/1975, 7/20/1979, 2/7/1986, 11/2/1990, 7/12/1991, 4/2/1996, 4/3/1998, 6/29/2001, 3/3/2006, 6/5/2009, 6/22/2012)

June 6, 2014 meeting, Board of Trustees

3335-11-10 University recreational sports committee.

(A) The university recreational sports committee shall consist of nineteen voting members, with service beginning summer term, chosen as follows:

(1) no change

(2) Two ~~regular~~-faculty.

(a) Two ~~regular~~-faculty members, as defined in Faculty Rule 335-5-19, selected by the chair of the faculty council in consultation with the chair of the council on student affairs. Term of service shall be alternating two year terms.

(3) through (8) no change

(B) through (D) no change

(Board approval dates: 7/11/2003, 12/5/2003, 7/7/2006, 5/14/2010, 6/22/2012)

3335-13-01 Drives and canvassing.

(A) no change

(B) The sale of merchandise of any kind whatsoever, or publications or services upon university property, other than by the regularly authorized stores, restaurants, departments or divisions of the university, is likewise prohibited except upon written permission of the office of the university registrar which may seek recommendation regarding requests for permission from appropriate university offices. The responsibility and authority of the office of the university registrar under this rule may be delegated by it to a member of the ~~university~~-faculty or staff.

(C) no change

(Prior effective date: 3/13/1978; Board approval dates: 2/1/1980, 2/3/1984)

3335-13-03 University facilities.

(A) University facilities may be scheduled and used only if the meeting is sponsored by at least one of the following: the university; an administrative unit of the university; the president or a member of his or her staff; a member of the ~~university~~-faculty; a club or committee of ~~university~~-faculty members, university staff members, or their spouses; or a recognized student organization (see rule 3335-11-03 of the Administrative Code).

(B) through (C) no change

(D) The responsibility and authority of the office of the university registrar under this rule may be delegated by it to a member of the ~~university~~-faculty or of the staff of this university.

(Board approval dates: 10/12/1962, 9/14/1965, 12/3/1971, 2/3/1984, 5/3/1996)

June 6, 2014 meeting, Board of Trustees

3335-13-06 Rights to and interests in patentable discoveries and inventions, copyrights, and related materials.

(A) through (B) no change

(C) The board of trustees shall establish a policy on patents and copyrights to be administered under the direction of the president of the university through the office of the senior vice president for research. The provisions of the policy shall be subject to review by the faculty committee on patents and copyrights and recommended to the board of trustees by the university senate.

(1) The faculty committee on patents and copyrights shall be composed primarily of members of the ~~university~~ faculty and shall elect its own chair. Five members shall be elected by the faculty council in a manner to be determined by the council. One graduate student shall be appointed by the council of graduate students in a manner to be determined by that council. Five members shall be appointed by the president in consultation with the senior vice president for research, the executive vice president and provost, and other appropriate officials of the university. Service on the committee shall be for terms not to exceed three years. An individual may become eligible for committee service again after an absence from the committee of at least one year.

(2) no change

(D) no change

(Board approval dates: 4/12/1963, 5/8/1969, 10/4/1985, 4/4/1986, 11/2/1990, 4/4/1997, 12/4/1998, 5/7/2004)

3335-17-04 Apportionment of faculty members.

(A) Seventy faculty members shall be apportioned as follows: at least one to represent each of the following faculty constituencies:

~~College of arts and sciences: division of arts and humanities~~

~~College of arts and sciences: division of natural and mathematical sciences~~

~~College of arts and sciences: division of social and behavioral sciences~~

College of food, agricultural, and environmental sciences

~~College of the arts~~

~~College of biological sciences~~

College of business, the Max M. Fisher

College of dentistry

College of education and human ecology

College of engineering

~~College of humanities~~

The Michael E. Moritz college of law

~~College of mathematical and physical sciences~~

College of medicine

College of nursing

College of optometry

College of pharmacy

~~The John Glenn school of public affairs~~

~~College of social and behavioral sciences~~

College of social work

College of veterinary medicine

OSU Lima campus

OSU Mansfield campus

June 6, 2014 meeting, Board of Trustees

OSU Marion campus
OSU Newark campus
University libraries
Departments of military science, naval science, and air force aerospace studies

- (B) The other faculty members shall be apportioned among the faculty constituencies, such that no more than ten per cent of the total faculty membership of the senate shall be assigned to any one unit listed in paragraph (A) of this rule. The schedule for apportionment shall be reviewed annually and derived from the distribution of ~~regular~~ tenure-track faculty and shall be proposed by the executive committee of the faculty council and approved by the faculty council.
- (C) For the purpose of voting in a senate election, the eligible faculty shall be ~~regular~~ tenure-track faculty such ~~regular~~ clinical track faculty as are authorized for senate service pursuant to rule 3335-7-11. They shall vote only in the election of members from the college or unit in which they hold their primary appoint.

(Board approval dates: 6/4/2004, 12/2/2005, 7/7/2006, 6/6/2008)

3335-17-08 Qualifications for membership.

- (A) To be eligible for service as members of the university senate:
- (1) Faculty members shall be on the roster of the ~~regular~~ tenure-track faculty, or on the roster of a college or unit's ~~regular~~ clinical track faculty who are authorized for senate service pursuant to rule 3335-7-11 of the Administrative Code, and available for senate service autumn and spring semesters during their elected terms
- (2) through (3) no change

(B) through (C) no change

(Board approval dates: 6/4/2004, 6/6/2008)

3335-19-02 Meetings.

- (A) no change
- (B) Special meetings of the senate shall be scheduled upon:
- (1) through (3) no change
- (4) Petition signed by at least twenty-five ~~regular~~ voting members of the senate and presented to the secretary of the university senate.

(C) through (F) no change

(Board approval dates: 2/19/1988, 7/30/2001, 7/30/2010, 6/22/2012)

3335-19-10 Attendance.

Members of the senate shall attempt to avoid conflicts between their academic schedule and the meetings of the senate and related committees. In the event of unavoidable conflict, it is expected the members will choose that resolution most favorable to their

June 6, 2014 meeting, Board of Trustees

academic obligations. All members are expected to arrange for attendance by an alternate member at those senate meetings the member is unable to attend.

A committee member who misses all committee meetings in a ~~quarter~~semester may be removed by the committee chair and replaced, as appropriate, by an appointment made by the executive committee of faculty council, student leadership, the office of the president, or other relevant appointing body. Any mitigating circumstances should be reported to the committee chair and the chair should keep and report attendance records to the university senate office and the senate constituencies.

(Board approval dates: 3/13/1978, 2/11/2011)

June 6, 2014 meeting, Board of Trustees

(APPENDIX XXXIX)

Appointments/Reappointments of Chairpersons/Directors

SHERYL A. BARRINGER**, Interim Chair, Department of Food Science and Technology effective September 1, 2014 through June 30, 2015

JILL M. BYSTYDZIENSKI**, Chair, Department of Women's Gender and Sexuality Studies effective July 1, 2014 through August 31, 2015

JUSTIN D'ARMS, Chair, Department of Philosophy effective July 1, 2014 through August 31, 2018

LESLEY K. FERRIS, Interim Chair, Department of Theatre effective June 1, 2014 through August 31, 2015

LISA C. FLORMAN, Chair, Department of History of Art effective July 1, 2014 through August 31, 2018

ANDREW H. GLASSMAN, Chair, Department of Orthopaedics effective January 1, 2014 through June 30, 2017

PETER L. HAHN**, Chair, Department of History effective July 1, 2014 through August 31, 2018

REBECCA C. HARVEY, Interim Chair, Department of Art effective July 1, 2014 through August 31, 2015

ROBERT C. HOLUB, Chair, Department of Germanic Languages and Literatures effective August 1, 2014 through August 31, 2018

JAMES E. KINDER**, Interim Director, Agricultural Technical Institute (ATI) effective August 1, 2014 through June 30, 2015

DANIEL G. MCDONALD, Director, School of Communication effective June 1, 2014 through May 31, 2018

JAMES D. METZGER, Chair, Department of Horticulture and Crop Science effective June 1, 2014 through June 30, 2018

DEBRA A. MODDELMOG, Chair, Department of English effective June 1, 2014 through August 31, 2018

ZHENCHAO QIAN **, Chair, Department of Sociology effective June 1, 2014 through May 31, 2018

JEFF S. SHARP **, Interim Director, School of Environment and Natural Resources effective June 1, 2014 through June 30, 2015

THEODOROS N. TEKNOS, Interim Chair, Department of Otolaryngology effective March 1, 2014 through June 30, 2014

** Reappointments

Faculty Professional Leaves

STEVEN F. HUEFNER, Professor, Moritz College of Law effective Spring Semester 2015

CREOLA JOHNSON, Professor, Moritz College of Law effective Spring Semester 2015

June 6, 2014 meeting, Board of Trustees

DEBORAH J. MERRITT, Professor, Moritz College of Law effective Autumn Semester 2014 and Spring Semester 2015

TRACY L. TYLKA, Professor, Department of Psychology (Marion) effective Spring Semester 2015

MOHAMED F. YOUSIF, Professor, Department of Mathematics (Lima) effective Spring Semester 2015

CHRISTOPHER J. DADDIS, Associate Professor, Department of Psychology (Marion) effective Autumn Semester 2014

Faculty Professional Leave - Cancellation

DANIEL G. MCDONALD, Professor, School of Communication effective Spring Semester 2015

Faculty Professional Leave – Changes

TIMOTHY E. GREGORY, Professor, Department of History, changed from Autumn Semester 2014 and Spring Semester 2015 to Spring Semester 2015

RACHEL E. DWYER, Associate Professor, Department of Sociology, changed from Autumn Semester 2014 and Spring Semester 2015 to Autumn Semester 2014

ERIC A. MACGILVRAY, Associate Professor, Department of Political Science, changed from Autumn Semester 2014 and Spring Semester 2015 to Spring Semester 2015.

BIRGITTE SOLAND, Associate Professor, Department of History, changed from Autumn Semester 2014 and Spring Semester 2015 to Autumn Semester 2014

Emeritus Titles

KAREN L. AHIJEVYCH, College of Nursing with the title Professor Emeritus effective June 1, 2014

EDWIN S. BAIR, School of Earth Sciences with the title Professor Emeritus effective June 1, 2014

GREGORY R. BAKER, Department of Mathematics with the title Ohio Eminent Scholar Professor Emeritus effective June 1, 2014

DONNA F. BERLIN, Department of Teaching and Learning with the title Professor Emeritus effective June 1, 2014

ROBERT W. BRUEGGEMEIER, College of Pharmacy with the title Professor Emeritus effective July 1, 2014

CHARLES A. BUSH, Department of Internal Medicine with the title Professor Emeritus effective July 1, 2014

WILLIAM A.T. CLARK, Department of Materials Science and Engineering with the title Professor Emeritus effective June 1, 2014

STEPHEN P. DIBARTOLA, Department of Veterinary Clinical Science with the title Professor Emeritus effective July 1, 2014

PAUL D. EVANS, Department of Economics with the title Professor Emeritus effective September 1, 2014

June 6, 2014 meeting, Board of Trustees

INDER J. GUPTA, Department of Electrical and Computer Engineering with the title Professor Emeritus effective July 1, 2014

LISA J. KISER, Professor, Department of English with the title Professor Emeritus effective September 1, 2014

BARBARA A. LEHMAN, Department of Education, Teaching and Learning (Mansfield) with the title Professor Emeritus effective July 1, 2014

THOMAS E. POSTLEWAIT, Department of Theatre with the title Professor Emeritus effective June 1, 2014

F. WILLIAM RAVLIN, Department of Entomology with the title Professor Emeritus effective August 1, 2014

LOIS A. ROSOW, School of Music with the title Professor Emeritus effective July 1, 2014

MELVIN D. SHIPP, Department of Optometry with the title Professor Emeritus effective July 1, 2014

RAJENDRA SINGH, Department of Mechanical and Aerospace Engineering with the title Professor Emeritus July 1, 2014

RICHARD H. STECKEL, Department of Economics with the title Professor Emeritus effective July 1, 2014

CHARLES R. WISE, John Glenn School of Public Affairs with the title Professor Emeritus effective June 1, 2014

J. ERIC JUTERBOCK, Department of Evolution, Ecology and Organismal Biology (Lima) with the title Associate Professor Emeritus effective June 1, 2014

RAYMOND MONTEMAYOR, Department of Psychology with the title Associate Professor Emeritus effective June 1, 2014

CAROL A. POWELL, University Libraries with the title Associate Professor Emeritus effective June 1, 2014

VICKI J. SCHWARTZ, Ohio State University Extension with the title Associate Professor Emeritus effective July 1, 2014

HOWARD L. ULMAN, Department of English with the title Associate Professor Emeritus effective June 1, 2014

Promotions, Tenure, and Reappointments

PROMOTION TO PROFESSOR

Buckley, Carmel, Art, effective June 6, 2014

Clampitt, David, School of Music, effective June 6, 2014

Davidson, John, Germanic Languages and Literatures, effective June 6, 2014

Genova, James, History, Marion, effective June 6, 2014

Hamlin, Hannibal, English, effective June 6, 2014

Hartig, Caroline, School of Music, effective June 6, 2014

Lisbon, Laura, Art, effective June 6, 2014

Mercil, Michael, Art, effective June 6, 2014

Murphy, Lucy, History, Newark, effective June 6, 2014

Reitter, Paul, Germanic Languages and Literatures, effective June 6, 2014

Scharp, Kevin, Philosophy, Marion, effective June 6, 2014

Schroeder, Timothy, Philosophy, effective June 6, 2014

June 6, 2014 meeting, Board of Trustees

Webber, Sabra, Near Eastern Languages and Cultures, effective June 6, 2014

Zeidan, Joseph, Near Eastern Languages and Cultures, effective June 6, 2014

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Bray, Patrick, French and Italian, effective June 6, 2014

Buehl, Jonathan, English, effective June 6, 2014

Campbell-Kibler, Kathryn, Linguistics, effective June 6, 2014

Coleman, Leo, Comparative Studies, effective June 6, 2014

Davis, Thomas, English, effective June 6, 2014

Flinn, Margaret, French and Italian, effective June 6, 2014

Melsop, Susan, Design, effective June 6, 2014

Pereira, Pedro, Spanish and Portuguese, effective June 6, 2014

Renga, Dana, French and Italian, effective June 6, 2014

Richardson, John, Arts Administration, Education and Policy, Newark, effective June 6, 2014

Suchland, Jennifer, Slavic and East European Languages and Cultures, effective June 6, 2014

Sutton-Ramspeck, Douglas, English, Lima, effective June 6, 2014

Wallace, Nathan, English, Marion, effective June 6, 2014

DIVISION OF NATURAL AND MATHEMATICAL SCIENCES

PROMOTION TO PROFESSOR

Badjic, Jovica, Chemistry and Biochemistry, effective June 6, 2014

Fredrick, Kurt, Microbiology, effective June 6, 2014

Grottoli, Andrea, School of Earth Sciences, effective June 6, 2014

Herbert, John, Chemistry and Biochemistry, effective June 6, 2014

Hill, Christopher, Physics, effective June 6, 2014

Jaroniec, Christopher, Chemistry and Biochemistry, effective June 6, 2014

Kerler, Thomas, Mathematics, effective June 6, 2014

Lower, Steven, School of Earth Sciences, effective June 6, 2014

Ogle, Crichton, Mathematics, effective June 6, 2014

Park, Hay-Oak, Molecular Genetics, effective June 6, 2014

Thompson, Todd, Astronomy, effective June 6, 2014

Wu, Yiyang, Chemistry and Biochemistry, effective June 6, 2014

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Carstens, Bryan, Evolution, Ecology and Organismal Biology, effective June 6, 2014

Landry, Carol, Evolution, Ecology and Organismal Biology, Mansfield, effective June 6, 2014

Seveau, Stephanie, Microbiology, effective June 6, 2014

DIVISION OF SOCIAL AND BEHAVIORAL SCIENCES

PROMOTION TO PROFESSOR

Van Zandt, Patricia, Psychology, effective June 6, 2014

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Field, Julie, Anthropology, effective June 6, 2014

McConaughy, Corrine, Political Science, effective June 6, 2014

Minozzi, William, Political Science, effective June 6, 2014

Nisbet, Erik, School of Communication, effective June 6, 2014

Raup-Krieger, Janice, School of Communication, effective June 6, 2014

Schmeer, Kammi, Sociology, effective June 6, 2014

White, Ismail, Political Science, effective, June 6, 2014

June 6, 2014 meeting, Board of Trustees

COLLEGE OF DENTISTRY

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Yilmaz, Burak, effective June 6, 2014

COLLEGE OF DENTISTRY CLINICAL

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL

Villarroel, Soraya, effective June 6, 2014

PROMOTION TO PROFESSOR-CLINICAL AND REAPPOINTMENT

Bean, Canise, effective June 6, 2014 and September 1, 2015

REAPPOINTMENT

Chaudhry, Jahanzeb, effective September 1, 2015

COLLEGE OF EDUCATION AND HUMAN ECOLOGY

PROMOTION TO PROFESSOR

Hirvela, Alan, Teaching and Learning, effective June 6, 2014

Miller, Carla, Human Sciences, effective June 6, 2014

Schoppe-Sullivan, Sarah, Human Sciences, effective June 6, 2014

Strayhorn, Terrell, Educational Studies, effective June 6, 2014

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Anthony, Anika, Educational Studies, effective June 6, 2014

Feng, Xin, Human Sciences, effective June 6, 2014

Kamp Dush, Claire, Human Sciences, effective June 6, 2014

Xie, Kui, Educational Studies, effective June 6, 2014

Ziouzenkova, Ouliana, Human Sciences, effective June 6, 2014

COLLEGE OF ENGINEERING

PROMOTION TO PROFESSOR

Ekici, Eylem, Electrical and Computer Engineering, effective June 6, 2014

Lu, Wu, Electrical and Computer Engineering, effective June 6, 2014

Martinez, Aleix, Electrical and Computer Engineering, effective June 6, 2014

Serrani, Andrea, Electrical and Computer Engineering, effective June 6, 2014

Sezen, Halil, Civil, Environmental and Geodetic Engineering, effective June 6, 2014

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Bohrer, Gil, Civil, Environmental and Geodetic Engineering, effective June 6, 2014

Kubatko, Ethan, Civil, Environmental and Geodetic Engineering, effective June 6, 2014

Powell, Heather, Materials Science and Engineering, effective June 6, 2014

Sioshansi, Ramteen, Integrated Systems Engineering, effective June 6, 2014

Sutton, Jeffrey, Mechanical and Aerospace Engineering, effective June 6, 2014

Teodorescu, Mircea-Radu, Computer Science and Engineering, effective June 6, 2014

COLLEGE OF ENGINEERING RESEARCH

PROMOTION TO RESEARCH ASSOCIATE PROFESSOR

Ertin, Emre, Electrical and Computer Engineering, effective June 6, 2014

MAX M. FISHER COLLEGE OF BUSINESS

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Campbell, Benjamin, Management and Human Resources, effective June 6, 2014

June 6, 2014 meeting, Board of Trustees

Zhang, Haiwen, Accounting and Management Information Systems, effective June 6, 2014

MAX M. FISHER COLLEGE OF BUSINESS CLINICAL

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL AND REAPPOINTMENT

Matta, Shashi, Marketing and Logistics, effective June 6, 2014 and September 1, 2015

REAPPOINTMENT

Brandl, Michael, Finance, effective September 1, 2015

Wellman, Jay, Finance, effective September 1, 2015

COLLEGE OF FOOD, AGRICULTURAL AND ENVIRONMENTAL SCIENCES

PROMOTION TO PROFESSOR

Amstutz, Michael, Agricultural Technical Institute, effective June 6, 2014

Deeter, Laura, Agricultural Technical Institute, effective June 6, 2014

Faggian, Alessandra, Agricultural, Environmental and Developmental Economics, effective June 6, 2014

Pascall, Melvin, Food Science and Technology, effective June 6, 2014

Rodriguez-Saona, Luis, Food Science and Technology, effective June 6, 2014

Wang, Hua, Food Science and Technology, effective June 6, 2014

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Bowen-Ellzey, Nancy, OSUE County Operations, effective June 6, 2014

Gardiner, Mary, Entomology, effective June 6, 2014

Klaiber, Henry, Agricultural, Environmental and Developmental Economics, effective June 6, 2014

Lee, Francis, Agricultural Technical Institute, effective June 6, 2014

Lower, Brian, School of Environmental and Natural Resources, effective June 6, 2014

Qu, Feng, Plant Pathology, effective June 6, 2014

Sullivan, Mazeika, School of Environmental and Natural Resources, effective June 6, 2014

Toman, Eric, School of Environmental and Natural Resources, effective June 6, 2014

PROMOTION TO ASSOCIATE PROFESSOR [ALREADY HAS TENURE]

Lanker, Teresa, Agricultural Technical Institute, effective June 6, 2014

COLLEGE OF LAW

PROMOTION TO PROFESSOR

Beazley, Mary Beth, effective June 6, 2014

Rose, G. Paul, effective June 6, 2014

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Parasidis, Efthimos, effective June 6, 2014

COLLEGE OF MEDICINE

PROMOTION TO PROFESSOR

Fischer, Andrew, Neuroscience, effective June 6, 2014

Lin, Chien-Liang Glenn, Neuroscience, effective June 6, 2014

Muthusamy, Natarajan, Internal Medicine, effective June 6, 2014

Payne, Philip, Biomedical Informatics, effective June 6, 2014

Rafael-Fortney, Jill, Molecular and Cellular Biochemistry, effective June 6, 2014

Xia, Fen, Radiation Oncology, effective June 6, 2014

June 6, 2014 meeting, Board of Trustees

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Bartlett, Christopher, Pediatrics, effective June 6, 2014
Cao, Lei, Molecular Virology, Immunology and Medical Genetics, effective June 6, 2014
Chaudhari, Ajit, Orthopaedics, effective June 6, 2014
Knudsen, Bodo, Urology, effective June 6, 2014
Kwiek, Jesse, Microbial Infection and Immunity, effective June 6, 2014
Lesinski, Gregory, Internal Medicine, effective June 6, 2014
Salani, Ritu, Obstetrics and Gynecology, effective June 6, 2014

PROMOTION TO ASSOCIATE PROFESSOR WITHOUT TENURE

Cebulla, Colleen, Ophthalmology and Visual Science, effective June 6, 2014
Elder, J. Bradley, Neurological Surgery, effective June 6, 2014
Powers, Ciaran, Neurological Surgery, effective June 6, 2014

TENURE [AT THE CURRENT RANK OF ASSOCIATE PROFESSOR]

Ghoshal, Kalpana, Pathology, effective June 6, 2014

**COLLEGE OF MEDICINE
CLINICAL**

PROMOTION TO PROFESSOR-CLINICAL

Scharre, Douglas, Neurology, effective June 6, 2014

PROMOTION TO PROFESSOR-CLINICAL AND REAPPOINTMENT

Bergese, Sergio, Anesthesiology, effective June 6, 2014 and September 1, 2015
Cataland, Spero, Internal Medicine, effective June 6, 2014 and September 1, 2015
Jones, Grant, Orthopaedics, effective June 6, 2014 and September 1, 2015
Kahwash, Samir, Pathology, effective June 6, 2014 and September 1, 2015
Nwomeh, Benedict, Surgery, effective June 6, 2014 and September 1, 2015
Penza, Sam, Internal Medicine, effective June 6, 2014 and September 1, 2015
Teich, Steven, Surgery, effective June 6, 2014 and September 1, 2015

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL AND REAPPOINTMENT

Ardoin, Stacy, Internal Medicine, effective June 6, 2014 and September 1, 2015
Augustini, Ralph, Internal Medicine, effective June 6, 2014 and September 1, 2015
Bhatt, Nitin, Internal Medicine, effective June 6, 2014 and September 1, 2015
Capers IV., Quinn, Internal Medicine, effective June 6, 2014 and September 1, 2015
Fleming, Gloria, Ophthalmology and Visual Science, effective June 6, 2014 and September 1, 2015
Hofmeister, Craig, Internal Medicine, effective June 6, 2014 and September 1, 2015
Houmsse, Mahmoud, Internal Medicine, effective June 6, 2014 and September 1, 2015
Iwenofu, Obiajulu, Pathology, effective June 6, 2014 and September 1, 2015
Jones, Jeffrey, Internal Medicine, effective June 6, 2014 and September 1, 2015
Liston, Beth, Internal Medicine, effective June 6, 2014 and September 1, 2015
Mehta, Laxmi, Internal Medicine, effective June 6, 2014 and September 1, 2015
Monk, J. Paul, Internal Medicine, effective June 6, 2014 and September 1, 2015
Pierson, Christopher, Pathology, effective June 6, 2014 and September 1, 2015
Severyn, Steven, Anesthesiology, effective June 6, 2014 and September 1, 2015
Suarez, Adrian, Pathology, effective June 6, 2014 and September 1, 2015
Wood, Karen, Internal Medicine, effective June 6, 2014 and September 1, 2015
Yearsley, Martha, Pathology, effective June 6, 2014 and September 1, 2015
Zhao, Weiqiang, Pathology, effective June 6, 2014 and September 1, 2015
Zynger, Debra, Pathology, effective June 6, 2014 and September 1, 2015

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL

Behrouz, Reza, Neurology, effective June 6, 2014
DiGiovine, Carmen, School of Health and Rehabilitation Sciences, effective June 6, 2014
El-Shammaa, Emile, Emergency Medicine, effective June 6, 2014
O'Malley, David, Obstetrics and Gynecology, effective June 6, 2014

