

**SUMMARY OF ACTIONS TAKEN**

*August 28, 2018 - Wexner Medical Center Board Meeting*

**Voting Members Present:**

Leslie H. Wexner  
Abigail S. Wexner  
Cheryl L. Krueger  
Hiroyuki Fujita  
John W. Zeiger

Janet Porter  
Stephen D. Steinour  
Robert H. Schottenstein  
W.G. "Jerry" Jurgensen  
Cindy Hilsheimer

Michael V. Drake (ex officio)  
Bruce McPheron (ex officio)  
Michael Papadakis (ex officio)

**Non-Voting, Ex-Officio Members Present:**

K. Craig Kent  
L. Arick Forrest  
David P. McQuaid  
Mark E. Larmore

Andrew M. Thomas  
Susan D. Moffatt-Bruce  
Mary A. Howard  
William B. Farrar

Thomas Ryan  
Amanda N. Lucas

**Members Absent:**

Michael J. Gasser (ex officio, voting)  
Elizabeth O. Seely (ex officio, non-voting)

**PUBLIC SESSION**

The Wexner Medical Center Board convened for its 27th meeting on Tuesday, August 28, 2018, in the Ross Auditorium of the Richard M. Ross Heart Hospital. Board Secretary Jeff Kaplan called the meeting to order at 9:01 a.m.

**Item for Action**

1. Approval of Minutes: No changes were requested to the June 6, 2018, meeting minutes; therefore, a formal vote was not required and the minutes were considered approved.

**Items for Discussion**

2. Operational Excellence and Resource Stewardship: Craig Kent, dean of the College of Medicine, and Patty Hill-Callahan, vice president of Medical and Health Sciences Advancement, highlighted the culture of philanthropy that exists at the medical center. They announced a \$10 million gift from the Belford Family Charitable Fund to establish the Belford Center for Spinal Cord Injury at the College of Medicine, in collaboration with Ohio State's Neurological Institute. This gift will allow the center to recruit new faculty, conduct more research, and create an infrastructure that will help the team solve the major issues facing spinal cord patients. Donors and researchers in the areas of mental health and physician-scientist training also spoke about the impact of giving on their lives and work.
3. The James Update: William Farrar, interim CEO of the James Cancer Hospital and Solove Research Institute, shared an update on The James, which will be opening 36 new beds at the end of October. He noted that the cancer program rose from No. 23 to No. 20 on *U.S. News & World Report's* Best Hospitals list. The James also earned special recognition from the Oncology Nursing Certification Corporation for having 51 percent of nurses certified. The James is the only hospital in Ohio to have ever received this recognition.
4. OSUCCC Update: Raphael Pollock, director of the Comprehensive Cancer Center, discussed the center's recruitment efforts, particularly in the Immuno-Oncology program. The center is also moving forward with the development of a Cancer Engineering program, in partnership with Dean Williams and the College of Engineering.
5. College of Medicine Report: Dean Kent shared that in Fiscal Year 2018, 93 new funded researchers were recruited into the college. Dean Kent and David McQuaid, CEO of the University Health System and COO of the Wexner Medical Center, also reviewed the *U.S. News & World Report's* Best Hospitals list, and shared how 10 of the medical center's specialty programs are now included in that list, which is important for students and the ability to attract top talent to the university.



**Items for Discussion (cont'd)**

6. Wexner Medical Center Operations Report: Susan Moffatt-Bruce, executive director of University Hospital, talked about the medical center's multidisciplinary approach to Enhanced Recovery After Surgery, which is improving outcomes and setting standards for how the center provides care to patients. Mr. McQuaid noted that the Wexner Medical Center is the first medical center in the Midwest to be awarded accreditation from the Geriatric Emergency Department. As demographics shift and Baby Boomers reach the age of 65, this allows the medical center to be a destination for the geriatric population's emergency needs.
7. Wexner Medical Center Financial Summary: Mark Larmore, CFO of the Wexner Medical Center, presented the Health System Financial Summary for the fiscal year that ended June 30. The system had a bottom line of \$274 million and a 9.1% operating margin, an improvement year-over-year of \$36 million. Revenue has grown 9.2% while expenses grew 7.8%. Admissions grew 4.6% and Mr. Larmore noted that there are very few health systems growing at such an accelerated rate. The most telling figure is the center's cash position, which was \$643 million four years ago, and has since grown to \$1.375 billion.

