

September 9, 2011 meeting, Board of Trustees

THE OHIO STATE UNIVERSITY  
OFFICIAL PROCEEDINGS OF THE  
ONE THOUSAND FOUR HUNDRED AND FIFTY-NINTH  
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, September 7-9, 2011

The Board of Trustees met Friday, September 9, 2011, at Nationwide & Ohio Farm  
Bureau 4-H Center, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on Wednesday, September 7, 2011 at 2:00 pm.

Present: Leslie H. Wexner, Chairman, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, Janet B. Reid, William G. Jurgensen, Jeffrey Wadsworth, Timothy P. Smucker, G. Gilbert Cloyd, Brandon N. Mitchell and Evann K. Heidersbach.

Good afternoon, I would like to convene the meeting of the Board of Trustees. Before we take the roll call vote to go into Executive Session, I want to announce that the full Board will reconvene tomorrow morning at 8:30 am.

I hereby move that the Board recess into Executive Session to consider personnel matters regarding compensation; matters required to be kept confidential by Federal and State Statutes; and to consult with legal counsel regarding pending or imminent litigation.

Upon motion of Mr. Wexner, seconded by Mr. Judge Marbley, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Ratner, Marbley, Kass, Reid, Jurgensen, Wadsworth, and Smucker.

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The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on Thursday, September 8, 2011, at 8:36 am.

Present: Leslie H. Wexner, Chairman, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, William G. Jurgensen, Jeffrey Wadsworth, Timothy P. Smucker, G. Gilbert Cloyd, Brandon N. Mitchell and Evann K. Heidersbach.

Mr. Wexner:

I would like to reconvene the meeting of the Board of Trustees. Before we take the roll call to go into Executive Session, I want to announce that the full Board will reconvene tomorrow morning at 9:00 am.

I hereby move that the Board recess into Executive Session to consider matters required to be kept confidential by Federal and State Statutes.

Upon motion of Mr. Wexner, seconded by Mr. O'Dell, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Ratner, Marbley, Kass, Jurgensen, Wadsworth, and Smucker.

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The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on Friday, September 9, 2011, at 8:34 am.

Present: Leslie H. Wexner, Chairman, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, Janet B. Reid, William G. Jurgensen, Jeffrey Wadsworth, Clark C. Kellogg, Timothy P. Smucker, G. Gilbert Cloyd, Brandon N. Mitchell and Evann K. Heidersbach.

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Mr. Wexner:

I would like to reconvene the meeting of the Board of Trustees. I hereby move that the Board recess into Executive Session to consider matters required to be kept confidential by Federal and State Statutes.

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The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on Friday, September 9, 2011, at 9:40 am.

Present: Leslie H. Wexner, Chairman, Walden W. O'Dell, Alex Shumate, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, Janet B. Reid, William G. Jurgensen, Jeffrey Wadsworth, Clark C. Kellogg, Timothy P. Smucker, G. Gilbert Cloyd, Brandon N. Mitchell and Evann K. Heidersbach.

Mr. Wexner:

Good Morning. I am going to reconvene the meeting of the Board. I would like to ask the Secretary to note attendance. No roll call is necessary.

Dr. Horn:

A quorum is present, Mr. Chairman.

Mr. Wexner:

So that we are able to conduct the business of this meeting in an orderly fashion, I would ask that the ringers on cell phones and other communication devices be turned off, and I ask that members of the audience observe the rules of decorum proper to the conducting of this business and our normal practices.

The June minutes of the Board of Trustees meeting were distributed to all members of the Board. If there are no additions or corrections, the minutes are approved as distributed.

Evann, would you like to present the student recognition awards? I think this is a first for you. Do well.

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### **STUDENT RECOGNITION AWARDS**

Ms. Heidersbach:

I will do my best. Thank you, Mr. Chairman. Well, I would like to bring up Brigid Long and Jeffrey Thompson, if they could take a seat at the table.

I will begin by introducing Brigid Long. Brigid is a student in the Doctor of Pharmacy program and is an exceptional leader in the college. She earned a B.S. degree in chemistry at John Carroll University in 2006 and will receive her PharmD degree from Ohio State in June 2012. Her professional pharmacy experiences as a student have included pharmacy internships at Target Pharmacy, CVS Pharmacy, and Nationwide Children's Hospital in Columbus. During the 2010-2011 academic year, Brigid served as president for Ohio State's chapter of the American Pharmacist Association Academy of Student Pharmacists (ASP). Under her leadership, the chapter maintained the many proud ASP traditions in the college and established meaningful new initiatives as well. Examples from the 2010-2011 year include: an excellent mid-year regional meeting for

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region five, and a new and improved chili cook-off to raise funds for the James Cancer Hospital and Research Institute, as well as an establishment of a partnership with the Academy of Pharmacy of central Ohio to deliver prescription drug abuse prevention presentations. Brigid deserves much credit for the outstanding work being done in the ASP chapter, for her organizational and networking skills are among her strongest characteristics. Through her work and a variety of professional organizations and other college activities, such as serving as a student ambassador, she has truly exhibited a gift for working with others, organizing important functions, making her colleagues feel invested in their common work, and just getting things done. Upon graduation in 2012, Brigid hopes to enter a pharmacy residency program in pharmacy administration. This two-year residency program will further develop her leadership and organization skills, as well as enhance her clinical pharmacy knowledge. Her career goals include working in pharmacy administration in a health care setting, such as a hospital, or an industrial setting, such as a pharmaceutical company. Thank you, Brigid, for being here today.

And now, I would like to present Jeff Thompson who comes to us from the College of Natural and Mathematical Sciences. Jeff is currently a third year student who plans to graduate in spring 2013 with an honors research distinction in geological sciences and with minors in Spanish and evolutionary studies. He has been on the dean's list for four of the six regular academic quarters of his enrollment at Ohio State and is a member of Sigma Gamma Epsilon, the national earth sciences honorary society. His star power in both academics and research has earned him numerous awards, including the Marcus J. and Lottie C. Lieberman Scholarship in Geological Sciences, which is presented to an outstanding undergraduate major who has achieved academically in the School of Earth Sciences. Jeff has also won second place in the mathematical and physical sciences division of the 2011 Denman Research Forum for his poster presentation. By the spring of his sophomore year, Jeff had presented his research not only at two Ohio State undergraduate research forums, but also at the joint North Central and North Eastern Sectional Geological Society of America meeting in March 2011. Jeff will present further aspects of this work at the annual national meeting of the Geological Society of America in October 2011. This autumn quarter, which is his junior year, he will finalize plans for his senior thesis.

Dr. William I. Ausich, Jeff's research advisor, had this to say about him: "Jeff has been a leader and friend to his peers in geological sciences. He is always willing to help out when there is a prospective student visiting and thus he serves as a great ambassador for our academic program. However, where Jeff clearly stands head and shoulders above his peers is as a researcher. He is exceptionally bright, works hard, interacts very easily with others, is innovative, and is a self-starter. He is thriving in our undergraduate program and he will continue to thrive when he begins his graduate study and during his future professional career." Thank you for being her today, Jeff.

I would like to invite both of you to say a few words. Brigid, if you would like to go first?

Ms. Long:

Sure. Thank you so much, Evann. That was wonderful, those things you said about me. I really appreciate it. First of all, good morning everyone. My name is Brigid Long. It is a pleasure to be here with you today. I am deeply humbled to have been selected as a Board of Trustees Student Recognition Award Recipient. Evann suggested sharing a favorite story or experience at Ohio State. So many wonderful memories came flooding to my mind that it was difficult to choose just one. Before beginning pharmacy school in the fall of 2008, I did not consider myself a Buckeye. I had friends that loved Ohio State. They loved the campus, the atmosphere, the faculty, the staff, everything about it. I did not understand that passion until I went to my first football game. Somewhere between Brutus doing backflips, singing Carmen Ohio arm and arm with my friends, and a sweet Buckeye football win, I happily realized I had become a Buckeye.

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I would not be here today if it weren't for very many special people in my life. First, I would like to thank President Gee and the Board for selecting me for this award and providing me with the opportunity to thank you publicly. Second, Dean Bob Brueggemeier, thank you so much for nominating me for this award. You are a wonderful mentor, very generous, and a sincere and genuine friend. I am very blessed to have your example in my life.

Next, I would like to thank a few of those who have impacted me most in the College of Pharmacy, including Jerry Cable, Jim McAuley, and Maryalice Bennett. With their encouragement and belief in my abilities, I took advantage of many opportunities that I otherwise may not have.

Finally, I do not have enough ways to express my appreciation to my parents. They always encouraged me to follow my dreams and provided me with everything that I needed and will need to reach my goals. Receiving this award is a true honor and something I will cherish for the rest of my life. I now proudly share my Ohio State background with those I meet and am thankful to all for the opportunities provided to me here. I leave you with a quote that somewhat encompasses my feelings about Ohio State. "From the outside looking in, you can never understand it. From the inside looking out, you can explain it." Thank you.

Mr. Thompson:

Hello. My name is Jeffrey Thompson. Thanks very much for letting me come here today. First, I would like to, for a second time, thank the Board of Trustees and I would also like to thank the School of Earth Sciences for really giving me the many great opportunities that I have had since I have been here at Ohio State. I would also like to thank the dean of the College of the Arts and Sciences, Joe Steinmetz, and the divisional dean, Peter March, for nominating me with the help of the School of Earth Sciences. I very much appreciate being here; it is a great opportunity. Seeing as I am here for my research, I would also like to thank my research advisor, Bill Ausich, for not only being an incredible mentor and friend, but also for instilling in me a passion for crinoids, which is my area of research and that is something that he has more passion for than anyone on the planet, so I think that it is only natural that it rubbed off on me.

I always wanted to study paleontology ever since I was a kid, but it wasn't until I came to Ohio State that I was really able to do anything with that passion. Since I have been here, I really have been able to focus it and do something awesome with it, so I am very, very happy about that.

I would also like to thank my major advisor, Anne Carey, who is able to be here with me today, for being very supportive and a very great role model and for helping push me in the right ways and I think that is incredible because when you come here as a freshman, you don't know where you are going. The first day I was here, I had an email from her to come and meet with her and it was very helpful. She helps all of the undergraduates in the department and by no means just myself.

Finally, I would like to thank my parents, not only for being awesome parents, but because they are always very supportive of me and they always seem to express interest in what I am doing and I am very, very thankful for that. Especially my mom, I would like to thank because she spent her spring break sitting in a hotel room to support me in a Geological Society of America meeting in Pittsburgh so I could present my research there. I am very appreciative of that.

Thanks again for the opportunity to be here and for the award. It means a lot to me, so thank you.

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Mr. Wexner

I think I neglected a courtesy and I was rude to two people. Evann, both you and Tim Smucker are freshmen to the Board. Although you were introduced in June, you are in the same class as Tim and clearly, Tim, we welcome you and we hope you have a good freshman year on campus. As we have begun to work with you and Evann as a Board, we are complemented by and pleased with both of you for your help, your encouragement, and your participation, so we hope you have a good academic year and a good career on the Board of the University.

Mr. Smucker:

Thank you very much. I am pleased and honored and privileged to be here.

Mr. Wexner:

Don't mess up because the president is in charge of disciple for the freshmen class. You got that Evann? Okay. Mr. President.

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## **PRESIDENT'S REPORT**

President Gee:

Thank you very much and let me just add my welcome. Evann and I have been pals for quite a while and it is interesting. Evann happens to be a student colleague in our office and so I feel like I am under the scrutiny of the Board 24-7 right now as a matter of fact. Tim and I have known each other for a long time and, of course, coming from that great town of Orville, Ohio and having built one of the great businesses in this country and to have you help us build our world, we are very grateful Tim, so welcome.

Mr. Chairman, at our meeting in June, I ended my report by noting that on the following Monday I was heading out on the first of my summer state tours. It was quite a ride, I can assure you: 2,799 miles, 47 counties, 75 stops, and countless bags of Twizzlers and boxes of Wheat Thins. We made our way through county fairs, farms, wineries, and businesses small and large. I tied on an apron and baked something, I am not quite certain what, in a Kitchen Aid kitchen in Greenville, Ohio. We saw the world's largest pan at the American Pan Factory in Urbana. I am not sure if you know that we have a pan factory in Ohio, the only one in this country. I discovered what heaven must smell like at a family owned Orlando bakery in Cleveland. Five generations, I might just add, of the Orlandos. I can't remember but I think there might be 33 Orlandos working in the bakery business right now. It is quite a remarkable place. Brutus and I drove a tractor together and let the record reflect that we were not cited for any moving violations. Brutus and I also did some dancing with Mother Cecilia and the other Sisters who care for the elderly at the Little Sisters of the Poor nursing facility in Oregon, Ohio. That was part of my penance as you might recall. This year I tweeted about the tours and posted photos on Facebook as a way to bring others on the journey with me. On the Trustees' chairs is a summary of the print and broadcast media coverage of the state tour. It is impressive but there is something those media clips cannot convey and so I asked Tracy Stuck and our team of talented students who planned and attended a number of our tours, we have a tour bus with about 20 or 30 students who go along and do these pop up tail-gates, a wonderful event, and Luc Nutter, who is one of my favorite students at this University, to put together a video that I would like to share with you so we are going to take a look at this video right now.

*[Video Presentation]*

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Well I must say that the marvels of Ohio are just remarkable and the marvels of our people, 11 million of them who really love this University and who, I must say a remarkable thing, I wish that everyone had this experience that I have. I think it is such an affirming experience all the time. I want to say how grateful I am to our students who travelled with me and brought such great energy to the state tours and to Sue Jones. Sue is the architect, driver, and camp counselor for all of my tours. These visits both inform our work on the campus and fuel, I think, all of our passion in the roles of the University in the lives of all Ohioans.

There were, of course, several other single events this summer. Last month's Pelotonia was the most successful yet with nearly 5,000 riders and thousands upon thousands of volunteers and supporters. As of yesterday, we are at nearly \$10 million raised this year alone and every bit of that money supports the work of our Comprehensive Cancer Center. I want to say how grateful I am to our trustees, alumni, faculty, students, staff, and families, all who were involved. Team Buckeye, the University's team, was well over a thousand riders strong this year, which makes a powerful statement about Ohio State believing in investing in itself.

In July, the New York performance of *Romeo and Juliet* by the Royal Shakespeare Company (RSC) left us spellbound as many of us know. The gala performance expressly for the Ohio State extended family was memorable not only for its innovation and its emotion; it was a tangible, moving testament to the role of the arts in contemporary life, the power of partnerships, and the undeniable virtue of well-calculated risk. It is critical to remember that the reach of our partnership with the RSC extends well beyond our campus. Already some 3,000 central Ohio school children have directly benefited from enriched teaching, Stand Up for Shakespeare as we call it, and much more is to come, Mr. Chairman. Next to me is the mastermind behind the RSC partnership. I would like to present you with a memory book, which we have created, and I hope many of you get a chance to see this, Mr. Chairman, thank you very much. Congratulate him for his good work, would you please? And in all the Trustees' places is a compilation of materials about the gala and the strong press attention it received.

Our faculty, staff, and students are winning their own headlines as always. A few highlights: a group of our engineering faculty is making strides in developing new materials that can be sewn into clothing to serve as radio antennas. They are commercializing their work and one of the first uses will be to improve communications for American soldiers. Also in the College of Engineering, Associate Dean Mary Juhas has been selected to join the Ohio Women's Hall of Fame. Dr. Juhas also chairs the President's and Provost's Council on Women.

Our food safety programs are making notable strides, the most recent being the inclusion in a multi-institution grant to study virus-related, and food-borne illnesses.

I would also like to note that last month The Princeton Review named Ohio State to its best value list. We have long known that, of course, and I sing it from the roof-tops, but it is always better in my view when other people say nice things about us.

I do want to mention one substantial coup for us and for the Board of Trustees. A remarkable historian, Kevin Boyle, who is in the audience today, has accepted an appointment as a faculty member on the Academic Affairs and Student Life Committee. I will just say this, for those of you who do not know, Dr. Boyle is among this nation's pre-eminent modern historians. He has been courted by every major institution in this country; I know that because I tried to court him to come to Vanderbilt. He remains here at Ohio State because he so firmly believes in our unique mission. Professor Boyle's scholarly work brings great pride to the institution. His National Book Award work is one of the great books. If you have not read it, you ought to read it, *Arc of Justice: a Saga of Race, Civil Rights and Murder in the Jazz Age* and notable in many respects, one of which is that this summer, and I love this, it was selected as the feature title for the Great Read Program by the state of Michigan. The apocalypse is nigh, Kevin, I want you to

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know that. Kevin, would you please stand and be recognized? And welcome. We are delighted to have you here.

Finally, Mr. Chairman, at the risk of embarrassing you, I will very publicly wish you a happy birthday. One measure of this man is his exceptional devotion to his University. Yesterday was his birthday and he spent all of it, including dinner, working with the Board. Saying that, I will conclude my report.

Mr. Wexner:

Thank you. In self-defense, I will say, have to say, that I made a quick exit from the board dinner last night to have my really birthday dinner and cake with my family, so they ate a late dinner and I got to spend part of the day with them.

I wanted to remark on something that Gordon mentioned and that's the Pelotonia. Three years ago, it was just an idea; and it supports the University, particularly the James Hospital. But this year, kind of an interesting milestone, I think it links to the future, there were 5,000 riders, but there were 35,000 to 50,000 donors because individuals solicit family, friends and neighbors to raise the money to sponsor the ridership. And, in addition to 5,000 riders, there were at least 5,000 volunteers and virtual riders. That is a pretty broad base of support. The interesting thing about this, and I think it relates to other development activities in the University, Pelotonia projects that with increases in outreach across the state to more alumni associations in different communities that it will raise about \$12 million this year. That is what they think they will get to before the campaign ends. Probably greater than \$15 million next year, and they project over the total five year period ahead of us, that it will be \$100 million dollars raised for the James for research. It is gifts of all kinds: car washes, bake sales, contributions of \$5 and \$10 to support individual riders and virtual riders, and probably this year close to 50,000 new names of people who are potential loyal and supporters of the University so this is a very active and robust program, which had riders not only from all over central Ohio, but all over Ohio and literally from all over the world. People who were riding were contributing on a global basis and it is a marvelous example of the outreach and the potential we have to reach people and connect them to the University not only financially but as loyal, supporters and Buckeye boosters. It is just a remarkable success, out of nowhere. Three years ago zero. Aggregate funds raised five years in the future will be at least \$100 million. This is really a model program that should be supported by alumni association members all over the state, all over the country. And it is an easy and wonderful way to connect to the University.

President Gee:

I also think that the importance of it is that it has become a signature community event. People way beyond any affiliation with the University or even perhaps interest in the University other than interest in health care and cancer, such that it has become a wonderful community building event which brings many people, riders from 40 states now come to Columbus to be a part of that.

Mr. Wexner:

I am glad they give the University the chance and the Pelotonia event an extra commercial. Next, I would like to ask Geoff Chatas to give us the financial review for the year. Geoff, thank you.

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*[2011 Financial Review. PowerPoint Presentation]*

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Mr. Chatas:

Thank you, Mr. Chairman. Just a brief overview. We had an outstanding year at Ohio State last year, across all fronts, and I will quickly walk through each of the areas of the University. In general as a summary, tuition and fee revenue increased, while state support was flat. Grants and contracts and research dollars increased. Auxiliary revenues increased. Cash gifts to the University increased, and we have a significant return on our endowment, exceeding 15% last year.

If we look first at tuition and fees, you can see that the tuition and fees for the year increased by over \$85 million from the year before. This was a result of higher than expected enrollment, a slight change in the student mix to more out-of-state students, and some increase in fees as well. In terms of state support, as I mentioned, the state support was flat year over year.

Grants and contracts were up \$30 million, the significant portion of that coming from increased federal grants and contracts. And our auxiliary revenues across the University were up 9%, over \$19 million, about \$12 million of that was related to the fact that we had an extra football game last year, but you can see that all of our areas: athletics, housing, food service, parking, and all others had increases year over year and exceeded budget.

The Medical Center had an increase in actuals between 2010 and 2011 in revenues. That was about \$100 million in revenues led by the James Cancer Hospital with an increase of \$70 million. There was a slight decrease in revenues compared to budget: about 2% as a result of decreased admissions to hospitals, although some of that was offset by increased ambulatory care over the course of the year.

As I mentioned, cash receipts for development were up, and the significant increase was in current cash gifts and including the Pelotonia, which is that large red box to the right, up \$15 million year over year.

And then investment income in the endowment you can see, as I mentioned, a 15.5% return across the endowment so that the net investment income for the University exceeded \$350 million. And importantly, the endowment has now reached levels of balance that were equivalent to what they were prior to the market reductions of 2008-2009.

If I turn to a financial snapshot on the expenditure side, operating margins for both the University and the Medical Center improved during the fiscal year. The University operating expenses increased 4%, but that was below the 6% increase of revenues, and you can see that the lion's share of that increase year over year was actually in people in terms of compensation and benefits. We had a 2% salary increase over the year and a 5% increase in benefit costs. The University's operating margin without the Medical Center grew from 2010 to 2011 by about \$35 million, the incremental cash that will show up on the balance sheet. The Medical Center operating margins, although as I mentioned the revenues were less than budget, the actual operating margins exceeded the budget and this is due to excellent expense management by the team over at the hospitals, \$410 million or 7% improvement in margin higher than budget.

If I turn to the balance sheet quickly, cash and investments improved. As I mentioned, the endowment improved. We did add \$620 million of debt. This is predominantly to fund the new student housing in the south corridor and to fund the Medical Center expansion. The net result is that our net assets increased over the period. Looking at cash and investments, you can see that we went from just about \$3 billion to over \$4 billion in cash and short term investments. A portion of that is clearly the bond offerings, but also part of that is long term benefit in the endowment as well as the excellent operating results, which led to more cash over the year. Our debt did increase, reflecting the new issuance for the Medical Center, but we did pay off about \$60 million in debt over the year as well.

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In terms of capital expenditures, capital expenditures at the University, excluding the Medical Center, were actually down year over year, although there was a significant increase, as you all would expect, in the health system, reflecting the significant spending on the new hospital building. This trend will continue over the next few years.

Finally, as a financial summary, we actually improved that number. The net assets improved by \$500 million, so a half of a billion dollar improvement. Our operating revenues improved by \$130 million. Our operating expenses were up \$100 million, but that means that the net margin was up \$30 million. And, as I mentioned, at the Medical Center, the margin and cash balances improved. Overall, an outstanding year from a financial point of view, and we continue to be in excellent shape financially. Thank you.

(See Appendix II for background information, page 113.)

Mr. Wexner:

Questions, comments?

Thank you, Geoff. I think we then can move to committee reports. Let's begin with Agricultural Affairs; Jack Fisher.

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## COMMITTEE REPORTS

Mr. Fisher:

Thank you, Mr. Chairman and first of all, I would like to welcome the Board and all of our guests here to the Ohio Farm Bureau Nationwide 4-H Center. I hope that during the last couple of days and today you can participate in this building as it is a working laboratory in terms of how we learn about energy efficiency, recycled carpet and the like, so that has been used in this building and certainly has been part of our model in working with Ron and his team and the campus footprint and looking at some of the things we can do on campus.

We started our committee meeting with recognition of Dr. Bobby Moser, our dean, who has announced his intentions to transition into retirement here in the next couple of years. We wanted to reflect on what he has done over the last twenty years in his leadership and how we network and actually carry out our outreach of this University. We had a representative, Paul, from the Ohio House of Representatives, the chair of the Agricultural Committee there, our director of agriculture, Director Jim Zehringer, and we talked about the collaboration and the outreach as it pertains to Ohio agriculture, agri-business, and indeed all we do for citizens of Ohio in terms of food, energy, fiber and fuel.

From that, we talked about how we can work together in the future in terms of our new outreach opportunities as we look at our centers that we talked about this morning and as we enhance our efforts relative to economic development, job creation, and how collaboration with our extension educators in partnership with agri-business can sustain and create jobs focusing primarily on food, bioscience, energy and health areas. As we work forward here in transitioning, first and foremost, on behalf of the Board, I ask Dean Moser to stand up. There will be several of these recognitions over the upcoming years, but certainly, we have all been the beneficiaries of his leadership for a long time.

President Gee:

Can I just say something? Dr. Moser was one of my first appointments in 1991, and I must say that we are going to have a lot of chances to talk about Bobby. There have been few, if any, people who have been more transformative in terms of both his own

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leadership and what he has done. Remember, it was a very traditional College of Agriculture, very traditional, when he inherited it. Think about it today, Food, Agricultural, and Environmental Sciences focusing on collaboration across the states in so many ways. Having moved from just production into food safety and all the other areas and the environmental side of it is just remarkable. The only difference between Bobby and me is the fact that Bobby was smart enough to stay in one place and he has done so very well and very effectively.

Mr. Fisher:

Thank you, President Gee. In addition, we would welcome you to the Farm Science Review, which will be held here September 20, 21, and 22 just west of town here in London, Ohio. You will have the latest exhibits relative to all the machinery, equipment, seed, everything that we do in the industry of agriculture, agri-business. And you certainly are all welcome.

From that, we move to a review of what happened with our tornado up at the Wooster campus, just nearly a year ago this coming week, and the first thing I want to focus on, you know, we talk about continuity planning, risk management, and the need to have that and the importance of having that across campus. I want to share with the Board that the plan was in place and it worked exceptionally well, from all the folks here on campus and all of our faculty and staff up at OARDC working together relative to public safety, executing a plan, the importance of external and internal communication, both on campus and at the community there. Everybody's response was immediate and also ongoing and so I am happy to report what we prepared for in disaster planning and assistance worked very well. We actually reviewed the insurance package and what can we learn from that. We were covered extensively there so that was part of the plan that worked very well. We are also looking at how we can learn from this last year there and enhance our current comprehensive risk management plans on a campus-wide basis.

A couple of numbers: there were 79 structures, 24 greenhouses, the loss of 1600 trees and 36 vehicles. Total damage to date is in excess of \$28 million from the tornado at OARDC.

Lastly, we are now engaged in planning for replacement space. A lot of the repairs have been done. We are looking at how we replace the ag-engineering and some of the green houses up there, so here is an area we would work with planning and your committee, Ron, going forward for the campus there at OARDC.

The big note here is a big thank you to several of you in the audience who participated in helping everybody get through a very difficult disaster and things went very well.

Lastly, we heard from Dr. Ron Sega, who again is an example of great collaboration, in this case, between Ohio State and Colorado State as we look at our opportunities for sustainability with the full definition of sustainability being energy efficiency, how we do more things in an environmentally friendly way and how we incorporate both that research and thinking and using the entire campus and all of our disciplines to learn together and to provide new leadership for all of society. I would highlight that we do have a program going on that all of you participated in last Saturday, that is zero waste from the stadium. The first exercise did have some glitches; we do have some work to do, but what a great way to emphasize recycling and sustainability in a visible way for the campus. We were proud of that project and encourage all of you to participate in the future weeks. Thank you, Mr. Chairman.

Mr. Wexner:

Thank you. Questions, comments for Jack? If not, let's move to Committee on Trusteeship. Alex?

Mr. Shumate:

Thank you, Mr. Chairman. On behalf of our committee we have two action items to ask for Board approval. The first is number one on the consent agenda. There has already been a reference to the appointment of Kevin Boyle to the Academic Affairs and Student Life Committee. This is the official resolution to consummate that. The Committee on Trusteeship worked with the chair of Academic Affairs and Student Life following a process for the selection of a faculty member to become a member of that committee. By way of review, we consult with faculty leadership and receive recommendations from faculty leadership on possible appointments to our committee. We then receive the written background, their resumes and other relevant documents on each faculty member that is recommended for an appointment to the Academic Affairs and Student Life Committee, and then we conduct individual interviews with each of those candidates. We interviewed three candidates this year.

I would just like to read a paragraph from the letter that was sent to Professor Boyle regarding his selection. That paragraph reads as follows: "The interview committee agreed that all of the faculty candidates with whom we met were exceptional in every regard. Your selection, Dr. Boyle, is a mark of the high esteem in which you are held by your colleagues in the University and the positive impression you made on our committee. The time spent in conversation with you and your fellow faculty members was, for all of us, a valuable reminder of the first rate work being done in teaching, research, and service at this institution." Mr. Chairman, I would like to positively recommend approval per the consent agenda of Kevin G. Boyle, Distinguished Professor of History, for appointment to the Academic Affairs and Student Life Committee for a two-year period.

Mr. Wexner:

Questions, comments? Thank you.

Mr. Shumate:

Secondly, this is a separate resolution. With the appointment of new trustees, with the retirement of other trustees, the Trusteeship Committee, as part of our charter, reviewed the committee appointments for 2011 and 2012. All of the trustees have at your places, the recommendations for appointments to those committees. We consulted with our chair regarding these appointments. There is an annotated copy of the committee rosters that highlights the changes that we are recommending and, again, on the behalf of the Trusteeship Committee, I would like to propose a motion for approval.

Mr. Wexner:

Second?

Mr. Horn:

That will be voted on after the consent agenda.

Mr. Wexner:

Very good. Thank you.

Mr. Shumate:

That is all that we have to report, Mr. Chairman.

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Mr. Wexner:

Thank you, Alex. Any questions, comments, input, or feedback for Alex? Okay Alex, you got off lightly. Bob, we will see if you do as well with Audit and Compliance.

Mr. Schottenstein

Thank you, Mr. Chairman. First thing I want to do is recognize and thank the members of the Audit and Compliance Committee for all their hard work over the past couple of months. Since our June meeting, our committee has met three times, including yesterday. We met on July 22, August 30 and, as I said, yesterday. The members of the committee have, I think, just provided a great service to the University.

During the course of those three meetings, the committee heard regular compliance updates from a number of business units within the University, including Business Continuity; Student Life; Facilities, Operations and Development; and the compliance update from the Office of the Chief Information Officer. In each case, the reports were well received and the committee was satisfied by the compliance work being done by those units. The majority of our time, which I would just like to take a minute to talk about if I could, as I think the members of this Board know well, during the past three meetings has been in connection with the undertaking of the University wide compliance review. I thought I would take just a few moments to update the Board on exactly where we are. I think we have made significant progress and that is largely due to the stewardship provided by both Mr. Chatas and Mr. Culley, who have been charged with playing quarterback, if you will, managing and reporting this oversight in a comprehensive review process, reporting directly to the Audit and Compliance Committee. Chris and Geoff have worked very hard. They have put together a working group, and they have kept us on task and on time. We are very fortunate for that.

The first step in the process was to set out to hire an independent consultant or, as it turned out, consultants, who possess subject matter expertise in the area of compliance. The idea was that this independent consultant would effectively serve as the project manager, managed by Chris and Geoff, but all along reporting directly to the Audit and Compliance Committee. The consultants have been selected. At the close of my report, if it is okay with the chair, what I would like Mr. Chatas to do is just to take a moment to share with the members of the Board and those who are here with us today, what we believe to be the very unique qualifications and expertise of the consultants we have selected. They are a company called Protiviti and the New York law firm, Dewey & LeBoeuf, who will work hand-in-hand in providing us with the oversight and review that we seek.

In terms of where we are in the process, before we take a minute to talk about their specific qualifications, the first step, which has already started, which is being undertaken by a working group that Mr. Chatas and Mr. Culley are managing, was to do a comprehensive inventory, a very complete inventory, of everything we do and how we do it in the area of compliance, including our current practices; the organizational structure associated with each; the qualifications of the individuals who manage the various compliance units; all of the internal audit reports that have been submitted to date; and the practices, the policies, and the procedures that go with it. The first thing that we wanted to make certain we did, and this was also something that was critically important to our independent consultants, was to understand what we do and how we do it today. The consultants are going to take that information and they are going to not only assess it and analyze it, but, more importantly, they are going to use it in connection with the very intense benchmarking, whereby they will look at and review compliance systems at, not just universities public and private across this country, but also select financial institutions, select for-profit corporations and research institutions. There are a lot of unique and interesting practices out there and it is clear to us, and it has been affirmed by the consultants, that it is important that we widen the scope of the benchmarking and look well beyond, as we always intended, look well beyond just

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institutions of higher education. The goal is for that benchmarking analysis and review to be complete in the October-November timeframe. We think we can achieve that as we talked about it at yesterday's Audit Committee. The goal is to get it done right, not quickly, but we do think we can get it done sometime, hopefully, before Thanksgiving.

In connection with that benchmarking review, the consultants will present various possible options for redesign, if you will, of our practices taking into account reporting lines, the independence of the individuals involved, maximization of conflict avoidance, oversight, training and ongoing education for those that are charged with this responsibility.

The ultimate target date for completion to come back to this Board with a new, revised recommended structure is in the January timeframe. And I think we are, at least so far, on track with that.

What I would like to do is to ask Geoff, if he wouldn't mind, to take a few moments to just share with the members of the Board and those that are here the qualifications of Protiviti and Dewey & LeBoeuf.

Mr. Chatas:

Thank you, Mr. Schottenstein. We interviewed seven firms for the assignment, and our initial goal was to hire one firm, but it became quite clear when we looked at the task at hand, which is looking at the organization of compliance, the process of compliance, and then the legal process around compliance, that we needed two areas of expertise. When we looked at those seven firms, these two really provided the most outstanding experience in those areas. Protiviti has actually worked in higher education extensively. It has higher education practice and they have actually been working in helping us in our financial aid compliance at Ohio State, and they are really the experts in that process compliance. Dewey, similarly, has had significant experience in the legal process of compliance, and when we looked at the experience they both had in the areas of health care, the student financial aid side, of research, and then of athletics, these two firms had the partners who had the experience in those areas quite strongly. It was our recommendation, which was accepted by the committee, to engage the two of them to carry out this work.

Mr. Schottenstein:

Thank you. Unless there are any questions, that concludes my report.

Mr. Wexner:

I have a question. In retaining these firms, is there any engagement with the Board, interviewing Trustees to see their concerns, opinions, or how they think about this area because you have Trustees that have had significant compliance experience because of their professional business career lives.

Mr. Schottenstein:

That is a great point, Mr. Chairman. First of all, the consultants are going to report directly to the Audit and Compliance Committee and intensely engage with us and that started yesterday. Various members of the Audit and Compliance Committee fit that bill, but the fact is, I do not know who they are going to be interviewing and who they are going to be talking to. I know it is a wide array of people, but we will make certain that we put that to the consultants; that is a good suggestion. I think they would do it anyway, but we will make certain that they do.

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Mr. Wexner:

If not, I would encourage individual Trustees to contact Bobby and volunteer for that because you have different interests and experiences, and I think our input as they begin their work would be helpful.

Mr. Schottenstein:

From this being taken out of context, from the very outset, I think the first conversation I had with President Gee about this as we got started, and I think a conversation I had with you as well, Mr. Chairman, we talked about how there are really two elements of compliance and this came up in our discussions yesterday. One is the architecture of the compliance system, and that is really important. But no matter how good that design is, the other piece of it is the intangible, which I think we have very strong commitments to integrity here that it is that intangible, known as tone at the top. And if the tone at the top matches the architecture in a good way, as we talked about at our meeting yesterday, I think that we will absolutely, and I believe it does and I believe it will when we are done, that we will end up with a system that is truly a model. One of the things that was pointed out in our meeting yesterday, and if other members of the committee want to comment on this I would encourage them to, was that both Protiviti and Dewey & LeBoeuf were not just interested in the engagement, but commented on the fact that, to their knowledge, no institution, and they were not making this statement as if it were something to be proud of, but it is just a fact that Ohio State is ahead of the curve here. No institution has engaged in this kind of a deep dive thorough assessment in this area, and as we have talked about before, what happened in athletics was regrettable, but it did present us with an opportunity to get better. I think that, as a Board, I think that the members of the committee feel, and I hope that the other trustees feel, that we are not going to waste this crisis, if you will, and use it as an opportunity to get better.

Mr. Fisher:

Mr. Chairman, Chairman Schottenstein has, in our work in the last several months, reached out to several trustees and other disciplines for their expertise in doing our work, so part of what you are talking about here, I think we have started that within the committee.

Mr. Wexner:

Comments, additions? Very important work, Bob, thank you for what you and the Committee are doing. I think we can move on to Advancement, Gil?

Dr. Cloud:

The Advancement Committee met yesterday. We were privileged and pleased to have Chairman Joe Damore and the Alumni Association Board join us for our committee meeting yesterday. Obviously, when we talk about goal areas of awareness and engagement, financial in our advancement model, these dedicated individuals that serve on our Alumni Board certainly capture that engagement element in a very strong way.

Mr. Kaplan then provided a report on development activities for the last fiscal year. Positive results there. Last year, our totals were \$407 million that was 125% of our goal of \$325 million.

The Students First, Students Now philanthropic effort was also a great success. We set a goal to raise a \$100 million for that for scholarships, and we finished that work raising \$116 million.

Importantly, the University set a record last year for \$1 million plus gifts. We received 40 of those. Obviously, when we think of development, all support is needed and welcomed,

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but when you start thinking about where the major activities occur, and particularly, as we think about a campaign that we are going through in our model, we are no different than other universities, and in our own case, 46% roughly of the total amount we want to raise in a development campaign is going to have to come from \$1 million plus gifts. We are no different than any other institution in that regard, so I am really heartened in what is still a very difficult economic environment out there that the University set a record with that number of million dollar plus gifts this last year.

Mr. Katzenmeyer then provided an update to the Committee on our advancement model in four areas. I think the Board members can appreciate when, in an organizational structure, you see an approach that provides great opportunities as you can integrate across different groups. But, of course, it takes a lot of hard work to get that work done.

The first area that we had a discussion about related to a group called the Advancement Task Force, which Andy Gurd is leading. The process they have right now, they are engaged in a series of one-on-one interviews with all the other deans and unit leaders in the University who are going to be involved in the advancement model with a primary emphasis to make sure everyone has a common understanding and sees a common vision of the opportunity we have in the advancement model that that is well understood by all the units, but also to really begin identifying more specific opportunities we have to integrate to become more effective and efficient. And also, importantly, identify important questions that come up in a major change like this.

A lot of that work is being done. The timeframe planning on that is to have all of those interviews completed and a report prepared by October, which will give us good direction on particularly some of the structural and operational change opportunities we have.

We then talked about the advancement database system. When Mrs. Kass led the work as we got into the transition activities, one of the huge, big opportunities we saw to leap forward, but also one of the potential big barriers we had to achieve integration, was if we could not get to a common database system for all the key stakeholders. The new system that has now been worked on over the last couple of years is going live this week. They call it TAS, and I kind of like it because they have gotten rid of a lot of legacy systems so when you say The Advancement System, it just has a ring to it that I like, that this is the one that should be used. Even right now, we should be able to manage University relationships as it is related to donors, alumni, friends, employees, corporations. We are going to have over a 1 million alumni and friends in the database system as it exists right now. It includes over \$6 million gift-related transactions to the University. It will be accessed now by 500 plus Ohio State employees with appropriate privacy and confidentiality things in place, but employees that are engaged in the various elements of the advancement model, so we think of marketing and communications, the Alumni Association, the development office, so that we can have a common system that all of those groups will have common access to that will really enhance the effectiveness and efficiency.

It took two hard years of work to get this in place, and in the coming year in 2012, the next key units that will get totally incorporated in there will be some additional working alumni associations, the Wexner Center memberships. And we will also begin to have the capability to have all life event registration and alumni and development activities coordinated on this one system. It is going to be just a huge enhancer of effectiveness and efficiency.

Secondly, one of the other major things we want to do is to get a single point coordination of development and alumni events here at the University. The committee was advised yesterday that Becki Crowell will assume leadership of a new organizational events office that we are going to have here at the University.

Another major opportunity area then to address is all of the communications that we provide from this University. We have had an integrated editorial work group taking a

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look at this, and if you think there are four major print and e-publications at the University, the Ohio State Alumni Magazine, Connect, Ohio State Impact, and OSU OnCampus. The University is actually spending \$2 million annually in just these various activities to get this material out. The goal is to ultimately get to where we are thinking of One University, of an explicit mission and objective for each one of our communication vehicles, develop them that we have common kinds of messaging, which does not prevent tailoring, but unifies what the University message is going out through these vehicles, and then also ensures that as we look at the work that is done to these vehicles, and with key stakeholders, that it is done in the most effective and efficient way. The team has developed, after a thorough assessment, a list of three major recommendations. I am not going to go into those today because it has just been done. They have been handed to Mr. Katzenmeyer, Mr. Kaplan and Mr. Griffin, and they are going to be working through the details of how we can be most effective and efficient with our major communication publication activities. They anticipate by early 2012 that they will be ready to determine what actions they will take, based upon those recommendations.

Finally, the Team Buckeye captain, Mr. Griffin, led a report of Pelotonia coming back to the point that the chairman raised at the start. This is just an outstanding activity, as I mentioned in our last board meeting, it is now, from what it started just a couple of years ago, the largest annual fundraiser for The Ohio State University. It has gotten there in two years. As was mentioned, we will actually run through October, but already in hand is over \$9.4 million. Team Buckeye has done over \$1.6 million of that. It is great results, and as one of our committee members said yesterday, Mr. Kessler, which I thought was the final punctuation point, "This is all cash." So it is just some terrific work and, Mr. Chairman, as you alluded to, how high is high? None of us know, but it is just a great opportunity, and it is a great event. That concludes my report.

Mr. Wexner:

Thank you very much. Comments, questions? Thank you very much, Gil. Physical Environment, Ron Ratner.

Mr. Ratner:

Good morning. I guess after three days of this board stuff, it is getting a little foggy. I asked for a raise yesterday, and I was told I could get a 50% increase in my base, which is kind of nice. In any case, we started our meeting yesterday with a report, actually basically the same report that was given to Agricultural Affairs on the recovery at the Wooster campus. And the conclusion I came to, obviously, was that we, and when I say we here, the One University model really worked. Everybody pitched in, everybody got a lot of work done. I think we have done a great job of recovering. When you drive the OARDC campus, you realize the loss of, whatever it was, 1600 trees. We had one of the great arboretums in the world, and I think that is going to be very hard to recover from. We can rebuild the buildings pretty quickly and, fortunately, there was no loss of life, but the ability to recreate some of the magic of that facility is going to be a long time coming. We are well on our way of doing that, and I think the important thing is that the very important research that goes on there is really back in full swing. We have temporary greenhouses already in place. Obviously, there are a lot of lessons to be learned, but in this case again, as it seems to be at our board meetings, there are a lot of thank yous to be given. Both the team in Wooster and the team here led by Lynn Readey and the group in Facilities Operations and Development (FOD) really did just extraordinary work, and I would be very complimentary towards that and aware of the constant challenge. All of those plans that we make, unfortunately you occasionally need them and in an institution as large as we are, recovery plans are at some point going to have to be put into effect.

We then had a short report on the status of construction reform in the state. It is actually a significant event that happened this summer and buried in House Bill 153, which is the

budget bill, was basically the elimination of the whole multi-prime contracting condition that we have been struggling with for 137 years. It probably was very appropriate 137 years ago. It was probably very inappropriate 100 years ago. It has taken us awhile to enter the modern period. There is some rule-making that has to happen, but hopefully, that will be done by the end of the year. And when that is done, these new provisions will be fully in effect, and we will be basically free to contract, as every other state, as virtually every company, every contract that I know of that construction across the country has done, through one of a number of methods from construction manager at risk to design-build to a standard general contract. Hopefully, these new rules will be in effect for two or three of the contracts that I will refer to later, but it is a major change and a very significant one for us. It will help us to be significantly more cost effective and particularly more effective in terms of just the delivery process. I forget the number, how many construction projects do we actually enter into in a year?

While we talk about the big ones here at the Board, a lot of what happens here at the University are smaller contracts: \$50,000, \$75,000, \$200,000. We are constantly doing work on our facilities. Every single contract was subject to, except for the very tiniest ones, the most cumbersome set of rules that really got in the way and affected the management. So that is a significant change and one that really was, we really worked hard to try to get it done last year, we were unsuccessful, but it was done this year in the budget bill.

We then had some project status updates. Because we do so much on campus, I basically asked that the updates really be on an exceptions basis. The only two I will refer to are two places where we are not necessarily having a red light, but a yellow light, if you will, on our project reporting basis.

One of those is the south high-rise. In general, the construction of the south high-rise is well under way, and everything is basically going on time and on budget. There is one very specific issue where we had a problem with drilling the geothermal wells. It was due to an unexpected sub-soil condition. One of the curses of going in the ground is that soil bearings are just tests and you find that they are not necessarily ever completely accurate. We found conditions underground that we did not anticipate. We had to change the drilling method, and in order to do that, we also had to change the contractor because the original contractor was not capable of, and did not have the equipment to do, the method that we now need to use. That means that we are going to be about a year late in completing the geothermal wells, but I am told that we have a recovery plan that will allow us to make sure that the building opens on time and on schedule. There will be some longer disruption, if you will, of the south oval which none of us anticipated, that none of us wanted to have, but we will live through that and get that back in shape. When we are done with this facility, we will not only have a state-of-the-art physical facility in terms of what it offers to our students, but also in terms of the issues with sustainability; we will have really a landmark facility in the utilization of geothermal heating and cooling.

The other minor problem is part of the infrastructure planning with campus electricity. Our electric grid upgrade included the need to bring a power line across the river and that was being done in contract with AEP, but the AEP schedule with their project has fallen behind, so we found an alternative method of being able to do that, and again, that is part of what is needed to service the Medical Center, but we will have that well in hand. Although it will be delayed from its original schedule, it will be fully complete in time to service the Medical Center as it is completed.

We then went into some construction contract approvals. All of these are on the consent agenda. Two of them relate to infrastructure projects: the water treatment facility that supports the power plant and the extension of the steam system, of the repair and replacement of a lot of the steam lines that underlie the campus.

One comment that I wanted to make about this is that we have a large-scale infrastructure plan in place. It is a multi-year plan. You are constantly hearing referrals here to individual approvals, whether it is water treatment, steam system, electric upgrade, chiller plants themselves, but we are now working off of a single infrastructure plan. We have a staggering amount of underground infrastructure. We really are a small city. We run a small city, and I think we have very capable people, but we have done a terrific job of also bringing in outside help to really create a long-term plan, if you will, for what goes on underground on our campus. You will consistently hear references to it. I will admit that after a while, I begin to be out of my depth again on chillers and steam pipes and stuff, but fortunately we have people that do know and understand it.

The other two are very exciting projects that we are being asked to approve the ability to enter into construction contracts. One of them is the Sullivant Hall reconstruction. It is a wonderful building. It is a project we have been studying for years. I think I have been on the board for three-and-a-half years, and I think it was a hope at that time that we would get it done, and we are now ready to really start the process. It is very complex to redo Sullivant Hall because it is an existing building with a lot of historic character to it, and we are also putting into that building, we are relocating the Billy Ireland Cartoon Museum as well as really massively rebuilding, if you will, a lot of our arts facilities. The dance program will be moving in there along with a number of arts-related activities. It will give us a lot of flexible space. We have an auditorium, which can also function as a small theater as well as a classroom for space. It is a very well-conceived reconstruction. It will be an exciting building. It is at a very important juncture on our campus, and it also supports the framework concept of really beginning to get our cultural facilities, our cultural activities out towards High Street where they can really be outreached to the community. I am excited with the plans. I think it is going to be a marvelous project, and it looks to be a project that is going to be extremely well-executed.

And then, of course, the other building is the CBEC Building. I will try to say this, the Chemical Bimolecular Engineering and Chemistry Building. You now know why it is called the CBEC Building because any time anybody tries to say its full name, you sort of stumble on the words. Again, we have heard about this project before. This is the building where we were able to get two departments: Chemical and Bimolecular Engineering and Chemistry to share a building, to share facilities. In doing that, we are able to utilize our pledge in the framework plan that we have no net new academic space, although this is significant rebuilding of academic space. We are tearing down, by the way, four smaller existing buildings that were outdated and way past their useful life. We also recreated a significant part of the academic core of campus. An appropriate building, appropriately sited, and again, a direct result in that sense of the framework plan, and then I think the building itself has been very, very well designed. I think it is going to be an exciting facility. Again, lots of initiatives buried within there. Probably LEED silver status is what we are aiming for in this building, as well as a building that will function very well for both of those departments and for the general academic community.

