

THE OHIO STATE UNIVERSITY  
OFFICIAL PROCEEDINGS OF THE  
ONE THOUSAND FOUR HUNDRED AND NINETY-SEVENTH  
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, August 29-31, 2018

The Board of Trustees met on Wednesday, August 29, 2018, at The Ohio State University Airport, and on Thursday, August 30 and Friday, August 31, 2018, at Pomerene Hall in Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

August 31, 2018, Board of Trustees meeting

The chairman, Mr. Gasser, called the meeting of the Board of Trustees to order on Wednesday, August 29, 2018, at 9:00 a.m.

Members Present: Michael J. Gasser, Timothy P. Smucker, Abigail S. Wexner, Clark C. Kellogg, Alex Shumate, Cheryl L. Krueger, Brent R. Porteus, Erin P. Hoeflinger, Alex R. Fischer, Hiroyuki Fujita, Alan A. Stockmeister, John W. Zeiger, Gary R. Heminger, Elizabeth P. Kessler, H. Jordan Moseley, Janice M. Bonsu, Alan VanderMolen, Janet Porter and James D. Klingbeil.

Members Absent: Jeffrey Wadsworth

Mr. Gasser:

I would like to convene the meeting of the Board of Trustees and ask the secretary to please note the attendance.

Mr. Kaplan:

A quorum is present, Mr. Chairman.

Mr. Gasser:

Thank you. Before we begin, I want to acknowledge three new faces around the table — Janice Bonsu, Gary Heminger and Liza Kessler. Liza and Janice had the opportunity to meet many of you during our session last week, and Janice has already joined President Drake for a portion of his State Tour. Talk about hitting the ground running.

We will officially welcome all of you to the board during our public meeting on Friday, but know that we appreciate your involvement thus far and look forward to getting to know you better.

I hereby move that the board recess into executive session to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes, and to discuss personnel matters regarding the employment, appointment, compensation, discipline and dismissal of public officials.

May I have a second? Will the secretary please call the roll?

Upon the motion of Mr. Gasser, seconded by Mr. Smucker, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by trustees Mr. Gasser, Mr. Smucker, Mrs. Wexner, Mr. Kellogg, Mr. Shumate, Ms. Krueger, Mr. Porteus, Mrs. Hoeflinger, Mr. Fischer, Dr. Fujita, Mr. Stockmeister, Mr. Zeiger, Mr. Heminger, Ms. Kessler, Mr. Moseley, Ms. Bonsu, Mr. VanderMolen, Dr. Porter and Mr. Klingbeil.

Mr. Kaplan:

Motion carries.

Mr. Gasser:

We are recessed.

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The chairman, Mr. Gasser, called the meeting of the Board of Trustees to order on Thursday, August 30, 2018, at 2:15 p.m.

Members Present: Michael J. Gasser, Timothy P. Smucker, Abigail S. Wexner, Clark C. Kellogg, Alex Shumate, Cheryl L. Krueger, Brent R. Porteus, Erin P. Hoeflinger, Alex R. Fischer, Hiroyuki Fujita, Alan A. Stockmeister, John W. Zeiger, Gary R. Heminger, Elizabeth P. Kessler, H. Jordan Moseley, Janice M. Bonsu, Alan VanderMolen, Janet Porter and James D. Klingbeil.

Members Absent: Jeffrey Wadsworth

Mr. Gasser:

I would like to convene the meeting of the Board of Trustees and ask the secretary to please note the attendance.

Mr. Kaplan:

A quorum is present, Mr. Chairman.

Mr. Gasser:

Thank you. I hereby move that the board recess into executive session to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes, and to discuss personnel matters regarding the employment, appointment, compensation, discipline and dismissal of public officials.

May I have a second? Will the secretary please call the roll?

Upon the motion of Mr. Gasser, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by trustees Mr. Gasser, Mr. Smucker, Mrs. Wexner, Mr. Kellogg, Mr. Shumate, Ms. Krueger, Mr. Porteus, Mrs. Hoeflinger, Mr. Fischer, Dr. Fujita, Mr. Stockmeister, Mr. Zeiger, Mr. Heminger, Ms. Kessler, Mr. Moseley, Ms. Bonsu, Mr. VanderMolen, Dr. Porter and Mr. Klingbeil.

Mr. Kaplan:

Motion carries.

Mr. Gasser:

We are recessed.

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August 31, 2018, Board of Trustees meeting

The chairman, Mr. Gasser, called the meeting of the Board of Trustees to order on Friday, August 31, 2018, at 10:00 a.m.

Members Present: Michael J. Gasser, Timothy P. Smucker, Abigail S. Wexner, Clark C. Kellogg, Alex Shumate, Cheryl L. Krueger, Brent R. Porteus, Erin P. Hoeflinger, Alex R. Fischer, Hiroyuki Fujita, Alan A. Stockmeister, John W. Zeiger, Gary R. Heminger, Elizabeth P. Kessler, H. Jordan Moseley, Janice M. Bonsu, Alan VanderMolen, Janet Porter and James D. Klingbeil.

Members Absent: Jeffrey Wadsworth

Mr. Gasser:

Good morning, everyone. I would like to convene the meeting of the Board of Trustees and ask the secretary to note the attendance.

Mr. Kaplan:

A quorum is present, Mr. Chairman.

Mr. Gasser:

Thank you. So that we are able to conduct the business of this meeting in an orderly fashion, I would ask that any sound on cell phones and other devices be turned off at this time, and I would ask that all members of the audience observe the rules of decorum proper to conducting the business at hand.

I want to start by welcoming everyone to this beautiful space. What an impressive transformation. We're going to hear more about Pomerene Hall in a little bit, but I want to say kudos to everyone involved in this project. I should also thank the building's new residents for letting us disrupt their workweek with our meetings. I promise we'll be out of your hair soon.

Before we get into our agenda, I want to take a moment to welcome a few new faces — and one that's not so new here.

To my left, Jeff Kaplan joined us earlier this month as our new secretary and senior advisor to the board. Jeff is a lifelong Buckeye. He earned his law degree from Moritz and started his career here at Ohio State in the 1970s. He has been involved in nearly every aspect of university administration, and we are grateful to have his wisdom and expertise on this board. Welcome, Jeff.

We also have three new trustees, although we have seen them a lot in the last few weeks, so I guess they are not new to us, but may be new to some members of the audience. We have Gary Heminger, chairman of the board and CEO of Marathon Oil Company. Gary has worked for Marathon since 1975, and we appreciate the insights he can offer from his more than 40 years in the private sector.

Liza Kessler is the partner-in-charge of Jones Day's Columbus office. Beyond her stellar reputation as a litigator, Liza is a prominent member of many local boards, including the Columbus Partnership and the Wexner Center Foundation Board. I should also note that Liza is making history as one-half of the first-ever father-daughter trustee duo. Her father, Jack Kessler, served as a trustee and former chairman of the board in the '80s and early '90s.

Last but not least, we welcome our new graduate student trustee, Janice Bonsu. Janice is a student in Ohio State's College of Medicine and a second lieutenant in the United States Air Force. She is a very busy lady. She received her undergraduate degree in neuroscience from Johns Hopkins University and her Masters of Public Health from the University of Pennsylvania. Cardiovascular medicine is her passion, and I know we are all excited to see what the future holds for this impressive young woman.

Let's have a round of applause for our three new trustees.

Speaking of our student trustees, I would be remiss if I didn't give a shout out to our undergraduate representative, Jordan Moseley. After spending the summer in Washington, D.C., Jordan has returned to Columbus committed to making a difference as a student leader. To that end, he is now serving as chair of a newly formed group of student trustees from universities and colleges across Ohio. We are proud to have you representing Ohio State, Jordan. And as you would say ... "Let's give it up for Jordan Moseley."

As all of you know, Ohio State is one of the first universities that ever allowed student trustees to vote, and both Janice and Jordan are an integral part of our consultation and discussion process. Thank you both for your service.

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#### **APPROVAL OF MINUTES**

Mr. Gasser:

The first order of business on our agenda is the approval of the minutes from the board's June meeting, which were distributed to all trustees. If there are no additions or corrections, the minutes are approved as distributed.

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#### **CELEBRATION OF POMERENE HALL**

Mr. Gasser:

As I said earlier, today we are celebrating the massively successful renovation of this historic building, which was named after Frank Pomerene, an 1891 graduate of Ohio State and a former member of the Board of Trustees.

Some of you may have noticed, but hanging on the wall just outside this room, there is a photo from the groundbreaking of Pomerene Hall nearly 100 years ago. Pomerene

used to be home to the women's student union, and I understand this used to be the basketball court of that arena. In the photo, a young lady is striking the ground with a shovel, all while dressed in the signature style of the 1920s.

Ohio State has come so far in this past century and that evolution is reflected in this building. Great care was taken throughout this renovation to pay homage to the history of Pomerene Hall, while also incorporating modern touches that create an exceptional learning environment for today's student body. It is a wonderful reminder of the capacity we have for change.

The architect behind it all, George Acock, is here with us today. We'll learn more about Mr. Acock and his vision for this project in just a moment, but let's take a moment to applaud him for his great work.

Now, I believe, Jay Kasey is going to say a few words.

Mr. Kasey:

Thank you, Mr. Gasser. As we celebrate the reopening of two treasured university landmarks, Pomerene Hall and Mirror Lake, I want to express my gratitude to the project teams who have exercised great care over the past several years to restore and revitalize this historic Mirror Lake District. These complicated projects require both technical expertise and a vision for what is possible. The architecture firm that led the Pomerene Hall renovation, Acock and Associates, set a vision for the project that embraced the rich history of the building while creating functional spaces suited for today. I hope you agree the result is spectacular.

Today, I have the pleasure of recognizing the founder of Acock and Associates, George Acock. A proud graduate of the Knowlton School of Architecture, George has transformed several significant buildings on campus, including Thompson Library and Sullivant Hall, and has made key contributions to the North Residential District development and to the remarkable space we occupy today, Pomerene Hall. We are deeply appreciative of George's contributions to the university, which combined his passion for his alma mater with his incredible talent for restoring and preserving historic buildings to their former grandeur while creating memorable new architecture.

As you can see, while the spaces within these structures are indeed grand, they are also welcoming to students, faculty and staff, and reflect a spirit of cooperation, collaboration and innovation. I'd like you to watch the following video, which will provide insight into George's work on campus.

*Video plays*

Mr. Gasser:

Thank you very much. It's quite an impressive video of what you've accomplished. Your sense of humor is priceless. I love your sense of humor. Does anyone have a comment they would like to make before we move on?

Dr. Drake:

I will, yes. The restoration of this district into something that is both beautiful and evocative of the past, but also more functional for our current use, is a great marriage of the land, the art of architecture and the history of this campus. It has been wonderful watching this project be born and seeing it come to life.

Mr. Gasser:

Thank you, Dr. Drake. We appreciate it. And thank you again, George, for those wonderful accomplishments.

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#### **PRESIDENT'S PRIZE RECIPIENTS**

Mr. Gasser:

Now we have the great privilege of presenting the Distinguished University Professor Awards to two recipients who have gone above and beyond to inspire students and contribute to the teaching, research and service missions of the university. Dr. McPheron, I give you the floor.

Dr. McPheron:

Thank you, Mr. Chairman. Many of you have heard me say that in my role as provost, I sit through many intense conversations, but I have the opportunity and the privilege to be immunized on a regular basis with booster shots from the incredible things that this university accomplishes. This is one of the events that I spend the year looking forward to because of the great import in recognizing our faculty.

This morning we celebrate the university's highest honor for a faculty member, the Board of Trustees' conferment of the title Distinguished University Professor. Thus far, the university has conferred this permanent honorific title on only 58 other faculty members. This program has a rigorous selection process. Each August, the Office of Academic Affairs sends a call for nominations to recommend faculty members for this honor. Department chairs, school directors or faculty awards committees forward their nominations to their college deans. Deans develop a college review process, solicit support letters nationally and internationally, and forward their final nomination decisions to the Office of Academic Affairs. Vice Provost for Academic Policy and Faculty Resources, Kay Wolf, oversees this program in addition to our other university-wide awards that the office sponsors.

Selection committees are chosen from among the members of the President's and Provost's Advisory Committee, and I'd like to thank this year's committee members for their time and commitment to the selection process. Ellen Mosely Thompson, PhD, was the chair of our selection committee. You know her name from her great work with the Byrd Polar and Climate Research Center. Joseph Heremans, Ohio Eminent Scholar, Mechanical and Aerospace Engineering, served on the committee. Yasuko Rikihisa,

Distinguished University Professor in the Department of Veterinary Biosciences, was on the committee. And joining us this morning is, if you've been paying attention over the past year, a familiar face — David Weinberg — who you named a Distinguished University Professor just last year on our Newark campus. He is chair of the Department of Astronomy. On behalf of the selection committee, Professor Weinberg, would you please stand and be recognized?

Our new Distinguished University Professors join the President's and Provost's Advisory Committee. As you can see, we put them to work immediately upon being named. In addition, the Office of Academic Affairs designates a one-time \$30,000 cash award to these Distinguished University Professors to be used in support of their scholarly work.

Members of the board, it is an honor to recommend two esteemed colleagues for the designation of Distinguished University Professor: Barbara L. Andersen, PhD, Distinguished Professor of Psychology in the Department of Psychology in the College of Arts and Sciences and the Department of Obstetrics and Gynecology in the College of Medicine; and Steven A. Ringel, PhD, the Neal Smith Chair in Electrical Engineering in the Department of Electrical and Computer Engineering in the College of Engineering, and also Associate Vice President for Research and executive director of the Institute for Materials Research. Would Dr. Andersen and Dr. Ringel please come forward and join me at the speakers' table?

Before the conferment of the titles, we have a short video and then I'll have a few remarks on each of these two colleagues.

