Minutes of the last meeting were approved.
April 4, 2014 meeting, Board of Trustees

The Chairman, Mr. Schottenstein, called the meeting of the Board of Trustees to order on Thursday, April 3, 2014 at 12:32 pm.


Mr. Schottenstein:

Good afternoon. I would like to convene the meeting of the Board of Trustees and ask the Secretary to note the attendance.

Dr. Thompson:

A quorum is present, Mr. Chairman.

Mr. Schottenstein:

I hereby move that the Board recess into Executive Session to discuss personnel matters regarding the appointment of a public official.

May I have a Second?

Upon motion of Mr. Schottenstein, seconded by Dr. Wadsworth, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Schottenstein, Brass, Ratner, Marbley, Kass, Reid, Jurgensen, Wadsworth, Kellogg, Smucker, Shumate, Krueger, Gasser, Porteus, and Hoeflinger.

Dr. Thompson:

Motion carries, Mr. Chairman.

Mr. Schottenstein:

We are recessed.

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The Chairman, Mr. Schottenstein, called the meeting of the Board of Trustees to order on Friday, April 4, 2014 at 9:36 am.


Mr. Schottenstein:

Good morning. We would like to reconvene the meeting of the Board of Trustees and ask our Secretary, Blake Thompson, to note the attendance.

Dr. Thompson:

A quorum is present, Mr. Chairman.
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Mr. Schottenstein:

Thank you. So that we are able to conduct the business of this meeting in an orderly fashion, I would ask that the ringers on all cell phones and other communication devices be turned off at this time, and I would ask that all members of the audience observe rules of decorum proper to conducting the business at hand.

The minutes of the January meeting were distributed to all members of the Board and unless there were any additions or corrections, those minutes will stand approved as distributed.

It is now my pleasure to call on our student trustee, Stacie Seger, for the Student Recognition Awards. Stacie.

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STUDENT RECOGNITION AWARDS

Ms. Seger:

Thank you, Chairman Schottenstein. I would like to invite my three students to join me.

I would first like to recognize Andrew Keaster from the College of Medicine. Andrew exemplifies the key attributes of a great professional student, with a notable emphasis on service to the community. During his undergraduate career at Missouri State University, Andrew served as a medical assistant for a semester at an HIV clinic in South Africa and volunteered over 200 hours annually to other organizations.

Since joining the Ohio State family, Andrew has only furthered his commitment to service. He has been an HIV test counselor for the AID Resource Center of Ohio since his first year, while also serving as the vice president of the International Health Interest Group. In the summer after his first year, Andrew competed for and received funding for an R25 grant to work with the Qingdao Red Cross, providing health care at free clinics in rural Chinese townships. He was the Student Coordinator of the Asian Free clinic during his second year, the president of the LGBT and Allies student group, and also participated as a tutor in the newly formed Peer Education Resource Elective, a group that provides academic support for students, by students. During his second year, he also volunteered at the Somali Health Initiative in Education, also known as SHINE, and served as a student member of the Admissions Committee. During Andrew's third year, he served as a class representative to the LCME (Liaison Committee on Medical Education) Student Report committee and chaired the Student Analysis Subcommittee. His peers have recognized his long service to the community by electing him to the Gold Humanism Honor Society. In 2012, Andrew received The Ohio State University Student Award for Excellence in Community Service. For his fourth year at Ohio State, Andrew participated in a week-long provision of medical care to the underserved in Honduras last December. He also spent the first two months of this year in southwest Kenya as a part of his international rotations.

With his nomination of Andrew, Vice Dean for Education Daniel Clinchot said, “The achievement Andrew has shown in academics, coupled with the passion he has demonstrated for service to others, makes him an invaluable member of our profession and community. We are proud to count him among our members.”

After graduation, Andrew will stay here at Ohio State to complete a residency in Internal Medicine, and plans to pursue a career in Primary Care.

Congratulations, Andrew!
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As a buckeye for life, Ashley Weber completed her undergraduate and master's degrees at Ohio State and is currently pursuing a PhD in the College of Nursing on a Graduate Assistance in Areas of National Need (GAANN) Fellowship.

Ashley has completely immersed herself into her doctoral education. She has taken full advantage of research learning opportunities throughout the college, university, and at Nationwide Children’s Hospital. Ashley is also committed to becoming appropriately trained in all methods and has dedicated extensive time, travel, and effort to attend national meetings to further her knowledge of child development and nursing research. She currently has one publication to date with one under revision, a second manuscript under revision, and two manuscripts in process.

Ashley’s intelligence and passion for research is evident. Her integration of biology and behavior has allowed her to take a comprehensive approach for examining important neurodevelopmental issues confronting premature infants. Ashley has identified a significant problem plaguing premature infants. Her focus on the role of oxytocin as a measure of biologic processes supporting neurodevelopment is novel and innovative. To date, there are no published data describing this phenomenon in premature infants. Therefore, the anticipated findings of Ashley’s research could lay the foundation for future study of biobehavioral mechanisms that maximize neurodevelopment. Furthermore, Ashley was awarded two research grants from the Epsilon Chapter of Sigma Theta Tau and the Ohio Nurse’s Foundation.

Ashley is also an active member of the Council of Graduate Students, the Dean’s Student Advisory Council within the College of Nursing, Ohio State’s Wellness Collaborative, as well as many other professional organizations.

Dr. Deborah Steward, Ashley’s academic and dissertation advisor, believes Ashley is one of the most gifted PhD students she has ever advised. Steward said, “I have no doubt that future premature infants will greatly benefit from the research that Ms. Weber will conduct. Ms. Weber embodies what the discipline of nursing needs relative to moving our science forward. She is a passionate, articulate young woman with unlimited potential as a nurse scientist and leader in the profession. If she pursues her career as a nurse scientist with the same enthusiasm and drive that she continually demonstrates in completing her doctoral education, she will have a lengthy and outstanding career.”

After graduation, Ashley hopes to attain a nursing faculty appointment within a research-intensive university. As a NICU nurse, she wants devote her career to developing evidence-based nursing interventions.

Congratulations, Ashley!

David Twombly is a Juris Doctor Candidate in the Mortiz College of Law. Dean Alan Michaels describes David as one of the strongest students in the history of the Mortiz College of Law. “His class is the most academically gifted on record at our law school,” Michaels said. “And Dave is the highest ranked student in the class by a substantial and unusual margin. He has excelled in an astonishing array of classes.”

David has also been an important leader in the college. His peers selected him to serve as Editor-in-Chief of the Ohio State Law Journal. His selection and success in this role reflects not only his intellect and hard work, but also his generous and thoughtful approach to others. He is a Mortiz Merit Scholar and has been deeply engaged with the diversity and inclusion activities at the college, including participation in events such as the SPEAK group and the OutLaws.

David’s legal experience is also profound. He has worked in the Legal Aid Society of Columbus and the Sixth Circuit Court of Appeals. David has been a research assistant.
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for multiple professors and judges, and served as a summer associate last year for Jones Day.

Before attending law school, David worked as the marketing director for the Alta Equipment Company in Wixom, Michigan. He received his undergraduate degree in English from the University of North Carolina-Chapel Hill and his masters in English from Pennsylvania State University. In his free time, David enjoys rock climbing, distance running, and traveling.

After graduation, David will join the Columbus office of the Jones Day law firm, and beginning in the summer of 2015, he will serve for a year as a federal judicial clerk in the Fourth Circuit Court of Appeals for Judge Albert Diaz.

Congratulations, David!

Ms. Weber:

Thank you so much to the Board for this honor. This means the world to me. As stated earlier, I went to Ohio State for my undergraduate and graduate and truly "But for Ohio State". Ohio State has given me everything I have and for that I am eternally grateful.

Thank you so much to the College of Nursing, to Dean Melnyk, and my advisors, Dr. Steward and Dr. Harrison. I would not have made it this far without them, that is for sure. Thank you to my family and friends and my entire family at Ohio State for supporting me through this amazing educational journey.

Mr. Keaster:

I just wanted to say thank you. I actually finished medical school yesterday and I will graduate in early May. I want to thank you all for this award. It represents to me a capstone, not of what I have given to Ohio State and the community, but what you have given to me. Again, thank you very much.

Mr. Twombly:

Thank you so much, Stacie and thank you so much to the trustees. I really appreciate it. It is a real honor to be here with you today.

The last few years that I have spent here at the Moritz College of Law have been some of the best years of my life. That won’t surprise you when I say that I moved down here from Michigan but I promise it is not just the contrast. The College of Law really has a wonderful educational culture. I think that comes partly from the students and partly from the faculty. Students are very supportive. I had heard horror stories of law schools being cut throat institutions when I was applying. Moritz is completely the opposite and I think partly that is mid-western values, but I think also it is the collegiality and professionalism that the faculty set as a model for us.

I have had so many wonderful opportunities at the Moritz College of Law and I briefly want to give you a sense of what some of those were. I got the chance to work with students in Columbus talking to LGBT high school students about the first amendment. I spent a semester visiting a fifth grade classroom at the Indianola K-8 school talking about dispute resolution techniques that students can apply to their own lives. I was trained as a tax preparer and was able to work with Franklin County residents and help them file their taxes. I was able to work with not one but two federal judges, including your own Judge Marbley. It is hard to say enough about what an amazing opportunity that is to step out of the classroom and see the law practiced at such a high level. I am so grateful to The Ohio State University and the Moritz College of Law for the educational opportunities that I have had.
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I want to say thank you to a couple of people in the room. One is Associate Dean Gary Jenkins who joined me today from the College of Law. In addition to everything else that he does at the College of Law, he is also the faculty advisor to the Ohio State Law Journal. I have gone to him many times over the last year to talk about difficult decisions I was facing. He has always been generous with his time and wise with his advice. Thank you to Dean Jenkins.

And most important, I wanted to say thank you to my wife, Anne Marie. I feel like I have been very busy over the past three years but she is an OBGYN resident at the Wexner Medical Center. By contrast, I felt like a complete slacker next to her. Through it all, she has been supportive, sympathetic, and most shockingly I think, she has been awake to talk to me. She just came off of a 24 hour shift this morning and here she is so thank you to Anne Marie.

I want to introduce our baby boy, Benjamin. He is going to be joining us for the picture here. He is five months old today and we are so proud to have him as a buckeye baby. Thank you all so much.

Mr. Schottenstein:

Okay. I now would like to call on President Alutto.

Oh, we have a change in the agenda. What is it?

Dr. Thompson:

We will pause for a moment for a few students to come into the room.

A Sphinx Member:

Sphinx Links! Stacie Seger, daughter of Ken and Janna Seger, is an Agricultural and Communication major and Agribusiness and Applied Economics minor student from Minster, Ohio. She is primarily involved in the College of Food, Agricultural, and Environmental Sciences where she serves as the President of the Agricultural Communicators of Tomorrow, Co-chair of the College Recognition Banquet, Secretary of CFAES Student Council, a member of Alpha Zeta Partners Fraternity, and a college ambassador. In addition to her college involvement, Stacie has served the undergraduate student government as a CFAES senator.

Stacie’s passion for international development has led her to study abroad in Brazil, Ireland, and Ecuador. She is also employed by the Ohio Pork Producers Council. Last year, she was appointed to one of the highest honors an undergraduate student can reach as she was appointed the student representative on the Ohio State University Board of Trustees.

Stacie’s dedication to The Ohio State University and her passion for the agricultural industry make her a faithful link into the 108th class of Sphinx.

Ms. Seger:

Sorry!

Dr. Thompson:

As a Sphinx tradition, Stacie did not know that was coming.
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Mr. Schottenstein:

Stacie, congratulations! Just so everyone here knows, when we talk about observing proper rules of decorum that is an example of proper rules of decorum. Congratulations and I know that was a total surprise.

Okay, Dr. Alutto, your report please.

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PRESIDENT’S REPORT

President Alutto:

Thank you. Well despite the chill of early spring, we certainly enjoyed numerous bright spots this year and I am going to be sharing a few of those with you this morning. However, before I do, I want to acknowledge the contributions of some outgoing trustee members, whose terms end in May. I should say that there will be more of this as the program goes on but I get the first crack and I am going to take advantage of it.

I want to express my personal gratitude to Bob Schottenstein for his service as chairman of our Board. He led us through a time of uncertainty and transition with decisive and thoughtful leadership. His focus, passion, and sensitivity were invaluable throughout his membership on the Board and not just during his term as chair. During his term as chair, these characteristics provided the foundation for progress that exceeded all our expectations. Bob, remember those achievements and they will serve to strengthen Ohio State for many years to come, not just in the time that you have actually served on the Board. Thank you very much for the difference that you have made.

I also want to thank Alan Brass, who is sitting here on my right, for his time on the Board. Particularly, in helping to ensure that we were on firm footing before we began our medical expansion, which I will remind everyone, is the largest project of its kind in university history. Alan, I have an incredibly high regard for the incisive business and health care acumen you brought to this particular project and so many others in the time that you have been on the board. You made certain that we understood the role the medical center plays in the future of this university and your significant contributions to the successful opening of our medical center this fall cannot be overstated. Thank you so much, Alan, for your passion and clarity of mind, and as an aside, thank you for your grandson who will be joining Fisher College this fall.

Finally, of course, I want to acknowledge the contributions of our student trustee Ben Reinke. On every occasion, Ben has demonstrated maturity and intellect beyond his years, and we are very grateful for his insights. Ben of course will continue his coursework at Ohio State and plans to graduate next spring with a doctorate in Nuclear Engineering. Ben, we wish you the best of luck, even though we may never understand exactly what is meant by cryogenic irradiation or gamma radiation damage experiments, it just sounds dangerous, but especially, since you will have the tendency to express that in French, which will make it even more complex. Nevertheless, we have no doubt that you will continue to make this university very proud and as a bit of an inside joke, the only request I have is be on time for graduation.

Would you all now please join me in giving them all a round of applause?

And now it is my privilege to share a few recent highlights with you.

Ann Hamilton, an internationally recognized artist and a Distinguished University Professor at Ohio State, will be one of nine individuals inducted into the American Academy of Arts and Letters. This is considered the highest recognition of artistic merit
in the United States. With this honor, Professor Hamilton joins a 250-member group that includes composer Philip Glass, artist Maya Lin and author Toni Morrison.

To top off the week, Ann was also commissioned to create the largest public art project in Seattle, Washington’s history. We are certainly very proud of Ann and how she represents this university on such a national stage.

Last week, more than 600 of our brightest and most creative undergraduate students participated in the annual Denman Undergraduate Research Forum. This showcases the immense breadth of undergraduate research and scholarship at Ohio State. This is the 19th year of this event, made possible by corporate partners and private friends and donors, including the event’s namesakes, Rick and Marte Denman.

The Denman projects propose solutions to problems from disease and discrimination to poverty and food production. This student research forum is one of the largest events of its kind and truly is a visual representation of the remarkable benefits of a major research university. I am very proud of these student scholars and I am grateful to the many faculty and staff advisors who share their guidance and expertise with these students each and every year.

Now while March Madness has ended for Ohio State, I want to point out the tremendous academic success of our student athletes. I am very proud to report that 73 of our Winter Student Athletes were named to their respective Academic All-Big Ten teams, including graduating senior Aaron Craft. And if you haven’t seen it, I really encourage you to look for the video of Aaron reciting 63 numerals of "pi" that appears on Ohio State’s YouTube page. Just in case, we asked the math department to check on his math, and to no surprise, he was right.

And believe it or not, Ohio State is still going strong in another March Madness bracket. As of this past Monday, two Ohio State college students with startups had advanced to the Elite Eight of “America’s Coolest College Startups” in Inc. magazine’s annual competition. Pufferfish Software, a mobile app maker for autistic children, was founded by freshman business major Megan Holstein, and Buckeyes Keith Shields and Joshua Tucker co-founded Applits, a platform for creating mobile apps. We certainly wish these students the best of luck with their entrepreneurial endeavors and believe they represent the spirit we see throughout our student body.

While we may have competed with the school up North in the Big Ten basketball tournament, Ohio State and the University of Michigan have teamed together to establish a manufacturing research institute that is expected to create 10,000 new jobs in the Midwest in the next five years.

The American Lightweight Materials Manufacturing Innovation Institute will help develop advanced lightweight materials and technology for use in everything from new hulls for Navy ships to lighter and safer automobiles that are more energy efficient.

I am also proud of the recognition that our university continues to garner for the services and resources we offer to military and veteran students. I mentioned at our last meeting that Ohio State was named a “University Partner” by the Tillman Military Program, which will create scholarships for some of our students. But more recently, Military Times listed Fisher College of Business number 2 in the nation in its "Best for Vets: Business School" rankings for 2014.

Ohio State has also been recognized for its many international initiatives. Just this last month, the university was selected to receive the Senator Paul Simon Award. This award recognizes institutions for overall excellence in internationalization and an important component of our international strategy is the opening of gateway offices in key areas of the world, including as you all know, China, India and soon to be
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announced for Brazil. Those enable us to forge significant new partnerships with universities, businesses, and alumni.

I firmly believe that’s our responsibility to prepare our students to be internationally engaged citizens. We have made significant strides in our global strategies accomplishing this, such as increasing our international student population, enhancing study abroad opportunities, creating international dual degree programs, and a variety of other efforts.

Before closing, I want to mention two events that are happening later today. They represent the rich array of intellectual and cultural events that can be found on our campus quite literally any day of the year.

This afternoon we welcome the first speaker in the Provost’s newly established Discovery Themes Lecturer Program. Jeffrey Sachs, director of The Earth Institute and New York Times best-selling author, will address the challenges of sustainable growth on our planet, followed by a panel discussion of our faculty members. This lecture also is part of the spring COMPAS Conference, which is exploring critical policy issues of private versus public domains.

Also, beginning tonight, The Royal Shakespeare Company will be presenting The Taming of the Shrew for younger audiences at our Drake Performance Center. This truly is a wonderful introduction to Shakespeare for young children in Ohio, and we are once again very proud of our partnership with this world-renowned theatre group.

Finally, I want to acknowledge that we continue to work closely with Columbus Public Health to monitor a mumps outbreak on our Columbus campus and also in our community. We take this very seriously and I am grateful to the many medical personnel and staff members who are working to both contain the illness and also to treat those affected.

Working together, the individuals from all over our campuses make this a great university. The Ohio State University is big, it is complex, and, as everyone knows, things do not always go as planned. But I have seen firsthand, that this is a university brimming with creativity, passion, intellect, compassion for each other, good will, and bold spirit. As always, it is an absolute privilege to be a part of such a remarkable university and I thank you all for the opportunity.

Thank you, Mr. Chairman. That is my report.

Mr. Schottenstein:

Thank you. Any questions for President Alutto?

I think at this time, Dr. Gabbe will come forward for a presentation on the Wexner Medical Center. While he is coming forward, I want to note that yesterday was a special day in the history of our College of Medicine. It is not often you turn 100 years old and yesterday was the 100 year anniversary of the creation of the College of Medicine. It has been a remarkable run. I know that we are looking forward to the future just as much as we want to celebrate the past. Dr. Gabbe, congratulations on that milestone and we are very pleased to hear your report.

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THE WEXNER MEDICAL CENTER: A 10-YEAR REVIEW

Presentation

Dr. Gabbe:

Thank you so much and I really appreciate the opportunity to join with you in looking back on a decade of improving people’s lives. As we go through this decade, we will have an opportunity to recognize the significant contributions that our chair, Mr. Schottenstein, and Mr. Alan Brass, who chaired our Medical Affairs Committee, have made to the many accomplishments that we are going to see.

The challenge for us was to figure out which ones we could put on the timeline because there were so many firsts. If you look to your left, at 2005, you will note that this is the year that Mr. Schottenstein joined the OSU Board of Trustees. That year we had a first when Dr. Michael Caligiuri, who leads our comprehensive cancer center and the James, described the characteristics of human natural killer cell development, which is so important in immune response, and in fighting cancer.

The following year, Mr. Brass joined the OSU Board of Trustees, and that year, Carlo Croce was the first to characterize the importance of microRNA in cancer. Carlo has received many national and international awards for his significant work.

In 2008, we were among a handful of academic medical centers to receive the NIH’s funding for a Center for Clinical and Translational Science. Dr. Becky Jackson leads that effort. That grant was for $34 million over five years and in 2013, it was renewed for more than $25 million.

In 2009, for the first time, our medical center was named to the U.S. News and World Report Honor Roll. This is the best of the very best of hospitals in the United States. In fact, for 21 years, US News has named us one of America’s best hospitals and more recently, the best in Columbus. You can also see that in 2009, Pelotonia started. It has gone on now for five years and has raised almost $62 million, and $19 million just last year, to support cancer research.

In 2010, I am sure you will all remember a very warm day when we broke ground for our new James Cancer Hospital. That following year, another first, when Dr. Bill Abraham was the first to lead a study of a sensitive sensor that could be placed within the heart to predict the onset of heart failure, avoiding hospitalizations and avoiding readmissions for heart patients.

In 2011, we had our “big bang,” in other words we fully integrated our health information system, our electronic medical record. Now throughout our system, whether you are seen in the ED, in an outpatient clinic, in the hospital, all of your medical information is available electronically and we have been named one of the few hospitals in the country to receive a stage seven award from the Health Care Information and Management System Society for both our inpatient and outpatient electronic record.

In 2012, we changed the name of our medical center to become The Ohio State University’s Wexner Medical Center recognizing the commitments and support of both Les and Abigail Wexner.

Now, moving ahead, we can see that in 2012, we topped out the new James and in that same year, we opened a state-of-the-art clinical skills education and assessment center, a simulation center, which is located in Prior Hall. In 2012, we also fully integrated our faculty group practice. This was led by Dr. Chris Ellison, who is CEO of the faculty group. Now, our entire faculty, nearly 900 clinicians, is working within the medical center and within the university. In 2012, we celebrated the opening of the
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Chloris Ingram Spirit of Women Park, another park of our medical center expansion program.

Another event that was very monumental for us in 2012 was the launching of our new medical school curriculum: the Lead, Serve, and Inspire curriculum. This is competency based and integrates the students into interdisciplinary teams. They learn side by side with students from the other health sciences schools and very differently from when I went to medical school, they see patients from virtually the first day of medical school on.

In 2013, we created our new Wexner Medical Center Board and that same year, Dr. Ali Rezai and Dr. Doug Scharre to his right on the screen, conducted another first trial of deep brain stimulation to treat patients with early Alzheimer’s disease and that trial continues to this time.

In 2013 also and many of you remember this, Dr. John Byrd published his significant study on the new cancer drug, Ibrutinib, which is highly effective in treating patients with chronic lymphocytic leukemia.

In 2014, and you see a picture of Dr. Scharre above the date, the SAGE test was first published. This is a self-administered gerocognitive exam to detect early cognitive dysfunction. This test has been downloaded from our OSU Wexner Medical Center website more than 800,000 times and its interest in using this test is to determine mental function among aging patients.

Later this year, we anticipate the opening of the new James Cancer Hospital, Solove Research Institute and Critical Care Center. We will celebrate the opening early in November and we will move patients into the new hospital in mid-December.

Let’s look at some specific data over the past decade, first in patient care. The risk adjusted mortality index, or the observed to expected mortality, tells you how likely a patient is to survive when they come to your hospital. If the ratio were one, you would say the patients who are expected to pass away as a result of their illness, is a one. It is what we expected. Well, in 2003, our observed to expected mortality was 0.87. Meaning that about 13% of patients who came to us survived when they wouldn’t have expected to do so. By 2013, that number was reduced to 0.68 so 32% of patients who would have otherwise been expected to pass away, survived to go home to their family and friends. That ratio now is well below 0.6 and is one of the best in the country.

You can see how our outpatient visits have nearly doubled in the past decade. In the upper right is a picture of the Eye and Ear Institute where we have the surgical ambulatory facility. Over the last decade, with the support of Mr. Brass and Mr. Schottenstein, we have launched three new care points in Lewis Center, Gahanna, and on the east side, our new Eye and Ear Institute, and our new Stefanie Spielman Breast Center. We have also developed collaborations with Giant Eagle and Kroger for easy access clinics and this has led to significant growth in our out-patient care.

Finally, if we look at the inpatient admissions and observation numbers, this is both patients who were admitted and patients who were in our hospital in a hospital bed for observation, you can see the significant growth by almost 30,000 patients over the past decade.

You see in the middle of the slide, the demolition of Means Hall. Means, by the way, was the first Dean of our College of Medicine and he was appointed on April 3, 1914. That building was originally built in 1951 as Ohio’s Tuberculosis Hospital. We hope that one day the new James, which you see to the right, will no longer be needed as a cancer hospital just as we no longer needed Means Hall for a tuberculosis hospital.
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What about research? Well over the decade, you can see that our total research funding rose from $108 to $166 million and we opened a new research facility. In the lower right, you see the Biomedical Research Tower and by the way, three floors of that building that had been shelled were built out as part of our Medical Center Expansion. Our NIH funding rose over the decade from $72 to $96 million.

One of the most important educational programs we have in our College of Medicine is our MD/PhD program. These are the students who both receive an MD and a PhD degree over seven to eight years of study. These are the individuals who we look forward to being the true leaders in biomedical research. In 2003, we had 32 students in that program. In 2011, we became one of less than 30 medical schools in the country to have a NIH funded medical scientist training program to support these students. Now, we are enrolling 10 students a year in the MD/PhD program and the number is up to 52 students, thanks to that funding from the NIH.

What about education? I have mentioned to you the new Lead, Serve, and Inspire curriculum. Folks are coming from around the country to study how we have done this transition and what this curriculum brings to our students. Just last week, the Liaison Committee for Medical Education, which accredits all medical schools in the country, visited us for their accreditation site visit. They praised two features of this new curriculum: one, the career counseling that is provided for our students and second, the portfolio system that is used to monitor the competencies of our students.

You can see back in 2003, the grade point average of our entering medical students was 3.63. That is about the national average but now in 2013, it is 3.70. I might point out that back in 2003, we had 3,300 applications to our medical school. Today, that number is 5,500. That means that about one out of every eight students applying to medical school in this country applies to Ohio State.

If you look at the MCAT scores, that is the Medical College Admissions Test, which is very important in predicting the success of the student, in 2003 the total score was 31. That is a little above the national average for entering medical students. Today it is 34 which is comparable to the best medical schools in the country. We are also proud that over the last decade, we have become one of the most diverse medical schools in the country. Our student body has grown from 12% underrepresented students in medicine to 20%.

What about the future? Our future is one of population management, partnerships, and working in healthcare teams to improve people’s health and wellness. You can see in the lower left our partnership with the city of New Albany and Nationwide Children’s Hospital in developing the new Philip Heit Center for Health in New Albany. This will open early next year and will focus on personalized health care, exercise and fitness, and community health.

In the upper right, you see an artist’s rendering of Taylor Avenue with University Hospital East in the upper part of the picture. This characterizes our partnership with the City of Columbus and with the Columbus Metropolitan Housing Authority, to transform that neighborhood, improving its health and wellness. The university as you know has made a commitment early in this process of $10 million. Some of that funding was used and enabled us to apply for a pilot grant and we received that grant of $300,000. That enabled us to submit a larger grant to the Department of Housing and Urban Development for a Choice Neighborhood initiative. Forty four cities submitted a grant to that funding agency and out of the 44, six cities were chosen with Columbus being one of them. They made their site visit last week and we are cautiously optimistic that we will be selected for this $30 million award.

Another partnership that has occurred over the last few years has been our partnership with Mount Carmel Health. There we have been able to work together to improve the
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community’s access to psychiatric, rehabilitation, neuroscience services, and improve
our collaborative educational activities.

In the future, we see more activities in our technology transfer and commercialization.
In the upper left, you see my good friend Dr. Pravin Kaumaya. I hired Pravin to join our
OBGYN department about two decades ago and he has been working towards the
development of an anti-cancer vaccine. That is now a reality and it has just been
licensed to MedVax Technologies Inc. It is a very exciting development to all of us.

In the middle of that slide, you see the OSU MyChart. This is part of our integrated
health information system. It allows our patients to access their chart, communicate
with their doctor, their nurse, their healthcare team, at any time. We now have nearly
90,000 of our patients using MyChart. Our future, as we have emphasized in the lower
right, is the new James Cancer Hospital, Solove Research Institute, and Critical Care
Center.

As we celebrate what has happened over the past decade, it is so important that we
recognize the roles that Bobby and Alan have played, the time they have given, their
support, their wisdom, and insight. None of this could have been accomplished without
their advice and their help. None of this would have been accomplished without the
guidance of the Board of Trustees and for that, we are all very grateful.

Thank you very much.

Mr. Schottenstein:

I will say that at least in the case of Mr. Brass, his commitment to not just this Board
but to all things related to the Medical Center, has been extremely important. I
appreciate being included but I sort of watched. Steve, that was a great report. Are
there any questions from any members of the Board concerning the report?

Mr. Brass:

Steve has handed out accolade after accolade the last couple of days, but to Steve
and Steve’s team, let me tell you, they have worked very hard to make a decade of
things happen. Steve, your leadership and that of your team around you and of our
faculty, is well known as it relates to these accomplishments so to you, congratulations
very much.

Dr. Gabbe:

I appreciate it. Thank you.

Dr. Cloyd:

Let me make one other point. There is an element that, for me, is missing, that is an
accomplishment here. If we start thinking back to 2006-2007 and think of a decade,
there was frankly not as good of a community relationship between our academic
medical center and Columbus. Those familiar know that there was a lot of angst, there
were a lot of things going back and forth, and there was a lot of distrust. That has
essentially gone away. Now I think the accomplishments of what you and what the
people associated with our entire academic medical center have been able to bring,
we now have a wonderful embracing relationship with the community, certainly
highlighted with what we are doing out east, but beyond that with the broader
community. I think that is a very important advance that we have had and I thank you
for that.

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COMMITTEE REPORTS

Mr. Schottenstein:

Gil, I really appreciate you saying that. We had a Board dinner last night and I think that that was recognized as well. We look at the last 10 years and it is a lot. None of it could have happened without you, Steve, and your leadership. I feel like we are just getting started. It is really exciting to see, not just where we are, but what we have the opportunity to do. We have made tremendous progress and I know we will continue to. Just tremendous appreciation and thanks to you and everyone that has helped make this happen.

I would like you to stay in that seat if you wouldn’t mind because we are going to start on the committee reports and the first committee report is the Wexner Medical Center Board. In the absence of Trustee Michael Gasser, who is the lead trustee on the Wexner Medical Center Board, I have been asked to give the update but I would appreciate it if you would stay there as well Steve because you may want to elaborate on what I have to say.

The board met on Wednesday April 2nd, with the exception of Mr. Gasser who is traveling out of the country, all trustees were present. First, we heard an update from Dr. Gabbe on a whole variety of important metrics that relate to quality, rankings, and reputation. The first was that presently, the College of Medicine, which as I mentioned earlier just turned 100, was recently ranked 34th by the U.S. News and World Report rankings, up from 38th the previous year. There is tremendous compression between the colleges that are ranked in that sort of 15 to 40 group. Just the slightest change in even the smallest of numbers can affect a movement one way or the other. One of the reasons that we did move up certainly was because of our increased NIH funding, as well as the increase in the incoming students’ grade point averages.

You also mentioned, and you referred to it here just a few moments ago in talking about the last ten years, that we had a site visit from the Liaison Committee on Medical Education. I think they just left here two weeks ago and that was unusually successful. I think it exceeded our expectations. We were counting on a positive outcome, but you may want to comment on it. I think it was even more positive than we had anticipated.

Dr. Gabbe:

Thank you. I was on this group for six years and chaired it for three. It accredits all the American medical schools as well as the Canadian schools. Usually they come and visit and look at you up and down, backwards, forwards, sideways. It is about an 18 month process to get you ready for this visit. You always expect them to find a few problems, areas of what they would call non-compliance. They praised us in several areas. They want us to monitor more closely a few areas. They only found one concern and that is that they would like our faculty to have a more open opportunity to join committees that oversee our medical education activities.

It was pretty amazing to be honest with you and probably the best I have ever seen in my time as a member of that group.

Mr. Schottenstein:

The members of the Medical Center Board acknowledge that as well. You had mentioned, and I hope I pronounce his name right, Dr. Pravin Kaumaya and the tremendous work that he has done. We recently learned, as a result of his research, about the new licensing agreement. We are hoping it is as successful as we expect it to be with Medvax Technologies relating to the anti-cancer vaccine that he developed. I don’t know if you want to add anything on that. I do want to mention that I think a lot of the money that supported his research was a direct result of Pelotonia. When we
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talk about how much Pelotonia has meant, the $19 million last year, five years now, over $60 million, so many sitting around this table, Linda and others have been so passionate in their support for Pelotonia. This is yet an example of what the money has done. You may want to add to that.

Dr. Gabbe:

That is exactly right and his vaccine focuses on the HER2 marker, which is seen in so many cancers including breast cancer. As Dr. Caliguiri pointed out at our meeting, you can be treated with Herceptin if you have the appropriate marker, the HER2 marker for breast cancer, and that treatment is hundreds of thousands of dollars a year whereas the vaccine would be a relatively inexpensive alternative if it works out as we hope it will.

Mr. Schottenstein:

The Board then heard a comprehensive review of not just the key initiatives of the medical center, but also how we are doing with our financial scorecard. We were very satisfied with that report. The arrows are trending where they are expecting to be. We did have an interesting comment about our patient satisfaction scores. Our goal is to achieve a 100% patient satisfaction. That is never going to be possible but we continue to strive to be in the upper 90th percentile of all medical centers who receive patient satisfaction.

Jay Kasey provided an update on the new cancer hospital, which as President Alutto mentioned, is the biggest construction project, capital project frankly, in the history of the university and one of the biggest in the history of the state of Ohio. The continued good news is that that project remains on time and on budget; and also very good news is that in terms of the EDGE contracts, which stands for Encouraging Diversity Growth and Equity in the firms that we do business with, we are exceeding the percentages that we had hoped to achieve, 28.8%, nearly 29% of all of the contractors that have, contributed work towards this project would qualify as EDGE contractors. We were very happy to hear that.

I don't know if you wanted to add anything else to what I have said, Steve.

Dr. Gabbe:

Just to note that of the contracts for the new James, nearly 87% are with Ohio firms. The winter weather slowed our construction of the Phyllis Jones Legacy Park a little bit. That will be a new oval in front of the new hospital but we should be back on track. We have also already opened the emergency medicine services off of 12th. As you know in the past, patients and emergency vehicles coming in had to come in the same way. Now, the emergency vehicles come in the back right into the ED. That has really helped us a lot.

Mr. Schottenstein:

There were other trustees who attended the meeting. I don’t know if anyone has any questions or things to add about the Medical Center Board meeting. Janet?

Dr. Reid:

It is not about the Board meeting per se, but this is just an additional thank you to you. Health care as we all know, is crazy. That is the simplest way to put it. There are so many changes happening but part of the wave of those changes is predicated on the assumption that illness needs to be treated, but the prevention of illness needs to be addressed. Looking at the prevention of illness with regard to a whole community is really important. There is much pride in Ohio State and with you and the Medical
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Center and looking outward to how it is that we can be healthier as a community and healthier as individuals. The establishment of the electronic medical records is part of the whole thing. I wanted to thank you for that.

Mr. Schottenstein:

Steve, thanks.

Next committee, Advancement. Linda?

Mrs. Kass:

Thank you, Mr. Chairman. We had a robust meeting yesterday morning in Advancement. We have eight items on the consent agenda from the Advancement Committee. The University Foundation Report, which is item 11, along with the naming or renaming of seven spaces. All are being recommended for approval.

I will begin with the University Foundation Report. Overall, we are doing extremely well, trending to surpass last year’s fundraising activity and cash receipts, and are on pace for this year to be one of the top fundraising years on record. In terms of totally fundraising progress, that is our gifts and pledges, as of February 28th, we have raised $247,553 million of our $390 million annual goal. This number is about 10.5% from the same time last year and we continue to be on track to reach our $390 million goal.

Our philanthropic receipts, which are the cash numbers we use to measure ourselves against our peers, are at $218 million, tracking nearly 2.5% ahead of time elapsed as we approach our $316 million goal. This is 8% higher than where we were last year. We also reviewed the progress of our campaign activity which continues to track ahead of a linear schedule. It is at $1.82 billion toward our $2.5 billion goal and tracking a little over 4% over the time elapsed.

We looked at how each unit is tracking in the campaign and 12 units are ahead of pace, 15 are behind, and what is noteworthy here, a special note perhaps, is that Mike Eicher and Provost Steinmetz hosted a four hour round table with all Deans on March 25th around the whole process of fundraising. They, particularly Mike Eicher, will be continuing to offer guidance to the units. I really applaud his efforts in this area.

We have spoken in the past reports about the Foundation Board’s plans to restructure itself; to redefine that Board for success. There have been many individual meetings and personal calls with all 45 directors and overall, they support the changes and will vote on the final restructuring recommendations after a full presentation at their April 25th meeting. We expect an updated report about this at our June Advancement Committee meeting.

Submitted for approval with this University Foundation Report is the establishment or revision of endowments totaling over $15.3 million. This includes five chairs, two professorships, 21 scholarships, six program support funds, one research fund, two named funds, three unrestricted funds, three revisions, and one closure.

In addition, on the consent agenda there are four namings and three renamings fully vetted by the gift acceptance committee. In the interest of time, please refer to the full listing of consent agenda items 12 through 18.

We had several items on our agenda for discussion, which are very interesting. The first was an Alumni Association Report given by the Chair of the Board of the Alumni Association, Christopher Ito. Chris provided an overview of the Alumni Board along with its current initiatives. The Alumni Board is reviewing the Alumni Association’s strategic plan as the alumni group has shifted its focus onto deeper engagement of its membership. This plan, along with their scorecard, is aligned with the overall
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Advancement Strategic Plan and scorecard. The final draft is expected to be approved at the Alumni Association’s Board meeting in May. Several other Alumni initiatives were discussed that I will briefly review now.

First, annual giving. We had the first review of the annual giving program at our January Advancement Committee Meeting. As you know, this program has transitioned from the Foundation Board to the Alumni Association. Yesterday we learned that annual giving is having positive developments in engagement as a result of the switch from the association’s membership model to a donor model. An enhanced online giving platform is now being implemented that is easier to use and more transparent. They also plan to hire a digital giving strategist to increase online donations as well as a stewardship manager to cultivate annual givers so that they will become major donors down the road.

Additional initiatives of the Alumni Association were discussed. Since its start 18 months ago, the Alumni Office of Career Management has had 110,000 contact points through one-on-one advising, fairs, webinars, and the job board, and is also reaching out to colleges to offer resources and assistance.

The new Office of Volunteer Management is now under development and will eventually monitor volunteer opportunities available at Ohio State. They are currently in the process of hiring a director.

Finally, the Alumni Association is exploring possibilities in digital strategy with the help of University Communications. At its next meeting, the Alumni Association Board will consider next steps in the cost benefit of a one-stop customer-centric website for alumni. To oversee all of these initiatives as well as the club and society activities, the board plans to hire an AVP of Engagement Strategies.

We then had an update on the Advancement scorecard which continues to be an evolving tool for us with the Advancement team continuing to fine tune our metrics particularly as they relate to measures around awareness and engagement. As I mentioned earlier, our fiscal year measures and campaign progress are overall on track to meet our fundraising goals.

Here are brief highlights of our other metrics. There are plans to go live with a longitudinal alumni study this summer. This will be a large engaged group of alumni to regularly give us feedback. Chris Ito called it an inside community that will help Advancement make data driven decisions and respond to change over time.

For events, we are using on our scorecard something called a net promoter score (NPS) which measures customer loyalty. Our current NPS of 80.41 means, we were told, that we have about 80% promoters who are likely to recommend events to other buckeyes and this really was our baseline build: 20 alumni events with 1,640 attendees. We are building a baseline so we can continue to measure. That is why our scorecard is an evolving journey.

We are currently establishing baselines in the area of media and marketing. This includes a social media measure and key media quality metrics. We plan to take a deeper dive to explore these areas at our next meeting. The Committee is just really beginning to understand the baseline numbers that quantify, for example, the level of positive media that Ohio State is generating across traditional media outlets.

Finally, Mike Eicher introduced the most recent addition to his Advancement team, David Ripple. We have talked to you about two other key members of his team who arrived here last summer: Patty Hill-Callahan, heading development for health and medical, and Sarah Rubin, VP of Principal Gifts. With the addition of David Ripple as the new Vice President for Development after a yearlong search, Mike’s Advancement Senior Leadership team is complete. David joins us from Wayne State University.
where he was President of their Foundation and Vice President of Development and Alumni Affairs. David spoke to us for a few minutes and shared some interesting coincidences. First that Michael Drake will be this year’s commencement speaker at Wayne State, which was quite a coincidence, and then he shared his Ohio ties with us; the fact that his dad marched in the Best Damn Band in the Land. David has some ties to us and a lot of passion. He recalled that throughout his 20 years in the development profession, his dream job was to work at Ohio State so this is a destination for him.

That completes my report, Mr. Chairman.

Mr. Schottenstein:

That was a great report. Before we take questions, I just want to make a comment.

I was thinking back to that timeline you did, Dr. Gabbe, and 10 years ago, Advancement was maybe an idea but there was really no one paying attention to it in any kind of productive way here at Ohio State. At Board meetings like this, we would review whatever happened and that didn’t necessarily focus on how we might be able to change the trajectory of what was happening, let alone decide what we wanted to have happen. I think that this is an example of an area where leadership, Linda and Gil Cloyd and certainly a whole host of others now led by Mike Eicher, we are making enormous progress. We have very clear goals. This is no different from football. We want to be number one, not number two and not number 15, but number one. That is not going to happen overnight but we are going to make that happen. I think this is really important. It is not just because we want to pound our chests. We know that with this money coming in, we can just do so much more to fuel the student initiatives, provide additional scholarships, and just help the academy in the ways in which it is needed. I wanted to point that out.

Any other comments from any of the trustees on Linda’s report? Yes, Ben.

Mr. Reinke:

I have beat the drum on this a little bit in the past. I just kind of want to reiterate that for many reasons, the approach that the Alumni Association and Advancement is taking to a digital strategy is extremely important. As of right now, we are still finding interesting ways to engage our alumni. As we try to build out the engagement strategy and offer personalized and customized engagements for our alumni, it becomes more and more relevant for young alumni, as we grow older, to stay in touch with the university.

There are many things that take place on campus every day that are incredible; opportunities for alumni to engage in those through viewing digitally, through taking part in conversations online, or learning about events so that they can attend, is extremely important. I think there has been a lot of progress already through our communications team and then also through the Alumni Association and new and interesting ways to interface digitally.

The thing that I would lead with is that whatever we do, I think we need to do it right. We think about often what the physical plan and the entrance to the university looks like. For many reasons, in our generation as we get older, that matters a lot but it also matters what the first front page is that we view when we interact digitally with the university. It doesn’t mean that everything we do is going to be digital but it means that that is a way that the university is judged and perceived but also a way for people to find what they are looking for at Ohio State. This is a big place so it is important that we get it right.

I fully support what is going on there.
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Mr. Schottenstein:

Others? Okay, next the Audit and Compliance Committee, Judge Marbley, Chair.

Judge Marbley:

Thank you Mr. Chairman. The Audit and Compliance Committee met yesterday. We began with a presentation from Ms. Christa Dewire who is from Pricewaterhouse Coopers (PwC), the University’s external auditors. Ms. Dewire and Mr. Gary Ryan will be our new contact points at PwC as Mr. Rick Stover, who was formally our contact, is leaving PWC to begin a teaching career at the University of Dayton.

Ms. Dewire reviewed with the Committee the Fiscal Year 2014 Audit Plan for the university. PWC will continue to approach the audit through the use of a top-down, risk-based approach to ensure that the audit strategy is executed in an effective and efficient manner. She noted that there are no significant changes in the deliverables or the scope of the audit, which will be conducted in accordance with Generally Accepted Auditing Standards (GAAS) and Government Auditing Standards (GAS).

Further, Ms. Dewire reviewed with the committee areas of significant risk for the university, which are consistent with those identified in the prior year, the general areas of audit focus, and new matters for fiscal year 2014, including the impact of the university’s upgrades to its PeopleSoft system and a new GASB (Governmental Accounting Standards Board) pronouncement.

The committee also received a report from Mr. Gates Garrity-Rokous, the university’s Vice President and Chief Compliance Officer. He began his report with an update on the university’s key compliance processes and noted that the office is in the process of updating its annual compliance plan.

He then discussed with the committee recent developments at the national level regarding the enforcement of Title IX, information security, and the review of policies regarding minors on campuses. As to information security, he noted that due to an increase in the size and number of data breaches at the national level, the safety of personal information has become a priority for the FBI and the DOJ and a working group within the state of Ohio has been formed to examine this issue at the state level.

Additionally, as compliance functions are becoming more common at universities, Mr. Garrity-Rokous provided the committee with benchmark data that demonstrated that the university is leading the way over other large public universities in the development and implementation of a centralized compliance function. We indeed are ahead of the curve for the most part in this area.

Finally, we heard from Provost Steinmetz, who presented a resolution for the approval of a new affiliated entity, OSU Brazil Gateway, which appears on the consent agenda as item number 10. Dr. Steinmetz reviewed with the committee the plans for the establishment of the Gateway in São Paulo, Brazil as the university’s third Gateway, following India and China.

The gateway in Brazil will serve to enhance the internationalization of the university’s teaching, research, and service missions, and will connect faculty, staff, students, and businesses at Ohio State and in the Columbus area with institutions in Brazil. The university has been strategically engaged in Brazil for almost 50 years, including a research and teaching partnership with the University of São Paulo’s Luiz de Queiroz, College of Agriculture, through which the university maintains over 20 active faculty collaborations and a number of student mobility programs. Through another partnership, the university has also obtained free office space in one of the prime locales of São Paulo to operate the Brazil office.
The development of the Brazil Gateway and the current opportunities within the country aligns with the university’s discovery themes. Funding will be provided for the Brazil Gateway by the Office of Academic Affairs through 2016, with the expectation that the Gateway will look to a blended funding model after 2016. Global Gateways has also developed goals and financial metrics for the next three years and will be establishing benchmarks for the Brazil Gateway in the coming year.

We voted to recommend the establishment of this gateway office and then recessed into executive session.

Mr. Chairman, that concludes my report.

Mr. Schottenstein:

Thank you, any questions for Judge Marbley. Next, Academic Affairs and Student Life Committee, chaired by Jeff Wadsworth.

Dr. Wadsworth:

We had the usual fairly routine matters that will appear on the consent agenda and I won’t go through the details. They are there to be read and we also discussed the gateway. I am sure several committees did.

The primary purpose of the meeting was to review our research and development standing. Research development is a big deal for a world class university and I am going to finish by saying a bunch of positive things. First, I want to emphasize that we really have to examine how good we are in order to know where to get to. R&D funding at the moment in this country is very challenging. Federal funding is down, state funding is down, and industry funding is spotty, subject to local economic variation. It is a very challenging environment in which to grow.

Having said that, the OSU R&D funding for the past six or so years is flat, having a little bit of a spurt in 2003 and 2004. Because it has been flat, and others have managed to inch up, our ranking in R&D has actually dropped quite significantly, from about 11 to about 19, that is a concern.

Some of the public universities are growing faster than we are and there are two right on our heels in the ranking of public universities that had pretty good growth. Their compounded annual growth rate was quite a bit better. We see a lot of competition and as we know, those rankings tend to feed into awards and other judgments, so we are looking hard at that.

State funding is actually quite good at Ohio State but it has decreased. It has decreased dramatically at other schools around the country. Some of them have just been zeroed out. Although ours has come down, it is still a good proportion of our total R&D funding compared to other states.

Industry is quite good. At Ohio State, we have a pretty good income, but half of it is for clinical trials so really when we see the numbers, only half of it is the sort of work that you might capture intellectual property and longer term benefits from. In industry research, for example, we rank third amongst universities. When we get into NIH and the physical sciences, we are much worse, we are 40th. We need to really figure this out and we have some tools coming up.

Another measure is how much research per faculty. This is where I want to bring in the Foundation. There are different ways to divide that number: you could do it by research PI or by faculty FTE. If you keep apples and apples together, by research per faculty, we are about 323,000, ranking 11th in public universities. The top schools, the University of Michigan and the University of Wisconsin, have very powerful foundations
and have had for a very long time and that has fed the research enterprise. When we come back, Linda, to your comments about growth and all the work that Gil has done and everyone else, that foundation piece really is a differentiator when we study this data and ask why have some people been able to grow and others not. I want to emphasize that.

Here is another tricky one. The number of national academicians we have here is relatively low; members of the National Academy of Science, Engineering, and Institute of Medicine. If you add all that up, and again the numbers may be slightly off, but there is a number like 30 here where as at Harvard, there are 350 and Stanford is 300. We have been working on how to get people into the academy because when somebody in an academy puts a grant into NIH or NSF, it tends to get an automatic better look. There is a chicken/egg problem here. Once you get to spiral up, the more academicians you get in, the more likely you are to get money, the more you win money, the more people want to join, and the whole thing spirals up on itself. That is why we are placing a lot of emphasis on how to get this engine up faster.

Okay, now some very good news. We have done well on major research awards and Carol Whitacre was able to give us some very good examples. The largest one, $46 million, is in the Department of Education. There are three in the mid-20s in NIH funding and several are from NSF that are pretty good size. Our total research funding, if it is about $850 million, our competitors at the top end are at about twice that. That is hard to get to with $100 thousand wins so how would you go after these big centers in the tens of millions starts to become an interesting challenge to take on. We have been successful with some wonderful wins in this: the Clinical Translational Science Award, the Comprehensive Care Center Core Grant, and others. The university has been focused on this. There have been some recent successes with, as mentioned earlier, the American Lightweight Materials Manufacturing Innovation Institute, the university transportation center, and the health resources and service administration grant, which helped build out the Wexner Medical Center. Two of those three grants started to use a very deliberate proposal process that is often uncomfortable for the university because it starts to get into how you think about sales, how do you think about marketing, how do you get ahead of RFPs, how do you start to influence them. This is what business does all the time. Successful universities are thinking this way. OSU is proposing to build a proposal center, which we are happy to help with, where this kind of thinking about getting ahead of the major awards, understanding who is going to be giving them out, getting teams together, and working collaboratively to put big proposals together, is different than putting PI proposals together. You need institutional backing and institutional support and that is well underway.

As I said, we have very strong industry support in many respects and that again can be built upon and that as a focus.

I think we are all hanging a lot of hope on the Discovery Themes because this is an injection of major money. It allows us the opportunity to go out and hire teams of faculty in very concentrated areas that we believe will help society and is the kind of major impact that a great university like this needs to have. Food production and security, energy and environment, health and wellness, these are big topics but they are topics that are going to be enduring. We are making strategic hires and major investments. I think that is just the right thing to do to try to kick start another era of growth in an increasingly competitive world.

There was a very interesting economic study done by the Office of Research on how the research executed at Ohio State benefits every county in Ohio as well as across the country. It is this kind of data that can be used with state officials to demonstrate the power of the economic impact of the university and why that should continue to be a focus of investment by the state. It is not just about handing money over. We have nice little maps showing what the impact is per capita in the state and elsewhere. That
is a good marketing tool to encourage our state to continue to see that this is a very good place to invest.

Finally, there are the international gateways which serve to, in very interesting ways, have our students go there and see the United States through a lens from another country as well as recruit students from other countries to here, as well as develop long term partnerships. At the end of days, places like China, India, and Brazil are accelerating their research and development budget and the United States is not. We publish a lot of data looking at where those transitions and crossovers take place. 2013 was the first time total Asian R&D support exceeded that of the US. In a couple of years, China on its own will exceed that of the US, so outreach to countries and partnering with them versus seeing them as a threat, I think, is the right answer. I think that is a good move in terms of the Discovery Themes, outreach, and a focus on winning big proposals.

Thank you. That is the end of my report.

Mr. Schottenstein:

Questions for Dr. Wadsworth? Yes, Gil?

Dr. Cloyd:

I had a chance to review the materials that they provided. I thought that was an excellent report. We have outstanding facilities here, there is outstanding support from the senior leadership of the university, there are a lot of capabilities, but we can do so much better here as Jeff outlined.

I think our challenge is going to be to keep a focus on those last three points that you talked about. Sometimes, our size and all the things that we can do cause us to lose focus. If we can really keep that attention to where we are going to focus, we are going to get bigger grants. How do we use this investment money that we have made available in the Discovery Themes and execute it very well in terms of the proposal and kind of the open innovation, the opportunities to collaborate externally.

I am confident that we can really make progress, but we won’t achieve it if we can’t keep that kind of focus on what we need to do. I think that is a wonderful start and that the proposed approach is just outstanding. I hope we can get it done in a quality way.

President Alutto:

Gil, I fully agree. I thought the report was a great report. I think things have happened over the last year with the strategic plan now that really keeps us very focused on exactly the kinds of outcomes we have described and allows us to make decisions to not do some things that we have been doing. I think you are right on target. I think that is going to be the pattern that will be seen at the Ohio State University. I also think it is the first time in a long time that we have had a bolus of resources that we could put to exactly this end and still at the same time provide support to areas that are competing in different arenas other than the one we are just talking about now. I think the positioning of this institution is perfect at this time, but it is clear there are things that we have to do differently.

Mr. Reinke:

I want to make a couple of points and then propose a question. One thing that is not immediately relevant is that a dollar amount in research per faculty member has a lot more to it than just that. It is not necessarily how much the faculty member spends on things but generally speaking those dollars go to two very important things. One is buying equipment if you are in the physical sciences or biological sciences and then it
often also goes to hiring graduate students. Dollars per faculty member equals hired graduate students who can be paid to work here. Often for our faculty members, the graduate students do the lion’s share of the work as they are trained to become professors.

There is a direct correlation between the size of the graduate student body engaged in research and the number of dollars available. That is really important to remember going forward because this affects not just our faculty or our reputation, but it also affects a large portion of the 13,000 graduate and professional students we have.

The next thing has to do with leveraging our breadth. I would guess that some of the reasons behind our winning of large scale awards to this point is that we have breadth amongst our faculty and expertise in many areas. As we try to leverage those things going forward, it is certainly a challenge. Faculty members are trained to look for RFPs within their area of expertise. That is what generally has been done for most of the past 100 years. When we look at how to do that, it is certainly a challenge but it is absolutely worthwhile. The question I would pose is, since faculty members work within the RFP world, and Dr. Wadsworth as you alluded to, if we can get in front of RFPs and look at what the strategy is of federal agencies, that can be extremely influential. The question that I pose is how that may correlate to our industry partnerships as well? We are doing well in that area but do you see an analogous situation there where we can be involved in the pitch to industries?

