THE OHIO STATE UNIVERSITY

OFFICIAL PROCEEDINGS OF THE

ONE THOUSAND FOUR HUNDRED AND NINETY-THIRD

MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, November 3, 2017

The Board of Trustees met on Friday, November 3, 2017, at the Longaberger Alumni House in Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.
November 3, 2017, Board of Trustees meeting

The chairman, Mr. Shumate, called the meeting of the Board of Trustees to order on Friday, November 3, 2017, at 10:00 a.m.


Mr. Shumate:

Everyone, good morning. I would like to convene the meeting of the Board of Trustees and ask the secretary to note the attendance.

Dr. Thompson:

A quorum is present, Mr. Chairman.

Mr. Shumate:

Thank you. So that we’re able to conduct the business of this meeting in an orderly fashion, I would ask that any sound on cell phones and other devices be turned off at this time, and I would ask all members of the audience to observe rules of decorum proper to conducting the business at hand.

Before we begin, I’d like to extend a very warm welcome to our new charter trustee, a Buckeye twice over, Janet Porter. Janet, welcome to this first meeting as a trustee of the university, we welcome you.

The overarching theme of our meeting this week has been student success, a key aspect of our strategic plan as Ohio State strives to be the best university that it can be. Yesterday, we took a field trip, if you will, to the heart of campus where the wonderful team at the university’s Recreation and Physical Activity Center hosted our committee meetings. We owe a great deal of thanks to Dr. J, who is somewhere in the audience, if you could stand?

We want to certainly thank you and the entire Student Life team for taking such good care of us yesterday. We certainly got our steps in as we walked through the enormous facility, a beautiful facility, and it was inspiring to see so many Buckeyes up and working out before 8 a.m., committed to health and wellness, which is a very important aspect of what the university is about.

At the end of the day, a group of students with ties to recreation at Ohio State hosted us for an energetic, engaging reception. Students truly are at the heart of what we do here, so it was a special theme this week. In keeping with that theme, we will start our session today with a presentation from one of our most impressive students.

Mr. Moseley, if you could introduce our Student Recognition Award recipient.

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November 3, 2017, Board of Trustees meeting

STUDENT RECOGNITION AWARDS

Mr. Moseley:

Thank you, Chairman Shumate. I would like to call Kirk Forte up to the table.

Kirk Forte started making his professional imprint at the Ohio State College of Veterinary Medicine before even being accepted into the program. He understood as an applicant that it was important to make connections within the professional community he was hoping to become a part of, and took the initiative to start making connections with local veterinary associations. Now, several years later, he serves as the college’s liaison for the Columbus Academy of Veterinary Medicine, a position typically held by a faculty member and never before bestowed upon a student, which indicates Kirk’s extraordinary level of professionalism and commitment to leadership.

Having graduated from Ohio State with his bachelor's degree in 2005, Kirk had years of professional experience before choosing to pursue his passion in veterinary medicine. He earned the position of dining room manager with the prestigious Cameron Mitchell Restaurants, a company highly respected for its level of training and service. In this role, he led staff and manager meetings, and was chosen to conduct restaurant openings in Columbus and Miami, Florida. This management experience has impressed upon his ability to lead his class with a level of composure and thoughtfulness not typical of student leaders. Formally, he serves in the role of class treasurer and was named a Stanton Foundation Extern, a highly selective and esteemed position in the college. As a dedicated husband and father, he is able to skillfully balance these roles with the difficult rigors of being a veterinary student and leader. Give it up for Kirk.

Kirk, if you have any words you would like to say.

Mr. Forte:

I wrote it down, just in case I got a little too nervous, but to President Drake, Mr. Shumate, the chairman of the board, members of the board, thank you very much for this exceptional honor. I must also thank my mother, Mary Wolf, who is here today with us, and my wife who wasn't able to make it, for their tireless support.

Earlier this week, I was on a walk through central campus to kind of reflect on what this week means to me and I happened to walk through the Knowlton School, which Mr. Moseley mentioned I graduated from in 2005. He failed to mention that I wasn’t the most exceptional graduate of that school in 2005, and even now, many of my colleagues at the College of Veterinary Medicine are the types of students who typically receive these honors. They are involved in the leading edge work that Ohio State is most commonly known for and they're typically honors graduates, but I didn’t graduate Summa Cum Laude or even Magna Cum Laude. In fact, as my mother will probably attest, my graduation day was more of a “thank the laude” kind of event. So, when I came back to Ohio State to talk to admissions about becoming a veterinarian, it didn’t take a long look over my transcript for them to say, “Quite frankly, you have a lot of work in front of you.” And, they weren’t wrong, but they didn’t say no. So, cleaning kennels and waiting tables, long nights studying, preparing my application, twice in fact, which only underscores the fact that I’m surprised to be here today in front of you. I was no shoe-in for an award like this, so, while I'm incredibly proud to accept the honor from you today, I also want to take the opportunity to tell you how grateful and proud I am to be a Buckeye in the first place. My years here have been formative ones, and I am so thankful to have had this laboratory to learn, to grow and to realize my own potential. So, thank you.

Mr. Moseley:

Kirk, if you and your guest want to come over here, we’re going to get a picture with Chairman Shumate and Dr. Drake.
Mr. Shumate:

Again, congratulations Kirk. We thank you and we know you’re going to have a very successful career. On behalf of the board, we wish you great success in your future endeavors. Let’s give him another round of applause.

I will now call upon Dr. Javaune Adams-Gaston for the next item on the agenda. Dr. J please talk us through the transformational experiences that advance student success.

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STUDENT SUCCESS PRESENTATION

Dr. Adams-Gaston:

Good morning and thank you so much for inviting me to join this celebration of student success at this month's board meeting. We've just had the pleasure of hearing about the accomplishment of a student whose story is nothing short of inspiring, and as I'm sure you've heard me say so many times, the experience that Ohio State offers in the classroom and outside of the classroom, those opportunities are just tremendous. The provost and I talk a lot about the experiences being 24/7, and the fact that they're 24/7 mean that they're transformational experiences and that makes them unique.

We have 1,300 student organizations on this campus, and that allows our students to have thousands of experiences, from student employment to opportunities to engage in leadership and professional development. And [that allows] for all of our students, whether they are undergraduate, graduate, or professional students, to have the type of experience that allows them to both transform their development and to have extraordinary success. But why is this important? It's important because the learning that occurs throughout these experiences really gives them the opportunity to shape who they’re going to be in the future. I talk to students all the time about who they want to be, and this is the opportunity at an institution as great as The Ohio State University, for them to harness who they want to be in the world and the changemaker they intend to be. Gallup tells us that students who engage are doing better and are more well in all facets of their career and their life, and it begins right here in the university.

So, accordingly, the more we can support and engage our students in a multitude of unique ways, we are truly able to help our students stretch in their learning from the classroom to real world experiences. We help them see the world differently. We help them see themselves differently. To that end, I’d like to introduce you to a few students and student groups that are on the cutting edge of technology, digital media and art.

Our first student I discovered at a pitch event hosted by the Keith B. Key Social Entrepreneurship Program. These are students who are learning to both pursue their social passion and to make a profit in order to maintain that passion; students who are given the opportunity to practice pitching to attract support for their cause. Of course, we all know that’s not easy to do and they did a phenomenal job. I would like to give Yash the opportunity to share his pitch today.

Please welcome Yash Somani, a first-year student from Hilliard majoring in finance, and when I heard him pitch I had no idea he was a first-year student. I’m going to turn it over to Yash. Ohio Award is his pitch.
November 3, 2017, Board of Trustees meeting

Mr. Somani:

Thank you very much, Dr. J, and thank you for this opportunity. I want to take a quick moment to thank the board for this amazing opportunity. Technology is one of the fastest-growing fields in the world right now and computer science is one of the most reputable degrees to have. However, high school students aren’t being exposed to the principles of computer science and technology in high school, especially those [students] who are underrepresented in technology, including the African American, Hispanic and LGBTQ communities, and, of course, women. And so, the true depths of technology just remain a mystery for most high school students. But we believe that every student should have the possibility to learn about technology. Our mission is to equip students with tech knowledge and then give them a platform so they can apply that knowledge in a real-world setting. We plan to impact 300 students within our first year. And within the years to come, we strive to grow throughout the entire Columbus community. We are Ohio Award. What we will be doing in these next few weeks is we will be going to high schools to recruit students for our initiative. Once students join our initiative, they go through an online course in technology, and then they complete a capstone project to receive their Ohio Award certificate. But this is where we’re different from all the other education platforms out there. Once students receive their certificate, they have the opportunity to do job shadowing and internships at big Fortune 500 companies. And so, with the help of Keith B. Key’s Buckeye Social Entrepreneurship Program from the Office of Student Life, we know that all of the students in Columbus can have the chance to pursue their dreams in technology. So, if you believe that students should be able to learn technology, great. Please help us out with our initiative. We would love it. If not, well, then just sit back and watch us work. Thank you.

Dr. Adams-Gaston:

Thank you, Yash, we appreciate that. Our second student is from a student organization that I’ve really enjoyed getting to learn about over the past few weeks. Did you know that within the past few weeks, the Cleveland Cavaliers invested $13 million to host a team in the League of Legends North American League Championship Series? I’m not talking about a game that will be played on the basketball court. I’m talking about a highly competitive game that will be played on video, on a huge screen streamed online. This is an international phenomenon and our students are at the forefront. Here to talk with us about how her student organization, the eSports Initiative, is transforming her student experience, is Becca Danik. She is a computer science engineering major from Pittsburgh. And if you’re not familiar with eSports, then you don’t have young people living in your house. Becca, do you want to talk about eSports?

Ms. Danik:

Thank you, Dr. J. Good morning. My name is Becca Danik, and I am a third-year computer science engineering major from Pittsburgh, Pennsylvania. I first developed an interest in computer science when I was in high school. My friends at the time, who happened to be mostly male, suggested I look into taking programming classes after I had found so much enjoyment playing the video game called League of Legends with them. They often shared that I would probably be the only female, but it never bothered me. For me, it has always been about how much you enjoy the game. When I came to Ohio State, I knew I wanted to get involved in a video game club called eSports Initiative, a student organization that has existed for nearly 10 years that I had read about online while I was still in high school. eSports stands for electronic sports, a global community of social and competitive gaming. Some of the common games we play include Super Smash Brothers, Overwatch and League of Legends. These are some names you might be able to impress your grandchildren with at the next family gathering.

(Laughter)
November 3, 2017, Board of Trustees meeting

Mr. Shumate:

So all board members have grandchildren, not children.

(Laughter)

Ms. Danik:

eSports is an amazing global community and it’s becoming even more mainstream each year. To give you an idea of the scale of eSports, in 2016, the League of Legends World Championship Finals were held in the Staples Center in Los Angeles. It sold out completely in an hour. Video from the finals’ Opening Ceremony is currently playing on the screen behind you. Arenas like Nationwide Arena and the Staples Center in Los Angeles sell out regularly for gaming competitions and sports franchises are starting to take note. Just last month, the Cleveland Cavaliers paid $13 million to an eSports team. The popular video game Madden is a perfect fit for the NFL and, of course, I am excited the Pittsburgh Steelers are taking part. At the collegiate level, students can stand to win big from these tournaments by the order of hundreds of thousands of dollars in scholarships. Georgia State University, the University of California-Irvine, and the University of Utah are leading the way and eSports at Ohio State hopes to join these ranks soon. I have grown so much as a leader throughout my time with the eSports Initiative and I serve as the president, the first woman to ever hold that position.

eSports has helped me get involved and make friends at Ohio State. It has helped provide me the opportunity to learn how to relate to people who may be different from me and motivate others through planning, delegation and problem solving. Thank you so much for having me here with you today and it is a pleasure to share with you how eSports is taking the Buckeye Nation and the world by storm.

Dr. Adams-Gaston:

Last but not least, we would be remiss if we did not recognize the many ways in which Ohio State students are immersed in the arts. Of our 1,300 student organizations, 149 are characterized as creative and performing arts. My daughter graduated from The Ohio State University as a dance major. She was in four student organizations that were creative arts, and I think it has truly helped her in her ability to be successful after she left the university. We know that the arts touch the lives of those in the audience, but they change the lives of those who perform. In addition to their truly impressive performance skills, students in Ohio State of Mind are working as a team, gaining important time management skills and learning what it means to manage a small performing arts organization. They also performed along the top groups in the world in the 2017 International Championship of Collegiate Acapella. They also add to the richness of the OSU traditions.

Join me in welcoming Ohio State of Mind, here to perform for us today.

Ohio State of Mind performs.

Once again, thank you for your commitment to honoring the many ways our students advance their success here at The Ohio State University, thank you so much. If there are questions?

Mr. Shumate:

Definitely feeling good after that song. Clark?
November 3, 2017, Board of Trustees meeting

Mr. Kellogg:

This is for Yash. Do you have to be really young to participate in learning this technology, and then how long does it take to get the certificate?

Mr. Somani:

First, we are targeting high school students, but eventually I’m sure, we haven’t discussed this within our co-founder group, but eventually we will probably be expanding it to other grade levels and probably even the college community.

Our plan originally is for them to go through a course online and then do a capstone project. For our capstone project, we are trying to partner with HackOHIO for high schools, and they are going to be doing their capstone project there. That, I think, is around April, so we are looking at about four months. It’s a very in-depth program and we’re really excited to get that started.

Mr. Shumate:

Any other questions or comments?