So those are the four contract approvals on the consent agenda. And then there is one other item that we are going to move forward for the Board's consideration, which again is the fruit of a multi-year effort at the University through so many different components of the University, led, of course, by President Gee's strong commitment to really re-thinking the college experience on this campus. I think it is interesting because the first mention I saw of this, or the first draft, it is referred to as North Campus Housing. It is now the North Campus District Transformation. We all learned yesterday in our committee meeting that we do not describe the North Campus Housing as a housing project. It is really a student experience project and I do not mean to be the least bit cynical about that. This is really true. This is really an effort to transform the way students live on campus, the way they interact with each other, with faculty, with staff, and the way they really experience their first two years of life at Ohio State. It is a very challenging project, and what we are asking for approval to do is to initiate the design process. It is a \$4 million budget to do that. We have a series of steps that we have to

take. We have to complete really what I refer to as the programming phase, making sure that we have the right components and we have thought them all through correctly. And then, of course, there is the planning. While you normally have some planning component in an architectural project, because this is an entire district that includes multiple buildings and a significant amount of land as well as a set of relationships to adjacencies that are both challenging and exciting as well as very complex, the first activity is really more of a planning activity than an architectural activity. And then we will be directly moving into architectural design so we can get, fairly quickly we hope, to a set of architectural schematics, planning schematics, that will let us confirm the costs and make sure that we can come back, and we will go through a series of reviews with this both within a working team, within the University administration as well as with the Board, because this is one that we want to get right. It is a major project. It will end up being, probably next to the Medical Center expansion, the largest single facility project that we have ever undertaken on campus and it is truly transformative. I am truly excited. Everybody has done a lot of work on this, but there is a lot of work to come, so I am very excited that we are actually moving that on to the agenda today. And I do not think that any Board member should think that they are not going to be called on; you will be. You will be asked to work and participate on this because this needs full participation. I know we will get it from students and staff at the University, and I think that we can, as a Board, pledge that we will also be very helpful for this effort. So that basically concludes my report. All good things!

Mr. Wexner:

Thank you. Questions, comments? You got off very easy. Okay Alan Brass, Medical Affairs. Complex; not so easy.

Mr. Brass:

Thank you, Mr. Chairman. Medical Affairs did meet yesterday and we had a very, very lively meeting. We went over a number of critical things, and I will try to summarize those quickly in light of our time.

First of all, three very important appointments are happening at the Medical Center right now. The first was that Charlie Lockwood, as our new dean of our Medical School, started September 1. He came to us from Yale, an Obstetrics and Gynecology chief by practice, very involved, very well-funded by the National Institutes of Health, member of the Institute of Medicine, and carries all of the credentials that we really are very proud of as our new dean.

The second appointment, just to make sure everyone is aware of it, is Marty Taylor. Marty is coming to us from Duke, where he heads up both the adult and pediatric cardiovascular program. He is going to be joining our chief, Tom Ryan, and is going to become the executive director of our Ross Heart Hospital. That appointment will be effective October 1.

The last one is Amanda Lucas, coming to us from Nationwide Children's Hospital. She actually was working for both our University Hospital and for the Children's Hospital and will become our first executive director of Harding Hospital. She started September 6. So we had three very important appointments.

I should mention that both Joe Alutto and Steve Gabbe headed up the search for Charlie Lockwood, and I think they did a wonderful job. I think we have a great team, great team.

The next item I want to make sure that we are very much aware of is the faculty practice plan conversion. Time is marching on. We are doing this physician by physician to make sure that they are comfortable moving into the new structure. We are being very successful with that right now, and we expect to have that conversion project done by

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July of 2012. I think we are about 50% done with the conversion now. We expect to be 100% done as of July.

The U.S. News and World Rankings just came out, and for the 19<sup>th</sup> year in a row, our Medical Center has been named one of the top medical centers in the country again and 11 of our 16 programs, our 16 departments, have now achieved national ranking. U.S. News also named our Medical Center the best medical center and hospital in Columbus, and that just came out as well.

In the paper today, if you have not had the chance to see the paper, it reported, "six living kidney donors: six recipients, OSU's Medical Center pulls off complicated chain transplant from one act of love." It is very rare to do a series of transplants in an orderly fashion. Twelve individuals involved and all of them have gone well. All will be going home this weekend. It is amazing how quickly we get them in and out. Over 100 staff members were involved in this transplant over a two day process to achieve this. Dr. Higgins, who is our new transplant chief, is doing a remarkable job as we build that program.

Something not so exciting, but really important, July 1, Medicare goes under health care reform to the beginning of a new reimbursement program. That is not really exciting to those of you who are not in health care, but let me tell you, Medicare is the largest insurer in the United States of America. They are going to pay for a performance program. Seventy percent of reimbursement will be based on clinical outcome. Thirty percent will be based on patient satisfaction. In the past, you did "X", you got paid for "X". Tomorrow, if in fact you do not do it well and the patient does not like what you did, you probably are not going to get paid for it. Therefore, we have got to move the bar up. Now, we are ready for this, but this is a major, major change for this country. Health care reform is starting to be implemented. It is going to be phased in. It is not going to happen overnight, but the transition is very important. I want you to be aware of that and I will be bringing more information back to you. This links directly to the next item that is important, and that is October 15, we go to a fully electronic system at our Medical Center. Now why is that important? Not only is it important from the standpoint of tracking all of our patient records in a very, very efficient manner, but it also allows us to get the database to make sure our clinical outcomes and our performance outcomes are really managed correctly. That is going to be October 15. There are 14,000 people going through certification on this at this point in time. Between now and the 15<sup>th</sup> of October, 14,000 people will be trained on this new system.

Our score card, as Mr. Chatas has already said, the Medical Center had a very good year, a very good year. Our admissions were soft. That is the one area we are watching. The entire country's admissions are down. Our regional admissions are down. Our Medical Center admissions are down, but the executive staff and the physicians and staff at the Medical Center have also controlled their cost very effectively, which allowed a greater distribution as it relates to revenue over expenses even above budget. So, when you take a look at our three big indicators that we watch as part of our long-range plan, and the reason we are watching these so carefully is because we, in fact, are carrying a very large debt service as it relates to this new expansion project, our EBIDA is 12.4% above budget from where we had it budgeted. Our day's cash on hand is at 66 days. We have also beat budget and our debt service at 7.2 %, and that is a really strong debt service. For those of you who watch construction, especially when, in fact, we are now paying down the building, so far we have paid out about \$275 million toward that.

I want you to be aware of the fact that the next meeting or the meeting after that, we will be taking a look at the long-range plan for the Medical Center versus our actuals just to make sure everything is in line as relates to the macroeconomics of the system, which brings me to the project itself.

The project is on time. The project is on budget. Now, when you start to take a look at the project itself, a lot of steel is being delivered every night and then being erected every

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day. We have our Sports Medicine program, we heard about yesterday, actually down in the hole, working with the construction workers on exercising and stretching and all those things, so as to, in fact, keep the number of safety issues down to a minimum. So far, we have only had three, which are minor sprains, and that is remarkable.

The Women's Park out front of the Medical Center, the Women's Park with the new Mirror Lake that is going in there is progressing well. If you have not had a chance to drive around that, you will be surprised at the progress. Eighty-six percent of all of the contracts let out so far have gone out to Ohio firms. That is a very strong number. At this point in time, we have activated no circuit breakers. Everything is running just like we had hoped it would. We have \$668 million of construction under contract. By the end of the year, we expect to have \$885 million under contract. And, so far, as I have said, we have paid out \$275 million toward those contracts.

The next thing I wanted to mention to you is a new program that Dr. Mazzaferri presented to our Medical Affairs Committee on patient satisfaction and how we, in fact, are going to increase, although we are very strong already, how we, in fact, are going to improve every patient encounter coming into our Medical Center. Dr. Mazzaferri is an invasive cardiologist. He is heading up a group of 50 people that are working through the Medical Center as it relates to taking this patient focused program right down to when you come in the door to the point you go out the door, and I think it is going to, in fact, have tremendous benefits to us.

The last thing that I would just mention, and I am going to show you a little video up on the screen here, is that we do have two appointments, Mr. Chair, it is on the consent agenda for two board members coming on, one on to our University Hospital Board and one to our James Cancer Hospital Board. So, see if they can run the video right now. It is on channel 6, and if you haven't seen it:

*[Video Clip]*

Just a point of interest I think you might find this interesting. As you know, originally it was a \$1 billion project. We added \$100 million to it thanks to a grant that we received for radiation oncology and so on. On the third floor of this Medical Center will be going seven radiation oncology units. Each one of those units, when fully installed, will weigh 300 tons and that is the size, construction, beams and weight that we have to carry in a building like this. Twenty-one stories tall, but the project is going very, very well. And Jay Kasey and Mike Rutherford, I don't know if they are back there, both of them are, Mike is watching the numbers like a hawk and Jay Kasey, our construction guy that is down there every day, is just doing a magnificent job, so job well done folks. That concludes my report.

Mr. Wexner:

Thank you. Onward and upward, I guess in a lot of ways. Any comments, questions? Gil.

Dr. Cloyd:

Alan, on the change in the Medicare payment system, obviously it means we have to deliver good results and we have to satisfy the patients. Do we anticipate any change in our case load? And I guess what is running through my mind is, would this new payment system cause other physicians and institutions outside of our physician practice network to opt out of Medicare and, therefore, patients have to find care elsewhere, so do we anticipate any impact on our annual patient population?

Mr. Brass:

That is a very good question, Gil. I think at this point, everybody is scrambling to make sure that they are falling in line with the new rules and regulations and the practices, so at this point we are not anticipating that. But, let me go the other direction. If, in fact, you do not provide the proper care, and you, in fact, have to get readmitted, you are not going to get paid for that readmission and, therefore, what you have to watch is you could have a decline as it relates to the amount of payments even though the volume might go up. So, we have to be very careful. This is a double-edged sword as it relates to, will we get volume in from other physicians. Do not anticipate it right now, other than our own internal growth of our programs and signature systems we are developing, but we have to be very careful on the revenue cycle of this system if we do not perform correctly.

*[Dr. Gabbe speaks from the audience, Inaudible]*

Mr. Brass:

And Gil, the other point that I would make is that Medicare will not be by themselves. All other insurers will fall right in line with this. They are going to use this pay for performance methodology once it gets traction, and we will see this with all of them, in my opinion, right now. The fact that we are geared up right now, and the fact that our quality indexes are looking pretty good, I am feeling pretty comfortable right now, but it is something that you just constantly have to improve. Bobby?

Mr. Schottenstein:

I just want to make a comment. Yesterday's Medical Affairs Committee's meeting was just a terrific meeting as they have been. And there has been, and continues to be, tremendous focus on the financial performance of the Medical Center, and we have made enormous progress with day's cash on hand operating margin. Some of us, like me, are starting to learn a little bit about the health care business and all of that is super, super important. The point I want to emphasize, and I think Alan knows how I feel about this because we have talked about it too many times probably, but this notion and attention and emphasis, not for the first time, but really being re-emphasized, on patient satisfaction, and it is not just a feel good item. First of all, this notion of reimbursement for outcomes and satisfaction, most of us do not get paid when we leave our own businesses until people are happy and satisfied with outcomes, so I feel like there is certain rightness to that new standard. Hopefully, it will be implemented properly by Medicare.

Above and beyond all that, it has been my experience in my entire career in at least our industry, that those businesses that do the best job at taking care of their customers often times make the most money and have the best leadership. When we looked at the list yesterday, and Ohio State's results are very good by the way, we do not need to feel bad about where we are, but we are not the best, we are in the top 20 group, but we are not in the top ten yet. You look at the hospitals that are in the top ten, they are some of the most respected and best reputation institutions that are in this country. There is an amazing correlation between patient satisfaction and reputation. Mr. Chair, you have talked often about the main thing and, Dr. Gabbe, I thought, and Dr. Mazzaferri that is overseeing this, they are very passionate about making the main thing patient satisfaction, and so doing it is going to tell us about our leadership, about morale. You cannot get high patient satisfaction scores if people do not feel well led, if they do not enjoy coming to work, if they do not feel there is a purpose for what they do. And, of course, we are not going to have people out and about the community raving about how great we are as they are right now. I do not want this to be construed as "we have problems," but my whole point is that I think that the tremendous emphasis that we are now paying to this, even more so than before, is really significant, and I just applaud the

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effort and support Dr. Gabbe and all of the leadership for really rallying around this as a main cause.

Mr. Brass:

I totally agree with you, Bobby.

Dr. Reid:

I think Bobby made my point. The other thing I wanted to do was to share that there is a direct link between patient satisfaction and health outcomes, and this is not a patient as being happy, that folks smile at them. This means understanding discharge orders, being able to follow through with follow-up appointments, and so forth. And the committee that you referred to is definitely right on that. It is just excellent work.

Mr. Wexner:

Alan, I am curious that how we link patient safety with patient satisfaction from a reimbursement point of view. I would guess the government really cares about patient safety.

Mr. Brass:

I will ask Steve to add to this, but whether it is medication error, falls in the bedroom, or whatever, your program has to be a very robust program, and you have got to, in fact, make sure that the patient feels very good about reporting and that the staff is very, very responsive to it and that appropriate action is taken immediately.

You know that it is amazing that the number of law suits can be dramatically reduced if, in fact, you have good communication and good responsiveness. That goes back to Bobby's point about just good quality patient care, and I think we have got our act together right now inside our Medical Center. Our number of falls and our number of medication errors are coming down every time we get a report, which is good news. Steve, do you want to add anything to that?

*[Dr. Gabbe speaks from the audience, Inaudible]*

Mr. Brass:

I go back to our electronic system, also, because we can track this now back to the unit, back to the nurse, and back to the physician, so we can really start to quantify where our strengths are and where our weaknesses are. We are not going to get paid for it unless, if we don't provide the right outcomes, we, in fact, will not be reimbursed.

Mr. Wexner:

Clearly, what I didn't understand was that the patient's safety is part of the outcome performance measures that we would obviously be aware of and work on, but it really does connect to our reimbursements from the government.

Mr. Brass:

Absolutely.

Mr. Wexner:

Good. Thank you. Any other questions, comments? Judge Marbley, I hope that all of your clients are happy and satisfied customers in your professional life.

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Judge Marbley:

Both in my professional world and in my life, I am a Trustee of The Ohio State University because, as you know, you save, I think this is the last committee report, you save the best for last, because the students are indeed our clients.

The September 8 meeting of Academic Affairs and Student Life began with the progress report of the College of Arts and Sciences, which was formed in 2008, as many of you recall, when our five arts and sciences units were consolidated into one college. Executive Dean and Vice Provost of Arts and Sciences, Joe Steinmetz, began with an overview of this large college, which has almost 1,200 faculty, some 30,000 undergraduate majors, and more than 2,500 graduate students. The college offers 100 majors and 103 minors, along with 47 doctoral programs and 40 master's programs. To put it in context, Mr. Chairman, our College of Arts and Sciences is larger than many colleges.

In fiscal year 2011, the College of Arts and Sciences had nearly \$80 million in external grants and contracts and \$60.5 million in grants and contract expenditures, and I think that with our commercialization initiative, it bears mentioning that there will be a great deal of commercialization activity within arts and sciences because we house biological science and chemistry. We can expect to see a great deal of commercialization activity in that particular college.

A number of new academic programs, and several new majors and minors, will further broaden the opportunities for arts and sciences students. The college has extensive programs for outreach and engagement including: the Arts Initiative, the African American and African Studies Community Extension Center, and the Wonders of Our World STEM: Science, Technology, Engineering, and Math program.

As part of the college's restructuring, a new budgeting method, a centralized faculty hiring process, and new interdisciplinary research efforts have been developed. So instead of each unit ordering its pens from a different vendor, all of that has been centralized at considerable savings to the University. Strategic department mergers have been implemented and savings have been realized from streamlining these operations, including \$3 million in savings from centralizing offices themselves.

Dean Joe Steinmetz should be commended for his work in looking at the balance sheet side of this undertaking. Dean Steinmetz also reported that the college will continue to work on culture change, enhanced communication, unified operations and policies, fostering greater faculty and staff participation in the life of the college, and further developing the advancement model. I think that we can look at this, if you want to look at it in a laboratory context, this is really the first frontier of the One University model, because it is our largest single college. What they have done there is taken substantial steps in realizing our president's One University paradigm, and it has become a reality. I don't know if Dean Steinmetz is here today but we certainly thanked him on behalf of the Board during the meeting, and he should be commended for his outstanding work over the past couple of years.

We next heard an update on the conversion to semesters by Vice Provost Randy Smith, who together with Professor and Faculty Fellow Steve Fink, have led the conversion effort. Vice Provost Smith reminded the Committee that the University Senate approved the move to semesters in 2009 and, since then, the process has been overseen by a coordinating committee, working through eight sub-committees as well as college and unit-level contacts. Ohio's other institutions of higher learning including, University of Cincinnati, Ohio University, and Wright State, and several community colleges, are also moving to semesters, and Ohio State is collaborating with those other institutions to share with them the best practices.

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Progress on the academic aspect of the calendar conversion includes the development of the weekly calendar; course numbering for semesters, many of our courses had to be renumbered- templates for course and program submission; planning for the May session; and approval for the undergraduate, graduate, and professional programs and courses for the semester calendar. The calendar conversion also requires a considerable academic support system, especially in the areas of advising, student life, IT, space, core business processes and communications. Randy also gave background for the new committee members that brought everyone up to speed. We are on target to have our conversion fully in place in time.

The Committee then endorsed a number of amendments to the Rules of the University Faculty, the naming of the Admission Research Corporation Conference Room in the Electro Science Laboratory in the College of Engineering, the naming of the Janis and Michael Bloch Rooftop, the Janice and Michael Bloch Suite, the Janis and Michael Bloch Cafe and the Janis and Michael Bloch Terrace on the 14<sup>th</sup> floor of the new James Cancer Hospital. You are aware, of course, of the tremendous support that the Blochs have given to the James, and this is in recognition of that, and this is part of our consent agenda. The naming of the Abercrombie & Fitch Women's Center in the James Care Comprehensive Breast Center, and the naming of the Rohr Café in Mason Hall on the campus of the Max M. Fisher College of Business.

The meeting then concluded, Mr. Chairman, with the Committee's endorsement of a number of routine personnel actions.

Mr. Wexner:

Thank you very much, your Honor. Gil.

Dr. Cloyd:

Yes, Mr. Chairman. I would like to add one postscript to Judge Marbley's excellent report on the semester conversion. It once again shows just how fortunate we are at this University to have such a great faculty that can marshal together around a big challenge, because most of us want to go into deep somnolence to think about what is involved in a semester conversion process, because there is a lot of detailed hard work. But, as was reported yesterday, accepting all of that fine hard work and things that would be required just to get it done on time, our faculty has really come together and very proactively addressed how we enhance the educational experience, how we enhance the course work that students are going to have. Rather than treating it as a difficult, complex job that needs to get done on time, it has been seized as an opportunity to further improve our educational programs and provide a better outcome for our students. Once again, it was another example of how fortunate we are to have such outstanding, supportive faculty here at Ohio State.

Mr. Wexner:

Well said. Thank you. Any other questions, comments? Well, my wife has told me about the importance of federal judges, Monte, so whatever you say is always the most important. It may not always be the last word, but in this case the last word goes to Finance and Bob Schottenstein.

Mr. Schottenstein:

If it would please the court, and even if it does not, what I would like to do, Mr. Chairman, is ask Mr. Chatas to make this report.

Mr. Chatas:

I will make this brief. We had two presentations yesterday. I discussed the 2010-2015 capital update. You may all recall that that is a \$2 billion capital spend that this Board approved in March of 2010. We are about 33% of the way through that spend and, predominantly, we are on budget and on time. So when you look at the whole \$2 billion, I can say that that gets a very clear green light at this point.

We then had Jonathan Hook give us a review of the endowment and returns for the year. The fiscal year returns for 2011 were 15.5%. This compared to our benchmark of other like endowments of 13.7%, so significantly above that endowment.

We also discussed the work of our Investment Working Group which meets four times a year now to provide oversight to the endowment. We are currently undertaking a review of the underlying investments of the endowment to make sure that we are within our risk tolerance ranges. We did that about six months ago and our risk adjusted returns are well ahead of our benchmark. In other words, we have lower risk investments at higher returns, so the team is doing an outstanding job.

After that, we had seven items for the consent agenda, two of which have already been discussed for the group. The others I will briefly walk through.

The first is the fiscal year 2012 budget. This is the final budget for 2012 fiscal year. This includes projected revenues increasing 4.9% to \$5 billion, that we will lose \$65.3 million in state support this year, which will be partially offset by a 3.5% tuition increase, which was approved by this Board in June. Other mandatory fees and most other fees for our students were held flat year over year. This was an attempt to make sure that we could keep the cost affordable for our students, so the total overall increase was not 3.5%, it was actually 3.3% for most of our undergraduate students. We have a salary merit pool increase for the year of 2%, and we will be funding in excess of \$10 million of various academic initiatives this year, including the semester conversion project.

The second was an authorization to enter into the construction contracts, which were discussed earlier in Physical Environment Committee. I will just add that the total of all those contracts is \$353.6 million, but all of that is part of the \$2 billion already approved last year.

The next was an authorization for a long-term lease and concession with respect to the University parking systems. We had a robust discussion about this yesterday and, at this point, we are asking for permission to go out and seek requests for qualifications and to solicit proposals to give us an indication of the amount of consideration we might be able to raise, and the terms under which we may be able to raise that money, and we will obviously come back and have a discussion about that as we go forward.

Next was an appointment to the Self-Insurance Board. As you all are aware, the University self-insures in a number of areas, and our university treasurer is one of the board members, so we are asking you to appoint our new university treasurer, Mike Papadakis, to that board.

The next is an authorization for the issuance of an additional general receipt bonds. We are asking for approval to issue up to \$0.5 billion. This is all, again, part of the 2010 to 2015 capital plan. We had indicated that we were not planning to issue that debt until next year or the year after, but as many of you are aware; there is a fairly serious dislocation in the markets right now, which is proving to be very favorable to high-credit, quality institutions like Ohio State with our double A1 rating. And we are looking at what is called a century bond, which is a quasi-permanent form of capital that allows us to borrow money for 100 years, interest only, for that 100 years with a repayment of that money at the end of the century. We will be reporting back, but this is the authorization that would allow us to proceed with that issuance.

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The next item was a sale of real property. You all may recall that this Board approved the purchase of an FM station for WOSU Classical Music and, at that time a year ago, we told you that we would sell the AM station to predominantly cover the cost of that acquisition. I am pleased to report that we have actually negotiated a deal to sell that AM station for \$2 million, which predominantly covers the cost of that FM station and, with that sale, we will be selling 39 acres of land in Grove City, where we have six AM transmitters as well as the WOSU AM frequency. That is being asked for approval today as well.

The last item here is the approval to enter into the professional services contract, which we discussed for housing.

Mr. Wexner:

Thanks Geoff. Any questions, comments? Geoff, thank you. If there are no other questions or comments for the committee reports, we can move to the Consent Agenda. I ask President Gee to present it, please.

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### **CONSENT AGENDA**

President Gee:

As to the century bonds, I just want to announce to the Board, I intend on being around when they are paid off.

Today, we have a total of 16 resolutions on the Consent Agenda. We will be taking a separate vote on item #3, and a separate vote on the additional resolutions brought forward by the committees; therefore, we are seeking approval for the following:

#### **FACULTY APPOINTMENT TO THE ACADEMIC AFFAIRS AND STUDENT LIFE COMMITTEE**

Resolution No. 2012-01

Synopsis: Appointment of a faculty member to the Academic Affairs and Student Life Committee is proposed.

WHEREAS the Committee on Trusteeship in consultation with the Chair of the Academic Affairs and Student Life Committee established a process for selection of a faculty member of the Academic Affairs and Student Life Committee; and

WHEREAS the Committee on Trusteeship shall bring forward a recommendation to the full Board of Trustees; and

WHEREAS David G. Horn, the first faculty member who was appointed to this Committee, has resigned effective July 1, 2011 to accept the position of Secretary of the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That Kevin G. Boyle, Distinguished Professor of History, be appointed as the faculty member to the Academic Affairs and Student Life Committee for a two-year appointment, effective immediately.

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#### **APPOINTMENT TO THE SELF-INSURANCE BOARD**

Resolution No. 2012-02

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Synopsis: Appointment of a member to the Self-Insurance Board is proposed.

WHEREAS the Board of Trustees directed that a Self-Insurance Board be established to oversee the University Self-Insurance Program; and

WHEREAS the Board of Trustees on December 6, 2002, approved the expansion of the University Self-Insurance Program to include the faculty physicians and their clinical staff who are employees of Ohio State University Physicians, Inc.; and

WHEREAS all members of the Self-Insurance Board shall be appointed by The Ohio State University Board of Trustees upon recommendation of the President; and

WHEREAS Tom Johnson was reappointed to the Self-Insurance Board in May 2010 with a term that expires April 30, 2012; and

WHEREAS Tom Johnson has resigned from this appointment effective August 1, 2011.

NOW THEREFORE

BE IT RESOLVED, That the following individual be appointed as a member of the Self-Insurance Board effective August 15, 2011 for the term specified below:

Michael Papadakis, Vice President for Financial Services, University Treasurer,  
unexpired portion of the term ending April 30, 2012 (appointment)

BE IT FURTHER RESOLVED, That this appointment entitles the member to any immunity, insurance or indemnity protection to which officers and employees of the University are, or hereafter may become, entitled.

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#### **AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY**

Resolution No. 2012-03

Synopsis: Approval of the following amendments to the *Rules of the University Faculty* is recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the *Rules of the University Faculty* as approved by the University Senate; and

WHEREAS the proposed changes in the *Rules of the University Faculty* were approved by the University Senate on May 26, 2011:

NOW THEREFORE

BE IT RESOLVED, That the attached amendments to the *Rules of the University Faculty* be adopted as recommended by the University Senate.

(See Appendix III for background information, page 123.)

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#### **NAMING OF THE CONFERENCE ROOM 132**

Resolution No. 2012-04

In the ElectroScience Laboratory the College of Engineering:  
Mission Research Corporation Conference Room

September 9, 2011 meeting, Board of Trustees

Synopsis: Authorization to name Conference Room 132 in the ElectroScience Laboratory (ESL) located at 1330 Kinnear Rd. on the Columbus campus, is requested.

WHEREAS the ElectroScience Laboratory is home to one of the largest radio frequency research laboratories in the world, which is 40,580 square feet of research and collaboration space for students, faculty and staff; and

WHEREAS Dr. Errol English, Dr. William Kent, Dr. Thomas Kornbau and Dr. Robert Puskar have provided contributions to the ElectroScience Laboratory for construction of the new building as well as guidance in the creation of a historical display to honor ESL alumni:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned Conference Room 132 in the ElectroScience Laboratory be named the Mission Research Corporation Conference Room.

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### **NAMING OF THE EXECUTIVE DINING SUITE, CAFÉ AND ROOFTOP TERRACE**

Resolution No. 2012-05

In the Medical Center Expansion of the new James Cancer Hospital:  
The Janis and Michael Bloch Rooftop

Synopsis: Authorization to name the executive dining suite, café and rooftop terrace on the 14<sup>th</sup> floor in the new James Cancer Hospital, on The Ohio State University Medical Center campus, is requested.

WHEREAS the new James Cancer Hospital is one of only 40 institutions designated by the National Cancer Institute as a comprehensive cancer center and recently received the highest possible peer rating of "Exceptional" by the NCI; and

WHEREAS Janis and Michael Bloch have provided contributions to the Medical Center Expansion for bricks and mortar of the new James Cancer Hospital as well as significant contributions to the Ohio State University Comprehensive Cancer Center-Arthur G. James Cancer Hospital and Richard J. Solove Research Institute to the Herbert J. Block Family Cancer Research Endowment Fund to support cancer research; and

WHEREAS Mr. and Mrs. Bloch have made a significant commitment binding their estates' executors, administrators, heirs, other successors and assignees; designating support to the Medical Center Expansion and the new James Cancer Hospital:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned executive dining suite, café and rooftop terrace in the new James Cancer Hospital be named the Janis and Michael Bloch Rooftop, The Janis and Michael Bloch Suite, The Janis and Michael Bloch Café and The Janis and Michael Bloch Terrace.

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### **NAMING OF THE WOMEN'S CENTER**

Resolution No. 2012-06

In the JamesCare Comprehensive Breast Center, the OSUCCC, James  
Abercrombie & Fitch Women's Center

September 9, 2011 meeting, Board of Trustees

Synopsis: Authorization to name the Women's Center in the JamesCare Comprehensive Breast Center, located at 739 West Third Avenue on the Gowdy Field Development campus, is proposed.

WHEREAS the JamesCare Comprehensive Breast Center is part of the new James Cancer Hospital, Medical Center Expansion campaign; and

WHEREAS Abercrombie & Fitch have provided contributions to the Abercrombie & Fitch Women's Oncology Center Endowment Fund for support of research and programmatic expansion and treatment of women's malignancies in cancer; and

WHEREAS Abercrombie & Fitch have provided significant contributions to the OSUCCC, James:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned Women's Center in the JamesCare Comprehensive Breast Center be named The Abercrombie & Fitch Women's Center.

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#### **NAMING OF THE CAFÉ IN MASON HALL**

Resolution No. 2012-07

In the Max M. Fisher College of Business  
Rohr Café in Mason Hall

Synopsis: The naming of the Café located in 120 Mason Hall at 250 West Woodruff Avenue on the campus of the Max M. Fisher College of Business will enhance the energy of the newly renovated building.

WHEREAS Mason Hall opened in 1999 and was designed to be a resource center for students and faculty, and as such, held the business library collection. When the newly renovated Thompson Library opened in 2009 the business collection was moved to its new home. Continuing a focus on students, the Max M. Fisher College of Business began plans to renovate the building early in 2011. The newly renovated Mason Hall is intended to be a hub of student activities designed around action-learning and fueled by the addition of a Café; and

WHEREAS James and Sharon Rohr have provided contributions to The James and Sharon Rohr Innovation Fund to be used by the College's dean to support the activities of the faculty, students and staff in accordance with the strategic plans of the College:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned Café in Mason Hall be named the Rohr Café in Mason Hall.

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#### **RATIFICATION OF HONORARY DEGREE**

Resolution No. 2012-08

Synopsis: The awarding of an honorary degree is recommended for approval.

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WHEREAS pursuant to paragraph (B)(4) of rule 3335-1-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommended to the Board of Trustees awarding of an honorary degree as listed below:

David O. Frantz

Doctor of Humanities

NOW THEREFORE

BE IT RESOLVED, That the above honorary degree was awarded during summer commencement, August 28, 2011.

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### PERSONNEL ACTIONS

Resolution No. 2012-09

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the June 24, 2011, meeting of the Board, including the following Appointments, Reappointments, Appointments/Reappointments of Chairpersons/Director, Leaves of Absence Without Salary, Emeritus Titles, be approved.

#### Appointments

Name: SHARON L. DAVIES  
Title: Professor (The John C. Elam/Vorys Sater Professorship)  
College: Moritz College of Law  
Term: September 1, 2011, through August 31, 2016

Name: KRISTINE G. DEVINE\*  
Title: Vice President for Operations  
Office: Business and Finance  
Term: August 1, 2011, through June 30, 2014

Name: KATHERINE L. ECKSTRAND\*  
Title: Associate Secretary  
Office: Board of Trustees  
Effective: September 6, 2011

Name: THOMAS J. ELLIS  
Title: Associate Professor (Orthopedics Designated Chair of Excellence)  
College: Medicine  
Term: September 1, 2011, through June 30, 2015

Name: E. CHRISTOPHER ELLISON  
Title: Chief Executive Officer for Faculty Group Practice  
Senior Associate Vice President  
Office: Health Sciences  
Term: July 1, 2011, through June 30, 2016

Name: EDWARD B. FOLEY  
Title: Professor (The Isadore and Ida Topper Professorship in Law)  
College: Moritz College of Law  
Term: September 1, 2011, through August 31, 2016

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Name: CHARLES J. LOCKWOOD\*  
Title: Dean  
College: Medicine  
Title: Vice President  
Office: Health Sciences  
Effective: September 1, 2011, through August 31, 2016

Name: DANIEL P. TOKAJI  
Title: Professor (The Robert M. Duncan/Jones Day Designated Professorship in Law)  
College: Moritz College of Law  
Term: September 1, 2011, through August 31, 2016

\*New personnel to the University

#### Reappointments

Name: W.C. BENTON, JR.  
Title: Professor (The Edwin D. Dodd Professorship in Management)  
College: Fisher College of Business  
Term: October 1, 2011, through September 30, 2016

Name: W. JAMES HARPER  
Title: Professor (The J.T. "Stubby" Parker Chair in Dairy Foods)  
College: Food, Agricultural, and Environmental Sciences  
Term: October 1, 2011, through September 30, 2012

Name: SAMSON T. JACOB  
Title: Professor (The William C. and Joan E. Davis Cancer Research Professorship)  
Center/Hospital: Comprehensive Cancer Center, The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute  
Term: July 1, 2011, through June 30, 2015

#### Appointments/Reappointments of Chairpersons/Directors

MARK G. ANGELOS, Interim Chair, Department of Emergency Medicine, effective July 1, 2011, through June 30, 2012.

MEYER J. BENZAKEIN, Interim Chair, Department of Aviation, effective July 1, 2011, through December 31, 2011.

RICHARD L. BLATTI, Director, School of Music, effective July 1, 2011, through August 31, 2014.

MICHAEL T. BRADY\*\*, Chair, Department of Pediatrics, effective July 1, 2011, through June 30, 2015.

ENNIO A. CHIOCCA\*\*, Chair, Department of Neurological Surgery, effective July 1, 2011, through June 30, 2015.

RICHARD DAVIS\*\*, Chair, Department of Near Eastern Languages and Cultures, effective October 1, 2011, through August 31, 2015.

DANIEL GRAY, Chair, Department of Theatre, effective July 1, 2011, through August 31, 2015.

LAURENCE V. MADDEN, Interim Chair, Department of Plant Pathology, effective July 1, 2011, through September 30, 2011.

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MICHAEL J. MANGINO, Interim Chair, Department of Food Science and Technology, effective July 1, 2011, through September 30, 2011.

KENNETH E. MARTIN, Interim Chair, Department of Human and Community Resource Development, effective July 1, 2011, through June 30, 2012.

THOMAS F. MAUGER\*\*, Chair, Department of Ophthalmology, effective July 1, 2011, through June 30, 2015.

WALTER J. MYSIW\*\*, Interim Chair, Department of Physical Medicine and Rehabilitation, effective July 1, 2011, through June 30, 2012.

SUSAN V. OLESIK, Chair, Department of Chemistry, effective October 1, 2011, through August 31, 2015.

SUSAN V. PETRY\*\*, Chair, Department of Dance, effective October 1, 2011, through August 31, 2015.

STEVEN A. SLACK\*\*, Director, Ohio Agricultural Research and Development Center (OARDC), effective July 1, 2011, through June 30, 2015.

DEBORAH L. SMITH-SHANK, Interim Chair, Department of Art Education, effective July 1, 2011, through June 30, 2012.

DIANZHI SUI, Chair, Department of Geography, effective July 1, 2011, through June 30, 2015.

MARY J. WELKER\*\*, Chair, Department of Family Medicine, effective July 1, 2011, through June 30, 2015.

JENNIFER WILLGING, Interim Chair, Department of French and Italian, effective July 1, 2011, through June 30, 2012.

CHARLES R. WISE\*\*, Director, John Glenn School of Public Affairs, effective July 1, 2011, through June 30, 2013.

\*\*reappointment

Leaves of Absence Without Salary

BHAVIK R. BAKSHI, Professor, Department of Chemical and Biomolecular Engineering, effective Autumn Quarter 2011 and Winter Quarter 2012, to work at TERI University, India.

MATTHEW S. BRYINGTON, Assistant Professor, College of Dentistry, effective October 1, 2011 through October 1, 2012, to participate in the ITI Scholars Fellowship at Malmo, Sweden.

Leaves of Absence Without Salary, Continuation

ASHLEY E. SCHAFER, Associate Professor, Knowlton School of Architecture, effective Autumn Quarter 2010, Winter Quarter and Spring Quarter 2011, to include Autumn Quarter 2011, continue position as visiting Associate Professor in the Department of Architecture at the Massachusetts Institute of Technology.

NAN LI, Assistant Professor, Department of Economics, effective Winter Quarter, Spring Quarter and Summer Quarter 2011, to include Autumn Quarter 2011, continue position as visiting scholar at the International Monetary Fund Institute, Washington D.C.

Professional Improvement Leaves

LOREN E. BABCOCK, Professor, School of Earth Sciences, effective Autumn Quarter 2011 and Winter Quarter 2012.

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ANNE L. BEATTY, Professor, Department of Accounting and Management Information Systems, effective Winter Quarter and Spring Quarter 2012.

Emeritus Titles

CAROLE A. ANDERSON, College of Nursing, with the title Professor Emeritus, effective August 1, 2011.

LEONARD L. BAIRD, School of Educational Policy and Leadership, with the title Professor Emeritus, effective October 1, 2011.

MARVIN T. BATTE, Department of Agricultural, Environmental, and Development Economics with the title Professor Emeritus, effective September 1, 2011.

MANSEL G. BLACKFORD, Department of History, with the title Professor Emeritus, effective January 1, 2012.

ROBERT A. BUERKI, College of Pharmacy, with the title Professor Emeritus, effective July 1, 2011.

JOHN T. DEMEL, Department of Civil and Environmental Engineering and Geodetic Science, with the title Professor Emeritus, effective July 1, 2011.

GIDEON A. FRAENKEL, Department of Chemistry, with the title Professor Emeritus, effective September 1, 2011.

RONALD L. JACOBS, School of Physical Activity and Educational Services, with the title Professor Emeritus, effective September 1, 2011.

J. DAVID LATSHAW, Department of Animal Sciences, with the title Professor Emeritus, effective July 1, 2011.

NANCYANNE N. O'HANLON, University Libraries, with the title Professor Emeritus, effective July 1, 2011.

RUTH D. PETERSON, Department of Sociology, with the title Professor Emeritus, effective September 1, 2011.

BORIS G. PITTEL, Department of Mathematics, with the title Professor Emeritus, effective July 1, 2011.

MARCUS H. SANDVER, Department of Management and Human Resources, with the title Professor Emeritus, effective September 1, 2011.

DAVID G. STROUD, Department of Physics, with the title Professor Emeritus, effective July 1, 2011.

PATRICIA L. STUHR, Department of Art Education, with the title Professor Emeritus, effective August 1, 2011.

T. DAVIS SYDNOR, School of Environment and Natural Resources, with the title Professor Emeritus, effective September 1, 2011.

BRUCE A. BIAGI, Department of Physiology and Cell Biology, with the title Associate Professor Emeritus, effective July 1, 2011.

R. MICHAEL CASTO, School of Physical Activity and Educational Services, with the title Associate Professor Emeritus, effective October 1, 2011.

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LOIS A. CLARK, Ohio State University Extension, with the title Associate Professor Emeritus, effective September 1, 2011.

JOHN B. CONGLOSE, Ohio State University Extension, with the title Associate Professor Emeritus, effective September 1, 2011.

ADA B. DEMB, School of Educational Policy and Leadership, with the title Associate Professor Emeritus, effective January 1, 2012.

JEAN-PIERRE L. DUJARDIN, Department of Physiology and Cell Biology, with the title Associate Professor Emeritus, effective July 1, 2011.

BETH D. GAYDOS, Ohio State University Extension, with the title Associate Professor Emeritus, effective September 1, 2011.

DORIS I. HERRINGSHAW, Ohio State University Extension, with the title Associate Professor Emeritus, effective September 1, 2011.

ANTHONY D. HILL, Department of Theatre, with the title Associate Professor Emeritus, effective July 1, 2011.

NANCY K. RECKER, Ohio State University Extension, with the title Associate Professor Emeritus, effective September 1, 2011.

STANLEY G. VERMILYEA, College of Dentistry, with the title Associate Professor Emeritus, effective January 1, 2012.

SUSAN L. ZAVOTKA, Department of Consumer Sciences, with the title Associate Professor Emeritus, effective July 1, 2011.

NANCY J. HUDSON, Ohio State University Extension, with the title Assistant Professor Emeritus, effective September 1, 2011.

PAMELA L. LEONG, Ohio State University Extension, with the title Assistant Professor Emeritus, effective September 1, 2011.

CHRISTINE F. OLINSKY, Ohio State University Extension, with the title Assistant Professor Emeritus, effective September 1, 2011.

JAMES C. SKEELES, Ohio State University Extension, with the title Assistant Professor Emeritus, effective September 1, 2011.

SHARON K. STROUSE, Ohio State University Extension, with the title Assistant Professor Emeritus, effective September 1, 2011.

JAMES M. ELDER, Ohio State University Extension, with the title Instructor Emeritus, effective September 1, 2011.

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## **RESOLUTIONS IN MEMORIAM**

Resolution No. 2012-10

Synopsis: Approval of Resolutions in Memoriam is proposed.

BE IT RESOLVED, That the Board of Trustees adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

September 9, 2011 meeting, Board of Trustees

Dewey A. Adams

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 15, 2011, of Dewey A. Adams, Professor Emeritus in the Department of Human and Community Resource Development in the College of Food, Agricultural, and Environmental Sciences.

Professor Adams was born April 29, 1931, a native of Fuquay Springs (now Fuquay-Varina), North Carolina. He attended North Carolina State University, attaining both his bachelor and master degrees from that institution. He earned his doctor of philosophy degree from the University of Florida.

Dr. Adams began his agricultural teaching (vocational technical education) career in Wentworth, North Carolina, at Rockingham Community College as dean of adult and community services. Later he taught math and science and served as a high school principal. For a time, he worked as a supervisor for the North Carolina Department of Education.

His university career spanned 30 years. Professor Adams taught at North Carolina State; Virginia Tech; and Ohio State, where he was awarded emeritus status in September of 1993. He returned to North Carolina State to teach for four more years before retiring in 1997.

Professor Adams was active in his church, serving as a deacon, a Sunday school teacher, and song leader. He loved to farm and to raise honey bees, and was a member of the Halifax County (Virginia) Beekeepers Association.

In September of 2010, Dr. Adams donated his large collection of dissertations and books, products of the many dissertation committees on which he served during his career, to the College of Education and Human Services at Longwood University in Farmville, Virginia.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus Dewey A. Adams its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Frank W. Hale, Jr.

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 27, 2011, of Frank W. Hale, Jr., Vice Provost Emeritus in the Office of Diversity and Inclusion and Professor Emeritus in the School of Communication.

Best remembered as a lifelong advocate for civil rights and for diversity in higher education, Dr. Hale initiated several programs at The Ohio State University that provided unprecedented opportunities for underserved students to pursue undergraduate and graduate degrees.

Dr. Hale joined Ohio State as chairman of the Fellowship Committee and associate dean of the Graduate School in 1971. He was the first African American to hold a deanship in the Graduate School. He was critical in developing the Graduate and Professional Schools Visitation Days program, which served as a national model for programs broadening access to education. As a direct result of this program, nearly \$15 million in graduate fellowship awards were granted to nearly 1,200 students during his tenure, earning OSU the distinction of the nation's leading institution in awarding doctoral degrees to minority students.

Similarly, nearly 500 undergraduate students were awarded scholarships under the Minority Scholars Program (later named the Morrill Scholars), a program he established

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during his 10 years as vice provost for the Office of Minority Affairs. He later served as a Distinguished University Representative and Consultant for the Office of the President, and established the President and Provost's Diversity Lecture and Cultural Series, a program to bring eminent scholars and artists to campus.

Dr. Hale received a Bachelor of Arts in Communication and a Master's in Political Science from the University of Nebraska-Lincoln, and later earned a doctorate in communication and political science from The Ohio State University. He was awarded a post doctorate fellowship in English literature from the University of London. Before joining Ohio State, he served as a professor at Central State University and Kenyon College. He also served as president of Oakwood College.

Dr. Hale received numerous awards over his lifetime, including being inducted into the Ohio Civil Rights Hall of Fame in 2010. He held honorary degrees from six universities, lectured at more than 300 colleges and universities, and authored and edited more than 60 articles and books. At The Ohio State University, the Black Cultural Center was named in his honor, as was the building in which it resides, Hale Hall.

On behalf of the University community, the Board of Trustees expresses to the family of Vice Provost and Professor Emeritus Frank W. Hale, Jr., its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

George H. Hamrick

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 14, 2011, of George H. Hamrick, Professor Emeritus in the Ohio State University Extension.

Mr. Hamrick was born in 1924 in Gallipolis, Ohio. He attended Rio Grande College and then transferred to The Ohio State University, where he earned both his Bachelor of Science in Agriculture degree in 1951 and his Master of Science degree in agricultural education in 1959.

George began his OSU Extension career in 1955 as an associate county extension agent for Pickaway County, Ohio. Just a few years later he became the head county agricultural extension agent for Pickaway, and continued to hold this position until his retirement from Ohio State in 1984 with the title of Professor Emeritus.

Mr. Hamrick's performance as the county agent for agriculture in Pickaway County was outstanding in every respect. He had the ability to plan, organize, and teach effective educational programs that could improve farm income and family living for all farmers, and was widely respected by co-workers, agricultural industry leaders, and other community members who came into contact with him.

George had a unique knack for motivating leaders to improve the economic environment of Pickaway County. His excellent performance as a public speaker was recognized throughout the state. He was an outstanding representative for The Ohio State University.

Professor Hamrick received the Distinguished Service Award from the National Association of County Agricultural Agents in 1969. In 1974, he received the National Career Guidance Award from this same organization. He provided strong leadership for many Extension committees within OSU and in his local community.

Mr. Hamrick enjoyed officiating high school football, basketball, baseball, softball, and volleyball games, and was elected to the Ohio High School Officials Hall of Fame in 1995. He also officiated college football and basketball. He belonged to many community

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organizations, and volunteered for the American Red Cross, Big Brothers/Big Sisters, the American Cancer Society, and Berger Hospital.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Emeritus George H. Hamrick its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Lowell E. Hedges

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 2, 2011, of Lowell E. Hedges, Associate Professor Emeritus in the Department of Human and Community Resource Development in the College of Food, Agricultural, and Environmental Sciences.

Professor Hedges was a graduate of Pleasant High School in Marion, Ohio, and went on to earn a Bachelor of Science in Agriculture degree from The Ohio State University. After completing his bachelor's degree, he enlisted in the U.S. Navy and served his country. He received his Master of Science degree in agricultural education at Ohio State as well.

Dr. Hedges taught vocational agriculture at both Green Camp and Elgin High Schools (Ohio) for 10 years following his military service. From 1966-1968, Lowell and his family lived in India where he was an agricultural consultant for the Agency of International Development. He helped establish a secondary program for vocational agriculture and started a Future Farmers of India youth organization, similar to the National FFA Organization in the United States.

After returning to the United States, Lowell served as the curriculum coordinator for Elgin Schools while attending OSU to earn his Ph.D. After receiving his doctoral degree, Professor Hedges became the superintendent of Elgin Schools and later returned to the classroom as a vocational agriculture teacher.

In 1979 he joined the agricultural education department at Ohio State, first as an assistant professor, then as an associate professor. Although he officially retired in 1991, he continued to travel throughout Ohio assisting first-year agricultural science instructors with their teaching and curriculum and program development. He also spent time in Uganda, Turkey, and China as a consultant for OSU to assist those countries in developing and improving their teaching curriculums.

Professor Hedges was author of seven books and other book chapters, and published articles in peer reviewed journals such as the *Journal of Agricultural Education* and the *Journal of Vocational Education Research*. His work was focused always on critical thinking and problem solving in classrooms.

Professor Hedges served in many leadership roles throughout his career including president of the Ohio Vocational Agriculture Teacher's Association. His masterful teaching and his love for his students earned him the Rodney F. Plimpton Outstanding Teacher Award, the Diamond Anniversary Faculty Award, the Citation for Outstanding Service as a Teacher of Vocational Agriculture in Ohio, Outstanding Teacher of the Year, and Vocational Teacher of the Year. In 1994 he received national recognition when he earned the American Vocational Association's Educator of the Year award.