Dr. Wadsworth:

Yes I do, absolutely. I think there is no difference really in how we approach industry or federal grants in that regard. You need to understand where the investments are coming from, get to know them, invest in it. That is why it is so important to have a more central approach to big proposals. They are typically hard to do, especially since you correctly pointed out, that a lot of them do engage multidisciplinary teams; you don’t tend to win $25 or $40 million proposals in a very narrow area.

Mr. Schottenstein:

We have six standing committees of this board in terms of how we function. There is a reason why there are six, and not five or ten. Each of them relates to an important, either operational or strategic pillar of what we are trying to get done. I sat in on the Academic Affairs Committee meeting yesterday. I think that the discussion in that meeting particularly as it related to research, which you highlighted Jeff so well, was just a wonderful example of good work. This is an area of a lot of opportunity but being realistic, open, and transparent of where we are good but also where we need to get a lot better, and drill down and really understand through benchmarking where we measure up quite well. I think a lot of us feel the same was about this as we feel about advancement or football and we don’t want to be whatever you said we are ranked. That was a great report and I appreciate the leadership you have provided to academic affairs.

The fifth of our six committees, the existence of which I think is self-evident, is Finance, which is all about keeping track of what we do from a financial standpoint and what we can afford to do, chaired by Jerry Jurgensen.

Mr. Jurgensen:

Thank you, Mr. Chairman. During our meeting yesterday, there were four items for discussion. A number of those involved the review of the financial scorecards and other scorecards we use to monitor what is going on across the university.

Everything, with respect to those scorecards, is on track. I think the point I want to make is that when you have scorecards like these, or we review our financial
performance, almost always you find puts and takes. You have plusses offsetting
minuses, the net of which for right now for us is that we are on track. However, I think
what is worth watching is to make sure that the plusses aren’t current accounting
period items and the minuses are really emerging trends that are going to continue for
some time in the future. That is where you have to be careful. It may look like the
plusses are offsetting the minuses but they may not on a going forward basis so there
were three kinds of issues like that in our review of the medical center scorecard and
we had a good discussion about that.

That then flowed into a continuing conversation that we have had about the
effectiveness and appropriateness of all of the scorecards; no matter if it is the
advancement one that Linda talked about, or physical environment, the university
general, the medical center, or our projects that we are working on. We need to remain
constantly diligent about examining these to ensure that they are doing the right thing,
as Ron Ratner pointed out yesterday in our meeting. The other thing we need to do
while reviewing the scorecards is ensure that the things that the trustees are being
shown have great symmetry to the things that the administration is using to actually
run the place. There is no point in creating a series of things to show us if they are not
exactly the things that management is using to run the business. That is one thing.

The second thing is that all of our scorecards tend to have a current period bias to
them so they are about what is happening in this fiscal year, what is happening in this
period. We talked a lot about how we really need a scorecard that looks at those items,
how we are doing in the current budget, but we also need scorecards that track
significant projects that have longer duration to them. What are the significant
mileposts in pursuit of a strategic objective that is going to take us five or six years to
reach and are we on track with respect to that. Our scorecards need some work in that
regard.

We asked everyone who is a producer of these scorecards to try to come at us in an
iterative way as they look to revise them. In other words, don’t just go to your office,
redesign it, and then hand it to us and say “here it is.” I think we could short circuit that
if there is an ongoing dialogue and no one disagreed with that, so that is what we are
going to do. They are also going to come back and set our expectation relative to the
amount of time it is going to take to redo all of these, which is a good thing as well.

With respect to the university financial scorecard, the medical center scorecard, the
physical environment scorecard, and the construction project status report, I really
don’t have anything to call out that was off in a major way on any of those.

We had six items on the consent agenda. I want to highlight two of them and the
others are normal reoccurring business. The first is that we have a policy on presenting
to the finance committee when we have waivers of bid contracts and the policy
requirement says that we are presented this information on a quarterly basis. Both the
administration, as well as the committee, has decided that there may be a more
efficient way to do that. We are going to do it on an annual basis. It isn’t going to
change any of the information we get, it is going to change the timing of it. Then we
asked for a couple of other items of information to be included in that annual report on
waivers and our financial staff said that would not be an issue.

The next one that generated a fair amount of conversation was Ms. Devine presented
a policy on tuition waivers for Third Party Provider/Direct Enroll study abroad programs
and the establishment of a fee for the participating students in those programs.
Currently, students who enroll in study abroad programs pay the tuition or charge for
these programs to the host institution and pay a uniform instructional fee and general
fee to Ohio State, essentially requiring the student to make two tuition payments. The
policy that was proposed to us would establish a tuition waiver for the money going to
Ohio State for this but in its place institute a fee of $400 for program administration
costs. The committee thought the first part of that made sense, the tuition waiver part,
but we couldn’t make heads or tails out of the $400 fee. We couldn’t really see how our costs change. This involves 125 students at the moment and $50,000. What we approved is the tuition waiver aspect of this but we are suggesting that we not put the $400 fee in for our students and hopefully the Provost and the President agree with that. That is our best advice to you.

All the others were standard reoccurring things that we need to do with respect to property easements and the reappointment of self-insurance board members and the like. I think in the interest of time, Mr. Chairman that concludes my remarks.

President Alutto:

If I could just interrupt for a moment. In the interest of time as well, I think that action, whether we agree with it or not, is the right thing to do. It shows the level of responsibility of our committees. We are not just arbitrarily increasing fees. They are being looked at and hard questions are being asked. I am absolutely comfortable with that decision. I think it is a great principal to follow.

Mr. Jurgensen:

I want to thank Dr. Cloyd for this, and all the students should thank Dr. Cloyd for this, because he really zeroed in on this first and led the rest of the committee in the conversation about it and I think it was a great conversation.

Mr. Schottenstein:

Great report. Any questions for Jerry? Thank you. Last committee is our Governance Committee chaired by Alex Shumate.

Mr. Shumate:

Thank you, Mr. Chairman. Since our last meeting, the governance committee has met on two occasions: March 7th was a special meeting and again this morning we met. We have several items to recommend for approval.

The first is a resolution approving the reappointment of one of our charter trustees. It is number three on the consent agenda. Corbett Price is being recommended for a new three year term. In 2009, when the board established and created the charter trustee position, guidelines were put in place to permit a second consecutive three year term. We are recommending that, based upon Corbett’s contributions, the value that he has added to the board and to the university, particularly with his business background, his healthcare background, and the expertise that he brings to our deliberations. We also would like to note that Corbett has been a dedicated alum and strong contributor to the university. We unanimously recommend Corbett for appointment to his second consecutive three year term.

Secondly, item number four on the consent agenda is the resolution that would ratify the reappointment of Steve Steinour to our Medical Center Board. Steve is the Chairman, President, and CEO of the Huntington Bank. He is a community member of the Wexner Medical Center Board. He was first appointed in this fall. He has been an outstanding contributor, bringing expertise in business and finance, and we would recommend that he also be appointed to a full three year term beginning on May 14, 2014.

We also heard, as a committee, from Dr. Alutto regarding the presidential transition, which is certainly a priority item and a very important item. As we all are aware, Dr. Michael Drake will begin as our 15th president on June 30th and Dr. Alutto has been leading the effort and working closely with Dr. Drake to manage and prepare for the transition of leadership. Over the past two months, Dr. Alutto and Dr. Drake have been
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in ongoing discussions and conversations regarding the university. Thank you, Dr. Alutto, for managing the process surrounding the periodic visits that Dr. Drake is making to our campus in advance of his formal arrival. Those have been productive and very efficient. Dr. Drake will be visiting us at the end of April and plans are being put in place for a series of meetings and engagements.

Ben Reinke then updated us on the student trustee selection process. It is always a bittersweet process in that if we are selecting a new student trustee, it means that we are replacing one of our current trustees. Interestingly, Ben is leading the process to select his successor. As always, he is doing an outstanding job. We will have a reception with the ten candidates that have been identified immediately following this meeting and we certainly encourage all trustees to participate in that reception. That will be followed up by a meeting early next week where the committee will be recommending three names to go to the governor for review and then final selection.

Finally, the governance committee discussed the election of our board officers. As we all know, pursuant to our bylaws, we will be electing new officers today. Those officers will formally take their office immediately following this meeting and Tim Smucker will lead a discussion on that matter after the vote on the consent agenda.

That completes my report. If there are any questions, I would be happy to address those.

Mr. Schottenstein:

Thank you, Mr. Shumate. Any questions for Alex?

Mr. Reinke:

I attended a mini conference of student trustees across the state over the past weekend and the process which we go through, which the board approved now about 25 years ago, to select our student trustees, it became evident that it is best in practice in the state. Everybody is looking what we are doing to try to mirror that at the other universities so thank you for your support.

Mr. Schottenstein:

And we look forward to attending the mixer after this.

The consent agenda is now before the board and I would like to call on Dr. Alutto to present it.

***

CONSENT AGENDA

President Alutto:

Thank you. Today we have 24 resolutions on the consent agenda. Please note that item number 20, Tuition Waiver for Study Abroad Programs, has been revised. An updated copy of this resolution is at your seats and copies are available for the public.

We are seeking approval of the following:

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AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY
Resolution No. 2014-54

Synopsis: Approval of the following amendments to the Rules of the University Faculty, is proposed.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the Rules of the University Faculty as approved by the University Senate; and

WHEREAS the proposed changes in the Rules of the University Faculty were approved by the University Senate on February 6 and 27, 2014:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the attached amendments to the Rules of the University Faculty be adopted as recommended by the University Senate.

(See Appendix XXVII for background information, page 504.)

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RESOLUTIONS IN MEMORIAM
Resolution No. 2014-55

Synopsis: Approval of Resolutions in Memoriam is proposed.

BE IT RESOLVED, That the Board of Trustees approves the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Chadwick F. Alger

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 15, 2014 of Chadwick F. Alger, Professor Emeritus of Political Science in the College of Arts and Sciences.

Chadwick F. Alger served in the United States Navy as an Aviation Radioman in the Pacific from 1943-1946. After the war, he received his BA in Political Science from Ursinus College (1949) and his MA from the School of Advanced International Studies at Johns Hopkins University in 1950. He worked as a Naval Intelligence Analyst at the Pentagon from 1950-1954 and then decided to pursue a PhD in political science. He received his PhD from Princeton University in 1957. Alger began his academic career at Northwestern University in 1958. He came to The Ohio State University in 1971 as the Mershon Professor of Political Science and Public Policy. Alger directed the Mershon Center’s Program in Transnational Intellectual Cooperation in the Policy Sciences from 1971-1981. He was Director of the Mershon Center’s Program in World Relations from 1982-1991. Alger was a devoted teacher and mentor who launched many graduate and undergraduate students into successful careers. In 1997, he won The Ohio State University’s International Outstanding Faculty Award.

Alger published numerous books including Internationalization from Local Areas: Beyond Inter-State Relations, The United Nations System: A Reference Handbook, Peacemaking in the Post Cold War Era, and The Future of the United Nations System: Potential for the Twenty-First Century, along with more than 100 articles, many of them in the discipline’s most influential journals. His early work was characterized by an interest in the empirical
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study of international organizations, with the goal of uncovering how they really work in practice. He also explored the important role individuals and non-governmental actors play in world affairs and global governance. Alger’s call to focus on the global connections and influence of local community organizations, commercial institutions, and grassroots activists changed the way the discipline approached world politics. He was elected president of the International Studies Association, which established the Chadwick F. Alger book prize in his honor.

Alger was also a pioneer in the field of peace studies working tirelessly to expand the tools available to peacekeepers and peace builders. He served as the secretary general of the International Peace Research Association and chaired the Consortium for Peace Research, Education, and Development.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Chadwick F. Alger its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board’s heartfelt sympathy.

Lee B. Brown

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 13, 2014, of Lee B. Brown, Professor Emeritus of Philosophy.

After receiving his BA in Philosophy from the University of Utah in 1956, Professor Lee B. Brown earned both his MA in Philosophy in 1959 and his PhD in 1967 at Northwestern University. From there he did post-doctoral work at both Heidelberg University and the School of Criticism and Theory. He was an Assistant Professor of Philosophy at The Ohio State University from 1966 - 1970, and was tenured in 1968. He became Associate Professor in 1970, and was promoted to Full Professor in 2001. He retired from the department, though certainly not from philosophy, a year later.

Professor Brown wrote influential papers in aesthetics and the history of philosophy, the most important being his groundbreaking work in the theory and philosophy of jazz. He was also an active reviewer of jazz recordings and performances for several publications.

Professor Brown served as the Philosophy Department’s Vice Chair from 1981 - 1984 and was the Acting Director of the Center for Comparative Studies in the Humanities at Ohio State during the 1983 - 1984 academic year. He chaired a number of important departmental committees and supervised a host of PhD dissertations. He was a much beloved teacher and valued departmental citizen.

On behalf of the University community, the Board of Trustees expresses to the family and friends of Professor Lee B. Brown its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board’s heartfelt sympathy.

Robert W. Coffman

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 19, 2013 of Robert “Robin” W. Coffman, former member of The Ohio State University Newark Regional Campus Board of Trustees.

Mr. Coffman received his Bachelor of Arts in Psychology from Ohio Wesleyan University and his Juris Doctorate from The Ohio State University Law School.
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He was Chairman of The Novelty Advertising Company and owner of The Good News Bookstore. He was very active in the Coshocton Community serving as Chairman of Meals on Wheels, President of the Salvation Army board, Coshoctonian Committee Chair and as a member of the Chamber of Commerce Executive Committee. He organized a “Welcome Home Vietnam Veterans” Parade in 1984, founded the Acts of Kindness Children’s Program, was President of the Coshocton Foundation, served on the Pomerene Center for the Arts Board, was a founding member of the Coshocton Big Band, and was Triple Lock Theater board member, director and musical director.

Robin loved music, played the saxophone, collected British cars, and enjoyed travel and photography.

He served with great dedication on The Ohio State University’s Newark Board of Trustees from 2002-2010.

On behalf of the University community, the Board of Trustees expresses to the family of Robert W. Coffman its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board’s heartfelt sympathy.

R. Dale Glass

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 18, 2014, of R. Dale Glass, Professor Emeritus of The Ohio State University Extension Service.

Dale was born May 13, 1924, in Chesterhill, Ohio. He completed his Bachelor of Science degree in 1949, in Dairy Science from The Ohio State University and the MS degree in 1960, in Ag Education from the University of Wisconsin-Madison.

His extension career in Ohio began on September 1, 1949 as the Associate County Extension Agent, 4-H in Ross County and on July 1, 1956, he became the County Agriculture Agent in Ross County. He moved to Wayne County as the County Extension Agent, Agriculture on September 1, 1964. On January 1, 1974 he became the County Extension Agent, Community Resource Development in Wayne County and held this position until his retirement on May 31, 1979.

Professor Glass was recognized for his leadership in extension educational programming during his career. He received the Distinguished Service Award from the National Association of County Agricultural Agents (NACAA) as well as a national winner of the NACAA Outstanding Careers in the Agriculture Program. He served as state president of the Ohio County Extension Agent’s Association. He had the honor of being chosen the first Community Resource Development Agent in Wayne County. Dale served on numerous Extension committees during his career.

On behalf of the University community, the Board of Trustees expresses to the family of R. Dale Glass its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed in the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board’s heartfelt sympathy.

Roscoe C. Hinkle

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 22, 2013, of Roscoe C. Hinkle, Professor Emeritus in the Department of Sociology.
Professor Hinkle graduated with a BA from Elizabethtown College, Elizabethtown, Pennsylvania in 1943. At the start of WWII, he was selected for Alternative Service in an Experiment in Semi-Starvation. Today, these findings are being used to assist those with eating disorders. He received his MA in Sociology from the University of Minnesota in 1948 and his PhD in Sociology from the University of Wisconsin in 1952.

He began teaching at Ohio State University in 1955 after serving as an instructor at Indiana University and the University of Maine and as an Assistant Professor of Sociology at the University of Rochester. His major research interest was the history of American sociology, especially the development of sociological thinking in the late 19th and early 20th century when the discipline was new to the United States. His books *The Development of Modern Sociology* (1954) (co-authored with his spouse and colleague Gisela Hinkle) and *Founding Theory of American Sociology 1881-1915* (1980) documented the fact that early American sociologists had a theoretical framework and developed theories of class and inequality, as well as addressing social problems. This countered the popular idea that sociological theory was a European import. He served as Chair of the Section on Theoretical Sociology of the American Sociological Association and was active in the founding of that section. Over his years at Ohio State, he taught sociological theory to almost all of the graduate students, and many of the undergraduates, who earned their degrees in sociology.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Roscoe C. Hinkle its deep sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and a copy be tendered to the family as an expression of the Board’s heartfelt sympathy.

David R. Kelly

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 13, 2014 of David R. Kelly, Assistant Professor Emeritus in the Department of Otolaryngology-Head and Neck Surgery.

David Robert “Dave” Kelly, was a loving husband, father, grandfather, caring doctor, proud veteran, athlete, comedian, and best friend. He passed away peacefully at the age of 73 surrounded by his family on Thursday, February 13, 2014.

Professor Kelly lived with unique passion on so many levels, a passion that his Mom and Dad would say started right out of the gate in Marion, Ohio in 1940. He graduated from Marion Catholic High School in 1958, graduated from the University of Dayton where he served as class president, and graduated from The Ohio State University College of Medicine in 1965. Professor Kelly was a physician and surgeon at The Ohio State University for over 30 years, interrupted only by his service to his country in the United States Army from 1970-1972. In Vietnam, Dr. Kelly was Chief of the Trauma Unit at the 24th Evacuation Hospital, Long Binh Post. His service was a source of pride his entire life.

He loved his career as a doctor and medical student educator at Ohio State. Among his honors, Professor Kelly was the Vice/Chairman of the Department of Otolaryngology and a recipient of the prestigious Honor Award from the American Academy of Otolaryngology-Head and Neck Surgery. He also served multiple terms as president of the American Cancer Society for Ohio and as a member of the Board of Directors of the Physicians for The Ohio State University. He was recognized as an "Outstanding Teacher" by the Department of Otolaryngology, known for his dynamic lectures. He also thoroughly enjoyed the honor and camaraderie of his affiliation with the Sierra Cascade Trauma Society, serving as a member and past President of the Columbus Medical Forum, and being the founding member of the Ohio ENT Surgery Center. Yet, clearly his greatest honor was serving his patients and working with his colleagues. He was known
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by his patients and friends at the hospital for his warmth, sense of humor, and devotion to
the practice of medicine.

Professor Kelly was also a great teammate and a competitor. His Ohio State team, which
included his sons and residents from his department, represented Ohio State in the
National Flag Football Championship five times. Playing sports, golfing, and skiing into
his 60's with his kids, grandkids, and friends were some of his greatest joys.

Professor Kelly’s courage and good humor remained intact throughout his battle with
Alzheimer’s.

On behalf of the University community, the Board of Trustees expresses to the family of
Professor David R. Kelly its deepest sympathy and sense of understanding of their loss.
It is directed that this resolution be inscribed upon the minutes of the Board of Trustees
and that a copy be tendered to his family as an expression of the Board’s heartfelt
sympathy.

Charles L. Mand

The Board of Trustees of The Ohio State University expresses its sorrow upon the death
on January 26, 2014, of Charles L. Mand, Professor Emeritus of Physical Education in
the College of Education.

After serving in World War II, Charles Mand attended Queens College, where he played
basketball and studied economics and biological science. He continued his education at
New York University, and then received his PhD in physical education from The Ohio
State University in 1955. He taught in New York City schools before returning to Ohio
State as a Physical Education faculty member. In 1980, he became director of the School
of Health, Physical Education and Recreation in the College of Education. He oversaw
innovative changes in the program and the development of Larkins Hall as Ohio State’s
central facility for healthful activity.

Professor Mand felt strongly about education and physical activity of all types for all ages.
For 20 years he directed the Devereux Foundation’s summer program for adolescents
being treated for mental health issues. In 1982, he co-founded the Adventure Education
Center to enable outdoor adventure PhD graduate students to continue their studies with
area youth. The non-profit center now plans events and team-building opportunities for
more than 500,000 participants each year.

He is the author of several books, including Physical Education: Teaching and Curriculum
Strategies for Grades 5-12, co-authored with Drs. Daryl Siedentop and Andrew Taggart,
The School Environment and Emotional Health, Outdoor Education, and Handball
Fundamentals. He also studied physical education programs in Ohio schools and
consulted for Ohio State’s recreational sport program and the Bryan, Texas Recreation
Commission.

Professor Mand was a man of many passions, including environmental issues. He was
always surrounded by children and taught thousands the joy of exploring nature. He was
a staunch supporter of democratic politics. His family and friends remember fondly his
intellect and strong opinions, based on voracious reading of books and numerous daily
newspapers.

On behalf of the University community, the Board of Trustees expresses to the family of
Professor Charles L. Mand its deepest sympathy and sense of understanding of their
loss. It is directed that this resolution be inscribed upon the minutes of the Board of
Trustees and that a copy be tendered to his family as an expression of the Board’s
heartfelt sympathy.
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Richard G. Seyler

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 30, 2014, of Richard G. Seyler, Professor Emeritus in the Department of Physics in the College of Arts and Sciences.

Richard G. Seyler was born on June 14, 1933. He received his BS, MA and PhD degrees in physics from Pennsylvania State University; his doctorate was awarded in 1961. After a two year visiting position at The Ohio State University he became an assistant professor in the Physics Department in 1964, advancing to full professor in 1973. Dick was a member of the American Physical Society, Nuclear Division. He taught, at one time or another, nearly all of the theoretical physics courses that the department offers, and was highly regarded by his students. He was also an active consultant with Battelle Memorial Institute, the Carnegie Institute of Washington, and the Triangle Universities Nuclear Laboratory in North Carolina. He engaged in a robust program of research in nuclear structure and nuclear reaction theory, and was particularly valued by his colleagues in experimental nuclear physics as a theorist who relished working directly with them and with their data. Several of his publications were authored jointly with experimentalists.

Professor Seyler ably served his department as its first vice chair for administration from 1983 to 1995. His duties included overall organizational responsibility for the entry level physics courses which comprised a majority of the department’s teaching work. He also was responsible for faculty teaching assignments as well as the host of departmental matters that fall under the rubric of “administration.” He approached these duties with rare diligence, a cheerful mien, and inveterate attention to detail. His long tenure in this role under three chairmen testifies to his ability to get along not only with his chairs, but also with his entire faculty cohort in the sensitive matter of teaching assignments and annual reviews.

He enjoyed playing tennis with his colleagues and was an avid bridge player as well. His tennis partners say that Dick was a great partner to have on the tennis court, that you could always count on him to get the ball back over the net. He wasn’t flashy but he got the job done and he always had a great smile. One of his long-time bridge partners says that he was a very decent person but also had a very competitive side, which tournament bridge satisfied. All his colleagues agree on his gentleness and decency attributes which well characterized his many years of service to the Department of Physics.

He devotedly cared for his wife, Mary, until her death in 2011.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Richard G. Seyler its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board’s heartfelt sympathy.

Charles F. Sinsabaugh

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 6, 2014, of Charles F. Sinsabaugh, former member of The Ohio State University Newark Regional Campus Board of Trustees.

Dr. Sinsabaugh received his Bachelor of Arts Degree from The Ohio State University cum laude with high distinction in Biological Science in 1947 after interrupting his college education to serve in the medical corps of the U.S. Army in World War II from 1943-1946. He graduated from The Ohio State University Medical College in 1951 summa cum laude and was elected his junior year to Alpha Omega Alpha, the medical college honorary. He interned at Philadelphia General Hospital and in August 1952 began the practice of family
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medicine in Newark. He and Dr. Warren Koontz established Moundbuilders Doctors Park in Newark.

He was an honorary member of the Licking Memorial Hospital Medical Staff and was Chief of Staff at the time of the move from Newark Hospital to Licking Memorial Hospital in 1966. He was a member of the Licking County Medical Society, the Ohio State Medical Association, and the American Medical Association. He was a Fellow of the American Academy of Family Practice, a Charter member and Diplomat of the American Board of Family Practice, and a member of the American Geriatric Society. He was Secretary from 1978 to 1980 of the OSU Medical Alumni Association, member of the board of Governors of the Ohio State Medical Alumni Association from 1987 to 1995, life member of The Ohio State University Alumni Association, life member of The Ohio State University Medical Alumni Association, a member of OSU Presidents Club, a member of the Order of Hippocrates, and a member of OSU Advocates.

In 2001 he received the 50 Year Alumni Achievement Award from the Ohio State University College of Medicine and Public Health for distinguished service and achievement in the practice of medicine and dedication to the high ideals of the profession.

Dr. Sinsabaugh was a lifetime member of the Air Force Association, a member of the Licking County Historical Society, the Granville Historical Society and a Benefactor of the Ohio State University and the Ohio State University College of Medicine. He was a rotary member for 20 years and was chair of the Polio Plus Campaign and raised $250,000 to eradicate polio in the world. In the 1950’s he and Dr. William Dayhuff were responsible for the fluoridation of water in Newark.

He was a community leader, who gave generously of his time and leadership through many organizations in his community.

On behalf of the University community, the Board of Trustees expresses to the family of Charles F. Sinsabaugh its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

John T. Mount

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 20, 2014, of John T. Mount, Vice President and Dean Emeritus in the Office of Academic Affairs and former secretary of the Board of Trustees of the University from 1958 until 1968.

John T. Mount brought to his work a characteristic ability to develop individual potential to the fullest. He dedicated his life, in fact, to helping generations of Ohio State students achieve their goals.

Throughout the years, Ohio State presidents asked him to tackle different and difficult assignments from leading and mentoring to creating and cultivating a new program or department. No matter what the request, John took on the job with his notable modesty and supreme dedication to the university.
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Reared on a farm in Middleton, Ohio, John earned his first money as a boy with a 4-H swine project. A few years later, in 1932, he raised a grand champion steer that sold for 24 cents a pound. He also worked in a steel mill before his 4-H membership led to connections with Ohio State and a scholarship to the university.

His parents, despite not having the advantage of a high school diploma, taught their son the value of an education and the pursuit of excellence. To help with expenses and the $27.50 quarterly tuition fee, John earned 15 cents an hour as an elevator operator in Starling-Loving Hospital, where he took the doctors and nurses to the dining area. He graduated with a bachelor's degree in agricultural education in 1941.

John went to work, in 1941, as an OSU County Extension Agent for Highland and Clark counties, then served for almost four years in the U.S. Navy during World War II. He earned a master's degree from the University of Wisconsin before rejoining Ohio State in 1946 as an assistant professor and 4-H program supervisor in 32 counties.

Beginning in 1960, John held four vice presidency positions: for the university, educational services, student life, and the regional campuses. He was a faculty member in the College of Food, Agricultural, and Environmental Sciences and an administrator to the office of Ohio State President Novice Fawcett and the Ohio State Board of Trustees.

As a firm believer in education and democracy, John became known as the initiator of Ohio State’s student recruitment efforts. He personally called on hundreds of prospective students and their parents and wrote thousands of letters each year to let them know about the resources and benefits he received from an Ohio State education.

After retiring in 1983, John continued to hold the titles of vice president emeritus for regional campuses, dean emeritus for University College and senior volunteer associate for The Ohio State University Foundation.

His incredible influence continues to be felt in many ways. In addition to lifelong involvement with 4-H, he helped institute a Mortar Board chapter on Ohio State’s campus in 1970. He also helped establish the Mount Leadership Society in memory of his late wife, Ruth Weimer Mount, a longtime university administrator and volunteer who passed away in 1997. Each year, the society provides leadership lessons for 100 of Ohio State’s top incoming students.

For his commitment to helping others and enriching the lives of countless people at Ohio State, John received many university accolades and honors: Distinguished Service Award, the John B. Gerlach Sr. Development Volunteer Award, the Ohio Staters Founders Award and the E. Gordon Gee Spirit of Ohio State Award. In 2009, he was presented with the Mortar Board Distinguished Lifetime Membership Award. John also was a member of the Ohio 4-H Hall of Fame and, with Ruth, accepted the Volunteer Philanthropist of the Year Award from the Central Ohio chapter of the Association of Fundraising Professionals.

On his 90th birthday in 2008, John’s friends and colleagues surprised him with a celebration at the then-newly opened Nationwide and Ohio Farm Bureau 4-H Center at Ohio State. At the event, President Gee awarded him with the Ambassador Medal for his performance, devotion, and representation of the university.

John’s philanthropic generosity extended to areas of Ohio State that he valued. In addition to helping launch the Ohio 4-H Foundation, he supported the student societies Mortar Board and Sphinx, the Alumni Association Endowment, and the Ruth Mount Leadership Endowment. He established scholarships and leadership initiatives, as well as a gift annuity in support of the 4-H Center and a retirement account designated to the university. A Leadership Suite in Longaberger Alumni House and Mount Hall also bear his name in tribute.
John’s legacy includes his cherished family. He was married to Bertha until her death in 1967. In 1969, he married Ruth, a former Associate Dean of Women and Dean of Students at Ohio State; she passed away in 1997. Caroll Cook Mount, his third spouse and a 1941 Ohio State graduate, passed away in 2005.

John had three sons and a daughter, all Ohio State graduates. Thomas L. Mount, MD, now retired, and his wife, Carol, live in Blacklick, Ohio. John R. Mount, PhD, and his wife, Kathryn, reside in Delaware, Ohio. Donald E. Mount and his wife, Judy, live in Marion, Ohio. Daughter Marilyn A. Mount passed away in 2012 following an illness. John also had eight grandchildren and 12 great-grandchildren.

At 95, John continued to be involved with Ohio State and his family and friends. His devotion to his alma mater will sustain students for generations to come.

On behalf of the University community, the Board of Trustees expresses to the family of John T. Mount its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board’s heartfelt sympathy.

***

REAPPOINTMENT OF A CHARTER TRUSTEE
Resolution No. 2014-56

Synopsis: Reappointment of Corbett A. Price as a Charter Trustee to the Board of Trustees, is proposed.

WHEREAS the Board of Trustees established the position of Charter Trustee at its meeting on February 6, 2009 (Resolution No. 2009-52), acknowledging that the establishment of such a position had the potential of further strengthening the governance capacity of the Board, noting that The Ohio State University is one of the premier public land-grant institutions in the country and, in execution of its mission, embraces education on a state, national, and global scale; and

WHEREAS the complex and multi-faceted nature of the University – in its mission, its character, its constituencies, and its financing calls for extraordinary leadership at the highest levels; and

WHEREAS the governance of the University would be well served by Charter Trustees whose attributes include but are not limited to diverse cultural, geographic, business, professional, public service and civic backgrounds; and

WHEREAS the Board added a number of guidelines, including the following: Charter Trustees shall be appointed for a three-year term, and shall be eligible to serve a second consecutive three-year term; and

WHEREAS Corbett A. Price of New York City, New York, the second charter trustee who was appointed to this Board (Resolution Number: 2012-20), and whose term expires May 13, 2014; through his extraordinary service in his three years on this Board as a Charter Trustee, has given invaluable service to this University and has a long and very strong record of support for this University; and

WHEREAS the Governance Committee shall bring forward a recommendation to the full Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the reappointment of Corbett A. Price, as a Charter Trustee for a three-year term, commencing May 14, 2014.
RATIFICATION OF A REAPPOINTMENT TO
THE WEXNER MEDICAL CENTER BOARD
Resolution No. 2014-57

Synopsis: Ratification of a reappointment to The Ohio State University Wexner Medical Center Board, is proposed.

WHEREAS The Ohio State University Board of Trustees approved the bylaws for the creation of the University Wexner Medical Center Board; and

WHEREAS The Ohio State University Wexner Medical Center Board bylaws permit the appointment of up to six public members by the Chair of the University Board of Trustees, in consultation with the University President and the Chair of the University Board of Trustees Governance Committee, and ratified by the University Board of Trustees; and

WHEREAS the board year, including Board member appointments and Board officer terms, shall be from May 14 to May 13 of each year to coincide with the terms of membership of the University Board of Trustees as articulated in section 3335.02 of the Ohio Revised Code; and

WHEREAS Stephen D. Steinour was appointed for a one year term which will end on May, 13, 2014; and

WHEREAS the bylaws further stipulate that the term of office for public members shall be three years and that no public member shall serve more than two consecutive terms and/or six consecutive years:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby ratifies the appointment of the following public member of the University Wexner Medical Center Board effective May 14, 2014, for the term specified below:

Stephen D. Steinour, 2nd term, term ending May 13, 2017

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves that the appointment of each member entitles the members to any immunity, insurance, or indemnity protection to which officers and employees of the University are, or hereafter may become, entitled.

***

PERSONNEL ACTIONS
Resolution No. 2014-58

BE IT RESOLVED, That the Board of Trustees hereby approves the personnel actions as recorded in the Personnel Budget Records of the University since the January 31, 2014, meeting of the Board, including the following Appointments, Reappointments, Appointment of Chairpersons/Directors, Faculty Professional Leaves, Faculty Professional Leave Changes, Emeritus Titles.
April 4, 2014 meeting, Board of Trustees

Appointments

Name: CURT J. DANIELS  
Title: Professor-Clinical (Dottie Dohan Shepard Professorship in Cardiovascular Medicine)  
College: Medicine  
Term: April 4, 2014 through March 31, 2018

Name: EDWARD B. FOLEY  
Title: Professor (Charles W. Ebersold and Florence Whitcomb Ebersold Chair)  
College: Moritz College of Law  
Term: April 4, 2014 through April 3, 2019

Name: MICHAEL B. HOFHERR  
Title: Vice President, Chief Information Officer  
Office: Academic Affairs  
Effective: March 1, 2014

Name: DAVID W. RIPPLE*  
Title: Vice President  
Office: Development  
Term: May 5, 2014 through May 4, 2019

Name: RIC L. SIMMONS  
Title: Professor (The Chief Justice Thomas J. Moyer Professorship for the Administration of Justice and Rule of Law)  
College: Moritz College of Law  
Term: April 4, 2014 through April 3, 2019

Name: CAROLINE S. WAGNER  
Title: Associate Professor (The Ambassador Milton A. and Roslyn Z. Wolf Chair)  
School: John Glenn School of Public Affairs  
Term: October 1, 2011 through June 30, 2016

Reappointments

Name: LONNIE J. KING  
Title: Dean and Professor (Ruth Stanton Chair in Veterinary Medicine)  
Executive Dean for Health Sciences  
College: Veterinary Medicine  
Term: September 1, 2014 through August 31, 2015

Name: KEITH L. SMITH  
Title: Associate Vice President  
Director, OSU Extension  
College: Food, Agricultural, and Environmental Sciences  
Term: August 1, 2013 through June 30, 2015

*New personnel to University

(See Appendix XXVIII for background information, page 512.)

***
DEGREES AND CERTIFICATES

Synopsis: Approval of Degrees and Certificates for spring semester, is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements; and

WHEREAS the Fisher College of Business has recommended that Robert Wendell Brownfield be awarded a BSBA degree posthumously:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the degrees and certificates to be conferred on May 4, 2014, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that Robert Wendell Brownfield be awarded the above named degree, posthumously, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

(See Appendix XXIX for background information, page 517.)

***

HONORARY DEGREE

Synopsis: The awarding of an honorary degree, is proposed.

WHEREAS pursuant to paragraph (B)(4) of rule 3335-1-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommends to the Board of Trustees the awarding of an honorary degree as listed below:

Chris Matthews Doctor of Communication

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the above honorary degree be awarded in accordance with the recommendation at a time convenient to the University and the recipient.

(See Appendix XXX for background information, page 673.)

***

ESTABLISHMENT OF A MASTER OF GLOBAL ENGINEERING LEADERSHIP IN THE COLLEGE OF ENGINEERING

Synopsis: Approval to establish a Master of Global Engineering Leadership in the College of Engineering, is proposed.

WHEREAS the proposed Master of Global Engineering Leadership is a professional degree aimed at practicing engineers seeking to increase their management and
leadership skills along with their technical expertise in today’s rapidly changing global business environment; and

WHEREAS its integrated curriculum of business, public policy, engineering, and professional skills is designed to provide technical leadership and critical thinking skills to allow the graduate to operate at the interface of engineering, technology, science, and business, in service to society; and

WHEREAS the curriculum includes a core, technical tracks, and an integrative project, and the program is delivered online with two one-day campus sessions; and

WHEREAS the College of Engineering, the Fisher College of Business, and the John Glenn School of Public Affairs have worked together to develop and offer the program; and

WHEREAS the proposal was reviewed by the Office of Distance Education and eLearning, meeting the standards for distance education at the university; and

WHEREAS the proposal was reviewed and approved by the Graduate School and then by the Council on Academic Affairs at its meeting on January 22, 2014:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the proposal to establish the Master of Global Engineering Leadership in the College of Engineering.

***

ESTABLISHMENT OF A MASTER OF PHYSICIAN ASSISTANT STUDIES IN THE SCHOOL OF HEALTH AND REHABILITATION SCIENCES, COLLEGE OF MEDICINE
Resolution No. 2014-62

Synopsis: Approval to establish a Master of Physician Assistant Studies in the School of Health and Rehabilitation Sciences, College of Medicine, is proposed.

WHEREAS there is a current and growing need for more health care providers, and with growing physician shortages, there is a demand for more Physician Assistants (PA) to help ensure access to care; and

WHEREAS a Physician Assistant is a medical professional who works as part of a team with a supervising physician; must be a graduate of an accredited Physician Assistant educational program and is nationally certified and state-licensed to practice medicine with the supervision of a physician; and

WHEREAS the program will be structured in two phases: didactic and clinical spanning one summer session, four semesters, and two additional summer terms; and

WHEREAS the curriculum reflects the cognitive, clinical, interpersonal and professional skills needed for the supervised practice of medicine as a Physician Assistant, and a well-developed assessment plan is in place; and

WHEREAS the proposal has the support of the School of Health and Rehabilitation Sciences and the College of Medicine; has the faculty, leadership, and facilities needed for implementation, and an enrollment plan; and

WHEREAS the proposal was reviewed and approved by the Graduate School and then by the Council on Academic Affairs at its meeting on February 19, 2014:

NOW THEREFORE
April 4, 2014 meeting, Board of Trustees

BE IT RESOLVED, That the Board of Trustees hereby approves the proposal to establish the Master of Physician Assistant Studies in the School of Health and Rehabilitation Sciences, College of Medicine.

***

ESTABLISHMENT OF A NEW UNIVERSITY AFFILIATE: OSU BRAZIL GATEWAY, LTD.

Resolution No. 2014-63

Synopsis: Authorization to establish a new affiliate to facilitate The Ohio State University’s activities and operations in Brazil, is proposed.

WHEREAS the Board of Trustees adopted the Policy on Affiliated Entities in June 2008 to provide a uniform framework for the establishment and operation of separate entities that are closely affiliated with The Ohio State University (hereinafter “Ohio State” and/or “University”), ensure that such entities serve the best interests of the University, and provide for continuing appropriate oversight by the University and the Board; and

WHEREAS the President and the Provost have recommended that a new affiliate, OSU Brazil Gateway, Ltd., a subsidiary of OSU Global Gateways, LLC, as more fully described in the accompanying materials, was established in furtherance of Ohio State's commitment to become a global university and to provide the institutional basis to create new partnerships, develop innovative ideas, and make lasting connections in Brazil to the benefit of students, faculty, and alumni of Ohio State and its Brazilian partners; and

WHEREAS the creation of this affiliated entity in support of our planned academic, advancement, and outreach activities is necessary to ensure compliance with Brazilian law:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby authorizes the establishment of the affiliated entity OSU Brazil Gateway, Ltd. (hereinafter “Brazil Gateway”), and authorizes and directs the President and/or Senior Vice President for Business and Finance and Chief Financial Officer, in consultation with other University officials as appropriate, to perform such actions and execute such documents as may be necessary or desirable to effect the establishment of this entity; and

BE IT FURTHER RESOLVED, That in accordance with the Policy on Affiliated Entities, the Executive Vice President and Provost is hereby designated as the senior University official charged with oversight of this entity and that Brazil Gateway shall report periodically to the University and Board of Trustees through the designated senior oversight official; and

BE IT FURTHER RESOLVED, That the relationship between the University and Brazil Gateway shall be memorialized through a memorandum of agreement and that the entity shall operate in accordance with the Policy on Affiliated Entities, the memorandum of agreement, and the entity's approved business plan; and

BE IT FURTHER RESOLVED, That as appropriate and as directed, Trustees, officers, and employees of The Ohio State University are hereby authorized, designated, and directed to serve as directors, managers, officers, employees, and agents of Brazil Gateway, representing the University in such capacities as part of their official duties and responsibilities to the University and entitling them to any immunity, insurance, indemnity, and representation to which Trustees, officers, and employees of the University now are, or hereafter may become, entitled.

(See Appendix XXXI for background information, page 674.)
Resolution No. 2014-64

UNIVERSITY FOUNDATION REPORT

Synopsis: Approval of the University Foundation Report as of February 28, 2014, is proposed.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Dr. Ernest W. Johnson Chair, The Phyllis and Richard Leet Endowed Chair in Chemistry, the Joseph A. Alutto Chair in Leadership Effectiveness, the Charles W. Ebersold and Florence Whitcomb Ebersold Chair, the Martha N. and John C. Moser Chair in Arthropod Biosystematics and Biological Diversity, The Carter Phillips and Sue Henry Professorship in Political Science, the Dottie Dohan Shepard Professorship in Cardiovascular Medicine, The Max M. Fisher Scholars and Faculty Eminence Award Fund, The Loann Crane Advanced Language Institute Endowed Fund, and The Peter L. and Clara M. Scott Memorial Fund, the establishment of thirty (30) named endowed funds, the revision of three (3) named endowed funds, and the closure of one (1) endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves The Ohio State University Foundation Report as of February 28, 2014.

(See Appendix XXXII for background information, page 694.)

***

NAMING OF DANCE COSTUME STUDIO

Resolution No. 2014-65

In Sullivant Hall,
College of Arts and Sciences:
Louise B. Guthman Dance Costume Studio

Synopsis: Approval for the naming of the Dance Costume Studio in Sullivant Hall, located at 1813 North High Street on the Columbus campus, as the Louise B. Guthman Dance Costume Studio, is proposed.

WHEREAS Sullivant Hall is located at the gateway of The Ohio State University’s campus and features a state-of-the-art, flexible performance space in the center of the building, on the top floor, including six studios, a costume shop, and a media lab; and

WHEREAS visiting artists and scholars enrich all dimensions of the program and regularly augment the resident faculty; and

WHEREAS the students also benefit from institutional relationships with Dance/USA; BalletMet Columbus; Movement Research, Inc., of New York City; OhioDance; growing exchange programs with universities and centers in Europe, Asia, Central and South America, and Africa; and the Dance Notation Bureau Extension housed in the department; and
WHEREAS Louise B. Guthman has provided significant contributions to the College of Arts and Sciences to the Dance Building Fund for renovation costs; and

WHEREAS Ms. Guthman is one of the original faculty members of the Department of Dance in the College of Arts and Sciences as faculty emerita, with an active and varied career in every aspect of theater production as the lighting designer for many modern, classical, and folk dance companies, as well as for many musicals, operas, and dramatic productions; and

WHEREAS Ms. Guthman was head of the production area and lighting designer for the Department of Dance from 1974 to 1988, and is currently a resident designer for Zivilli, Brunswick Music Theater, and the New York International Ballet competition:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the aforementioned dance costume studio in Sullivant Hall be named the Louise B. Guthman Dance Costume Studio.

***

NAMING OF REFLECTION AREA

Resolution No. 2014-66

In Ernest W. Johnson Park at Dodd Hall,
The Ohio State University Wexner Medical Center:
The Emilio P. Bisaccia, MD Reflection Area

Synopsis: Approval for the naming of the Reflection Area in the Ernest W. Johnson Park at Dodd Hall, located at 480 Medical Center Drive on The Ohio State University Wexner Medical Center campus, as The Emilio P. Bisaccia, MD Reflection Area, is proposed.

WHEREAS the patient respite area in the Ernest W. Johnson Park at Dodd Hall offers innovative rehabilitation services to help patients with disabling diseases and disorders achieve their highest level of health and function at home, at work, and in the community; and

WHEREAS the Ernest W. Johnson Park serves as a great resource to the rehabilitation team, allowing them to help patients with a wide range of neurologic and orthopedic conditions, by teaching them to accomplish everyday tasks; and

WHEREAS SOLAR Foundation, Inc. has provided contributions to The Ohio State University Wexner Medical Center to the Ernest W. Johnson (EWJ) Park Support Fund for park maintenance, programs, and activities:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the aforementioned Reflection Area in the Ernest W. Johnson Park at Dodd Hall shall be named The Emilio P. Bisaccia, MD Reflection Area.

***
At The Ohio State University at Mansfield: 
Conard Hall

Synopsis: Approval for the renaming of Bromfield Hall (Building 633), located at 1660 University Drive on The Ohio State University Mansfield campus, as Conard Hall, is proposed.

WHEREAS Bromfield Hall actively supports and extends The Ohio State University Libraries’ “vision of excellence” by providing outstanding resources and services to the faculty, staff, and students of The Ohio State University at Mansfield and North Central State College.

WHEREAS the library also supports the university’s mission of excellence in teaching, research, and service by providing quality human and material resources uniquely tailored to meet the needs of the Mansfield region; and

WHEREAS the John & Pearl Conard Foundation has provided contributions to the The Ohio State University at Mansfield to support the renovation and related costs for the transformation of Bromfield Library into the Bromfield Library and Information Commons, a twenty-first century learning environment that fosters a strong sense of place for Mansfield campus students; and

WHEREAS the John & Pearl Conard Foundation has provided significant contributions to The Ohio State University at Mansfield to Ovalwood Hall Art Gallery in 1987, Bromfield Hall Learning Center in 1993, Founders Auditorium in 1999, and Riedl Hall Performance Space in 2006:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the aforementioned Bromfield Hall shall be renamed Conard Hall.

***

At The Ohio State University at Mansfield: 
Bromfield Trail

Synopsis: Approval for the naming of the 2.3 mile walking path at The Ohio State University Mansfield campus, beginning behind Ovalwood Hall, weaving through campus woodlands, extending through Molyet Village Apartments, and concluding as a bike trail on Walker Lake Road, as Bromfield Trail, is proposed.

WHEREAS the walking path showcases the environmental variety and beauty of Ohio State Mansfield, while serving as a transportation route for residential students, a scenic exercise course for community residents, and an access point our campus while connecting to the many area walking and bike trails; and

WHEREAS Pulitzer Prize winning author and conservationist Louis Bromfield is a significant figure in Richland County history, and until 1998, his collection of rare books and manuscripts were housed at The Ohio State University Mansfield campus, then relocated to the Rare Books and Manuscripts Library on the Columbus campus to provide the most suitable environment for the materials; and
April 4, 2014 meeting, Board of Trustees

WHEREAS the 1976 naming of Bromfield Hall was honorific, and there is now an opportunity to honor Mr. Bromfield in a meaningful way through naming a campus asset that reflects his passion for nature and conservation:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the aforementioned existing walking path shall be named Bromfield Trail.

***

NAMING OF INTERNAL SPACES Resolution No. 2014-69

In Bromfield Library and Information Commons, In Conard Hall, At The Ohio State University Mansfield

Synopsis: Approval for the naming of multiple new interior spaces within Bromfield Library and Information Commons in Conard Hall (Building 633), located at 1660 University Drive on The Ohio State University Mansfield campus, is proposed.

WHEREAS Bromfield Library and Information Commons actively supports and extends The Ohio State University Libraries’ “vision of excellence” by providing outstanding resources and services to the faculty, staff, and students of The Ohio State University Mansfield and North Central State College; and

WHEREAS the library also supports the university’s mission of excellence in teaching, research, and service by providing quality human and material resources uniquely tailored to meet the needs of the Mansfield region; and

WHEREAS the donors listed below have provided significant contributions to the renovation of Bromfield Library and Information Commons:

- Richland County Foundation
- Mechanics Bank
- Richland Bank
- Shelby Foundation
- FirstEnergy Foundation
- CenturyLink

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the following spaces shall be named:

- Richland County Foundation Learning Collaborative Classroom
- Mechanics Bank Library Instruction Classroom
- Richland Bank Faculty Media Center
- Shelby Foundation Group Study Room
- FirstEnergy Group Study Room
- CenturyLink Group Study Room

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April 4, 2014 meeting, Board of Trustees

RENAMEING OF AGRICULTURAL SERVICE CENTER BUILDING
Resolution No. 2014-70

At The Ohio State University Lima:
Student Services Center

Synopsis: Approval for the renaming of the Agricultural Service Center Building, located at 4240 Campus Drive on The Ohio State University Lima campus as the Student Services Center, is proposed.

WHEREAS the building is no longer occupied by state and county offices that provide agricultural services; and

WHEREAS the building is occupied by The Ohio State University offices that provide services to students on the Lima campus; and

WHEREAS the university offices are currently open and providing services to students:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the aforementioned Agricultural Service Center Building shall be renamed the Student Services Center.

***

RENAMEING OF AERONAUTICAL AND ASTRONAUTICAL RESEARCH LABORATORY
Resolution No. 2014-71

In the College of Engineering:
Aerospace Research Center

Synopsis: Approval for the renaming of the Aeronautical and Astronautical Research Laboratory, located at 2300 West Case Road on The Ohio State University Columbus campus as the Aerospace Research Center, is proposed.

WHEREAS the Aeronautical and Astronautical Research Laboratory was home to two research laboratories, the Aeronautical and Astronautical Research Laboratory and the Gas Turbine Laboratory; and

WHEREAS the Aeronautical and Astronautical Research Laboratory and the Gas Turbine Laboratory have merged to become the Aerospace Research Center; and

WHEREAS there is a desire to have this facility reflect the center’s new name:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the aforementioned Aeronautical and Astronautical Research Laboratory shall be renamed the Aerospace Research Center.

***
April 4, 2014 meeting, Board of Trustees

REVISIONS TO THE POLICY ON PURCHASING AND COMPETITIVE BIDDING
Resolution No. 2014-72

Synopsis: Authorization for the adoption of the revised policy on purchasing and competitive bidding, is proposed.

WHEREAS it is the policy of The Ohio State University to solicit competitive bids or proposals in making university purchases in all cases wherein the best interest of the university will be served by such competition; and

WHEREAS the university’s policy on purchasing and competitive bidding has been established by the Board of Trustees through Resolutions 84-61, 85-29, 86-41, 87-38, 87-39, 88-55, 92-78, 95-17, 2002-97, 2008-70, 2011-78, and 2012-64, and a recommendation has been made to revise and update the university’s policy on purchasing to streamline the process by which certain data and information is reported to the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached policy on purchasing and competitive bidding effective immediately.

(See Appendix XXXIII for background information, page 739.)

***

TUITION WAIVER FOR STUDY ABROAD PROGRAMS
Resolution No. 2014-73

Synopsis: Approval of the waiver of tuition for OSU students who enroll in university approved Third Party Provider/Direct Enroll Study Abroad Programs, is proposed.

WHEREAS the Board of Trustees of The Ohio State University supports the university’s continued implementation of the Academic Plan and its initiatives to meet the needs of Ohio State students; and

WHEREAS Ohio State’s current practice is to charge tuition for these students to remain enrolled, earn Ohio State credit and access financial aid; and

WHEREAS the students are also required to pay the tuition at the host institution; and

WHEREAS the Board of Trustees is required to approve a resolution prior to seeking approval of a tuition waiver from the Ohio Board of Regents (BOR) per Ohio Revised Code and BOR directive 2009-011:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the recommendation of the administration to waive tuition at the Ohio State University for students enrolled in a Third Party Provider/Direct Enroll Study Abroad Program and allow the students to remain enrolled at the university while participating in these programs; and

BE IT FURTHER RESOLVED, That these changes will become effective Autumn Semester 2014; and

BE IT FURTHER RESOLVED, That the administration will seek approval of a tuition waiver from the Ohio Board of Regents, as required.

(See Appendix XXXIV for background information, page 746.)
April 4, 2014 meeting, Board of Trustees

***

REAPPOINTMENTS TO THE SELF-INSURANCE BOARD
Resolution No. 2014-74

Synopsis: Reappointment of members to the Self-Insurance Board, is proposed.

WHEREAS the Board of Trustees directed that a Self-Insurance Board was established to oversee the University Self-Insurance Program; and

WHEREAS the Board of Trustees on December 6, 2002, approved the expansion of the University Self-Insurance Program to include the faculty physicians and their clinical staff who are employees of Ohio State University Physicians, Inc.; and

WHEREAS all members of the Self-Insurance Board are appointed by The Ohio State University Board of Trustees upon recommendation of the President; and

WHEREAS the terms of members Galen Barnes, E. Christopher Ellison, MD, and Michael Papadakis expire on April 30, 2014:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the following individuals be reappointed as members of the Self-Insurance Board effective May 1, 2014, for the terms specified below:

Galen Barnes, term ending April 30, 2016 (reappointment)
E. Christopher Ellison, MD, term ending April 30, 2016 (reappointment)
Michael Papadakis, term ending April 30, 2016 (reappointment)

BE IT FURTHER RESOLVED, That this appointment entitles each member to any immunity, insurance or indemnity protection to which officers and employees of the university are, or hereafter may become, entitled.

***

EASEMENT
Resolution No. 2014-75

CITY OF COLUMBUS, OLENTANGY RIVER ROAD
COLUMBUS, OHIO

Synopsis: Authorization to grant a roadway easement to the City of Columbus, Ohio for traffic control devices and signals to support a multi-use trail, is proposed.

WHEREAS the City of Columbus is constructing a multi-use trail from West North Broadway to Ackerman Road; and

WHEREAS the requested easement comprises approximately .01 acres of university land adjoining impacted intersections; and

WHEREAS the proposed trail will connect at Ackerman Road to the university’s existing trail and supports the City’s plan to extend the trail system to points further north:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or appropriate Senior Vice President be authorized to approve and grant this
April 4, 2014 meeting, Board of Trustees

easement to the City of Columbus upon such terms and conditions as are in the best interest of the university.

(See Appendix XXXV for background information, page 749.)

***

EASEMENT

Resolution No. 2014-76

TRANSFER OF SANITARY SEWER OWNERSHIP AND ASSOCIATED EASEMENT AGREEMENTS BETWEEN THE OHIO STATE UNIVERSITY AND THE CITY OF MANSFIELD, OHIO

Synopsis: Authorization to transfer ownership of the Ohio State University Mansfield campus’ main sanitary sewer line and grant easements for existing lines, proposed extensions of the system, and temporary easements for construction to the City of Mansfield, Ohio.