Dr. Lancaster:

I was going to ask if we can have an encore, but I guess they left. But just a quick comment. Thank you all for coming and Dr. J, I am just blown away. As a student trustee, one of my favorite parts about this position is just learning about all the facets of this complex university and how much talent there is – every meeting I am blown away by something new that a student is doing. The amount of creativity that you all have is outstanding, and it’s personally inspiring to me and I’m still a student every day on this campus. So, I just wanted to commend you all and thank you for being here. I don’t have children or grandchildren, but I do have patients that are teenagers, so I appreciate the new lingo so I’ll seem like a cooler orthodontist when I go see my patients this afternoon. So thank you, again, for being here.

Mr. Shumate:

Any other comments or questions? Thank you so much. At this time, we will turn to our president, Dr. Drake, for his report.

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PRESIDENT’S REPORT

President Drake:

Thank you, Alex, and good morning, everyone. I’ll start by also recognizing the exceptional students that we have – several that we saw this morning – and as Lydia was saying, we see their contributions and are able to experience them every day in so many ways. That’s always terrific, so great to see you. Let’s just give them one more round of applause.

I would add my welcome to that of Alex for Janet [Porter], our new charter trustee. Great to have you on board and I look forward to great years working together. We’ve had a chance to work together when you were an alumni trustee and it’s great to have you in this role as well, so welcome aboard.
In August, we announced Ohio State’s strategic plan for the future, and that is the real hard work it takes to be the best institution we can be and to further define what it means to be a 21st century flagship public research university. Since that time, we’ve been very hard at work implementing the plan. [I’d like to share] several things we’ve announced since the last board meeting – and I want to make sure we say these things rapidly, but I want to make sure we say them so we can see the great progress that we’re making.

First, we announced a program in September to ensure that all Ohio students on the Columbus campus who qualify for a Pell Grant receive an aid package that covers the full cost of tuition and mandatory fees. It’s an unprecedented expansion of our affordability efforts and it is expected to advance aid for about 3,500 more Buckeyes and their families. This joins a number of steps taken by the university over the last several years to ensure greater access to an affordable and excellent education and we’re excited to take it to this next level.

We actually received a nice note from a student – I’m going to read part of it – [who] was a recipient of a Pell Grant and an Affordability Grant this year. She had been worried for the next two years, about how she was going to pay for college all by herself. She said, “My father called me this morning at Starbucks and told me of the life-changing program that we’d be able to participate in and I cried.”

We’ve heard from multiple people who said, “Oh my goodness, we didn’t know how we were going to bridge this gap, we were struggling.” And this really would make an incredible difference to people who can then lift their own lives as they lift our communities. That was a great thing and I’m pleased to be able to announce that.

About a week later, in early October, we were pleased to share that Ohio State is collaborating with Apple to launch our comprehensive university-wide digital learning initiative. The program, which again will be unique in scope in higher education, will allow for universal access to learning technologies providing students with an iPad Pro and tools to support learning in and out of the classroom. It also establishes a design laboratory to serve students, faculty and staff, and the greater community who are interested in economic development opportunities and coding. Finally, students on all of our campuses will have enhanced opportunities to learn coding skills through this vital link to the app economy. This represents a major initiative under the strategic plan and addresses a number of our pillars including teaching, learning and research and creative expression. The digital flagship university initiative will launch in the 2017-18 academic year, a little bit later in the spring. The IRS design lab will open in a temporary space in 2018, and be moving to a permanent location in 2019. Our students will begin training in Swift coding in the spring of 2018, so this is a major initiative again and we’re really pleased and excited again to launch it.

This is a tiny aside, but [Becca Danik was] mentioning the eGaming community around the world that’s growing, and I will just say at my last job we – in a discussion with colleagues – created a gaming major in our computer sciences college and [Ms. Danik] reflected on the outcome of that here, about nine years later. It just reminded me that the steps we take on these initiatives, that we push forward, actually do make a difference in change and lead the university forward in real ways. I just wanted to note that was interesting and a coincidence.

At the same time, several of our most important indicators as a university, at the center of what we do, are at all-time highs. Our enrollment report released just this last week showed a 94.2% first-year retention rate – that’s the highest we’ve ever had. Our graduation rate remains at a historic high. This year, we had an 82.5% six-year graduation rate and our four-year graduation rate was a university record of 62.4%, actually up 3.5% from just a year ago.
This speaks to our work to improve student outcomes and shorten the path to graduation, including reducing summer tuition and launching a campus-wide predictive analytics advising tool last year. It follows news that our latest Columbus campus class is the best prepared and most diverse in our history at the same time. They had the highest ACT score of any class that we’ve ever admitted at 29.2, 65% were in the top 10% of their high school class and new first-year minority students [totaled] 1,542, 21% of the class, a record for us. Again, I want to mention the non-trivial achievement of having it be our most competitive and most diverse class, and that’s through great work that happens in the Office of Academic Affairs and other places on campus, and we appreciate that.

The demand for an Ohio State education continues even more broadly, and our College of Medicine this year had 7,199 applications – that’s the most in its 102-year history. Twenty-six percent (26%) of its new class comes from underrepresented backgrounds, matching last year’s record high. And also, our dean at the College of Medicine, Craig Kent, was elected vice chair of the American Board of Surgery for 2018-19, and then in 2019-20, he will be the chair of the American Board of Surgery. This is the senior position in academic surgery in the country, and this morning – roughly this minute – the American Association of Medical Colleges – the accredited new organization of the medical colleges in the country – is having its annual meeting. A couple thousand people go to the meeting, but there are different sub-meetings and one is the Council of Deans, which includes the deans of all the colleges of medicine in the country getting together. And on this morning’s upcoming session, one of the featured speakers is Craig Kent, who is talking about our medical school and things that are happening with our class, and I just want to make sure I take the time to recognize how he is recognized by his peers as a dean and by his peers as an academic surgeon. Actually, I’d like to take a moment and applaud both of those achievements by Dr. Kent.

We are in the middle of the application period for undergraduates. Last year, we had a record 52,500 applications and we are up about 4.5% year-to-date in applications, so it’s higher than last year’s record, which was higher than the record-year before. As you know, the number of high school graduates in Ohio has been tapering, so we were expecting a softening in this, but I’m pleased to see we’re having even more applications this year than last.

Part of our strategic vision is to elevate the ways in which we meet the health care needs of Ohioans and to enhance our position as a leader in academic medicine. One of the ways we do this is by promoting outstanding talent to leadership positions within our Wexner Medical Center. Today, I am pleased to share that Dr. Raphael Pollock has accepted our offer to serve as interim director of Ohio State University’s Comprehensive Cancer Center. Dr. Pollock is a nationally renowned cancer surgeon with more than three decades of experience as a research scientist. He has served with great distinction in several vital leadership positions at the medical center since arriving here, including vice chair for Clinical Affairs in the Department of Surgery, chief of the Division of Surgical Oncology, director of the Sarcoma Research Laboratory, surgeon chief of the Comprehensive Cancer Center and surgeon-in-chief for The Ohio State University Health Care System. I want to say that he also had a paper route, but I’ll leave that aside. Really incredible roles and incredible leadership and we are pleased to have him agree to do this. He will be assuming this role with final approval pending from the National Cancer Institute that needs to approve a change of PI, and he will focus then on our continued excellence and the impact as we prepare for renewal of our NCI Comprehensive Cancer Center grant in 2020. So a round of applause and thanks for Dr. Pollock.

In addition to that, we have taken several actions that support the specific needs of our departments and functions with an eye toward developing exceptional talent at the medical center. This includes: Elizabeth Seely in the newly created role of chief administrative officer for the hospital division of the health system; Mary Howard as executive director at University Hospital East; Marti Taylor, who is focusing exclusively
on elevating the success of the Ross Heart Hospital as executive director; and Dr. Susan Moffatt-Bruce in the role of executive director of University Hospital; and finally, Amanda Lucas, continuing her role as executive director of Clinical Operations for the Neurological Institute and executive director of Harding Hospital.

We had a medical center meeting in August and just a couple of days ago, and we were reflecting on the performance of the medical center over these last several months. Last year, on all of our measures, was the strongest year that we have ever had. We saw more patients with better outcomes than ever before. The level of funded research at the College of Medicine was at an all-time high. We had more new investigators than we ever had before, so things are moving really, really strongly. Then, looking at our aggressive budget for the first three months of this year, we actually had exceeded budget in virtually every category when we had the report of July, August and September of this year. So the medical center is working at its best level ever in continuing to improve. The hard work of all the people I just mentioned is really a key reason for that and so we really appreciate all of the work that they have done.

I’ll also say that in the College of Medicine’s strategic plan – which is being developed in parallel with the strategic plan of the university – we have a particular focus on a series of diseases and disease conditions that have really had a big impact on the nation and on Ohioans. The dean has organized a particular focus on cluster hiring in Diabetes and Metabolic Syndrome; in Alzheimer’s, and that’s an extraordinarily important thing for us; and then, unfortunately, we happen to be at the epicenter of the opioid addiction crisis, so we have a special focus on opioid addiction. Actually, that extends beyond the College of Medicine. The comprehensive nature of our university allows us to address this from multiple positions. As we know, this is a multi-faceted problem. We are uniquely positioned to be able to look at this and, again, have the unfortunate circumstance of being near the epicenter. So I think it’s really going to be the leadership of Ohio State that helps us to move forward and I’m really pleased that the medical center and our leaders in academic medicine have focused on this for us.

Also, today I am pleased to announce that we will be launching a national search for a chancellor for the health sciences system. I mentioned all the things that we’re doing in the health sciences, how busy we are, how big we are – we opened two new hospitals, as you know, last year – and the enterprise is ever more complicated in this complicated world. So we have contracted with Witt/Kieffer, one of the leading firms in the area of health sciences leadership, and have launched the beginning of the process to bring in a national expert to be a coordinating leader for our entire enterprise in the health sciences so that we can continue on with the great momentum we have. I want to pause as I say that, though, and say that our momentum and the direction and the success that we’ve had have never been stronger. They’ve never been this good before. I’ve been in this world for a long time and the overwhelming majority of our colleagues will never hear reports like the ones that we’ve been hearing – the level of success, the number of patients that we are seeing, the margins that we are able to generate and how we can reinvest those. So I want to make a point, first, that the people we have here now are doing the best work we’ve ever seen, and better than most will ever see. And as we bring a new person in, that’s really to help us take that next step forward and make it sustainable in the future. So I’m really excited about that.

We’re also doing a few other things. One is that we are considering the next steps toward an interdisciplinary health sciences center – a flexible, collaborative campus for education throughout the health sciences. This is a commitment to innovative and modern learning environments that extends to disciplines across the university.

We are also proposing design work for an interdisciplinary research facility and high-quality arts facilities with long-term plans to open our front door to the heart of the university district at 15th and High.
November 3, 2017, Board of Trustees meeting

In addition, the university is proposing steps to identify potential design partners for best-in-class inpatient and outpatient services at the Wexner Medical Center. These potential projects, shared in April as part of Framework 2.0, align with our Time and Change strategic plan in multiple areas, and we look forward to continued discussion to advance that vision.

Finally, we will be honoring all of those who have served our nation on Veteran’s Day next week. Our student veterans and those currently serving are a vital part of our university community, and I’m very proud to note that Ohio State has been ranked No. 1 among “Top Colleges for Veterans” for two consecutive years by College Factual. So, we want to pause for a round of applause there. We are looking forward, as I said, to honoring and recognizing our veterans – and those who have served and are serving – next week. We have 2,300 students with a military connection. These are veterans, active duty, National Guard, Army Reserve or ROTC. That’s up 8% from last year. We have 1,400 faculty and staff who are also veterans, so we are doing our very best for these individuals and it’s a vital part of our focus on inclusive excellence. I know you join me in expressing our gratitude for those who have sacrificed so much for our country.

When Ohio State is at its best, when we are at our best, the results are meaningful to everyone, and we will continue to work together as Buckeyes to accelerate our university’s historic momentum.

That concludes my report.

Mr. Shumate:

Thank you, President Drake. Any comments or questions from board members? Yes, Abigail?

Mrs. Wexner:

Yes, I just wanted to say, Dr. Drake, on behalf of the whole board, just how proud we are of the work that is being done on affordability. This is really one of the cornerstones of the ideas you brought to the university, and it’s just wonderful that we can be the leader in this area, not only with your leadership on the [American] Talent Initiative, but to be demonstrating it on behalf of Ohio State. So, thank you so much.

Mr. Shumate:

We certainly appreciate the successes we are already experiencing under this strategic plan because, as you know, we have spent the last year putting that plan together. It’s wonderful to see – already – the results of that kind of focus and intensity. And we’re also very pleased to hear about the successes at the Wexner Medical Center and the step to engage the search firm to search for the chancellor, to take us to that next level of success. So we are very pleased with your leadership and thank you, so much, for all that you’re doing to move this university forward.

Any other comments?

Mr. Fischer:

Yeah, I just want to acknowledge the significance of the approach that the president has outlined. I think, publicly, a lot of people have been wanting to understand the approach. The medical center – from a leadership standpoint – and we at the board have known of the president’s thoughtful consideration. This is a groundbreaking opportunity the president is driving to make sure this excellence continues. I just want to make a public statement to that effect, to congratulate the president – his leadership – and this new approach that’s going to bring the leadership to the community, so that all of our community partners understand, very directly, what is being said by the president and
November 3, 2017, Board of Trustees meeting

by the board. I think that’s important for me to acknowledge to all of our community stakeholders.

