

**AGENDA SUMMARY
FRIDAY, AUGUST 31, 2018**

**POMERENE HALL
1760 NEIL AVENUE**

8:30-9:45am **Governance Committee Meeting** (Room 300A)

10:00am **Board Meeting Reconvenes** (Room 320, Ideation Zone)

Approval of June 8, 2018, Meeting Minutes – Mr. Gasser

Celebration of Pomerene Hall – Mr. Kasey

Distinguished University Professors – Dr. McPheron

Title IX Program Review Update

President's Report – Dr. Drake

Committee Reports – Committee Chairs

Consent Agenda

1. Resolutions in Memoriam
2. Ratification of Committee Appointments 2018-2019
3. Approval of Fee Simplification and Student Savings Initiatives
4. Approval to Enter into Professional Services and Construction Contracts
5. Approval for Ground Lease of Unimproved Real Property
6. Approval for Acquisition of Real Property
7. Approval for FY19 Utility System Capital Improvement Project
8. Faculty Personnel Actions
9. University Foundation Report
10. Naming of the Tim and Kathleen Keenan Center for Entrepreneurship
11. Naming of the Belford Center for Spinal Cord Injury
12. Naming of Ty Tucker Tennis Center
13. Naming of the John and Mary Alford Center for Science and Technology
14. Naming of aruba, a Hewlett Packard Enterprise company, Innovation Lab
15. Naming of the George and Evelyn Ghearing Engineering Laboratory
16. Naming of the Schear Family Football Field
17. Naming of Spaces in the Schumaker Complex
18. Naming of Spaces in the Perry Webb Student Life Building
19. Personnel Actions
20. Approval of the FY19 Presidential Goals

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND NINETY-SIXTH
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, June 8, 2018

The Board of Trustees met on Friday, June 8, 2018, at the Longaberger Alumni House in Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

June 8, 2018, Board of Trustees meeting

The chairman, Mr. Gasser, called the meeting of the Board of Trustees to order on Friday, June 8 2018, at 10:00 a.m.

Members Present: Michael J. Gasser, Timothy P. Smucker, Abigail S. Wexner, Jeffrey Wadsworth, Clark C. Kellogg, Alex Shumate, Cheryl L. Krueger, Brent R. Porteus, Erin P. Hoeflinger, Alex R. Fischer, Alan A. Stockmeister, John W. Zeiger, H. Jordan Moseley, Alan VanderMolen, Janet Porter and James D. Klingbeil.

Members Absent: Hiroyuki Fujita.

Mr. Gasser:

Good morning, everyone. I would like to convene the meeting of the Board of Trustees and ask the secretary to please note the attendance.

Dr. Thompson:

A quorum is present, Mr. Chairman.

Mr. Gasser:

Thank you. So that we're able to conduct the business of this meeting in an orderly fashion, I would ask that any sound on cell phones and other devices be turned off at this time, and I would ask that all members of the audience observe rules of decorum proper to conducting the business at hand, thank you.

Before we begin today, I would like to take a few minutes to recognize the recent appointments of three new trustees to our board. Unfortunately, all three of them could not be here today, but they will be at our next meeting. Gary Heminger of Findlay, Ohio, who is chairman of the board and CEO of Marathon Petroleum Corporation; Liza Kessler of New Albany, who is partner-in-charge of Jones Day's Columbus office; and Ohio State medical candidate Janice Bonsu of Pickerington, who will serve as our new graduate student trustee. Janice is actually in Air Force officer training today, so she is a very busy person to do all that.

We want to thank Governor Kasich for appointing such a talented group of individuals, and we look forward to personally recognizing them at our next meeting.

Also on behalf of the board, I want to take a moment to congratulate and thank our secretary, Blake Thompson. For anyone who doesn't know, Blake will be leaving us at the end of the month to serve as the 20th president of Mississippi College. It's the largest private college and the oldest institution of higher education in Mississippi, so we obviously must have trained him well.

It will be a homecoming for Blake and his family, as Mississippi is where he and his wife, Jana, are from. Sadly, this means we will only have one person with a Southern accent left at this table – Alex [Fischer], you're going to have big shoes to fill.

Blake has been at Ohio State since 2009, and in that near-decade of service, he has demonstrated a unique leadership style that is perhaps best characterized by one of Blake's favorite sayings about the role of the Board Office — and this is really pretty good: "We treat trustees like they are the most important people in the world, and we treat *everyone* like they are trustees."

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That really is Blake in a nutshell. I am sure everyone here can attest to a time when — through his sense of humor and genuine hospitality — Blake made you feel like one of the most important people in the world. His work with the board and as vice president for government affairs has advanced Ohio State's mission in a myriad of ways, and we will miss you dearly.

I know that later today we are going to recognize Blake, but please join me in wishing him the best of luck on this incredible and much-deserved opportunity. For all of the trustees, the challenge we have is Blake sad I could not make him cry today, so we are going to have to think of things so I win my bet with him.

APPROVAL OF MINUTES

Mr. Gasser:

The first order of business on our agenda is the approval of the minutes from the board's April meeting, which were distributed to all trustees. If there are no additions or corrections, the minutes will be approved as distributed. Hearing and seeing none, we will consider those approved.

ACCESS, AFFORDABILITY & EXCELLENCE PRESENTATION

Mr. Gasser:

As you may recall, when we came together in February under Chairman Shumate's leadership, we talked about the university's research enterprise, and in April, we focused on Ohio State's teaching and learning efforts. Today, we turn our attention to another critical pillar of our strategic plan – Access, Affordability and Excellence.

Providing inclusive access to an affordable, excellent education is central to our mission as a land-grant university. We are certainly making great strides in this area, and today we will hear from two individuals who see the impact of that work on a daily basis. With that, I would ask Diane Corbett, Ohio State's executive director of Student Financial Aid, and Jenny Osborn, associate director of the First Year Experience program, to please come forward. Thank you, ladies.

Ms. Corbett:

Good morning, everyone, thank you for the opportunity to be here today. Jenny and I are both thrilled to be able to share a little bit with you about access, affordability and excellence. I have been at the university for a little over three years now. I actually started in March of 2015, and it was about a week before the president gave his investiture speech where he outlined his vision for access, affordability and excellence. As I like to say, my office, along with our campus partners, have been charged with bringing that vision to life. So we have had a busy couple of years, and it really started after that speech.

I am a person who has spent her entire career working on the issues of access and affordability, predominantly in the public sector. So President Drake's words resonated with me, and when I got back to my office, I barely crossed the threshold of the door and we were asked to model an additional \$15 million in need-based financial aid.

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And it was at that moment that I said to myself, "We're not just going to *talk* about affordability here at Ohio State; we're going to *do* something about it."

That is really how we began this journey. As you all know, this is one of our strategic pillars — Access, Affordability & Excellence. But I am going to move right on to the President's Affordability Grants. In 2015-16, that \$15 million that I referenced is really the inception of a program that was designed, very intentionally, to reach out to our low- and moderate-income students to let them know that Ohio State values them, and that we understand the challenges of affordability in terms of higher education.

So that first year, in 2015-16, we reached over 12,000 students with affordability grants. And again, those were low-income students, and trust me, that grant was very welcomed and helped them in reaching their goals of college affordability. But also, it reached our moderate-income students, where many of those families had only received student loans in the past; they had never received a grant. So it was very impactful. It was a very intentional message that we were sending to our students and families in the state of Ohio.

We were fortunate enough, in 2016-17, to have a \$20 million investment in this program. We know that we have a high-need population on our regional campuses, so we rolled the initiative out to students on our regional campuses. We touched approximately 16,000 students with grants in 2016-17.

The investment continued at the level of \$25 million for 2017-18. So we knew that we had essentially reached the population that we wanted to reach, but we wanted to be more impactful. This is all based on university leadership and many, many conversations across campus, and we thought that to be more impactful we would increase the grants for these students. So, again, for our low- and moderate-income students on Columbus and regional campuses.

In addition to that, in the summer of 2017, we rolled out our Tuition Guarantee. I know you are all aware of this, but what I would like to share with you is the impact. Predictability of college cost is extremely important for affordability, and I would argue this is really important for families of *all* income ranges. To better be able to plan and predict what your costs will be for four years is extremely important. Students coming in one year and having costs change the next year is hard for families trying to plan, so this is huge for families trying to predict what those costs will be. When we rolled out this initiative, it was in the summer of 2017, so we had students who had committed to Ohio State and we knew their costs were going up. So students who demonstrated financial need, again, low- and moderate-income students, we dedicated about \$4 million to helping those students with the incremental costs so they would not be in a situation where they thought, "I committed to Ohio State, but perhaps I can't afford Ohio State." We were very cognizant of the needs of our students as we rolled out the Tuition Guarantee.

Yesterday, the provost talked about how students at Ohio State come from all different walks of life. We are a complex institution, very diverse, and a wonderful environment that we live in, work in and learn in, so we have students from all walks of life. We have programs that meet students where they are. That is our goal. One of those programs is the Young Scholars Program. What I'd like to highlight with this program is that we, again, are very intentionally reaching out to students in younger grades. In early high school, we are saying to these students, "We are asking you to make a commitment. Let's make a joint commitment — if you do well academically, we will ensure that economic barriers don't prevent you from attending The Ohio State

University.” So it is a joint commitment that we make with students. They do their part, and that’s the excellence part — they’re working hard academically. And we are saying to them, “We will ensure your financial need is met when you attend The Ohio State University so that your economic situation does not preclude you from attending.”

In addition to that, we have our Land Grant Opportunity Scholarship, which is very much aligned with our land-grant mission. We are reaching students and families across the state of Ohio in all 88 counties. Prior to last year, this scholarship was a wonderful, full-tuition scholarship. This past year, this scholarship with increased to a full cost of attendance scholarship. I don’t know if you have had the opportunity to see it, but there is a video out there, and I would be happy to send that. It is a video of an interview that President Drake did with one of our Land Grant Opportunity Scholars, and I can’t articulate in words the impact this scholarship had on that young scholar and her family, but I think the video does. I encouraged my entire staff to watch that video, and I would encourage you to do the same if you have the chance, because the impact is real on these students. And for the coming year, we are increasing those scholarships from 88 to 176, so we are very happy about that — as are our students.

Last but not least is our Buckeye Opportunity Program. We are rolling this out this fall semester to our Columbus campus students and in the spring to our regional students. These are our low-income students, and they are Pell-eligible. The Pell grant is the largest federal grant across the country for low- to moderate-income students. We are saying to those students, “If you come to Ohio State and there are any gaps between any grants and scholarships you have in your tuition, we commit to you that we are going to cover that gap.” This is for our incoming students, which I am thrilled about, but it is also for our continuing students and our transfer students. Think about a transfer student who, perhaps, went to Columbus State Community College, living at home, trying to reduce college costs, and now they find they can attend The Ohio State University because their tuition will be covered. In my opinion, this is directly impacting access, affordability and excellence.

None of this could we do without the vision of leadership, the support of leadership, the support of everyone around this table. I thank you on behalf of our students, on behalf of our institution, on behalf of my office and on behalf of myself. We really do appreciate it and we know that these programs are transforming lives. We usually say I’m standing between you and lunch, but I’m standing between you and these students who are going to *tell* you how this has transformed their lives. So I will wrap that up now and turn it over to my colleague, Jenny Osborn, who works directly with the Land Grant Opportunity Scholarship program. Thank you.

Ms. Osborn:

Thanks, Diane. I work with First Year Experience, and mostly with the university orientation. In case you didn’t know, we are wrapping up program No. 7 of our freshman orientation today. Roughly 1,700 students have now gone through orientation as new freshmen who will start this fall, so we are 25 percent of the way through, and I just think that that needs to be put in the minutes somewhere!

When we started the Land Grant program in 2005, we recognized that access alone and financial aid initiatives alone are not always enough to help students. A lot of times, students need other structures put in place to help them be successful at the university. That could not be more true for students whom the university has been less likely to retain and graduate. That includes our low-income and first-generation students, a lot of which is represented in the Land Grant population.

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When that program started we were fortunate enough to look at the really good examples that were already at the university through the Office of Diversity and Inclusion and their work with the Young Scholars Program and the Morrill Scholarship Program, and how they were supporting these students not just through financial aid, but also through programming and mentorship and other support throughout the student's time at the university. So we took what we could from that, we couldn't steal everything, but we built a program around helping these students.

That care and support for students, and that mentorship for the students, falls on the Office of First Year Experience. We know that all students need help, so we have a group of First Year Experience Peer Leaders who assist all students. We added an additional layer of support and mentorship for the Land Grant Opportunity Scholars through our professional staff. We are all master's-credentialed or higher and we all work individually with these incoming students. We also try to form a care coalition around our Land Grant Scholars, working closely with academic advisors, with the staff in financial aid and with others across campus, so that when a student needs something, they only have to go to one person at the university, and then we can help to triage those needs and really redirect them throughout campus. That has been really helpful. For anybody who has tried to get a question answered at Ohio State, if you don't really know where to start, sometimes it can be intimidating, and for today's population you can't always Google it, so you need to go to somebody.

So starting with the selection of the Land Grant students, we do outreach to students and their families, because they are an important part of the success of students. We meet with them at orientation. We do programming throughout their first year and throughout their four years. Everything about how they can use their aid to maybe live off campus to study abroad, how they can incorporate research into their time, how the STEP program in their second year takes place — really trying to keep them on track so we can work with them and see them off to graduation. It has been a really meaningful part of our office's work, and it has really opened our eyes to what the student experience has been and how just a little bit of money — and I know this is not a small budget, as you saw the millions of dollars that Diane just showed — but for a student, how this money can really make an impact on their lives.

(See Appendix XXX for background information, page XXX)

Mr. Gasser:

Thank you. Let's give them a round of applause. What I really appreciate is your enthusiasm and passion for what you do. It really shows. So thank you very much. Any comments or questions from any of the trustees for Diane or Jenny?

Dr. Porter:

Can I speak for all of us when I say that we'd love to see the video?

Mr. Gasser:

Yes, absolutely, please work through our Board of Trustees Office.

Ms. Corbett:

Absolutely.

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Ms. Osborn:

And Bella is one of our First Year Experience Peer Leaders, just by the way.

Mr. Gasser:

Thank you very much. We appreciate it. And I would be remiss if I didn't thank President Drake for making access and affordability the cornerstone of your vision. It is proven today with this kind of passion that it is the right thing to do. As I think Diane or Jenny said, we do have three students here today who are going to talk about these programs, and they will receive the highest honor possible, which is the Student Recognition Award. Mr. Moseley, would you please do the honor of introducing them for us?

STUDENT RECOGNITION AWARDS

Mr. Moseley:

Thank you, Chairman Gasser. I would like to call Nathan Byrne, Precious Tate and Cyrah Ward up to the presenter's table.

Nathan Byrne is a senior studying Military History with a minor in Scandinavian Studies. He hails from the small village of Cloverdale, Ohio, which boasts a population of roughly 170 people. The Land Grant Opportunity Scholarship made it possible for him to attend Ohio State, where he has had a variety of great, world-expanding experiences.

Last summer, Nathan studied abroad in Britain, France, Poland and Germany as a participant in an Ohio State program that focuses on the history of the Second World War. Upon returning to Columbus, he served as an intern with WOSU Public Media, where he researched how central Ohio experienced the Vietnam War.

In two weeks, Nathan will travel to Sweden to conduct archival research related to his undergraduate thesis on the relationship between NATO and Sweden since NATO's founding. Nathan is fascinated by why different conflicts have happened over the centuries, how they could have been prevented, and what the after-effects have been on global and local scales.

After he graduates next spring, Nathan plans to enroll in a PhD program and to one day become a professor of Scandinavian and Military History.

Let's give it up for Nathan.

Nathan, would you like to say a few words?

Mr. Burn:

Thank you. I'd like to thank the board for recognizing me today. It is truly an honor. In the past three year, since I have been at this university, a lot of events have occurred that I really did not think would ever happen. In 2015, I received a notification that I was a recipient of the Land Grant Opportunity Scholarship. The day that I received that, I had just returned from a college visit down in Knoxville to the University of Tennessee. I had met with the Office of Financial Aid there, and they gave me a pretty decent financial aid package, but it couldn't cut the mustard when it came to what I could afford, because I come from a low-income family.

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The day I got back, I received the letter from Ohio State, and it was an amazing experience. I had never even visited this university before orientation; I had just accepted the offer because it opened the door for me to attend college. Honestly, I did not think I was going to be able to outside of maybe an ROTC program funded through the military. Had it not been for that scholarship, I would probably still be back in Cloverdale, where I worked as a welder for Honda, doing that. And after doing that for a while, you figure out it's not very fun. It's kind of hard on you. I wear glasses and welding kind of deteriorates your eyesight, so I'm glad I got out of that when I did.

Furthermore, last year was the first time I had gone overseas, and once again, that was possible because of financial aid through this university. The Department of History has a fantastic financial aid program where it has its own endowment, and I was fully funded to go on that study abroad program. That took me all across Europe for an entire month, and it was a wonderful experience. I never thought I would leave the United States, and then here we go — instead of this month now it's going to be next month, because the Swedish Archives likes to take a while to reply to me — but I'll going abroad again in July to visit Sweden to do some research in Stockholm.

These things I really didn't think would happen, coming from where I come from. I didn't think I'd ever go to Sweden. I didn't think I'd go to Poland, especially. Who goes to Poland? Poland was a nice country — it's probably my favorite country I've visited so far. It was a really nice place. It looks a lot like Ohio.

This university has really opened a door for me and the amazing faculty here has really helped facilitate that. In the history department alone, I'd like to thank Dr. David Steigerwald for all of his help. He is the head of the World War II study abroad program and it was through meeting with him that I had learned about the program. He actually helped me with my thesis topic of the relationship between NATO and Sweden. He gave me the idea because he said, "You speak Swedish. Not many people do that. Why don't you use it for something?" That got me thinking and I realized that was a really good idea. So now, I'm going to Sweden.