WHEREAS the City of Mansfield wishes to take ownership of the OSU Mansfield campus’ main sanitary sewer and expand the sanitary sewer line; and

WHEREAS transfer of ownership of the OSU Mansfield Campus’ main sanitary sewer line is to be granted through a bill of sale; and

WHEREAS the City of Mansfield is seeking a perpetual easement totaling approximately 3 acres and consisting of 6,000 linear feet of sanitary sewer line; and

WHEREAS the City of Mansfield is also seeking a temporary construction easement in the amount of 2.5 acres for the extension project; and

WHEREAS this action will save the OSU Mansfield campus an estimated $13,000-$26,000 annually as the City of Mansfield assumes full financial responsibility for the ongoing maintenance and management of the sanitary sewer system:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or appropriate Senior Vice President be authorized to approve and grant the aforementioned to the City of Mansfield, Ohio upon such terms and conditions as are in the best interest of the university.

(See Appendix XXXVI for background information, page 751.)

***

EASEMENT

Resolution No. 2014-77

BETWEEN THE OHIO STATE UNIVERSITY AND THE CITY OF COLUMBUS
NEIL AVENUE AND HIGH STREET
COLUMBUS, OHIO

Synopsis: Authorization to grant roadway easements on Neil Avenue and High Street to the City of Columbus, Ohio, is proposed.

WHEREAS the City of Columbus is planning to make improvements to traffic signals on Neil Avenue between Goodale Street and 11th Avenue, the proposed work will remove overhead traffic cables and add pedestrian features; and

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WHEREAS the City of Columbus is seeking a series of easements at impacted university intersections totaling approximately 0.05 acres for a 25-year term; and

WHEREAS the university wishes to relocate traffic control equipment and infrastructure at 18th Avenue and along High Street as part of a landscaping improvement project; and

WHEREAS the City of Columbus is seeking a 25-year roadway easement totaling approximately 0.5 acres for the relocation of said equipment:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or appropriate Senior Vice President be authorized to approve and grant these easements to the City of Columbus upon such terms and conditions as are in the best interest of the university.

(See Appendix XXXVII for background information, page 753.)

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Mr. Schottenstein:

I think at this time, Mr. Shumate, I am told that you have some things that you might want to share with us.

Mr. Shumate:

I would like to start the process of opening to the fellow trustees the opportunity to offer any comments regarding our three departing trustees. We had the opportunity to salute them last night at our dinner but I think it is appropriate during our public session at our formal meeting to thank Ben, to thank Alan and Bobby for their service and their dedication and their contributions.

Ben, I would say to you that we thank you for your service and I would observe that not only are you an outstanding student, but an outstanding trustee period. You have been a full participant as evidenced by your comments during this meeting. You add great value to our deliberations, to our decision making, and I have enjoyed working with you and learning from you in terms of working together to advance our great university.

Alan, we have talked extensively about your contributions as a member of our medical affairs committee but I also want to thank you for your advice and council that you have given in our governance committee. We are fortunate to have a trustee board that is constantly looking to improve and get better and we are in fact, I think, doing an outstanding job of aligning our activities, our focus with the priorities of the university and the critical needs of the university. You have contributed mightily to our Governance deliberations and process.

Bob, as I mentioned last night, we thank you not just for your leadership over the past two years but your outstanding service during your nine years as a trustee. I think you have served on every committee that has ever been created at the university and been a part of two presidential search processes and the very successful process that has led to Dr. Drake joining us on June 30th. Thank you for all of your leadership and your sacrifice because you really made service on this board a priority and we appreciate that.

But again, other trustees who would like to make comments?
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Dr. Wadsworth:

I would like the opportunity. Thank you. I will do the same circle of Ben, Alan, and then Bobby. Briefly Ben, I think I do understand what you are doing in your research but I certainly wouldn’t if you told me it in French. One aspect of Ben that I would like to point out that I may have a unique insight to is that I was able to help him visit a couple of world leading scientific institutions. What I would like to tell you is that the feedback that I got back from them about him was outstanding. They were really impressed, I think you got a number of job offers, and he is a great ambassador. I would like to bring that aspect of his character to the trustees.

Alan Brass and I first met before I was a trustee when we had an early version of the Medical Center Board where we brought the hospitals together under a unified scheme with Steve Gabbe’s help and others. Alan, you were a tremendous mentor and very kind to me in welcoming me to that and really guided me through everything that I did there. We continued subsequently in many different endeavors and I want to say thank you for your friendship and help.

Bobby has been a friend and a colleague ever since I joined and he was incredibly welcoming and very thoughtful to me in helping me as a trustee and I wanted to thank you for that. We worked together on many topics, most recently and most intensely on the search for the next president. I think the collegiality and contributions from not only the trustees but the faculty, students, and staff in that search are an enduring memory for me of how people can come together to achieve an outcome. Your leadership in that, Bobby, was exemplary and it is obviously a major hire in the life of the university. Bobby has led us through tumultuous times in the last couple of years. That is a word that we keep hearing about in the recent past but I am sure it will be smooth going forward. In guiding us through those choppy waters, and so on, he has done it with grace, poise, and with great insight. I will just conclude it by saying Bobby Schottenstein is passionate about The Ohio State University and it shows in everything he does. Thank you, Bobby.

Mr. Jurgensen:

History always records what leaders decide. Those decisions are there for all of time. History, often times, does not do a good job of capturing how the leader did it. In the case of you Bob, I appreciate your inclusiveness of the whole board in tough decisions. A lot of the weight of these decisions disproportionately falls on the shoulders of the chairperson, whoever that is. You can’t avoid it. You can’t get out from underneath it. It is what comes with the high paying job that you have. You always have a choice of how to do it and you did it in a very cohesive way. You invited us all in and you demonstrated care throughout the whole thing. You always kept the priorities squared away as I was concerned. You kept what was in the best interest of the university first and foremost no matter how difficult and painful some of those decisions had to be along the way. I think we all thank you for that.

Dr. Reid:

Ben, you are a scientist, I am a scientist. I have a lot of respect for that and certainly a lot of respect for your brains but I do want to give you a little bit of advice as a chemist. Whenever you put something together, however you construct it, if it does not work out, hydrochloric acid is great. It will dissolve the best of them.

I really do appreciate, and I have shared this with you many times, the combination of both brains and heart with you. Also, there will be a day, I did go online and take the SAGE test and I am okay for now, but there may be a day when I don’t have the brain cells that I have now, so I am hoping that you would agree to a brain stem cell transplant. That is all I ask.
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Alan, you are a very special man. I came on the board and just like Jeff has said, you welcomed me and gave me tutorials and mentored me. You also came with your wife and my husband and made me feel like family so many things have happened in the medical center because of you and I have deep appreciation for it.

Bobby, I think Jeff said it. You love this place! When you don’t like something you act one way, when you like you act another way. When you are in love with something, that is the highest level that you can get and it has shown through in so many ways. I think the university itself is blessed to have someone who loves it like you do. I also believe that any time you fall in love you can’t get too far from that person. Even if you are a distance away or years away, you still have that heart beat for them. I look forward to how it is that you will love us in the future. You won’t be on the board but you will love us in the future and I look forward to that. I also thank your wife for making you the man that you are.

Judge Marbley:

I echo the same sentiments of my colleagues but with a spin of somebody who is neither an academic nor a business person. I would say to you Ben that you truly are sui generis. You are one of a kind. You are the rocket scientist. You brought the exuberance of youth to our board, but with the maturity of someone well beyond your years. Not to mention your intelligence, which I will say was far above that of the collective wisdom of the board. You raise our collective IQ considerably.

Alan, that hospital was the capstone of a brilliant career. I remembered you telling me how many hospitals you had built in your career and you built yet another one. Whenever I see that building, I will see you because you were instrumental in getting that done. You demystified the healthcare financing process for most of us on the board. You took me under your wing. That was the first committee I was on. You explained to me EBIDA and related concepts, for that I am eternally grateful. I am not sure that I will ever use it again but I am grateful for that.

Bobby Schottenstein, one of my truly dear friends. I had the opportunity to toast you once and I described you as a man’s man. That was perfect except that it was to an audience of youth and I didn’t know my audience. Today, I know my audience. One of your great loves is the Ohio State University. I would describe you as a leaders’ leader. You presided over the retirement of a president, you presided over the hiring of what we all believe will be one of our great presidents. What your enduring legacy will be, as far as I am concerned, is that you never met a challenge. You always saw opportunities to make this place a better place for the students, for the people who work here, and for all who love Ohio State as much as you do. For that, we will always be eternally grateful.

Dr. Cloyd:

Ben, I want to heartedly endorse everything that has been said about your participation on this board and you as an individual. Outside of the board and people that know the board’s work, I don’t know if there is really an appreciation of what a hard job and complete job it is for student trustees to participate on this board while you are pursuing a full academic career in addition to it. I think many people see it as recognition and neat. It is a lot of hard work and you have done the hard work. I agree with the judge that you have elevated the IQ of this group but also your commitment and your participation has been very beneficial to the board at this time. Thank you and best wishes in your career ahead.

I want to make combined comments to Alan and Bob. We have had a chance to work together a lot over this last decade and you are two remarkable individuals. Your contributions to the university have been enumerated here today and I know they haven’t captured all of them but there are a lot of great ones and to me, it is because of
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the approach you have brought to board work. One has been mentioned, both of you are just passionate lovers of this university and its mission.

Secondly, you are both extraordinarily smart, hardworking, and dedicated, and you brought that talent to every issue that you have encountered but thirdly, you have done it in a way that you have always respected that there are paradigm differences from your base of experience and with the university. There has been the right sensitivity in interacting with the university so you both have been absolutely marvelous leaders in your positions on the board and we all thank you for that.

I guess finally on a personal note, what is most important to me, I have had an opportunity to make two great friends who will be lifelong friends. I love you both and we may not be sitting around this table but I know we are going to be sitting around a lot of other tables and it means a lot.

I will just conclude with something that has already been done but is well deserved and that is a board shout out to Jeri. This has been a tumultuous time and we thank you for your ongoing support for what this board does because it has been very helpful so thank you Jeri.

Mrs. Hoeflinger:

As the new kid on the block, I will just make a few quick comments. Ben, I came on the board and I wasn’t quite sure how student trustees worked. I would go home and talk to my kids about how incredible it is to see what you have been able to accomplish and where you are. I would not meet my college daughter in a dark alley anywhere because she is a little mad at you because she is like “who is this Ben” and when we talk about Stacie because she goes to another university and when you look at what you have been able to accomplish. I think we get used to it here on the board hearing from incredible people but you are really at the very top and seeing you be able to do that has just been incredible for me to watch and it gives a new level of commitment for my freshman in high school as I continue to push her.

Alan, you retired almost right after I came back to Ohio from moving to Maine but you have been somebody I have heard so much about in the healthcare field. Just incredibly respected. People talk about you and your experience and you have been so kind to me as I have come on as well and we have had some great conversations, too few, and hopefully we will be able to keep those up. As I heard from the Judge, you demystified the healthcare process for him, I am hoping you could do that for me because I am thinking wow that is really still mystifying as it continues to move on.

Bobby, you were one of the first people I met when I was talking about coming on the board and you were so unexpected for me. I got the opportunity to sit down when I met you at your office at M/I Homes and I thought “wow he is going to be too busy for this conversation, we will be quick” and you sat down and just the amount of how you lead from your heart and you were talking about OSU and your family and M/I Homes and just everything that you were doing. To hear the way you talk, I knew you would be an incredible leader of the board and the way you were incredible open and kind to me as I came on. I have been so appreciative and sorry that I am not going to see you going on. I think we both got, and we talked about this, a little misty eyed when we were talking about our dads and the Ohio State board and how important Ohio State was to them. Then you last night talked about the same part of Carmen Ohio that gets me every time and I just thought that this is the right man for the job so hopefully we will see more of you as we continue or I will see more of you as we go on and Jeri, I know we joke about it, but he is like “my Ohio State job is more than half of my other job” and I thought “oh my God.” If you have both of those going on and everything else, you must really love what you do and love your family because we did spend a third of the time talking about you and your daughter and the kids so I will miss working with you
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on this board. You have been an incredible leader but I am delighted to have been here for a little bit of that time as well.

Mrs. Kass:

It is hard to follow all of these comments because so much has really been said already but I am just feeling sad only because these are three giants in my mind. Three giants that we are losing off of our board and I think that all three of you have an enormous capacity and I think that defines all three of you.

Ben, you are so curious. You inspire us. I do this little thing on the side on leadership in a high school program that is community facilitated and I recommended Ben a couple of times because he is a real model of leaders and he was asked back because he was so wonderful, just a real model for all of us so thank you and I have enjoyed our friendship.

Alan, you are sort of this gentle giant and you have always been just the kindest man and I really appreciate it. I wish I could even get to know you more and hope we continue a friendship but your tenacity with this medical enterprise we have is really, again, inspiring for me.

Bobby, I have known you so long and to be able to work with you and see you in this way, you have created a total collaborative environment in this Board of Trustees. I think we feel so welcomed and so included and we are able to have the kind of conversations because you facilitate them for us. I appreciated from the very get go when I got on this board how you were probably my first call and how you welcomed me the way you always welcome everyone. Your passion again as everyone has said has been a model for us. We have giants inspiring, and models for all of us to be better people ourselves so thank you all.

Mr. Ratner:

Obviously at this point, almost anything you say begins to be redundant and I will try to avoid that but one of the things you notice as you serve on the board for a longer period of time and I am now one of the older serving board members, I might add, it took me a long time to realize that we sort of moved up to the front of the table and that there was actually an arrangement in the seating. Not being one to pick up on subtle cues very often, but when I joined the board which was almost seven years ago, there were two very senior members of the board who had already been on the board for probably I thought a decade and that was Alan and Bobby. I realized in fact that they had only fairly recently become members of the board but right at the very beginning they showed me a depth and an understanding, a passion, and love for the university that just overwhelmed me. I did quickly realize that they were relatively recent additions to the board at that time but as I said, they appeared to me to be some of the people that had always been on the board and who were so deep in their love, their care, and their understanding of the university.

Ben, you picked up a legacy and one of the things you have done which I think is remarkable as all of our student trustees have done is that in a very short time on the board, you have shown your own independence, your own character, obviously things other members have commented on – your intelligence and your passion and your deep care for your fellow students – but you have also recognized that you have a role to play in picking up the student trustee role and while each of the student trustees that have served are individuals in their own right and are remarkable, they all seem to follow very much of a pattern: they are willing to pick up the ball from the person in front of them, pass it on to the next person in line, and do so while building an even deeper and richer addition if you will of what the student trustees on our board mean. I might add by the way, as far as I know in Ohio I think we are the only board that welcomes our student trustees to all of our deliberations. We are also the board that
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has been pushing the state legislature to in fact include student trustees as full voting members and when I talked to some of my friends who were trustees for other universities, they say “you have got to be kidding. Why would you want to do that?” And I say “well then you obviously don’t have students on your boards like we have students on ours.” It is you as an individual but it also you as a part of that legacy.

Again, Bobby and Alan, it is you as individuals but you are two people that really highlight I think what Linda pointed out as well that there is a tradition of service and a way that the board has matured and changed and developed. Bobby, your role as chair again, you took what is an impossible task in normal times and dealt with in impossible times but you also moved the whole idea of the board, the way we work, the collegiality, the sense of togetherness, and as everybody mentioned, you have reached out in personal ways to each of us and in that way, you have certainly become for me as well a friend that I will cherish for a long time.

Alan, we have worked together in the trenches so to speak. Not quite in the trenches while we didn’t really build anything ourselves. It felt like we did and it was really a learning experience for me as well and again as Linda said, to see somebody with both your passion and compassion, your ability to be both incredibly smart about what you do, incredibly knowledgeable, but to really care at a very deep level about the people you work with; it has been a remarkable experience and one I really cherish. Thank you.

Ms. Krueger:

First of all, Ben and I started the same time on the board so it is really kind of fun to see his growth and development and I had a chance to speak in great length with you mom and dad last night and your brother and you can see quickly where Ben gets a lot of his character from. His parents are extraordinary people and I am so proud of you.

What I would like to say is Ben, in addition to all the great comments that have been said, is that Ben is here as a reminder of what the role of a student is. It is who our customers are and you have done a really good job representing the customers, Ben. I want to appreciate that because I think as a trustee, we sit around this table making these decisions forgetting who our customers are. We get caught up in the politics of the moment and so on and you have been a good voice of the students reminding us that we are here to serve the student and I thank you for that. It really helped keep us centered and grounded.

Alan, you and I served on the old Medical Center Board and that is where I got to know you and you were one of the first people that came up to me and welcomed me and you were so kind to me as well. I have probably never met a more positive person than you even though you have had some illnesses as of late, you always are positive and say “I am feeling great” and I have never heard you say a negative word so thank you for that and thank you for your leadership. Thank you for what you have done for the Medical Center and it is a good foundation for us to continue to build on.

With Bobby, I knew Jeri well before I knew Bobby. I met Jeri through the James because of all the work she has done at the James and I have been very involved with the James over the last 12 years and so to meet Bobby I thought well she is a treasure so he has to be somewhat worthy to have a wife like Jeri. You were quite the pleasant surprise because I knew you as a community titan if you would, but not as an individual with the compassion you have for the university. I would just say that in addition to the collaborative and inclusiveness and all those things, I think that you have been really great to seek our input. I give you credit because you will seek wisdom and a lot of people won’t do that. I think their egos won’t allow them to do that but if you don’t know something, you aren’t afraid to ask the tough questions or find out and seek wisdom from others and say “am I thinking about this correctly” and so on and I really admire that about you.
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Last but not least, I appreciate your availability. There were nights I would call you late or send you emails and you always responded back to me and I really appreciate your openness and your availability. Your passion is infectious. You can pay people any amount of money to do a job but you can’t pay people any amount of money to care and it is evident in all that you do and that is what inspires us to do a better job and be better trustees so I thank you for that. Thank you for your friendship.

Mr. Smucker:

It is very difficult to follow all the comments that have been made. I think it is interesting that all three of you have given us, enriched our lives, and not just on this experience but enriched our lives. Alan, when I first met you, your warmth, your willingness to share with me your insights in how we can make this board better. I will always remember, as recent as a couple hours ago, some conversations that we had. It gives me an insight into what this university is all about.

Ben, it has been said you are wise beyond your age. One of the things that I think we all love about Ben is that he will say things that we would all like to say before we say them and he doesn’t have any kind of intimidation as I think any of us would have. He does not hold back and so thank you and I wish you all the best.

Bobby, I have had the privilege to know Bobby in another experience on the Huntington Board but Bobby what I treasure about you the most is you don’t hold back at all. You give us the insights. You are not afraid to open up. I want to know what is going on here. Here is how I look at it. Is it right? That openness has made this board very enriched so thank you and I wish you and Jeri all the best.

Mr. Shumate:

Ben, Alan, and Bobby, would you like to make a couple of comments?

Mr. Reinke:

Thank you. It is always hard to talk about my Ohio State experience because it has been so vast over the last eight years. There have been so many things that have changed me and shaped me. The person I was as an 18 year old coming here and the person I am today are the same at the core but I can tell you that I have grown a ton and the last two years on the board I think I have grown more than I ever have before. Ohio State has given me both a second home and more than I could have ever asked for. You don’t really know what you are getting yourself into when you go to college.

My view of the university is a place that is supposed to teach you how to learn and inspire the desire for knowledge to perpetuate that for the rest of your life and this has been like a capstone. I am still hanging around for another year or so, hopefully less, we will see, but the level of engagement and the opportunity to serve the university at this level has been the most rewarding thing I have ever done and it is great to have a chance to give back a little bit what the university has given me which is more than I can really put into words.

I would like to thank Evann and Stacie, who I have served with as student trustees. It is a little intimidating. We pretend like it’s not but it is definitely intimidating when you step in the board room the first time. Both Evann and Stacie have been there in the trenches with me, trying to figure out how this works.

Secondly, I would like to thank Bobby individually who has taken his time to meet with us for a couple hours at a time every three months to check in and see how we see things going on the board and also talk to us about his vision for where the university is going. That is an opportunity to feel more comfortable in this setting as well and it has basically shaped I think our experience on the board.
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Finally, thank you everybody on the board and to the leadership of the university who have taught me more than I could have ever imagined. This is the only opportunity that I have ever had to engage in truly strategic discussions and think about the big picture and to do it with people who are so passionate about Ohio State who have individually taught me something. Every one of you have. That has been a really great experience so thank you for everything.

Mr. Brass:

You know, sitting around here listening to everybody and to be honest with you, I got a little teary eyed. This is a bittersweet moment. All of us have sat on a lot of boards. Dana and I added them up because I am retired and I am slowing things down now. One, because of a health issue which is going very nicely, thank you, but it is just that time of life that you do that. This is my 85th board that I have been on but this is the one that I love the most. I am an alumnus of here. I am not going to tell you how many decades ago but it is more than four.

When I got the call to serve on this board by the governor, I went down and had lunch and spent a couple of hours with the governor. I walked out of there saying "oh my." I was very humbled. I was very honored and what a great privilege.

I have to tell you, the years I have been here have just amplified that feeling. I have a little statement that I have always said to family members and colleagues and that is the smallest good deed is better than the grandest good intention and this room is full of great deeds. Doing those things the right way, having the right spirit, having the right priority, and it has really been an honor for me to be here with you. I like the word family. You heard me use that last night. You are extended family. I have a great wife and great kids and great grandkids but I am very lucky to have a great family so thank you very much. Thank you.

Mr. Schottenstein:

First of all, thank you for all of those words and thoughts. I can’t tell you how much it means and I just hope half of them are true. I appreciate the comments about Jeri. They are so spot on. Jeri is sitting next to two of my best buddies in the world. To her left is my son Josh and to her right is her brother, Jeff, and they are sort of book ends in our lives. I am thrilled that they are here as well.

I do love this place for what it is. I think I love it even more for what it can become and the people sitting around this table are going to help make that happen. It has been an honor to serve with all of you and many of those who came before you that I mentioned last night. Certainly Judge Duncan, a blessed memory, was a tremendous chair. I talked about the work that you did, Gil, as chair which really propelled this university forward in terms of our Governance model. Les Wexner, I learned so much from him and I think this university benefitted so much from him as chair and it has been an honor to be on this board with David Frantz as the Secretary for a while and now most recently, Blake. The great support from the ladies behind us and those that are sitting out in the audience, the board office is a part of the family here and certainly to work with great presidents like Gordon Gee and now you, Joe, and I know we have a great one coming.

When I think of what I have learned the most and with this I will close and Alex, I think that you have reminded me of this more than any other member on this board, it is really important what we do. I get that. The whats are really important but how you do things will help lead to doing the right whats and the importance of governance. The right governance will lead to great decisions and I don’t think I ever would have said that in 2005 when I joined this board but right now, no matter what challenge, no matter what issue, no matter what strategy we think we need to tackle, if we get the governance right, we will make the right decision. I have never been associated with a
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group that I think had as good of governance as this one currently does have and it is because of so many of you. It is not about me.

Finally, I would just say that going forward, and we will have one more item on the agenda, we couldn’t have a better chair coming in to take over in this seat than Jeff Wadsworth who I have loved getting to know. There is something about these scientists. We talked about Ben last night and I said things about Alan as well and I am not going to repeat them now. Just the honor it has been to serve with you and go out with you. Jeff, you can count on me in any way, shape, or form any support you need. I know you will get it from the three of us and you will certainly get it from me and this university has a lot to look forward to with you holding the gavel.

Anyway, with that again thank you to everyone.

With that it is my pleasure to call on someone I have known for a long time and they just don’t come any better, Tim Smucker, to present the final motion.

Mr. Smucker:

Thank you, Bobby. The board bylaws specify that the officers of the board shall be elected at the February or April meeting of the board. The rule states and I quote “all officers shall take office at the adjournment of the April meeting of the board, or on April 1 if there is no April board meeting, and shall hold their office through the following April of the Board of Trustees until their successors are elected and qualified.” The Governance Committee meeting discussed, as Alex said earlier, the traits and qualities that we as a board need to look for in a chair and although we have heard about those in the last half an hour, I think it is worthy to repeat them here.

The chair of the board must be able to build consensus, be collaborative, and inclusive. The chair must encourage open, candid, and productive dialogue among all board members, be objective and decisive, be an effective communicator, advance good governance practices, and be transparent with regards to board operations. The chair must put the university and the board before self, serve as a tireless advocate for Ohio State, and invest the time necessary for board duties and engagement with the university community.

I want to say that the process we have gone through, as Bobby just said, this governance is supported by the actions that we do. It is thorough and transparent and the current chair, for the next several minutes, I guess, Bobby, has provided outstanding examples of these qualifications and criteria and we are fortunate to have that caliber of leadership. Clearly, as Bobby just said, we are also fortunate to have the leadership that Jeff Wadsworth will provide going forward and has provided in the process in selecting our new president as well as every other duty that Jeff has undertaken.

So therefore, after a careful and diligent review by the Governance Committee, we have the following slate of officers that we would like to recommend to the full board for approval. I am happy to report that we would like to place a nomination for Dr. Jeff Wadsworth as Chair of the Board. We would also like to place in nomination Ron Ratner and Alex Shumate as Vice Chairs of the Board and Blake Thompson as Secretary of the Board. I would like to move this slate of officers to be approved by the board.

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ELECTION OF OFFICERS

Resolution No. 2014-78

Synopsis: Approval of the following slate of officers, is proposed.

WHEREAS the Bylaws of the Board of Trustees specify that the officers of the board shall be elected at the February or April meeting of the Board; and

WHEREAS all officers shall take office at the adjournment of the April meeting of the board or on April 1 if there is no April board meeting, and shall hold their office through the following April meeting of the board of trustees and until their successors are elected and qualified; and

WHEREAS a careful and diligent review was conducted by the Governance Committee and the following slate of officers is recommended for approval by the Board:

Jeffrey Wadsworth, Chair
Ronald A. Ratner, Vice Chair
Alex Shumate, Vice Chair
Blake Thompson, Secretary

NOW THEREFORE

BE IS RESOLVED, That the Board of Trustees hereby approves the slate of officers as presented.

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Mr. Schottenstein:

Any discussion or other nominations from the floor? There being none, we have a motion and a second.

Upon motion of Mr. Smucker, seconded by Judge Marbley, the Board of Trustees adopted the foregoing resolution with ten affirmative votes, cast by Trustees Mrs. Hoeflinger, Mr. Porteus, Ms. Krueger, Mr. Smucker, Mr. Jurgensen, Dr. Reid, Mrs. Kass, Judge Marbley, Mr. Brass, and Mr. Schottenstein.

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Mr. Schottenstein:

Congratulations.

Dr. Thompson:

I will call you Mr. Chairman one more time. Before you leave, we know you have wielded that gavel with wisdom and insight, and we are very thankful for it. We don’t want you to ever be without a gavel, so we have provided you here a ceremonial gavel to take with you and remember your service.

Mr. Schottenstein:

Thank you. There being no other business to come before the board, this meeting is adjourned. The next meeting of The Ohio State University Board of Trustees will take place on Friday, June 6, 2014.
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Attest:

Robert H. Schottenstein
Chairman

Blake Thompson
Secretary
AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

3335-5-48.2 Council on distance education, libraries and information technology.

(A) Membership.

The council on distance education, libraries and information technology shall consist of fourteen members.

(1) Eight faculty, at least seven regular tenure-track faculty. 

(2) no change. 

(3) Three administrators (or their designees).

(a) no change 

(b) The director of university libraries. 

(c) no change 

(d) The associate vice president for distance education. 

(4) One staff member, appointed by the university staff advisory council. 

(B) Duties and responsibilities.

(1) In collaboration with the director of libraries and the chief information officer, to formulate policies governing the delivery of distance education and educational and research activities and services of libraries and information technology. 

(2) Assist the director of libraries and the chief information officer in the interpretation of distance education, library, and information technology services to the university community. 

(3) Assist in the presentation of major distance education, library and information technology needs to the university administration. 

(4) Advise the executive vice president and provost appropriate administrative office on the appointment of the director of libraries or the chief information officer, associate vice president for distance education, the director of university libraries, and the chief information officer. 

(C) Organization.

(1) through (3) no change 


(A) Membership. The committee on Intellectual Property, Patents, and Copyrights shall consist of eleven members.
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(1) Eight faculty members: four tenured faculty, two probationary tenure-track faculty, and two non-tenure track faculty from any of the categories. Each member is to serve three years with one-third of the members rotating off each year.

(a) Five faculty members appointed by the executive committee of faculty council.

(b) Three faculty members appointed by the university president in consultation with faculty leadership.

(2) One graduate student.

(3) Two administrators (or their designees).

(a) The vice president for technology commercialization.

(b) The vice president for research.

(B) Duties and responsibilities.

(1) Review, recommend, and advise the university senate on matters relating to the university policy on intellectual property, patents, and copyright and faculty rules 3335-13-06 and 3335-13-07 of the Administrative Code.

(2) Convene at least twice per year to review the procedures used in implementing and administering the university policy on intellectual property, patents and copyrights, and where deemed necessary, develop and recommend changes in standards and procedures to the vice president for technology commercialization, the vice president for research, the executive vice president and Provost, and other appropriate officers of the University.

(3) Consult with the vice president for technology commercialization, the vice president for research when requested.

(4) Serve as a board to which a researcher may appeal actions of the vice president for technology commercialization, subject to appropriate review of the standards and procedures contained in the policy on patents and copyrights.

(C) Organization.

(1) The chair shall be elected from among the continuing faculty members of the committee each spring.

(2) As a standing committee of the senate, this council is also governed by the provisions of rules 3335-5-46 and 3335-5-48 of the Administrative Code.

3335-6-03 Probationary service, and duration of appointments for tenure-track faculty.

(A) through (C) no change

(D) Exclusion of time from probationary periods.
(1) An untenured regular tenure-track faculty member will have time excluded from the probationary period in increments of one year to reflect the caregiving responsibilities associated with the birth of a child or adoption of a child under age six. Department chairs or school directors will inform the office of academic affairs within one year of the birth of a child or the adoption of a child under age six of a probationary faculty member unless the exclusion of time is prohibited by paragraph (D)(3) of this rule. The probationary faculty member may choose to decline the one-year exclusion of time from the probationary period granted for the birth or adoption of a child under six years of age by so informing her/his TIU head, dean, and the office of academic affairs in writing before April 1 of the new mandatory review year following granting of the declination. The exclusion of time granted under this provision in no way limits the award of promotion and tenure prior to the mandatory review year (see paragraph (D)(2) of this rule). The maximum amount of time that can be excluded from the probationary period per birth event or adoption of children under age six is one year.

(2) A probationary tenure-track faculty member may apply to exclude time from the probationary period in increments of one year because of personal illness, care of a seriously ill or injured person, an unpaid leave of absence, or factors beyond the faculty member's control that hinder the performance of the usual range of duties associated with being a successful university faculty member, i.e., teaching, scholarship, or service. Requests to exclude time from the probationary period made under the terms of this paragraph must be submitted to the chair of the tenure initiating unit. Requests shall be reviewed by the tenure initiating unit promotion and tenure committee which shall advise the tenure initiating unit chair regarding their appropriateness. Such requests require approval by the tenure initiating unit chair, dean, and executive vice president and provost. A request to exclude time from the probationary period for any of these reasons must be made prior to April 1 of the year in which the mandatory review for tenure must occur. The extent to which the event leading to the request was beyond the faculty member's control, the extent to which it interfered with the faculty member's ability to be productive, and the faculty member's accomplishments up to the time of the request will be considered in the review of the request.

(3) A request to exclude time from the probationary period for any reason will not be granted after a nonrenewal notice has been issued nor will previously approved requests to exclude time from the probationary period in any way limit the university's right not to renew a probationary appointment.

(4) Except in extraordinary circumstances a maximum of three years can be excluded from the probationary period for any reason or combination of reasons for an instructor, assistant professor or associate professor. Exceptions require the approval of the tenure initiating unit chair, dean, and executive vice president and provost.

(5) Tenure-track faculty members will be reviewed annually during their probationary periods regardless of whether time is excluded from that period for any of the above reasons unless their absence from campus during an excluded period makes conduct of such a review impractical.

(6) For purposes of performance reviews of probationary faculty, the length of the probationary period is the actual number of years of employment at this university less any years of service excluded from the
probationary period under the terms of this rule. Expectations for productivity during the probationary period cannot be increased as a consequence of exclusions of time granted under the terms of this rule.

(1) There are three circumstances under which probationary tenure-track faculty may obtain an exclusion of time from probationary periods. These exclusions are intended to recognize that there are factors that can impact the ability of probationary faculty to meet the criteria for tenure within the probationary period outlined in paragraph (B) of this rule. A request to exclude time from the probationary period for any of the reasons listed in paragraphs (a)-(c) of this rule must be made prior to April 1 of the year in which the mandatory review for tenure is scheduled to occur.

(a) A probationary tenure-track faculty member will have time excluded from the probationary period in increments of one year to reflect the caregiving responsibilities associated with the birth of a child or adoption of a child under age six. This exclusion is guaranteed provided the faculty member informs the head of her/his tenure initiating unit, the dean, or the Office of Academic Affairs in writing within one year of the birth or the adoption unless the exclusion of time is prohibited by paragraph (D)(3) of this rule, and no later than April 1 of the mandatory review year. It is the responsibility of the unit head to inform the college dean and office of academic affairs of the birth or adoption. The probationary faculty member may decline the one-year exclusion by informing her/his unit head in writing before April 1 of the original mandatory review year. It is the responsibility of the unit head to inform the college dean and office of academic affairs of the faculty member’s choice to decline the exclusion. The maximum amount of time that can be excluded from the probationary period per birth event or adoption is one year.

(b) A probationary tenure-track faculty member may apply to exclude time from the probationary period in increments of one year because of personal illness, care of a seriously ill or injured person, an unpaid leave of absence, or factors beyond the faculty member's control that hinder the performance of the usual range of duties associated with being a successful university faculty member, i.e., teaching, scholarship, or service. Requests to exclude time from the probationary period made under the terms of this paragraph must be submitted in writing to the head of the faculty member’s tenure initiating unit within one year of the illness, care, or other factors. Requests shall be reviewed by the tenure initiating unit promotion and tenure committee which shall advise the head of the tenure initiating unit regarding the appropriateness of the request. In units that do not have a promotion and tenure committee, the eligible faculty shall review the request. Such requests require approval by the head of the tenure initiating unit dean, and executive vice president and provost. A request to exclude time from the probationary period for any of these reasons must be made prior to April 1 of the year in which the mandatory review for tenure must occur. The extent to which the event leading to the request was beyond the faculty member's control, the extent to which it interfered with the faculty member's ability to be productive, and the faculty member's accomplishments
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up to the time of the request will be considered in reviewing the appropriateness of the request.

(c) Probationary tenure-track faculty members on less than full-time service for part or all of their probationary period may request an exclusion of time from the probationary period on the basis that they are less than full time. Such requests require approval of the tenure initiating unit chair, dean, and executive vice president and provost. The exclusion shall be for an integral number of years based on the principle that the usual probationary period represents full-time service. The maximum permissible exclusion of a probationary period under this paragraph is one year for a probationary instructor, three years for a probationary assistant professor and two years for a probationary associate professor or professor.

(2) A request to exclude time from the probationary period for any reason will not be granted after a nonrenewal notice has been issued nor will previously approved requests to exclude time from the probationary period in any way limit the university's right not to renew a probationary appointment.

(3) Except in extraordinary circumstances, a maximum of three years can be excluded from the probationary period for tenure track faculty for any reason or combination of reasons covered in the provisions in paragraphs (a) and (b) of this rule. For probationary faculty who are on appointments of less than full time, the maximum is four years for an instructor, six years for an assistant professor, and five years for an associate professor or professor for any reason or combination of reasons covered in the provisions in paragraphs (a), (b), and (c) of this rule. Exceptions require the approval of the tenure initiating unit chair, dean, and executive vice president and provost.

(4) Tenure-track faculty members will be reviewed annually during their probationary periods regardless of whether time is excluded from that period for any of the above reasons unless their absence from campus during an excluded period makes conduct of such a review impractical.

(5) For purposes of performance reviews of probationary faculty, the length of the probationary period is the actual number of years of employment at this university less any years of service excluded from the probationary period under the terms of this rule. Expectations for productivity during the probationary period cannot be increased as a consequence of exclusions of time granted under the terms of this rule. Probationary faculty who are on part-time appointments should be reviewed in the context of their reduced duties.

(6) The exclusion of time granted under for reasons specified in this rule in no way limits the award of promotion and tenure prior to the mandatory review year.

(E) Service credit of up to three years may be granted for prior work experience at the time of the initial appointment and requires the approval of the tenure initiating unit chair, dean, and executive vice president and provost. Prior service credit shortens a probationary period by the amount of the credit and once granted cannot be revoked except through an approved request to exclude time from the probationary period. Prior service credit will not be granted for employment in any auxiliary title (such as adjunct, visiting, clinical, or lecturer), special title (such as graduate associate) or part-time position (less than fifty per cent service).
Probationary regular tenure-track faculty members on less than full-time service for part or all of their probationary period may request an extension of the probationary period. The extension must be requested prior to the beginning of the year in which the normally scheduled mandatory review for tenure would take place and requires approval of the tenure initiating unit chair, dean, and executive vice president and provost. The extension shall be for an integral number of years based on the principle that the usual probationary period represents full-time service. The maximum permissible extension of a probationary period under this paragraph is one year for a probationary instructor, three years for a probationary assistant professor (including time spent at the rank of instructor) and one year for a probationary associate professor or professor.

Probationary appointments may be terminated during any probationary year because of inadequate performance or inadequate professional development. At any time other than the fourth year review or mandatory review for tenure, a nonrenewal decision must be based on the results of a formal performance review conducted in accord with fourth year review procedures as set forth in paragraph (C)(3) of this rule. Notification of nonrenewal must be consistent with the standards of notice set forth in rule 3335-6-08 of the Administrative Code.

Probationary appointments may be terminated for fiscal or programmatic reasons. When nonrenewal is based on fiscal or programmatic reasons, the faculty member should be advised that such nonrenewal is a possibility and formal notice of nonrenewal should be provided as soon as possible after the need for nonrenewal is established. Nonrenewal of a probationary appointment for fiscal or programmatic reasons does not entail a performance review and requires the prior approval of the executive vice president and provost. Because hiring decisions should be based on informed assumptions regarding the future availability of resources and of programmatic needs, approval of such nonrenewals will be based on the extent to which convincing evidence is provided that the fiscal or programmatic reasons for the nonrenewal could not be anticipated when the appointment was made and are expected to be long lasting.

Decisions affecting the nonrenewal of a probationary appointment may not be arbitrary or capricious or carried out in violation of a faculty member's right to academic freedom. Faculty rule 3335-5-05 of the Administrative Code provides a procedural mechanism under which an aggrieved probationary faculty member can challenge a nonrenewal decision believed to have been improper. In that instance, however, the burden of proof is on the probationary faculty member to establish that the nonrenewal decision was improper. (See also rule 3335-6-05 of the Administrative Code). (B/T 10/5/84, B/T 7/10/87, B/T 11/2/90, B/T 4/8/94, B/T 7/7/95, B/T 5/3/96, B/T 4/4/97, B/T 2/6/98, B/T 6/5/98, B/T 12/4/98, B/T 7/12/2002, B/T 6/4/2004, B/T 6/7/2005, B/T 3/2/2007, 6/18/2010, 2/11/2011)

3335-9-23 Minimum scholastic requirements.

Rules 3335-9-23 to 3335-9-28 of the Administrative Code shall apply only to undergraduate students (as defined in rule 3335-9-01 of the Administrative Code). The academic standards controlling warning, probation, and dismissal of professional and graduate students shall be established by rule of the faculties of the college in which the professional student is registered, or of the graduate school if the student is a graduate student; provided, however, that an undergraduate professional student shall not be dismissed from the university unless he or she has fifteen or more deficiency points as defined in paragraph (C) hereof and computed on the basis of the student's entire undergraduate program, first been placed on probation following his or her most recent past quarter, semester, or term of enrollment.
Application of rule to transfer students. For the purpose of this rule the **deficiency point**-**hour ratio** of a transfer student from another university, who is admitted to advanced standing in this university shall be computed only upon work done at this university.

Requirements and definition. In order to remain in good standing in the university a student must maintain a **cumulative** point-hour ratio (see rule 3335-8-26 of the Administrative Code) of at least 2.00 is required for graduation (see rule 3335-9-30 of the Administrative Code). Students below a 2.0 will remain eligible to enroll at the university, subject to the terms of their probation, as long as they have not been academically dismissed. Deficiency points are applied only to the records of students whose cumulative point-hour ratio is below 2.00 and are defined as the number of credit points a student would have to earn to bring his or her cumulative point-hour ratio up to that level. Deficiency points may be calculated by subtracting the total number of credit points earned from twice the total number of credit hours attempted for which calculable grades ("A," "A-," "B+," "B," "B-," "C+," "C," "C-," "D+," "D," "E," or "EN") were given. (B/T 6/4/2004, B/T 6/7/2005)

3335-9-24 Academic warning.

(A) Any student who has never attended another college or university and who seeks to enroll as a new freshman in this university shall be placed on special warning when his or her application for admission is received and processed if his or her academic credentials indicate the probability of low achievement. The student shall be so informed before final registration and the payment of fees are completed, except as provided in rule 3335-9-27 of the Administrative Code. The fact that special warning has been given shall be made known to the office of the college or school to which the student seeks admission.

(B) If, at the end of any his or her first semester, summer term, or session, a student subject to the provisions of rule 3335-9-23 of the Administrative Code has accumulated fewer than fifteen deficiency points earned a point-hour ration below 2.00, he or she shall may receive a warning from the dean of his or her college or director of his or her school, except as provided in rule 3335-9-27 of the Administrative Code instead of being placed on probation. (B/T 6/22/2012)

3335-9-25 Academic probation.

(A) Any student who has accumulated fifteen or more deficiency points whose cumulative point-hour ratio has fallen below a 2.00 shall be placed on probation. The probation shall continue provided the student's college considers the student's progress to be satisfactory and shall be removed when the deficiency points are fewer than fifteen cumulative point-hour ratio has reached a 2.0. The student shall be notified of probationary status by the dean of the college or the director of the school in which the student is registered, except as provided in rule 3335-9-27 of the Administrative Code. Such notification shall include a clear statement of what shall be considered to be satisfactory progress.

(B) Probation by special action. If at any time the preparation, progress, or success of a student in an academic program is determined to be unsatisfactory, the college or school in which the student is registered shall be empowered to place the student on academic probation. An undergraduate student admitted with conditions and who has not satisfied the conditions after earning thirty semester credit hours through regular course enrollment at this university shall be placed on probation.
Requirements and definition. In order to remain in good standing in the university a student must maintain a point-hour ratio (see rule 3335-8-26 of the Administrative Code) of at least 2.00. Deficiency points are applied only to the records of students whose point-hour ratio is below 2.00 and are defined as the number of credit points a student would have to earn to bring his or her point-hour ratio up to that level. Deficiency points may be calculated by subtracting the total number of credit points earned from twice the total number of credit hours attempted for which calculable grades ("A," "A−," "B−," "B," "B+," "C−," "C," "C+," "D+," "D," "E−," or "EN") were given.

Appointments of Chairpersons/Directors

TREVOR L. BROWN, Director, John Glenn School of Public Affairs effective March 1, 2014 through June 30, 2018

A. RICHARD DUTTON, Interim Chair, Department of English effective March 1, 2014 through May 31, 2014

WENDY L. FRANKEL, Interim Chair, Department of Pathology effective February 1, 2014 through January 31, 2015.

JOHN A. HUBBELL, Interim Chair, Department of Veterinary Clinical Sciences effective March 3, 2014

PETER J. MOHLER, Chair, Department of Physiology and Cell Biology effective January 1, 2014 through June 30, 2017

Faculty Professional Leaves

HENRI COLE, Professor, Department of English effective Autumn Semester 2014 and Spring Semester 2015

TAMAL DEY, Professor, Department of Computer Science and Engineering effective Spring Semester 2015

CRAIG J. FORSYTH, Professor, Department of Chemistry and Biochemistry effective Autumn Semester 2014 and Spring Semester 2015

RICHARD R. FREEMAN, Professor, Department of Physics effective Autumn Semester 2014

KOCK K. Gan, Professor, Department of Physics effective Autumn Semester 2014

ROBERT A. GILLESPIE, Professor, School of Music effective Spring Semester 2015

PHILIP J. GRANDINETTI, Professor, Department of Chemistry and Biochemistry effective Spring Semester 2015

TIMOTHY E. GREGORY, Professor, Department of History effective Autumn Semester 2014 and Spring Semester 2015

ANN K. HAMILTON, Distinguished University Professor, Department of Art effective Autumn Semester 2014 and Spring Semester 2015

RICHARD E. HUGHES, Professor, Department of Physics effective Autumn Semester 2014 and Spring Semester 2015

CHRISTOPHER JEKELI, Professor, School of Earth Sciences effective Autumn Semester 2014

LINDSAY R. JONES, Professor, Department of Comparative Studies effective Autumn Semester 2014 and Spring Semester 2015

VALERIE F. KINLOCH, Professor, School of Teaching and Learning effective Spring Semester 2015

YUJI KODAMA, Professor, Department of Mathematics effective Spring Semester 2015
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MO-YEE LEE, Professor, Department of Social Work effective Spring Semester 2015

ROBERT LEE, Professor, Department of Electrical and Computer Engineering effective Spring Semester 2015

SHILI LIN, Professor, Department of Statistics effective Spring Semester 2015

WENZHI LUO, Professor, Department of Mathematics effective Autumn Semester 2014

KARIN M. MUSIER-FORSYTH, Professor, Department of Chemistry and Biochemistry effective Autumn Semester 2014 and Spring Semester 2015

MINEHARU NAKAYAMA, Professor, Department of East Asian Languages and Literature effective Autumn Semester 2014

DOROTHY P. NOYES, Professor, Department of English effective Autumn Semester 2014

ANDRE F. PALMER, Professor, Lowrie Department of Chemical and Biomolecular Engineering effective Spring Semester 2015

ELAINE B. RICHARDSON, Professor, School of Teaching and Learning effective Autumn Semester 2014

RICHARD SAMUELS, Professor, Department of Philosophy effective Autumn Semester 2014

PAUL D. SANDERS, Professor, School of Music (Newark) effective Spring Semester 2015

BURKHARD A. SCHAFFRIN, Professor, School of Earth Sciences effective Autumn Semester 2014

JUNKO SHIGEMITSU, Professor, Department of Physics effective Autumn Semester 2014 and Spring Semester 2015

DELIANG WANG, Professor, Department of Computer Science and Engineering effective Autumn Semester 2014

YUNZHI WANG, Professor, Department of Material Science Engineering effective Spring Semester 2015

KAREN A. WINSTEAD, Professor, Department of English effective Autumn Semester 2014 and Spring Semester 2015

JUDY T. WU, Professor, Department of History effective Autumn Semester 2014 and Spring Semester 2015

LONGYA XU, Professor, Department of Electrical and Computer Engineering effective Autumn Semester 2014

FRANCO BARCHIESI, Associate Professor, Department of African American and African Studies effective Autumn Semester 2014 and Spring Semester 2015

NICHOLAS BREYFOGLE, Associate Professor, Department of History effective Autumn Semester 2014 and Spring Semester 2015

REBEKA CAMPOS-ASTORKIZA, Associate Professor, Department of Spanish and Portuguese effective Autumn Semester 2014
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JEN-PING CHEN, Associate Professor, Department of Mechanical and Aerospace Engineering effective Autumn Semester 2014 and Spring Semester 2015

ALISON E. CROCETTA, Associate Professor, Department of Art effective Autumn Semester 2014

THEODORA K. DRAGOSTINOVA, Associate Professor, Department of History effective Spring Semester 2015

REBECCA B. DUPAIX, Associate Professor, Department of Mechanical and Aerospace Engineering effective Autumn Semester 2014 and Spring Semester 2015

RICHARD O. FLETCHER, Associate Professor, Department of Classics effective Autumn Semester 2014

KURT L. FREDRICK, Associate Professor, Department of Microbiology effective Autumn Semester 2014

JILL N. GALVAN, Associate Professor, Department of English effective Spring Semester 2015

JAMES W. GREGORY, Associate Professor, Department of Mechanical and Aerospace Engineering effective Spring Semester 2015

TRYNTJE HELFFERICH, Associate Professor, Department of History effective Autumn Semester 2014 and Spring Semester 2015

JENNIFER K. HIGGINbotham, Associate Professor, Department of English effective Autumn Semester 2014 and Spring Semester 2015

LUDMILA ISURIN, Associate Professor, Department of Slavic and East European Languages and Literatures effective Autumn Semester 2014 and Spring Semester 2015

HASAN K. JEFFRIES, Associate Professor, Department of History effective Autumn Semester 2014

JENNIFER A. JOHNSON, Associate Professor, Department of Astronomy effective Spring Semester 2015

ROMAN P. LANNO, Associate Professor, Department of Evolution, Ecology and Organismal Biology effective Autumn Semester 2014

JESUS J. LARA, Associate Professor, Knowlton School of Architecture effective Autumn Semester 2014 and Spring Semester 2015

GUISELA LATORRE, Associate Professor, Department of Women’s, Gender and Sexuality Studies effective Spring Semester 2015

DANIEL N. LEAVELL, Associate Professor, School of Earth Sciences effective Autumn Semester 2014

MITCHELL B. LERNER, Associate Professor, Department of History effective Autumn Semester 2014

JUN LIU, Associate Professor, Department of Biomedical Engineering effective Spring Semester 2015

STUART A. LUDSIN, Associate Professor, Department of Evolution, Ecology and Organismal Biology effective Autumn Semester 2014 and Spring Semester 2015
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BERNHARD MALKMUS, Associate Professor, Department of Germanic Languages and Literatures effective Autumn Semester 2014 and Spring Semester 2015

A. MAY MERGENTHALER, Associate Professor, Department of Germanic Languages and Literatures effective Autumn Semester 2014

LESLIE C. MOORE, Associate Professor, School of Teaching Learning effective Autumn Semester 2014

JANE MURPHY, Associate Professor, Knowlton School of Architecture effective Autumn Semester 2014 and Spring Semester 2015

JESSICA PRINZ, Associate Professor, Department of English effective Autumn Semester 2014 and Spring Semester 2015

TIMOTHY A. SCHROEDER, Associate Professor, Department of Philosophy effective Autumn Semester 2014 and Spring Semester 2015

SCOTT A. SCHWENTER, Associate Professor, Department of Spanish and Portuguese effective Autumn Semester 2014

LISA A. SHABEL, Associate Professor, Department of Philosophy effective Autumn Semester 2014 and Spring Semester 2015

BIRGITTE SOLAND, Associate Professor, Department of History effective Autumn Semester 2014 and Spring Semester 2015

BINAYA SUBEDI, Associate Professor, School of Teaching and Learning (Newark) effective Autumn Semester 2014

JUDITH TONHAUSER, Associate Professor, Department of Linguistics effective Autumn Semester 2014 and Spring Semester 2015

MARK E. WALTER, Associate Professor, Department of Mechanical and Aerospace Engineering effective Autumn Semester 2014 and Spring Semester 2015

SABRA J. WEBBER, Associate Professor, Department of Near Eastern Languages and Cultures effective Autumn Semester 2014 and Spring Semester 2015

ROXANN WHEELER, Associate Professor, Department of English effective Autumn Semester 2014 and Spring Semester 2015

DEANNA L. WILKINSON, Associate Professor, Department of Human Sciences effective Autumn Semester 2014 and Spring Semester 2015

JESSICA O. WINTER, Associate Professor, Lowrie Department of Chemical and Biomolecular Engineering effective Autumn Semester 2014

XINYI XU, Associate Professor, Department of Statistics effective Spring Semester 2015

ULISES J. ZEVALLOS-AGUILAR, Associate Professor, Department of Spanish and Portuguese effective Spring Semester 2015

KATHRYN CAMPBELL-KIBLER, Assistant Professor, Department of Linguistics effective Autumn Semester 2014 and Spring Semester 2015

DANA RENGA, Assistant Professor, Department of French and Italian effective Autumn Semester 2014
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Faculty Professional Leave – Changes

ANA M. DEL SARTO, Associate Professor, Department of Spanish and Portuguese, change from Autumn Semester 2013 to Spring Semester 2014

Emeritus Titles

STEPHEN E. BECHTEL, Department of Mechanical and Aerospace Engineering with the title Professor Emeritus effective April 1, 2014

TSCHERA CONNELL, University Libraries with the title Professor Emeritus effective April 1, 2014

JOSEPH F. DONNEMEYER, School of Environment and Natural Resources with the title Professor Emeritus effective June 1, 2014

ALEXANDER DYNIN, Department of Mathematics with the title Professor Emeritus effective March 1, 2014

RONALD B. HAMMOND, Department of Entomology with the title Professor Emeritus effective April 1, 2014

BRUCE S. JOHNSON, Moritz College of Law with the title Professor Emeritus effective February 1, 2014

STEVEN C. LOERCH, Department of Animal Sciences with the title Professor Emeritus effective April 1, 2014

STEPHEN C. MILNE, Department of Mathematics with the title Professor Emeritus effective June 1, 2014

ROBERT J. PRECHEUR, Department of Horticulture and Crop Science with the title Associate Professor Emeritus effective May 1, 2014

GEORGE H. STAAB, Department of Mechanical and Aerospace Engineering with the title Associate Professor Emeritus effective June 1, 2014

BEVERLY I. MCDONALD, University Libraries with the title Assistant Professor Emeritus effective April 1, 2014
(APPENDIX XXIX)

Degrees Conferred at

THE OHIO STATE UNIVERSITY
COMMENCEMENT CONVOCATION

May 4, 2014
Chris Matthews
DOCTOR OF COMMUNICATION

A television new anchor with remarkable depth of experience, Chris Matthews has distinguished himself as a broadcaster, newspaper bureau chief, presidential speechwriter, Capitol Hill chief of staff and bestselling author during his long career.

Mr. Matthews began his professional life in public service, working in the U.S. Senate for five years for Sen. Frank Moss of Utah and Sen. Edmund Muskie of Maine; in the White House for four years under President Jimmy Carter as a speechwriter and on the President’s Reorganization Project; and for six years as top aide to legendary Speaker of the House Thomas "Tip" O’Neill Jr. After cutting his teeth in politics, Mr. Matthews turned to journalism, from 1987 to 2000, he served as Washington, D.C., bureau chief for the San Francisco Examiner, followed by a two-year term as a nationally syndicated columnist for the San Francisco Chronicle. During his time as a reporter, Mr. Matthews covered many important historic events of the late 20th century, including the fall of the Berlin Wall and the first all races election ever held in South Africa. In 1994, he began his television career on the NBC-owned America’s Talking network before launching his popular show, “Hardball” with Chris Matthews,” three years later on MSNBC.