Mr. Shumate:

Thank you.

Mrs. Wexner:

I just want to pile on there, just to add what I think. What you’re saying, that’s really important for people to understand, that the president described a real shift in focus to dealing with problems that are most relevant to Ohioans. So, focusing on Diabetes, focusing on opioid addiction. We have great talent at the university and our medical center, and the fact that we are reaching out and really wanting to solve the problems of our citizens is something that makes us all very proud.

Mr. Fischer:

We are unique for Ohio. We are the clinical place, the research place, the teaching hospital. It’s where it comes together. This acknowledgement of a chancellor that would oversee all of that is not only important for this institution, it can be important for the state of Ohio as we think about a new era of health care that we are all trying to figure out on a national scale. We can be a leader here locally.

President Drake:

Thank you very much; I’m appreciative. And just a couple of other points to add. I was just thinking of something, if I can make it relevant. I’m just going to speak first about ATI [American Talent Initiative] and other things that we’re doing to try to make sure that an outstanding education is available to people across zip codes and incomes.

We started talking at this group when there was no such thing, and then we talked when there were three universities as a part of ATI. We had our steering committee meeting a couple of days ago and we now have 85 universities that are a part of ATI. So I wanted you to know that really is moving forward. It’s gaining momentum at colleges and universities across the country – north, south, from as small as Caltech to as large as The Ohio State University. So just know that that is moving forward.

Second, I appreciate very much the acknowledgement of our steps forward in achievement, consolidation, collaboration and alignment in our medical center. I just want to make sure that I say I’m so clear, every day, how hard the people who we have now are working to create a platform that can in fact advance us forward. That’s a critical part to the success of the person that we bring in, and I just want to say that work is going on, moment by moment, every day, and I’m really proud of it. One tiny reflection of that – one of our quality measures that we look at most is this thing called the Mortality Index. [Essentially], you do a mathematical computation of the expected patient outcomes given your patient population and … you can predict how the patients who were admitted were expected to do, and how many were expected to leave and how many were not expected to leave. We project toward doing better than the national averages, and it turned out that the first two months of this year, you could actually get that number, and the number was 76 patients in those two months who were projected to not have survived, but instead were discharged from the hospital. Which is little bit more than a person every day going home. They’re celebrating Thanksgiving with their family, or another victory over that school up north, or all of those things that are so special. We just happened to do the math and look at it and say, gosh, it’s really more than 70 people over those two months who our collected efforts have saved above what is predicted for an outstanding academic medical center. So, we continue doing that work every day, and I just want to make sure that I acknowledge the great work of our colleagues there.
Mr. Shumate:

Thank you. Any other comments or questions? And again, we sometimes take for granted the momentum that we have, the success and achievements, and it’s good to work together as a board – with our president and the leadership team at the university – as we continue our progress toward being one of the best public universities in the country.

We’ll now focus on our committee reports – the hard work that goes on to make sure we continue to achieve our strategic goals. We will start with our Governance Report from Dr. Reid.

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COMMITTEE REPORTS

Dr. Reid:

Thank you, Mr. Chairman. The Governance Committee met earlier this morning and began our meeting with an update from our graduate student trustee, Dr. Lydia Lancaster, on our student trustee selection process. Every year, this is a bittersweet topic for the board. Lydia convened the first meeting of the selection committee earlier this week and we’ll begin to generate interest in the position through educational sessions, soliciting nominations from faculty leaders and graduate and professional programs on campus, and social media outlets. The timeline for selection of a new graduate student trustee remains the same. For those students who are in the audience and are interested in sitting here instead of there, we invite you to look for the application, which will be posted on the Board of Trustees’ website on December 1, and the applications will be due by mid-January of 2018.

Second on the agenda, our board consultant, Dr. Cathy Trower, picked up from previous discussions around board assessments and meeting evaluations. This topic is connected to our standing trustee development agenda item, with the goal to build on our onboarding program and continuously groom, educate and develop a deeper understanding of the institution and the ways in which we come together to enhance the board’s overall effectiveness.

Moving on to items for action, Mr. Shumate brought forward the appointment of Charter Trustee Janet Porter, who we have welcomed and certainly had the pleasure of getting to know, and Mr. Shumate then presented amendments to the bylaws of the Wexner Medical Center. The first amendment expands the board by adding the chief administrative officer, the chief clinical officer and the chief financial officer as ex officio, non-voting members. The second amendment modifies the term of the chair as an annual appointment from May to May each year, keeping consistent with the other appointments of the Wexner Medical Center. Next, Mr. Shumate presented the resolution to reappoint Mr. Wexner as chair of the Wexner Medical Center Board, and we certainly are pleased that he has agreed to continue to serve at this capacity. Finally, Mr. Shumate presented the resolution to ratify committee appointments for 2017-18. The roster is provided in your board materials and reflects Mr. Zeiger’s appointment to the Talent and Compensation Committee, Audit and Compliance committee, and Finance committee. These resolutions were passed by the governance committee and are included in the Board of Trustees consent agenda today.

The committee then met in executive session. That concludes my report, Mr. Chairman.
November 3, 2017, Board of Trustees meeting

Mr. Shumate:

Thank you Dr. Reid. Any questions or comments? If not, our next report is from the chair of the Master Planning and Facilities committee, Mr. Fischer.

Mr. Fischer:

Thank you, Mr. Chairman. The Master Planning and Facilities committee met yesterday and our first action was to welcome our newest committee member and trustee, Janet Porter. Her background in all of the issues that we are going to be facing as it relates over the coming years is going to be very welcome to our committee.

Jay Kasey presented the Fiscal Environmental Scorecard and briefly discussed changes to the metrics. We have all items coded green and yellow. Although there are two items coded red that I want to specifically bring to the board’s attention. One is on parking and it’s related to the Cannon Drive relocation and challenges that would be anticipated. But the second is around traffic accidents, specifically injuries related to traffic accidents which have now gone into the red area, specifically pedestrian accidents.

We are a busy campus, we are a campus that mixes students, cars, bicycles, skateboards and buses together, and we work very diligently to do everything that we can to make it a safe environment. The reason I’m diverting for just a moment is I think there is nothing more important than making sure that we as a board, and our executive team, and all members of the university community are doing everything that we can to keep students safe. Our committee has spent time on it, asked staff to come back with an integrated approach – an approach that says safety doesn’t live just in the facilities department of the university, but throughout the entire university – and asked staff to come back with executive recommendations and reflections on all creative ideas. I want to publicly highlight the committee’s concern, but beyond concern, our desire to do everything we can to make sure that the important safety metrics for our students are paid the highest of attention.

The Major Project Status Report includes construction projects over $20 million. It was presented and, again, is in really good shape with all the projects that are underway coded green with Pomerene and Oxley halls coming to the finish line. The complicated renovations of those projects are still coded yellow but with good optimism. And then Cannon Drive is just in the early stages and coded yellow. Those were also all reviewed by the Finance committee.

We had Ms. Lynn Readey present the Capital Projects Report. It’s an annual reporting requirement that includes all the projects. As you all know from our discussion yesterday, we are at the tail end of major capital work before another wave of the next five to 10 years of capital projects continues, pending our own prioritization of those.

Keith Myers presented designs for the Advanced Materials Corridor – phase one. This is funded by accommodation of state and university investments, as well as philanthropy. It targets Koffolt and Fontana Labs on 19th Avenue. The old high bay area of that space will be demolished and replaced with a 20,000-square-foot addition and a 150-seat lecture hall, new classrooms and faculty offices. Mr. Myers also presented an update to the programming studies for the arts district, the interdisciplinary research facility and the interdisciplinary health sciences center. Much of this we talked about yesterday in executive session. All of these studies were approved at the April board meeting and they’re incorporating crucial stakeholder inputs.

This is moving us forward to an action that we’ll take today that is a key enabler for the interdisciplinary health sciences project – a new faculty office and an optometry clinic at 11th and Neil Avenue. It’s a 93,000-square-foot building, but it begins to give the foundation for other major capital considerations.
We approved entering into professional services contracts for the arts district that we talked about a lot, so now we’ll move from lots of concept over the summertime and the fall into specific design. We also [approved] professional services contracts for the interdisciplinary research facility, that’s on the midwestern lands property, and the interdisciplinary health sciences center. We also are going to advertise, interview and select to negotiate contract terms for the Wexner Medical Center Ambulatory Facility and the Wexner Medical Center Hospital. These are only design contracts. There are going to be months of consideration of the scope and size and scale of those projects, so this is the earliest signaling of lots of work by our committee, by the Wexner Medical Center Board and by the Finance Committee as we consider the prioritization and the scoping of all of these projects. I would note that all of this has also gone through the Wexner Medical Center Board for approval, as well as the Finance Committee, and their resolutions are on your desk. I would expect that as we move forward, we are going to have reports on all of these projects at every board meeting, likely for many, many months to come.

Ms. Readey also presented the FY18 Utility Systems Capital Improvement Projects. It is a series of tunnel and utility system repair and upgrades and electrical systems upgrades. These projects were conceived as a part of the concession agreement with the Ohio State energy partners. The Finance Committee reviewed these projects and it was noted that there are nine miles of tunnels under our campus. There have been, for centuries, rumors of tunnels under the Oval, and we’re not acknowledging those but there was a lot of discussion about it in public session that they could be true.

Two real estate items were reviewed by the committee. The acceptance of gift for unapproved real property at 352 West Dodridge Street and the acceptance of a gift of improved real property and the approval of the sale of improved real property in Louisville, Kentucky. These resolutions were passed and they are on the consent agenda. Many of them have been approved by the Finance Committee and we recommend them to you.

The committee also met in executive session and, Mr. Chairman, sorry for the lengthy report, but that concludes my report.

Mr. Shumate:

A lot of work being done, a lot of work. Any questions?

Alex, could you give us an idea on the timing and scheduling of Cannon Drive as it’s going forward? I know we’ve just begun, but just to give us a perspective.

Mr. Fischer:

Yeah, so it is in two phases. If you have seen it in the last few weeks at a football game or even coming to campus this morning, you will see lots of earth that is being moved. Our drone footage will show you just the land mass that is being assembled as a part of that project. Phase one will be completed in 18 months.

Inaudible comments from Jay Kasey in the audience.

Mr. Shumate:

Any other questions? Again, thank you and your committee for your excellent work. Mr. Jurgensen, the Talent and Compensation Committee Report?
Mr. Jurgensen:

Thank you. The Talent and Comp committee met yesterday and began with some introductory remarks from Susan Basso who joined Ohio State in September. As a new senior vice president for Talent, Culture and Human Resources, Ms. Basso shared with us what attracted her to Ohio State, her first impressions after a number of weeks on the job and her areas of focus going forward. Specifically, she is working with her leadership team on a strategic plan for Human Resources that will be directly aligned with the university’s strategic plan and support a diverse, inclusive workplace culture for all faculty and staff. To highlight our student success theme, Ms. Basso provided an overview of our student employment demographics and Don Fuzer, director of the university’s Child Care Program, talked about the important role student employees play in Ohio State’s childcare efforts. Dr. Javaune Adams-Gaston gave an overview of student life’s Student Employment Experience Program, which hires more than 5,000 students a year and offers them learning-centric employment opportunities.

Ms. Basso updated the committee on the dean and director searches for the Mansfield and Lima campuses and, additionally, she informed the committee about searches for the dean of the College of Education and Human Ecology, the vice provost for Global Strategies and International Affairs, the Graduate School dean and the senior vice president for the Office of Research. So there’s quite a number of searches underway. Ms. Basso also reviewed personnel actions, including the reappointments of Gates Garrity-Rokous as vice president and chief compliance officer for the Office of University Compliance and Integrity, and Dr. Caroline Whitacre as senior vice president for the Office of Research through her retirement on December 31, 2017. The committee approved the personnel actions read by Ms. Basso with a motion to submit for board approval – it’s on your consent agenda.

As the committee chair, I gave an overview of the performance review process for President Drake and the review this year was very positive, as President Drake has performed exceptionally well, meeting or exceeding all of the targets and the goals that we established at the beginning of the year. We are recommending to you a 2% salary increase, which is commensurate with the aggregate increase for the university faculty and staff, and that President Drake receive the maximum allowable bonus per his contract, which is 25% of his base salary. This was approved by the committee yesterday, with a motion to submit for your approval today. Lastly, the committee approved President Drake’s performance goals and objectives for the next year, which align with the university’s strategic plan and its five focus areas. We are seeking a motion for approval for those goals and objectives today.

Our meeting then ended in executive session and that concludes my report.

Mr. Shumate:

Thank you. Any questions or comments?

I note that our new senior vice president for Human Resources is here with us. Susan, if you would stand and be recognized? I look forward to working with you.

Mr. VanderMolen, the Advancement report?

Mr. VanderMolen:

Thank you, Mr. Chairman. The Advancement Committee met yesterday and I’m excited to share our updates. First, like you and all the committees before me, we welcomed our newest charter trustee, Dr. Porter.
November 3, 2017, Board of Trustees meeting

Dr. Porter:

I feel welcomed.