June 6, 2014 meeting, Board of Trustees

Tandon, Amit, Ophthalmology and Visual Science, effective June 6, 2014

REAPPOINTMENT

Abdel-Misih, Sherif, Surgery, effective September 1, 2015
Adeli, Anahita, Neurology, effective September 1, 2015
Adkins, Eric, Emergency Medicine, effective September 1, 2015
Agarwal, Anil, Internal Medicine, effective September 1, 2015
Agrawal, Punit, Neurology, effective September 1, 2015
Aldrink, Jennifer, Surgery, effective September 1, 2015
Allain, Dawn, Internal Medicine, effective September 1, 2015
Allen, Elizabeth, Pediatrics, effective September 1, 2015
Allen, Jamie, Anesthesiology, effective September 1, 2015
Apke, Tonya, School of Health and Rehabilitation Sciences, effective September 1, 2015
Aylward, Shawn, Pediatrics, effective September 1, 2015
Bachmann, Daniel, Emergency Medicine, effective September 1, 2015
Bazan, Jose, Internal Medicine, effective September 1, 2015
Benedetti, Costantino, Anesthesiology, effective September 1, 2015
Benson, Betsey, Psychiatry, effective September 1, 2015
Block, Alan, Orthopaedics, effective September 1, 2015
Boyle, Brendan, Pediatrics, effective September 1, 2015
Bresler, Priscilla, Internal Medicine, effective September 1, 2015
Brush, Darryl, Psychiatry, effective September 1, 2015
Bundy, Nicole, Internal Medicine, effective September 1, 2015
Burgin, Michael, Internal Medicine, effective September 1, 2015
Cackovic, Michael, Obstetrics and Gynecology, effective September 1, 2015
Campo, John, Psychiatry, effective September 1, 2015
Cavaliere, Robert, Neurology, effective September 1, 2015
Chicorelli, Anne Marie, Orthopaedics, effective September 1, 2015
Clairmont, Albert, Physical Medicine and Rehabilitation, effective September 1, 2015
Connors, Dean, Anesthesiology, effective September 1, 2015
Curren, Camilla, Internal Medicine, effective September 1, 2015
Dagam, Jeannette, Psychiatry, effective September 1, 2015
Daniel, Vincent, Surgery, effective September 1, 2015
Dardani, Marcella, Radiology, effective September 1, 2015
Desai, Basavaraj, Internal Medicine, effective September 1, 2015
Desai, Payal, Internal Medicine, effective September 1, 2015
Dienhart, Molly, Pediatrics, effective September 1, 2015
Dodson, Edward, Otolaryngology, effective September 1, 2015
Doll, Heather, Internal Medicine, effective September 1, 2015
EIDika, Samer, Internal Medicine, effective September 1, 2015
Erdman, Steven, Pediatrics, effective September 1, 2015
Fabia, Renata, Surgery, effective September 1, 2015
Forand, Nicholas, Psychiatry, effective September 1, 2015
Forrest, Lowell, Otolaryngology, effective September 1, 2015
Freimer, Miriam, Neurology, effective September 1, 2015
Gelfius, Carl, Physical Medicine and Rehabilitation, effective September 1, 2015
Gordish, Deborah, Internal Medicine, effective September 1, 2015
Gracious, Barbara, Psychiatry, effective September 1, 2015
Greene-Chandos, Diana, Neurology, effective September 1, 2015
Grischkan, Jonathan, Otolaryngology, effective September 1, 2015
Gulati, Martha, Internal Medicine, effective September 1, 2015
Gustin, Jillian, Internal Medicine, effective September 1, 2015
Guy, Gregory, Radiology, effective September 1, 2015
Haamid, Fareeda, Pediatrics, effective September 1, 2015
Henry, Rohan, Pediatrics, effective September 1, 2015
Hirsh, David, Ophthalmology and Visual Science, effective September 1, 2015
Holland-Hall, Cynthia, Pediatrics, effective September 1, 2015
Holzer, Ralf, Pediatrics, effective September 1, 2015
Husa, Ruchika, Internal Medicine, effective September 1, 2015

June 6, 2014 meeting, Board of Trustees

Indyk, Justin, Pediatrics, effective September 1, 2015
Islam, Monica, Pediatrics, effective September 1, 2015
Ivanov, Iouri, Pathology, effective September 1, 2015
Jonaus, Sarah, Internal Medicine, effective September 1, 2015
Kapoor, Ritu, Anesthesiology, effective September 1, 2015
Karsies, Todd, Pediatrics, effective September 1, 2015
Kataki, Maria, Neurology, effective September 1, 2015
Keder, Lisa, Obstetrics and Gynecology, effective September 1, 2015
Kertesz Myers, Naomi, Pediatrics, effective September 1, 2015
Kirkby, Stephen, Pediatrics, effective September 1, 2015
Kirschner, Richard, Plastic Surgery, effective September 1, 2015
Klamar, Karl, Physical Medicine and Rehabilitation, effective September 1, 2015
Klatt, Maryanna, Family Medicine, effective September 1, 2015
Kloos, Anne, School of Health and Rehabilitation Sciences, effective September 1, 2015
Koesters, Stephen, Internal Medicine, effective September 1, 2015
Lamb, James, Internal Medicine, effective September 1, 2015
Lammers, Jessica, Psychiatry, effective September 1, 2015
Lawson, Victoria, Neurology, effective September 1, 2015
Laxson, L. Carol, Ophthalmology and Visual Science, effective September 1, 2015
Ledford, Cynthia, Internal Medicine, effective September 1, 2015
Lester, Natalie, Psychiatry, effective September 1, 2015
Leung, Cynthia, Emergency Medicine, effective September 1, 2015
Lotfi-Fard, Basheer, Psychiatry, effective September 1, 2015
Lucarelli, Maria Rose, Internal Medicine, effective September 1, 2015
Maa, Tensing, Pediatrics, effective September 1, 2015
MacDonald, James, Pediatrics, effective September 1, 2015
Macerollo, Allison, Family Medicine, effective September 1, 2015
Mack, Donald, Family Medicine, effective September 1, 2015
Maffett, Scott, Internal Medicine, effective September 1, 2015
Majdalany, Bill, Radiology, effective September 1, 2015
Markham, Kara, Obstetrics and Gynecology, effective September 1, 2015
Mastronarde, John, Internal Medicine, effective September 1, 2015
May, Anne Elizabeth, Pediatrics, effective September 1, 2015
McConaghy, John, Family Medicine, effective September 1, 2015
Michaels, Anthony, Internal Medicine, effective September 1, 2015
Mihalov, Leslie, Pediatrics, effective September 1, 2015
Moore, Stephany, Internal Medicine, effective September 1, 2015
Murden, Robert, Internal Medicine, effective September 1, 2015
Nankervis, Craig, Pediatrics, effective September 1, 2015
O'Donnell, Lynn, Internal Medicine, effective September 1, 2015
Parikh, Samir, Internal Medicine, effective September 1, 2015
Parsons, Jonathan, Internal Medicine, effective September 1, 2015
Patel, Mitva, Radiology, effective September 1, 2015
Pearson, Gregory, Plastic Surgery, effective September 1, 2015
Pilarski, Robert, Internal Medicine, effective September 1, 2015
Ramanathan, Chandar, Pediatrics, effective September 1, 2015
Rhodes, Troy, Internal Medicine, effective September 1, 2015
Rinehart-Thompson, Laurie, School of Health and Rehabilitation Sciences, effective September 1, 2015
Rink, Britton, Obstetrics and Gynecology, effective September 1, 2015
Rohl, Jacqueline, Obstetrics and Gynecology, effective September 1, 2015
Rupert, Robert, Internal Medicine, effective September 1, 2015
Ryan, James, Internal Medicine, effective September 1, 2015
Savageau, Andrew, Psychiatry, effective September 1, 2015
Savvides, Panayiotis, Internal Medicine, effective September 1, 2015
Schaffir, Jonathan, Obstetrics and Gynecology, effective September 1, 2015
Schwaderer, Andrew, Pediatrics, effective September 1, 2015
Shah, Ravish, Internal Medicine, effective September 1, 2015
Shen, Rulong, Pathology, effective September 1, 2015

June 6, 2014 meeting, Board of Trustees

Shepherd, Edward, Pediatrics, effective September 1, 2015
Shilo, Konstantin, Pathology, effective September 1, 2015
Smith, Thomas, Anesthesiology, effective September 1, 2015
Sofowora, Gbemiga, Internal Medicine, effective September 1, 2015
Spain, James, Radiology, effective September 1, 2015
Stamatakis, Maria, Psychiatry, effective September 1, 2015
Stout, Griffin, Psychiatry, effective September 1, 2015
Sweet, Kevin, Internal Medicine, effective September 1, 2015
Taylor, Anne, Plastic Surgery, effective September 1, 2015
Taylor, Robert, Neurology, effective September 1, 2015
Teater, Julie, Psychiatry, effective September 1, 2015
Terando, Alicia, Surgery, effective September 1, 2015
Tsao, Chang-Yong, Pediatrics, effective September 1, 2015
Valentine, Christopher, Internal Medicine, effective September 1, 2015
Vaughan, Geoffrey, Internal Medicine, effective September 1, 2015
Waddell, Valerie, Obstetrics and Gynecology, effective September 1, 2015
Weed, Harrison, Internal Medicine, effective September 1, 2015
Wells, Michael, Ophthalmology and Visual Science, effective September 1, 2015
Wininger, David, Internal Medicine, effective September 1, 2015
Yeager, Kenneth, Psychiatry, effective September 1, 2015

**COLLEGE OF MEDICINE
RESEARCH**

REAPPOINTMENT

Arasada, Rajeswara, Internal Medicine, effective September 1, 2015
Brasky, Theodore, Internal Medicine, effective September 1, 2015
Chakroborty, Debanjan, Pathology, effective September 1, 2015
Huang, Se-Te Joseph, Obstetrics and Gynecology, effective September 1, 2015
Sarkar, Chandrani, Pathology, effective September 1, 2015

COLLEGE OF NURSING

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Ford, Jodi, effective June 6, 2014

**COLLEGE OF NURSING
CLINICAL**

PROMOTION TO PROFESSOR-CLINICAL

Barker, Elizabeth, effective June 6, 2014

REAPPOINTMENT

Warren, Barbara, effective September 1, 2015

**COLLEGE OF NURSING
RESEARCH**

PROMOTION TO RESEARCH PROFESSOR

Szalacha, Laura, effective June 6, 2014

COLLEGE OF OPTOMETRY

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Hartwick, Andrew, effective June 6, 2014

June 6, 2014 meeting, Board of Trustees

COLLEGE OF PHARMACY

PROMOTION TO PROFESSOR

Tjarks, Werner, effective June 6, 2014

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Phelps, A. Mitchell, effective June 6, 2014

**COLLEGE OF PHARMACY
CLINICAL**

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL

Beatty, Stuart, effective June 6, 2014

REAPPOINTMENT

Mehta, Bella, effective September 1, 2015

Mirtallo, Jay, effective September 1, 2015

**COLLEGE OF PHARMACY
RESEARCH**

REAPPOINTMENT

Bachelder, Eric, effective September 1, 2015

COLLEGE OF PUBLIC HEALTH

PROMOTION TO PROFESSOR

Ferketich, Amy, effective June 6, 2014

Katz, Mira, effective June 6, 2014

Tanenbaum, Sandra, effective June 6, 2014

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Pennell, Michael, effective June 6, 2014

**COLLEGE OF PUBLIC HEALTH
CLINICAL**

REAPPOINTMENT

Kaye, Gail, effective September 1, 2015

UNIVERSITY LIBRARIES

PROMOTION TO PROFESSOR

Bradigan, Pamela, effective June 6, 2014

El-Sherbini, Magda, effective June 6, 2014

Green, Alan, effective June 6, 2014

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Diekmann, Florian, effective June 6, 2014

Herring, Deidra, effective June 6, 2014

Johnson, Eric, effective June 6, 2014

Page, Jessica, effective June 6, 2014

Schulte, Stephanie, effective June 6, 2014

COLLEGE OF VETERINARY MEDICINE

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Garabed, Rebecca, Veterinary Preventive Medicine, effective June 6, 2014

Hettlich, Bianca, Veterinary Clinical Sciences, effective June 6, 2014

June 6, 2014 meeting, Board of Trustees

Schuenemann, Gustavo, Veterinary Preventive Medicine, effective June 6, 2014

**COLLEGE OF VETERINARY MEDICINE
CLINICAL**

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL

Freed, Carrie, Veterinary Preventive Medicine, effective June 6, 2014

PROMOTION TO ASSOCIATE PROFESSOR-CLINICAL AND REAPPOINTMENT

Niehaus, Andrew, Veterinary Clinical Sciences, effective June 6, 2014 and September 1, 2015

PROMOTION TO PROFESSOR-CLINICAL AND REAPPOINTMENT

Hickman-Davis, Judy, Veterinary Preventive Medicine, effective June 6, 2014 and September 1, 2015

REAPPOINTMENT

Aarnes, Turi, Veterinary Clinical Sciences, effective September 1, 2015

Ham, Kathleen, Veterinary Clinical Sciences, effective September 1, 2015

Lerche, Phillip, Veterinary Clinical Sciences, effective September 1, 2015



THE OHIO STATE UNIVERSITY

The Ohio State University Completion Plan

UNIVERSITY MISSION AND PROFILE

The Ohio State University, founded in 1870, is a public, comprehensive university. Its 3,390-acre main campus is located in Columbus, and includes regional campuses in Marion, Newark, Lima and Mansfield, with a research campus (ATI¹) affiliated with its College of Food, Agricultural and Environmental Sciences, located in Wooster. Ohio State has as its mission the attainment of international distinction in education, scholarship and public service. As the state's leading teaching and research university Ohio State combines a responsibility for the advancement and dissemination of knowledge with a land-grant heritage of public service. It offers an extensive range of academic programs in the liberal arts, sciences, and the professions. Ohio State provides accessible, high quality, undergraduate and graduate education for qualified students who are able to benefit from a scholarly environment in which research inspires and informs teaching.

At Ohio State, we celebrate and learn from our diversity and we value individual differences. Academic freedom is defended within a community of civility, tolerance, and mutual respect. In the area of teaching and learning, our goal is to provide an unsurpassed, student-centered learning experience led by engaged, world-class faculty and enhanced by a globally diverse student body.

The autumn 2013 enrollment² in the University was nearly 64,000 students, with about 58,000 located on the Columbus campus. Approximately 45,000 of these students on the main campus were undergraduates. The average age of an (undergraduate) Ohio State student is 21, with 92% of students under the age of 25 years. The number of new first year students (NFYS) enrolled in 2013 was 7,083, 92% of who were in the top quartile of their graduating class, and another 1,519 Rank 1 or 2 students (2,513 total) transferred to the University. The student body was nearly an equal mix of male and female; 81% were residents of Ohio, and 7.5% were international students; 72% were white/non-Hispanic; 18% were minority students, with 6% African American/Black, 3.36% Hispanic, 5.5% Asian, and 2.6% identified as multi-racial. 1,921 students were active duty military or veterans (another 405 students were engaged in ROTC.)

Of the Columbus campus students, the average ACT score is currently 28.5, and 58% of the NFYS cohort graduated in the top 10% of their high school class. 19% of NFYS arrived with 30 or more college credits earned while still in high school, and this percentage has dramatically increased over the past few years. The September 2013 report from Enrollment Services shows an overall first to second year retention rate of 92.4%, and a second year to third year rate of 87.2%.

Ohio State's regional campus profile is quite different from that of the Columbus campus. The four regional campuses (and ATI) serve students who wish to start their college experience at a smaller Ohio State campus and then change to the Columbus campus or transfer to another institution of higher learning. Some students receive their two-year

¹ ATI is the associate-degree-granting unit of The Ohio State University College of Food, Agricultural, and Environmental Sciences and has a separate accreditation.

² All data from 2013 Enrollment Services reports; some program descriptions are compiled from unit websites and/or promotional material

June 6, 2014 meeting, Board of Trustees

Associate degree and enter the workforce, while others choose to complete their entire bachelor's degree on the smaller campuses. The regional campuses also serve those who are returning to college to prepare for another career or who are seeking advancement in their present career.

For the 2012-13 academic year, Ohio State awarded 453 associate degrees (at the ATI and regional campuses), 806 doctorate degrees, 2,759 masters degrees, and 9,548 bachelor degrees. The four-year graduation rate for the bachelor degree recipients was 58.5%, and 83.2% completed in six years.

While the Columbus campus is a selective enrollment campus, each regional campus has an open enrollment policy. Ohio residents who apply to the Columbus campus and are not admissible may be "optioned" to a regional campus, per their application form. They can start at the regional location and campus change to Columbus after the successful completion of 30 credit hours (one year of full-time study.) The total combined academic year 2013-14 enrollment at the regional campuses was 6,350, of which, 2,685 were entering students. 17.6% were part time, 52% were female, 82% were between 18 and 24 years of age, and the majority of these students commuted to their campus. 43% of the regional campus students were Pell eligible, and 14% of the students were in need of remediation. The year-1 to year-2 retention rate on the regional campuses (collectively³) was 59.6% and the six-year graduation rate for those pursuing a baccalaureate was 42.1%.

The September 2013 *U.S. News & World Report* named The Ohio State University the state's best public university, and one of the nation's top public institutions. The University moved up two spots to rank 16 among the top 50 public national universities in the magazine's special edition on America's Best Colleges. The publication has considered Ohio State the best public university in Ohio for the past nine years. Ohio State's Fisher College of Business was ranked 18th, and its logistics program was ranked in the top five nationally. The College of Engineering was ranked 26 among colleges whose highest degree is a Ph.D. Ohio State's performance in the predicted versus actual 2012 undergraduate graduation rate was seen as one of the best in the nation. The measure, which uses characteristics of the incoming class to predict a six-year graduation rate, gives credit to schools that have a higher-than-expected rate. Ohio State's 2012 six-year graduation rate of 82 percent exceeded the predicted rate of 71 percent. Ohio State is the only public university in Ohio included in the top 30. Among all universities, public and private, Ohio State was ranked 52 (the majority of the top 50 universities on that list are private).

Fisher College and OSU also finished #2 in the country in this year's rankings of Military Times "Best for Vets: Business Schools". Ohio State's Military and Veteran Services Office was selected as a Tillman Foundation Military Scholar University Partner in the latest national competition. Furthermore, the University was recently recognized as one of the most veteran-friendly universities in the country by *Military Times* magazine. OSU has been named one of the country's top "Military Friendly Schools" for five consecutive years by *G.I. Jobs* magazine.

BARRIERS TO PERSISTENCE AND GRADUATION

First generation students are retained at a lower rate than other NFYS from year 1 to year 2. Of the 1145 first generation students enrolled in autumn 2012, only 88% returned for their second year. Of the 1265 first generation students enrolled in autumn 2011, 1029, or 81%, returned for the third year. This is right at Ohio State's average for the past seven years. The four-year and six-year graduation rates for this group are approximately 50% and 75% respectively.

³ Excluding ATI

June 6, 2014 meeting, Board of Trustees

Many lower income students (they are categorized for data purposes as Pell grant eligible) are in our NFYS cohort at Ohio State. These students are retained at lower rates - 87.6% from first to second year, 81.5% from second to third year – than the broader category of students. They also take longer to complete their degree - 48.3% complete in four years and 74.3% in six years.

Students transfer to the OSU Columbus campus from various sources, including other four-year institutions, community and junior colleges, campus change from our regional campuses, or from ATI. Each brings a different perspective on his or her college experience. Often, transfer students are not as prepared as students that started as NFYS. Of the 1167 students who transferred to the Columbus campus in 2010 as rank 2 students, 48.2% completed in 2013 (four-year rate), and of the 1048 transfer students in 2008, 73.2% completed in 2013 (six-year rate). Students who transfer to the Columbus campus as rank 3 students also take longer to complete their degree - 659 students transferred in 2011 and only 24.7% completed in 2013 (four-year rate), and of the 489 that transferred in 2009, only 74.2% completed in 2013 (six-year rate).

Completion rates vary by gender. Male NFYS students are retained at a lower rate than females - 91.6% vs 93.3% for year 1 to year 2, and 85.3% vs 89.2% for year 2 to year 3 - and take longer to graduate - 48.7% vs. 69% complete in four years and 81.8% vs. 84.6% complete in six years. (The four-year graduation rate for males may be influenced by a large number of males in engineering, a degree that tends to take longer to complete because of its requirements.)

Although the Columbus campus of Ohio State has been deemed remediation-free by the Ohio Board of Regents, we still have students who are in need of extra support through remedial intervention, particularly in Math and English composition. Of the 7,083 NFYS enrolled on campus in 2013, 113 (1.6%) students were recommended for remedial courses through the University placement exams administered during orientation.

COMPLETION GOALS FOR 2014-2016

Ohio State will concentrate on several focus areas to have a positive impact on our completion and retention strategies in order to achieve our goals. We will capitalize on effective current completion strategies, while enhancing these strategies to:

- Raise awareness of all constituencies of the barriers to completion;
- Continue to nurture a culture of student success;
- Continue to improve institutional completion outcomes;
- Analyze current policies, procedures and faculty rules that may inhibit completion, and identify and implement effective policies and best practices.

Goal 1: Increase overall year-1 to year-2 retention by .5% each year.

Goal 2: Increase the overall number of degrees completed in four years by 1% each year.

Goal 3: Continue implementation of the OBOR recommendations and requirements for three-year degree pathways, reverse-transfer initiative, Prior Learning Assessment and College Credit Plus.

CURRENT COMPLETION STRATEGIES AND ACTIVITIES

Orientation

A comprehensive orientation for NFYS, transfer students, and special populations (eg, veterans) is important for students and families to begin to focus on college life and experiences and to start the transition to life as an OSU student. OSU's student

June 6, 2014 meeting, Board of Trustees

orientation sessions have proven to provide an effective transition, and contribute to a good first year retention rate, by providing an opportunity to:

- Learn about resources and expectations both inside and outside of the classroom;
- Meet with academic advisors to learn about academic areas of study
- Schedule classes;
- Complete university business (e.g., consult with financial aid);
- Complete any necessary placement testing.

Orientation ramps up in the summer, before admitted students actually arrive. Not only do students come to campus with their families for a two-day informational and scheduling interaction with faculty, staff and other students, the FYE program also has several special programs for new admits that are designed to have a positive impact on the transition and retention. Many of the activities provide important community-building opportunities for the students:

- Outdoor adventures - rafting, canoeing, hiking, zip-line experiences, sustainability, team-building;
- Leadership programs - Buckeye Leadership, Leadership Collaborative, R-LEAD;
- Special eligibility programs - OSTEP STEM Bridge, Engineering PREFACE, Women in Engineering LEAP Early Arrival, Young Scholars Success, African American Male Early Arrival.

First Year Experience (FYE)

Ohio State places special emphasis on each student's first year on campus. Through research and our own observations and experiences, we know that foundations built during this year are key to a student's success. To that end, the University's First Year Experience (FYE) programs are designed to help students get acclimated to campus, connect with the University community and start to think of Ohio State as their second home. The FYE program is nationally regarded and benchmarked as a program that can have a positive impact on retention and completion. The 2013 *U.S. News & World Report* cited OSU as a university "much more determined than others to provide freshmen and all undergrads with the best possible experience, recognizing that certain enriched offerings are linked to student success." The publication named Ohio State's First Year Experience as an outstanding example of a program that can lead to student success (they also referred to our Learning Communities and Undergraduate Research programs as other outstanding examples.)

A particularly effective component of the FYE program is the required University Survey course taught within the colleges by academic advising staff. This one-credit hour course is designed as an extended introduction to the University, different majors and/or colleges, resources such as the library system or other academic and personal services, how to schedule classes, intentional degree planning, and how to conduct other University business. Many students attend the FYE Success Series events as a requirement for their survey course.

Learning Communities

A learning community is a group of students who live together on a residence hall floor with common major, career and/or personal interests. Through partnerships with a variety of academic departments, faculty and staff, students have exclusive access to activities that tie directly into their academic success at Ohio State. Each Learning Community is unique in the goals and events offered, but all have:

- A direct connection to the classroom experience;
- Intentional events and opportunities for participants;

- Dedicated staff members to ensure the success of the students within the community.

OSU has a wide variety of learning communities, including fifteen programs coordinated with Student Life and seventeen that are affiliated with the University Honors and Scholars Center. The Student Life learning communities include: African American; Business Honors; Engineering; Exploration; First Year Collegian; Food, Agricultural, and Environmental; Future Health Professionals; Global Business; International House; John Glenn; Nursing; Pharmacy House; SUSTAINS; Visual and Performing Arts; and Women in Engineering. The Scholars programs include: Advocates for Children and Education; Architecture; Arts; Biological Sciences; Business; Environment and Natural Resources; Green Engineering; Health Sciences; Humanitarian Engineering; Humanities; Innovation; Creativity and Entrepreneurship; International Affairs; Media, Marketing and Communication; Mount Leadership Society; Politics, Society and Law; Sport and Wellness; and STEM Exploration and Engagement.

Advising Community

Undergraduate academic advising at Ohio State's Columbus campus is provided by the colleges and/or the departments that offer the programs, that is the degree, major, and/or the minor a student is pursuing. Where a student goes to seek academic advice will vary by student and by academic program. The Columbus campus does not have a central academic advising office for students to seek advice (this centralization exists on the regional campuses). Through the Office of Undergraduate Education (OUE), advising activities are coordinated and there is an active community of advising professionals for purposes of training and information sharing. The distribution of disparate program knowledge ensures that a student receives advice from someone who knows a program well, rather than "generically," knows the "ins and outs" of requirements, and the particularities of courses. Advisors have a significant role in student success and retention, and often serve as a single point of contact in helping students navigate the University and connect with resources. They often serve as the "constant connection" throughout the student's academic career at OSU.

The academic advisors also coordinate and teach the FYE University Survey course, during which the freshman students are encouraged to do goal-setting and to complete two- and four-year curricular plans, so as to delineate the courses that are necessary to be completed sequentially in order to complete the degree on time. One of the most important tools students and advisors use in this degree planning process is the Degree Audit Reporting System (*DARS*), which also includes the Transfer Credit Report. A student can use the Student Information System to initiate and evaluate a DARS report with ease. A DARS report shows the requirements a student has completed and the requirements they still need to complete to graduate. They also interact with planning tools such as *AdvisingConnect* and *Schedule Planner*, which pull data from the course catalog and allows them to do overall four-year degree planning as well as speculative schedules for each semester before registration.

Learning Support Services

The **Dennis Learning Center**, located in the Younkin Success Center, was established to provide academic learning services and support to Ohio State students through courses, workshops, appointments, and online student resources. They assist in the development of study skills, time management, test-taking strategies, learning from texts, note-taking, and self-regulation strategies. Additionally, they collaborate with Ohio State academic departments, other institutions, and the scholarly community on research and practice that promote postsecondary student success. They provide an online resource with videos and materials related to note taking, test taking, procrastination, cognitive learning, and self-assessment resources for students.

Also in the Younkin Success Center are the OSU Counseling and Consultation Service (CCS), Career Connection, Student-Athlete Support Services Office (SASSO), and the University Center for the Advancement of Teaching (UCAT).

June 6, 2014 meeting, Board of Trustees

The **CCS** provides comprehensive mental health services to students to promote personal well-being and academic success, with a culturally diverse professional staff of licensed psychologists, social workers, counselors, and psychiatrists available for students. **SASSO** serves over 1,000 student-athletes on 37 NCAA teams, providing OSU student-athletes with assistance in academic, athletic, personal and professional development, such as advising, tutoring, and study tables. Counselors and other staff help foster growth in decision-making, planning and the fulfillment of academic, career and life goals for all student-athletes so that they can meet their individual degree completion goals. **UCAT** exists to assist all those who teach at Ohio State to excel in teaching and to support student learning and progress. They promote a university culture that puts student success first by valuing a scholarly approach to teaching and learning, and focuses on faculty success by providing information, consultation, and events related to successful teaching strategies.