Mr. Matthews has received the David Brinkley Award for Excellence in Broadcast Journalism and the Gold Medal Award for Distinguished Achievement from the Pennsylvania Society. He is the author of multiple bestselling books, including Hardball: How Politics Is Played, Told by One Who Knows the Game; Kennedy & Nixon: The Rivalry that Shaped Postwar America; Jack Kennedy: Elusive Hero; and Tip and the Gipper: When Politics Worked.

A graduate of Holy Cross College, Mr. Matthews did graduate work in economics at the University of North Carolina at Chapel Hill. He worked for two years as a trade development advisor with the U.S. Peace Corps in the southern African nation of Swaziland.

RECIPIENTS OF HONORS

Barry R. Bloom
DOCTOR OF SCIENCE

For the past half century, Barry Bloom of Cambridge, Massachusetts, has been a pioneer in the field of global health. After receiving his bachelor’s degree in biology from Amherst College and his PhD in immunology from Rockefeller University, Dr. Bloom established himself as one of the world’s pre-eminent scientists in the areas of infectious diseases, vaccines and health policy.

His exceptional body of research—primarily focused on immunology and the pathogenesis of leprosy and tuberculosis—has shown an enduring commitment to the application of cutting-edge science to alleviate the infectious disease burden of the developing world. Through his impressive work, Dr. Bloom has improved vaccine approaches for tuberculosis and discovered crucial breakthroughs in how immune responses protect against microbial threats. He has published more than 350 articles and continues to provide commentary on current public health concerns ranging from TB to HIV to obesity.

His fundamental contributions have made him a trusted public health policy advisor. He served as an advisor to the White House on International Health Policy, and for more than 40 years, he has been extensively involved with the World Health Organization, where he chaired the Research Advisory Committees on Leprosy, Tuberculosis, Malaria and Tropical Diseases.

He also has been a member of the WHO Advisory Committee on Health Research.

Dr. Bloom has received many honors for his lifelong dedication to infectious disease research and a education, including the first Bristol-Meyers Squibb Award for Distinguished Research in Infectious Diseases and the Robert Koch Gold Medal for lifetime research in Infectious Diseases. He is a member of the National Academy of Sciences, the Institute of Medicine, and the American Philosophical Society. He is currently a Distinguished Service Professor and Joan L. and Julius H. Jacobson Professor of Public Health at Harvard University, where he served as dean of the School of Public Health from 1993 to 2008.
John B. Gerlach Jr.
DISTINGUISHED SERVICE AWARD

John B. "Jay" Gerlach Jr. of Columbus, Ohio, has been an engaged and dedicated supporter of The Ohio State University since his graduation more than three decades ago. After receiving his bachelor's degree in business administration from Ohio State, Mr. Gerlach upheld his family’s legacy of philanthropy and public service while serving in various capacities at Lancaster Colony Corporation, a specialty foods manufacturer and marketer founded in 1951 by his father and grandfather.

Mr. Gerlach’s service history is diverse and robust. In 1997, the same year he was named chair and CEO of Lancaster Colony Corp., he was also elected to the University Foundation board of directors, where he served as board chair from 2003 to 2013. He currently serves as a board member for Huntington Bancshares, Nationwide Children’s Hospital and the Recreation Unlimited Foundation. He has been chair of the Richard M. Ross Heart Hospital board since 2004, and for almost two decades, he has served on the Dean’s Advisory Council at Fisher College of Business.

Nearly every year since 1979, Mr. Gerlach and his family have supported a variety of initiatives, from scholarships and building projects to medical, polar and wetlands research. They contributed generously to Fisher and the Ohio State University Wexner Medical Center, supporting the medical center expansion and the creation of Fisher’s state-of-the-art business campus. Mr. Gerlach and his wife, Alene, also have provided charitable backing of the medical center’s Neurosciences Program, which has enabled physicians and scholars to embark on innovative research to improve patients’ lives.

By giving of his time and resources, Mr. Gerlach has helped shape the future of Ohio State, and he has strengthened the university’s relationship with the Columbus corporate community. As a natural ambassador for the university, he has championed Ohio State’s Affirm Thy Friendship and But for Ohio State campaigns.

Mac A. Stewart
DISTINGUISHED SERVICE AWARD

Though Mac A. Stewart retired in 2010, his visionary leadership at The Ohio State University left a lasting impression on the entire community. As a much-sought-after administrator, scholar and mentor, Dr. Stewart dedicated his 40-year career at Ohio State to improving the delivery of educational services for socioeconomically deprived and culturally different students.

Dr. Stewart joined Ohio State as a residence hall director and doctoral student in the early 1970s. After earning his doctorate in higher education administration, he became assistant dean of University College, where he spent 27 years and ultimately served as dean. During his tenure, he developed programs to recruit and retain a diverse student body. While serving as provost for Minority Affairs, and special assistant to the president for diversity, he was instrumental in the creation of the acclaimed Todd A. Bel National Resource Center on the African American Male.

An icon of service, Dr. Stewart served on more than 50 committees at Ohio State, including two presidential search committees, University Senate and the Council of Deans. He also served on external evaluation teams for various higher education institutions, and on numerous boards, such as the Buckeye Boys Ranch, Columbus Academy, Mount Carmel College of Nursing, Nationwide Children’s Hospital and the International Foundation for Education and Self-Help.

Dr. Stewart has received many honors, notably the Josephine Sittelle Palmer Award from Ohio State Alumni Association and the Frederick Patterson Award from the Greater Columbus United Negro Fund, as a faculty member in the College of Education and Human Ecology, he published widely in a variety of professional journals. In 1983, he was selected as a member of the editorial board of The Negro Educational Review, where he also served as chair of the editorial board and editor-in-chief.

A practicing psychologist for decades, Dr. Stewart received a bachelor’s degree in psychology from Morehouse College and a master’s degree in counseling from Atlanta University.
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Accounting and Management Information Systems

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James Ui Koo Kim, La Palma, CA
B.A. (University of California, Irvine)
Accounting and Management Information Systems

Miranda Jo Knippen, Ottoville
B.S.Educ. (Miami University Oxford)
Accounting and Management Information Systems

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Joel Bradley Laborce, Grove City
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Jooheon Lee, Daejeon, Korea
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Xing Liang, Taiyuan, Shanxi, China
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Heather Nicole Miller, Springfield
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Statistics

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Statistics

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Ph.D.
Statistics

Yue Ma, Xi'an, China
B.S. (Northwestern Polytechnical University, Xi'an)
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B.A. (Liverpool John Moores University)
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Statistics

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Architecture

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Architecture

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B.A. (Brigham Young University-Idaho)
Slavic and East European Languages and Literatures

Michael A. Anderson, Alexandria, VA, B.A. (Northern Arizona University)
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Zayd Abukar, Louisville, KY
B.A. (University of Louisville)
Education

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B.A. (University of Alabama)
East Asian Studies

Lori Ann Bishop, Vandalia
B.A.
Education

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B.A. (University of Cincinnati)
Music

Julia Marie Blankenship, Mount Gilead
B.S. (Muskingum University)
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Matthew Charles Borden, Westerville
B.A.
Public Policy and Management

Cassie April Bower, Clarion, PA
B.A. (Clarion University of Pennsylvania)
English

Justin David Braun, Sylvania
B.S. (Miami University Oxford)
B.A.
Psychology

John Michael Brennan, Columbus
B.Mus.Educ.
Music

Phillip Brettschneider, Columbus
B.A. (University of Georgia)
Anthropology

Spencer William Brielmaier, Bloomfield Hills, MI
B.A. (Emory University)
Public Policy and Management

Sheryl Lynn Burtch, Marion
B.S.Nurs.
Public Policy and Management

Erin Kathleen Cahill, Pine City, MN
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English

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B.A. (West Virginia University)
Political Science

Anthony Adrian Adame, Houston, TX
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Public Policy and Management

Erin Kathleen Cahill, Pine City, MN
B.A. (Creighton University)
English

Alexandra Paige Castillo, Morgantown, WV
B.A. (West Virginia University)
Political Science
<table>
<thead>
<tr>
<th>Name</th>
<th>Degree Details</th>
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<tbody>
<tr>
<td>Meagan Genevieve Edwards</td>
<td>Bachelor's (Armstrong State College)</td>
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<tr>
<td>Chandler</td>
<td>Slavic and East European Studies</td>
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<tr>
<td>Eleni Amelia Christodulelis</td>
<td>Bachelor's (California State University, Fullerton)</td>
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<td>Spanish and Portuguese</td>
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<td>Amy Elizabeth Collins-</td>
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<td>Claire Cecile Conley</td>
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<td>Suzanne Renee Davis</td>
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<td>Jourdan Daye Day</td>
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<td>Kelly Patricia Dillon</td>
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<td>Ernest Glenn Drumm</td>
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<td>Nicole Grace Easley</td>
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<td>Ruri Famelia</td>
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<td>Kathleen Marie Farrand</td>
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<td>Ke Feng</td>
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<td>Rebecca Lorraine Fennick</td>
<td>Bachelor's (Toccoa Falls College)</td>
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<td>Francesca Festa</td>
<td>Bachelor's (University of Florence)</td>
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<td>Ellen Elizabeth Flohn</td>
<td>Bachelor's (University of Cincinnati)</td>
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<td>Women's, Gender and Sexuality Studies</td>
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<td>Cameron Alvin Gachett</td>
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<td>Juan Garcia</td>
<td>Bachelor's (University of Notre Dame)</td>
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<td>Stephanie Lynn Gartland</td>
<td>Bachelor's (University of Cincinnati)</td>
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<td>Arts Administration, Education and Policy</td>
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<td>James Marshall Gentry</td>
<td>Bachelor's (Fairfield)</td>
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<td>Norman Michael Goecke</td>
<td>Bachelor's (Springdale)</td>
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<td>Molly Jo Goodfellow</td>
<td>Bachelor's (Stillwater, MN)</td>
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<td>Lori Ann Goyer</td>
<td>Bachelor's (University of Minnesota)</td>
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<tr>
<td>Alyse Noelle Gray</td>
<td>Bachelor's (Twin City)</td>
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<tr>
<td>Brian J. Guilfoos</td>
<td>Bachelor's (Kettering)</td>
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<tr>
<td>Wenkai Guo</td>
<td>Bachelor's (Nanchang, China)</td>
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<td>Geography</td>
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<tr>
<td>Brian Thomas Halaiko</td>
<td>Bachelor's (Miami University Oxford)</td>
</tr>
<tr>
<td></td>
<td>Public Policy and Management</td>
</tr>
</tbody>
</table>
Monica Hamblet, Santa Maria, CA  
B.A. (University of California, Los Angeles)  
Germanic Languages and Literatures

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B.A. (University of Florida) Public Policy and Management

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Emily Rose Nosse-Leirer, Shaker Heights Geography

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B.A., B.S. (Pennsylvania State University) Arts Administration, Education and Policy

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Andrew Michael Peiffer, Columbus B.A. (University of Notre Dame) Public Policy and Management

Robert Andrew Pence, Charleston, IL B.A. (Ohio Wesleyan University) Education

Riana Permatasari, Cilacap, Indonesia Bachelor's (Semarang State University) Education

Kasey Renee Randles, Warsaw B.A. Education

Laura Christine Reed, Dublin B.S.Educ. (Miami University Oxford) Education

Stuart Joseph Reich, Schenectady, NY B.A. (Macalester College) Philosophy

Elizabeth Schacht Reichley, Oak Park, IL B.S.Educ. (University of Dayton) Education


Colleen Sheehan Reinoehl, Columbus B.S.Human.Ecol. Education
Lindsay Marie Rettler, South Bend, IN  
B.A. (Biola University)  
M.A. (Western Michigan University)  
*Philosophy*

Tabitha C. Reynolds, El Dorado, AZ  
B.S. (Arkansas State University)  
*Education*

Nakyung Rhee, Gyunggi, Korea  
B.Bus.Adm. (Ewha Womans University)  
*Arts Administration, Education and Policy*

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B.A., M.Educ.  
*Education*

Amanda Jean Roble, Columbiana  
B.S. (Baldwin-Wallace College)  
M.A.Teach. (Bowling Green State University)  
*Education*

Paul Francis Rogers, Poland  
B.A.  
*Public Policy and Management*

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B.A. (James Madison University)  
*History*

Tanya Jeanne Rouleau, Somersworth, NH  
B.A. (University of New Hampshire)  
*Sociology*

Katerina Igor Rouzina, Minneapolis, MN  
B.A. (University of Texas at Austin)  
*Slavic and East European Languages and Literatures*

Alison Joy Sagara, Kalamazoo, MI  
B.A.  
*English*

Melissa Leigh Salamon, Mentor  
B.A. (Tulane University of Louisiana)  
*Public Policy and Management*

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B.S. (Michigan State University)  
*Education*

Margaret Sanders, Austin, TX  
B.S. (University of Texas at Austin)  
*Education*

Joseph Michael Sarver, Mount Vernon, NY  
B.S. (Miami University Oxford)  
*East Asian Languages and Literatures*

Abby Jane Schaperkotter, Charlevoix, MI  
B.A. (Grand Valley State University)  
*Education*

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B.A.  
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*Education*

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B.A.  
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Sarah Elizabeth Shaner, Reynoldsburg  
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*Education*

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B.S. (Kent State University)  
*Anthropology*

Stephanie Levitt Shaulsiky, Columbus  
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*Education*

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*Geography*

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*Education*

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*Education*

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*Education*

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*Education*

Matthew Christopher Sooner, Omaha, NE  
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*Education*

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*Education*

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Quanta D. Taylor, Lexington, KY  
B.A. (Transylvania University)  
*Education*

Steanie Thomas, Columbus  
B.A. (Ball State University)  
*East Asian Languages and Literatures*
<table>
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<th>Name</th>
<th>Location</th>
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<th>Field</th>
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<tr>
<td>Jenna Caroline Thrash</td>
<td>Knoxville, TN</td>
<td>B.A. (Elon College)</td>
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<td>Eman Tiba</td>
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<td>Mary Margaret Vosier</td>
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<td>Linghan Wang</td>
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<td>Communication</td>
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<td>Tianjiao Wei</td>
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<td>Cody Lee Weisbrodt</td>
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<td>Se Jeong Yang</td>
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<td>Wenjing Zhang</td>
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<td>Master of Business</td>
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<td>Adebola Ayodeji Adelaja</td>
<td>Sagamu, Ogun, Nigeria</td>
<td>B.S. (University of Ibadan)</td>
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<td>Himanshu Omprakash</td>
<td>Ahuja, Mumbai, Maharashtra, India</td>
<td>B.Engr. (University of Mumbai)</td>
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<td>Aisha Christine Allen</td>
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<td>Mary Theresa Campbell</td>
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<td>B.A., B.S.Soc.Work (Capital University)</td>
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<td>Nicholas K. Campbell</td>
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<td>Ryan S. Carvalho</td>
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<td>Christian Castro</td>
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<td>Ria Chakravorty</td>
<td>Ranchi India</td>
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<td>Jay M. Clutter</td>
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<td>Gregory James Crockett</td>
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<td>B.S.Cptr.Sci.Eng. (Franklin University)</td>
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<td>Karim Dahbar</td>
<td>Damascus, Syria</td>
<td>B.S.Bus.Adm.</td>
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<td>Andrew Logan Dale</td>
<td>Loveland</td>
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<td>David John Daniels, Jr.</td>
<td>Lexington</td>
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<td>Business Administration</td>
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M.S. (State University of New York Institute of Technology at Utica/Rome)
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Yong Han, Beijing, China
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Cynthia Denise Harris, Akron
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Lawrence Scott Helkowski, Powell
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J.D. (Ohio Northern University)
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Brian Hersey, Dexter, ME
B.A. (Clark University)
Business Administration

Adam R. Hines, Cleveland
B.S.Educ. (Northwestern University)
Business Administration
April 4, 2014 meeting, Board of Trustees

<table>
<thead>
<tr>
<th>Name</th>
<th>City, State</th>
<th>Degree Details</th>
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<tbody>
<tr>
<td>Justine Jessica Hoffman</td>
<td>Adrian, MI</td>
<td>B.S. (University of Michigan, Ann Arbor) Business Administration</td>
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<tr>
<td>Joshua M. Holden</td>
<td>Columbus</td>
<td>B.S. (United States Military Academy) Business Administration</td>
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<td>John Hance Holtzmuller</td>
<td>Eaton</td>
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<td>Lauren Marie Houser</td>
<td>Youngstown</td>
<td>B.S.Bus.Adm. (Youngstown State University) Business Administration</td>
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<td>Emmart Yost Hoy III</td>
<td>Columbus</td>
<td>B.A. (Capital University) Business Administration</td>
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<td>David Hummell</td>
<td>Roswell, GA</td>
<td>B.S. (United States Naval Academy) Business Administration</td>
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<td>Senthilkumar Jayabal</td>
<td>Coimbatore, India</td>
<td>B.Engr. (Government College of Technology, Coimbatore) Business Administration</td>
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<td>Anirudha Bhargav Jayanth</td>
<td>Sidney</td>
<td>B.S. (Kettering University) Business Administration</td>
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<td>John Anthony Jeffries</td>
<td>Canton</td>
<td>B.S. (Embry-Riddle Aeronautical University) Business Administration</td>
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<td>William Bradley Jenkins</td>
<td>Upper Arlington</td>
<td>B.A. (University of Michigan, Ann Arbor) Business Administration</td>
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<td>Shuang Jin</td>
<td>Hangzhou China</td>
<td>Bachelor's (Renmin University of China) Business Administration</td>
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<td>Rajkamala Kamineni</td>
<td>Powell</td>
<td>B.S.Tech. (Nagarjuna University) M.S. (Ohio University) Business Administration</td>
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<td>Lavanya Kannan</td>
<td>Chennai, Tamil Nadu, India</td>
<td>B.Engr. (Anna University) Business Administration</td>
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<td>Ravenna</td>
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<td>Ashish Khandelwal</td>
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<td>B.Engr. (Nagpur University) M.S. (California State University, Long Beach) Business Administration</td>
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<td>Joshua Anthony Kijanko</td>
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<td>Timothy Andrew Kohler</td>
<td>Waterville</td>
<td>B.S.Elec.Eng., M.S. (University of Toledo) Business Administration</td>
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<td>Andrew Douglas Kruppa</td>
<td>Dublin</td>
<td>B.S. (Vanderbilt University) M.Acct. Business Administration</td>
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<td>Nikhil Kumar</td>
<td>Chennai, Tamil Nadu, India</td>
<td>B.Engr. (Anna University) M.S. (Iowa State University) Business Administration</td>
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<td>Stefanie Elaine Kuntz</td>
<td>New Washington</td>
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<td>Paul Lafayatis</td>
<td>Worthington</td>
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<td>Yi-Tsung Lee</td>
<td>Taipei, Taiwan, ROC</td>
<td>B.S. (National Tsing Hua University) Business Administration</td>
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<td>Andre Lehmann</td>
<td>Geneva, IL</td>
<td>Diploma (Fachhochschule Gelsenkirchen) Business Administration</td>
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<td>Felipe Leibholz</td>
<td>Piracicaba, Brazil</td>
<td>B.S.Mech.Eng. (Virginia Polytechnic Institute and State University) Business Administration</td>
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<td>Alexandra M. Leming</td>
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<td>B.S. Business Administration</td>
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<td>Kandiah G. Lingan</td>
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<td>B.Engr. (Madurai Kamaraj University) Postgrad.Dipl. (Centennial College) Business Administration</td>
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<td>Chen-Hsun Lo</td>
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<td>Christopher Mathew Madden</td>
<td>Broomall, PA</td>
<td>B.S.Aero.Astro.Eng., M.S. (University of Michigan, Ann Arbor) Business Administration</td>
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<td>Muhammad AzherMadni</td>
<td>Westerville</td>
<td>B.S. (University of Karachi) M.S. (University of Texas at Dallas) Business Administration</td>
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<td>Rashid Mammadov</td>
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<td>Taipei, Taiwan, ROC</td>
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Jesus Martinez Dipp, Santo Domingo, Dominican Republic
Licenciado, Postgrad.Dipl. (Pontificia Universidad Católica Madre y Maestra) Business Administration

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Jose Alejo Restituyo Rosario, Dublin B.S. (University of Puerto Rico) Ph.D. (Northwestern University) Business Administration

Jessica Lee Reynolds, Fairfield B.A. Business Administration
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<tr>
<th>Name</th>
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<td>Robert H. Reznick</td>
<td>West Bloomfield, MI</td>
<td>B.Bus.Adm. (University of Michigan, Ann Arbor), M.Acct.</td>
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<td>David A. Ring</td>
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<td>Palampur, India</td>
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<td>Upper Arlington</td>
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<td>Chad Allen Schuett</td>
<td>Mentor</td>
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<td>Powell</td>
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<td>Zanesville</td>
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<td>Canton</td>
<td>B.S.Ald.Hth.Prof.</td>
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<td>Sanjeev Kumar Singh</td>
<td>New Albany</td>
<td>B.Engr. (Regional Engineering College - Bharathidasan University)</td>
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<td>Jennifer Christina Smith</td>
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<th>Name</th>
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<td>Youngman</td>
<td>B.S.</td>
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B.A., LL.B. (Shandong University)
Human Resource Management

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B.Bus.Adm. , B.A. (University of Wisconsin-Whitewater)
M.A. (School for International Training)
Human Resource Management

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B.S.
Human Resource Management

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Bachelor’s (Soochow University)
Human Resource Management

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Human Resource Management

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Human Resource Management

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Human Resource Management

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B.S. (Sharif University of Technology)
M.S. (Isfahan University of Technology)
Civil Engineering

Greg Hopkins II, Worthington O.D.
Vision Science

Nicholas Host, Zoar
Electrical and Computer Engineering

Daniel Stephen Hoying, Montgomery
B.S.
Physics

Hui-Chun Hsiao, Changhua, Taiwan, ROC
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Food Science and Technology

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Leah Danielle Hunter, Columbus, MO
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Anatomy

Justin Huntington, New Madison
B.A. (Miami University Oxford)
M.D.
Medical Science

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B.A.
B.S.Nurs. (Kent State University)
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Amanda Nicole Hyde, Liburn, GA
B.S. (University of Oklahoma-Norman)
Mechanical Engineering

Keisuke Ishita, Hiroshima, Japan
B.Engr. (Saitama University)
Master's (University of Tokyo)
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B.S.Bimed.Eng.
Biomedical Engineering

Amy Marie Jalgus, Chillicothe
B.S.
Nursing

Jennifer Marie Janssen, Normal, IL
B.S.
Anatomy

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B.S., D.V.M. (University of California, Davis)
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Katie Martha Jones, Berea, KY
B.S. (University of Kentucky)
Statistics

Keith Lloyd Jones, Cincinnati
B.S. (Purdue University)
Mechanical Engineering

Alexis Lauren Joseph, Solon
B.S.Human.Ecol.
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Integrated BioMedical Science Graduate Program

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Mechanical Engineering

Lee David Keasal, Columbus
B.S.Ald.Hlth.Prof.
Nursing
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Summer Lee Lawson, B.S. (Harding University - Main) Chemistry

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Li Li, B.Engr. (Tianjin University) Electrical and Computer Engineering
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M.S. (Middle Tennessee State University)
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**Adam Joseph Luibrand**, Cincinnati
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B.S. (Mount Carmel College of Nursing)
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**Danielle Mathiesen**, Woodbury, MN
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**Alicja Matusiak**, Columbus
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B.S. (University of Connecticut)
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**Nicole McCrackin**, Columbus
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Nursing

**Jamin Joel McCue**, Columbus
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Nursing

**Samantha Marie Meek**, Lewis Center
B.A. (University of Georgia)
Nursing

**Katherine Marie Meeker**, Toledo
B.S. (University of Toledo)
M.Pub.Hlth.
Nursing
<table>
<thead>
<tr>
<th>Name</th>
<th>Location</th>
<th>Degree(s)</th>
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<tr>
<td>Fady Megalli</td>
<td>Cincinnati</td>
<td>B.S. (Purdue University)</td>
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<tr>
<td></td>
<td></td>
<td>Mechanical Engineering</td>
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<td>M.Educ. (John Carroll University)</td>
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<td></td>
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<td>Agricultural, Environmental and Development Economics</td>
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<tr>
<td>Jennifer Smearsoll Meyer</td>
<td>Mechanicsburg</td>
<td>B.S.Nurs.</td>
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<tr>
<td>Michelle Martine Meyer</td>
<td>Dublin</td>
<td>Diploma (Northern Alberta Institute of Technology)</td>
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<tr>
<td>Daniel Lee Miller</td>
<td>New Holland</td>
<td>B.S.</td>
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<td>Derek Robert Miller</td>
<td>Bryan</td>
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<td>Materials Science and Engineering</td>
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<tr>
<td>Elizabeth Rose Miller</td>
<td>West Chester</td>
<td>B.S.Civ.Eng. (University of Dayton)</td>
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<td>Eric J. Miller</td>
<td>Columbus</td>
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<td>Comparative and Veterinary Medicine</td>
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<td>Naman Mody</td>
<td>Noida, Uttar Pradesh, India</td>
<td>Bachelor's (LNM Institute of Information Technology)</td>
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<td>Mohamad amin Moghaddas</td>
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<td>Industrial and Systems Engineering</td>
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<td>Anna Lantz Mohr</td>
<td>Cleveland</td>
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<td>Elizabeth Anne Monarch</td>
<td>Ypsilanti, MI</td>
<td>B.S. (Michigan State University)</td>
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<td>Environment and Natural Resources</td>
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<td>Achal Moras</td>
<td>Madikeri, India</td>
<td>Bachelor’s (Visveswaraiyah Technological University)</td>
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<td>Electrical and Computer Engineering</td>
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<td>Kristen Morey</td>
<td>Mount Vernon</td>
<td>B.S.Nurs. (Wright State University)</td>
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<td>Kenneth James Morley</td>
<td>Albuquerque, NM</td>
<td>B.S. (University of Utah)</td>
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<td>Atmospheric Sciences</td>
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<td>Claudia Foulk Mosley</td>
<td>Marion, B.A. (Ohio Wesleyan</td>
<td>University)</td>
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<td>Tamal Mukherjee</td>
<td>New Delhi, India</td>
<td>B.Engr. (University of Pune)</td>
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<td>Mechanical Engineering</td>
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<tr>
<td>Aavek Mukhopadhyay</td>
<td>New Delhi, India</td>
<td>B.S.Tech. (National Institutes of Technology, India)</td>
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<td>Computer Science and Engineering</td>
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<td>Lea Danielle Murphy</td>
<td>North Olmsted</td>
<td>B.S. (University of Toledo)</td>
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<td>Ohio State BioChemistry Program</td>
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<td>Francis Kabwadia Muya</td>
<td>Kinshasa, D.R.Congo</td>
<td>B.A. (University of Dayton)</td>
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<td>Agricultural, Environmental and Development Economics</td>
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<td>Colleen Clare Nackerman</td>
<td>Chesterfield, VA</td>
<td>B.S.</td>
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<td>Food Science and Technology</td>
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<tr>
<td>Naveen Naraharissetti</td>
<td>Eluru, Andhra Pradesh, India</td>
<td>B.S.Tech. (Nagarjuna University)</td>
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<td>M.S. (University of Michigan-Dearborn)</td>
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<td>Natalya Nazaryan</td>
<td>Yerevan, Armenia</td>
<td>B.S. (Armenian National Agrarian University)</td>
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<td>M.S. Molecular, Cellular, and Developmental Biology</td>
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<td>Mechanical Engineering</td>
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<tr>
<td>Tiffany Yan Tung Ngan</td>
<td>Hong Kong, China</td>
<td>B.S. (University of Illinois at Urbana-Champaign)</td>
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<td>Welding Engineering</td>
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<tr>
<td>Shawn D. Nichols</td>
<td>Bedford, TX</td>
<td>B.S., M.S. (Texas Tech University)</td>
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<td></td>
<td></td>
<td>M.D. (University of Texas Medical Branch at Galveston)</td>
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<td>Medical Science</td>
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<tr>
<td>Akshay Machhindra Nikam</td>
<td>Aurangabad, Maharashtra, India</td>
<td>B.S.Tech. (University of Pune)</td>
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<td>Computer Science and Engineering</td>
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<tr>
<td>Alex D. Nixon</td>
<td>Mount Vernon</td>
<td>B.S., O.D.</td>
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<td>Vision Science</td>
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<tr>
<td>Janel Leigh Nuzum</td>
<td>Belpre</td>
<td>B.S.Nurs.</td>
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<td>Mark Edward Nye</td>
<td>Poland</td>
<td>B.S.</td>
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<td>Environmental Science</td>
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<td>Daniel Joseph O'Brien</td>
<td>Sharonville</td>
<td>B.S.Aero.Astro.Eng. (Purdue University)</td>
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<td>Mechanical Engineering</td>
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<td>Materials Science and Engineering</td>
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<tr>
<td>Jeffrey David Ouellette</td>
<td>Brimfield, MA</td>
<td>B.S.Elec.Eng. (Western New England University)</td>
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<td>Electrical and Computer Engineering</td>
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<td>Electrical and Computer Engineering</td>
</tr>
</tbody>
</table>
Soumya Padala, Chennai, Tamil Nadu, India  
D.D.S., Master's (Sri Ramachandra University)  
**Dentistry**

Rahool Padhye, Cincinnati  
**Mechanical Engineering**

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D.D.S.  
**Dentistry**

Mark Robert Riggs, Sunbury  
**Mechanical Engineering**

James Elbert Ritchie, Mansfield  
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B.S.Nurs. (MedCentral College of Nursing)  
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B.F.A., B.S.Educ., B.S.Nurs. (Ohio University)  
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Nursing

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Molecular, Cellular, and Developmental Biology

Katie Lynn Roll, Huron
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Nursing

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Nursing

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O.D.
Vision Science

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M.Pub.Hlth. (case Western Reserve University)
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M.S. (University of Puerto Rico)
Statistics

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Juan Ignacio Santa Cruz Cosp, Asunción, Paraguay
Bachelor's (Universidad Católica Nuestra Señora de la Asunción)
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Purnendu Rajendra Saptarshi, Pune, India
B.Engr. (University of Pune)
Electrical and Computer Engineering

Erica Anne Sarkipato, Hiliard
B.A.
Nursing

Hisham Ahmed Sawan, Cairo, Egypt
Mechanical Engineering

Aaron Joseph Scheid, Dayton
B.S.Chem.Eng. (University of Notre Dame)
Mechanical Engineering

Ashley J. Schroer, Worthington
B.S.Ald.Hlt.Hlth.Prof.
Nursing

Douglas Christian Schroer, Upper Arlington
B.S.Nurs.
Nursing

Kelli Marie Shankster, Bryan
B.S.Human.Ecol.
Nursing

Shuai Shao, Beijing, China
Bachelor's (City University of Hong Kong)
Electrical and Computer Engineering

Shubhanjan Shekhar, Columbus
Bachelor's (LNMIIT)
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David Sheng, Rockville, MD
B.S. (University of Michigan, Ann Arbor)
Mechanical Engineering

Haixi Shi, Daqing, Heilongjiang, China
B.Engr., Master's (Northeastern University)
Electrical and Computer Engineering

Kai Shi, Shanghai, China
Bachelor's (Shanghai Jiao Tong University)
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Nuo Shi, Shanghai, China
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Xingwen Shi, Columbus
B.Med., M.S. (Shanghai Jiao Tong University)
B.S.Nurs. (Wright State University)
Nursing

Matthew Eric Shilling, Boardman
B.S.Civ.Eng.
Civil Engineering

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B.A. (Vanderbilt University)
M.D. (University of Kentucky)
Medical Science

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Himanshu Shivhare, Ghaziabad, Uttar Pradesh, India
B.S. (Uttar Pradesh Technical University)
Computer Science and Engineering
<table>
<thead>
<tr>
<th>Name</th>
<th>Education and Background</th>
</tr>
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<tbody>
<tr>
<td>Yiheng Shu</td>
<td>Changzhou, Jiangsu, China. B.S. Agricultural, Environmental and Development Economics.</td>
</tr>
<tr>
<td>Sommer Michelle Shutek</td>
<td>St. Clairsville, B.S. Alld.Hlth.Prof. Nursing</td>
</tr>
<tr>
<td>Andrea Sierra Cadavid</td>
<td>Medellin, Colombia. Bachelor's (Universidad EAFIT) Food Science and Technology</td>
</tr>
<tr>
<td>Aaron Michael Silvestain</td>
<td>West Chester. B.S. Educ. Human Sciences</td>
</tr>
<tr>
<td>Prateik Singh</td>
<td>Lucknow, India. B.S. Tech. (Sardar Vallabhbhai National Institute of Technology) Chemical Engineering</td>
</tr>
<tr>
<td>Gregory Kent Sluyter</td>
<td>Cincinnati. B.S., M.S. (Carnegie Mellon University) Aeronautical and Astronautical Engineering</td>
</tr>
<tr>
<td>Adam Nicholas Smith</td>
<td>Westlake. B.A. Statistics</td>
</tr>
<tr>
<td>Alicia LouAnn Smith</td>
<td>Ashland. B.S. Food.Sci. Food Science and Technology</td>
</tr>
<tr>
<td>Emma Morgan Snyder</td>
<td>Plain City. B.A., B.S. (Xavier University) Environment and Natural Resources</td>
</tr>
<tr>
<td>Sarah Anne Solis</td>
<td>Columbus. B.A., B.S.Nurs. Nursing</td>
</tr>
<tr>
<td>Garrett Evan Somers</td>
<td>San Carlos, CA. B.S. (University of California, San Diego) Astronomy</td>
</tr>
<tr>
<td>Hye Yun Song</td>
<td>Buson, Korea. B.S.Mat.Sci.Eng. (Pukyong National University) Master's (Dong-Eui University) Welding Engineering</td>
</tr>
<tr>
<td>Gaurav Soni</td>
<td>Kolkata, India. B.S.Tech. (National Institutes of Technology, India) Computer Science and Engineering</td>
</tr>
<tr>
<td>Keith Michael Steigerwald</td>
<td>Columbus. B.S. Nursing</td>
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<tr>
<td>Stephanie Ann Stelmaschuk</td>
<td>Broadview Heights. B.S.Nurs. Nursing</td>
</tr>
<tr>
<td>Kyle Bradley Stewart</td>
<td>Eden Prairie, MN. Bachelor's (University of Minnesota, Twin Cities) Electrical and Computer Engineering</td>
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<tr>
<td>Kevin Alan Stock</td>
<td>Columbus. B.S.Cptr.Sci.Eng. Computer Science and Engineering</td>
</tr>
<tr>
<td>John Robert Streicher</td>
<td>Cincinnati. B.S.Agr. Agricultural and Extension Education</td>
</tr>
<tr>
<td>Xiaoil Su</td>
<td>Jingzhou, Hubei, China. B.Engr. (Wuhan University) Geodetic Science and Surveying</td>
</tr>
<tr>
<td>Yu Su</td>
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</tr>
<tr>
<td>Andrew George Sudimack</td>
<td>Bexley. B.S. Evolution, Ecology, and Organismal Biology</td>
</tr>
<tr>
<td>Rachael Catherine Sullivan</td>
<td>Hilliard. B.S. (University of Toledo) M.D. Medical Science</td>
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<tr>
<td>Natalie Marie Swierkosz</td>
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<tr>
<td>Karen Ann Tackett</td>
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<td>Lindsey Renee Tann</td>
<td>Galloway. B.S.Nurs. Nursing</td>
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<td>Michael Robert Taricska</td>
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<td>Kimberly Susan Taylor</td>
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<td>Fei Teng</td>
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<tr>
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<td>Diana Phuong Toan</td>
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<td>Patricia Ann Vandewalle</td>
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</tbody>
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B.A. (Messiah College)
Statistics
<table>
<thead>
<tr>
<th>Name</th>
<th>Degree</th>
<th>School Name</th>
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<tbody>
<tr>
<td>Samuel C. Wordeman</td>
<td>B.S. (Washington University in</td>
<td>Biomedical Engineering</td>
</tr>
<tr>
<td></td>
<td>Saint Louis)</td>
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<tr>
<td>Chao Wu</td>
<td>B.Engr. (Sichuan University)</td>
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<tr>
<td>Johnny H. Wu</td>
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<tr>
<td>Lan Wu</td>
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<tr>
<td>Jiajie Xu</td>
<td>Bachelor's (Shanghai Jiao Tong</td>
<td>Electrical and Computer Engineering</td>
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<td>Luyao Xu</td>
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<tr>
<td>Nishita Yalamanchili</td>
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<td>Xiaoxi Yao</td>
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<td>Shuai Ye</td>
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<td>Computer Science and Engineering</td>
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<tr>
<td>Benjamin Adam Yeager</td>
<td>Dayton</td>
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<td>Suzi Jan Yee</td>
<td>Dallas, TX</td>
<td>Nursing</td>
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<td>Gordon Yen</td>
<td>Austin, TX</td>
<td>B.Bus.Adm. (National Tsing Hua University)</td>
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<td></td>
<td>Electrical and Computer Engineering</td>
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<tr>
<td>Xi Yi</td>
<td>Hunan, China</td>
<td>B.Engr. (Beijing Institute of Technology)</td>
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<tr>
<td>Beth Ann Yoak</td>
<td>Grove City</td>
<td>B.S.Mat.Sci.Eng.</td>
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<td>Taylor Timothy Yohe</td>
<td>Bowling Green</td>
<td>Materials Science and Engineering</td>
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<tr>
<td>Sahar Farid Yousef</td>
<td>Ramallah, Palestine</td>
<td>B.A.</td>
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<td>Phillip Thomas Yuhas</td>
<td>Solon</td>
<td>B.S. (University of Notre Dame)</td>
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<td>Erin N. Zaleski</td>
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<td>Nursing</td>
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<tr>
<td>Fanbo Zhang</td>
<td>Beijing, China</td>
<td>B.S. (Southern Polytechnic State University)</td>
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<td>JiaJun Zhang</td>
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<td>Yan Zhao</td>
<td>Xi'an, China</td>
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<td>Jiachen Zhou</td>
<td>Xi'an, China</td>
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<td>Yang Zhu</td>
<td>Wenling, Zhejiang, China</td>
<td>B.Engr. (Northwest Agriculture and Forestry University)</td>
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<td>Food Science and Technology</td>
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<td>Hanjia Zhuang</td>
<td>Shanghai, China</td>
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<td>David Michael Zigler</td>
<td>Columbus</td>
<td>B.S. (Miami University)</td>
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<td>Amy E. B. Zink</td>
<td>Columbus</td>
<td>B.S. (Philadelphia College of Bible)</td>
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<td>Marco Zulliger</td>
<td>Columbus</td>
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<td>Joyce Ann Agne</td>
<td>Vienna</td>
<td>B.A. (Kent State University)</td>
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<td>Brianne Antonas</td>
<td>West Chester</td>
<td>B.A. (Purdue University)</td>
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<tr>
<td>Ruth Bih Anyele</td>
<td>Pickerington</td>
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<tr>
<td>Danielle N. Baker</td>
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<td>Sarah Ann Barkey</td>
<td>Martins Ferry</td>
<td>B.A.</td>
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<td>Jeraca Ann Barnett</td>
<td>Shelby</td>
<td>Social Work</td>
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<tr>
<td>Lisa Diane Bates</td>
<td>Nashport</td>
<td>Social Work</td>
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</tbody>
</table>

**Master of Social Work**

Joyce Ann Agne, Vienna
Brianne Antonas, West Chester
Ruth Bih Anyele, Pickerington

**Social Work**

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  - Social Work

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  - M.A. (Georgetown University)
  - Social Work

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  - Social Work

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  - Social Work

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  - Social Work

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B.A.  
Social Work

Treacy Ann Madden, Warrenville, IL  
B.S.Soc.Work  
Social Work

Jessica Marie Maniscalco, Evans Mills, NY  
Bachelor’s (Tiffin University)  
Social Work

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B.S. (New York University)  
Social Work

Meghan Rae Mathews, Columbus  
B.S.Soc.Work  
Social Work

Angel McCowan, Durham, NC  
B.S.Soc.Work (North Carolina Agricultural and Technical State University)  
Social Work

Roger Lee McCumbers, Washington Court House  
Bachelor’s (Cincinnati College of Mortuary Science)  
B.A. (Wilmington College)  
Social Work

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B.A. (University of Northern Iowa)  
Social Work

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Social Work

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Social Work

**Hannah Mae Zoller**, Lyndhurst  
B.S.Soc.Work  
Social Work

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**Yuxi Bi**, China  
B.S. (University of Delaware)  
B.A. (University of Delaware)  
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**Yanjun Gu**, Shanghai, China  
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**Hannah Mae Zoller**, Lyndhurst  
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B.S. (King Fahd University of Petroleum and Minerals)  
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B.S. (University of Delaware)  
B.A. (University of Delaware)  
Business Administration: Finance

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Social Work

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B.S.Soc.Work  
Social Work

**Specialized Master in Business**

**Wael Hamza Bajouda**, Makkah, Saudi Arabia  
B.S. (King Fahd University of Petroleum and Minerals)  
Business Administration: Finance

**Yuxi Bi**, China  
B.S. (University of Delaware)  
B.A. (University of Delaware)  
Business Administration: Finance

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B.S. (Baldwin-Wallace College)  
Business Administration: Finance
April 4, 2014 meeting, Board of Trustees

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Business Administration: Finance

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Business Administration: Finance

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Postgrad.Dipl. (Indian Institute of Management, Indore)  
Business Administration: Finance

Amanda Mary King, Weymouth, MA  
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Business Administration: Finance

Tianning Li, Beijing, China  
Certificate (University of Victoria)  
Business Administration: Finance

Jinfeng Liang, Guangzhou, China  
Bachelor's (Sun Yat-sen University)  
Business Administration: Finance

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B.Bus.Adm. (University of Alaska Fairbanks)  
M.B.A. (Fairfield University)  
Business Administration: Finance

Haoyu Mi, Xi’an, China  
Bachelor's (Zhejiang University)  
Business Administration: Finance

Xue Mi, Beijing, China  
B.Bus.Adm. (University of Cincinnati)  
B.Engr. (Beijing Jiaotong University)  
Business Administration: Finance

William M. Nimmo, Delaware  
B.S. (Miami University Oxford)  
Business Administration: Marketing

Eleni Paraskevadeli, Nikea, Greece  
Bachelor's (Panteion University)  
Business Administration: Finance

Taylor Michelle Peck, Columbus  
B.A. (Vanderbilt University)  
M.S.  
Business Administration: Finance

Caroline Piasecka, Oslo, Norway  
B.S.Bus.Adm.  
Business Administration: Finance

Ellen K. Rasmussen, Painesville  
B.A. (Allegheny College)  
Business Administration: Finance

Matthew Stephen Stanisa, Columbus  
B.S.  
Business Administration: Finance

Yifeng Su, Jinan, China  
Bachelor's (Peking University)  
Business Administration: Finance

Chen Tian, Shenzhen, China  
Bachelor's (Sun Yat-sen University)  
Business Administration: Finance

Tzu-Chun Wang, Kaohsiung, Taiwan, ROC  
B.A. (National Chengchi University)  
Business Administration: Finance

Qiyue Wu, Fuzhou, China  
B.S. (University of Oregon)  
Business Administration: Finance

Piaoyun Xing, Nanning, China  
Bachelor's (Southwestern University of Finance and Economics)  
Business Administration: Finance

Yao Yao, Hohhot, China  
B.S.Bus.Adm. (University of Pittsburgh)  
Business Administration: Finance

Alfred D. Yates, Galena  
B.A., B.S.  
Business Administration: Finance

Chi Zhang, Nanjing, China  
B.S.Bus.Adm. (University of Arizona)  
Business Administration: Finance

Mengyun Zhang, Tianjin, China  
Business Administration: Finance

Xinjie Zhang, Xiangton, China  
Bachelor's (Simon Fraser University)  
Business Administration: Finance

Le Zhao, Shanghai, China  
Bachelor's (Shanghai International Studies University)  
Business Administration: Finance

Xiongyi Zheng, Shanghai, China  
Bachelor's (Shanghai University)  
Business Administration: Finance

Xin Zou, Shenyang, China  
B.Bus.Adm. (Nankai University)  
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April 4, 2014 meeting, Board of Trustees

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Peter March, Divisional Dean, Natural and Mathematical Sciences

Gifford Weary, Divisional Dean, Social and Behavioral Sciences

Ashley Elizabeth Alexandersen, Shaker Heights

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*Magna Cum Laude with Honors in the Arts and Sciences*

*Magna Cum Laude with Honors in the Arts and Sciences*

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Caitlin Suzanne Bothwell, Yellow Springs
Andrea Caroline Boutelle, Bexley
Hilarie Louise Bower, Malvern
Jodi Lynne Bowers, Pataskala
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Lukas Allen Bowser, Bluffton
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Corey Gene Brady, Pataskala
Melanie Elizabeth Brady, Galena
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Summa Cum Laude
with Honors in the Arts and Sciences
Emily Rose Brown, Monroeville
Summa Cum Laude
with Honors in the Arts and Sciences
Emily Rose Brown, Monroeville
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Cum Laude
Aubri Justine Ceneviva, Columbus
Michael David Cerutti, Powell
Cum Laude
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with Honors Research Distinction in Linguistics
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Jaco Michael Coate, Westerville
Magn Cum Laude
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Magn Cum Laude
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Ashley Beth Cooper, Newark
Kirah Cooper, Columbus
Allison Barbara Coppen, Westerville
Cum Laude
Cara Ann Corcoran, Columbus
Magn Cum Laude
Brooke Schuyler Cornett, Waynesville
Jordan Robert Cornwell, Gallipolis
Melynn Nicole Corwin, Marion
Magn Cum Laude
Jeremiah James Cotman,
Medina
Dustin Allan Cotrell, Piqua
Drew Michael Coulter, New Carlisle
Cody Wayne Cousino,
Chicago, IL
Billy Gene Cox, Jr., Columbus
Gary Wayne Cox, Jr., Marion
Ryan Joseph Coyle, Avon, CT
Anna Ruth Crabb, Cincinnati
Summa Cum Laude
with Honors in the Arts and Sciences
Katie Lynn Cradlebaugh, Ashland
Jeanne Alexandria Craig, Kent
Morgan Leigh Crank, Ashland
Brian Paul Crawford, Canton
Sasha Cherylyl Crawley, Columbus
Petra Maria Creamer, Monclova
Magn Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Anthropology
Erin Marie Creelman, Cincinnati
Megan Kristen Cromwell, Granville
Magn Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in History
Paul T. Crosby II, Twinsburg
Oascha Monae Cross, Marysville
Paul Roy Crouser III, Painesville
Mary Sarah Cruzan, Beaverton, OR
Cum Laude
Annelarie Therese Cunningham, Sheffield Village
Derrick Tyler Cupps, Urbana
Joy Ellen Currington, Westerville
Sara Jane Cuschleg, Pickerington
Eric Jacob D’Angelo, Avon Lake
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with Honors in the Arts and Sciences
Rebecca Ellen D’Souza, Upper Arlington
Magn Cum Laude
Cassandra Marie Dailey, Mansfield
Magn Cum Laude
Jason Dalloy, Westerville
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Amber Marie Dalrymple, Winterville
Mariah Laurel Daly, Centerville
Magn Cum Laude
Kyle Alan Damman, Fremont
Cum Laude
Amber Nicole Daniel, Lima
Cum Laude
Erik H. Danielson, Columbus
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Nicole Michelle Daugherty, Powell
Jessica Dana Davide, Canton
Alyssa Nicole Davis, Cincinnati
Magn Cum Laude
with Honors in the Arts and Sciences
Ashley Nicole Davis, Hilliard
Colin Woodrow Davis, Louisville

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Kelsey Marie Davis, Aurora with Honors in the Arts and Sciences
Megan Davis, Westlake Magna Cum Laude with Honors in the Arts and Sciences
Seth Matthew Davis, Bellefontaine
Emily Kathryn De Yarman, Sylvania
Anna Maria Dean, Brecksville Summa Cum Laude with Honors in the Arts and Sciences
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<thead>
<tr>
<th>Name</th>
<th>City, State</th>
<th>Honors</th>
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<tbody>
<tr>
<td>Raybecca Lea Elder</td>
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Kinyell D. Gaston, Chicago, IL
John Daniel Gattermeyer, Hamilton
Mason Edward Gauch, Upper Arlington
Magn Cum Laude with Honors in the Arts and Sciences
Rebecca Taylor Gaunt, Columbus
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Matt Frederick Geissman, Lodi
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Cum Laude
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Katherine Anne Georgett, Dublin
Nora Bess Gerber, Columbus
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Madison Mari Gesiotto, Massillon
Cum Laude
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Eamon Ghaziaskar, Columbus
Jessica Sue Gibson, Reynoldsburg
Julia Marie Gibson, Columbus
Meredith Leigh Gibson, Eldorado
Cum Laude
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Nicholas Patrick Gilbert, Westerville
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Rebecca Hope Gill, Hilliard
with Research Distinction in English
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Cum Laude
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Christopher Jeffrey Giotta, Cleveland
Qisti Fatimah Gitosuputro, Hilliard
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Corinne Nicole Gleckler, Toledo
Magn Cum Laude
Robert A. Gleisser, Shaker Heights
Chelsea Marie Glick, Dublin
Ashley Ann Glunt, Howland
Cum Laude
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Jill Doreen Goddard, Newark
Kaya Jean Goddard, Dublin
Robert William Goldberg, Solon
Magn Cum Laude with Honors in the Arts and Sciences
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Magn Cum Laude
Joaquin Gonsalves III, Kirtland
Tyler Geoffrey Gould, Solon
Cum Laude
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Hunter Brooks Graham, Rancho Santa Margarita, CA
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Matthew Thomas Graham, Columbus
Natasha Marie Grau, Bucyrus
Heather Frances Gravinese, Mullica Hill, NJ
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LaKeisha Doll Greer, Columbus
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Cum Laude
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Christopher James Guerrini, Hudson
Cum Laude
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Cum Laude
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Marcus A. Hall, Cleveland
Nicola Mary Hallstrom, Columbus
Matthew Paul Hamann, Columbus
Kook-Hyun Han, Medina
Stephanie Marie Hancock, Hamilton
Jeremy Robert Handler, Dublin
Michael Keith Hanning, Missoula, MT
Alexis Ann Hansen, Dublin
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Curtis Rex Hanson, Suffolk, VA
Eric Theodore Hanson, Kansas City, KS
Magn Cum Laude
Stephanie Renee Hanson, Gahanna
John Michael Hardie II, Dublin
Molly Ann Hargis, Bucyrus
Lauren Elizabeth Harkins, Columbus
Brittany Li Harris, Newark
Code James Harris, Canton
Elaena Danielle Harris, Fort Wayne, IN
Magna Cum Laude
with Honors in the Arts and Sciences
Lynsey Danielle Harris, Mt. Cory
Magna Cum Laude
with Honors in the Arts and Sciences
RayTanika Yesha Harris, Elyria
Julia Lynn Harrison, Bexley
Magna Cum Laude
with Research Distinction
Allison Renee Hart, Westerville
Brandon Robert Harter, Columbus
Nicholas James Harting, Columbus
Cum Laude
Hannah Therese Hartman, Mount Gilead
Justyn Michael Harvey, Uhrichsville
Abdilahi G. Hassan, Columbus
Rahwa Hassen, Columbus
Cum Laude
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Andrea Louise Hauglvedt, Westerville
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Cum Laude
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Magna Cum Laude
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Cum Laude
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Chrstyl D. Hilson, Mansfield
Justin William Hines, Fremont
Bradley Allen Hinger, Cincinnati
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Desiree Marie Hixenbaugh, Apple Creek
Taylor R. Hobbs, Worthington
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Jordan Robert Hoffman, Hilliard
Meghan Elizabeth Hoffman, Versailles, KY
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Summa Cum Laude
Andrew Holderman, Newark
Summa Cum Laude
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Connor K. Hollis, Twinsburg
Christopher Joseph Holm, Colfax, CA
Summa Cum Laude
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Amanda Marie Hood, Cincinnati
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Natalie Rebecca Howard, Cincinnati
Magna Cum Laude
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Cum Laude
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Wel Huang, Yu Du, China
Cum Laude
Wenjie Huang, Troy
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with Research Distinction in Psychology
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Magn Cum Laude
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BJ Hwang, Columbus
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Cum Laude
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Cum Laude
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Cum Laude
with Honors in the Arts and Sciences
Hyosoo Im, Jinju City, Korea
Cum Laude
Lucy Keegan Infeld, University Heights
Cum Laude
with Honors in the Arts and Sciences
Christopher Thomas Inglin, Loveland
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Kelly Rose Isabella, Medina
Cum Laude
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Shelby Leigh Jahnke, Cleveland
Carolyn Frances Jakubczak, Lansing, IL
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Truzijulio Raysean Johnson, Columbus
Zachary Allen Johnson, Malvern
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Daniel Ryan Jones, Grove City
Karly Meagan Jones, Coshocton
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Samantha Joan Jones, Boardman
Magna Cum Laude
Tyeshia Jones, Worcester, MA
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Cum Laude
with Honors in the Arts and Sciences
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Cum Laude
with Research Distinction in Speech and Hearing Science
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Miyoun Jung, Seoul, Korea
Trevi Nicole Jungbluth, Cincinnati
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Matthew Michael Kanter, Bay Village
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Lovepreet Kaur, Washington Court House
Dillon Sloan Keane, Wilmette, IL
Matthew Ryan Keaton, Milford
Tan’ja Sharmagne Keaton, Akron
Adrian Evangelos Bradley Jusdanis, Columbus
Olivia Rae Justice, Cleveland
Amanda Renee Kaczmarek, St. Augustine, FL
Magna Cum Laude
Jason Tyler Kahn, Beverly Hills, CA
Peter Mullarkey Kahnert, Bay Village
Magna Cum Laude
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with Research Distinction in English
Matthew Michael Kaido, Zanesville
Cortney Bree Kaiser, West Chester
Evan Patrick Kambury, Middletown
Sanjaya Kamran, Centerville
Cum Laude
with Honors in the Arts and Sciences
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Cum Laude
Jason Ross Kantro, Virginia Beach, VA
Magna Cum Laude
Shawn Michael Kaplan, Lafayette Hill, PA
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Lovepreet Kaur, Washington Court House
Dillon Sloan Keane, Wilmette, IL
Matthew Ryan Keaton, Milford
Tan’ja Sharmagne Keaton, Akron
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Ernie Quinn Keen, Mount Vernon
Alan John Keep, Dorset
Magna Cum Laude
with Honors in the Arts and Sciences