(Laughter)

Mr. VanderMolen:

Please join me in welcoming Dr. Porter, my new favorite trustee. Not only is Dr. Porter a two-time Ohio State graduate, she also brings a wealth of knowledge to our team as a former member of the Ohio State Alumni Association Board of Directors. We look forward to her participation and the excellent contributions she will no doubt make. Thank you, Dr. Porter. We also thank Barbie Tootle for her term representing the Alumni Association on the committee. She was a great source of enthusiasm and insight and while we are all sad to see her go, we wish her well.

The Alumni Association showcased the revamped alumni magazine. About 18 months ago, the team took a hard look at whether the magazine was accomplishing its twin goals of building community and enhancing engagement among our half-a-million alumni around the world. Surveys and conversations revealed that readers wanted to see more alumni stories, and that Buckeyes had to be at the center of the magazine. The newly redesigned publication will do just that, allowing our alumni to follow stories they are passionate about and maintain a meaningful connection to their alma mater.

Our Foundation Board representatives reported on some exciting conversations they’re having as we begin to plan for the next campaign, as well as how they are working to involve the deans. Our annual giving team reported on the Mirror Lake restoration project, which we are utilizing as a special opportunity to engage alumni and friends, as well as raise funds for this iconic place on campus. A digital platform will allow people to share their stories about Mirror Lake and purchase a customized brick to be placed in the walkway, and we will offer giving opportunities for the naming of physical spaces around the lake. Our scorecard shows we are ahead of target in many areas and the Foundation Report and naming resolutions will be voted on as part of our consent agenda.

The committee then met in executive session and that concludes my report, Mr. Chairman.

Mr. Shumate:

Thank you, Mr. VanderMolen. Any questions or comments on the Advancement Committee report? If not, Mr. Smucker, the Audit and Compliance report?

Mr. Smucker:

Thank you, Mr. Chairman. The Audit and Compliance Committee met yesterday and our time in public session mainly focused on the university’s external audit. Christa Dewire from PwC and Kris Devine provided an update on that audit, as well as an overview of the FY17 draft audited consolidated financial statements. Each year, Ohio State seeks an independent audit of the university, as well as other ancillary components and units connected with the university. For this fiscal year, the university received a clean bill of health, an unqualified opinion, and no material weaknesses. Ohio State had one significant deficiency in its audit stemming from issues at an affiliated entity, the Transportation Research Center, due to the management turnover in the past year and issues with an enterprise system implementation, but overall the university’s financial position remains sound. Now that PwC’s work on the audit of the university’s financial statement is finished, their focus will be to shift to completing the standalone audits of some of Ohio State’s revenue-generating units and certain affiliates, as well as the completion of the customary uniform guidance testing.
The committee then took action to accept the draft audited consolidated financial statements for fiscal years 2016 and 2017, and approved the submission of those items to the auditor of state for review and approval in accordance with state law. This is also on the consent agenda for today.

Finally, Gates Garrity-Rokous provided the committee with an update on Ohio’s compliance and integrity program and on the Audit and Compliance Committee scorecard. Gates discussed the university's annual reporting on campus crime and safety activity required under the federal Clery Act. Overall, and as was already reported by Alex [Fischer] a little bit, there was an increase in reported crimes on campus, which can largely be attributed to a few factors. First, with the opening of the new residence halls on north campus last year, nearly 30% more students are living on campus, so we expected the number of reported crimes to increase based on the increase in population. Second, the students and staff members involved in the Watts Hall incident last fall were all counted separately for reporting purposes. And finally, through the Buckeyes ACT initiative, students are feeling more comfortable coming forward to report sexual misconduct, thereby increasing overall reporting. The university has and will continue to refine its campus safety education and outreach efforts and its monitoring and reporting functions to help ensure that safety for the entire campus community is improved.

The committee then met in executive session and this concludes my report.

Mr. Shumate:

Any questions? Thank you, Mr. Smucker.

Mr. Kellogg, the Academic Affairs and Student Life Committee report?

Mr. Kellogg:

Thank you, Mr. Chairman. Before I get into my report, I'd like to take a moment and speak on behalf of the board. We had all of our committee meetings and the reception after our committee meetings at the RPAC, the Recreation and Physical Activity Center, and I thought it was a wonderful opportunity to experience the "life in motion" theme of our students. I wanted to say thank you to the staff and the leadership there, as well as to the student employees that made our time all day there very fruitful, so a round of applause to the staff and students at the RPAC for hosting us yesterday.

During the Academic Affairs and Student Life Committee meeting yesterday, Dr. Javaune Adams-Gaston, affectionately and respectfully known as Dr. J, and Dr. Don Stenta, the director of Ohio State’s Department of Recreational Sports and respectfully and affectionately known as Dr. Don, talked about how living a life in motion through recreational activity can positively impact student success and learning. They explained how the Office of Student Life takes a wellness-centered strategy to recreation – designing programs and activities that help students develop their personal leadership skills while learning to create lives of overall balance and well-being. Just as an aside, this is a really pioneering step in total wellness for students across the country, but Ohio State is at the forefront, and I'd like to commend Dr. Stenta for his leadership in that particular work.
After that presentation, we heard from Vern Granger who was serving as interim vice president for Strategic Enrollment Planning. He updated the committee on the autumn 2017 enrollment plan. Some of these metrics were referred to in Dr. Drake’s report, but certainly, the redundancy is worth it because of how good the numbers are. Ohio State has seen an increase in the number of minority student applicants and those enrolled; an increase in the diversity of the freshman cohort; a continued average ACT score of 29; and a continued increase in total number of applications to Ohio State. Vern noted that the sustained growth in the number of total applications is a reflection of Ohio State becoming a first-choice school for many students, and I know we are very proud of that.

Provost McPheron introduced Dr. Elizabeth Hume, vice provost for Undergraduate Education, who provided additional context for the undergraduate education metrics. We had a robust discussion around these metrics, the definition of them, what we’re looking at, and I’m sure that will continue to kind of frame our work as we go forward. She walked us through the definitions of retention and graduation rates, and noted that we have an excellent first-year retention rate of 94% on the Columbus campus. Committee members again engaged in a very robust discussion around the four-year and six-year graduation rates and discussed opportunities to adapt and modify some of our best practices in retention on our regional campuses as well.

Cory Tressler, the director of Learning Programs with the Office of Academic Affairs, gave a Digital Flagship/Swift coding presentation. He described how the Digital Flagship partnership with Apple will provide access to Swift coding educational materials for Ohio State students, faculty and staff, and outlined initial timing for implementation.

Lastly, Provost McPheron recommended the following actions: a series of faculty appointments and reappointments, a resolution to address different titles for clinical faculty appointments and reappointments, a resolution to establish a Bachelor of Science in Biomedical Science degree program and a resolution to change the name of the Department of Plastic Surgery to the Department of Plastic and Reconstructive Surgery. These actions are on the consent agenda for the day.

Then the committee recessed into executive session. Mr. Chairman that concludes my report.

Mr. Shumate:

Thank you, Mr. Kellogg. Any questions? Mr. Gasser, Finance report?

Mr. Gasser:

Thank you, Mr. Chairman. The Finance Committee met yesterday, as most committees did, and during the committee meeting, Kris Devine presented the University Financial Overview for the first two months of FY18 and scorecard for the first quarter through September. All metrics on the consolidated financial scorecard were green with the exception of two yellow areas – total expense and three-year return on our long-term investment pool. Expenses were over budget by about $8 million because of repair and maintenance expenses, and the current one-year return on investment pool, which I’m going to talk about in a second, was very strong. The three-year return is improving and we anticipate on a going forward basis that will be exceptionally strong also.

Ms. Devine then presented an overview of the finances of the university’s four regional campuses and the Agricultural Technical Institute (ATI) in Wooster. The Newark, Marion and ATI campuses are in good financial health. The university is working with the Mansfield and Lima campuses as they address demographic issues that are affecting their enrollment.
As I mentioned a second ago, John Lane shared the final performance of the long-term investment pool for FY17, and it demonstrated exceptional results of our endowment. Overall, the Office of Investments produced a 14.5% return for the portfolio, which is projected to be among the first quartile performances among our peers. At year-end, the market value of the long-term investment pool was $4.25 billion. The number now exceeds $5.15 billion after investing more than $800 million from the proceeds of the Comprehensive Energy Management Project, which we talked about last meeting. Lynn Readey presented an update on the major projects, including 12 projects of more than $20 million. Alex [Fischer] has talked about these. We also discussed them – all green except Pomerene and Oxley Halls and the Cannon Drive relocation, which are yellow and appear to be in good shape.

The Finance Committee then discussed 10 items that are on the consent agenda, so bear with me, Mr. Chairman, as we go through these 10. The university is seeking approval of professional services for the health sciences faculty office and clinic building. Alex [Fischer] talked about that. No. 2, the university added a resolution to enter into professional services contracts for the art district, the interdisciplinary research and the interdisciplinary health sciences centers, not to exceed $45 million, and Alex [Fischer] has also mentioned those and we approved that.

No. 3, the university is seeking authorization for the Ohio State energy partners to make capital improvements for the utility system and, as you recall, when we entered into this project, we have to approve those capital expenditures. It would be about $10.8 million in utility work and another almost $1 million in electrical system updates. And if you recall, a couple years ago, the governor set up a task force to deal with how colleges affordably and efficiencies. Our very own Geoff Chatas, our CFO here, was chair of that committee. As result of that committee, annually universities have to put in a progress report on how they are doing. So on the consent agenda is approval of our progress report and we have done very well. I’m sure we will be one of the leading institutes of that. The report details the steps Ohio State is taking in line with our strategic plan to support access, affordability and excellence, the three pillars President Drake has talked about repeatedly. Highlights include the Comprehensive Energy Management Project, the new affordability initiative for Ohio Pell students, our collaboration with Apple on the Digital Flagship University, and our progress in operational efficiency and resource stewardship. So, it was an excellent report.

The fifth item on the consent agenda is a proposal to transfer $100 million of principal from the long-term operating fund to create a current use fund to support implementation of the Enterprise Project, which will update the university administrative assistance for finance, health system, payroll and student information. Just because we are transferring that money doesn’t mean we are spending the money, it’s just an opportunity to designate it as we go forward and that project will continue to get much scrutiny as we go forward.

No. 6, the university is proposing to continue the summer tuition discount, which reduces the instructional, general and non-resident surcharge rate for Columbus campus undergraduates by 25%, compared with fall and spring rates, and this is a continuation of what we did last year.

No. 7, the Athletics Department has proposed variable pricing for football tickets that will save fans in the general public $56, compared to 2017 season tickets, and I applaud Gene Smith if he’s still in the audience. You know, we set this up a couple years ago, this dynamic pricing, and I think most people thought dynamic meant it only goes up. In this case, it is truly dynamic, and I applaud Gene for doing what he’s doing next year, so it will go down next year.
November 3, 2017, Board of Trustees meeting

We also approved the resolution to increase golf course dues by 2.5% for the alumni, faculty, staff and affiliated memberships, 2.1% for student memberships, and the daily green fees by $5. The money that this generates goes back into the course, and if you’ve ever played the Scarlet and Gray, they’re wonderful courses, but golf courses need continued money to keep them improved.

No. 8, the university is proposing to add Dr. L. Arick Forrest to the self-insurance board. At No. 9, the university is proposing to buy real estate in support of the Wexner Medical Center strategic plan, Alex [Fischer] mentioned that, and finally, Ohio State is proposing to establish a multi-year debt issuance program endowment fund and transfer $10 million of the university’s operating funds. If you recall, when we did the $100 million bond issues, we put money aside to earn money, so by the time we had to pay that back, money was already there. This is just the same thing for the 30- and 40-year bonds that we took out, so it’s very similar and I applaud Geoff Chatas and Mike Papadakis for starting this process. These resolutions were passed by the Finance Committee and are included on the consent agenda.

Mr. Chairman, the committee then met in executive session, and that concludes my report.

Mr. Shumate:

Thank you, Mr. Gasser. Any questions or comments?

If not, Mrs. Wexner on the Wexner Medical Center Board.

Mrs. Wexner:

Thank you, Mr. Chairman. The Wexner Medical Center Board met Wednesday and discussed a variety of items. After approving the August meeting minutes, Dean Kent invited Dr. Margaret Graham, vice dean and associate professor with the College of Nursing, to present on the inter-professional collaboration taking place at University Hospital East’s Total Health and Wellness Center. And keeping with this week’s focus on student success, we heard from four talented students who have been on rotation at the center, and they spoke highly of the team’s approach to integrating physical and mental health care. Dr. Kent followed with an update on the College of Medicine. He focused on the fantastic work being done in the areas of research, education and clinical care, and noted that NIH funding was up 20% last year. This weekend, Dr. Kent, as Dr. Drake has already mentioned, will have the honor of presenting at the Association of American Medical Colleges on the tremendous growth and diversity that the College of Medicine has experienced in the past seven years. Since 2010, the college has doubled its percentage -- currently 26% -- of students who are underrepresented in medicine. So again, we are seeing that at both the graduate level and clearly with our College of Medicine.

Mr. David McQuaid shared a brief update on the Wexner Medical Center scorecard and again, as Dr. Drake mentioned, offered much deserved congratulations to Dr. Mary Howard, Ms. Amanda Lucas, Dr. Susan Moffat-Bruce, Ms. Elizabeth Seely and Ms. Marti Taylor on their new and expanded leadership roles. I’d just like to say it’s tremendous when we have great talent within our organization and are able to promote them to larger roles both for their own professional careers and certainly for the benefit of our institution.