All of this is possible because, back in 2015, I received that Land Grant Opportunity Scholarship. If it hadn't of been for that, I would not have gone on that study abroad program, I would not be going to Sweden this year, who knows where I'd be. So I'm really appreciative for what I've been given. And hearing about the new programs that are coming out that Jenny and Diane just presented, it's really exciting. It makes me think that other people like myself are going to have these opportunities, and it's expanding so more and more people are going to be able to experience all of the experiences that I've been able to have.

One of my favorite things that has happened in my time here that was made possible through this scholarship was I met my fiancée. She attends this university, she is from New Zealand, and we would never have met if it wasn't for this. It is really a life-changing experience. This stuff just does not happen!

In closing, I'd just like to thank the board for recognizing me today. I thank everyone at this university for everything they do. It's really wonderful what you all do. Thank you.

Mr. Moseley:

Thank you.

A native of Toledo, Precious Tate is a senior in the John Glenn College of Public Affairs, where she majors in Public Management, Leadership & Policy, with a specialization in Urban Policy & Management. Precious was selected for Ohio State's Young Scholars

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Program in the sixth grade. As a Buckeye, she has been incredibly active on campus and in Columbus.

She is committed to advocating for education and justice in disadvantaged and minority communities. This dedication has led her to serve as president of Ohio's State NAACP chapter; vice president of the Undergraduate Black Law Student Association; a legislative page for the Ohio House of Representatives; and as an intern for the Ohio Public Defender's Office and the Ohio Legislative Black Caucus.

Already a true public servant, Precious has volunteered for the Ohio Legal Aid Society, the Ohio Department of Youth Services and the Columbus Urban League, and served as a fellow for the YWCA's Columbus Leadership for Social Change Fellowship Program. After graduation, she plans to attend law school and someday run for elected office in her hometown.

Let's give it up for Precious.

Ms. Tate:

I would like to thank you all for allowing me to be here today. The University Board of Trustees and President Michael Drake, I would like to thank you all.

It is no secret that for students in the United States, a collegiate degree represents the ultimate American dream. College ultimately provides a pathway for students to explore themselves and their interests, to expand their social and cultural experiences and to build a more prominent career. But while higher education is rich in diversity and reward, it can be particularly difficult for first-generation college students like myself. Historically, post-secondary education opportunities have been limited for certain ethnic and racial populations and for those of lower socioeconomic status. And while there are various efforts to help us succeed, during our collegiate experience, however, distinctive challenges arise. These challenges, more common than not, include lack of college readiness, financial stability, familial support and even self-esteem. Lack of confidence in our ability to be academically competitive and successful is one of the greatest challenges and a major stressor for myself in particular.

You see, while no one has ever forced academic pressures onto me, seven months ago I found myself consciously working myself to near death simply because I did not want to experience the threat of diminishing stereotypes about my capacity to succeed. So, in order to escape the laughter of intellectual deficiency, I consciously made the decision that I would have to work twice as hard. Now, many people may consider this to be a good thing, but the problem with this is while I am doing very well, the efforts I have made toward seeking to become a phenomenal student eventually resulted in negative outcomes, such as exhaustion and a major lack of self-esteem.

Unfortunately, this happens to many young scholars like myself, who are adapted to what we call John Henryism. This is a coping strategy adapted by us high-achieving, first-generation, minority students who unconsciously sacrifice personal relationships and hope to pursue our goals with a tendency that can be mentally and even physically detrimental. The term derived from a hero, John Henry, an African-American slave who pitted his own strength against steam-powered hammer in a race to drill through a mountain. Henry won the race, but quickly died when his heart gave out. And so, like John Henry, many of us work ourselves to the point of extreme illness in an attempt to escape the threat of perceived intellectual inferiority by our peers.

Of course, while being resilient is required for a college student, some young scholars like myself unfortunately bear the burden of proving our intellectual worth. As a result,

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having utilized this coping mechanism, many of us begin to suffer through psychological, emotional and mental harm just by working toward our goals. But to my amazement, I received support from what I like to call my Young Scholars family and Dr. Woods, in particular, in helping me conquer this issue.

The Young Scholars Program, also known as YSP, is a need-based scholarship program that awards first-generation college students from cities across Ohio the wonderful opportunity to attend this university. It has assisted myself, and many of my lifelong friends, with our various needs, whether it be personally, academically or even professionally, during our time here at Ohio State. The biggest award the Young Scholars Program has granted both myself and my peers includes opportunity and educational access, because without it, many of us would not be here today. This means I would not be here speaking; I would not be excelling in my early career; and I would probably not even be providing ways to give back to my community, the ways I have done here within the university and within the Columbus community.

The Young Scholars Program has done all of this for me, plus more. For example, there are many times when students like myself really want to get involved in things like study abroad or attending networking receptions or even going to conferences, but oftentimes have to ask the question, "How am I going to pay for this?" Without a doubt, YSP has assisted in this way. They have provided plane tickets for my friends and me to attend the 13th Annual National Black Pre-Law Conference. They have provided application fees for students to study abroad and assisted in many other ways. Most importantly, the generosity of the YSP program has allowed me to study in a field that I am passionate about, and to do it at one of the best schools in the country, The Ohio State University.

I am honored to be a part of this wonderful group of distinguished scholars and to receive the help that I have been given. Consequently, I cannot wait until I give back to both the YSP program and each of my supporters, which includes my mentors, my supervisors, my family, my friends and especially those who are here today. So if you could all stand, because there's a lot of supporters I have. So today, I stand here before you with the wonderful honor of receiving The Ohio State University Board of Trustees' Student Recognition Award. I could not have done it without everyone here today. Most importantly, I would like to thank you and to let you know that I will continue to carry this honor with dignity, honor, poise and respect. Thank you.

Mr. Moseley:

Thank you, Precious.

Born and raised in Dayton, Cyrah Ward is a choreographer, performer and a President's Affordability Grant recipient. She will graduate Magna Cum Laude this summer with a BFA in Dance with research distinction. Her choreographic research aims to present black bodies in dance with new perspectives on the importance of their presence in an artistic space. Throughout her undergraduate career, Cyrah has been awarded multiple research awards including a Summer Research Opportunity Scholarship, an Arts & Humanities Undergraduate Research Scholarship, the Aida Snow Research Endowment and two Arts Research Scholarships.

She has represented the university twice with the Brazil Dance Tour Ensemble, as well as at the Ohio Dance Festival. Her work — titled Blackened Tradition — led her to become the first African-American woman from Ohio State to present at the American College Dance Association gala.

Cyrah has served the university community as a First Year Experience Peer Leader and as a member of Zeta Phi Beta Sorority. Upon graduation, she will continue her work as

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an artist and entrepreneur with her newly created clothing line called Enthroned, which offers self-empowering apparel to those of African descent.

Let's give it up for Cyrah.

Cyrah, would you like to say a few words?

Ms. Ward:

I first want to say thank you; you all are much appreciated. Just to give a little background about myself, while I am a dancer now, when I was in high school I was not. A lot of times, people don't know that as women, we are expected to start dance at three or four and I didn't start performing and being technically trained until my sophomore year of high school. So I'm, like, real behind the wave. When I started to dance, I started in church, which means that all of this is a leap of faith. You guys are in God's plan, if you didn't know. It was a real leap of faith.

I didn't even think about coming to Ohio State until my mentor had put it into my ear. And while Ohio State has a phenomenal dance program, it's not as advertised. Coming to audition here, I will first say that it's so amazing to be a part of a family where you're not just a number. A lot of times when you're auditioning, you're No. 12, No. 10, as opposed to them actually learning your name and learning where you come from, and I would say that has definitely set this school apart. If you talk to any dancers, they talk about the ease of the atmosphere here, and on top of that, it's a phenomenal collegiate school. So to have that lack of, "Oh my God, I have to do so amazing in this thing just to get here," it's phenomenal kudos to this university.

Since I didn't start dancing until my sophomore year, when I auditioned here and I got in, I really didn't know where I was going to go. I am grateful to have a family that is OK with my studying to be an artist, because nine times out of 10, when you tell people you're a dancer, they say, "So what do you do with that?" You can do a lot of things! It really teaches you to be an entrepreneur at the end of the day. And while I did learn about performance and all of these things that go into dance, I also learned discipline, perseverance and how to overcome all things. I feel like that has really fed into my experience at the university, because it's not a secret that there aren't a lot of people walking around who look like me. So going into my department, I easily became the poster child, and so on top of having to be that for everybody, I also am a twin, and if you don't know, you're always in competition with your twin. It's all about who's on top and I must say that I'm on top right now!

In that, because I became this poster child, there's so much weight on my shoulders. It's not a secret that I come from a low-income family. My parents literally have to choose who they pour into at the end of the day. So I don't have a safety net. Originally, I had my parents pull out a loan my freshman year, and they made me pay it back real fast, so I was starting to hit rock bottom my sophomore year. After that, and being a peer leader, helped me to understand the importance of finances, so I started paying for school early. I was always working, in rehearsals all the time, still trying to be a choreographer because that's my real voice, and had it not been for this President's Affordability Grant, I honestly never would have finished school. There was a point in time while I was a peer leader, I didn't even know how I was going to pay for the next semester. I was literally going to have to take a semester off, and you all know that once you take a semester off, it is real hard to get back into it, especially as a performer. You have to keep your body moving, because right now I'm in prime, my twenties are real great, but once you start to hit 30, they start looking at women. They do!

There was so much weight on me. Being able to get the President's Affordability Grant — it honestly helped me finish school. Without it, I would never have been able to travel

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to Brazil twice, join my organization or get the research grants that I did because I would never have known even how to write a grant. There were so many things that were just falling into place. This is really God's plan, because I shouldn't be here and I'm pretty sure I'm the first dance major to even be given this award. So it's like, now I'm finally able to open up the doors for other people. Because while it's nice to be the first, we're behind the game at the end of the day. It's an amazing thing to be able to accomplish, but I'm happy that the first is out of the way so there can be other people who can be in the same position as I am. So I would say thank you, I'm happy I got to make you guys smile, I appreciate you all and I just pray that you continue to do the work that you're doing because if it wasn't for you all, Cyrah Ward wouldn't be here. So thank you.

Mr. Moseley:

So now we'll take pictures with Chairman Gasser and President Drake. So if you want to invite your guests up, we'll do it one by one.

Mr. Kellogg:

Can I move that we drop the mic and stop the meeting right here? I don't know if anybody will second that ...

Dr. Porter:

I'll second that.

Mr. Smucker:

While you're taking pictures, I just want to say that this is why we're here. This is clearly why we're here. You made our day today and our week with what you all have done and what you've said. We're honored that you're here, so thank you so much.

Mr. Gasser:

Thank you, again, Nathan, Precious and Cyrah, for those wonderful stories. I agree with Clark, if we could have dropped the mic then we probably would have been better off. And Tim is right, that's the reason we do the work we do here, is to hear stories like that. So we will double down on our commitment to make sure that we provide an atmosphere so future stories like that can be told and earned. Let's give them a round of applause.

I had mentioned to Cyrah when we were taking the picture, I said, "Wait until you get to be 60, and see what happens to your body."

Mrs. Hoeflinger:

One comment, it was incredible to hear your stories and thank you for sharing. It brought tears to our eyes and to your families and everybody who is here. It's just incredible to see, and I just want to thank Dr. Drake, because this was just an incredible, specific focus you drove through with us and you continue to drive with us every day. You keep this in the head of the light and your dream of nobody paying at some point, and getting to that point where we can really make it affordable for everybody. Thank you. You made that really important to all of us and you made it a priority.

Mr. Gasser:

President Drake, I think it's now time for your report, unless you want to drop the mic?

PRESIDENT'S REPORT

Dr. Drake:

It's great to be here and I appreciate the students and the supporters of the students who are here. Those were wonderful stories. We have 50,000 undergraduates and we have great stories among them all, but it was great to hear these particular representatives of our student body. It is why we're all here.

Before I begin my specific formal remarks, I want to take a moment to acknowledge Mike Gasser in his new role as board chair. Mike has been an important part of the board since 2012, and today's meeting is his first time as chair, so I'd like to acknowledge him if we may with a round of applause.

I would say that Jeff Wadsworth probably noticed there were people standing in the back of the room, as they often were when he was sitting here. For these people, the expression on their faces was a little different from the ones we experienced those first couple of years. That's progress.

I would also like to echo comments earlier about our board secretary, Blake Thompson. As Mike mentioned, Blake is soon to become the president of Mississippi College. He has held several leadership roles during his time as a Buckeye ---- and we look forward to keeping him as a close colleague as he takes on his new responsibilities. And I will say that, in my arrival to The Ohio State University, two people in particular were the first people that I met. One was Dr. Wadsworth, who was chair of the search committee, so I appreciate that. But actually, Blake was who I heard from several times a week for those first few months. Blake was my real contact, my real link to the university, and I remember that very, very well. I will know Blake for that reason forever, and I appreciate now, five years later, having you go on and starting a similar experience. It will be great to have you as a colleague and from a different point of view, so congratulations, Blake. This is well deserved, and we look forward to your many years of service.

On a different note, I want to take a moment to express our sincere gratitude to our alumni and others who have come forward to share their stories regarding allegations of sexual misconduct by a former university-employed physician. There was a story, I know, today in the *Columbus Dispatch* that chronicled these things. We heard yesterday in committee, and want to make sure we restate today, that Ohio State continues to fully and actively support the independent external investigation of allegations against Dr. Richard Strauss, who worked at this university between the late 1970s and the late 1990s and died in 2005. The allegations are wholly incompatible with the values of the university and our society as a whole. We remain committed to assisting the investigators in every way we can, and we look forward to completing this investigation as soon as that can be the case. We appreciate the hard work of everyone who is helping us move it forward and the courage of alumni and others who have come forward to help us with this.

To begin my formal remarks, I will start with the great news that we awarded 11,907 degrees and certificates at Spring Commencement just last month. This was a university record. I had thought that maybe we could give out 90 honorary degrees so we could get to 12,000, but I think we're going to have to wait until next year for that. It was an amazing number, the largest in university history. Dr. Sue Desmond-Hellmann, CEO of the Bill & Melinda Gates Foundation, delivered the commencement address, urging our graduates to use their knowledge to uplift the communities around them, which is key to our university motto of "Education for Citizenship." Our graduates included 1,700 first-

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generation college students, and we had at least one fourth-generation Ohio State Buckeye. We had residents of all 88 Ohio counties, 49 states and 58 countries.

The university's work toward greater access, affordability and excellence continues to play a vital role in our students' success. I want to make sure we remember it is a three-legged stool — there is affordability and access, but also excellence. We won't compromise any one of those three. There is a tendency sometimes to feel it is a zero sum game, and if you are going to be more affordable and have greater access, you have to have less excellence, or vice versa. We have improved the preparation of our students. Our ACT scores have gone up every year to record highs, as they are this year and will be higher this coming fall. As we improve the competitive nature of our class, we must make sure we don't shut people out. That is the motivation behind our efforts to make sure it's affordability *and* access *and* excellence all the time, every day.

Last week, we announced the expansion of our affordability commitment. As part of our Buckeye Opportunity Program, the university will increase its support for low- and moderate-income students on our five regional campuses, committing additional financial aid to cover gaps in the cost of tuition and mandatory fees for eligible Ohio families. The Buckeye Opportunity Program is expected to aid about 3,000 students in Columbus this fall. The expansion to our regional campuses in the spring will support an additional 1,200 students and families.

In addition, the university is planning a second year of the Ohio State Tuition Guarantee, with a proposal to lock in rates after a 1.4 percent inflation-based increase for the new incoming class. As a reminder, last fall's freshman class was the first under the guarantee, which freezes in-state tuition, fees, housing and dining for four years. In-state tuition remains frozen at all campuses for continuing students who started prior to autumn 2017. That means that next year's graduates will be the fourth class of Ohio State students to complete their degrees without experiencing a tuition increase.

At the same time, we have increased financial aid substantially by committing a total of \$100 million more in need-based aid to Ohio families since 2015. Earlier, we heard from students supported by a number of our efforts, including our affordability grant program and Land Grant Opportunity Scholarships. This year, Ohio State will invest an additional \$25 million in the affordability grant program, which supports 15,000 students annually on all of our campuses.

We are excited about these efforts. They are very, very important. We are not the first to do such programs, but if you look at the leading colleges and universities in the country — both public and private — this is the way we make opportunity available. This is the way things are at Harvard, Stanford, Princeton, North Carolina, Berkeley and now Michigan, so we want to make sure we are among those elite universities in the United States and do everything we can to lead the world in our quality of product, but at the same time don't turn our backs on opportunity and outreach.

Opportunity and affordability come in many different forms and pathways. Among the initiatives we have talked about, we have instituted a university-wide predictive-analytics advising tool to improve student outcomes and shorten the path to graduation. As our Academic Affairs and Student Life Committee heard yesterday, the university's Affordable Learning Exchange supports faculty in innovative teaching-and-learning methods that employ low-cost or open-educational course materials. This work has already resulted in savings of \$3 million with direct impacts for 12,000 students. By spring 2019, we anticipate savings of more than \$5.5 million.

I teach a course every year and the undergraduates have all of their materials supplied to them electronically so there is no cost for books and supplies. They take their notes and submit their papers on their iPads. It is a great way to get information to people at

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low cost, and we are pleased that by expanding these programs across campus, this year \$3 million and next year \$5.5 million will be saved for our students in the cost of course materials.

Another example is that this year, we have awarded 160 completion grants, up from seven in 2011-12. These grants go to students who are very near to graduation and unable to register due to a financial hold on their records. Each completion grant this year averaged about \$1,000. Given the cost of a college education, this is a relatively small amount. We found 160 students who weren't going to be able to continue because they had debt of less than \$1,000 that they couldn't meet. These students might otherwise drop out to work and maybe not re-enroll down the road. In fact, there are statistics that show that you're several times more likely to graduate if you get a completion grant and go forward than if you drop out and start to work. If you think about how college graduates, on the other end, earn about \$1 million more in the workforce over their lifetimes, then this \$1,000 or so dollar-investment pays a fine return.