Madalaine Christine Keim, Cincinnati
Summa Cum Laude
with Honors in the Arts and Sciences

Misty Kylean Kellogg, Nevada
Anne M. Kelly, Chicago, IL
Brendan Mark Kelly, Philadelphia, PA
Jordan Collin Kelsey, Cincinnati
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Magna Cum Laude with Honors in the Arts and Sciences
Lindsay Marie Cannon, Columbus
Cum Laude with Honors in the Arts and Sciences
with Honors Research Distinction in Psychology
Han Cao, Jiangyou, Sichuan, China
Summa Cum Laude
Wenting Cao, Wuhan, Hubei, China
Marc William Cappell, Dover
Korey Lane Carr, Alliance
Nicholas Joseph Carr, Metamora
Magna Cum Laude
Jacob Alan Carter, Hilliard
Magna Cum Laude
Kathleen Erin Casey, Mason with Honors in the Arts and Sciences
Claudia Sevim Erzurum Cash, Pepper Pike with Research Distinction in Psychology
Fay Patsy Tolentino Catacutan, Cleveland with Research Distinction in Neuroscience
Kevin John Center, Westerville
Joseph Alan Chambers, Perrysburg
Katherine Wan-Chun Chang, Sylvania
Magna Cum Laude with Honors in the Arts and Sciences
with Honors Research Distinction in Biology
Muyao Chen, Jiangyin, China
Magn Cum Laude
William Andrew Chen, Alexandria, LA
Summa Cum Laude with Honors in the Arts and Sciences
Lin Cheng, Wuhan, Hubei, China
Cum Laude
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April 4, 2014 meeting, Board of Trustees

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Magn Cum Laude
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Carson Jeffery Cook, Powell
Cum Laude
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Carolyn Elizabeth Cookson, Miamisburg
Magn Cum Laude
with Honors in the Arts and Sciences
James Vincent Cooley, Columbus
Magn Cum Laude
with Honors in the Arts and Sciences
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with Research Distinction in Molecular Genetics
Morgan Marie Corey, Findlay
Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Zoology
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Mallery Elizabeth Cornett, Powell
Magn Cum Laude
with Honors in the Arts and Sciences
Brandon S. Cox, Columbus
Cum Laude
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Magn Cum Laude
with Honors in the Arts and Sciences
Katharine Elizabeth Crooks, San Antonio, TX
with Honors in the Arts and Sciences
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Magn Cum Laude
Andrew Robert Cuthbert, Mentor
Magn Cum Laude
James Vincent Czernicki, Richmond Heights
Magna Cum Laude
with Honors in the Arts and Sciences
Teena Margaret D'Cruz, Broadview Heights
Cum Laude
Heather Maureen D'Angelo, Lockport, IL
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with Honors in the Arts and Sciences
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Rushie Yogesh Dave, Hilliard
Jay Riley Dawson, Grove City
Eveline Nicole Deatherage, Clarksville
Cum Laude
Rebecca Deel, Columbus
Aaron Nicholas Deering, Westerville
Nicolas James Delacruz, La Plata, MD
Cum Laude
Cameron Parker DeMarsh, Canton
Cum Laude
with Honors in the Arts and Sciences
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Cum Laude
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Heather Rochelle Devine, Bellefontaine
Brennan Robert Dias, Lewis Center
Stephanie Leigh DiBartola, Worthington
Cum Laude
with Honors in the Arts and Sciences
Emily Kate Dickerhoof, Homeworth
Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction
Mary Elizabeth Dickey, South Charleston, WV
Mihac Cameron-Reid Dillard, Columbus
Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Political Science
Lauren Kristin Dillon, Brookfield, CT
Damon Joseph DiSabato, Columbus
Cum Laude
with Honors in the Arts and Sciences
Kailey Anna Diver, Green Magn Cum Laude
with Honors in the Arts and Sciences
Claire Rose Dobock, Parma
Eric Thomas Dobson, West Chester
Summa Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Biochemistry
Robert Joseph Dohar, Strongsville
Summa Cum Laude
with Honors in the Arts and Sciences
Megan Eileen Dolinga, Cleveland
Cum Laude
with Honors in the Arts and Sciences
Kyle Patrick Donovan, Springfield
Yana Dubrovsky, Columbus
Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Psychology
Megan Marie Dudte, Hilliard
<table>
<thead>
<tr>
<th>Name</th>
<th>Location</th>
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<tbody>
<tr>
<td>Alexandra Victoria Dulin</td>
<td>Mercer Island, WA</td>
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<tr>
<td>Andrew Joseph Dunaway</td>
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<tr>
<td>Jacob Matthew Eckstein</td>
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<td>Maria Michelle Eismann</td>
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<td>Nadia Mikka Elkalifa</td>
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<td>Robert Randolph Flannery III</td>
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Celeste Nicole Granger, Miamisburg  
Magna Cum Laude
Alex Lyn Grant, Sandusky  
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Richard Scott Gray, Vincent  
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Rachel Elizabeth Green, Liberty Township  
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Magna Cum Laude
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Dmitry Olegovich Grinevich, Toledo  
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with Honors Research Distinction in Biochemistry
Tianxia Gu, Shanghai, China  
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XuHui Guo, Guangzho, Guangdong, China  
Cum Laude
Muskan Gupta, Columbus  
Nitin Gupta, Columbus  
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with Honors Research Distinction in Evolution and Ecology
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Magna Cum Laude  
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Breinh Nicholas Hall, Cincinnati  
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Hammersmith, Defiance  
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with Research Distinction
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Heng He, Dublin  
Cum Laude  
with Honors in the Arts and Sciences
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David Charles Hein, Cincinnati  
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Cindy K Heng, Reynoldsburg  
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with Honors in the Arts and Sciences
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Andrea Marie Hesse, Columbus  
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with Honors in the Arts and Sciences  
with Honors Research Distinction in Neuroscience
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Jeffrey Michael Hink, Chesterland  
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with Honors in the Arts and Sciences  
with Honors Research Distinction in Evolution and Ecology
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Junfei Huang, Linan, Zhejiang Province, China  
Cum Laude  
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Shereen Amanda Huff, Centerville  
Cum Laude
Loren Deigh Hughes, Bexley  
James William Hull, Piqua  
James Robert Humphal, Bainbridge
Elizabeth Anne Hunsche, Cincinnati  
Magna Cum Laude
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Maxwell Payne Hunter, Lewis Center
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with Honors Research Distinction in Psychology
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Leah Y. In, Columbus  
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Donald Justin Irby, Findlay  
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Lisa Marie Iwasaki, Columbus  
Mackenzie Rae Jackson, Gahanna
Paul Gabriel Jackson, Troy  
Magna Cum Laude  
with Research Distinction in Economics
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Stephanie Lynne James, Marysville
Subhra Jana, Copley
Carissa Jane Janczak, Grove City
Joseph Aaron Jeffries, Canton
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with Honors in the Arts and Sciences

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Summa Cum Laude
with Honors in the Arts and Sciences

Eric Xiaochen Jiang, Centerville
Summa Cum Laude
with Honors in the Arts and Sciences

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Magna Cum Laude
with Honors in the Arts and Sciences

with Honors Research Distinction in Chemistry

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Bryan Robert Johnson, Grove City
Casey Alan Johnson, Columbus
Cum Laude

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Cum Laude

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with Honors in the Arts and Sciences

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Susan Joo-Hyun Kim Kaltsas, Seoul, Korea
Alisha Kamboj, Columbus
Magna Cum Laude
with Honors in the Arts and Sciences

Saniya Kamran, Centerville
Cum Laude
with Honors in the Arts and Sciences

Collin John Kane, Kent
Cum Laude

Eric John Kane, Perry
Cum Laude

Taylor Christian Kantor, Pickerington
Magna Cum Laude
with Honors in the Arts and Sciences

with Honors Research Distinction in Biology

Mahamud Hassan Kassim, Somalia
Adam Michael Kavka, Loveland
Cum Laude

Summa Cum Laude
with Honors in the Arts and Sciences

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Erica J. Kelly, Amherst
Magna Cum Laude
with Honors in the Arts and Sciences

Amber Nichole Kempton, Mount Vernon
Summa Cum Laude
with Honors in the Arts and Sciences

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Courtney Nicholle Kiggins, Xenia
Cum Laude

Kayla Nicole Killoren, St. Louis, MO
Inwha Kim, Seoul, Korea
Victoria Yoonyoung Kim, Cincinnati
Cum Laude

with Honors in the Arts and Sciences

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Cum Laude

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Cum Laude

Michaela Dianne King, Strasburg
Cum Laude

with Honors in the Arts and Sciences

Samantha Ann King, Centerville
Cum Laude

with Honors in the Arts and Sciences

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Cum Laude

with Research Distinction in Biology

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Cum Laude

Benjamin Isaac Klarin, Dallas, TX
Angela Erin Klopping, Toledo
Magna Cum Laude

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Cum Laude
with Honors in the Arts and Sciences

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Cum Laude
with Honors in the Arts and Sciences

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George Michael Kontoveros, North Royalton
Rachel Claudia Koons, Franklin
Amber Elizabeth Kooser, Mentor
Marley Rae Kormos, Lakewood
Benjamin Scott Krein, Powell
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Andrew Joshua Krieger, Westerville
Summa Cum Laude
with Honors in the Arts and Sciences

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Cum Laude
with Honors in the Arts and Sciences

Arpan Kumar, Centerville
Summa Cum Laude
with Honors in the Arts and Sciences

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Cum Laude
with Honors in the Arts and Sciences

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Cum Laude
with Honors in the Arts and Sciences

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Cum Laude
with Honors in the Arts and Sciences

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Levi J. Lauther, Monclova
Michael Thomas Lause, Findlay
Magnus Cum Laude
with Honors in the Arts and Sciences

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Magna Cum Laude
with Honors in the Arts and Sciences

with Honors Research Distinction

Anthony Lawson, West Jefferson

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Jayma Marie Leavengood, West Lafayette
Cum Laude
with Honors in the Arts and Sciences
Ha Neul Lee, Copley
with Honors in the Arts and Sciences
Jong Hyuk Lee, Centerville
Seung Yeop Lee, Seoul, Korea
Rachel Elizabeth Leist, Pickerington
Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Molecular Genetics
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Cum Laude
Meredith Christine Lenz, Dayton
Cum Laude
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Bailey Anne Lessig, Rocky River
Cum Laude
Kiersten Lee Lessig, Rocky River
Magna Cum Laude
with Research Distinction in Biochemistry
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Magna Cum Laude
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Cum Laude
with Research Distinction in Geological Sciences
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Cum Laude
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Yubai Liu, Nanjing, China
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with Honors in the Arts and Sciences
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with Honors Research Distinction
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Caitlin Ryanne Martin, Wooster
Christopher Alan Martin, Warren
Magna Cum Laude
Lindy Frances Martin, Maumee
Magna Cum Laude
Molly Marunowski, Cleveland
Laura Margaret Mason, Akron
with Research Distinction
Bradley Steven Matthes, St. Louis, MO
Magna Cum Laude
Christine Nicole Mayer, Avon Lake
Michael Owen McBride, Fairview Park
Magna Cum Laude
Evan Thomas McCafferty, Bay Village
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with Honors in the Arts and Sciences
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Amanda Loraine McGoldrick, Oxford
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with Honors in the Arts and Sciences
with Honors Research Distinction in Psychology
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Meagan A. McMasters, Columbus
Michael James McNamara, Toledo
Magna Cum Laude
Jeffery Sheldon Meek, North Canton
Sujay Supratim Meek, Powell
Lauren Elyse Menke, Cuyahoga Falls
Cum Laude
David Anthony Merz, Maineville
Clare Marie Messick, Upper Arlington
Kristina Inez Metcalf, Euclid
Allison Patricia Meyer, Dayton
Emma Eileen Meyer, Dayton
Brian Lee Meyerson, Solon
Cum Laude
with Honors in the Arts and Sciences
Alexandru Mezin, Lakewood
Jason Miao, Columbus
Magna Cum Laude
Alexandra Martha Michalski, Buffalo, NY
Matthew Gene Millard, Ithaca, NY
Andrew David Miller, Rosedale
Cum Laude
Hannah Rose Miller, Dublin
Kelsey Nicole Miller, Bellbrook
Summa Cum Laude
with Honors in the Arts and Sciences
Rachal Tobe Miller, Columbus
Cum Laude
Stephanie Michelle Mills, Newark
Michael Anthony Mistead, Columbus
Amy Janelle Minnema, Gahanna
Olivia Jieun Minott, Lewis Center
Randa Majed Mireb, Halhul, Palestine
Keary Ann Missler, Dublin
Rahul Mital, North Olmsted
Cum Laude
with Honors in the Arts and Sciences
Brooke Ashley Mitchell, Chillicothe
Magna Cum Laude
April 4, 2014 meeting, Board of Trustees

Benjamin Pintz Mohr, Delaware
Magna Cum Laude with Honors in the Arts and Sciences with Honors Research Distinction
Michael-Brandon Joseph Molloy, Pickerington
Magna Cum Laude
Jonathan Mark Morena, Massillon
Tomas Moreno-Vasquez, San Antonio, TX
Magna Cum Laude with Honors in the Arts and Sciences with Honors Research Distinction in Psychology
Joseph Gamil Morgan, Broadview Heights
Cum Laude
Kevin Michael Morissette, Avon Lake
Alex William Morrison, Centerville
Magna Cum Laude with Honors in the Arts and Sciences
Kerrianne Elizabeth Morrison, Liberty Township
Summa Cum Laude with Honors in the Arts and Sciences with Honors Research Distinction in Psychology
Sarah Katelyn Morrow, Canton
Marlena Iisha Mosbacher, Coshocton
George Nicolas Moussi, Upper Arlington
Jaclyn Marie Mowery, Columbus
Jamie Lynn Mudrick, Brunswick
Rekha R. Murali, Pleasanton, CA
Claire Suzanne Murphy, Williamsburg
Dhevamaalini Murughum, Johor Bahru, Malaysia
Yaakov Yehoshua Muskin, Cleveland
Thara Meenakshi Nagarajan, BeaverCreek
Cum Laude with Honors in the Arts and Sciences with Honors Research Distinction in Anthropological Sciences
Nada Naiyer, Hilliard
Magna Cum Laude with Honors in the Arts and Sciences with Honors Research Distinction in Biology
John Thomas Namey III, Jefferson
Sai Lahini Narra, Solon
Oilla Naylor, Columbus
Cum Laude with Honors in the Arts and Sciences with Honors Research Distinction in Chemistry
Eric Joseph Neff, Canton
John Samuel Nemer, Upper Arlington
Summa Cum Laude with Honors in the Arts and Sciences
Erica Paige Neuhart, West Chester
Cum Laude
Michael Jonathon Newburger, Austin, TX
Summa Cum Laude with Honors in the Arts and Sciences
Hei Ting Ng, Hong Kong
Obinna Udechukwu Nnigi, Amawbia, Nigeria
Cum Laude with Honors in the Arts and Sciences
Giang Hoang Nguyen, Alexandria, VA
Neha Nidhi, Powell
Magna Cum Laude with Honors in the Arts and Sciences
Nathaniel Andrew Niederkorn, Eastlake
Magna Cum Laude
Alexa Anne Niemeyer, Columbus
Molly Kathleen Nobbe, Upper Arlington
Victoria Marie Nolte, Stow
Bradley Joseph Noskowiak, Reynoldsburg
Samantha Don Nuce, Mount Vernon
Magna Cum Laude
Hannah Marie Nugent, Powel Adam Max Nusgart, Owings Mills, MD
Cum Laude
Benjamin Garrett O’Connor, Avon Lake
Summa Cum Laude with Honors in the Arts and Sciences with Honors Distinction in Mathematics
Daniel Patrick O’Reilly, Westerville
Magna Cum Laude with Honors in the Arts and Sciences
Cory Evan Ochs, Liberty Township
Summa Cum Laude with Honors in the Arts and Sciences
Blake Hunter Offord, Gahanna
Samuel N. Okin, Highland Park, IL
Kathryn Elizabeth Omlor, Columbus
Magna Cum Laude with Honors in the Arts and Sciences
Angela Christine Onorato, Kirtland
Magna Cum Laude with Honors in the Arts and Sciences
Amanda Elizabeth Oravec, Boardman
Kasey Elizabeth Ostarello, Sugar Grove, IL
Summa Cum Laude
Clara Anne Oster, Rocky River
Magna Cum Laude with Honors in the Arts and Sciences
Courtney Rose Owby, Parma
Natacha Christine Pachlhofer, North Olmsted
Terry Lynn Pack, Jr., Niles
Summa Cum Laude with Honors in the Arts and Sciences
Mark Christopher Pagano, Canfield
Magna Cum Laude with Honors in the Arts and Sciences
Mary Kathryn Palazzo, Solon
Cum Laude
Kristen Shiao-Yu Pan, West Chester
Magna Cum Laude with Honors in the Arts and Sciences
Mollie Marie Paquette, Cincinnati
Cum Laude with Honors in the Arts and Sciences
Jessie Forster Passaro, Plainview, NY
Akshi Dhruv Patel, Avon Lake
Anahli Patel, Centerville
Cum Laude
Manisha R. Patel, Columbus
Ravi S. Patel, Columbus
Riddhi Nilesh Patel, Wickliffe
Cum Laude
Sayna Patel, Troy
Cum Laude
Brendan Charles Paull, Youngstown
Chandni K. Pawar, Mansfield
Magna Cum Laude with Honors in the Arts and Sciences
Gregory Matthew Payne, Dayton
Joseph Angelo Pedicini, Olmsted Falls

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April 4, 2014 meeting, Board of Trustees

Jonathan Stanley Pentz, Canton
Magna Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Psychology

Elizabeth Ann Perch, Green
Aaron Russell Perrill, Ashville
Margie Renee Perry, Plano, TX

Nicholas Steven Peterson, Solon
Robert DeZell Peterson, Centerville
Nicholas Angelo Petrosino, Dayton

Phuong Thanh Pham, Columbus
Andrew Joel Philip, Cincinnati
Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Comparative Studies

Jerrah Christine Pickle, Loveland
Magna Cum Laude
Danielle Nicole Pierce, Pickerington

Kortney Jonae Pifer, Cincinnati
Cum Laude
Katalyna Piñeros, Pembroke Pines, FL

Kevin Michael Podnar, Stow
David Joshua Poldneff, Bath
Liudmila Vadimovna Popova, Omsk, Russia

Magna Cum Laude
Jordan Edward Pordash, Brunswick
James John Poulos, Westlake
with Honors in the Arts and Sciences
Christopher Cody Puccetti, Upper Arlington
Kristin Purcell, Mason
Maeesa Farzana Pushpita, Columbus
Haroon Syed Quadri, Hilliard
Magna Cum Laude

Nirosa Rajendran, Sri Lanka
Matthew James Randall, Pittsburgh, PA
Jennifer Ramya Ravi, Marion

Summa Cum Laude
with Honors in the Arts and Sciences

Anthony Thomas Re, North Olmsted
Cum Laude
with Honors in the Arts and Sciences

Adhvith Reddivari, Dayton
Abhimanyu Chinta Reddy, West Chester
Nathaniel Scott Reed, Waterville

Elizabeth Haley Reichmuth, Lenexa, KS
Cum Laude
Kelsey Jane Reinhard, West Chester
Cum Laude
with Honors in the Arts and Sciences
Jie Ren, Qingdao, China
Christopher Ryan Reyes, Brecksville
Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Chemistry

Kayla Rose Rice, Perrysburg
Alyssa Renay Richards, Lorain
Jared Michael Riley, West Chester
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Daniel Kenneth Roberts, St. Marys
Samantha Jo Robinson, Belpre
Cum Laude
Alicia Noel Rodgers, Reynoldsburg

Deidra Carolina Rodriguez, Houston, TX
Cum Laude
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Summa Cum Laude

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Matthew Ryan Romero, Green
Zachery Robert Rooker, Strongsville
Cum Laude
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Chunlin Ruan, Concord, MA
Kaitlin Anne Rubinic, Hubbard
Kirsten Marie Russell, Maumee

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Danielle Miranda Ryan, Fairborn
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Cum Laude
Suraj Sakaram, Columbus
Jorge Salazar-Gonzalez, San Luis Potosi, Mexico
Cum Laude
Chelsea Leigh Salberg, Rocky River

Evon Louis Salcido, Las Vegas, NV
James Spates Samilson, Bay Village
Suchita Sampath, Columbus
with Honors in the Arts and Sciences

with Honors Research Distinction in Molecular Genetics

Sumeet Singh Sandhu, North Royalton
Magna Cum Laude
Kayla Hamilton Sands, Avon Lake
Cum Laude
with Honors in the Arts and Sciences

Alison Louise Sankey, Columbus
with Honors in the Arts and Sciences

Omar Hany Saqr, Dublin
Cum Laude
Yousssa Hany Saqr, Hilliard
Magna Cum Laude
with Honors in the Arts and Sciences

Nicolette Alexis Sarmiento, Solon
with Honors in the Arts and Sciences

Kristopher Edward Saunders, Obetz
Sean Scanlon, Fort Pierce, FL
Cum Laude
Nicholas Brian Scarth, Fairfield

Gretchen Leslie Schaub, Worthington
Cum Laude
Jessica Anne Schecht, Ottawa Hills
Matthew Allen Schieber, Gahanna
Brittny Marie Schlangenhait, Galena
Erin Whitney Schneider, Avon
Koh Schooley, Powell

Eric Kenneth Schultz, Aurora
Geoffrey David Schultz, Custar
Kelsey Marie Schultz, Akron
Elliott Paul Schumacher, Pandora

Cum Laude
with Honors in the Arts and Sciences

Thomas C. Schuster, Centerburg
Dana Elizabeth Schwartz, Bexley

Magna Cum Laude
with Honors in the Arts and Sciences

Kauley Marie Shafner, Avon Lake
Chris Karl Seager, Chagrin Falls
Sianere Celeste See, New Richmond
with Honors in the Arts and Sciences

Neil Xavier Seguin, Columbus
James Ian Senne, Lordstown
Crystal Lynn Sepanski, Toledo
Mark Raymond Serpico, Bellbrook

Magna Cum Laude
with Honors in the Arts and Sciences

Kayle Marie Shafner, Bellbrook
Vismay M. Shah, Columbus
Kelly Ann Shaheen, Canton
Chenrui Shao, Beijing, China
Megan E. Sharpe, Wixom, MIL
April 4, 2014 meeting, Board of Trustees

Cameron Charles Sheehan, Powell
*Magna Cum Laude*

Zakaria Abukar Sheikh, Columbus
*Magna Cum Laude* with Honors in the Arts and Sciences

Alyssa Meredith Sherry, Mantua
*Cum Laude* with Honors in the Arts and Sciences

Bryan Ikisu Shin, Columbus

Alyssa Meredith Sherry, Mantua
*Cum Laude* with Honors in the Arts and Sciences

Shi Shi, Yangzhou, China
*Magna Cum Laude* with Honors in the Arts and Sciences

Bryan Ikisu Shin, Columbus

Shi Shi, Yangzhou, China
*Magna Cum Laude* with Honors in the Arts and Sciences

Bryan Ikisu Shin, Columbus

Aleksandr Viktorovich Shkayev, Mayfield Heights
*Cum Laude* with Honors in the Arts and Sciences

Maximilian Anthony Siegle, Canfield

Tyler Andrew Sieron, Centerville

Anne Marie Siewe, Dayton

Luke Vincent Simmons, Green
*Magna Cum Laude*

Sabina Baaba Simpson, Cleveland

Natasha Rajiv Sinai Hede, Westerville

Michael James Sinkovic, Strongsville
*Summa Cum Laude* with Honors in the Arts and Sciences

Rachel Anne Skrobot, Centerville
*Cum Laude*

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Brandon Matthew Smith, Beachwood

Desmond Jarell Smith, Round Rock, TX

Emily Ann Smith, Bowling Green

Katherine Anne Soucie, Strongsville
*Cum Laude* with Honors in the Arts and Sciences

Abdoulaye Sow, Dakar, Senegal

Aliza Michelle Spaeth-Cook, Columbus
*Cum Laude* with Honors in the Arts and Sciences

Solomon Paul Sparling, Marion

Joshua Ryan Spinnak, Avon Lake
*Magna Cum Laude* with Honors in the Arts and Sciences

Nicholas Andrew Spreen, Smithton, IL
*Cum Laude*

Lisa Michelle Spurling, Cincinnati
*Cum Laude*

Tanya Srivastava, North Canton
*Cum Laude* with Honors in the Arts and Sciences

with Honors Research Distinction

Courtney Michelle Stahl, Spring Valley

Alix Philip Stansbery, Upper Sandusky
with Honors in the Arts and Sciences

Zachary Nicholas Stefan, Canton

Lilia Nicole Steffenson, Urbana
*Cum Laude*

Luke David Stevens, Worthington

Kari Elizabeth Stevenson, Pickerington

James Patrick Stewart, Kettering

Andrew Stiene, Loveland

Gregory Louis Stockert, Massillon

Robert Dominick Stocum, Parma Heights
*Magna Cum Laude*

Philip Jon Stokey, Defiance
*Magna Cum Laude*

Karissa Joyce Stone, Hudson
*Cum Laude*

Kyle Rae Storts, Sugar Grove

Oliveia Ann Stranges, Columbus

Philip Alexander Streza, Strongsville

Cameron David Stuart, Solon
*Cum Laude*

Megan Stueve, Minster

Kayla Marie Styers, Delaware

Prathayini Subarajan, Mason
*Cum Laude* with Honors in the Arts and Sciences

Divya Rathna Subramanian, Troy, MI
*Magna Cum Laude* with Honors in the Arts and Sciences

with Honors Research Distinction

Michael Kirk Subtelny, Rocky River
*Cum Laude* with Honors in the Arts and Sciences

with Honors Research Distinction in Molecular Genetics

Stephanie Paige Thomas, Rocky River
*Cum Laude* with Honors in the Arts and Sciences

Andrew David Thompson, Chillicothe

Mark Anthony Thompson, Morristown

Franklin H. Sun, Great Falls, VA

Xiaokai Sun, Yantai, Shandong, China

Xue Sun, Nanjing, China

Cassandra Rachel Swafford, Powell
*Cum Laude* with Honors in the Arts and Sciences

Charles Woodrow Swank, Mansfield
*Magna Cum Laude*

David Ryan Sweet, Milford
*Magna Cum Laude* with Honors in the Arts and Sciences

with Honors Research Distinction in Neuroscience

Jonathan Bradley Szabo, Galena

Joshua Adam Taft, Easley, SC

Mingxin Tan, Qingdao, China
*Magna Cum Laude*

Wee Boon Tan, Batu Pahat, Johor, Malaysia
*Summa Cum Laude*

Kyle Andrew Tate, Wooster

Anthony Lee Taylor, Jr., Brook Park

Stephanie Caitlin Taylor, Kenton

Seth Leonard Teplitsky, Manlius, NY
*Cum Laude* with Honors in the Arts and Sciences

with Honors Research Distinction in Biology

Parag Girishkumar Thaker, Lewis Center

Kathryn Teresa Thatcher, Cincinnati

Olivia Nicole Thiemann, Cincinnati
*Magna Cum Laude*

Andrew John Thomas, Belleville, IL
*Magna Cum Laude* with Honors in the Arts and Sciences

Donald James Thomas, Zanesville
*Magna Cum Laude* with Honors in the Arts and Sciences

Erica Nicole Thomas, Lancaster
*Magna Cum Laude* with Honors in the Arts and Sciences

with Honors Research Distinction in Molecular Genetics

Stephanie Paige Thomas, Rocky River
*Cum Laude* with Honors in the Arts and Sciences

Andrew David Thompson, Chillicothe

Mark Anthony Thompson, Morristown
April 4, 2014 meeting, Board of Trustees

Sara Louise Thompson, Ashville
Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Plant Cellular and Molecular Biology
Elyse J. Togliatti, Mansfield
Igor Georgievich Tolkachev, Saint Petersburg, Russia
Anthony Daniel Tomaro, North Royalton
Summa Cum Laude
Cara Marie Tovissi, Pittsburgh, PA
Jenny Tran, Cleveland
Cum Laude
Eve N. Tranchito, University Heights
Cameron Joseph Trefny, Olmsted Falls
Michael Jerome Treft, Cincinnati
Magna Cum Laude
Alexandra L. Troester, Gallipolis
Adam James Tura, McDonald
Sophie Alexandra Tuthill, Chagrin Falls
Monica Noel Uhl, Solon
Nicholas James Unkrich, Cincinnati
Magna Cum Laude
with Honors in the Arts and Sciences
Joel Robert Uptmor, Lebanon
Jun Uzawa, Pickerington
Jessica Vijay Vaidya, Westlake
Timothy Chad Vajas, Penfield
Cum Laude
Daniel Ray Vanzant, Jr., Sheffield Lake
Magn Cum Laude
Tiffany Varughese, Bellerose, NY
Courtney Elizabeth Vaughn, Perrysburg
Cum Laude
with Honors in the Arts and Sciences
Clint Allen Via, Gratis
Michael Patrick Vieth, Cincinnati
Magn Cum Laude
with Honors in the Arts and Sciences
Samuel Carlton Wagers, West Chester
Erika Lynn Wagoner, Batavia
Magn Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Astronomy and Astrophysics
Marie Sue Walker, Findlay
Magn Cum Laude
with Honors in the Arts and Sciences
Andrew John Walko, Moorestown, NJ
Alexandria Walla, Pittsburgh, PA
Nicholas Francis Walla, Perrysburg
Cum Laude
with Honors in the Arts and Sciences
David Carter Wallace, Fountain Valley, CA
Nicholas Tyler Walsh, Cincinnati
Magn Cum Laude
Rebecca Marie Walters, Zanesville
Bixi Wang, Nantong, China
Xiaotian Wang, Cincinnati
Cum Laude
with Honors in the Arts and Sciences
Yiqun Wang, Qingdao, China
Magn Cum Laude
Kelly Ann Ward, Cleveland Heights
Laura Diane Warner, Columbus
Paul Welker Warren, Cincinnati
Magn Cum Laude
with Honors in the Arts and Sciences
Jakub J. Wąsowski, Piekary Śląskie, Poland
Robert James Wassel III, Loveland
Magn Cum Laude
with Honors in the Arts and Sciences
Jacob Paul Waters, Fairfield
Joseph Thomas Watkins, Columbus
Eric Daniel Weber, Perrysburg
Kimberly Rose Weisenberger, Columbus
Rachel Jon Welch, Mentor
Magn Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction
Benjamin Jeffrey Welding, Columbus
Kristen Lee Wells, Cincinnati
Cum Laude
with Honors in the Arts and Sciences
Brittney Nicole Wex, Powell
Cum Laude
Casey Peter Whorton, Dayton
Cum Laude
Colin James Whyte, Grove City
with Research Distinction in Geothermal Sciences
Edward Walter Wielgus, Cleveland
Cum Laude
with Honors in the Arts and Sciences
Anthony John Wiggins, Paradise, CA
Michael Robert Wilhelm, Mason
Cum Laude
with Honors in the Arts and Sciences
Rigby Lauren Wilkins, Cincinnati
Cum Laude
with Honors in the Arts and Sciences
Reed Henry Wilkinson, Frederick, MD
BreAnne Adele Williams, Covington
Jessica Marie Williams, Bloomdale
Joseph Anthony Williamson, Lancaster
Kelsey Nicole Willis, Zanesville
Elizabeth Scott Wilson, Fairborn
Jordan Lee Wilson, Kettering
Magn Cum Laude
Laura Ashley Wilson, Grove City
Cum Laude
with Honors in the Arts and Sciences
Tyler Aron Wilson, Springfield
Magn Cum Laude
Benjamin Leonard Winoker, Loveland
Thomas Gregory Wittman, St. Marys, PA
Rew Laude
Valeri Laurina Wolf, Toledo
Magn Cum Laude
with Honors in the Arts and Sciences
Hanlun Wu, Guangzhou, China
Summa Cum Laude
Jin Ling Wu, Springfield
Cum Laude
with Honors in the Arts and Sciences
Trudy Christine Wu, Columbus
Summa Cum Laude
with Honors in the Arts and Sciences
Xiaoyue Wu, Nanjing, China
Yizhou Wu, Solon
Summa Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction
Ang Xu, Yibin, Sichuan, China
Kaiyang Xu, Harbin, China
with Research Distinction in Biology
Xiaojia Xu, Suzhou, Jiangsu, China
Hengyi Yang, Dalian, China
<table>
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<tr>
<th>Name</th>
<th>Place</th>
<th>Degree</th>
<th>Notes</th>
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<td>Brennen Ritter Yaquinto, Stow</td>
<td>Stow</td>
<td>Summa Cum Laude</td>
<td>with Honors in the Arts and Sciences</td>
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<td>Stephanie Taylor Yarnell, Sylvania</td>
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<td>Jiajie Ye, Guangzhou, China</td>
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<td>Kyle Frederick Yenke, Strongsville</td>
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<td>Sarah Yousef, Bethel Park, PA</td>
<td>PA</td>
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<td>Stephanie Taylor Yarnell, Sylvania</td>
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<td>Kyle Frederick Yenke, Strongsville</td>
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<td>Anna Lauren Zakas, Silver Spring, MD</td>
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<td>Ye Yuan, Hefei, China</td>
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<td>Ryan Van Yusuf, Pickerington</td>
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<td>Anna Lauren Zakas, Silver Spring, MD</td>
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<td>Micaela Koula Zaverdinos, Moreland Hills</td>
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<td>Christina Louise Zerda, Edinburg, TX</td>
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<td>Xinran Zhao, China</td>
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<td>Zhijian Zhao, Chengdu City, Sichuan, China</td>
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<td>Yifan Zhu, Tianjin, China</td>
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<td>James William Zimmerman III, Toledo</td>
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<tr>
<td>Zizai Zou, Shenzhen, China</td>
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<td>Magna Cum Laude</td>
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<td>Joe Robert Zweier, Blacklick</td>
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<td>Cum Laude</td>
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<tr>
<td>Erin Diane Zwick, Maple Grove, MN</td>
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<td>Cum Laude</td>
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<tr>
<td>with Honors in the Arts and Sciences</td>
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<tr>
<td>Andrew Michael Zywiec, Medina</td>
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<td>Magna Cum Laude</td>
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<tr>
<td>Associate of Arts</td>
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<td>Adibkabihir Shaafi Alinoor/</td>
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<td>Mohamed A. Abdirahman, Columbus</td>
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<tr>
<td>Amy Lynn Ahlstrom, Marysville</td>
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<td>Summa Cum Laude</td>
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<td>Nathaniel Albright, Elida</td>
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<td>Steven James All, Powell</td>
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<td>Sampson Adotey Allotey, Columbus</td>
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<td>Kyle Thomas Anderson, Morral</td>
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<td>Stacey Janelle Andres, New Albany</td>
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<td>Anthony James Arata, Mansfield</td>
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<td>Brandon Michael Am, Dunkirk</td>
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<td>Aaron Alden Artis, Etna</td>
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<tr>
<td>Elizabeth Michelle Athey, Newark</td>
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<td>Michael Steven Badgett, Reynoldsburg</td>
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<td>Malachi Luther Bailey, Pataskala</td>
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<td>Tara Krikor Bakalian, Hilliard</td>
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<td>Christine Marie Barthel, Gahanna</td>
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<td>Christine Louise Beattie, Hilliard</td>
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<td>Douglas Bryan Beavers, Baltimore</td>
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<td>Paul Thomas Beck, Westerville</td>
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<td>Kevin Ray Beckley, Columbus</td>
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<td>Edward Beil, Marysville</td>
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<td>Cierra Elizabeth Berry, Yorktown</td>
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<td>Kelli Candra Beyer, Mount Vernon</td>
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<td>Taylor May Bidlack, Continental</td>
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<td>Colleen K. Bishop, Lima</td>
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<tr>
<td>Kyle Christian Bishop, Mansfield</td>
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<td>Magna Cum Laude</td>
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April 4, 2014 meeting, Board of Trustees

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Brooke Allison Jenkins, Marengo
Magnus Cum Laude
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Cassandra Michelle John, Lima
Nicholas Ryan Johns, Wapakoneta
Miles Dayton Juschka, Wilmington
Ashley Nicole Karcic, Chardon
Mary Amanda Jane Kerber, St. Louis
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Rachel Jo McClure, Alger
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Ryley Ann Mercer, Marysville
Cum Laude
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Amber Marie Murphy, Hilliard
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Cole Allen Nethers, Frazeysburg
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Cum Laude
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Kobby Nyen, Dublin
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Taiyelolu O. Ogunkoya, Whitehall
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Cum Laude
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Robert L. Sharrock, Galion
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Kristi Nico Shonk, Marion
Magna Cum Laude
Erica Christine Shori, Canton
Adelaide Jasmine Sidwell, Frazeyburg
Cum Laude
Ryan Thomas Simmers, New Philadelphia
Cum Laude
DeAnna Shari Simmons, Reynoldsburg
Ally Renee Sklenar, Blacklick
Summa Cum Laude
Amanda Nicole Sklenar, Blacklick
Cum Laude
Grant Douglas Smith, Johnstown
Katelyn Smith, Mansfield
Michael Everett Smith, Newark
Richard James Smith, Celina
Cum Laude
Nicholas Alan Smithberger, Johnstown
Tiffany Christina Smythe, Newark
Cum Laude
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Samantha Elizabeth Snyder, Columbus
Jessica Erin Stepp Sornchai, Cardington
Alexa Paige Spence, New Albany
Collin Brooks Spencer, Mansfield
Lauren Alice Stauffer, Wapakoneta
Lucy Claire St. John, Columbus
Ryan Stewart, Nashport
Nathan Charles Stratren, Columbus
Elizabeth Ashley Striblen, Prospect
Ashley Strong, Newark
Danielle Dudette Sudhoff, St. Marys
Cum Laude
Suleman Najeeb Taj, Powell
Angela Kathleen Taylor, Columbus
Tanner Robert Taylor, Heath
Mauricia Renea’ Traylor, Columbus
Abigail Rae Trigg, Ottawa
Summa Cum Laude
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Braden Allen True, Huntsville
Adrionna Kaye Tucker, Columbus
Alexander David Uxley, Pickerington
Jacqueline Marie Vacchiano, Marion
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Logan Justine Viscnick, Reynoldsburg
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Evan Allen Watson, Sabina
Joel Ellis Welch, Sr., Galion
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James Anthony Whitehead, Pickerington
Jon William Widby, Richwood
Samantha Kay Wiegman, Blacklick
Mitchell Shelby Wilkinson, Somerset
Carly Jane Wilson, Alexandria
Michelle Jillian Wolfe, Newark
Katherine Jean Wright, Pataskala
Melissa Anne Yarosz, Dublin
Cum Laude
Douglas Arthur Young, Ashland
Virginia Corina Young, Mansfield
Magn Cum Laude
The Max M. Fisher College of Business
Dean: Christine A. Poon
Bachelor of Science in Business Administration
Samuel Abrha, Columbus
Krista Lynn Adams, Cincinnati
Haley Elise Agee, Westerville
Cum Laude
Megan Ann Agoston, Oregon
Jessica Delma Ahrns, Celina
Cum Laude
Patrick C. Akujobi, Cincinnati
Saif Fadhel Khalil Matar Ali Al Mansoori, Abu Dhabi,
United Arab Emirates
Matthew Aaron Albaugh, Parma
Courtney Marie Albers, Fort Loramie
Magna Cum Laude
Joseph Conrad Albers, West Chester
Benjamin O. Alesi, Lebanon
Brandy Rebecca Alexander, Fort Loramie
Magna Cum Laude
with Honors in Business Administration
Mir Azhar Ali, Teaneck, NJ
Abdulla Saeed Juma Fahed Alkibbi, Abu Dhabi, United Arab Emirates
Matthew David Allen, Lebanon
Magna Cum Laude
with Honors in Business Administration
Michael David Allen, Centerville
Shelby Nicole Allmon, Marysville
Ramis Salem Saleh Saeed Almenhani, Abu Dhabi, United Arab Emirates
Cum Laude
Mohamed Ahmed Mohamed A. Mohamed Almutawa, Abu Dhabi, United Arab Emirates
Alexandra Lauren Alonso, Avon Lake
Magn Cum Laude
with Honors in Business Administration
Mona Dorria Alshafie, Columbus
Edward Amin, Jakarta, Indonesia
Yassine Amzazi, Fez, Morocco
Xiaotao An, Zhengzhou, Henan, China
Magn Cum Laude
Clayton Michael Anderson, Westerville
Zachary David Anderson, Cincinnati
Jordan Trey Andrews, Pickerington
Raymond Byrne Andronaco, Jr., Cresskill, NJ
Richard Anthony Ansley, Columbus
Christa Ann Anthony, Fort Wayne, IN
Cum Laude
Hannah Leigh Apple, Cleveland Heights
Cum Laude
Andrea Nichole Arata, Mansfield
Jacob Christopher Arling, Osgood
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Julie Renee Arnold, Lancaster
Marygrace D’Souza Ashdown, Cincinnati
Cum Laude
Cameron Nick Ashouripour, Great Falls, VA
Patrick Joseph Atchison, London
Christina Marie Baakini, Westlake
Ji Won Baek, Seoul, Korea
Jonghwa Baek, Daegu, Korea
Stephanie May Baier, Fanwood, NJ
Cum Laude
Erica Rose Bailey, Columbus
Cum Laude
Nicholas L. Bailey, Caledonia
Cum Laude
Camille Michelle Baker, San Antonio, TX
Cum Laude
Justin Aaron Baker, Hamilton
Summa Cum Laude
Kirsten Anne Baker, Loveland
Cum Laude
Madeline Colister Baker, Chagrin Falls
Cum Laude
Darryl D. Baldwin, Jr., Solon
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Cum Laude
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Cum Laude
Tyson Patrick Bender, Fort Loramie
Cum Laude
Alexandra Jean Borisuk, Green
Magna Cum Laude
Julio Cesar Botello, Canal Winchester
James William Boyd, Lancaster
Cum Laude
Jessica Rose Braddock, Findlay
Cum Laude
Charles Michael Bramlage, San Diego, CA
Michael T. Brasser, Columbus
Andrew Thomas Bratton, Liberty Township
Cum Laude
John William Bravos, Barrington, IL
Robert Aaron Brewer III, Upper Arlington
Jordyn Marie Brewton, Westerville
Blake Alexander Bieringer, Sylvania
Martin George Binau, Bexley
Cum Laude
with Honors in Accounting
Riley Edward Birk, Cincinnati
Liesl Marie Bittner, Franklin, PA
Magna Cum Laude
with Honors in Business Administration
Justin Anthony Blake, Junction City
Lee Fredrick Blake, Columbus
Sean Michael Blazek, Medina
Daniel Benjamin Boby, Pittsford, NY
Magna Cum Laude
Priyanka Bodalia, Loveland
Cum Laude
Anthony Michael Bodziony, Strongsville
Cum Laude
Stephanie Michelle Boening, North Royalton
Shelby Alexis Boger, Caledonia
Jessica Ann Bogus, Parma
Egon Christian Bohler, Chagrin Falls
Cum Laude
Benjamin Phillip Bokor, Blacklick
Douglas M. Bolles, Marion
Leighanne Marie Bollinger, Zanesville
Nicholas Henry Bollinger, Tipp City
David Anthony Bonfig, Xenia
Summa Cum Laude
with Honors in Business Administration
Christian Justin Bonner, Cincinnati
Jennifer Lauren Bookman, Mason
Magna Cum Laude
Alexandra Jean Borisuk, Green
Magna Cum Laude
Julio Cesar Botello, Canal Winchester
James William Boyd, Lancaster
Cum Laude
Jessica Rose Braddock, Findlay
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Michael T. Brasser, Columbus
Andrew Thomas Bratton, Liberty Township
Cum Laude
John William Bravos, Barrington, IL
Robert Aaron Brewer III, Upper Arlington
Jordyn Marie Brewton, Westerville
April 4, 2014 meeting, Board of Trustees

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Claire Marie Brugler, Warren
Cum Laude
Alex Raymond Bruner, West Milton
Magna Cum Laude with Honors in Accounting
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Jeffrey Gene Bullock, Marysville
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Aaron Geoffrey Burnside, Baltimore
Cum Laude
Zhiyuan Cai, Shanghai, China
Cum Laude
Caleb Andrew Caldwell, Columbus
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Cum Laude with Honors in Business Administration
Andrew James Campbell, Harrington Park, NJ
Han Cao, Jiangyou, China
Cum Laude
Shengtao Cao, Chengdu, China
Cum Laude
Chi Chen, Taichung, Taiwan, ROC
Summa Cum Laude
Si Tim Cheang, Macau, China
Justin J.S. Chee, Dublin
Erkan Chen, Shanghai, China
Jingyi Chen, Wuhu, China
Magna Cum Laude
Kun-Chi Chen, Taichung, Taiwan, ROC
Li Chen, Hangzhou, China
Cum Laude
Li Chen, Zhoushan, China
Summa Cum Laude
Mengtian Chen, Shanghai, China
Magna Cum Laude
Shih-Hong Chen, Taipei, Taiwan, ROC
Cum Laude
Tingting Chen, Wenzhou, China
Cum Laude
Xi Chen, Dongguan, Guangdong, China
Xiaoying Chen, Suzhou, China
Magna Cum Laude
Xing Chen, Suzhou, Jiangsu, China
Cum Laude
Wuaibei Cheng, Wuhu, Hebei, China
Jason D. Chin, Dublin, Ireland
Jaesik Choi, Daegu, Korea
Magna Cum Laude
Rebecca Lynn Christopher, Copley
Cum Laude
Eric Allan Christy, Amanda
Nicholas Scott Chrzanowski, Strongsville
Cum Laude
Summa Cum Laude
Alexander T. Clark, Manhattan Beach, CA
Christopher Joseph Clark, Mentor
Wolfgang Amadeus Clough, Madison
Cum Laude
Jay Daniel Clouse, Coldwater
Cum Laude
Christina Coba, Miamisburg
Beau Richard Coffman, Bowling Green
Magna Cum Laude with Honors in Business Administration
Samantha Renae Coil, Waynesfield
Dylan Michael Cole, Clarendon Hills, IL
Cum Laude
Veronica Marie Cole, Cincinnati
Cum Laude with Honors in Business Administration
William Allan Conkle, Columbus
Cum Laude
Joshua William Connor, Columbus
Cum Laude
Christian Cole Conte, New Albany
Kathryn Elizabeth Conway, Phoenix, AZ
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Logan Garrett Cope, Columbus
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Kelsey Ann Copenhaver, Kittanning, PA
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James Cocorlan, Jericho, NY
Samuel M. Cordasco, Dublin
Bryan Sean Corrigan, Olmsted Falls
Magna Cum Laude with Honors in Accounting
Eric John Joseph Crawford, Austintown
Emily Marie Creevy, Loveland
Ellen Elizabeth Crema, Loveland
Alex Jeffrey Crider, Hinckley
Grant Michael Crider, Columbus
Elizabeth Kinuka Criss, Grove City
Magna Cum Laude
Alexander Steven Crowl, Solon
Magna Cum Laude
Nicholas Matthew Crowley, Cincinnati
Cum Laude
Xiaochi Cui, Dalian, China
Cum Laude
Chi Chen, Taichung, Taiwan, ROC
Cum Laude
Diaoqiu Cui, Dalian, China
Cum Laude
Jesse Austin Curtis, Hamilton
Jesse Austin Curtis, Hamilton
Cum Laude
Daniel Byers Custer, Hudson
Kori Elizabeth Cutlip, Pataskala
Michael John Czubik, Jr., Brookfield, IL
Eric Michael D’Amico, Warren
Jesse Austin Curtis, Hamilton
Cum Laude
Chi Chen, Taichung, Taiwan, ROC
Cum Laude
Xiaochi Cui, Dalian, China
Cum Laude
Jesse Austin Curtis, Hamilton
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Daniel Byers Custer, Hudson
Kori Elizabeth Cutlip, Pataskala
Michael John Czubik, Jr., Brookfield, IL
Eric Michael D’Amico, Warren
Jesse Austin Curtis, Hamilton
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Eric Michael D’Amico, Warren
Jesse Austin Curtis, Hamilton
Cum Laude
Daniel Byers Custer, Hudson
Kori Elizabeth Cutlip, Pataskala
Michael John Czubik, Jr., Brookfield, IL
Eric Michael D’Amico, Warren
Jesse Austin Curtis, Hamilton
Cum Laude
Daniel Byers Custer, HUD
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Cum Laude
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Cum Laude
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Magna Cum Laude
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Cum Laude
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Scott Robert DeVol, Chelsea, MI
Cum Laude
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Cum Laude
Jingzhi Di, Beijing, China
Cum Laude
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Alexander Douglas Dieringer, Lima
Cum Laude
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Yi Ding, Chengdu, China
Yu Ding, Xinzhi, China
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Summa Cum Laude
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Ashley Nicole Donelson, Gahanna
Changbao Dong, Beijing, China
Cum Laude
Luran Dong, Heath
Magna Cum Laude
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Ronda Ann Dreibelbis, Ashland
Craig Patrick Drews, Elmira, New York
Natalie M. Drotar, Pittsburgh, PA
Weichu Duan, Shanghai, China
Eli Jon Duffy, London
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Collin Max Duquenne, Grove City
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Cum Laude
Neilas Hope Dutken, North Jackson
Nicholas Todd Eastman, Brecksville
Cum Laude
Andrea Marie Ebeling, New Albany
Cum Laude
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Matthew Gerald Ede, Cleveland
Eric Jonathon Ian Edwards, Dublin
Cum Laude
with Honors in Accounting
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Magna Cum Laude
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Anne Marie Eifel, Bay Village
Magna Cum Laude
with Honors in Business Administration
Brianne Einstein, Dayton
Magna Cum Laude
with Honors in Accounting
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Marc Aaron Eisenberg, Beachwood
Magna Cum Laude
with Honors in Business Administration
Jonathan Arthur Elder, Perrysburg
Magna Cum Laude
with Honors in Business Administration
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Magna Cum Laude
Martin York Ellis, Lorain
Cum Laude
Robert William Ellis, Sylvania
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Cum Laude
with Honors in Business Administration
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Cum Laude
Devin Minster Erickson, Topsfield, MA
Cum Laude
John James Erickson, Defiance
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with Honors in Accounting
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Michael Fahl, Oak Park, IL
Annette Rosalie Fairchild, Pickerington
Magna Cum Laude
with Honors in Accounting
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Kyle Joseph Falbo, Venetia, PA
Wenjing Fan, Nanjing, China
Magna Cum Laude
Yuanyuan Fan, Jining, China
Cum Laude
Zhounan Fan, Beijing, China
Magna Cum Laude
Zhiyi Fang, Shanghai, China
Magna Cum Laude
Dina Maria Farah, Canton
Magna Cum Laude
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Michael John Fedi, Brunswick
Michael Thomas Fee, Mentor
Matthew Jordan Fein, Solon
David Scott Feldmiller, Jr., Dayton
Fan Feng, Nanjing, China
Magna Cum Laude
Jingze Feng, Urumqi, Xinjiang, China
Sibo Feng, Bozeman, MT
Tao Feng, Ningbo, Zhejiang, China
Jared Charles Fillinger, Rushsylvania
Yelizaveta Filonenko, New Albany
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Kyle Austin Forrester, Toledo
Cum Laude
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Cum Laude
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Aaron Jeffrey Holland, Wadsworth
Cum Laude
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Jihoon Hong, Seoul, Korea
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Eric Knight Hornung, Westlake
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Miranda Makia Hritz, Gahanna
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Cum Laude
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Magna Cum Laude
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Magna Cum Laude
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Cum Laude
Tingting Jiang, Shanghai, China
Cum Laude
Zhiwen Jiao, Shanghai, China
Chong Jin, Wuxi, China
Summa Cum Laude
Jieqing Jin, Baoding, China
Cum Laude
Qing Jin, Qinhungan, China
Cum Laude
Xin Jin, Nangjin, China
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Summa Cum Laude with Honors in Accounting
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Kyle Edward Kutsko, Solon
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Cum Laude
April 4, 2014 meeting, Board of Trustees

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Summa Cum Laude
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Cum Laude
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*Cum Laude*

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Cum Laude
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Magn Cum Laude
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Xingyang Qi, GuiLin, China
Cum Laude
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Jieyu Qiu, Nanping, China
Cum Laude
Gang Gu, Dalian, China
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Rebecca Paige Schmidt, Cincinnati Magna Cum Laude
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Travis Matthew Seeger, Columbus

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Magna Cum Laude
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Magna Cum Laude
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Magna Cum Laude
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Magna Cum Laude
with Honors in Accounting
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Magna Cum Laude
Curtis Philip Steube, Canal Winchester
Cum Laude

Erin Annmarie Stevens, Worthington
Cum Laude
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Myles Daniel Stierhoff, Sandusky
Kelsey Marie Stiner, La Grange
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Shuang Su, Beijing, China
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Magna Cum Laude
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Magna Cum Laude
Surui Sun, Nanjing, China
Magna Cum Laude
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Magna Cum Laude
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Cum Laude
with Honors in Business Administration
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Yu Tao, Guiyang, China
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Trent James Thompson, Avon Lake
Magna Cum Laude
Erica Christine Thorson, Upper Arlington
Tian Tian, Qinhuangdao, China