**EXECUTIVE SESSION**

It was moved by Michael V. Drake, and seconded by Abigail Wexner, that the board recess into executive session to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes, to discuss quality matters which are required to be kept confidential under Ohio law, to consult with legal counsel regarding pending or imminent litigation, and to discuss the purchase of real property and personnel matters regarding the employment, appointment, compensation, discipline and dismissal of public officials.

A roll call vote was taken and the board unanimously voted to go into executive session, with the following members present and voting: Mr. Wexner, Mrs. Wexner, Ms. Krueger, Dr. Fujita, Mr. Zeiger, Dr. Porter, Mr. Steinour, Mr. Schottenstein, Mr. Jurgensen, Ms. Hilsheimer, Dr. Drake, Dr. McPherson and Mr. Papadakis.

The board entered executive session at 10:50 a.m. and returned to public session at 1:54 p.m.

**PUBLIC SESSION**

**Items for Action**

8. Vote on QPAC Recommendation: The Wexner Medical Center Board reviewed a recommendation from the Quality and Professional Affairs Committee to terminate the medical staff membership and clinical privileges of Provider No. 904285.

**Action:** See below, item No. 10, for the details of this combined action.

9. Resolution No. 2019-01, Approval of Trauma Certification Action Plan – University Hospital East:

Synopsis: The Ohio State University Wexner Medical Center commits to maintain the high standards needed to provide optimal care of all trauma patients at The Ohio State University Hospital East emergency department and recommends trauma verification by the American College of Surgeons, Committee on Trauma, for approval.

WHEREAS the Wexner Medical Center's mission includes teaching, research and patient care; and

WHEREAS the Wexner Medical Center is cognizant of the resources needed to support a Level 3 Trauma Program at University Hospital East and the contribution of these programs to its tripartite mission; and

WHEREAS the commitment to maintain the high standards needed to provide optimal care of all trauma patients and support of the application for a Level 3 trauma verification for University Hospital East by the American College of Surgeons, Committee on Trauma, was approved by University Hospitals Medical Staff Administrative Committee on February 12, 2018, the Quality and Professional Affairs Committee on March 27, 2018, and the Wexner Medical Center Board on April 4, 2018:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby commits to maintain the high standards needed to provide optimal care of all trauma patients and approves the application and action plan for a Level 3 trauma verification at University Hospital East by the American College of Surgeons, Committee on Trauma.

(See Attachment X for background information, page XX)

**Action:** See below, item No. 10, for the details of this combined action.



**Items for Action (cont'd)**

10. Resolution No. 2019-02, Approval of Plan for Patient Care Services – University Hospitals:

Synopsis: Approval of the annual review of the plan of care and scope of services for The Ohio State University Hospital, Richard M. Ross Heart Hospital, Harding Hospital and University Hospital East, is proposed.

WHEREAS the mission of the Wexner Medical Center is to improve people's lives through the provision of high quality patient care; and

WHEREAS the University Hospitals plan for inpatient and outpatient care describes the integration of clinical departments and personnel who provide care and services to patients at The Ohio State University Hospital, Richard M. Ross Heart Hospital, Harding Hospital and University Hospital East; and

WHEREAS the University Hospitals Plan for Patient Care Services was approved by the University Hospitals Medical Staff Administrative Committee on June 13, 2018, and the Quality and Professional Affairs Committee on August 20, 2018:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the plan of care and scope of services process for The Ohio State University Hospital, Richard M. Ross Heart Hospital, Harding Hospital and University Hospital East as outlined in the attached Plan for Patient Care Services.

(See Attachment X for background information, page XX)

Resolution No. 2019-03, Approval of Plan for Patient Care Services – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute:

Synopsis: Approval of the annual review of the plan of care and scope of services for the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, is proposed.