He was a member of Green Camp United Methodist Church his entire life, The Ohio State University Alumni Association, and the Green Camp and Pleasant Senior Citizen's Clubs. Lowell was extensively involved with Gideon's International and local prison ministries. He was a talented artist, craftsman, poet, and writer and had many editorials published in *The Marion Star* over the years.

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On behalf of the University community, the Board of Trustees expresses to the family of Associate Professor Emeritus Lowell E. Hedges its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

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### UNIVERSITY DEVELOPMENT REPORT

Resolution No. 2012-11

Synopsis: The University Development Report as of June 30, 2011, is presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of the Orthopedics Designated Chair in Excellence and The Martha W. Farmer Endowed Professorship in Theatre; the renewal of the Robert M. Duncan/Jones Day Designated Professorship in Law; the establishment of seventeen (17) named endowed funds; and the revision of four (4) named endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Foundation as of June 30, 2011, be approved.

(See Appendix IV for background information, page 127.)

#### THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Total Gifts</u>
<u>Establishment of Named Designated Chair</u>	
Orthopedics Designated Chair of Excellence (Established with support from the Department of Orthopedics; used to provide a chair position for a nationally eminent physician faculty member in orthopedics)	\$85,000.00 (per yr for 4 yrs)
<u>Renewal of Named Designated Professorship</u>	
The Robert M. Duncan/Jones Day Designated Professorship in Law	\$42,500.00 (per yr for 5 yrs)
<u>Change in Description of Named Endowed Fund</u>	
Transportation Research Fund (Honda)	
<u>Change in Name and Description of Named Endowed Fund</u>	
From: The Thomas E. Leontis Endowment in Modern Greek	
To: The Thomas E. and Anna P. Leontis Memorial Endowment Fund in Modern Greek Studies	

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Establishment of Named Endowed Professorship

The Martha W. Farmer Endowed Professorship in Theatre \$1,084,775.96  
(Established with gifts from the estate of Martha Farmer; used to support a professorship position in the Department of Theatre at OSU-Lima)

Establishment of Named Endowed Funds

The Susan Birchfield Scholarship Fund \$184,123.00  
(Established with gifts from the estate of Dan Amstutz; used to provide scholarships for talented undergraduate or graduate students in the College of Education and Human Ecology)

The Dr. H. Douglas and Jeanette Fortney Endowed Research Fund \$100,000.00  
(Established with a gift from Dr. H. Douglas Fortney and Jeanette Fortney; used to support the research activities of residents and faculty in the College of Dentistry)

Harold S. and Leah Kyser Goldstein Memorial Lymphoma Research Fund \$100,000.00  
(Established with gifts from the estate of Leah Goldstein in memory of her husband Harold ; used for medical research seeking a cure for lymphoma)

Harold S. and Leah Kyser Goldstein Memorial Mathematics Scholarship Fund \$100,000.00  
(Established with gifts from the estate of Leah Goldstein in memory of her husband Harold; used to provide annual scholarships to undergraduate students majoring in mathematics)

The Emil J. Ferrara Distinguished Lecturer Fund \$74,168.56  
(Established with gifts from the estate of Emil J. Ferrara; used to support a guest lecturer in the College of Pharmacy)

The Christopher D. and Dawn M. Noll Family Endowed Scholarship Fund \$62,500.00  
(Established with gifts from Christopher Noll and Dawn Noll; used to provide scholarships for first-year undergraduate students with first preference for students who attended Midview High School in Grafton, Ohio, or Ottawa Glandorf High School in Ottawa, Ohio)

The DRT Manufacturing Company Athletic Scholarship Fund \$60,000.00  
(Established with gifts from DRT Manufacturing Company; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete pursuing an undergraduate degree with preference given to a member of the football team)

The Jessica L. Frizzi Memorial Scholarship Fund \$53,000.00  
(Established with gifts from David and Jody Frizzi; used to provide scholarships for first-year undergraduate students attending the Columbus campus with first preference for graduates of Bellaire High School in Belmont County, Ohio)

Greyhound Health and Wellness Program Endowment Fund \$52,500.00  
(Established with a gift from Barbara Heisey; used for program support in the College of Veterinary Medicine)

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The J. Michael and Jana K. Milligan Family Endowed Scholarship Fund (Established with a gift from Michael Milligan and Jana Milligan; used to provide scholarships for undergraduate students with significant unmet financial need who are majoring in architecture)	\$50,405.76
Weinland Park Nutrition Education Fund (Established with gifts from Christina L. Cenname; used to support nutrition education, primarily the relationship between food choices and behavior)	\$50,010.00
Baker & Hostetler LLP Endowment Fund for Professional Development (Established with gifts from Baker & Hostetler LLP; used to support the Mentoring and More @ Moritz program)	\$50,000.00
Flowers for the Living Endowment Fund (Established with gifts from an anonymous donor; used to provide fresh flowers for the reading room in the Billy Ireland Cartoon Library and Museum and to support the costs of staff appreciation/enhancement events)	\$50,000.00
Elizabeth Mehling Endowed Scholarship Fund (Established with gifts from Elizabeth Mehling; used to provide need-based scholarships to incoming freshmen attending the main campus that did not qualify for merit-based aid, but graduated high school with a GPA of 2.7, 3.2)	\$50,000.00
Dr. Richard and Dorene Miller Endowed Scholarship Fund (Established with gifts from Richard and Dorene Miller; used to provide scholarships for graduate students in the Educational Administration and Higher Education program in the School of Educational Policy and Leadership)	\$50,000.00
The Jacob Moses MD Lectureship Fund in Ophthalmology (Established with a gift from James L. Moses; used to support a lectureship presented by the Department of Ophthalmology to medical professionals, researchers, and clinicians on advancement in the specialty)	\$50,000.00
The Ohio State University Alumni Club of the San Francisco Bay Area Scholarship Endowment Fund (Established with gifts from the OSU Alumni Club of the San Francisco Bay Area; used to provide scholarships for students from the San Francisco Bay area) (grandfathered)	<u>\$25,100.00</u>
<u>Change in Description of Named Endowed Fund</u>	
The Sungkyu Christopher Lee, M.D. Family Scholarship Fund	
<u>Change in Name and Description of Named Endowed Fund</u>	
From: The Irene Cavas Rousos Cancer Research Endowment Fund To: The Irene Cavas Rousos Research Endowment Fund	
Total	\$2,374,083.28

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Establishment of Named Designated Chair

**Orthopedics Designated Chair of Excellence**

The Orthopedics Designated Chair of Excellence was established September 9, 2011, by the Board of Trustees of The Ohio State University with support from the Department of Orthopedics to promote academic and research excellence in the field of orthopedics.

This fund shall provide salary and benefits support for a chair position to be held by a nationally eminent physician faculty member in the Department of Orthopedics. If funding level permits, research support shall be provided as well.

The chair holder shall be appointed for a four-year term by the Board of Trustees of The Ohio State University as approved by the senior vice president for Health Sciences and by the dean of the College of Medicine in consultation with the chairperson of the Department of Orthopedics. The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the designated chair as well as the academic and research standards of the University.

Ongoing support for this designated chair position shall be reviewed by the chairperson of the Department of Orthopedics and by the dean at the end of each four-year commitment period or upon an appointment vacancy. Upon approval, the designated chair may be renewed (requiring Board action) for an additional term of one to four years.

Upon renewal, the chair holder may be reappointed to another term following favorable assessment of the holder's academic and research performance and accomplishments during an appointment, and approval by the chairperson and dean.

This designated chair position shall cease to exist when annual funding ends.

Amount Establishing Designated Chair: \$85,000.00 minimum per year for 4 years

Renewal of Named Designated Professorship

**The Robert M. Duncan/Jones Day Designated Professorship in Law**

The Robert M. Duncan/Jones Day Designated Professorship in Law at The Michael E. Moritz College of Law was established March 5, 2003, by the Board of Trustees of The Ohio State University. It was created as a result of the gifts made by Moritz College of Law alumni employed by Jones Day. The funding source was renewed and the designated professorship was re-established September 9, 2011.

A sum of \$42,500 per year will be spent over a five-year period which will provide salary and research support of a professorship position at the Moritz College of Law. Appointment to the professorship shall be recommended by the dean of the Moritz College of Law and the executive vice president and provost, and approved by the Board of Trustees.

The designated professorship may be renewed at the prevailing amount and term at the time of renewal.

Amount Establishing Designated Professorship: \$42,500.00 minimum per year for 5 years

Change in Description of Named Endowed Fund

**Transportation Research Fund (Honda)**

The Transportation Research Fund (Honda) was established June 3, 1988, by the Board of Trustees of The Ohio State University. As a part of Substitute Senate Bill No. 321 enacted by the 117<sup>th</sup> General Assembly and approved by the Governor on January 21,

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1998, an appropriation of \$6 million had been paid to the endowment portfolio of The Ohio State University to be used pursuant to section 3335.45 of the Revised Code. This appropriation was provided through proceeds from the sale of the Transportation Research Center of Ohio by the State of Ohio to Honda of America Manufacturing, Inc., and in accordance with the sales agreement reached between the State of Ohio and Honda. As a part of the Amended Substitute House Bill No. 153 enacted by the 129<sup>th</sup> General Assembly and approved by the Governor on June 30, 2011, section 3335.45 of the Revised Code was repealed and therefore the description was revised September 9, 2011.

The annual distribution from this fund shall support and encourage research in automotive, vehicular, and related forms of transportation, and for the development of improved highway facilities for vehicular traffic. The activities to be funded are to be determined in accordance with procedures established by the dean of the College of Engineering of The Ohio State University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the State of Ohio that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the State of Ohio in consultation with the dean of the College of Engineering.

#### Change in Name and Description of Named Endowed Fund

##### **The Thomas E. and Anna P. Leontis Memorial Endowment Fund in Modern Greek Studies**

The Thomas E. Leontis Lecture in Modern Greek Studies was established May 8, 1987, by the Board of Trustees of The Ohio State University with gifts from Thomas E. Leontis of Columbus, Ohio. Anna P. Leontis made additional gifts to expand the endowment's purposes. The name and description were revised November 3, 1995, to The Thomas E. Leontis Endowment in Modern Greek. The name and description were revised again September 9, 2011.

The annual distribution from this fund shall be used to support a lectureship in modern Greek studies, as well as regular conference activities. The purpose of the endowment fund is twofold: first it is to serve as a catalyst in the modern Greek program at the University in generating a keener awareness of the importance of Greek history and culture, especially since 1204; and their contribution to solidifying the bonds between Greece and the United States; and secondly, the endowment fund will bring annually to the Ohio State campus a distinguished speaker of national and/or international reputation who will contribute to the cultural growth of the University and community bodies by offering new ideas and historical and cultural interpretations of important past and current situations. The selection of the lecturer will be made by a committee chaired by the senior staff member of The Ohio State University Modern Greek Program and including (a) the second staff member of the program, and (b) an individual selected by the committee chair either

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from the University faculty involved with the program or from the Greek Orthodox community.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Modern Greek Program.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the director of the Modern Greek Program.

#### Establishment of Named Endowed Professorship

##### **The Martha W. Farmer Endowed Professorship in Theatre**

The Martha W. Farmer Endowed Professorship in Theatre was established September 9, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Martha W. Farmer.

The annual distribution from this fund shall be to support a professorship position in the Department of Theatre at The Ohio State University at Lima. The holder of the professorship will be recommended by Lima's dean and appointed by the Board of Trustees of The Ohio State University. The activities of the professorship holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of The Ohio State University at Lima.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of The Ohio State University at Lima.

Amount Establishing Professorship: \$1,084,775.96

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Establishment of Named Endowed Funds

**The Susan Birchfield Scholarship Fund**

The Susan Birchfield Scholarship Fund was established September 9, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Dan Amstutz (B.S.Bus.Adm. 1954).

The annual distribution from this fund shall be used to provide scholarships for one or more talented undergraduate or graduate students in the College of Education and Human Ecology. Scholarship recipients shall be selected by the college's dean in consultation with the Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Education and Human Ecology.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Education and Human Ecology.

Amount Establishing Endowment: \$184,123.00

**The Dr. H. Douglas and Jeanette Fortney Endowed Research Fund**

The Dr. H. Douglas and Jeanette Fortney Endowed Research Fund was established September 9, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Dr. Harrison Douglas Fortney (D.D.S. 1967) and Mrs. Jeanette Lois Fortney of San Diego, California.

The annual distribution from this fund shall be used to support the research activities of residents and faculty within the College of Dentistry with preference given to research that is focused on bone biology and grafting. Funding will be awarded annually by the chair of the Division of Oral and Maxillofacial Surgery, Anesthesiology, and Oral Pathology in consultation with the associate dean for Research for the College of Dentistry.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Dentistry.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and from the dean of the College of Dentistry.

Amount Establishing Endowment: \$100,000.00

#### **Harold S. and Leah Kyser Goldstein Memorial Lymphoma Research Fund**

The Harold S. and Leah Kyser Goldstein Memorial Lymphoma Research Fund be established September 9, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from the estate of Leah Kyser Goldstein (B.S.Ed. 1926) of Philadelphia, Pennsylvania, in memory and honor of her beloved husband Harold S. Goldstein.

The annual distribution from this fund shall support medical research at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James) and the Comprehensive Cancer Center (CCC), to find a cure for the type of cancer generally referred to as lymphoma.

Allocation of distribution shall be made at the recommendation of the chief executive officer of The James and the director of the CCC in consultation with the senior vice president for Health Sciences.

Support may be used for but not limited to research supplies, equipment, personnel, lab space; fellowship awards; cost of travel to, and fees for, educational conferences or other training opportunities and other activities required for high quality medical research.

It is the donor's desire that the annual distribution not be accumulated in the distribution fund; all expendable distribution must be used by The James and CCC for its intended purpose in the fiscal year received.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the chief executive officer of The James and the director of the CCC in consultation with the senior vice president for Health Sciences.

Amount Establishing Endowment: \$100,000.00

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### **Harold S. and Leah Kyser Goldstein Memorial Mathematics Scholarship Fund**

The Harold S. and Leah Kyser Goldstein Memorial Mathematics Scholarship Fund be established September 9, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from the estate of Leah Kyser Goldstein (B.S.Ed. 1926) of Philadelphia, Pennsylvania in memory and honor of her beloved husband, Harold S. Goldstein.

The annual distribution from the fund shall provide annual scholarships to undergraduate students majoring in mathematics. Scholarship recipients shall be selected by the chairperson of the Department of Mathematics in consultation with the Office of Student Financial Aid. It is the donor's desire that the scholarships be awarded with particular attention to but not limited to female students.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

It is the donor's desire that the annual distribution not be accumulated in the distribution fund; all expendable distribution must be used by the Department of Mathematics for its intended purpose in the fiscal year received.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the executive dean of the College of Arts and Sciences.

Amount Establishing Endowment: \$100,000.00

### **The Emil J. Ferrara Distinguished Lecturer Fund**

The Emil J. Ferrara Distinguished Lecturer Fund was established September 9, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Emil J. Ferrara (B.S.Pharm. 1952).

The annual distribution from this fund shall support a guest lecturer in the College of Pharmacy to speak on topics related to pharmacy and pharmaceutical sciences research. Expenditures shall be approved by the college's dean and may include, but are not limited to, honorarium, travel expenses, and lodging.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Pharmacy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of

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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Pharmacy.

Amount Establishing Endowment: \$74,168.56

#### **The Christopher D. and Dawn M. Noll Family Endowed Scholarship Fund**

The Christopher D. and Dawn M. Noll Family Endowed Scholarship Fund was established September 9, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Christopher David Noll (B.S.Bus.Adm. 2001) and Dawn Marie Noll (B.A. 2000) of Chicago, Illinois.

The annual distribution from this fund shall be used to provide need-based scholarships for undergraduate students who attended Midview High School in Grafton, Ohio, or Ottawa Glandorf High School in Ottawa, Ohio. If no students meet the preceding criteria, students who graduated from Putnam County or Lorain County, Ohio, high schools may be considered. Recipients shall be selected by the Office of Student Financial Aid. Scholarships are renewable for four years as long as recipients maintain a minimum 3.0 cumulative grade point average on a 4.0 scale. It is the donors' intention to support one student at each class rank.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and from the director of the Office of Student Financial Aid.

Amount Establishing Endowment: \$62,500.00

#### **The DRT Manufacturing Company Athletic Scholarship Fund**

The DRT Manufacturing Company Athletic Scholarship Fund was established September 9, 2011, by the Board of Trustees of The Ohio State University in accordance with guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from DRT Manufacturing Company of Dayton, Ohio.

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The annual distribution from this fund shall be used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is pursuing an undergraduate degree. First preference will be given to a member of the football team. Scholarship recipients shall be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowed funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's cost of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from Gary L. VanGundy, if possible, and from the director of Athletics.

Amount Establishing Endowment: \$60,000.00

#### **The Jessica L. Frizzi Memorial Scholarship Fund**

The Jessica L. Frizzi Memorial Scholarship Fund was established September 9, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from David and Jody Frizzi of Columbus, Ohio.

Jessica Frizzi was a 2002 graduate of Bellaire High School, Belmont County, Ohio. Jessica discovered at an early age that she wanted to help the development of young people and as a result pursued a degree in psychology. She graduated from The Ohio State University with a B.A. in psychology in December 2006. After graduation Jessica worked with troubled teens in Fort Pierce, Florida, as an employee of Drug Abuse and Treatment Associates (DATA). The teens she counseled were plagued with drug and alcohol dependencies. Jessica died as a result of an automobile accident caused by a negligent truck driver in March of 2008 in Lakeland, Florida.

This endowment is established in Jessica's name to assist others with their education. This endowment seeks to keep alive Jessica's spirit and the virtues she held close to her heart. The recipient of this scholarship should be inspired by her life and, through this inspiration, should contribute to those less fortunate than themselves. As Jessica extended her hand in friendship to others, let others now continue to reach out and touch as they continue with Jessica's unfinished work.

The annual distribution from this fund shall provide one need-based scholarship for an entering first-year undergraduate student attending the Columbus campus. First preference is to support graduates of Bellaire High School in Belmont County, Ohio. If there are no eligible candidates then the scholarship may support any graduate of a high school in Belmont County, Ohio. The scholarship shall be renewable for up to 12 quarters/eight semesters or until completion of a baccalaureate degree, whichever comes first, as long

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as the recipient maintains full-time enrollment and financial need. The Office of Student Financial Aid shall administer this scholarship fund.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and from the director of the Office of Student Financial Aid.

Amount Establishing Endowment: \$53,000.00

#### **Greyhound Health and Wellness Program Endowment Fund**

The Greyhound Health and Wellness Program Endowment Fund was established September 9, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an initial gift from Mrs. Barbara Heisey from Lebanon, Pennsylvania, in memory of her greyhounds.

The annual distribution of this fund shall be used for program support including but not limited to equipment, research, outreach activities, travel, and staff and faculty hiring as approved by the dean of the College of Veterinary Medicine.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Veterinary Medicine.

Amount Establishing Endowment: \$52,500.00

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### **The J. Michael and Jana K. Milligan Family Endowed Scholarship Fund**

The J. Michael and Jana K. Milligan Family Endowed Scholarship Fund was established September 9, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from James Michael Milligan (B.S. in Architecture 1978) and Jana Kable Milligan (B.S.Bus.Adm. 1979) of Columbus, Ohio.

The annual distribution from this fund shall be used to provide scholarships for undergraduate students with a significant, unmet financial need who are majoring in architecture and have completed a minimum of one year in the architecture program. It is the preference of the donors that scholarship recipients indicate through the application process that they are working to pay a portion of their educational expenses, have actual field construction experience demonstrated by either hands-on work experience or excellence in a technical architecture course, exhibit good character, and/or are from rural areas in Ohio. Scholarship recipients shall be selected by the director of the Austin E. Knowlton School of Architecture in consultation with the Office of Student Financial Aid. Scholarships are renewable for a maximum of two years as long as recipients maintain a 3.0 grade point average.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and from the director of the Knowlton School of Architecture.

Amount Establishing Endowment: \$50,405.76

### **Weinland Park Nutrition Education Fund**

The Weinland Park Nutrition Education Fund was established September 9, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Christina L. Cennane (B.S.H.E. 1964).

The annual distribution from this fund shall be used by the director of the Early Childhood Development Center in Weinland Park to support nutrition education. The primary focus will be on the relationship between food choices and behavior. Expenditures shall be approved by the dean of the College of Education and Human Ecology.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Education and Human Ecology.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and from the dean of the College of Education and Human Ecology.

Amount Establishing Endowment: \$50,010.00

#### **Baker & Hostetler LLP Endowment Fund for Professional Development**

The Baker & Hostetler LLP Endowment Fund for Professional Development was established September 9, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Baker & Hostetler LLP.

The annual distribution from this fund shall be used to support the Mentoring and More @ Moritz program at The Michael E. Moritz College of Law.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Moritz College of Law.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, if possible, and from the dean of the Moritz College of Law.

Amount Establishing Endowment: \$50,000.00

Total Commitment: \$500,000.00

#### **Flowers for the Living Endowment Fund**

The Flowers for the Living Endowment Fund was established September 9, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from an anonymous donor.

The annual distribution from this fund shall provide fresh flowers for the reading room in the Billy Ireland Cartoon Library and Museum on a regular basis and support the costs of cartoon library staff appreciation and enhancement events as recommended by the curator and approved by the director of University Libraries.

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In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of University Libraries.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and from the director of University Libraries.

Amount Establishing Endowment: \$50,000.00

### **Elizabeth Mehling Endowed Scholarship Fund**

The Elizabeth Mehling Endowed Scholarship Fund was established September 9, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Elizabeth Mehling (B.S.Bus.Adm. 1996).

The annual distribution from this fund shall provide a need-based scholarship to an incoming freshman attending the main campus in Columbus. Candidates do not need to qualify for merit-based aid, but must exhibit potential for success by graduating high school with a grade point average (GPA) between 2.7 and 3.2. The scholarship is renewable for up to four years as long as the recipient maintains their GPA eligibility. Scholarship recipients shall be selected by the Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and from the director of the Office of Student Financial Aid.

Amount Establishing Endowment: \$50,000.00

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### **Dr. Richard and Dorene Miller Endowed Scholarship Fund**

The Dr. Richard and Dorene Miller Endowed Scholarship Fund was established September 9, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Richard (M.A. 1962, Ph.D. 1971) and Dorene (M.A. 1968) Miller.

The annual distribution from this fund shall provide scholarship support for graduate students admitted to the Educational Administration and Higher Education Program in the School of Educational Policy and Leadership. Recipients shall be selected by the dean of the College of Education and Human Ecology in consultation with the Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Education and Human Ecology.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and from the dean of the College of Education and Human Ecology.

Amount Establishing Endowment: \$50,000.00

### **The Jacob Moses MD Lectureship Fund in Ophthalmology**

The Jacob Moses MD Lectureship Fund in Ophthalmology was established September 9, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts made in memory of Jacob Moses M.D. from his son James L. Moses M.D. of Canal Winchester, Ohio. The late Dr. Jacob Moses joined the faculty of the Department of Ophthalmology in 1946, holding various positions from instructor to clinical professor.

Dr. Jacob Moses was a practicing ophthalmologist from 1945 to 2002, almost until his death on October 15, 2003. During his tenure as faculty in Ophthalmology, he contributed substantially to the clinical growth of the department during its early years. He was instrumental in educating and training innumerable medical students and residents, including those undertaking clinical rotations at Mount Carmel Hospital where he held numerous administrative positions and was director of its ophthalmology program. His education and training took place at Washington Jefferson College (B.S. Biology 1936), Western Reserve Medical School (M.D. 1940) and the Cleveland Clinic (residency and fellowship 1941 to 1945). Dr. Jacob Moses was a devoted husband and father to his wife of 63 years, Florence E. Moses, and their six children. He was an avid biologist, an accomplished clarinetist, and devoted to athletic programs, including OSU's football program.

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Annual distribution from this fund shall support the *Jacob Moses MD Lectureship* to be presented by the Department of Ophthalmology to medical professionals, researchers, and clinicians on advancements in the specialty. The distribution shall cover costs such as but not limited to supplies, publicity, conference space, travel, lodging, and honoraria for guest speakers. The *Jacob Moses MD Lectureship* shall be held periodically with its schedule based on funding levels and as determined by the department chairperson. Allocation of distribution shall be approved by the chairperson of the Department of Ophthalmology in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor (or his designee) and as recommended by the chairperson of the Department of Ophthalmology in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

Amount Establishing Endowment: \$50,000.00

**The Ohio State University Alumni Club of the  
San Francisco Bay Area Scholarship Endowment Fund**

The Ohio State University Alumni Club of the San Francisco Bay Area Scholarship Endowment Fund was established September 9, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the OSU Alumni Club of the San Francisco Bay Area.

The annual distribution from this fund shall provide scholarships for students from the San Francisco Bay (California) area. Scholarship recipients will be selected by the Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making

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this alternate designation, the Boards shall seek advice from a representative of the donors, if possible, and from the director of Student Financial Aid.

Amount Establishing Endowment: \$25,100.00 (grandfathered)

Change in Description of Named Endowed Fund

**The Sungkyu Christopher Lee, M.D. Family Scholarship Fund**

The Sungkyu Christopher Lee, M.D. Family Scholarship Fund was established July 13, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Sungkyu Christopher Lee, Mrs. Geraldine Lee, and Mr. Bryan Christopher Lee of Columbus, Ohio. The description was revised February 6, 2009. The description was revised again September 9, 2011.

It is the donors' intent to support educational diversity at the University, consistent with the University's mission and admissions policy. The annual distribution from this fund shall be used to provide scholarships, with a preference for two scholarships to be awarded annually to cover educational expenses for students enrolled in the College of Medicine who have achieved scholastic excellence and who have financial need. To qualify, candidates must be full-time medical school students and, when possible, in their second year of the program. It is the donors' desire that the scholarship be awarded in furtherance of the diversity mission with particular attention to, but not limited to, students of Asian descent.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The scholarship will be administered by the College of Medicine in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and from the dean of the College of Medicine in consultation with the director of the Office of Student Financial Aid.

Change in Name and Description of Named Endowed Fund

**The Irene Cavas Rousos Research Endowment Fund**

The Irene Cavas Rousos Cancer Research Endowment Fund at the Comprehensive Cancer Center (CCC), The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James) was established March 4, 2005, by Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Irene Cavas Rousos

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(B.S. in Occupational Therapy 1958) of Toledo, Ohio, and Naples, Florida. The name and description were revised September 9, 2011.

Ninety percent (90%) of the annual distribution shall be used to support cancer research, with preference given to research in the field of pharmacogenomics at the CCC, The James as approved by the chief executive officer of The James, the director of the CCC, the senior vice president for Health Sciences, and the dean of the College of Medicine.

In any given year that this portion of the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chief executive officer of The James, the director of the CCC, the senior vice president for Health Sciences, and the dean of the College of Medicine.

Ten percent (10%) of the annual distribution shall be directed to the Feline Research Fund in the College of Veterinary Medicine.

In any given year that this portion of the endowment distribution is not fully used for its intended purpose, the unused portion should be held fund to be used in subsequent years and only for the purposes of the fund, or reinvested in the endowment principal at the discretion of the dean of the College of Veterinary Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and from the chief executive officer of The James, the director of the CCC, the senior vice president for Health Sciences, the dean of the College of Medicine, and the dean of the College of Veterinary Medicine.

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**APPROVAL OF FISCAL YEAR 2012  
TOTAL UNIVERSITY CURRENT FUNDS BUDGET**

Resolution No. 2012-12

Synopsis: Approval of the total University Current Funds Budget for FY 2012 is proposed.

WHEREAS The State budget for FY 2012 and 2013, including funding levels for State institutions of higher education, has been enacted; and

WHEREAS Tuition and Fee increases for the Columbus and Regional Campuses for FY 2012 have been approved at previous meetings of the Board of Trustees; and

WHEREAS The President now recommends approval of the Current Funds Budget for the total University for FY 2012:

NOW THEREFORE

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BE IT RESOLVED, That the University's Current Funds Budget for FY 2012, as described in the accompanying FY 2012 Current Funds Budget Book, be approved, with authorization for the President to make expenditures within the projected income.

(See Appendix V for background information, page 129.)

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**AUTHORIZATION ENTER INTO AND/OR INCREASE CONSTRUCTION CONTRACTS**  
Resolution No. 2012-13

CENTRAL POWER PLANT WATER TREATMENT  
CHEMICAL AND BIOMOLECULAR ENGINEERING AND CHEMISTRY BUILDING  
STEAM AND CONDENSATE DISTRIBUTION SYSTEM UPGRADES PHASE 2  
SULLIVANT HALL AND BILLY IRELAND CARTOON LIBRARY & MUSEUM

Synopsis: Authorization to enter into and/or increase construction contracts, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into and/or increase construction contracts for the following projects:

	Constr. Amount	Total Project	
Central Power Plant Water Treatment	\$12.1M	\$14.7M	University bond proceeds
Chemical and Biomolecular Engineering and Chemistry Building	\$98.4M	\$126.0M	State appropriations Development funds Local department funds
Steam and Condensate Distribution System Upgrades Phase 2	\$16.7M	\$18.7M	University bond proceeds
Sullivant Hall and Billy Ireland Cartoon Library & Museum	\$20.2M	\$25.9M	Development funds State appropriations Local department funds

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Administration and Planning be authorized to enter into and/or increase construction contracts for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix VI for background information, page 133.)

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**AUTHORIZATION FOR A LONG-TERM LEASE AND CONCESSION  
WITH RESPECT TO THE UNIVERSITY'S PARKING SYSTEM**  
Resolution No. 2012-14

Synopsis: Authorization for the long-term lease and concession of The Ohio State University's parking system, including authorization to execute documents required to complete such a transaction is proposed.

WHEREAS the Board of Trustees (the "Board") of The Ohio State University (the "University") is presented with the opportunity to enter into a lease and concession of the University's parking system; and

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WHEREAS the lease and concession of the University's parking system is important in meeting the objectives and requirements previously set forth by the Board and the President:

NOW THEREFORE

BE IT RESOLVED, The Board has determined that it is in the best interests of the University to proceed with the lease and concession (the "Transaction") of some or all of the parking assets owned or controlled by the University (the "Parking Assets") through a Long-Term Lease and Concession Agreement (the "Agreement"), including the issuance of a request for qualifications and proceeding with a bidding process relating thereto, the authorization of the transactions contemplated herein, and the authorization of the negotiation, execution and delivery of the Agreement and other documents relating thereto; and

BE IT FURTHER RESOLVED, The Board has determined that, in connection with the Transaction, it may be desirable for the University to pay, prepay, repay, refund, refinance, purchase, redeem or otherwise defease all or a portion of any outstanding bonds and/or other debt obligations of the University that are secured by any of the Parking Assets (collectively, the "Defeasance"); and

BE IT FURTHER RESOLVED, That the Board hereby authorizes the issuance of a request for qualifications in connection with the Transaction and proceeding with the bidding process developed relating thereto wherein the bid of the highest responsive bidder will be selected, subject to the terms, conditions and limitations prescribed in these resolutions; and

BE IT FURTHER RESOLVED, That the Board hereby authorizes the University to enter into the Agreement to effectuate the Transaction (i) with an aggregate amount payable to the University upon execution of the Agreement of at least \$375,000,000 (the "Proceeds") and (ii) containing the additional terms described on *Exhibit A* attached hereto; and

BE IT FURTHER RESOLVED, That the Board hereby authorizes and directs the President and/or the Chief Financial Officer (the "Authorized Officers"), or either of them, upon consultation with the Chair of the Finance Committee of this Board, the Senior Vice President for Legal Affairs and General Counsel, any outside counsel or advisors retained for this purpose and such other members of the senior leadership of the University that the Authorized Officers deem necessary, advisable or appropriate, subject to the terms, conditions and limitations prescribed in these resolutions (1) to select as concessionaire and tenant under the Agreement the bidder with the highest qualified bid from the bidding process established by the Authorized Officers to the extent such bid is otherwise acceptable to the Authorized Officer(s) after meeting, among other things, the criteria set forth on *Exhibit A* attached hereto, and (2) negotiate, execute, acknowledge and deliver the Agreement, containing such additional terms as the Authorized Officer(s) shall approve and deem necessary, advisable or appropriate, such Authorized Officer's execution thereof to be conclusive evidence of such approval and determination of the necessity, advisability or appropriateness thereof; and

BE IT FURTHER RESOLVED, That the Board hereby authorizes and directs the Authorized Officers, or either of them, upon consultation with the Chair of the Finance Committee of this Board, the Senior Vice President for Legal Affairs and General Counsel, any outside counsel or advisors retained for this purpose and such other members of the senior leadership of the University that the Authorized Officers deem necessary, advisable or appropriate, subject to the terms, conditions and limitations prescribed herein, to negotiate, execute, acknowledge and deliver one or more agreements, instruments, certificates or other documents in connection with the Debt Defeasance, as such Authorized Officer(s) shall approve and deem necessary, advisable or appropriate, such Authorized Officer's execution thereof to be conclusive evidence of such approval and determination of the necessity, advisability or appropriateness thereof; and

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BE IT FURTHER RESOLVED, That the Board hereby authorizes and directs the Authorized Officers, or either of them, to cause (i) the Proceeds to be used to fund any costs and expenses associated with the Transaction and the Debt Defeasance and (ii) the remainder, if any, to be paid into the University's General Fund; and

BE IT FURTHER RESOLVED, That the Board hereby authorizes and directs the Authorized Officers, or either of them, upon consultation with the Chair of the Finance Committee of this Board, the Senior Vice President for Legal Affairs and General Counsel, any outside counsel or advisors retained for this purpose and such other members of the senior leadership of the University that the Authorized Officers deem necessary, advisable or appropriate, subject to the terms, limitations and conditions prescribed in this resolution, to negotiate, execute, acknowledge and deliver any additional agreements, instruments, certificates and other documents in connection with these resolutions, and to take or cause to be taken any other actions, as such Authorized Officer(s) shall approve and deem necessary, advisable or appropriate, such Authorized Officer's execution, acknowledgement, delivery or taking of such action to be conclusive evidence of such approval and determination of the necessity, advisability or appropriateness thereof; and

BE IT FURTHER RESOLVED, That the Chief Financial Officer shall report to the Board's Finance Committee on a regular basis all actions taken pursuant to this resolution; and

BE IT FURTHER RESOLVED, That it is found and determined that all formal actions of this Board concerning and relating to the adoption of this resolution were adopted in an open meeting of this Board, and that all deliberations of this Board and of any of its committees that resulted in such formal action were in meetings open to the public, in compliance with all legal requirements including Section 121.22 of the Ohio Revised Code; and

BE IT FURTHER RESOLVED That this resolution shall take effect and be in force immediately upon their adoption.

(See Appendix VII for background information, page 137.)

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### **AUTHORIZATION FOR THE ISSUANCE OF ADDITIONAL GENERAL RECEIPTS BONDS**

Resolution No. 2012-15

Synopsis: Providing for the authorization, issuance and sale of General Receipts Bonds in an aggregate principal amount not to exceed \$500,000,000, for the purposes of financing the costs of certain University capital improvement projects and paying costs and expenses associated with the issuance of such debt.

WHEREAS pursuant to Sections 3345.11 and 3345.12 of the Ohio Revised Code (the "Act"), as enacted under authority of the Constitution of Ohio, particularly Section 2i of Article VIII thereof, The Ohio State University (the "University"), a state university of the State of Ohio, created and existing under Chapter 3335 of the Ohio Revised Code, is authorized and empowered, among other things, (a) to issue its obligations to pay the costs of certain "facilities," as defined in the Act, and to refund, fund or retire bonds and other obligations previously issued for such purpose; (b) to pledge to the payment of its obligations all or a specified part of its "available receipts," as defined in the Act (the "General Receipts") in priority to all other expenses, claims or payments; (c) to covenant to make, fix, adjust and collect the fees, rates, rentals, charges and other items comprising General Receipts to produce General Receipts sufficient at all times to meet Debt Service Charges (as defined in the Amended and Restated Trust Indenture described below) on the Obligations (as defined in the Amended and Restated Trust Indenture described below), establish and maintain the required reserves and meet other requirements herein

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provided; and (d) to provide for a trust indenture and make further provisions for securing the payment of the Debt Service Charges; and

WHEREAS the University, by resolution adopted by its Board of Trustees (the "Board") on November 1, 1985 (the "Series 1985 A Bond Resolution") and by a Trust Indenture dated as of November 15, 1985 (the "Original Indenture") between the University and The Huntington National Bank, as Trustee (the "Trustee"), provided for the issuance from time to time of General Receipts Bonds of the University; and

WHEREAS the University, pursuant to the terms of a resolution adopted by the Board on October 1, 1999 (the "1999 General Bond Resolution"), amended and restated the Original Indenture, as supplemented, in accordance with the terms thereof, by entering into the Amended and Restated Trust Indenture dated as of December 1, 1999 (the "Amended and Restated Trust Indenture") with the Trustee; and

WHEREAS the Amended and Restated Trust Indenture provides that Obligations may be issued pursuant to the terms thereof, with each such issue to be authorized by a Series Resolution (as defined therein) adopted by the Board and secured pursuant to the terms of a Supplemental Indenture (as defined therein) with respect to such issue (the Amended and Restated Trust Indenture and all Supplemental Indentures thereto being collectively referred to herein as the "Indenture"); and

WHEREAS the University has from time to time authorized the issuance of the Obligations listed on Schedule 1 attached hereto and made a part hereof pursuant to the Series 1985 A Bond Resolution, the Original Indenture, the 1999 General Bond Resolution, the Amended and Restated Trust Indenture, various supplements to the Original Indenture and the Amended and Restated Trust Indenture and various Series Resolutions; and

WHEREAS the Board has determined that it is in the best interests of the University to authorize the issuance of The Ohio State University General Receipts Bonds, Series 2011 A (the "Series 2011 A Bonds"), in one or more series, for the purposes of financing the costs of University Facilities and paying costs and expenses associated with the issuance of the Series 2011 A Bonds, and desires to make provisions for the issuance of the Series 2011 A Bonds and the payment of Debt Service Charges thereon and the securing thereof by this resolution and the supplement to the Amended and Restated Trust Indenture as provided by this resolution:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees of The Ohio State University hereby authorize the issuance of the Series 2011 A Bonds in an aggregate amount not to exceed \$500,000,000 for the purposes as set forth in the recitals to this resolution; and

BE IT FURTHER RESOLVED, That any debt authorized by this resolution shall not be issued after June 30, 2012; and

BE IT FURTHER RESOLVED, That the principal amount of debt of the University previously authorized to be issued pursuant to the resolution of this Board adopted on June 18, 2010 (the "Series 2010 Resolution"), to wit, \$1.6 billion, shall be deemed reduced by the sum of the principal amount of the debt previously issued thereunder, being \$893,120,000 plus the actual principal amount of the Series 2011 A Bonds issued such that the sum of the principal amount of such Obligations previously issued pursuant to the Series 2010 Resolution and the principal amount of the Series 2011 A Bonds shall not exceed the maximum principal amount issued pursuant to the Series 2010 Resolution; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby authorizes the President and Senior Vice President for Business and Finance, or either of them, upon consultation with the Chair of the Fiscal Affairs Committee of this Board and upon consultation with the Senior Vice President for Legal Affairs and General Counsel and any outside counsel

retained for this purpose, to determine (a) the time or times that any of the Series 2011 A Bonds shall be issued as provided in this resolution, (b) the principal amount, subject to the limitations prescribed herein, and type of debt to be issued from time to time, (c) the rate or rates of interest to be borne by such Series 2011 A Bonds; provided, however, that in no event shall the interest rate on any series of Series 2011 A Bonds exceed eight percent (8.00%) per annum, (d) whether any interest rates shall be fixed or variable, and (e) the maturity or maturities of any of the Series 2011 A Bonds; provided, however, the maximum maturity of any Series 2011 A Bonds shall be determined by the University's Chief Financial Officer and be consistent with terms as may be required by law, any or all of which terms may be set forth in one or more Certificates of Award executed and delivered by the President and Senior Vice President for Business, or either of them, in connection with the issuance and sale of the Series 2011 A Bonds; and

BE IT FURTHER RESOLVED, That the President and Senior Vice President for Business and Finance, or either of them, is authorized to negotiate and execute, on behalf of the University and this Board, such supplement or supplements to the Amended and Restated Trust Indenture, any bond purchase contract, any interest rate management or hedging contract, credit support or enhancement contract and any other agreement, receipt, certificate or document (collectively the "Transaction Documents") as the President and Senior Vice President for Business and Finance, or either of them, shall deem necessary or appropriate to carry out this resolution and to provide for the most beneficial commercial terms reasonably available to the University in substantially the form of similar Transaction Documents previously executed by the University in connection with the issuance of other Obligations of the University and not materially adverse to the University, with the execution by the President and Senior Vice President for Business and Finance, or either of them, of any such Transaction Documents constituting the conclusive determination of such officer that the terms of such Transaction Document are not materially adverse to the University; and

BE IT FURTHER RESOLVED, That the Series 2011 A Bonds shall be designated and known as "The Ohio State University General Receipts Bonds, Series 2011 A" and shall be issued pursuant to and as authorized by the Act, Section 2i of Article VIII of the Ohio Constitution, this Resolution, the Amended and Restated Trust Indenture and a supplement to the Amended and Restated Trust Indenture and shall be issued for the purposes of financing a portion of the costs of University Facilities (as defined in the Indenture) identified by the President and/or Senior Vice President for Business and Finance, or either of them, upon consultation with the Chair of the Fiscal Affairs Committee of this Board and upon consultation with the Senior Vice President for Legal Affairs and General Counsel and any outside counsel retained for this purpose(the "Series 2011 A Project"); and

BE IT FURTHER RESOLVED, That as provided in the Indenture, there is hereby pledged to the security of the Series 2011 A Bonds and for the payment of the Debt Service Charges on the Series 2011 A Bonds, (i) the gross amount of General Receipts of the University (subject to the provisions for the partial release of a pledge of General Receipts contained in Section 4.11 of the Original Indenture), and (ii) the monies contained in the Special Funds. Anything else to the contrary in the Indenture or this Resolution notwithstanding, the Series 2011 A Bonds shall not have access to, any claim upon or be secured by the Bond Reserve Fund or the Note Program Fund; and

BE IT FURTHER RESOLVED, That the pledge of General Receipts in the immediately preceding paragraph shall be on a parity with expenses, claims and payments relating to other Parity Obligations, as defined in the Indenture, and in priority to all other expenses, claims and payments of the University. In accordance with the Act, all General Receipts or portions thereof are immediately subject to the lien of the pledge upon receipt thereof by the University. Furthermore, the pledge contained herein and the Amended and Restated Trust Indenture is not in derogation of the pledge contained in the Original Indenture, any supplement thereto, any Series Resolution adopted pursuant to the Original Resolution or any Bond proceedings with respect to any Obligations currently outstanding, it being the

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intention of the University that all such Obligations outstanding upon the execution and delivery of the Series 2011 A Bonds shall be Parity Obligations within the meaning of the Amended and Restated Trust Indenture, equally and ratably secured by the pledge of General Receipts of the University herein and therein contained; and

BE IT FURTHER RESOLVED, That for the further security of the Series 2011 A Bonds, and any other Obligations, the University hereby covenants with the bondholders and the Trustee that so long as any Series 2011 A Bonds or Obligations are outstanding, the University shall fix, make, adjust and collect fees, rates, rentals, charges, and other items of General Receipts, as will produce at all times General Receipts sufficient (i) to pay Debt Service Charges when due, (ii) together with other monies lawfully available therefor, to pay all costs and expenses required to be paid under the Bond proceedings, and (iii) together with other monies lawfully available therefor, to pay all other costs and expenses necessary for the proper maintenance and successful and continuous operation of the University; and

BE IT FURTHER RESOLVED, That the Senior Vice President for Business and Finance shall report to the Board's Fiscal Affairs Committee on a regular basis all actions taken pursuant to this resolution; and

BE IT FURTHER RESOLVED, That it is found and determined that all formal actions of this Board concerning and relating to the adoption of this resolution were adopted in an open meeting of this Board, and that all deliberations of this Board and of any of its committees that resulted in such formal action were in meetings open to the public, in compliance with all legal requirements including Section 121.22 of the Ohio Revised Code; and

BE IT FURTHER RESOLVED, That this resolution shall take effect and be in force immediately upon its adoption.

(See Appendix VIII for background information, page 138.)

Upon motion of Mr. Shumate, seconded by Dr. Wadsworth, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Ratner, Marbley, Kass, Reid, Jurgensen, Wadsworth, Kellogg, and Smucker.

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## **RATIFICATION OF APPOINTMENTS TO MEDICAL CENTER BOARDS**

Resolution No. 2012-16

Synopsis: Ratification of appointments to Medical Center boards is proposed.

WHEREAS in June 2009, the Board of Trustees authorized the president of the University to take actions necessary and appropriate to appoint members to the Medical Center Board, the University Hospital Board, the University Hospital East Board, the OSU Harding Hospital Board, the James Cancer Hospital Board, and the Ross Heart Hospital Board; and

WHEREAS all members of these boards shall be appointed in accordance with Board of Trustees Bylaws 3335-93-01 and 3335-104-01, and in consultation with the president of the University; and

WHEREAS the chair and vice chair of the medical center boards shall be a public member appointed annually by the Board of Trustees upon recommendation of the University president:

NOW THEREFORE

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BE IT RESOLVED, That the Board of Trustees hereby ratifies the following appointments and reappointments, as designated by board and terms of appointment, made by the president pursuant to the resolution adopted by this Board in June 2009:

University Hospital Board

Rick L. Richards, effective July 1, 2011 through June 30, 2013

James Cancer Hospital Board

Sharen Turney, effective July 1, 2011 through June 30, 2014

Upon motion of Mr. Brass, seconded by Judge Marbley, the Board of Trustees adopted the foregoing resolutions with fourteen affirmative votes, cast by Trustees, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Ratner, Marbley, Kass, Reid, Jurgensen, Wadsworth, Kellogg, and Smucker, and one abstention cast by Trustee Wexner.

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**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES COMMITTEE  
APPOINTMENTS 2011- 2012**

Resolution No. 2012-17

BE IT RESOLVED, That the Committee appointments for 2011-12 are as follows:

**Academic Affairs and Student Life  
Committee:**

Algenon L. Marbley, Chair  
~~Douglas G. Borrer, Vice Chair~~  
Brian K. Hicks **VICE CHAIR**  
Linda S. Kass  
Janet B. Reid  
Clark C. Kellogg  
**TIMOTHY P. SMUCKER**  
**EVANN K. HEIDERSBACH**  
~~Brandon N. Mitchell~~  
G. Gilbert Cloyd (Charter Trustee)  
Robert M. Duncan  
~~David G. Horn (Faculty Member)~~  
Leslie H. Wexner (ex officio)

**Advancement Committee**

G. Gilbert Cloyd, Chair (Charter  
Trustee)  
Linda S. Kass, Vice Chair  
~~Douglas G. Borrer~~  
Brian K. Hicks  
Clark C. Kellogg  
~~Alexis L. Swain~~  
**EVANN K. HEIDERSBACH**  
John W. Kessler  
Phil Duncan  
Michael Clark (Alumni Assn Member)  
Donald H. Schriver (Alumni Assn  
Member)

**Advancement Committee (contd)**

John B. Gerlach (Foundation Brd  
Member)  
David T. Kollat (Foundation Brd  
Member)

Leslie H. Wexner (ex officio)

**Agricultural Affairs Committee:**

John C. Fisher, Chair  
William G. Jurgensen, Vice Chair  
~~Brandon N. Mitchell~~  
**TIMOTHY P. SMUCKER**  
**EVANN K. HEIDERSBACH**  
James J. Zehringer (ex officio)  
Leslie H. Wexner (ex officio)

**Audit and Compliance Committee:**

Robert H. Schottenstein, Chair  
John C. Fisher, Vice Chair  
Ronald A. Ratner  
Algenon L. Marbley  
William G. Jurgensen  
**BRANDON N. MITCHELL**  
~~James Bachmann~~  
James Gilmour  
Leslie H. Wexner (ex officio)

**Committee on Trusteeship:**

Alex Shumate, Chair  
Janet B. Reid, Vice Chair  
John C. Fisher  
Linda S. Kass  
**BRANDON N. MITCHELL**  
~~Alexis L. Swain~~  
G. Gilbert Cloyd (Charter Trustee)  
Leslie H. Wexner (ex officio)

**Finance Committee:**

Jeffrey Wadsworth, **CHAIR**  
Alan W. Brass, Vice Chair  
Alex Shumate

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Walden W. O'Dell  
John C. Fisher  
Robert H. Schottenstein  
Ronald A. Ratner  
William G. Jurgensen  
~~Alexis L. Swain~~  
**BRANDON N. MITCHELL**  
Jo Ann Davidson  
Leslie H. Wexner (ex officio)

**Medical Affairs Committee:**

Alan W. Brass, Chair  
Jeffrey Wadsworth, Vice Chair  
Brian K. Hicks

Robert H. Schottenstein  
Algenon L. Marbley  
Janet B. Reid  
Leslie H. Wexner (ex officio)

**Physical Environment Committee:**

Ronald A. Ratner, Chair  
~~Douglas G. Berror, Vice Chair~~  
William G. Jurgensen, **VICE CHAIR**  
Walden W. O'Dell  
Clark C. Kellogg  
~~Brandon N. Mitchell~~  
**EVANN K. HEIDERSBACH**  
Leslie H. Wexner

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**SALE OF REAL PROPERTY**

Resolution No. 2012-18

2350 Red Rock Blvd., Columbus, OH

Synopsis: Authorization is requested to enter into the sale of certain real estate located at 2350 Red Rock Blvd., Columbus, OH, including the WOSU AM 820 antenna facilities located thereon, as part of the sale of the frequency and transmission assets of WOSU AM 820.