Mark Larmore presented the University Health System Financial Summary, noting that the first quarter of 2018 is off to a great start with volume ahead of what was projected. In items for action, Mr. Jay Kasey sought authorization to enter into professional service contracts to begin design on the health services faculty office and optometry clinic building at 11th and Neil Avenue. This resolution was passed by the Wexner Medical Center Board and is included in the Board of Trustees consent agenda today.
Finally, Ms. Cheryl Krueger and Dr. Iahn Gonsenhauser presented for approval the Clinical Quality Management Patient Safety and Service Plan for University Hospital, the Richard M. Ross Heart Hospital, Harding Hospital, University Hospital East and the Arthur G. James Cancer Hospital. This plan, which outlines assessments and improvement of processes, was approved by the Quality and Professional Affairs Committee and the Wexner Medical Center Board.

The committee then met in executive session and that concludes my report, Mr. Chairman.

Mr. Shumate:

Thank you. Any questions or comments?

Let me thank all of our committee chairs for your leadership and for the excellent and very strategic work that is going on in our committees to help us achieve all of our goals and objectives as a university.

With that, the consent agenda is before the Board of Trustees. Dr. Drake, would you please present it?

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CONSENT AGENDA

President Drake:

Thank you, Chairman Shumate. The consent agenda has been updated based on actions taken at yesterday’s committee meetings. We have updated copies at your seats and available for the public. Today, we have a total of 30 resolutions on the consent agenda. We will hold a separate vote for item four, Ratification of the Appointment of Chair to the Wexner Medical Center Board. We are seeking approval of the following:

RESOLUTIONS IN MEMORIAM

Resolution No. 2018-31

Synopsis: Approval of Resolutions in Memoriam, is proposed.

BE IT RESOLVED, That the Board of Trustees approves the following Resolutions in Memoriam and that the president be requested to convey copies to the families of the deceased.

James J. 'Jim' Buffer Jr.

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on October 12, 2017, of James John “Jim” Buffer Jr., Professor Emeritus of Technology Education in the College of Education and Human Ecology.

Professor Buffer served on the faculty from 1967 until he retired in 1989. He and his colleagues focused on broadening the field’s perspective of industrial technology, which he said Ohio State welcomed. A key project contributing to that broader perspective was his work on the Industrial Arts Curriculum Project (IACP), funded by $2 million from the government, industry and business, labor unions and more, showing widespread support.

Dr. Buffer developed several interdisciplinary graduate degree programs while at Ohio State. One was vocational rehabilitation counseling. Another was an interdisciplinary program in neuroscience that engaged faculty in medicine, engineering and education. He
co-directed the program’s Brain Development Research Laboratory in the College of Medicine, a pioneering initiative to understand how we learn.

As associate dean of the college’s Office of Research Services, Dr. Buffer brought prestige to Ohio State by providing advanced training and development services to the private sector. He worked with major manufacturing corporations, institutions of higher education, and banking, financial and sales operations throughout the U.S., China, Hong Kong, Taiwan and Indonesia.

As he enhanced these organizations’ capacity and knowledge, he expanded opportunities for graduate students. These future leaders gained expertise as Dr. Buffer involved them in outreach and research endeavors that included international travel. Banks and corporations recognized his excellence by inviting him to sit on their boards and universities around the globe asked him to speak on a breadth of topics.

Dr. Buffer also served the field generously. He was president of both the Council for Technology Teacher Education and the National Council for Industrial and Technology Teacher Education. He was a distinguished member of the American Association of Colleges for Teacher Education, and he was a member of three international honorary societies in education, as well as a co-trustee of Epsilon Pi Tau, Alpha Chapter, at Ohio State. Thanks to Professor Buffer and other faculty, his program at Ohio State was and still is ranked number one nationwide.

On behalf of the university community, the Board of Trustees expresses to the family of Professor James John “Jim” Buffer, Jr. its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board’s heartfelt sympathy.

Vicente Cantarino Calabuig

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 7, 2017, of Vicente Cantarino Calabuig, Professor Emeritus of Iberian Studies in the Department of Spanish and Portuguese in the College of Arts and Sciences.

Professor Cantarino was a man of immense erudition whose interests in Medieval Spain led him to study medieval philosophy, theology, and Arabic thought; and to travel extensively in Europe and the Middle East. Having grown up in Valencia during the Spanish Civil War, he graduated from the Instituto ‘Luis Vives,’ before moving to Rome where he graduated with honors from Pontifical Gregorian University in 1948 having obtained master’s degrees in both philosophy and theology. In 1952, Dr. Cantarino moved to Munich, Germany as a Lektor at the university and in 1957, he obtained his Doctorate of Philosophy from Ludwig Maximilian University of Munich.

Prior to coming to Ohio State, Dr. Cantarino taught Arabic and Spanish at the University of North Carolina for a few years, before serving as a professor of Spanish and Near Eastern Studies at Indiana University (Bloomington); and later at The University of Texas in Austin, where he taught and inspired students for 17 years. In 1985 he moved to Columbus to continue his distinguished career at Ohio State until his retirement.

During his career, Dr. Cantarino published many books and articles related to Hispano-Arabic studies, linguistics, philosophy, and Spanish civilization and culture, including Civilización y cultura de España (first edition 1981) - a widely-used introduction to the richness of Spanish civilization and culture that was unique in the field for its multimedia supplemental coverage. He dedicated every Friday to update the open access visual material of his textbook’s webpage (civycultura.osu.edu) with the immense archive he kept at his home.
November 3, 2017, Board of Trustees meeting

Professor Cantarino loved teaching, mentoring, writing, and sharing his perspectives about Spain, its culture, and its influence all over the world. As a faculty member in the Department of Romance Languages (and then Spanish and Portuguese) at OSU, he taught courses on Spanish civilization (where he piloted new materials for Civilización y cultura de España), as well as Medieval literature. His participation was crucial in the creation of the Department of Spanish and Portuguese. He was very active in the consolidation of the Medieval Studies Field until his retirement. His colleagues and former advisees remember him as an accomplished scholar and as a warm, welcoming, and kind man. He was always available to those who wanted to stop by and chat. His self-deprecating humor made him greatly beloved.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Vicente Cantarino Calabuig its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that copy be tendered to his family as an expression of the board’s heartfelt sympathy.

G. Micheal Riley

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 6, 2017, of G. Micheal Riley, Professor Emeritus of the Department of History and former Dean of the College of Humanities.

Dean Riley held a bachelor’s degree from Arizona State University and received his master’s and PhD degrees from the University of New Mexico. He spent his early career teaching history at Colorado State University and Marquette University. In 1972, Dean Riley joined the University of Wisconsin-Milwaukee in both scholarly and administrative roles, first as an associate professor and Director of the Center for Latin America, and later as the Acting Chairman for the Department of Linguistics. He came to The Ohio State University in 1983 as the Dean of the College of Humanities, a position he held for 10 years. Dean Riley remained at Ohio State as a Professor in the Department of History, specializing in Mexico and Latin America, until his retirement in 2002.

As an historian, Dean Riley is known for his monograph Fernando Cortés and the Marquesado in Morelos, 1522-1547, an examination of Cortés’s vast holdings in central and southern Mexico, which were key to colonial Mexico’s development in the aftermath of the Spanish conquest. In addition, he is the author of numerous articles and book reviews focusing on colonial Mexico.

On behalf of the university community, the Board of Trustees expresses to the family of Professor G. Micheal Riley its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board’s heartfelt sympathy.

***

APPOINTMENT OF A CHARTER TRUSTEE

Resolution No. 2018-32

Synopsis: Approval of the appointment of Janet Porter as a charter trustee to the Board of Trustees, is proposed.

WHEREAS the Board of Trustees established the position of charter trustee at its meeting on February 6, 2009, acknowledging that the establishment of such a position had the potential of further strengthening the governance capacity of the board; and
WHEREAS the Ohio State University is one of the premier public land-grant institutions in the country and, in execution of its mission, embraces education on a state, national and global scale; and

WHEREAS the complex and multi-faceted nature of the university – in its mission, its character, its constituencies and its financing calls for extraordinary leadership at the highest levels; and

WHEREAS the governance of the university would be well-served by charter trustees whose attributes include but are not limited to diverse cultural, geographic, business, professional, public service and civic backgrounds; and

WHEREAS the board added a number of guidelines, including the following:

Charter trustees shall be non-Ohio residents and shall be chosen on the basis of the following attributes: Ohio State alumna/alumnus or friend of the university; success in his or her chosen field or profession; state, national or international prominence; ability to advocate for higher education; expertise in areas deemed critical to the university; and willingness and ability to offer counsel; and

WHEREAS Janet Porter of Hilton Head, South Carolina, is a distinguished alumnus of The Ohio State University, and has a record of extraordinary service to the university through her volunteerism and dedication to the Ohio State University Alumni Association Board of Directors; by a career of significant accomplishments as a strategy, operational and leadership consultant to academic medical centers, specialty hospitals, physician practices, pharmaceutical companies and national associations; and by her expertise in areas critical to the mission of the university and to the work of the Board of Trustees proven to be an exemplary embodiment of all of those qualities deemed most desirable in a charter trustee:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees of The Ohio State University, hereby approves the appointment of Janet Porter as a charter trustee to serve a three-year term commencing November 3, 2017.

***

AMENDMENTS TO THE BYLAWS OF THE OHIO STATE UNIVERSITY WEXNER MEDICAL CENTER BOARD

Resolution No. 2018-33

Synopsis: Approval of the attached amendments to the Bylaws of the Ohio State University Wexner Medical Center Board, is proposed.

WHEREAS the University Board of Trustees approved the creation of The Ohio State University Wexner Medical Center Board at its August 2013 meeting; and

WHEREAS pursuant 3335-1-09 (C) of the Administrative Code the rules and regulations for the university may be adopted, amended, or repealed by a majority vote of the Board of Trustees at any regular meeting of the Board:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached amendment to the Bylaws of the Ohio State University Wexner Medical Center Board.

(See Appendix XXX for background information, page XXX)
RATIFICATION OF COMMITTEE APPOINTMENTS 2017-2018

Resolution No. 2018-34

BE IT RESOLVED, That the Board of Trustees hereby approves that the ratification of committee appointments for 2017-2018 are as follows:

**Academic Affairs and Student Life Committee:**
- Clark C. Kellogg, Chair
- Cheryl L. Krueger, Vice Chair
- Janet B. Reid
- Timothy P. Smucker
- Erin P. Hoeflinger
- Abigail S. Wexner
- Hiroyuki Fujita
- Alan A. Stockmeister
- H. Jordan Moseley
- James D. Klingbeil
- Richard K. Herrmann (faculty member)
- Alex Shumate (ex officio)

**Finance Committee:**
- Michael J. Gasser, Chair
- Brent R. Porteus, Vice Chair
- W. G. “Jerry” Jurgensen
- Jeffrey Wadsworth
- Alexander R. Fischer
- JOHN W. ZEIGER
- Lydia A. Lancaster
- Alan VanderMolen
- Alex Shumate (ex officio)

**Advancement Committee:**
- Erin P. Hoeflinger, Chair
- Alan VanderMolen, Vice Chair
- Clark C. Kellogg
- Cheryl L. Krueger
- Brent R. Porteus
- Alexander R. Fischer
- Abigail S. Wexner
- Alan A. Stockmeister
- Lydia A. Lancaster
- Nancy J. Kramer
- Craig S. Bahner
- Barbara J. Tootle (Alumni Assn member)
- Georganne M. Shockey (Alumni Assn member)
- James F. Dietz (Foundation Board member)
- Gifford Weary (Foundation Board member)
- Alex Shumate (ex officio)

**Audit and Compliance Committee:**
- Timothy P. Smucker, Chair
- W. G. “Jerry” Jurgensen, Vice Chair
- Michael J. Gasser
- Jeffrey Wadsworth
- Hiroyuki Fujita
- JOHN W. ZEIGER
- H. Jordan Moseley
- James D. Klingbeil
- Lawrence A. Hilsheimer
- Amy Chronis
- Craig S. Morford
- Alex Shumate (ex officio)

**Governance Committee:**
- Janet B. Reid, Chair
- Timothy P. Smucker, Vice Chair
- Erin P. Hoeflinger
- Hiroyuki Fujita
- Lydia A. Lancaster
- Alan VanderMolen
- Alex Shumate (ex officio)

**Talent and Compensation:**
- W. G. “Jerry” Jurgensen, Chair
- Janet B. Reid, Vice Chair
- Michael J. Gasser
- Erin P. Hoeflinger
- Hiroyuki Fujita
- JOHN W. ZEIGER
- Lydia A. Lancaster
- Alex Shumate (ex officio)

**Master Planning and Facilities:**
- Alexander R. Fischer, Chair
- James D. Klingbeil, Vice Chair
- Brent R. Porteus
- Alan A. Stockmeister
- H. Jordan Moseley
- Robert H. Schottenstein
- Alex Shumate (ex officio)
November 3, 2017, Board of Trustees meeting

PERSONNEL ACTIONS

Resolution No. 2018-35

BE IT RESOLVED, That the Board of Trustees hereby approves the personnel actions as recorded in the personnel budget records of the university since the August 25, 2017, meeting of the board, including the following reappointments:

Reappointments

Name: E. GATES GARRITY-ROKOUS
Title: Vice President, Chief Compliance Officer
Office: Legal Affairs
Term: September 25, 2017

Name: CAROLINE C. WHITACRE
Title: Senior Vice President
Office: Research
Term: September 1, 2017 through December 31, 2017

(See Appendix XXX for background information, page XXX)

***

PRESIDENTIAL REVIEW AND COMPENSATION

Resolution No. 2018-36

Synopsis: Approval of changes to the president’s base compensation and the issuance of a performance award to the president, is proposed.