None of this is possible without the continued support of Buckeye Nation. I am happy to announce we have exceeded our fundraising activity goal with more than a month to go in the fiscal year. We learned that roughly the first week in May, we exceeded last year's fundraising total, which was an all-time record. So kudos to the advancement team. This support is felt deeply throughout the community, from our students to faculty to staff and, in turn, the work being done to uplift lives across our city, state and nation.

A few weeks ago, more than 400 members of Buckeye Nation — including alumni, faculty, staff, students and supporters — gathered to address some of the most pressing health challenges of the 21st century. The 2018 Buckeye Summit focused on creating healthy communities, from wellness and well-being to addiction recovery and more. Dr. Richard Carmona, 17th surgeon general of the United States and a distinguished professor in our College of Nursing, served as moderator.

Our strategic focus on academic health care continues to provide excellence in service to individuals throughout our community. We were pleased to learn that both the Wexner Medical Center and University Hospital East received the highest possible score of "A" for patient safety from the Hospital Safety Grade. We also shared news that five nationally renowned surgeons have been recruited to our medical center to lead initiatives in patient treatment and surgical training. They come from the University of Massachusetts, University of Utah, University of Washington, Vanderbilt University and one of the new Buckeyes, Dr. Tim Sarac, comes from Yale to become chief of the vascular surgery division and founding director of our new Aortic Center. He said, "This is probably the only place in the country I would have gone to." We agree — and look forward to sharing more news in the weeks and months to come.

Just yesterday, we shared exciting news that another new Buckeye, Dr. Morley Stone, will be joining us. After a national search, Dr. Stone has been named senior vice president for research. He brings more than 25 years of experience in research and development, most recently as chief technology officer at Air Force Research Laboratory headquarters at Wright-Patterson Air Force Base. Dr. Stone, who is with us here today, will begin his new role on August 1. He is an international leader in various fields and has focused throughout his career on building strong relationships with academia, industry and government. These include The Ohio State University, the National Science Foundation and NASA. We are excited to welcome him to Ohio State, and to acknowledge the great work and commitment of our interim leader during this transition, Dr. Randy Moses. Please join me in acknowledging both Dr. Stone and Dr. Moses. Thank you very much.

Actually, there is one other person I want to acknowledge, Chief Craig Stone, who has accepted the wonder position of director of public safety for the University of Illinois. Next

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week will be his last week with us. Chief Stone, we have enjoyed working with you and the nation saw both your courage and steadfastness during one of the darkest hours on our campus, and the great stability you have brought to us is something we appreciate. And we know your larger role at the University of Illinois will help that community be safer as well. If you could, please stand and let us acknowledge you.

Advancing our research enterprise is a key element of our Time and Change strategic plan, and a vital part of our land-grant mission to serve our state and world. Two weeks ago, Ohio State successfully launched its first satellite into space with a goal of improving how scientists collect data from earth. Four days later, Ohio State student scientists finished first among 16 universities nationwide in the final year of the EcoCAR 3 challenge, which is redesigning a Camaro to improve its efficiency while retaining performance and safety. Dr. Stone arrives at an exciting time at Ohio State and we look forward to continuing to impact our communities and the world around us through new scientific advancements and discoveries.

We will see firsthand examples of the university's impacts and partnerships during our state tours this summer. Our first state tour is later this month in northwest Ohio. As always, we'll make plenty of interesting stops focused on important issues such as water quality, health care and educational opportunity, including an affordability forum. More to come soon.

Overall excellence can be found throughout the university, and together, we will continue to define what it means to be a national flagship public research university in the 21st century. Thank you all very much.

Mr. Gasser:

Thank you, President Drake, for that excellent report. We will now move to our committee reports. As you all know, there's a lot of work that's done in the committees. Over the last few days, there have been some long meetings and some good discussion, so we'll start with Mrs. Wexner for the Wexner Medical Center report.

COMMITTEE REPORTS

Mrs. Wexner:

Thank you, Mr. Chairman. The Wexner Medical Center Board met Wednesday and we began by recognizing Marti Taylor — executive director of the Ross Heart Hospital — as she embarks on a new opportunity. She has had a great impact on our enterprise, and we will miss her energy, her experience and her wisdom.

Consistent with the theme of our meeting today, we recognize that in Ohio there is a real need to increase access to medical school for underrepresented minorities and disadvantaged students. I am proud to say our College of Medicine is a national leader in this regard, with 24 percent of our incoming medical class coming from underrepresented communities. During our meeting, we learned about two programs that contribute to that success. First, Dr. Dan Clinchot, dean for education at the College of Medicine, told us about MedPath, a selective program for potential students who have faced serious obstacles in their lives and are not typically strong candidates for medical school, but whom our faculty believe have the characteristics that will make them amazing physicians. MedPath accepts 15 new students each year, and they participate in a rigorous curriculum, academic skill development and mentorship. More than 90 percent of students who enter the MD curriculum through the MedPath program will go

on to receive their MD, and these students are substantially more likely to practice in areas designated by the federal government as underserved in health care. It was truly an honor, I think for all of us who were there, to hear from four MedPath alumni who shared their inspiring stories. It was a reminder to all of us present at that meeting why we do what we do, and to see those young people with tremendous opportunities they clearly otherwise would not have had was inspiring.

Then, Dr. Quinn Capers, the dean of admissions in the College of Medicine, told us about a partnership we have with Eastmoor Academy, a public high school on the east side of Columbus. This outreach program encourages talented high school students, who have been raised in a disadvantaged environment, to consider careers in medicine. In tandem with Eastmoor's unique biomedical curriculum, these students have the opportunity to come to our state-of-the-art Clinical Skills Center for hands-on learning experiences that bring the principles they're learning to life. Again, I think I can speak for all of those who attended to say that, as a land-grant institution, it is imperative we continue to perform this type of outreach and do all we can to help diversify the medical profession.

In Dean Kent's College of Medicine report, he recognized Phil Popovich, our new chair of the Department of Neuroscience. Dr. Popovich joined Ohio State in 1991, and in that time, he has received more than \$50 million in NIH funding and has become internationally known for his work in neuro-immunology and neuro-trauma. It is exciting to see such an impressive internal candidate receiving this important appointment. Dean Kent also highlighted two special programs — Catalyst, led by Ann McAlearney, which focuses on the rising area of health services research; and our Solid Organ Transplantation program, which has grown over the past five years from 47th to 14th in the nation. The one-year survival rates for our transplant patients range from 89 to 100 percent, depending on the organ, and all exceed the national rates, so we are obviously very proud of that work and how it is serving our citizens in Ohio.

David McQuaid and Elizabeth Seely shared an update on the resounding success of "Community Health Day" at CarePoint East. Last weekend, in support of the medical center's goal to create healthy communities, CarePoint East and medical center personnel offered 18 different types of screenings to a record 500 individuals. In light of that success, the medical center will host a large-scale "Healthy Community Day" at the Schottenstein Center on September 16, open to faculty and staff from 9 a.m. to 11 a.m. and to the general public from 11 a.m. to 3 p.m., and we encourage everyone to attend. This is one more example of The Ohio State University Medical Center and its physicians reaching out into the community and focusing on the health of the entire community.

Mr. McQuaid also shared the good news, as Dr. Drake mentioned, that the LeapFrog Group, a national leader and advocate in hospital transparency, has awarded the medical center and University Hospital East an A-rating for being one of the safest hospitals in the nation. Only 30 percent of hospitals in the U.S. receive an A-rating, so we are very proud of that outstanding recognition. Our patient safety is perhaps the most important thing we provide and continue to focus on.

Dr. Bill Farrar shared an update on The James, which recently opened an eight-bed intermediate care unit for patients that is helping to decrease costs and improve satisfaction for those who need treatment but not admission to the hospital. Additionally, The James' internationally renowned Blood and Marrow Transplant program just received a gold-level Beacon Award for excellence in patient care from the American Association of Critical-Care Nurses, which again, is a wonderful tribute to the physicians and nurses in that unit. Dr. Farrar also noted that Pelotonia is coming up — it's 56 days away — and we are sitting at nearly 7,000 riders. We need to break that over 8,000 riders that we had last year. This is Pelotonia's 10-year anniversary, so we know we are

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going to be breaking as many records as possible. It is a fabulous event that brings the entire community together, and as you know, every dollar goes to fund cancer research.

Dr. Raph Pollock discussed two major areas of focus for the Comprehensive Cancer Center — active recruitment efforts and the development of new programs, including a Center for Cancer Immunotherapeutics, and the creation of a program in conjunction with our College of Engineering to leverage their faculty expertise to address clinically resistant problems. We love to see the interdisciplinary nature of the work across this campus.

Mark Larmore presented the University Health System Financial Summary through April, and a forecast of the Fiscal Year 2019 budget. Admission results are ahead of budget by 0.4 percent, with a growth of 4.5 percent year-over-year, so we are growing at a rate faster than most medical centers around the country. We are running \$23 million ahead of our budget and \$51 million ahead of the prior year on our bottom line. As we prepare to go into a major capital program, our cash-on-hand continues to grow, and we have crossed over the \$1 billion mark in cash at the health system.

The Wexner Medical Center Board approved two resolutions, one for the Standard Care Arrangement between physicians and Advanced Practice Registered Nurses across the enterprise, and one for the ratification of committee appointments to the Quality and Professional Affairs Committee.

Then, we recommended for approval two resolutions that were also reviewed yesterday by the Finance and Master Planning and Facilities committees. These resolutions include the approval to enter into professional services and construction contracts for two projects, and the approval of the acquisition of property in Delaware County. These resolutions require approval of the Board of Trustees and are on the consent agenda. The committee then met in executive session and that concludes my report, Mr. Chairman.

Mr. Gasser:

Thank you. Any questions or comments for Mrs. Wexner?

Mr. Shumate:

I would like to note the truly outstanding performance of our medical center. We hear these statistics and sometimes I don't think we pause to recognize that both the quantitative as well as qualitative measures of our medical center are at an all-time high. I'd like to applaud the leadership and the staff and all the hardworking individuals at the medical center, if we might.

Mr. Gasser:

Thank you, Mr. Shumate. That was very well said. And thank you, Mrs. Wexner, for your leadership and hard work there. Mr. Fischer, Master Planning?

Mr. Fischer:

Thank you, Mr. Chairman. The Master Planning and Facilities Committee met yesterday morning. We had three items for discussion. Jay Kasey presented the Physical Environment Scorecard and discussed changes to the metrics. Lyn Ready shared the Major Project Status Update for construction projects over \$20 million. The details of that information are in your packages. I would report that there are no significant issues in either area. Keith Myers then presented the current design for OSU East's West Wing

expansion at the Wexner Medical Center. This is a partial renovation and expansion, totaling over 40,000 gross square feet, and it is in the design development phase. It will improve the patient arrival experience while adding a new imaging suite and four new state-of-the-art operating rooms, including one hybrid OR. The design phase of the project examined future development of the hospital to ensure that today's investments align with the long-term vision for both the hospital and the surrounding community. It's a great example of this institution's partnership with the city of Columbus. A number of years ago, a decision was made to enter into both the neighborhood collaborations and the hospital is a key ingredient of not only a healthy neighborhood in physical and mental health, but economic health as well. This project was reviewed by the university's Design Review Board and is on the consent agenda for approval to begin construction.

In addition to those three discussion items, the committee reviewed several items for approval. All of these are on our consent agenda for approval today. Mike Papadakis and Mr. Kasey presented the Fiscal Year 2019 Capital Investment Plan. This is a rolling five-year plan that captures the spending on all capital projects that have been previously approved or are anticipated to begin in the next fiscal year. The plan authorizes \$791 million for 91 new projects, and those are projects over that five-year period. All projects included in the plan over \$4 million will require additional committee and board approval before design and construction will take place.

Scott Potter presented the Fiscal Year 2019 Ohio State Energy Partners Utility Systems Capital Improvement Plan. With our new energy plan, we separate capital projects into two different approvals. The projects that are anticipated to begin in Fiscal Year 2019 fall into one of three categories: life-cycle, expansion or energy-conservation measures. 80 percent of the proposed projects are energy-conservation measures, which have a very strong return on investment and will directly contribute to the university's goal of reducing energy use. Ms. Readey then presented a request for approval to enter into professional services and construction contracts for three projects, including the project Mrs. Wexner had previously mentioned in Delaware County and the OSU East project that I had described. Next, the committee reviewed a joint-use agreement between the university and the PAST Foundation. The university was allocated funds in the Fiscal Year 2019 State Capital Bill specifically designated for use by the PAST organization for a new roof, and is in essence a pass-through The Ohio State University to that nonprofit.

Finally, the committee reviewed a request for approval to grant limited authority for select off-duty law enforcement officers to carry a concealed firearm on university property. This is being done because we have increased security measures in a number of places on campus that are requiring metal detectors, and this very limited exception only applies to law enforcement officers employed full-time by the Ohio State Division of Police, city of Columbus Division of Police, Franklin County Sheriff's Office and Ohio State Highway Patrol.

The Master Planning and Facilities Committee passed these resolutions, which are included in the consent agenda. I would remind everybody that we have an important informational session at 1 p.m. to talk about the five big projects that are across the horizon over the next number of years. The committee then met in executive session, and that concludes my report, Mr. Chairman.

Mr. Gasser:

Thank you, Mr. Fischer. Any comments or questions? Mr. Fischer, you have a lot on your plate right now, so thank you for all your hard work. Mr. Shumate, you have double duty today. You become former chairman, and now you have double duty.

Mr. Shumate:

Thank you, Mr. Chairman. Yesterday, the Talent and Compensation Committee met and we started our meeting by recognizing the 2018 recipients of the Distinguished Diversity Enhancement Awards. The University Senate's Diversity Committee, in partnership with the Office of Human Resources, gives these awards annually to acknowledge individuals and teams around Ohio State who have made significant contributions to furthering diversity and inclusiveness at the university.

Next, as a follow-up to the HR strategic plan overview that was presented at our Talent and Compensation Committee meeting back in February, Susan Basso and members of her HR leadership team discussed the action steps for the initial implementation of each of the HR plan's three strategic pillars. Those three being HR Excellence, Talent Management and Total Rewards.

Kim Shumate, assistant vice president for strategic initiatives, is leading the implementation and measurement of the HR strategic plan. She talked with us about the goal to improve the overall experience for Ohio State employees through the transformation of core HR processes, moving them from largely reactive and transactional to proactive. Molly Driscoll, interim assistant vice president for talent, leadership and diversity, provided an overview of the Talent Management pillar with emphasis on employer branding, employee engagement, as well as onboarding. Ms. Driscoll explained how the goal to attract, engage and retain a dynamic and diverse workforce relies heavily on attracting high-quality candidates, increasing employee engagement, retaining and developing high performers, and proactively planning for the workforce needs of the future. Joanne McGoldrick, assistant vice president for total rewards, shared the plan's goals, objectives and vision for success with a deliberate focus on the re-prioritization of the work related to the classification and compensation structure across the university. Timelines for each of these strategic pillars, including timing for how these initiatives coincide with the Enterprise Project, were shared, and initial ideas related to the development of a scorecard for tracking HR strategic plan metrics were also presented.

Next, Susan Basso updated the committee on several offers that have been accepted, including Norman Jones, the dean and director of the Mansfield Campus; Donald Pope-Davis, the dean of the College of Education and Human Ecology; and Morley Stone, the senior vice president of research. Ms. Basso reviewed the personnel actions with the committee pertaining to Jay Kasey, our senior vice president of administration and planning; David McQuaid, vice president for health services, chief executive officer of the health system and chief operating officer of the Wexner Medical Center; as well as Morley Stone. The committee approved the personnel actions, which appear on the consent agenda today. We also met in executive session, and that concludes my report, Mr. Chairman.

Mr. Gasser:

Thank you, Mr. Shumate. Any questions or comments? Thank you for your leadership. Mrs. Hoeflinger, Advancement, please?

Mrs. Hoeflinger:

Yes, thank you, Mr. Chairman. The Advancement Committee met yesterday and I am pleased to share our progress. We began with an impressive presentation from Don Stenta, AVP for alumni experiences. He discussed how advancement is supporting the Access, Affordability and Excellence pillar of our strategic plan. As you know, Ohio State aims to further its position as a leading public university, offering a high-quality education that prepares students for success at an affordable cost. Advancement is helping

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enable, empower and inspire its audiences related to this strategic pillar. They are utilizing marketing strategies and partnerships, hosting financial wellness workshops to help students after they graduate, and showcasing outstanding faculty efforts through speaking series and educational forums.

Gifford Weary also shared how the Foundation Board is providing leadership in support of access, affordability and excellence. During this past academic year, more than 1,500 students benefitted from their scholarship funds, and during the *But for Ohio State* Campaign, they committed nearly \$45 million to student aid. The Foundation Board directors are dedicated to advancing all aspects of the strategic plan, and the breadth and scope of their involvement across the university is exceptional, with lead gifts in more than 15 programs and 30 chairs or professorships. Our committee very much appreciated how advancement views access, affordability and excellence not as separate concepts, but rather intertwined. Together, they determine the educational excellence of our university.

Janet Porter provided a recap of the Buckeye Summit, which took place at COSI on April 13. People from as far away as China and Tanzania — and I hope you got to meet them, Janet, that is just cool that they came from all those places — gathered to strategize how we can create healthy communities and prevent addiction. If you attended, you can attest that the energy levels were high and Janet has promised to swim, I think, 65 miles a year?

Dr. Porter:

This year. Not every year!

Mrs. Hoeflinger:

For the rest of the year — that's impressive! So we will watch that, Janet.

We reviewed our Advancement Scorecard, which pointed to an increase in our fundraising numbers, as Dr. Drake pointed out earlier. We also reviewed the Marketing Dashboard and heard from Adrienne Nazon about the marketing team's efforts to test and refine its approach to social media. They are doing really great work on how we are using digital to bring in new pledges, specifically.