The **Mathematics and Statistics Learning Center (MSLC)** is a resource center for students and instructors in mathematics and statistics courses at Ohio State. The center's goal is to create and implement an efficient and effective model of support services for student learning in mathematics and statistics and to provide training and support to tutors and instructors of lower-division mathematics and statistics courses. They provide trained tutors available to help students with difficulties they are experiencing in class or with homework. In addition, they provide online resources, practice exams and workshops to help students progress through the challenging quantitative courses, which often are "stumbling block" courses, that impact student completion.

The **Center for the Study and Teaching of Writing (CSTW)** is an interdisciplinary support and research unit in Ohio State's College of Arts and Sciences. CSTW was established to provide resources to students and faculty who might have needs related to negotiating the complex rhetorical demands of writing in a variety of settings and media. Two programs in CSTW that have an impact on student completion by providing assistance to students with writing related issues are the Writing Center, and Writing Across the Curriculum. The Writing Center offers free student support, including face-to-face and online tutorials, to help with writing at any stage of the writing process, including research papers and lab reports. The Writing Across the Curriculum program works with instructors to develop and assess writing activities, and to design and develop these activities to meet student and curricular needs.

The **Office for Disability Services (ODS)** collaborates with and empowers students who have disabilities in order to coordinate support services and programs that enable equal access to classes, labs or other academic activities. ODS offers a wide variety of legally mandated services to students who have documented disabilities. After reviewing documentation, an ODS counselor works with the student to determine appropriate academic services and accommodations, depending on the functional limitations in the academic setting. The counselor at ODS trains students in accessing the accommodations for which they are eligible. The student is responsible for requesting most accommodations from his or her faculty member in a timely manner and must follow ODS policies and procedures for accessing accommodations.

Office of Military and Veterans Services

Ohio State's Office of Military and Veteran Services assists students with educational and academic resources. Part of the OUE, the office provides military and veteran orientations, focused academic counseling, tailored support services and the education of faculty and staff on military student issues. Other Ohio State resources include a Veterans House (a housing option for students who are veterans, active-duty, reserves or National Guard), a student-veterans organization and a program to support veterans by helping them gain job readiness experiences.

Economic Access Initiative

The Economic Access Initiative is a University program to bring college preparation information to low-income and first-generation college students. The EAI staff work with faculty, staff and students to reach out to college-bound students in order to provide awareness and directions to resources that might result in a smoother pathway to college for low-income and underserved groups.

Student Wellness Services

The mission of the Student Wellness Center is “to empower students to strive for balance and wellness, which is defined to be an active, ongoing process which involves becoming aware of and taking steps toward a healthier, happier, more successful life”. The Center uses the *9 Dimensions of Wellness*⁴ model as a framework for exploring optimal lifestyles. Three examples of activities in the Wellness Services office that contribute to retention and completion are as follows:

- **Wellness Coaching** is a service that provides opportunities for students to better understand the life that students want to be living, both now and in the future. Typical coaching topics include relationship difficulties, adjustment to college, academic concerns, grief and bereavement, stress management, goal setting, decision-making, test anxiety, and questions related to career and identity.
- **Scarlet and Gray Financial Coaching** is a nationally recognized financial education program that uses a peer-to-peer approach – working with students on topics related to reducing debt and shaping positive attitudes towards finances. This program also works with students in financial emergencies, including offering emergency loans, to prevent the need to drop out of school.
- The **Collegiate Recovery Community (CRC)** and Recovery House at Penn Place serve students in active recovery from drug and alcohol addiction. The CRC enables students to have an authentic college experience while maintaining their recovery and helping them move toward their degree completion goals.

ENHANCED COMPLETION STRATEGIES

External University Partnerships

The **University Innovation Alliance (UIA)** is a partnership program involving eleven major public universities with similar student enrollment profiles and missions to develop and share innovative ideas to help make college more affordable and to help college students succeed. The Alliance includes Ohio State, Kansas, the University of Texas at Austin, University of Central Florida, University of California Riverside, Iowa State, Michigan State, Arizona State, Georgia State, Oregon State and Purdue.

The UIA will accelerate and coordinate a first-of-its-kind effort by these large public research universities to improve the educational attainment and the economic prospects of students who have traditionally struggled to complete, particularly minorities and low-income Americans. Members of the UIA will work together to develop innovative approaches to help low income students stay in college, advance at an appropriate pace, and graduate on time. UIA members will also develop new models for scaling innovations from one campus to others, breaking down barriers that often prevent good ideas from being implemented more broadly.

In addition to the UIA common goal of improving outcomes for low-income students, each institution will set goals appropriate to its state and region. Ohio State will focus on

⁴ The *9 Dimensions of Wellness* model encompasses the following categories: Emotional, Career, Social, Spiritual, Physical. Financial, Intellectual, Creative, and Environmental

June 6, 2014 meeting, Board of Trustees

identifying pre-college or bridge programs that can have a positive impact on retention and completion for our regional campus change students.

English as a Second Language (ESL)

ESL Programs at Ohio State provide extraordinary learning opportunities for international students and non-native speakers of English. The individual ESL programs include:

- ESL Composition. ESLC offers a broad spectrum of courses that assist students in development of writing skills necessary for them to perform successfully as writers in OSU courses. ESLC courses teach writing as a means of communication as well as self-expression, and focus on both the process and product of writing;
- the Spoken English Program. SEP screens all prospective international teaching assistants, provides coursework in classroom communication for those who require it, and administers performance tests that certify them to teach at OSU. SEP courses focus on improving spoken fluency and pronunciation, as well as the development of intercultural and pedagogical skills;
- the American Language Program. ALP serves both graduate and undergraduate students who are not yet proficient in English. While most intend to pursue an academic program at OSU, some will study at other universities or use the skills gained in business or commercial settings.

Expanded Advising Support and Training

An advisory committee comprised of academic advisors from across the University, including the regional campuses and non-academic support services, meet regularly to provide input to the Undergraduate Dean and to coordinate the advising processes. Other new support groups will also be taking on the issues that support adequate academic advising, including the Advising Administrators Group, the University Survey Committee, the First Year Transition and Migration Team, and a group looking at analytics in advising. Additionally, a professional advisor will work in the OUE to oversee the development and deployment of emerging technology to be used to advance the advising process and reach.

One of the most recent technology-centered tools, called *AdvisingConnect*, allows documentation of student/advisor sessions to be communicated to advisors across different academic programs and campuses, serves as a communication tool for advisor-advisor and advisor-student interactions, provides input for University business functions (eg, financial aid, registrar, student advocacy), and serves as a portal for scheduling sessions. This tool will be expanded to: increase the use of and display of student-data to help advisors efficiently prepare for intentional conversations during individual student-appointments; add self-service reporting for advising administrators which will help inform decisions on student-services, staffing needs and student-programs; add self-service reporting for academic advisors so they will have a pulse on who they are serving, when, and for what reason(s); and increase filtering and functionality for student rosters so advisors can enhance proactive outreach. For example, advisors will be able to reach out to students who are starting to display a negative academic pattern before they get to a critical point that can impact their progress (intentional or invasive advising.)

The OUE is also expanding advising training for academic advisors on campus. The goals of this effort are to:

- Provide general training topics that complement specific college/department training programs for all academic advisors;
- Provide an introduction to the advising profession and advising at Ohio State, for new advisors;
- Provide experiences for advisors who wish to participate in professional development opportunities;

June 6, 2014 meeting, Board of Trustees

- Give opportunities for increased collaboration and exchange of information between advisors, students (and staff), and support offices across campus;
- Outline and create connections to other training and professional development opportunities being offered across campus

Second Year Engagement

Ohio State has been recognized nationally for their innovative programs that focus on the first year experience and its impact on completion. The belief is that a similar focus on the second year could have a further positive impact. University leaders commissioned a study to identify the predictors of second-year student success and they were found to be:

- Participation in campus events and activities beyond the classroom;
- Living on campus;
- Interaction with student peers;
- Interaction with faculty mentors;
- Institutional commitment to student success.

Ohio State's **Second-year Transformational Experience Program (STEP)** was developed as a result of this study, with an emphasis on enhancing the engagement and education of students beyond the classroom. The STEP program targets more intensive interactions with faculty and a living experience that integrates academic achievement, self-awareness, and the development of life and leadership skills.

The program offers individual development modules with applications for career growth and global citizenry, increased faculty engagement and mentorship, and a stipend program to increase student participation in experiential education opportunities. Additionally, the program contains a financial wellness mandate, addressing both the need for financial education and financial planning during a student's experience.

STEP is designed to focus on student success and development and will allow students the opportunity to participate in activities that are pointed to their individual interests and academic needs. Through the interaction with faculty, students will be able to develop tools for life and build essential network connections.

At the core of STEP is a focus on enhancing the education of students beyond the classroom. The initiative will also feature a two year on-campus residency requirement (to be active in 2016) designed to lead to enhanced student success, improved student engagement and satisfaction, and to contribute to degree completion and post-graduation success. To allow this second-year experience to achieve its full potential, facilities improvements will be integrated with the STEP program innovations. The plan will create a unique living environment that is designed to incorporate the elements of student success, programmatic needs, architectural innovation, and student and faculty interaction.

Expanded Use of Emerging Technology

Ohio State's Office of Distance Education and eLearning (ODEE) is involved in several innovative approaches to postsecondary education that promise to have a significant positive influence on college completion. They have spearheaded an effort to design and develop different approaches to student learning and success that have been shown to enhance the student experience. For example, they supported (with an ODEE Impact Grant) the OSU Statistics Department to develop a "Hyflex" class-one where students can attend synchronously in person or from home, or view recorded lecture videos at whatever times are most convenient. This project began in 2011 and has received national recognition for its innovation.

In 2012, the University empowered ODEE to start the **Digital First Initiative** with a goal "to inspire innovative instruction through emerging technology." Digital First is redesigning the campus experience at Ohio State by optimizing wireless and classroom

June 6, 2014 meeting, Board of Trustees

technology, inspiring instructors to offer engaging digital learning content to students, and enhancing the student experience from enrollment to graduation. This project has spawned different approaches to teaching and learning, including creative implementations of the “flipped classroom”, they have used a “boot camp” process to support faculty in the development of accessible courses and digital courseware, and other examples of online and web-based approaches to student engagement, such as a blogging environment that allows and encourages students and faculty to create and share their own personal, professional experiences with their own blogs and websites.

Over the course of the next year, ODEE will work with the colleges, most notably the College of Arts and Sciences, to develop versions of the General Education curriculum for an online or distance delivery format. This shows promise for students with different learning styles to participate in ways that can optimize their success, and for students to complete course requirements asynchronously, which can also shorten the time to degree.

Address Curricular Hurdles

There has been much discussion at a local and national level of the impact of “stumbling block courses” on the retention and progress of students in college. One of the highlighted areas is mathematics. Ohio State has been very interested in participating in these discussions, and in 2013 hosted the Ohio Mathematics Summit, a statewide meeting of mathematics faculty from all University System of Ohio (USO) schools. The purpose of the summit was to discuss and learn about the dynamics of policies that are impacting mathematics education in Ohio, student retention issues faced by colleges in Ohio, topics related to the Ohio Transfer Module (OTM) Mathematics, Statistics, and Logic guidelines, and effective quantitative pathways for STEM and non-STEM majors. As a result of the Summit, a steering committee of mathematics experts, including strong representation from Ohio State, was formed to study national trends, current initiatives, and available statewide and national data. They have been charged to make recommendations for future mathematics curricula in Ohio and to develop expectations and processes that can result in each campus offering pathways in mathematics that yield (a) increased success for students in the study of mathematics, (b) a higher percentage of students completing degree programs, and (c) effective transferability of credits for students moving from one institution to another.

Student analytics

The term “student analytics” has been discussed over the past few years in higher education as a way to mine the large stores of data that exist related to student learning and to use it to impact student success. It is sometimes also referred to as predictive analytics, performance analytics, or most often *learning analytics*. According to the Society for Learning Analytics Research (SOLAR), learning analytics is “the measurement, collection, analysis, and reporting of data about learners and their contexts, for purposes of understanding and optimizing learning and the environments in which it occurs.”

In practice, Student Analytics may include tools and dashboards that allow instructors to:

- Determine how often students log into Carmen (our Desire2Learn learning management system) or other University course management and resource environments to see which resources they get access to or take advantage of
- Assess whether these accesses and related downloads might correlate with course performance;
- Determine, given those correlations, which resources are effective or effectively used;
- Use class performance or profile data to predict “at-risk” students, for the purposes of providing “invasive” advising or coaching to improve retention, student performance and success;
- Use data from these large data stores to make evidence-based modifications to teaching/learning techniques, policies, curriculum, etc.

June 6, 2014 meeting, Board of Trustees

We have established the Student Analytics Network, which consists of approximately fifty data professionals, innovative faculty, eLearning personnel, teaching/learning experts, and University administrators to evaluate OSU's status with regards to the integration of this promising technology advancement, and to oversee implementation of relevant toolsets. A smaller group, the Analytics in Advising group will look at how we might take advantage of rich data to impact the advising process.

Ohio State is currently looking at ways we can utilize the *Insights* module in Carmen to track student engagement, assignment completion, and student performance on tests. This information alone, though, is of no use unless instructors and student advisors can use it to engage students who might be having difficulty or who might be poised to have difficulty, and determine what kind of support they need. We're also interested in seeing this data in aggregate so that departments can identify which courses might spark an interest in students that could lead to a different major. This can help to determine whether changing elements within these courses or providing supportive pre-course materials could help the students make a studied academic decision and contribute to their academic completion success.

Updated Degree Audit System

The DARS degree audit system is scheduled to be upgraded when the Student Information System moves to the next version this summer. The new system, called u.achieve® will provide OSU students and advisors with an easy-to-read progress report that allows for "what if" degree planning and provides a mapping of the clear pathway related to the degree requirements necessary for graduation. It allows real-time data sharing, automation of degree clearance processes, and an increase in overall department-level efficiencies related to transfer credit determination, degree progress-related course planning and scheduling, and is another tool for use in keeping students on a well-defined path to completion.

WORKFORCE DEVELOPMENT PRIORITIES

According to data reported for the College Portrait, 61% of last year's graduating seniors plan to move to a job (4% plan for military or volunteer service), and 31% plan to go on to graduate school. The Office of Institutional Research and Planning annually administers a survey to OSU baccalaureate graduates one year after graduation. The survey asks about career outcomes and about how their experience at Ohio State contributed to those outcomes. The population included all students who received an undergraduate degree in Spring 2010.

Over 90% of respondents reported that they were either employed or in graduate/professional school. Compared with 2009 graduates, a lower percentage of 2010 graduates reported that they were enrolled in graduate/professional school (28% compared to 32%). In contrast, a higher percentage of spring 2009 graduates were employed (61% compared to 64%). Of those who reported that they were employed, 76% said that their current position was related to their major and 67% said that they were currently employed in Ohio.

The top five occupation categories that the respondents said best described their current position were business and financial/accounting, health-care/medical, architecture and engineering, education, training and library, and marketing and sales. 76% of 2010 respondents reported that they were satisfied with the course of their career compared with 66% of 2009 respondents. 83% said they would use the services of an alumni career services offices. When asked, "How well do you think The Ohio State University prepared you for your chosen career?" 80% of the respondents responded "Generally well" or "Very Well."

Ohio Means Internships and Co-ops JobReady Program

Ohio State partnered with several other institutions in a program sponsored by the Ohio Board of Regents under the Ohio Means Internships and Co-ops (OMIC) program to offer paid internships to students to work with local and regional companies in key employment areas defined by state needs. The two-year program, called *JobReady Internships and Co-Ops for Ohio Industry (JobReady)* was a multi-institution collaboration of The Ohio State University Columbus, Lima, Mansfield, Newark, and Wooster campuses, Columbus State Community College, and North Central State College. The consortium worked to attract 82 Ohio employers in four industry areas of key importance to Ohio: energy, automotive, food processing, and financial services. We created 416 new, meaningful internships/co-ops for students in academic programs at varied levels: certificate, two-year, and four-year degrees. Benefits included stronger workplace preparation for students and the ability to earn stipends while attending school – both of which are documented as contributing to higher rates of college completion. For industry, the internships result in higher engagement in achieving a *JobReady* workforce. Internships/co-ops were paid positions transcribed for zero credit or for a varied number of academic credit hours, dependent on academic program requirements and student choice.

The two-year *JobReady* program was extended under a new OBOR program, OMIC II, for an additional two years. Under the new program, OSU and our partners are working to institutionalize the internship program in order to sustain the progress. In addition to additional internships and co-ops in key areas, the extended program will:

- Ensure relevance through delivery of *JobReady* online education modules to students and employers. In the previous OMIC funded program, we worked with employers, faculty, and Moresteam, Inc. to identify necessary skills and to develop and deliver a collection of online modules (to match these skills) from which employers could choose, depending on the background of the intern. A key element in ensuring relevance across all industries, these modules address a central concern of employers — the skills gap between what is learned in the classroom and what is required in the workplace. These modules included:
 - Soft skills, such as communication, problem solving, leadership through influence (some developed by Columbus State's Twenty-First Century Skills program funded by OBOR);
 - Industry-specific skills, such as project management, design of experiments, and voice-of-the-customer analysis (Yellow Belt Six Sigma).
- Ensure relevance by supporting and expanding faculty/industry partnerships.
 - In addition to our campuses' existing industry/academic partnerships (ex: CSCC's partnership with Central Ohio Regional Logistics Council, ATI's Key Advisory Committee, Ohio State's Data Analytics partnership), we will encourage faculty/employer partnerships that can influence curricular revision.
- Ensure sustainability by expanding/creating "a culture of internships" (34.5% of all students currently participate in an internship or co-op) on our campuses through
 - Expanding Ohio State's Buckeye Careers Network to all regional campuses;
 - Working with students, staff and faculty to educate them on the value of student internships, through messaging and events;
 - Partnering with units across our campuses (Orientation, First-Year Experience, Second-Year Transformational Experience Program, Office of Diversity and Inclusion, Office of Military and Veterans Services, etc.) to create and deliver messages about the value of internships from the first day a student steps on campus to when they leave for their first internship.

OSU Choose Ohio First Scholarship Programs

Led and funded by the Ohio Board of Regents, the Choose Ohio First Scholarship Program (COF) is part of Ohio's strategic effort to bolster the state in the global marketplace of Science, Technology, Engineering, Mathematics, and Medicine (STEMM). With awards to Ohio colleges, universities and their partners, COF provides funding for innovative academic programs that attract and retain more Ohio students into STEMM fields, and contribute to their completion goals⁵. Through Choose Ohio First, Ohio State offers the following COF programs:

- Ohio Consortium for Bioinformatics;
- Ohio House of Science and Engineering: Success in STEM through Collaboration;
- Choose Ohio First for Engineering Entrepreneurship (COFFEE) Scholarship;
- STEM Degrees and Careers for Ohioans with Disabilities, Including Veterans: COF Scholarships in Support of the NSF-Funded Regional Alliance in Disability (OSAA);
- Future Scientists of Ohio;
- Bachelor of Science in Pharmaceutical Science (BSPS).

OSU College of Arts and Sciences STEM Initiatives Program

The STEM Initiatives program works across the university to promote collaboration and improve the institution's efforts throughout the STEM education/career pipeline, from outreach and engagement with K-12 schools and the public, to recruitment and retention of a diverse student population, preparation of teachers, improvement of curriculum, and transition to graduate school and the workforce. In addition to a number of public outreach efforts, the initiatives include:

- Ohio House of Science and Engineering (OHSE)
 - OHSE is the science and engineering consortium within OSU funded by the OBOR Choose Ohio First scholarship program. OHSE aims to improve STEM education throughout central Ohio in grades K-20, and to contribute to STEM degree completion efforts. In addition to academic science literacy outreach efforts, OHSE brings together scientists and engineers in the private industry with Ohio's teachers to improve science and technology education in their classrooms. Over the years, companies like Battelle and Chemical Abstracts have participated heavily in these efforts.
- Women in Engineering (WiE)
 - WiE works to increase the number of women earning degrees in engineering and to help to ensure degree completion of these women. Through partnerships with alumni, corporations, and community and educational organizations, WiE develops innovative and exciting programming to introduce girls and women to the wide variety of careers and opportunities available to engineers. In creating a supportive and inclusive culture, WiE encourages students to reach their full potential as future engineering professionals.
- Minority Engineering Program (MEP)
 - The mission of MEP is to ensure that the talents of previously underrepresented ethnic minorities are included in the engineering profession so that an adequate supply of engineers is available to meet the manpower needs of our community, state and nation, and to assure that all engineering undergraduate and graduate students understand and appreciate diversity as prerequisites for optimum achievement in an increasingly diverse and global society.

⁵ The overall rate at Ohio State for students who start and ultimately graduate in a STEMM related field is 83%. Students supported through the COF programs retain at over 92%.

Technology Commercialization Office

In 2011, Ohio State undertook a major effort toward building a new model that efficiently translates its research into emerging products and industries, with local, regional and global impact. To achieve this goal, the university created a new office of Technology Commercialization and Knowledge Transfer (TCO). The objectives of TCO are:

- Build a culture of innovation, service, responsiveness, creativity, and accountability within the University;
- Create customized initiatives that enhance the research colleges;
- Develop a robust start-up culture that drives economic development;
- Increase industry-sponsored research and long term partnerships;
- Engage students in every aspect of the commercialization process to enhance their learning experience in support of Ohio State's mission and to increase their opportunity to complete their degrees in a timely fashion;
- Make Ohio State a top five research institution in commercialization productivity.

Central Ohio Compact

Ohio State is participating, along with other regional postsecondary institutions, in the Central Ohio Compact. The Compact is a partnership comprised of school districts, adult career-technical centers, colleges and universities, and area business and civic leaders "who are united in their support for developing the region's enormous talent pool into a globally competitive workforce – one that will position Central Ohio for future growth and prosperity." The Compact partners are working together on issues related to public policy and affordability of higher education, community awareness and communications, and workforce alignment and employment placement strategies. (OSU also is involved in the Higher Education Compact of Greater Cleveland, which has similar goals for that region of the state.)

Discovery Themes

The Discovery Themes are being developed to leverage Ohio State's special strengths to address the technological, social, and environmental stresses that define today's global world. As the nation's largest and most comprehensive public university, Ohio State can focus an unmatched breadth of expertise on the issues of Health and Wellness, Energy and Environment, and Food Production and Security. Over the next 10 years, OSU's investment in the Discovery Themes will provide the basis for attracting about 500 research- and teaching-active, tenured/tenure-track faculty working in Discovery Themes areas. These will be individual scholars, as well as groups or clusters of faculty in critical areas. Their work will complement the research, teaching, and outreach of our existing faculty. Thus, they will spur transformational breakthroughs in our contributions to problem solutions critical to Ohio and the world.

New undergraduate degrees and programs will result from the Discovery Themes emphasis. For example, a critical need clearly exists in the employment marketplace for graduates with both quantitative computational and modeling skills, and behavioral psychology and critical thinking skills. Ohio State will help fill that need with its new Interdisciplinary undergraduate major in data analytics. The new major is structured in three parts: core subject matter (mathematical, statistical, and computing foundations), discipline-specific specializations (visual analytics and sense-making, system modeling, pattern recognition, and machine learning), and an integrative experiential education component. Ohio State will be the first university in the country to offer this undergraduate degree in data analytics.

Career Connection (Office of Student Life)

The services provided by Career Connection are focused on the career development needs of all OSU students by providing high quality and diversity-sensitive services through counseling, consultation and lasting partnerships, designed to facilitate learning

June 6, 2014 meeting, Board of Trustees

and advance well-being, purpose, identity development, and citizenship. In particular, the services include:

- Connecting students' interests, values, skills and personality with the world of employment;
- Aiding development of students' interests by exploring various majors and careers;
- Encouraging students to test their ideas with internships, informational interviews, volunteering, and extracurricular activities;
- Providing customized attention to resumes, vitas, job search letters, and interviewing skills;
- Listening and helping with personal concerns that relate to career decisions;
- Assisting students' implementation of decisions by learning how to conduct a job search or plan for graduate or professional school;
- Informing students about the University's employment assistance services, distributed throughout the colleges;
- Buckeye OnPACE is a series of self-guided career modules that can assist students in learning more about themselves and choosing a major or career, applying to grad school, and preparing to enter the workforce;
- Buckeye Careers Network is Ohio State's university-wide online resource to connect Ohio State students with employers for jobs, internships, co-ops, and career opportunities.

Industry Liaison Office

The Industry Liaison Office (ILO) in the Office of Research was launched by OSU to foster economic development opportunities in Ohio and beyond, by connecting business and industry to Ohio State faculty and student discoveries, groundbreaking research, and experts in targeted research areas. Ohio State has achieved world-class status in such areas as global climate change, materials research, electromagnetics, medical imaging, cancer, infectious and cardiovascular diseases, environmental sciences, and ag-bioproducts that feed and fuel the world.

Innovation is the key to continued economic growth for Ohio and beyond. Linking the university's immense assets to industry needs can lead to new products, improved processes, expanded services, and solutions to global challenges. The Industry Liaison Office is well positioned to help industry collaborators build mutually beneficial relationships with Ohio State students and researchers, and gives students valuable experience by being engaged in these experiences.