WHEREAS it is best practice across higher education for a governing board to conduct an annual performance review of the university president; and

WHEREAS under the terms of President Drake’s letter of offer, the president shall be entitled to annual increases in his base salary as determined by the Board of Trustees; and

WHEREAS under the terms of President Drake’s letter of offer, the president shall be eligible for an annual performance award of up to 25% of his base salary for achieving mutually agreed-upon performance targets and goals; and

WHEREAS pursuant to its charter, the Talent and Compensation Committee has reviewed the performance of the president for fiscal year 2017 and believes that President Drake has demonstrated excellent progress and achievement with regard to the performance goals set forth by the president and the Board of Trustees last year; and

WHEREAS the Procedure for Setting and Reviewing Compensation for University Executives authorizes the chair of the Talent and Compensation Committee to review and approve the total compensation of the president, subject to ratification by the committee and the Board of Trustees; and

WHEREAS the Talent and Compensation Committee has reviewed and recommends for approval the compensation changes set forth below:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves a base salary increase for the president of $16,646, which amounts to 2% of his base salary; and
November 3, 2017, Board of Trustees meeting

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves a performance award for the president of $208,080, which amounts to 25% of his base salary.

(See Appendix XXX for background information, page XXX)

***

APPROVAL OF PRESIDENTIAL GOALS

Resolution No. 2018-37

Synopsis: Approval of the attached presidential goals, is proposed.

WHEREAS under the terms of President Drake’s letter of offer, each fiscal year, the president and the Board of Trustees will set forth the president’s goals and objectives; and

WHEREAS in order to establish these goals and objectives, the president is submitting the attached for review and approval by the Board of Trustees; and

WHEREAS once approved by the Board of Trustees, the attached goals and objectives will serve to evaluate the president during this review period:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached goals and objectives to align with the university’s strategic plan and the following five pillars of focus: teaching and learning; access, affordability and excellence; research and creative expression; academic healthcare; and operational excellence and resource stewardship, and to move the university forward as a leading flagship public research university in the 21st century.

(See Appendix XXX for background information, page XXX)

***

FACULTY PERSONNEL ACTIONS

Resolution No. 2018-38

BE IT RESOLVED, That the Board of Trustees hereby approves the faculty personnel actions as recorded in the personnel budget records of the university since the August 25, 2017, meeting of the board, including the following appointments, appointments/reappointments of chairpersons, faculty professional leaves and emeritus titles:

Appointments

Name: *ANITA AFZALI
Title: Assistant Professor-Clinical (The Abercrombie and Fitch Chair in Inflammatory Bowel Disease)
College: Medicine
Term: August 1, 2017 through July 31, 2022
Appointments (cont’d)

Name: BHAVIK R. BAKSHI  
Title: Professor (Richard M. Morrow Chair in Polymer Engineering)  
College: Engineering  
Term: September 1, 2016 through June 30, 2021

Name: WILLIAM E. CARSON III  
Title: Professor (The John B. and Jane T. McCoy Chair in Cancer Research)  
Unit: Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute  
Term: July 1, 2017 through June 30, 2021

Name: STEVEN K. CLINTON  
Title: Professor (The Robert A. and Martha O. Schoenlaub Cancer Research Chair)  
Unit: Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute  
Term: July 1, 2017 through June 30, 2021

Name: STEVEN M. DEVINE  
Title: Professor (The Bertha Bouroncle M.D. and Andrew Pereny Chair of Medicine)  
Unit: Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute  
Term: July 1, 2017 through June 30, 2021

Name: *ELIZABETH V. HUME  
Title: Vice Provost, Undergraduate Studies  
Office: Academic Affairs  
Term: October 1, 2017 through June 30, 2022

Name: BRAD H. ROVIN  
Title: Professor (The Dr. Lee Hebert Endowed Professorship in Nephrology)  
College: Medicine  
Effective: July 1, 2014 through June 30, 2018

Reappointments

Name: CATALIN BUHIMSCHI  
Title: Professor (The Frederick P. Zuspan, MD Chair in Obstetrics and Gynecology)  
College: Medicine  
Term: December 1, 2017 through November 30, 2021

Name: DAVID COHN  
Title: Professor (Stuart M. Sloan - Larry J. Copeland MD Chair in Gynecologic Oncology Initiated by a Grateful Patient)  
Unit: Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute  
Term: January 1, 2018 through December 31, 2022
<table>
<thead>
<tr>
<th>Name</th>
<th>Title</th>
<th>College</th>
<th>Term</th>
</tr>
</thead>
<tbody>
<tr>
<td>WENDY L. FRANKEL</td>
<td>Professor (The Ralph W. and Helen Kurtz Chair in Pathology)</td>
<td>Medicine</td>
<td>July 1, 2017 through June 30, 2021</td>
</tr>
<tr>
<td>ANDREW H. GLASSMAN</td>
<td>Professor-Clinical (Frank J. Kloenne Chair in Orthopedic Surgery)</td>
<td>Medicine</td>
<td>July 1, 2017 through June 30, 2021</td>
</tr>
<tr>
<td>RONALD L. HARTER</td>
<td>Professor (The Jay J. Jacoby MD, PhD Chair in Anesthesiology)</td>
<td>Medicine</td>
<td>July 1, 2017 through June 30, 2021</td>
</tr>
<tr>
<td>M. SCOTT HERNESS</td>
<td>Interim Vice Provost, Graduate Studies</td>
<td>Academic Affairs/Graduate School</td>
<td>September 1, 2017 through December 31, 2017</td>
</tr>
<tr>
<td>WAEL N. JARJOUR</td>
<td>Professor-Clinical (The Martha Morehouse Chair in Arthritis and Immunology Research)</td>
<td>Medicine</td>
<td>July 1, 2017 through June 30, 2021</td>
</tr>
<tr>
<td>SUSAN L. KOLETAR</td>
<td>Professor-Clinical (Frank E. and Mary W. Pomerene Professorship in the Prevention and Treatment of Infectious Diseases)</td>
<td>Medicine</td>
<td>July 1, 2017 through June 30, 2021</td>
</tr>
<tr>
<td>PETER J. MOHLER</td>
<td>Professor (William D. and Jacquelyn L. Wells Chair at the Dorothy M. Davis Heart and Lung Research Institute)</td>
<td>Heart and Vascular Center</td>
<td>July 1, 2017 through June 30, 2022</td>
</tr>
<tr>
<td>RANDY J. NELSON</td>
<td>Professor (The Doctor John D. and E. Olive Brumbaugh Chair in Brain Research and Teaching)</td>
<td>Brain and Spine Hospital</td>
<td>August 1, 2017 through July 31, 2021</td>
</tr>
</tbody>
</table>
Reappointments
(cont’d)

Name: MARK D. PARTRIDGE
Title: Professor (The C. William Swank Chair in Rural Urban Policy)
College: Food, Agricultural, and Environmental Sciences
Term: July 1, 2017 through June 30, 2022

Name: SUBHA V. RAMAN
Title: Professor (The Joseph M. Ryan, M.D. Chair in Cardiovascular Medicine)
Unit: Heart and Vascular Center
Term: July 1, 2016 through June 30, 2020

Name: MATTHEW D. RINGEL
Title: Professor (The Ralph W. Kurtz Chair in Hormonology)
College: Medicine
Term: July 1, 2017 through June 30, 2021

Name: CYNTHIA J. ROBERTS
Title: Professor (The Martha G. and Milton Staub Chair for Research in Ophthalmology)
College: Medicine
Term: July 1, 2016 through June 30, 2020

Name: ORLANDO P. SIMONETTI
Title: Professor (The John W. Wolfe Professorship in Cardiovascular Research)
College: Medicine
Term: October 1, 2017 through September 30, 2021

Name: MICHAEL F. TWEEDLE
Title: Professor (The Stefanie Spielman Chair in Cancer Imaging)
Unit: Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute
Term: July 1, 2017 through June 30, 2021

Name: VICKI WYSOCKI
Title: Professor and Ohio Eminent Scholar in Macromolecular Structure and Function
College: Arts and Sciences
Term: July 1, 2017 through May 31, 2022

* New Hire

(See Appendix XXX for background information, page XXX)

***
November 3, 2017, Board of Trustees meeting

**AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY**

Resolution No. 2018-39

Synopsis: Approval of the following amendments to the Rules of the University Faculty, is proposed.

WHEREAS the University Senate, pursuant to rule 3335-1-09 of the Administrative Code, is authorized to recommend through the president to the Board of Trustees the adoption of amendments to the Rules of the University Faculty as approved by the University Senate; and

WHEREAS the proposed changes to rule 3335-7-02, rule 3335-7-08, and to rule 3335-7-36 in the Rules of the University Faculty were approved by the University Senate on September 7, 2017:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the attached amendments to the Rules of the University Faculty be adopted as recommended by the University Senate.

(See Appendix XXX for background information, page XXX)

***

**ESTABLISHMENT OF A BACHELOR OF SCIENCE IN BIOMEDICAL SCIENCE DEGREE PROGRAM**

Resolution No. 2018-40

Synopsis: Approval to establish a Bachelor of Science in Biomedical Science degree program in the College of Medicine, is proposed.

WHEREAS the undergraduate major in Biomedical Science was established in 2005 in the now-School of Health and Rehabilitation Sciences, in the College of Medicine, to prepare graduates for a post-baccalaureate entry into professional and graduate program and students earned the Bachelor of Science in Health and Rehabilitation Sciences degree; and

WHEREAS in June 2016, the College of Medicine established the Department of Biomedical Education and Anatomy, and proposes to transfer the major program from the school to this new department and in so doing establish a new degree title - Bachelor of Science in Biomedical Science; and

WHEREAS the major continues to comply with all institutional requirements for a degree program; and

WHEREAS the proposal was reviewed and approved by the Council on Academic Affairs at its meeting on August 3, 2017; and

WHEREAS the proposal was reviewed and received a vote of approval by the University Senate on August 29, 2017:

NOW THEREFORE
BE IT RESOLVED, That the Board of Trustees hereby approves the establishment of a Bachelor of Science in Biomedical Science degree program.

***

APPROVAL TO CHANGE THE NAME OF THE DEPARTMENT OF PLASTIC SURGERY TO THE DEPARTMENT OF PLASTIC AND RECONSTRUCTIVE SURGERY

Resolution No. 2018-41

COLLEGE OF MEDICINE

Synopsis: Approval to change the name of the Department of Plastic Surgery to the Department of Plastic and Reconstructive Surgery, is proposed.

WHEREAS the name plastic and reconstructive surgery better reflects the department’s mission

WHEREAS aesthetic surgery is an essential part of the clinical, educational, and research services of the department but its major focus is reconstructive surgery and

WHEREAS approximately half of academic departments in the U.S. have changed their name to this title and the preeminent journal for the specialty is Journal of Plastic and Reconstructive Surgery; and

WHEREAS the proposal has the support of the department’s faculty, the College of Medicine Council, and the college administration and no changes to degree titles or course offerings are required; and

WHEREAS the proposal was reviewed and approved by the Council on Academic Affairs at its meeting on June 22, 2017 and by the University Senate on August 29, 2017:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the proposal to change the name of the Department of Plastic Surgery to the Department of Plastic and Reconstructive Surgery.

***

UNIVERSITY FOUNDATION REPORT

Resolution No. 2018-42

Synopsis: Approval of the University Foundation Report as of September 30, 2017, is proposed.

WHEREAS monies are solicited and received on behalf of the university from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment one (1) endowed chair: the Ronald L. Whisler MD Chair in Rheumatology and Immunology; one (1) endowed professorship: The Ohio State University Nephrology Endowed Professorship for Kidney Research; three (3) designated professorships: the Berry Designated Professorship, the Fisher College of Business Designated Professorship, the Fisher College of Business Designated Professorship; one (1) professorship fund: the Emerging Surgical Scholar
November 3, 2017, Board of Trustees meeting

Research Professorship Fund; one (1) endowed scholarship from a loyal donor family: the McCoy Family Athletic Scholars Program; one (1) endowed program support fund from emeritus dean and his wife: the W.K. Kellogg Foundation and Bobby Moser Food Security and Sustainability Learning Community; and sixteen (16) additional named endowed funds; and the revision of four (4) named endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves The Ohio State University Foundation Report as of September 30, 2017.

(See Appendix XXX for background information, page XXX)

***

NAMING OF THE EVAN TURNER HALLWAY

Resolution No. 2018-43

IN THE JEROME SCHOTTENSTEIN CENTER

Synopsis: Approval for naming of the basketball practice facility hallway in the Jerome Schottenstein Center, located at 555 Borror Drive on the Columbus campus as the Evan Turner Hallway, is proposed.

WHEREAS the basketball practice facility, located within the Athletics District on the Columbus campus, provides the men’s and women’s basketball programs with a state-of-the-art practice facility, offices and other spaces for student-athletes; and

WHEREAS the basketball practice facility allows the Ohio State men’s and women’s basketball teams to excel in education, recruiting, and training; and

WHEREAS through generous philanthropy, Evan Turner has made a lasting impact at The Ohio State University by creating opportunities for outstanding student-athletes to hone their talents; and

WHEREAS Evan Turner has provided significant contributions to the Department of Athletics to support the men’s basketball program:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the basketball practice facility hallway be named the Evan Turner Hallway.