Finally, the Advancement Committee approved a series of resolutions, including the proposed transfer of the Kiplinger Program in Public Affairs Journalism to the E.W. Scripps School of Journalism at Ohio University. This transfer includes the associated funds and will uphold the integrity of the program as it was originally intended. The committee also approved two proposed naming resolutions within the College of Nursing and the College of Arts and Sciences.

Mike Eicher presented the proposed amendments to the university's endowment minimums. Ohio State benchmarked with peer institutions and involved volunteers, deans and directors in the process. The recommended amendments would go into effect on July 1 of this year.

Finally, we are recommending that John Fisher, also known as "Jack" to many of us, for the Distinguished Service Award. Jack is a former member of this board and the Alumni Association Board of Directors. He is an incredibly dedicated alumnus, a highly involved volunteer and a steadfast Ohio State fan, as you know.

Then we met in executive session, and that concludes my report, Mr. Chairman.

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Mr. Gasser:

Thank you, Mrs. Hoeflinger. Any questions? Thank you very much. Mr. Zeiger, Audit and Compliance, please?

Mr. Zeiger:

Thank you, Mr. Chairman. The Audit and Compliance Committee met yesterday and completed six items for discussion. First, Provost Bruce McPheron provided a status report on the university's independent external investigation into allegations of sexual misconduct involving a former university-employed physician, Dr. Richard Strauss. The external investigation is being undertaken by the nationally prominent law firm of Perkins Coie, who have been carefully selected because of their special expertise in this area and their independence. The investigation has two principal functions — first, to identify and evaluate the veracity of the allegations, and secondly to determine the extent of the university's potential knowledge of these events at the time they were occurring.

The attorney general of the state of Ohio has appointed Kathleen Trafford of the Porter Wright law firm as special counsel to the attorney general's office to oversee the Strauss investigation. She provided a letter providing an update on the developments in the investigation. That letter was read by Provost McPheron during the course of our committee meeting. It has been provided to each of the board members and has been publicly reported. Obviously, these allegations are extremely serious and very concerning. I would like to thank all of those, who now total approximately 100, who have come forward with information, and would encourage all of those who have not yet done so but do have information to understand that this process is entirely confidential and will be maintained as entirely confidential.

We went on to discuss the fact that the Board of Trustees, in its oversight responsibilities, has established a task force made up of four trustees and members of the Audit Committee. Tim Smucker, former chair of the Audit and Compliance Committee, Alan VanderMolen, Janet Porter and myself are the current trustees. Craig Morford, a senior executive of Cardinal Health with responsibility for government affairs, law and compliance and special expertise in this area, has also been added to that task force. I would comment that it's important to understand that the board of trustees is exercising its required responsibility of oversight. We believe that the investigation is being undertaken appropriately with independence by highly competent people. There will be more to report as the investigation moves forward.

We then went on to the rest of our agenda. We met with Christa Dewire, who is our external auditor from PwC. PwC has been the auditor for a number of years. Christa has demonstrated extreme competence in the way they have handled these audits. She reported that we are fully engaged in the audit process. The initial meetings are complete. We will be coming down to a final audit report this fall. Nothing unusual to report in that context.

We also went back and reviewed our committee guidelines and operating agendas. We thought that it was important to make sure that we as a committee understood the expectations of this board on all of the responsibilities that we have. We also talked about the fact that it's important for the committee members to be offering their own suggestions and ideas for setting the agendas for our meetings, and we have been soliciting feedback from not only committee members but also senior officers of the university as to how Audit and Compliance can better fulfill its responsibilities.

We then had an extensive presentation by Gates Garrity-Rokous and Lynn Readey, helping us understand the compliance components that the university has in place dealing with both environmental law, environmental health and safety issues, and OSHA

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requirements. We have an extensive program in place. We will continue to receive information about the effectiveness of that program, but I came away very reassured that we are doing the right things in this arena.

We then looked at the Audit and Compliance Scorecard. This scorecard, as each of you know, rates the largest risks that the university faces. A risk that has moved from green to yellow and has the committee's focus is the fact that questions of academic misconduct are becoming more frequent. We have asked for a full report on that at our next committee meeting, including the steps the university is taking to deal with some of these issues.

Finally, the university has 40 affiliated entities in which the university has substantial involvement, but maybe not total legal control. We went through the process by which these are approved. The board has approved each of these 40 affiliated entities. We went through the governance structure so we are comfortable with that, and we know that a lot of these have the Ohio State name attached to them, so we are very sensitive to making sure they are being properly supervised. Both the administration and the legal office are doing a good job of that.

We had two senior university officials report to us on the affiliated entities they're associated with. Dean David Williams of the College of Engineering shared information about the Transportation Research Center, which is at the cutting edge of autonomous vehicles and related research. The work that is being done is remarkable. The amount of money being added into that facility by the state of Ohio is, again, very substantial. We went through some leadership changes that have been required there and have received assurances that those leadership changes are dealing with any of the issues that had previously been experienced. Then we had Dr. Wondwossen Gebreyes report to us on Ohio State's Global One Health Initiative. Frankly, I wasn't aware we were doing this. I think it is a remarkable program. It is centered in the country of Ethiopia. We are bringing the expertise of our scholars along with medical and agricultural and veterinary resources to people who don't have the same advantages we do. I was surprised we had over 100 students participate in this program in the last 12 months, and indeed 40 faculty have been involved one way or another. It goes to show the truly global nature of the impact of Ohio State, and the fact that we're doing great things around the world. We also have focused on the fact that, as an Ohio State entity, the need to have proper controls in place, and I believe that we have demonstrated so far that that's the case.

We then met in executive session, Mr. Chairman, and that concludes my report.

Mr. Gasser:

Thank you, Mr. Zeiger. Any questions or comments? Thank you for all the time and effort you're putting into this committee and also to all of the members of the Audit Committee. We thank you very much for all of that effort. Mr. Kellogg, are we ready for Academic Affairs and Student Life?

Mr. Kellogg:

Thank you, Mr. Chairman. The Academic Affairs and Student Life Committee met Thursday and discussed a variety of items. We began with a presentation on access, affordability and excellence from Dr. J and Ashley Pryor, director of Student Life's Social Change unit. They highlighted various outreach programs that Student Life offers to promote access to students in rural and disadvantaged urban areas, as well as to scholars in youth correctional facilities. One of our current students, Austin Ward from rural Vinton County, shared how the Day in the Life of a Buckeye program greatly impacted his decision to come to Ohio State, and how he continues to volunteer with that particular effort. Continuing the theme, Provost McPherson spoke briefly about the

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progress Ohio State is making to cut costs for students and to increase access. He began with an update on the Digital Flagship Initiative, noting that roughly 1,800 incoming students on the Columbus and Newark campuses have received their iPads, and then reminded the committee of the announcement last week regarding the expansion of the Buckeye Opportunity Program to the regional campuses, which will start the spring of 2019.

He then introduced Liv Gjestvang, associate vice president of learning technology, who leads the Digital First Initiative. Ms. Gjestvang explained how the Affordable Learning Exchange awards grants to faculty who want to replace their conventional, and sometimes costly, course materials with open educational resources or low-cost alternatives. Not only does this save students money, but instructors can create custom course content and transform the teaching and learning experience in their respective classrooms. Jasmine Roberts, a lecturer in our School of Communications, explained how she leverages this program to benefit her students, who in some cases, some of the students have had to make the choice between food or textbooks.

Provost McPherson shared a brief video highlighting the new facilities that have been built on our regional campuses. If you recall, we had one of our board meetings in the new residence hall on the Newark campus last year. He then turned the presentation over to Ryan Schmiesing, vice provost for strategic planning and implementation, and liaison to the regional campuses. Dr. Schmiesing's presentation focused on the steps that our regionals are taking to increase the rates of retention and graduation, especially among students from lower-income families, first-generation students, or those who need supplemental academic support and counseling. Along with the expansion of the Buckeye Opportunity Program to the regional campuses, these steps comprise a pilot project designed to determine if financial resources, when combined with additional support mechanisms, can raise retention rates on these campuses. He said the Office of Academic Affairs will assess the results, along with a team in Undergraduate Education, and will modify the project as necessary.

Finally, Provost McPherson recommended a series of resolutions for approval by the full board, including our 2018-2020 Completion Plan; updating the rules of the university faculty; approving faculty personnel actions; amending the clinical faculty appointment cap in the College of Dentistry; approving degrees and certificates for summer commencement; and establishing an online Master of Public Administration and Leadership program in the Glenn College of Public Affairs.

All of those resolutions appear on the consent agenda today. After approving those items for action, the committee recessed to executive session. That concludes my report, Mr. Chairman.

Mr. Gasser:

Thank you, Mr. Kellogg. Any comments or questions? Clark, I really do appreciate all of the time you spend, especially in other meetings, too. I was struck two days ago in the Wexner Medical Center meeting when you mentioned to us how powerful stories are. I think that was a wonderful comment and an example we should all remember. So, thank you. Mr. Smucker, Finance?

Mr. Smucker:

Yesterday was my first meeting as chair of the Finance Committee, and it was rather eventful. We had a healthy discussion, which is what we're supposed to have. Mr. Papadakis and Kris Devine presented the Interim Financial Report for the first nine months of Fiscal Year 2018, and the scorecards through April 2018. All metrics on the

consolidated fiscal scorecard are green, with the exception of one yellow area — total expenses. While consolidated revenues were \$149 million above budget, expenses were \$51 million over budget, primarily because of increased volumes for the health system and OSUP. And just like the Master Planning Committee, we also heard Ms. Readey's update on major construction projects of more than \$20 million.

The Finance Committee additionally discussed a full slate of action items. We began with Ms. Readey's request for approval to enter into four professional services and construction contracts for projects, including the renovation of two NICU floors at Doan Hall, renovation of the Service Building Annex for a bus and vehicle maintenance facility, construction work on the Advanced Materials Corridor, and the expansion and renovation of the West Wing of OSU East Hospital. Portions of this request were reviewed and approved by both the Wexner Medical Center Board and the Master Planning and Facilities Committee as previously reported.

Mr. Papadakis then presented the tuition and fees and user fees proposals for the 2018-2019 academic year. Among them, the university will continue the Ohio State Tuition Guarantee, which provides students and their families with predictability about the cost of a four-year education. For incoming students on the Columbus campus, the total cost of in-state tuition, mandatory fees, room and board will increase by 1.4 percent to cover inflation and then remain frozen for four years. Tuition remains frozen for other in-state students, including sophomores who were part of the first cohort of the Tuition Guarantee. In other changes, the non-resident surcharge will increase by 4.8 percent, housing and dining rates will increase by 1.5 percent for most students, and student health insurance rates will increase 8.7 percent to cover the cost of third-party coverage.

Mr. Papadakis, Ms. Devine and Mr. Larmore then presented the consolidated operating budget plan for Fiscal Year 2019, including the academic enterprise and the Wexner Medical Center. Overall, revenues are expected to grow to \$7.5 billion and expenses to \$6.9 billion. Growth is driven primarily by increased patient care at the Wexner Medical Center, and the budget reflects the university's continuing investments in access, affordability and excellence. Just like the Master Planning committee, we also reviewed the Fiscal Year 2019 Capital Investment Plan, as well as the FY19 capital plan for the Ohio State Energy Partners.

Mr. Papadakis presented three resolutions to create 11 endowments using proceeds of the Comprehensive Energy Management Project. The \$700 million Strategic Initiatives Endowment Fund will provide support for student financial aid through the Buckeye Opportunity Program, as well as strategic initiatives in teaching excellence and other areas. The \$75 million Energy Stabilization Fund will help pay for unexpected fluctuations in energy prices and other issues related to energy procurement, utilization and optimization. The last item would establish nine endowments totaling \$54.5 million to fund portions of the academic collaboration package in the Ohio State Energy Partners' winning bid. These will support student scholarships, sustainability projects outside the scope of the energy partnership, endowments to support the dean of the Graduate School and four faculty positions, and sustainability curriculum and staff development. The committee agreed, after our discussion of the Strategic Initiatives Endowment Fund, to consider the broader policy question of how best to oversee annual distributions from endowments. We are going to revisit that topic in August.

Like in Master Planning and the Wexner Medical Center Board, we also heard the request for approval to purchase property in Delaware County. Jake Wozniak presented the annual reauthorization for the senior vice president of business and finance to perform various financial transactions on behalf of the university. Mr. Wozniak also presented a resolution to extend the board's previous authorization for the university to issue up to \$1 billion in debt, which would otherwise expire on June 30, 2018. The university has issued \$600 million in debt toward that total for upcoming capital projects,

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so the extension will continue the authorization for the remaining \$400 million through June 30, 2020. Finally, Ms. Devine presented a resolution to reappoint four members to the Self-Insurance Board through June 30, 2020. The Finance Committee passed these resolutions, which are included on the consent agenda today, however, two of the items will be voted on individually.

Since the committee had such a healthy discussion, we didn't have an executive session, so that concludes my report.

Mr. Gasser:

Thank you, Mr. Smucker. Any questions or comments? Baptism under fire. Mr. Shumate, Governance, please?

Mr. Shumate:

Thank you, Mr. Chairman. The Governance Committee met this morning and began by thanking and acknowledging Governor Kasich for his recent appointments to the board. Those include Gary Heminger, Liza Kessler and Janice Bonsu.

Chris Culley, Gates Garrity-Rokous and Jessica Tobias presented our annual trustee ethics training. As we all know, our Statement of Ethical Conduct and Leadership Integrity requires that all trustees attend annual ethics education.

Blake Thompson then provided a debrief from the Association of Governing Boards' National Conference on Trusteeship in April. We were very proud to have Ohio State well represented this year, including several members of our board and you, Mr. Chairman, as the new chair of the Board of Trustees here.

Moving on to items for action, we presented the resolution to ratify committee appointments for 2018-2019. The roster is provided in your board materials and reflects the committee leadership changes made by Chairman Gasser, including John Zeiger as chair of Audit and Compliance; Tim Smucker as chair of Finance; Hiro Fujita as chair of Talent and Compensation; and my appointment as chair of Governance. The roster also includes the rotation of assignments for our student trustees — appointing Jordan Moseley to the Finance, Advancement, Governance, and Talent and Compensation Committees. Jordan, you will be very busy this year.

We then presented the resolution to ratify appointments to the Wexner Medical Center Board. Five university trustees — Abigail Wexner, Cheryl Krueger, Hiro Fujita, John Zeiger and Janet Porter — will be serving this year on the Wexner Medical Center Board. In addition, three appointments were made as public members — Jerry Jurgensen, Cindy Hilsheimer, as well as Stephen Steinour. The committee also met in executive session and that concludes my report.

Mr. Gasser:

Thank you, Mr. Shumate. Questions for Governance? Again, thanks to everyone for all of the hard work that is being done in the committees. There's a lot of heavy lifting, so thank you very much.

CONSENT AGENDA

Mr. Gasser:

Now for the consent agenda. President Drake, would you like to present it to the board?

Dr. Drake:

Thank you, Chairman Gasser.

The consent agenda has been updated based on actions taken at yesterday's committee meetings. We have updated copies at your seats and available for the public. Today, we have 31 resolutions on the consent agenda. We will hold one separate vote for items three, four and 13 on the agenda, and two additional separate votes for items seven and 10.

To begin, we are seeking approval for ...

RESOLUTIONS IN MEMORIAM

Resolution No. 2018-113

Synopsis: Approval of Resolutions in Memoriam, is proposed.

BE IT RESOLVED, That the Board of Trustees hereby approves the following Resolutions in Memoriam and that the president be requested to convey copies to the families of the deceased.

Saul Blumenthal

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on March 10, 2018, of Saul Blumenthal, Professor Emeritus of Statistics in the College of Arts and Sciences.

Professor Blumenthal served on the faculty from 1983 until he retired in 2006. He was well known in statistics circles and he received recognition for his work from leading professional societies, including the American Statistical Association, the Institute for Mathematical Statistics and the International Statistical Institute. He provided dedicated service to these organizations and to the Department of Statistics here at Ohio State with noted success in his role as chair of Graduate Studies from 1994 through 1999.

Professor Blumenthal was a dedicated scholar who took pride in getting his work exactly right. His meticulous craftsmanship and caring nature drew excellent students to him, and several have gone on to have successful academic careers.

Professor Blumenthal's research spanned several areas of statistics, including reliability theory, survival analysis and the selection of the best among a set of populations. This last problem is the genesis of much current work on model selection and post-selection inference. Professor Blumenthal's most influential work touched on estimation of the sample size. His research in this area foreshadowed a modern resurgence that is impacting areas as diverse as survey sampling and the undercount in the U.S. Census, and ecological applications focusing on estimation of the number of species in a region.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Saul Blumenthal its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees

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and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

Walter F. Ersing

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on February 7, 2018, of Walter F. Ersing ('55 MA, '64 PhD), Professor Emeritus of Physical Education and Exercise Science in the College of Education and Human Ecology.

Professor Ersing served on the faculty from 1957 to 1989. He was known for his commitment to physical education and sports with emphasis on adapted physical education to better the lives of people with disabilities. He began his career at Ohio State as head coach of Men's Varsity Soccer, serving for a decade. During this time, he was elected to leadership positions with soccer associations at the state, national and international levels. He also coached in the community, founding first the Upper Arlington Youth Soccer Program, then co-founding the Central Ohio Soccer League. Notably, he served on the U.S. Olympic Committee from 1964 to 1974, with responsibility for selecting the U.S. soccer athletes for the World Olympic Games and the Pan American Games. The committee gave him its 1976 Award of Commendation.

In addition to coaching, Professor Ersing officiated for college and high school soccer for 54 and 44 years, respectively. In 1974, he founded the Central Ohio Soccer Officials Association. He also officiated for swimming, starting in 1954 as a graduate student under Mike Peppe, the well-known Ohio State Men's Swimming coach. Professor Ersing officiated for high school swimming from then until his passing.