*Video plays*

Let me say a few words about each of these internationally respected colleagues. Both of them have outstanding records of teaching and learning, research and innovation, and outreach and engagement. They have taught students at all levels, their work is highly praised and widely published, and their service to the university and beyond is exceptional. In addition, I would emphasize that each of them has taken an interdisciplinary approach to their research, teaching and service, working across the broad disciplines of the university to make a significant impact.

Dr. Barbara Andersen, as we saw in the video, conducts research related to health psychology and behavioral medicine. Her innovative work has made her among the first scientists to study the psychological aspects of cancer. She joined Ohio State's faculty in 1989 and, as already mentioned, is a Distinguished Professor of Psychology. By the way, the Department of Psychology in our own College of Arts and Sciences was recently ranked as the No. 13 Department of Psychology in the world. That is a really significant celebration. Dr. Andersen is also a professor in the Department of Obstetrics and Gynecology, and is a member of the Cancer Prevention and Control Program in our Comprehensive Cancer Center. Her research has been continuously funded since 1985, with the National Cancer Institute, the National Institute of Mental Health, the American Cancer Society and the Department of the Army among others supporting her research on the bio-behavioral aspects of cancer. In 1995, she was one of 50 female scientists invited to the White House to attend a briefing on the Clinton Administration's initiative in science and technology.

In 2000, she received Ohio State's Distinguished Scholar Award and in 2003, she won the American Psychological Association's outstanding contributions in health psychology award. Dr. Andersen earned a BS magna cum laude and a PhD in Clinical Psychology from the University of Illinois. During a post-doctoral research year at the neuropsychiatric institute in UCLA, she began her research in cancer. She has authored or co-authored five books and more than 150 research articles on behavioral medicine topics. Since we are in the Jordan Moseley mode, "Give it up for Dr. Barbara Anderson."

Dr. Steven Ringel is known as a visible national and international leader in electronic materials and devices, and every year continues to contribute to the field even throughout his growing leadership roles here at Ohio State. In addition, he studies global innovation and translational research between academia and industry, and has played an important role in building larger cross-cutting communities in the university, considered important elements of university evolution and competitiveness. He's currently the principal or co-principal investigator of 10 externally funded research programs from government sources, industry and foundations. The annual research expenditures in his research group average more than \$1.3 million a year for more than 15 years. His work is widely published, including 158 archival journal articles, three books edited, four invited book chapters and two patents. Among his many honors, he is a fellow of the American Association for the Advancement of Science; a recipient of Ohio State's Distinguished Scholar Award and the College of Engineering's Scott Award; a four-time recipient of the College of Engineering's Lumley Research Award; and a recipient of a National Science Foundation National Young Investigator Award. Dr. Ringel earned a BS in Electrical Engineering and an MS in Engineering Science from the Pennsylvania State University, and a PhD in Electrical Engineering from the Georgia Institute of Technology. He joined Ohio State's faculty in 1991. Congratulations, Dr. Ringel.

If I may, I'd like to ask each of our newly confirmed Distinguished University Professors to make a few remarks and tell us a bit about their work. Dr. Andersen?

Dr. Andersen:

In January, I will have been at Ohio State for 30 years. That's not so bad, because when you start at 12, you're not too old. As the video said, I do research on psychological and behavioral aspects of cancer and then we put those together to look at immunity and the interrelationships among them. I am probably best known for one study, the Stress and Immunity Breast Cancer Project, for which we set out to answer the question, "Could a psychological intervention delivered at the time of diagnosis and extending through chemotherapy reduce the risk for breast cancer recurrence?" It took us about 12 years to answer that question, but the answer was yes. People in the intervention had a reduced risk of recurrence of about 40 percent. When the project started, I was only here about five years and I was raising Anthony, who is back there. He was 5, Christina was 9, and I was doing that alone. The scope of the project was huge, but what made it less huge were my collaborators, Bill Farrar and Bill Carson. They were youngsters, too, and with about a dozen other physicians and psychologists and an army of staff, we were able to do this study.

I found that if you stick around here long enough, great people ask you to join them. John Byrd a few years ago, who also received this reward, asked me to join his CLL research, and Peter Shields with the Pelotonia-funded Lung Cancer Project. All of those people now have chairs in medicine, so I think it is an incredible demonstration of the quality of people you can find here. Peter asked me to join the mentoring committee of Carolyn Presley, the young physician in lung cancer who you saw in the video. You also saw my students at the lab and in my graduate course in behavioral medicine, and the pretty little lady there is actually an audiologist. So we get an interdisciplinary group who come to the class. What the chair of psychology let me do when I came here was build this program in Health Psychology. In the spring, we got an award for that program and we successfully competed for an Eminent Scholar position and got an Eminent Scholar, Julian Thayer. So it was a supportive psychology department that made it possible to build this program. A few of the other slides in the video came from some institutes that I ran. I wrote a grant to teach mental health providers an intervention that had been so successful and it was nice to make this science circle — where you start out with basic studies, then you design interventions, then you replicate those effects and then you train people, and now they are out there delivering this intervention. We trained about 250 people. And those lovely ladies you saw there, one was my graduate student, Rita, who is now a chair of psychology at Rowan University and the other, Eleshia Morrison, is now on the faculty at Mayo Clinic.

So I have lots and lots of people to thank, not the least of which is the Comprehensive Cancer Center. When I interviewed here, I went and met Dave Schuller, and he had spread out on his desk this magnificent set of blueprints for the cancer hospital. He said, "Oh, there will be lots of space for your research." Well, not so much. But it was people like Dave and Clara Bloomfield and Mike Caligiuri who made that cancer center happen.

I also want to note that I am a product of a Big Ten liberal arts education and I am proud to be on the arts and sciences faculty. If you don't know, the College of Arts and Sciences accounts for about 45 to 50 percent of all undergraduates sitting on the stadium floor every year. I'd like to thank my family and my children who always made me feel good, especially when friends thought I was their grandmother on visitation day. My husband, who has cared deeply for me and picks up the pieces when I'm all over the floor, and will probably put up with me on Monday when I am working on a grant submission. So, thank you, thank all of you, thank you.

Dr. Ringel:

I don't see how I can possibly follow that, but I'll try. First, I want to say that it is really such an honor to receive this recognition. I am, indeed, humbled. I'm going to get my thank you's out of the way first. I want to thank everyone who has helped make this possible. I will start with my amazing set of 100-plus graduate and post-doctoral students that I have had the pleasure of mentoring over the years. Nothing that a faculty member does at a university would be possible were it not for the talents, creativity and enthusiasm of the students' devotion. In my case, their devotion is to making discoveries and applying them to solve critical issues in semi-conductors and, in particular, in solar energy research, and in their desire to impact the world. I am sure they have taught me a great deal more collectively than I have taught them. I owe them a lot.

Second, I want to say that the tremendously supportive environment — starting first in my home department of the Department of Electrical and Computer Engineering, but also in my faculty-affiliated appointments in the Department of Materials Science and Engineering and the Department of Physics — as well as the supportive and collaborative culture that permeates my field, specifically in the College of Engineering, the College of Arts and Sciences and the Office of Research, has been really critical. The culture that the collective leadership has achieved here has really made it easy for me to find amazing collaborators and establish friendships with faculty and staff across the university. So things that I have been credited for accomplishing are just a small piece of a much larger collective group of fine colleagues.

Third, and definitely not least, I want to thank my entire family. My brother, Matt Ringel, who is sitting behind me. He is, I believe, the star faculty in the College of Medicine. I am glad he is taking the time to be here today. I want to especially note my four great kids. Seth, who is sitting behind me; Brett who had to run off to class, as he is a fourth-year student; my twin girls, Jacklyn and Chloe, who are also amazing and give me daily inspiration. And most of all I want to thank my amazing wife, Geneva, for her support, patience, guidance, love and helpfulness in criticizing things I do wrong that night so I can get them right the next day. Nothing would happen without her.

We were asked to talk briefly about research, and I will try to do that. Instead of talking first about my own research, I want to talk about why research matters, and in that context show how my primary passion and application of my research in solar energy really benefits from sustained research over some time.

I am sure everyone here is aware of solar energy. It has been in the global energy discussion now for some time. Sustained research in semi-conductor materials, which are the building blocks for solar energy, has gone on for decades and has enabled extraordinary advances. You might or might not realize it, but the highest efficiency solar cells today that convert sunlight directly to electricity are over 40 percent. So over 40 percent of sunlight can be converted directly to electricity today in the laboratory, but it is not yet affordable. That is an astounding scientific achievement that has taken years to develop, but even for solar efficiencies of only 20 percent, it would only take 0.6 percent of the landmass of the United States to meet all of our country's electricity needs. That's an amazing number when you think about how 30 percent of the landmass of the United States is devoted to agriculture, and rightfully so. But 0.6 percent sounds like a very attractive number. The challenges for why we have not had this happen to date are several, including two large ones. The first is the cost of implementation, which people are probably aware of. The second is finding opportunity. The second problem is actually quite a bit easier and that is, unfortunately, because of the hundreds of millions people worldwide who have no access to electricity.

So for solar as a plug-and-play kind of solution — and we are involved with that all over the world, mostly in India — the problem is that it's not really an innovative solution. That's just a stopgap measure. As noble as that is, the real innovation is needed to address the issue of cost. This is actually a very complicated question. It is not just a question of geo-politics, but also a measure of materials processing research, of manufacturing research, of production without the need of a trillion dollars of capital expenditures, which spurred the entire silicon industry that we all love and enjoy today

with our computers and cell phones. Nobody is going to drop a trillion dollars for that kind of a capital expenditure. The reason being that energy is already a commodity. There has been research to address this and there has been innovation globally. Fortunately, Ohio State is part of both of these.

So what's the current picture that I find interesting about how this field has evolved? In 1977, solar power cost \$76 per watt. In 2017, it was less than .35 cents. The solar penetration of the United States today in grid electricity is hovering around 2 percent. That is a large number, believe it or not, given where this was only five years ago, which is growing at a rate of about 35 percent annually year over year. There are four states that exceed 10 percent solar penetration today, and solar is currently responsible for one out of 50 jobs created in the United States as of 2016. Solar is right now becoming a very common utility power. Distributed energy systems, defense applications for military bases, power for off-grid markets and what's coming is solar penetrating into new transportation systems, smart systems, smart devices, grid management and even cybersecurity, which is a massive area of growth today. You might be aware, given the composition of the board, that a few months ago First Solar, which is a solar manufacturing company of Ohio, announced the building of a factory in northern Ohio to produce 1.2 gigawatts of solar power per year. To give you an idea of what that is, that is the equivalent of producing a large coal-powered plant or a medium-sized nuclear power plant every two years. Imagine this — that factory cost \$400 million. Over 30 years, it will produce 15 nuclear power plant equivalents of power. One nuclear power plant costs \$10 billion to build and 10 years to install. That is an amazing number if you work in research, so I believe the future is bright. The forecast predicts that solar by 2050 will penetrate in the United States between 20 and 40 percent. For example, California, which is one-sixth of the United States population today, is currently at 16 percent solar energy.

I want to end by saying that research here at Ohio State has been a part of this now global conversation. It is my hope that we will continue to innovate and leverage our many strengths for noble pursuits but also for economically meaningful pursuits, such as this. Thank you very much.

Mr. Gasser:

Thank you both very much and congratulations. Any comments or questions for either Barbara or Steven? Again, thank you both for all that you do for the university and for the students. Your distinguished service lends excellence to Ohio State and on behalf of the board, we congratulate you. Again, one more round of applause.

President Drake, we will now turn it over to you for your report.

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## PRESIDENT'S REPORT

Dr. Drake:

Thank you very much. It is great to be here today and to hear from two members of our faculty and have them reflect on the quality of work they do. These are particularly special examples but we know there are thousands of faculty doing great work all across the university and it's wonderful to be able to recognize them.

I would also like to take a moment to welcome our new board members who were introduced by the chairman earlier — Gary Heminger, Elizabeth Kessler and Janice Bonsu. It is great to see you and welcome. We are happy to have you here and we look forward to your contributions in the years to come.

Our university is a complicated and diverse community of more than 100,000 people. We are a learning community, always striving to be better tomorrow than we were yesterday. Last week, coinciding with the beginning of the fall semester, we announced a new centralized office for responding to sexual and gender-based violence and harassment, as well as other forms of discrimination and harassment. I have recommended that among the new coordinators for that office, we have some who have a particular focus on working with members of our community who are dealing with domestic and relationship violence issues. We look forward to this being the case over the next several weeks. We will continue to do everything in our power to advance a culture of civility, respect and care.

As the new school year starts, it is also great to be here in the newly renovated Pomerene Hall. It is part of our Framework 2.0 campus master plan. The state-funded renovation is a thoughtful integration of historical and modern elements, as we saw in the video and as we have experienced just being here. One of the nice things about being here for this meeting was arriving yesterday and today and being with students who are rushing off to class and seeing what the heart of the university feels like. Mirror Lake has been a beloved landmark for many years. It has now been restored to a more natural and sustainable state. I first saw this in photographs that were in my office of Mirror Lake in the 1920s, and they offered a reflection of what it used to be like and it looks much more like that today. I want to congratulate everyone who has worked so hard on bringing this to realization.

We just started the school year last week. This current year we had the most demand in our history in terms of applications for this fall's new incoming class. Once again, it is one of our most talented and diverse classes ever. We will know that exactly in about a month, but we had about 52,500 applications for the Columbus campus and a university-wide 64,700 applicants for new students this year. We welcomed new Buckeyes starting on Move-In Day and also at Convocation and our annual Columbus welcome event. Our new class comes from all 88 counties of Ohio, 46 states and 23 countries, and brings unique talents and perspectives to our university community.