WHEREAS the WOSU Stations previously initiated a plan to move all its radio assets to FM frequencies to better serve its listeners and create a streamlined financial model; and

WHEREAS this plan included the sale of the frequency and transmission assets of WOSU AM 820; and

WHEREAS it has been determined to be in the best interests of the University to sell certain real estate, consisting of approximately 39 acres at 2350 Red Rock Blvd. controlled by WOSU AM 820 and containing its night transmission tower configuration; and

WHEREAS the sale price for all of the WOSU AM assets, including the real estate, is two million dollars:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Senior Vice President for Business and Finance be authorized to take any action required to affect the sale of WOSU real estate assets upon such terms and conditions as are in the best interest of the University.

(See Appendix IX for background information, page 139.)

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**AUTHORIZATION TO ENTER INTO PROFESSIONAL SERVICES CONTRACTS**

Resolution No. 2012-19

**NORTH RESIDENTIAL DISTRICT TRANSFORMATION**

Synopsis: Authorization to engage professional services for the North Residential District Transformation.

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WHEREAS the benefits of on-campus living include enhanced: learning experiences, academic performance, retention, personal development, graduation, and engagement with the University; and

WHEREAS additional residence life facilities are needed to enable a two-year residential experience for students; and

WHEREAS the improvement of on-campus residential districts is a key component of the Framework Plan which guides the development of The Ohio State University's Columbus campus; and

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into professional services contracts for the following projects:

	Prof Svc Amount	Total Project	
North Residential District Transformation	\$4.0M	\$335.0M	University bond proceeds

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into agreements and professional services contracts for the North Residential District Transformation project in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix X for background information, page 140.)

Upon motion of Mr. Schottenstein, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Wexner, O'Dell, Shumate, Hicks, Fisher, Schottenstein, Brass, Ratner, Marbley, Kass, Reid, Jurgensen, Wadsworth, Kellogg, and Smucker.

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Mr. Wexner:

Before we adjourn the meeting, what I would like to do is, typically, we do go around the room, and I would start with Brian Hicks. And if anyone has any comments they would like to make, I will give everybody the chance to speak.

Mr. Hicks:

Thank you. I thought it was a very good meeting. We certainly had a lot on the plate for three days. We probably had about three weeks of work to put into three days. We never seem to have enough time, and I think that is something that we need to address, because we have some very significant weighty issues that we are dealing with. But, overall, I think we are making progress, and we are making progress on the right things, in the right way, at the right time. We have come through a turbulent time period, but the sun is shining outside right now, and I think the sun is shining on us right now.

Mr. Schottenstein:

Well said. I have already talked enough, I think. I would just like to say that sitting here, listening to the other committee reports, not necessarily my own, it is very striking to me how substantive and significant the work of the committees is in terms of quality of issues, the depth of the discussion surrounding those issues. I have been on the board

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since 2005, and there were periods where you could not say that. You clearly could say it now, and we have been able to say it now for some period of time. Anyway, it is just very impressive to me, and I just feel privileged to be part of the group, and I think we are focusing on really important things that are allowing us to make real progress in the right areas.

Mr. Ratner:

As I said earlier, very often I am spending some time in the board meeting thanking people for a huge amount of energy and effort. It is always remarkable to me, at so many levels, how many people contribute. But I did want to specifically thank my colleague, Bobby here, who is just doing extraordinary work, taking on the task he has in terms of dealing so directly with the compliance issues that we have been dealing with. It is showing real leadership and really steady leadership. Bobby, we all owe you a debt of gratitude, because I think the Board has reported itself very well over the last four or five months through some very troubled times, and your leadership there has been just extraordinary. Obviously, Les is the Chair, and a lot of credit is due to your leadership, but Bobby is really the unsung hero. He has gotten flack, but I think he has really done just a yeoman's service, not only to the University, but I think to the Board itself, so I would just like to thank you, Bobby. You have done an extraordinary job.

Mrs. Kass:

I just wanted to say that this institution is highly complex and comprehensive, and we all take our work extremely seriously. We have very high standards, and I think that sometimes we don't think about how far we have come and how much progress we are making. I just wanted to point that out and also, particularly, the report we had from the Academic Affairs and Student Life Committee yesterday that Judge Marbley detailed so well. The transformation of the College of the Arts and Sciences and the semester conversion are just representative of the kind of collaboration and thoughtfulness and extraordinary work among so many people at this University. It is really a model for everything we need to do and are doing, so I commend everyone in that effort.

Mr. Jurgensen:

I think what strikes me, and this is a bit repetitious, but it is a big and complicated place, and we do not always get to where we want to go in exactly a straight line, but I think we get to the right place almost all the time. I think that over all of the stuff that we discussed over the last three days, there certainly are some big, complicated issues in that as well. But I think that if everyone keeps doing what they have been doing, which is basically speaking from their heart, telling each other what they think, we will get it done.

Mr. Kellogg:

I would just echo Linda's comments because of the meeting we had in Academic Affairs and Student Life, just to hear Dr. Steinmetz talk about that whole process of integration of the Arts and Sciences College really is instructive, I think, for us as a Board as we move forward as One University. I just think that work, and obviously the semester conversion as well because it speaks to all of the elements that are necessary to continue to make all the progress that we want to, even if it is incremental; it is the right kind of process.

Dr. Cloyd:

Yes, I think that for me the last three days have again really brought home what a tremendous challenge we face here at Ohio State to deliver, against the mission we have set for ourselves, when we describe being a pre-eminent public university, and we think of our land grant mission and what that means to provide the highest quality, highest value education for our students to do the kinds of research at scale that can

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truly impact the important problems that our society faces. At a service aspect, as we recast ourselves, as we build on the service we provide, to really look to be this economic engine of growth for the state of Ohio, I think we can do it. It is a wonderful opportunity. It is a big challenge, but these last three days have been a reminder to me that it is really tough work. It takes a lot of deep thinking. It is going to require some very tough, strategic choices that we are going to have to make. I am also confident that we need to get there. Building on the comment that Jerry just made, I think for everyone on the Board and for all of the University leadership, we are going to have an ongoing challenge, not to be overly guided by any pre-formed biases we have, but to be entirely open-minded, and really be able to leverage the tremendous intellectual diversity that exists in this Board and in University leadership. I think that we will get to the right place, and I just think that part of the challenge, as I walk away from these three days, is that we have got to stay constantly vigilant that we are exercising the opportunity we have with all of the different intellectual experiences and capabilities that we have on the Board and in the University leadership.

Ms. Heidersbach:

Well, along with Mr. Smucker, I am a “newbie” to the Board, but the past two meetings I have attended have really been eye-opening, and it has really exposed the breadth of University. I have lived in Ohio my whole life, so I have been aware of the role that the University plays in Ohio, but not to the extent to which I have been exposed, and it is remarkable. A few weeks ago, I had the opportunity to go on the Roads Scholars Tour, which is through the Office of Outreach and Engagement, and that was another opportunity that I had, and I got to experience the role that the University plays not only in Columbus, but to all parts of the state. To be a small part in the massive decisions that the Board is making that not only impact the University, but the entire state is very humbling to me. So I am just thankful to be here.

Mr. Mitchell:

As a student, we go through a different process to get here, to get on the board, and I remember going through that process thinking, “I really want to make a change.” Going through all of the interview processes and different meetings, I really felt like my purpose for wanting this opportunity so badly was to effect change. When I listened last night to President Obama’s speech about how glum things are currently in the world, and think back to the meetings we have had over the past couple of days, the momentum of the Board and the University in the face of adversity and in the face of some of the financial times, is astounding to me. The way we have been able to move forward in some of these adverse times has really been amazing and makes me really appreciative to be a part of it. That is really a testament to President Gee and his team and how well they have positioned the University. I think it is an opportunity we need to seize and push this University forward as we continue.

Mr. Smucker:

First of all, I am very grateful to be a freshman member along with Evann. I can believe that she is one of my best colleagues to start out with, so thank you, Evann. I am very honored and privileged to be here and do not discount the magnitude of the issues we have before us, but I take great comfort in the caliber and depth of the people in this organization, of this institution, and am humbled by the amount of people that this institution touches throughout the world and the concept we all have, that no matter what we do, each of us makes a significant difference. The undertaking that this institution is, in so many ways, addressing is going to be a cultural shift going forward. I think that, Les, as you said yesterday, that is a huge undertaking, but there is a huge comfort in the caliber and depth of the people, so thank you for the privilege to be part of this group.

Dr. Wadsworth:

Let's see. I think we are trying to do two very difficult things. We are trying to become the best public university in the country, and we are trying to do it in one of the most difficult external environments there have been. That requires innovation in the solutions that we propose and we hear from the University team. We had a lot of innovative solutions, I believe, in the last several days, and innovation and innovative solutions are, by definition, difficult-the easy stuff has been done,; and they are often controversial. And that is why, for the last three days, we have had long, difficult and exhausting debates. I think we all feel the effort that has gone in. It is not easy stuff, and it will not be easy, but there is a lot of innovation coming to us that we are reviewing, that we are hearing about, that we debate. The passion of the people both proposing and debating the ideas is very evident, and that is what is needed to be successful going forward. I think we are starting to see some very novel approaches to solving some very complex problems, so I am very optimistic about that.

Dr. Reid:

As we go around at this point, many of the things I feel strongly about have been said, but just as the institution is undergoing a strategic planning process, the outcomes of all of the effort and energy needs to be measured. And, I believe, for us as a Board, the measure is in what we saw as the two students here were talking about what they have learned and how they have grown through their experience here at Ohio State. As a scientist, all you need is two data points to begin drawing a line, calculating the slope, and predicting the system. We have had many more than two data points in terms of these students so, I would say, as I think about our slope and our system and being able to predict future outcomes, I think we are on an excellent trajectory. I think that has to do with the students and everybody else that is involved all the way to what our contributions are.

Judge Marbley:

Mr. President, I think that these past three days have been, perhaps, three of the most important days that I have spent on this Board. True, some of the work that we have done may not have been as important as some of the other work we have done in the past four or five years, but what it refocuses us on is the work of this University. Over the past few months, we have been defined by others in how we have been reacting to what others have said about us, and we have worked hard to maintain the integrity of our brand, and that is work that we had to do, and that was important work that was spearheaded by our president and his team, and by Bobby and Alex. I know, Bobby, that your board has been happy to see some of the other headlines in the paper about student housing and the like and, Alex, your partners have been equally pleased to see that there have been some other matters to which the Board has to attend, so that they can have your leadership back at M/I and back at Squire, but you all have been extraordinary in the time commitment and the guidance you have given this Board and this University. I agree whole-heartedly with Ron. What this really tells us is that we really are a great University, and we are much more than our constituent parts; we are the sum of those constituent parts. And when we sit down and tackle issues, such as how do we make the first two years' experience transformative, how do we retain students, how do we build a world class medical center in the context of this great state land grant university, that is what we do, and that is what we have done, and I see this as our first step in us taking our brand back and saying this is who we are as The Ohio State University. We are a University that will tackle the issues of putting freshmen and sophomores on campus. We are the University that will be on records, and we will find a cure for cancer, and that is the important work of the University. I always leave energized, because this Board does a wonderful job of addressing a lot of those issues with the tremendous intellectual capital in this room and around this table.

Mr. Brass:

I remember comments 40 years ago in the business school where I heard that the needs of organizations like this are just abundant, but the resources are very finite. As we go through and as we recruit better and better people, which we are doing thanks to our president, those needs are going to, in fact, increase from each of their departments and colleges and so on. It is going to be up to us to work with our management staff, our executive staff and our faculty to figure out just how, in fact, we put those two together. I am impressed more than ever with the kind of work we are getting from all of our managers and all of our faculty. I can speak for the Medical Center in detail. The number of ideas that are coming out are really neat and they are abundant, and trying to match those resources to those ideas becomes harder and harder. I think that our job is to, in fact, continue to support them the best we can. Our job is to thank them for doing a good job. Our job is to help the president make sure that we have the right people and provide the resources to get those right people, and I think we are doing a better job of that. We are trying to identify creative ways in which to match the needs of our organization, our University, and the needs of our students in a very collaborative way. I am impressed that we, in fact, are putting some very quality time into that right now. I think that is really important as we move forward with strategic imperatives that we all think are coming at us.

When I think of our University right now, and I think of the students and our faculty and our leadership, I hope that they feel the same way that I do about them, and that is that we, in fact, are getting better, we are putting the quality time in, and we are trying to listen better and better as it relates to some of those imperatives as they, in fact, bring them forward.

Joe Alutto today spent a lot of time on that strategic plan with the faculty throughout the entire organization, and the quantity of work that went into that was enormous. And the discussion we had, as it relates to how do we come up with the resources to try to meet some of those needs, is critical. I think that is our job right now, to see how we can help the University move forward in a very effective way, in a very efficient way, and I am proud of the team moving it forward.

Mr. Fisher:

Three points I would share. First, President Gee brought to us the concept of One University, one of his goals, and a goal that we have all adopted and, I think, that I have seen us move forward very aggressively towards that goal. There is a lot to do yet, but we are making good progress, and I thought it was part of all of our deliberations this week, some tough issues to engage in, but we kept our key goals in front of us during those deliberations, and I think that is excellent.

I would also like to compliment the president and our provost and David and your team, your communication efforts to all of us, the chair, Mr. Wexner, also in his role throughout the last several months here. It is important to have timely communication pieces and that has been done. I appreciate that very much, and I am appreciative of our seamless transition for all of the support we get from the Trustee's Office. We have gone through some change there and we will, I guess, not be seeing Ann back there in the future, but we certainly appreciate all the hours that each of you commit to helping us do our job, so to all of you ladies, and our change here with David, I thank you.

Mr. Shumate:

I certainly agree with all of the comments that have been stated by our fellow trustees and want to again emphasize the fact that we talk quite a bit about the financial resources that we need as a University to accomplish our goals. But I think that the last three days have shown us that we have the human resources that are necessary to truly move from excellence to eminence, which is our ambitious goal and aspiration.

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Just to echo what Jack said, because we were talking about the board staff, when you have these kind of meetings and planning and logistics, and the execution that goes on behind the scenes so we can have the type of meeting that we have had over these last several days, it is really important to acknowledge the Board Office and the strength of that Office, the support that you provide. We welcome our new Associate Secretary of the Board to the team, as well as thank Ann and Korenia, Suzanne, and Theresa and you, David, for all that you do to make us look good, quite frankly.

I also want to echo the sentiment that we are fortunate to have Gordon as our president and leader. It requires excellent, relentless leadership in these times, and you have been a very strong leader, and our chairman certainly has continued to encourage us to look at the strategic issues and the important issues. It is that leadership that is also key to make sure that the human resource is properly focused.

Mr. O'Dell:

I certainly support the comments that have already been made but, Gordon, I would like to thank you specifically for your great leadership. The progress we have made since your triumphant return to The Ohio State University, I am very confident in our future with your leadership, and I am very impressed with the team you put together. I am just thinking about last night, the new Dean of Engineering, the Dean of Dentistry, the new Dean of Nursing and, of course, the new Medical Dean, the staff that you have brought to bear with the other great staff that is already here, has just been spectacular.

Dr. Horn:

On behalf of the Board Office, I would like to thank you all for those kind words, and we are all learning here and benefiting from your wise counsel and really hope we can help keep the momentum going and make your board meetings as effective as possible as we go forward.

President Gee:

Let me just start there for a second and just say that I want to thank David. David has been drinking from a fire hose. Replacing an iconic figure like David Frantz, but his name is David, and he has picked up that very greatly, and our new Board team is just doing a wonderful job, so give everyone a thank you.

I want to say something to the Board and that is, in fact, that this is a very talented Board. You think about the talent that has been displayed, people doing extraordinary things on behalf of the University because, in fact, they had the talent to do it, and the fact that we have that partnership. I could go around and name every one of you. Brian, Bobby, obviously the work that Ron is now doing helping us in our framework process, Bobby and Alex and their work in our tumultuous times, Gil Cloyd, who is my partner in so many things, Alex Shumate just here in terms of a lot of the things that we are doing. I could go around and every one of you is making an enormous contribution, enormously talented.

The most important thing, I think, that I want to say is that this is a very serious Board doing serious business, and I want to underscore that again, a serious Board doing serious business. There are a lot of boards that are frivolous in their business, and I just don't think that that has been our case. Quite the contrary, that is the reason we over-extend our time, Brian, that is the reason we sometimes don't quite meet our obligations in terms of where we are, but it is because of the fact that we are engaging in very serious business.

I also did not have my chance to have my private time. I want to say to the Board that I appreciate your support. I also appreciate the constructive feedback that I have received; it is very helpful to me. One celebrates one's triumphs and one also learns from one's

opportunities. And, certainly, I appreciate the grandeur with which we all operate. I think, if I wanted to note one thing, and that is the fact that I traveled the state this summer, and I am struck by the power and importance of this University to every single person in this state and the role that this University plays and the role that this University should play. Probably few times in history has the University been given the opportunity to take an enormously important leadership role for so many people in such a tumultuous time, so the seriousness of what we are doing not only impacts our students, our faculty and our staff, but has an incredible impact on 11 million Ohioans and their future and, I think, accepting that is a great charge and a great responsibility.

Finally, I noted on our financial chart up there that, you will note, we had all greens except we had one that said "flat," and that was with our support from the state. I have said this to you before, and I will say this again, with the 3,600 colleges and universities in this country, we have had exceptional support in tumultuous times, bipartisan in nature from our Governor and from our Legislature, and the fact that we can report that we have sustained ourselves with their support through this time should not be lost on any of this. I want to be public in acknowledging that.

Mr. Wexner:

Thank you. I was thinking about our freshmen members. I have been on the Board a long time, since about 1870, and I am approaching my senior year in more than one way. It is obvious to me that the University has enormous challenges and enormous opportunity, and has had challenges and accomplishments, and will continue to do so, getting better at scale. And the aspiration of getting substantially better is hard work. If getting better was easy, everybody would be getting better individually and collectively as organizations, but getting better is very hard work.

I thank everybody on the Board and administration for their hard work, and I hope there are reporters in the room, because they are always worried about what we do. One of the things I wish they would write about is that in the last three days, probably in the aggregate, we have put in about 30 hours of work. That is without travel time and dinner time, just being together and trying to work out issues. And between meetings, there are committee meetings and mind time and thoughts and communications between ourselves, and the work that we do should be appreciated. Certainly, it is by me, and we have a high level of engagement. The challenge of getting bigger and better, and I said it at the last meeting, that we are the economic engine of Ohio, we are the Medical Center of Ohio, we are the intellectual center of Ohio, we are probably the agricultural leader of Ohio, perhaps the world. Every part of the University has a major leadership role in the state and in the nation and in the world and just listening to the conversations today, one other thing struck me, and maybe it helps me to describe the complexity of what we do, I think maybe we are the heart of Ohio, the emotional heart and maybe we are the head and the nervous system of the state, because we connect so many things. And when you think of us as perhaps the heart, the head, and the nervous system of a state as large and as complex as ours in turbulent times, getting ahead helps me dimension how tedious, if you would, and difficult the work is.

The last thing I would like to leave everybody to think about and they go together; I think it is the compensation that we get which I think we get paid for working on purposeful things, giving purpose to our own lives; giving purpose to the institution; purpose and the benefits to the students, the faculty and everybody who benefits from the University. It is a tremendous thing to contribute to that purpose, whether it is curing cancer, plow-less farming, or all the things that we do. I think the thought that I want to connect to that purpose, which is maybe our payment, the psychic reward that we get, is to think about leadership and the leadership that Gordon provides and the administration. But to think about the collective leadership of the Board, and probably from Brandon's athletic career and Clark's, they would understand maybe in a more tangible way about teamwork and collective leadership. Clearly, in listening to all the committee reports and responses and questions and listening to each other's thinking and observations over these three days,

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you sense that there is tremendous commitment from individuals, us as individuals of the administration and everybody that is connected to the work that we have done in terms of individual leadership, contribution, challenges, ideas and thinking. I think that the real power is the team coming together as the Board, and I think what I will have you ponder is that we are a leadership team. It is a joyful feeling knowing you are part of a team that is leading and trying to get better. That collective leadership takes effort. It is not easy to get great athletes to play together and play nicely, and it is not easy for people to care and all care from different perspectives about the University getting better and winning, and I think the success of the University is in some ways connected to the success of the Board, and the success of the Board is us as a leadership team. I think that is something we should think about because I think that the notion of the focus that we have to have on areas of significance, recognizing that there are so many areas that are significant and important, each life that we touch, whether it is in the hospital or the classroom, is significant. And yet, that complexity against what are the real issues, what are the main things we can do to help the University and help the administration get ahead. Maybe the homework assignment from this meeting to the next is to think about our collective team leadership. Thank you. We are adjourned.

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Thereupon the Board adjourned to meet Friday, November 4, 2011, at The Ohio State University, Longaberger Alumni House, Columbus, OH.

Attest:

Leslie H. Wexner  
Chairman

David G. Horn  
Secretary

(APPENDIX I)

Degrees Conferred at

THE OHIO STATE UNIVERSITY  
COMMENCEMENT CONVOCATION

August 28, 2011

(approved by the Board of Trustees at the June 24, 2011 meeting)

## COMMENCEMENT ADDRESS

### David O. Frantz

DOCTOR OF HUMANITIES

David O. Frantz is a peerless leader in both academics and administration at Ohio State. He recently celebrated 43 years of teaching in the Department of English, where he has built a noted career as a Renaissance expert.

Dr. Frantz has earned universal respect from those who have governed the university, both for his remarkable skills as a facilitator and his incomparable institutional knowledge. He was the first faculty member to serve as secretary of the Board of Trustees, a position he held from 2002 until his retirement from the board in June 2011. In this role, Dr. Frantz coordinated the work of the board and served as a liaison to university leadership. During his tenure, the board saw an increase in membership from nine to 18, as its role accelerated.

Dr. Frantz also has held various leadership positions in the College of Humanities throughout his tenure at Ohio State, including associate dean and acting dean, as well as vice chair of the Department of English. He served as the academic liaison with the Department of Athletics from 2000-2002.

A highly revered educator at Ohio State, Dr. Frantz has received numerous awards and honors. In 2002, he was named the Department of English Undergraduate Professor of the Year. In addition, he has received the Arts and Sciences Honors Faculty Service Award, the Alumni Award for Distinguished Teaching, and the Faculty Award for Distinguished University Service. He is the author of *Petrom Voluptaria: A*

*Study of Renaissance Erotica*, as well as numerous scholarly articles. Next spring, he will be teaching a Shakespeare course at Ohio State.

Dr. Frantz has been a champion of the university's celebrated partnership with the Royal Shakespeare Company. His commitment and enthusiasm were essential in the development of the unprecedented program, for which he will continue to provide leadership going forward.

Dr. Frantz graduated *cum laude*, Phi Beta Kappa, from Princeton University in 1964. He earned his master's degree from the University of Michigan in 1965, and his PhD from the University of Pennsylvania in 1968.

## RECIPIENTS OF HONORS

### Lino Tagliapietra

DOCTOR OF FINE ARTS

Lino Tagliapietra is one of the world's preeminent glass artists, renowned for the grace and beauty of his work and for pushing past traditional creative boundaries of glassmaking. Scholars credit Mr. Tagliapietra with having revolutionized the field by dint of the example of his pieces, his willingness to collaborate, and through generously sharing his vision as a mentor to generations of new artists.

Born on the Italian island of Murano—known for centuries as a center of glassmaking—Mr. Tagliapietra began his apprenticeship at the age of eleven. At 21 he had earned the status of maestro, and began his career in glass studios-executing the designs of others. After establishing the independence to design and execute his own vision, Mr. Tagliapietra launched a new phase in his storied career as the creator of personally driven works of art.

His pieces are collected avidly around the globe and are highly prized by major museums, including the Columbus Museum of Art.

By fusing traditional European techniques with an unsurpassed willingness to experiment, Mr. Tagliapietra has had tremendous influence over the modern art of glassblowing and been the driving force behind contemporary artists' use of glass for creative expression. Mr. Tagliapietra's passion for his art extends in his relationship with other artists. Having tutored new artists for many years, Mr. Tagliapietra has seen his students go on to claim many of the highest honors in the field.

While his work reaches the heights of technical sophistication, it is backed not merely for artistic precision but for the emotion it conveys. In fact, the Corning Museum of Glass has cited Mr. Tagliapietra

for being "one of the few glassmakers who can successfully transmit his own sensitivity and intellect into an inanimate object."

Among numerous citations in his country and overseas, Mr. Tagliapietra has received lifetime achievement awards from the Glass Art Society and the Museum of Arts and Design, and the President's Distinguished Artist Award from the University of the Arts. He has been recognized as a Master Teacher/Master Artist by the Hite Art Institute at the University of Louisville and as Honorary Distinguished Professor by Centre College. He is also the recipient of a Distinguished Educator Award from the James Barwick Alliance at the Smithsonian. Among numerous accredited affiliations, he is a Foreign Honorary Member of the American Academy of Arts and Sciences and a fellow of the Corning Museum of Glass.

## William J. Lhota

DISTINGUISHED SERVICE AWARD

**W**illiam J. Lhota is the president and chief executive officer of the Central Ohio Transit Authority (COTA).

In 2004, after a long career at American Electric Power in which he rose to become a division president and oversee power transmission and distribution in 11 states, Mr. Lhota accepted the reins of COTA. Taking over an agency in transition, Mr. Lhota transformed COTA into a thriving and well-respected public transportation provider. Hailed by *The Columbus Dispatch* for his shrewd leadership, Mr. Lhota strengthened operations from top to bottom while overseeing 17 million passenger trips per year.

In his capacity as COTA's chief, Mr. Lhota has reached out to Ohio State faculty

and staff to help mark "Rosa Parks Day," a national tribute to the civil rights pioneer. He has worked to maintain an ongoing relationship between Ohio State and COTA by contributing to research projects on transportation in the Department of Civil and Environmental Engineering and Geodetic Science. In addition, he has collaborated with Ohio State's Transportation and Parking Services to identify solutions to mass transit problems.

Mr. Lhota, who earned a bachelor's degree in civil engineering from Ohio State and holds a master's in management from MIT, has repeatedly and generously given his time, talents, and ideas to benefit the university community and its programs.

As an active member of the College of Engineering's Strategy Council, Mr. Lhota has helped guide numerous college

initiatives and has most recently served on the search committee to select the dean of engineering. As a member and chair of The Ohio State University Alumni Association board of directors, Mr. Lhota played a central role in strengthening the relationship between Ohio State and its former students. Tapped by President Gee to co-chair a task force to realign and modernize university advancement efforts, Mr. Lhota helped reinforce an unbreakable tie between the university's and Alumni Association's larger mission and daily work.

A recipient of The Ohio State University Distinguished Alumni Award, Mr. Lhota also has been inducted by Junior Achievement into the Central Ohio Business Hall of Fame in recognition for his service and leadership.

## Tamala Longaberger

DISTINGUISHED SERVICE AWARD

**T**amala Longaberger is an internationally renowned businesswoman and advocate, a dedicated philanthropist, and a celebrated community leader. She serves as chief executive officer and chair of the board of The Longaberger Company, the Ohio-based maker of handcrafted baskets and other products.

She is an active and engaged participant in statewide affairs, as well as initiatives across the globe. Currently, she serves as a member of the Columbus Partnership, a group of chief executives who work with public leaders to strengthen Ohio, as well as chair of the Arab Women's Leadership Institute.

Ms. Longaberger has a long history of service on several boards and councils. Her past roles include serving as chair of the National Women's Business Council, a 2004

member of the U.S. delegation to the United States Commission on Human Rights in Geneva, Switzerland, and chair of the U.S. Executive Committee for the 2002 Helsinki Women Leaders Summit. She was named to the Ohio Women's Hall of Fame in 1995.

A passionate philanthropist, Ms. Longaberger has been an integral partner with the American Cancer Society for the Horizon of Hope® campaign, a national breast cancer fundraising and awareness initiative, which has raised over \$15 million for research and education.

Additionally, she leads her family foundation, which has made donations of \$11 million in the past decade to nonprofit organizations nationwide with a special emphasis on the rural communities of southeast Ohio.

Ms. Longaberger is an enthusiastic

supporter of her alma mater, Ohio State, where she served as a member of the Board of Trustees from 1996-2005, including as chair from 2004-2005. She and her family are ardent champions of the university, namely through their support of the Longaberger Alumni House. Ms. Longaberger's legacy at Ohio State includes serving as vice chair of The Ohio State University Alumni Association, co-chair of a task force to realign and modernize university advancement efforts, director of the University Foundation, and on the board for both the Wexner Center Foundation and what is now the John Glenn School of Public Affairs.

Ms. Longaberger's book, *Waving Dreams: The Joy of Work, The Love of Life*, was published in 2010 by John Wiley & Sons.

## The Graduate School

Dean: Patrick S. Osmer

## Doctor of Musical Arts

### Laura Michele Portune

**Cordell**, Kettering  
B.A. (University of Notre Dame)

M.Mus.  
*Music*  
Dr. John Rice

**Kristilyn Woods**, Houston, TX

B.Mus. (University of Houston)  
M.Mus. (Arizona State University)

*Music*  
Dr. Karen Pierson

## Doctor of Philosophy

### Besma Abbaoui

Columbus  
B.S.Honors (Miami University Oxford)  
*Integrated Biomedical Science Graduate Program*  
Dr. Steven Clinton

**Tin Lian Abt**, Siegen, Germany

Engineer (University of Stuttgart)

M.S.  
*Geodetic Science and Surveying*  
Dr. Christopher Jekeli

**James A. Adduci**, Glen Ellyn, IL

B.S. (Illinois Institute of Technology)  
*Mathematics*  
Dr. Boris Mityagin

**Yigit Akin**, Izmir, Turkey  
B.S. (Middle East Technical University)

M.A. (Bogazici University)  
*History*  
Dr. Carter Findley

**Brian Gregory Alberding**, Decatur, IN

B.S. (University of Evansville)  
*Chemistry*  
Dr. Malcolm Chisholm

**Gerald R. Allen**, Columbus  
B.A. (State University of New York College at Potsdam)  
M.S.  
*Geological Sciences*  
Dr. Franklin Schwartz

**Maria Mikhailova Alley**, Ukhta, Russia

B.S. (Komi State Pedagogical Institute)  
M.A.  
*Slavic and East European Languages and Literatures*  
Dr. Daniel Collins

**Shadi S. Alshannaq**, Houston, TX

B.S. (Yarmouk University)  
M.S.  
*Electrical and Computer Engineering*  
Dr. Roberto Rojas-Teran

**Benjamin Christopher Anderson**, Sylvania

B.S.Bus.Adm. (Ohio Northern University)  
M.S. (London School of Economics and Political Science)  
*Agricultural, Environmental and Development Economics*  
Dr. Ian Sheldon

**David Wesley Atlee**, King of Prussia, PA

B.S. (Pennsylvania State University)  
*Astronomy*  
Dr. Louis Martini

**Christopher Ryan Barnhill**, Oakdale, CA

B.S. (University of Tennessee-Knoxville)  
M.B.A. (East Tennessee State University)  
*Education*  
Dr. Brian Turner

**Steven Thomas Barry**, Hamilton, NJ

B.S. (United States Military Academy)  
M.A.  
*History*  
Dr. Allan Millettn

**Ayten Bayram**, Columbus  
B.S. (Middle East Technical University)

M.A. (North Carolina State University)  
M.A.  
*Political Science*  
Dr. Richard Herrmann

**Quintin Hayes Beazer**, Sunset, UT

B.A. (Utah State University)  
M.A.  
*Political Science*  
Dr. Irfan Nooruddin

**Jeremy M. Beck**, Brodheadsville, PA

B.S. (York College Pennsylvania)  
*Chemistry*  
Dr. Christopher Hadad

**Tammy Anne Birk**, Cleveland

B.A. (Miami University Oxford)  
M.LiberalStds., M.A.  
*English*  
Dr. Marlene Longenecker

**Andrew Paul Bonifas**, Kalida

B.S.Mat.Sci.&Eng.  
*Materials Science and Engineering*  
Dr. Gerald Frankel

**Sleiman Bou Sleiman**, Columbus

B.Engr. (American University of Beirut)  
M.S. (Royal Institute of Technology, Stockholm)  
*Electrical and Computer Engineering*  
Dr. Mohammed El-Naggar

**Michelle Nichole Brooks**, Norcross, GA

B.S. (University of Georgia)  
*Microbiology*  
Dr. Larry Schlesinger

**John Reed Bruzzese**, Dover

B.S.Aero.&Astro.Eng., M.S.  
*Mechanical Engineering*  
Dr. Igor Adamovich

**Jenny Brynjarsdottir**, Reykjavik, Iceland

B.S., M.S. (University of Iceland)  
M.S.  
*Statistics*  
Dr. L. Berliner

**Jeffrey Budziak**, Brecksville

B.A.Honors (University of Dayton)  
M.A.  
*Political Science*  
Dr. Lawrence Baum

Commencement Convocation, August 28, 2011

**Jason A. Bush**, Columbus  
B.A. (University of California,  
Los Angeles)  
M.A. (California State  
University, Northridge)  
*Theatre*  
Dr. Lesley Ferris

**Antonio Cabrera**, Lima, Peru  
B.S. Biology (Universidad  
Nacional Agraria La Molina)  
*Horticulture and Crop Science*  
Dr. Esther Vanderknaap

**Marcella Louise Card**,  
Urbandale, IA  
B.A., B.S. (University of Iowa)  
*Environmental Science*  
Dr. Yu-Ping Chin

**Eric Kevin Carter**, Raleigh,  
NC  
B.F.A. (Auburn University  
Main Campus)  
M.A. (Texas Tech University)  
*Philosophy*  
Dr. Stewart Shapiro

**Supraanee  
Chaiwatpongsakorn**,  
Nakhonpathom, Thailand  
B.Pharm. (Silpakorn  
University)  
*Comparative and Veterinary  
Medicine*  
Dr. Mark Peebles

**Mathieu François Chellat**,  
Lyon, France  
M.S. (École supérieure de  
chimie électronique de  
Lyon)  
*Chemistry*  
Dr. James Stambuli

**Guangyan Chen**, Huainan,  
China  
B.A. (Anhui Normal University)  
M.A. (Nanjing University)  
*East Asian Languages and  
Literatures*  
Dr. Galal Walker

**Yung-Yu Chen**, Taipei,  
Taiwan, ROC  
B.S., M.S. (National Taiwan  
University)  
*Mechanical Engineering*  
Dr. Sheng-Tao Yu

**Jiye Cheng**, Columbus  
B.S. (Shanghai Jiao Tong  
University)  
M.Appl.Stats  
*Plant Pathology*  
Dr. Terrence Graham

**Razvan Cristian Chirla**,  
Columbus  
Diploma (University of  
Bucharest)  
*Physics*  
Dr. Louis DiMauro

**Rachel Ellen Clark**, Mount  
Vernon  
B.A., M.A.  
*English*  
Dr. Anthony Dutton

**Tiffani Clyburn**, Odenton, MD  
B.A. (Winston-Salem State  
University)  
M.A.  
*English*  
Dr. Valerie Lee

**Kristin Collins**, Steubenville  
B.A. (University of New  
Hampshire)  
M.A. (Florida State University)  
M.A.  
*History*  
Dr. Nicholas Breyfogle

**Kathryn Bridget Comer**, Red  
Bank, NJ  
B.A.Honors (Eckerd College)  
M.Philos. (Trinity College)  
M.A. (University of Colorado at  
Boulder)  
*English*  
Dr. Evonne Halasek

**Angela Wynne Corona**,  
Columbus  
B.S. (State University of New  
York at Binghamton)  
*Neuroscience Graduate  
Studies Program*  
Dr. Jonathan Godbout

**Camille P. Cushman**,  
Columbus  
B.S., M.A.Educ. (Virginia  
Polytechnic Institute and  
State University)  
*Education*  
Dr. Brian Edmiston  
Dr. Patricia Enciso

**Zifei Dai**, Hubei, China  
B.S.FoodTech. (Huazhong  
Agricultural University)  
M.S. (Vlerick Leuven Gent  
Management School)  
*Food, Agricultural and  
Biological Engineering*  
Dr. Gonul Kaletunc

**Somasree Dasgupta**,  
Kolkata, India  
B.S.Honors (University of  
Calcutta)  
M.S. (Indian Statistical  
Institute)  
M.A.  
*Economics*  
Dr. Paul Evans

**Michael Alan Davis**,  
Strongsville  
B.A. (Kent State University)  
M.S.  
*Atmospheric Sciences*  
Dr. Jialin Lin

**Nagini Devarakonda**,  
Hyderabad, India  
B.Engr. (Osmania University)  
M.S. (University of  
Tennessee-Knoxville)  
*Aeronautical and Astronautical  
Engineering*  
Dr. Rama Yedavalli

**Justin Dials**, Willard  
Bachelor's, Master's (Ohio  
University)  
*Education*  
Dr. Steven Devor

**Dustin James Donnelly**,  
Medina  
B.S. (University of Akron)  
*Integrated Biomedical Science  
Graduate Program*  
Dr. Denis Guttridge

**Ashim Dutta**, Ichapur, India  
B.Engr. (Jadavpur University)  
M.S. (Florida Institute of  
Technology)  
*Mechanical Engineering*  
Dr. Igor Adamovich

**Jason David Eastman**,  
Omaha, NE  
B.A. (Boston University)  
M.S.  
*Astronomy*  
Dr. Bernard Gaudi

**Katherine Cranston Epstein**,  
Washington, DC  
B.A. (Yale University)  
M.Philos. (University of  
Cambridge)  
*History*  
Dr. Geoffrey Parker

**Cristan Ann Farmer**,  
Ottumwa, IA  
B.S.Honors (Iowa State  
University)  
M.A.  
*Psychology*  
Dr. Michael Aman

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**Tara L. Felix**, Wooster  
B.S. (Pennsylvania State University)  
M.S. (University of Florida)  
*Animal Sciences*  
*Dr. Steven Loerch*

**Benjamin Widdicomb Fields**, Columbus  
B.A. (Miami University Oxford)  
M.Educ., M.A.  
*Psychology*  
*Dr. Mary Fristad*

**Sara Nicole Fischer**, Taylor  
B.S. (University of Michigan-Dearborn)  
*Integrated Biomedical Science Graduate Program*  
*Dr. Clay Marsh*

**Kate Fishley**, Dover  
B.A. (Walsh University)  
M.Educ.  
*Education*  
*Dr. Moira Konrad*

**Courtney Virginia Fleming**, Westerville  
Bachelor's (Otterbein College)  
M.A.  
*Education*  
*Dr. Sheila Morgan*

**Matthew Kintz Fleshman**, Grove City  
B.S.Nutrition  
*Ohio State University Nutrition*  
*Dr. Earl Harrison*

**Christina Elaine Marie Forties**, Rochester, NY  
B.S. (Nazareth College of Rochester)  
M.S.  
*Chemistry*  
*Dr. Jonathan Parquette*

**Robert Alan Forties**, Rochester, NY  
B.A. (University of Rochester)  
*Physics*  
*Dr. Ralf Bundschuh*

**Matthew Jay Garver**, Hamilton  
Bachelor's (Lee College)  
M.S. (Central Washington University)  
*Education*  
*Dr. Steven Devor*

**Erika Lynne Graftsky**, Columbus  
B.S.H.E.  
M.S. (University of Kentucky)  
*Human Ecology*  
*Dr. Julianne Serovich*

**Erin Reyne Graham**, Spokane, WA  
B.A. (Boston University)  
*Political Science*  
*Dr. Alexander Thompson*

**Mara Judson Gross**, Columbus  
B.A. (Wesleyan University)  
M.A.  
*Art Education*  
*Dr. James Sanders*

**Yang Guo**, Fuzhou, China  
B.Engr. (Zhejiang University)  
M.S.  
*Materials Science and Engineering*  
*Dr. Gerald Frankel*

**Yi Guo**, Xi'an, China  
B.Engr., M.S. (Xi'an Jiaotong University)  
*Mechanical Engineering*  
*Dr. Robert Parker*

**Yichao Guo**, Auburn Hills, MI  
Bachelor's, Master's (Shanghai Jiao Tong University)  
Master's (State University of New York at Stony Brook)  
*Mechanical Engineering*  
*Dr. Robert Parker*  
*Dr. Daniel Mendelsohn*

**Jonathan Clarence Hall**, Columbia, MD  
B.S. (Morehouse College)  
*Evolution, Ecology, and Organismal Biology*  
*Dr. Ian Hamilton*

**Nanase Harada**, Tsukuba, Japan  
B.S. (Muskingum University)  
*Physics*  
*Dr. Eric Herbst*

**Dana Michelle Harley**, Cincinnati  
B.A.Honors (Wilberforce University)  
M.S.W. (University of Cincinnati)  
*Social Work*  
*Dr. Rudolph Alexander*

**Karen Lynn Harpster**, Philadelphia, PA  
Bachelor's (Montgomery County Community College)  
Bachelor's (La Salle University)  
M.Occ.Ther.  
*Allied Medical Professions*  
*Dr. Alison Lane*

**Ting-fang He**, Taichung, Taiwan, ROC  
B.S. (National Tsing Hua University)  
M.S.  
*Ohio State Biochemistry Program*  
*Dr. Dongping Zhong*

**Erik David Heidemann**, Boise, ID  
B.A., M.P.A. (Boise State University)  
M.A.  
*Political Science*  
*Dr. Paul Beck*

**Jonathan Jaye Helmus**, Reynoldsburg  
B.S. (Michigan Technological University)  
*Chemical Physics*  
*Dr. Christopher Jaroniec*

**Brandon Jarrod Henderson**, Clayton  
B.S.  
*Pharmacy*  
*Dr. Dennis McKay*  
*Dr. Lane Wallace*

**Michael Ray Herman**, Dublin  
B.S.Physics (Purdue University)  
*Physics*  
*Dr. Peter Hammel*

**Charlotte Elizabeth Hinkle**, Tucson, AZ  
B.S. (University of Virginia)  
M.S.  
*Chemistry*  
*Dr. Anne McCoy*

**Jay D. Hmielowski**, Palm Harbor, FL  
B.A. (University of Massachusetts Amherst)  
M.A. (Washington State University)  
*Communication*  
*Dr. Robert Holbert*

**Marcus Christopher Holmes**, New York, NY  
B.A. (University of Virginia)  
M.A. (Georgetown University)  
*Political Science*  
*Dr. Alexander Wendt*

**Gregory J. Hoplamazian**, West Chester, PA  
B.A. (Pennsylvania State University)  
M.A.  
*Communication*  
*Dr. Osei Appiah*

Commencement Convocation, August 28, 2011

**Gregory Louis Hostetler,**

Columbus  
B.S. (University of  
Washington)  
M.S. (Cornell University)  
*Food Science and Technology*  
Dr. Steven Schwartz

**Ching-Suei Hsu,** Taoyuan,

Taiwan, ROC  
B.S. (National Central  
University, Taiwan)  
M.S. (National Tsing Hua  
University)  
M.S.  
*Chemical Engineering*  
Dr. Shang-Tian Yang

**Ya-Ting Hsu,** Taichung,  
Taiwan, ROC

B.S. (National Yang Ming  
University)  
M.A.  
*Education*  
Dr. Janet Buckworth

**Wing San Hui,** Hong Kong,  
China

B.S.Honors , Ph.M. (Chinese  
University of Hong Kong)  
M.Appl.Stats  
*Mathematics*  
Dr. Fangyang Zheng

**Tsun Hui Hung,** Kaohsiung,  
Taiwan, ROC

B.A. (Chinese Culture  
University)  
M.Mus. (Ohio University)  
*Music*  
Dr. Udo Will

**Sanja Ilic,** Wooster

Diploma (University of  
Belgrade)  
M.S. (University of Guelph)  
*Food Science and Technology*  
Dr. Jeffrey LeJeune

**Jonathan William Ivy,**

Montville, NJ  
B.S., M.A. (Pennsylvania State  
University)  
*Education*  
Dr. Nancy Neef

**Leif D. Jacobson,** Puyallup,  
WA

B.S. (Central Washington  
University)  
*Chemistry*  
Dr. John Herbert

**Haixia Ji,** Jiangyin, China

B.S. (Nanjing University)  
M.S., M.Appl.Stats  
*Mathematics*  
Dr. Martin Feinberg

**James Steven Jolliff,**

Marysville  
B.S. (Wilmington College)  
M.S.  
*Animal Sciences*  
Dr. Donald Mahan

**Sean Michael Judge,**

Kingston, NH  
B.S. (United States Air Force  
Academy)  
Master's (Air University)  
*History*  
Dr. John Guilmartin

**Daekyoung Kang,** Jin-hae,  
Korea

B.S. (Korea University)  
*Physics*  
Dr. Eric Braaten

**Yun Seok Kang,** Seoul, Korea

B.S., M.Philos. (Kookmin  
University)  
*Mechanical Engineering*  
Dr. John Bolte

**Matthias Stefan Katzfuss,**

Winterhausen, Germany  
Diploma (Polytechnic  
University – Munich)  
M.S.  
*Statistics*  
Dr. Noel Cressie

**Michael Mukembo Kidoido,**

Kampala, Uganda  
B.S., M.S. (Makerere  
University)  
M.S.  
*Agricultural, Environmental  
and Development  
Economics*  
Dr. David Kraybill

**Bongsu Kim,** Andong, Korea

B.S. (Korea University)  
M.S. (University of Cincinnati)  
M.S.  
*Biomedical Engineering*  
Dr. Yi Zhao

**Nicole R. Kinzeler,** Dayton

B.A. (Wittenberg University)  
M.A.  
*Psychology*  
Dr. Susan Travers

**Ian Robert Kleckner,**

Pittsford, NY  
B.S. Physics (University of  
Rochester)  
M.S.  
*Biophysics*  
Dr. Mark Foster

**Vandana Kumari,** India

B.Pharm. (Uttar Pradesh  
Technical University)  
M.Tech. (Indian Institute of  
Technology Bombay)  
*Pharmacy*  
Dr. Chenglong Li

**Brian Cameron Lacki,**

Sinking Spring, PA  
B.S.Honors (Pennsylvania  
State University)  
*Astronomy*  
Dr. Todd Thompson

**Jun Seok Lee,** Daegu, Korea

B.Engr. (Kyungpook National  
University)  
M.S. (University of Rochester)  
*Electrical and Computer  
Engineering*  
Dr. Roberto Rojas-Teran

**Chih-Lin Li,** Columbus

B.A. (National Chengchi  
University)  
M.S.  
*Public Health*  
Dr. Bo Lu

**Tanping Li,** Tianshui, China

B.S., M.S. (Lanzhou  
University)  
Ph.D. (Nanjing University)  
*Biophysics*  
Dr. Dongping Zhong