***

NAMING OF SPACES IN THE PRE-CLINIC

Resolution No. 2018-44

IN FRY HALL, COLLEGE OF OPTOMETRY

Synopsis: Approval for naming of the pre-clinic spaces in Fry Hall, located at 352 West Tenth Avenue on the Columbus campus, is proposed.

WHEREAS the College of Optometry is dedicated to providing eminence in optometric education, vision research, and eye care; and
WHEREAS the College of Optometry Pre-Clinic provides a new and technologically-updated facility in which students attend lectures and receive education on how to provide a comprehensive eye examination and how to use basic optometric equipment; and

WHEREAS the donors listed below have provided significant contributions to the College of Optometry Pre-Clinic:

- Class of 1992: Honoring Dr. Christopher O’Brien
- Edward Crum OD, MBA, SPE

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the pre-clinic spaces in Fry Hall be named the following:

- Room 203, the Edward Crum OD, MBA, SPE Injections Room
- Room 217, the Dr. Christopher O’Brien Pre-Clinic Examination Room, supported by the Class of 1992

***

NAMING OF INTERNAL SPACES

Resolution No. 2018-45

IN THE WILLIAM T AND JANE C. MCCONNELL RESIDENCE HALL

Synopsis: Approval for the naming of internal spaces in the William T. and Jane C. McConnell Residence Hall, located at 929 Sharon Valley Road, on The Ohio State University at Newark campus, is proposed.

WHEREAS the newly constructed McConnell Residence Hall is an example of the dedication and generosity of The Ohio State University at Newark community; and

WHEREAS the residence hall provides living and learning spaces for 120 students, enhances access and diversity on the Newark campus, and helps create the extraordinary student experience; and

WHEREAS the donors listed below have provided significant contributions to the building funds used to construct the new residence hall:

- Dr. Donald G. and Patsy P. Jones
- J. Gilbert & Louella H. Reese, The Gilbert Reese Family Foundation, and Dr. John H. & Sarah R. Wallace
- Lowell S. and Barbara G. Anstine
- David A. and Carole B. Brooks
- The Englefield Foundation
- Geraldine D. Marston

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that internal spaces in the McConnell Residence Hall at The Ohio State University at Newark shall be named the following:
November 3, 2017, Board of Trustees meeting

- The Dr. Donald G. and Patsy P. Jones Event Center
- The Reese-Wallace Grand Lounge
- The Lowell S. and Barbara G. Anstine Study Lounge
- The David A. and Carole B. Brooks Study Lounge
- The Bill and Janet Englefield Study Lounge
- The Geraldine Marston Study Lounge

***

NAMING OF CTL ENGINEERING LAB

Resolution No. 2018-46

Synopsis: Approval for the naming of the Geotechnical Lab (room 050) in Hitchcock Hall at 2070 Neil Avenue, as the CTL Engineering Lab, is proposed.

WHEREAS Hitchcock Hall is the home of the Department of Civil, Environmental and Geodetic Engineering (CEGE); and

WHEREAS CEGE enrolls over 950 students from 18 different countries who aim to balance environmental health with growing societal needs for natural resources, sustainable infrastructure, and services; and

WHEREAS CTL Engineering and its president, C.K. Satyapriya, have generously provided funds to support the renovation of the Geotechnical Lab space in Hitchcock Hall:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the Geotechnical Lab (room 050) in Hitchcock Hall shall be named the CTL Engineering Lab.

***

AUTHORIZATIONS REGARDING PROFESSIONAL SERVICES

Resolution No. 2018-47

Health Sciences Faculty Office and Optometry Clinic Building

Synopsis: Authorization to enter into professional services contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the university desires to enter into professional services contracts for the following project:

<table>
<thead>
<tr>
<th>Health Sciences Faculty Office and Optometry Clinic Building</th>
</tr>
</thead>
<tbody>
<tr>
<td>Prof. Serv. Approval Requested</td>
</tr>
<tr>
<td>$0.6M</td>
</tr>
</tbody>
</table>

WHEREAS the Capital Investment Plan (CIP) outlines capital projects recommended for funding and was approved by the BOT on August 25, 2017; and
WHEREAS the scope and cost for the Health Sciences Faculty Office and Clinic Building was not known at the time the CIP was approved; and

WHEREAS the Master Planning and Facilities Committee has reviewed the project listed above for alignment with all applicable campus plans and guidelines; and

WHEREAS the Finance Committee has reviewed the project listed above for alignment with the Capital Investment Plan and other applicable financial plans:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the Capital Investment Plan be amended to include professional services for the Health Sciences Faculty Office and Clinic Building; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves that the president and/or senior vice president for business and finance be authorized to enter into professional services contracts for the project listed above in accordance with established university and State of Ohio procedures, with all actions to be reported to the board at the appropriate time.

(See Appendix XXX for background information, page XXX)

***

APPROVAL TO ENTER INTO PROFESSIONAL SERVICES CONTRACTS AND TO ADVERTISE, INTERVIEW, SELECT AND NEGOTIATE CONTRACT TERMS FOR PROFESSIONAL SERVICES

Resolution No. 2018-48

APPROVAL TO ENTER INTO PROFESSIONAL SERVICES CONTRACTS
Arts District
Interdisciplinary Health Sciences Center
Interdisciplinary Research Facility

APPROVAL TO ADVERTISE, INTERVIEW, SELECT, AND NEGOTIATE CONTRACT TERMS FOR PROFESSIONAL SERVICES
Wexner Medical Center Ambulatory Facility
Wexner Medical Center Hospital

Synopsis: Authorization is requested to enter into professional services contract and to advertise, interview, select and negotiate contract terms for professional services for five strategic projects, is proposed.

WHEREAS the Board of Trustees approved in April 2017 programming studies for five projects identified in Framework 2.0 that advance the university’s strategic plan; and

WHEREAS the programming studies identified the site, program and phasing for each project; and

WHEREAS the programming studies also included a high-level cost estimate that will be validated through the next phase to inform and amend the Capital Investment Plan; and

WHEREAS Arts District, Interdisciplinary Health Sciences Center, and Interdisciplinary Research Facility programming has concluded and the university desires to advance to the next phase of project development by entering into professional services contracts; and
WHEREAS the cost for professional services for each project will be negotiated after the professional services selection process; and

WHEREAS the President and/or Senior Vice President for Business and Finance shall be authorized to execute contracts for professional services for the Arts District, Interdisciplinary Health Sciences Center, and Interdisciplinary Research Facility; and

WHEREAS the total expenditure for professional services for the Arts District, Interdisciplinary Health Sciences Center, and Interdisciplinary Research Facility shall not exceed $45 Million without further Board of Trustees authorization; and

WHEREAS once the Wexner Medical Center Ambulatory Facility and the Wexner Medical Center Hospital programming concludes the university desires to advance to the next phase of project development by advertising, interviewing, selecting and negotiating contract terms for professional services for each project; and

WHEREAS the university will seek board approval for professional services fees for the Wexner Medical Center Ambulatory Facility and the Wexner Medical Center Hospital prior to finalizing contracts; and

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the president, provost, and senior vice president for business and finance, in consultation with the chair of the Finance Committee and the chair of the Master Planning and Facilities Committee, be authorized to enter into professional services contracts for the Arts District, Interdisciplinary Health Sciences Center, and Interdisciplinary Research Facility projects, with total expenditure not to exceed $45 million without further board approval, in accordance with established university and state of Ohio procedures, with all actions to be reported to the board at the appropriate time.

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves that the Capital Investment Plan be amended to include professional services for the Arts District, Interdisciplinary Health Sciences Center, and Interdisciplinary Research Facility projects.

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves advertising, interviewing, selecting, and negotiating contract terms for professional services for the Wexner Medical Center Ambulatory Facility and the Wexner Medical Center Hospital projects.

BE IT FURTHER RESOLVED, That the Board of Trustees will review and authorize the execution of professional services contracts at the appropriate time for the Wexner Medical Center Ambulatory Facility and the Wexner Medical Center Hospital projects.

(See Appendix XXX for background information, page XXX)

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APPROVAL FOR FISCAL YEAR 2018 UTILITY SYSTEM CAPITAL IMPROVEMENT PROJECTS

Resolution No. 2018-49

Tunnel and Utility Systems Repairs and Upgrades
Electrical System Upgrades

Synopsis: Authorization for Ohio State Energy Partners LLC to make capital improvements to the utility system pursuant to terms of the Long-Term Lease and Concession Agreement
November 3, 2017, Board of Trustees meeting

for The Ohio State University Utility System dated April 10, 2017, as amended, ("Agreement"), is proposed.

WHEREAS the concessionaire, Ohio State Energy Partners LLC, has requested approval of these utility system capital improvement projects for the fiscal year ending June 30, 2018; and

WHEREAS the concessionaire has provided the detailed descriptions of the proposed capital improvements, supporting technical data, and analysis, pursuant to Section 4.3(c) of the Agreement; and

WHEREAS the project will be delivered pursuant to the terms of the Agreement; and

WHEREAS the capital expenditures for the approved utility system projects will be added to the variable fee component of the utility fee pursuant to the Agreement; and

WHEREAS the university will fund the non-utility systems portion of the improvements; and

WHEREAS the cost and scope of the university’s portion of the non-utility systems repairs and upgrades were not known at the time the Capital Investment Plan was approved by the Board of Trustees on August 25, 2017; and

WHEREAS the Master Planning and Facilities Committee has reviewed the projects for alignment with all applicable campus plans and guidelines; and

WHEREAS the Finance Committee has reviewed the projects for alignment with the Capital Investment Plan and other applicable financial plans:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby authorizes Ohio State Energy Partners LLC to proceed with the capital improvements to the utility system as outlined in the attached materials; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby authorizes the funding for and approves that the Capital Investment Plan be amended to include the university’s portion of the Tunnel and Utility Systems Repairs and Upgrades project.

(See Appendix XXX for background information, page XXX)

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ACCEPTANCE OF GIFT OF UNIMPROVED REAL PROPERTY:
352 WEST DODRIDGE STREET

Resolution No. 2018-50

.5+/- ACRES OF UNIMPROVED LAND
FRANKLIN COUNTY, OHIO

Synopsis: Authorization to accept the gift of approximately .5 acres of unimproved real property in Franklin County, Ohio, is proposed.

WHEREAS Olentangy Village Associates V LLC desires to donate approximately .5 acres of land adjacent to the Wilma H. Schiermeier Olentangy River Wetland Research Park at 352 West Dodridge Street, Columbus, Ohio; and
WHEREAS pending satisfactory completion of all real estate due diligence, the appropriate university offices believe that acceptance of this gift will be in the best interest of the university; and

WHEREAS acquisition of this property would increase the riparian protection along the east riverbank as well as provide increased control for wetland research projects.

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that pending satisfactory evaluation of all real estate due diligence through the standard university process, this property be accepted as a gift to The Ohio State University from Olentangy Village Associates V LLC and that the president and/or senior vice president for administration and planning be authorized to acquire title to this property in the name of the state of Ohio for the use and benefit of The Ohio State University, upon such terms and conditions deemed to be in the best interest of the university.

(See Appendix XXX for background information, page XXX)

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ACCEPTANCE OF GIFT OF IMPROVED REAL PROPERTY AND APPROVAL OF SALE OF IMPROVED REAL PROPERTY

Resolution No. 2018-51

2011 REDLEAF DRIVE
LOUISVILLE, JEFFERSON COUNTY, KENTUCKY

Synopsis: Authorization to accept the gift of approximately .26 acres of improved real property located at 2011 Redleaf Drive in Louisville, Kentucky and to negotiate the sale of property under terms and conditions acceptable to the university, is proposed.

WHEREAS the gift is vested in the name of The Kevin M. Rabe Living Trust and upon the death of Mr. Rabe was bequeathed to the College of Food, Agricultural, and Environmental Sciences of The Ohio State University Secrest Arboretum for support and upkeep of its Garden of Roses; and

WHEREAS pending satisfactory completion of all real estate due diligence, the appropriate university offices believe that acceptance of this gift and immediate sale is in the best interest of the university:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that pending satisfactory evaluation of all real estate due diligence through the standard university process, this property be accepted as a gift to The Ohio State University from The Kevin M. Rabe Living Trust and that the president and/or senior vice president for business and finance be authorized to acquire title to this property in the name of The Board of Trustees of The Ohio State University, upon such terms and conditions deemed to be in the best interest of the university; and

BE IT FURTHER RESOLVED, that the president and/or senior vice president for business and finance be authorized to sell the property upon such terms and conditions deemed to be in the best interest of the university.

(See Appendix XXX for background information, page XXX)

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APPROVAL TO SUBMIT AUDITED CONSOLIDATED
FINANCIAL STATEMENTS (DRAFT) TO THE AUDITOR OF STATE

Resolution No. 2018-52

Synopsis: Approval to submit the draft audited consolidated financial statements to the Auditor of State, is proposed.