Appendix: University Student Profile

Columbus Campus

Student Demographic	a		b		c		d		e		f		g		h	
	Entering		Returning		Transfer		Total									
	#	% of Total	#	% of Total	#	% of Total	#	% of Total	#	% of Total	#	% of Total	#	% of Total	#	% of Total
1 Total	7,083	16.02%	34,605	78.29%	2,513	5.69%	44,201									
2 Enrolled Part Time	9	0.22%	3,975	95.07%	197	4.71%	4,181	9.46%								
3 Not Degree/Certificate Seeking	0	0.00%	1,062	100.00%	0	0.00%	1,062	2.40%								
4 Financial Need - Pell Eligible	1,290	12.52%	8,209	79.68%	803	7.79%	10,302	23.31%								
5 Remedial Education Needs	113	100.00%	0	0.00%	0	0.00%	113	0.26%								
6 Female	3,528	16.87%	16,217	77.52%	1,174	5.61%	20,919	47.33%								
7 Male	3,555	15.27%	18,388	78.98%	1,339	5.75%	23,282	52.67%								
8 Age 18-24	6,497	16.39%	30,960	78.11%	2,180	5.50%	39,637	89.67%								
9 Age 25 and Older	7	0.19%	3,392	90.94%	331	8.87%	3,730	8.44%								
Race / Ethnicity																
13 American Indian / Alaskan Native	11	14.86%	57	77.03%	6	8.11%	74	0.17%								
14 Asian	470	19.33%	1,855	76.27%	107	4.40%	2,432	5.50%								
15 African American /Black	296	11.01%	2,213	82.33%	179	6.66%	2,688	6.08%								
16 Hispanic	265	17.82%	1,118	75.18%	104	6.99%	1,487	3.31%								
17 International	500	14.96%	2,596	77.65%	247	7.39%	3,343	7.56%								
18 Native Hawaiian or other Pacific Islander	0	0.00%	27	100.00%	0	0.00%	27	0.06%								
19 Multi-racial	229	19.83%	829	71.77%	97	8.40%	1,155	2.61%								
20 White	4,773	14.99%	25,357	79.66%	1,702	5.35%	31,832	72.02%								
21 Race/ethnicity not reported	539	46.35%	553	47.55%	71	6.10%	1,163	2.63%								

Regional Campuses

Student Demographic	a		b		c		d		e		f		g		h	
	Entering		Returning		Transfer		Total									
	#	% of Total	#	% of Total	#	% of Total	#	% of Total	#	% of Total	#	% of Total	#	% of Total	#	% of Total
1 Total	2,400	42.05%	2,991	52.41%	316	5.54%	5,707									
2 Enrolled Part Time	98	9.51%	865	83.98%	67	6.50%	1,030	18.05%								
3 Not Degree/Certificate Seeking	0	0.00%	189	100.00%	0	0.00%	189	3.31%								
4 Financial Need - Pell Eligible	991	39.34%	1,361	54.03%	167	6.63%	2,519	44.14%								
5 Remedial Education Needs	772	100.00%	0	0.00%	0	0.00%	772	13.53%								
6 Female	1,144	37.48%	1,717	56.26%	191	6.26%	3,052	53.48%								
7 Male	1,256	47.31%	1,274	47.98%	125	4.71%	2,655	46.52%								
8 Age 18-24	2,216	47.81%	2,194	47.34%	225	4.85%	4,635	81.22%								
9 Age 25 and Older	31	3.83%	688	84.94%	91	11.23%	810	14.19%								
Race / Ethnicity																
13 American Indian / Alaskan Native	10	55.56%	8	44.44%	0	0.00%	18	0.32%								
14 Asian	95	59.38%	60	37.50%	5	3.13%	160	2.80%								
15 African American /Black	269	53.37%	209	41.47%	26	5.16%	504	8.83%								
16 Hispanic	85	57.05%	56	37.58%	8	5.37%	149	2.61%								
17 International	0	0.00%	2	100.00%	0	0.00%	2	0.04%								
18 Native Hawaiian or other Pacific Islander	1	50.00%	1	50.00%	0	0.00%	2	0.04%								
19 Multi-racial	100	62.89%	52	32.70%	7	4.40%	159	2.79%								
20 White	1,751	38.30%	2,559	55.97%	262	5.73%	4,572	80.11%								
21 Race/ethnicity not reported	89	63.12%	44	31.21%	8	5.67%	141	2.47%								

ATI (Wooster)

Student Demographic	a		b		c		d		e		f		g		h	
	Entering		Returning		Transfer		Total									
	#	% of Total	#	% of Total	#	% of Total	#	% of Total	#	% of Total	#	% of Total	#	% of Total	#	% of Total
1 Total	285	44.32%	345	53.65%	13	2.02%	643									
2 Enrolled Part Time	5	5.62%	82	92.13%	2	2.25%	89	13.84%								
3 Not Degree/Certificate Seeking	0	#DIV/0!	0	#DIV/0!	0	#DIV/0!	0	0.00%								
4 Financial Need - Pell Eligible	95	44.39%	115	53.74%	4	1.87%	214	33.28%								
5 Remedial Education Needs	125	100.00%	0	0.00%	0	0.00%	125	19.44%								
6 Female	120	46.15%	136	52.31%	4	1.54%	260	40.44%								
7 Male	165	43.08%	209	54.57%	9	2.35%	383	59.56%								
8 Age 18-24	272	46.82%	299	51.46%	10	1.72%	581	90.36%								
9 Age 25 and Older	2	3.92%	46	90.20%	3	5.88%	51	7.93%								
Race / Ethnicity																
13 American Indian / Alaskan Native	0	0.00%	2	100.00%	0	0.00%	2	0.31%								
14 Asian	0	0.00%	1	100.00%	0	0.00%	1	0.16%								
15 African American /Black	5	83.33%	1	16.67%	0	0.00%	6	0.93%								
16 Hispanic	2	25.00%	6	75.00%	0	0.00%	8	1.24%								
17 International	0	#DIV/0!	0	#DIV/0!	0	#DIV/0!	0	0.00%								
18 Native Hawaiian or other Pacific Islander	1	100.00%	0	0.00%	0	0.00%	1	0.16%								
19 Multi-racial	4	66.67%	2	33.33%	0	0.00%	6	0.93%								
20 White	268	44.08%	327	53.78%	13	2.14%	608	94.56%								
21 Race/ethnicity not reported	5	45.45%	6	54.55%	0	0.00%	11	1.71%								

Data OSU's Definitions

Note	All data is for undergraduate students as of Fall 2013 15th day count.
1g	Total undergraduates: includes full-time and part-time, all degree-seeking and all other undergraduates enrolled in credit courses.
2a	Total undergraduates: include only part-time, all degree and all other undergraduates enrolled in credit courses.
3a	Total undergraduates: include full-time and part-time, only students enrolled in other undergraduate credit courses. UNON and UUSS (Reporting_CPP) included in these numbers.
4a	<ul style="list-style-type: none">- The continuing students (column) contain continuing students from OSU, visiting undergraduates, non-degree undergraduates and pre-college students- Student can be PELL eligible from their FAFSA but not receive PELL due to other criteria. E.g. has reached lifetime limit of receiving PELL, being verified, EFC is too big to get PELL.- The PELL eligibility status is based on the latest valid FAFSA. Sometimes their latest FAFSA is being verified. This means their latest FAFSA is not valid. For this situation the student will be excluded even though the student has PELL.B20
5a	This number includes only new freshman, entering, full-time.
6a	Includes full-time and part-time, degree seeking and all other undergraduates enrolled in credit courses, female only.
7a	Includes full-time and part-time, degree seeking and all other undergraduates enrolled in credit courses, male only.
8a	Includes all undergraduates. The total number is approximate based on rounding % from CDS F1
9a	Includes all undergraduates. The total number is approximate based on rounding % from CDS F1
10a	Includes all undergraduates, exclude international/nonresident aliens.
11a	Total undergraduates (both degree- and non-degree-seeking). Include international students only in the category "Nonresident aliens." Report as reporting to IPEDS: persons who are Hispanic should be reported only on the Hispanic line, not under any race, and persons who are non-Hispanic multi-racial should be reported only under "Two or more races."
g	All but the High School GPA and Average ACT or SAT are CDS B1 numbers.
21a	These numbers are "Other" for our data base.
13-21 b,d,f	Percentages are of row-total

June 6, 2014 meeting, Board of Trustees

References:

OSU College Portrait Report	http://oaa.osu.edu/irp/vsa.php
Enrollment Services – Analysis and Reporting	http://oesar.osu.edu
Undergraduate Admissions Quick Facts	http://undergrad.osu.edu/admissions/quick-facts.html
First Year Experience Summer Bridge Programs	http://fye.osu.edu/programs/index.html
Institutional Research and Planning	http://oaa.osu.edu/irp/home.php
NFYS Enrollment Trend Data	http://oesar.osu.edu/pdf/admissions/NFQF_Au_15thday_web.pdf
NFYS Graduation and Retention Rates Data	http://oesar.osu.edu/grad_rates.html
Counseling and Consultation Service	http://www.ccs.ohio-state.edu
Student Athlete Support Services Office	http://www.ohiostatebuckeyes.com/sports/sasso/osu-sasso-body.html
University Center for the Advancement of Teaching	http://ucat.osu.edu
Mathematics and Statistics Learning Center	http://mslc.osu.edu
Center for the Study of Teaching and Writing	https://cstw.osu.edu
Office for Disability Services	http://ods.osu.edu
The Office for Military and Veterans Services	http://veterans.osu.edu
Dennis Learning Center	http://dennislearningcenter.osu.edu
Academic Advising at OSU	http://advising.osu.edu/welcome.shtml
Office of Undergraduate Education	http://ugeducation.osu.edu/welcome.shtml
Second Year Transformational Experience Program (STEP)	https://step.osu.edu
Office of Distance Education and eLearning	http://odee.osu.edu
Digital First	http://digitalfirst.osu.edu
ASC STEM Initiatives	http://artsandsciences.osu.edu/about/administration/stem-initiatives
Discovery Themes	http://discovery.osu.edu
OSU's Choose Ohio First Programs	http://ugeducation.osu.edu/chooseohiofirst.shtml
Career Connection	http://careerconnection.osu.edu
Industry Liaison Office	http://ilo.osu.edu
Central Ohio Compact	http://www.cscoc.edu/centralohiocompact/

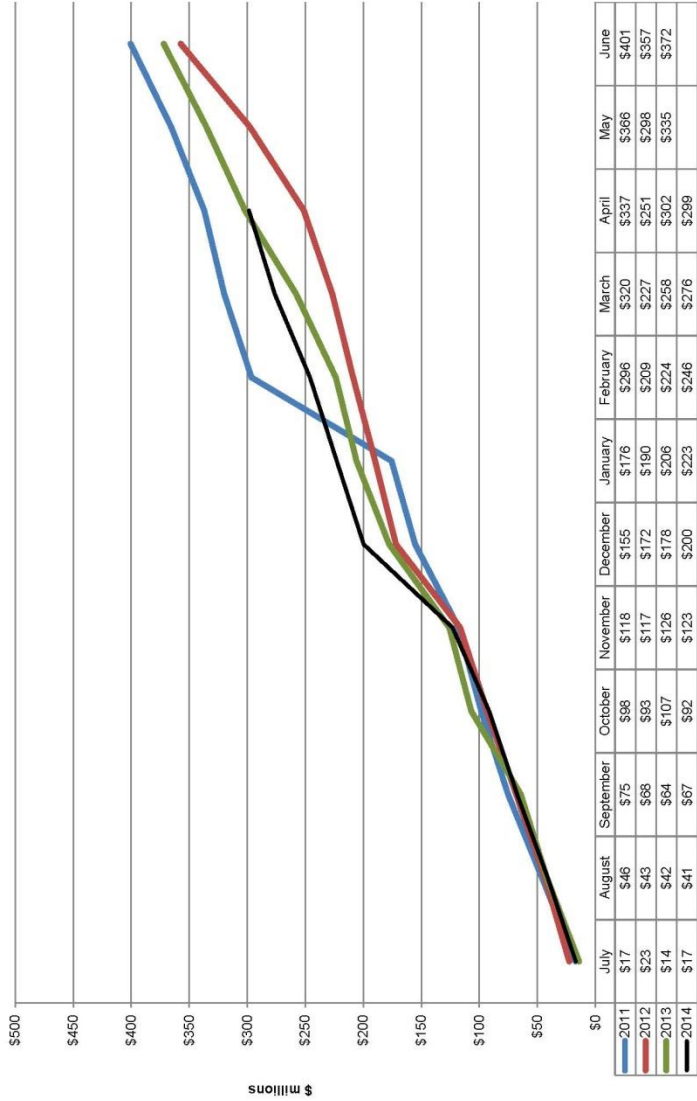
June 6, 2014 meeting, Board of Trustees

JobReady Ohio (OSU's OMIC program)	http://careers.osu.edu/students/jobready/
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(APPENDIX XLI)



FY2014 New Fundraising Activity Report
Cumulative
 7/1/2013 through 4/30/2014





FY 2014 New Fundraising Activity Report
New Fundraising Activity Progress
 7/1/2013 through 4/30/2014

	Activity	Goal	% Achieved	7/1/2012 through 4/30/2013	% Change
Outright Gifts and Pledges					
Cash and Securities	\$91,793,275			\$87,832,044	4.51%
Real Estate	\$7,980			\$0	0.00%
Gifts-in-Kind	\$10,727,538			\$4,423,208	142.53%
Pledges	\$37,939,479			\$92,100,926	-58.81%
Matching Gift	\$1,869,808			\$1,506,130	24.15%
Recurring	\$2,482,036			\$2,397,215	3.54%
Total Outright Gifts and Pledges	\$144,820,116	\$242,380,499	59.75%	\$188,259,524	-23.07%
Planned Gifts					
Irrevocable Planned Gifts	\$1,748,339			\$1,978,002	-11.61%
Revocable Planned Gifts	\$75,874,789			\$46,691,715	62.50%
Total Planned Gifts	\$77,623,128	\$65,564,110	118.39%	\$48,669,717	
Private Grants	\$76,136,014	\$85,962,491	88.57%	\$64,951,273	17.22%
Total Fundraising Activity	\$298,579,258			\$301,880,514	-1.09%
Overall Working Goal	\$390,000,000		76.56%		
	Time Elapsed		83.29%		

Unit	Outright Gifts and Pledges	Planned Gifts	OSU Foundation Activity	Private Grants	Total Fundraising Activity	Goal	% Achieved
Academic Affairs	\$9,256,754	\$3,420,055	\$12,676,809	\$675,344	\$13,352,153	\$14,000,000	95.37%
Alumni Association	\$496,530	\$44,500	\$541,030	\$0	\$541,030	\$2,300,000	23.52%
Arts and Sciences (Colleges of the)	\$8,873,422	\$9,103,895	\$17,977,316	\$9,027,511	\$26,004,827	\$30,000,000	86.68%
Athletics	\$28,102,455	\$3,322,500	\$31,424,955	\$0	\$31,424,955	\$45,000,000	69.83%
Business (Fisher/Solove)	\$5,422,876	\$1,233,740	\$6,656,616	\$12,422,570	\$10,676,616	\$18,000,000	59.31%
Cancer (James / Solove)	\$27,583,408	\$13,040,883	\$40,624,291	\$4,020,000	\$53,046,861	\$30,000,000	66.31%
Dentistry (College of)	\$1,286,814	\$461,750	\$1,758,564	\$203,153	\$1,961,717	\$3,369,000	58.28%
Education and Human Ecology (College of)	\$2,492,167	\$2,552,334	\$5,044,501	\$2,387,033	\$7,431,534	\$8,500,000	87.19%
Engineering (College of)	\$13,081,279	\$15,628,102	\$28,709,381	\$19,331,205	\$48,040,586	\$55,000,000	87.29%
Food, Agricultural and Enviro Sciences (College of)	\$5,066,052	\$6,250,532	\$11,316,584	\$7,356,711	\$18,673,295	\$22,500,000	82.99%
Kiwan Institute	\$798,176	\$0	\$798,176	\$0	\$798,176	\$1,550,000	51.50%
Law (Michael E. Moritz College of)	\$1,108,360	\$195,000	\$1,303,360	\$0	\$1,303,360	\$4,000,000	32.53%
Medical Center (Wexner)	\$13,925,217	\$853,170	\$14,778,387	\$15,053,850	\$29,832,237	\$56,000,000	53.27%
Medicine (College of)	\$1,730,038	\$5,984,398	\$7,710,436	\$2,089,039	\$9,799,475	\$10,000,000	97.93%
Nursing (College of)	\$681,688	\$419,000	\$1,100,688	\$201,687	\$1,302,375	\$2,600,000	53.55%
Osteometry (College of)	\$736,212	\$0	\$736,212	\$297,101	\$1,033,313	\$2,100,000	49.21%
OSU Lima	\$348,636	\$0	\$348,636	\$22,000	\$370,636	\$2,100,000	17.65%
OSU Mansfield	\$1616,962	\$60,000	\$1,676,962	\$0	\$1,676,962	\$2,919,500	57.45%
OSU Marion	\$582,938	\$0	\$582,938	\$0	\$582,938	\$2,000,000	29.15%
OSU Newark	\$503,409	\$200,000	\$703,409	\$7,500	\$710,909	\$1,418,600	50.11%
Pharmacy (College of)	\$1,471,695	\$701,746	\$2,173,441	\$700,477	\$2,873,918	\$3,630,000	77.68%
Public Health (College of)	\$1,219,742	\$0	\$1,219,742	\$196,014	\$1,415,756	\$1,200,000	117.98%
Social Work (College of)	\$391,094	\$100,000	\$491,094	\$35,826	\$526,920	\$1,000,000	52.69%
Student Life	\$807,805	\$1,250,000	\$2,057,805	\$50,000	\$2,107,805	\$1,500,000	140.52%
University-wide Fundraising	\$4,087,861	\$1,391,401	\$5,479,261	\$1,398,791	\$6,878,052	\$0	\$0
Veterinary Medicine (College of)	\$4,723,088	\$5,674,888	\$10,397,976	\$1,586,232	\$11,984,208	\$11,500,000	104.21%
Wexner Center for the Arts	\$3,006,104	\$0	\$3,006,104	\$4,000	\$3,010,104	\$5,720,000	52.64%
WOSU Public Stations	\$5,456,535	\$5,754,715	\$11,211,250	\$0	\$11,211,250	\$6,000,000	186.85%
Grand Total	\$144,820,116	\$77,623,128	\$222,443,244	\$76,136,014	\$298,579,258	\$390,000,000	76.56%
Overall Working Goal							83.29%



FY 2014 Philanthropic Receipts Report
Philanthropic Receipts Progress
 7/1/2013 through 4/30/2014

	Activity	Goal	% Achieved	7/1/2012 through 4/30/2014	% Change
Outright Gift Receipts					
Cash and Securities	\$96,145,119			\$91,735,389	4.81%
Gifts-in-Kind	\$10,727,538			\$4,423,208	142.53%
Real Estate	\$7,980			\$0	0.00%
Outright Gift Receipts	\$106,880,637			\$96,158,597	11.15%
Pledge Receipts	\$57,606,025			\$71,182,487	-19.07%
Planned Gift Receipts					
Revocable Planned Gifts	\$15,704,196			\$6,701,998	134.32%
Irrevocable Planned Gifts	\$1,748,339			\$1,978,002	-11.61%
Planned Gift Receipts	\$17,452,534			\$8,680,000	101.07%
Private Grant (OSP) Receipts	\$76,136,014			\$64,951,273	17.22%
Philanthropic Receipts Total	\$258,075,210	\$316,000,000	81.67%	\$240,972,358	7.10%
			83.29%		

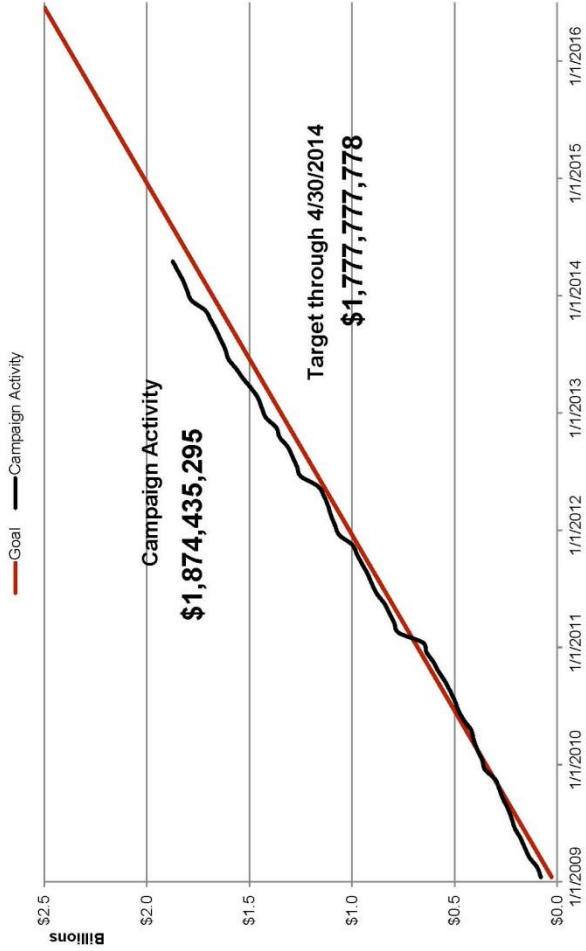
Time Elapsed



**BUT FOR OHIO STATE
Dashboard Report**

Campaign Progress vs. Time
1/1/2009 through 4/30/2014 = \$1,874,435,295

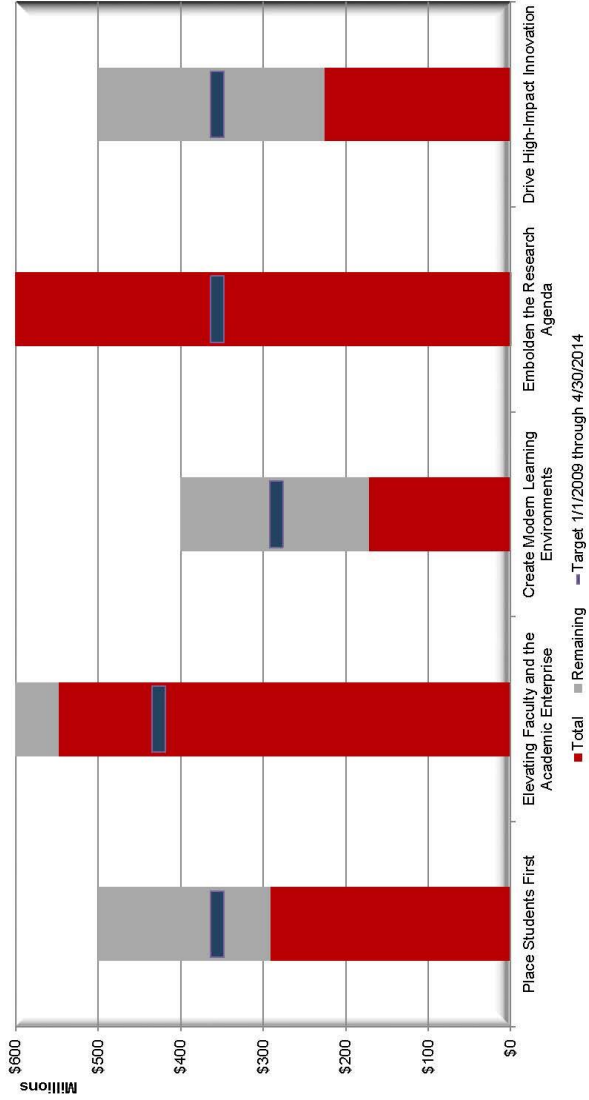
I. Campaign Progress





1/1/2009 through 4/30/2014 = \$1,874,435,295

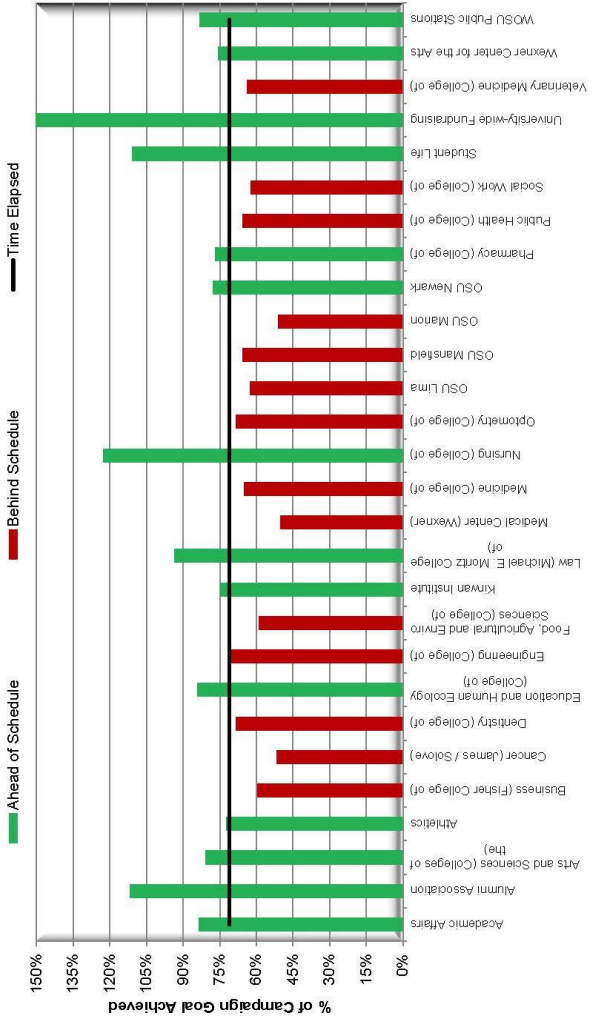
II. Campaign Activity by Objective





1/1/2008 through 4/30/2014 = \$1,874,435,295

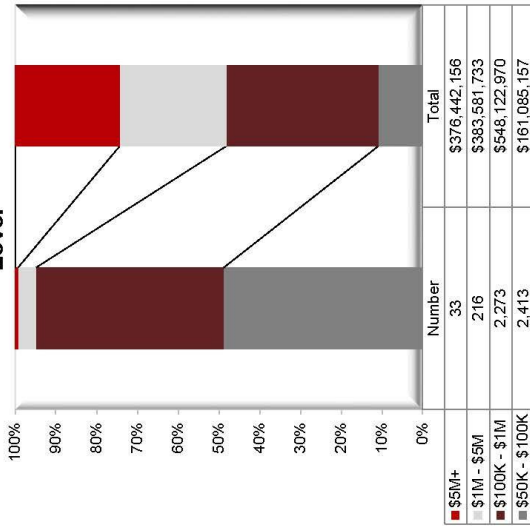
III. Campaign Progress by Unit



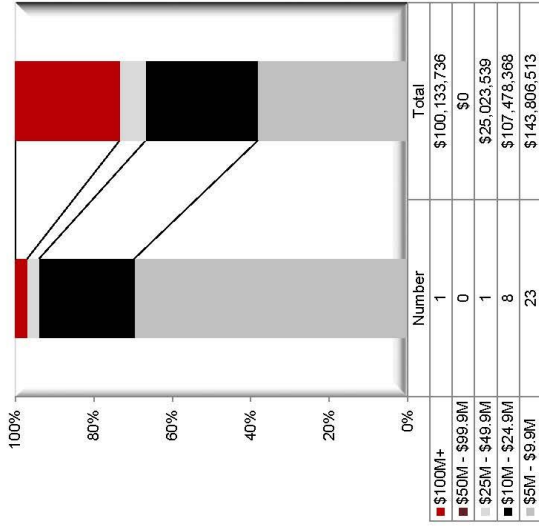
BUT FOR OHIO STATE
Dashboard Report

1/1/2009 through 4/30/2014 = \$1,874,435,295

IVa. Campaign Activity by Major Gift Level

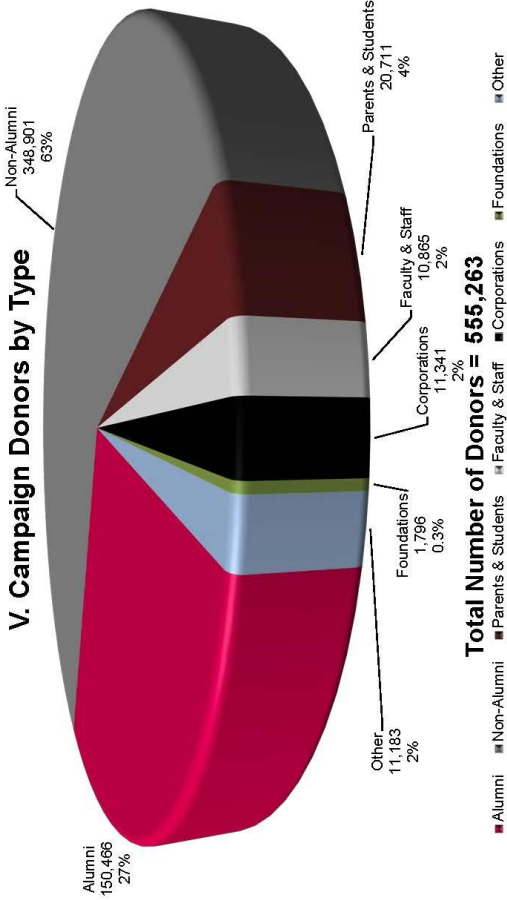


IVb. \$5M+ Gift Level



1/1/2009 through 4/30/2014 = \$1,874,435,295

V. Campaign Donors by Type



Total Number of Donors = 555,263

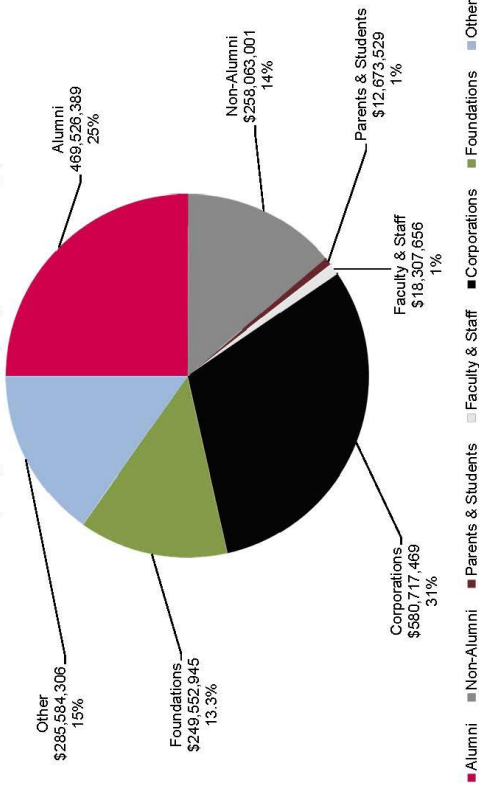
■ Alumni ■ Non-Alumni ■ Parents & Students ■ Faculty & Staff ■ Corporations ■ Foundations ■ Other