**Xinhui Li,** Shenzhen, China

B.Engr., M.S. (South China  
University of Technology)  
*Food Science and Technology*  
Dr. Hua Wang

**Jong Ha Lim,** Seoul, Korea

B.B.A., M.B.A. (Seoul National  
University)  
*Business Administration*  
Dr. Michael Weisbach

**Yong Chae Lim,** Ansan,

Korea  
B.S.Weld.Eng., M.S.  
*Industrial and Systems  
Engineering*  
Dr. Dave Farson

**Ganming Liu,** Ganzhou,

China  
B.Engr. (Lanzhou University)  
M.S. (Zhongshan University)  
*Environmental Science*  
Dr. Franklin Schwartz

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**Jamie Lee Lynch**, Seattle,  
WA  
B.S. (Western Washington  
University)  
M.A.  
*Sociology*  
*Dr. Douglas Downey*

**Srilakshmi Makkena**, Guntur  
District, India  
B.S., M.S. (Andhra Pradesh  
Agricultural University)  
*Plant Cellular and Molecular  
Biology*  
*Dr. Rebecca Lamb*

**Kathleen L. Manukyan**,  
Pittsburgh, PA  
B.A. (Northwestern University)  
M.A.  
*Slavic and East European  
Languages and Literatures*  
*Dr. Irene Delic*

**Jason Wayne Marion**,  
Batavia  
B.S., M.S. (Morehead State  
University)  
M.S.  
*Public Health*  
*Dr. Timothy Buckley*  
*Dr. Jiyoung Lee*

**Bradley J. Martin**, Cornwall,  
NY  
B.S. (Colorado State  
University)  
*Neuroscience Graduate  
Studies Program*  
*Dr. Howard Gu*

**Ilana Maymind**, Columbus  
Diploma (Riga Technical  
University)  
B.A., M.P.A. (West Virginia  
University)  
*Comparative Studies*  
*Dr. Thomas Kasulis*

**Jennifer Kay McCleese**,  
Winchester, KY  
B.S.Agr. (University of  
Kentucky)  
D.V.M. (Oklahoma State  
University)  
*Comparative and Veterinary  
Medicine*  
*Dr. Cheryl London*

**Anne Elizabeth McDaniel**,  
Mansfield  
B.A., M.A.  
*Sociology*  
*Dr. Claudia Buchmann*

**Robert A. McDougal**, Trappe,  
MD  
B.S. (University of Maryland,  
Baltimore County)  
M.S.  
*Mathematics*  
*Dr. David Terman*

**Anthony A. Meder**, Columbus  
B.Bus.Adm. (University of  
Michigan – Flint)  
M.Acc. (Oakland University)  
*Accounting and Management  
Information Systems*  
*Dr. Annette Beatty*

**Mohammad Saif Mehkari**,  
Karachi, Pakistan  
B.A. (Ohio Wesleyan  
University)  
M.A.  
*Economics*  
*Dr. William Dupor*

**Payal Mehta**, New Delhi, India  
B.S.Chem. (University of  
Delhi)  
M.S. (Indian Institute of  
Technology, Delhi)  
*Ohio State Biochemistry  
Program*  
*Dr. Susheela Tridandapani*

**James Nicholson Meindl**,  
Dallas, TX  
B.A. (Lewis and Clark College)  
M.A. (Pennsylvania State  
University)  
*Education*  
*Dr. Nancy Neef*

**Benjamin M. Morrow**, Athens  
B.S.Mat.Sci.&Eng., M.S.  
*Materials Science and  
Engineering*  
*Dr. Michael Mills*

**Bethany Lynn Mundy-  
Bosse**, Knoxville, TN  
B.A. (Indiana University  
Bloomington)  
*Integrated Biomedical Science  
Graduate Program*  
*Dr. William Carson*

**Daniel S. Munther**, Mansfield  
B.S., M.S.  
*Mathematics*  
*Dr. Yuan Lou*

**Swati B. Naphade**, Pune,  
India  
B.S.Chem., M.S. (University of  
Pune)  
*Molecular, Cellular, and  
Developmental Biology*  
*Dr. Jeffrey Kuret*

**Pooya Nazeran**, Columbus  
B.S. (University of Maryland,  
College Park)  
*Economics*  
*Dr. Pok-Sang Lam*

**Brenita Ruth Nicholas**,  
Springfield  
B.S.S.W. (Olivet Nazarene  
University)  
M.S.W.  
*Social Work*  
*Dr. Theresa Early*

**William James Nieberding**,  
Columbus  
B.A.Journal.  
M.A. (Purdue University)  
*Art Education*  
*Dr. Sydney Walker*

**Richard Neil Nist**, Dublin  
B.A. (Capital University)  
M.S.  
*Microbiology*  
*Dr. Charles Daniels*

**Esther M. Ortiz-Castillo**, San  
Marcos, CA  
B.A. (University of Puerto Rico  
at Bayamon)  
M.A.  
*Education*  
*Dr. Samuel Hodge*

**Philip Eric Otienoburu**,  
Nairobi, Kenya  
B.S. (Jomo Kenyatta  
University of Agriculture  
and Technology)  
*Entomology*  
*Dr. Woodbridge Foster*

**Hakan Ozaltun**, Columbus  
B.S., Master's (Istanbul  
Technical University)  
M.S. (Texas A&M University)  
*Mechanical Engineering*  
*Dr. Mo-How Shen*

**Yucheng Pang**, Tianjin, China  
B.S. (Peking University)  
*Chemistry*  
*Dr. Craig Forsyth*

**Julie Suzanne Parson**, Fort  
Wayne, IN  
B.A. (Indiana-Purdue  
University)  
M.A.  
*French and Italian*  
*Dr. Judith Mayne*

Commencement Convocation, August 28, 2011

**Ryan Michael Paul**, Hubbard  
B.Engr., M.S.Mech.Eng.  
(Youngstown State  
University)  
M.S.  
*Materials Science and  
Engineering*  
Dr. John Morral

**Lindsey Patricia Peterson**,  
Oil City, PA  
B.A., M.A.  
*Sociology*  
Dr. J. Jenkins

**Anne MacRae Price**, St.  
Augustine, FL  
B.A.Honors (Florida State  
University)  
M.A.  
*Sociology*  
Dr. Katherine Meyer

**Halle Ann Schoener  
Randles**, Zanesville  
B.A. (Muskingum University)  
M.A. (Ohio University)  
M.A.  
*Education*  
Dr. Bryan Warnick

**Sivaguru Ravisankar**,  
Chennai, India  
B.S. (University of Madras)  
M.S. (Indian Institute of  
Technology, Madras)  
*Mathematics*  
Dr. Jeffery McNeal

**Carly Rose Reed**, Bolivar  
B.A. (Malone University)  
*Chemistry*  
Dr. Malcolm Chisholm

**Noah Martin Wiersma  
Reynolds**, Springfield, IL  
B.S.Biology (University of  
Illinois at Springfield)  
M.S. (University of Illinois at  
Urbana-Champaign)  
*Microbiology*  
Dr. Michael Ibba

**Kathryn L. Richdale**,  
Columbus  
B.S. (University of Notre  
Dame)  
O.D., M.S.  
*Vision Science*  
Dr. Karla Zadnik

**Stephen Edward Rieth**,  
Shelton, CT  
B.S. (Rochester Institute of  
Technology)  
*Chemistry*  
Dr. Jovica Badjic

**Maurisa Flynn Riley**, Malden,  
MA  
B.A. (Tufts University)  
*Molecular Genetics*  
Dr. Susan Cole

**Eric Ronald Ritchey**, Green  
B.A., O.D., M.S.  
*Vision Science*  
Dr. Andrew Fischer

**Joseph C. Roberts**,  
Nashville, TN  
B.S.Honors (Eckerd College)  
M.A.  
*Psychology*  
Dr. Kentaro Fujita

**Alexander Rodriguez-  
Palacios**, Wooster  
D.V.M. (National University of  
Colombia)  
M.S., Doctorate (University of  
Guelph)  
*Veterinary Preventive  
Medicine*  
Dr. Jeffrey LeJeune

**Karen Louise Royce**, Dublin  
B.S. (Purdue University)  
M.A.  
*Anthropology*  
Dr. William Dancey

**Sukhinder Kaur Sandhu**,  
Punjab, India  
B.S.Agr. (Punjab Agricultural  
University)  
M.S.  
*Molecular, Cellular, and  
Developmental Biology*  
Dr. Carlo Croce

**Karthik Sankaranarayanan**,  
Pune, India  
B.Engr. (University of Pune)  
M.S.  
*Computer Science and  
Engineering*  
Dr. James Davis

**Melissa Schillo**, Broadview  
Heights  
B.S.Mat.Sci.&Eng., M.S.  
*Materials Science and  
Engineering*  
Dr. Hendrik Verweij

**Katharine Johanna  
Schlesinger**, Wellesley,  
MA  
B.A. (Swarthmore College)  
M.S.  
*Astronomy*  
Dr. Jennifer Johnson

**Senny T. Schnell**, Ventura,  
CA  
B.A. (University of California,  
Los Angeles)  
M.A. (California State  
University, Northridge)  
*Education*  
Dr. Diane Sainato

**Priyank Gupta Shah**, Rolsyn,  
NY  
B.A. (State University of New  
York at Buffalo)  
M.A.  
*Sociology*  
Dr. Douglas Downey

**Shanen Michelle Sherrer**,  
Canal Winchester  
B.S. (Miami University Oxford)  
*Ohio State Biochemistry  
Program*  
Dr. Zucai Suo

**Hiroshi Shima**, Yokohama,  
Japan  
B.A. (Yokohama City  
University)  
M.A.  
*Education*  
Dr. Marcia Farr

**Vimal Simha**, Bangalore,  
India  
Master's (University of  
Glasgow)  
*Astronomy*  
Dr. David Weinberg

**Suresh Singh**, India  
B.Tech. (Govind Ballabh Pant  
University of Agriculture  
and Technology)  
M.S. (Indian Institute of  
Technology, Kanpur)  
M.B.A. (Asian Institute of  
Technology)  
*Business Administration*  
Dr. Oded Shenkar

**Aniruddha Sinha**, Kolkata,  
India  
B.Mech.Eng. (Jadavpur  
University)  
*Mechanical Engineering*  
Dr. Mohammad Samimy  
Dr. Andrea Serrani

**Alan Jay Smith**, Worthington  
B.S. (Brigham Young  
University)  
*Integrated Biomedical Science  
Graduate Program*  
Dr. Amy Lovett-Racke

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**Edward Earl Smith,**  
Columbus  
B.S. (Dickinson College)  
M.S.  
*Physics*  
*Dr. Evan Sugarbaker*

**Gregory Owen Smith,** Dayton  
B.A.Honors (Vanderbilt  
University)  
M.A.  
*English*  
*Dr. Sebastian Knowles*

**Patrick Douglas Smith,**  
Nederland, TX  
B.S. (Texas A&M University)  
M.S.  
*Physics*  
*Dr. Richard Hughes*

**Mark Allen Soderstrom,**  
Rockford, MI  
B.A., M.A. (Central Michigan  
University)  
*History*  
*Dr. Nicholas Breyfogle*

**Keum Su Song,** Seoul, Korea  
B.Eng. (Dongguk University)  
M.S.  
*Electrical and Computer  
Engineering*  
*Dr. Roberto Rojas-Teran*

**Michael Sonksen,** Fort  
Wayne, IN  
B.S. (Indiana-Purdue  
University)  
M.S.  
*Statistics*  
*Dr. Mario Peruggia*

**Michael Gene Sovic,**  
Blacklick  
B.S. (Marshall University)  
*Evolution, Ecology, and  
Organismal Biology*  
*Dr. Paul Fuerst*

**Colleen Kelleher Spees,**  
Columbus  
B.S.Alld.Hlth.Prof.  
M.Educ. (Vanderbilt  
University)  
*Health and Rehabilitation  
Sciences Program*  
*Dr. Steven Clinton*  
*Dr. Kay Wolf*

**Mithuna Srinivasan,**  
Bangalore, India  
B.S.Comm. (Bangalore  
University)  
M.S. (Anna University)  
M.A.  
*Economics*  
*Dr. Bruce Weinberg*

**Michele Anita Stokes,**  
Vincent  
B.S.Educ., M.S.  
*Health and Rehabilitation  
Sciences Program*  
*Dr. Margaret Teaford*  
*Dr. Jane Case-Smith*

**Christopher Michael Stone,**  
Odoorn, Netherlands  
Doctoraal (Wageningen  
University)  
*Entomology*  
*Dr. Woodbridge Foster*

**Anjel Nicolette Stough-  
Hunter,** Indian Head, PA  
B.S.Nurs. (Cedarville  
University)  
M.S. (University College  
London, University of  
London)  
*Rural Sociology*  
*Dr. Joseph Donnermeyer*

**Thomas James Styslinger,**  
Cary, NC  
B.S. (North Carolina State  
University)  
*Chemistry*  
*Dr. Peng Wang*

**Inwon Suh,** Seoul, Korea  
B.Eng. (Korea University)  
M.S.  
*Electrical and Computer  
Engineering*  
*Dr. Patrick Roblin*

**Georgia Triantafillou,**  
Columbus  
B.S. (Kent State University)  
M.Pub.Hlth.  
*Integrated Biomedical Science  
Graduate Program*  
*Dr. John Byrd*

**Pinak Jayant Tulpule,**  
Columbus  
B.S. (University of Pune)  
M.S. (West Virginia University)  
*Electrical and Computer  
Engineering*  
*Dr. Steve Yurkovich*

**Hans F. Utter,** Worthington  
B.A. (University of Iowa)  
M.A.  
*Music*  
*Dr. Margarita Ophee-Mazo*

**Charles Vannette,** Columbus  
B.A. (University of Arizona)  
M.A.  
*Germanic Languages and  
Literatures*  
*Dr. Bernhard Fischer*

**Troy J. Vogel,** Paulding  
B.S.Chem.Eng., M.S.  
*Chemical Engineering*  
*Dr. James Rathman*

**Dieter Gerard von Deak,**  
Litchfield  
B.S.Chem.Eng., M.S.  
*Chemical Engineering*  
*Dr. Umit Ozkan*

**Shubham Vyas,** Columbus  
B.S. (Government Post-  
Graduate College, Guru  
Ghasidas University)  
M.S. (Indian Institute of  
Technology, Bombay)  
*Chemistry*  
*Dr. Christopher Hadad*

**Samatha Wahome,** Columbus  
B.S. (Central State University)  
M.Educ. (Wright State  
University)  
*Education*  
*Dr. Barbara Seidl*

**Yingdi Wang,** Pixian, China  
B.S.Bus.Adm.  
M.S. (University of Illinois at  
Urbana-Champaign)  
*Business Administration*  
*Dr. Michael Weisbach*

**Kyoko K. Wardwell,**  
Marysville  
B.Educ. (Tokyo Gakugei  
University)  
M.A. (Ball State University)  
*Education*  
*Dr. Janet Buckworth*

**Jason William Warren,**  
Kensington, CT  
B.S. (United States Military  
Academy)  
M.A.  
*History*  
*Dr. John Guilmartin*

**Linda Ceva Watson,**  
Columbus  
B.S.Honors (University of  
Florida)  
M.S.  
*Astronomy*  
*Dr. Louis Martini*

**Xuejin Wen,** Heji, China  
B.S., Master's (Zhejiang  
University)  
*Electrical and Computer  
Engineering*  
*Dr. Wu Lu*

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**Meredith Amy Whittaker**, Toledo  
B.S.Educ., M.Educ.  
*Education*  
*Dr. Patricia Enciso*

**Jessica Lynn Williams**, Saint Charles, MO  
B.S. (Lindenwood College)  
M.S. (Purdue University)  
*Integrated Biomedical Science Graduate Program*  
*Dr. Caroline Whitacre*

**Pei-Fang Wu**, Taipei, Taiwan, ROC  
B.Educ. (National Taipei Teachers College)  
M.A.Educ. (University of Bristol)  
*Education*  
*Dr. Joe Wheaton*

**LinLin Xiao**, Yuan'an City, China  
B.S. (Huazhong Agricultural University)  
M.S. (Nanjing Agricultural University)  
*Food Science and Technology*  
*Dr. Hua Wang*

**Hui Xiong**, Richmond, KY  
B.S.Mech.Eng. (China Textile University)  
M.S.Mech.Eng. (University of Kentucky)  
*Industrial and Systems Engineering*  
*Dr. Theodore Allen*

**Dan Xu**, Beijing, China  
B.S. (Capital Normal University)  
*Integrated Biomedical Science Graduate Program*  
*Dr. Christopher Walker*

**Guoqing Xu**, Shanghai, China  
B.Eng., M.S. (East China Normal University)  
M.S.  
*Computer Science and Engineering*  
*Dr. Atanas Rountev*

**Zekiye Yahsi**, Tufanbeyli, Adana, Turkey  
B.S. (Gazi University)  
M.S. (Texas A&M University-Commerce)  
*Education*  
*Dr. Douglas Macbeth*

**Misato Yamaguchi**, Yokohama, Japan  
B.A. (Saint Mary's University, Texas)  
M.A. (American University, Washington)  
*Education*  
*Dr. Merry Merryfield*

**Chieh-Kai Yang**, Miaoli, Taiwan, ROC  
B.S., M.S. (National Tsing Hua University)  
*Electrical and Computer Engineering*  
*Dr. Patrick Roblin*

**Lifeng Yang**, Guangdong, China  
B.A. (South China Normal University)  
M.A. (University of Illinois at Urbana-Champaign)  
*Business Administration*  
*Dr. Hanumantha Unnava*

**Matthew Kyle Yates**, Schererville, IN  
B.A.Honors (Indiana University, Bloomington)  
M.A.  
*History*  
*Dr. Peter Hahn*

**Matthew B. Yde**, Columbus  
B.A.Honors (DePaul University)  
M.A. (Northwestern University)  
*Theatre*  
*Dr. Lesley Ferris*

**Wei-Ting Yen**, Taipei, Taiwan, ROC  
B.S., M.S. (National Cheng Kung University)  
M.S. (University of Michigan, Ann Arbor)  
*Industrial and Systems Engineering*  
*Dr. Carolyn Sommerich*

**Liang Yuan**, Columbus  
B.Engr. (Xinjiang University)  
Master's (Huazhong University of Science and Technology)  
M.S.  
*Electrical and Computer Engineering*  
*Dr. Yuan Zheng*

**Lizhi Zhang**, Wuhan, China  
Bachelor's, Master's (Wuhan University)  
M.Appl.Stats.  
*Mathematics*  
*Dr. Ovidiu Costin*

**Yunyan Zhang**, Columbus  
B.A., M.A. (Nankai University)  
M.A. (University of Toledo)  
M.B.A.  
*Accounting and Management Information Systems*  
*Dr. Annette Beatty*

**Jing Zhao**, Xi'an, China  
B.Engr. (Tsinghua University)  
M.S.  
*Electrical and Computer Engineering*  
*Dr. John Volakis*

### Doctor of Audiology

**Courtney L. Abel**, Cincinnati  
B.A.  
*Speech and Hearing Science*

### Doctor of Nursing Practice

**Karen Lea Mascolo**, Stow  
B.S.Nurs., M.S. (University of Akron)  
*Nursing*

### Doctor of Physical Therapy

**Kyle Jordan Amrine**, Columbus  
B.S. (Central Michigan University)  
*Allied Medical Professions*

**Kristen Marie Braemer**, Pickerington  
B.S. (Bowling Green State University)  
*Allied Medical Professions*

**Erica Theresa Bruggeman**, St. Marys  
B.S.Educ.  
*Allied Medical Professions*

**Kathryn Elyse Dixon**, Elyria  
B.S. (Elon College)  
*Allied Medical Professions*

**Katherine Rose Egbert**, Millbury  
B.S. (University of Toledo)  
*Allied Medical Professions*

**Selena Eskinazi-Budge**, Beachwood  
B.A. (Baldwin-Wallace College)  
*Allied Medical Professions*

Commencement Convocation, August 28, 2011

**Jeanne Marie Farahay,**  
Brecksville  
B.S.Educ.  
*Allied Medical Professions*

**Laura Bills Fisher,** Cincinnati  
B.S.  
*Allied Medical Professions*

**Jessica Marie Freimark,**  
Lexington  
B.S.Biol.Sci. (Ohio University)  
*Allied Medical Professions*

**Allison Michelle Grear,**  
Dublin  
B.S.Phys.Ther. (University of  
Dayton)  
*Allied Medical Professions*

**Amanda Jennifer Haddad,**  
Parma  
B.A. (Ohio Wesleyan  
University)  
*Allied Medical Professions*

**Jeff David Hegreness,**  
Mentor  
B.S. (Cleveland State  
University)  
*Allied Medical Professions*

**Erin Lindsey Isler,** Columbus  
B.S. (Indiana University  
Bloomington)  
*Allied Medical Professions*

**Katie Eileen Kellner,**  
Highland Heights  
B.S.Ald.Hlth.Prof.  
*Allied Medical Professions*

**Cassandra L. Kujanek,**  
Pickerington  
B.S.Bus.Adm.  
*Allied Medical Professions*

**Nicholas O. Kynyk,** Hinkley  
B.S. (Miami University Oxford)  
*Allied Medical Professions*

**Meredith McGuire Lane,**  
Cincinnati  
B.S.Honors (Indiana  
University, Bloomington)  
*Allied Medical Professions*

**Jessica Marie Lewis,**  
Chillicothe  
B.S.  
*Allied Medical Professions*

**Mark Robert Lower,**  
Columbus  
B.A. (Ohio University)  
*Allied Medical Professions*

**Joseph Michael Marulli III,**  
North Canton  
B.A.  
*Allied Medical Professions*

**Megan M. McGarry,** Poland  
B.S.Ald.Hlth.Prof.  
*Allied Medical Professions*

**Alexandra Laurel Miller,**  
Millersburg  
Bachelor's (Ohio Northern  
University)  
*Allied Medical Professions*

**Allison Beth Miller,** Poland  
B.Appl.Sci. (Youngstown State  
University)  
*Allied Medical Professions*

**Sarah Elizabeth Miller,**  
Dublin  
B.A., M.A. (Clark University)  
*Allied Medical Professions*

**Whitney Danielle Miller,**  
Englewood, CA  
B.S.H.E.  
*Allied Medical Professions*

**Kelly Renee Mueller,** Mentor  
B.S. (Heidelberg College)  
*Allied Medical Professions*

**Jessica Ann Nelson,**  
Columbus  
B.S. (Elmhurst College)  
*Allied Medical Professions*

**Chelsea Eve Ostrander,**  
Hilliard  
B.S.  
*Allied Medical Professions*

**Timothy Mark Pace,**  
Brunswick  
Bachelor's (University of  
Toledo)  
*Allied Medical Professions*

**Jessica Marie Ramsey,**  
Columbus  
B.S.  
*Allied Medical Professions*

**Matthew Brian Sellers,**  
Springfield  
B.S. (Capital University)  
*Allied Medical Professions*

**Shannon Marie Simpson,**  
Cincinnati  
B.S.Ald.Hlth.Prof. (University  
of Dayton)  
*Allied Medical Professions*

**James Michael Skoczen, Jr.,**  
Northfield  
B.S. (Miami University Oxford)  
*Allied Medical Professions*

**Charles Lamont Starr,**  
Columbus  
B.A. (Indiana University  
Bloomington)  
*Allied Medical Professions*

**Preston Dale Stoller,**  
Oakwood  
B.S.Ald.Hlth.Prof.  
*Allied Medical Professions*

**Christopher Szulc,** Sandusky  
B.S.Educ.  
*Allied Medical Professions*

**Louise Majalap Thoma,**  
Alliance  
B.S. (University of Mount  
Union)  
*Allied Medical Professions*

**Nicole Renee Vance,** Tipp  
City  
B.S.Educ.  
*Allied Medical Professions*

### Specialist in Education

**Esther Yee Wen Luk,** Hudson  
B.A. (Miami University Oxford)  
M.A.  
*Education*

### Master of Accounting

**Shumin Fan,** Guilin, China  
B.Bus.Adm. (City University of  
Hong Kong)  
*Accounting and Management  
Information Systems*

**Tyler Gilbert,** Lakewood, CO  
B.S.Bus.Adm. (Colorado State  
University)  
*Accounting and Management  
Information Systems*

**Ryun J. Hasenauer,**  
Shortsville, NY  
B.S. (State University of New  
York at Geneseo)  
*Accounting and Management  
Information Systems*

**Jing He,** Hengyang, Hunan,  
China  
B.S. (Nanjing University of  
Science and Technology)  
*Accounting and Management  
Information Systems*

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**Tao Huang**, Chengdu, China  
B.A. (Muskingum University)  
*Accounting and Management  
Information Systems*

**Dandan Ma**, Kunming, China  
B.Bus.Adm. (Sichuan  
University)  
*Accounting and Management  
Information Systems*

**Kelsey Varick Palmer**, Elm  
Grove, WI  
B.S.Honors (Marquette  
University)  
*Accounting and Management  
Information Systems*

**Cong Yin**, Xichang, China  
B.S.Comm. (University of  
Nebraska at Omaha)  
*Accounting and Management  
Information Systems*

**Master of Applied  
Statistics**

**Tianyao Huo**, Columbus  
B.S., M.S. (Nanjing University)  
M.S.  
*Statistics*

**Brandon Michael Turner**,  
Long Lane, MO  
B.S. (Missouri State  
University)  
M.A.  
*Statistics*

**Master of Arts**

**Faouzie Abdul-Hamid**  
**Alchahal**, Beirut, Lebanon  
B.A.  
*African-American and African  
Studies*

**Jonathan James Anderegg**,  
Sweet Home, OR  
B.S. (Bob Jones University)  
*Communication*

**Jolynne S. Anderson**,  
Reynoldsburg  
B.S.Educ.  
*Education*

**Marygrace McDowell**  
**Anderson**, Jamestown, NY  
B.F.A., B.ArtEduc. (Kutztown  
University of Pennsylvania)  
*Art Education*

**Michelle Adrienne Aubrecht**,  
Delaware  
B.A. (College of Wooster)  
*Art Education*

**Thomas J. Ballinger**,  
Mansfield  
B.A. (Kent State University)  
B.A. (North Central State  
College)  
*Geography*

**Jennifer L. Barkimer**,  
Columbus Grove  
B.A.  
*Speech and Hearing Science*

**Amelia Ann Baum**, Phoenix,  
AZ  
B.A. (Washington University in  
Saint Louis)  
*East Asian Languages and  
Literatures*

**Jamie Lynn Bennett**,  
Cambridge  
B.S. (Ohio University)  
*Speech and Hearing Science*

**Kathryn Benski**, Scotch  
Plains, NJ  
B.A. (University of Delaware)  
*Communication*

**Kelly Janice Biddle**,  
Gahanna  
B.F.A. (Ohio Northern  
University)  
*Art Education*

**Christen Anne Black**,  
Granville  
B.F.A. (Ohio University)  
*Art Education*

**Christopher John Blados**,  
Blacklick  
B.A. (Muskingum University)  
M.Educ. (George Mason  
University)  
*Education*

**Anthony J. Bradfield**, Genoa  
B.A., B.S. (University of  
Toledo)  
*Economics*

**Charles Travis Bunner**,  
Indianapolis, IN  
B.A., B.S. (Purdue University)  
*Political Science*

**Todd Steven Burger**, Bexley  
B.S. (Ohio Northern  
University)  
*Education*

**Jessica J. Carnevale**, New  
York, NY  
B.A. (Boston University)  
*Psychology*

**Betsy Renee Carpenter**,  
Columbus  
B.S. (Bowling Green State  
University)  
*Education*

**Kristen Joy Carter**,  
Bellingham, WA  
B.S. (Grove City College)  
*Communication*

**Melinda Ann Carter**,  
Pickerington  
B.S.Educ. (Otterbein College)  
*Education*

**Amanda A. Cattey**, Shelby  
B.S.Educ. (Otterbein College)  
*Education*

**Blair Kathleen Cerny**, Bexley  
B.S.Educ. (Ohio University)  
M.A. (National University)  
*Education*

**Leslie Ann B. Chambers**,  
Maumee  
B.A. (University of Toledo)  
*English*

**Samara Hava Chodosh**,  
Columbus  
B.S.Educ. (Miami University  
Oxford)  
*Education*

**Stacey June Churchill**,  
Seattle, WA  
B.F.A. (University of Nevada,  
Las Vegas)  
*Art Education*

**Tonya Lynn Clarkson-**  
**McCain**, Murfreesboro, TN  
B.F.A. (Middle Tennessee  
State University)  
*Art Education*

**Deanna Sue Clendenen**,  
Mason  
B.A.  
*Speech and Hearing Science*

**Tammy Renee Clifton**,  
Waverly  
B.F.A., B.S.Comm. (Ohio  
University)  
*Art Education*

**Erik Cohen**, Los Angeles, CA  
B.A. (Indiana University  
Bloomington)  
*Education*

Commencement Convocation, August 28, 2011

- Audra B. Comes**, Medina  
B.A. (Denison University)  
*Speech and Hearing Science*
- Beverly Ann Cornell**, Sumter, SC  
B.S. (Kutztown University of Pennsylvania)  
*Art Education*
- Sarah Christine Cortell**, Parma  
B.A. (Boston University)  
*Arts Policy and Administration*
- Adam J. Cramer**, Delaware  
B.S.Educ. (Ohio Dominican University)  
*Education*
- Nyron Nisheen Crawford**, Columbus  
B.A.Honors (Howard University)  
*Political Science*
- Colby Caitlin Cummerow**, Toledo  
B.A.  
*Speech and Hearing Science*
- Jennifer Ann Czocher**, Sagamore Hills  
B.S., M.S.  
*Education*
- Jonathan Dominic D'Angelo**, Ann Arbor, MI  
B.A. (Lake Forest College)  
M.Educ. (University of Michigan, Ann Arbor)  
*Communication*
- Majid Dadgar**, Tehran, Iran  
B.A. (University of Tehran)  
*Industrial, Interior and Visual Communication Design*
- Anita Frances Diblasi**, Columbus  
B.S.S.W.  
*Speech and Hearing Science*
- Gracious Diiro**, Columbus  
*Economics*
- Rita Marie Ditsch**, Macedonia  
B.ArtEduc.  
*Art Education*
- Erica Dittoe**, Hilliard  
B.S. (Miami University Oxford)  
*Education*
- Jason Scott Drake**, Stafford, VA  
B.A. (College of William and Mary)  
*History*
- Cory T. Driver**, Valparaiso, IN  
B.A., B.S. (Purdue University)  
*Near Eastern Languages and Cultures*
- Kelly Richard Eager**, Columbus  
B.A.  
*African-American and African Studies*
- Sara Patrice Elizondo**, Sylvania  
B.A., B.ArtEduc.  
*Art Education*
- Kathleen Maura Farrin**, Bexley  
B.A.Honors (University of Southern California)  
*Economics*
- Rodney D. Fields, Jr.**, Medina  
B.S. (Bowling Green State University)  
*Education*
- Lauren Nicole Flanagan**, Columbus  
Bachelor's (Miami University Oxford)  
*Education*
- Robert Eric Flint**, Nashport  
B.A. (Mount Vernon Nazarene University)  
*Education*
- Ann Elizabeth Foley**, Marion  
B.A. (Cedarville University)  
*Speech and Hearing Science*
- Dannielle Gaines**, Cleveland  
B.A. (Chatham College)  
*Education*
- Patricia K. Gauthier**, Sulphur Springs, TX  
B.A.  
*Speech and Hearing Science*
- Teresa Charleen Gellenbeck**, Dublin  
B.S.Bus.Adm.  
*Education*
- Kelly Ann George**, Columbus  
B.A.  
*Geography*
- Patricia Jean Gindraw**, Copley  
B.A. (College of Wooster)  
*Art Education*
- Lauren Regal Glauberman**, Akron  
B.A. (University of Colorado at Boulder)  
*Education*
- Matthew Keith Gnagey**, Harrisonburg, VA  
B.S. (Eastern Mennonite College)  
*Economics*
- Jennifer E. Graham**, Lima  
B.S.  
*Speech and Hearing Science*
- Jean Guerrettaz**, Cincinnati  
B.A. (Indiana University Bloomington)  
*Psychology*
- Taryn Olivia Haas**, Prospect  
B.S. (West Virginia State University)  
*Education*
- Qian Hao**, Shenyang, China  
B.S. (Central South University)  
*Geography*
- Stephanie Lee Harris**, Fairborn  
B.S. (Fitchburg State College)  
*Education*
- Beth A. Heaton**, Mansfield  
B.S.Educ. (Ashland University)  
*Education*
- Jeffrey Jackson Holliday**, Columbus  
B.S.Bus.Adm.  
*Linguistics*
- Ivan D. Hovermale**, Salt Lick, KY  
B.A. (University of Kentucky)  
*Linguistics*
- Shiyin Huo**, Harbin, China  
Bachelor's (Tsinghua University)  
*Economics*
- Philip Deblaey Jackson**, Kalamazoo, MI  
B.A. (Calvin College)  
*Political Science*

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**Kelsey Leigh Jakupcin,**  
Dublin  
B.S. (Bowling Green State  
University)  
*Speech and Hearing Science*

**Cara Elizabeth Jared,**  
Westerville  
B.S.Educ., B.A. (University of  
Dayton)  
*Education*

**Elizabeth Susan Jax,**  
Columbus  
B.S.Educ. (Ohio University)  
*Education*

**Crystal Dawn Jennings,**  
Bucyrus  
B.S.H.E.  
*Education*

**Daeyoung Jeong,**  
Kyungbook, Korea  
B.A., B.S., M.A. (Yonsei  
University)  
*Economics*

**Catherine Murphy Johnson,**  
Florence, SC  
B.F.A. (Ringling College of Art  
and Design)  
*Art Education*

**Carlos Juan Juarez,** Chicago,  
IL  
B.Mus.Ed. (VanderCook  
College of Music)  
*Music*

**Aaron James Kaat,** Delaware  
B.A. (Wheaton College)  
*Psychology*

**Mary Anne Kennedy Kane,**  
Dublin  
B.A. (Mary Washington  
College)  
*Speech and Hearing Science*

**Erin Ashley Kellogg,**  
Marlborough, MA  
B.A.Honors (University of  
Southern California)  
*Psychology*

**Elizabeth Kengeter,**  
Frenchtown, NJ  
B.A. (Bucknell University)  
*Art Education*

**Elizabeth Jean Kerr,**  
Granville  
B.A. (College of Wooster)  
*History*

**Sei Jin Kim,** Seoul, Korea  
B.A. (Hanyang University)  
*Economics*

**Jamie Elaine Kirkpatrick,**  
Bexley  
B.A.  
*Education*

**Rachel Klippenstein,** Roberts  
Creek, BC  
B.A.Honors (University of  
British Columbia)  
*Linguistics*

**Jay Kenneth Knox,** Gahanna  
B.A. (Wittenberg University)  
*Geography*

**Austin Christopher Kocher,**  
Columbus  
B.A.  
*Geography*

**David Alderman Kozy,**  
Columbus  
B.S. (Bowling Green State  
University)  
*Education*

**Josie Krinke,** Leipsic  
B.A. (University of Toledo)  
*Speech and Hearing Science*

**Jaehwan Lee,** Daegu, Korea  
B.A.Honors, M.A. (Seoul  
National University)  
*Philosophy*

**Jingchao Li,** Sichuan, China  
Bachelor's (Shanghai Jiao  
Tong University)  
M.A. (University of British  
Columbia)  
*Economics*

**Yiting Li,** Wenzhou, China  
Bachelor's (Zhejiang  
University)  
*Economics*

**Ryan Lisko,** Culver City, CA  
B.A. (California State  
University, Long Beach)  
*Art Education*

**Jessica Marie Lynn,**  
Maineville  
B.S.Educ. (Kansas State  
University of Agriculture  
and Applied Science)  
*Education*

**Chao Ma,** Xi'an, China  
Bachelor's (University of  
Science and Technology of  
China)  
*Economics*

**Katlin Brooke Maher,**  
Gallipolis  
B.A.  
*Speech and Hearing Science*

**Jessica Lei Mamais,**  
Worthington  
B.S. (DePaul University)  
M.Educ.  
*Education*

**Uttara Shashikant Manohar,**  
Pune, India  
B.S. (University of Pune)  
M.A. (Amity University)  
*Communication*

**Dominic Christopher  
Marchionda,** Youngstown  
B.A. (John Carroll University)  
*Public Policy and  
Management*

**Elizabeth P. Marvel,**  
Columbus  
B.A. (Northwestern University)  
*History*

**Lauren Ashley Mattioli,**  
Columbus  
B.S. (Northern Michigan  
University)  
*Political Science*

**Elizabeth Ann McCullough,**  
Columbus  
B.A.Honors (Brown University)  
*Linguistics*

**Benjamin David McWhorter,**  
Lexington, KY  
B.A. (University of Louisville)  
*Music*

**Jessica Marie Miller,** Hilliard  
B.S. (Miami University)  
*Speech and Hearing Science*

**James Michael Morin,** Ely,  
NV  
Bachelor's (Brigham Young  
University- Idaho)  
Certificate (National Taiwan  
University)  
*East Asian Languages and  
Literatures*

**Amanda Suzanne Morton,**  
Edgewater, FL  
B.A. (University of South  
Florida)  
*History*

**Bethany Lynnette Mueller,**  
Mansfield  
B.S. (State University of New  
York College at Cortland)  
*Education*

Commencement Convocation, August 28, 2011

- Mudra Mukherjee**, Kolkata, India  
B.S. (Presidency University, Kolkata)  
*Economics*
- Elena Kestutis Myers**, Aurora, CO  
Diploma (Kalinin State University)  
*Slavic and East European Languages and Literatures*
- Lindsey Prowell Myers**, Columbus  
B.S., M.B.A. (York College Pennsylvania)  
*Sociology*
- Trisha Marie Myers**, Lewis Center  
B.A. (University of Cincinnati)  
*Near Eastern Languages and Cultures*
- Eric T. Neuberger**, Overland Park, KS  
B.A. (Cornell University)  
*East Asian Languages and Literatures*
- Kendea Nicole Oliver**, Phoenix, AZ  
B.S.Honors (University of Arizona)  
*Psychology*
- Gianna Pandolfi de Rinaldis**, San Juan, PR  
B.Educ. (University of Puerto Rico)  
M.Educ. (Universidad del Turabo)  
*Theatre*
- Ketal Patel**, Worthington  
B.ArtEduc.  
*Art Education*
- Erin Noel Patterson**, Mesa, AZ  
B.S. (Arizona State University)  
*Speech and Hearing Science*
- Daniel O’Ryan Payne**, Columbus  
B.A.  
*Education*
- Julie Lynn Payne**, Worthington  
B.S.Educ. (Miami University Oxford)  
*Education*
- Kristin Elizabeth Picker**, Columbus  
B.A., B.S.Educ. (Ohio University)  
*Education*
- Tricia Michelle Piening**, Cincinnati  
B.S. (University of Kentucky)  
*Speech and Hearing Science*
- Lois Powell**, Cleveland  
B.S. (Kent State University)  
*Speech and Hearing Science*
- Penny Marie Priess**, Bellville  
B.S.Educ.  
*Education*
- Julie Marie Rais**, Cincinnati  
B.S. (Miami University Oxford)  
*Art Education*
- Alexander Takenobu Ratte**, Honolulu, HI  
B.A. (Williams College)  
*East Asian Languages and Literatures*
- Megan Suzanne Reynolds**, Marion  
B.A.  
*Speech and Hearing Science*
- Janet J. Rha**, New York, NY  
B.A. (New York University)  
*Psychology*
- Cara M. Ricci**, Columbus  
B.A.  
*Speech and Hearing Science*
- Matthew David Rocklage**, Sioux Falls, SD  
B.A. (Saint Olaf College)  
*Psychology*
- Tonilyn Rogers**, Rochester, NY  
B.A. (Baldwin-Wallace College)  
*Education*
- Randall Stace Romero Aguilar**, Cartago, Costa Rica  
Bachiller, Licenciatura (Universidad de Costa Rica)  
Master’s (University of London)  
*Economics*
- Rebecca Kathryn Ross**, Blairsville, GA  
B.S. (North Georgia College)  
*Art Education*
- Aleta Kay Rowe**, Galion  
B.S.Educ. (Ashland University)  
*Education*
- Paige Saunders**, Hamburg, NY  
B.A. (State University of New York at Geneseo)  
*Communication*
- Emily Renee Scarborough**, Nevada, MO  
B.A. (University of Missouri-Columbia)  
*Geography*
- Sarah Lynn Schadek**, Columbus  
B.A. (University of Michigan, Ann Arbor)  
*Speech and Hearing Science*
- Patrick Daniel Schaecher**, Columbus, NE  
B.S.Educ. (University of Nebraska at Omaha)  
*Education*
- Jenna Michelle Schultz**, Granville  
B.S. (Miami University)  
*Speech and Hearing Science*
- Crystal Seeley**, Delaware  
B.S. (Ohio Dominican University)  
*Education*
- Arjun Sengupta**, Calcutta, India  
B.A. (University of Delhi)  
M.S. (Indian Statistical Institute)  
*Economics*
- Laura Rose Shader**, Warren  
B.A.  
*Speech and Hearing Science*
- Kathleen Renee Shingledecker**, Westerville  
B.A.  
*Education*
- Michael Emery Siegel**, Pittsburgh, PA  
B.Bus.Adm. (Emory University)  
*Education*
- David A. Simpson**, Mount Gilead  
B.A. (National Labor College)  
*Public Policy and Management*

Commencement Convocation, August 28, 2011

**John Skeans**, Huntington,  
WV  
B.A. (Marshall University)  
*Greek and Latin*

**Melissa Katherine Skeels**,  
sylvania  
B.F.A. (Ohio University)  
*Art Education*

**Megan Smith**, Columbus  
B.S.Educ. (Ohio Dominican  
University)  
*Education*

**Francesca Spedalieri**,  
Pollicoro, Italy  
B.A. (University of Florida)  
*Theatre*

**Elizabeth Anne Spotts**,  
Trevorton, PA  
B.A. (La Grange College)  
*Education*

**Joseph Michael Staudt**,  
Sidney  
B.S.  
*Economics*

**Rachel Lea Steele**,  
Pickerington  
B.Mus.Ed.  
*Music*

**Matthew L. Stein**, Orient  
B.S. (Pennsylvania State  
University)  
M.A. (Ohio University)  
*Education*

**Paul Edgar Stillman**, Ithaca,  
NY  
B.A. (Cornell University)  
*Psychology*

**Heidi A. Stoll**, Westerville  
B.S. (Ohio Dominican  
University)  
M.Educ. (Marygrove College)  
*Education*

**Julie Ann Stoppel**,  
Charlevoix, MI  
B.A. (Michigan State  
University)  
*Art Education*

**Lulei Su**, Shaoyang, China  
Bachelor's, Master's (Beijing  
Normal University)  
*East Asian Languages and  
Literatures*

**Miguel Andres Thompson**,  
Waynesville  
B.S.Educ. (Miami University  
Oxford)  
*Education*

**Enrique Fernando Traveria**,  
Jacksonville, FL  
B.A. (University of Florida)  
*Economics*

**Jessica Rodrigue Trick**,  
Beavercreek  
B.A.  
*Speech and Hearing Science*

**Heather Lynn Turner**,  
Columbus  
B.S.Educ. (Miami University  
Oxford)  
*Education*

**Kerem Tuzcuoglu**, Istanbul,  
Turkey  
B.S. (Bogazici University)  
*Economics*

**Michele Lynn U'Sellis**,  
Louisville, KY  
B.A. (Spalding University)  
*Art Education*

**Miranda Star Walker**,  
Columbus  
B.A.  
*Speech and Hearing Science*

**Whitney Olivia Walther**,  
North Canton  
B.A.  
*Communication*

**Jodie L. Washek**, Pataskala  
B.S.Educ., M.Educ.  
*Education*

**Thomas Keith Wert, Jr.**,  
Pataskala  
B.S. (Pennsylvania State  
University)  
*Public Policy and  
Management*

**Carron Yvonne White**,  
Sanford, FL  
B.A. (Princeton University)  
*Near Eastern Languages and  
Cultures*

**Kristi Marie Wilcox**,  
Nashville, TN  
B.A. (University of Alabama)  
J.D.  
*Arts Policy and Administration*

**Brice T. Williams**, Cleveland  
Heights  
B.A.  
*African-American and African  
Studies*

**Kelly Sue Wilson**, Midland,  
MI  
B.S., M.A. (Central Michigan  
University)  
*Art Education*

**Cory Elizabeth Wiseman**,  
Columbus  
B.S.Educ. (Miami University  
Oxford)  
*Education*

**Denyse Gail Woods**,  
Columbus  
B.A., M.Educ.  
*Education*

**Xue Wu**, Beijing, China  
Bachelor's (Beijing  
International Studies  
University)  
M.A., M.S. (Bowling Green  
State University)  
*Economics*

**Matthew Martin Wynter**,  
Columbus  
B.A. (University of North  
Carolina at Chapel Hill)  
M.A. (George Mason  
University)  
*Business Administration*

**Xingbai Xu**, Guangdong,  
China  
B.S. (Tsinghua University)  
Master's (Peking University)  
*Economics*

**Jacqueline J. Yahn**,  
Pataskala  
B.A. (West Liberty University)  
*Education*

**Kanako Yao**, Yokohama,  
Japan  
B.A. (Showa Womens  
University)  
M.A. (The University of  
Findlay)  
*East Asian Languages and  
Literatures*

**Yongfei Yi**, Beijing, China  
B.A. (China Foreign Affairs  
University)  
*East Asian Studies*

**Gary King-Yee Yim**,  
Markham, ON  
B.Mus. (Queen's University)  
*Music*

Commencement Convocation, August 28, 2011

**Dong Yeol Yoon**, Seoul,  
Korea  
B.A. (Sungkyunkwan  
University)  
M.B.A. (Helsinki School of  
Economics)  
*Education*

**Yeochang Yoon**, Columbus  
B.A. (Yonsei University)  
*Economics*

**Minchul Yum**, Seoul, Korea  
Bachelor's, Master's (Sogang  
University)  
*Economics*

**Joliana Perez Zelaya**,  
Sunrise, FL  
B.A. (Florida Atlantic  
University)  
*Speech and Hearing Science*

**Zhini Zeng**, Shanghai, China  
B.A. (Shanghai International  
Studies University)  
*East Asian Languages and  
Literatures*

**Yawen Zheng**, Qingdao,  
China  
B.A. (Qingdao University)  
*East Asian Languages and  
Literatures*

### **Master of Business Administration**

**Joseph Bradley Albrecht**,  
Columbus  
B.S. (Miami University Oxford)  
*Business Administration*

**Christopher Stanley Arko**,  
Wickliffe  
B.S.Chem. (John Carroll  
University)  
*Business Administration*

**Bernard Katsuglo Baah**,  
Accra, Ghana  
B.S. (University of Vermont)  
M.S. (Stanford University)  
*Business Administration*

**Kyle Edward Bersnak**, Dublin  
B.S.Bus.Adm.  
*Business Administration*

**Michael Stevan Bowen**,  
Ashtabula  
B.A.  
*Business Administration*

**Cynthia J. Carter**, Portsmouth  
B.S.Bus.Adm.  
*Business Administration*

**Jonathan David Conlon**,  
Cincinnati  
B.S.Bus.Adm.  
*Business Administration*

**Jamie Leigh Falcon**, Solon  
B.S.Bus.Adm.  
*Business Administration*

**Laura Nicole Fortman-  
Jones**, Westerville  
B.A.  
*Business Administration*

**Dia Ganguly**, Columbus  
B.A. (Barnard College)  
M.A. (Tufts University)  
*Business Administration*

**Jason Howard Gilbert**,  
Westerville  
B.S.Nurs.  
*Business Administration*

**Jackie Ryan Gleason**, Hilliard  
B.S.Bus.Adm.  
*Business Administration*

**Benjamin Lee Goates**, Salt  
Lake City, UT  
B.S. (University of Utah)  
*Business Administration*

**Prabhat Gupta**, Delhi, India  
B.Engr. (Maharshi Dayanand  
University)  
*Business Administration*

**Michele Hare**, Dalton  
B.S. (Kent State University)  
*Business Administration*

**Jennifer Catherine Kelley**,  
Gahanna  
B.A. (Ohio Wesleyan  
University)  
*Business Administration*

**Caitlin Pape Kilkka**, West  
Bloomfield, MI  
B.S. (Case Western Reserve  
University)  
*Business Administration*

**David Vincent Larson**, Peters  
Township, PA  
Mech.Engr. (Virginia  
Polytechnic Institute and  
State University)  
*Business Administration*