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Cum Laude
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Qi Wang, Shanghai, China
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Cum Laude
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Cum Laude
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cum Laude
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Cum Laude
Xiuru Yu, Shenzhen, China
Cum Laude
Jisui Yu, Shenzhen, China
Cum Laude
Kaituo Yu, Shenzhen, China
Cum Laude
Jingyi Yu, Shenzhen, China
Cum Laude
Tian Yu, Shenzhen, China
Cum Laude
Boxin Yu, Shenzhen, China
Cum Laude
Xiaxu Yu, Shenzhen, China
Cum Laude
Yuyao Yu, Shenzhen, China
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Cum Laude
Zhirui Zhao, Nanjing, China
Cum Laude
Yu Zhao, Shenzhen, China
Magna Cum Laude
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Cum Laude
Ruilin Zhou, Guiyang, China
Cum Laude
Magna Cum Laude
with Honors in Business Administration
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Cum Laude
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with Honors in Business Administration
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Cum Laude
Penglian Zhu, Shenzhen, China
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with Honors in Business Administration
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Sienna Nicole Zimmerman, Mount Gilead
Stephanie Lynn Zimmerman, Cincinnati
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Kory Wilson Zook, Plain City
Sheng Zhu, Shanghai, China
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Wenxin Chen, Columbus
Young ran Cho, Columbus
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*Cum Laude*
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Lenzelle L. Smith, Jr., Zion, IL
Thomas Lee Smith, Heath
*Cum Laude*
Eric Saul Smoloff, Solon
Nicole Rochelle Spears, Heath
*Cum Laude*
Elizabeth Anne Staicer, Lexington
*Cum Laude*
Michael Newton Stefani, Hamburg, NY
Kelsey Jean Stringer, North Royalton
*Summa Cum Laude*
Nikki Grace Stuckert, Bucyrus
*Cum Laude*
Sidney Tak, Columbus
Donnyell Shantrease Taylor, Mansfield
*Cum Laude*
Brian Paul Tebay, Dublin
Joshua S. Tennon, Marion
*Cum Laude*
Megan Rose Tharp, Cambridge
*Magna Cum Laude*
Michael John Theis, Circleville
*Cum Laude*
Steven Joseph Toth, Mansfield
*Nicola Cum Laude*
Jacob Elwood Toy, Pataskala
T’Neill Kristin Treherne, Lore City
*Cum Laude*
Elizabeth Kathryn Trigg, Ottawa
*Magna Cum Laude*
Savannah Nicole Ulsh, Marysville
April 4, 2014 meeting, Board of Trustees

Allie Nicole Van Dril, St. Charles, IL
*Magna Cum Laude*
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Antonio David Venegas, El Paso, TX
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*Summa Cum Laude*
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Jahmarra Linae Warfield, Warren
Brandon Michael Watkins, Alger
Colin Mahlon Watson, Lorain
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Shawn Sigourney Wick, Newark
*Magna Cum Laude*
Michelle Williams, Goderich, ON, Canada
*Magh Cum Laude*
Phillip Joseph Williams, Dresden
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**College of Engineering**

Dean: David B. Williams

**Bachelor of Science in Aeronautical and Astronautical Engineering**

Joshua Scott Alleman, Marysville
Nicholas Dean Arnold, Orrville
Erik Michael Bokar, Strongsville
*Summa Cum Laude*
Paige Cherie Botos, Bath, PA
Joshua Michael Boyce, Jackson
David C. Boyd, Beavercreek
Kristopher Ernest Bradley, Collevery, TX
Terrell Kieta Brayman, Pittsford, NY
*Cum Laude*
Nicholas Vu Bui, Hamilton
Gustavo Castañeda, Edinburg, TX
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Matthew Thomas Cymanski, Hiram
with Honors in Engineering
Nathan Paul DeVille, North Royalton
*Cum Laude*
Brian Christopher Engle, Gahanna
*Magna Cum Laude*
Trever David Frye, Hilliard
Ryan Patrick Gilligan, North Royalton
*Magna Cum Laude*
Audrey Sofia Hall, Centerville
Kyle Donald Hipp, Wixom, MI
*Magna Cum Laude*
Du Y. In, Dae Jeon, Korea
Joshua Hayden Kenton, Huntsville
Daniel Joseph Ketchum, Ravenna
Michael David Laughlin, Huron
Abigail Lee Lawrence, Elyria
Marshall A. LeVett, Pickerington
*Magna Cum Laude*
James Benjamin Lewis, Columbus
*Cum Laude*
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Alexander Rio Martinez, Mason
Zachary Douglas Moss, Westerville
Brian Christopher Munguia, North Olmsted
*Magna Cum Laude*
with Honors in Engineering
with Honors Research Distinction in Aeronautical and Astronautical Engineering
Mansoor Mustafa, Westerville
*Magna Cum Laude*
Michael Ogrin, Chicago, IL
Matthew Dane Oostenburg, Pickerington
Richard Anthony Perfetta, Mansfield
Justin Mark Pesich, Stow
*Cum Laude*
Michael George Riashi, Zanesville
*Cum Laude*
Daniel Reed Richie, Sylvania
*Cum Laude*
with Honors in Engineering
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Craig Aaron Sacco, Alliance

James Patrick Scarmack, Pataskala
Garrett Michael Schneider, Amanda
Kevin Michael Shoup, Hilliard
*Magna Cum Laude*
with Honors in Engineering
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Cory Michael Stack, Chagrin Falls
with Research Distinction in Aeronautical and Astronautical Engineering
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Keshav Swaminathan, Pickerington
Kyle Bennett Swingle, West Chester
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with Honors in Engineering
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Abhinav Krishnendora Varma, Indore, India
Akiva Wernick, Northbrook, IL
Jacob Lee Weston, Mansfield
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Jacob Timothy Whiteman, Blytheville, AR
*Cum Laude*
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**Bachelor of Science in Architecture**

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Allison Nicole Bartholomew, Carroll
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with Honors in Architecture
Nick Bui, Defiance
Amy Lynn Carbone, Canal Winchester
Christopher Michael Carbone, Cumberland, RI
Lauren Nicole Catron, Mason
*Cum Laude*
with Honors in Architecture
Yaoyang Chen, Foshan, China
with Honors in Architecture
with Honors Research Distinction in Architecture
Kyle Westley Coxe, Ashtabula
with Honors in Architecture
Natu Atif Davis, Philadelphia, PA
Yining Deng, Chengdu, China
*Cum Laude*
with Honors in Architecture
with Honors Research Distinction in Architecture

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with Honors in Architecture
with Honors Research Distinction in Architecture
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with Honors Research Distinction in Architecture
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with Honors Research Distinction in Architecture
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Larissa Renee Stauffer, Rosedale
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Stuart Michael Symes, St. Louis
Magn Cum Laude
with Honors in Architecture
with Honors Research Distinction in Architecture
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with Honors Research Distinction in Architecture
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with Honors Research Distinction in Architecture
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with Honors Research Distinction in Architecture
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Florence Miyabi Warner, Westerville
Hongye Wu, Anqing City, China

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Joseph Robert Schrantz, West Chester
Julie Lynn Vandelenbulke, Stow
Christine Noel Zavodka, Strongsville
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El Joseph Brantingham, Cortland
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Magn Cum Laude
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Magn Cum Laude
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Magn Cum Laude
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Benjamin Sideritis, Cincinnati
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Magn Cum Laude with Honors in Engineering with Honors Research Distinction in Biomedical Engineering
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Magn Cum Laude with Honors in Engineering with Honors Research Distinction in Biomedical Engineering
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Magn Cum Laude with Honors in Engineering
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Magn Cum Laude with Honors in Engineering with Honors Research Distinction in Chemistry
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Magn Cum Laude
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Magn Cum Laude
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Magn Cum Laude
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Magn Cum Laude
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Magn Cum Laude
Patrick Thomas England, Avon Lake
Magn Cum Laude
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Michael W. Geletka, Elyria
Michael Guthrie, Cincinnati
Magn Cum Laude with Honors in Engineering
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Magna Cum Laude
Xiaodi Hu, Findlay
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Magn Cum Laude with Honors in Engineering
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Magn Cum Laude
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Magn Cum Laude
Kedryn Eileen Marquart, Blythewood
Magn Cum Laude
Clay Edward McRoberts, Strongsville
Magn Cum Laude
Kinshuk Mitra, Chennai, India
Magn Cum Laude with Honors Research Distinction in Biomedical Engineering
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Matthew Steven Rudy, Wadsworth
Yeonsu Ryu, Hudson
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Timothy Brian Sanchez, San Antonio, TX
Magn Cum Laude
Alexander Thomas Scott, Pataskala
Benjamin Sideritis, Cincinnati
Magn Cum Laude with Honors Research Distinction in Biomedical Engineering
Jacqueline Dale Stuber, Dayton
Magn Cum Laude with Honors in Engineering
Michael Leroy Whipple II, Toledo
Magn Cum Laude with Honors in Engineering with Honors Research Distinction in Biomedical Engineering
Michael Bret Wolfe, Plano, TX
Magn Cum Laude with Honors in Engineering with Honors Research Distinction in Biomedical Engineering
Jared Carson Yeggy, Cincinnati
Jay William Young, Hudson
Magn Cum Laude with Honors Research Distinction in Biomedical Engineering
Nicholas Thomas Blum, Wyoming
Magn Cum Laude with Honors in Engineering with Honors Research Distinction in Chemical and Biomedical Engineering
John Thomas Borror, Grove City
Michael J.R. Chee, Dublin
Zezheng Cheng, Suzhou, China
Elizabeth Baird Colby, Dublin
Patrick Joseph Connaughton, West Chester
Steven Michael Cooper, Pickerington
Matthew Warren Cox, Middletown, MD
Caroline Rose Dahlem, Cincinnati
Andrew E. Davis, Beachwood
Magn Cum Laude with Honors in Engineering
Jonathan T. Davis, Columbus
Magn Cum Laude with Honors in Engineering with Honors Research Distinction in Chemical Engineering
Lauren Danielle Dellon, Bellbrook
Magn Cum Laude with Honors in Engineering
Cody Steven DeWitt, Waverly
Yuanpeng Ding, Nanjing, China
Anna Elisabeth Doria, Akron
Magn Cum Laude with Honors in Engineering with Honors Research Distinction in Chemistry
Seth Michael Dumm, Cleveland Heights
Jason Alexander Ezebell, Westerville
Matthew James Farber, New Albany
Clay Anthony Fernholz, Wadsworth
Mark Steven Ferris, West Chester
Casey Edward Flaherty, Bucyrus
Ashley Marie Fortman, Findlay
Casey Lee Fought, Buckeye, AZ
Andrew William Giljohn, Upper Arlington
Magn Cum Laude
Sneha Gollamudi, Columbus
Magn Cum Laude
Billy Guo, Wilmington
Patricia K. Halley, Columbus
Magn Cum Laude
Mary Elizabeth Hesse, Columbus
Magn Cum Laude
Matthew Tamas Reynolds, Moorpark, CA
Magn Cum Laude with Honors in Engineering
Matthew Steven Rudy, Wadsworth
Yeonsu Ryu, Hudson
Magn Cum Laude with Honors in Engineering with Honors Research Distinction in Biomedical Engineering
Timothy Brian Sanchez, San Antonio, TX
Magn Cum Laude
Alexander Thomas Scott, Pataskala
Benjamin Sideritis, Cincinnati
Magn Cum Laude with Honors Research Distinction in Biomedical Engineering
Jared Carson Yeggy, Cincinnati
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April 4, 2014 meeting, Board of Trustees

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with Honors Research Distinction in Chemical Engineering
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with Honors in Engineering
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with Honors in Engineering
Mohammad Hashem
Mohammad, Hilliard
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with Honors in Engineering
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Andrew Michael Laurent, Gahanna
Pearl-Jean Mabe, Georgetown
Peter William Mathews, Cincinnati
Mary Ana McKay, Perry, NY
**Magna Cum Laude**

with Honors in City and Regional Planning
Evan Michael Mulcahy, West Chester
Thomas Russell Prich, Centerville
**Magna Cum Laude**

with Honors in City and Regional Planning
Yi Ren, Beijing, China
**Magna Cum Laude**

Bachelor of Science in City and Regional Planning
Md Wahid Ashique, Columbus
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Emily Bere, Cincinnati
Una Blanusa, Cincinnati
Alexander Dale Boyer, Miamisburg
Nicholas John Carnes, Bel Air, MD
Yuk Yee Chan, Hong Kong, China
Tianyi Chen, Qing Dao, China
Zachary Aaron Corya, Van Wert
Kathrine Lynn Dodaro, Westerville
Andrew Douglas Dodson, Columbus
Marie Kelly Downie, Canfield
**Cum Laude**

Luke Christopher Fleming, Marysville
**Cum Laude**

John Anthony Flesher, North Ridgeville
**Cum Laude**

with Honors in City and Regional Planning
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Brian Glenn Glassner, Hilliard
Caitlin Frances Harley, Cincinnati
**Magna Cum Laude**

with Honors in City and Regional Planning
Andrea Wai Lam Hong, Hudson
**Cum Laude**

with Honors in City and Regional Planning
Paramee Vanavijitr, Muang Suratthani, Thailand
**Cum Laude**

with Honors in Engineering
Mark Anthony Villarreal, North Ridgeville
**Cum Laude**

with Honors in Engineering
Mohaned Khaled Jallaq, Columbus
Joshua Ryan Lapp, Plain City
Andrew Michael Laurent, Gahanna
Pearl-Jean Mabe, Georgetown
Peter William Mathews, Cincinnati
Mary Ana McKay, Perry, NY
**Magna Cum Laude**

with Honors in City and Regional Planning
Evan Michael Mulcahy, West Chester
Thomas Russell Prich, Centerville
**Magna Cum Laude**

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Matthew James Yanda, Hudson
Maria Beth Yaufman, Bellbrook
Cum Laude
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Kevin Robert Bhasin, Rocky River
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Michael David Boker, Warren
Cum Laude
Kyle Matthew Brake, Reynoldsburg
Magna Cum Laude
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Magna Cum Laude
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Cum Laude
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Cum Laude
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Santosh Kantharaj, Avon
Magna Cum Laude
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Shantanu Khemani, Indore, India
Cum Laude
Ratul Khosla, New Delhi, India
Jacob Brian Kiley, Milan
Hyuk Jin Kim, Seven Hills
Gerrit Brett Kitts, Pikeville, KY
Zachary Adam Knickerbocker, Columbus
Summa Cum Laude
Depak Kumar, Colombo, Sri Lanka
Magna Cum Laude
Hsien-ming Lee, Taipei, Taiwan, ROC
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Summa Cum Laude
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Summa Cum Laude
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Magna Cum Laude
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Magna Cum Laude
with Honors Research Distinction in Computer Science and Engineering
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Xiaokai Sun, Yantai, China
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John Sebastian Thimmig, Chagrin Falls
Stanley Ngo To, Westerville
Gautham Krishna Vemulapalli, Vijayawada, India
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Derek Michael Visner, Chagrin Falls
Cum Laude
Kyle Wesley Voisard, Cincinnati
Curtis Michael Wilson, Sandusky
Cum Laude
Alexander Runyang Xu, Dublin
Cum Laude
Rengao Zhou, Wuxi, China
Chenghan Zou, Chengdu, China
Magna Cum Laude
Bachelor of Science in Electrical and Computer Engineering
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Magna Cum Laude
Frank Ankapong, Cincinnati
Magna Cum Laude
Matthew Robert Baird, Bellefontaine
Darren Emerson Beans, Dover
Zakery Todd Berman, Willoughby Hills
Magna Cum Laude
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Sara Nessar Bidar, Russell
Colleen Allison Bird, Cincinnati
Summa Cum Laude
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Cum Laude

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Clayton Cody Creamer, St. Clairsville

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Lujack Beau Prater, Ravenna

Mohammad Izzat Bin Rasnan, Fuzhou, China

Zhanbo Xia, Shouguang, China  
Cum Laude

Thomas David Sheperd, Hudson

Yan Shou, Jinan, China  
Summa Cum Laude

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Yuhao Shui, Shanghai, China  
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Craig Douglas Sink, Kettering  
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with Honors in Engineering

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Summa Cum Laude

with Honors in Engineering

Bachelor of Science in Engineering Physics

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Cum Laude

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Robert Joseph Ivancic, Gahanna
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Anastasia Katherine Lawson, Galloway
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Cum Laude
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Cum Laude
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Nathan Arroyo, Sandusky Cum Laude
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Bachelor of Science in Food, Agricultural, and Biological Engineering

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Chaohoong Hu, Nanjing, China
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Cum Laude
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Magna Cum Laude
Benjamin Patrick Korte, Columbus
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Scott David Zelle, Dublin  
*Magna Cum Laude*
Guangsi Zhang, Gahanna  
*Magna Cum Laude*

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with *Honors Research Distinction in Landscape Architecture*  
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*Magna Cum Laude with Honors Research Distinction in Landscape Architecture*  
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*Magna Cum Laude with Honors Research Distinction in Landscape Architecture*  
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*Magna Cum Laude*  
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*Magna Cum Laude*  
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Alexander Scott Kelley, Greenville, PA  
Tamarra Suzanne Monnin, Lebanon  
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*Blake Evan Rea, Parkersburg, WV*
*Evan William Rimoldi, Delaware with Research Distinction in Landscape Architecture*  
Christopher Neil Watkins, West Chester  
*Research Distinction in Landscape Architecture*  
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*Magna Cum Laude*  
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Jake Tyler Benzing, Hamilton  
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Bryan James Buckosh, Vermilion  
Rahnuma Chowdhury, Lewis Center  
*Magna Cum Laude*  
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Chen Ge, Tianjin, China  
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Walter Thomas Riker, Malverne, NY  
Porter Robert Clough Ritchie, Silver Lake  

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April 4, 2014 meeting, Board of Trustees

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Cum Laude

John William Schultz, Delaware

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Connor Edward Slone, Beavercreek
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Cum Laude

Cassandra D. Carr, Wooster
Magna Cum Laude
with Honors Research Distinction in
Mechanical Engineering

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Na Dan Cho, Worthington
Amy Marie Cinadr, Hilliard
Magna Cum Laude

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Cum Laude

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Gregory Ryan Colvin, Dayton
Magna Cum Laude
with Honors in Engineering
with Honors Research Distinction in
Mechanical Engineering

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with Honors Research Distinction in
Mechanical Engineering

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Kurt Thomas Gildenmeister, Bellevue
Marissa Lauren Gill, Dublin
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Kristin Viola Good, Westerville
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Michael Raymond Hehl, Sylvania
Jacob Allan Hempfling, Ottawa
Magna Cum Laude

Laura Ann Henkel, Cincinnati
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David Ainsley Highman, Springfield
Cum Laude
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Cameron Michael Hodge, Milford
Brian Ray Horn, Liberty Township
Cum Laude
Andrew Spencer Huffman, Beavercreek
Cum Laude
Gregory Charles Huffman, Strongsville

Summa Cum Laude
with Honors Research Distinction in
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Jimmy Earl Kaser, Ashland
Aniruddha Mrithinjay Kaushik, Cincinnati

Magnolia Cum Laude
with Honors Research Distinction in
Mechanical Engineering
with Honors Research Distinction in
Mechanical Engineering

Kara Nicole Kenzora, St. Clairsville
Cum Laude
Colin Andrew King, Westerville
Magnolia Cum Laude
Brent Reynir Koch, Hartville
Cum Laude
Scott Richard Koch, Loveland

Summa Cum Laude
with Honors Research Distinction in
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Magnolia Cum Laude
Kyle William Kreutz, Loveland
Cum Laude
Daniel Allen Kroger, Dayton
Magnolia Cum Laude
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Cum Laude
Stephanie Kuruc, Medina
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Cum Laude
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Summa Cum Laude

Bachelor of Science in Mechanical Engineering

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Cum Laude
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with Honors Research Distinction in
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David Ainsley Highman, Springfield
Cum Laude
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Cameron Michael Hodge, Milford
Brian Ray Horn, Liberty Township
Cum Laude
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Cum Laude
Gregory Charles Huffman, Strongsville

Summa Cum Laude
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Jimmy Earl Kaser, Ashland
Aniruddha Mrithinjay Kaushik, Cincinnati

Magnolia Cum Laude
with Honors Research Distinction in
Mechanical Engineering
with Honors Research Distinction in
Mechanical Engineering

Kara Nicole Kenzora, St. Clairsville
Cum Laude
Colin Andrew King, Westerville
Magnolia Cum Laude
Brent Reynir Koch, Hartville
Cum Laude
Scott Richard Koch, Loveland

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with Honors Research Distinction in
Mechanical Engineering

David Michael Kolakowski, Rocky River
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Cum Laude
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Magnolia Cum Laude
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Cum Laude
Ethan K. Lange, Napoleon
Summa Cum Laude
April 4, 2014 meeting, Board of Trustees

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with Honors in Engineering
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Summa Cum Laude
with Honors in Engineering
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Gregory Matthew Payne, Dayton
Sam Thomas Perozek, Highland Heights
Magna Cum Laude
Ryan Paul Petitti, Olmsted Falls
Cum Laude
Brian Roger Phillips, Tallmadge
Cum Laude
Kyle Elizabeth Phillips, Mount Sterling
Cum Laude
with Honors in Engineering
Collin Samuel Pittro, Gahanna
Cum Laude
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Magna Cum Laude
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Magna Cum Laude
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with Honors in Engineering
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Cum Laude
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Cum Laude
with Honors in Engineering
with Honors Research Distinction in Mechanical Engineering
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Cum Laude
with Honors Research Distinction in Mechanical Engineering
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Magna Cum Laude
with Honors in Engineering
with Honors Research Distinction in Mechanical Engineering
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Kyle Joseph Streetz, Springboro
Magna Cum Laude
with Honors in Engineering
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Cum Laude
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Andrew John Taggart, Mason
Raymond Tan, Mason
Dina Fatima Tayim, Westerville
with Honors in Engineering
Mingle Tong, Anshan, China
Magn Cum Laude
with Honors Research Distinction in Mechanical Engineering
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Magna Cum Laude
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with Honors in Engineering
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Magna Cum Laude
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Cum Laude
Zachary Michael Wake, Wooster
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Cum Laude
Shuyang Wang, Dublin
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Christian Paul Weber, Cincinnati
Cum Laude
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Peiyu Yang, Shanghai, China
Cum Laude
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with Honors Research Distinction in Mechanical Engineering
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Cum Laude
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Molly Elizabeth Buckler, Pickerington
Cum Laude
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Cum Laude
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Magna Cum Laude
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with Honors in Health and Rehabilitation Sciences
Noor-us-saba Butt, Hilliard
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Olivia Francesca Celmer, Solon
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Sarah May Chen, Bay Village
Summa Cum Laude
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Cum Laude
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Cum Laude
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Magna Cum Laude
Chase Connors, Youngstown
Magna Cum Laude
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*Magna Cum Laude*

Krystal Lynn Kaiser, Cincinnati
*Magna Cum Laude*

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Dennis Heng Lam, Stow
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Cum Laude
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Magna Cum Laude
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Neal Rajiv Shah, Pickerington
Cum Laude
Sonia Alay Shah, Mentor
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Cum Laude
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Cum Laude
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Magna Cum Laude
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Consuela Arlene Albright, Warrensville
Heights
Laura Claire Allen, West Milton
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with Honors Research Distinction in Nursing
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Magn Cum Laude
with Honors Research Distinction in Nursing
Kelley Ann Appleton, Dublin
Magn Cum Laude

Hayle Virginianne Aselage, Batavia
Cum Laude
Brodie Allison Babbo, Green
Magn Cum Laude
Matthew Joseph Bardin, Canton
Elizabeth Ann Bates, Phillipsburg
Magn Cum Laude
Rachel Gail Beam, McConnelsville
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with Honors Research Distinction in Nursing
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Brittany Ann Kaptur, Toledo
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Gregory Martin Kasson, Lancaster
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Kaitlyn Grace Kemmerer, Clarksburg, WV
*Magna Cum Laude*

Brent Lee Jackson, Lima

Brooke Ashley Jarvie, Chagrin Falls
*Cum Laude*

Toby Rene Jenkins, Grove City

Stephanie Lynn Kaczmarek, Toledo
*Cum Laude*

Brittany Ann Kaptur, Toledo
*Cum Laude*

Gregory Martin Kasson, Lancaster
*Magna Cum Laude*

Kaitlyn Grace Kemmerer, Clarksburg, WV
*Magna Cum Laude*

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*Cum Laude*
April 4, 2014 meeting, Board of Trustees

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with Honors Research Distinction in Nursing

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Meghan Laughman, Galena
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Kayla Jean Lindstrom, Champion
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Nursing
Meghan Laughman, Galena
Jennifer Leigh Lawson, Hudson
Magna Cum Laude
Margaret Elizabeth Lear, Knoxley, TN
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Kayla Jean Lindstrom, Champion
Asia Cherell Little, Lorain
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Magna Cum Laude
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Meghan Laughman, Galena
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Margaret Elizabeth Lear, Knoxley, TN
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Cara Ann Lehner, Connellsville, PA
Kayla Jean Lindstrom, Champion
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Cum Laude

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*Cum Laude*

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B.S.Ald.Hlth.Prof.
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*Cum Laude*

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B.S. (West Liberty University)
*Cum Laude*

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B.A. (Miami University)
Cum Laude

Rachel Lee Rothstein, Ada
B.S.

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Saltsburg, PA
B.S. (Saint Vincent College)

Stephanie Michelle Sims,
Dublin
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B.A. (Capital University)
Cum Laude

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Kettering
B.S.
Magna Cum Laude

Joshua James Werling,
Burkettsville
Cum Laude

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Sunbury
B.A. (Miami University)

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Magna Cum Laude

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B.S. (Miami University)
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B.S. (Youngstown State University)
Cum Laude

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Maria Christine Biasella, Canton
B.S.Pharm.Sci.
Magna Cum Laude

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Summa Cum Laude

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Summa Cum Laude

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Summa Cum Laude
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*Cum Laude*

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*Cum Laude*

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*Cum Laude*

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*Cum Laude*

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Brian Francis Snow, Cincinnati B.S. Cum Laude

Clayton Curtis Stamper, Chillicothe B.S.Pharm.Sci.

Aleksandra Stojkoska, Middleburg Heights B.S. (John Carroll University) Cum Laude
<table>
<thead>
<tr>
<th>Name</th>
<th>College/University</th>
<th>Degree</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Allison Michelle Sturm</td>
<td>Budd Lake, NJ</td>
<td>B.S. (Allentown College of Saint Francis de Sales)</td>
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<tr>
<td>Chirag Rameshchandra Thakkar</td>
<td>Gujarat, India</td>
<td>B.S. (Chicago State University)</td>
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<tr>
<td>Ashley M. Thomas, Mentor</td>
<td>Denison University</td>
<td>B.S.</td>
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<tr>
<td>Jacob James Thorpe, Columbus</td>
<td>Point Loma Nazarene University</td>
<td>B.S.</td>
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<tr>
<td>Ashley Fawn Tilley, Mount Sterling</td>
<td>B.S. (Bradley University)</td>
<td>Cum Laude</td>
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<tr>
<td>Kay Thanh To, Seattle, WA</td>
<td>University of Washington</td>
<td>B.S.</td>
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<tr>
<td>ManShan Celica Tong, Peoria, IL</td>
<td>Bradley University</td>
<td>B.S. (Bradley University)</td>
<td>Cum Laude</td>
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<tr>
<td>Anne A. Tran, Northridge, CA</td>
<td>California State University, Northridge</td>
<td>B.A.</td>
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<tr>
<td>Nicholas Lloyd Treadway, Findlay</td>
<td>B.S. (Bradley University)</td>
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<tr>
<td>Nicholas David Trego, Columbus</td>
<td>Ohio Dominican University</td>
<td>B.S.</td>
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<tr>
<td>Andrea Nicole Van Deusen, Hudson</td>
<td>B.S. (Ohio Dominican University)</td>
<td>B.S. Pharm.Sci.</td>
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<tr>
<td>Jonathan Michael Vecchiet, Pequannock, NJ</td>
<td>Allentown College of Saint Francis de Sales</td>
<td>B.S.</td>
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<tr>
<td>Cory Michael Vela, Hilliard</td>
<td>B.S. (Ohio Dominican University)</td>
<td>B.S. Pharm.Sci.</td>
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<tr>
<td>Allyson Frances Waller, Cincinnati</td>
<td>University of California, Berkeley</td>
<td>Cum Laude</td>
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<tr>
<td>Amanda Wang, Columbus</td>
<td>University of California, Berkeley</td>
<td>B.A.</td>
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<tr>
<td>Michelle Wang, Taiwan, ROC</td>
<td>University of Washington</td>
<td>B.S.</td>
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<tr>
<td>Steve Brian Waraprateep,</td>
<td>Cerritos, CA</td>
<td>B.S.</td>
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<tr>
<td>Lauren Haunani Wee, Honolulu, HI</td>
<td>Santa Clara University</td>
<td>B.S.</td>
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<tr>
<td>Christopher James Williamson, Jamestown</td>
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<tr>
<td>Elyse Carr Wilson, Naperville, IL</td>
<td>Carroll College</td>
<td>B.S. (Carroll College)</td>
<td>Magna Cum Laude</td>
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<tr>
<td>Lauren Elizabeth Wilson, Muncie, IN</td>
<td>Ball State University</td>
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<td>Jordan Danielle Wozniak, Hudson</td>
<td>B.S. (Ohio Dominican University)</td>
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<tr>
<td>Annie G. Wu, Miamisburg</td>
<td>B.A., B.S.</td>
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<tr>
<td>Jae Wook Yoo, Hudson</td>
<td>B.S. (University of Wisconsin-Madison)</td>
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<td>Filiz Yucebay, Naperville, IL</td>
<td>B.S. (University of Wisconsin-Madison)</td>
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<tr>
<td>Kiran Zaveri, Dallas, TX</td>
<td>B.A. (University of Texas at Austin)</td>
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<td>B.S. (University of Wisconsin-Madison)</td>
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<tr>
<td>Kiran Zaveri, Dallas, TX</td>
<td>B.A. (University of Texas at Austin)</td>
<td>B.S.</td>
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</tbody>
</table>

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Afra Rashidi Ashtiani, Dublin
Allison Lindsay Beverly, Kenton
Brookeanne Grace Blay, Oak Harbor

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Cum Laude
Morgan Suzanne Brauner, Westerville
Cum Laude
Jessica Marie Brumbaugh, Napoleon
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Cum Laude
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Cum Laude
Cortney Jo Cook, Marblehead
Shelby Nicole Corbin, Akron
Richard Tyler Davis, Grove City
Stephan Tyler Depta, Aurora
Xavier Daniel DiSabato, Canton
Cum Laude
Kevin Minh Do, Hawthorn Woods, IL
Raymond John Fankell, Wheelersburg
Magn Cum Laude
Gregory John Ferenczak, Boardman
Magn Cum Laude
Cambree Jean Fillis, Bethlehem, PA
Cum Laude
Zachary James Fleissner, Gibsonia, PA
Cum Laude
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Cum Laude
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Hallie Eileen Hank, Salem
Mackenzie Harrell, Cincinnati
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Jacklynn Eleanor Hill, Amherst
Magn Cum Laude
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Cum Laude
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Zakia Nasrin, Columbus
Cum Laude
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with Honors in Pharmaceutical Sciences
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Mark James Cafiero, Columbus
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Magnus Cum Laude with Research Distinction in Public Affairs
Ariane N. Davis, Canal Winchester
Matthew Jordan Deptola, Aurora
Magnus Cum Laude
Zachary Steven Devier, Bluffton
Cheryl Margaret Donahue, Independence
Cum Laude
Alexandra L. Duquenne, Hudson
Cum Laude
Amy Dutton, Pickerington
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Nora Bess Gerber, Columbus
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Hudson
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Cuyahoga Falls
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Huntington Beach, CA
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Toledo
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Sidney
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with Honors in Public Affairs
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Cum Laude
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Cincinnati
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Cameron Thaddeous Walston,
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Mallory Christine Workman,
Cincinnati
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Sarah Elizabeth Worrell, New Albany
Magna Cum Laude

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Sandsusky
Katherine S. Bitzer, Cincinnati
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Christina Elizabeth Davis,
Oakwood
Erin Elizabeth Donnelly, North Canton
Cum Laude
Sean Reed Edwards, Dayton
Daniel Joseph Fazio,
Columbus
Jacqueline Marie Fisher,
Stockport
Sarah Jane Flessa, Cincinnati
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with Honors in Public Health
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Anne Michelle Giangardella,
Warren
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Casey Leigh Hanna, Lebanon
Summa Cum Laude
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Kadie Marie Koemen,
Upper Arlington
Morgan Ellen Miller, Granville
Cum Laude
Milan V. Patel, New Albany
Cum Laude
with Honors in Public Health
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Magna Cum Laude
Stuart Maxwell Schneideman,
Centerville
Cum Laude
Diana Senchery, Columbus
Blair Carlin Turner, Flossmoor,
IL
Julia Middleton Wilkins, Bexley
Summa Cum Laude

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Eman Albash, Columbus
Magna Cum Laude
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Magna Cum Laude
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Christin Marie Barthel,
Columbus
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Chris Matthews

Chris Matthews is a television news anchor who has distinguished himself as a broadcast journalist, newspaper bureau chief, presidential speechwriter, congressional staffer and best-selling author.

Mr. Matthews began his television career in 1994 as host of a two-hour nightly program on the NBC-owned America’s Talking network. In 1997, he launched “Hardball,” now on MSNBC. He has been on the air every weekday night since that time.

He worked for 15 years as a newspaper journalist, including 13 as a Washington bureau chief for the San Francisco Examiner (1987-2000), and two as a national columnist for the San Francisco Chronicle. In that capacity he covered some of the great historic events of the late 20th century, including the fall of the Berlin Wall and the landmark 1994 South African election, where South Africans of all races could cast ballots.

Earlier, Mr. Matthews completed a 15-year career in public service, during which he worked as a presidential speechwriter during the Carter administration and top aide to longtime speaker of the house Thomas P. “Tip” O’Neill, Jr.


Mr. Matthews is a 1967 graduate of Holy Cross College and has been a visiting fellow at Harvard University’s Institute of Politics. He served two years in the Peace Corps in Swaziland.
The Ohio State University

The Ohio State University
Brazil Gateway Operational Plan
2013-2018

Dr. William Brustein
Vice Provost for Global Strategies and International Affairs

Chris Carey
Director of Global Gateways
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Executive Summary

With The Ohio State University’s strategic commitment to become a preeminent global university, one of the institution's six internationalization goals is the establishment of a physical presence in strategic locations. This endeavor, known as the Global Gateways initiative, will further enhance the internationalization of the university’s teaching, research, and service missions. These Gateway offices are physical sites in the business districts of key regions that serve as mini-embassies for The Ohio State University. Ohio State opened its first two Gateway offices in Shanghai, China in February 2010 and Mumbai, India in March 2012. This document will outline the plan for expanding operations into São Paulo, Brazil with a targeted opening date in the early Fall of 2014.

By having this institutional presence in these strategic regions, Ohio State opens the door to creating new partnerships and making lasting connections that benefit all stakeholders to include the students, faculty, and alumni of Ohio State. The Global Gateways also benefit friends of the university, surrounding communities and the state of Ohio by demonstrating Ohio State’s engagement in the global marketplace and its commitment to being an active participant in knowledge-based centers of the world.

After three successful years of operation, the Global Gateways is seeking central administration approval and support to launch the next Global Gateway office in Brazil. Ohio State has been strategically positioning itself for the opening of its third Gateway office over the past four years. In addition to numerous faculty and staff visits to the region and alumni engagement activities, the Vice Provost for Global Strategies and International Affairs and the Global Gateway staff have been facilitating further partnerships with academic, government, and corporate institutions in Brazil. Through these efforts, Ohio State has secured a partnership that grants the university free office space in one of the prime locales of São Paulo to operate the Brazil Gateway office. The Office of Academic Affairs has further committed a start-up budget and average of $200k annually for the next two academic years to launch the Brazil Gateway. Detailed metrics have been developed to assess the effectiveness of the Brazil Gateway and will be re-examined on an annual basis.

We request The Ohio State University Board of Trustees to approve our plan to create another Affiliated Entity under the OSU Global Gateways, LLC for the launch of the third Global Gateway office in São Paulo, Brazil in 2014.
April 4, 2014 meeting, Board of Trustees

**Background**

The Ohio State University is committed to becoming a preeminent global university, and accordingly preparing its students to succeed in the global marketplace as nationally and internationally informed and engaged citizens. The President’s and Provost’s Council on Strategic Internationalization assessed the university’s globalization progress in 2009 and concluded that, in order to fully internationalize the campus and its community, Ohio State needed to:

- Increase the percentage of international faculty and students
- Promote scholarship on major global issues
- Create international dual degree programs
- Promote collaboration with alumni and Ohio’s international business ventures
- Develop an international physical presence
- Increase international experiences for undergraduate, graduate and professional students.

With approval and support from the Council of Deans and The Ohio State University Board of Trustees, Ohio State developed a two-pronged approach to internationalization:

1) The Global Gateway strategy, which establishes representative offices in strategic locations around the world.

2) Internationalization of the academic dimensions, which focus on research enhancement and curriculum content, study abroad, international partnerships, dual degrees and a global option certificate to facilitate international experiences for students in any discipline.

**Global Gateways**

Ohio State’s Global Gateways have served as the catalyst to launch the university’s goal of becoming a preeminent global university. The Gateways are representative offices around the world that allow the university to forge new partnerships with a multitude of constituencies, recruit international students, aid curriculum development with international themes, implement dual degree programs, facilitate faculty research and reconnect with a growing international alumni base. Currently located in Shanghai, China and Mumbai, India, these multifaceted offices allow more flexibility than satellite campuses, serving instead as an international portal through which global engagement both at home and abroad is achieved.

While China and India were the first locations to boast Gateways, the university plans to establish its next Global Gateway in São Paulo, Brazil in 2014. Research concluded that these are the regions in which Ohio State had existing ties in terms of international students, study abroad programs, faculty research and institutional collaborations, and a strong alumni network. Despite no permanent physical presence to date in Brazil, recent efforts in student mobility, faculty research facilitation, and alumni engagement have laid the groundwork for the opening of the Brazil Gateway.
Impact of the Global Gateways

Since opening in 2010 and 2012, respectively, the China and India Gateways facilitate many activities that contribute to the overall internationalization of Ohio State and foster global opportunities for students and faculty.

- Ohio State has won NAFSA’s Senator Paul Simon Award for Comprehensive Internationalization
- Partnerships forged: 42 international agreements, one student exchange agreement and two dual degree agreements (College of Engineering and the College of Arts and Sciences).
- Federal grants of $200,000 helped Ohio State open a Center for American Culture in partnership with Wuhan University.
- Ohio State successfully competed for a three-year U.S. Department of State grant that provides $9.6 million over three years to implement the Critical Language Scholarship Program in East Asia.
- Ohio State is one of four U.S. universities to receive the Obama-Singh 21st Century Knowledge Initiative award ($250,000) for a project dedicated to training STEM faculty in India.
- Building on existing collaborations, Ohio State and the Brazil state of São Paulo created a $1.4 million funding source to support research and innovation.
- International Affairs has awarded more than $185,000 in Gateway-country focused grants, allowing students and faculty to actively study abroad, intern with international corporations and conduct research abroad.
- Ohio State has 10 study abroad programs and one student exchange program in China; six study abroad programs in India; seven study abroad programs and two student exchange programs in Brazil.
- Since 2010, Ohio State’s international student population has grown by 22 percent to 6,039. The number of students from China has increased by 68 percent to 3,606.
- To support the growing Chinese student population at Ohio State, the Gateways helped facilitate pre-departure orientations held in Beijing, Guangzhou and Shanghai in summer 2013 with more than 500 students and their parents attending.
- Ohio State has reconnected with more than 600 alumni living in the Greater China area and in Mumbai, India. The China and India Gateways developed programming for Ohio State’s international alumni base, including networking opportunities, social events and career forums.

The Case for Brazil: An Overview

Brazil has approximately 2,500 higher education institutions, of which 2,250 are private and student enrollment in private sector institutions represents over 75% of the market. Private higher education institutions have done much to address the issue of access, but many are lacking academic rigor and educational quality compared to world-class institutions. However, Brazil’s best public universities are ranked in the company of global universities of caliber comparable to US and European universities. There exists a compelling market opportunity for foreign universities to both recruit students for programs on their home campuses and to offer online and in-country programs targeting Brazilians who are looking for a top-tier higher education. These opportunities exist in diverse areas, across the spectrum of university program types including undergraduate, graduate, professional, and short-term programs such as executive trainings.
The geographical, cultural, financial, political, and other types of alignment and similarities between the USA and Brazil create unique opportunities for collaboration and exchange in fields such as science and engineering, health and wellness, energy and the environment, and agriculture. The Brazilian government recognizes the critical need to educate and train its population, especially in critical science, technology, engineering, and math (STEM) areas. In response, the Brazilian Science Mobility Program (formerly Science Without Borders) was launched in 2011 and will send more than 4,000 Brazilian students to US universities during the 2013-2014 academic year. This is part of the government’s greater plan to send more than 100,000 Brazilian students to foreign institutions in coming years. Foreign universities with relationships and credibility in Brazil, combined with strategic institutional focus and application facilitation, will be uniquely poised to harness the opportunity of the revenue and wealth of brilliant minds to be gained by the Brazilian government-funded initiative.

Ohio State has been strategically engaged in Brazil for nearly fifty years. Dating back to 1964, Ohio State has maintained research and teaching collaborations with the University of São Paulo’s Luiz de Queiroz College of Agriculture (ESALQ/USP) in Piracicaba. Building upon that partnership over the years, Ohio State now boasts over 20 active faculty collaborations and a number of student mobility programs. Brazil also presents a great opportunity for further diversification of international student enrollment at The Ohio State University through their federally-funded Scientific Mobility Program.

The Brazil Gateway office will be located in the Moema district, one of the premiere business districts in the city of São Paulo. São Paulo is the largest city in the southern hemisphere and boasts the largest economy in all of Latin America. Furthermore, it is home to the top-rated university in all of Latin America, the University of São Paulo (USP), where Ohio State maintains a wealth of different research, teaching, and exchange collaborations.
The Brazil Gateway Operational Plan

This operational plan will detail the range of programs and services provided to Ohio State stakeholders. We will then illustrate the management and staffing plan as well as the financial plan for the continued operation of the Brazil Gateway for the next three years.

We will then outline our Assessment plan and list the goals and metrics we have developed to measure success. These metrics are consistent for all of the Global Gateways and we will illustrate how the programs and services offered through the Brazil Gateway office bring value to The Ohio State University to justify our request for centralized funding of current and future Global Gateway initiatives.

The Brazil Gateway office will lead, administer, and conduct a variety of programs and services to Ohio State faculty, staff, students, alumni, and corporate partners.

Programs and Services for Ohio State Academics

With the mission of the Brazil Gateway office to serve as an embassy for The Ohio State University in a strategic region of the globe, our primary goal is to support OSU students, faculty, staff, and Colleges. These activities will provide value to The Ohio State University through the creation of opportunities to increase collaboration with institutions in Brazil, bring more international students to the OSU campus, and provide an increased number of opportunities for our students and faculty to experience Brazil. Furthermore, the Brazil Gateway will provide resources and a networking platform for current and future alumni to broaden their engagement with Ohio State.

1. Students

A primary role of the Brazil Gateway will be to scout future study abroad locations for Ohio State students. As a rising economic power and technology leader within its region, Brazil offers a variety of experiential learning opportunities for our students. The Brazil Gateway will work to create relationships with institutions and universities to develop further opportunities for study abroad programs. This includes potential research opportunities for OSU graduate students to partner with local Brazilian institutions to further their academic learning.

Furthermore, forecasts of the global outlook for professional talent show that American graduates will increasingly be relied upon to interface with groups of co-workers located across the globe. Graduates who are able to apply technical skills in multicultural environments that often require travel and interaction with people of diverse cultures will be in heavy demand. Accordingly, the locations and study abroad opportunities identified by OSU’s Brazil Gateway will allow accomplished student leaders from Ohio State the advantageous opportunity to enter the global talent pool with a leg up on their peers from comparable institutions, showing future employers they have the versatility to apply their technical skills in the challenging contexts only an emerging economy can provide.

In addition, the Brazil Gateway will continually scout the local region for international internship opportunities for OSU students. Our students gaining practical work experience in an international setting will further the internationalization agenda for Ohio State to truly become a preeminent global university.
The Global Gateways office has created the following programs to support student mobility to our Gateway regions, and the Brazil Gateway will adopt these programs post-launch.

**The Global Internship Program**

As universities across the nation prepare their students to excel in the global marketplace, the Global Gateways office has created the Global Internship Program (GIP) to help Ohio State’s students integrate into a worldwide network of professional opportunities. In today’s global economy, international internship experience is an invaluable asset, allowing students to familiarize themselves with international working environments while collaborating on real-world projects with some of the world’s most innovative companies to reinforce their learning from the OSU campus. The GIP is a non-credit bearing program available to Ohio State students of all majors and backgrounds, providing them with working and learning experiences through project-based internships, themed workshops, alumni mentorship and cultural excursions.

These internships will take place during the summer semester and last approximately 3 months, from mid-May to mid-August. The program provides Ohio State students with an array of resources in a comprehensive packaged service which includes: visa application fees, international health insurance, housing, ground transportation upon arrival, one week of cultural orientation, a one-on-one Ohio State alumni mentor, and 24/7 phone support.

During its pilot year, the Global Gateways office has partnered with corporate entities throughout China to include Chrysler, Bosch, and Cardinal Health to provide this valuable experience to both domestic and international students. This program will further expand into India in AY2013-2014 and into Brazil the following year. The Global Gateways office will work with the corporations to create the internship position descriptions, recruit for the program, and conduct initial screening of applicants. The Gateways office will also work with the various academic units on campus to refine the learning outcomes for the students and develop a mechanism to evaluate the internship experience. These internships will set the stage for stronger and deeper partnerships with our network of global corporate partners.

**Pre-Departure Orientation Program**

The pre-departure orientation will introduce admitted students to The Ohio State University and Columbus, allow them to meet other new students and cover important and helpful topics such as travel information, campus resources, and health and safety. The orientations will take place in Gateway office regions in the summer prior to students’ arrival on campus.

Representatives from offices on campus will be introducing themselves and the services provided by their offices. These offices include the Global Gateways, the China, India, and Brazil Gateways, International Student Services, all within the Office of International Affairs; Student Affairs Administration, Student Activities, University Housing and Student Wellness in the Office of Student Life; and the Office of Enrollment Services.

The orientations will be a one-day event open to admitted students and families. The orientation will include ESL placement testing, a number of sessions lasting 40-55 minutes in length and ample time for question-and-answer sessions. In addition to representatives from Ohio State offices, alumni and current students currently in the Gateway region will be involved to provide assistance and answer questions.
April 4, 2014 meeting, Board of Trustees

One of the goals of pre-departure orientation is to provide students with information on university requirements. These requirements include the visa application and travel arrangements, mandatory health screening, placement tests, how to pay tuition and fees and academic needs. However, in addition to helping organize these required tasks, we also wish to provide information on cultural adaptation, campus life and involvement, and health and safety awareness. The orientation will provide an opportunity for students and parents to feel connected to the Ohio State community prior to arrival.

**The Global Gateway Graduate Student Research Abroad Grant Program**

The Global Gateway Graduate Student Research Abroad Grant encourages and promotes the professional and academic development of graduate researchers at The Ohio State University by providing financial support for students to undertake research abroad. In return, students will assist the University in pursuing its strategic international goals by creating and bolstering relations with universities and other institutions across the world. This grant is provided through a partnership between the Office of International Affairs’ Global Gateway office, The Ohio State University Council of Graduate Students, and the Office of the Vice Provost for Graduate Studies.

Graduate students receiving grants must demonstrate that their proposed research abroad is based upon their professional goals and will promote Ohio State’s international presence through the potential collaborations that they will develop. Successful applicants are awarded a grant of up to $1,000 per year.

Three criteria are used to judge grant applications: (i) will the student benefit professionally by the research abroad, (ii) will the student’s participation in the program help promote The Ohio State University’s mission internationally, and (iii) will the student be able to build a network or connections that can be used by The Ohio State University in the future. Special considerations are made for students traveling to Gateway regions that include China, India, Brazil, and Turkey.

In its second year, this program has funded 22 graduate students for grants to conduct research abroad in all of the anticipated Gateway countries and a host of other nations throughout the world.

**International Student Recruitment**

The Brazil Gateway office will facilitate international student recruitment by combining its physical presence in Brazil and consequent proximity to international students. The Brazil Gateway will provide local expertise to assist the Office of Enrollment Services to develop a recruitment strategy for Brazil. We will work closely with both the Office of Enrollment Services and the Graduate School to assist in recruitment efforts at both the undergraduate and graduate level. By conducting outreach to the coaching institutes and tutoring services that sway students’ final decisions about where to attend college and graduate school, and re-connecting with alumni who desire to serve as ambassadors of the University, the Brazil Gateway will build the relationships that have been shown to affect the educational decisions of international students and their families. The Brazil Gateway will also serve as the first point of contact between Brazilian students and the University, ensuring higher responsiveness and personalized attention to the needs of curious international students and their families toward the critical decision of where to attend college.
2. Faculty and Staff

Another key constituency to serve for the Brazil Gateway will be Ohio State faculty. We aim to create broader collaboration with key organizations in Brazil that are of strategic importance to our University. We will work to create institutional partnerships with international academic entities to strengthen our position in the region and provide opportunities for our faculty to strengthen their research. We aim to sign at least two meaningful Memorandums of Agreement or Understanding (MOU/ MOA) with these institutions per year and the Brazil Gateway office will be instrumental in scouting these opportunities and presenting them to our faculty and colleges. In some cases, such support has led to the creation of dual-degree graduate programs with privileged partners in Gateway regions, including a dual PhD program with Shanghai Jiao-Tong University in Electrical Engineering and a dual-degree graduate program in Translational Plant Sciences with the University of São Paulo – ESALQ.

In addition, the Brazil Gateway office will serve our faculty and colleges by providing educational intelligence about the current climate within the higher education landscape in Brazil. The Gateway office will also compile country specific data about grants and funding opportunities for Ohio State faculty to travel in the region and conduct joint research with potential partners. For example, Ohio State and the Brazil state of São Paulo created a $1.4 million funding source to support research and innovation. This is the largest agreement signed by FAPESP and will serve as a model for what we hope to achieve with other Brazilian states (e.g., Parâna) as well as with CAPES (federal) for all of Brazil. We are already in discussions with both UFPR and with CAPES about such opportunities.

The Brazil Gateway in conjunction with the Global Gateways office will continue to provide annual gateway grant opportunities for faculty in funding the creation of new study abroad opportunities in gateway countries, research collaborations, and interactive classroom modules. In addition, the Brazil Gateway will work with specific Colleges and Departments to create relevant grant programs. For instance, the Gateway is working with the Public Health Preparedness for Infectious Diseases (PHPID) group to create specific opportunities for faculty to engage in Brazil.

The Brazil Gateway office will create a detailed database of Ohio State collaborations in the region with the aim of being a central repository of information for everything occurring in Brazil. We will establish a baseline of university activity and attempt to grow the number of meaningful collaborations annually through assisting faculty and staff with their on-going academic relationships.

Programs and Services for Ohio State Alumni

The Brazil Gateway will serve the University’s advancement goals by significantly increasing alumni engagement and accelerating the University’s ability to achieve its development goals. By engaging OSU alumni in Brazil through networking events, the creation of an alumni contact infrastructure such as a directory website, and a country-specific alumni association, the Brazil Gateway will activate networks of alumni throughout the country, allowing them to engage with one another, as well as the University. By building both the technological as well as personal, relationship-based infrastructure to engage with international alumni, the Brazil Gateway will strive to serve the interests of all alumni. Younger alumni will be able to meet more experienced alumni, and experienced alumni will be able to participate in activities that will serve their desire to socialize or give back, whether by serving as interviewers for potential students, or as alumni mentors. Alumni interaction with the university, no matter the stage of life of the alumni, will be a rewarding experience that will only add value to alumni and deepen the University’s relationship with its alumni worldwide. Alumni are very motivated by Ohio State’s engagement in Brazil and very interested in endeavors related to their countries.
April 4, 2014 meeting, Board of Trustees

By deepening the University’s relationship with alumni, increasing outreach to alumni who are unaware of the University’s commitment to their country, and collaborating with the Office of Advancement to improve international donor cultivation, the Brazil Gateway office will help identify major gift donor prospects and provide the Development Office with the information needed to optimize its international fundraising campaign. In the short-term, the Brazil Gateway will use its alumni relationships, networks, and activities to generate positive awareness of the University’s commitment to the region and its alumni will motivate potential major donors to more easily re-connect with the University. Additionally, the processes implemented with the assistance of Development will ensure that promising prospects are funneled into the appropriate cultivation and stewardship process, accelerating the time to a major gift donation from an alumnus.

These engagement and advancement programs and associated processes will not generate significant revenue, but there is potential that alumni engagement could lead to gifts in direct support of Ohio State Gateway operations. These endeavors will directly contribute to gifts and fundraising from alumni in Brazil, supporting a broad-range of programming to include study abroad and tuition scholarships.

Programs and Services for Ohio State Corporate Partners

With the growing presence of Ohio businesses’ goods and services in the world marketplace, our region plays a vital role in the future of US economic and GDP growth. With the state’s geographic location and access to markets through a highly integrated rail, road, and inland waterway transportation infrastructure, significant investment has been made by businesses, both foreign and domestic, in the Central Ohio region. As the premier research-focused university in the region, Ohio State has a great opportunity to further contribute to the foreign direct investment into our region as well as assist in the global competitiveness of the businesses that find their home in the Columbus area. Ohio State possesses a wide range of resources attractive to our local businesses and creating a strong partnership is a win-win situation for all parties involved.

International Corporate Partnership Program (ICPP)

The Global Gateways will create partnerships with international corporations to increase collaboration on a global level. The office will target corporations with current ties to the University and its programs as well as a number of additional Ohio-based businesses. The future goal will include recruiting and maintaining relationships with foreign corporations with operations in Gateway regions. The Global Gateway Office will work closely with these select corporations to understand their unique needs based on their industry, size, strategic goals, requirements on talents, etc.
1. **Workforce Training and Education Services**

Customized workforce training and education programs will be executed in conjunction with various academic units on campus. The Global Gateways will conduct marketing and business development activities in the Gateway regions to highlight Ohio State expertise in a variety of fields and will work with Ohio State Colleges to develop programs and services for corporate partners. College units will focus on curriculum and delivery while the Gateway office will provide logistical support and facilitation in-country and on the main campus, where the programs will be delivered. We will conduct market surveys upon entry into Brazil and work with the Colleges to develop opportunities and market them in the region. For scouting the opportunities, marketing, and providing logistical support, the Global Gateway office will be charged an overhead rate of 23% of the program. The Global Gateways have conducted 7 programs in the last academic year.