If an individual donor fits multiple types they are only counted in the highest level in the hierarchy listed below

Donor Type	Level	Donor Type	Level
Alumni	1	Student	4
Parents	2	Non-Alumni	5
Faculty & Staff	3		

1/1/2009 through 4/30/2014 = \$1,874,435,295

VI. Campaign Activity by Donor Type



If an individual donor fits multiple types they are only counted in the highest level in the hierarchy listed below

Donor Type	Level	Donor Type	Level
Alumni	1	Student	4
Parents	2	Non-Alumni	5
Faculty & Staff	3		

Consistent with CASE guidelines dollar amounts are reported based on the transferring entity's type

June 6, 2014 meeting, Board of Trustees

	<u>Amount Establishing Endowment *</u>	<u>Total Commitment</u>
<u>Establishment of Named Endowed Funds</u>		
The Alan Scott Hough Endowed Scholarship Fund (Is being established June 6, 2014, with a fund transfer by the Office of Academic Affairs of unrestricted gifts from The Willard Hough Trust, in memory of Willard's son, Alan Scott Hough; used to fund scholarships for those in financial need.)	\$759,817.77	\$759,817.77
The Geraldine and Arthur Winfough Jr. Scholarship Fund (Is being established June 6, 2014, with a fund transfer by the College of Food, Agricultural, and Environmental Sciences of unrestricted gifts from the estates of Geraldine Winfough and Arthur Winfough Jr. in memory of Arthur Winfough Jr. of Mount Sterling, Ohio; used to support one or more four-year scholarships of at least 25% of tuition and fees per year for undergraduate students in the College of Food, Agricultural, and Environmental Sciences as part of the Pat and Bobby Moser Scholars Program with preference given to students from Pickaway County, Ohio.)	\$250,000.00	\$250,000.00
The Geraldine and Arthur Winfough Jr. Fund for Pickaway County Extension Education (Is being established June 6, 2014, with a fund transfer by the College of Food, Agricultural, and Environmental Sciences of unrestricted gifts from the estates of Geraldine Winfough and Arthur Winfough Jr. in memory of Arthur Winfough Jr. of Mount Sterling, Ohio; used to support professional development for Extension educators based in Pickaway County.)	\$100,000.00	\$100,000.00
The Geraldine and Arthur Winfough Jr. Fund for STEM Education in Pickaway County (Is being established June 6, 2014, with a fund transfer by the College of Food, Agricultural, and Environmental Sciences of unrestricted gifts from the estates of Geraldine Winfough and Arthur Winfough Jr. in memory of Arthur Winfough Jr. of Mount Sterling, Ohio; used to support STEM [Science, Technology, Engineering and Mathematics] education programs administered by OSU Extension in Pickaway County in partnership with primary and secondary schools located in Pickaway County.)	\$100,000.00	\$100,000.00
Washington County Extension Endowment Fund (Is being established June 6, 2014, with gifts from friends of Washington County Extension; used to provide operating support for OSU Extension in Washington County, including but not limited to faculty/staff compensation.)	\$50,012.44	\$50,000.00

June 6, 2014 meeting, Board of Trustees

The Class of 1963 Medical Student Scholarship Endowment Fund (Is being established June 6, 2014, with gifts from members and friends of The Ohio State University College of Medicine alumni class of 1963; used to provide one or more scholarships to fourth-year medical students enrolled in the College of Medicine who demonstrate financial need and academic merit with preference given to Ohio residents.)	\$50,000.80	\$50,000.00
<u>Change in Name and Description of Named Endowed Fund</u>	0	
From: The John B. Gerlach Medalist Scholarship Fund To: The John B. Gerlach Preeminent Scholarship Fund	0	
From: The H. Fred Krimendahl II Endowed Presidential Scholarship Fund To: The H. Fred Krimendahl II Endowed Preeminent Scholarship Fund	0	
From: The H. Fred Krimendahl II Endowment Fund To: The H. Frederick Krimendahl II Preeminent Scholarship Fund	0	
From: The H. Frederick Krimendahl II Presidential Scholarship Fund for Academic Excellence To: The H. Frederick Krimendahl II Preeminent Scholarship Fund for Academic Excellence	0	
From: The Jeanne Bonnet McCoy Presidential Scholarships Fund To: The Jeanne Bonnet McCoy Preeminent Scholarships Fund	0	
From: The Gerard Paul Planchard Medalist Scholarship Fund To: The Gerard Paul Planchard Preeminent Scholarship Fund	0	
From: The Hugh B. and Marie Carr Williams Distinguished Scholars Endowment Fund To: The Hugh B. and Marie Carr Williams Preeminent Scholars Endowment Fund	0	
<u>Establishment of Named Endowed Funds</u>	0	
The Center for Cooperative, Business and Community Education and Development Fund (Is being established June 6, 2014, with gifts from member organizations in the cooperative industry; used to provide support for innovative curriculum, student/industry engagement, management and executive education, applied research, international experiential learning, business and community engagement.)	\$335,500.00	\$335,500.00

June 6, 2014 meeting, Board of Trustees

<p>The Carol J. Bertram Veterinary Medicine Endowed Scholarship Fund (Is being established June 6, 2014, with an estate gift from Carol J. Bertram; used to provide two equal scholarships to students enrolled in the College of Veterinary Medicine; one who has expressed an intent to practice small animal medicine and one who has expressed an intent to practice large animal medicine. The recipients should be second, third, or fourth year veterinary students maintaining a "B" [or equivalent] average who need financial assistance.)</p>	<p>\$180,000.00</p>	<p>\$250,000.00</p>
<p>The Robert and Alma Felver Fund (Is being established June 6, 2014, with an estate gift from Alma Felver; used for cancer research purposes until such time that such research is no longer necessary as determined by the Board of Trustees of The Ohio State University and the oversight board of the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute.)</p>	<p>\$178,219.00</p>	<p>\$178,219.00</p>
<p>The Auglaize County Endowed Scholarship Fund (Is being established June 6, 2014, with a fund transfer by the Office of the President of unrestricted gifts from an anonymous donor; used to provide portable and transferable scholarships for students from Auglaize County, Ohio regardless of campus or major.)</p>	<p>\$150,000.00</p>	<p>\$150,000.00</p>
<p>The Professor Kwan Juan Tang, E.M. Boone, and W. L. Everitt Memorial Endowment Fund in Electrical Engineering (Is being established June 6, 2014, with a gift from the estate of Bernard W. Abrams; used for faculty support in Electrical Engineering.)</p>	<p>\$150,000.00</p>	<p>\$150,000.00</p>
<p>The Margaret Ann Dupler Endowed Scholarship Fund (Is being established June 6, 2014, with an estate gift from Margaret Ann Dupler [BA 1955]; used to provide renewable scholarship support for students regardless of campus or major, and remains applicable if the campus or major changes.)</p>	<p>\$100,000.00</p>	<p>\$100,000.00</p>
<p>Rosalind W. Wolfson Scholarship Fund (Is being established June 6, 2014, with gifts from William M. Wolfson [BS 1948] in honor of the life of Rosalind Wolfson; used to provide need-based scholarships to undergraduate students enrolled in the Max M. Fisher College of Business, majoring in business who have a grade point average of 3.0 or higher with preference given to candidates who graduated from high schools outside the state of Ohio.)</p>	<p>\$100,000.00</p>	<p>\$100,000.00</p>

June 6, 2014 meeting, Board of Trustees

<p>The Mount Family Study Abroad Scholarship Fund (Is being established June 6, 2014, with gifts from family and friends given in loving memory of John T. Mount [BS 1941 Agricultural Education]; used to provide support for undergraduate students who are participating in study abroad programs in the College of Food, Agricultural, and Environmental Sciences with first preference given to students in Food, Agricultural, and Environmental Sciences majors, and second preference given to students in any major.)</p>	\$90,205.13	\$50,000.00
<p>The Ricart Student-Athlete Success Fund (Is being established June 6, 2014, with a gift from Ricart Automotive of Groveport, Ohio; used to supplement the Department of Athletics personnel costs of the Student-Athlete Support Services Team.)</p>	\$60,025.00	\$150,000.00
<p>The Ricart Athletic Scholarship Fund (Is being established June 6, 2014, with a gift from Ricart Automotive of Groveport, Ohio; used to supplement the grant-in-aid costs of an undergraduate student-athlete who is a member of a varsity team and who is pursuing a degree in social work.)</p>	\$60,000.00	\$150,000.00
<p>The Veterinary Medicine Class of 1977 Endowment Scholarship Fund (Is being established June 6, 2014, with gifts from the College of Veterinary Medicine Class of 1977; used to provide one scholarship for a student who is enrolled in the College of Veterinary Medicine, pursuing a DVM degree, and demonstrates leadership abilities.)</p>	\$58,944.00	\$50,000.00
<p>The Jane McMaster Knowlton School Library Fund (Is being established June 6, 2014, with gifts from colleagues, family, and friends in honor of Jane M. McMaster's forty-one years of service to the Austin E. Knowlton School of Architecture and The Ohio State University Libraries; used to support the Austin E. Knowlton School of Architecture's library.)</p>	\$53,780.14	\$50,000.00
<p>The Pontius Family Endowed Scholarship Fund (Is being established June 6, 2014, with gifts from Mr. Timothy Duane and Dr. Susan Walker [DVM 1978] Pontius of Monclova, Ohio; used to provide one scholarship for a student enrolled in the College of Veterinary Medicine.)</p>	\$51,659.98	\$50,000.00
<p>Dr. Randall P. Rago Endowment Fund (Is being established June 6, 2014, with gifts from Dr. Mark Lima [BA 1979, DDS 1983] and Cynthia Rago Lima of London, Ohio in memory of her brother, Dr. Randall P. Rago; used for medical research on lymphoma or leukemia at the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute.)</p>	\$51,624.00	\$50,000.00

June 6, 2014 meeting, Board of Trustees

<p>The Veterinary Medicine Class of 1987 Endowment Scholarship Fund (Is being established June 6, 2014, with gifts from the College of Veterinary Medicine Class of 1987; used to provide one scholarship for a student who is enrolled in the College of Veterinary Medicine and pursuing a DVM degree.)</p>	\$50,975.08	\$50,000.00
<p>The Rod's Western Palace & Hartle Family Fund for 4-H Equine Programs (Is being established June 6, 2014, with gifts from; used to support the Ohio 4-H equine programs with preference given to the equine hippology and judging teams.)</p>	\$50,500.00	\$50,500.00
<p>The Allan V. Johnson '59 Endowment Fund in Civil Engineering (Is being established June 6, 2014, with gifts from Allan V. Johnson; used for emerging priorities for the Department of Civil, Environmental, and Geodetic Engineering, with preference to support the faculty and students in the area of transportation.)</p>	\$50,100.00	\$50,000.00
<p>The Barbara Lipton Pinchuk and Sheldon Pinchuk Arts Community Outreach Fund (Is being established June 6, 2014, with gifts from Barbara and Sheldon Pinchuk; used to provide grants supporting Ohio State's arts outreach efforts in the community.)</p>	\$50,075.00	\$50,000.00
<p>The Donn Family Endowment Fund (Is being established June 6, 2014, with a gift from Ronald Donn [BA 1964] from Northridge, California; used to support the greatest needs of the varsity cheerleading and football program.)</p>	\$50,025.00	\$50,000.00
<p>Dr. E. B. Gudenkauf College of Medicine Scholarship Endowed Fund (Is being established June 6, 2014, with a gift from Jeffrey B. Gudenkauf [BS 1969] of Columbus, Ohio, in honor of E. B. Gudenkauf; used to provide scholarships to medical students based on academic merit or financial need.)</p>	\$50,000.00	\$50,000.00
<p>The Max W. Holzer '54 Endowed Scholarship Fund (Is being established June 6, 2014, with gifts from Max W. Holzer (BME 1954); used to provide renewable scholarships for undergraduate students enrolled in the College of Engineering who were born in the state of Ohio and be residents of Ohio with preference given to students who show an interest in entrepreneurship.)</p>	\$50,000.00	\$500,000.00
<p>Marvin R. Johnson Scholarship Fund (Is being established June 6, 2014, with gifts from Marvin R. Johnson; used to provide one or more scholarships for undergraduate students attending the Columbus campus, enrolled in the College of Food, Agricultural, and Environmental Sciences, and majoring in animal sciences or agricultural economics who are ranked second year or higher and have a minimum grade point average of 3.0.)</p>	\$50,000.00	\$50,000.00

June 6, 2014 meeting, Board of Trustees

<p>The Angela Lumpkin Endowed Student Aid Fund (Is being established June 6, 2014, with gifts from Dr. Angela Lumpkin [MA 1972, PhD 1974]; used to provide student aid for a student[s] enrolled in the University's Graduate School.)</p>	\$50,000.00	\$50,000.00
<p>The Arlene C. Marx, M.D. Cheerleading Scholarship Fund (Is being established June 6, 2014, with a gift from Arlene C. Marx, MD, from Willis, Texas in memory of Anna and Stephen Marx, Pittsburgh, Pennsylvania; used to supplement the grant-in-aid costs of an undergraduate student-athlete with preference given to a student-athlete who is a member of the cheerleading team.)</p>	\$50,000.00	\$150,000.00
<p>The Susan Pratt Munthe Fund for Latin American Studies (Is being established June 6, 2014, with gifts from Susan Pratt Munthe [BA 1974]; used to support the research and/or travel of a graduate student whose research interest is in Latin America.)</p>	\$50,000.00	\$50,000.00
<p>The Robert Ruffolo Jr. and Stephany Ruffolo Undergraduate Scholarship Fund (Is being established June 6, 2014, with gifts from Dr. Robert R. Ruffolo Jr. [BS Pharmacy 1973; PhD Pharmacology 1976] and Stephany Ruffolo of Spring City, Pennsylvania; used for scholarships to recruit and retain students who are pursuing a business major [or minor] with a major [or minor] in an area of science, technology, engineering and mathematics.)</p>	\$50,000.00	\$50,000.00
<p>The Jack and Ruth Little Strader Scholarship Fund (Is being established June 6, 2014, with a gift from Jack [BS 1949, MS 1950] and Ruth [BS 1951] Strader; used to provide portable and transferable scholarships with first preference given to students who are graduates of Fredericktown High School, Ohio regardless of campus or major. If there are no eligible candidates from Fredericktown High School, Ohio, the scholarship is available to students who graduated from any high school in Knox County Ohio.)</p>	\$50,000.00	\$50,000.00
<p>The Michael L. Wagner Livestock Judging Team Endowment Fund (Is being established June 6, 2014, with gifts from Ohio Corn Marketing Program; used to support one or more scholarships for undergraduate student[s] to attend judging competitions. Recipient[s] must be a member of the livestock judging team in the College of Food, Agricultural, and Environmental Sciences, with preference going to members who demonstrate financial need or leadership roles in student organizations.)</p>	\$50,000.00	\$50,000.00
<p>The Bremer Family Endowed Fund (Is being established June 6, 2014, with gifts from Dr. Dan [DVM 1978] and Mrs. Regina Bremer; used at the discretion of the dean of the College of Veterinary Medicine.)</p>	\$25,042.25	\$25,000.00

June 6, 2014 meeting, Board of Trustees

<u>Change in Description of Named Endowed Fund</u>	0
The John C. Burnham Lecture Series Fund in the History of Medicine/Science	0
The Timothy P. (DVM) and Debra J. Trayer, Marysville Teaching Practice Fund	0
The Barbara Van Brimmer Endowment Fund	0
<u>Change in Name and Description of Named Endowed Fund</u>	0
From: The Ross W. Boyd Memorial Distinguished / Medalist / University Scholarship Fund To: The Ross W. Boyd Memorial Preeminent Scholarship Fund	0
From: The Charles and Theresa Brown Presidential, Distinguished, Medalist and University Scholarship Fund To: The Charles and Theresa Brown Preeminent Scholarship Fund	0
From: The John M. Frank Distinguished Scholarship Fund To: The John M. Frank Preeminent Scholarship Fund	0
From: The Hazel Hensel Memorial Distinguished/Medalists/University Scholarship Fund To: The Hazel Hensel Memorial Preeminent Scholarship Fund	0
From: The Gerald J. Hudec Endowment Fund for the College of Pharmacy To: Gerald J. Hudec Scholarship Fund	0
From: The Gwen H. Kagey Memorial University/Distinguished Scholarship Fund To: The Gwen H. Kagey Memorial Preeminent Scholarship Fund	0
From: The Jay C. Routh Memorial Medalist/University Scholarship Fund To: The Jay C. Routh Memorial Preeminent Scholarship Fund	0
TOTAL	\$3,656,505.59

*Amounts establishing endowments as of April 30, 2014.

June 6, 2014 meeting, Board of Trustees

The Alan Scott Hough Endowed Scholarship Fund

It is proposed that The Alan Scott Hough Endowed Scholarship Fund be established June 6, 2104, by the Board of Trustees of The Ohio State University with a fund transfer by the Office of Academic Affairs of unrestricted gifts from The Willard Hough Trust, in memory of Willard's son, Alan Scott Hough.

The annual distribution from this fund shall be used to fund scholarships for those in financial need. Scholarship recipients shall be selected by Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of Student Financial Aid or his/her designee.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University reserves the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University shall consult the director of Student Financial Aid or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University.

The Geraldine and Arthur Winfough Jr. Scholarship Fund

It is proposed that The Geraldine and Arthur Winfough Jr. Scholarship Fund be established June 6, 2014, by the Board of Trustees of The Ohio State University with a fund transfer by the College of Food, Agricultural, and Environmental Sciences of unrestricted gifts from the estates of Geraldine Winfough and Arthur Winfough Jr. in memory of Arthur Winfough Jr. of Mount Sterling, Ohio.

The annual distribution from this fund shall be used to support one or more four-year scholarships of at least 25% of tuition and fees per year for undergraduate students in the College of Food, Agricultural, and Environmental Sciences as part of the Pat and Bobby Moser Scholars Program. Preference shall be given to students from Pickaway County, Ohio. Scholarship recipients shall be selected by the college's scholarship selection committee, in accordance with guidelines and procedures established by the dean of the college or his/her designee for scholarship administration, and, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in

June 6, 2014 meeting, Board of Trustees

subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the college.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University reserves the right to modify the purposes of this fund if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University shall consult the dean of the College of Food, Agricultural, and Environmental Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University.

**The Geraldine and Arthur Winfough Jr. Fund
for Pickaway County Extension Education**

It is proposed that The Geraldine and Arthur Winfough Jr. Fund for Pickaway County Extension Education be established June 6, 2014, by the Board of Trustees of The Ohio State University with a fund transfer by the College of Food, Agricultural, and Environmental Sciences of unrestricted gifts from the estates of Geraldine Winfough and Arthur Winfough Jr. in memory of Arthur Winfough Jr. of Mount Sterling, Ohio.

The annual distribution from this fund shall be used to support professional development for Extension educators based in Pickaway County. Professional development may include, but is not limited to, attendance or presentations at conferences, courses or testing to achieve relevant certifications, or continuing education. Expenses may include, but are not limited to, fees and travel. All expenses shall be approved by the director of OSU Extension or his/her designee.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of OSU Extension.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University reserves the right to modify the purposes of this fund if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University shall consult the dean of the College of Food, Agricultural, and Environmental Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University.

**The Geraldine and Arthur Winfough Jr. Fund
for STEM Education in Pickaway County**

It is proposed that The Geraldine and Arthur Winfough Jr. Fund for STEM Education in Pickaway County be established June 6, 2014, by the Board of Trustees of The Ohio State University with a fund transfer by the College of Food, Agricultural, and

June 6, 2014 meeting, Board of Trustees

Environmental Sciences of unrestricted gifts from the estates of Geraldine Winfough and Arthur Winfough Jr. in memory of Arthur Winfough Jr. of Mount Sterling, Ohio.

The annual distribution from this fund shall be used to support STEM (Science, Technology, Engineering and Mathematics) education programs administered by OSU Extension in Pickaway County in partnership with primary and secondary schools located in Pickaway County. All expenses shall be approved by the director of OSU Extension or his/her designee.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of OSU Extension.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University reserves the right to modify the purposes of this fund if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University shall consult the dean of the College of Food, Agricultural, and Environmental Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University.

Washington County Extension Endowment Fund

It is proposed that the Washington County Extension Endowment Fund be established June 6, 2014, by the Board of Trustees of The Ohio State University, with gifts from friends of Washington County Extension.

The annual distribution from this fund shall provide operating support for OSU Extension in Washington County, including but not limited to faculty/staff compensation. All expenses shall be approved by the director of OSU Extension or his/her designee.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of OSU Extension.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University reserves the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University shall consult the dean of the College of Food, Agricultural, and Environmental Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University.

June 6, 2014 meeting, Board of Trustees

The Class of 1963 Medical Student Scholarship Endowment Fund

It is proposed that The Class of 1963 Medical Student Scholarship Endowment Fund be established June 6, 2014, by the Board of Trustees of The Ohio State University, with gifts from members and friends of The Ohio State University College of Medicine alumni class of 1963.

The annual distribution from this fund shall provide one or more scholarships to fourth-year medical students enrolled in the College of Medicine who demonstrate financial need and academic merit with preference given to Ohio residents. Scholarship recipients shall be recommended by the college's scholarship committee, including the associate dean for student affairs and the vice dean for education, in consultation with Student Financial Aid and approved by the college's dean or his/her designee.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University reserves the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University shall consult the dean of the College of Medicine, or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University.

The John B. Gerlach Preeminent Scholarship Fund

The John B. Gerlach Medalist Scholarship Fund was established December 5, 1997, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from family, friends, and the Board of The Lancaster Colony Corporation in memory of John B. Gerlach Sr. (Honorary Doctor of Business Administration 1994), Columbus, Ohio. The name and description are being revised on June 6, 2014.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual distribution from this fund shall be used to provide one or more preeminent academic merit scholarships for preeminent scholars enrolled in the Max M. Fisher College of Business. The recipient(s) will be selected from among preeminent scholars enrolled or planning to enroll in business and administered by the Fisher College of Business in cooperation with the University Honors & Scholars Center and, in consultation with Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused distribution, then another use shall be designated by the Foundation Board, in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donors.

The H. Fred Krimendahl II Endowed Preeminent Scholarship Fund

The H. Fred Krimendahl II Endowed Presidential Scholarship Fund was established November 3, 2006, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the H. Frederick Krimendahl II Foundation and West End Road Fund at New York Community Trust at the discretion of H. Frederick Krimendahl II (BA 1950) of New York City, New York. The name and description are being revised on June 6, 2014.

In keeping with the provisions of the original endowed fund, the annual distribution from this fund shall be used to provide a preeminent academic merit scholarship. Each recipient will be selected through the University's preeminent scholarship competition and will continue through the senior year so long as he or she maintains eligibility as a preeminent scholar. When a recipient graduates, a new first-year student will be named.

This scholarship fund shall be administered by Student Financial Aid, in consultation with the University Honors & Scholars Center.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

The H. Fred Krimendahl II Preeminent Scholarship Fund

The H. Fred Krimendahl II Endowment Fund was established February 7, 1997, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the H. Frederick Krimendahl II Foundation and West End Road Fund at New York Community Trust at the direction of H. Frederick Krimendahl II (BA Arts & Sciences 1950) of New York, New York. The funding level has been reached and The H. Fred Krimendahl II Presidential Scholarship Fund was established July 7, 2000. The name and description are being revised on June 6, 2014.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

In keeping with the provisions of the original endowed fund, the annual distribution shall be used to provide a preeminent academic merit scholarship. Each recipient will be selected through the University's preeminent scholarship competition and will continue through the senior year so long as he or she maintains eligibility as a preeminent scholar. When a recipient graduates, a new freshman will be named. This fund shall be administered by the University Honors & Scholars Center, in consultation with Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused distribution, then another use shall be designated by the Foundation Board, in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

#3 The H. Frederick Krimendahl II Preeminent Scholarship Fund for Academic Excellence

#3 The H. Frederick Krimendahl II Presidential Scholarship Fund for Academic Excellence was established on May 3, 2002, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the H. Frederick Krimendahl II Foundation and/or West End Road Fund at New York Community Trust. The name and description are being revised on June 6, 2014.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual distribution from this fund shall be used to provide a scholarship for an entering freshman preeminent academic merit scholar. The scholarship will continue through the student's senior year as long as he or she maintains eligibility as a preeminent scholar. When the recipient graduates, a new freshman will be named. The scholarship will be awarded, in consultation with Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused distribution, then another use shall be designated by the Foundation Board, in consultation with the director of the University Honors & Scholars Center in order to carry out the desire of the donor.