One year ago, at this meeting, we launched the university's Time and Change strategic plan and we continue to make progress in each pillar of the plan, strengthening our position as the national flagship public research university. For example, members of

this fall's class are also the first to experience the Buckeye Opportunity Program, an unprecedented step in our focus on access, affordability and excellence. The program covers any gap in the cost of tuition and mandatory fees for thousands of low- and middle-income Ohio families. It started on our Columbus campus and will be expanded to all of our regional campuses this spring, impacting a total of 4,200 additional students. The Buckeye Opportunity Program joins our Ohio State Tuition Guarantee. This is the fourth year of our Affordability Grant Program and we are expanding our Land-Grant Opportunity Scholarships to cover the full cost of attendance for double the number of students than we have covered in the past. As you remember, it was full tuition and a scholarship for one student in each county. Last year, it went from full tuition to full cost of attendance. Now, this year, it is full cost of attendance for two students in each county in Ohio. I had the privilege of meeting with the Land-Grant Opportunity Scholars a couple days ago and what a great group of students it is. Overall, we have committed more than \$100 million in additional need-based aid since 2015, exceeding our stated goal of reaching that number by 2020. This has made an impact on almost 32,000 Buckeyes.

This week we are proposing several additional initiatives. One would eliminate 70 percent of all course fees to create more savings for our students. Another would provide discounts on some digital textbooks for up to 80 percent less than traditional textbooks. At the same time, we want to allow students who take heavy academic course loads to wave the cost of additional credit hours, if they are doing so to complete their degrees or to take advantage of internships or research opportunities. Finally, we are proposing the expansion of existing efforts that provide in-state tuition to all military families regardless of residency. All told, we expect that these initiatives would save students up to \$1.9 million a year.

Our strategic focus on academic health care continues to provide excellence in service to individuals throughout our community. The Wexner Medical Center recently concluded another highly successful year, including one of its best-ever ranking cycles. The medical center was recognized as being nationally ranked in 10 specialties by *U.S. News and World Report*, an honor that is achieved by less than one-half of 1 percent of the hospitals it evaluates. The College of Medicine's Dr. Rebecca Jackson was awarded a \$25 million clinical and translational science award by the National Institutes of Health, helping our scientists extend their research programs to all 88 counties in Ohio. Our focus on research and creative expression is a vital part of our land-grant mission. As mentioned in June, Dr. Morley Stone joined us as senior vice president for research after a nationwide search. He officially began his new role on August 1, and it is great to have him on board. Welcome again, Morley.

Last month we announced the inaugural cohort of the President's Post-Doctoral Scholars, recognizing outstanding young scholars in fields from English and Economics to Neuroscience and Genetics, and shortly we will be taking nominations for the second cohort of those doctoral scholars. The knowledge we develop and share helps uplift our society in many ways, such as fueling the economy through business and industry. I am pleased to share that this commitment is reflected in strong commercialization results. Invention disclosures were at a record high of 458 in Fiscal Year 2018. Licensing revenue more than doubled this year, growing to nearly \$8 million from \$3.24 million last year. And our start-up portfolio now totals 75 companies after adding 18 in the past year.

We continue our focus on teaching and learning best practices through the University Institute for Teaching and Learning, other campus units and initiatives. Among them, our Digital Flagship collaboration with Apple represents a major strategic initiative focused on teaching and learning. The collaboration has already resulted in the largest learning technology deployment in the university's history. Training in Swift coding is underway, and we plan to launch a mobile iOS design lab this fall.

None of what we do is possible without our commitment to operational excellence and resource stewardship. Overall, we captured more than \$54 million in efficiency savings in Fiscal Year 2018 to help support our academic mission and strategic priorities. To date, our progress puts us squarely on track to exceed our stated goal of capturing \$200 million in efficiency savings by 2020. We also want to be responsible stewards of the places where our university community teaches, learns, does its research and lives. Our Comprehensive Energy Management Project, along with representing the largest-ever single investment in our academic mission, is focused on making significant enhancements to campus sustainability. That innovative work is underway and, in fact, if you look out the window onto the Oval you can see it underway.

Another way we support students, faculty and staff is through the generosity of our alumni and friends. The university had another record-breaking year in philanthropy and this number I think is particularly impressive — nearly 270,000 people donated to us, a new Ohio State high. Just this week, our medical center announced a \$10 million gift from the Belford family to establish a center focused on spinal cord injury research. The generosity extends to all of our campuses. Earlier this month, Ohio State-Mansfield received the largest gift in its history to create a permanent library endowment. Gifts such as these are felt deeply throughout the community, and make a true and lasting difference to thousands of students, patients and families. We had the opportunity to see firsthand the university's impact during our state tours this summer. We visited 19 cities, villages and towns in 16 Ohio counties. What we do as a land-grant university is vitally important to Ohio. From working to improve water quality at a family farm in Grover Hill to visiting Avita Ontario Hospital in Mansfield, where telemedicine technology is used to connect the Wexner Medical Center to stroke patients. I would also like to thank Tim Smucker for the wonderful visit we had to the JM Smucker Company. It was a highlight and a particular favorite with our students. Thank you, Tim. I enjoyed the peanut butter sandwich, too, that was great. It was also great to spend time with our new board member, Janice Bonsu, during the state tour and have her see so much of what we are doing out in the world as we travel around. It was wonderful to spend time in Ohio with our colleagues, our friends and families.

Finally, I want to acknowledge the passing last week of one of our great public servants, Senator John McCain. I last saw Senator McCain at the Columbus Partnership fly-in in Washington a couple of years ago. Senator McCain spoke at Ohio State's commencement in 2006, and his words to that graduating class — now well into their post-college careers and lives — still resonate strongly today. At the conclusion of his remarks, he said, "The world does indeed await you and humanity is impatient for your service. Take good care of that responsibility. Everything depends on it". A great reminder of the mission we all share to serve our communities. Thank you for your talents and your contributions in that mission. And that concludes my report.

Mr. Gasser:

Thank you, President Drake. Next, we will move to committee reports. Mrs. Wexner, would you like to give us the Wexner Medical Center Report?

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### COMMITTEE REPORTS

Mrs. Wexner:

Thank you, Mr. Chairman. The Wexner Medical Center Board met on Tuesday and we began by recognizing Mary Nash — our chief nursing and patient care services officer — as she prepares to retire this fall after a remarkable 43-year career. We are grateful to Dr. Nash for everything she has done to elevate the quality of patient care across our enterprise.

Dean Kent and Ms. Hill-Callahan highlighted the culture of philanthropy that exists at the medical center. They announced a wonderfully generous \$10 million gift from the Belford Family Charitable Fund to establish the Belford Center for Spinal Cord Injury at our College of Medicine, in collaboration with Ohio State's Neurological Institute, as Dr. Drake has mentioned. Approximately 280,000 people in the United States are living with a spinal cord injury, yet research in this area has been underfunded. This transformative gift will allow us to recruit new faculty, conduct more research and create an infrastructure that will help our team solve the major issues facing spinal cord patients.

We also heard from donors and researchers in the areas of mental health and physician-scientist training about the impact of giving on their lives and work. Without philanthropy, the tremendous research our physicians are conducting, the outstanding clinical care they are providing and the unique education they offer to students simply would not be possible.

Dr. Bill Farrar shared an update on The James, which will be opening 36 new beds at the end of October. He noted that our cancer program rose from No. 23 to No. 20 on the *U.S. News and World Report's* Best Hospitals list. The James also earned special recognition from the Oncology Nursing Certification Corporation for having 51 percent of nurses certified. The James is the only hospital in Ohio to have ever received that award. The James also received a Press Ganey Award for having patient satisfaction scores of more than 95 percent for the past year — and this is the fourth-year in a row The James has earned this recognition. Clearly, we can be very proud of the care being provided to all of our patients at The James and at our other hospitals.

Dr. Pollock gave an update on the Comprehensive Cancer Center. It has been a busy summer for the center's recruitment efforts, particularly in the Immuno-Oncology program. The center is also moving forward with the development of a Cancer Engineering program, in partnership with Dean Williams and the College of Engineering.

In his College of Medicine report, Dean Kent shared that in Fiscal Year 2018, 93 new funded researchers were recruited into the college. I'd like to pause on this point. I think

it was the most inspiring and encouraging thing we heard on Tuesday. I know there has been concern about the number of positions and researchers that might have departed the university and this is an unbelievable achievement — 93 funded researchers. This is a huge leap from anything we've accomplished in the past. It really speaks to a new culture of prosperousness in terms of the life of research at the medical center. And as we heard today, that interdisciplinary research is not only a pillar of our strategic plan, but it is also so inspiring to the students in our community. Great thanks to our team at the medical center — Dean Kent and Provost McPheron who have worked hand-in-hand to bring these researchers to Ohio State.

Dean Kent and Mr. McQuaid also walked us through the *U.S. News & World Report's* Best Hospitals ranking, and noted how 10 of our specialty programs are now included. Again, I know we all have different views about the importance of rankings. We don't like them when we don't do well and we celebrate them when we do well. But they are important. They are important for our students and they are important for our ability to attract top talent to our university. We create a cycle of people wanting to come to a place where there are good and talented people. So we are very proud of those and we will continue to push forward to increase our rankings.

In the Health System Operations Report, Dr. Moffat-Bruce talked about the medical center's multidisciplinary approach to Enhanced Recovery After Surgery, which is improving outcomes and setting standards for how we provide care to our patients. Mr. McQuaid noted that we are the first medical center in the Midwest to be awarded accreditation from the Geriatric Emergency Department. As our demographics shift and Baby Boomers reach the age of 65, this allows us to be a destination for the geriatric population's emergency needs, which are ever more important to this group.

Finally, Mr. Larmore presented the Health System Financial Summary for the fiscal year that ended June 30. The system had a bottom line of \$274 million and a 9 percent operating margin, an improvement year-over-year of \$36 million. Revenue has grown 9.2 percent while expenses grew 7.8 percent. Admissions grew 4.6 percent and Mr. Larmore noted that there are very few health systems growing at such an accelerated rate. The most telling figure is our cash position, which was \$643 million four years ago, and has since grown to \$1.375 billion. Again, this financial success allows our reinvestment in the talent we attract to the medical center and obviously to the facilities that we need to provide to maintain that.

Finally, the Wexner Medical Center Board reviewed five items for action, including three items that came through the Quality and Professional Affairs Committee.

First, the board accepted QPAC's recommendation to terminate the medical staff membership and clinical privileges for Provider No. 904285. The board also reviewed and approved the Trauma Certification Action Plan — which was developed to help OSU East Hospital become a Level 3 Trauma Center — as well as the Plans for Patient Care Services for University Hospitals and The James.

Mr. Kasey presented a request to enter into Professional Services and Construction Contracts in order to design and build the Health Sciences Faculty Office and Optometry Clinic Building, as well as a 222,000-square-foot ambulatory medical facility on Hamilton Road. Mr. Kasey also presented a proposal for the Acquisition of Real Property in order

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to purchase 2 acres of land adjacent to CarePoint East that will allow for a parking expansion. These final two items were approved and forwarded to the Finance and Master Planning & Facilities committees for their review, and both appear on the consent agenda today. We then met in executive session and that concludes my report, Mr. Chairman.

Mr. Gasser:

Thank you, Abigail. That was a great report. Thank you for your leadership in this. Any questions for Abigail? Mr. Fischer, the Master Planning and Facilities report?

Mr. Fischer:

Thank you, Mr. Chairman. The Facilities and Master Planning Committee met for an informational session on Tuesday afternoon and again for a full committee session on Thursday morning. Before we jumped into our work on Thursday morning, we had the opportunity to reflect on the faculty and staff who were mingling around the Mirror Lake District with students. It was a real inspiration and a reflection of the importance of the work that we do. It's a new tradition that I think our committee is going to start every meeting with grounding ourselves in why the work we are doing relates back to the core people we are serving. We did jump into the business at hand, though, and there were four items presented for discussion.

Mr. Kasey shared the Physical Environmental Scorecard and briefly discussed changes to the metrics. Overall, the scorecard has nine areas coded green, six coded yellow and one coded red, which is going to be red for some time. It is related to the loss of parking due to construction — expected and planned. It is something I wanted to call out. Of particular note, though, is one that is coded green, and that is our year-over-year off-campus crime statistics are down a stunning 25 percent. We attribute this to the great partnership of the university and the city of Columbus Police Department. It is a collaboration that says no students, faculty, or staff should face crime, whether they are on our campus or off our campus, and that the two bleed together. This great partnership between the city and our university is paying really important dividends that deserve special note.

Ms. Readey presented the Major Project Status Report, which covers construction projects over \$20 million. One project — the Schottenstein Expansion — is coded yellow for schedule. Two projects — the 700 Ackerman Consolidated Call Center and Postle Hall — are coded yellow for budget and we are watching those closely. One project, the Controlled Environment Food Production Research Complex, is coded red for budget. It hasn't entered construction yet, so that gives us the opportunity to go back and make sure the design is meeting the needs of the programming and that we adjust accordingly from a budget standpoint, so we will definitely be hearing more about that in the future. All other major projects are rated green on the report as on time and on budget. This report was also reviewed by Mr. Smucker's Finance Committee.

Mr. Myers then presented the current design for the new Wooster Campus Lab Building. Candidly, it's important for the board to know that this was a project that really "bugged" the committee. This 62,000-square-foot facility will provide entomology research space, a new chemistry teaching lab, a collaboration space, a cafeteria and most notably a "bug

zoo," that actually is going to be a great centerpiece of this new facility on the Wooster campus. It's great to see this level of investment that is happening on our regional campuses and it's a reminder that there are great new facilities that are serving students, faculty and staff all over our state.