WHEREAS The Ohio State University annually seeks an independent audit of the consolidated financial statements as a matter of strong financial oversight; and

WHEREAS the Auditor of State is required under Ohio law to audit each public office; and

WHEREAS the university is a public office and is required under Ohio law to file a financial report with the Auditor of State for each fiscal year; and

WHEREAS the university operates on a fiscal year ended June 30 of each year; and

WHEREAS the university has produced consolidated financial statements for the 2016 and 2017 fiscal years, in accordance with accounting principles, generally accepted in the United States; and

WHEREAS the university engages an outside auditing firm, currently PricewaterhouseCoopers LLC, to audit its consolidated financial statements; and

WHEREAS the university management and PricewaterhouseCoopers have produced a final draft of the audited consolidated financial statements for the 2016 and 2017 fiscal years; and

WHEREAS the Auditor of State may accept the audited consolidated financial statements in lieu of the audit required by Ohio law; and

WHEREAS the audited consolidated financial statements will not be final until approved by the Auditor of State:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby accepts the draft audited consolidated financial statements for the 2016 and 2017 fiscal years; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves the submission of these consolidated financial statements to the Auditor of State for review and approval.

(See Appendix XXX for background information, page XXX)

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APPROVAL OF 2017 PROGRESS REPORT ON OHIO TASK
FORCE ON AFFORDABILITY AND EFFICIENCY RECOMMENDATIONS

Resolution No. 2018-53

Synopsis: Approval of Ohio State’s 2017 progress report on the Ohio Task Force on Affordability and Efficiency recommendations, which will be submitted to the Chancellor of Higher Education, is proposed.
November 3, 2017, Board of Trustees meeting

WHEREAS Governor John R. Kasich established the Ohio Task Force on Affordability and Efficiency in Higher Education in 2015 to recommend solutions for state colleges and universities to enhance affordability and efficiency; and

WHEREAS The Ohio State University supported the goals and work of this task force, of which Senior Vice President and Chief Financial Officer Geoff Chatas was chairman; and

WHEREAS the task force delivered its recommendations in the report “Action Steps to Reduce College Costs” on October 1, 2015; and

WHEREAS House Bill 49 (Section 381.550) requires the Board of Trustees of each state college and university to approve an efficiency report based on the task force recommendations each fiscal year and submit it to the Chancellor of Higher Education; and

WHEREAS consultations have taken place within the university to review and apply the recommendations to Ohio State’s circumstances; and

WHEREAS Ohio State’s strategic plan is in strong alignment with task force recommendations, and the university is committed to access, affordability, and excellence:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the university’s 2017 progress report in response to the task force recommendations, as detailed in the attached document; and

BE IT FURTHER RESOLVED, That the attached document be delivered to the Chancellor of the Ohio Department of Higher Education.

(See Appendix XXX for background information, page XXX)

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APPROVAL FOR ONE-TIME TRANSFER OF PRINCIPAL FROM LONG-TERM OPERATING FUND TO ENTERPRISE PROJECT FUND

Resolution No. 2018-54

Synopsis: Approval for one-time transfer of principal from the Long-Term Operating Fund to the Enterprise Project Fund, a current-use fund to be established to provide funding for the university’s enterprise system implementation project, is proposed.

WHEREAS the Long-Term Operating Fund is a quasi-endowment fund established by the Board of Trustees in 2004 and revised in 2008 and 2011 for the purpose of increasing the support available to the university from the Long-Term Investment Pool by funding the university’s investment income account as well as providing discretionary funds to be used according to the unanimous approval of the president, the provost, and the chief financial officer and senior vice president for business and finance; and

WHEREAS the university has begun a university-wide enterprise system implementation project; and

WHEREAS in order to provide funding toward the enterprise system implementation project, the office of business and finance has requested that $100,000,000 of the principal of the Long-Term Operating Fund be transferred to the Enterprise Project Fund; and
November 3, 2017, Board of Trustees meeting

WHEREAS the Enterprise Project Fund will be a current-use fund that will be established to provide funding for the university’s enterprise system implementation project, with funds to be released only upon the approval of the provost and the chief financial officer and senior vice president for business and finance:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the one-time transfer of $100,000,000 from the principal of the Long-Term Operating Fund to the Enterprise Project Fund to provide funding for the university’s enterprise system implementation project.

(See Appendix XXX for background information, page XXX)

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APPROVAL OF DISCOUNTED RATES FOR SUMMER TERM TUITION AND MANDATORY FEES

Resolution No. 2018-55

Synopsis: Approval of discounted rates for summer term tuition and mandatory fees, effective for summer term 2018, is proposed.

WHEREAS The Ohio State University is committed to access, affordability, and excellence for students; and

WHEREAS the university seeks to enhance opportunities for undergraduate students to reduce their time to degree by taking full advantage of academic offerings throughout the calendar year; and

WHEREAS the university has offered discounted rates for the COTA, Recreation, Student Activity, and Student Union fees on the Columbus campus for summer term since the conversion to semesters in 2012; and

WHEREAS the COTA fee is a pass-through fee and students enjoy the same access to Central Ohio Transit Authority services during the summer term as they do in autumn and spring semesters; and

WHEREAS the Ohio Task Force on Affordability and Efficiency in Higher Education recommended that colleges and universities consider opportunities to increase productivity during summer; and

WHEREAS the university implemented a new academic structure for summer term in 2016 to offer students more flexibility and variety as a first step in a process to enhance summer utilization; and

WHEREAS the university introduced a tuition discount program in summer term 2018 to provide an additional incentive for undergraduate students to make progress toward their degrees by taking advantage of summer course offerings:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the following:

• That the summer term instructional fee, general fee, and non-resident surcharge for Columbus campus undergraduates be discounted 25% compared with fall and spring semesters, effective summer term 2018 (fiscal year 2019) and continuing in following years; and
• That the summer term Recreation, Student Activity, and Student Union fees for Columbus campus undergraduates continued be offered at the historical discounted rates and the COTA fee be offered at the full rate shown below, effective summer term 2018 (fiscal year 2019).

<table>
<thead>
<tr>
<th>Summer Rate</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>COTA</td>
<td>$13.50</td>
</tr>
<tr>
<td>Recreation</td>
<td>$82.00</td>
</tr>
<tr>
<td>Student Activity</td>
<td>$25.00</td>
</tr>
<tr>
<td>Student Union</td>
<td>$51.00</td>
</tr>
</tbody>
</table>

(See Appendix XXX for background information, page XXX)

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AUTHORIZATION FOR APPROVAL OF ATHLETIC PRICES AND FEES

Resolution No. 2018-56

Synopsis: Approval of football ticket prices for fiscal year 2019 and golf course membership dues and fees for calendar year 2018 at the recommended levels, is proposed.

WHEREAS The Ohio State University Department of Athletics has a long history of self-sustainability in supporting 36 world-class athletics programs and providing needed revenues back to the university for scholarships and academic programs; and

WHEREAS Ohio State desires to continue its variable ticket pricing methodology to create a range of pricing options for fans attending games; and

WHEREAS each year the Athletic Council reviews projections for the coming year’s budget and recommends ticket prices and golf course membership dues and fees; and

WHEREAS the Athletic Council has approved football ticket pricing and golf course membership dues and fees as shown on the attached tables; and

WHEREAS the Athletic Council’s recommendations have been reviewed and are recommended by the appropriate university administration:

NOW THEREFORE

BE IT RESOLVED That the Board of Trustees hereby approves that the recommended prices for football tickets for fiscal year 2019 and for golf course membership dues and fees for calendar year 2018, be approved.

(See Appendix XXX for background information, page XXX)

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APPOINTMENT TO THE SELF-INSURANCE BOARD

Resolution No. 2018-57

Synopsis: Appointment of member to the Self-Insurance Board, is proposed.

WHEREAS the Board of Trustees directed that a Self-Insurance Board be established to oversee the university Self-Insurance Program; and
WHEREAS all members of the Self-Insurance Board are appointed by The Ohio State University Board of Trustees upon recommendation of the president; and

WHEREAS the resignation of E. Christopher Ellison, MD, was effective September 30, 2017 and created a vacancy:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the following individual be appointed as member of the Self-Insurance Board, in his role as interim president of Faculty Group Practice, effective December 01, 2017 for the term specified below:

    L. Arick Forrest, MD, term ending June 30, 2019

BE IT FURTHER RESOLVED, That this appointment entitles member to any immunity, insurance, or indemnity protection to which officers and employees of the university are, or hereafter may become, entitled.

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APPROVAL FOR PURCHASE OF REAL PROPERTY

Resolution No. 2018-58

Synopsis: Authorization to purchase real property in support of The Ohio State University Wexner Medical Center’s Strategic Plan, is proposed.

WHEREAS The Ohio State University’s Wexner Medical Center (WMC) seeks to acquire land for development of additional medical facilities; and

WHEREAS acquisition of the land is an important step in meeting the objectives WMC’s Strategic Plan and its mission to improve people’s lives through innovation in research, education, and patient care; and

WHEREAS the sites to be selected will also allow WMC to provide healthcare at locations that are convenient for its patients; and

WHEREAS the source of funding for the acquisition and subsequent development of the properties will be the Wexner Medical Center.

NOW THEREFORE

BE IT RESOLVED, The Board of Trustees hereby approves that the president, the provost, and the senior vice president for business and finance, in consultation with the chair of the Finance Committee and the chair of the Master Planning and Facilities Committee, are collectively authorized to take action required to effect the purchase of real property in either the name of The Board of Trustees of The Ohio State University, the name of the state of Ohio for the benefit of The Ohio State University, or otherwise, upon terms and conditions deemed to be in the best interest of the university.

(See Appendix XXX for background information, page XXX)

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APPROVAL OF MULTIYEAR DEBT ISSUANCE PROGRAM ENDOWMENT FUND

Resolution No. 2018-59

Synopsis: Approval of the Multiyear Debt Issuance Program Endowment Fund, is proposed.

WHEREAS the university has issued certain bonds under the multiyear debt issuance program supplement to the amended and restated trust indenture dated March 1, 2016; and

WHEREAS the university desires to invest operating funds of the university from time to time for long-term investment in order to meet its debt service obligations on certain bonds issued under the aforementioned multiyear debt issuance program supplement at their respective maturities or upon their earlier redemption; and

WHEREAS the university desires to establish a new endowment fund with such operating funds for payment of debt service as described above:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the establishment of the Multiyear Debt Issuance Program Endowment Fund, as of November 3, 2017.

(See Appendix XXX for background information, page XXX)

Mr. Shumate:

May I have a motion? Second? Will the secretary please call the roll?

Upon the motion of Mr. Gasser, seconded by Mr. Kellogg, the Board of Trustees adopted the foregoing resolutions with sixteen affirmative votes, cast by trustees Mr. Moseley, Dr. Lancaster, Mr. Zeiger, Mr. Stockmeister, Dr. Fujita, Mrs. Wexner, Mr. Fischer, Mrs. Hoeflinger, Mr. Porteus, Mr. Gasser, Ms. Krueger, Mr. Smucker, Mr. Kellogg, Mr. Jurgensen, Dr. Reid and Mr. Shumate.

Dr. Thompson:

Motion carries, Mr. Chairman.

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President Drake:

We are also seeking approval of the following and Mrs. Wexner will abstain.

RATIFICATION OF THE APPOINTMENT OF CHAIR TO THE WEXNER MEDICAL CENTER BOARD

Resolution No. 2018-60

Synopsis: Ratification of the appointment of Chair of The Ohio State University Wexner Medical Center Board, is proposed.

WHEREAS The Ohio State University Wexner Medical Center Board is the governing body responsible to the Ohio State University Board of Trustees for the operation, oversight, and coordination of the Wexner Medical Center; and
WHEREAS pursuant to the Wexner Medical Center Board bylaws, the officers of the University Wexner Medical Center Board shall consist of a chair and such officers as the board may deem advisable; and

WHEREAS the Chair of the Wexner Medical Center Board shall be selected among the voting members of the University Wexner Medical Center Board and shall be appointed by the chair of the university board of trustees, in consultation with the university president, and ratified by the board of trustees; and

WHEREAS the chair shall be appointed for a one-year term and have specific skills and qualifications including, but not limited to, prior experience leading a board and demonstrated experience in business management; and

WHEREAS Leslie H. Wexner has significant experience in business management and leading governing boards, and has served as Chair of the University Wexner Medical Center Board since 2013; and

WHEREAS in consultation with the university president, the Chair of the University Board of Trustees has appointed Leslie H. Wexner to a third term as Chair of the University Wexner Center Board:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby ratifies the appointment of Leslie H. Wexner to a third term as Chair of the University Wexner Medical Center Board, effective November 6, 2017 and expiring on May 13, 2019.

Mr. Shumate:

May I have a motion for approval? Is there a second? Secretary, please call the roll.

Upon the motion of Mr. Fischer, seconded by Mr. Porteus, the Board of Trustees adopted the foregoing resolution with fifteen affirmative votes, cast by trustees Mr. Moseley, Dr. Lancaster, Mr. Zeiger, Mr. Stockmeister, Dr. Fujita, Mr. Fischer, Mrs. Hoeflinger, Mr. Porteus, Mr. Gasser, Ms. Krueger, Mr. Smucker, Mr. Kellogg, Mr. Jurgensen, Dr. Reid and Mr. Shumate. Mrs. Wexner abstained.

Dr. Thompson:

The motion carries, Mr. Chairman.

Mr. Shumate:

Thank you. Thank all of you for the work this week and the focus on student success. I thought it was an excellent meeting and appropriate to focus on our students. Our next meeting of the Board of Trustees is Friday, February 2, 2018. If there is no further business, this meeting is adjourned. Thank you.

Attest:

Alex Shumate    Blake Thompson
Chairman    Secretary