**Andrew Derek Loscko**,  
Columbus  
B.S.Bus.Adm.  
*Business Administration*

**Mike Albert McCann**, Mason  
B.A.  
*Business Administration*

**Stephen James Meechan**,  
Columbus  
B.S.Bus.Adm., B.S.  
*Business Administration*

**Travis Eugene Miller**,  
Warsaw  
B.S.Bus.Adm.  
*Business Administration*

**Caleb Glen Muller**, Kansas  
City, MO  
B.A.Journal. , B.S.Bus.Adm.  
(University of Missouri-  
Columbia)  
*Business Administration*

**Adam Thomas Myhal**,  
Canfield  
B.S.Bus.Adm. (Youngstown  
State University)  
*Business Administration*

**Phillip Henry Needham**,  
Columbus  
B.S. (Franklin University)  
*Business Administration*

**Adam John Parsons**,  
Marysville  
B.S.Bus.Adm.  
*Business Administration*

**Robert A. Phillips**, Bryan  
B.A. (Miami University Oxford)  
*Business Administration*

**Mohammed Abdul Javvad  
Qasimi**, Hilliard  
M.S. (Northern Illinois  
University)  
*Business Administration*

**Jay Patrick Reidy**,  
Wadsworth  
B.S.Mech.Eng. (University of  
Akron)  
*Business Administration*

**Marc Adam Richcreek**,  
Conesville  
B.S.Bus.Adm.  
*Business Administration*

**Christopher Ryan Sloey**,  
New Albany  
B.S.Bus.Adm.  
*Business Administration*

Commencement Convocation, August 28, 2011

**Derek William Smith**, Galena  
B.S.Bus.Adm.  
*Business Administration*

**Jason Mark Stegall**,  
Columbus  
*Business Administration*

**Jerod Ashley Tilton**, Galena  
B.S.Bus.Adm.  
*Business Administration*

**Richard Delane Wade**,  
Columbus  
B.A.  
*Business Administration*

**Master of Business  
Logistics Engineering**

**Yi Sui**, Dalian, China  
B.S. (Dalian Maritime  
University)  
*Business Logistics  
Engineering*

**Master of Education**

**David Ayodele Alabi**, Powell  
B.A.  
Master's (Southern Illinois  
University Carbondale)  
*Education*

**Raja A. Ali**, Dublin  
B.S.  
*Education*

**Tamara Lee Beilke**, Lake  
Village, IN  
B.S. (Saint Louis University)  
M.S.  
*Education*

**David Matthew Bowers**,  
Mount Vernon  
B.S.  
*Education*

**Joshua Alan Brown**,  
Wapakoneta  
B.S.  
*Education*

**Patrick Ryan Cole**, Stow  
B.S.  
*Education*

**Joseph Lawrence DePalma**,  
St. Clairsville  
B.A.  
*Education*

**Amy Lynn Donovan**,  
Gahanna  
B.A.  
*Education*

**Peter Andreas Enderlin**,  
Short Hills, NJ  
B.S. (Dickinson College)  
M.S.  
*Education*

**Beverly Ann Goudy**,  
Lexington  
B.A. (University of Michigan,  
Ann Arbor)  
B.S. (Ashland University)  
*Education*

**Alexander Carl Grady**,  
Glenmont  
B.S.  
*Education*

**Kathryn D. Hanigan**,  
Broadview Heights  
B.S.  
*Education*

**Evan Robert Hartman**,  
Columbus  
B.S. (College of William and  
Mary)  
*Education*

**Stacey Danielle Hauser**,  
Harrison  
B.A.  
*Education*

**Michael Joseph Hayes**,  
Painesville  
B.S.  
*Education*

**Andrew David Helmlinger**,  
Lewis Center  
B.S.  
*Education*

**William Scott Housel**,  
Westerville  
B.A. (Otterbein College)  
M.A. (Methodist Theological  
School in Ohio)  
*Education*

**O'Dasha Tanesa Johnson**,  
Cleveland Heights  
B.S. (Xavier University)  
*Education*

**Amy Elizabeth Kaufman**,  
Cincinnati  
B.S.  
*Education*

**Emily Burke Markovitz**,  
Columbus  
B.A. (Grinnell College)  
M.S. (University of Michigan,  
Ann Arbor)  
*Education*

**Jacob Michael Mayer**,  
Strongsville  
B.S.  
*Education*

**Thomas Anthony Metzger**,  
Akron  
B.S.  
*Education*

**Christine Michelle Mills**,  
Delaware  
B.S.CivilEng.  
*Education*

**Corey Morrison**, Shaker  
Heights  
B.S.  
*Education*

**Zack Clark Patterson**,  
Zanesville  
B.S.  
*Education*

**Katherine Anne Pietras**,  
Westerville  
B.S.Educ. (Miami University  
Oxford)  
*Education*

**Julie N. Pinney**, Russell  
B.S.Pharm.Sci.  
*Education*

**Gretchen Lueck Poorbaugh**,  
Lewis Center  
B.S. (Purdue University)  
M.B.A.  
*Education*

**Vanessa Leigh Rubin**,  
Worthington  
B.A.  
B.F.A. (Harrington College of  
Design)  
*Education*

**Julianne A. Runco**,  
Steubenville  
B.S.  
*Education*

**Monique Frances  
Sabaturski**, Westerville  
B.S.H.E.  
*Education*

Commencement Convocation, August 28, 2011

**Ashton Marie Shetler,**  
Orrville  
B.S.  
*Education*

**Jan E. Spaulding,**  
Wheelerburg  
B.A.  
*Education*

**Jeremy Robert Stuhlfauth,**  
Columbus  
B.S. (Denison University)  
*Education*

**Maria Vianello,** Columbus  
B.F.A., B.S.  
*Education*

**Mary Carol Vonck,** Mount  
Vernon  
B.S.  
*Education*

**Erica Corinne Walker,**  
Sunbury  
B.S.  
*Education*

**Anesia Marie Wells,** Prospect  
B.S.  
*Education*

**Emily Jacqueline Wilson,**  
Waterville  
B.A.  
*Education*

**Julianne D. Wolf,** Hamilton  
B.A.  
*Education*

### Master of Fine Arts

**Susana Alvarez,** Corpus  
Christi, TX  
B.F.A. (Texas A&M University  
–Corpus Christi)  
*Art*

**Joelle Atallah,** Nabay,  
Lebanon  
B.A.Honors (American  
University of Science and  
Technology)  
*Industrial, Interior and Visual  
Communication Design*

**Anne Winthrop Bardaglio,**  
Rockland, ME  
B.A. (Goucher College)  
*English*

**Elizabeth Marie Acox  
Benzenberg,**  
Wheelerburg  
B.S.Design  
*Industrial, Interior and Visual  
Communication Design*

**Nicholas Allan Bontrager,**  
Pearland, TX  
B.F.A. (University of Houston)  
*Art*

**Undine Hazel Brod,**  
Columbus  
B.A. (University of  
Washington)  
*Art*

**Virginia Kathryn Colwell,**  
Columbus  
B.F.A. (Virginia  
Commonwealth University)  
*Art*

**Florence Gouvrit Montano,**  
Mexico City, Mexico  
Licenciado (Escuela Nacional  
de Pintura, Escultura y  
Grabado - La Esmeralda)  
*Art*

**George Thomas Gregory,  
Jr.,** Columbus  
B.F.A. (Virginia  
Commonwealth University)  
*Art*

**Matthew James Hazard,**  
Columbus  
B.A.  
*Theatre*

**Emi Inoue,** Columbus  
B.F.A. (California State  
University, Long Beach)  
*Art*

**Taurean Addair Jones,**  
Princeton, WV  
B.F.A. (West Virginia  
University)  
*Industrial, Interior and Visual  
Communication Design*

**Yoshinaga Kawamura,**  
Ishioka, Japan  
B.A. (Komazawa University)  
B.F.A. (Alfred University)  
M.A. (University of Art and  
Design)  
*Art*

**Mara Pegeen Penrose,**  
Columbus  
B.F.A.  
*Dance*

**Philmore Peterson V,** Dallas,  
TX  
B.F.A. (The University of the  
Arts (in Philadelphia))  
*Art*

**Tara Rachel Polansky,**  
Columbus  
B.A. (City University of New  
York, Hunter College)  
*Art*

**Miriam R. Simon,** La Paz,  
Bolivia  
B.S. (Purdue University)  
*Industrial, Interior and Visual  
Communication Design*

**Claire Vaye Watkins,**  
Pahrump, NV  
B.A. (University of Nevada -  
Reno)  
*English*

**Stephanie Brooke West,**  
Nashville, TN  
B.F.A. (Watkins College of Art,  
Design and Film)  
*Art*

**Lauren Ann Whearty,**  
Havertown, PA  
B.F.A. (Temple University)  
*Art*

### Master of Labor and Human Resources

**Gokce Kut,** Ankara, Turkey  
Bachelor's (Middle East  
Technical University)  
*Labor and Human Resources*

### Master of Music

**Jesse Steven Darden,**  
Columbus  
B.Mus. (University of North  
Carolina)  
*Music*

**Whitney Renae Dodds,**  
Bellefontaine  
B.A. (Otterbein College)  
*Music*

**John David Nevergall,**  
Columbus  
B.A. (Valparaiso University)  
*Music*

**Master of Public Administration**

**Rajeev N. Ravisankar**, Dublin  
B.A.

Diploma (University of  
Madras)  
*Public Policy and  
Management*

**Master of Public Health**

**Laura M. Aumiller**, Columbus  
B.S.Nurs.  
*Public Health*

**Virginia Ann Black**,  
Columbus  
B.S.Nurs. (Ohio Wesleyan  
University)  
*Public Health*

**Jeffrey Michael Caterino**,  
Lewis Center  
B.A. (Dartmouth College)  
M.D. (Pennsylvania State  
University)  
*Public Health*

**Sophia Rose Dailey**,  
Columbus  
B.S. (Bowling Green State  
University)  
*Public Health*

**Mary Joyce Fleming**,  
Delaware  
Diploma (Grant Hospital  
School of Nursing)  
B.S.Nurs. (Capital University)  
*Public Health*

**Meaghan Nicole Glowacki**,  
Brook Park  
B.S.  
*Public Health*

**James Michael Joseph**,  
Pataskala  
B.S.Nurs. (Kent State  
University)  
*Public Health*

**Hannah Leora Hocker  
Lange**, Perrysburg  
B.A., B.S.  
*Public Health*

**Kelsey Logan**, Columbus  
B.S. (Samford University)  
M.D. (University of Alabama)  
*Public Health*

**Kathryn Beth Lowe**, Waverly  
B.S. (Wilmington College)  
*Public Health*

**Misti Renee Parsley**,  
Columbus  
B.S. (Kent State University)  
*Public Health*

**Patrick Kevin Reville**,  
Cleveland Heights  
B.S.  
*Public Health*

**Jia Sun**, Columbus  
B.S. (University of Michigan,  
Ann Arbor)  
*Public Health*

**Ashley N. Thompson**,  
Cleveland Heights  
B.A. (Bowling Green State  
University)  
*Public Health*

**Daniel Jose Torrent**, Miami,  
FL  
B.S. (University of Florida)  
M.D.  
*Public Health*

**Gabriella Emese Vari**,  
Columbus  
B.A. (Ohio Wesleyan  
University)  
*Public Health*

**Master of Science**

**Mahmoud H. Abdel-Rasoul**,  
Columbus  
B.S., M.Pub.Hlth.  
*Public Health*

**Fatih Akyol**, Corum, Turkey  
B.S. (University of Gazi Antep)  
*Electrical and Computer  
Engineering*

**Enas Mohamed Alakhras**,  
Dublin  
D.D.S. (Suez Canal  
University)  
*Dentistry*

**Brad Robert Bergefurd**,  
Wilmington  
B.S.Agr.  
*Agricultural and Extension  
Education*

**Erin Marie Bertino**, Hilliard  
B.S. (Kent State University)  
M.D. (Northeastern Ohio  
Universities Colleges of  
Medicine and Pharmacy)  
*Medical Science*

**Katherine Suzanne Betts**,  
Granville  
B.S.Agr.  
*Animal Sciences*

**Julie Ann Bing**, Canton  
B.S. (Ohio Northern  
University)  
*Mechanical Engineering*

**Jessica Lynne Blank**,  
Columbus  
B.S. (University of Kentucky)  
*Nursing*

**Andrew R. Blankemeier**,  
Newark  
B.S. (Wright State University)  
*Materials Science and  
Engineering*

**Katherine E. Boesche**,  
Dekalb, IL  
B.S. (University of Illinois at  
Urbana- Champaign)  
*Animal Sciences*

**Jenna M. Branski**, Green  
Springs  
B.S.H.E.  
*Allied Medical Professions*

**Nadia Byrnes**, Doylestown,  
PA  
B.S. (University of Rochester)  
*Food Science and Technology*

**Siwei Cao**, Ji'an, China  
B.S. (Northern Jiaotong  
University, Beijing)  
M.S. (Miami University Oxford)  
*Materials Science and  
Engineering*

**Patricia Casal**, Shaker  
Heights  
B.S. (Miami University Oxford)  
*Biomedical Engineering*

**Erin B. Cashion**, Lewistown,  
PA  
B.S.Honors (New Mexico  
State University)  
*Environment and Natural  
Resources*

**Varadharajan Chandran**,  
Chennai, India  
Bachelor's (Anna University)  
*Computer Science and  
Engineering*

Commencement Convocation, August 28, 2011

**Abir Chatterjee**, Kolkata,  
India  
Bachelor's (West Bengal  
University of Technology)  
Master's (University of  
Roorkee)  
*Electrical and Computer  
Engineering*

**Linchao Chen**, Columbus  
B.S. (Shanghai University)  
*Statistics*

**Yu-Jen Chen**, Columbus  
B.S. (National Central  
University, Taiwan)  
*Civil Engineering*

**Arun Chockalingam**,  
Chennai, India  
Bachelor's (Anna University)  
*Computer Science and  
Engineering*

**Carey M. Collins**, Shannon,  
NC  
B.S. (University of North  
Carolina)  
D.D.S. (Meharry Medical  
College)  
*Dentistry*

**Kevin Alan Craig**, Madison  
B.S. (Ohio Northern  
University)  
*Chemistry*

**Kevin Patrick Crawford**,  
Alliance  
B.S.Elec.&Cptr.Eng.  
*Electrical and Computer  
Engineering*

**Terra Ann Dalton**, Mason  
B.A. (Ohio Wesleyan  
University)  
B.S.  
*Geological Sciences*

**Nishanth Dandapanthula**,  
Hyderabad, India  
Bachelor's (Vellore Institute of  
Technology)  
*Computer Science and  
Engineering*

**Subrahmanyam Darbha**,  
Vishakhapatnam, India  
B.S., M.S. (Acharya N. G.  
Ranga Agricultural  
University)  
*Public Health*

**Edward William Davidian**,  
Chapel Hill, NC  
B.S., B.A. (East Carolina  
University)  
D.D.S. (University of North  
Carolina at Chapel Hill)  
*Dentistry*

**Bridget Rose Davidson**,  
Chicago, IL  
B.A. (Vanderbilt University)  
*Nursing*

**Casey Benjamin Davis**,  
Columbus  
B.S., M.A. (University of North  
Carolina)  
*Statistics*

**Huntington Lee Davis**,  
Westerville  
B.S. (Colorado State  
University)  
*Microbiology*

**Jonathan Michael Davis**,  
Dublin  
B.S.Mech.Eng.  
*Mechanical Engineering*

**Roberta Lee Davis**, Powell  
B.S.H.E.  
*Allied Medical Professions*

**Brian Douglas Dean**, West  
Chester  
B.S.Mech.Eng.  
*Mechanical Engineering*

**Joselyn Del Pilar**, Columbus  
B.S. (University of Puerto  
Rico)  
*Chemistry*

**Isha Sanjay Deshpande**,  
Mumbai, India  
B.Tech. (University of Pune)  
*Computer Science and  
Engineering*

**Sarah E. Devries**, Columbus  
B.S.  
*Nursing*

**Christopher L. Dicken**,  
Lexington, KY  
B.S.CivilEng.  
*Civil Engineering*

**Christina Dipiero**, Powell  
B.S. (Grand Valley State  
University)  
M.B.A. (Columbia Southern  
University)  
*Nursing*

**Piyush Prashant Dondeti**,  
Chennai, India  
B.Engr. (Anna University)  
*Mechanical Engineering*

**Gregory A. Dottavio**,  
Massillon  
B.S.Elec.&Cptr.Eng.  
*Electrical and Computer  
Engineering*

**Jillane Holly Downs**,  
Gahanna  
B.S. (Messiah College)  
M.S. (Michigan State  
University)  
*Nursing*

**Jennifer Lee Drerup**,  
Jennings  
B.S. (Ohio University)  
*Physics*

**Derek Joseph Endres**,  
Loveland  
B.S.Mech.Eng.  
*Mechanical Engineering*

**Steven Michael Engelhaupt**,  
Dublin  
B.S.Mech.Eng.  
*Mechanical Engineering*

**Barbaros Selnur Erdal**,  
Columbus  
D.D.S. (Ege University)  
M.S.  
*Electrical and Computer  
Engineering*

**Nathaniel E. Farley**, Citrus  
Heights, CA  
B.S. (Brigham Young  
University)  
D.D.S.  
*Dentistry*

**Ryan Michael Farmer**,  
Columbus  
B.S. (Allegheny College)  
*Microbiology*

**Ryan K. Feather**, Eglon, WV  
B.S. (West Virginia University  
Institute of Technology)  
*Computer Science and  
Engineering*

**Jesse Everett Filbrun**,  
Whitehouse  
B.S. (Bowling Green State  
University)  
*Evolution, Ecology, and  
Organismal Biology*

Commencement Convocation, August 28, 2011

**Jill R. Gerke**, Columbia, MO  
B.S.Honors, B.S. (University of  
Arizona)  
*Astronomy*

**Marla Susan Gilreath**,  
Mechanicsburg, PA  
B.S. (University of Delaware)  
*Biochemistry*

**Richard Edwin Glosup**,  
Burleson, TX  
B.S. (University of Texas at  
Austin)  
*Nuclear Engineering*

**Elizabeth Sutton Gosnell**,  
Columbia, SC  
B.S. (University of South  
Carolina)  
D.D.S. (Medical University of  
South Carolina)  
*Dentistry*

**Kara Diane Govoni**, Mount  
Vernon  
B.S. (Eastern Nazarene  
College)  
*Nursing*

**Marc Timothy Groom**,  
Columbus  
B.S.Mech.Eng.  
*Mechanical Engineering*

**Kimberly Coile Grosh**,  
Columbus  
B.S.H.E.  
*Human Ecology*

**Sarah Marie Gudz**, Mount  
Vernon  
B.A. (Ohio Wesleyan  
University)  
*Nursing*

**Dante R. Guerra**, Columbus  
B.S.Mech.Eng., M.S.  
*Industrial and Systems  
Engineering*

**Jesse Mateo Guerra**,  
Columbus  
B.S.CivilEng. (New Mexico  
State University)  
M.S. (University of Illinois at  
Urbana-Champaign)  
*Industrial and Systems  
Engineering*

**Onur Gungor**, Ankara, Turkey  
B.S. (Middle East Technical  
University)  
*Electrical and Computer  
Engineering*

**Casey B. Hahn**, Cincinnati  
B.S.Mech.Eng.  
*Mechanical Engineering*

**Christine Tender Harrington**,  
Gahanna  
B.S.Educ., D.D.S.  
*Dentistry*

**Srinivas Vijaykumar Hegde**,  
Thane, India  
B.Engr. (University of Mumbai)  
*Computer Science and  
Engineering*

**Melissa C. Herman**, Wooster  
B.S.Env.&Nat.Res.  
*Environment and Natural  
Resources*

**Shannon Christine Hilton**,  
Columbus  
B.S.Nurs. (University of  
Maine)  
B.S. (University of Cincinnati)  
*Nursing*

**Hsiang-Ting Ho**, Taipei,  
Taiwan, ROC  
B.S. (National Chiao Tung  
University)  
*Biophysics*

**Steven James Holfinger**,  
Brecksville  
B.S. (Miami University Oxford)  
*Biomedical Engineering*

**Rebecca Marie Howard**,  
Midland, MI  
B.S.Aero.&Astro.Eng.  
*Aeronautical and Astronautical  
Engineering*

**Yating Hsu**, Taipei, Taiwan,  
ROC  
B.S. (National Taiwan  
University)  
*Computer Science and  
Engineering*

**Eri Ichikawa**, San Diego, CA  
B.S. (University of California-  
Davis)  
*Agricultural, Environmental  
and Development  
Economics*

**Pauline Sanjaya Ie**, Jakarta,  
Indonesia  
B.S. (University of Illinois at  
Urbana-Champaign)  
*Food Science and Technology*

**Courtney Ann Jatana**,  
Chesapeake, VA  
B.S. (Virginia Polytechnic  
Institute and State  
University)  
D.D.S. (Virginia  
Commonwealth University)  
*Dentistry*

**Bradley Army Kabert**, South  
Euclid  
B.S. (Kettering University)  
*Materials Science and  
Engineering*

**Sumanth Kashyap**, Chennai,  
India  
B.S. (National Institutes of  
Technology, India)  
*Mechanical Engineering*

**Vinod Khare**, Indore, India  
B.Tech. (Indian Institute of  
Technology, Kanpur)  
*Civil Engineering*

**Hussam Jihad Khasawneh**,  
Columbus  
B.S. (University of Jordan)  
*Mechanical Engineering*

**Letitia E. Kotila**, Grove City  
B.A.  
*Human Ecology*

**Clara H. Kwon**, Dublin  
B.S. (Case Western Reserve  
University)  
*Allied Medical Professions*

**Chung Hyun Lee**, Columbus  
B.S. (Inha University)  
*Electrical and Computer  
Engineering*

**Nicholas D. Leque**, Massillon  
B.S.Mech.Eng.  
*Mechanical Engineering*

**Jing Li**, Jinhua, China  
B.Engr. (Beijing Information  
Science and Technology  
University)  
*Computer Science and  
Engineering*

**Xuan Li**, Baoquanling, China  
B.Engr., Mech.Engr. (Harbin  
Institute of Technology)  
*Civil Engineering*

**Jared V. Liette**, Coldwater  
B.S.Mech.Eng.  
*Mechanical Engineering*

Commencement Convocation, August 28, 2011

**Shu-Hong Lin**, Taipei,  
Taiwan, ROC  
Bachelor's (National Taiwan  
University)  
*Veterinary Biosciences*

**Tera Michelle Lindquist**,  
Hood River, OR  
B.S. (Oregon State University)  
M.S. (University of Kentucky)  
*Pathology*

**Susan Scantland Littleton**,  
Cincinnati  
B.A.Honors (Earlham College)  
Diploma (The Christ Hospital/  
University of Cincinnati)  
*Nursing*

**Jie-Yu Liu**, Taipei, Taiwan,  
ROC  
B.S. (National Yang Ming  
University)  
*Comparative and Veterinary  
Medicine*

**Leroy Louis Long**, Dayton  
B.Engr. (Wright State  
University)  
*Mechanical Engineering*

**Fangfei Lou**, Hangzhou,  
China  
Bachelor's (Zhejiang  
University)  
*Food Science and Technology*

**Seyed Akbar Mansouri**,  
Columbus  
B.S. (Azad University)  
*Electrical and Computer  
Engineering*

**Kumala Marthina**, Medan,  
Indonesia  
B.S.FoodSci.  
*Food Science and Technology*

**Joshua John McDonough**,  
Columbus  
B.S. (Rose-Hulman Institute of  
Technology)  
*Mechanical Engineering*

**Jillian Faith Meadows**,  
Fayetteville, WV  
B.S. (West Virginia University)  
*Vision Science*

**Vilobh Mahadeo Meshram**,  
Columbus  
B.Tech. (University of Pune)  
*Computer Science and  
Engineering*

**Tricia Lynn Meyer**, Cincinnati  
B.S.Chem. (Wright State  
University)  
*Chemistry*

**Margaret E. Middleton**,  
Sidney  
B.A.  
*Human Ecology*

**Timothy Normand Miller**,  
Columbus  
B.S. (University of South  
Florida)  
*Computer Science and  
Engineering*

**Matthew Britt Milliren**,  
Chesterland  
B.S. (Cleveland State  
University)  
*Mechanical Engineering*

**Sheryl Deneise Mims**,  
Montgomery, AL  
B.S. (Oakwood College)  
*Human Ecology*

**Evan Hite Moore**, Akron  
B.S.  
*Biochemistry*

**Niriha Sagar Mudumba**,  
Hyderabad, India  
B.Engr. (Osmania University)  
*Electrical and Computer  
Engineering*

**Katherine Elizabeth Mueller**,  
Florissant, MO  
B.S. (Southeast Missouri State  
University)  
*Allied Medical Professions*

**Nakul Pramod Mundhada**,  
Amravati, India  
B.S. (University of Mumbai)  
Postgrad.Dipl. (South Indian  
Education Society College  
of Management Studies)  
*Agricultural, Environmental  
and Development  
Economics*

**Sinduja Muralidharan**,  
Chennai, India  
Bachelor's (Anna University)  
*Computer Science and  
Engineering*

**Sukhdeep Singh Nagra**,  
Yuba City, CA  
Bachelor's (Manipal  
University)  
*Civil Engineering*

**Stephanie Nicole NeCamp**,  
Loveland  
B.S.Mech.Eng. (University of  
Kentucky)  
*Aeronautical and Astronautical  
Engineering*

**Bradley Dwight Okeson**,  
Novelty  
B.S.Mech.Eng.  
*Mechanical Engineering*

**Ugur Olgun**, Ankara, Turkey  
B.S. (Bilkent University)  
*Electrical and Computer  
Engineering*

**Kimberly Ann Orleans**,  
Richardson, TX  
B.Bus.Adm. (University of  
Texas at Austin)  
*Food Science and Technology*

**Erika Kathleen Osborn**,  
Canal Winchester  
*Nursing*

**Amir Mohieldin Osman**,  
Columbus  
B.S. (University of Khartoum)  
*Geodetic Science and  
Surveying*

**Giulia M. Pagano**, Cincinnati  
B.A. (Case Western Reserve  
University)  
D.D.S. (University of  
Kentucky)  
*Dentistry*

**Sadie Taylor Palmisano**,  
Upper Arlington  
B.A. (Xavier University)  
*Public Health*

**Esther Elizabeth Parisian**,  
Bowling Green  
B.A.  
*Rural Sociology*

**Mitchell William Parsons**,  
Cedarville  
B.S.Mech.Eng.  
*Mechanical Engineering*

**Harshad Narayan Pathak**,  
Pune, India  
Bachelor's (University of  
Mumbai)  
*Chemical Engineering*

**Sharada Krishna Patil**,  
Mumbai, India  
Bachelor's (National Institutes  
of Technology, India)  
*Computer Science and  
Engineering*

Commencement Convocation, August 28, 2011

**Jessica A. Pempek**, St.  
Clairsville  
B.S.Agr.  
*Animal Sciences*

**Donald Sukma Permana**,  
Columbus  
B.S. (University of Indonesia)  
*Geological Sciences*

**Christian Matthew Petrie**,  
Toledo  
B.S.Mech.Eng.  
*Nuclear Engineering*

**Mahadevi Pillai Perumal**,  
Chennai, India  
B.Engr. (Anna University)  
*Electrical and Computer  
Engineering*

**Daniel Russell Powell**,  
Rochester, WA  
B.S., O.D. (Pacific University)  
*Vision Science*

**Phillip Edward Prueter**,  
Alliance  
B.S. (University of Akron)  
*Mechanical Engineering*

**Ramsundar Radhakrishnan**,  
Coimbatore, India  
B.S. (Anna University)  
*Electrical and Computer  
Engineering*

**Aarthi Raveendran**, Tamil  
Nadu, India  
B.Engr. (Anna University)  
*Computer Science and  
Engineering*

**Deepak Ravindran**,  
Columbus  
B.Engr. (Anna University)  
*Mechanical Engineering*

**Lynn Marie Reichert**, Maria  
Stein  
B.S. Alld.Hlth.Prof.  
*Allied Medical Professions*

**David Charles Riegel, Jr.**,  
Milford  
B.S. (University of Kentucky)  
*Agricultural, Environmental  
and Development  
Economics*

**Maathangi Sankar**, Chennai,  
India  
B.S. (Indian Institute of  
Technology, Madras)  
*Mechanical Engineering*

**Lindsay Marie  
Sanzenbacher**, Toledo  
B.A., B.S. (University of  
Toledo)  
*Chemical Physics*

**Eric J. Schacht**, Canal  
Winchester  
B.S.Elec.&Cptr.Eng.  
*Electrical and Computer  
Engineering*

**Ryan Joshua Schmidt**,  
Springbrook, WI  
B.S. (University of Minnesota  
Duluth)  
*Physics*

**Nilay R. Shah**, Jamnagan,  
India  
Bachelor's (Saurashtra  
University)  
*Medical Science*

**Stephanie Short**, Akron  
B.S.Biology (University of  
Akron)  
*Horticulture and Crop Science*

**David L. Slager**, Holland, MI  
B.S.Biology (Calvin College)  
*Environment and Natural  
Resources*

**Nathan Paul Stohs**, Logan  
B.S. (Carnegie Mellon  
University)  
*Computer Science and  
Engineering*

**Xiaojie Su**, Beijing, China  
B.S. (Beijing University of  
Technology)  
*Computer Science and  
Engineering*

**Enhua Tan**, Jiujiang, China  
B.Engr. (University of Science  
and Technology of China)  
Master's (Chinese Academy of  
Sciences)  
*Computer Science and  
Engineering*

**Sarah M. A. M. Taqi**, Kuwait  
B.Engr. (Kuwait University)  
*Electrical and Computer  
Engineering*

**Emily Rose Tarazi**, Columbus  
B.A.  
*Nursing*

**Richelle Marie Teeling**, Canal  
Fulton  
B.S. (Kent State University)  
*Physics*

**Aaron Paul Thaler**, Vandalia  
B.S.Mech.Eng.  
*Mechanical Engineering*

**Angela Marie Thatcher**,  
Cortland  
B.S.Agr.  
*Rural Sociology*

**Jennifer Lee Thieme**,  
Grandville, MI  
B.S. (Carroll College)  
*Environment and Natural  
Resources*

**Patrick Hutton Thompson**,  
Georgetown, Guyana  
B.S.CivilEng. (Ciudad  
Universitaria Jose Antonio  
Echeverria)  
*Civil Engineering*

**Sravya Tirukkovalur**,  
Hyderabad, India  
B.Tech. (Jawaharlal Nehru  
Technological University)  
*Computer Science and  
Engineering*

**Caitlin Maureen Toohy**,  
Canton  
B.A., B.S.Mat.Sci.&Eng.  
*Materials Science and  
Engineering*

**Rachel Ann Tumin**,  
Columbus  
B.S. (University of Virginia)  
*Public Health*

**Jorge Villares**, Reynoldsburg  
B.S. (University of Cincinnati)  
*Mechanical Engineering*

**Pasco Muindi Wambua**, Athi-  
River, Kenya  
B.S. (Moi University)  
*Chemistry*

**Chiu Ni Wang**, West Bengal,  
India  
Bachelor's (West Bengal  
University of Technology)  
*Computer Science and  
Engineering*

**Guang Chao Wang**,  
Shanghai, China  
B.S.Mech.Eng. (Shanghai  
University)  
*Mechanical Engineering*

**Ting Wang**, Yangquan, China  
B.S. (South China University  
of Technology)  
*Food Science and Technology*

Commencement Convocation, August 28, 2011

**Katherine Blonski Warner**,  
North Royalton  
B.S. Ind. & Sys. Eng., B.A.  
*Industrial and Systems  
Engineering*

**Joshua James Webb**,  
Tallmadge  
B.S. Aero. & Astro. Eng.  
*Aeronautical and Astronautical  
Engineering*

**Kevin T. Weitzel**, Westlake  
B.A. (Miami University Oxford)  
D.D.S. (Case Western  
Reserve University)  
*Dentistry*

**Douglas Evan Wertepny**,  
Columbus  
B.S. (University of Dayton)  
*Physics*

**Rachel Ann Wildman**,  
Cridersville  
B.Mus., B.A. (University of  
Southern California)  
*Nursing*

**Jonathan Andrew Will**, Paris  
B.S. Weld. Eng.  
*Welding Engineering*

**Karen Lynn Willard**, Newport,  
VT  
B.A. (University of Vermont)  
*Environment and Natural  
Resources*

**Michelle Lynn Wilson**, Port  
Clinton  
B.S. (Wright State University)  
*Mechanical Engineering*

**Shirley Yunita Witarsa**,  
Semarang, Indonesia  
B.S. (Iowa State University)  
*Food Science and Technology*

**Sage M. Wolfe**, Athens  
B.S. Mech. Eng.  
*Mechanical Engineering*

**Zhiguang Xu**, Shantou, China  
B.S. (Sun Yat-sen University,  
Guangzhou)  
*Statistics*

**Chun-Ju Yang**, Taiwan, ROC  
B.S. (Chang Gung College of  
Medicine and Technology)  
*Electrical and Computer  
Engineering*

**Hyo Jin Yang**, Seoul, Korea  
B.A., M.S. (University of  
Seoul)  
*Geodetic Science and  
Surveying*

**Jiangyong Yin**, Rushan,  
China  
B.S. (Fudan University)  
*Statistics*

**Dean Zhang**, Dayton  
B.A. (Zhengzhou University)  
*Computer Science and  
Engineering*

**Jiayi Zhang**, Chongqing,  
China  
B.S. (Tsinghua University)  
*Mechanical Engineering*

**Wenbin Zhang**, Guangzhou,  
China  
B. Engr., M.S. (Zhejiang  
University)  
*Computer Science and  
Engineering*

**Yulei Zhang**, Changchun,  
China  
B.S. (Nankai University)  
*Statistics*

**Jiedan Zhu**, Guangzhou,  
China  
B. Engr. (South China  
University of Technology)  
*Computer Science and  
Engineering*

**Teodora Zujovic**, Belgrade,  
Serbia  
B.S. (University of Belgrade)  
*Chemistry*

**Master of Social Work**

**Rachel Elizabeth Adkins**,  
Milford Center  
B.S.S.W. (Capital University)  
*Social Work*

**Ambur Leeann Banner**,  
Urbancrest  
B.S.S.W. (Capital University)  
*Social Work*

**Claudia Kay Bigler**, Marion  
B.S.S.W. (Capital University)  
*Social Work*

**Sarah E. DeAnna**, Ashtabula  
B.A.  
*Social Work*

**Nicole Davis Dunbar**,  
Westerville  
B.A. (Otterbein College)  
*Social Work*

**Laura Kathleen Kelley**,  
Cheshire  
B.A. (Ohio University)  
*Social Work*

**Cheri Mikol**, Washington  
Court House  
B. Educ. (York University)  
*Social Work*

**Patience J.E. Moss**, Findlay  
B.S.S.W. (University of  
Findlay)  
*Social Work*

## College of Arts and Sciences

Executive Dean: Joseph E. Steinmetz

Mark W. Shanda, Divisional Dean, Arts and Humanities

Peter March, Divisional Dean, Natural and Mathematical Sciences

Gifford Weary, Divisional Dean, Social and Behavioral Sciences

## Bachelor of Arts

Bailey Justine Abbott, Morrow

Jason Craig Abell, Findlay

Alex Parker Adams, Sidney

Kevin Andrew Adams, Bucyrus

Stephen James Ahman, Lima

Trevor Paul Amos, Gahanna

Sophia Colette Antoun, Columbus

*Magna Cum Laude*

Nesreen Moustafa

Aouthmany, Sylvania

Melissa Christin Arena, Brunswick

*Cum Laude*

Shayna Ramara Atwater,

Garfield Heights

Benjamin Michael Ayers, Westerville

Alicia Michelle Baker, Waterloo, Belgium

*Cum Laude*

*with Honors in the Arts and Sciences*

Jennifer Anna Baker, Ashland

Lauren Nicole Baker, Dublin

George Allen Ballou, Memphis, TN

Danielle Elaine Barnett, Bay Village

Kyle Patrick Bartko, Garfield Heights

Alexander E. Bartlow, Westerville

Brett Alexandra Basinger, Aurora

Arielle Bruria Bavarsky, Perrineville, NJ

Brenda Lee Beach, Rawson

Ryan Fitzgerald Beach, Columbus

Casey Bellman, Columbus

John Also Bennett, Columbus

Shane Bergoch, Mentor

Lucy Jeanne Bernhart, Toronto

Cara Berninger, Columbus

Cieara Elizabeth Berringer, Fairfield, CA

Rachael Lillian Berry, Chagrin Falls

Keegan Michelle Billick, Reisterstown, MD

Wayne Woodrow Bishop, Cambridge

Scott J. Boone, Columbus

Breanna Fayre Boster, New Albany

Kyle Jennings Boucher, Pickerington

Emily Michelle Bougher, West Liberty

Zachary Scott Bradley, Twinsburg

Julian J. Brainard-Reichwein, Fredericktown

*Cum Laude*

Joseph William Brammer, Cincinnati

*Magna Cum Laude with Honors in the Arts and Sciences*

Genna Margaret Brand, Virginia Beach, VA

William Everett Brantingham, Taipei, Taiwan, ROC

Daniel Joseph Brewer, Marion

*Cum Laude*

Michelle Lorraine Britt, Dublin

Charles Barrett Bronder, Columbus

Alexander Scott Brown, Columbus

Ashley Marie Brown, Strongsville

Emily Jane Brown, West Chester

Bryan Matthew Brush, Dublin

Alexander Justin Bucci, Zanesville

Tiffany A. Buch, Clintonville

Jordan Christopher Burger, Milford

Kylie Alyse Busch, Kenton

Damien Joseph Bythrow, Sarasota, FL

John Rutherford Call, Mentor

Johnathan Albert Carnevale, Powell

Kaitlin Elizabeth Carney, Gambier

Robert James Casper, Cleveland

Marisa O. Catalino, Columbus

Amanda Leigh Centafanti, Youngstown

Joseph Anthony Cervi, Columbus

Tiffany Michelle Chandler, Jackson

Jie Chen, Columbus

Katherine Elizabeth Cherup, Mount Vernon

A'doo L. Chia-Kur, Mansfield

Pablo Chignolli, Lima, Peru

Min Choi, Seoul, Korea

Tammy S. Christy, Lancaster

Gina Marie Cipparrone,

Lancaster

Austin Buell Clark, Granville

Benjamin Thomas Clark,

Ashland

Jennifer Lynn Clay, Mason

*Cum Laude*

Benjamin James Claymier, Delaware

Arryn K. Cole, Columbus

Anne E. K. Coleman,

Westerville

Ethan Andrew Coleman,

Lancaster

John David Coleman,

Columbus

Brandyn Joshua Collins,

Palmdale, CA

Mark Steven Combs, Jr.,

Riverside

Michael Paul Connor, Perry

Colleen Nicole Conway,

Bellbrook

Alexis Jennifer Cooksey, Newark

Michele Leona Cooper, Columbus

Stephanie Lynn Cooper, Dayton

*Magna Cum Laude*

Megan Elizabeth Costic, Lyons

Zachary Alan Couch, Springboro

Danielle Renee Cox, Lancaster

Samantha Adel Coyle, Sylvania

Laura J. Crabtree,

Waynesfield

Gregory Ronald Craig,

Vandalia

*with Honors in the Arts and Sciences*

Alissa Danielle Crane, Westerville

Wesley John Cross, Upper Arlington

Elmo Stacy Curry III, Columbus

Evva Georgette Curtis, Bellefontaine

Ryan Francis Dalton, Cincinnati

Vincent Michael D'Amico, Lakewood

Alex Richard Daniels, Thornville

Bill Wilson Dantowitz, Brookline, MA

Theodore Michael Daroski, Dublin

Cassandra Dawn Davala, New Concord

Derek Geoffrey Davis, Lewis Center

Commencement Convocation, August 28, 2011

Jeffery Allen Davis, Maineville  
*Cum Laude*

Orel De La Mota, Santo Domingo, DR

Danielle Christine Decot, Marysville

Rachel Lindsay Dehner, Canal Winchester

Max Thompson Delaplane, Logan

Christopher Brian DeLong, Columbus

Amy Nicole Delozier, Columbus

Andrew Nicholas DiCesare, Oak Harbor

Tirzah Grace DiGennaro, Columbus

Clarissa Meghan DiGiannantonio, Columbus

Diana Katherine DiMare, Mayfield

Jennifer Grey Dodrill, Upper Arlington

Rylee Jolene Doherty, Perrysville

Matthew Alfred Dollens, Worthington

Ryan Michael Donohue, Columbus

Eric Courtland Douglas, Aurora

Miranda Ashley Dowell, Johnstown

Katie Marie Dune, Marion

Andrew Mitchell Duthie, West Chester  
*Cum Laude*  
*with Honors in the Arts and Sciences*

Michael Edward Eastman, Menomonee Falls, WI

Geneva Jordan Echols, Darrtown

Daniel M. Eisner, Reynoldsburg

Jonathon Carl Elgin, Shelby

Aaron Kyle Evans, Hilliard

David A. Evinsky, McDonald

Randi D. Fable, Marysville

Fowzia Abas Farah, Columbus

Brittany Marie Farwick, Columbus

Ryan Neal Fenton, Wheelersburg

Meg Amelia Ferrillo, Bexley

Jonathon Todd Field, Thornville  
*Cum Laude*

Lauren Elizabeth Finck, Gahanna

Patrick Ryan Finical, Clinton  
*Summa Cum Laude*

Bradley Joseph Fisch, Milford

Michael Joseph Flood, Westlake

Natalie Lyn Flores, Cleveland

Jennifer Gibson Folsom, Worthington

Chana Renee Foster, Columbus

Garth Alvin Fox, Hudson

Stefanie Marie French, Reynoldsburg

Sarah Hastings Fries, Christiansburg  
*Cum Laude*  
*with Honors in the Arts and Sciences*

Samuel Chadwick Gabriel, Columbus

Kya Kathlyn Gagni, Marion

April Loraine Gaither, Thomas

Melissa Marie Gallagher, Heath  
*Cum Laude*

Melissa Sue Gallant, Upper Sandusky  
*Magna Cum Laude*

Maricela Galvan, Wauchula, FL

Emily Ann Gardiner, Fredericktown

Christina Alesia Garrett, Columbus

Kelly Marie Garrett, Columbus

Tyler Colby Gaston, Pickerington

Jessica Leanne Gibson, Columbus

Janay Monique Gilbert, Valdosta, GA

Jacob Enoch Gillam, Bellville

Eric Dwayne Goggins, Columbus

Ashley A. Good, Lima

Brittany Ann Goodchild, West Hills, CA

Matthew James Gottke, Hilliard

Abigail Esther Gottsleben, Chicago, IL

Robert Anthony Gould, Jamestown

Eric Andrew Graber, Toledo

Julia Michelle Graber, Eastlake

Tyler Ray Greathouse, Cambridge

Tabitha Leighann Green, Galloway

Daniel Sheldon Gunsberg, Chicago, IL

Jessica Rae Haberek, Reynoldsburg

Meredith Kay Hackathorn, Monroeville

Phillip George Haddad, Marion

Ampson Paul Hagan, Silver Spring, MD

DeShay M. Hagens, Dayton

Allison Marie Haidet, Canton

Jesse Jo Haines, Martinsburg

Amanda Kelly Hamlin, Hudson

Shawna Marie Hammond, Reynoldsburg

Westley Hancock, Reynoldsburg

Benjamin Joshua Hanley, Westerville

Jessica Christine Hardin, Cleveland

Florence Lim Hardjono, Powell  
*Summa Cum Laude*  
*with Honors Research Distinction in Speech and Hearing Science*

Nicholas Ryan Hart, Lima

Mohamed Abdiqadir Hashi, Garbohaarey, Somalia

Hodo Hussein Hassan, Philadelphia, PA

Windy Louise Hawkins, Cleveland

Sarah Noel Heck, Huron

Katie Lauren Hellman, Cincinnati

Sarah Nichole Helton, Harrod  
*Cum Laude*

Maureen Elizabeth Henry, Granville

Orala Farah Hershi, Columbus

Marc Steven Hider, Stow

Pamela Delores Hill, Columbus

Sara Elisabeth Hinds, Toledo

Rebecca Anne Hintze, Miamisburg

Matthew Ross Hnytko, Middleburg Heights

Jessica Rae Horne, Columbus

Jaslyn Karissa Hopkins, Youngstown

Nichole M. Hoyt, Columbus

Eric Michael Hueve, Glandorf

Terry K. Huett, Hudson

Stephen C. Humphries, Dublin

Rabia Hussain, Karachi, Pakistan

Linh M. Huynh, Columbus

Sarah Hwang, Lewis Center

Seenae Hwang, Korea

Homyo L. Hyland, Miami, FL

Leigha M. Iadonisi, Norton, MA

Daniel Paul Jahns, Toledo

Kamila Maria Jaroniec, Stow  
*Cum Laude*  
*with Honors in the Arts and Sciences*  
*with Honors Research Distinction in English*

Michael Christopher Jaskot, W. Trenton, NJ

Shalonda Tierra Jenkins, Chicago, IL

Rachael Elizabeth John, Upper Arlington

Jason Talbott Johns, Columbus

Alexander Taylor Johnson, Cincinnati

Megan Suzanne Johnson, Chagrin Falls

Commencement Convocation, August 28, 2011

Brandon Joseph Jones,  
Delaware

Hannah Elizabeth Jones,  
Columbus

Lamar Jones, Cincinnati

Amy Lynn Joseph,  
Washington Court House

Lindsay Ann Kelly, Painesville

Sunghun Kim, Korea

Bethany Lee King, Canton

Daniel Paul Kirsh, Columbus

Stephanie Elizabeth Kline,  
Hilliard

Kathryn Marie Kochan,  
Cincinnati  
*Cum Laude*

Lauren Mary Koenig, Novelty

Neal Andrew Koerner, Upper  
Arlington

Michael Gregory Konkel,  
Kettering

Jordan Scott Koski, Brook  
Park

Chelsea Rose Kuznik, Upper  
Arlington  
*Cum Laude*

Kaitlyn Mae Marie Labrozzi,  
Erie, PA  
*Cum Laude*

Logan Mitchell Lawrence,  
Upper Sandusky

Tyler Lee Layton,  
Waynesboro, PA

George Lea, Columbus  
*Cum Laude*

Seung Joo Lee, Seoul, Korea

Nicholas Lee Leonard,  
Pataskala

Kyle Andrew Lepi, Dresden

Elizabeth LeeAnn Lesch,  
Marion

Christopher Michael Lester,  
Reynoldsburg

Brian L. Letman, University  
Heights

Tikita Kenyon Lewis,  
Columbus

Zachary Ward Lewis,  
Reynoldsburg

Aaron Timothy Lindstrom,  
Wellington  
*Magna Cum Laude*

Christopher Charles Linert,  
East Palestine

Melissa Renee Litteral, Hilliard

Jaclyn Elizabeth Little,  
Columbus

Shu Liu, China

Kimberly Nicole Livingston,  
Columbus

Zachary Adam Livingston,  
West Milford, NJ

Andrew Joseph Luden,  
Westerville

Oleksandr Lukovych,  
Cleveland

Shawn Patrick Lutz, Hilliard

Sara Caitlin Lynch, Lakewood

Michael Edward Madsen,  
Aurora

Ashley Louise Magrum, Lima

Iman Rabeh Mahmoud, New  
Orleans, LA  
*Magna Cum Laude*

James Andrew Strong Malley,  
Tampa, FL

Daniel Louis Mann, Albion, MI

Ryan Joseph Marchese,  
Dublin

Azia Charlese Mason, Canal  
Winchester

William David Mason, Seven  
Hills

Aaron Jeffrey Mauk, New  
Albany

Megan Lorene Maxwell,  
Coshocton

Sean Brian Maxwell, Aurora

Adam Benjamin Mayhew,  
Liverpool, NY

Patrick Bowman Mazza,  
Cincinnati

Leah Marie McCallister,  
Worthington

Joshua Allen McCarty,  
Ashland

Mason Scott McClew,  
Columbus  
*Magna Cum Laude*

Amanda Mae McCloud,  
Columbus

Stefan Christopher  
McCormick, Powell  
*Cum Laude*

Kathleen Laura McDaniel,  
Newark

Tyler Maxwell McDonald,  
Dublin

Kendra McKellop, Zanesfield  
*Cum Laude*

James Kelly McKnight,  
Cincinnati

Jillian Diana McLaughlin,  
Lexington

Katlin Elizabeth McNally,  
Delaware

Blake Edwin McNamara,  
Loveland  
*Cum Laude*

Christopher Glenn Meek,  
Mentor  
*Magna Cum Laude  
with Honors in the Arts and  
Sciences*