Mr. Kasey then presented an overview of capital efficiency efforts to date. As part of the university's strategic plan, the goal was to deliver capital projects more efficiently and affordably with an initial target of \$20 million in savings, using the Fiscal Year 2018 capital investment plan as a baseline. The university was able to surpass that goal through a combination of favorable bids, capturing unused project budgets and administrative controls. We have now set a new goal of \$52 million in savings for Fiscal Year 2019. \$52 million dollars is a brand new building, so I applaud the administration and our staff's leadership for their diligence on these projects. At Chairman Gasser's direction, he has asked our committee to work with the administration to review how we think of the big five projects. You know, multi-million-hundred-dollar projects that require an even different level of review and process to try to drive the similar types of efficiencies from those projects

Ms. Readey also presented several items for approval, both here and at the Finance Committee, that will be on the consent agenda today. Ten projects for professional services and construction contracts, including a request for the aforementioned Wooster Lab Building and for several bundled, state capital-funded infrastructure projects. It also included, as Mrs. Wexner mentioned in her report, the Health Sciences Faculty Office, the Optometry Clinic Building and the Hamilton Road Regional Ambulatory Facility. Detailed information for all of these projects are in your board materials. Mr. Myers presented two items for real estate consideration. One was the request to purchase property near CarePoint East that Mrs. Wexner mentioned. This acquisition will support the medical center's strategic plan and comes at a very favorable price of \$1. The second real estate item, which authorizes a ground lease of unimproved real property to a third party, will allow Certified Angus Beef to build a multipurpose facility in Wayne County on a very interesting road named Applesauce Lane that has us all intrigued to make a site visit. Finally, Mr. Potter presented a request for a Fiscal Year 2019 Ohio State Energy Partners Utility System Capital Improvement Project to connect Harding Hospital to the chilled water plant. All of these were approved and are included on the consent agenda. The committee also met in executive session, and that concludes my report, Mr. Chairman. I am happy to answer any questions.

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Mr. Gasser:

Thank you, Alex. You and the committee have been very busy. We have a lot of aspirations in the future and when it's done right, we get a building like this, which is very impressive. Any questions for Alex or his committee? Thank you very much.

Dr. Fujita, would you like to give us the Talent and Compensation report?

Dr. Fujita:

Thank you, Mr. Chairman. Our committee met yesterday and began with the recognition of our 2018 Distinguished Staff Award recipients. This is the highest honor available to staff at Ohio State. Twelve recipients are selected each year in recognition of their

outstanding leadership and service to the university. We were very proud to acknowledge them and thank them for their hard work. Next, Ms. Shumate discussed the HR Scorecard. Throughout the summer, our HR team worked diligently to further develop the draft scorecard that had been presented to our committee in June. They asked four focus groups comprised of cross-university faculty, staff and administrators to provide feedback on the scorecard metrics. Once these metrics are finalized, they will guide the work of the HR team as it pursues its stated objectives under the HR Strategic Plan's three critical pillars of HR Excellence, Talent Management and Total Rewards. We expect to see a final version of the HR Scorecard at our meeting in November.

Ms. Basso then updated the committee on several searches, including the dean and director of our Lima campus, the director of the Wexner Center for the Arts, and dean positions for the Moritz College of Law and the colleges of Public Health and Arts & Sciences. She noted that offers were extended and accepted by the executive director of the Kirwan Institute and the vice provost for Global Strategies & International Affairs. Additionally, searches for the department chair for Internal Medicine, the department chair for Microbial Infection and Immunity, and the division chief for Surgical Oncology are all complete and offers have been accepted. Ms. Basso also provided an update on the search for the executive vice president and chancellor for Academic Health Care. Other important searches in various stages include department chairs for Neurology and Psychiatry, and medical director for the Stefanie Spielman Comprehensive Breast Center.

Ms. McGoldrick gave us an overview of The Ohio State University Faculty and Staff Health Plan, which is a key component of the university's total rewards plan. The Health Plan experienced a negative -1.9 percent trend for 2017, and a negative -0.9 percent for the last three-year period, compared to the national average of 3.2 percent in 2017, and 4.1 percent over the last three years. This favorable trend was accomplished by changes to our benefit design, effective provider contracting, and network and utilization management. Other factors included effective plan management in the form of plan payment audits and dependent verifications, as well as a focus on employee wellness. The projected 2018 total cost for the OSU Health Plan is approximately \$348 million.

Ms. McGoldrick noted that a crucial partnership exists between HR, the university's chief wellness officer and the OSU Health Plan to develop programs that target chronic conditions, teach healthy eating, focus on stress reduction and emphasize movement as key tactics in mitigating health care costs. She also noted, however, that environmental factors continue to pose challenges, such as specialty pharmaceutical costs, provider and facility rates, and potential legislative changes. The results of this team effort yielded a composite rate reduction of \$32 million. Employee contribution rates were reduced in 2018, and are set for further reduction in 2019.

Two items were then presented for approval. First, Ms. Basso reviewed recent personnel actions pertaining to the reappointment of Patty Hill-Callahan, vice president of Medical

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& Health Science Colleges, and Stacy Rastauskas, vice president for Government Affairs. The committee approved these actions, which are on today's consent agenda.

Finally, President Drake gave us an overview of his goals for Fiscal Year 2019. They focus on five areas: the Time and Change Strategic Plan; Student and Faculty Success; National Impact; the Campus Environment; and Talent and Leadership. Each of these

areas will continue to move the university forward as a leading, national flagship public research university in the 21st century. The committee approved the presidential goals, which are on the consent agenda today, and we plan to meet again to discuss specific metrics related to the goals that will be brought back to the committee in November.

We also met in executive session, and that concludes my report, Mr. Chairman.

Mr. Gasser:

Thank you, Hiro. Hiro mentioned that the health care trend is negative and I want to stress that "negative" is good thing in a health care trend. So that is a very positive thing. I just want to make sure everyone is aware of that. It was the first time Hiro chaired the Talent and Compensation Committee yesterday and he did a wonderful job, so thank you. Any questions for Hiro?

Mr. Zeiger:

Mr. Chairman, I think we should celebrate the wonderful outcome on the health care plan. Those of us in the private sector are used to seeing 8, 10, 12, 15 percent annual premium increases. A negative trend for three years on those expenses is amazing and quite an accomplishment. I think we should recognize that we have had an excellent team handling that and they've done a wonderful job. It's benefitted not only the university, but all of its faculty and employees as well.

Mr. Gasser:

Thank you, John, I agree. Congratulations to those who did it and thank you. Mrs. Hoeflinger, before we get started with the Advancement Committee report, I want to take a moment to congratulate you on the recent announcement of your new role as senior vice president for Business Strategy and Execution with Aetna. This is a tremendous opportunity and we're all very happy for you. Congratulations.

Mrs. Hoeflinger:

Thank you, Mr. Chairman. The Advancement Committee met yesterday and I am pleased to share our progress. We reviewed the Advancement Scorecard, which reflected achievements through the end of the fiscal year, including several record-setting numbers. As President Drake mentioned earlier, we had another record year in fundraising, for the first time surpassing \$600 million in total gifts and commitments, and exceeding expectations for cash with \$438 million in receipts. Our growth in new fundraising activity can be attributed to annual giving, as well as principal giving. Over the past five years, the annual giving program has seen an increase of more than 34 percent in terms of both dollars and donors. Principal gifts — which as a reminder are

gifts of \$5 million or more — also increased to 37 percent of our fundraising total in Fiscal Year 2018, which is an incredible jump from just 8 percent in Fiscal Year 2015.

In terms of engagement, the average Net Promoter Score remains incredibly strong. It represents that people who attend Ohio State events are positively satisfied with their experiences and are likely to recommend them to others. Ms. Krueger reminded us that the retail industry and others use the NPS metric, and would be in awe of our high scores. We are excited about the marketing work that Adrienne Nazon and her team are doing. They will soon debut a more comprehensive dashboard, and their work will help us continue to assess things like the likelihood to give, likelihood to attend, and other potential factors as we develop our Advancement work.

The University Foundation Report and several naming resolutions are on the consent agenda today. These collectively tell the stories of our donors and their immense generosity. The areas of support ranged from academic programs to medical research to students and student-athletes, which all comprise the greater story of what Ohio State means to our community.

It struck me yesterday, and as I get to say things like “record-breaking numbers,” that we have been fortunate to have experienced so many record-setting years now under Mike Eicher’s leadership. I would like to express our thanks, on behalf of the board, for the great work of the entire Advancement team. Mike never takes any credit, but I saw you in the back, Mike, so you’re going to need to stand up. We need to pause and appropriately celebrate that success and the engagement, advocacy and generosity of Buckeye Nation that Mike has led and connected us to, without which we would not be able to do the things we do today.

We then recessed into executive session, and that concludes my report, Mr. Chairman.

Mr. Gasser:

Thank you, Erin, and well done recognizing Mike. As both you and President Drake said in your remarks, the number of donors is phenomenal and that’s a great accomplishment. Mike, thank you to your whole team. Mr. Zeiger, Audit and Compliance?

Mr. Zeiger:

Thank you, Mr. Chairman. The Audit and Compliance Committee met yesterday and there were two items for discussion on the public session agenda.

First, Provost Bruce McPheron provided a status report on the university’s independent external investigation into the allegations of sexual misconduct involving a former university-employed physician, Dr. Richard Strauss. As you all know, this external investigation is being led by the law firm of Perkins Coie, a national law firm, out of its Washington office. The external investigators are tasked with two assignments: first, identifying and evaluating the allegations and the substance of them, and secondly, determining the extent of the university’s potential knowledge of those allegations and what, if any, response was taken.

Kathleen Trafford of the law firm of Porter, Wright, Morris and Arthur here in Columbus, has been appointed by the Ohio Attorney General's Office as special counsel to the university in connection with the Strauss investigation. She provided a written update on the status of that investigation. Provost McPheron read that letter into the record yesterday, which has been provided to all of you and the public.

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The information we have learned to date is obviously very troubling to us. The investigative team has interviewed more than 335 individuals with information regarding Dr. Strauss, and has been reviewing literally hundreds of boxes of archival material to see what the documentary evidence is. We need to thank all of the current and former students, staff and faculty who have come forward with information and cooperated with the investigation. As I mentioned during our meeting yesterday, I want to assure the public that we are committed to seeing this investigation through to its end, and we will be forthright with the community about the investigation's conclusions. Our Board Working Group will continue to monitor and provide oversight to this comprehensive investigation, and it is our commitment to ensure the continued independence of these investigative efforts.

Second, we asked Provost McPheron to provide the committee with an overview of the university's academic integrity program. Over the last few years, the university has seen a steady increase in the number of academic misconduct cases reported to the university, as well as an increase in the complexity of these cases, particularly related to the use of technology and social media in classrooms and by students. This is a trend that we are seeing across higher education and is not unique to Ohio State. Ohio State, however, is responding proactively to this trend. The university has implemented a variety of preventative measures, but it is also looking more broadly to promote a culture of academic accountability and integrity that is fully understood by the students and promoted by the faculty. The Office of Academic Affairs is undertaking efforts with colleges to examine assessment practices and the communication of their expectations to the students, modeled after the work done in the College of Veterinary Medicine in 2016. The Office of Academic Affairs is also examining the tools the university has available to both monitor and teach students about academic integrity. And I think we would be remiss, Mr. Chairman, if we didn't also commend the people in the IT department who have developed a number of mechanisms for ensuring that they are fully aware when there is in fact a breach of security in the faculty systems.

The Audit and Compliance Committee is supportive of the provost and the academy's proactive efforts that have been undertaken by the Office of Academic Affairs, and we conveyed our ongoing willingness to support President Drake, Provost McPheron and others in their efforts, in any way we can.

Finally, Mr. Chairman, as this board knows, last May, Dr. Drake indicated that he would be fully supportive of undertaking a complete review of the university's Title IX processes with a particular emphasis in the first phase on sexual harassment and violence. That process has now been going on for several months and I thought it would be useful this morning to have a brief report to the board on the developments that have occurred since that process started in May, and what the next steps will be. We have as a university, and I give credit to the general counsel's office, identified the two leading

experts in America on these complex issues and how they should be implemented across a university. I would ask Gina Smith and Leslie Gomez of the law firm of Cozen O'Connor to come forward. We engaged Cozen O'Connor to conduct a complete and comprehensive review of the overall Title IX program at the university. They have spent several months on campus doing that review and will give us a brief report this morning.

You should understand that these two individuals are the A-team. Ms. Smith and Ms. Gomez are nationally recognized experts in Title IX policy and implementation. They have dedicated their careers to preventing and responding to sexual and gender-based harassment and violence. They both started out as career prosecutors in these types of cases and now lead the nation's only practice devoted to improving institutional responses to these challenging issues. Gina and Leslie have a practice that spans more than 40 states and serves literally hundreds of educational institutions in the development of these policies, systems and procedures. They are candid, their work is comprehensive, and they give us good practical implementation advice. We consider ourselves very fortunate to have this kind of expertise leading our efforts. So this morning I thought we would have a very brief report from Gina and Leslie on what has been accomplished and where we are going.

Ms. Smith:

Thank you for that kind introduction. We are humbled to serve. As you said, we were engaged to conduct an external review of the Title IX program, policies, procedures and practices. At the outset, we noted that President Drake, the Board of Trustees and senior leadership expressed their commitment and an expectation to develop a best in class program. To that end, the university has been fully cooperative and provided access to documents, to personnel and to university constituents, including students. Through our review, we sought to build on existing strengths, identify challenges and develop unique solutions to support the university's constituents — students, faculty, and staff — and to implement legally compliant programs.

Recognizing that Title IX is a shared responsibility, one of the first and primary recommendations that we have proposed, and that the university has begun to implement, is a centralized response to sexual and gender-based harassment and violence that will coordinate, unify and augment existing resources. This centralized approach will coordinate the many complex and moving parts of the compliance environment while prioritizing 1) a simplified process that is accessible, and 2) a system of care for those you serve.