The Jeanne Bonnet McCoy Preeminent Scholarships Fund

The Jeanne Bonnet McCoy Presidential Scholarships Fund was established August 31, 1994, by the Board of Trustees through funds received by the University from The Ohio State University Foundation which has established an endowed fund with a gift from Jeanne Bonnet McCoy (BA Arts and Sciences 1937) of New Albany, Ohio. The name and description are being revised on June 6, 2014.

The annual income shall be used to provide two preeminent academic merit scholarships, one for a male student and one for a female student. Each student will be selected through the University's preeminent scholarship competition and will continue through the senior year so long as he or she maintains eligibility as a preeminent scholar. When a recipient graduates, a new freshman will be named so that each year there will be two Jeanne Bonnet McCoy preeminent scholars, one male and one female. This fund shall be administered by the University Honors & Scholars Center, in consultation with Student Financial Aid.

The Gerard Paul Planchard Preeminent Scholarship Fund

The Gerard Paul Planchard Medalist Scholarship Fund was established August 29, 2001, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Gerard Paul Planchard (BS 1956) of Canton, Ohio. The name and description are being revised on June 6, 2014.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual distribution from this fund shall be used to provide an undergraduate preeminent academic merit scholarship for The Gerard Paul Planchard Preeminent Scholarship. The scholarship will be administered by the University Honors & Scholars Center, in consultation with Student Financial Aid.

June 6, 2014 meeting, Board of Trustees

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused distribution, then another use shall be designated by the Foundation Board, in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

The Hugh B. and Marie Carr Williams Preeminent Scholars Endowment Fund

The Hugh B. and Marie Carr Williams Distinguished Scholars Endowment Fund was established February 10, 2012, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Ann W. La Fontaine (BS 1937) of Stuart, Florida, in memory of her parents. The name and description are being revised on June 6, 2014.

The annual distribution from this fund shall provide one or more preeminent academic merit scholarships for Hugh B. and Marie Carr Williams Preeminent Scholars. Recipients shall be National Merit Scholars and selected based upon the criteria for preeminent scholarships. This fund shall be administered by the University Honors & Scholars Center, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the University Honors & Scholars Center.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the director of the University Honors & Scholars Center.

The Center for Cooperative, Business and Community Education and Development Fund

It is proposed that The Center for Cooperative, Business and Community Education and Development Fund be established June 6, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from with gifts from member organizations in the cooperative industry.

The annual distribution from this fund shall be used to provide support for innovative curriculum, student/industry engagement, management and executive education, applied research, international experiential learning, business and community engagement.

June 6, 2014 meeting, Board of Trustees

Expenditures from this fund shall be approved by the dean of the College of Food, Agricultural, and Environmental Sciences or his/her designee.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the dean of the College of Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Food, Agricultural, and Environmental Sciences or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Carol J. Bertram Veterinary Medicine Endowed Scholarship Fund

It is proposed that The Carol J. Bertram Veterinary Medicine Endowed Scholarship Fund be established June 6, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Carol J. Bertram.

The annual distribution from this fund shall be divided equally to provide two scholarships to students enrolled in the College of Veterinary Medicine; one who has expressed an intent to practice small animal medicine and one who has expressed an intent to practice large animal medicine. The recipients should be second, third, or fourth year veterinary students maintaining a "B" (or equivalent) average who need financial assistance. Scholarship recipients shall be selected by the college's dean, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Veterinary Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's

June 6, 2014 meeting, Board of Trustees

charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Veterinary Medicine. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Robert and Alma Felver Fund

It is proposed that The Robert and Alma Felver Fund be established June 6, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Alma Felver.

The annual distribution from this fund shall be used for cancer research purposes until such time that such research is no longer necessary as determined by the Board of Trustees of The Ohio State University and the oversight board of the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James). At that time the distribution from said fund shall be used for whatever research program purposes that Board of Trustees deems proper.

Allocation of distribution used for cancer research shall be made at the recommendation and approval of the chief executive officer of The James and director of The Ohio State University Comprehensive Cancer Center (CCC).

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chief executive officer of The James and director of the CCC.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the chief executive officer of The James and director of the CCC.

The Auglaize County Endowed Scholarship Fund

It is proposed that The Auglaize County Endowed Scholarship Fund be established June 6, 2014, by the Board of Trustees of The Ohio State University with a fund transfer by the Office of the President of unrestricted gifts from an anonymous donor.

The annual distribution from this fund shall be used to provide scholarships for students from Auglaize County, Ohio regardless of campus or major. The scholarship is portable and transferable if campus or major changes. Scholarship recipients shall be selected by Student Financial Aid and may be renewed as long as the student remains in good standing with the University.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

June 6, 2014 meeting, Board of Trustees

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University reserves the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University shall consult the director of Student Financial Aid. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University.

The Professor Kwan Juan Tang, E.M. Boone, and W. L. Everitt Memorial Endowment Fund in Electrical Engineering

It is proposed that The Professor Kwan Juan Tang, E.M. Boone, and W. L. Everitt Memorial Endowment Fund in Electrical Engineering be established June 6, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Bernard W. Abrams.

Bernard W. Abrams was born April 23, 1929 and he lived in South Euclid, Ohio for most of his life. Mr. Abrams graduated from Ohio State University and served in the United States Navy during World War II providing torpedo research and experimental test. He was employed by Clevite Corporation and Gould, Inc. in Senior Engineering and Scientific Management positions on many projects, primarily directing torpedo research and development. He also provided technical direction and support for NU-Rex Products. He was recipient of the David Bushnell 1987 Award by the American Defense Preparedness Association for many years of contributions as an employee of The Naval Department, a Naval Officer and industrial leader in underwater weapon design, development and production.

The annual distribution from this fund shall be used for faculty support in Electrical Engineering. Expenditures from this fund shall be approved by the chair of the Department of Electrical and Computer Engineering.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Engineering. Modifications to endowed funds shall be

June 6, 2014 meeting, Board of Trustees

approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Margaret Ann Dupler Endowed Scholarship Fund

It is proposed that The Margaret Ann Dupler Endowed Scholarship Fund be established June 6, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Margaret Ann Dupler (BA 1955).

The annual distribution from this fund shall be used to provide scholarship support for students regardless of campus or major, and remains applicable if the campus or major changes. The scholarship is renewable as long as the student remains in good standing with the University. Scholarship recipients shall be selected by Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of Student Financial Aid. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Rosalind W. Wolfson Scholarship Fund

It is proposed that the Rosalind W. Wolfson Scholarship Fund be established June 6, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from William M. Wolfson (BS 1948) in honor of the life of Rosalind Wolfson.

The annual distribution from this fund shall be provide need-based scholarships to undergraduate students enrolled in the Max M. Fisher College of Business, majoring in business who have a grade point average of 3.0 or higher. Preference shall be given to candidates who graduated from high schools outside the state of Ohio. Recipients shall be selected by the college's scholarship committee, in consultation with Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Max M. Fisher College of Business.

June 6, 2014 meeting, Board of Trustees

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the Max M. Fisher College of Business. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Mount Family Study Abroad Scholarship Fund

It is proposed that The Mount Family Study Abroad Scholarship Fund was established June 6, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from family and friends given in loving memory of John T. Mount (BS 1941 Agricultural Education). At Mr. Mount's request, this fund honors his family, especially his children, Tom (BA 1967 Microbiology; MD 1971), Marilyn (C 1970 Physical Therapy), John (BS 1971, MS 1975 & PhD 1978 Horticulture), and Don (BS 1977 Horticulture).

The annual distribution from this fund shall be used to provide support for undergraduate students who are participating in study abroad programs in the College of Food, Agricultural, and Environmental Sciences. First preference shall be given to students in Food, Agricultural, and Environmental Sciences majors, and second preference shall be given to students in any major at the university. Undergraduate students who are selected to receive support from this fund must be in good academic standing and progressing toward their degrees. Recipients shall be selected by the college's scholarship selection committee, in accordance with guidelines established by the dean of the College of Food, Agricultural, and Environmental Sciences, and, in consultation with Student Financial Aid and, when needed, the Office of International Affairs.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean for

June 6, 2014 meeting, Board of Trustees

the College of Food, Agricultural, and Environmental Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Ricart Student-Athlete Success Fund

It is proposed that The Ricart Student-Athlete Success Fund be established June 6, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Ricart Automotive of Groveport, Ohio.

The annual distribution from this fund shall supplement the Department of Athletics personnel costs of the Student-Athlete Support Services Team, as approved by the director of the Department of Athletics.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of the Department of Athletics. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Ricart Athletic Scholarship Fund

It is proposed that The Ricart Athletic Scholarship Fund be established June 6, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Ricart Automotive of Groveport, Ohio.

The annual distribution from this fund shall supplement the grant-in-aid costs of an undergraduate student-athlete who is a member of a varsity team and who is pursuing a degree in social work. Scholarship recipients shall be selected by the director of the Department of Athletics, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

June 6, 2014 meeting, Board of Trustees

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of the Department of Athletics. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Veterinary Medicine Class of 1977 Endowment Scholarship Fund

It is proposed that The Veterinary Medicine Class of 1977 Endowment Scholarship Fund be established June 6, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the College of Veterinary Medicine Class of 1977.

The annual distribution from this fund shall provide one scholarship for a student who is enrolled in the College of Veterinary Medicine, pursuing a DVM degree, and demonstrates leadership abilities. Scholarship recipients shall be selected by the college's scholarship committee, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Veterinary Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Veterinary Medicine. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Jane McMaster Knowlton School Library Fund

It is proposed that The Jane McMaster Knowlton School Library Fund be established June 6, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from colleagues, family, and friends in honor of Jane M. McMaster's forty-one years of service to the Austin E. Knowlton School of Architecture and The Ohio State University Libraries.

Jane McMaster served as the librarian for the School of Architecture for 35 years facilitating accessibility for its users and developing the collection. Under her leadership the library grew to over 52,000 volumes and over 200 journals to become one of the best

June 6, 2014 meeting, Board of Trustees

architecture collections in the country. At the same time, she offered superb library services to students and faculty and assisted in countless research efforts. She developed a first-class research library that is an invaluable tool to the school and the architecture community. Her devotion to many generations of Knowlton students and faculty was rewarded in 2004 with the reintegration of the Architecture Library into the new Knowlton Hall as the crown jewel of the facility.

The annual distribution from this fund shall be used to support the Austin E. Knowlton School of Architecture's library at the discretion of the school's director.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Austin E. Knowlton School of Architecture or his/her designee.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of the Austin E. Knowlton School of Architecture or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Pontius Family Endowed Scholarship Fund

It is proposed that The Pontius Family Endowed Scholarship Fund be established June 6, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Mr. Timothy Duane and Dr. Susan Walker (DVM 1978) Pontius of Monclova, Ohio.

The annual distribution from this fund shall provide one scholarship for a student enrolled in the College of Veterinary Medicine. The scholarship recipient shall be selected by the college's dean, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Veterinary Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

June 6, 2014 meeting, Board of Trustees

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Veterinary Medicine. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Dr. Randall P. Rago Endowment Fund

It is proposed that the Dr. Randall P. Rago Endowment Fund be established on January 30, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Mark Lima (BA 1979, DDS 1983) and Cynthia Rago Lima of London, Ohio in memory of her brother, Dr. Randall P. Rago.

The annual distribution from this fund shall be used for medical research on lymphoma or leukemia at the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James). Funds may be used for personnel, supplies, equipment, publications, conferences and other activities required for quality medical research. Allocation of funds shall be approved by the chief executive officer of The James and the director of The Ohio State University Comprehensive Cancer Center (CCC).

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chief executive officer.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor(s) named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the chief executive officer of The James and the director of the CCC. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Veterinary Medicine Class of 1987 Endowment Scholarship Fund

It is proposed that The Veterinary Medicine Class of 1987 Endowment Scholarship Fund be established June 6, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the College of Veterinary Medicine Class of 1987.

The annual distribution from this fund shall provide one scholarship for a student who is enrolled in the College of Veterinary Medicine and pursuing a DVM degree. Scholarship recipients shall be selected by the college's scholarship committee, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the

June 6, 2014 meeting, Board of Trustees

criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Veterinary Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Veterinary Medicine. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Rod's Western Palace & Hartle Family Fund for 4-H Equine Programs

It is proposed that The Rod's Western Palace & Hartle Family Fund for 4-H Equine Programs be established June 6, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Scott Hartle (BS 1978).

The annual distribution from this fund shall be used to support the Ohio 4-H equine programs with preference given to the equine hippology and judging teams. Support shall include, but not be limited to, registration fees and travel expenses associated with regional and national competitions. Expenditures from this fund shall be approved by the dean of the College of Food, Agricultural, and Environmental Sciences or his/her designee.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Food, Agricultural, and Environmental Sciences or his/her designee.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Food, Agricultural, and Environmental Sciences or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

June 6, 2014 meeting, Board of Trustees

The Allan V. Johnson '59 Endowment Fund in Civil Engineering

It is proposed that The Allan V. Johnson '59 Endowment Fund in Civil Engineering be established June 6, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Allan V. Johnson.

Allan V. Johnson (BCE 1959) began his career as a design engineer in the Ohio Department of Highways Cleveland office. In 1963, he was named to Governor James A. Rhodes' task force to expedite completion of Interstate Route 71 across Ohio. He headed the task force from 1965 until 1970, when he was named executive director of the Ohio Turnpike Commission. In 1983, he outlined and strategized comprehensive plans to renovate and improve the turnpike, which led to changes in Ohio law establishing the Commission as an independent agency and permitting the continuing collection of tolls to finance turnpike maintenance and improvements. Mr. Johnson was elected president of the International Bridge, Tunnel and Turnpike Association in 1989. He is a licensed professional engineer and a fellow in the American Society of Civil Engineers, whose Cleveland Chapter named him 1989 Civil Engineer of the year. A life member of The Ohio State University Alumni Association and President's Club, he was named a 2008 College of Engineering Distinguished Alumnus and co-chaired the Department of Civil, Environmental and Geodetic Engineering's *But for Ohio State* campaign.

The annual distribution from this fund shall be used for emerging priorities for the Department of Civil, Environmental, and Geodetic Engineering, with preference to support the faculty and students in the area of transportation. Expenditures from this fund shall be approved by the chair of the Department of Civil, Environmental, and Geodetic Engineering.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Engineering. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Barbara Lipton Pinchuk and Sheldon Pinchuk Arts Community Outreach Fund

It is proposed that The Barbara Lipton Pinchuk and Sheldon Pinchuk Arts Community Outreach Fund be established June 6, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Barbara and Sheldon Pinchuk.

The annual distribution from this fund shall provide grants supporting Ohio State's arts outreach efforts in the community. Grants may be used for direct (program development costs) or indirect (arts outreach workshops for teachers) support involving visual as well as performing arts. Outreach efforts may include, but are not limited to: performances for

June 6, 2014 meeting, Board of Trustees

schools or senior centers; artist-in-residence programs; teacher training; individually designed arts packages (such as curricula using the arts in teaching non-arts courses such as social studies) for schools and youth organizations; and access to transportation for students/teachers participating in these programs.

The grant will be advertised by the University on all Ohio State campuses, in the Columbus City school system, and in the community at large. To be considered for a grant, applicants must complete and submit an application to the director of Arts Initiative in the College of Arts and Sciences. Annually the director shall convene a committee, including a representative of the donors, to review the applications and make recommendations. Awardees will be selected by the director of Arts Initiative, in consultation with the executive dean of the College of Arts and Sciences. The director shall inform the donors, and/or their daughters Ellen Pinchuk and Julie McNamara, of the selection.

Awardees shall provide an annual report to the director detailing how the money was spent and the impact the grant had on the community. The director shall share this report with the donors, and/or their daughters Ellen Pinchuk and Julie McNamara.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Arts Initiative.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of the Arts Initiative. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Donn Family Endowment Fund

It is proposed that The Donn Family Endowment Fund be established June 6, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Ronald Donn (BA 1964) from Northridge, California.

The annual distribution from this fund shall be used to support the greatest needs of the varsity cheerleading and football program as recommended by the head coaches or their designees.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

June 6, 2014 meeting, Board of Trustees

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of the Department of Athletics. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Dr. E. B. Gudenkauf College of Medicine Scholarship Endowed Fund

It is proposed that the Dr. E. B. Gudenkauf College of Medicine Scholarship Endowed Fund be established June 6, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Jeffrey B. Gudenkauf (BS 1969) of Columbus, Ohio, in honor of E. B. Gudenkauf.

The annual distribution from this fund shall provide scholarships to medical students based on academic merit or financial need. Scholarship recipients shall be selected by the College of Medicine scholarship committee and approved by the dean of the College of Medicine, in consultation with Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Medicine. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Max W. Holzer '54 Endowed Scholarship Fund

It is proposed that The Max W. Holzer '54 Endowed Scholarship Fund be established June 6, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Max W. Holzer (BME 1954).

Max W. Holzer was born and raised in Columbus, Ohio. He served his country in the late 1940's and early 1950's, as a member of both the United States Marine Corps and the Air Force. Max has had an expansive professional career. In addition to being an engineer, he has founded five companies including Holzer-Wollam Realtors, Commercial One Realtors, and Temporary Corporate Housing, Inc. which grew into an international company. Max is also committed to giving back to the community. His civic activities include serving on several committees and boards such as the *Committee of 100* at his alma mater, The Ohio State University – College of Engineering. Max has been honored with several awards including Ohio State's *Meritorious Service Award* and *Outstanding Alumni Award* as well as the *Meritorious Service Award* from the City of Columbus.

June 6, 2014 meeting, Board of Trustees

The annual distribution from this fund shall provide renewable scholarships for undergraduate students enrolled in the College of Engineering. To qualify, candidates must have been born in the state of Ohio and be residents of Ohio. Preference shall be given to students who show an interest in entrepreneurship. Recipients shall be selected by the College of Engineering's scholarship committee, in consultation with Student Financial Aid

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Engineering. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Marvin R. Johnson Scholarship Fund

It is proposed that the Marvin R. Johnson Scholarship Fund be established June 6, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Marvin R. Johnson.

The annual distribution from this fund shall be used to provide one or more scholarships for undergraduate students attending the Columbus campus, enrolled in the College of Food, Agricultural, and Environmental Sciences, and majoring in animal sciences or agricultural economics. Candidates must be ranked second year or higher and have a minimum grade point average of 3.0. Scholarship recipients shall be selected by the college's scholarship committee under the guidelines approved by the dean of the college or his/her designee, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

June 6, 2014 meeting, Board of Trustees

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Food, Agricultural, and Environmental Sciences or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Angela Lumpkin Endowed Student Aid Fund

It is proposed that The Angela Lumpkin Endowed Student Aid Fund be established June 6, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Angela Lumpkin (MA 1972, PhD 1974).

The annual distribution from this fund shall be used to provide student aid for a student(s) enrolled in the University's Graduate School. Recipients shall be selected by the dean of the Graduate School, or his/her designee, in consultation with Student Financial Aid. It is the donor's desire that the aid be awarded with particular attention to, but not limited to, U.S. citizens and residents.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the Graduate School. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Arlene C. Marx, MD Cheerleading Scholarship Fund

It is proposed that The Arlene C. Marx, MD Cheerleading Scholarship Fund be established June 6, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Arlene C. Marx, MD, from Willis, Texas in memory of Anna and Stephen Marx, Pittsburgh, Pennsylvania.

The annual distribution from this fund shall supplement the grant-in-aid costs of an undergraduate student-athlete. Preference will be given to a student-athlete who is a member of the cheerleading team. Recipients will be selected by the director of the Department of Athletics, in consultation with Student Financial Aid.

June 6, 2014 meeting, Board of Trustees

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of the Department of Athletics. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Susan Pratt Munthe Fund for Latin American Studies

It is proposed that The Susan Pratt Munthe Fund for Latin American Studies be established June 6, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Susan Pratt Munthe (BA 1974).

The annual distribution from this fund shall be used to support the research and/or travel of a graduate student whose research interest is in Latin America. Recipients shall be selected by the director of the Center for Latin American Studies, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive dean of the College of Arts and Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the executive dean of the College of Arts and Sciences. Modifications to endowed funds shall be

June 6, 2014 meeting, Board of Trustees

approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Robert Ruffolo Jr. and Stephany Ruffolo Undergraduate Scholarship Fund

It is proposed that The Robert Ruffolo Jr. and Stephany Ruffolo Undergraduate Scholarship Fund be established June 6, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Robert R. Ruffolo Jr. (BS Pharmacy 1973; PhD Pharmacology 1976) and Stephany Ruffolo of Spring City, Pennsylvania.

The annual distribution from this fund shall be used for scholarships to recruit and retain students who are pursuing a business major (or minor) with a major (or minor) in an area of STEM (science, technology, engineering and mathematics). Recipients shall be selected by the director of the Max M. Fisher College of Business undergraduate program office, in consultation with Student Financial Aid. If no appropriate candidate is found, the scholarship can be awarded to another undergraduate student in the college at the discretion of the dean.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Max M. Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the Max M. Fisher College of Business. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Jack and Ruth Little Strader Scholarship Fund

It is proposed that The Jack and Ruth Little Strader Scholarship Fund be established June 6, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Jack (BS 1949, MS 1950) and Ruth (BS 1951) Strader.

The scholarship is created to honor Fredericktown, its school, and the farming communities that surround it. The Jack and Ruth Little Strader Scholarship will serve to carry the memories of growing up on the farm with a wonderful family who had such a great work ethic. Everyone worked hard. The general farm was a few miles from Fredericktown, a town that has always maintained the small town feel and support received from the close knit farming communities around it.

June 6, 2014 meeting, Board of Trustees

The annual distribution from this fund shall be used to support student financial aid. First preference shall be given to students who are graduates of Fredericktown High School, Ohio regardless of campus or major. The scholarship is portable and transferable if campus or major changes. If there are no eligible candidates from Fredericktown High School, Ohio, the scholarship is available to students who graduated from any high school in Knox County Ohio. Scholarship recipients shall be selected by the director of Student Financial Aid. The scholarship(s) is renewable for up to four years as long as the recipient(s) remains in good standing with the University.

This endowment is eligible for a four-year annual distribution match as outlined in The Ohio Scholarship Challenge, beginning the fiscal year following authorization from the Board of Trustees. These funds may be used to increase the award amount or to award more scholarships.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of Student Financial Aid. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Michael L. Wagner Livestock Judging Team Endowment Fund

It is proposed that The Michael L. Wagner Livestock Judging Team Endowment Fund be established June 6, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Ohio Corn Marketing Program.

The annual distribution from this fund shall be used to support one or more scholarships for undergraduate student(s) to attend judging competitions. Recipient(s) must be a member of the livestock judging team in the College of Food, Agricultural, and Environmental Sciences, with preference going to members who demonstrate financial need or leadership roles in student organizations. Recipients shall be selected by the coach of the livestock judging team and the chair of Animal Sciences, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

June 6, 2014 meeting, Board of Trustees

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Food, Agricultural, and Environmental Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Bremer Family Endowed Fund

It is proposed that The Bremer Family Endowed Fund be established June 6, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Dan (DVM 1978) and Mrs. Regina Bremer.

The annual distribution from this fund shall be used at the discretion of the dean of the College of Veterinary Medicine.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Veterinary Medicine.

In the future, if the fund's principal balance reaches the amount required to establish a restricted endowment, the fund shall be revised to The Bremer Family Endowed Scholarship Fund and the annual distribution shall be used to provide scholarship support to third or fourth year students enrolled in the College of Veterinary Medicine who are pursuing their DVM degree. Recipients shall be selected by the college's scholarship committee, in consultation with the dean and Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Veterinary Medicine. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

June 6, 2014 meeting, Board of Trustees

The John C. Burnham Lecture Series Fund in the History of Medicine/Science

The John C. Burnham Lecture Series Fund in the History of Medicine/Science was established August 30, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from his wife, Marjorie Burnham. The description is being revised on June 6, 2014.

John Burnham is a leading figure in the fields of the history of medicine and science, with ten books and dozens of articles to his name. His work ranges widely from *Psychoanalysis and American Medicine, 1894-1918* to *How Superstition Won and Science Lost: Popularizing Science and Health in the United States* to *Bad Habits: Drinking, Smoking, Taking Drugs, Gambling, Sexual Misbehavior and Swearing in American History*. He holds a courtesy appointment in the Department of Psychiatry at Ohio State and has held a visiting appointment as Professor of Psychology at the University of Sydney. He has lectured all over the country and throughout much of the world. John has a distinguished record of national service to multiple organizations. He is currently editor of the *Journal of the History of the Behavioral Sciences*. In recognition of his outstanding scholarship, John Burnham was awarded The Ohio State University Distinguished Scholar Award in 1993.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used by the Department of History, in collaboration with the Medical Heritage Center/ Health Science Library in Prior Hall, to sponsor the annual John C. Burnham Lecture, as agreed upon by both units. The general theme of the lecture series will be "The History of Medicine and Science" with the intention that the lecturers be associated with other institutions of learning.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use, shall be designated by the Foundation Board with preference being given to the recommendation of the chair of the Department of History, in consultation with the curator of the Medical Heritage Center in order to carry out the desire of the donor.

The Timothy P. (DVM) and Debra J. Trayer, Marysville Teaching Practice Fund

The Timothy P. (DVM) and Debra J. Trayer, Marysville Teaching Practice Fund was established June 4, 2004, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Dr. Timothy P. (DVM 1979) and Debra J. Trayer of Denver, Pennsylvania. The description is being revised on June 6, 2014.

The annual distribution from this fund shall be used to support educational activities at the Marysville Teaching Practice such as, but not limited to, student externships, elective semester, and capstone learning experiences in food animal practice. Additional consideration will be given to support graduates of Wilmington College with demonstrated interests in food animal practice who are enrolled in The Ohio State University's College of Veterinary Medicine. Projects will be selected by the Marysville faculty and chair of the Department of Veterinary Preventive Medicine, in consultation with the dean of the College of Veterinary Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

June 6, 2014 meeting, Board of Trustees

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use, shall be designated by the Board of Trustees and the Foundation Board as recommended by the dean of the College of Veterinary Medicine, in consultation with the Trayer family. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

The Barbara Van Brimmer Endowment Fund

The Barbara Van Brimmer Endowment Fund was established September 22, 2004, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from family, friends, and colleagues of the late Barbara Van Brimmer of Columbus, Ohio. The description was revised February 6, 2009 and is being further revised on June 6, 2014.

Barbara Van Brimmer of Columbus, Ohio, began her career in the Prior Health Sciences Library in 1985, became passionate about preservation and medical history in 1992, and served as curator of the Medical Heritage Center from 1997 to 2003.