WHEREAS the mission of the Wexner Medical Center is to improve people's lives through the provision of high quality patient care; and

WHEREAS the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute plan for inpatient and outpatient care describes the integration of clinical departments and personnel who provide care and services to patients at the James Cancer Hospital; and

WHEREAS the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Plan for Patient Care Services was approved by the James Cancer Hospital Medical Staff Administrative Committee on July 13, 2018, and the Quality and Professional Affairs Committee on August 20, 2018:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the plan of care and scope of services process for the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute as outlined in the attached Plan for Patient Care Services.

**Action:** Upon the motion of Ms. Krueger, seconded by Mr. Zeiger, the board adopted the foregoing motions by unanimous roll call vote with the following members present and voting: Mr. Wexner, Mrs. Wexner, Ms. Krueger, Dr. Fujita, Mr. Zeiger, Dr. Porter, Mr. Schottenstein, Mr. Jurgensen, Ms. Hilsheimer, Dr. Drake, Dr. McPheron and Mr. Papadakis. Mr. Steinour and Mr. Gasser were absent.

(See Attachment X for background information, page XX)



**Items for Action (cont'd)**

11. Resolution No. 2019-04, Approval to Enter into Professional Services and Construction Contracts:

Synopsis: Authorization to enter into professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the university desires to enter into professional services and construction contracts for the following projects:

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Project Cost	
<b>Health Sciences Faculty Office and Optometry Clinic Building</b>	\$2.3M	\$25.4M	\$28.3M	Auxiliary Funds University Funds
<b>WMC Regional Ambulatory Facilities</b>	\$3.1M	\$4.9M	TBD	Auxiliary Funds

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves and proposes that the professional services and construction contracts for the projects listed above be recommended to the University Board of Trustees for approval; and

BE IT FURTHER RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into professional services and construction contracts for the projects listed above in accordance with established university and state of Ohio procedures, with all actions to be reported to the board at the appropriate time.

**Action:** Upon the motion of Ms. Hilsheimer, seconded by Mr. Schottenstein, a majority of the board adopted the foregoing motion by roll call vote with the following members present and voting: Ms. Krueger, Dr. Fujita, Dr. Porter, Mr. Schottenstein, Mr. Jurgensen, Ms. Hilsheimer, Dr. Drake, Dr. McPheron and Mr. Papadakis. Mr. Wexner, Mrs. Wexner and Mr. Zeiger abstained. Mr. Steinour and Mr. Gasser were absent.

(See Attachment X for background information, page XX)

12. Resolution No. 2019-05, Approval for Acquisition of Real Property:

Synopsis: Authorization is requested to purchase approximately 2 acres of real property located adjacent to CarePoint East, Franklin County, Ohio.

WHEREAS the property is located on Atcheson Street and Johnson Street, Columbus, Ohio; and

WHEREAS the property will be utilized for parking expansion; and

WHEREAS the acquisition will be contingent upon zoning changes that will allow construction of the parking facilities; and

WHEREAS it has been recommended by the Office of Planning and Real Estate, in coordination with the Wexner Medical Center, that the university purchase the land; and

WHEREAS funds for the acquisition will be provided by the Wexner Medical Center:

NOW THEREFORE



***Items for Action (cont'd)***

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves and proposes that the purchase of said property be recommended to the University Board of Trustees for approval; and

BE IT FURTHER RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to take any action required to effect the sale of the property and to negotiate a purchase contract containing terms and conditions deemed to be in the best interest of the university.

**Action:** Upon the motion of Mrs. Wexner, seconded by Mr. Zeiger, the board adopted the foregoing motion by unanimous roll call vote with the following members present and voting: Mr. Wexner, Mrs. Wexner, Ms. Krueger, Dr. Fujita, Mr. Zeiger, Dr. Porter, Mr. Schottenstein, Mr. Jurgensen, Ms. Hilsheimer, Dr. Drake, Dr. McPheron and Mr. Papadakis. Mr. Steinour and Mr. Gasser were absent.

(See Attachment X for background information, page XX)

**Resolutions No. 2019-04 and No. 2019-05 were recommended by the Wexner Medical Center Board and forwarded to the University Board of Trustees for review and approval.**

The board meeting adjourned at 2:30 p.m.