Ms. Gomez:

We proposed and the university has accepted the centralized report-and-response model. It's interesting that at this moment it's without a name. That was because of the university's commitment to wanting it to be a resource that was open and accessible to all members of the community. So that will be part of the forward moving conversations in the early part of this fall. We also proposed and the university accepted a change to the reporting structure of the current Title IX program, which has lived within the compliance aspect of the university's response, and the program will now be moved under the auspices of the provost to acknowledge and mirror the institution-wide commitment necessary for effective Title IX implementation.

The creation of the centralized report-and-response office is designed to address the challenges of an institution of this size to pull together, as Gina framed, the myriad of existing resources that you have in place and are working exceedingly well. As part of the continuum of support that exists, students, faculty and staff will continue to be able to use existing confidential resources on campus — counseling, health services, the employee programs that are available for counseling as well, including the counseling and confidential resources available in the community. The goal of the centralized report-and-response office — which is effective with practices nationally on large state university campuses — is to centralize the response, to provide coordinated intake and outreach support so that individuals know directly where to go to access those services and resources, and to understand the full range of options for responding to a trauma that may have impacted them in their lives. The goal from the university's perspective is to ensure, for every student, faculty or staff member who comes forward, a consistent and coordinated response to that individual, rather than ad hoc decentralized. The office will initially focus on, as its priority, sexual and gender-based harassment and violence. Given the intersectionality of those issues with other protected classes, over the course of the academic year the office will be expanded to include the institutional response to all forms of discrimination and harassment. The office will initially also focus on the intake and support that we have been discussing over the course of the year. It will pull in two additional functions — the investigation of these critical concepts as well as the prevention and education focus so that we are operating in a coordinated, central way, and breathing life into the institution's commitment to care for its students, employees, staff and faculty.

The goal of the process is an iterative process to build the structure and the foundation, to expand and develop competencies within the institution, and then to expand those functions to continue to provide the seamless support and response. We will continue to work with the university over the course of this fall to implement other phases of our review. We are working directly with Dr. Drake, Dr. McPheron, Dr. Javaune Adams-Gaston and Susan Basso to develop the process for broader opportunities for community engagement for the students, faculty and staff who may wish to share their experience and/or be heard in the development of this process.

In closing, I'd like to thank, on behalf of Gina and myself, the university for its willingness to be self-reflective, to ask the hard questions and, as I framed, to breathe life into the care and support for its community and fulfill its institutional values on these critical issues. Thank you, Mr. Zeiger.

Mr. Zeiger:

Thank you both for the contribution you're making. We appreciate your expertise and we will see more progress as the year goes on under your leadership. Thank you.

Mr. Chairman, we also had an executive session of the committee covering a number of issues and that concludes my report.

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Mr. Gasser:

Thank you, John. You've been very busy. Thank you for your leadership during this period of time. Any questions for John or for Audit and Compliance? Thank you.

Mr. Kellogg, Academic Affairs and Student Life?

Mr. Kellogg:

Thank you, Mr. Chairman. The Academic Affairs and Student Life Committee met Thursday and discussed a number of items. We began with a presentation from Dr. Adams-Gaston and Ms. Molly Calhoun on the university's commitment to sustainability and resource stewardship, and how the Office of Student Life has leveraged these objectives by advancing strategic sustainability measures. These measures include everything from how we build and operate facilities to how we help students learn to live more sustainable lives, now and in the future. And also a program called MyCup, which allows students to have their own water bottles, which are refillable and eliminate the use of paper cups across the campus. As a metric of success, Student Life's Wellness Assessment shows evidence that our students are becoming more environmentally mindful, with 96 percent of students reporting that they engaged in environmentally friendly behaviors in 2017 — a statistically significant increase from 2015.

Continuing with the theme of resource stewardship, Provost McPheron spoke briefly about efficiency efforts and the savings we have seen since implementing the 2020 operational efficiencies plans, which were established in 2016. He referred to college and support units' plan summaries, noting that their efficiencies fall into four particular categories: 1) Reduction in payroll expenses through attrition, reorganization and more efficient staffing; 2) Reduction in space costs; 3) Elimination or consolidation of programs; and 4) Reduction in supplies and services.

Provost McPheron then introduced Dr. Hans, an associate professor in the Department of Statistics, and Dr. Parthasarathy a professor in the Department of Computer Science and Engineering who also holds a courtesy appointment as a professor in the Division of Biomedical Informatics in the College of Medicine. Together, they serve as co-directors of Ohio State's Data Analytics program. Ms. Ambwani, a recent Ohio State graduate who majored in Data Analytics and was one of our student commencement speakers back in May, also joined them. Drs. Hans and Parthasarathy described the Data Analytics major as an innovative, curricular partnership across four colleges — Arts and Sciences, Engineering, Medicine and Business — and the first of its kind at a major research university. Their presentation also gave a snapshot of student enrollment, and Ms. Ambwani shared insights about her experiences in the program and the bright future she anticipates with the foundation of her Ohio State degree.

Finally, Provost McPheron recommended a series of faculty personnel actions, including appointments, reappointments, faculty professional leave requests and emeritus status requests for approval by the full board. These actions appear on the consent agenda today. After approving these items, the committee recessed into executive session. And that concludes my report, Mr. Chairman.

Mr. Gasser:

Thank you, Clark. Thanks for your leadership on this important committee. Any questions for Clark and Academic Affairs and Student Life? Mr. Smucker, Finance?

Mr. Smucker:

Thank you, Mr. Chairman. The Finance Committee met yesterday and four items were presented for discussion. Mr. Papadakis shared the annual university financial overview, which demonstrates highlights from the past year and the university's growing momentum since 2010. For example, our total cash and investments now total \$9.1 billion, nearly three times the total in Fiscal Year 2010. The university experienced margin improvement in Fiscal Year 2018, due to the continued growth of the Wexner Medical Center, investment income and accounting for market changes in pension plan assets. Beyond the numbers, the report demonstrated how the university is using its financial strengths to make investments in the strategic plan, with examples like the Ohio State Tuition Guarantee, the Buckeye Opportunity Program, the Digital Flagship Initiative and new facilities for the medical center, just to name a few.

With our focus this week on Operational Excellence and Resource Stewardship, it is fitting that Mr. Papadakis also introduced the Efficiency and New Resources Scorecard. The university is on pace to exceed the \$400 million goal of the 2020 Vision, with more than \$112 million already guaranteed from administrative efficiencies and more than \$1 billion generated from the Comprehensive Energy Management Project alone. The efficiency funds are providing direct benefits to students in the form of the President's Affordability Grants and the iPad Pro learning technology packages through Digital Flagship. The scorecard also reflected separate efficiency work going on at the Wexner Medical Center, in the capital planning process and through the university's strategic procurement program.

As Mr. Fischer mentioned, Ms. Readey presented the Major Projects Status Report to our committee as well. The last item for discussion was the Fiscal Year 2018 internal bank update. Mr. Wozniak reported that the internal bank has \$2.74 billion in loans outstanding, including 13 projects funded in Fiscal Year 2018 that total \$160 million.

The Finance Committee then approved five items for action. Four of those actions, Mr. Fischer already discussed in his report — the approval to enter into professional services and construction contracts; authorization to enter into a ground lease; approval of the acquisition of property; and the approval for an Ohio State Energy Partners' Utility System Capital Improvement Project. The fifth action item was presented by Mr. Papadakis and Ms. Devine. They shared four affordability proposals that will save students up to \$1.9 million a year, which President Drake has already talked about, but I think it's worth re-emphasizing here. The plans would eliminate 278 course fees; provide steep discounts on digital textbooks; waive costs when students take additional credit hours to complete their degrees, accept internships or conduct research; and extend in-state tuition to more military families. These proposals build on the many steps that the university has taken in recent years to enhance access, affordability and excellence, a pillar of the strategic plan. These resolutions were passed by the Finance Committee and are included on the consent agenda today. The committee then met in executive session, and that concludes my report, Mr. Chairman.

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Mr. Gasser:

Thank you, Tim. Any questions for Tim and the Finance Committee? Last but not least, Mr. Shumate for Governance.

Mr. Shumate:

Thank you, Mr. Chairman. The Governance Committee met earlier this morning and I am very pleased to report that we had a rich and excellent dialogue on a number of programmatic and substantive issues related to governance. We began by welcoming our three new trustees — Gary, Liza and Janice. As you know, our committee is responsible for their onboarding and orientation, and will continue to implement and execute meaningful onboarding programs for each of them.

We then conducted a brief review of our board committee charters. As the trustees know, we have aligned each of our committees with the strategic objectives of the board and university, as well as our major policy initiatives. Mr. Chairman, we're asking each of our committee chairs to lead a review of those charters to make sure that they are up to date and relevant to the activities of the university and board to date, and we look forward to receiving any feedback from each of our committees on that topic. The Governance Committee conducted their own analysis and evaluation this morning.

Then Gail Marsh, the university's chief strategy officer, provided a very thoughtful and excellent strategic planning update. We are very pleased with the progress that the office has engaged in to date and look forward to continuing to work with them to make sure that our plan is implemented and executed effectively and efficiently.

We had one item for action today and that is the ratification of the committee appointments for 2018-19. That updated roster is in the board materials and is part of our consent agenda. The committee also met in executive session and that concludes my report, Mr. Chairman.

Mr. Gasser:

Thank you, Alex, for your leadership on this committee and your prior leadership to the board. Any questions for Alex and Governance? Hearing none, now it is time for the consent agenda. President Drake would you please present it to the board?

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#### **CONSENT AGENDA**

President Drake:

Yes, I would be happy to. I'm thinking — as we listened to the committee reports and the achievements in the various aspects of the university that the committees preside over — I've been in this work for many years and there are many universities that would never achieve what we have in any one of those categories. So to have all those things happening together — the Buckeye Opportunity Program, the negative trend in health care costs — these are things that others don't even dream of. So it's really a testimony

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to the great work that the entire group of people in our 100,000-person community contribute to every day. And now, we have 20 items and resolutions on the consent agenda. We will hold a separate vote for item No. 4. To begin, we are seeking approval of the following:

#### **RESOLUTIONS IN MEMORIAM**

Resolution No. 2019-06

Synopsis: Approval of Resolutions in Memoriam, is proposed.

BE IT RESOLVED, That the Board of Trustees hereby approves the following Resolutions in Memoriam and that the president be requested to convey copies to the families of the deceased.

John T. Bonner Jr.

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on January 21, 2018, of John T. Bonner Jr., former Executive Dean of Student Relations and Vice President for Educational Services at The Ohio State University.

Dr. Bonner completed his educational studies at Ohio State, where he studied business organization and speech and eventually obtained a PhD. Dr. Bonner was highly involved during his time as an undergraduate. He was actively engaged with the Ohio Union Activities Office, Fraternity Affairs Office, Strollers Student Theatrics, WOSU Players, Beta Theta Pi fraternity and served as captain of the debate team. He was also a member of several academic honoraries, including SPHINX, Delta Sigma Rho, and Bucket and Dipper. As a graduate and doctoral student, Dr. Bonner worked as a lecturer, instructor and assistant professor, growing his passion for higher education.

He dedicated his life's work to higher education, assuming various lecturing and administrative roles. At Ohio State, he served as a member of the faculties of the College of Arts and Sciences and the College of Administrative Science. Dr. Bonner also worked as a visiting member of faculties at the University of California at Los Angeles, the University of Florida and the Air Force Institute of Technology, and as a lecturer at the University of Michigan and Purdue University.

In 1961, Dr. Bonner was appointed Executive Dean of Student Relations at Ohio State. He worked hard to manage student affairs on campus during a tumultuous era. He later became Vice President of Educational Services, where he was involved in the building of the University Libraries and the Fawcett Center, and in expanding Ohio State's learning resources. Dr. Bonner's support was also central to the development of the West Campus towers and he pioneered co-ed residence halls at Ohio State.

Dr. Bonner was a decorated veteran, having served as a Field Artillery Captain during World War II. He was an advocate for preserving ROTC programs in schools and later served on the Army Administrative Board of ROTC Affairs. He earned distinguished public service awards from the Army, Navy, Air Force and Secretary of Defense.

Dr. Bonner was a cherished member of not only the Ohio State community, but of his local community as well. He served as president of the Columbus Sales Executives Club and as a consultant to various business organizations and government agencies. He also contributed his time to his church, the local PTA, Cub Scouts and Little League.

On behalf of the university community, the Board of Trustees expresses to the family of John T. Bonner Jr. its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

William L. Flinn

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on June 9, 2018, of William L. "Bill" Flinn, Professor Emeritus of Rural Sociology in the College of Food, Agricultural and Environmental Sciences.

Professor Flinn had a lifelong relationship with Ohio and The Ohio State University. He was born in Piqua, and spent his formative years on a family farm in Shelby County. He earned a Bachelor of Science in Agricultural Economics, a Master of Science in Rural Sociology and a PhD in Rural Sociology at Ohio State. While studying at the university, he was a member of the Alpha Gamma Rho fraternity, a close affiliation that continued to his death. He was endowed with two major assets. The first was his lifelong companion, Susan, whose support and advice helped ensure his success. She, along with son, James, daughter, Anne, and five grandchildren, were a source of great pride and comfort. The second was his infectious sense of humor, which favorably impacted the lives of those with whom he lived and worked.

In 1965, Dr. Flinn undertook a Fulbright assignment in Bogota, Colombia, which signaled the start of a productive international career. He assumed a teaching and research appointment at the University of Wisconsin in Madison. Upon its completion, he returned to Ohio State to lead the Rural Sociology program in what was then-named the Department of Agricultural Economics and Rural Sociology. Over several years, he built a strong program that attracted numerous graduate students, many of whom went on to enjoy significant academic and research careers, both nationally and internationally. He personally mentored many of these students. His charisma, exceptional teaching and outstanding research accomplishments were recognized through the Gamma Sigma Delta Honors Society and nationally by the Rural Sociological Society, for which he served as president from 1980-81.