One of his most visible academic achievements, in addition to his research publications and books, was creating the Adapted Physical Education Interdisciplinary Graduate Program (APEIGP) in the School of Health, Physical Education and Recreation. The program also was an academic unit of the renowned Nisonger Center. Under his guidance, the APEIGP prepared specialists at the master's and doctoral levels to serve children, youth and adults with intellectual and developmental disabilities. By winning federal grants from the U.S. Bureau of Education for the Handicapped, Professor Ersing was able to allocate funds for graduate student stipends, research and in-service education over two decades. One project was the Developmental Motor Laboratory. It was a one-on-one teaching model for physical education undergraduate students who, supervised by APEIGP graduate students, worked with children with special needs. The lab proved incredibly valuable because it offered the only opportunity for most of these children to experience weekly physical activity, swimming and fundamental development.

Professor Ersing also coordinated and gave presentations with APEIGP doctoral students at every Ohio Committee Hearing on Professional Guidelines throughout Ohio. The result was approval of Ohio's Adapted Physical Education Teaching Certification Standard. Professor Ersing was noted for serving many community agencies for individuals with special needs. Among them were the Ohio Special Olympics and the Ohio Wheelchair Athletic Association. He also played a pioneering role in developing building and public-space accessibility policies locally, statewide and on the federal level. He assisted in early accessibility projects for Ohio State and Wright State University, as well as helped create the nation's first two accessible city park playgrounds in Upper Arlington and Worthington, Ohio. Among his many awards, including induction into four halls of fame, he received the Adapted Physical Activity Council Special Recognition Award from the American Alliance of Health, Physical Education, Recreation and Dance.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Walter F. Ersing its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees

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and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

R. Clayton Roberts Jr.

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 29, 2018, of R. Clayton Roberts Jr., Professor Emeritus of the Department of History.

R. Clayton Roberts Jr. (known as Clayton) was born in Changsha, China, the son of missionaries Ray Clayton Roberts Sr. and Eva Rewalt Roberts. He was the youngest of four children, including his identical twin, Fredrick Davidson Roberts (known as David) who was 10 minutes older.

Professor Roberts' family left China due to his mother's health and lived in Colorado for a time before settling in Seattle, Washington. He attended Whitman College in Walla Walla, Washington, but World War II interrupted his studies. After the war, during which he and his brother performed alternative service as conscientious objectors, the brothers continued their studies at the University of Washington, majoring in history. Both went on to graduate school. Professor Roberts attended Cornell University and spent a year at the University of Glasgow.

He was one of those lucky people who really enjoyed the job he was paid to do. Students remembered Professor Roberts as a good lecturer who was also very kind. He worked hard preparing lectures for the courses he taught, but his passion was research and writing history. He and his family spent three years in London, England, (1959-60, 1965-66 and 1972-73) where he conducted research for five books, three of which dealt with the transfer of power in England from a monarchy to a parliamentary system. These included Professor Roberts' *Growth of Responsible Government in Stuart England* (Cambridge University Press, 1966) and *Schemes & Undertakings: A Study of English Politics in the Seventeenth Century* (Ohio State University Press, 1985). He also co-wrote with his brother *A History of England Volume I: Prehistory to 1714* (Prentice-Hall, 1986), and *A History of England Volume II: 1688 to the present* (Taylor & Francis, 1990); both volumes still are being used in college classrooms today. His final book was *The Logic of Historical Explanation* (Pennsylvania State University Press, 1996).

After his retirement from Ohio State, Professor Roberts and his wife, Anne, spent summers in their cottage on the Bruce Peninsula in Ontario, while residing in London the remainder of the year. Still, he continued his research. In 2000, he permanently moved to Houghton, Michigan, on the Upper Peninsula, in part because of the certainty of snow, for he and his wife enjoyed skiing.

Unfortunately, Professor Roberts suffered from glaucoma later in life and gradually lost his eyesight. It was a sad day when he could no longer read, but he took advantage of recorded books. Anne, his wife of 65 years, cared for him in their home in Houghton until the last few months of his life.

Professor Roberts is survived by his wife, four children and seven grandchildren. He will be remembered for his kindness and for his insistence on rational thinking.

On behalf of the university community, the Board of Trustees expresses to the family of Professor R. Clayton Roberts Jr. its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

David Franklin Robinson

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on April 14, 2018, of David Franklin Robinson, Associate Professor Emeritus of Slavic Languages in the College of Arts and Sciences.

After graduating from Swarthmore College in 1957 and prior to enrolling in graduate school at the University of Pennsylvania, where he would receive his graduate and doctoral degrees, Professor Robinson served in the military intelligence branch of the United States Army and earned a certificate of proficiency from the U.S. Army Language School in 1959. Professor Robinson served on the faculty at Ohio State from 1964 until he retired in 1993. He was a member of the Slavic Department almost since its inception, specializing in historical linguistics, phonology and old Lithuanian bibliography.

His encyclopedic knowledge on Slavic and Baltic languages was highly valued by students and scholars. He led several student trips to the former Soviet Union, and as a Fulbright Scholar studied in Paris, Rome, London and Sofia, Bulgaria. For six years, he chaired the Department of Slavic and East European Languages and Cultures. Prior to retiring, he endowed The Talvi Fund, providing scholarships to undergraduate and graduate students for research, service and teaching activities related to Slavic and East European languages, linguistics, literatures and cultures.

In addition to his duties leading the department, Professor Robinson served as the secretary-treasurer of the Ohio American Association of Teachers of Slavic and East European Languages, co-chairman for the Slavic and Baltic Linguistics section of the Modern Language Association Bibliography, the associate editor of the *Journal of Baltic Studies*, assistant director of the Committee on Institutional Cooperation Slavic Institute at Ohio State, and secretary of the Linguistic Circle of Columbus.

Professor Robinson was the recipient of numerous awards and grants, including a Fulbright-Hayes Fellowship, Ohio State Grant-in-Aid and an American Philosophical Society Research Fellowship.

On behalf of the university community, the Board of Trustees expresses to the family of Professor David Franklin Robinson its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

Robert C. Stiefel

The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on April 4, 2018, of Robert (Bob) C. Stiefel, Professor Emeritus of the College of Engineering.

Professor Stiefel served on the faculty of the Department of Civil, Environmental and Geodetic Engineering from 1971 until he retired in 1996. His teaching and scholarship in the disciplines of water resources engineering, physical treatment processes, water resources design, industrial waste treatment, and environmental pollution abatement were impactful in academia, industry and government.

As director of the Ohio Water Resources Center (WRC) from 1973 to 1995, he encouraged and supported research in the area of physical, chemical and biological treatment processes for water and wastewater. Today, the WRC leadership team, inspired by Professor Stiefel's example, remains committed to the center's mission of environmental research and stewardship.

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Professor Stiefel enhanced Ohio State's academic reputation at the state and national levels as he assumed senior leadership roles in prominent organizations who championed clean, public water resources. Appointed by Governors Richard F. Celeste and George V. Voinovich, he served as vice chair of the Ohio Water Advisory Council. As president from 1981 to 1983 of the National Institutes for Water Resources, he advocated for expanded and sustained research in water and wastewater treatment.

He was a passionate teacher who mentored both undergraduate and graduate students. For many years, he served as faculty advisor to Chi Epsilon, an honorary student organization dedicated to the promotion and improvement of the civil engineering profession through the development of technical ability, character and service among its members.

Colleagues and students both recognized Professor Stiefel's impact at Ohio State. He was the recipient of the Lichtenstein Award for Faculty Excellence in 1983 and, in 1989, was honored with The Charles Ellison MacQuigg Award for Outstanding Teaching. The MacQuigg Award is presented to faculty members who have demonstrated, in a superior manner, their interest and willingness to help students, their interest in improvement of the high reputation of the College of Engineering, and their outstanding teaching ability. This award is especially meaningful to faculty members as students in the College of Engineering nominate and elect the recipient.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Robert C. Stiefel its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

RATIFICATION OF COMMITTEE APPOINTMENTS 2018-19

Resolution No. 2018-114

BE IT RESOLVED, That the Board of Trustees hereby approves that the ratification of committee appointments for 2018-19 are as follows:

Academic Affairs and Student Life:

Clark C. Kellogg, Chair
Cheryl L. Krueger, Vice Chair
Abigail S. Wexner
Hiroyuki Fujita
Alan A. Stockmeister
ALAN VANDERMOLEN
Janet Porter
Richard K. Herrmann
Michael J. Gasser (ex officio)

Master Planning and Facilities:

Alexander R. Fischer, Chair
James D. Klingbeil, Vice Chair
TIMOTHY P. SMUCKER
Brent R. Porteus
Alan A. Stockmeister
Robert H. Schottenstein
Michael J. Gasser (ex officio)

Talent and Compensation:

HIROYUKI FUJITA, Chair
ALEX SHUMATE, Vice Chair
CLARK C. KELLOGG
Erin P. Hoeflinger
John W. Zeiger
H. JORDAN MOSELEY
Janet Porter
Michael J. Gasser (ex officio)

Governance:

ALEX SHUMATE, Chair
JANET PORTER, Vice Chair
Timothy P. Smucker
Erin P. Hoeflinger
ALEXANDER R. FISCHER
Hiroyuki Fujita
H. JORDAN MOSELEY
Alan VanderMolen
Michael J. Gasser (ex officio)

Finance:

TIMOTHY P. SMUCKER, Chair
Brent R. Porteus, Vice Chair
Jeffrey Wadsworth
ALEX SHUMATE
ERIN P. HOEFLINGER
Alexander R. Fischer
John W. Zeiger
H. JORDAN MOSELEY
JAMES D. KLINGBEIL
LAWRENCE A. HILSHEIMER
Michael J. Gasser (ex officio)

Audit and Compliance:

JOHN W. ZEIGER, Chair
TIMOTHY P. SMUCKER, Vice Chair
Jeffrey Wadsworth
BRENT R. PORTEUS
Hiroyuki Fujita
James D. Klingbeil
Amy Chronis
Craig S. Morford
Michael J. Gasser (ex officio)

Wexner Medical Center:

Leslie H. Wexner, Chair
Abigail S. Wexner
Cheryl L. Krueger
HIROYUKI FUJITA
JOHN W. ZEIGER
Janet Porter
Stephen D. Steinour
Robert H. Schottenstein
W.G. "JERRY" JURGENSEN
CINDY HILSHEIMER
Michael J. Gasser (ex officio, voting)
Michael V. Drake (ex officio, voting)
Bruce A. McPheron (ex officio, voting)
Michael Papadakis (ex officio, voting)
K. Craig Kent (ex officio, non-voting)
L. Arick Forrest (ex officio, non-voting)
David P. McQuaid (ex officio, non-voting)
Mark E. Larmore (ex officio, non-voting)
Andrew M. Thomas (ex officio, non-voting)
Elizabeth O. Seely (ex officio, non-voting)
Susan D. Moffatt-Bruce (ex officio, non-voting)
Mary A. Howard (ex officio, non-voting)
William B. Farrar (ex officio, non-voting)
Martha C. Taylor (ex officio, non-voting)
Amanda N. Lucas (ex officio, non-voting)

Advancement:

Erin P. Hoeflinger, Chair
ALAN A. STOCKMEISTER, Vice
Chair
Clark C. Kellogg
ALEX SHUMATE
Cheryl L. Krueger
Abigail S. Wexner
H. JORDAN MOSELEY
Alan VanderMolen
Janet Porter
Nancy Kramer
Craig S. Bahner
Kristin L. Watt
Georganne M. Shockey
James F. Dietz
Gifford Weary
Michael J. Gasser (ex officio)

FISCAL YEAR 2019 TUITION AND MANDATORY FEE RATES

Resolution No. 2018-115

Synopsis: Approval of instructional and mandatory fees and non-residential and international surcharges for undergraduate and graduate students at all campuses of The Ohio State University for Fiscal Year 2019, is proposed.

WHEREAS the Board of Trustees of The Ohio State University supports the university's continued implementation of the Academic Plan and its initiatives to meet the needs of Ohio State students; and

WHEREAS the state of Ohio biennial budget bill continues funding to institutions of higher education through the State Share of Instruction and special purpose appropriations; and

WHEREAS continuing undergraduate students enrolled at all campuses in 2018-19 are subject to a 0% instructional and mandatory fee cap for state Fiscal Year 2019, as required by the state of Ohio biennial budget bill; and

WHEREAS continuing Tuition Guarantee undergraduate students enrolled at all campuses in 2018-19 are subject to a 0% instructional and mandatory fee cap for state Fiscal Year 2019, as required by the state of Ohio biennial budget bill; and

WHEREAS new first-year undergraduate students enrolled at all campuses in 2018-19 will be part of the Ohio State Tuition Guarantee program, which is subject to a 1.4% instructional and mandatory fee cap from the previous year's Tuition Guarantee cohort for the continuing years of implementation per the state of Ohio biennial budget bill; and

WHEREAS the administration now presents recommendations for instructional and mandatory fees and non-residential and international surcharges for the Columbus, Lima, Mansfield, Marion and Newark campuses and for the Agricultural Technical Institute (ATI) at Wooster for Fiscal Year 2019:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the recommendation of the administration and hereby approves rates as follows and as outlined in the attached document:

- That instructional and mandatory fees for continuing undergraduate students enrolled at all campuses in 2018-19 will not increase for 2018-19;
- That instructional fees, mandatory fees, housing rates and dining rates for continuing Tuition Guarantee undergraduate students enrolled at all campuses in 2018-19 will not increase for 2018-19;
- That instructional fees, mandatory fees, housing rates and dining rates will be part of the Ohio State Tuition Guarantee for new first-year undergraduate students enrolled at all campuses in 2018-19, and that instructional and mandatory fees will increase by 1.3% for Columbus campus, and 1.2% for the regional and ATI campuses, effective autumn semester 2018;
- That base instructional and mandatory fees for graduate programs will not increase for 2018-19 for the Columbus, regional and ATI campuses. Changes to differential fees are addressed in the FY19 User Fees and Charges resolution;

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- That the non-resident surcharge for undergraduates and most graduate students will be increased by 4.8% for the 2018-19 for the Columbus, regional and ATI campuses, effective autumn semester 2017; and
- That the international surcharge for undergraduate students will not increase for autumn semester 2018.

(See Appendix XXX for background information, page XXX)

FISCAL YEAR 2019 USER FEES AND CHARGES

Resolution No. 2018-116

Synopsis: User fees and charges at the Columbus and regional campuses of The Ohio State University for Fiscal Year 2019 are proposed, effective autumn semester of Fiscal Year 2019.

WHEREAS the Board of Trustees of The Ohio State University supports the university's continued implementation of the Academic Plan and its initiatives to meet the needs of Ohio State students; and

WHEREAS the university is committed to access, affordability and excellence; and

WHEREAS consultations have taken place within the university to determine the appropriate differential fees, housing and dining charges, and student health insurance charges, as described in the accompanying text and tables which have been reviewed and recommended:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the differential instructional fees changes, the changes in existing housing and dining rates, and the student health plan rate structure as outlined in the attached document; and

BE IT FURTHER RESOLVED, That these rates, as described in the attached document, shall be effective autumn semester of Fiscal Year 2019.

(See Appendix XXX for background information, page XXX)

FISCAL YEAR 2019 CAPITAL INVESTMENT PLAN

Resolution No. 2018-117

Synopsis: Authorization and acceptance of the Capital Investment Plan for the fiscal year ending June 30, 2019, is proposed.

WHEREAS the university has presented the recommended capital expenditures for the fiscal year ending June 30, 2019; and

WHEREAS the recommended capital expenditures are the result of the university's comprehensive annual capital planning process; and

WHEREAS only those projects outlined in these recommendations will be approved for funding:

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NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the Capital Investment Plan for the fiscal year ending June 30, 2019, as described in the accompanying documents, be approved; and

BE IT FURTHER RESOLVED, That any request for authorization to proceed with any project contained in these recommendations, or for university funds for any such projects, must be submitted individually by the university for approval by the Board of Trustees, as provided for by board policy.

(See Appendix XXX for background information, page XXX)

**APPROVAL FOR OHIO STATE ENERGY PARTNERS
FISCAL YEAR 2019 UTILITY SYSTEM CAPITAL IMPROVEMENT PROJECTS**

Resolution No. 2018-118

Utility Systems Life-Cycle Renovation, Repair and Replacement Projects
Utility Systems Expansion and Extension Projects
Energy Conservation Measure Projects

Synopsis: Authorization and acceptance of the Ohio State Energy Partners LLC Fiscal Year 2019 plan and authorization for Ohio State Energy Partners LLC to make capital improvements to the utility system pursuant to terms of the Long-Term Lease and Concession Agreement for The Ohio State University Utility System dated April 10, 2017, as amended, ("Agreement").

WHEREAS the Agreement requires the concessionaire, Ohio State Energy Partners LLC, to annually submit a plan for utility system capital improvement projects for university approval; and

WHEREAS the plan includes requested approval of these utility system capital improvement projects for the fiscal year beginning July 1, 2018; and

WHEREAS the concessionaire has provided the detailed descriptions of the proposed capital improvements, supporting technical data and analysis, pursuant to Section 4.3(c) of the Agreement; and

WHEREAS the project will be delivered pursuant to the terms of the Agreement; and

WHEREAS the capital expenditures for the approved utility system projects will be added to the variable fee component of the utility fee pursuant to the Agreement; and

WHEREAS the university has reviewed and considered the financial, technical and operational aspects of these projects and the projects' alignment with university plans and sustainability goals; and

WHEREAS the Master Planning and Facilities Committee has reviewed the projects for alignment with all applicable campus plans and guidelines; and

WHEREAS the Finance Committee has reviewed the projects for alignment with the Capital Investment Plan and other applicable financial plans:

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NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves and authorizes Ohio State Energy Partners LLC to proceed with the Fiscal Year 2019 capital improvements to the utility system as outlined in the attached materials.