The annual distribution from this fund shall provide educational and travel support for professional staff and librarians of the Medical Heritage Center and the Health Sciences Library in Prior Hall. The fund may also provide educational opportunities in library and medical heritage sciences, an expanded lecture series that would broaden the awareness of the Medical Heritage Center and inspire others to pursue careers in the field, and other important initiatives central to sustaining the excellence of medical history preservation.

The allocation of the distribution shall be made as recommended by the director of the Health Sciences Library, in consultation with the senior vice president for health sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Health Sciences Library.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the director of the Health Sciences Library, in consultation with the senior vice president for health sciences.

The Ross W. Boyd Memorial Preeminent Scholarship Fund

The Ross W. Boyd Memorial Distinguished/Medalist/University Scholarship Fund was established September 6, 1991, by the Board of Trustees of The Ohio State University through funds received by the University from The Ohio State University Foundation, with gifts from the estate of Ross W. Boyd, (BS Education 1935), of Muskegon, Michigan. The repository of the estate gift was changed to reflect the terms of Ross W. Boyd's Last Will

June 6, 2014 meeting, Board of Trustees

and Testament and, thus, the fund was revised December 6, 1991. The name and description are being revised on June 6, 2014.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual distribution from this fund shall be used to provide one or more undergraduate preeminent academic merit scholarships. This merit scholarship initiative is the result of recommendations from the 1990 University Task Force on Undergraduate Recruitment and the 1990-1991 Undergraduate Recruitment Implementation Steering Committee to the senior vice president for academic affairs and provost. Students shall be selected based upon the criteria sanctioned by the senior vice president for the Office of Academic Affairs and provost and administered by the University Honors & Scholars Center, in consultation with Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused distribution, then another use shall be designated by the Board of Trustees, in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

The Charles and Theresa Brown Preeminent Scholarship Fund

The Charles and Theresa Brown Presidential, Distinguished, Medalist and University Scholarship Fund was established February 7, 1992, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from the estate of Ervin Brown, Chillicothe, Ohio. The name and description are being revised on June 6, 2014.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to Invest and reinvest as occasion dictates.

The annual distribution from this fund shall be used to provide one or more preeminent academic merit scholarships for Charles and Theresa Brown Preeminent Scholars. Students shall be selected based upon the criteria sanctioned by the senior vice president for academic affairs and provost and administered by the University Honors & Scholars Center, in consultation with Student Financial Aid.

This merit scholarship Initiative is the result of recommendations from the 1990 University Task Force on Undergraduate Recruitment and the 1990-1991 Undergraduate Recruitment Implementation Steering Committee to the senior vice president for academic affairs and provost.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused distribution, then another use shall be designated by the Board of Trustees, in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

The John M. Frank Preeminent Scholarship Fund

The John M. Frank Distinguished Scholarship Fund was established on September 5, 2003, by the Board of Trustees of The Ohio State University with gifts from John M. Frank (BSBA 1962) of Columbus, Ohio. The name and description are being revised on June 6, 2014.

June 6, 2014 meeting, Board of Trustees

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual distribution from this fund shall be used to provide Frank Preeminent Scholarships to qualified National Merit/National Achievement Scholars at The Ohio State University. The selection of recipients is to be made upon the recommendation of the University Honors & Scholars Center in cooperation with Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused distribution, then another use shall be designated by the Board of Trustees, in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

The Hazel Hensel Memorial Preeminent Scholarship Fund

The Hazel Hensel Memorial Distinguished/Medalist/University Scholarship Fund was established June 7, 1991, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from the estate of Hazel Hensel, Canton, Ohio. The name and description are being revised on June 6, 2014.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual distribution from this fund shall be used to provide one or more undergraduate merit scholarships for preeminent academic merit scholars. This merit scholarship initiative is the result of recommendations from the 1990 University Task Force on Undergraduate Recruitment and the 1990-1991 Undergraduate Recruitment Implementation Steering Committee to the senior vice president for academic affairs and provost. Students shall be selected based upon the criteria sanctioned by the senior vice president for academic affairs and provost and administered by the University Honors & Scholars Center, in consultation with Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused distribution, then another use shall be designated by the Board of Trustees, in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

Gerald J. Hudec Scholarship Fund

The Gerald J. Hudec Scholarship Fund was established October 29, 2009, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Gerald "Jerry" J. Hudec (BSPHarm *cum laude* 1967) of San Diego, California. The name was changed to The Gerald J. Hudec Endowment Fund for the College of Pharmacy and description was revised on January 31, 2014. The name and description are being revised again on June 6, 2014.

The annual distribution from this fund shall be used to support scholarships for students at the College of Pharmacy. Approximately 50% of the annual distribution must be used to support students enrolled in the doctor of pharmacy program. Recipients shall be selected by the college's dean, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

June 6, 2014 meeting, Board of Trustees

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Pharmacy. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Gwen H. Kagey Memorial Preeminent Scholarship Fund

The Gwen H. Kagey Memorial University/Distinguished Scholarship Fund was established February 2, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the estate of Gwen H. Kagey (BA Arts 1975) of Columbus, Ohio. The name and description are being revised on June 6, 2014.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual distribution from this fund shall be used to provide one preeminent academic merit scholarships and four or more University Scholarships each year. The fund will be administered by the University Honors & Scholars Center, in consultation with Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused distribution, then another use shall be designated by the Board of Trustees, in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

The Jay C. Routh Memorial Preeminent Scholarship Fund

The Jay C. Routh Memorial Medalist/University Scholarship Fund was established July 12, 1991, by the Board of Trustees of The Ohio State University, with a gift to The Ohio State University Development Fund from the estate of Jay C. Routh (BSBA 1939) of Kalispell, Montana. The name and description are being revised on June 6, 2014.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual distribution from this fund shall be used to provide one or more merit scholarships to juniors, seniors or graduate students in the Max M. Fisher College of Business with first preference to preeminent scholars. Preeminent scholars shall be selected based upon the criteria sanctioned by the senior vice president for academic affairs and provost. Other recipients shall be selected based upon the Max M. Fisher College of Business criteria. The fund shall be administered by the Max M. Fisher

June 6, 2014 meeting, Board of Trustees

College of Business in cooperation with the University Honors & Scholars Center and, in consultation with Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused distribution, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

(APPENDIX XLII)

BACKGROUND

TOPIC: Fiscal Year 2015 Budget – Tuition (including instructional, general and activity fees) and User fees and Charges.

CONTEXT: In order to provide the Board of Trustees a total Fiscal Year 2015 Budget Plan at the June Board meeting, it is necessary to bring the tuition and fee recommendations for fiscal year 2015 for approval at this time.

SUMMARY:

- Undergraduate instructional and general fees are proposed to increase 0.0%.
- Graduate instructional fees are proposed to increase 0.0%.
- Non-resident graduate and undergraduate surcharge fees are proposed to increase 5.0%.
- These tuition decisions are applicable to the Columbus Campus and Regional Campuses.
- Approval of increases in differential, program, technology, and course-based fees.
- Approval of the establishment of a fee for a new Master in Genetic Counseling and for a new Master of Global Engineering Leadership (Distance Learning).
- Approval of combined room and board/base meal plan increases of 4.1% to 4.3%

REQUESTED OF FINANCE COMMITTEE: Approval of the attached resolution regarding fiscal year 2015 tuition, user fees and charges.

June 6, 2014 meeting, Board of Trustees

Approval of fiscal year 2015 Tuition

- I. Background
- II. Tuition
 - A. Comparisons to other Ohio selective admissions public universities
 - B. Benchmark Comparisons
 - C. Recommended tuition and fees effective Autumn Semester 2014 - Columbus
 - D. Recommended tuition and fees effective Autumn 2014 - Regional Campuses and Agricultural Technical Institute (ATI)
- III. Student Fees Overview
- IV. Summary of Proposed Differential Instructional/Non-Resident Fees; Specialized Programs
- V. Summary of Proposed Fee Increases
- VI. Student Life and Designated User Fees
- VII. Summary and Conclusions

June 6, 2014 meeting, Board of Trustees

I. Background

The administration considered a number of factors to arrive at the proposed fiscal year 2015 tuition and mandatory fee recommendations. These included:

- A. The desire to keep costs affordable for students of The Ohio State University. In the comparison to other selective public universities in Ohio shown in section II of this document, tuition at The Ohio State University is expected to remain one of the lowest in the state.
- B. The State of Ohio Biennial Budget as passed for fiscal year 2014 and fiscal year 2015 included an increase of state subsidy funding for the institutions in Ohio. However, the implementation of the new taxonomy has resulted in a very small increase to The Ohio State University and the regional campuses in fiscal year 2014 and no increase for fiscal year 2015.

II. Tuition

- A. Comparisons to other Ohio selective admissions public universities

The chart below outlines expected tuition costs for the other Ohio selective admission public universities for the Fall Semester of fiscal year 2015. Currently, with Ohio State's tuition increase, as proposed, the university would be the 5th most expensive among the six selective admission public universities – representing a good value in Ohio.

**Annualized Undergraduate Resident Tuition and Mandatory Fees
Autumn Semester FY 2015**

	Expected Tuition	Expected % FY 15 Increase
Miami University	\$13,748-\$14,023	0.0%-2.0%
University of Cincinnati	\$11,000	2.0%
Ohio University	\$10,603	1.5%
Bowling Green	\$10,590	0.0%
Ohio State University	\$10,036.80	0.0%
Kent State University	\$9,816-\$10,012	0.0%-2.0%

Source: OSU Office of Financial Planning and Analysis - from campus representatives or range of rates per state law.

- B. Benchmark Comparisons

The average increase for the comparable universities shown below, excluding OSU, is 1.8%. See the following table:

Comparable Universities
Annualized Tuition and Mandatory Fees For Resident Undergraduates
As of Fall Semester FY 2015

Institution	Annual Fees as of Fall Semester 2015 (1)	Annual % Increase from Fall FY 2014 to Fall FY 2015
Penn State University	\$17,502	3.0%
University of Illinois at Urbana-Champaign	\$15,602	2.3%
University of Michigan	TBD	TBD
Michigan State University	\$13,973	2.9%
Rutgers University-New Brunswick	TBD	TBD
University of Minnesota-Twin Cities	\$13,555	0.0%
University of California-Los Angeles	\$12,697	0.0%
University of Washington	\$12,397	0.0%
University of Arizona (2)	\$10,957	5.4%
University of Wisconsin – Madison	\$10,424	0.2%
Indiana University – Bloomington	\$10,388	1.8%
Ohio State University – Columbus	\$10,036.80	0.0%
Purdue University	\$10,002	0.1%
University of Maryland	\$9,427	2.9%
University of Iowa	\$8,079	0.2%
University of Nebraska-Lincoln	\$7,975	0.0%
University of Florida	\$6,630	5.9%

Source: OSU Office of Financial Planning and Analysis - from campus representatives and other news sources.

- (1) Estimated figures: some increases announced for Fall fiscal year 2015 are preliminary and may change. Most of the institutions listed above have not yet officially announced the Fall fiscal year 2015 tuition increases. Annual Fees and rate increases are an average of the estimated range provided by the campus representative or other news sources.
- (2) New students in Fall 2015 only. Continuing students pay less.

C. Recommended tuition and fees effective Autumn Semester 2014 – Columbus

1. Undergraduate

- a. Undergraduate tuition (including instructional, general and student activity fees) is proposed to increase by 0.0% per year to remain at \$9,615 for fiscal year 2015. No increases are proposed for other mandatory fees, including Recreational and Physical Activity Center (RPAC), Ohio Union and COTA fees.
- b. Including tuition and all mandatory fees, the proposed cost for undergraduate resident students would increase to 0.0% and remain \$10,036.80. Non-resident undergraduate surcharge fees for the Columbus Campus are recommended to increase 5.0% to \$16,500.

2. Graduate

- a. Graduate tuition (including instructional, general, student activity, RPAC, Ohio Union, and COTA fees) is proposed to increase by 0.0% and remains \$12,424.80 for fiscal year 2015.
- b. Non-resident graduate surcharge fees for the Columbus Campus are recommended to increase 5.0% to \$18,544.

Tuition Summary
Full-Time Undergraduate and Graduate, Columbus Campus

(NOTE: These figures are per Academic Year)

FY 2014 and FY 2015 Comparison

Rank	Component	FY 2014	FY 2015	\$ Change	% Change
Undergraduate	Instructional Fee	\$9,168.00	\$9,168.00	\$0	0.0%
	General Fee	372.00	372.00	\$0	0.0%
	Student Activity Fee	75.00	75.00	\$0	0.0%
	Subtotal: Capped Fees⁶	\$9,615.00	\$9,615.00	\$0	0.0%
	RPAC Fee	\$246.00	\$246.00	\$0	0.0%
	COTA Fee	27.00	27.00	\$0	0.0%
	Student Union Fee	148.80	148.80	\$0	0.0%
	Subtotal: Mandatory Fees	\$421.80	\$421.80	\$0	0.0%
	Resident Total	\$10,036.80	\$10,036.80	\$0	0.0%
	Non-Resident Surcharge	15,720.00	16,500.00	\$780	5.0%
	Non-Resident Total	\$25,756.80	\$26,536.80	\$780	3.0%
Graduate (Masters & PhD)	Instructional Fee	\$11,560.00	\$11,560.00	\$0	0.0%
	General Fee	368.00	368.00	\$0	0.0%
	Student Activity Fee	75.00	75.00	\$0	0.0%
	RPAC Fee	246.00	246.00	\$0	0.0%
	COTA Fee	27.00	27.00	\$0	0.0%
	Student Union Fee	148.80	148.80	\$0	0.0%
	Resident Total	\$12,424.80	\$12,424.80	\$0	0.0%
	Non-Resident Surcharge	17,664.00	18,544.00	\$880	5.0%
	Non-Resident Total	\$30,088.80	\$30,968.80	\$880	2.9%

⁶ These fees are subject to the legislative cap on undergraduate instructional and general fees

June 6, 2014 meeting, Board of Trustees

D. Recommended tuition and fees effective Autumn 2014 - Regional Campuses and Agricultural Technical Institute (ATI).

1. Undergraduate instructional and general fees are proposed to increase 0.0% and remain \$7,140 for regionals and \$7,104 for ATI.
2. The graduate tuition increase for residents is proposed to be 0.0%.
3. Non-resident graduate and undergraduate surcharge fees for the regional campuses and ATI are recommended to increase 5.0% for a full-time student. For undergraduates this would be \$16,500 at both the regional campuses and ATI. For graduates this would be \$18,544 as shown below.

Tuition Summary

Full-Time Undergraduate and Graduate, Regional Campuses and ATI

(NOTE: These fees are per Academic Year)

FY 2014 and FY 2015 Comparison

Regional Campus	Component	FY 2014	FY 2015	\$ Change	% Change
Undergraduate	Instructional Fee	\$6,912	\$6,912	\$0	0.0%
	General Fee	<u>\$228</u>	<u>\$228</u>	\$0	0.0%
	Total	\$7,140	\$7,140	\$0	0.0%
	Non-Resident Surcharge	\$15,720	\$16,500	\$780	5.0%
Graduate (Masters & PhD)	Instructional Fee	\$11,496	\$11,496	\$0	0.0%
	Non-Resident Surcharge	\$17,664	\$18,544	\$880	5.0%

Agriculture Technical Institute	Component	FY 2014	FY 2015	\$ Change	% Change
Undergraduate	Instructional Fee	\$6,876	\$6,876	\$0	0.0%
	General Fee	<u>\$228</u>	<u>\$228</u>	\$0	0.0%
	Total	\$7,104	\$7,104	\$0	0.0%
	Non-Resident Surcharge	\$15,720	\$16,500	\$780	5.0%

III. Student Fees Overview

In addition to regular instructional and general fees, student fees generally include differential fees, selected clinical and other program fees, regional campus fees, user fees, administrative fees and laboratory, program and learning technology fees. All proposed fee increases will be effective Autumn Semester of Fiscal Year 2015, with the exception of the elimination of the Rank 4 tier for the College of Pharmacy, which will be effective Summer 2015.

Differential Instruction Fees

University policy allows selectively differential increases in the instructional fee for professional degrees and Board of Regents approved tagged masters programs. The differential portion of the instructional fee increase, above the graduate base increase, is determined by market demand and pricing. Details of the proposed increases are included in Section IV and include both the instructional fee increase paid by both resident and non-resident students as well as the surcharge fee paid by non-resident students.

Course-based, Learning Technology and Program Fees

Course-based, learning technology and program fee increases are shown in Section V.

User Fees

Proposed user fee increases are shown in Section VI. These include:

- Room and board – rate increases of 4.1% to 4.3% are proposed to cover inflation and increased debt service related to significant remodeling of certain residence halls and dining.
- No increases are proposed for other user fees, including the Recreational Fee, the Ohio Union Fee, the COTA Fee and the Student Activity Fee.
- Student Health Insurance – Plan increases range from 5.6% to 6.2 %. The Wilce Supplemental Plan is increasing 15.4% or \$30.

IV. Summary of Proposed Differential Instructional/Non-Resident Fees; Specialized Programs

Program	Sem per year	Instructional Fees ^{(1)(2),(3)}				Non-Resident Surcharge				
		FY2014 Inst Fee/Year	Total % Increase	Total \$ Increase	FY2015 TOTAL Inst Fee/Year [Resident]	FY2014 Non-Resident Surcharge/Year	Total % Increase	Total \$ Increase	FY2015 Non-Resident Surcharge/Year	FY2015 TOTAL Inst Fee + Non-Resident Surcharge/Year
Master of Accounting	2	\$30,232	2.0	\$608	\$30,840	\$17,664	5.0	\$880	\$18,544	\$49,384
Master of Business Administration (MBA)	2	\$28,320	3.0	\$848	\$29,168	\$17,664	5.0	\$88	\$18,544	\$47,712
Working Professional - MBA	3	\$35,268	3.0	\$1,056	\$36,324	\$23,544	5.0	\$1,176	\$24,720	\$61,044
Master of Business Logistics Engineering	3	\$37,752	3.0	\$1,140	\$38,892	\$23,544	5.0	\$1,176	\$24,720	\$63,612
Master of Human Resource Management	2	\$14,000	6.0	\$840	\$14,840	\$16,248	5.0	\$808	\$17,056	\$31,896
Graduate Minor in Business ⁽⁴⁾	1	\$0		\$12,836	\$12,836	\$0	n/a	\$0	\$5	\$12,841
Dentistry (Rank 1)	2	\$31,192	2.0	\$624	\$31,816	\$35,888	5.0	\$1,792	\$37,680	\$69,496
Dentistry (Ranks 2,3,4)	3	\$41,496	2.0	\$828	\$42,324	\$47,724	5.0	\$2,388	\$50,112	\$92,436
Law	2	\$27,168	2.0	\$544	\$27,712	\$14,952	0.0	\$0	\$14,952	\$42,664
Master of Ag and Extension Education ⁽⁵⁾	3	\$21,096	2.0	\$420	\$21,516	\$15	0.0	\$0	\$15	\$21,531
Medicine ⁽⁶⁾	2	\$28,744	2.0	\$576	\$29,320	\$17,808	5.0	\$888	\$18,696	\$48,016
Master of Genetic Counseling	3	\$0		\$28,704	\$28,704	\$0	n/a	\$30,000	\$30,000	\$58,704
Master of Occupational Therapy	3	\$16,548	2.0	\$324	\$16,872	\$23,544	5.0	\$1,176	\$24,720	\$41,592
Doctor of Physical Therapy	3	\$18,432	2.0	\$372	\$18,804	\$23,544	5.0	\$1,176	\$24,720	\$43,524
Pharmacy (Ranks 1,2,3)	2	\$19,608	3.0	\$584	\$20,192	\$18,600	5.0	\$928	\$19,528	\$39,720
Pharmacy (Rank 4) ⁽⁷⁾	3	\$21,564	3.0	\$648	\$22,212	\$20,436	5.0	\$1,020	\$21,456	\$43,668
Master of Public Health	2	\$12,152	2.0	\$240	\$12,392	\$17,664	5.0	\$880	\$18,544	\$30,936
Program for Experienced Professionals	2	\$12,152	2.0	\$240	\$12,392	\$17,664	5.0	\$880	\$18,544	\$30,936
Master of Health Administration	2	\$13,696	2.0	\$272	\$13,968	\$17,664	5.0	\$880	\$18,544	\$32,512
Optomtry (Ranks 1,2)	2	\$23,928	2.0	\$480	\$24,408	\$29,056	0.0	\$0	\$29,056	\$53,464
Optomtry (Ranks 3,4)	3	\$31,872	2.0	\$636	\$32,508	\$38,736	0.0	\$0	\$38,736	\$71,244
Doctor of Audiology	2	\$11,896	2.0	\$240	\$12,136	\$17,664	5.0	\$880	\$18,544	\$30,680
Master of Speech-Language Pathology	2	\$11,896	2.0	\$240	\$12,136	\$17,664	5.0	\$880	\$18,544	\$30,680
Master of Social Work	2	\$11,992	2.0	\$240	\$12,232	\$17,664	5.0	\$880	\$18,544	\$30,776
Veterinary Medicine (Ranks 1,2,3)	2	\$27,744	2.0	\$552	\$28,296	\$34,128	5.0	\$1,704	\$35,832	\$64,128
Veterinary Medicine (Rank 4)	3	\$32,376	2.0	\$648	\$33,024	\$39,840	5.0	\$1,992	\$41,832	\$74,856

NOTES:

- [1] Dollar increase may vary slightly from percentage increases due to rounding of fees to per-credit hour rates.
- [2] Instructional fee is for educational and associated operational support of the institution. Additional fees are assessed for these programs, including the general fee, student activity fee, student union fee, recreation fee, and COTA fee. These fees add \$865 per year for ranks/programs that attend 2 semesters/year and \$1,237 per year for ranks/programs that attend 3 semesters/year.
- [3] Both the base increase and the differential increase are calculated based on the prior year's instructional fee. The total dollar increase includes both the base increase of 2.0% and the differential increase by program.
- [4] Students attend Summer term only.
- [5] Distance Learning program; program is 6 hours per semester but full-time rates are presented here (8 hours)
- [6] As a result of semester conversion, there are three different fee tables by rank for Medicine. The percentage increase is the same for all fee tables as listed here for the instructional fee and non-resident surcharge, but the amounts differ by rank.
- [7] Beginning with Summer 2015, the College of Pharmacy will be eliminating the tier structure for its Rank 4 students that was established as part of the semester conversion process. This tier was constructed in order to preserve the commitment given to students concerning the total cost of the program. Beginning with Summer of 2015, all students that were here at the time of conversion will have completed their studies. At that point, the instructional and general fees and the non-resident surcharge per semester for Rank 4 students will be the same as for Rank 1 to Rank 3.

Specialized Programs

Below are proposed increases for several of the specialized programs offered by OSU. These programs are designed for specific populations of students and do not follow a traditional academic program structure. Specialized programs have fees which are established for the entire length of the program, which can span several semesters and fiscal years in length for each distinct cohort. In order to counter the potential increase in the instructional fee from year to year, which can be quite volatile, the increases in the total program fee have a more reasonable trend and are reflective of the market-based increase.

Program	Program Fee				Non-Resident Surcharge			
	FY 2014 Program Fee	\$ Change	% Change	FY 2015 Program Fee	FY 2014 Surcharge	\$ Change	% Change	FY 2015 Surcharge
Executive MBA	\$89,500	\$5,000	5.6%	\$94,500	\$15	\$0	0%	\$15
Specialized Master in Business - Finance	\$53,000	\$2,000	3.8%	\$55,000	\$15	\$0	0%	\$15
Master of Business Operational Excellence	\$48,500	\$3,000	6.2%	\$51,500	\$15	\$0	0%	\$15
Master of Global Engineering Leadership (MGELE) - Distance Learning (new)	\$0	\$38,000	N/A	\$38,000	\$0	\$10	N/A	\$10

June 6, 2014 meeting, Board of Trustees

Executive MBA

The Executive MBA program delivers global leadership development to successful early- and mid-career professionals. It is a cohort-based, total program experience offering, with significant investments made not just in curricular impact, but also co-curricular development (e.g., career development, external speaker series, team skills development). OSU's program is the only Top 10 program with tuition under \$100,000. Rising costs associated with curriculum renewal (undergoing faculty review at present) and co-curricular activity (e.g., career development, alumni engagement, speaker series) require a necessary increase in tuition to stay competitive in our elite bracket of programs

The SMB-Finance

The SMB-Finance program aims at providing in-depth training and real-world experience for students seeking a professional career in finance. The intensive curriculum is customized to offer advanced coursework, software training, and action-based learning through team consulting projects with real clients. Graduates are employed at multinational corporations, large financial institutions and specialized asset management firms. The increase is needed to keep pace with the costs of the program.

Masters of Business Operational Excellence

This program is one year graduate program aimed at mid-career professionals and is the only program aimed solely at operational excellence in the United States. In the current class, 57 percent of students are from outside of Ohio, with one from Germany. The program curriculum blends classroom and project-based learning. The increase is needed to keep pace with the costs of the program.

Master of Global Engineering Leadership

This program is new beginning in Autumn 2014. It is an interactive degree for practicing engineers who want to enhance their management acumen, leadership skills and technical expertise. This program is delivered completely online to accommodate working professionals. This action will establish the fee for the program.

V. Summary of Proposed Fee Increases

Columbus - Requests for new fees or increases in existing fees for students on the Columbus campus were limited in scope for fiscal year 2015, as a review of the current program, course, technology fee structure is underway in the Senate Fiscal Committee. No new course fees were recommended and only one new program fee was recommended. In addition, the College of Engineering restructured their undergraduate program and technology fees into one program fee in order to simplify their structure and provide flexibility.

Fee Type	College	Fee Request	FY 2014 Rate	Dollar Increase	FY 2015 Rate
Course-Based Fees	Arts and Sciences	Biology 1101, 1101N, 1114, 1114H Laboratory Fee	\$84	\$50	\$134
	Arts and Sciences	Biology 1113, 1113H, 2100 Laboratory Fee	\$100	\$50	\$150
Learning Technology Fees	FAES	Graduate Learning Technology Fee	\$0	\$50	\$50
	FAES	Undergraduate Learning Technology Fee	\$0	\$50	\$50
Program Fees	Fisher	Undergraduate Program Fee	\$600	\$50	\$650
	Medicine	Undergraduate Program Fee	\$150	\$50	\$200
	Nursing	Undergraduate Program Fee	\$567.60	\$57.40	\$625
	FAES	School of Environmental and Natural Resources Undergraduate Program Fee	\$0	\$50	\$50
Program Fee - Restructured	Engineering	Combined Program (\$350) and Learning Technology (\$240) Fee into Engineering Undergraduate Fee	\$590	\$0	\$590

Regionals and ATI – The quality of the education on the regional campuses is equal to that on the Columbus campus. Salaries for faculty are lower than main campus, which is reflected in the lower tuition costs. However, the need to provide additional funding for high cost courses exists at the regional campuses as well. Regional campuses and ATI only recently began charging course fees to address this need. This recommendation includes fees for courses that are also offered at the Columbus campus with a corresponding fee or in areas covered with program and/or technology fees. New fees were capped at \$50 in order to keep increases at a manageable level. In addition, fees will be applicable to all regional campuses. Given the unique mission of the Agricultural Technical Institute (ATI), fees specific to their campus alone are recommended for approval.