In addition to Dr. Flinn's teaching expertise, he possessed outstanding leadership and management skills that were recognized across the Big Ten community. In 1980, he became executive director and president of the Midwest Universities Consortium for International Activities (MUCIA), which was relocated to Ohio State. He excelled in this position for more than two decades. In this role, he traveled the world, negotiating multi-million dollar agreements for member universities, including Ohio State, with the World Bank, USAID and other development assistance agencies. Working with presidents, provosts and other leaders of MUCIA member universities, he helped to substantially expand international program activities. This included support for an influx of graduate and

undergraduate students to Ohio State's campuses, important collaborative research with international partners and development-related international extension programs. Upon stepping down from his MUCIA position, he returned to the classroom to impart his wisdom and expertise with students, his first love.

On behalf of the university community, the Board of Trustees expresses to the family of William L. Flinn its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

John R. Grabner Jr.

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on January 6, 2018, of John R. Grabner Jr., Professor Emeritus in Marketing and Logistics in the Max M. Fisher College of Business.

Professor Grabner served on the faculty from 1966 until his retirement in 1995. He and his colleagues helped build The Ohio State University into a recognized leader in the study of logistics — a distinction that continues to elevate and enhance the reputation of the university.

Dr. Grabner, together with faculty colleagues Bernard J. LaLonde and James Robeson, created the *Journal of Business Logistics* at Ohio State in 1978. The journal was the world's first publication dedicated to the academic study and practical application of logistics research and thought leadership. It continues in publication to this day and is currently housed at Fisher College of Business.

During his tenure at Ohio State, Dr. Grabner provided his students with a blend of academic theory and applied knowledge, which he amassed while serving as a renowned logistics consultant to numerous organizations.

Said Thomas J. Goldsby, the Harry T. Mangurian Jr. Foundation Professor in Business and current chair of the Department of Marketing and Logistics at Fisher: "His practical experience being a partner in a logistics firm brought reality and knowledge at the last-mile level. John's interactions with his faculty colleagues, staff and students reflected his rock-solid Kansas values. He approached challenges and accomplishments with a genuine caring attitude, a twinkle in his eye and an enduring sense of humor."

Those qualities helped Dr. Grabner earn recognition from business students at The Ohio State University. In 1992, he was named the recipient of the Daniel Westerbeck Undergraduate Teaching Award. The honor, selected by students, recognizes teaching excellence at Fisher.

As part of the larger Ohio State community, Dr. Grabner served four terms as a member of the University Senate and chaired the organization's Hearing, Fiscal and Faculty Compensation & Benefits committees.

Dr. Grabner also served the marketing field generously. He belonged to many leading organizations, including the American Marketing Association, the Council of Logistics

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Management, the Warehousing Education Research Council, the Council of Supply Chain Management, the Columbus Transportation Club and the Alpha Kappa Psi professional business fraternity.

On behalf of the university community, the Board of Trustees expresses to the family of John R. Grabner Jr. its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

Mateja Matejic

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on July 27, 2018, of the Very Reverend Mateja Matejic, Professor Emeritus of Slavic and East European Languages and Cultures, and the first director of the Resource Center for Medieval Slavic Studies (RCMSS) in the College of Arts and Sciences.

Professor Matejic served on the faculty from 1968 until he retired in 1989, and continued as a senior researcher for more than a decade more.

Dr. Matejic was a dedicated teacher, scholar, writer and visionary. In 1969, he helped establish and was the first director of the Hilandar Research Project, which microfilmed the medieval Slavic manuscripts of Hilandar monastery, the Serbian Orthodox monastery on Mount Athos in Greece. The Hilandar Research Project then evolved into two interrelated units: the Hilandar Research Library (HRL) and the RCMSS.

Dr. Matejic understood the importance of preserving and making accessible these medieval Slavic manuscripts, particularly for female scholars who were able — for the first time — to view manuscripts on microfilm from the Mount Athos monasteries where women have been barred since the 10th century.

The establishment of the HRL/RCMSS provided a focal point and impetus for the growth and encouragement of research in medieval Slavic studies worldwide. Thousands of scholars and students know of The Ohio State University because of HRL microfilms — which now include material from more than 100 private, library, museum and monastic collections in dozens of countries — and the reference materials and scholarly expertise of HRL/RCMSS faculty and staff.

During Dr. Matejic's tenure as director, which occurred during political upheaval in the former Yugoslavia, the RCMSS mission as a non-national-oriented center that promotes the study of medieval Slavic was particularly critical.

Dr. Matejic received numerous awards and international recognition. For his contributions to scholarship and medieval studies, he was recognized by the University of Sofia and the Bulgarian government. For his original poetry and literature written in Serbian, the Union of Serbian Writers acknowledged him as one of the three best Serbian émigré authors of all time. He was accepted into both the Union of Serbian Writers and the Union of Bulgarian Writers.

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On behalf of the university community, the Board of Trustees expresses to the family of Mateja Matejic its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

Annemarie Sommer

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on July 20, 2018, of Annemarie Sommer, Professor Emeritus of Pediatrics in the College Medicine.

Professor Sommer served on the faculty from 1970 until she retired in 2016. She served as the head of genetics at Nationwide Children's Hospital for many years. Over the course of her nearly 50-year career, she became nationally recognized as a skilled dysmorphologist, helping to characterize a number of syndromes and making regular appearances at the annual David W. Smith Workshop on Malformations and Morphogenesis.

Later in her career, she carried this expertise along as her patients aged with her. From that connection, she was able to describe the features in adults of many conditions that most physicians in genetics only knew about in children.

Dr. Sommer was considered by faculty at Ohio State to be a master clinician and dysmorphologist, and she was responsible for training numerous pediatric residents and genetics fellows. She was highly regarded by students and faculty alike for her willingness to teach in the clinic and at the bedside. She was widely known for her collection of Polaroid photographs of her patients spanning decades, detailing the natural history of many genetic diseases, which she used as teaching tools.

Dr. Sommer represented the university as a regular fixture at many local governmental institutes, including the Ohio Newborn Screening program and Franklin County Board of Health. She served many years as an advisor to the Ohio Department of Health on the committee for birth defects, helping to shape genetic care and services for the state of Ohio. Dr. Sommer also volunteered in the community to share her medical knowledge. She was a frequent participant in Walk with a Doc, a city of Columbus Neighborhood Walking Club, where she dispensed medical wisdom in a friendly, informal atmosphere.

On behalf of the university community, the Board of Trustees expresses to the family of Annemarie Sommer its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the board's heartfelt sympathy and appreciation.

Jacques L. Zakin

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on January 16, 2018, of Jacques L. "Jack" Zakin, Professor Emeritus of Chemical Engineering in the William G. Lowrie Department of Chemical and Biomolecular Engineering.

Professor Zakin served as Chairman and Professor of Chemical Engineering at Ohio State from 1977 until 1994, when he was named the Helen C. Kurtz Professor. He continued to teach, conduct research and advise students until the time of his passing, having just finished teaching a course during fall semester 2017, and graduating his last PhD student in August 2017.

While serving as department chair, Dr. Zakin was instrumental in building the foundation of the department by hiring many of the faculty that remain active today. He set a tone for collegiality that became a departmental hallmark among peer programs nationwide. Throughout his career, he played an active role in programs seeking to expand the number of women and minorities in engineering, hiring Ohio State's first female chemical engineer.

As a scholar, teacher, mentor and advisor, Dr. Zakin was widely known for his commitment to education, his compassion and his passion for research. He was a world leader in turbulent drag reduction research, heat transfer and rheology, and he authored more than 100 journal publications in these and related research areas. His commitment to international relations enhanced Ohio State's reputation in the scientific and scholarly communities. Among many other awards and honors, his work was recognized with a Fulbright, the Hlavka Medal of the Czechoslovak Academy of Sciences, the Japanese Government Research Award for Foreign Specialist and a distinguished visiting professorship at the Mexican Academy of Sciences.

As an educator, Dr. Zakin inspired others to become leaders, create their own legacies and make a positive mark on the world. Many of his former students went on to become loyal supporters of the department and contributed the funds required to build the new, state-of-the-art Chemical and Biomolecular Engineering and Chemistry Building. His dedication and unusual zeal for helping his students was not only extraordinary, but also consistent over many years. His investment in their success expanded opportunities for them in numerous ways, profoundly impacting their professional growth and lives. Many of his former students attested to this fact during a dinner held in his honor in the spring of 2017, celebrating the creation of the Jack Zakin Graduate Scholarship Fund, which was established by alumni, faculty and friends.

On behalf of the university community, the Board of Trustees expresses to the family of Jacques L. Zakin its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

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**RATIFICATION OF COMMITTEE APPOINTMENTS 2018-2019**

Resolution No. 2019-07

BE IT RESOLVED, That the Board of Trustees hereby approves that the ratification of committee appointments for 2018-2019 are as follows:

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August 31, 2018, Board of Trustees meeting

**Academic Affairs and Student Life:**

Clark C. Kellogg, Chair  
Cheryl L. Krueger, Vice Chair  
Abigail S. Wexner  
Hiroyuki Fujita  
Alan A. Stockmeister  
**JANICE M. BONSU**  
Alan VanderMolen  
Janet Porter  
Richard K. Herrmann (faculty member)  
Michael J. Gasser (ex officio)

**Finance:**

Timothy P. Smucker, Chair  
Brent R. Porteus, Vice Chair  
Jeffrey Wadsworth  
Alex Shumate  
Erin P. Hoeflinger  
Alexander R. Fischer  
John W. Zeiger  
H. Jordan Moseley  
James D. Klingbeil  
Lawrence A. Hilsheimer  
Michael J. Gasser (ex officio)

**Advancement:**

Erin P. Hoeflinger, Chair  
Alan A. Stockmeister, Vice Chair  
Clark C. Kellogg  
Alex Shumate  
Cheryl L. Krueger  
Abigail S. Wexner  
H. Jordan Moseley  
Alan VanderMolen  
Janet Porter  
Nancy Kramer  
Craig S. Bahner  
Kristin L. Watt (Alumni Assn)  
Georganne M. Shockey (Alumni Assn)  
James F. Dietz (Foundation Board)  
Gifford Weary (Foundation Board)  
Michael J. Gasser (ex officio)

**Audit and Compliance:**

John W. Zeiger, Chair  
Timothy P. Smucker, Vice Chair  
Jeffrey Wadsworth  
Brent R. Porteus  
Hiroyuki Fujita  
**JANICE M. BONSU**  
James D. Klingbeil  
Amy Chronis  
Craig S. Morford  
Michael J. Gasser (ex officio)

**Governance:**

Alex Shumate, Chair  
Janet Porter, Vice Chair  
Timothy P. Smucker  
Erin P. Hoeflinger  
Alexander R. Fischer  
Hiroyuki Fujita  
H. Jordan Moseley  
Alan VanderMolen  
Michael J. Gasser (ex officio)

**Talent and Compensation:**

Hiroyuki Fujita, Chair  
Alex Shumate, Vice Chair  
Clark C. Kellogg  
Erin P. Hoeflinger  
John W. Zeiger  
H. Jordan Moseley  
Janet Porter  
Michael J. Gasser (ex officio)

**Master Planning & Facilities**

Alexander R. Fischer, Chair  
James D. Klingbeil, Vice Chair  
Timothy P. Smucker  
Brent R. Porteus  
Alan A. Stockmeister  
**JANICE M. BONSU**  
Robert H. Schottenstein  
Michael J. Gasser (ex officio)

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**FEE SIMPLIFICATION AND STUDENT SAVINGS INITIATIVES**

Resolution No. 2019-08

Synopsis: Approval of four initiatives to simplify student fees and reduce costs, effective Spring Semester 2019, is proposed.

August 31, 2018, Board of Trustees meeting  
WHEREAS the Board of Trustees in August 2017 approved the strategic plan of The Ohio State University, which identifies access, affordability and excellence as a pillar of focus; and

WHEREAS the university has implemented a number of steps, including the creation of the Ohio State Tuition Guarantee, to make student costs more transparent and predictable to families; and

WHEREAS the university seeks to remove financial barriers that might affect a student's time to degree completion or pursuit of academic interests, including internships and research opportunities; and

WHEREAS the university has identified additional initiatives that would enhance access, affordability and excellence:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the fee simplification and student savings initiatives, effective Spring Semester 2019, as outlined in the attached document.

(See Appendix XXX for background information, page XXX)

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**APPROVAL FOR GROUND LEASE OF UNIMPROVED REAL PROPERTY**

Resolution No. 2019-10

APPLESAUCE LANE  
IN APPLE CREEK, WAYNE COUNTY, OHIO

Synopsis: Authorization to ground lease approximately 2-3 acres of unimproved real property located on Applesauce Lane, Apple Creek, Wayne County, Ohio, is proposed.

WHEREAS pursuant to Ohio Revised Code, the Ohio Department of Administrative Services may lease land belonging to or under the control or jurisdiction of a state university, not required nor to be required for use of the university, to a developer; and

WHEREAS The Ohio State University is seeking to ground lease approximately 2-3 acres of land located on Applesauce Lane, Apple Creek, Ohio; and

WHEREAS the property will be utilized for the construction of a 14,000-15,500 square foot commercial facility by Certified Angus Beef; and

WHEREAS the lease is contingent upon Ohio State Board of Trustees approval; and

WHEREAS it has been recommended by the Office of Planning and Real Estate, in coordination with the College of Food, Agricultural and Environmental Sciences, that the university enter into a lease:

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NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance hereby be authorized to take any action required to effect the lease of the property and to negotiate terms and conditions deemed to be in the best interest of the university and in accordance with Ohio law.