(See Appendix XXX for background information, page XXX)

ESTABLISHMENT OF THE ENERGY STABILIZATION ENDOWMENT FUND

Resolution No. 2018-119

Synopsis: Approval of the establishment of a quasi-endowment fund to provide funding for a variety of expenses related to energy procurement, utilization and optimization for the university, is proposed.

WHEREAS on April 10, 2017, the university and Ohio State Energy Partners LLC entered into the Long-Term Lease and Concession Agreement for The Ohio State University Utility System (the "Concession Agreement"), which resulted in: (1) an upfront payment to the university of approximately \$1.015 billion to be used to further the following five strategic initiatives of the university: (i) expand student access and affordability; (ii) enhance compensation for faculty and staff; (iii) improve classrooms, research labs, and performance and arts spaces; (iv) enhance energy sustainability efforts; and (v) further other strategic initiatives of the university (the "Upfront Payment"), and (2) a \$150 million commitment (the "Academic Collaboration Funds") to support academics in specific areas requested by students, faculty and staff, with \$54.5 million received at closing (the "Comprehensive Energy Management Transaction"); and

WHEREAS in order to enhance the university's energy sustainability efforts, the president of the university as well as the Office of Business and Finance have requested that the Board of Trustees establish the Energy Stabilization Endowment Fund to be funded with \$43 million from the Comprehensive Energy Management Transaction as well as \$32 million of utility cash reserves; and

WHEREAS the purpose of the Energy Stabilization Endowment Fund will be to provide certain funding for a variety of issues related to energy procurement, utilization and optimization for the university, with the annual distributions to be used at the discretion and approval of the president, provost, and senior vice president for Business and Finance and chief financial officer, in consultation with the chair of the Finance Committee of the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees finds it in the best interests of the university and in furtherance of the university's energy sustainability efforts to establish the Energy Stabilization Endowment Fund, a quasi-endowment fund intended to benefit the university in perpetuity; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves the establishment of the Energy Stabilization Endowment Fund upon the terms of the endowment description prepared by the Office of Business and Finance; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves the transfer of \$43 million of funds received through the Comprehensive Energy Management Transaction and \$32 million of utility cash reserve funds to the Energy Stabilization Endowment Fund.

(See Appendix XXX for background information, page XXX)

ESTABLISHMENT OF THE ENGIE-AXIUM ENDOWMENT FUNDS

Resolution No. 2018-120

Synopsis: Approval of the establishment of nine quasi-endowment funds that represent the academic collaboration between the university and Ohio State Energy Partners LLC, is proposed.

WHEREAS on April 10, 2017, the university and Ohio State Energy Partners LLC entered into the Long-Term Lease and Concession Agreement for The Ohio State University Utility System (the "Concession Agreement"), which resulted in: (1) an upfront payment to the university of approximately \$1.015 billion to be used to further the following five strategic initiatives of the university: (i) expand student access and affordability; (ii) enhance compensation for faculty and staff; (iii) improve classrooms, research labs, and performance and arts spaces; (iv) enhance energy sustainability efforts; and (v) further other strategic initiatives of the university (the "Upfront Payment"), and (2) a \$150 million commitment (the "Academic Collaboration Funds") to support academics in specific areas requested by students, faculty and staff, with \$54.5 million received at closing (the "Comprehensive Energy Management Transaction"); and

WHEREAS consistent with the university's strategic initiatives, Schedule 22 of the Concession Agreement provides that the university will establish certain quasi-endowment funds to provide funding for faculty positions, student scholarships, and energy sustainability projects and curriculum; and

WHEREAS the Board of Trustees wishes to establish such funds with a total of \$54.5 million from the Academic Collaboration Funds from the Comprehensive Energy Management Transaction:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees finds it in the best interests of the university and in furtherance of its charitable, educational and scientific purposes to establish nine quasi-endowment funds to provide funding for faculty positions, student scholarships, and energy sustainability projects and curriculum, as provided for in Schedule 22 of the Concession Agreement; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby (i) establishes the ENGIE-Axiom Endowed Dean's Chair Fund, upon the terms of the endowment description prepared by the Office of Business and Finance attached hereto, and (ii) approves the transfer of \$3,500,000 of Academic Collaboration Funds from the Comprehensive Energy Management Transaction to the ENGIE-Axiom Endowed Dean's Chair Fund; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby (i) establishes the ENGIE-Axiom Endowed Chair Fund, upon the terms of the endowment description prepared by the Office of Business and Finance attached hereto, and (ii) approves the transfer of \$2,000,000 of Academic Collaboration Funds from the Comprehensive Energy Management Transaction to the ENGIE-Axiom Endowed Chair Fund; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby (i) establishes the ENGIE-Axiom Endowed Chair Fund, upon the terms of the endowment description prepared by the Office of Business and Finance attached hereto, and (ii) approves the

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transfer of \$2,000,000 of Academic Collaboration Funds from the Comprehensive Energy Management Transaction to the ENGIE-Axium Endowed Chair Fund; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby (i) establishes the ENGIE-Axium Endowed Professorship Fund, upon the terms of the endowment description prepared by the Office of Business and Finance attached hereto, and (ii) approves the transfer of \$1,000,000 of Academic Collaboration Funds from the Comprehensive Energy Management Transaction to the ENGIE-Axium Endowed Professorship Fund; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby (i) establishes the ENGIE-Axium Endowed Professorship Fund, upon the terms of the endowment description prepared by the Office of Business and Finance attached hereto, and (ii) approves the transfer of \$1,000,000 of Academic Collaboration Funds from the Comprehensive Energy Management Transaction to the ENGIE-Axium Endowed Professorship Fund; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby (i) establishes the ENGIE-Axium Undergraduate Endowed Scholarship Fund, upon the terms of the endowment description prepared by the Office of Business and Finance attached hereto, and (ii) approves the transfer of \$12,500,000 of Academic Collaboration Funds from the Comprehensive Energy Management Transaction to the ENGIE-Axium Undergraduate Endowed Scholarship Fund; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby (i) establishes the ENGIE-Axium Graduate and Professional Endowed Scholarship Fund, upon the terms of the endowment description prepared by the Office of Business and Finance attached hereto, and (ii) approves the transfer of \$12,500,000 of Academic Collaboration Funds from the Comprehensive Energy Management Transaction to the ENGIE-Axium Graduate and Professional Endowed Professorship Fund; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby (i) establishes the ENGIE-Axium Sustainability Projects Endowment Fund, upon the terms of the endowment description prepared by the Office of Business and Finance attached hereto, and (ii) approves the transfer of \$15,000,000 of Academic Collaboration Funds from the Comprehensive Energy Management Transaction to the ENGIE-Axium Sustainability Projects Endowment Fund; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby (i) establishes the ENGIE-Axium Sustainability Curriculum and Staff Development Endowment Fund, upon the terms of the endowment description prepared by the Office of Business and Finance attached hereto, and (ii) approves the transfer of \$5,000,000 of Academic Collaboration Funds from the Comprehensive Energy Management Transaction to the ENGIE-Axium Sustainability Curriculum and Staff Development Endowment Fund.

(See Appendix XXX for background information, page XXX)

**AUTHORIZATION FOR DESIGNATED OFFICIALS TO BUY, SELL,
ASSIGN AND TRANSFER SECURITIES, TO DEPOSIT OR WITHDRAW FUNDS FROM
BANK AND INVESTMENT ACCOUNTS, TO DESIGNATE DEPOSITORIES AND TO
EXECUTE TREASURY- AND INSURANCE-RELATED AGREEMENTS**

Resolution No. 2018-121

Synopsis: Authorization for designated officials to buy, sell, assign and transfer securities, to deposit or withdraw funds from bank and investment accounts held in the name of The

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Ohio State University, to designate depositories and to execute treasury- and insurance-related agreements, is proposed.

WHEREAS designated officials of the university buy, sell, assign and transfer stocks, bonds and other financial instruments owned by The Ohio State University; and

WHEREAS various financial institutions are designated as depositories of The Ohio State University; and

WHEREAS accounts at various financial institutions are opened and maintained in the name of The Ohio State University; and

WHEREAS designated officials of the university are responsible for the procurement and management of the university's insurance programs:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby authorizes the university treasurer and/or the university senior vice president for Business and Finance or their designees to buy, sell, assign and transfer any and all stocks, bonds, evidences of interest and/or indebtedness, rights and options to acquire or to sell the same, and all other securities corporate or otherwise, standing in the name of or belonging to The Ohio State University in any capacity; and

BE IT FURTHER RESOLVED, That the university treasurer and/or the university senior vice president for Business and Finance or their designees be authorized to designate various financial institutions as depositories and/or custodians for The Ohio State University, and to open and maintain accounts and enter into agreements at institutions providing financial products and services in the name of The Ohio State University; to engage in and sign agreements for bank financing, underwriting, brokerage, leasing, equipment financing, deposits, foreign currency exchange, hedging vehicles including forwards, futures, swaps and options, financial advisory services; and

BE IT FURTHER RESOLVED, That the university treasurer and/or the university senior vice president for Business and Finance or their designees be authorized, on behalf of The Ohio State University and in its name, to sign checks, drafts, notes, bills of exchange, letters of credit, acceptances, electronic fund transfers or other orders for the payment of money from said accounts; to endorse in writing or by stamp checks, notes, bills, certificates of deposit, or other instruments owned or held by the university for deposit in said accounts or for collection or discount by said banks; to accept drafts, acceptances and other instruments payable to said banks; to waive, demand, protest, file notice of protest, or dishonor any check, note, bill, draft, or other instrument made, drawn, or endorsed by the university; and

BE IT FURTHER RESOLVED, That the university treasurer and/or the university senior vice president for Business and Finance or their designees be authorized to engage in insurance-related transactions and sign insurance-related agreements to ensure coverage that best fits the needs of The Ohio State University to include, but not be limited to, insurance carrier, consulting and broker agreements, emergency response services, and third-party claim administrator contracts.

(See Appendix XXX for background information, page XXX)

**EXTENSION OF AND AMENDMENT TO PRIOR AUTHORIZATION FOR
THE ISSUANCE OF ADDITIONAL GENERAL RECEIPTS OBLIGATIONS**

Resolution No. 2018-122

Synopsis: Extension of and amendment to authorization for the issuance and sale of general receipts obligations in an aggregate principal amount not to exceed \$1 billion, for the purposes of financing, on an interim and/or permanent basis, the costs of certain University capital improvement projects, refunding the outstanding principal amount of current obligations of the University, and paying costs and expenses associated with the issuance of such debt, and authorization for amendments to the existing trust indenture and other documents as required, is proposed.

WHEREAS pursuant to Sections 3345.11 and 3345.12 of the Ohio Revised Code (the "Act"), as enacted under authority of the Constitution of Ohio, particularly Section 2i of Article VIII thereof, The Ohio State University (the "University"), a state university of the State of Ohio (the "State"), created and existing under Chapter 3335 of the Ohio Revised Code, is authorized and empowered, among other things, (a) to issue its obligations to pay the costs of certain "facilities," as defined in the Act, and to refund, fund or retire bonds and other obligations previously issued for such purpose; (b) to pledge to the payment of its obligations all or a specified part of its "available receipts," as defined in the Act (the "General Receipts") in priority to all other expenses, claims or payments; (c) to covenant that the University will make, fix, adjust and collect the fees, rates, rentals, charges and other items comprising General Receipts to produce General Receipts sufficient at all times to meet Debt Service Charges (as defined in the Amended and Restated Trust Indenture described below) on the Obligations, to establish and to maintain the required reserves and meet other requirements herein provided; and (d) to provide for a trust indenture and make further provisions for securing the payment of the Debt Service Charges; and

WHEREAS the University, by resolution adopted by its Board of Trustees (the "Board") on November 1, 1985 (the "Series 1985A Bond Resolution"), and by a Trust Indenture dated as of November 15, 1985 (the "Original Indenture") between the University and The Huntington National Bank, as trustee (the "Original Trustee"), provided for the issuance from time to time of General Receipts Bonds of the University; and

WHEREAS the University, pursuant to the terms of a resolution adopted by the Board on October 1, 1999 (the "1999 General Bond Resolution"), amended and restated the Original Indenture, as supplemented, in accordance with the terms thereof, by entering into the Amended and Restated Trust Indenture dated as of December 1, 1999 (the "Amended and Restated Trust Indenture") with the Original Trustee; and

WHEREAS the Bank of New York Mellon Trust Company, N.A. (the "Trustee") has succeeded the Original Trustee as trustee under the Amended and Restated Trust Indenture; and

WHEREAS, pursuant to the terms of a resolution adopted by the Board on June 5, 2015 (the "Original 2015 Bond Resolution") and a resolution adopted by the Board on June 9, 2017 amending the Original 2015 Bond Resolution (the Original 2015 Bond Resolution, as amended, hereafter referred to as the "2015 Bond Resolution"), the University authorized the issuance of The Ohio State University General Receipts Bonds and Commercial Paper Notes (the "Senior Obligations") and subordinated bonds and notes (the "Subordinated Obligations" and, together with the Senior Obligations, the "Obligations") to be issued pursuant to the Amended and Restated Trust Indenture in an aggregate amount not to exceed \$1 billion by no later than June 30, 2018; and

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WHEREAS, the University has issued \$600 million of Senior Obligations pursuant to such 2015 Bond Resolution; and

WHEREAS the Amended and Restated Trust Indenture provides that Obligations may be issued pursuant to the terms thereof, with each such issue to be authorized by a Series Resolution (as defined therein) adopted by the Board and secured pursuant to the terms of a Supplemental Indenture (as defined therein), with respect to such issue (the Amended and Restated Trust Indenture and all Supplemental Indentures thereto being collectively referred to herein as the "Indenture"); and

WHEREAS the University has from time to time authorized the issuance of the Obligations listed on Schedule 1 attached hereto and made a part hereof pursuant to the Series 1985 A Bond Resolution, the Original Indenture, the 1999 General Bond Resolution, the Amended and Restated Trust Indenture, various supplements to the Original Indenture and the Amended and Restated Trust Indenture and various Series Resolutions; and

WHEREAS the Board has determined that it is in the best interests of the University to extend and amend the authorization of the issuance of Obligations, in one or more series, for the purposes of financing, on an interim and/or permanent basis, the costs of University Facilities, refunding Outstanding Obligations of the University, and paying costs and expenses associated with the issuance of such Obligations, and desires to make provisions for the issuance of the Obligations and the payment of Debt Service Charges thereon and the securing thereof by this Resolution and the supplement(s) to the Amended and Restated Trust Indenture as provided by this Resolution, with all terms used herein with initial capitalization where the rules of grammar would not otherwise so require and not defined herein having the meanings given them in the Indenture:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees of The Ohio State University hereby extends the authorization provided in the 2015 Bond Resolution to issue Obligations in an aggregate principal amount not to exceed \$400 million, which is the remaining unissued balance of the \$1 billion originally authorized by the 2015 Bond Resolution, for the purposes as set forth in the recitals to this Resolution; provided, however, that the foregoing limitation on the amount of Obligations that may be issued shall not apply to (i) any Bonds or Notes authorized to be issued under this Resolution to retire or refund Commercial Paper Notes previously issued under this Resolution or any other Outstanding Obligations, to the extent that the principal amount of such refunding Obligations does not exceed the principal amount of the Commercial Paper Notes or Outstanding Obligations to be retired or refunded, as the case may be, or (ii) any capital lease or other type of indebtedness that does not constitute an Obligation as defined in the Indenture and is not issued pursuant to the Indenture, and, provided, further, that any Obligation or indebtedness described in (i) and (ii) above shall be excluded for purposes of calculating the total amount of Obligations issued pursuant to the authorization provided in this Resolution; and

BE IT FURTHER RESOLVED, That any Obligations authorized by the 2015 Bond Resolution (as such 2015 Bond Resolution is hereby amended) shall be issued not later than June 30, 2020; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby authorizes the President and/or Senior Vice President for Business and Finance, or either of them, upon consultation with the Chair of the Finance Committee of this Board and upon consultation with the Senior Vice President for Legal Affairs and General Counsel and any outside counsel retained for this purpose, to determine (a) the time or times that any of the Obligations shall be issued as provided in this Resolution, (b) the principal amount, subject to the limitations prescribed herein, and type of debt to be issued from time to time, (c) the rate or rates of interest to be borne by such Obligations, whether fixed or variable; provided,

however, that in no event shall the interest rate on any series of Obligations exceed eight percent (8.00%) per annum, (d) whether any interest rates shall be fixed or variable, (e) the maturity or maturities of any of the Obligations and (f) whether and to what extent any series of such Obligations shall be Senior Obligations or Subordinated Obligations, any or all of which terms, as well as any terms required by Section 2.02 of the Indenture, may be set forth in one or more Certificates of Award executed and delivered by the President and/or Senior Vice President for Business and Finance, or either of them, in connection with the issuance and sale of the Obligations, the execution and delivery of such Certificates of Award and any of them being hereby authorized; and

BE IT FURTHER RESOLVED, That, with respect to any Obligations issued on a tax exempt basis under the federal income tax laws, the President and/or Senior Vice President for Business and Finance, or either of them, is hereby authorized and directed (a) to make or effect any election, selection, designation, choice, consent, approval or waiver on behalf of the University with respect to the Obligations as permitted or required to be made or given under the federal income tax laws, for the purpose of assuring, enhancing or protecting favorable tax treatment or the status of the Obligations or interest thereon or assisting compliance with requirements for that purpose, reducing the burden or expense of such compliance, reducing any rebate amount or any payment of penalties, or making any payments of special amounts in lieu of making computations to determine, or paying, any excess earnings as rebate, or obviating those amounts or payments on behalf of the University; (b) to take any and all actions, make or obtain calculations, and make or give reports, covenants and certifications of and on behalf of the University, as may be appropriate to assure the status of the Obligations as Tax Exempt Bonds; and (c) to give an appropriate certificate on behalf of the University for inclusion in the transcript of proceedings setting forth the facts, estimates and circumstances, and reasonable expectations of the University pertaining to Section 148 of the Internal Revenue Code of 1986, as amended (the "Code") and the Regulations, and the representations, warranties and covenants of the University regarding compliance by the University with Sections 141 through 150 of the Code and the Regulations, as applicable; and

BE IT FURTHER RESOLVED, That the President and/or Senior Vice President for Business and Finance, or either of them, is authorized to negotiate and execute, on behalf of the University and this Board, such supplement or supplements to the Amended and Restated Trust Indenture, , any purchase contract for the sale of the Obligations, any escrow agreement, continuing disclosure agreement, any interest rate management or hedging contract, credit support or enhancement contract, any official statement or other offering document relating to the offer and sale of the Obligations, the use and distribution of which is hereby authorized and any other agreement, receipt, certificate or document (collectively the "Transaction Documents") as the President or Senior Vice President for Business and Finance or either of them shall deem (a) necessary or appropriate to carry out this resolution and to provide for the most beneficial commercial terms reasonably available to the University and (b) not materially adverse to the University, with the execution by the President or Senior Vice President for Business and Finance of any such Transaction Documents constituting the conclusive determination of such officer that the terms of such Transaction Document are necessary and appropriate and not materially adverse to the University; and

BE IT FURTHER RESOLVED, That the senior vice president for Business and Finance shall report to the Board's Finance Committee on a regular basis all actions taken in pursuant to this resolution; and

BE IT FURTHER RESOLVED, That it is found and determined that all formal actions of this Board concerning and relating to the adoption of this resolution were adopted in an open meeting of this Board, and that all deliberations of this Board and of any of its committees that resulted in such formal action were in meetings open to the public, in

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compliance with all legal requirements including Section 121.22 of the Ohio Revised Code; and

BE IT FURTHER RESOLVED, That this resolution shall take effect and be in force immediately upon its adoption.