Fee Type	College	Fee Request	FY 2014 Rate	Dollar Increase	FY 2015 Rate	
Course-Based Fees	Agricultural Technical Institute (ATI)	Biology/Biotechnology Laboratory Fee (1113, 1113H, 1114, 1114H, 1200T, 1250T; 2218T); Micro Biology 4000)	\$0	\$50	\$50	
	ATI	Chemistry Laboratory Fee (1110, 1210, 1220)	\$0	\$50	\$50	
	ATI	Engineering Technology Fee (2325T, 2312T)	\$0	\$35	\$35	
	ATI	Horticultural Technology Fee (20 different courses)	\$0	\$50	\$50	
	ATI	Physics Laboratory Fee (1200, 1201)	\$0	\$50	\$50	
	ATI	Renewable Energy Laboratory Fee (2020T, 2025T, 2030T, 2035T)	\$0	\$50	\$50	
	ATI	Sports Fitness and Health Course Fee (1142.01, 1157.01)	\$0	\$10	\$10	
	Regional Campuses	Art 2504	\$0	\$25	\$25	
	Regional Campuses	Art 2602	\$0	\$50	\$50	
	Regional Campuses	Microbiology 4000 Course Fee	\$0	\$50	\$50	
	Regional Campuses	Biology 1101 Course Fee	\$30	\$50	\$80	
	Regional Campuses	Chemistry 1110 Course Fee	\$50	\$50	\$100	
	Regional Campuses	Chemistry 1210 Course Fee	\$75	\$50	\$125	
	Regional Campuses	Chemistry 1220 Course Fee	\$75	\$50	\$125	
	Regional Campuses	Chemistry 1250 Course Fee	\$0	\$50	\$50	
	Regional Campuses	Chemistry 2540 Course Fee	\$50	\$50	\$100	
	Regional Campuses	Chemistry 2550 Course Fee	\$50	\$50	\$100	
	Regional Campuses	Computer Science & Engineering 1222 Course Fee	\$0	\$50	\$50	
	Regional Campuses	Computer Science & Engineering 2111 Course Fee	\$0	\$50	\$50	
	Regional Campuses	Computer Science & Engineering 2221 Course Fee	\$0	\$50	\$50	
	Regional Campuses	Electrical & Computer Engineering 2000 Course Fee	\$0	\$50	\$50	
	Regional Campuses	Electrical & Computer Engineering 2100 Course Fee	\$0	\$50	\$50	
	Regional Campuses	Electrical & Computer Engineering 2300 Course Fee	\$0	\$50	\$50	
	Regional Campuses	General Business Course Fee (22 different courses in AcctMis, BusFin, BusMgt, BusMHR, Bus ML)	\$0	\$50	\$50	
	Regional Campuses	Physics Course Fee (1200, 1201, 1250, 1250H, 1251, 1251H)	\$55	\$50	\$105	
	Learning Technology Fees	ATI	Learning Technology Fee	\$0	\$50	\$50

VI. Student Life and Designated User Fees

Room and Board

Description	Academic Year			
	2013-14	2014-15	\$ change	% change
Room				
Room and Board Rate I (1)	\$7,500	\$7,876	\$376	5.0%
Room and Board Rate II (2)	\$6,250	\$6,560	\$310	5.0%
Room and Board Rate III (3)	\$5,840	\$6,130	\$290	5.0%
May Session – daily, 6 days or less	\$35	\$35	\$0	0.0%
May Session – weekly	\$210	\$210	\$0	0.0%
May Session – full session	\$800	\$800	\$0	0.0%
Summer Session	\$2,010	\$2,150	\$140	7.0%
Board				
Unlimited 10 (includes 10 blocks per week plus \$300 BuckID flex spending)	\$5,100	\$5,150	\$50	1.0%
Unlimited 4 (includes 4 blocks per week)	\$3,600	\$3,700	\$100	2.8%
450 Block (450 blocks/semester plus \$300 BuckID flex spending)	\$4,550	\$4,716	\$166	3.6%
350 Block (350 blocks/semester plus \$300 BuckID flex spending)	\$3,750	\$3,790	\$40	1.1%
May Session – daily; 3 blocks per day	\$14.50	\$14.80	\$0	2.1%
May Session (80 blocks plus \$25 BuckID spending)	\$400	\$410	\$10	2.5%
Summer Session (80 blocks plus \$25 BuckID spending)	\$400	\$410	\$10	2.5%
Summer Session (160 blocks plus \$50 BuckID spending)	\$780	\$800	\$20	2.6%
Summer Session (196 blocks plus \$120 BuckID spending)	\$1,000	\$1,020	\$20	2.0%
Room and Board Combined				
Room and Board Rate I with Unlimited 4 Board Plan (1)	\$11,100	\$11,576	\$476	4.3%
Room and Board Rate II with Unlimited 4 Board Plan (2)	\$9,850	\$10,260	\$410	4.2%
Room and Board Rate III with Unlimited 4 Board Plan (3)	\$9,440	\$9,830	\$390	4.1%
Other Rates				
Buckeye Village two bedroom apartment, excluding utilities (per month)	\$685	\$655	(\$30)	-4.4%
Gateway Studio Apartment (per month)	\$830	\$870	\$40	4.8%

- (1) Air-conditioned doubles with semi-private or suite bath, singles, apartment-style
- (2) Air-conditioned quads with suite bath, doubles with corridor bath
- (3) Non air-conditioned doubles, triples and quads with corridor bath

The Office of Student Life continues to implement costs savings initiatives in order to keep the inflationary increases for Room and Board plans as affordable as possible for students and their families. All other student user fees, including the Ohio Union Fee, the Recreational Fee, COTA Fee and Student Activity Fee, are remaining at the fiscal year 2014 rates.

June 6, 2014 meeting, Board of Trustees

Comparative Room and Board Rates

The following table provides comparative information for Ohio State's room and board rate based on the lowest cost full board plan, standard double occupancy room (most non-AC) with other Ohio public universities and with the Big Ten.

Ohio	FY 2014 Current			FY 2015 Proposed (per web and phone survey)			
	Room	Board	Total	Room	Board	Total	% increase
<i>(Double room, most non-AC, with base meal plan)</i>							
Miami	5,328	5,972	11,300	5,408	6,050	11,458	1.4%
Cincinnati	6,150	4,100	10,250	6,274	4,182	10,456	2.0%
Ohio	5,846	4,104	9,950	6,050	4,248	10,298	3.5%
Akron	6,622	3,454	10,076	6,754	3,523	10,277	2.0%
Kent State	5,876	3,660	9,536	6,216	3,800	10,016	5.0%
Toledo	6,476	3,400	9,876	6,476	3,400	9,876	0.0%
Ohio State (South double, Unlimited 4 meal plan)	5,840	3,600	9,440	6,130	3,700	9,830	4.1%
Youngstown State (combined rate only)	-	-	8,475	-	-	8,645	2.0%
Bowling Green	5,160	3,084	8,244	5,160	3,084	8,244	0.0%

Big 10	FY 2014 Current			FY 2015 Proposed (per web and phone survey)			
	Room	Board	Total	Room	Board	Total	% increase
<i>(Double room, most non-AC, with base meal plan)</i>							
Northwestern	7,560	5,385	12,945	7,772	5,600	13,372	3.3%
Rutgers	7,092	4,486	11,578	7,305	4,621	11,926	3.0%
Maryland	6,153	4,187	10,340	6,424	4,209	10,633	2.8%
Michigan	6,070	3,926	9,996	6,222	4,024	10,246	2.5%
Illinois	5,708	4,288	9,996	5,822	4,374	10,196	2.0%
Nebraska	5,282	4,250	9,532	5,711	4,250	9,961	4.5%
Ohio State (South double, Unlimited 4 meal plan)	5,840	3,600	9,440	6,130	3,700	9,830	4.1%
Penn State	5,190	4,180	9,370	5,460	4,180	9,640	2.9%
Michigan State	3,636	5,170	8,806	3,780	5,374	9,154	4.0%
Iowa	5,698	2,950	8,648	5,897	3,053	8,950	3.5%
Indiana	5,273	3,150	8,423	5,531	3,200	8,731	3.7%
Wisconsin (no defined meal plan, all flex)	5,384	2,903	8,287	5,570	3,000	8,570	3.4%
Minnesota	4,730	3,582	8,312	4,920	3,634	8,554	2.9%
Purdue ¹	3,630	4,794	8,424	3,630	4,554	8,184	-2.8%

¹Changed meal plan for 2014-2015 academic year. Previously 12 Meal plan changed to 13 Track plan

Student Health Insurance

Health care costs continue to rise for the Ohio State community for both employees and students. Benefit rate increases for employees are included in the fiscal year 2015 Total Operating Budget. The following are the recommended rate increases for students.

Description	FY 2014		FY 2015		Percent Change	Dollar Change	Academic Year Total
	Amount	Basis	Amount	Basis			
Domestic Students							
Student	\$1,150.00	Semester	\$1,216.00	Semester	5.7%	\$66.00	\$132.00
Student & Spouse	\$3,370.00	Semester	\$3,578.00	Semester	6.2%	\$208.00	\$416.00
Student & Children	\$3,416.00	Semester	\$3,627.00	Semester	6.2%	\$211.00	\$422.00
Student & Family	\$4,612.00	Semester	\$4,892.00	Semester	6.1%	\$280.00	\$560.00
Student - Summer Only	\$575.00	Term	\$608.00	Term	5.7%	\$33.00	
Student & Spouse - Summer Only	\$1,685.00	Term	\$1,789.00	Term	6.2%	\$104.00	
Student & Children - Summer Only	\$1,708.00	Term	\$1,813.50	Term	6.2%	\$105.50	
Student & Family - Summer Only	\$2,306.00	Term	\$2,446.00	Term	6.1%	\$140.00	
International Students							
Student	\$1,070.00	Semester	\$1,130.00	Semester	5.6%	\$60.00	\$120.00
Student & Spouse	\$3,182.00	Semester	\$3,370.00	Semester	5.9%	\$188.00	\$376.00
Student & Children	\$3,257.00	Semester	\$3,449.00	Semester	5.9%	\$192.00	\$384.00
Student & Family	\$4,402.00	Semester	\$4,658.00	Semester	5.8%	\$256.00	\$512.00
Student - Summer Only	\$535.00	Term	\$565.00	Term	5.6%	\$30.00	
Student & Spouse - Summer Only	\$1,591.00	Term	\$1,685.00	Term	5.9%	\$94.00	
Student & Children - Summer Only	\$1,628.00	Term	\$1,724.50	Term	5.9%	\$96.50	
Student & Family - Summer Only	\$2,201.00	Term	\$2,329.00	Term	5.8%	\$128.00	
Wilce Care Supplemental Plan	\$195.00	Year	\$225.00	Year	15.4%	\$30.00	

VII. Summary and Conclusions

- A. Ohio State is committed to partnering with the state of Ohio to ensure affordability and access to a quality education. We remain a very good value relative to these other Ohio institutions.
- B. The 5% increase in the non-resident surcharge will be implemented for the undergraduate and graduate programs. Selective professional programs (Law and Optometry) will not be implementing this level of increase due to market pressures.

June 6, 2014 meeting, Board of Trustees

(APPENDIX XLIII)

BACKGROUND

TOPIC: Fiscal Year 2015 Interim Budget Resolution

CONTEXT: The interim budget resolution will authorize the university to make expenditures consistent with the level of resources approved for Fiscal Year 2014, pending the adoption of the FY 2015 Budget Plan at the August 29, 2014 Board of Trustees meeting.

The finalization of the Fiscal Year 2015 Budget Plan is pending the finalization of college and support unit budgets for the upcoming year.

CONSIDERATIONS:

- Will this allow the University to continue to advance the academic and financial goals during the period from July 1, 2014 through August 31, 2014
- The recommended Fiscal Year 2015 Current Funds Budget will be presented at the August 29, 2014 Board of Trustees meeting for approval.

REQUESTED OF FINANCE COMMITTEE: Approval of the Attached Resolution.

(APPENDIX XLIV)

BACKGROUND

TOPICS: Annual resolution to authorize the university treasurer and/or the university senior vice president for business and finance to undertake a variety of financial transactions on behalf of the University.

CONTEXT: This annual resolution is required by each of the financial institutions with which the university does business. There are no significant changes from last year's annual resolution.

SUMMARY: This resolution will continue the current policies in place that authorize the university treasurer and senior vice president for business and finance or their designees to provide oversight and signature authority over the function of buying, selling, and transferring of stocks, bonds, and other financial instruments. The university treasurer and university senior vice president for business and finance are also requesting to retain the authorization to designate depositories and to open accounts at various financial institutions on behalf of the university. The university treasurer will continue to serve as trustee for deferred gifts. In addition the university treasurer and senior vice president for business and finance or their designees are requesting to retain the authorization to sign agreements for bank financing, underwriting, brokerage, leasing, equipment financing, foreign currency exchange, hedging vehicles including forwards, futures, swaps, options, and other financial advisory services.

REQUESTED OF THE FINANCE COMMITTEE: Approval of the resolution.

(APPENDIX XLV)

BACKGROUND

TOPICS: The authorization to issue General Receipt Bonds and Commercial Paper Notes (the “Senior Obligations”) and Subordinated Indebtedness (“the Subordinated Indebtedness”)

CONTEXT: The existing University debt authorization expires on June 30, 2014. This new authorization, as in the past, would authorize the issuance of one or more bond series for the purpose of financing on an interim or permanent basis the cost of University facilities. Per the resolution, issuance limits (\$500 million) and maximum interest rates (8%) would be preset. The debt authorized by this resolution applies only to issuances completed prior to June 30, 2016. As in the past, this resolution covers both new financings and refinancings.

SUMMARY: Under this resolution the Board of Trustees authorizes the issuance of Senior Obligations and Subordinated Indebtedness by the President and/or the Senior Vice President for Business and Finance after consultation with the Chair of the Finance Committee and legal counsel over the 2-year time period of the resolution. The authorization also allows the President or Senior Vice President for Business and Finance to make decisions related to the tax treatment of the Senior Obligations and Subordinated Indebtedness. It allows the President and/ or the Senior Vice President for Business and Finance to negotiate and execute transactions documents related to the sale of Senior Obligations and Subordinated Indebtedness as they deem necessary to provide for the most beneficial commercially reasonable terms and as they deem not materially adverse to the University. Further it allows the Senior Vice President for Business and Finance to call for optional redemption at the earliest date on any debt Obligation in the portfolio. Lastly, it requires the Senior Vice President for Business and Finance to report to the Board’s Finance Committee regularly on all actions associated with this resolution.

REQUESTED OF THE FINANCE COMMITTEE: Approval of the resolution.

(APPENDIX XLVI)

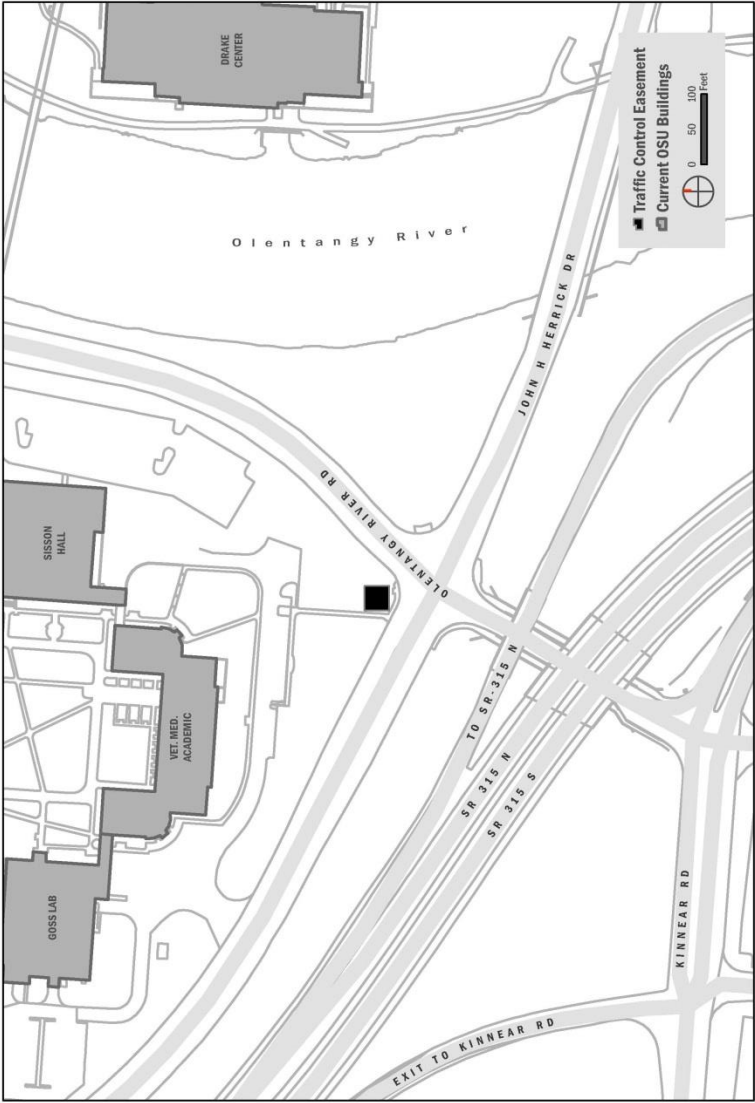
BACKGROUND

The City of Columbus has requested an easement for roadway purposes for traffic control devices and signals to support a multi-use trail to be constructed by the City from Lane Avenue to Herrick Drive. The proposed trail will connect at Lane Avenue to OSU's existing trail, which runs north to Ackerman Road. The City plans to extend the trail to the north, to West North Broadway, which is part of the City's plan to extend the trail system to points further north, such as the existing pedestrian bridge over State Route 315 and Henderson Road.

The easement will be located on university land adjoining the impacted intersection. This requested easement comprises approximately .1 acres. The easement acreage is subject to final negotiations and survey.

The monetary consideration for the proposed easement is \$1.00.

This action is being brought before the Board of Trustees because easements for street, roadway, or highway purposes of any term require Board approval.



Revised By: The Ohio State University
Office of Physical Planning and Real Estate
Issue Date: April 29, 2013
Board of Trustees Meeting

**OLENTANGY RIVER RD. ROADWAY EASEMENT
BETWEEN THE OHIO STATE UNIVERSITY
AND THE CITY OF COLUMBUS
COLUMBUS, OHIO**



(APPENDIX XLVII)

**Summary of Changes to the
BYLAWS AND RULES AND REGULATIONS
OF THE MEDICAL STAFF OF THE ARTHUR G. JAMES CANCER
HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE**

Chapter 3335-111

3335-111-01 Medical staff name.

no change

3335-111-02 Purpose.

(A)-(E) no change

3335-111-03 Patients.

(A)-(D) no change

3335-111-04 Membership.

(A)-(D) no change

(E) Procedure for appointment

(1)-(2) no change

(3) An application for membership on the medical staff shall be considered complete when all the information requested on the application form is provided, the application is signed by the applicant and the information is verified. A completed application must contain:

(a)-(c) no change

(d) Satisfaction of ECFMG requirements, if applicable. If an individual receives a Conceded Eminence Certificate or a Clinical Research Faculty Certificate from the State Medical Board of Ohio, the requirement for ECFMG certification may be waived at the discretion of the medical center board.

(e)-(q) no change

(4)-(14) no change

(F)-(G) no change

3335-111-05 Peer review and corrective action.

(A)-(E) no change

June 6, 2014 meeting, Board of Trustees

3335-111-06 Hearing and appeal process.

(A)-(E) no change

3335-111-07 Categories of the medical staff.

(A)-(K) no change

3335-111-08 Organization of the CHRI medical staff.

(A)-(C) no change

(D) The chief quality officer of the Ohio state university medical center.

The chief quality and patient safety officer of the Ohio state university medical center is referred to herein these bylaws as the chief quality officer. The chief quality officer reports to the chief medical officer for administrative and operational issues and has an independent reporting relationship to the senior vice president for health sciences regarding quality data and patient safety events. The chief quality officer ~~and~~ works collaboratively with clinical leadership of the medical center, including director of medical affairs for the CHRI, nursing leadership and hospital administration. The chief quality officer provides leadership in the development and measurement of the medical center's approach to quality, patient safety and reduction of adverse events. The chief quality officer communicates and implements strategic, operational and programmatic plans and policies to promote a culture where patient safety is an important priority for medical and hospital staff.

(E) no change

(F) Associate Physician-in-Chief

The Associate to the Physician-in-Chief oversees the alignment of clinical service lines within the Cancer Program. The Associate serves at the direction of the Physician-in-Chief to further the global cancer mission at OSU. This role functions as a key strategic liaison between the Physician-in-Chief, Chief of Staff and the Medical Staff to strategically grow the footprint of the Cancer Program. The Associate Physician-in-Chief reports to the Physician-in-Chief of the James.

(G) Medical Director of Surgical Services

The Chief of Surgical Services has oversight of all James designated perioperative services and procedural suites. Working collaboratively with the administrator of Perioperative services, the Chief of Surgical Services facilitates the timely sharing of OR resources (including personnel and equipment) across the medical center in order to maximize the efficiency of OR services. The Chief of Surgical Services works with clinical service lines and clinical leadership to coordinate OR services in a manner that enhances the quality of care and safety of services for patients. The Chief of Surgical Services reports to the Physician-in-Chief of the James.

(F)(H) The sections

no change

June 6, 2014 meeting, Board of Trustees

(G)(I) Clinical department chief

no change

3335-111-09 Elected officers of the medical staff of the CHRI.

(A)-(C) no change

(D) Qualifications of officers.

(1) no change

(2) The chief executive officer ~~and~~ director of medical affairs, chiefs of the clinical departments, section chiefs, medical directors, associate and/or assistant medical directors are not eligible to serve as chief of staff or chief of staff-elect unless they are replaced in their CHRI administrative role during the period of their term of office.

(E) Election of Officers

(1) no change

(2) The nominating committee will be composed of five members. The chief of staff and the chief of staff elect will serve on the committee and the chief of staff will be its chairperson. The chief of staff will appoint the three other members of the committee.

(3)-(6) no change

(F)-(G) no change

3335-111-10 Administration of the medical staff of the CHRI.

(A)-(J) no change

3335-111-11 History and physical.

(A) no change

(B) Deadlines and sanctions.

(1)-(2) no change

(3) For admitted patients or patients undergoing an outpatient/ambulatory procedure or outpatient/ambulatory surgery, †The history and physical examination may be performed or updated up to thirty days prior to admission, procedure/surgery—~~or the~~—visit. If completed before admission or procedure/surgery or patient's initial visit, there must be a notation indicating the presence or absence of changes in the patient's condition since the history and physical was completed. This notation must be completed and documented in the patient's medical record within 24 hours after admission, or before procedure/surgery, whichever occurs first. The update must be performed by a member of the medical staff with appropriate credentials, and be signed, dated and timed. In the event the history and physical update is performed by the medical staff member's designee, it shall be countersigned, dated and

June 6, 2014 meeting, Board of Trustees

timed by the responsible medical staff member.

(4) Ambulatory patients must have a history and physical at the initial visit.

(5) For psychology, psychiatric and substance abuse ambulatory sites, if no other acute or medical condition is present on the initial visit, a history and physical examination may be performed either:

i. within the past six months prior to the initial visit,

ii. at the initial visit, or

iii. within 30 days following the initial visit.

3335-111-12 Amendments and adoption.

(A)-(D) no change

3335-111-13 Meetings and dues.

(A)-(B) no change

3335-111-14 Rules of construction.

(A)-(B) no change

June 6, 2014 meeting, Board of Trustees

APPENDICES

APPENDIX I.
COAT OF ARMS OF
THE OHIO STATE UNIVERSITY HOSPITALS-no change

APPENDIX II.
COAT OF ARMS OF THE MEDICAL STAFF
OF THE OHIO STATE UNIVERSITY HOSPITALS-no change

Project Data Sheet for Board of Trustees Approval

Jameson Crane Sports Med Institute

OSU-130469

Project Location: Jameson Crane Sports Medicine Institute

125,000 GSF

- **approval requested and amount**
construction \$32.0M

- **project budget**
construction w/contingency \$32.0M
professional services \$3.0M

total project budget \$35.0M

- **funding sources**
development funds, internal loan, general funds

- **project schedule**
BoT design approval 06/13
design/bidding 08/13 – 06/14
construction 07/14 – 12/15

- **Framework context**
 - this project is consistent with the Framework principles to consolidate facilities

- **project scope**
 - the project will construct a new facility for OSU Sports Medicine in the Athletics district at Ackerman Road, with space for more than 15 inter-disciplinary specialties
 - the facility will include multi-disciplinary clinics and procedure rooms, a physical therapy center, imaging (MRI and x-ray), aquatics, indoor/outdoor performance fields, education and conference rooms, offices, research labs, retail, and shelled space for future operating rooms
 - the project will use the CM at Risk delivery method

- **approval requested**
 - approval is requested to enter into construction contracts



-
- **project team**
University project manager: Paul Lenz
AE/design architect: Perkins and Will
CM at Risk: Lend Lease Construction

Project Data Sheet for Board of Trustees Approval

Vet Hospital Renovation and Expansion

OSU-120502

Project Location: *Veterinary Hospital*

139,893 ASF/222,496 GSF

• approval requested		
construction – phase 1		\$13.8M
• project budget		
construction w/contingency		\$13.8M
professional services		\$3M
total project budget		\$16.8M
• funding sources		
development funds; general funds; internal loan		
• project schedule		
BoT design approval		08/12
design	03/13 – 06/14	
construction	07/14 – 01/16	



- **Framework context**
 - project is consistent with general Framework principles of investing in campus infrastructure, addressing deferred maintenance and meeting business continuity requirements
- **project scope**
 - construct and renovate a total of 57,000 GSF of space at the Veterinary Hospital
 - improvements include new, state-of-the-art clinical, surgery and teaching spaces; a new emergency entrance; improvements to patient room, animal holding and admission and discharge areas; renovations to faculty and staff offices and multi-purpose rooms
 - phase 1 includes a new office addition and the renovation of the intensive care unit; phase 2 includes the renovation of north (main) entrance and lobby; additional phases will renovate the clinical treatment and surgery areas
 - this project will seek LEED silver certification
 - this project will use CM at Risk
- **approval requested**
 - approval is requested to enter into construction contracts for phase 1 construction at \$13.8M

• project team	
University project manager:	Paul Lenz
AE/design architect:	Perspectus Architecture
CM at Risk:	Elford Inc.