(See Appendix XXX for background information, page XXX)

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**APPROVAL FOR ACQUISITION OF REAL PROPERTY**

Resolution No. 2019-11

**NEAR CAREPOINT EAST – WEXNER MEDICAL CENTER  
IN COLUMBUS, FRANKLIN COUNTY, OHIO**

Synopsis: Authorization to purchase approximately 2 acres of real property located adjacent to CarePoint East, Franklin County, Ohio, is proposed.

WHEREAS the property is located on Atcheson Street and Johnson Street, Columbus, Ohio; and WHEREAS the property will be utilized for parking expansion; and

WHEREAS the acquisition will be contingent upon zoning changes that will allow construction of the parking facilities; and

WHEREAS it has been recommended by the Office of Planning and Real Estate, in coordination with the Wexner Medical Center, that the university purchase the land; and

WHEREAS funds for the acquisition will be provided by Wexner Medical Center: NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to take any action required to effect the acquisition of the property on terms and conditions deemed to be in the best interest of the university.

(See Appendix XXX for background information, page XXX)

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**APPROVAL FOR FISCAL YEAR 2019  
UTILITY SYSTEM CAPITAL IMPROVEMENT PROJECT**

Resolution No. 2019-12

**HARDING HOSPITAL CONNECTION TO SOUTH CAMPUS CHILLER PLANT**

Synopsis: Authorization for Ohio State Energy Partners LLC to make capital improvements to the utility system pursuant to terms of the Long-Term Lease and Concession Agreement

August 31, 2018, Board of Trustees meeting for The Ohio State University Utility System dated April 10, 2017, as amended, ("Agreement"), is proposed.

WHEREAS the concessionaire, Ohio State Energy Partners LLC, has requested approval of this utility system capital improvement project for the fiscal year ending June 30, 2019; and

WHEREAS the concessionaire has provided the detailed description of the proposed capital improvement, supporting technical data and analysis, pursuant to Section 4.3(c) of the Agreement; and

WHEREAS the project will be delivered pursuant to the terms of the Agreement; and

WHEREAS the capital expenditures for the approved utility system project will be added to the variable fee component of the utility fee pursuant to the Agreement; and

WHEREAS the university has reviewed and considered the financial, technical and operational aspects of this project and the project's alignment with university plans and sustainability goals; and

WHEREAS the Master Planning and Facilities Committee has reviewed the project for alignment with all applicable campus plans and guidelines; and

WHEREAS the Finance Committee has reviewed the project for alignment with the Capital Investment Plan and other applicable financial plans:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby authorizes Ohio State Energy Partners LLC to proceed with the capital improvements to the utility system as outlined in the attached materials.

(See Appendix XXX for background information, page XXX)

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#### **FACULTY PERSONNEL ACTIONS**

Resolution No. 2019-13

BE IT RESOLVED, That the Board of Trustees hereby approves the faculty personnel actions as recorded in the personnel budget records of the university since the June 8, 2018, meeting of the board, including the following appointments, appointments/reappointments of chairpersons, faculty professional leaves and emeritus titles:

August 31, 2018, Board of Trustees meeting  
Appointments

Name: BARBARA L. ANDERSEN  
Title: Distinguished University Professor  
College: Arts and Sciences  
Term: Effective July 1, 2018

Name: JOHN F. BEACOM  
Title: Professor (Henry L. Cox Endowed Professorship)  
College: Arts and Sciences  
Term: September 1, 2018 through August 31, 2023

Name: ALICIA L. BERTONE  
Title: Vice Provost (ENGIE-Axiom Endowed Dean's Chair)  
Office: Academic Affairs  
Term: August 1, 2018 through June 30, 2021

Name: AMALIA COCHRAN  
Title: Professor (American Electric Power Foundation Chair in Burn Care)  
College: Medicine  
Term: July 1, 2018 through June 30, 2022

Name: ANDREW HENDERSHOT  
Title: Associate Professor (Thomas F. Mauger and L. Carol Laxson Professorship in Ophthalmology Research)  
College: Medicine  
Term: September 1, 2018 through August 30, 2020

Name: WENDY HESFORD  
Title: Ohio Eminent Scholar in Literacy Studies  
College: Arts and Sciences  
Term: September 1, 2018 through August 14, 2022

Name: E. DOUGLAS LEWANDOWSKI  
Title: Professor (Jack M. George Chair)  
College: Medicine  
Term: July 1, 2018 through June 30, 2022

Name: MARIA PALAZZI  
Title: Ohio Eminent Scholar in Art and Design Technology  
College: Arts and Sciences  
Term: September 1, 2018 through August 31, 2019

Name: STEVEN A. RINGEL  
Title: Distinguished University Professor  
College: Engineering  
Term: Effective July 1, 2018

Name: CARMEN WINANT\*

August 31, 2018, Board of Trustees meeting  
Title: Associate Professor (Roy Lichtenstein Endowed Chair of Studio Art)  
College: Arts and Sciences  
Term: August 16, 2018 through August 15, 2023

\*New Hire

Reappointments

Name: CLARA D. BLOOMFIELD  
Title: Professor (William Greenville Pace III Endowed Chair in Cancer Research)  
College: Medicine  
Term: July 1, 2018 through June 30, 2022

Name: RAFAEL P. BRUSCHWEILER  
Title: Ohio Research Scholar  
College: Arts and Sciences  
Term: September 1, 2018 through August 31, 2023

Name: STUART COOPER  
Title: Distinguished Professor of Engineering  
College: Engineering  
Term: September 1, 2018 through August 31, 2023

Name: LARRY COPELAND  
Title: Professor (William Greenville Pace III and Joann Norris Collins-Pace Chair for Cancer Research)  
College: Medicine  
Term: July 1, 2018 through June 30, 2022

Name: CURT DANIELS  
Title: Professor-Clinical (Dottie Dohan Shepard Professorship in Cardiovascular Medicine)  
College: Medicine  
Term: April 1, 2018 through March 31, 2022

Name: ALBERT DE LA CHAPELLE  
Title: Professor (Leonard J. Immke Jr. and Charlotte L. Immke Chair in Cancer Research)  
College: Medicine  
Term: July 1, 2018 through June 30, 2022

Name: LIANG-SHIH FAN  
Title: Professor (John C. Easton Professorship in Engineering)  
College: Engineering  
Term: July 1, 2018 through June 30, 2023

August 31, 2018, Board of Trustees meeting  
Name: CHRISTOPHER C. KAEDING  
Title: Professor-Clinical (Judson D. Wilson Professorship in Orthopaedic Surgery)  
College: Medicine  
Term: July 1, 2018 through June 30, 2022

Name: MICHAEL KNOPP  
Title: Professor (Novartis Pharmaceuticals Corporation Chair for Clinical Research)  
College: Medicine  
Term: July 1, 2018 through June 30, 2022

Name: MARK B. LANDON  
Title: Professor (Richard L. Meiling Chair in Obstetrics and Gynecology)  
College: Medicine  
Term: July 1, 2018 through June 30, 2022

Name: CHERYL LEE  
Title: Professor (Dorothy M. Davis Chair in Cancer Research)  
College: Medicine  
Term: July 1, 2018 through June 30, 2022

Name: RUSSELL LONER  
Title: Professor (Dardinger Family Endowed Chair in Oncological Neurosurgery)  
College: Medicine  
Term: November 1, 2018 through October 31, 2022

Name: WILLIAM S. MARRAS  
Title: Professor (Honda Chair in Transportation)  
College: Engineering  
Term: July 1, 2018 through June 30, 2023

Name: RYAN R. NASH  
Title: Associate Professor (Hagop S. Mekhjian MD Chair in Medical Ethics and Professionalism)  
College: Medicine  
Term: April 1, 2017 through March 31, 2021

Name: TATIANA M. OBERYSZYN  
Title: Professor (Jack C. Geer MD Professorship in Pathology)  
College: Medicine  
Term: October 1, 2018 through September 30, 2022

Name: STEPHEN A. OSMANI  
Title: Ohio Eminent Scholar in Molecular Genetics  
College: Arts and Sciences  
Term: July 1, 2018 through June 30, 2019

Name: JEFFREY PARVIN

August 31, 2018, Board of Trustees meeting  
Title: Professor (Louis Levy Professorship for Cancer)  
College: Medicine  
Term: July 1, 2018 through June 30, 2022

Name: KAMAL S. POHAR  
Title: Associate Professor (Julius Skestos and Diana Skestos Chair in Urology)  
College: Medicine  
Term: December 1, 2017 through November 30, 2021

Name: PHILLIP G. POPOVICH  
Title: Professor (Ray W. Poppleton Designated Research Chair)  
College: Medicine  
Term: July 1, 2018 through June 30, 2022

Name: OCTAVIO RAMILO  
Title: Professor (Henry G. Cramblett Chair in Medicine)  
College: Medicine  
Term: November 1, 2018 through October 31, 2022

Name: JAMES ROCCO  
Title: Professor (Mary E. and John W. Alford Research Chair in Head and Neck Cancer)  
College: Medicine  
Term: January 1, 2019 through December 31, 2022

Name: BRAD H. ROVIN  
Title: Professor (Dr. Lee A. Hebert Endowed Professorship in Nephrology)  
College: Medicine  
Term: July 1, 2018 through June 30, 2022

Name: WOLFGANG SADEE  
Title: Professor (Dr. Samuel T. and Lois Felts Mercer Professorship of Medicine and Pharmacology)  
College: Medicine  
Term: July 1, 2018 through June 30, 2022

Name: JAMI J. SHAH  
Title: Professor (Honda Designated Professorship in Engineering Design for Manufacturing)  
College: Engineering  
Term: August 1, 2018 through July 31, 2021

Name: LINDA K. WEAVERS  
Title: Professor (John C. Geupel Chair)  
College: Engineering  
Term: July 1, 2018 through June 30, 2023

August 31, 2018, Board of Trustees meeting  
Name: KUI XIE  
Title: Associate Professor (Ted and Lois Cyphert Distinguished Professorship in  
Teacher Education)  
College: Education and Human Ecology  
Term: September 1, 2018 through August 31, 2021

(See Appendix XXX for background information, page XXX)

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## UNIVERSITY FOUNDATION REPORT

Resolution No. 2019-14

Synopsis: Approval of the University Foundation Report as of June 30, 2018, is proposed.

WHEREAS monies are solicited and received on behalf of the university from alumni, industry and various individuals in support of research, instructional activities and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of three (3) endowed chairs: The Ohio State University Emergency Medicine Endowed Research Chair, the Robert L. Ruberg MD Alumni Chair in Plastic Surgery, The John B. Gerlach Sr. Endowed Chair in Business; two (2) endowed chair funds: The Belford Family Endowed Chair Fund in Spinal Cord Injury, the Allan H. Markowitz Endowed Chair Fund in Astronomy; one (1) endowed professorship: the Thomas F. Mauger and L. Carol Laxson Professorship for Ophthalmology Research; two (2) scholarships as part of the 100% TBDBITL Scholarship Endowment Initiative: the Thomas E. and Patricia A. Robinson Marching Band Endowed Scholarship Fund, the John C. Gray 100% TBDBITL Marching Band Scholarship Fund; thirty-one (31) additional named endowed funds; and the revision of eleven (11) named endowed funds:

NOW THEREFORE

BE IT RESOLVED, that the Board of Trustees hereby approves The Ohio State University Foundation Report as of June 30, 2018.

(See Appendix XXX for background information, page XXX)

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## NAMING OF THE OHIO STATE UNIVERSITY TIM AND KATHLEEN KEENAN CENTER FOR ENTREPRENEURSHIP

Resolution No. 2019-15

IN THE OHIO STATE UNIVERSITY MAX M. FISHER COLLEGE OF BUSINESS

August 31, 2018, Board of Trustees meeting  
Synopsis: Approval for naming of The Ohio State University Tim and Kathleen Keenan Center for Entrepreneurship at The Ohio State University Max M. Fisher College of Business, is proposed.

WHEREAS the Fisher College of Business holds the spirit of entrepreneurship as one of its core values, and wishes to encourage the development of an entrepreneurial mindset in all of its students; and

WHEREAS the center leverages connections from numerous experts in both academia and industry to better provide students, professionals and community partners with the experiences, skill and resources to foster success; and

WHEREAS Tim and Kathleen Keenan have established the Keenan Family Foundation, and dedicated its philanthropy in order to further develop an entrepreneurial ecosystem; and

WHEREAS Tim and Kathleen Keenan and the Keenan Family Foundation have generously provided extensive philanthropic support to the center:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned center in The Ohio State University Max M. Fisher College of Business be named The Ohio State University Tim and Kathleen Keenan Center for Entrepreneurship.

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#### **NAMING OF THE BELFORD CENTER FOR SPINAL CORD INJURY**

Resolution No. 2019-16

#### **IN THE OHIO STATE UNIVERSITY WEXNER MEDICAL CENTER – NEUROLOGICAL INSTITUTE**

Synopsis: Approval for naming of the new Belford Center for Spinal Cord Injury at The Ohio State University Wexner Medical Center – Neurological Institute, is proposed.

WHEREAS neurological disorders affect more than 50 million people in the United States and more than 1 billion people worldwide; and

WHEREAS funding is needed to build research infrastructure to understand how neurogenic meta- inflammation causes systemic disease after spinal cord injury; and

WHEREAS this research infrastructure will benefit patients by improving quality of life and longevity; and

WHEREAS the new center aims to become a transformational spinal cord injury research center by utilizing novel approaches in medical research, patient care, education and training on spinal cord injuries that will save innumerable lives; and

August 31, 2018, Board of Trustees meeting  
WHEREAS the Belford Family Charitable Fund, through its founders, David and Jenni Belford, is committed to improving the lives of people with spinal cord injury through research; and

WHEREAS the Belford Family Charitable Fund has generously supported the creation of this new center: NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned center in The Ohio State University Wexner Medical Center – Neurological Institute be named the Belford Center for Spinal Cord Injury.