Tyler Richard Meek, Marietta

Michelle Kathryn Mendel,  
Delaware

McKenna Elise Meyer,  
Cincinnati

Bret Allan Meyers, Sylvania

Aaron Scott Miele, Windsor,  
CT

Falencia Deshay Miller,  
Decatur, GA

Taylor Asher Miller,  
Huntington, WV

Lindsay Danielle Milliron,  
Toledo

Stephanie Marie Minic,  
Blacklick  
*Cum Laude*

Andrew Taylor Mitchell,  
Roanoke, VA

Oliver Jordan Mitchell,  
Columbus

Alexander Mills Mohar, Galena

Aisha Jameel Mohiuddin,  
Marysville

Max Nicholas Molchan,  
Fairborn

Ryan Daniel Monge,  
Pickerington

Philip Joseph Moore,  
Columbus

Peter G. Morales, Franklin  
Lakes, NJ

Jared Michael Morris,  
Columbiana

Jonathan Zachary Morris,  
Cincinnati  
*Cum Laude*

Benjamin Michael Morrison,  
Groveport

Justin Andrew Moyer, Tipp  
City

Kazuma Mukawa, Japan

Brian Dean Munk, Dublin  
*Cum Laude*

Stephen Michael Navarre,  
Columbus

Eric R. Naylor, Cardington

Nicholas Tyler Nevius,  
Springfield

Maria Theresa Noah,  
Bremerton, WA

Erica Ashley Noble, Bridgton,  
ME

Kevin Layne O'Banion, Troy

Bray W. Offenbecher,  
Bellefontaine

Ji Hoon Oh, Seoul, Korea  
*Summa Cum Laude*

Tiffany Michelline Oliver,  
Cleveland

Kevin John Olsen, Sylvania

Tyler Wayne Olson, Plain City  
*Cum Laude*

Zachary Bendon Olson, West  
Jefferson

Aava K. Patel, Dublin

Kristen Leigh Patton,  
Marysville

Amber Kathryn Paul, Kenton  
*Cum Laude*

Laura Elizabeth Pearce,  
Cincinnati  
*Cum Laude  
with Honors in the Arts and  
Sciences*

Kathryn Claire Pearson,  
Finneytown  
*Cum Laude*

Amber Lynn Perry, Dunkirk,  
NY

Commencement Convocation, August 28, 2011

Kyle Steven Peterson,  
Wichita, KS  
Brendan John Petro, Canton  
Matthew Vincent Piechocki,  
Pickerington  
Ashley Nicole Pinkerman,  
Grove City  
Sarah Louise Plaskett, Lima  
Kalpana Potaraju, Dublin  
Andrew Robert Prater,  
Columbus  
Robert L. Puckett III, London  
Laura Frances Pugh, Penfield,  
NY  
Griffin Scott Ralston, Los  
Angeles, CA  
Ashley Nicole Raschella, New  
Albany  
Christopher M. Rea, Richwood  
Ashley Nicole Reese,  
Springboro  
David Reyes, Jr., Cleveland  
Donald L. Rhine, Greenwich  
Eric Alan Richards, Columbus  
David Michael Ricks,  
Indianapolis, IN  
Jessica Ann Riley, Columbus  
*Magna Cum Laude*  
*with Honors in the Arts and*  
*Sciences*  
Karla M. Rincon, Immokalee,  
FL  
Hannah Louise Risner, Aurora  
Jason Lee Roberts, Dayton  
Jenna Renee Robinson,  
Canton  
Valen Alyse Rolfes, Cincinnati  
Darrin Lee Ronken, Lima  
Michael Joseph Rourke,  
Columbus  
*Magna Cum Laude*  
Todd Harrison Rudasill,  
Chester Spgs., PA  
LaMar Jerrell Ruffin,  
Reynoldsburg  
Krysta Nicole Ruley, Lima  
Matt C. Rundo, Chagrin Falls  
Alexandra E. Russo,  
Strongsville  
Yekaterina I. Ryabtseva,  
Madison  
*Magna Cum Laude*  
*with Honors in the Arts and*  
*Sciences*  
Brooke Jennifer Ryan, Findlay  
James Barry Ryan, Gahanna  
Matthew Glenn Saccurato,  
Chappaqua, NY  
Sarah Joanne Santana,  
Brunswick  
Samuel Austin Scales,  
Louisville, KY  
Patrick D. Schafer, Hilliard  
Corey Todd Scheiber,  
Lexington  
Elyse Marissa Schenker,  
Cincinnati  
Brent Ryan Scherf, Oak  
Harbor  
Bret Michael Schueneman,  
Columbus  
Alysia M. Schuette, Napoleon  
Ambrose Anthony Schulte,  
Cincinnati  
*Summa Cum Laude*  
Sarah Elizabeth Schwarz,  
Omaha, NE  
Bryan Andrew Serif, Dublin  
Jason Stanley Sestrich,  
Delaware  
John Joseph Shaffer, Bryan  
Luke Richard Shahnian,  
Shaker Heights  
Amanda Geneva Sheets,  
Newark  
Joshua Robert Sherman,  
Kinsman  
Kyle Wade Shinaberry,  
Marengo  
Melissa Ann Sillanpaa, Perry  
Franklin Delano Simon III,  
Wadsworth  
Wesley Douglas Sistrunk,  
Toledo  
*Cum Laude*  
Jessica Christine Slone,  
Cincinnati  
Jamila Sharifa Smith,  
Pickerington  
Katie Marie Smith, North  
Royalton  
Kristin Nicole Smith, Akron  
Nicole Marie Smith, Canton  
Trevor P. Smith, Westerville  
Zachary Charles Smith, Carey  
Austin Ray Snoke, Lima  
Santipab Somboon, Bangkok,  
Thailand  
Maria Rached Soufi, Dublin  
*Summa Cum Laude*  
Shannon Mary Steele, Mason  
Peter Colin Steffes, Hilliard  
Brittani Michelle Sutton,  
Cincinnati  
Andrew Swope, Cincinnati  
*Cum Laude*  
David Tang, Elizabeth, NJ  
Molly Rose Tarpey, Columbus  
Eric Steven Taylor,  
Donnellsville  
*Magna Cum Laude*  
Guy Angelo Templeton II,  
Akron  
Daniel Thomas James Terry,  
Etna  
Chelsea Elizabeth Thomas,  
West Chester  
John Paul Thompson,  
Kettering  
Mercedez Lee Thompson,  
Lorain  
*Magna Cum Laude*  
Oliver Eli Thompson,  
Centerville  
Marjorie Jane Tindor, Rapid  
City, SD  
Joshua Tyler Tisonyai,  
Zanesville  
Jordan Thomas Tkach,  
Norwalk  
*Summa Cum Laude*  
Ricky Mase Tobin, Marysville  
*Magna Cum Laude*  
Roberto Emmanuel Toro,  
Bronx, NY  
Mary Quan Trinh, Columbus  
Alina Tsirlina, Columbus  
Nekolle LeShay Turner,  
Phoenix, AZ  
Ryan Beck Turner, Dayton  
Nesha Arif Usmani,  
Strongsville  
*Cum Laude*  
Lori A. Vanzant, Washington  
Court House  
Michael Robert Vasila,  
Columbus  
Crystal Marie Vera, Rio  
Grande City, TX  
*Cum Laude*  
Michael Eugene Wagner,  
Fredericktown  
Steven Kennedy Waites,  
Toledo  
*Cum Laude*  
Bailee Renee Walker,  
Cleveland Heights  
Elizabeth Anne Walker,  
Medina  
Stephen Charles Walter,  
Wapakoneta  
*Summa Cum Laude*  
Jake Michael Wehner,  
Cleveland  
Harrington Weihl, Marietta  
*Cum Laude*  
Hallie Marie Weilemann,  
Chagrin Falls  
Justin Tyler Weimer, Gahanna  
Kyler Jay West, Burlington, IA  
John Robert White, Crestline  
Kelli Renee White,  
Pickerington  
Erica Yvonne Whitmore,  
Columbus  
Erin Kylie Wick, Columbus  
*Magna Cum Laude*  
Anna Wilkinson, Medina  
Abby Rae Williams, Pataskala  
Kyra Javonne Williams,  
Columbus  
Ashley Lynn Wills, Dayton  
Brent Daniel Wilson, Bellbrook  
Christopher John Wilson,  
Cincinnati  
Ryan Lance Wilson, New  
Lebanon  
William Nicolas Wilson,  
Zanesville  
Corinne Laine Winkler,  
Centerville  
Cory James Wolf, Brunswick  
Debralyn Isis Elizabeth  
Woodberry-Shaw, Toledo  
*Cum Laude*

## Commencement Convocation, August 28, 2011

Josalyn Marie Woodruff,  
Norwalk  
Darrett Kim Woon, Fremont,  
CA  
Laura Danielle Word, Marion  
Stefany S. Wynn, Dayton  
Bethany L. Yacapraro, Dalton  
Joseph M. Yake, Marion  
Samantha Lynne Young,  
Bellville  
Patrick John Zamaria,  
Brecksville  
Mengchan Zhang, Hefei,  
China  
Katherine McCloud Ziegler,  
Westerville  
Amanda Stephanie Zimnoch,  
Mentor  
Emiley Erin Zinz, Youngstown  
*Cum Laude*  
Benjamin Ryan Zoldan,  
Chesterland

### Bachelor of Arts in Journalism

Corynne Lianna Kathleen  
Armstrong, Spangdahlem,  
Germany  
*Cum Laude*  
Sara Ashley Bradley, Madison  
Casey Patrick Hansman,  
Cincinnati  
James Heber Oldham,  
Columbus  
Brooke Jennifer Ryan, Findlay  
Kevin Thomas Sanchez,  
Burbank, CA  
Corey Allen Shaffer,  
Reedsville  
Raad S. Shubaily, Powell  
Erik B. Yost, Laurel Springs,  
NJ

### Bachelor of Art Education

Patrick Michael Callicotte,  
Dublin  
*Cum Laude*  
Adam Lee Routson, Findlay

### Bachelor of Fine Arts

Whitney Marie Brewer, Canton  
Neal Robert Egan, Toledo  
Neil Thomas Hoyng, Celina  
*Cum Laude*  
Shahid Khan, Columbus  
Amber Mason, Columbus  
Meghan Rose Ritchey, Dublin  
Gerardo H. Sanchez, Archbold  
Zachary Austin Schaffter,  
Springboro  
*Cum Laude*

### Bachelor of Music

Brandon James Christie, West  
Chester  
*Cum Laude*

### Bachelor of Music Education

Julia Marie DeMaio,  
Hendersonville, NC

### Bachelor of Science in Design

Shannon Marie Lieberman,  
Cincinnati  
*Cum Laude*  
Tyler David Rink, Columbus  
*Magna Cum Laude*  
Nicholas Joseph Vallo,  
Greenville

### Bachelor of Science

Veronica Lynn Andrews,  
Pickerington  
Joseph Anthony Bako,  
Boardman  
Damon Thomas Barr,  
Blanchester  
Bradley Edward Bennett,  
Loveland, CO  
Sarah Ann Blausier, Tipp City  
Alexandra Markley Boron,  
Strongsville  
Jennifer Lynn Bosse, Loveland  
*Cum Laude*  
*with Honors in the Arts and  
Sciences*  
*with Honors Research Distinction in  
Molecular Genetics*  
Michelle Ranees Bowles,  
Lewistown  
Christopher Steven Brainerd,  
Painesville  
Theodore Louis Bross, North  
Bend  
*Cum Laude*  
*with Honors in the Arts and  
Sciences*  
Scott Thomas Brown, Dover  
Mallory Lynn Buckosh, Elyria  
*Magna Cum Laude*  
Angela I. Cochran, Bucyrus  
Grace Wickstrom Conley,  
Rochester, NY  
William Wesley Cruikshank,  
Houston  
*Cum Laude*  
Travis Edward Dunlap,  
Newark  
Matthew Jordan Ebelhar,  
Cincinnati

Justin Matthew Eldridge,  
Suffield  
*Summa Cum Laude*  
*with Honors in the Arts and  
Sciences*  
Stephanie A. Enarusai,  
Burlington, NJ  
Lindsi Nicole Enoch,  
Westerville  
Tory Kendall Falde, Crestline  
*Magna Cum Laude*  
Theresa L. Fife, Cenetrburg  
Adam James Fulkert, Powell  
William Henry Gort, Buffalo,  
NY  
*Magna Cum Laude*  
Ian Fitzroy Francis Green,  
Tampa, FL  
*Cum Laude*  
*with Honors in the Arts and  
Sciences*  
Rebecca Anne Greive, Copley  
David Alan Handler,  
Beavercreek  
Ryan Matthew Hawkins,  
Reminderville  
Chad S. Hermiller, Ottawa  
*Cum Laude*  
Ryan Patrick Hill, Dublin  
Nicholas Brubeck Hiltbrand,  
Upper Arlington  
Homyo L. Hyland, Miami, FL  
Zachary Forest Ickes, Fostoria  
Rachael JoAnn Ivins,  
Cincinnati  
Chenali Michelle Jayadeva,  
Columbus  
Courtney Jo Jenkins,  
Chillicothe  
David Thomas Johnson,  
Cincinnati  
Ricky Kalia, Cincinnati  
Lindsay Gaile Kennard,  
Coshocton  
Robert Kennedy, Plainview,  
NY  
Jeffrey W. Klenke, Springfield  
Julie Muir Kowach, Sheffield  
Village  
Olivia Danielle Lane,  
Youngstown  
Craig Emerson Laparo,  
Gahanna  
John Frederick Leitzinger,  
Middletown  
Terra Danielle Lemaster,  
Mansfield  
*Cum Laude*  
*with Honors in the Arts and  
Sciences*  
Benjamin Wayne Lewis,  
Columbus  
Weilshi Li, Shandong, China  
Chelsea Linn Lonsway, Tiffin  
Tonya Marie Lowery, Dayton  
Zachary D. Macht, Cincinnati  
*Magna Cum Laude*  
Caroline Noor Majeed, St.  
Petersburg, FL

## Commencement Convocation, August 28, 2011

Adam Richard Mang, Niles  
David Lee Mason, Mentor  
*Summa Cum Laude*  
Candace Monique McCoy,  
Cleveland  
Ashley Jeanette McLain,  
Milford  
Barbara Sue Mehne,  
Cincinnati  
Saamil Shishir Modi,  
Pickerington  
Charlie H. Nguyen, Dayton  
Robert Thomas Nichols,  
Washington, PA  
Aneeta Alysha Noorani,  
Centerville  
*Cum Laude*  
*with Honors in the Arts and*  
*Sciences*  
*with Honors Research Distinction in*  
*Psychology*  
Zainab Oyejoke Oyelami,  
Harlem, NY  
Michael L. Peters, New Albany  
Deborah Ann Petro,  
Miamiisburg  
*Cum Laude*  
Alan Xuan Pham, Mentor  
Michael Wilson Pinnegar,  
Columbus  
Haby Poulo Randall,  
Columbus  
Jamison George Repasky,  
New Springfield  
Michael Francis Rieser,  
Centerville  
William Andrew Riter, Mayfield  
Village  
Corrie Meredith Robbins,  
Galena  
Michael Warren Roberts,  
Columbus  
*Cum Laude*  
Jenna Renee Robinson,  
Canton  
Clayton Lea Rogers,  
Brunswick  
*Cum Laude*  
Gordon Christopher  
Romanchik, Honeoye Falls,  
NY  
Courtney R. Ross, Dayton  
Gregory Aristotle Roussos,  
Mason  
Rajeev Sachdeva, Centerville  
*with Research Distinction*  
Meghann Abreeze Sauder,  
Lucas  
Zachary George Schroeder,  
Glandorf  
Joseph Albrecht Sharpe,  
Conneaut  
Jirayna Milagro-Arriolita  
Singleton, Delaware  
*Cum Laude*  
Muzammil Omar Soorma,  
Chillicothe  
Matthew Alan Stieg,  
Pickerington

Brett Allen Swank, Hilliard  
Nowa Thiam, Potomac, MD  
Taylor Coulter Tillingier,  
Beavercreek  
Neel Sunil Vaidya, Mansfield  
*Cum Laude*  
*with Honors in the Arts and*  
*Sciences*  
Sarah Ann Wehrle, Lawrence,  
KS  
*Summa Cum Laude*  
Jason Todd Werrell,  
Kingwood, TX  
Cassandra Nicole Wilkosz,  
Hinckley  
Yifan Yang, Wuhan, China

### Associate of Arts

Tyler Lee Alford, Monroeville  
Lindsay M. Allard, Powell  
Jennifer Leigh Altemus,  
Crestline  
*Cum Laude*  
Brittany Michelle Bailey,  
Shelby  
Jennifer Anna Baker, Ashland  
Marissa Michelle Baker, Mount  
Gilead  
*Summa Cum Laude*  
Stephanie Marie Beck, Galion  
*Magna Cum Laude*  
Caitlin T. Bentley, Heath  
Holly Christine Birch, Bellville  
Katharine Nadean Black,  
Ottawa  
*Cum Laude*  
Dallas Ray Blackburn, Jr.,  
Willard  
Talia Blue Blankenship,  
Prospect  
Douglas M. Bolles, Marion  
Kelsey B. Bradley, Heath  
Alexander Scott Brandyberry,  
Mansfield  
James Joseph Brown, Marion  
Monika Racquel Burns, Dublin  
Kelsey I. Burris, New Albany  
Morgan Leigh Candel, Marion  
Puja Chandra, Dublin  
Tamarack M. Cochran, Shelby  
Tyler Scott Cook, Mansfield  
Eric Joseph Crnkovich,  
Columbus  
Emily Marie Durthaler,  
Pickerington  
Logan Storm Elliott, West  
Mansfield  
Christopher Charles Fike,  
Akron  
Kristen Annette Fitterer,  
Reynoldsburg  
John Ernest Friemoth,  
Delphos  
Jacob Scott Furr, Plymouth  
Leslie Marie Hackney,  
Cuyahoga Falls  
Kristen Marie Hall, Heath

Paula Faye Harrison, Newark  
Katherine Rose Hawthorne,  
Lima  
Brian Lee Henry, Newark  
Chad S. Hermiller, Ottawa  
*Cum Laude*  
David L. Howard, Marion  
Intesar S. Ismail, Columbus  
Benjamin D. Jeremy,  
Mansfield  
Katie A. Johnson, Thornville  
Sahid Kamara, Columbus  
Philip Michael Kehn, Glenford  
Sherry Michelle King, Newark  
Mark Thomas Linton, Newark  
Ashley Marie Lydy, Willard  
Heather N. Mawer, Marion  
*Cum Laude*  
Nicole Marie McAlpine, Heath  
Zach Daniel McKibben, Sidney  
Amie Christine Nutter, Newark  
Ashlee D. Parker, Wooster  
Justin M. Parks, Gahanna  
Eddie Albert Pfeifer, Bucyrus  
Shelby Lynn Pierce, Galion  
Elizabeth Ann Pohlman,  
Delphos  
*Cum Laude*  
Jamie C. Riggs, Dola  
Charles Thomas Riley,  
Uniontown  
Sean Russell Ross, Delaware  
Djuana L. Sayers, Pataskala  
Blake Scott Selover, Elida  
Shelly Sims, Mansfield  
Bradley L. Smith, Mansfield  
Nicholas Andrew Stevens,  
Mansfield  
*Cum Laude*  
Tyler Edward Strelecky,  
Newark  
Robert Jed Swackhammer,  
Grove City  
Jenneca Anna Rebecca  
Vaughn, Newark  
Ashley Nicole Vellucci,  
Mansfield  
Kristina Diane Wade,  
Mansfield  
*Cum Laude*  
Matthew J. Wagner, Old  
Washington  
Nicole Paige Walker,  
Mansfield  
Crocker T. Wallace, Russells  
Point  
Jennifer P. Whitley, Marysville  
Kathleen Anne Williams,  
Brunswick  
*Cum Laude*  
Kristin Elizabeth Gonterman  
Wolf, West Mansfield  
*Summa Cum Laude*  
Kacey Adam Wright, Warsaw  
Samantha Lynne Young,  
Bellville  
Kellie Jo Zeisler, Galion

**The Max M. Fisher  
College of Business**

Dean: Christine A. Poon

**Bachelor of Science in  
Business Administration**

Sharif Ibrahim Abdalla,  
Mogadishu, Somalia  
Lauren Marie Acton, Cincinnati  
*with Honors in Business  
Administration*  
Lindsay Michelle Adkins,  
Mount Sterling  
William Scott Angel, Palos  
Verdes, CA  
Katherine Nicole Anasley,  
Westerville  
Farah Bastaki, Adan, Kuwait  
Nadia J. Bennoui, New Albany  
Zachary Donald Billy, Canfield  
Erik Paul Blount,  
Fredericktown  
Brian Donald Brand, Sylvania  
Stacy Marie Bricker, Grove  
City  
Suzanne Marie Bureau,  
Perrysburg  
*Cum Laude*  
Siyuan Lanny Cai, Lexington,  
KY  
Yijiao Cao, Nanchang, China  
Michael Thomas Cappetta,  
Cleveland  
Frank Rocco Capuano,  
Newark  
Ryan Matthew Carroll,  
Westerville  
William Roth Carter, Cincinnati  
Blake Evan Chastain,  
Cincinnati  
Peng Chen, Shenzhen, China  
Xi Chen, Tian Jin, China  
Yixiong Chen, Beijing, China  
*Cum Laude*  
Voon Ying Chong, Selangor,  
Petaling Jaya, Malaysia  
*Magna Cum Laude*  
Ashley M. Clapper,  
Kensington  
*Cum Laude*  
Emily Marie Clarke, McKinney,  
TX  
*Cum Laude*  
Carrie J. Clippinger, Thornville  
Monica Kay Clyde, Tiltonsville  
Jamison Kevin Collier, Canal  
Winchester  
Miquel Renee Condon,  
Columbus  
Shaozhen Cui, Weifang, China  
*Cum Laude*

Daniel Ryan Cunningham,  
Akron  
*Summa Cum Laude*  
*with Honors in Business  
Administration*  
Maria Elizabeth Dicke,  
Perrysburg  
David Scott Dixon, Dublin  
*Magna Cum Laude*  
*with Honors in Accounting*  
Jaiho Dong, Seoul, Korea  
Kyler Joseph Dorsey,  
Strongsville  
Jessica Lee Downing,  
Huntsville  
Drew Allyn Edmiston, South  
Charleston  
*Summa Cum Laude*  
*with Honors in Business  
Administration*  
Brooke Elizabeth Edwards,  
Pataskala  
Caitlin Eliot Einzig,  
Youngstown  
Tucker Summer Emerson,  
Cape Elizabeth, ME  
Kristin Nicole Flickinger,  
Westerville  
Michael George Fligiel, North  
Royalton  
Brian Douglas Foley, Fremont,  
IN  
Caitlin Margaret Folkwein,  
New Albany  
*Magna Cum Laude*  
Benjamin Monroe Foor, Powell  
Adam Marshall Friend, Norton  
Kristy M. Fries, Painesville  
Neil Syfu Fry, Skokie, IL  
James Sean Gallagher, Solon  
Sunit Ghosh, Singapore,  
Singapore  
Sarah Ashley Green, Marion  
Robert Travis Grizzle,  
Reynoldsburg  
Hang Gu, Baoquanling, China  
*Magna Cum Laude*  
Tarik Khaled Hamed, Hilliard  
Ammara Hashmi, Youngstown  
Elizabeth Ann Hatch,  
Columbus  
Jerod Shayne Hickey, West  
Alexandria  
*Cum Laude*  
Stephen Michael Hitch,  
Independence  
*Cum Laude*  
Chul Ki Hong, Seoul, Korea  
Kyle Frederick Hoppel,  
Miamisburg  
Emily Jean Horne, Dublin  
*Magna Cum Laude*  
Matthew Greg Hornstein,  
Orange Village  
*Summa Cum Laude*  
Hui Huang, Nanjing, China  
*Magna Cum Laude*  
Molly M. Hughes, Cincinnati  
Kristin Michelle Humphrey,  
Pittsford, NY

Kyle Christopher Hyla,  
Broadview Heights  
Isabelle Patricia Illustre,  
Elmhurst, IL  
Janie Katherine Jeffcoat,  
Fairfield  
Ronald John Jewsikow,  
Hilliard  
Adam Russell Johnson, Dublin  
Ashlea Anne Joslin, Conneaut  
Ignatius T. Judokusumo,  
Jakarta, Indonesia  
*Magna Cum Laude*  
Joon Soo Kang, Seoul, Korea  
*Magna Cum Laude*  
Chang Soo Kim, Busan, Korea  
Jeong Hye Kim, Seoul, Korea  
Joon Sung Kim, Seoul, Korea  
Juntae Kim, Seoul, Korea  
Mark Thomas Kimball, New  
Richmond  
David F. Knox, Powell  
Stanley E. Konrick III,  
Naperville, IL  
Seung Wook Koo, Seoul,  
Korea  
*Summa Cum Laude*  
Lindsey Ayn Kovich,  
Centerville  
Matthew Robert Kozel,  
Johnstown  
Brittany Marie Kremer,  
Coldwater  
Brian Michael Kress,  
Centerville  
*Cum Laude*  
*with Honors in Business  
Administration*  
Lindsay Elizabeth Kronk,  
Chardon  
Michael Patrick Kubinski,  
Strongsville  
Julie Ann Kundraich,  
Willoughby Hills  
Litesh M. Lalchandani, Pune,  
Maharashtra, India  
*Magna Cum Laude*  
Jazmine J. Lavender, Euclid  
Ja Youn Lee, Seoul, Korea  
Jae Man Lee, Seoul, Korea  
Nicholas James Lemoine,  
Sylvania  
*Cum Laude*  
Kaitlin Lemon, Toledo  
*Magna Cum Laude*  
Miles Alejandro Leonard,  
Worthington  
Ryan Eric Levin, Charlotte, NC  
Min Li, Beijing, China  
Xueling Li, Baraga, MI  
Zongguang Li, Shanghai,  
China  
*Summa Cum Laude*  
Kendra Leigh Liggett, Payne  
*Cum Laude*  
Jing Long, Fuzhou, China  
Lifei Luo, Guangzhou, China  
*Cum Laude*  
Joshua David Lutz, Salem

## Commencement Convocation, August 28, 2011

Sean Alexander Macdonald,  
Baltimore, MD  
Sarah Joan Masseria, Novelty  
Jay William McAllister,  
Fostoria  
Jie Meng, Zhonshan, China  
David Javier Michalsky,  
Madrid, Spain  
Mandy Ruth Miles, Cincinnati  
Hyung-Jun Moon, Seoul,  
Korea  
Scott Martin Mullen, Cincinnati  
Brian Charles Munch,  
Westlake  
Sergio Munoz, Hilliard  
Tanner Keefe Murphy,  
Columbus  
*Magna Cum Laude*  
Gil Hyun Nam, Seoul, Korea  
Joshua Aaron Novello,  
Highland Heights  
Changbin Park, Seoul, Korea  
Arpit Jay Patel, Columbus  
Michael Patrick Rankin,  
Westlake  
*Cum Laude*  
Evan Irf Ransome, Marysville  
George Foti Raptis, Warren  
Seung Jin Rhee, Seoul, Korea  
*Magna Cum Laude*  
Hong Jae Rho, Seoul, Korea  
Shawn J. Richmond, Jackson,  
MI  
Anna Therese Rihtar, Mantua  
Amanda L. Rowlett, Willard  
Chern Yuik Saw, Penang,  
Malaysia  
Tealla Marie Scrofano,  
Amherst  
*Magna Cum Laude*  
Stefanie Laura Sellenraad,  
Columbus  
David Aaron Sells, Maumee  
Francis George Sennello,  
Columbus  
Matthew Taylor Sewell,  
Defiance  
Qin Shen, Nanjing, China  
*Cum Laude*  
Kenneth Raymond Shick,  
Powell  
Kwon Sik Shin, Seoul, Korea  
Tyler John Shumaker, San  
Diego, CA  
Scott Adam Singerman, Solon  
Caitlin Marie Skinder, Pepper  
Pike  
Anthony Michael Smith,  
Columbus  
Ryan Ellis Smith, Toledo  
Jordan Leigh Smithberger,  
Pickerington  
*Magna Cum Laude*  
Nicole Rose Sprauer, Liberty  
Township  
*Summa Cum Laude*  
Traci Anne Stearns, Mansfield  
Shawna Renee Stetler,  
Columbus

John Michael Streitenberger,  
Westerville  
Joseph Susa, Delmont, PA  
Nathan Charles Tarr,  
Worthington  
Mbiybeh Simon Tata,  
Bamenda, Cameroon  
Andrew Ryan Thaler, Dayton  
Stanley The, Jambi, Indonesia  
Grant Justin Tieman, Hilliard  
*Cum Laude*  
Julia Tikhonova, Jerusalem,  
Israel  
Brett Aaron Turson, Plymouth  
Lauren Brazil Urbanski,  
Fairfield  
Erik Jonathan Vossler,  
Broadview Heights  
*Cum Laude*  
Xiaoli Wang, Columbiana  
Brian Patrick Weber,  
Cincinnati  
Jordan M. Weisman, Toledo  
Andrew Wheeler, Columbus  
Sabrina Terese Whitney, Falls  
Church, VA  
Robert M. Wiltshire, Bradford  
Kristin Ashley Winters,  
Sylvania  
Evan John Wood, Dublin  
Lindsey Julia Wood, Mansfield  
Oscar Haofei Wu, Sugar Land,  
TX  
*Cum Laude*  
*with Honors in Business*  
*Administration*  
Yu Jia Xiao, Columbus  
*Summa Cum Laude*  
Siyu Xing, DaLian, China  
*Magna Cum Laude*  
Chongshan Ye, Nanjing,  
China  
*Cum Laude*  
Zhen Zeng, Shanghai, China  
*Magna Cum Laude*  
Huangyidun Zhang, Tianjin,  
China  
*Magna Cum Laude*  
*with Honors in Accounting*

### College of Dentistry

Dean: Patrick M. Lloyd

### Doctor of Dental Surgery

Samantha L. Domiczek, St.  
Clair, MI  
B.S. (Michigan State  
University)  
Anahita Tajbakhsh,  
Streetsboro

### Bachelor of Science in Dental Hygiene

Elizabeth Jane Host, Mentor

### College of Education and Human Ecology

Dean: Cheryl L. Achterberg

### Bachelor of Science in Human Ecology

Ammar Yassin Alwattar,  
Dublin  
Ainun Hersa Amparita,  
Columbus  
Shiran Bendor, Bexley  
*Cum Laude*  
Kaitlyn Frances Bibens,  
Powell  
Natasha Blackburn,  
Mississauga, ON  
Savannah R. Brock, Grove  
City  
Daryl DiHu Buckner, West  
Carrollton  
Bethany Rebecca Burley,  
Worthington  
John Huston Byers, Milford  
Center  
Catherine Carroll, Columbus  
John Joseph Cesare, Parma  
Gabriel Brendon Collins,  
Hartville  
Ashley Lauren Crow, Lima  
Terry Otis Dancy, Cleveland  
Josh Diamond, Bal Harbour,  
FL  
Christy Nicole Edwards,  
Gahanna  
Brittney Nicole Erjavec,  
Willowick  
*Cum Laude*  
Sarah Ann Feast, Centerburg  
Stacy Anne Fenn, Loveland  
Mary Rebecca Fenske, Dublin  
Joseph William Fickert,  
Columbus  
Courtney Marie Fillingner,  
Springboro  
Kristin Nicole Flickinger,  
Westerville  
Gene Tang Foo, Gaithersburg,  
MD  
John Thomas Fruth, Tiffin  
Ryan Michael Giere,  
Columbus  
Morgan L. Glassburn,  
Prospect  
Ryan M. Grau, Columbus  
Adam Michael Hall, Marietta  
Cortney Lea Holman, New  
Albany

## Commencement Convocation, August 28, 2011

Rahmo Jama, Columbus  
Amber Lynn Kane, Columbus  
Tacy Elizabeth Kirk, St. Clairsville  
Sonya Arietta Kostoglou, Columbus  
Jessica Lynn Kusan, Westerville  
*Cum Laude*  
Nikolas Alexander Ladon, Columbus  
In-hong Lim, Clarinda, Australia  
Amy Christine Mendoza, Kendall Park, NJ  
Danielle Nichole Miranda, Columbus  
Molly Ann Morris, Columbus  
Erin Kathleen Morrison, Columbus  
Brian Jacob Munas, Dayton  
Ryan Robel D'Wyon O'Neal, Columbus  
Amina Hamza Omar, Columbus  
Shannon Owen, Grove City  
Dashonda Paspianodya, Reynoldsburg  
*Magna Cum Laude*  
Samuel Andrew Payler, Elyria  
Christopher Joseph Peterka, Hillside, IL  
Sujata Ponappa, Pickerington  
*Summa Cum Laude*  
Kailan A. Prouty, Chandlersville  
Courtney Nicole Puckett, Orient  
Carlos Marque Richardson, Cincinnati  
Elizabeth A. Rickenbaugh, Parma  
Ann Katherine Riede, Aurora  
Casey Lauren Rinella, Sunbury  
Brittany Roellig, Great Falls, VA  
*Cum Laude*  
Rosemary Faye Russo, Northfield  
Paige Elizabeth Samek, Elyria  
Dillon O'Malley Sheehy, Exton, PA  
Shane Alexander Sims, East Amherst, NY  
Brooke Nicole Spaulding, Gahanna  
Lindsey Rose Stacy, Columbus  
*Cum Laude*  
Allison Marie Stelzer, Delaware  
Susej G. Sullivan, Columbus  
Amanda L. Swartz, Perrysburg  
Kanean Matthew Sweargin, Laura  
Amanda Leanne Szymanski, Dublin

Jeanette Elizabeth Tanner, Roseville  
Cheryl Anne Tasse, Westlake  
Michael Lee Towns, Columbus  
Natalie Marie Tsocaris, Dayton  
Karyn Suzanne Tucker, Sunbury  
Annie Louise Van Atta, Lima  
Jeanene Marie Vawter, Grove City  
Samantha Lynne Vernak, Mentor  
Tatiana L. Wilkinson, Cleveland  
Ashley Lynn Wills, Columbus

### Bachelor of Science in Hospitality Management

Alexandria Danielle Allison, Columbus  
Matthew James Beggin, Lima  
Andrea Lynne Coverdill, Sunbury  
*Cum Laude*  
Elanie L. Fantroy, Reynoldsburg  
Daniel Kenneth Goepfert, Rocky River  
Michael Glenn Green, Redlands, CA  
Nicholas James Hill, Chandlersville  
Robin E. Hosfeld, Cincinnati  
Amanda Jean Kellogg, Slippery Rock, PA  
David Andrew Kleshinski, Gahanna  
*Cum Laude*  
Philip Ray Klopfenstein, Haviland  
Heather Nicole Lapine, Centerville  
Jennifer Marie Leyko, Boardman  
*Cum Laude*  
George M. McCarthy, Dayton  
Theresa Marie Neary, Columbus  
*Cum Laude*  
Kameryn Elene Nickel, Canton  
Mohit Raj Nigam, Sewickley, PA  
Bradley William Pock, Milan  
Laura Marie Potts, Marion  
Adam Reighley, Wellington  
Randy Scott Richards, Amherst  
Anna Marie Sanders, Troy  
Cinnamon Marie Shaffer-Wolf, Middle Bass  
Zachary McGraw Steele, Sugar Grove, IL  
Maneenuch Tanyatanaboon, Samutprakarn, Thailand  
*Magna Cum Laude*

Nathan Michael Wise, Columbus

### Bachelor of Science in Nutrition

Chelsea Lee Anderson, Massillon  
*Cum Laude*  
*with Honors Research Distinction in Nutrition*  
Bankesha P. Bashale, Delaware  
Lyndsie Rae Bobb, Hamden  
*Cum Laude*  
Brittany G. Nelson, Galion

### School of Physical Activity and Educational Services

### Bachelor of Science in Education

Chris Bruce Bednar, Arlington, TX  
Abigail Marie Bird, Tucson, AZ  
*Magna Cum Laude*  
Jarred Michael Bowman, Cincinnati  
*Cum Laude*  
Russell Alan Bradhurst, Circleville  
Christopher M. Bubenchik, Columbus  
Ryan Anthony Codner, Macedonia  
*Magna Cum Laude*  
Adam Jared Dahmer, Worthington  
James Drakeford, Dayton  
Katie Elizabeth Dull, Solon  
Andrew Joseph Eckstein, Columbus  
Joshua Allen Grieser, Archbold  
Deandra Nicole Hillman, Defiance  
Christopher Michael Hrdlicka, Bedford  
Christopher James Judd, Madison  
*Cum Laude*  
Robert Wayne Kappes, Sugar Land, TX  
Troy Lee Kloeppel, Fort Jennings  
Jacquelyn M. Lewis, Mount Gilead  
*Magna Cum Laude*  
Drew A. McIntyre, Canton  
Brandon James Moorers, Columbus

Dennis Michael Mosny,  
Washington Court House  
*Cum Laude*  
Todd Michael Ogle, Chardon  
David Nicholas Shaffer, Akron  
*Magna Cum Laude*  
Emily Nicole Shump, Batavia,  
IL  
*Cum Laude*  
Matthew Allen Taylor, Dayton  
Joseph Michael Tremmel,  
Swanton  
Lindsay M. Wolff, Avon Lake

## School of Teaching and Learning

### Bachelor of Science in Education

Kimberly Fay Albright, Marion  
Katie Lynne Baker, Marion  
*Cum Laude*  
Monika Racquel Burns, Dublin  
Shaynna Charlene Butcher,  
Richwood  
Jarisah Ailene Carl, Raymond  
*Magna Cum Laude*  
Corey Thomas Chandler,  
Willard  
Morgan Rachelle Crist,  
Zanesville  
Cara Elizabeth Cunningham,  
Reynoldsburg  
Lindsay Allison Fitzsimmons,  
Powell  
Kaitrina Lee Foltz, Marion  
Julienne Frasure, Pataskala  
Alysia Marie Freewalt, St.  
Marys  
*Magna Cum Laude*  
Hollie Nicole Greashaber,  
Marion  
Rebecca Sue Mason, Marion  
*Cum Laude*  
Emilee Caitlyn Morgan, Heath  
Raymond Earl Partlow III,  
Gahanna  
*Cum Laude*  
Ashlee Marie Powell,  
Columbus  
Misty Dawn Rager, Morral  
Jocelyn Deann Ute, Prospect  
Sara Nichole Valentine,  
Reynoldsburg  
Shelby Elizabeth Walton,  
Upper Sandusky  
Joshua Sherman Welsh,  
Heath  
Tammy Sue Wetzel, Mount  
Gilead  
April Kay Whittington, Galion  
Daniel Scott Wilcox, Raymond

## College of Engineering

Dean: David B. Williams

### Bachelor of Science in Biomedical Engineering

Suzanne Mae Tabbaa,  
Westlake  
*Cum Laude*  
*with Honors Research Distinction in  
Biomedical Engineering*

### Bachelor of Science in Chemical Engineering

Sultan Obaid Aldhaheeri, Abu  
Dhabi, UAE  
Musa Haroon Alharoon,  
Khobar, Saudi Arabia  
*Cum Laude*  
Michael Allen Birkmeyer,  
Cumming, GA  
Mark David Borysiak, Sylvania  
*Magna Cum Laude*  
Chris Bowles, Fort Loramie  
*Magna Cum Laude*  
Jeanne Hill Durell, Columbus  
Christina Marie Elias,  
Bellbrook  
Robert John Enouen,  
Cincinnati  
*Magna Cum Laude*  
Vincent Stephen Frascello,  
North Canton  
*Summa Cum Laude*  
Dale Brian Freier, Lancaster,  
NY  
Justin Lee Hayhow, Cincinnati  
Charles Henry Kiessling III,  
West Liberty  
Thomas James Mascolino,  
North Canton  
Mark Andrew McGown,  
Wadsworth  
*Cum Laude*  
Bradley Christopher Moore,  
Dublin  
*Summa Cum Laude*  
William Levi Murch,  
Finneytown  
*Summa Cum Laude*  
*with Honors in Engineering*  
*with Honors Research Distinction in  
Chemical Engineering*  
Jennifer Lynne Murphy,  
Cleveland  
Allison Marie Payne,  
Pickerington  
*Cum Laude*  
Alexander M. Sarmiento,  
Chardon  
*Cum Laude*  
Haytham Mohamed Shoieb,  
Columbus

Hyun Tae Sohn, Seoul, Korea  
*Cum Laude*  
*with Honors Research Distinction  
in Chemical Engineering*  
Jonathan C. Su, Cincinnati  
*Magna Cum Laude*  
Kibrome Weldehawariat  
Teklemichael, Columbus  
Laurin Katherine Turowski,  
Mansfield  
*Magna Cum Laude*  
Christopher Adam Wielgus,  
Broadview Heights  
*with Honors in Engineering*  
Kevin Michael Wilkens,  
Perrysburg  
Zhi Yun Zheng, Shanghai,  
China  
*Cum Laude*  
*with Honors in Engineering*  
Yusu Zhu, Suzhou, China

### Bachelor of Science in Computer Science and Engineering

Adam A. Allen, Marysville  
Eric C. Brown, Bryan  
Tyler James Divelbiss,  
Fredericktown  
Reid Nixon Gifford, Zanesville  
John Frederick Hayford,  
Columbus  
Kwang Yeon Kim, Seoul,  
Korea  
Gregory Young-Jin Loesch,  
Mansfield  
*Cum Laude*  
Hao Lu, Shenzhen, China  
*Cum Laude*  
Scott Lawrence McAlpine,  
Heath  
Eric James Perry, Mentor  
*Summa Cum Laude*  
Kenneth Robert Thompson,  
Columbus  
Aaron J. Wangugi, Columbus  
Zacariah McHenry Webber,  
Galion  
Henry Hao Zhang, Kent

### Bachelor of Science in Electrical and Computer Engineering

Brian Christopher Beer, South  
Euclid  
Tomoya Ide, Bucyrus  
Tsuyoshi Kondo, Osaka,  
Japan  
Greg Martinjak, Cincinnati  
Dana Michael Rich,  
Glastonbury, CT  
Marc Andrew Zehnder,  
Vandalia

Commencement Convocation, August 28, 2011

**Bachelor of Science in  
Engineering Physics**

Peter Aaron Ray, Bexley  
Jason Lee Retz, Englewood

**Bachelor of Science in  
Food, Agricultural, and  
Biological Engineering**

Ryan C. Stokes, Trotwood

**Bachelor of Science in  
Industrial and Systems  
Engineering**

Michael Andrew Olson, Allison  
Park, PA

**Bachelor of Science in  
Materials Science and  
Engineering**

Chris Neranjan, Powell

**Bachelor of Science in  
Mechanical Engineering**

Benjamin Jacob Gerding,  
Ottawa  
*Cum Laude*  
Benjamin D. MacBeth,  
Worthington  
Kyle Roche McGreevy,  
Cincinnati  
Ben Johnston Thornton,  
Columbus  
*Magna Cum Laude*  
*with Honors in Engineering*  
*with Honors Research Distinction in*  
*Mechanical Engineering*

**Austin E. Knowlton  
School of  
Architecture**

**Bachelor of Science in  
Architecture**

Elliott Pears, Perth, Western  
Australia  
Yu-Chun Tang, Cleveland

**Bachelor of Science in  
City and Regional  
Planning**

Leslie Marie Brorein, Hilliard  
Kent Wesley Miller, Dublin  
*Cum Laude*  
Jennifer Estelle Williams,  
Columbus

**College of Food,  
Agricultural, and  
Environmental  
Sciences**

Dean: Bobby D. Moser

**Bachelor of Science in  
Agriculture**

Alicia Michelle Baker,  
Waterloo, Belgium  
*Cum Laude*  
Jarred Ambrose Black, Canal  
Winchester  
Raymond Dale Broeske,  
Bellville  
Kraig T. Buchert, Mason  
Heather Dawn Dean,  
Springfield  
Gregory Thomas Derringer,  
Tipp City  
Edgar A. Dominguez, Jr.,  
Columbus  
Ryan Paul Drennan,  
Worthington  
Mark Allan Easton,  
Canonsburgh, PA  
Joseph Henry Emberger,  
Columbus  
Theresa L. Fife, Centerburg  
Jennifer Lynn Fitsko,  
Rochester, PA  
Melissa Ann Hanson,  
Gahanna  
Sean Ryan Johnson, Louisville  
Cynthia Jane Landefeld,  
Wellington, KY  
Nicholas Carl Maietta,  
Canfield  
Kevin Lee Maust, Brunswick  
Michelle Eden Myers, New  
Albany  
Jeremiah G. Pelfrey, Upper  
Sandusky  
Stephanie Lynne Pollen,  
Columbus  
*Cum Laude*  
Asa E. Radcliff, Circleville  
Benjamin Alexander  
Richardson, Hamilton  
Zach Aaron Rosenbloom,  
Worthington

Kay Cee Smith, Mount Gilead  
Tracey L. Tamayo, Columbus  
Adam Scott Testerman,  
Milford  
Austin Jon Tolley, Canton  
Andrew Richard Van Hala,  
Mansfield  
Andy C. Vance, Columbus  
*Cum Laude*  
Danielle Nicole Ventola,  
Columbus  
Matthew Donald Warren,  
Marietta  
Victoria Marcelle Williams,  
Cleveland  
Caitlin Mae Wingfield, Urbana

**Bachelor of Science in  
Construction Systems  
Management**

Sean R. Coogan, Galloway  
Elizabeth Patricia Hoying,  
Saint Henry  
Kevin Andrew Long, Blue Ash  
Carl Brandt Quinn, Circleville  
*Cum Laude*  
Michael Joseph Ryan,  
Waynesville  
Elizabeth M. Vaughan,  
Columbus

**Bachelor of Science in  
Food Science**

Sara A. Hughes, Westerville  
Anna Grace Morton,  
Zanesville  
Kelsey Ann Smith, Bowling  
Green

**School of  
Environment and  
Natural Resources**

**Bachelor of Science in  
Environment and Natural  
Resources**

Paul Joseph Anderson,  
Vancouver, WA  
Veronica Lynn Andrews,  
Pickerington  
Stephanie Lynn Armstrong,  
Poland  
*Cum Laude*  
Nicholas Michael D'Eramo,  
Dublin  
Ronald Lee Dreyfus III, Grove  
City

## Commencement Convocation, August 28, 2011

Joseph Michael Forrest,  
Centerville  
Tyler G. Holthaus, Cincinnati  
Teresa Marie Huey, Columbus  
*with Research Distinction*  
Ashley Nicole Johnston, Upper  
Arlington  
Katie Lynne Simon, Wakeman

### **Agricultural Technical Institute - Wooster**

#### **Associate in Applied Science**

Courtney Marie Crawford,  
Canton  
Kelsey Marie Gahler, Elmore  
William Joel Hause, Columbus  
Cody Jay Heilman, Spencer  
Eric Steven Hessler, Parma  
Kelsey Laura Hylton,  
Randolph  
Kyle Matthew Johnson,  
DeGraff  
Thomas John Krumwiede,  
Wakeman  
Abigail R. Meier, Marengo  
*Cum Laude*  
Erika Faye Murray, Mount  
Gilead  
Joshua B. Nagel, Attica  
Kalynn R. Ramsey, Richmond  
Jennifer Marie Schrock,  
Sterling  
Stephanie Lynn Sczpanki,  
Wooster  
Johnathan David Sterna,  
Amherst  
Austin Jon Tolley, Canton  
Quinton B. Turner, Huber  
Heights  
Brian Richard Wilson,  
Holmesville  
Nicholas Michael Wolf, South  
Euclid

#### **Associate of Science**

Courtney Marie Crawford,  
Canton  
Leanna Rae Jackson,  
Brookville  
Fred Jackson Kungl,  
Uniontown  
Katie Adaline Ladrach, West  
Salem  
Andrew Patrick Phillips, Lorain  
*Magna Cum Laude*  
Jennifer Marie Schrock,  
Sterling

### **Michael E. Moritz College of Law**

Dean: Alan C. Michaels

#### **Juris Doctor**

Tami S. Hagberg, Kalispell,  
MT  
B.S.Bus.Adm.