Schedule 1

General Receipts	Original Amount	Amount Outstanding
Series 1997 Bonds	\$79,540,000	\$17,160,000
Series 1999 B Bonds	\$83,400,000	\$10,765,000
Series 2001 Bonds	\$76,950,000	\$53,035,000
Series 2003 C Bonds	\$121,295,000	\$49,800,000
Series 2005 B Bonds	\$129,990,00	\$71,575,000
Series 2008 A Bonds	\$217,595,000	\$7,570,000
Series 2008 B Bonds	\$127,770,000	\$86,025,000
Series 2010 A Bonds	\$241,170,000	\$40,460,000
Series 2010 C Bonds	\$654,785,000	\$654,785,000
Series 2010 D Bonds	\$88,335,000	\$ 84,625,000
Series 2010 E Bonds	\$150,000,000	\$150,000,000
Series 2011 A Bonds		\$500,000,000
Series 2012 A Bonds	\$91,165,000	\$66,750,000
Series 2012 B Bonds	\$23,170,000	\$13,515,000
Series 2013 A Bonds	\$337,955,000	\$337,955,000
Series 2014 A Bonds	\$135,985,000	
Series 2014 B-1	\$75,000,000	\$75,000,000
Series 2014 B-2	\$75,000,000	\$75,000,000
Series 2016 A Bonds	\$600,000,000	\$600,000,000
Series 2016 B Bonds	\$30,875,000	\$23,255,000
Series 2017 Bonds	\$69,950,000	\$69,950,000
Total:	\$3,909,930,000	\$3,116,470,000

(See Appendix XXX for background information, page XXX)

REAPPOINTMENTS TO THE SELF-INSURANCE BOARD

Resolution No. 2018-123

Synopsis: Reappointment of members to the Self-Insurance Board, is proposed.

WHEREAS the Board of Trustees directed that a Self-Insurance Board be established to oversee the University Self-Insurance Program; and

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WHEREAS all members of the Self-Insurance Board are appointed by The Ohio State University Board of Trustees upon recommendation of the President; and

WHEREAS the terms of members Galen Barnes, Mark Larmore, Michael Papadakis and Douglas Robinette expire on June 30, 2018:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the following individuals be reappointed as members of the Self-Insurance Board effective July 1, 2018, for the terms specified below:

Galen Barnes, term ending June 30, 2020 (reappointment)
Mark Larmore, term ending June 30, 2020 (reappointment)
Michael Papadakis, term ending June 30, 2020 (reappointment)
Douglas Robinette, term ending June 30, 2020 (reappointment)

BE IT FURTHER RESOLVED, That this appointment entitles each member to any immunity, insurance or indemnity protection to which officers and employees of the university are, or hereafter may become, entitled.

APPROVAL OF THE 2018-2020 STRATEGIC COMPLETION PLAN

Resolution No. 2018-124

Synopsis: Approval of the 2018-2020 Strategic Completion Plan, is proposed.

WHEREAS the 2018-2020 Strategic Completion Plan has been reviewed and approved by the vice provost for Undergraduate Studies and dean of Undergraduate Education and all other appropriate individuals and committees:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the 2018-2020 Strategic Completion Plan.

(See Appendix XXX for background information, page XXX)

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 2018-125

Synopsis: Approval of the following amendments to the *Rules of the University Faculty*, is proposed.

WHEREAS the University Senate, pursuant to rule 3335-1-09 of the Administrative Code, is authorized to recommend through the president to the Board of Trustees the adoption of amendments to the *Rules of the University Faculty* as approved by the University Senate; and

WHEREAS the proposed changes to rule 3335-6-02 in the *Rules of the University Faculty* were approved by the University Senate on April 12, 2018:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the attached amendments to the *Rules of the University Faculty* be adopted as recommended by the University Senate.

(See Appendix XXX for background information, page XXX)

FACULTY PERSONNEL ACTIONS

Resolution No. 2018-126

BE IT RESOLVED, That the Board of Trustees hereby approves the faculty personnel actions as recorded in the personnel budget records of the university since the April 6, 2018, meeting of the board, including the following appointments, appointments/reappointments of chairpersons, faculty professional leaves, and emeritus titles:

Appointments

Name: DOUGLAS A. BERMAN
Title: Professor (Newton D. Baker-Baker & Hostetler Chair in Law)
College: Moritz College of Law
Term: June 8, 2018 through June 7, 2023

Name: JANET M. BOX-STEFFENSMEIER
Title: Interim Vice Provost and Executive Dean
College: Arts and Sciences
Term: July 1, 2018 through June 30, 2019
(or until a new Vice Provost and Executive Dean is hired)

Name: KEN K. BOYER
Title: Professor (Fisher Designated Professorship in Management Sciences)
College: Fisher College of Business
Term: June 1, 2018 through May 31, 2023

Name: CINNAMON P. CARLARNE
Title: Professor (Alumni Society Designated Professor of Law)
College: Moritz College of Law
Term: June 8, 2018 through June 7, 2023

Name: AMY J. COHEN
Title: Professor (John C. Elam/Vorys Sater Professor of Law)
College: Moritz College of Law
Term: June 8, 2018 through June 7, 2023

Name: ISIL EREL
Title: Professor (David A. Rismiller Chair in Finance)
College: Fisher College of Business
Term: June 1, 2018 through May 31, 2023

Name: NICHOLAS G. HALL
Title: Professor (Berry Designated Professorship)

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College: Fisher College of Business
Term: June 1, 2018 through May 31, 2023

Name: KEWEI HOU
Title: Professor (Ric Dillon Endowed Professorship in Investments)
College: Fisher College of Business
Term: June 1, 2018 through May 31, 2023

Name: STEVE HUEFNER
Title: Professor (C. William O'Neill Professorship in Law and Judicial Administration)
College: Moritz College of Law
Term: June 8, 2018 through June 7, 2023

Name: NORMAN W. JONES
Title: Dean and Director
Campus: The Ohio State University at Mansfield
Term: July 1, 2018 through June 30, 2023

Name: HARVEY J. MILLER
Title: Professor (Bob and Mary Reusche Chair in Geographic Information Science)
College: Arts and Sciences
Term: August 15, 2018 through August 14, 2023

Name: BRIAN G. MITTENDORF
Title: Professor (Fisher Designated Professorship in Accounting)
College: Fisher College of Business
Term: June 1, 2018 through May 31, 2023

Name: *NAHUSH MOKADAM
Title: Professor (The Gerard S. Kakos MD and Thomas E. Williams Jr. MD, PhD, Professorship)
College: Medicine
Term: August 15, 2018 through August 14, 2023

Name: JAMES L. MOORE III
Title: Vice Provost for Diversity and Inclusion and Chief Diversity Officer
Office: Academic Affairs
Term: May 1, 2018 through June 30, 2022

Name: *DONALD B. POPE-DAVIS
Title: Dean
College: Education and Human Ecology
Term: July 15, 2018 through June 30, 2023

Name: REBECCA W. RECZEK
Title: Associate Professor (Dr. H. Lee "Buck" Matthews Designated Professorship in Marketing)
College: Fisher College of Business
Term: June 1, 2018 through May 31, 2023

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Name: G. PAUL ROSE
Title: Professor (Robert J. Watkins/Procter & Gamble Professor of Law)
College: Moritz College of Law
Term: June 8, 2018 through June 7, 2023

Name: DARREN T. ROULSTONE
Title: Professor (John W. Berry Sr. Fund for Faculty Excellence Professorship)
College: Fisher College of Business
Term: June 1, 2018 through May 31, 2023

Name: LAWRENCE DREW SHIRLEY
Title: Assistant Professor (Ward Family Surgical Oncology Designated Professorship)
College: Medicine
Term: July 1, 2018 through June 30, 2022

Name: BENNETT J. TEPPER
Title: Professor (Irving Abramowitz Memorial Professorship)
College: Fisher College of Business
Term: June 1, 2018 through May 31, 2023

*New Hire

Reappointments

Name: Henry J. Mann
Title: Dean
College: Pharmacy
Term: July 1, 2018 through June 30, 2023

(See Appendix XXX for background information, page XXX)

AMENDMENT TO THE CLINICAL FACULTY APPOINTMENT CAP IN THE COLLEGE OF DENTISTRY

Resolution No. 2018-127

Synopsis: Approval to amend the Clinical Faculty Appointment Cap in the College of Dentistry, is proposed.

WHEREAS based on planned increases in the pre-doctoral (DDS) program class size and additional community-based academic dental clinics in the Columbus metropolitan area, the College of Dentistry needs to increase the number of clinical faculty from the present cap of 40 percent of the total number of tenure, clinical and research track faculty; and

WHEREAS in addition to that rationale, the college explains its organizational structure, the numbers and types of different faculty and their responsibilities, and the nature of faculty search processes — all embedded within its Appointments, Promotion and Tenure document; and

WHEREAS these faculty will be important contributors to the college's educational and service missions; the college has a strong mentoring system for integrating new clinical

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faculty into its educational programs; and current associated faculty will have their appointments converted to clinical faculty; and

WHEREAS based on its own internal analysis and a comparison with peer institutions, the college proposes a 75 percent cap; and

WHEREAS the proposal has the support of the faculty and the leadership of the College of Dentistry; and

WHEREAS the proposal was reviewed and approved by the Council on Academic Affairs at its meeting on April 10, 2018; and

WHEREAS the proposal was reviewed and received a vote of approval by the University Senate on April 19, 2018:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the proposed amendment to the Clinical Faculty Appointment Cap for the College of Dentistry.

(See Appendix XXX for background information, page XXX)

DEGREES AND CERTIFICATES

Resolution No. 2018-128

Synopsis: Approval of degrees and certificates for summer semester, is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements; and

WHEREAS the Max M. Fisher College of Business has recommended that Tarak Underiner be awarded a Bachelor of Science in Business Administration degree, posthumously:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the degrees and certificates to be conferred on August 5, 2018, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that Tarak Underiner be awarded the above named degree, posthumously.

**ESTABLISHMENT OF A MASTER OF PUBLIC ADMINISTRATION
AND LEADERSHIP DEGREE PROGRAM IN THE
JOHN GLENN COLLEGE OF PUBLIC AFFAIRS**

Resolution No. 2018-129

Synopsis: Approval to establish a Master of Public Administration and Leadership degree program in the John Glenn College of Public Affairs, is proposed.

WHEREAS this new program will complement the college's existing pre-service Master of Public Administration (MOA) and in-career Master of Arts (MA) in Public Policy and Management degrees, and is an online program that has been developed in consultation with the Office of Distance Education and eLearning; and

WHEREAS the program will target working professionals who may not have the flexibility to commit to a residential program; it emphasizes the skills that can be used immediately in the workplace and at the same time is responsive to the needs of public and nonprofit employers; and its implementation is necessary to compete with other top public affairs graduate programs, almost all of which have online degree options; and

WHEREAS the curriculum consists of 32 to 33 credit hours that include 20 hours of required core courses, and a minimum of 12 credits of electives or specialization in one of four initial areas — public management, public policy, nonprofit management or criminal justice administration and policy; and

WHEREAS the program has the support of the faculty and the leadership of the John Glenn College of Public Affairs, and has letters of support from other colleges including Arts and Sciences; Food, Agricultural and Environmental Sciences; and Public Health; and

WHEREAS the proposal was reviewed and approved by the Council on Academic Affairs at its meeting on April 4, 2018; and

WHEREAS the proposal was reviewed and received a vote of approval by the University Senate on April 19, 2018:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the proposed establishment of a Master of Public Administration and Leadership degree program in the John Glenn College of Public Affairs.

(See Appendix XXX for background information, page XXX)

UNIVERSITY FOUNDATION REPORT

Resolution No. 2018-130

Synopsis: Approval of the University Foundation Report as of April 30, 2018, is proposed.

WHEREAS monies are solicited and received on behalf of the university from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

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WHEREAS this report includes the establishment of one (1) endowed chair: the Bernie Frick Research Chair in Heart Failure and Arrhythmia; one (1) endowed chair fund: the Andrei Baronov and Ratmir Timashev Endowed Chair Fund in Data Analytics; one (1) endowed professorship: the S.T.A.R. Professorship; one (1) designated professorship: the Ward Family Surgical Oncology Designated Professorship; two (2) professorship funds: the Helene Fuld Health Trust Endowed Professorship Fund for Evidence-based Practice in Nursing and Healthcare, and the Burn Jeng Lin, PhD and Sue Huang Lin Endowed ElectroScience Laboratory Professorship Fund; one (1) research fund honoring the Glens: the John and Annie Glenn Fund for Eye Research; one (1) scholarship as part of the Ohio Scholarship Challenge: The Rahimian Endowed Graduate Support Fund; thirty-eight (38) additional named endowed funds; and the revision of twelve (12) named endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves The Ohio State University Foundation Report as of April 30, 2018.

(See Appendix XXX for background information, page XXX)

TRANSFER OF KIPLINGER PROGRAM AND ENDOWED FUNDS

Resolution No. 2018-131

Synopsis: Approval of the transfer of the Kiplinger Program in Public Affairs Journalism to Ohio University and transfer of related funds to The Ohio University Foundation, is proposed.

WHEREAS the Kiplinger program was established at the university in 1971, when the Board of Trustees approved the Willard M. Kiplinger Professorship in Public Affairs in the School of Journalism fund (the "Endowment Fund"), which was funded with an endowed gift from the Kiplinger Foundation, Inc. to support a professorship in the School of Journalism and academic programs focused on public affairs reporting; and

WHEREAS on June 2, 1972, the program and the Endowment Fund were modified to provide for the establishment of the Willard M. Kiplinger Chair in Public Affairs Reporting and a graduate degree specialization in public affairs reporting in the university's School of Journalism; and

WHEREAS in response to changes in the field of journalism and the university's journalism program over time, including the discontinuance of the university's separate School of Journalism, the name and purpose of the Endowment Fund was subsequently modified by the Board of Trustees on September 22, 2004, July 7, 2006, and November 7, 2014, and is currently named the W.M. Kiplinger '12 Program in Public Affairs Journalism Fund, supporting the Kiplinger Program in Public Affairs Reporting; and

WHEREAS because of changes in the university's journalism program, it can no longer support the Kiplinger program at the level originally intended; and

WHEREAS the E.W. Scripps School of Journalism at Ohio University is a highly regarded school of journalism that can support the Kiplinger program at the level originally intended, and is prepared to accept the Kiplinger program; and

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WHEREAS in order to best satisfy donor intent and the purpose of the Endowment Fund, the Board of Trustees wishes to transfer the Kiplinger program to the E.W. Scripps School of Journalism at Ohio University and to transfer all related funds to The Ohio University Foundation (the "OU Foundation") to be used in furtherance of the charitable purposes for which the Endowment Fund was originally established and funded:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees finds it in the best interests of the university to transfer the Kiplinger program to Ohio University and to transfer the related funds to the OU Foundation in furtherance of the charitable purposes for which the Endowment Fund was originally established and funded; and

BE IT FURTHER RESOLVED that any such transfer is contingent on: (i) the university and the Kiplinger Foundation, Inc. entering into a consent and release agreement (the "Agreement"), and (ii) approval of the modification and transfer of the Endowment Fund by a court of competent jurisdiction (the "Approval"); and

BE IT FURTHER RESOLVED that, pending the Agreement and Approval, the Board of Trustees hereby approves, authorizes and directs: (i) the transfer of the Kiplinger program to Ohio University, and (ii) the transfer of all funds held in the Endowment Fund to the OU Foundation in furtherance of the charitable purposes for which the Endowment Fund was originally established and funded; and

BE IT FURTHER RESOLVED that, once all outstanding university costs and expenses relating to the Kiplinger program have been paid, the Board of Trustees hereby approves, authorizes and directs the transfer of any remaining funds restricted to use for the Kiplinger program to the OU Foundation to be used to support the Kiplinger program at the E.W. Scripps School of Journalism at Ohio University; and

BE IT FURTHER RESOLVED that the president, senior vice president and chief financial officer, senior vice president and general counsel, and senior vice president for Advancement, and any such persons appointed to act on their behalf, are hereby authorized and directed to do or to cause to be done any and all acts as they shall deem necessary, appropriate and in the best interests of the university in order to accomplish the purposes of the foregoing resolutions.