2. **Career Services**

The Global Gateway Program will create a platform of services that will benefit our corporate partners by providing talent to their workforce. With the number of international students currently enrolled at Ohio State, we are in the unique position to provide our corporate partners with a number of resources to meet their growing needs for international staffing. The Global Gateway office will work with individual Career Services offices at the various colleges of the University to appropriately match students with our corporate partners. We will accomplish this through the following sub-programs:

a. **Internships** – As our corporate partners expand their operations globally, they are consistently looking for talented people that not only know how to function in their home environment, but also can operate on an international level. These custom-designed programs can take a number of forms. Our office will work with the various colleges to identify and match students, both graduate and under-graduate, to corporate partner needs. Internships can be conducted at local operations here in the US, or at our corporate partners’ overseas locations. Our individual Gateway offices in China, India, Brazil, Turkey, etc. will support student international internships with providing advice and support on overseas logistics to include accommodation, travel, etc. This program will be closely aligned with the Global Internship Program.

b. **Job Vacancy Recruiting** – We will work with our corporate partners to fill open positions in their global operations. With our wealth of 6,000+ international students and a growing number of internationally-minded US students, we maintain a vast pool of resources from which our corporate partners can draw. In addition, OSU currently has thousands of alumni overseas that are continually searching for employment opportunities. We will collect position vacancies and circulate within our network as well as actively recruit talented students and alumni. The Global Gateway office will also launch a web-based job vacancy board where our students and alumni can access current requirements from corporate partners.

c. **Specialized Dual Degree Programs** – We will partner with other highly regarded international universities to create dual degree programs so that graduates will attain region specific expertise and professional practices. Potential corporate partners have expressed great interest in this idea.
Management & Staffing Plan

The Global Gateways office is headquartered on the main campus of The Ohio State University. The office is overseen by the Vice-Provost for Global Strategies and International Affairs, and currently employs two full-time FTEs, a Director and a Business Operations Coordinator. In the next five years, we expect to expand the staff in Columbus to four FTEs.

To establish the various offices around the globe and incorporate them in the local region, the university created the OSU Global Gateways LLC as an affiliated entity and parent company of the various Gateway offices. This Ohio LLC is managed by two directors: a President and a Secretary/Treasurer. The LLC is governed by a board of four directors, consisting of four Ohio State employees: the Executive Vice President and Provost, the Vice-Provost for Global Strategies and International Affairs, the Senior Vice President and CFO, and the Senior Vice-President and General Counsel.

For the first two years of operation, the Brazil Gateway office will employ one FTE to commence operations for Ohio State. This Gateway Director will not be an employee of The Ohio State University, but will be contracted through the local Limitada in Brazil. Ideally, we are searching for an individual that holds a graduate degree from Ohio State that understands the culture in Brazil and that will be independently able to obtain a permanent work authorization visa. This Director will report directly to the Global Gateways Director based on the main campus in Columbus. We anticipate the need to hire one additional staff member during the 2015-2016 academic year, followed by one in the 2016-2017 academic year.

Before commencing operations, Ohio State must apply for and receive the appropriate business license in order to conduct business in Brazil. The commercial license we will apply for is known as a Limitada and the application process takes approximately four months from submission of all materials to issuance. Having established a Limited Liability Company (LLC) to apply for a commercial license in China and India, we have already undergone much of the work in terms of structuring the operation in the state of Ohio. As this LLC is an affiliated entity of The Ohio State University, the university will not be the owner of the Limitada, but our LLC, the OSU Global Gateways LLC, will maintain authority for the operation.

The Ohio State Brazil Gateway and the Global Gateway program is not a for-profit enterprise. Although operating as a University Affiliated Entity with overseas subsidiaries with a commercial business license equivalent to a U.S. LLC, the core mission of the Global Gateways will be academic in nature. These offices operate to provide value to the core academic mission of Ohio State but have a secondary goal of offering a platform of programs and services to raise revenue to be self-sustaining in the future. This is a crucial aspect of the Global Gateways to continue to support the University on a global level, as funding will decrease over time.
**iAgri-Tanzania** was created as an Ohio LLC to execute the conditions for a USAID grant under the College of Food, Agriculture and Environmental Sciences. This entity falls under the OSU Global Gateways LLC for legal purposes but is under the operational control of CFAES, and not a Global Gateway activity.
April 4, 2014 meeting, Board of Trustees

Financial Plan

With the platform of programs and services listed above, the Global Gateways greatly enhance the internalization agenda for The Ohio State University. At the onset of this project, the Global Gateways were provided start-up funding for the first Gateway office in Shanghai, China. The intent of this investment was to build the office and the programs and services to an anticipated level of self-sustainment within the first five years of operation. Funding for the Global Gateway office in India came from annual contribution commitments from various colleges and departmental units on campus with the aim of self-sustainment.

After three years of operations for the Global Gateways, and experimenting in a great number of potential programs to generate revenue to offset the expenses, we believe the assumption of self-sustaining global offices is not feasible with the current staffing model of the Global Gateway offices and the primary goal of supporting the academic mission of The Ohio State University internationally. The Gateway office in China has generated a minor amount of revenue, but the value created for The Ohio State University has been substantial.

The Brazil Gateway will be funded and supported by the Office of Academic Affairs. For Academic Year 2013-2014, the office will begin the work of incorporating in Brazil with a contribution of $87k from OAA. OAA will further contribute $160k and $215k for academic years 2014-2015 and 2015-2016 respectively. Detailed metrics have been developed for the Global Gateways program as a whole, and will be refined and focused for Brazil after developing benchmarks after one year of operation. These metrics will serve to validate the value the Brazil Gateway has created for Ohio State.

In this section, we will list our revenue-generating activities conducted to date with a list of potential future offerings, especially for those in Brazil.

Grants

The Global Gateway office has been instrumental in the planning, application and execution process in two State Department awards of $150,000 in total for The Ohio State University. The Gateway office has further facilitated in over $400,000 in grant applications that are currently under review.

The Global Gateways office has also been instrumental in forming a new partnership with Fundação de Amparo à Pesquisa do Estado de São Paulo (FAPESP) in Brazil that has created a $1.4 million funding source to support research and innovation. The partnership encourages researchers at Ohio State to collaborate with university researchers in the state of São Paulo. Ohio State has committed $700k and FAPESP has agreed to match that commitment.

International Corporate Partnership Program

Through seven previous customized workforce development education programs, the Global Gateways have received approximately $112,000 in profit from contracted work. In addition, the partner academic units at Ohio State are estimated to bring in over $50,000. These partner units include the Colleges that are conducting the primary education to the customers.

The Global Gateway received one gift of $10,000 from a corporate partner to assist in the establishment of a customized internship program.

Gifts

The Global Gateway office has received nearly $50,000 in cash gifts to support operations. In addition, the India Gateway office space has been gifted by an alum for a
five-year period and valued at over $500,000. We have also been offered gifted space to operate our Brazil Gateway office in São Paulo.

**Potential Programs**

The establishment of Ohio State’s Office of Economic & Workforce Development could lead to a number of future opportunities for the university to generate revenue in Gateway regions. Using the Gateway offices to connect international corporations to university Intellectual Property (IP) and research through the Office of Economic & Workforce Development and the Technology Commercialization Office (TCO) provides a great platform for potential revenues. With the potential expansion of West Campus activities, partnering with these growing corporations and facilitating interactions with the Office of Economic & Workforce Development could lead to substantial foreign direct investment in the region.

With the inception of Ohio State's Office of Distance Education and eLearning, further opportunities exist for substantial revenue for the university. With the vastly populous markets of China, India, and Brazil hungry for US-based education, the Global Gateway offices have much to offer in developing opportunities and marketing potential offerings in the region. Plans are already underway on one specific program in collaboration with the College of Pharmacy to deliver a certificate program in China, with great potential for revenue.
April 4, 2014 meeting, Board of Trustees

Time Task Plan

The following chart depicts the Time-Task plan in which we will conduct the various activities of the Brazil Gateway launch:

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<tbody>
<tr>
<td></td>
<td>Q1 Jul-Sep</td>
<td>Q2 Oct-Dec</td>
<td>Q3 Jan-Mar</td>
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<tr>
<td><strong>Start-up</strong></td>
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<tr>
<td>Build Programming Opportunities</td>
<td>X</td>
<td>X</td>
<td>X</td>
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<tr>
<td>Begin Search for Gateway Director</td>
<td>X</td>
<td>X</td>
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<tr>
<td>Complete Gift Agreement with University Donor for office space</td>
<td>X</td>
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<td>Obtain BOI Approval</td>
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<td>Select Legal Representation</td>
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<tr>
<td>Select Accounting and Tax Service Representation</td>
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<tr>
<td><strong>Marketing &amp; Social Media</strong></td>
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<tr>
<td>Build Website Infrastructure</td>
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<tr>
<td>Design and Purchase of Marketing &amp; Exhibition Materials</td>
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<tr>
<td>Facebook</td>
<td>X</td>
<td>X</td>
<td>X</td>
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<tr>
<td>Twitter</td>
<td>X</td>
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<td>X</td>
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<tr>
<td>Newsletter Created</td>
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<tr>
<td><strong>Incorporation Process</strong></td>
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<tr>
<td>Hire Director</td>
<td>X</td>
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<tr>
<td>Establish Bank Account</td>
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<tr>
<td>Complete Incorporation of Limited</td>
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<tr>
<td><strong>Gateway Launch</strong></td>
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<tr>
<td>Planning for Ohio State Delegation Visit for Launch</td>
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<tr>
<td>Launch Event</td>
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<tr>
<td><strong>Monitoring and Evaluation Activities</strong></td>
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<tr>
<td>Assessment and Evaluation Toward Goals and Metrics</td>
<td>X</td>
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Global Gateways & Brazil Gateway Assessment Plan

The Global Gateways will support a number of academic, alumni, and corporate core goals for The Ohio State University. In evaluating the success of Ohio State’s Global Gateway offices, we have developed the following lists of measures, goals, and metrics for the next 3 academic years, using 2012-2013 as a baseline for future success. These will be scored and reviewed on an annual basis with the Global Gateways Board of Directors. In addition, the Brazil Gateway will establish benchmarks in AY2014-2015 for further evaluation.

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<tbody>
<tr>
<td>Increase the percentage of international students and faculty</td>
<td>Number of international student applications from Gateway regions</td>
<td>6000+</td>
<td></td>
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<tr>
<td>Promote scholarship on the major global issues</td>
<td>Number of Discovery Theme initiatives in Gateway regions</td>
<td></td>
<td></td>
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<tr>
<td>Create dual degree programs</td>
<td>Number of dual degree programs created in Gateway regions</td>
<td>4</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Promote Collaborations with Ohio’s international business ventures</td>
<td>Number of corporate collaborations with businesses in Ohio and in Gateway regions</td>
<td>40</td>
<td></td>
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</tr>
<tr>
<td>Develop an international physical presence</td>
<td>Number of Global Gateway offices launched</td>
<td>2</td>
<td></td>
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</tr>
<tr>
<td>Increase the international experience for undergraduates, graduate, and professional students</td>
<td>Number of students engaged in an education abroad experience in Gateway regions</td>
<td>2,977</td>
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<tbody>
<tr>
<td>MOUs and MOAs</td>
<td>Total number of active MOUs and MOAs with Gateway region partner institutions</td>
<td>15</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Grant Funds from External Sources</td>
<td>Total of grant funds brought to Ohio State through Gateway facilitation</td>
<td>$1,000,000.00</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Faculty Support Grants</td>
<td>Total of grant funds remitted to support faculty research initiatives</td>
<td>$17,839.62</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Student Grants</td>
<td>Total of grant funds remitted to support student research and education abroad initiatives</td>
<td>$5,500.00</td>
<td></td>
<td></td>
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</tr>
<tr>
<td>Revenue Earned</td>
<td>Total of revenue generated to support Global Gateway offices</td>
<td>$32,686.00</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Development and Charitable Gifts</td>
<td>Total of cash and in-kind gifts brought to Ohio State through Gateway efforts</td>
<td>$176,307.20</td>
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</table>
Furthermore, we have developed the following scorecard to assign a monetary value to the activities being performed at the Gateway offices. The first table on the scorecard lists simply the goals and metrics as well as the specific goal for each academic year. The second table lists the monetized value of achieving that goal based on industry standards and surveying the various Ohio State departmental units supported.

### Monetized Goals & Metrics

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<tbody>
<tr>
<td>Increase international internships in Global Gateway regions</td>
<td>Number of internships in Gateway regions</td>
<td>10</td>
<td>11</td>
<td>20</td>
<td>30</td>
</tr>
<tr>
<td>Increase faculty and staff collaboration assistance in Gateway regions</td>
<td>Number of faculty and staff supported initiatives in Gateway regions</td>
<td></td>
<td></td>
<td></td>
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</tr>
<tr>
<td>Increase international student recruitment</td>
<td>Number of international student applications from Gateway regions</td>
<td>500</td>
<td>459</td>
<td>550</td>
<td>600</td>
</tr>
<tr>
<td>Increase alumni interaction and engagement in Gateway regions</td>
<td>Number of alumni interactions in Gateway regions</td>
<td>400</td>
<td>735</td>
<td>400</td>
<td>550</td>
</tr>
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### Monetized Value of Key Goals

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</thead>
<tbody>
<tr>
<td>Increase international internships in Global Gateway regions</td>
<td>Number of internships in Gateway regions</td>
<td>$44,000.00</td>
<td>$88,000.00</td>
<td>$88,000.00</td>
<td>$112,000.00</td>
</tr>
<tr>
<td>Increase faculty and staff collaboration assistance in Gateway regions</td>
<td>Number of faculty and staff supported initiatives in Gateway regions</td>
<td>$81,000.00</td>
<td>$135,000.00</td>
<td>$135,000.00</td>
<td>$189,000.00</td>
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<tr>
<td>Increase international student recruitment</td>
<td>Number of international student applications from Gateway regions</td>
<td>$375,000.00</td>
<td>$409,425.00</td>
<td>$410,000.00</td>
<td>$450,000.00</td>
</tr>
<tr>
<td>Increase alumni interaction and engagement in Gateway regions</td>
<td>Number of alumni interactions in Gateway regions</td>
<td>$47,400.00</td>
<td>$88,727.00</td>
<td>$31,325.00</td>
<td>$65,175.00</td>
</tr>
</tbody>
</table>

**Total**: $547,400.00 | $595,452.00 | $688,825.00 | $0.00 | $830,175.00 | $0.00 | $1,053,450.00 | $0.00

### Metric Descriptions

<table>
<thead>
<tr>
<th>Metric</th>
<th>Monetized Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of internships in Gateway regions</td>
<td>$1,420 - Based on the average of industry prices for securing international internships through third-party providers</td>
</tr>
<tr>
<td>Number of faculty and staff supported initiatives in Gateway regions</td>
<td>$2,700 - Based on the average value of the collaboration to include factors such as assistance level provided, amount of grant, revenue to college or unit</td>
</tr>
<tr>
<td>Number of international student applications from Gateway regions</td>
<td>$75 - Based on the cost for an international student to submit an application for admission to The Ohio State University</td>
</tr>
<tr>
<td>Number of alumni interactions in Gateway regions</td>
<td>$1,054.50 - Based on the Office of Advancement metrics for Associate Directors that are expected to raise 500K annually with 420 annual interactions; this number will be divided by 10 for the Gateways</td>
</tr>
</tbody>
</table>
April 4, 2014 meeting, Board of Trustees

**Brazil Gateway – São Paulo, Brazil - Operating Budget**

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
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</thead>
<tbody>
<tr>
<td>Director</td>
<td>$10,000.00</td>
<td>$60,000.00</td>
<td>$63,600.00</td>
<td>$67,416.00</td>
<td>$71,460.96</td>
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<tr>
<td>Business Manager</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$27,000.00</td>
<td>$28,620.00</td>
<td>$30,337.20</td>
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<tr>
<td>Academic Manager</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$20,000.00</td>
<td>$21,200.00</td>
</tr>
<tr>
<td>Interns</td>
<td>$0.00</td>
<td>$2,500.00</td>
<td>$2,500.00</td>
<td>$2,500.00</td>
<td>$2,500.00</td>
</tr>
<tr>
<td>Employee Benefits</td>
<td>$3,300.00</td>
<td>$20,625.00</td>
<td>$30,723.00</td>
<td>$39,116.88</td>
<td>$41,414.39</td>
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<tr>
<td>Staff Development &amp; Training</td>
<td>$0.00</td>
<td>$2,000.00</td>
<td>$2,000.00</td>
<td>$2,000.00</td>
<td>$2,000.00</td>
</tr>
<tr>
<td><strong>Personnel Total</strong></td>
<td><strong>$13,300.00</strong></td>
<td><strong>$85,125.00</strong></td>
<td><strong>$125,823.00</strong></td>
<td><strong>$159,652.88</strong></td>
<td><strong>$168,912.55</strong></td>
</tr>
</tbody>
</table>

| Operations | | | | | |
| Services   | | | | | |
| Office Lease | $0.00 | $0.00 | $0.00 | $42,000.00 | $46,200.00 |
| Legal & Secretarial Fees | $35,000.00 | $15,000.00 | $7,500.00 | $8,250.00 | $9,075.00 |
| Accounting Fees | $4,000.00 | $6,000.00 | $6,600.00 | $7,260.00 | $7,986.00 |
| Banking Fees | $200.00 | $600.00 | $660.00 | $726.00 | $798.60 |
| Annual Auditing Fees | $1,000.00 | $1,500.00 | $1,650.00 | $1,815.00 | $1,996.50 |
| IT & Telecom | $1,200.00 | $1,320.00 | $1,452.00 | $1,597.20 | $1,756.92 |
| Postal Fees | $500.00 | $600.00 | $660.00 | $726.00 | $798.60 |
| **Operations Total** | **$49,900.00** | **$31,020.00** | **$26,522.00** | **$70,874.20** | **$77,111.62** |

| Events | | | | | |
| Event Space Rental | $2,500.00 | $3,500.00 | $4,500.00 | $4,500.00 | $4,500.00 |
| Business Meals & Entertainment | $1,000.00 | $3,000.00 | $5,000.00 | $5,000.00 | $5,000.00 |
| Marketing | $2,500.00 | $6,000.00 | $6,000.00 | $6,000.00 | $6,000.00 |
| **Events Total** | **$6,000.00** | **$12,500.00** | **$15,500.00** | **$15,500.00** | **$15,500.00** |

| Business Travel | | | | | |
| Foreign Travel | $5,000.00 | $8,000.00 | $12,000.00 | $12,000.00 | $12,000.00 |
| In-Country Travel | $3,500.00 | $6,000.00 | $12,000.00 | $15,000.00 | $15,000.00 |
| Local Travel & Transportation | $2,000.00 | $2,000.00 | $2,000.00 | $2,000.00 | $2,000.00 |
| **Travel Total** | **$10,500.00** | **$16,000.00** | **$26,000.00** | **$29,000.00** | **$29,000.00** |

| Annual Contingency @ 10% | $7,970.00 | $14,464.50 | $19,384.50 | $27,502.71 | $29,052.42 |

| **Annual Budget Total** | **$87,670.00** | **$159,109.50** | **$213,229.50** | **$302,529.79** | **$319,576.59** |
### FY 2014 New Fundraising Activity Report

**New Fundraising Activity Progress**
7/1/2013 through 2/28/2014

<table>
<thead>
<tr>
<th>Activity</th>
<th>Goal</th>
<th>% Achieved</th>
<th>2/28/2013</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Outright Gifts and Pledges</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and Securities</td>
<td>$80,696,078</td>
<td></td>
<td>$72,869,219</td>
<td>10.74%</td>
</tr>
<tr>
<td>Real Estate</td>
<td>$0</td>
<td></td>
<td>$0</td>
<td>0.00%</td>
</tr>
<tr>
<td>Gifts-in-Kind</td>
<td>$5,681,601</td>
<td></td>
<td>$4,175,516</td>
<td>37.23%</td>
</tr>
<tr>
<td>Pledges</td>
<td>$33,596,852</td>
<td></td>
<td>$52,981,193</td>
<td>-36.59%</td>
</tr>
<tr>
<td>Matching Gift</td>
<td>$1,406,773</td>
<td></td>
<td>$984,837</td>
<td>42.84%</td>
</tr>
<tr>
<td>Recurring</td>
<td>$1,958,039</td>
<td></td>
<td>$1,936,930</td>
<td>1.09%</td>
</tr>
<tr>
<td><strong>Total Outright Gifts and Pledges</strong></td>
<td>$123,318,343</td>
<td>$242,380,499</td>
<td>50.88%</td>
<td>-7.21%</td>
</tr>
<tr>
<td><strong>Planned Gifts</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Irrevocable Planned Gifts</td>
<td>$1,738,339</td>
<td></td>
<td>$1,918,002</td>
<td>-9.37%</td>
</tr>
<tr>
<td>Revocable Planned Gifts</td>
<td>$59,798,801</td>
<td></td>
<td>$37,196,587</td>
<td>60.76%</td>
</tr>
<tr>
<td><strong>Total Planned Gifts</strong></td>
<td>$61,537,139</td>
<td>$65,564,110</td>
<td>93.86%</td>
<td>$39,116,589</td>
</tr>
<tr>
<td><strong>Private Grants</strong></td>
<td>$62,696,496</td>
<td>$85,962,491</td>
<td>72.93%</td>
<td>$52,126,824</td>
</tr>
<tr>
<td><strong>Total Fundraising Activity</strong></td>
<td>$247,562,977</td>
<td>$390,000,000</td>
<td>63.48%</td>
<td>$224,141,909</td>
</tr>
</tbody>
</table>

**Overall Working Goal**

| Time Elapsed | 66.58% |

Page 1 of 9
<table>
<thead>
<tr>
<th>Unit</th>
<th>Outright Gifts and Pledges</th>
<th>Planned Gifts</th>
<th>OSU Foundation Activity</th>
<th>Private Grants</th>
<th>Total Fundraising Activity</th>
<th>Goal</th>
<th>% Achieved</th>
</tr>
</thead>
<tbody>
<tr>
<td>Academic Affairs</td>
<td>$8,593,000</td>
<td>$5,166,555</td>
<td>$11,689,050</td>
<td>$322,414</td>
<td>$12,199,000</td>
<td>$14,000,000</td>
<td>66.06%</td>
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<tr>
<td>Alumni Association</td>
<td>$422,259</td>
<td>$44,000</td>
<td>$486,259</td>
<td>$0</td>
<td>$486,259</td>
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<td>32.00%</td>
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<tr>
<td>Arts and Sciences (Colleges of)</td>
<td>$8,295,407</td>
<td>$6,823,428</td>
<td>$19,210,328</td>
<td>$6,356,437</td>
<td>$22,659,769</td>
<td>$20,000,000</td>
<td>73.23%</td>
</tr>
<tr>
<td>Athletics</td>
<td>$25,756,775</td>
<td>$3,320,000</td>
<td>$25,945,775</td>
<td>$0</td>
<td>$25,945,775</td>
<td>$35,000,000</td>
<td>76.92%</td>
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<tr>
<td>Business (Fisher College of)</td>
<td>$4,304,952</td>
<td>$1,151,934</td>
<td>$5,456,886</td>
<td>$4,860,060</td>
<td>$9,716,946</td>
<td>$10,000,000</td>
<td>97.16%</td>
</tr>
<tr>
<td>Cancer (Lumenis Salaries)</td>
<td>$24,503,634</td>
<td>$11,493,363</td>
<td>$35,986,997</td>
<td>$16,326,183</td>
<td>$49,353,180</td>
<td>$50,000,000</td>
<td>98.70%</td>
</tr>
<tr>
<td>Dentistry (College of)</td>
<td>$349,092</td>
<td>$461,159</td>
<td>$1,402,016</td>
<td>$192,554</td>
<td>$1,594,570</td>
<td>$3,000,000</td>
<td>47.34%</td>
</tr>
<tr>
<td>Education and Human Ecology (College of)</td>
<td>$2,435,100</td>
<td>$2,223,234</td>
<td>$5,196,334</td>
<td>$2,278,623</td>
<td>$7,474,957</td>
<td>$6,500,000</td>
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<tr>
<td>Engineering (College of)</td>
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<td>$13,890,102</td>
<td>$21,991,952</td>
<td>$15,172,764</td>
<td>$37,164,716</td>
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<tr>
<td>Food, Agricultural and Enviro (College of)</td>
<td>$4,122,984</td>
<td>$793,504</td>
<td>$5,056,498</td>
<td>$3,426,565</td>
<td>$8,483,063</td>
<td>$2,000,000</td>
<td>42.42%</td>
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<tr>
<td>Global Institute</td>
<td>$113,126</td>
<td>$20,000</td>
<td>$113,126</td>
<td>$0</td>
<td>$113,126</td>
<td>$150,000</td>
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<td>Law (Michael E. Moritz, College of)</td>
<td>$1,012,354</td>
<td>$146,000</td>
<td>$1,158,354</td>
<td>$0</td>
<td>$1,158,354</td>
<td>$4,000,000</td>
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<tr>
<td>Medical Center (Werner)</td>
<td>$10,542,235</td>
<td>$536,688</td>
<td>$11,078,923</td>
<td>$12,948,127</td>
<td>$23,926,354</td>
<td>$50,000,000</td>
<td>47.84%</td>
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<tr>
<td>Medicine (College of)</td>
<td>$1,652,900</td>
<td>$237,183</td>
<td>$1,890,083</td>
<td>$1,313,565</td>
<td>$3,203,650</td>
<td>$10,000,000</td>
<td>30.02%</td>
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<tr>
<td>Nursing (College of)</td>
<td>$557,423</td>
<td>$369,000</td>
<td>$926,423</td>
<td>$214,867</td>
<td>$1,141,330</td>
<td>$2,000,000</td>
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</tr>
<tr>
<td>Optometry (College of)</td>
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<td>$30,000</td>
<td>$640,020</td>
<td>$286,539</td>
<td>$926,559</td>
<td>$2,000,000</td>
<td>46.32%</td>
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<tr>
<td>OSU Libr.</td>
<td>$335,000</td>
<td>$0</td>
<td>$335,000</td>
<td>$0</td>
<td>$335,000</td>
<td>$100,000</td>
<td>300.00%</td>
</tr>
<tr>
<td>OSU Mansfield</td>
<td>$1,095,917</td>
<td>$0</td>
<td>$1,095,917</td>
<td>$0</td>
<td>$1,095,917</td>
<td>$2,000,000</td>
<td>54.76%</td>
</tr>
<tr>
<td>OSU Marion</td>
<td>$451,920</td>
<td>$0</td>
<td>$451,920</td>
<td>$0</td>
<td>$451,920</td>
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<tr>
<td>OSU Newark</td>
<td>$425,787</td>
<td>$200,000</td>
<td>$625,787</td>
<td>$7,586</td>
<td>$633,373</td>
<td>$1,416,000</td>
<td>44.80%</td>
</tr>
<tr>
<td>Pharmacy (College of)</td>
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<td>$701,156</td>
<td>$1,040,551</td>
<td>$325,477</td>
<td>$1,366,028</td>
<td>$3,630,000</td>
<td>37.76%</td>
</tr>
<tr>
<td>Public Health (College of)</td>
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<td>$0</td>
<td>$614,888</td>
<td>$178,514</td>
<td>$793,402</td>
<td>$1,200,000</td>
<td>66.42%</td>
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<tr>
<td>Social Work (College of)</td>
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<td>$100,000</td>
<td>$661,929</td>
<td>$55,620</td>
<td>$717,549</td>
<td>$1,000,000</td>
<td>71.75%</td>
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<tr>
<td>Student Life</td>
<td>$736,000</td>
<td>$1,250,000</td>
<td>$1,986,000</td>
<td>$30,865</td>
<td>$2,016,865</td>
<td>$5,000,000</td>
<td>40.33%</td>
</tr>
<tr>
<td>Universitywide Funding</td>
<td>$4,481,477</td>
<td>$1,158,016</td>
<td>$5,639,493</td>
<td>$385,851</td>
<td>$6,025,342</td>
<td>$11,500,000</td>
<td>52.47%</td>
</tr>
<tr>
<td>Veterinary Medicine (College of)</td>
<td>$3,375,234</td>
<td>$5,244,689</td>
<td>$8,619,923</td>
<td>$1,922,935</td>
<td>$10,542,858</td>
<td>$11,500,000</td>
<td>91.9%</td>
</tr>
<tr>
<td>Wexner Center for the Arts</td>
<td>$3,000,985</td>
<td>$771</td>
<td>$3,001,756</td>
<td>$500</td>
<td>$3,051,756</td>
<td>$5,000,000</td>
<td>61.03%</td>
</tr>
<tr>
<td>WOSU Public Stations</td>
<td>$3,340,129</td>
<td>$5,754,115</td>
<td>$9,094,244</td>
<td>$0</td>
<td>$9,094,244</td>
<td>$6,000,000</td>
<td>151.56%</td>
</tr>
</tbody>
</table>

Grand total: $123,319,343 | $61,557,139 | $184,856,482 | $62,896,485 | $247,582,977

Overall Working Goal: $390,000,000 | 63.49%
<table>
<thead>
<tr>
<th>Activity</th>
<th>Activity</th>
<th>Goal</th>
<th>% Achieved</th>
<th>7/1/2012 through 2/28/2013</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Outright Gift Receipts</td>
<td>Cash and Securities</td>
<td>$84,080,890</td>
<td>$75,790,986</td>
<td>10.91%</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Gifts-in-Kind</td>
<td>$5,661,601</td>
<td>$4,125,516</td>
<td>37.23%</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Real Estate</td>
<td>$0</td>
<td>$0</td>
<td>0.00%</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Outright Gift Receipts</td>
<td>$89,722,491</td>
<td>$79,916,402</td>
<td>12.27%</td>
<td></td>
</tr>
<tr>
<td>Pledge Receipts</td>
<td>Pledge Receipts</td>
<td>$52,624,696</td>
<td>$62,045,051</td>
<td>-15.18%</td>
<td></td>
</tr>
<tr>
<td>Planned Gift Receipts</td>
<td>Planned Gift Receipts</td>
<td>$13,038,053</td>
<td>$7,961,113</td>
<td>63.77%</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Revocable Planned Gifts</td>
<td>$11,299,714</td>
<td>$6,043,110</td>
<td>86.89%</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Irrevocable Planned Gifts</td>
<td>$1,738,339</td>
<td>$1,918,002</td>
<td>-9.37%</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Planned Gift Receipts</td>
<td>$13,038,053</td>
<td>$7,961,113</td>
<td>63.77%</td>
<td></td>
</tr>
<tr>
<td>Private Grants Receipts</td>
<td>Private Grants Receipts</td>
<td>$62,696,495</td>
<td>$52,126,824</td>
<td>20.28%</td>
<td></td>
</tr>
<tr>
<td>Philanthropic Receipts Total</td>
<td>Philanthropic Receipts Total</td>
<td>$218,081,735</td>
<td>$316,000,000</td>
<td>69.01%</td>
<td></td>
</tr>
</tbody>
</table>

| Time Elapsed | 66.58% |
I. Campaign Progress

Campaign Activity

$1,823,475,843

Target through 2/28/2014

$1,722,222,222
II. Campaign Activity by Objective

Millions

0
100
200
300
400
500
600

Place Students First
Elevating Faculty and the Academic Enterprise
Create Modern Learning Environments
Embolden the Research Agenda
Drive High-Impact Innovation

Total Remaining Target 1/1/2009 through 2/28/2014

1/1/2009 through 2/28/2014 = $1,823,475,843
IVa. Campaign Activity by Major Gift Level

<table>
<thead>
<tr>
<th>Gift Level</th>
<th>Number</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>$5M+</td>
<td>33</td>
<td>$373,649,351</td>
</tr>
<tr>
<td>$1M - $5M</td>
<td>207</td>
<td>$364,421,361</td>
</tr>
<tr>
<td>$100K - $1M</td>
<td>2,210</td>
<td>$532,565,264</td>
</tr>
<tr>
<td>$50K - $100K</td>
<td>2,363</td>
<td>$157,731,202</td>
</tr>
</tbody>
</table>

IVb. $5M+ Gift Level

<table>
<thead>
<tr>
<th>Gift Level</th>
<th>Number</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>$100M+</td>
<td>1</td>
<td>$100,133,738</td>
</tr>
<tr>
<td>$50M - $99.9M</td>
<td>0</td>
<td>$0</td>
</tr>
<tr>
<td>$25M - $49.9M</td>
<td>1</td>
<td>$25,023,539</td>
</tr>
<tr>
<td>$10M - $24.9M</td>
<td>7</td>
<td>$97,088,790</td>
</tr>
<tr>
<td>$5M - $9.9M</td>
<td>24</td>
<td>$151,423,286</td>
</tr>
</tbody>
</table>
V. Campaign Donors by Type

- Non-Alumni: 342,974 (63%)
- Alumni: 148,808 (27%)
- Foundations: 1,786 (0.3%)
- Corporations: 11,154 (2%)
- Faculty & Staff: 10,125 (2%)
- Parents & Students: 19,422 (4%)
- Other: 10,981 (2%)

Total Number of Donors = 545,340

If an individual donor fits multiple types, they are only counted in the highest level in the hierarchy listed below:

<table>
<thead>
<tr>
<th>Donor Type</th>
<th>Level</th>
<th>Donor Type</th>
<th>Level</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alumni</td>
<td>1</td>
<td>Student</td>
<td>4</td>
</tr>
<tr>
<td>Parents</td>
<td>2</td>
<td>Non-Alumni</td>
<td>5</td>
</tr>
<tr>
<td>Faculty &amp; Staff</td>
<td>3</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
VI. Campaign Activity by Donor Type

- Alumni: $456,318,735 (25%)
- Non-Alumni: $247,560,740 (14%)
- Parents & Students: $12,550,763 (1%)
- Faculty & Staff: $10,360,051 (1%)
- Corporations: $572,074,684 (31%)
- Foundations: $247,000,223 (13.5%)
- Other: $268,854,355 (15%)

If an individual donor fits multiple types they are only counted in the highest level in the hierarchy listed below.

<table>
<thead>
<tr>
<th>Donor Type</th>
<th>Level</th>
<th>Donor Type</th>
<th>Level</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alumni</td>
<td>1</td>
<td>Non-Alumni</td>
<td>5</td>
</tr>
<tr>
<td>Parents</td>
<td>2</td>
<td>Faculty &amp; Staff</td>
<td>3</td>
</tr>
<tr>
<td>Faculty &amp; Staff</td>
<td>3</td>
<td>Non-Alumni</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Faculty &amp; Staff</td>
<td></td>
</tr>
</tbody>
</table>

Consistent with CASE guidelines dollar amounts are reported based on the transferring entity's type.
Establishment of Named Endowed Chair

The Dr. Ernest W. Johnson Chair  
(Established May 1, 1992, with gifts from friends and colleagues in honor of Dr. Ernest W. Johnson [BA Biological Sciences 1948, MD 1952, MS Medical Sciences 1957]; used for a chair that will support research in physical medicine and rehabilitation in the Department of Physical Medicine and Rehabilitation in the College of Medicine. Revised July 7, 2000, and is being revised April 4, 2014.)

<table>
<thead>
<tr>
<th>Amount Establishing Endowment *</th>
<th>Total Commitment</th>
</tr>
</thead>
<tbody>
<tr>
<td>$1,287,840.14</td>
<td>$1,250,000.00</td>
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</tbody>
</table>

Change in Description of Named Endowed Fund

The Dr. Robert Rizzitano Scholarship Fund
The University School Endowment Fund

Fund Closure

Dr. Thomas E. Powers Endowed Chair in Veterinary Clinical Pharmacology

Establishment of Named Endowed Chairs

The Phyllis and Richard Leet Endowed Chair in Chemistry  
(Established May 14, 2010, with gifts from Phyllis and Richard Leet [PhD 1952]; used to support a chair position in the Department of Chemistry and Biochemistry in the College of Arts and Sciences. Is being revised April 4, 2014.)

Joseph A. Alutto Chair in Leadership Effectiveness  
(Established June 7, 2013, with gifts from friends and colleagues to honor and perpetuate his legacy; used for a chair position in the Max M. Fisher College of Business. Is being revised April 4, 2014.)

Charles W. Ebersold and Florence Whitcomb Ebersold Chair  
(Is being established April 4, 2014, with a gift from the Florence Whitcomb Ebersold Trust, under agreement dated August 13, 1996; used to support a chair position in the Michael E. Moritz College of Law in the field of United States constitutional law.)

<table>
<thead>
<tr>
<th>Amount Establishing Endowment *</th>
<th>Total Commitment</th>
</tr>
</thead>
<tbody>
<tr>
<td>$2,174,869.66</td>
<td>$2,000,000.00</td>
</tr>
<tr>
<td>$2,000,000.00</td>
<td>$2,000,000.00</td>
</tr>
<tr>
<td>$2,000,000.00</td>
<td>$2,000,000.00</td>
</tr>
<tr>
<td>$2,000,000.00</td>
<td>$2,000,000.00</td>
</tr>
</tbody>
</table>
Establishment of Named Endowed Professorship

The Carter Phillips and Sue Henry Professorship in Political Science
(Established February 11, 2011, with gifts from Carter G. Phillips [BA 1973]; used to support for a professorship position in the College of Arts and Sciences, Department of Political Science. Is being revised April 4, 2014.)

$1,060,315.94 $1,000,000.00

Dottie Dohan Shepard Professorship in Cardiovascular Medicine
(Is being established April 4, 2014, with Arthur E. Shepard [attended, 1935] of Columbus, Ohio given in memory of his wife, Dottie Dohan Shepard; used for a professorship position supporting a nationally or internationally recognized physician faculty member in the Division of Cardiovascular Medicine to foster innovation and excellence in cardiovascular medicine.)

$1,050,276.40** $1,000,000.00

Establishment of Named Endowed Funds

The Max M. Fisher Scholars and Faculty Eminence Award Fund
(Is being established April 4, 2014, with gifts from Max M. and Marjorie S. Fisher Foundation; used to provide scholarships for direct-admit students who will be recognized as Max M. Fisher Scholars, and to support the Max M. Fisher Faculty Eminence Award.)

$1,220,383.00 $2,500,000.00

The Agnes L. Henderson Merit Scholarship Initiative Program Support Fund
(Is being established April 4, 2014, with a transfer of gifts made in memory of Agnes L. Henderson from W. Dain Kuhns [BS 1947], and Elizabeth Henderson Kuhns [BA 1947] by the University Honors & Scholars Center; used to support the University's merit scholarship initiative program.)

$300,000.00 $300,000.00

The Loann Crane Advanced Language Institute Endowed Fund
(Is being established April 4, 2014, with gifts from the Crane family; used to support the activities of The Loann Crane Advanced Language Institute in the College of Arts and Sciences.)

$303,585.27 $1,000,000.00

The Wilbert “Tom” Ford Woods Endowed Scholarship Fund
(Is being established April 4, 2014, with a gift from Loann W. Crane [BA 1947] in memory of her beloved father; used to provide portable, renewable scholarship support regardless of campus or major, with first preference given to students who graduated from Martins Ferry High School, Martins Ferry, Ohio, and second preference given to students who graduated from any high school in Belmont County.)

$250,000.00 $250,000.00
April 4, 2014 meeting, Board of Trustees

The Peter L. and Clara M. Scott Memorial Fund
(Is being established April 4, 2014, with gifts from Clara M. Scott and Peter L. Scott Sr. [BS Electrical Engineering, 1949; Honorary Doctorate, 1995]; used to commemorate Peter L. and Clara M. Scott and their desire to advance the quality of teaching and research within the College of Engineering.)

The Bayer Family SASSO Mentoring Fund
(Is being established April 4, 2014, with a gift from Rick Bayer; used to supplement the Department of Athletics personnel costs of the Student-Athlete Support Services Office success team.)

Dr. Thomas H. Rockwell Sr. Endowment Fund
(Is being established April 4, 2014, with gifts from Mr. Christopher J. Rockwell [BS 1990], family, colleagues, and friends; used for industrial and systems engineering graduate student development opportunities.)

The State Auto Group Endowed Scholarship Fund
(Is being established April 4, 2014, with a gift from State Auto Insurance Companies; used to provide a merit-based scholarship[s] to an undergraduate student ranked as a junior who is majoring in actuarial science with preference given to candidates who demonstrate financial need.)

The Leathery Family Athletic Scholarship Fund
(Is being established April 4, 2014, with gifts from The Leathery Company of Columbus, Ohio; used to supplement the grant-in-aid scholarship costs of a student-athlete who is pursuing an undergraduate degree with preference given to candidates who are members of the football team.)

Bevra Hannahs Hahn, MD, Undergraduate Merit Fund in the Natural and Mathematical Sciences
(Is being established April 4, 2014, with gifts from Bevra Hannahs Hahn, MD [BS 1960]; 10% shall be reinvested in the principal and 90% used to provide merit-based scholarships to undergraduate students majoring in one of the natural or mathematical sciences in the College of Arts and Sciences.)

Marlin Thurston Memorial Fund
(Is being established April 4, 2014, with gifts from Dr. John M. Swartz [MS 1960, PhD 1965], Dr. Marvin H. White [PhD 1969], students, friends, and colleagues; used to provide scholarships for undergraduate students enrolled in the College of Engineering majoring in electrical and computer engineering.)
Susan and Michael Kahn Outreach Endowment Fund
(Is being established April 4, 2014, with gifts from Susan W. and Michael A. Kahn; used at the discretion of the curator of the Billy Ireland Cartoon Library & Museum to support outreach including, but not limited to, the Opper Project, exhibitions, catalogues, educational programming, and online and in-print promotional and interpretive publications.)

Herbert C. Robinson '77 and Barbara Sferra Scholarship Endowment Fund in Industrial and Systems Engineering
(Is being established April 4, 2014, with gifts from Herbert C. Robinson [BS 1977] and Barbara Sferra; used to provide one or more renewable, need-based scholarships for students enrolled in the College of Engineering who are majoring in industrial and systems engineering.)

The John G. Evans Endowed Family Scholarship Fund
(Is being established April 4, 2014, with a gift from Sammy P. Evans; used to support a student[s] from Lucas, Wood, or Delaware County, Ohio, who demonstrates financial need with preference given to candidates enrolled in the College of Arts and Sciences.)

The Don Butler Football Athletic Scholarship Fund
(Is being established April 4, 2014, with gifts from Donald B. Butler [BS 1973, BS 1977] from Lewis Center, Ohio; used to supplement the grant-in-aid scholarship costs of an undergraduate student-athlete who is a member of the football team and who is pursuing a degree in business or engineering.)

The James A. Shertzer / Julie Kennel Endowed Scholarship Fund
(Is being established April 4, 2014, with gifts from James A. Shertzer [BS 1997]; used to support scholarships in the College of Food, Agricultural, and Environmental Sciences and the College of Education and Human Ecology in alternating years.)

David Arbenz Edwards Endowed Scholarship Fund
(Is being established April 4, 2014, with gifts from David Arbenz Edwards Jr. [BS 1975] in honor of his father, David Arbenz Edwards Sr. [BS 1951]; used to provide scholarship support for undergraduate students enrolled in the College of Engineering who are majoring in civil and environmental engineering or geodetic science, and who have expressed an interest in steel structures.)

Louis E. Reif and Lib-Mary Reif Scholarship Fund
(Is being established April 4, 2014, with a gift from Dr. Louis E. Reif [DDS 1953] and Ms. Lib-Mary Reif; used to provide scholarship support to students enrolled in the College of Dentistry who demonstrate great financial need.)

April 4, 2014 meeting, Board of Trustees

Susan and Michael Kahn Outreach Endowment Fund
(Is being established April 4, 2014, with gifts from Susan W. and Michael A. Kahn; used at the discretion of the curator of the Billy Ireland Cartoon Library & Museum to support outreach including, but not limited to, the Opper Project, exhibitions, catalogues, educational programming, and online and in-print promotional and interpretive publications.)

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(Is being established April 4, 2014, with gifts from James A. Shertzer [BS 1997]; used to support scholarships in the College of Food, Agricultural, and Environmental Sciences and the College of Education and Human Ecology in alternating years.)

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(Is being established April 4, 2014, with gifts from David Arbenz Edwards Jr. [BS 1975] in honor of his father, David Arbenz Edwards Sr. [BS 1951]; used to provide scholarship support for undergraduate students enrolled in the College of Engineering who are majoring in civil and environmental engineering or geodetic science, and who have expressed an interest in steel structures.)

Louis E. Reif and Lib-Mary Reif Scholarship Fund
(Is being established April 4, 2014, with a gift from Dr. Louis E. Reif [DDS 1953] and Ms. Lib-Mary Reif; used to provide scholarship support to students enrolled in the College of Dentistry who demonstrate great financial need.)

$55,000.00 $50,000.00

$54,190.40 $54,194.40

$50,848.00 $50,000.00

$50,400.00 $150,000.00

$50,305.00 $50,000.00

$50,100.00 $50,000.00

$50,077.90 $50,000.00
<table>
<thead>
<tr>
<th>Endowment Fund</th>
<th>Amount</th>
<th>Target Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>The David P. Curfman Cancer Endowment Fund</td>
<td>$50,063.00</td>
<td>$50,000.00</td>
</tr>
<tr>
<td>Is being established April 4, 2014, with gifts made in honor of David P. Curfman from his family and friends; used for the cancer programs at The Ohio State University Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Kerrii Anderson Excellence in Otolaryngology Fund</td>
<td>$50,059.10</td>
<td>$150,000.00</td>
</tr>
<tr>
<td>Is being established April 4, 2014, with gifts from Kerrii B. Anderson of Columbus, Ohio; used to support activities and programs in the Department of Otolaryngology that foster innovation and excellence, and that enhance special initiatives in research, training, education, and faculty development.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>James Stone Student-Alumni Council Program Endowment Fund</td>
<td>$50,001.52</td>
<td>$50,000.00</td>
</tr>
<tr>
<td>Is being established April 4, 2014, with gifts from James Stone [BS 1986], friends, family, and colleagues; used by the Student-Alumni Council (SAC) for projects recommended by the SAC to support the organization’s service projects which benefit students of The Ohio State University for related service projects which have a benevolent purpose and benefit the greater campus community.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Dr. Hamilton Gray Scholarship Fund</td>
<td>$50,001.37</td>
<td>$50,000.00</td>
</tr>
<tr>
<td>Is being established April 4, 2014, with gifts from William [BCE 1962] and Barbara Coombs; used to provide scholarship support for an undergraduate student enrolled in the College of Engineering who is majoring in civil engineering.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Richard H. and Mary Elizabeth Billman II Fund</td>
<td>$50,000.00</td>
<td>$50,000.00</td>
</tr>
<tr>
<td>Is being established April 4, 2014, with gifts from Dr. Richard H. Billman II (OD 1979); used to provide one scholarship to a student enrolled in the College of Optometry who demonstrates financial need and academic promise.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>The Chellis Family Scholarship Fund</td>
<td>$50,000.00</td>
<td>$50,000.00</td>
</tr>
<tr>
<td>Is being established April 4, 2014, with gifts from Dr. Mary Lebamoff Chellis [BA 1988]; used to provide merit-based scholarship support to students enrolled in the College of Arts and Sciences who are majoring in chemistry, ranked as a sophomore or higher, and have a 3.0 minimum grade point average.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Ralph Childs Jr. Scholarship Fund</td>
<td>$50,000.00</td>
<td>$50,000.00</td>
</tr>
<tr>
<td>Is being established April 4, 2014, with gifts from Dr. William R. Childs; used to provide travel expenses for at least one undergraduate student participating in the WWII Study Abroad Program.</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
April 4, 2014 meeting, Board of Trustees

Chris Lee Korean Performance Research Fund
(Is being established April 4, 2014, with gifts from Dr. Sungkyu Christopher Lee; used to support the Korean Language Program, with an emphasis on performance studies including outreach, teaching, research, and programming.)

Brian Mehling Endowment Fund
(Is being established April 4, 2014, with gifts from Brian Mehling [BA 1989, MS 1994]; used to support student internships in the film industry for students enrolled in the College of Arts and Sciences.)

Nedblake, Stout and Shore Endowment Fund
(Is being established April 4, 2014, with gifts from Dr. Sheldon Shore; used to provide a monetary award to a retiring staff member in good standing who has at least ten years of service in the Department of Chemistry and Biochemistry whose career was focused on chemistry.)

The W. Norm Shade Mechanical Engineering Endowed Scholarship Fund
(Is being established April 4, 2014, with gifts from W. Norm Shade [BS 1970, MS 1970]; used to provide scholarship support to full-time undergraduate students ranked sophomore or higher who are enrolled in the College of Engineering and majoring in mechanical engineering, with preference given to candidates who are residents of Knox, Huron, Seneca, Muskingum, Guernsey, or Crawford counties of Ohio.)

The Waller Financial Endowment Fund
(Is being established April 4, 2014, with gifts from Waller Financial of Columbus, Ohio, and Naples, Florida, and other donors; used to provide scholarships to students enrolled in The Ohio State University who are from the Naples, Florida, area.)

Charles W. and Anne H. Fullerton Endowed Excellence Fund
(Is being established April 4, 2014, with gifts from the Charles W. and Anne H. Fullerton Charitable Gift Annuity; used by the dean of the Max M. Fisher College of Business to support the activities of the faculty, students, and staff, in accordance with the strategic plan of the college.)

The CGW Foundation Dean’s Innovation Fund
(Is being established April 4, 2014, with a gift from Carolyn G. Wheeler [BS 1956] and Julia W. O’Hickey [BA 1980] through The CGW Foundation; used by the dean of the Max M. Fisher College of Business to support activities of the faculty, students, and staff, in accordance with the college’s strategic plans.)
April 4, 2014 meeting, Board of Trustees

The Ronald R. Schultz Endowed Fund
(Is being established April 4, 2014, with a grant from Ron Schultz [BS 1975, MS 1977] through the Acorn Fund at Fidelity Charitable; used at the discretion of the dean of the College of Engineering to meet emerging priorities in the college.)

| Amount | $25,000.00 | $25,000.00 |

Change in Name and Description of Named Endowed Fund

The Auer Family Athletic Scholarship Fund

TOTAL $15,340,719.98

*Amounts establishing endowments as of February 26, 2014.
**Gift received March 21, 2014.
The Dr. Ernest W. Johnson Chair

The Dr. Ernest W. Johnson Professorship Fund was established May 1, 1992, by the Board of Trustees of The Ohio State University with gifts from friends and colleagues in honor of Dr. Ernest W. Johnson (BA Biological Sciences 1948; MD 1952; MS Medical Sciences 1957). The required funding level for a professorship was reached and fund was revised to The Dr. Ernest W. John Professorship on July 7, 2000. The required funding level for a chair has been reached and the fund is being revised on April 4, 2014.

The annual distribution from this fund shall be used for a chair that will support research in physical medicine and rehabilitation in the Department of Physical Medicine and Rehabilitation in the College of Medicine. The chair holder shall be appointed by the Board of Trustees of The Ohio State University, as recommended and approved by the dean of the College of Medicine, in consultation with the chair of the Department of Physical Medicine and Rehabilitation and the senior vice president for health sciences. The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donors, as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the senior vice president for health sciences and dean of the College of Medicine.

The activities of the chair holder shall be reviewed no less than every four years by the dean of the College of Medicine, in consultation with the chair of the Department of Physical Medicine and Rehabilitation and the senior vice president for health sciences. The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donors, as well as the academic and research standards of the University.

The Dr. Robert Rizzitano Scholarship Fund

The Dr. Robert Rizzitano Scholarship Fund was established August 29, 2001, with gifts from a friend of Dr. Robert Rizzitano (DVM 1990). The description is being revised on April 4, 2014.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support students who are planning to pursue a practice emphasizing small animal medicine. Recipients will be selected by the dean of the College of Veterinary Medicine, in consultation with the associate dean for Student Affairs and Student Financial Aid.

The Ohio State University’s mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the
criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Veterinary Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University’s costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University reserves the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University’s charitable purposes. In seeking such modification, the University shall consult the dean of the College of Veterinary Medicine. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University.

The University School Endowment Fund

The University School Endowment Fund was established March 12, 1993, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from alumni, faculty, and friends of the University School. The description is being revised on April 4, 2014.

The annual distribution from this fund shall be used to fund faculty and student research that preserves and explores the philosophies and history of progressive education as embodied by the University School from 1932 to 1968. It is preferred that research includes materials from the University School housed within University Archives. The selection of candidates will be made by the dean of the College of Education and Human Ecology and the University archivist, following an open application process.

Should no research grant be awarded in a given year or the annual endowment distribution is not fully used for its intended purpose, the unused portion will be transferred to the Friends of the Archives Fund (302016) to be made available to University Archives to be used to arrange, describe, and inventory historical collections including the University School collection.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University’s costs of development and fund management.

The University and The Ohio State University Foundation reserve the right to modify the purposes of this fund if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University’s charitable purposes. In seeking such modification, the University and the Foundation shall consult with the dean of the College of Education and Human Ecology and/or University archivist. Modifications to endowed funds shall be approved by the University’s Board of Trustees and the Foundation’s Board of Directors, in accordance with the policies of the University and Foundation.
April 4, 2014 meeting, Board of Trustees

Dr. Thomas E. Powers Endowed Chair in Veterinary Clinical Pharmacology

The Thomas E. Powers Veterinary Clinical Pharmacology Fund was established February 5, 1988, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors at The Ohio State University, with gifts from Schering-Plough Foundation, Inc. Additional gifts were added from Dr. Joseph S. McCracken (DVM 1979, MS 1980), Dr. Thomas E. Powers (DVM 1953, PhD 1960), and Dr. Jean L. Powers. The required funding level was reached and the chair was established April 7, 2006. The fund is being closed on April 4, 2014, and the fund balance is being transferred to the Dr. Thomas E. and Dr. Jean L. Powers Endowed One Health Residency Fund.

The Phyllis and Richard Leet Endowed Chair in Chemistry

The Phyllis and Richard Leet Endowed Chair Fund in Chemistry was established May 14, 2010, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Phyllis and Richard Leet (PhD 1952). The required funding level has been reached and the chair is being established April 4, 2014.

The annual distribution shall support a chair position in the Department of Chemistry and Biochemistry in the College of Arts and Sciences. Appointment of the recruited or retained candidate will be recommended by the executive dean of the College of Arts and Sciences to the provost and approved by the Board of Trustees.

In any given year that the endowment distribution is not fully expended, the unused portion shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University’s costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University’s charitable purposes. In seeking such modification, the University and the Foundation shall consult the executive dean of the College of Arts and Sciences. Modifications to endowed funds shall be approved by the University’s Board of Trustees and the Foundation’s Board of Directors, in accordance with the policies of the University and Foundation.

Joseph A. Alutto Chair in Leadership Effectiveness

The Joseph A. Alutto Chair Fund in Leadership Effectiveness was established June 7, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends and colleagues to honor and perpetuate his legacy. The required funding level for a chair was met and the name and description are being revised April 4, 2014.

As dean of the Max M. Fisher College of Business from 1991-2007, Joseph A. Alutto helped to transform the college into a destination for excellence in business education. Following his 16-year tenure with the college, he was appointed executive vice president and provost of The Ohio State University, making him the second-longest serving provost in Ohio State history.