The College of Law is on a semester system. Graduates receive their hoods during an earlier ceremony and their diplomas directly from the college. Many graduates have relocated prior to the University's commencement.

### **College of Medicine**

Interim Dean: Catherine R.  
Lukey

### **School of Allied Medical Professions**

#### **Bachelor of Science in Allied Health Professions**

Mahad Sulub Alinoor,  
Columbus  
William Jeffery Barton, Lima  
Kenneth K. Hollar, Lima  
Zachery John Norton, Lima  
*Cum Laude*  
Leslie Linda Papp, Dublin

### **College of Nursing**

Dean: Elizabeth R. Lenz

#### **Bachelor of Science in Nursing**

Edward Allen Collier II,  
Pensacola, FL  
Ivory Tanu Dawson, Columbus  
Nicole Lee DeTray,  
Westerville  
Clara Estelle Freer, Mansfield  
Joshua Adam Froehlich, Lima  
Laurie Anne Latz, Grove City  
LaTasha Gail Parks,  
Columbus

Jennifer Lynn Presley-Wade,  
Powell  
Nanette L. Snyder, Howard

### **College of Pharmacy**

Dean: Robert W.  
Brueggemeier

#### **Bachelor of Science in Pharmaceutical Sciences**

Megan Kathleen Chaney,  
Galloway  
Richard Dustin Hartman,  
Columbus  
*Magna Cum Laude*  
Komal Kumar Patel, Lima  
Angela Marie White, Cincinnati

### **College of Social Work**

Dean: Thomas K. Gregoire

#### **Bachelor of Science in Social Work**

Andrew Robert Dancho,  
Pickerington  
Ralph Orlo Fogle, Mount  
Vernon  
Holly M. Graham, Delaware  
CheVonda Monique Hicks,  
Reynoldsburg  
Arthur Philip Sisler, Delaware  
*Cum Laude*

### **College of Veterinary Medicine**

Dean: Lonnie J. King

#### **Doctor of Veterinary Medicine**

Shawna Tracy Abrams, Mount  
Vernon  
B.S.Agr.



## Financial Update

September 2011



Financial Update

## FY 2011 Financial Summary



1



## Financial Snapshot Revenue

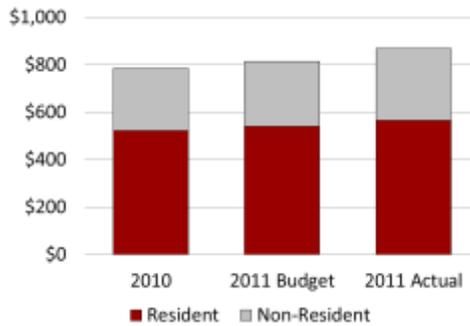
Tuition and Fees	↑
State Support	FLAT
Grants and Contracts	↑
Auxiliary Revenue	↑
Gifts	↑
Investment Income	↑

1



## Tuition and Fees

(Dollars in Millions)



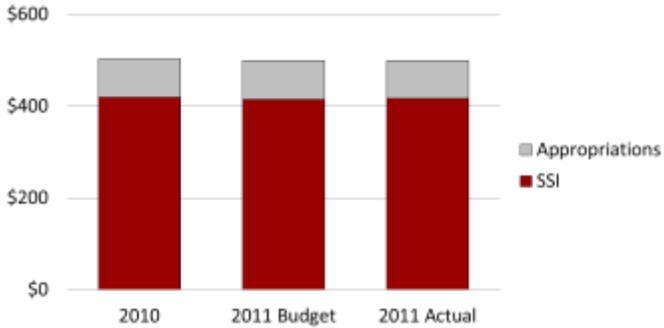
Tuition and Fee Income Increased \$85M over 2010  
Higher than expected enrollment increases account increase over budget

1



## State Support

(Dollars In Millions)

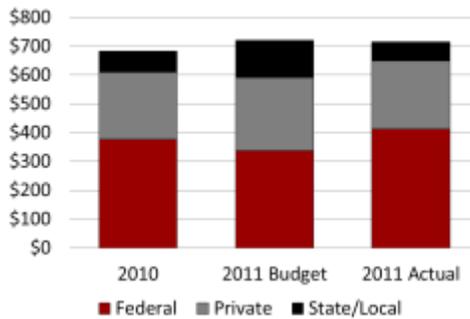


State Support remained stable for FY10 and FY11 due to \$60M in state ARRA funds that will not be available in FY12



## Grants and Contracts

(Dollars In Millions)

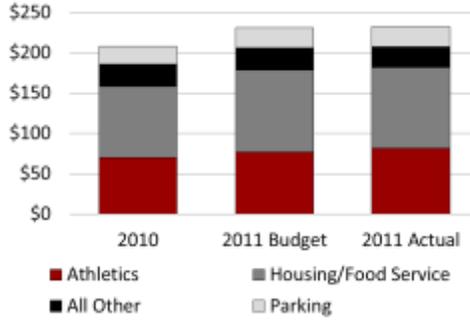


Up \$30 million, due to higher Federal grants and contracts (ARRA)



## Auxiliary Revenue

(Dollars In Millions)

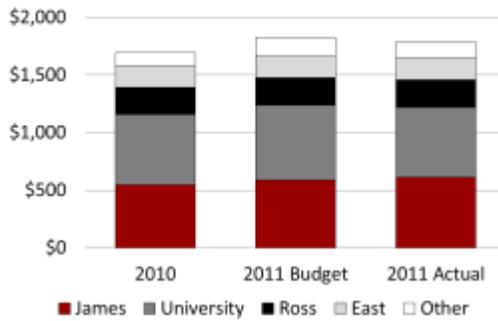


Campus Auxiliaries increased \$19 million, or 9%, driven by Athletics



## Medical Center Net Revenue

(Dollars In Millions)

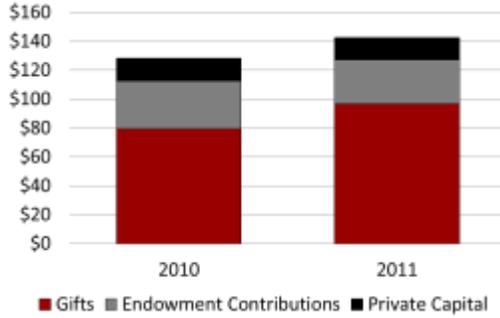


\$100M increase led by The James increase of \$70M  
Total Net revenue 2% (\$37M) below budget



## Advancement Cash Receipts

(Dollars in Millions)

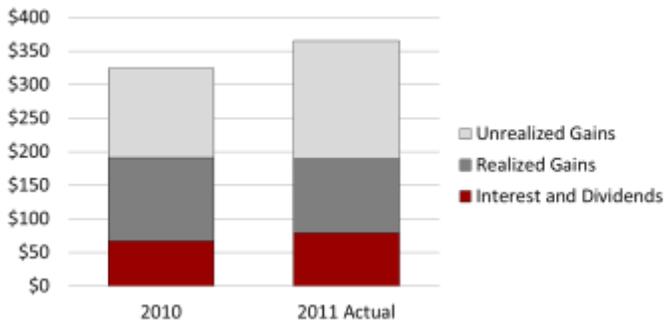


Up \$15M, or 11%, due to higher current use gifts



## Investment Income

(Dollars in Millions)



Increases are result of continued improvement in market returns



## Financial Snapshot Expenditures

University Operating Margin



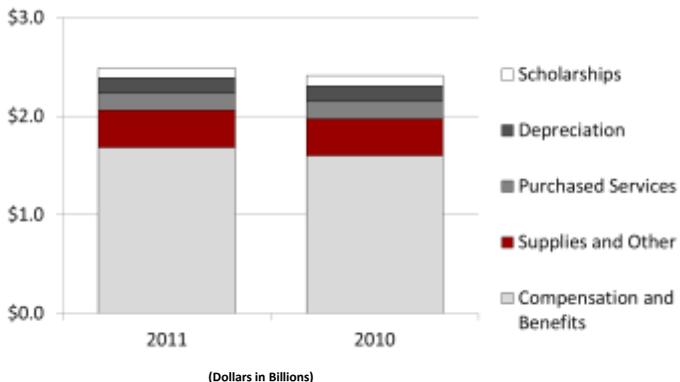
Medical Center Operating Margin



1



## University Operating Expenses

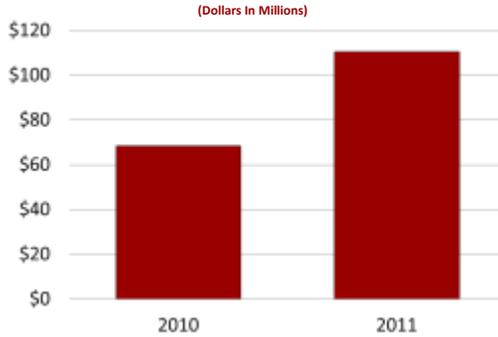


Operating expense increase of 4% was below revenue increase of 6%

1



## University Operating Margin Excluding Medical Center



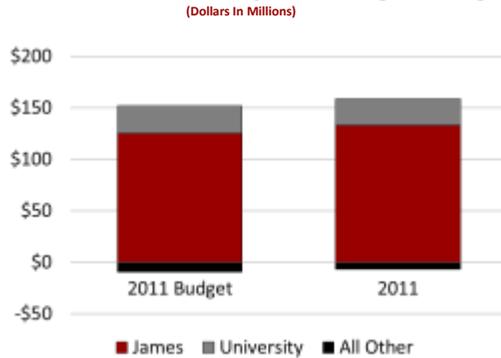
The difference in University operating revenues and expenses grew by \$35 million

\* Excludes depreciation

1



## Medical Center Operating Margin



Revenues less than budgeted were offset by expenditure reductions  
Margin increased \$10 million, or 7%, higher than budget, led by The James

1



## Financial Snapshot Assets and Liabilities

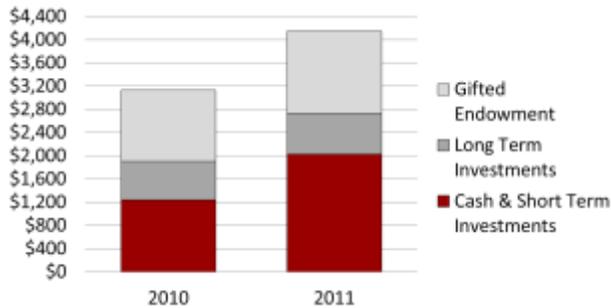
Cash and Investments	↑
Endowment	↑
Debt	+ \$620M
<hr/>	
Net Assets	↑

1



## Cash and Investments

(Dollars in Millions)

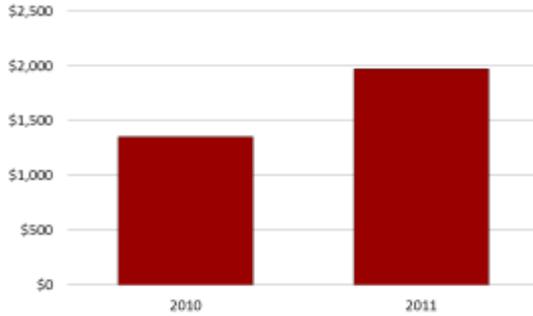


Cash and Short Term Investments helped by bond offerings.  
Long term benefited from investment returns.



## Debt

(Dollars in Millions)



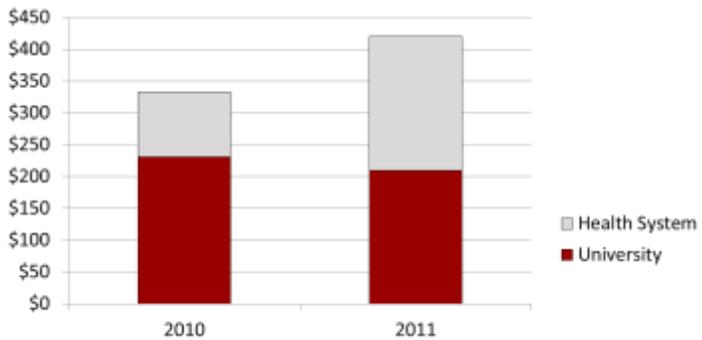
2011 reflects new issuances, primarily for Housing and Medical Center Expansion

1



## Capital Expenditures

(Dollars in Millions)



University capital expenditure declines offset by Medical Center increases

1



# FY 2011 Financial Summary



- **Net Assets** **+\$500 M**
- **Operating Revenues** **+\$130 M**
- **Operating Expense** **+\$100 M**
- **Medical Center margins and cash balances increased**

1



# Discussion

1

(APPENDIX III)

**Amendments to the *Rules of the University Faculty***

3335-5-04 Hearing procedures for complaints against regular tenure-track, regular clinical, regular research, and auxiliary faculty members.

(A) Definitions and construction.

(1) through (10) no changes.

(11) Allegations of gross or ~~serious~~ incompetence shall be judged by a faculty member's serious failure to meet his or her obligations ~~with respect to teaching, service, and research~~ as a faculty member.

(12) Allegations of grave misconduct shall be judged on the basis of acts or omissions which seriously impair a ~~faculty member's~~ the effectiveness in ~~meeting teaching, research, and service of a faculty member to meet his or her~~ obligations as a faculty member.

(13) and (14) no changes.

(B) Initial proceedings.

(1) and (2) no changes.

(3) A complaint shall state facts to support an allegation that a faculty member has failed to meet his or her ~~teaching, service, or research~~ obligations as a faculty member, has committed acts or omissions which otherwise impair his or her effectiveness in meeting these obligations, has committed financial fraud or has otherwise violated university rules.

Balance unchanged.

3335-5-48.2 Council on libraries and information technology.

(A) Membership.

The council on libraries and information technology shall consist of ~~thirteen~~ fourteen members.

(1) Seven regular tenure-track faculty.

(2) Three students.

(a) One graduate student.

(b) One professional student.

(c) One undergraduate student.

(3) Three administrators (or their designees).

(a) The dean of the graduate school.

(b) The director of libraries.

September 9, 2011 meeting, Board of Trustees

(c) The chief information officer.

(4) One staff member, appointed by the University Staff Advisory Council.

(B) Duties and responsibilities.

- (1) In collaboration with the director of libraries and the chief information officer, to formulate policies governing the educational and research activities and services of libraries and information technology.
- (2) Assist the director of libraries and the chief information officer in the interpretation of library and information technology services to the university community.
- (3) Assist in the presentation of major library and information technology needs to the university administration.
- (4) Advise the executive vice president and provost on the appointment of the director of libraries or the chief information officer.

(C) Organization.

- (1) The chair shall be elected from among the voting members of the council.
- (2) Reports by this council to the president, other than those made through the senate, shall be made through the executive vice president and provost.
- (3) As a standing committee of the senate, this council is also governed by the provisions of rules 3335-5-46 and 3335-5-48 of the Administrative Code.

3335-5-48.10 Faculty hearing committee.

(A) Membership.

The faculty hearing committee shall consist of twenty-four tenured members of the regular faculty selected by the faculty council. Each elected person shall serve a four-year term as a regular member followed by a one-year term as an alternate member.

(B) Duties and responsibilities.

- (1) Conduct hearings on appeals by respondents charged under rule 3335-5-04 of the Administrative Code following the procedures of paragraph (H) of this rule.
- (2) Conduct hearings on complaints of alleged improper evaluation based upon reasons or considerations that infringe a constitutional right of the complainant following procedures of paragraph (C)(4) of rule 3335-5-05 of the Administrative Code.
- (3) Conduct hearings on allegations of improper evaluation based upon inadequate consideration of the pertinent facts by the individual(s) making the decision following procedures of paragraph (C)(5) of rule 3335-5-05 of the Administrative Code.
- (4) Conduct hearings on an appeal of a tenured faculty member because of termination of appointment during financial exigency following procedures of paragraph (B) of rule 3335-5-02.3 of the Administrative Code.

(C) Organization.

- (1) The chair shall select three members of the committee to sit on each hearing panel. If disqualifications or case loading should require their service, alternates may be assigned to hearing panels.
- (2) ~~A member shall be replaced on a hearing panel if there is~~ The chair of the hearing committee shall rule on any objection by any party to the proceedings that a member of the panel should be replaced because of a relationship to one of the parties, or a prior or current involvement with the facts or issues, or personal bias which may introduce prejudice.
- (3) A panel member or alternate may recuse himself or herself for any of the reasons stated in rule 3334-5-48.10(C)(2).
- ~~(3)~~(4) A hearing panel shall select a person, who need not be a member of the faculty hearing committee, to serve as presiding officer. The presiding officer shall direct the proceedings, rule on matters involving the introduction of evidence, and advise the panel members on such issues of law and procedures as they may deem necessary. The presiding officer, if not a member of the committee, shall not participate in substantive deliberations with the panel nor vote on decisions by the panel.
- ~~(4)~~(5) As a standing committee of the senate, this committee is also governed by the provisions of rules 3335-5-46 and 3335-5-48 of the Administrative Code.

3335-5-48.17 Committee for evaluation of central administrators.

(A) Membership.

The committee for evaluation of central administrators shall consist of eight members.

- (1) Six tenured faculty members appointed in the spring by the president from a slate nominated by the executive committee of faculty council.
  - (a) The term of service is three years. Members shall not be reappointed to a second term until they have been off the committee for at least two years, except that a member may be reappointed immediately if that person was appointed to fill a vacant position with a remaining term of less than two years.
  - (b) A chair will be elected ~~yearly~~ each spring from among the faculty members serving on the committee.
- (2) Two administrators, appointed by and serving at the pleasure of the president. The term of service is three years.

(B) Duties and responsibilities.

- (1) During ~~autumn~~ spring quarter, the executive committee of faculty council, on behalf of the steering committee, shall meet with the president and provost to identify two central administrators for review. All senior central administrators, such as vice provosts, ~~senior vice provosts, vice presidents, and senior vice presidents~~ and members of the president's council, are eligible to be reviewed.

September 9, 2011 meeting, Board of Trustees

- (2) The review panels shall be responsible for evaluating the effectiveness of the central administrator and the office in carrying out the responsibilities of the office. The review may will begin ~~immediately after the review panel is appointed~~ but no later than the start of autumn quarter of the following academic year, and finish no later than the end of December.
- (3) The review panel will, after its review and evaluation, present a written report to the president and provost. The review panel will also send a copy of the written report to the person being reviewed and will inform the steering committee that the review process has been completed.

Balance unchanged.

3335-6-04 Promotion and tenure review procedures for tenure-track faculty.

(A) General considerations.

(1) and (2) no changes.

- (3) The review for tenure during the final year of a probationary period is mandatory and must take place.

A faculty member may ask to be considered for nonmandatory promotion and tenure review or for promotion review at any time; however, the tenure initiating unit promotion and tenure committee may decline to put forth a faculty member for formal nonmandatory promotion and tenure review or promotion review if the candidate's accomplishments are judged not to warrant such review. The promotion and tenure committee may not deny a tenured faculty member a formal review for promotion more than ~~three consecutive years~~ one year.

Balance unchanged.

## (APPENDIX IV)


 The Ohio State University Foundation  
 FY 2011 Fundraising Activity Report  
**New Fundraising Activity Progress - University Development**  
 as of June 30, 2011

	Fundraising Activity	Goal	% Achieved	7/1/2009 - 6/30/2010	% Change
<b>Outright Gifts and Pledges</b>					
Cash and Securities	\$95,645,923			\$78,505,440	21.83%
Real Estate	\$397,000			\$392,061	-22.20%
Gifts-in-Kind	\$8,091,409			\$4,864,784	38.48%
Pledges	\$165,078,152			\$49,265,966	218.00%
<b>Total Outright Gifts and Pledges</b>	<b>\$259,213,485</b>	<b>\$188,519,531</b>	<b>155.82%</b>	<b>\$133,039,243</b>	<b>94.89%</b>
<b>Planned Gifts</b>					
Revocable Planned Gifts	\$43,671,856			\$65,763,426	-33.50%
Irrevocable Planned Gifts	\$4,739,441			\$437,479	983.35%
<b>Total Planned Gifts</b>	<b>\$48,411,297</b>	<b>\$81,378,333</b>	<b>59.49%</b>	<b>\$68,209,905</b>	<b>-26.87%</b>
<b>Private Grants (OSP)</b>	<b>\$99,998,928</b>	<b>\$75,104,136</b>	<b>133.15%</b>	<b>\$62,727,919</b>	<b>30.88%</b>
<b>Total Fundraising Activity</b>	<b>\$407,623,710</b>	<b>\$325,000,000</b>	<b>125.42%</b>	<b>\$263,937,068</b>	<b>44.58%</b>
		<b>Time Elapsed</b>	<b>100.00%</b>		


 The Ohio State University Foundation  
 FY 2011 Fundraising Activity Report  
**New Fundraising Activity Progress - Unit**  
 as of June 30, 2011

Unit	Outright Gifts and Pledges	Planned Gifts	OSU Foundation Activity	Private Grants (OSP)	Total Fundraising Activity	Goal	% Achieved
Arts and Sciences (Colleges of the)	\$7,398,446	\$1,201,312	\$5,218,758	\$10,464,924	\$19,184,642	\$31,521,000	60.86%
Arts/Arts	\$38,622,405	\$2,117,906	\$40,600,391	\$0	\$40,600,391	\$33,559,677	123.07%
Business (College of)	\$4,009,518	\$7,618,727	\$11,624,943	\$24,200	\$11,649,143	\$10,021,002	116.29%
Current	\$29,197,894	\$3,644,472	\$33,046,370	\$9,670,854	\$41,717,224	\$34,746,000	120.09%
DeVos (College of)	\$2,368,563	\$3,692,642	\$5,961,396	\$0	\$5,961,396	\$6,000,000	78.39%
Education and Human Ecology (College of)	\$10,439,490	\$265,650	\$11,228,140	\$2,198,207	\$13,426,347	\$6,000,000	223.72%
Engineering (College of)	\$11,617,164	\$7,487,380	\$19,104,649	\$29,626,188	\$48,730,837	\$43,891,400	111.03%
Food, Agriculture, and Environmental Sciences (College of)	\$5,319,605	\$3,791,400	\$9,111,205	\$6,689,575	\$15,800,780	\$13,122,627	120.41%
Health	\$1,718,814	\$0	\$1,718,814	\$1,629,434	\$3,348,248	\$6,138,000	87.53%
John Glenn School of Public Affairs - The	\$388,234	\$30,000	\$318,234	\$174,724	\$492,958	\$735,488	67.07%
Marshall Institute for the Study of Race & Ethnicity	\$5,353,815	\$0	\$5,353,815	\$0	\$5,353,815	\$1,335,000	178.59%
Law (Michael E. DeBor) College of	\$3,009,892	\$1,419,000	\$4,428,892	\$0	\$4,428,892	\$5,039,600	88.45%
Medical Center	\$7,718,599	\$672,208	\$8,390,807	\$13,477,300	\$21,868,107	\$14,448,000	149.88%
Medical (College of)	\$1,787,714	\$54,274	\$1,841,988	\$15,672,341	\$17,514,331	\$15,037,000	92.78%
Neuroscience	\$3,803,445	\$469,884	\$4,273,329	\$9,762,345	\$14,035,674	\$10,843,000	94.20%
Nursing (College of)	\$664,518	\$30,000	\$714,518	\$199,116	\$913,634	\$865,077	113.09%
Office of Academic Affairs	\$4,974,980	\$5,176,150	\$10,151,133	\$201,659	\$10,432,792	\$5,678,644	107.79%
Office of Student Life	\$597,693	\$1,000,000	\$1,597,693	\$8,710	\$1,606,403	\$2,329,699	68.92%
The Ohio State University Alumni Association	\$1,761,121	\$80,000	\$1,211,121	\$0	\$1,211,121	\$885,000	142.39%
University (College of)	\$451,071	\$0	\$451,071	\$673,534	\$1,124,605	\$1,279,432	87.90%
OSU Lima	\$409,691	\$861,648	\$1,768,600	\$0	\$1,768,600	\$1,330,437	143.67%
OSU Mansfield	\$323,758	\$80,000	\$373,758	\$118,628	\$492,386	\$606,640	80.67%
OSU Marion	\$739,333	\$116,000	\$855,333	\$10,500	\$865,833	\$1,045,380	79.77%
OSU Newark	\$793,661	\$1,000,000	\$1,793,661	\$8,850	\$1,802,511	\$3,915,600	51.28%
Pharmacy (College of)	\$792,509	\$202,041	\$994,551	\$967,597	\$1,962,148	\$2,213,503	71.48%
Public Health (College of)	\$805,371	\$0	\$805,371	\$935,586	\$1,740,957	\$1,584,947	89.02%
Rouse Mark (College of)	\$140,781	\$78,695	\$219,477	\$46,025	\$265,502	\$300,884	81.60%
University Libraries	\$1,054,965	\$67,501	\$1,122,466	\$0	\$1,122,466	\$1,700,000	66.02%
University Outreach	\$101,869,242	\$3,612,800	\$104,881,742	\$3,310,823	\$107,992,565	\$41,359,617	261.42%
Veterinary Medicine (College of)	\$2,236,697	\$2,195,001	\$4,431,698	\$1,024,679	\$5,456,377	\$11,000,000	49.60%
Wesleyan Center for the Arts	\$4,738,462	\$0	\$4,738,462	\$142,678	\$4,881,140	\$3,725,127	131.03%
WOSU Public Stations	\$7,838,304	\$127,917	\$8,066,221	\$0	\$8,066,221	\$7,780,890	103.67%
<b>Total</b>	<b>\$259,213,485</b>	<b>\$48,411,297</b>	<b>\$367,624,782</b>	<b>\$99,998,928</b>	<b>\$407,623,710</b>	<b>\$325,000,000</b>	<b>125.42%</b>
		<b>Time Elapsed</b>	<b>100.00%</b>				

Notes:

OSU Newark fundraising activity does not include funds raised to support COPE.



The Ohio State University Foundation  
FY 2011 Cash Flow Report

### Philanthropic Receipts - University Development

as of June 30, 2011

	7/1/2010 - 6/30/2011	7/1/2009 - 6/30/2010	% Change
<b>Outright Gift Receipts</b>			
Cash and Securities	\$95,649,072	\$78,505,440	21.84%
Real Estate	\$297,000	\$382,051	-22.26%
Gifts-in-Kind	\$6,591,409	\$4,864,784	35.49%
<b>Total Outright Gift Receipts</b>	<b>\$102,537,482</b>	<b>\$83,752,275</b>	<b>22.43%</b>
<b>Pledge Receipts</b>			
Payments on Current Year Pledges	\$22,029,314	\$13,623,005	61.71%
Payments on Prior Year Pledges	\$18,762,849	\$19,687,864	-4.70%
<b>Total Pledge Receipts</b>	<b>\$40,792,163</b>	<b>\$33,310,869</b>	<b>22.46%</b>
<b>Planned Gift Receipts</b>			
Payments on Current Year Revocable Gifts	\$4,667,232	\$3,143,178	48.49%
Payments on Prior Year Revocable Gifts	\$6,509,798	\$12,076,664	-45.10%
Irrevocable Gift Receipts	\$2,676,232	\$427,479	526.05%
<b>Total Planned Gift Receipts</b>	<b>\$15,916,471</b>	<b>\$15,657,322</b>	<b>1.86%</b>
<b>Private Grants (OSP)</b>	<b>\$99,998,928</b>	<b>\$82,727,919</b>	<b>20.88%</b>
<b>Total Fundraising Receipts</b>	<b>\$259,245,044</b>	<b>\$215,448,385</b>	<b>20.33%</b>



The Ohio State University Foundation  
Students First, Students Now Report

### Campaign Progress

January 1, 2009 through June 30, 2011

	Campaign Activity	Working Goal	% Achieved	vs. Time Elapsed
<b>Outright Gifts and Pledges</b>				
Cash and Securities	\$72,749,538			
Real Estate	\$92,051			
Gifts-in-Kind	\$133,898			
Pledges	\$25,216,137			
<b>Total Outright Gifts and Pledges</b>	<b>\$98,191,724</b>			
<b>Planned Gifts</b>				
Revocable Planned Gifts	\$14,940,625			
Irrevocable Planned Gifts	\$3,014,679			
<b>Total Planned Gifts</b>	<b>\$17,955,305</b>			
<b>Private Grants (OSP)</b>	<b>\$0</b>			
<b>Total Campaign Activity</b>	<b>\$116,147,028</b>	<b>\$100,000,000</b>	<b>116.15%</b>	<b>16.15%</b>
		<b>Time Elapsed</b>	<b>100.00%</b>	

#### Notes

Counting is done consistent with the Campaign Counting Guidelines

Totals include \$2.04 million in commitments made prior to January 1, 2009

Objectives remain undefined; best approximation using Project Fund Purpose has been used

September 9, 2011 meeting, Board of Trustees

(APPENDIX V)

**The Ohio State University Board of Trustees  
Finance Committee  
September 8, 2011**

**TOPIC:**

FY 2012 Current Funds Budget

**CONTEXT:**

This is the final step in approval of the FY 2012 operating budget. This is based on the tuition and fee levels approved by the full Board in June.

**SUMMARY:**

Included are the following:

- A summary of the Current Funds Budget (Attachment 1)
- A description of what is included in the Current Funds Budget Document (available on line at <http://rpia.ohio-state.edu/cfb>) (Attachment 2)
- FY 2012 Priorities (Attachment 3)
- FY 2012 Current Funds Budget document (Separate document)

**REQUESTED OF THE FISCAL AFFAIRS COMMITTEE:**

Approval of the FY 2012 Current Funds Budget

**FY 2012 Current Funds Budget  
Summary**

- This budget provides for an overall spending level of \$4.9 billion for all campuses, all funds. This is a 4.8% increase over the FY 2011 budget, including a 7.8% increase for the Health System and a 2.5% increase for Instruction and General costs.
- This budget provides for an overall increase of 2.6% in spending for Columbus Campus General Funds. As part of this, undergraduate student financial aid increased \$12 million, or 12%, to support the increase in tuition and housing and the implementation of the Enrollment Plan.
- Undergraduate resident instructional and general fees increased by 3.5% per temporary law in the Biennial Budget Bill in Autumn Quarter 2011 for State Fiscal Year 2012. When considering instructional, general and other mandatory fees, undergraduate and resident costs will increase 3.3% in Fiscal Year 2012. Non-resident surcharge and graduate fees increased by 5%.
- Areas of programmatic emphasis include:
 

Enrollment Plan	\$ 1.1 million
Semester Conversion	\$ 4.0 million
Systems	\$ 5.0 million
Research Support	\$ 1.0 million
Development Support	\$ 0.8 million
Sustainability	\$ 1.5 million
- State Share of Instruction (**SSI**) appropriations for the Columbus Campus will decrease \$61.2 million, or 15.7%, in Fiscal Year 2012 compared to the Fiscal Year 2011 SSI revenue. This is due the loss of federal stimulus funding that was appropriated in FY 2010 and FY 2011 as part of the SSI. The budget as passed did not fill the gap caused by this loss. Total state operating support will decrease 14.9%, primarily due to the decline in SSI mentioned above, as well as decreases in appropriation line items and grants and contracts.
- SSI appropriations for the Regional Campuses will decrease \$4.1 million, or 15.7%, as well for FY 2012, due to the loss of the federal stimulus funding.
- Preliminary projections show the University will be able to meet its academic goals for FY 2012 under the parameters established in the state biennial budget bill, if appropriations are released as planned.

**Summary of Information in CFB Document**

(NOTE: This report can be accessed on line at <http://www.rpia.ohio-state.edu/cfb/>)

**Budget Related Resolutions**

- I. Setting Budget Priorities**
  - Budget Context
  - Academic Progress
  - Financial Progress
  - Budget Allocation Process
  - FY 2012 Priorities
  - Higher Education in the State of Ohio and the Ohio State University
  
- II. FY 2012 Revenue Summary**
  - Overview
  - State Support
  - Student Fees
  - Sponsored Research
  - University Overhead
  - Other Income
  - Columbus Campus General Funds Budget Summary
  - State Capital Appropriations
  - Gifted Endowment Distributions
  
- III. FY 2012 Expenditure Summary**
  - Resource Allocation
  - Changes by Category
  - Changes by College and Academic Support Units
  
- IV. The Regional Campus Cluster**
  - Budget Context
  - Revenues and Expenditures
  
- V. Multi-Year Commitments and Financial Goals**
  - Multi-Year Commitments
    - Continuing General Funds
    - One-Time General Funds
    - Capital Investments
  - Financial Goals
  - Conclusions

**Selected Definitions**

**Tables and Appendices**

## FY 2012 Budget Priorities

### The FY 2012 Operating Budget advances the following priorities:

- **One University:**

Aligns strategic objectives and strengthens enterprise-wide initiatives such as Sustainability, development activities and enrollment strategies campus-wide. Also provides for the joining of Alumni, Development and Communication functions and the joining of the University and Medical Center facility organizations

- **Students First**

Funds Semester Conversion activities and funds Student Financial Aid in accordance with tuition, room and board increases and implementation of the Enrollment Plan; and provides for additional library acquisition funding.

- **Faculty and Staff Success**

Funds a 2.0% merit pool for salary increases. In addition, the University will remain focused on moving many elements of the Staff Talent Plan forward.

- **Research**

Much work has begun on the development of research pipelines and partnerships. In addition, the new office for Technology Commercialization has been established to further encourage and leverage the University's research contributions.

- **Commit to Our Communities:**

Provides funding for Seed Grants for the Office of Outreach and Engagement to strengthen the partnership with Columbus City Schools. The University is also moving forward with the international gateways, like the one which has opened in China.

- **Financial Stability:**

Allows for central funding to be targeted to colleges where necessary to address the impact of the loss of state subsidy revenue and continues to support the streamlining and simplification processes already underway.

**Project Data Sheet for Board of Trustees Approval**

**Central Power Plant Water Treatment**

OSU-080268

Project Location: McCracken Power Plant

29,764 ASF / 107,910 GSF

- **approval requested and amount**  
 construction \$12.1M

- **project budget**  
 construction w/ contingency \$12.1M  
 other costs (fees, moving) \$2.6M  
 total project budget \$14.7M

- **funding sources**  
 university bond proceeds

- **project schedule**  
 design/bidding 12/06 – 01/12  
 construction 01/12 – 12/13



- **Framework context**
  - project is consistent with general Framework principles of investing in campus infrastructure, addressing deferred maintenance and meeting business continuity requirements

- **project scope**
  - replace and upgrade the existing water treatment system, providing increased hydraulic capacity and improved boiler feed water quality
  - the project will provide boiler make-up water and return condensate collection for gas-fired boilers
  - it will provide treatment of municipal water, returned condensate contaminated with iron from corroded piping will be filtered to remove particulate iron, the permeate from the treatment units and the filtered condensate will be combined and polished to remove residual divalent ions and the resulting water is used to feed the boilers

- **project update**
  - approval is requested to enter into construction contracts

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• <b>project team</b>	
University project manager:	Kevin Koesters
A/E:	Fahbeck, Thompson, Carr & Huber, Inc
major contractors:	td

**Project Data Sheet for Board of Trustees Approval**

**Chemical and Biomolecular Engineering and Chemistry Building**

OSU-090581

Project Location: *Chemical and Biomolecular Engineering and Chemistry Bldg*

235,000 GSF

- **approval requested and amount**  
 construction \$98.4M
- **project budget**  
 construction w/ contingency \$98.4M  
 other costs (fees, moving, equip, art) \$27.6M  
 total project budget \$126.0M
- **funding sources**  
 state appropriations (\$85.9M); development funds-Eng (\$21.4M); development Arts & Sci (\$11M); general funds-Arts & Sci (\$2.7M); general funds-OAA (\$25M)
- **project schedule**  
 design/bidding 06/10 – 05/12  
 construction 06/12 – 01/15



- **Framework context**
  - project is consistent with general Framework principles by creating an environment that supports teaching and learning, creating an accessible campus with enhanced connections, and providing flexibility in program and design
- **project scope**
  - project will construct a functional and collaborative facility for the Chemical and Biomolecular Engineering department in the College of Engineering and the Chemistry department in the College of Arts & Sciences
  - the new building will include research laboratories, faculty offices, seminar rooms, a lecture hall, and teaching laboratories; the building will also include a nuclear magnetic resonance facility
  - the new facility will be located on the south side of Woodruff Avenue, the present location of Boyd Lab, Johnston Lab, the Aviation Building and Haskett Hall; these facilities are being demolished as part of a separate, enabling project
  - project is striving for LEED silver certification
- **project update**
  - approval is requested to enter into construction contracts

- 
- **project team**  
 University project manager: Faye Bodyke  
 A/E: Burt Hill/Peck, Clark Peck  
 CM: Gibbons Building Co.  
 major contractors: Ed

**Project Data Sheet for Board of Trustees Approval**

**Steam and Condensate Distribution System Upgrades Phase 2**

OSU-081060

Project Location: *N/A*

*N/A ASF / N/A GSF*

- **approval requested and amount**  
 construction \$16.7M  
 increase of project budget

	Orig	Rev
project budget		
construction w/ contingency	\$14.8	\$16.7M
other costs (fees, moving)	\$2.0	\$2.0M
<b>total project budget</b>	<b>\$16.8</b>	<b>\$18.7M</b>



- **funding sources**  
 university bond proceeds

- **project schedule**  
 design 01/11 – 02/12  
 bidding – bid package 1 10/11 – 11/11  
 bidding – bid package 2 03/12 – 05/12  
 construction – bid package 1 11/11 – 04/12  
 construction – bid package 2 05/12 – 04/13

- **Framework context**
  - project is consistent with general Framework principles of investing in campus infrastructure and ensuring reliable service

- **project scope**
  - provide upgrades to deteriorated steam distribution lines; increase capacity; and allow for campus expansion
  - replaced steam lines in this phase will support the Midwest campus area
  - new piping will replace failing direct buried piping and will be installed in tunnel sections; the project may include replacing steam vaults
  - these upgrades will improve energy consumption and reduce water use in support of campus sustainability goals

- **project update**
  - the steam lines will be replaced in stages – McCracken to Ohio Stadium; Ohio Stadium to South Campus Central Chilled Water Plant
  - approval is requested to enter into construction contracts
  - approval is also requested to increase the total project cost from \$16.8M to \$18.7M due to a budget shortfall to complete the project scope; additional funding will come from funds remaining on the High Voltage Switch and Cable (phase 1) project

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• <b>project team</b>	
University project manager	Kevin Hoesters
A/E	RMP Engineering
major contractors	ibid

Project Data Sheet for Board of Trustees Approval

**Sullivant Hall and Billy Ireland Cartoon Library & Museum**

OSU-091418

Project Location: Sullivant Hall

74,000ASF/ 150,000 GSF

- **approval requested and amount**  
 construction \$20.2M  
 increase of project budget

project budget	Orig	Rev
construction w/ contingency	\$19.2M	\$20.2M
other costs (fees, moving)	\$5.2M	\$5.7M
total project budget	\$24.4M	\$25.9M



- **funding sources**  
 state appropriations (\$6.5M)  
 development funds (\$13.5M)  
 Arts & Sci general funds (\$5.5M)  
 Libraries general funds (\$0.4M)

- **project schedule**  
 design/bidding 01/10 – 02/12  
 swing space construction 06/11 – 08/11  
 construction 02/12 – 08/13

• **Framework context**

- o planning for this project began before the Framework was conceived; during the Framework planning, Sullivant Hall was identified as a key building within the Arts District
- o project is consistent with general Framework principles of ensuring the academic mission drives the physical environment, matching building use to building typology, requiring projects to meet multiple goals, and improving wayfinding
- o project is also consistent with the vision for the Arts District, particularly in helping to make the district accessible to both campus and community

• **project scope**

- o renovate Sullivant Hall to create a newhome for the Billy Ireland Cartoon Library & Museum, currently located in the Wexner Center; renovate space for the Department of Dance, Department of Art Education and the Music/Dance Library; upgrade for a 300 seat theater/lecture hall
- o improvements for the Department of Dance spaces will include dance studios, flexible teaching and office space; Department of Dance space in Pomerene will be relocated to the renovated Sullivant Hall
- o renovation work includes improving ADA access to the building; addressing building deferred maintenance; improvements to windows; roof replacement; tuck pointing of existing building exterior stone; upgrading lobby entries; mechanical and electrical upgrades; and a new building fire suppression system
- o this project will pursue LEED silver certification per the Green Build and Energy Policy
- o additional scope includes the renovation of the auditorium on the first floor; the renovation of the south wing on the ground floor and first floor (formerly the Music and Dance Library which was relocated to the Science and Engineering Library), and other adjustments to the scope consistent with the Framework principles about prioritizing adaptive reuse and renovation, creating no net new academic space

• **project update**

- o approval is requested to enter into construction contracts for the main project
- o approval is also requested to increase the total project cost from \$24.4M to \$25.9; the increase is due to the additional and modified scope noted above

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project team	
University project manager:	Nikolina Sevis
A/E:	Acock Associates Architects
major contractors:	tbd

(APPENDIX VII)

**Exhibit A**

**General Terms for Long-Term Concession and Lease Agreement**

<u>Topic</u>	<u>Resolution</u>
1. Parking System:	All or any portion of the parking spaces, meters and related or ancillary parking assets owned or operated by the University.
2. Consideration Paid the University:	At least \$375,000,000.
3. Term of Agreement:	Not to exceed 50 years, including any renewals
4. Parking Rates:	The concessionaire shall not be permitted to raise parking rates more than 7.5% per annum during the first 10 years of the Term of the Agreement, and after such 10-year period, the concessionaire shall not be permitted to raise parking rates more than the greater of (i) the amount of the annual increase in the CPI during the applicable years, or (ii) 4% per annum.. Initial parking rates and requirements may be established by the University for various classes of users of the Parking System such as students, faculty, visitors and administrators.
5. Relocation Rights:	The University shall have the right to relocate a portion of the Parking System to another area of campus to maintain certain flexibility to accommodate growth and other changes on campus. The specific terms of such relocation rights shall be those that the Authorized Officers approve and deem necessary, advisable or appropriate.

## (APPENDIX VIII)

## Schedule 1

## GENERAL RECEIPTS BONDS

Series Designation	Resolution Date	Amount Issued	Amount Outstanding 6/30/2011
Series 1997 Bonds	December 5, 1997	\$79,540,000	\$17,160,000
Series 1999 A Bonds	November 5, 1999	83,585,000	-0-
Series 1999 B Bonds	November 5, 1999	108,000,000	11,800,000
Series 2001 Bonds	November 2, 2001	76,950,000	56,540,000
Series 2002 A Bonds	November 2, 2001	150,515,000	12,780,000
Series 2003 A Bonds	February 7, 2003	53,000,000	-0-
Series 2003 B Bonds	July 11, 2003	239,780,000	36,435,000
Series 2003 C Bonds	July 11, 2003	121,295,000	53,230,000
Series 2005 A Bonds	July 8, 2005	279,050,000	198,255,000
Series 2005 B Bonds	July 8, 2005	129,990,000	78,735,000
Series 2008 A Bonds	July 11, 2008	217,595,000	199,105,000
Series 2008 B Bonds	July 11, 2008	127,770,000	102,235,000
Series 2010 A Bonds	October 29, 2009	241,170,000	239,090,000
Series 2010 B Bonds	October 29, 2009	121,000,000	-0-
Series 2010 C Bonds	June 18, 2010	654,785,000	654,785,000
Series 2010 D Bonds	June 18, 2010	83,335,000	88,335,000
Series 2010 E Bonds	June 18, 2010	150,000,000	150,000,000

## COMMERCIAL PAPER NOTES

Series Designation	Resolution Date	Amount Authorized	Amount Outstanding
Series A Commercial Paper Notes	July 10, 1998	\$120,000,000	-0-
Series B Commercial Paper Notes	June 4, 1999	158,700,000	-0-
Series C Commercial Paper Notes	December 1, 2000	116,000,000	-0-
Series D Commercial Paper Notes	November 2, 2001	175,000,000	-0-
Series E Commercial Paper Notes	May 30, 2003	430,000,000	-0-
Series F Commercial Paper Notes	December 3, 2004	348,500,000	-0-
Series G Commercial Paper Notes	November 2, 2005	107,000,000	-0-
Series H Commercial Paper Notes	April 9, 2007	107,000,000	-0-
Series I Commercial Paper Notes	December 4, 2008	227,000,000	-0-
Series J Commercial Paper Notes	March 1, 2010	227,000,000	-0-

September 9, 2011 meeting, Board of Trustees

(APPENDIX IX)

SALE OF REAL PROPERTY

**2350 RED ROCK BLVD., COLUMBUS, OH**

#### Background

The WOSU Stations previously set out on a plan to move all its radio assets to FM frequencies to better serve its listeners and create a streamlined financial model. A necessary part of that plan was the sale of the frequency and transmission assets of WOSU AM 820. An Asset Purchase Agreement is in place for \$2.0 million. During the sales process, it has been determined that it is in the best interest of the University to sell certain related real estate assets, being the night transmission Tower configuration site at Red Rock, as part of the Asset Purchase Agreement.

#### **Location and Description**

The WOSU AM 820 real estate to be sold is an approximately 39 acre site located at 2350 Red Rock Blvd., Columbus, OH, which includes six antennas and support facilities.

(APPENDIX X)

Project Data Sheet for Board of Trustees Approval

**North Residential District Transformation**

OSU-110672

Project Location: TBD

TBD ASF / TBD GSF

- **approval requested and amount**

professional services	\$4.0M
-----------------------	--------
  
- **project budget**

construction w/ contingency	\$287.8M
other costs (fees, equipment)	\$67.2M
<b>total project budget</b>	<b>\$335.0M</b>
  
- **funding sources**

university bond proceeds supported by housing fees
  
- **potential project schedule**

design/bidding	10/11 – 10/12
construction – phase 1	11/12 – 04/14
construction – phase 2	03/14 – 04/15
construction – phase 3	11/14 – 04/16



- **Framework context**
  - this project is consistent with the principles of the Framework plan, including improving existing on-campus residential districts and investing in infrastructure
  - the project will follow Framework recommendations including the creation of north/south and east/west pedestrian connections to the campus and creating green space courtyards in the residential district
  
- **project scope**
  - the project will recreate our north residential community through the addition of 3,200 beds of new student housing, creating a new, vibrant neighborhood of nearly 8,000 student residents
  - the project makes possible the implementation of a two-year residential requirement to foster greater academic success, greater connection and engagement with the university community and a greater appreciation for diversity
  - the project's planning effort must successfully design and integrate the new residential, support and public spaces in a manner that both advances our academic mission and student life objectives, while creating a place that will serve as one of the major defining locations of our campus for years to come
  - two new dining halls are proposed as well as indoor and outdoor recreation amenities with a new recreation facility replacing the existing Jesse Owens North
  - the project also includes numerous infrastructure improvements, the creation of a distinctive public realm, and the careful integration into the adjacent campus and off campus communities
  
- **project update**
  - approval is requested to enter into professional services contracts

- 
- **project team**

University project manager:	Megan Kadel-Edwards
A/E:	tbd
major contractors:	tbd