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### **NAMING OF THE TY TUCKER TENNIS CENTER**

Resolution No. 2019-17

#### **DEPARTMENT OF ATHLETICS**

Synopsis: Approval for naming the indoor tennis facility, located within the Athletics District on The Ohio State University Columbus campus, as the Ty Tucker Tennis Center, is proposed.

WHEREAS the indoor tennis facility, located within the Athletics District on the Columbus campus, will provide the men's and women's tennis programs with a state-of-the-art practice and competition facility, offices and other spaces for student-athletes; and

WHEREAS the indoor tennis facility will allow the Ohio State men's and women's tennis teams to excel in education, recruiting, training and competition, and it will result in increased student-athlete success; and

WHEREAS through generous philanthropy, the Nourse Family and Missy and Bob Weiler have made lasting impacts at The Ohio State University by creating opportunities for outstanding student-athletes to hone their talents; and

WHEREAS the Nourse Family and Missy and Bob Weiler have provided significant contributions to the Department of Athletics to support the men's and women's tennis program and desire to recognize the achievements of head coach Ty Tucker in the naming of the indoor tennis facility:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned indoor tennis facility be named the Ty Tucker Tennis Center.

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August 31, 2018, Board of Trustees meeting  
**NAMING OF THE JOHN AND MARY ALFORD  
CENTER FOR SCIENCE AND TECHNOLOGY**

Resolution No. 2019-18

AT THE OHIO STATE UNIVERSITY AT NEWARK

Synopsis: Approval for the naming of the new science and technology building at The Ohio State University at Newark, as the John and Mary Alford Center for Science and Technology, is proposed.

WHEREAS the new science and technology building will serve to supplement and enhance the student learning experience on the Newark campus; and

WHEREAS John and Mary Alford were steadfast supporters of The Ohio State University at Newark for decades and were instrumental in the founding of the campus; and

WHEREAS the Alfords were generous philanthropic partners of both the university and the Newark community at large; and

WHEREAS Ronald Alford, Michael and Barbara Cantlin and the John and Mary Alford Foundation have generously contributed funds toward the construction of the science and technology building:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the science and technology building at The Ohio State University at Newark shall be named the John and Mary Alford Center for Science and Technology.

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**NAMING OF THE ARUBA, A HEWLETT PACKARD  
ENTERPRISE COMPANY, INNOVATION LAB**

Resolution No. 2019-19

IN POMERENE HALL

August 31, 2018, Board of Trustees meeting

Synopsis: Approval for naming of the Aruba, a Hewlett Packard Enterprise company, Innovation Lab within the Translational Data Analytics Institute in Pomerene Hall, is proposed.

WHEREAS the Translational Data Analytics Institute is designed to address complex global problems requiring data science analytics, know-how and curiosity at a pace and scale few others can match; and

WHEREAS the Translational Data Analytics Institute, housed in Pomerene Hall, enables collaboration and innovation with industry and community partners through ideation spaces such as the innovation lab that is outfitted with smart technology to be used for research and learning; and

WHEREAS Hewlett Packard Enterprise has generously provided philanthropic support to the institute:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned innovation lab in the Translational Data Analytics Institute (room 320B in Pomerene Hall) be named the Aruba, a Hewlett Packard Enterprise company, Innovation Lab for a period of 10 years.

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**NAMING OF THE GEORGE AND EVELYN GHEARING  
ENGINEERING LABORATORY**

Resolution No. 2019-20

**IN THE OHIO STATE UNIVERSITY MARION  
SCIENCE AND ENGINEERING BUILDING**

Synopsis: Approval for naming of an engineering laboratory in the Ohio State Marion Science and Engineering Building, is proposed.

WHEREAS the construction of the Ohio State Marion Science and Engineering Building exemplifies the dedication and commitment of members of the Marion community to ensuring a bright future for their Ohio State campus; and

WHEREAS the Ohio State Marion Science and Engineering Building signifies the pursuit of academic excellence and will provide an opportunity for students to pursue the study and practice of cutting-edge science for years to come; and

August 31, 2018, Board of Trustees meeting  
WHEREAS George and Evelyn Ghearing are dedicated advocates for Ohio State Marion and have provided significant contributions to support the Ohio State Marion Science and Engineering Building:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that room 225 in the Ohio State Marion Science and Engineering Building be named the George and Evelyn Ghearing Engineering Laboratory.

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**NAMING OF THE SCHEAR FAMILY FOOTBALL FIELD  
AT THE HARMON FAMILY FOOTBALL PARK**

Resolution No. 2019-21

DEPARTMENT OF ATHLETICS

Synopsis: Approval for naming a football field at the Harmon Family Football Park, located at 535 Irving Schottenstein Drive on the Columbus campus, as the Schear Family Football Field, is proposed.

WHEREAS the Harmon Family Football Park, a state-of-the-art facility located within the Athletics District on the Columbus campus, provides the best engineered practice complexes that help attract and retain the best prospective student-athletes; and

WHEREAS through generous philanthropy, the Schear family has made a lasting impact at The Ohio State University by creating opportunities for outstanding student-athletes to hone their talents; and

WHEREAS the Schear family has provided significant contributions to the Department of Athletics to support the football program.

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned football field be named the Schear Family Football Field.

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**NAMING OF SPACES IN THE SCHUMAKER COMPLEX**

Resolution No. 2019-22

Synopsis: Approval for naming multiple spaces in the Schumaker Complex, located at 615 Irving Schottenstein Drive in Columbus, Ohio, is proposed.

WHEREAS the Schumaker Complex will provide a state-of-the-art facility for the nutritional, physical and psychological development of student-athletes from 33 teams at Ohio State; and

WHEREAS the Schumaker Complex will serve as a space for more than 800 student-athletes to lift, condition, train and rehabilitate injuries, as well as boost nutritional and mental preparation for peak performance; and

WHEREAS this facility will help attract and retain the best prospective student-athletes; and

WHEREAS the donors listed below have provided significant contributions to the construction of the Schumaker Complex:

- Big Lots, Inc.
- Michael Bloch
- William H. Davis, Dorothy M. Davis and William C. Davis Foundation
- Jane and John B. McCoy
- Virginia "Jinny" McCoy
- Susan and Robert Savage

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the above mentioned spaces be named the following:

- Big Lots Hydrotherapy Zone
- The Gene Smith Strength and Conditioning Center
- The Davis Foundation Sports Nutrition and Dining Center
- The McCoy Family Student-Athlete Gathering Space
- The Savage Leadership Classroom

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**NAMING OF SPACES IN THE PERRY WEBB STUDENT LIFE BUILDING**

Resolution No. 2019-23

August 31, 2018, Board of Trustees meeting  
AT THE OHIO STATE UNIVERSITY AT LIMA

Synopsis: Approval for the naming of internal spaces in the Perry Webb Student Life Building at The Ohio State University at Lima, located at 4240 Campus Drive, is proposed.

WHEREAS the Perry Webb Student Life Building will provide a new, centralized place on campus to meet, work out, socialize, collaborate and study; and

WHEREAS the Perry Webb Student Life Building forms the core of a student life experience for the largely commuter student population; and

WHEREAS the donors listed below have provided significant contributions to the construction of the Perry Webb Student Life Building:

- Husky Lima Refinery
- HCF Management, Inc. and Jim and Joni Unverferth
- Nutrien
- Mercy Health
- Dr. Earl and Brenda Recker
- Bob and Grace Schulte
- Superior Credit Union
- Rudolph Family

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned spaces be named the following:

- Husky Lima Refinery Patio
- HCF Management, Inc. Jim and Joni Unverferth Conference Room (Room 106)
- Nutrien Welcome Center (Room 101A)
- Mercy Health Café (Room 108A)
- Dr. Earl and Brenda Recker Conference Room (Room 104)
- Bob and Grace Schulte Family Conference Room (Room 102)
- Superior Credit Union Student Life Office (Room 118)
- Rudolph Family Fitness Office (Room 122)

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#### PERSONNEL ACTIONS

Resolution No. 2019-24

August 31, 2018, Board of Trustees meeting  
BE IT RESOLVED, That the Board of Trustees hereby approves the personnel actions as recorded in the personnel budget records of the university since the June 8, 2018, meeting of the board, including the following appointments:

Reappointments

Name: Patricia Hill-Callahan  
Title: Vice President  
Unit: Medical & Health Science Colleges  
Term: June 17, 2018

Name: Stacia Rastauskas Bretherton  
Title: Vice President  
Unit: Government Affairs  
Term: July 1, 2018

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**APPROVAL OF PRESIDENTIAL GOALS**

Resolution No. 2019-25

Synopsis: Approval of the attached presidential goals, is proposed.

WHEREAS under the terms of President Drake's letter of offer, each fiscal year, the president and the Board of Trustees will set forth the president's goals and objectives; and

WHEREAS in order to establish these goals and objectives, the president is submitting the attached for review and approval by the Board of Trustees; and

WHEREAS once approved by the Board of Trustees, the attached goals and objectives will serve to evaluate the president during this review period:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached goals and objectives which set forth five areas of focus: Time and Change Strategic Plan, Student and Faculty Success, National Impact, the Campus Environment, and Talent and Leadership. All will continue to move the university forward as a leading national flagship public research university in the 21st century.

(See Appendix XXX for background information, page XXX)

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Mr. Gasser:

August 31, 2018, Board of Trustees meeting  
May I have a motion? Is there a second? Will the secretary please call the roll?

Mr. Kaplan:

Motion carries.

Upon the motion of Mr. Shumate, seconded by Mr. Kellogg, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by trustees Ms. Bonsu, Mr. Mosely, Ms. Kessler, Mr. Heminger, Mr. Zeiger, Mr. Stockmeister, Dr. Fujita, Mr. Fischer, Mrs. Hoeflinger, Mr. Porteus, Ms. Krueger, Mr. Shumate, Mr. Kellogg, Mrs. Wexner, Mr. Smucker and Mr. Gasser.

Dr. Drake:

We are also seeking approval of the following item and Mrs. Wexner and Ms. Kessler will abstain:

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**APPROVAL TO ENTER INTO PROFESSIONAL SERVICES  
AND CONSTRUCTION CONTRACTS**

Resolution No. 2019-09

**APPROVAL TO ENTER INTO PROFESSIONAL SERVICES CONTRACTS**

Celeste Lab Renovation  
Indoor Tennis Center  
Newark – Science & Technology Building

**APPROVAL TO ENTER INTO PROFESSIONAL SERVICES AND CONSTRUCTION  
CONTRACTS**

Fire System Replacements – Phase 3  
HVAC Replacements – Phase 2  
Road and Bridge Improvements – Phase 3  
Roof Replacements – Phase 3  
Health Sciences Faculty Office and Optometry Clinic Building  
WMC Regional Ambulatory Facilities

**APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS**

Wooster New Laboratory Building

Synopsis: Authorization to enter into professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the university desires to enter into professional services contracts for the following projects; and

Prof. Serv. Total  
Approval Project  
Request Cost  
53

August 31, 2018, Board of Trustees meeting

<b>Celeste Lab Renovation</b>	\$3.9M	\$29.0M	State Funds University Funds
<b>Indoor Tennis Center</b>	\$1.9M	\$21.9M	Development Funds University Debt
<b>Newark – Science &amp; Technology Building</b>	\$2.3M	TBD	University Debt Development Funds University Funds

WHEREAS in accordance with the attached materials, the university desires to enter into professional services and construction contracts for the following projects; and

	Prof. Serv Approval Request	Constr. Approval Request	Total Project Cost	
<b>Fire System Replacements – Phase 3</b>	\$0.6M	\$3.4M	\$4.0M	State Funds
<b>HVAC Replacements – Phase 2</b>	\$1.0M	\$6.2M	\$7.2M	State Fund
<b>Road and Bridge Improvements – Phase 3</b>	\$0.8M	\$4.9M	\$5.7M	State Funds
<b>Roof Replacements – Phase 3</b>	\$0.8M	\$4.9M	\$5.7M	State Funds
<b>Health Sciences Faculty Office and Optometry Clinic Building</b>	\$2.3M	\$25.4M	\$28.3M	Auxiliary Funds University Funds
<b>WMC Regional Ambulatory Facilities</b>	\$3.1M	\$4.9M	TBD	Auxiliary Funds

WHEREAS in accordance with the attached materials, the university desires to enter into construction contracts for the following projects; and

	Construction Approval Request	Total Project Cost	
<b>Wooster – New Laboratory Building</b>	\$30.0M	\$33.5M	State Funds University Funds

WHEREAS the Master Planning and Facilities Committee has reviewed the projects listed above for alignment with all applicable campus plans and guidelines; and

WHEREAS the Finance Committee has reviewed the projects listed above for alignment with the Capital Investment Plan and other applicable financial plans:

August 31, 2018, Board of Trustees meeting  
NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to enter into professional services and construction contracts for the projects listed above in accordance with established university and state of Ohio procedures, with all actions to be reported to the board at the appropriate time.

(See Appendix XXX for background information, page XXX)

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Mr. Gasser:

May I have a motion please? Is there a second? Will the secretary please call the roll?

Upon the motion of Mr. Zeiger, seconded by Mr. Fischer, the Board of Trustees adopted the foregoing motion by majority roll call vote, cast by trustees Ms. Bonsu, Mr. Moseley, Mr. Heminger, Mr. Zeiger, Mr. Stockmeister, Dr. Fujita, Mr. Fischer, Mrs. Hoeflinger, Mr. Porteus, Ms. Krueger, Mr. Shumate, Mr. Kellogg, Mr. Smucker and Mr. Gasser. Ms. Kessler and Mrs. Wexner abstained.

Mr. Kaplan:

Motion carries.

Mr. Gasser:

The next meeting of the Board of Trustees is Friday, November 16. If there is no further business, this meeting is adjourned.

Attest:

Michael J. Gasser  
Chairman

Jeff Kaplan  
Secretary