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April 4, 2014 meeting, Board of Trustees

The annual distribution from this fund shall be used for a chair position in the Max M. Fisher College of Business. The purpose of the fund is to support the systematic exploration of knowledge about and approaches to effective leadership in public and private sector settings. The chair holder shall conduct research and produce writings to influence leadership practices, which shall be reflected in the design and offering of undergraduate, graduate, and/or executive education programs. Candidates for the position do not need to have a doctorate to qualify. Appointment shall be recommended by the provost and approved by the University’s Board of Trustees.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University’s costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University’s charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the Max M. Fisher College of Business. Modifications to endowed funds shall be approved by the University’s Board of Trustees and the Foundation’s Board of Directors, in accordance with the policies of the University and Foundation.

Charles W. Ebersold and Florence Whitcomb Ebersold Chair

It is proposed that the Charles W. Ebersold and Florence Whitcomb Ebersold Chair be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the Florence Whitcomb Ebersold Trust, under agreement dated August 13, 1996, (the “donor”), to be held in an endowment fund (the “endowment” or “fund”) as provided in such trust instrument and herein. The donor is represented by one of its trustees, Susan T. Bart, of Chicago, Illinois.

The annual distribution from this fund shall be used to create and support a chair position in the Michael E. Moritz College of Law in the field of United States constitutional law to be known as the Charles W. Ebersold and Florence Whitcomb Ebersold Chair. Appointment to the position shall be recommended to the provost by the dean of the College of Law (the “dean”) and approved by the University’s Board of Trustees. The activities of the chair shall be reviewed no less than every three years by the dean to determine compliance with the intent of Mr. and Mrs. Ebersold, as well as the academic and research standards of the University.

Fund assets may be combined with other assets of the University for investment purposes, provided that the fund assets shall at all times be identified by the University on its books and records as a separate and distinct fund.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the Dean.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees.

The University will prepare and submit a report summarizing the expenditure and use of the endowment funds annually, for a period of at least ten years, to Susan T. Bart or to a designee named by her and communicated to the University (“donor’s designee”). In the
event of the death or incapacity of Susan T. Bart during such ten-year period or thereafter, if no designee has been named and communicated to the University, the University’s reporting obligations shall terminate.

Mr. and Mrs. Ebersold desired that the endowment established herein should benefit the University in perpetuity. In the event that the fund’s purposes become unlawful, impracticable, impossible to achieve or wasteful, the University and the Foundation may modify the purposes of this fund, provided that any such modification will take into consideration Mr. and Mrs. Ebersold’s intentions in creating the fund as described above, and the University and Foundation will attempt to carry out the spirit of these intentions as closely as possible. If donor’s designee can reasonably be contacted, the University shall consult with donor’s designee in making any such modification. In seeking any such modification, the University and the Foundation shall also consult the dean. Subject to the foregoing, modifications to endowed funds shall be approved by the University’s Board of Trustees and the Foundation’s Board of Directors, in accordance with the policies of the University and Foundation.

Martha N. and John C. Moser Chair in Arthropod Biosystematics and Biological Diversity

It is proposed that the Martha N. and John C. Moser Chair in Arthropod Biosystematics and Biological Diversity be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. John C. Moser (BS 1951, MS 1954).

The annual distribution shall support a chair position for the Department of Evolution, Ecology, and Organismal Biology in the College of Arts and Sciences. Appointment to the position shall be recommended to the provost by the executive dean of the College of Arts and Sciences and approved by the University’s Board of Trustees. The activities of the chair shall be reviewed no less than every four years by the executive dean of the College of Arts and Sciences to determine compliance with the intent of the donor, as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the executive dean of the College of Arts and Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University’s costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University’s charitable purposes. In seeking such modification, the University and the Foundation shall consult the executive dean of the College of Arts and Sciences. Modifications to endowed funds shall be approved by the University’s Board of Trustees and the Foundation’s Board of Directors, in accordance with the policies of the University and Foundation.

The Carter Phillips and Sue Henry Professorship in Political Science

The Carter Phillips and Sue Henry Professorship Fund in Political Science was established February 11, 2011, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State
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University Foundation, with gifts from Carter G. Phillips (BA 1973). The required funding level for a professorship has been reached and the fund is being revised on April 4, 2014.

The annual distribution shall provide support for a professorship position in the College of Arts and Sciences’ Department of Political Science. Appointees to The Carter Phillips and Sue Henry Professorship in Political Science shall be recommended to the executive vice president and provost by the college’s executive dean and approved by the University’s Board of Trustees. The activities of the holder of the professorship position shall be reviewed no less than every five years by the executive dean of the College of Arts and Sciences to determine compliance with the intent of the donor, as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University’s costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation’s Board of Directors and the University’s Board of Trustees. In making this alternate designation, the boards shall seek advice from the donor, should he be alive, and from the executive dean of the College of Arts and Sciences.

**Dottie Dohan Shepard Professorship in Cardiovascular Medicine**

It is proposed that the Dottie Dohan Shepard Professorship in Cardiovascular Medicine be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Arthur E. Shepard (attended, 1935) of Columbus, Ohio, given in memory of his wife, Dottie Dohan Shepard.

The annual distribution from this fund shall be used for a professorship position supporting a nationally or internationally recognized physician faculty member in the Division of Cardiovascular Medicine to foster innovation and excellence in cardiovascular medicine. The professorship holder shall be appointed by the Board of Trustees of The Ohio State University, as recommended and approved by the dean of the College of Medicine, in consultation with the senior vice president for health sciences, the director of the The Ohio State University Heart and Vascular Center, the chair of the Department of Internal Medicine, and the division director, unless the director is a candidate. The activities of the professorship holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donor, as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the division director and department chair, in consultation with the dean and senior vice president.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University’s costs of development and fund management.
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It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor(s) named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Medicine, the senior vice president for health sciences, the director of The Ohio State University Heart and Vascular Center, the chair of the Department of Internal Medicine, and the division director. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Max M. Fisher Scholars and Faculty Eminence Award Fund

It is proposed that The Max M. Fisher Scholars and Faculty Eminence Award Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Max M. and Marjorie S. Fisher Foundation.

The annual distribution from this fund shall be used to provide scholarships for direct admit students who will be recognized as Max M. Fisher Scholars, and to support the Max M. Fisher Faculty Eminence Award. The Max M. Fisher Scholars will engage in honors-like experiences that integrate academic rigor with experience-based learning and service to the community. Recipients will be selected by the scholarship committee of the Max M. Fisher College of Business, in consultation with Student Financial Aid. The Max M. Fisher Faculty Eminence Award shall recognize individuals whose undergraduate teaching is recognized as transformational at the discretion of the dean of the Max M. Fisher College of Business. The initial award shall provide compensation to the recipient in the amount of $10,000, but such amount shall be subject to change at the discretion of the dean.

The Ohio State University’s mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

Approximately ten percent (10%) of the annual distribution may be used to support the Max M. Fisher Faculty Eminence Award to recognize individuals whose undergraduate teaching is recognized as transformational at the discretion of the dean of the Max M. Fisher College of Business.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Max M. Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University’s costs of development and fund management.

It is the desire of the donor(s) that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor(s) named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University’s charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the Max M. Fisher College of Business. Modifications to endowed funds shall be
approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**The Agnes L. Henderson Merit Scholarship Initiative Program Support Fund**

It is proposed that The Agnes L. Henderson Merit Scholarship Initiative Program Support Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, with a transfer of gifts made in memory of Agnes L. Henderson from W. Dain Kuhns (BS 1947), and Elizabeth Henderson Kuhns (BA 1947) by the University Honors & Scholars Center.

The annual distribution from this fund shall be used to support the University's merit scholarship initiative program. It was the desire of Mr. and Mrs. Kuhns that recipients shall be citizens of the United States of America who maintain at least a 3.0 grade point average. Award recipients shall be selected by the associate provost and director of the University Honors & Scholars Center, in consultation with the executive director of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the department that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the associate provost and director of the University Honors & Scholars Center. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University and Foundation.

**The Loann Crane Advanced Language Institute Endowed Fund**

It is proposed that The Loann Crane Advanced Language Institute Endowed Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Crane family.

The annual distribution from this fund shall support the activities of The Loann Crane Advanced Language Institute in the College of Arts and Sciences. Expenditures from this fund shall be approved by the director of the institute.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive dean of the College of Arts and Sciences, in consultation with the director of The Loann Crane Advanced Language Institute.
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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University’s costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University’s charitable purposes. In seeking such modification, the University and the Foundation shall consult the executive dean of the College of Arts and Sciences. Modifications to endowed funds shall be approved by the University’s Board of Trustees and the Foundation’s Board of Directors, in accordance with the policies of the University and Foundation.

The Wilbert “Tom” Ford Woods Endowed Scholarship Fund

It is proposed that The Wilbert “Tom” Ford Woods Endowed Scholarship Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Loann W. Crane (BA 1947) in memory of her beloved father.

The annual distribution from this fund shall be available for any Ohio State student(s) regardless of campus or major, and is portable and transferable if the campus or major changes. The scholarship is renewable for up to four years as long as the student(s) remain in good standing with the University. The first preference is for students from Martins Ferry High School, Martins Ferry, Ohio. If no students qualify, then the scholarship is available for students from Belmont County. Scholarship recipients shall be selected by Student Financial Aid.

This endowment is eligible for a four-year annual distribution match as outlined in The Ohio Scholarship Challenge, beginning the fiscal year following the authorization from the Board of Trustees. Per the request of the donor, the University will use the funds to award an additional scholarship.

The Ohio State University’s mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University’s costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University’s charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of Student Financial Aid. Modifications to endowed funds shall be approved by the University’s Board of Trustees and the Foundation’s Board of Directors, in accordance with the policies of the University and Foundation.
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The Peter L. and Clara M. Scott Memorial Fund

It is proposed that The Peter L. and Clara M. Scott Memorial Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Clara M. Scott and Peter L. Scott Sr. (BS Electrical Engineering, 1949; Honorary Doctorate, 1995).

The annual distribution from this fund shall be used to commemorate Peter L. and Clara M. Scott and their desire to advance the quality of teaching and research within the College of Engineering. Expenditures from this fund shall be used at the discretion of and approved by the college’s dean to support emerging priorities.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be (1) held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or (2) reinvested in the endowment principal at the discretion of the dean of the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University’s costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University’s charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Engineering. Modifications to endowed funds shall be approved by the University’s Board of Trustees and the Foundation’s Board of Directors, in accordance with the policies of the University and Foundation.

The Bayer Family SASSO Mentoring Fund

It is proposed that The Bayer Family SASSO Mentoring Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Rick Bayer.

The annual distribution from this fund shall supplement the Department of Athletics personnel costs of the Student-Athlete Support Services Office success team. Expenditures from this fund shall be approved by the director of the Department of Athletics.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University’s costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University’s charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of
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the Department of Athletics. Modifications to endowed funds shall be approved by the University’s Board of Trustees and the Foundation’s Board of Directors, in accordance with the policies of the University and Foundation.

Dr. Thomas H. Rockwell Sr. Endowment Fund

It is proposed that the Dr. Thomas H. Rockwell Sr. Endowment Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Mr. Christopher J. Rockwell (BS 1990), family, colleagues, and friends.

Dr. Thomas H. Rockwell Sr. has dedicated over fifty years to education and development of human factors engineering as an academic discipline at The Ohio State University. Now professor emeritus, he joined the integrated systems engineering faculty in 1955, supervising over eighty graduate students and helping launch the careers of industry leaders, and leading academicians in the areas of transportation human factors and driver behavior. Dr. Rockwell has received many awards for his breakthrough research from peer groups, including the American Institute of Industrial Engineers, and the Human Factors and Ergonomics Society. His passion for life-long learning will continue to help graduate students excel and contribute to the improvement of the human condition through systems design.

The annual distribution from this fund shall be used for industrial and systems engineering graduate student development opportunities. Expenditures from this fund shall be approved by the chair of the Department of Integrated Systems Engineering.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering.

The State Auto Group Endowed Scholarship Fund

It is proposed that The State Auto Group Endowed Scholarship Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from State Auto Insurance Companies.

The annual distribution from this fund shall be used to provide a merit-based scholarship(s) to an undergraduate student ranked as a junior who is majoring in actuarial science, with preference given to candidates who demonstrate financial need. Scholarship recipients shall be recommended to the College of Arts and Sciences by a committee including a representative of the donor. Scholarship recipients shall be selected by the chair of the Department of Mathematics, in consultation with Student...
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Financial Aid. The scholarship(s) will not automatically renew. Recipient(s) must reapply and continue to meet the scholarship criteria.

The Ohio State University’s mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University’s costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University’s charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of athletics, in consultation with the University’s Office of Student Financial Aid.

The Ohio State University’s mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University’s costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University’s charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of athletic...
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athletics. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**Bevra Hannahs Hahn, MD, Undergraduate Merit Fund in the Natural and Mathematical Sciences**

It is proposed that the Bevra Hannahs Hahn, MD, Undergraduate Merit Fund in the Natural and Mathematical Sciences be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Bevra Hannahs Hahn, MD (BS 1960).

Ten percent (10%) of the annual distribution from this fund shall be reinvested in the endowment principal. The remaining ninety percent (90%) of the annual distribution shall provide merit-based scholarships to undergraduate students majoring in one of the natural or mathematical sciences in the College of Arts and Sciences. The college's executive dean, or his/her designee, shall select scholarship recipients, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive dean of the College of Arts and Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University’s costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the executive dean of the College of Arts and Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

**Marlin Thurston Memorial Fund**

It is proposed that the Marlin Thurston Memorial Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. John M. Swartz (MS 1960, PhD 1965), Dr. Marvin H. White (PhD 1969), students, friends, and colleagues.

Marlin was born in Denver, Colorado, in 1918. He attended schools in Littleton and Boulder, Colorado, before being accepted into the Army Signal Corps on October 22, 1941. After active military service, he graduated from The Ohio State University with an electrical engineering doctorate in 1955. He continued at Ohio State as a professor, and ultimately as chair of the electrical engineering department until he retired in 1982. Dr.
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Marlin O. Thurston received the College of Engineering Benjamin G. Lamme Gold Medal: Meritorious Achievement in Engineering award on April 26, 1991.

The annual distribution from this fund shall be used initially to provide scholarships for undergraduate students enrolled in the College of Engineering majoring in electrical and computer engineering. Scholarship recipients shall be selected by the college’s scholarship committee, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

If in the future the fund’s principal balance reaches the required level at that time, an endowed professorship in the Department of Electrical and Computer Engineering will be established.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University’s costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Engineering. Modifications to endowed funds shall be approved by the University’s Board of Trustees and the Foundation’s Board of Directors, in accordance with the policies of the University and Foundation.

Susan and Michael Kahn Outreach Endowment Fund

It is proposed that the Susan and Michael Kahn Outreach Endowment Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Susan W. and Michael A. Kahn.

The annual distribution from this fund shall be used at the discretion of the curator of the Billy Ireland Cartoon Library & Museum (BICLM) to support outreach for the BICLM including, but not limited to, the Opper Project, exhibitions, catalogues, educational programming, and online and in-print promotional and interpretive publications. Expenditures shall be approved by the director of University Libraries.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the curator of the BICLM, in consultation with the director of the University Libraries.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees.
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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University’s costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the Billy Ireland Cartoon Library & Museum at the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of the fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University’s charitable purposes. In seeking such modification, the University and the Foundation shall consult the curator of the BICLM. Modifications to endowed funds shall be approved by the University’s Board of Trustees and the Foundation’s Board of Directors, in accordance with the policies of the University and Foundation.

Herbert C. Robinson ’77 and Barbara Sferra Scholarship Endowment Fund in Industrial and Systems Engineering

It is proposed that the Herbert C. Robinson ’77 and Barbara Sferra Scholarship Endowment Fund in Industrial and Systems Engineering be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Herbert C. Robinson (BS 1977) and Barbara Sferra.

To demonstrate their belief in the value of higher education, Barbara Sferra and Herbert Robinson are creating this scholarship to recruit and retain the best and brightest students who face financial obstacles that may prevent them from pursuing degrees in industrial and systems engineering at The Ohio State University. Both Barbara and Herbert are pleased to leave a legacy of scholarship assistance to help students reach their educational goals. In doing so, it is their hope that the recipients of the scholarships will continue this legacy of philanthropy by financially “giving back” to Ohio State in the years subsequent to their graduation.

The annual distribution from this fund shall be used to provide one or more renewable, need-based scholarships for students enrolled in the College of Engineering who are majoring in industrial and systems engineering. Scholarship recipients shall be selected by the college’s scholarship committee, in consultation with Student Financial Aid. It is the donors’ desire that the scholarships be awarded with particular attention to, but not limited to, African American students. To qualify, candidates must have demonstrated potential for leadership in promoting cross cultural understanding; the potential to contribute to the intellectual and cultural enrichment of the Department of Integrated Systems Engineering based on their life experiences; an outstanding record of service dedicated toward helping others; exhibited leadership skills in the face of adversity; or overcome significant obstacles.

The Ohio State University’s mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University’s costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the
purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Engineering. Modifications to endowed funds shall be approved by the University’s Board of Trustees and the Foundation’s Board of Directors, in accordance with the policies of the University and Foundation.

The John G. Evans Endowed Family Scholarship Fund

It is proposed that The John G. Evans Endowed Family Scholarship Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Sammy P. Evans.

The annual distribution from this fund shall be used to support a student(s) from Lucas, Wood, or Delaware County, Ohio, who demonstrates financial need. Preference shall be given to candidates enrolled in the College of Arts and Sciences. The scholarship is renewable if the student maintains a minimum 3.0 grade point average. The scholarship is also portable between campuses and transferrable between majors. Scholarship recipients shall be selected by Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University’s costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of Student Financial Aid. Modifications to endowed funds shall be approved by the University’s Board of Trustees and the Foundation’s Board of Directors, in accordance with the policies of the University and Foundation.

The Don Butler Football Athletic Scholarship Fund

It is proposed that The Don Butler Football Athletic Scholarship Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Donald B. Butler (BS 1973, BS 1977) from Lewis Center, Ohio.

The annual distribution from this fund shall supplement the grant-in-aid scholarship costs of an undergraduate student-athlete who is a member of the football team and who is pursuing a degree in business or engineering. Scholarship recipients shall be selected by the director of athletics, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the
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criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University’s costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University’s charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of athletics. Modifications to endowed funds shall be approved by the University’s Board of Trustees and the Foundation’s Board of Directors, in accordance with the policies of the University and Foundation.

The James A. Shertzer / Julie Kennel Endowed Scholarship Fund

It is proposed that The James A. Shertzer / Julie Kennel Endowed Scholarship Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from James A. Shertzer (BS 1997).

The annual distribution from this fund shall be used to support scholarships in the College of Food, Agricultural, and Environmental Sciences (FAES) and the College of Education and Human Ecology (EHE) in alternating years. The award for FAES will be in years ending in odd numbers, and the award for EHE will be in years ending in even numbers (0 is considered an even number).

The annual distribution from this fund during years ending in odd numbers will be used to support a scholarship (The Shertzer Family Leadership Scholarship) for one student in the College of Food, Agricultural, and Environmental Sciences. The student must demonstrate abilities in leadership positions in student clubs and activities across the college, including departmental or school clubs and activities. Significant emphasis will be placed on leadership contributions the student has made in their clubs or activities in encouraging participation by other students, organization and implementation of club events and activities, and effectiveness as a leader within the group and across the college. Recipients shall be selected in accordance with guidelines and procedures approved by the dean of the college or his/her designee, and in consultation with Student Financial Aid.

The annual distribution from this fund during years ending in even numbers will be used to support a scholarship for a senior-level student studying nutrition and/or dietetics who intends to start an accredited dietetic internship program or advanced degree program in the year following their undergraduate graduation. Recipients shall be selected by the dean of the College of Education and Human Ecology, in consultation with Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of
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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University’s costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University’s charitable purposes. In seeking such modification, the University and the Foundation shall consult the vice president for agricultural administration and executive dean of the College of Food, Agricultural, and Environmental Sciences and the dean of the College of Education and Human Ecology. Modifications to endowed funds shall be approved by the University’s Board of Trustees and the Foundation’s Board of Directors, in accordance with the policies of the University and Foundation.

David Arbenz Edwards Endowed Scholarship Fund

It is proposed that the David Arbenz Edwards Endowed Scholarship Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from David Arbenz Edwards Jr. (BS 1975) in honor of his father, David Arbenz Edwards Sr. (BS 1951).

The annual distribution from this fund shall provide scholarship support for undergraduate students enrolled in the College of Engineering who are majoring in civil and environmental engineering or geodetic science, and who have expressed an interest in steel structures. Scholarship recipients shall be recommended by the appropriate department chair and selected by the college’s dean, in consultation with Student Financial Aid.

The Ohio State University’s mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University’s costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University’s charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Engineering. Modifications to endowed funds shall be approved by the University’s Board of Trustees and the Foundation’s Board of Directors, in accordance with the policies of the University and Foundation.

Louis E. Reif and Lib-Mary Reif Scholarship Fund

It is proposed that the Louis E. Reif and Lib-Mary Reif Scholarship Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with
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the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Dr. Louis E. Reif (DDS 1953) and Ms. Lib-Mary Reif.

The annual distribution from this fund shall provide scholarship support to students enrolled in the College of Dentistry who demonstrate great financial need. Recipients shall be selected by the college’s scholarship committee, in consultation with Student Financial Aid.

The Ohio State University’s mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University’s costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University’s charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Dentistry. Modifications to endowed funds shall be approved by the University’s Board of Trustees and the Foundation’s Board of Directors, in accordance with the policies of the University and Foundation.

The David P. Curfman Cancer Endowment Fund

It is proposed that The David P. Curfman Cancer Endowment Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts made in honor of David P. Curfman from his family and friends.

The annual distribution from this fund shall be used for the cancer programs at The Ohio State University Comprehensive Cancer Center (CCC) – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James). Allocation of funds shall be approved by the director of the CCC and the CEO of The James, in consultation with the dean in the College of Medicine and with the senior vice president for health sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University’s costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In
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seeking such modification, the University and the Foundation shall consult the director of
the CCC and the CEO of The James, the dean of the College of Medicine, and the senior
vice president for health sciences. Modifications to endowed funds shall be approved by
the University’s Board of Trustees and the Foundation’s Board of Directors, in
accordance with the policies of the University and Foundation.

Kerrii Anderson Excellence in Otolaryngology Fund

It is proposed that the Kerrii Anderson Excellence in Otolaryngology Fund be established
on April 4, 2014 by the Board of Trustees of The Ohio State University, in accordance
with the guidelines approved by the Board of Directors of The Ohio State University
Foundation, with gifts from Kerrii B. Anderson of Columbus, Ohio.

The annual distribution from this fund shall be used to support activities and programs in
the Department of Otolaryngology that foster innovation and excellence, and that
enhance special initiatives in research, training, education, and faculty development.
Allocation of distribution shall be made by the chair of the Department of Otolaryngology,
with the dean of the College of Medicine and the senior vice president for health sciences.

In any given year that the endowment distribution is not fully used for its intended
purpose, the unused portion should be held in the distribution account to be used in
subsequent years and only for the purposes of the endowment, or reinvested in the
endowment principal at the discretion of the chair or dean.

The investment and management of and expenditures from all endowment funds shall be
in accordance with University policies and procedures, as approved by the Board of
Trustees. As authorized by the Board of Trustees, a fee may be assessed against the
endowment portfolio for the University’s costs of development and fund management.

It is the desire of the donor(s) that the endowment established herein should benefit the
University in perpetuity. The University and the Foundation reserve the right to modify the
purposes of this fund, however, (1) in consultation with the donor(s) named above, or (2)
if such purposes become unlawful, impracticable, impossible to achieve, or wasteful,
provided that such fund shall only be used for the University's charitable purposes. In
seeking such modification, the University and the Foundation shall consult the chair of
the Department of Otolaryngology, the dean of the College of Medicine, and the senior
vice president for health sciences. Modifications to endowed funds shall be approved by
the University’s Board of Trustees and the Foundation’s Board of Directors, in
accordance with the policies of the University and Foundation.

James Stone Student-Alumni Council Program Endowment Fund

It is proposed that the James Stone Student-Alumni Council Program Endowment Fund
be established April 4, 2014, by the Board of Trustees of The Ohio State University, in
accordance with the guidelines approved by the Board of Directors of The Ohio State
University Foundation, with gifts from James Stone (BS 1986), friends, family, and
colleagues.

The annual distribution from this fund shall be used by the Student-Alumni Council (SAC)
for projects recommended by the SAC to support the organization’s service projects,
which benefit students of The Ohio State University. The funds will support University
related service projects, which have a benevolent purpose and benefit the greater
campus community. The service projects to be supported and at what monetary level will
be suggested each year by the SAC Executive Board for approval by the general
membership of SAC. The annual distribution shall not be used for student scholarships.

In any given year that the endowment distribution is not fully used for its intended
purpose, the unused portion should be reinvested in the endowment principal.
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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult a representative of The Ohio State University Alumni Association, Inc. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Dr. Hamilton Gray Scholarship Fund

It is proposed that the Dr. Hamilton Gray Scholarship Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from William (BCE 1962) and Barbara Coombs.

Dr. Hamilton Gray, a three-time Harvard graduate, was born July 26, 1910. Dr. Gray held civil engineering professorship positions at New York University (1940-1945), the University of Maine (1945-1955), and The Ohio State University (1955-1977). He also worked for several civil engineering consulting firms on the East Coast and was one of the engineers for the Maine Turnpike. Dr. Gray believed teachers and professors should encourage students to do the best they possibly could in the classroom and in the workplace.

The annual distribution from this fund shall provide scholarship support for an undergraduate student enrolled in the College of Engineering who is majoring in civil engineering. Scholarship recipients shall be selected by the college's scholarship selection committee, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Engineering. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.
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Richard H. and Mary Elizabeth Billman II Endowed Fund

It is proposed that the Richard H. and Mary Elizabeth Billman II Endowed Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Richard H. Billman II (OD 1979).

The annual distribution from this fund shall provide one scholarship to a student enrolled in the College of Optometry who demonstrates financial need and academic promise. Scholarship recipients shall be selected by the college’s scholarship committee, in consultation with Student Financial Aid.

The Ohio State University’s mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Optometry.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University’s costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University’s charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Optometry. Modifications to endowed funds shall be approved by the University’s Board of Trustees and the Foundation’s Board of Directors, in accordance with the policies of the University and Foundation.

The Chellis Family Scholarship Fund

It is proposed that The Chellis Family Scholarship Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Mary Lebamoff Chellis (BA 1988).

The annual distribution from this fund shall be used to provide merit-based scholarship support to students enrolled in the College of Arts and Sciences. Candidates must be majoring in chemistry, ranked as a sophomore or higher, and have a 3.0 minimum grade point average. Scholarship recipients shall be selected by the chair of the Department of Chemistry and Biochemistry, in consultation with Student Financial Aid. It is the donor's desire that the scholarships be awarded with particular attention to, but not limited to, students who are United States citizens or residents.

The Ohio State University’s mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in
subsequent years and only for the purposes of the endowment, or reinvested in the
endowment principal at the discretion of the executive dean of the College of Arts and
Sciences.

The investment and management of and expenditures from all endowment funds shall be
in accordance with University policies and procedures, as approved by the Board of
Trustees. As authorized by the Board of Trustees, a fee may be assessed against the
endowment portfolio for the University’s costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the
University in perpetuity. The University and the Foundation reserve the right to modify the
purposes of this fund, however, (1) in consultation with the donor named above, or (2) if
such purposes become unlawful, impracticable, impossible to achieve, or wasteful,
provided that such fund shall only be used for the University's charitable purposes. In
seeking such modification, the University and the Foundation shall consult the executive
dean of the College of Arts and Sciences. Modifications to endowed funds shall be
approved by the University's Board of Trustees and the Foundation's Board of Directors,
in accordance with the policies of the University and Foundation.

**Ralph Childs Jr. Scholarship Fund**

It is proposed that the Ralph Childs Jr. Scholarship Fund be established April 4, 2014, by
the Board of Trustees of The Ohio State University, in accordance with the guidelines
approved by the Board of Directors of The Ohio State University Foundation, with gifts
from Dr. William R. Childs.

The annual distribution from this fund shall be used to provide travel expenses for at least
one undergraduate student participating in the WWII Study Abroad Program. Scholarship
recipients shall be selected by the chair of the History Department, in consultation with
Student Financial Aid.

The Ohio State University’s mission and admissions policy supports educational diversity.
The University may modify any criteria used to select scholarship recipients should the
criteria be found, in whole or in part, to be contrary to federal or state law or University
policy.

In any given year that the endowment distribution is not fully used for its intended
purpose, the unused portion should be held in the distribution account to be used in
subsequent years and only for the purposes of the endowment, or reinvested in the
endowment principal at the discretion of the executive dean and vice provost of the
College of Arts and Sciences, in consultation with the chair of the history department.

The investment and management of and expenditures from all endowment funds shall be
in accordance with University policies and procedures, as approved by the Board of
Trustees. As authorized by the Board of Trustees, a fee may be assessed against the
endowment portfolio for the University’s costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the
University in perpetuity. The University and the Foundation reserve the right to modify the
purposes of this fund, however, (1) in consultation (if possible) with the donor named
above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or
wasteful, provided that such fund shall only be used for the University's charitable
purposes. In seeking such modification, the University and the Foundation shall consult
the executive dean and vice provost of the College of Arts and Sciences. Modifications to
endowed funds shall be approved by the University's Board of Trustees and the
Foundation's Board of Directors, in accordance with the policies of the University and
Foundation.
Chris Lee Korean Performance Research Fund

It is proposed that the Chris Lee Korean Performance Research Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Sungkyu Christopher Lee.

The annual distribution from this fund shall be used to support the Korean Language Program, with an emphasis on performance studies including outreach, teaching, research, and programming. Expenditures from this fund shall be recommended by the director of the Korean Language Program and approved by the chair of the Department of East Asian Languages and Literatures.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive dean and vice provost of the College of Arts and Sciences, in consultation with the director of the Korean Language Program.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University’s costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University’s charitable purposes. In seeking such modification, the University and the Foundation shall consult the executive dean and vice provost of the College of Arts and Sciences. Modifications to endowed funds shall be approved by the University’s Board of Trustees and the Foundation’s Board of Directors, in accordance with the policies of the University and Foundation.

Brian Mehling Endowment Fund

It is proposed that the Brian Mehling Endowment Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Brian Mehling (BA 1989, MS 1994).

The annual distribution from this fund shall support student internships in the film industry for students enrolled in the College of Arts and Sciences. Recipients shall be selected by the director of the Film Studies Program, in consultation with Student Financial Aid and approved by the executive dean of the College of Arts and Sciences.

The Ohio State University’s mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive dean of the College of Arts and Sciences.
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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University’s costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the executive dean of the College of Arts and Sciences. Modifications to endowed funds shall be approved by the University’s Board of Trustees and the Foundation’s Board of Directors, in accordance with the policies of the University and Foundation.

NedBlake, Stout and Shore Endowment Fund

It is proposed that the NedBlake, Stout and Shore Endowment Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Sheldon Shore.

The annual distribution from this fund shall provide a monetary award to a retiring staff member in good standing who has at least ten years of service in the Department of Chemistry and Biochemistry whose career was focused on chemistry. Award amounts shall increase based on years of service in ten-year increments as determined by the chair and the chief administrative officer of the Department of Chemistry and Biochemistry.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chair and the chief administrative officer of the Department of Chemistry and Biochemistry.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University’s costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the chair and the chief administrative officer of the Department of Chemistry and Biochemistry. Modifications to endowed funds shall be approved by the University’s Board of Trustees and the Foundation’s Board of Directors, in accordance with the policies of the University and Foundation.

The W. Norm Shade Mechanical Engineering Endowed Scholarship Fund

It is proposed that The W. Norm Shade Mechanical Engineering Endowed Scholarship Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from W. Norm Shade (BS 1970, MS 1970).
The annual distribution from this fund shall provide scholarship support to full-time undergraduate students ranked sophomore or higher who are enrolled in the College of Engineering and majoring in mechanical engineering. Preference shall be given to candidates who are residents of Knox, Huron, Seneca, Muskingum, Guernsey, or Crawford counties of Ohio. If there are no candidates from these counties, the scholarship can be awarded to a resident of any county in the state of Ohio. Scholarship recipients shall be selected by the College of Engineering’s scholarship committee, in consultation with Student Financial Aid. Scholarships are renewable for up to three consecutive years as long as recipients meet the selection criteria and maintain a minimum grade point average of 3.0.

The Ohio State University’s mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University’s charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Engineering. Modifications to endowed funds shall be approved by the University’s Board of Trustees and the Foundation’s Board of Directors, in accordance with the policies of the University and Foundation.

The Waller Financial Endowment Fund

It is proposed that The Waller Financial Endowment Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Waller Financial, Columbus, Ohio, and Naples, Florida, and other donors.

The annual distribution from this fund shall be used to provide scholarships to students enrolled in The Ohio State University who are from the Naples, Florida, area. Selection of the scholarship recipients will be made by the Alumni Club of Naples, Florida, in consultation with Student Financial Aid.

The Ohio State University’s mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purpose of the endowment, or be reinvested in the endowment principal at the discretion of the director of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of
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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University’s costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University’s charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of Student Financial Aid. Modifications to endowed funds shall be approved by the University’s Board of Trustees and the Foundation’s Board of Directors, in accordance with the policies of the University and Foundation.

Charles W. and Anne H. Fullerton Endowed Excellence Fund

It is proposed that the Charles W. and Anne H. Fullerton Endowed Excellence Fund in the Fisher College of Business be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from The Charles W. and Anne H. Fullerton Charitable Gift Annuity.

The annual distribution from this fund shall be used by the dean of the Max M. Fisher College of Business to support the activities of the faculty, students, and staff, in accordance with the strategic plan of the college.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Max M. Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University’s costs of development and fund management.

Charles W. and Anne H. Fullerton Endowed Excellence Fund

It is proposed that the Charles W. and Anne H. Fullerton Endowed Excellence Fund in the Fisher College of Business be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from The Charles W. and Anne H. Fullerton Charitable Gift Annuity.

The annual distribution from this fund shall be used by the dean of the Max M. Fisher College of Business to support the activities of the faculty, students, and staff, in accordance with the strategic plan of the college.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Max M. Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University’s costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University’s charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the Max M. Fisher College of Business. Modifications to endowed funds shall be approved by the University’s Board of Trustees and the Foundation’s Board of Directors, in accordance with the policies of the University and Foundation.

The CGW Foundation Dean’s Innovation Fund

It is proposed that The CGW Foundation Dean’s Innovation Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Carolyn G. Wheeler (BS 1956) and Julia W. O’Hickey (BA 1980) through The CGW Foundation.

The annual distribution from this fund shall be used by the dean of the Max M. Fisher College of Business to support activities of the faculty, students, and staff, in accordance with the college’s strategic plans.
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In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University’s costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the Max M. Fisher College of Business. Modifications to endowed funds shall be approved by the University’s Board of Trustees and the Foundation’s Board of Directors, in accordance with the policies of the University and Foundation.

Ronald Schultz Family Endowed Fund

It is proposed that the Ronald Schultz Family Endowed Fund be established April 4, 2014, by the Board of Trustees of the Ohio State University, in accordance with the guidelines approved by the Board of Directors of the Ohio State University Foundation, with a grant from Ron Schultz (BS 1975, MS 1977) through the Acorn Fund at Fidelity Charitable.

The annual distribution from this fund shall be used at the discretion of the dean of the College of Engineering to meet emerging priorities in the college.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University’s costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Engineering. Modifications to endowed funds shall be approved by the University’s Board of Trustees and the Foundation’s Board of Directors, in accordance with the policies of the University and Foundation.

The Auer Family Athletic Scholarship Fund

The John F. Auer Athletic Scholarship Fund was established February 6, 2009, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from John F. Auer (BSBA 1976). The name and description are being revised April 4, 2014.
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The annual distribution from this fund shall be used to supplement the grant-in-aid costs of an intercollegiate student-athlete who is a member of the varsity men’s football team, varsity men’s basketball team, or varsity men’s swimming team and pursuing an undergraduate degree at The Ohio State University. The recipient shall be selected by the director of athletics, in consultation with Student Financial Aid.

The Ohio State University’s mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University’s costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University’s charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of athletics. Modifications to endowed funds shall be approved by the University’s Board of Trustees and the Foundation’s Board of Directors, in accordance with the policies of the University and Foundation.
BACKGROUND

TOPIC: Amendments to the Policy on Purchasing and Competitive Bidding, Resolution No. 2012-64 (the “Policy”).

CONTEXT: As part of the university’s continued commitment to identify streamlining opportunities, the university is recommending that the Policy be revised to decrease the frequency with which data and information regarding competitive bidding waivers is reported to the Board of Trustees.

SUMMARY: It is proposed that Section 25 of the Policy be amended to delete the first paragraph, which requires that all contracts or purchases for goods and services in excess of $250,000 for which competitive bidding is waived be reported to the Board of Trustees on a quarterly basis, in its entirety.

It is proposed that the second paragraph in Section 25 of the Policy be retained and that the university present informative competitive bidding waiver data to the Board of Trustees in the form of a report on an annual basis, including year-over-year trend or other analytical data, and information as may be determined by university management.

REQUESTED OF FINANCE COMMITTEE: Recommend acceptance of amendments to the Policy as detailed in the attached.
POLICY ON PURCHASING AND COMPETITIVE BIDDING

1. Under the direction of the Senior Vice President for Business and Finance, the Director of Purchasing shall have the responsibility and requisite authority for the purchase of equipment, materials, supplies, and services for the University.

2. Unless otherwise provided, all equipment, materials, supplies, and services shall be purchased through solicitation of competitive bids or proposals except in the following instances:
   
   A. Where such equipment, materials, supplies, or services are purchased pursuant to Sections 4115.31 to 4115.35 and 5147.07 of the Revised Code; or
   
   B. Where the amount of such purchase of equipment, materials, and/or supplies is less than $25,000; or
   
   C. Where the purchase of services, or any combination of services, equipment, materials, and supplies, is less than $50,000; or
   
   D. Where the purchase is less than $200,000 and is for the construction, addition, alteration, structural or other improvements of a University building or structure.

   The above threshold amounts notwithstanding, the University may require competitive bidding for purchases below these threshold amounts if it determines that such bidding is in the best interest of the University. Contracts shall be awarded to the lowest responsible and responsive bidder. In accordance with policies and procedures established by the Office of Business and Finance, the University may accept or reject any or all bids or proposals in whole or by item. For any contract authorized by the University’s policy on purchasing, the University is authorized to make multiple awards as provided for in the University’s request for bids or proposals.

3. The President and/or Senior Vice President for Business and Finance, or his or her designee, may grant a waiver from competitive bidding when he or she determines that an emergency or a sufficient economic reason exists, or that the equipment, materials, supplies, or services can be purchased only from a single supplier (“sole source”).

4. The President and/or Senior Vice President for Business and Finance, or his or her designee, may grant a waiver from competitive bidding when he or she determines that the services to be purchased are technical and specialized consulting services that are temporary in nature and there are sufficient economic reasons to support such a waiver and where such terms and conditions as are in the best interest of the University. The exercise of this authority shall be subject to the oversight authority of the Senior Vice President for Business and Finance.

5. The President and/or Senior Vice President for Business and Finance, upon recommendation of the appropriate University office responsible for University collections and with any necessary budgeting approval, is authorized on behalf of the University, on a continuing basis, to purchase (including through the commissioning of such work or objects), without competitive bidding, objects of fine or decorative art or other objects to be collected or and on behalf of the University, from funds authorized for such purposes, upon such terms and conditions as are deemed to be in the best interest of the University, but not to exceed $1 million per art work or collection based on an appraisal (or appraisals) acceptable to the University. This provision rescinds Resolution 84-61.

6. The President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to purchase, without competitive bidding, equipment, materials, supplies, or services through any non-profit or
governmental agencies or consortia (including but not limited to the Inter University Council Purchasing Group) whose contracts meet the competitive bidding requirements as determined by the University, upon such terms and conditions as are in the best interest of the University.

7. The President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to enter into agreements, without competitive bidding, for entertainment acts, performers, and artists, and their selected, required, or contractually mandated promoters or associated vendors, as scheduled by various university departments, upon such terms and conditions as are in the best interest of the University.

8. Resolution 87-38 is hereby reconfirmed and the President and/or Senior Vice President for Business and Finance, in consultation with the Vice President for Research, is authorized on behalf of the University, on a continuing basis, to negotiate and to enter into, without competitive bidding, agreements, including purchase agreements, as are necessary or desirable to acquire, finance, install, equip, maintain, operate, and update current generation and subsequent new generation supercomputing equipment developed by or for use with Cray Research, Inc. supercomputing equipment.

9. In accordance with Section 5513.01(B) of the Revised Code, the President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to purchase, without competitive bidding, through Ohio Department of Transportation agreements, machinery, materials, supplies or other articles upon such terms and conditions that are in the best interest of the University.

10. The President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to purchase, without competitive bidding, books, periodicals, and other related items for the University Libraries’ collections.

11. In compliance with Section 125.081 of the Revised Code and any applicable court decisions, the University shall set aside a number of purchases each year for bidding by certified minority businesses only. The bidding procedures for such contracts shall be the same as for all other contracts except that: 1) only minority business enterprises certified by the State of Ohio Equal Employment Opportunity Coordinator shall be qualified to submit bids; and 2) the cost of products and services may not exceed the estimated market price by more than approximately 10%. If bids are rejected because of this cost consideration, the purchase shall be offered again for bid by all interested vendors in accordance with standard bidding procedures.

12. Resolution 95-17 is hereby reconfirmed, and notwithstanding any other provision of this policy on purchasing, the Vice President of Health Services shall have the responsibility and requisite authority for the purchase of equipment, materials, supplies, and services for the Hospitals of the University and their related facilities, in accordance with this University Purchasing Policy. The exercise of this authority by the Vice President of Health Services shall be subject to the oversight authority of the Senior Vice President for Business and Finance who shall review the application of this delegation of authority every three years.

13. Resolutions 87-39 and 88-55 are hereby reconfirmed, and the President and/or Senior Vice President for Business and Finance is authorized, on a continuing basis, to purchase, without competitive bidding, equipment, materials, supplies, or services through the University Hospital Consortium, Inc., and the Hospital Helicopter Consortium of Central Ohio, those contracts meet the competitive...
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bidding requirements as determined by the University, and upon such terms and conditions as are in the best interest of the University.

14. The President and/or Senior Vice President for Business and Finance is authorized, on behalf of the University, on a continuing basis, to negotiate and enter into agreements, to purchase services for blood and organ products for transplantation, without competitive bidding, upon such terms and conditions as are in the best interest of the University. This provision rescinds Resolution 86-41.

15. The President and/or the Senior Vice President for Business and Finance is authorized on behalf of the University to employ reverse-auctioning procurement methods for the purchase of goods and services, in accordance with the competitive bidding requirements as determined by the University.

16. Resolution 2002-97 is hereby reconfirmed, and the President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to purchase without competitive bidding, equipment, materials, supplies, or services through participation in State of Ohio term schedules in which the vendor guarantees that the State will receive the lowest price as offered to the federal government and in which the vendor agrees to accept all of the State's terms and conditions.

17. The President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to purchase without competitive bidding, the renewal of licenses and maintenance agreements for existing mission critical enterprise-wide software applications, upon such terms and conditions as are in the best interest of the University.

18. The President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis and without competitive bidding, to negotiate and enter into real estate lease agreements in accordance with existing University procedures, upon such terms and conditions as are in the best interest of the University.

19. The President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to purchase without competitive bidding, municipally based and other single-source supplies of utility services, upon such terms and conditions as are in the best interest of the University.

20. The President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to purchase without competitive bidding and in support of the mission of WOSU Public Media, products and services available solely through the Public Broadcast Service, National Public Radio and the National Program Service (including but not limited to programming fees and promotional products), upon such terms and conditions as are in the best interest of the University.

21. The President and/or Senior Vice President for Business and Finance is authorized on behalf of the University, on a continuing basis, to purchase without competitive bidding, necessary services for authorized student exchange programs with other institutions of higher education, upon such terms and conditions as are in the best interest of the University.

22. The President and/or Senior Vice President for Business and Finance is authorized, on behalf of the University, on a continuing basis, to negotiate and enter into agreements to purchase physician services in support of the University Health System, without competitive bidding, upon such terms and conditions are in the best interest of the University.
23. Notwithstanding any other provision of this policy to the contrary, any contract or purchase, whether competitively bid or not, for goods or services which contract or purchase is in excess of $1 million must have the prior written approval of the Senior Vice President for Business and Finance or his or her designee within the Office of Business and Finance. Notwithstanding any other provision of this policy to the contrary, any contract or purchase for goods or services for which competitive bidding is waived, and which contract or purchase is in excess of $500,000 must have the prior written approval of the Senior Vice President for Business and Finance or his or her designee within the Office of Business and Finance.

24. Only the President and/or Senior Vice President for Business and Finance is authorized, on behalf of the University, on a continuing basis, to negotiate and enter into agreements, to engage in and sign agreements with various financial institutions and advisors relating to financial consulting services, banking, brokerage, leasing, asset financing and related financial services without competitive bidding, upon such terms and conditions are in the best interest of the University.

25. All contracts or purchases for goods or services for which contract or purchase is in excess of $250,000 for which competitive bidding is waived, shall be reported to the Board on a quarterly basis. A report of all contracts or purchases for goods or services for which competitive bidding is waived shall be provided to the Board of Trustees Office on an annual basis.

This policy applies to all funds administered by The Ohio State University and applies to the purchases of all products and services that are not conditions of existing contracts that have been previously negotiated and competitively bid. Also this Policy applies only to purchases of products and services acquired from outside The Ohio State University and its affiliates.
### Waiver of Competitive Bids Summary 2011 - 2013

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### 3-Year Trend of Waiver of Competitive Bids by Dollar Impact and Total Count

In 2013, the total number of waivers of competitive bid increased by 153 when compared to the prior calendar year. The reason for this increase is mainly due to an increase in sole source waivers submitted by Academic support and services (95) as well as waivers approved by Board of Trustees Resolutions for the University (62).
Waiver of Competitive Bids Summary
Calendar Years 2011-2013

3-Year Mix Analysis by Dollar (in Millions)

- **Sufficient Economic Reason**
  - 2011: $199.7
  - 2012: $173.9
  - 2013: $200.8
- **Emergency**
  - 2011: $112.7
  - 2012: $91.1
  - 2013: $89.7
- **Sole Source**
  - 2011: $62.9
  - 2012: $61.5
  - 2013: $66.1
- **BOT Resolution**
  - 2011: $4.8
  - 2012: $4.7
  - 2013: $6.2

3-Year Mix Analysis by Count

- **Sufficient Economic Reason**
  - 2011: 755
  - 2012: 773
  - 2013: 926
- **Emergency**
  - 2011: 345
  - 2012: 352
  - 2013: 414
- **Sole Source**
  - 2011: 256
  - 2012: 264
  - 2013: 349
- **BOT Resolution**
  - 2011: 35
  - 2012: 27
  - 2013: 31
  - **Total**: 132
TOPICS: Tuition Waiver for Third Party Provider/Direct Enroll Study Abroad Programs and the Establishment of a Fee for participating students.

CONTEXT: The purpose of this report is to outline the need for a tuition waiver for students participating in Third Party Provider/Direct Enroll Study Abroad programs and the establishment of a fee for those participating students.

SUMMARY: Currently, Ohio State students pay a uniform instructional fee and general fee regardless of major or classes in which they are enrolled. Students participating in Third Party Provider/Direct Enroll Study Abroad programs must pay the tuition or charge for the these programs and all related costs in addition to the instructional and general fees at The Ohio State University. This results in students either paying in essence two tuition payments for the term in which they are enrolled in such programs or dis-enrolling at the Ohio State University to reduce the financial burden. Dis-enrolling causes the student to be “off our radar” and to be at risk for travel-related situations such as manmade or natural disasters and medical emergencies.

Therefore, the administration is seeking to establish a tuition waiver for students enrolled in these programs and to establish a fee of $400 for program services, such as risk management and administration. State law only allows a waiver of tuition if it is authorized by law or approved by the Chancellor of the Ohio Board of Regents. Based on procedures established by the Ohio Board of Regents, the Board of Trustees must first pass a resolution approving the tuition waiver prior to submitting a request for the tuition waiver to the state. (See Attachment A for Ohio Revised Code Section 363.230.)

REQUESTED OF THE FINANCE COMMITTEE: Approval of the attached resolution approving a tuition waiver for Third Party Provider/Direct Enroll Study Abroad programs and the establishment of a $400 fee for participating students.
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**Background**

Currently, Ohio State students pay a uniform instructional fee and general fee regardless of major or classes in which they are enrolled. While this structure works for the majority of the programs offered by the Ohio State University, it results in an unequitable situation for students who wish to participate in Third Party Provider/Direct Enroll Study Abroad programs with other institutions. As currently structured, students participating in these programs must pay the tuition or charge for the Third Party Provider or Direct Enroll program and all related costs in addition to the instructional and general fees at The Ohio State University.

This results in one of two situations:

1. Students who enroll in these programs have an undue financial burden placed upon them and their families by paying two tuition payments – one to Ohio State and one to the host institution; or,

2. Students take a leave of absence or dis-enroll in order to directly enroll in the host institution. After the program is completed, the student re-enrolls in Ohio State and applies for transfer credit for the academic work completed. Furthermore, students are not able to access federal or institutional financial aid. In addition, these students are not on “our radar” should a natural disaster, medical emergency or political or manmade disaster occur, resulting in Ohio State not being able to assist the students abroad.

In order to remedy the financial burden and to mitigate risks to the students, the administration has decided to seek a tuition waiver for participating students. However, Ohio law requires that instructional fees be charged uniformly across all students and Boards of Trustees cannot authorize a waiver of tuition for a group of students unless authorized by law or approved by the Chancellor of the Ohio Board of Regents. (See Attachment A for Ohio Revised Code Section 363.230.)

In order to seek approval of a waiver of tuition, an institution must adopt a resolution by the Board of Trustees and then submit a waiver request to the Ohio Board of Regents.

In addition to requesting approval of a resolution to waive tuition and request a waiver from the Ohio Board of Regents, the administration is requesting to establish a fee to cover the administrative costs of the study abroad programs, including insurance and risk mitigation for the students. This fee will be set at $400 per program.
Ohio Revised Code Section 363.230. HIGHER EDUCATION - BOARD OF TRUSTEES

(A) Funds appropriated for instructional subsidies at colleges and universities may be used to provide such branch or other off-campus undergraduate courses of study and such master’s degree courses of study as may be approved by the Chancellor of the Board of Regents.

(B) In providing instructional and other services to students, boards of trustees of state institutions of higher education shall supplement state subsidies with income from charges to students. Except as otherwise provided in this act, each board shall establish the fees to be charged to all students, including an instructional fee for educational and associated operational support of the institution and a general fee for noninstructional services, including locally financed student services facilities used for the benefit of enrolled students. The instructional fee and the general fee shall encompass all charges for services assessed uniformly to all enrolled students. Each board may also establish special purpose fees, service charges, and fines as required; such special purpose fees and service charges shall be for services or benefits furnished individual students or specific categories of students and shall not be applied uniformly to all enrolled students. A tuition surcharge shall be paid by all students who are not residents of Ohio.

The board of trustees of a state institution of higher education shall not authorize a waiver or nonpayment of instructional fees or general fees for any particular student or any class of students other than waivers specifically authorized by law or approved by the Chancellor. This prohibition is not intended to limit the authority of boards of trustees to provide for payments to students for services rendered the institution, nor to prohibit the budgeting of income for staff benefits or for student assistance in the form of payment of such instructional and general fees.
BACKGROUND

The City of Columbus has requested an easement for roadway purposes for traffic control devices and signals to support a multi-use trail to be constructed by the City from West North Broadway to Ackerman Road. The proposed trail will connect at Ackerman Road to OSU’s existing trail, which runs south to Lane Avenue. The extension of the trail to the north, to West North Broadway, is part of the City’s plan to extend the trail system to points further north, such as the existing pedestrian bridge over State Route 315 and Henderson Road.

The easement will be located on university land adjoining the impacted intersection. This requested easement comprises approximately .01 acres. The easement acreage is subject to final negotiations and survey.

The monetary consideration for the proposed easement is $1.00.

This action is being brought before the Board of Trustees because easements for street, roadway, or highway purposes of any term require Board approval.
Leadership at OSU’s Mansfield campus is seeking approval to transfer ownership of the campus’ main sanitary sewer line to the City of Mansfield. As owner, the City would become responsible for the ongoing maintenance and management of the line. This action would save OSU Mansfield approximately $13,000-$26,000 annually. The transfer would be completed through a bill of sale and would also require OSU to grant an easement to the City covering the area where the line is located. The existing line is approximately 4,000 linear feet and the proposed easement comprises roughly 2 acres. Final acreage will be determined by survey.

In addition, the campus would like to grant the City an easement to extend the sewer to the southwest campus boundary, thereby allowing the City to expand its sewer service to new customers. The proposed easement for the approximately 2,000 linear foot extension would cover about 1 acre. A 2.5 acre temporary construction easement would also be needed for the extension. Final easement acreages will be determined by survey.

Physical Planning and Real Estate (PPARE) recommends that the required easements have a perpetual term. In order to grant a perpetual utility easement, OSU must obtain approval from the state legislature. PPARE suggests proceeding with a 25-year easement that does not require legislative approval in the near-term while simultaneously seeking legislative approval for an eventual perpetual easement.

The monetary consideration for the proposed perpetual easement and bill of sale is $1.00.

This action is being brought before the Board of Trustees because easements for terms greater than 25 years require Board approval and because PPARE would like Board approval to transfer ownership of the sewer.
BACKGROUND

The City of Columbus has requested a roadway easement for traffic control devices and signals in support of its Neil Avenue Signal Upgrade project as well as a roadway easement for traffic control devices and signals necessitated by OSU’s landscaping project along High Street. These easements are summarized below:

- **Neil Avenue easement:** This City of Columbus project will replace eight traffic signals on Neil Avenue between Goodale Street and 11th Avenue. The work will remove overhead traffic-signal cables at the intersections and add pedestrian features. The City has requested a series of easements at impacted university intersections totaling approximately 0.05 acres for a 25-year term. Final acreages to be determined by survey.

- **High Street easement:** OSU will be relocating traffic control equipment and infrastructure at 18th Avenue and along High Street as part of a landscaping project. This work will necessitate a roadway easement to the City of Columbus. The easement will total approximately 0.5 acres and be granted for a 25-year term. Final acreages to be determined by survey.

The monetary consideration for the proposed easements is $1.00.

This action is being brought before the Board of Trustees because easements for street, roadway, or highway purposes of any term require Board approval.