AMENDMENTS TO MINIMUMS FOR ESTABLISHING NAMED ENDOWMENTS

Resolution No. 2018-132

Synopsis: Approval of the University Foundation Report as of February 28, 2018, is proposed.

WHEREAS monies are solicited and received on behalf of the university from alumni, industry and various individuals in support of research, instructional activities and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of one (1) endowed chair: The Saul and Sonia Schottenstein Chair in Israel Studies; one (1) endowed professorship: the Edwin H. and E. Christopher Ellison Professorship; one (1) designated professorship: The Dr. H. Lee "Buck" Mathews Designated Professorship in Marketing; one (1) professorship fund: The

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Dr. H. Lee "Buck" Mathews Professorship Fund in Marketing; two (2) scholarships as part of the Joseph A. Alutto Global Leadership Initiative: the David C. Rader International Scholarship Fund and the Phillip and Suzanne Faulkner International Scholarship Fund; thirty-two (32) additional named endowed funds; and the revision of eight (8) named endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves The Ohio State University Foundation Report as of February 28, 2018.

(See Appendix XXX for background information, page XXX)

**NAMING OF THE MARTHA S. PITZER CENTER FOR
WOMEN, CHILDREN AND YOUTH**

Resolution No. 2018-133

AT THE OHIO STATE UNIVERSITY COLLEGE OF NURSING

Synopsis: Approval for naming of the Martha S. Pitzer Center for Women, Children and Youth at The Ohio State University College of Nursing, is proposed.

WHEREAS the center is dedicated to the discovery of new knowledge and its translation into real world settings in order to optimize health and wellness outcomes for infants, children and women; and

WHEREAS the center aims to foster excellence in its core values of Collaboration, Outreach, Research, and Education to promote the highest levels of health and wellness through pioneering research, translational activities and transdisciplinary research educational programs; and

WHEREAS Dr. Martha S. Pitzer, a three-time alumna of The Ohio State University and former faculty member in the College of Nursing, dedicated herself and her career to caring for women and children through both her teaching and her research; and

WHEREAS the Pitzer Family Foundation has generously supported the Center and the College of Nursing in honor of Dr. Pitzer's legacy of passionate advocacy for children and women's health:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned center in The Ohio State University College of Nursing be named the Martha S. Pitzer Center for Women, Children and Youth.

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NAMING OF THE GARY AND CONNIE SHARPE INNOVATION COMMONS

Resolution No. 2018-134

IN DERBY HALL, COLLEGE OF ARTS AND SCIENCES

Synopsis: Approval for naming of the Geography Research Innovation Commons (Rooms 151 and 155E) in Derby Hall at 154 North Oval Mall as the Gary and Connie Sharpe Innovation Commons, is proposed.

WHEREAS Derby Hall serves as the home of the Department of Geography; and

WHEREAS the Department of Geography uses critical analysis, powerful technologies, and an integrative, holistic perspective to understand complex 21st century challenges; and

WHEREAS the Innovation Commons furthers the goals of the department by serving as an interdisciplinary research area designated for the interaction of geography students and to encourage innovation in the discipline; and

WHEREAS Gary and Connie Sharpe have generously provided funds to support the renovation of the space in Derby Hall:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned Geography Research Innovation Commons (Rooms 151 and 155E) in Derby Hall shall be named the Gary and Connie Sharpe Innovation Commons.

DISTINGUISHED SERVICE AWARD

Resolution No. 2018-135

Synopsis: Approval of a Distinguished Service Award to be presented in 2018, is proposed.

WHEREAS the President's Cabinet has reviewed and supported the recommendations of the Distinguished Service Awards Committee to present a Distinguished Service Award to John C. "Jack" Fisher in 2018; and

WHEREAS these awards are given in recognition of distinguished service to The Ohio State University and the awards are in accordance with action taken by the Board of Trustees in 1952; and

WHEREAS the committee may recommend additional 2018 recipients later in the year:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves a Distinguished Service Award be awarded as designated above.

PERSONNEL ACTIONS

Resolution No. 2018-136

BE IT RESOLVED, That the Board of Trustees hereby approves the personnel actions as recorded in the personnel budget records of the university since the April 6, 2018, meeting of the board, including the following appointments:

Appointment

Name: MORLEY O. STONE
Title: Senior Vice President
Unit: Research
Term: August 1, 2018

Reappointment

Name: JAY KASEY
Title: Senior Vice President
Unit: Administration and Planning
Term: June 1, 2018

Name: DAVID P. MCQUAID
Title: Vice President
Unit: Health Services
Title: Chief Executive Officer
Unit: The Ohio State University Health System
Title: Chief Operating Officer
Unit: The Ohio State University Wexner Medical Center
Term: July 1, 2018 through June 30, 2021

**APPROVAL TO ENTER INTO A JOINT USE AGREEMENT
BETWEEN THE OHIO STATE UNIVERSITY AND
THE PAST FOUNDATION**

Resolution No. 2018-137

Synopsis: Authorization to enter into a Joint Use Agreement (JUA) with the PAST Foundation, an Ohio nonprofit agency, to document the value and permit the release of funds appropriated in the State Capital Bill for a new roof over the PAST Innovation Lab located at 1003 Kinnear Road in Columbus, Ohio, is proposed.

WHEREAS The Ohio State University was allocated \$300,000 in the 2019 State Capital Bill that is specifically designated for use by the PAST Foundation; and

WHEREAS the PAST Foundation will utilize the funds for a new roof at the PAST Innovation Center, located in Columbus, Ohio; and

WHEREAS The Ohio State University has an opportunity to expand its partnerships and activities with the PAST Foundation and would benefit from having a space to support a variety of student programs; and

WHEREAS the PAST Foundation commits to make the PAST Innovation Lab facility available for the university's use; and

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WHEREAS the terms and conditions for the university use shall be more favorable than the terms and conditions of use by any other entity to a degree that reasonably reflects the magnitude of the university's investment in the PAST Innovation Lab for the term of the agreement; and

WHEREAS except for the funds used to cover the university's reasonable administrative costs related to the project, the funds provided under this JUA shall be used by the PAST Foundation only for capital improvements or purchases and shall not be used for operating expenses; and

WHEREAS the university's use of the PAST Innovation Lab space will promote the university's mission to advance the well-being of the people of Ohio and the global community through the creation and dissemination of knowledge; and

WHEREAS before the state capital appropriation may be released to the PAST Foundation, the Ohio Department of Higher Education requires that a JUA between the university and the PAST Foundation be signed to document the value of the appropriation to The Ohio State University and to ensure the benefits to the university will continue for a minimum period of 20 years:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the president and/or senior vice president for business and finance and/or senior vice president for administration and planning be authorized to take any action required to effect the proposed Joint Use Agreement containing terms and conditions deemed to be in the best interest of the university.

(See Appendix XXX for background information, page XXX)

**APPROVAL TO GRANT LIMITED AUTHORITY FOR SELECT
OFF-DUTY LAW ENFORCEMENT OFFICIALS TO CARRY
A CONCEALED FIREARM ON UNIVERSITY PROPERTY**

Resolution No. 2018-138

Synopsis: Authorization to allow off-duty, sworn law enforcement officials employed full time by The Ohio State University Police Division, the City of Columbus Division of Police, Franklin County Sheriff's Office or the Ohio State Highway Patrol ("permitted officers"), who are in compliance with all applicable legal requirements, to carry a concealed firearm on university property located within the jurisdiction of their home agency and to be admitted into buildings, events and venues with a firearm, is proposed.

WHEREAS Ohio Law prohibits carrying of concealed firearms on any premises owned or leased by a public or private college, university or institution of higher education; and

WHEREAS Ohio Revised Code Section 2923.126 provides an exception to the general prohibition against concealed carry of firearms on university property only if approved by the institution's Board of Trustees; and

WHEREAS the proposed exception is for off-duty, sworn law enforcement officials employed full time by The Ohio State University Police Division, the City of Columbus Division of Police, Franklin County Sheriff's Office or the Ohio State Highway Patrol, who are in compliance with all applicable legal requirements and are on university property located within their home jurisdiction; and

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WHEREAS permitted officers are required to follow all protocols and check-in procedures established by the university; and

WHEREAS permitted officers are subject to all applicable laws as well as university and facility rules and policies; and

WHEREAS failure to comply with laws, rules, policies, protocols or procedures, or possession or use of a firearm in an unsafe manner, is grounds for removal or denial of entry to buildings, events or venues; and

WHEREAS part-time, reserve, special or auxiliary employees or retirees of any agency, including The Ohio State University Police Division, the City of Columbus Division of Police, Franklin County Sheriff's Office or the Ohio State Highway Patrol may not carry concealed firearms on campus; and

WHEREAS off-duty, sworn law enforcement officials from agencies other than those specified are subject to the requirements of the Ohio Revised Code and may not carry concealed firearms on university property; and

WHEREAS sworn law enforcement officials from agencies that do not have jurisdiction on university property, but who have reason to be on university property during the course of their duties, are permitted to carry a concealed firearm on university property during the course of performing those duties:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that off-duty, sworn law enforcement officials employed full time by The Ohio State University Police Division, the City of Columbus Division of Police, Franklin County Sheriff's Office or the Ohio State Highway Patrol, who are in compliance with all applicable legal requirements, are permitted to carry a concealed firearm on university property located within the jurisdiction of their home agency.

Mr. Gasser:

Thank you. May I have a motion, please? A second? Will the secretary please call the roll?

Upon the motion of Dr. Wadsworth, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing motion with 13 affirmative votes, cast by trustees: Mr. Gasser, Mr. Smucker, Mrs. Wexner, Dr. Wadsworth, Mr. Kellogg, Mr. Shumate, Ms. Krueger, Mr. Porteus, Mrs. Hoeflinger, Mr. Fischer, Mr. Stockmeister, Mr. Zeiger and Mr. Moseley.

Dr. Thompson:

Motion carries, Mr. Chairman.

Dr. Drake:

We are also seeking approval of the following items, and Mr. Fischer, Mrs. Hoeflinger, Mrs. Wexner and Mr. Zeiger will abstain:

RATIFICATION OF APPOINTMENTS TO THE WEXNER MEDICAL CENTER BOARD

Resolution No. 2018-139

Synopsis: Ratification of appointments to The Ohio State University Wexner Medical Center Board, is proposed.

WHEREAS the Wexner Medical Center Board bylaws stipulate that up to five members of the University Board of Trustees shall be appointed annually to the Wexner Medical Center by the chair of the University Board of Trustees; and

WHEREAS the bylaws stipulate that the term of office for public members shall be three years, except that the terms of the initial members shall be staggered, with three-year, two-year and one-year terms to ensure that no more than one-third of the public members' terms will expire within a given year and no public member shall serve more than six consecutive years:

NOW THEREFORE

BE IT RESOLVED, That the University Board of Trustees hereby ratifies the following appointments to the Wexner Medical Center Board, effective May 14, 2018, for the terms specified below:

Trustee Members

Abigail S. Wexner, term ending May 13, 2019
Cheryl L. Krueger, term ending May 13, 2019
Hiroyuki Fujita, term ending May 13, 2019
John W. Zeiger, term ending May 13, 2019
Janet Porter, term ending May 13, 2019

Public Members

Stephen D. Steinour, term ending May 13, 2019
W.G. "Jerry" Jurgensen, term ending May 13, 2021
Cindy Hilsheimer, term ending May 13, 2021

BE IT FURTHER RESOLVED, That the University Board of Trustees hereby approves that the appointment of each member entitles the members to any immunity, insurance or indemnity protection to which officers and employees of the university are, or hereafter may become, entitled

**APPROVAL TO ENTER INTO PROFESSIONAL SERVICES
AND CONSTRUCTION CONTRACTS**

Resolution No. 2018-140

**APPROVAL TO ENTER INTO PROFESSIONAL SERVICES AND
CONSTRUCTION CONTRACTS**

Doan – 6th and 7th Floor NICU
Service Building Annex Renovation

APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS

Advanced Materials Corridor
 OSU East – West Wing Expansion/Renovation

Synopsis: Authorization to enter into professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the university desires to enter into professional services and construction contracts for the following projects; and

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Project Cost	
Doan – 6th and 7th Floor NICU	\$0.7M	\$6.8M	\$7.5M	Auxiliary Funds
Service Building Annex Renovation	\$1.2M	\$5.8M	\$7.0M	University Funds

WHEREAS in accordance with the attached materials, the university desires to enter into construction contracts for the following project; and

	Construction Approval Requested	Total Project Cost	
Advanced Materials Corridor	\$47.5M	\$59.1M	State Funds University Funds University Debt Development Funds
OSU East – West Wing Expansion/Renovation	\$23.9M	\$26.0M	Auxiliary Funds

WHEREAS the Master Planning and Facilities Committee has reviewed the projects listed above for alignment with all applicable campus plans and guidelines; and

WHEREAS the Finance Committee has reviewed the projects listed above for alignment with the Capital Investment Plan and other applicable financial plans:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the president and/or senior vice president for Business and Finance be authorized to enter into professional services and construction contracts for the projects listed above in accordance with established university and state of Ohio procedures, with all actions to be reported to the board at the appropriate time.

(See Appendix XXX for background information, page XXX)

APPROVAL FOR ACQUISITION OF UNIMPROVED REAL PROPERTY

Resolution No. 2018-141

LOCATED AT SAWMILL PARKWAY AND HOME ROAD
IN DELAWARE COUNTY, OHIO

Synopsis: The purchase of approximately 29.56 acres of unimproved real property located at the northeast corner of Sawmill Parkway and Home Road in Delaware County, Ohio, is proposed.

WHEREAS the property is located at the northeast corner of Sawmill Parkway and Home Road in Delaware County, Ohio; and

WHEREAS the property will be utilized for the construction of an ambulatory care facility, which is a key component of the Wexner Medical Center's strategic plan; and

WHEREAS the acquisition will be contingent upon zoning changes that will allow construction of a medical facility; and

WHEREAS it has been recommended by the Office of Planning and Real Estate, in coordination with the Wexner Medical Center, that the university purchase the land; and

WHEREAS the Wexner Medical Center Board approved this resolution at its meeting on June 6, 2018; and

WHEREAS funds for the acquisition will be provided by the Wexner Medical Center:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the purchase of said property; and

BE IT FURTHER RESOLVED, That the president and/or senior vice president for Business and Finance be authorized to take any action required to effect the sale of the property and to negotiate a purchase contract containing terms and conditions deemed to be in the best interest of the university.

(See Appendix XXX for background information, page XXX)

Mr. Gasser:

May I have a motion, please? A second? Will the secretary please call the roll?

Upon the motion of Mr. Kellogg, seconded by Mr. Stockmeister, the Board of Trustees adopted the foregoing motion with nine affirmative votes, cast by trustees: Mr. Gasser, Mr. Smucker, Dr. Wadsworth, Mr. Kellogg, Mr. Shumate, Ms. Krueger, Mr. Porteus, Mr. Stockmeister and Mr. Moseley. Mrs. Wexner, Mrs. Hoeflinger, Mr. Fischer and Mr. Zeiger abstained.

Dr. Thompson:

Motion carries, Mr. Chairman.

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Dr. Drake:

We will now vote on the following two items separately. First, we seek approval for ...

APPROVAL OF FISCAL YEAR 2019 OPERATING BUDGET

Resolution No. 2018-142

Synopsis: Approval of the Operating Budget for the fiscal year ending June 30, 2019, is proposed.

WHEREAS the state of Ohio Biennial Budget for state Fiscal Years 2018 and 2019, including funding levels for state institutions of higher education, has been signed into law; and,

WHEREAS tuition and fee levels for the Columbus and regional campuses for the fiscal year ending June 30, 2019, are proposed at the June 7, 2018, Board of Trustees meeting; and,

WHEREAS the president now recommends approval of the Fiscal Year 2019 Operating Budget for the university for the fiscal year ending June 30, 2019;

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees approves the university's Operating Budget for the fiscal year ending June 30, 2019, as described in the accompanying Fiscal Year 2019 Operating Budget Book, with authorization for the president to make expenditures within the projected income.

(See Appendix XXX for background information, page XXX)

Mr. Gasser:

May I have a motion, please? A second? Will the secretary please call the roll?

Upon the motion of Mr. Smucker, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing motion with 12 affirmative votes cast by trustees: Mr. Gasser, Mr. Smucker, Mrs. Wexner, Mr. Kellogg, Mr. Shumate, Ms. Krueger, Mr. Porteus, Mrs. Hoeflinger, Mr. Fischer, Mr. Stockmeister, Mr. Zeiger and Mr. Moseley. Dr. Wadsworth cast the only negative vote.

Dr. Thompson:

Motion carries, Mr. Chairman.

Dr. Drake:

And finally, due to a healthy discussion during our Finance Committee yesterday, we will do a separate vote on item 10, "Establishment of the Strategic Initiatives Endowment," with the stated understanding that we will take a broader look at endowments during our August meeting.

ESTABLISHMENT OF THE STRATEGIC INITIATIVES ENDOWMENT FUND

Resolution No. 2018-143

Synopsis: Approval of the establishment of a quasi-endowment fund to provide funding for key strategic initiatives of the university with funds from the Comprehensive Energy Management Transaction, is proposed.

WHEREAS on April 10, 2017, the university and Ohio State Energy Partners LLC entered into the Long-Term Lease and Concession Agreement for The Ohio State University Utility System (the "Concession Agreement"), which resulted in: (1) an upfront payment to the university of approximately \$1.015 billion to be used to further the following five strategic initiatives of the university: (i) expand student access and affordability; (ii) enhance compensation for faculty and staff; (iii) improve classrooms, research labs, and performance and arts spaces; (iv) enhance energy sustainability efforts; and (v) further other strategic initiatives of the university (the "Upfront Payment"), and (2) a \$150 million commitment (the "Academic Collaboration Funds") to support academics in specific areas requested by students, faculty and staff, with \$54.5 million received at closing (the "Comprehensive Energy Management Transaction"); and

WHEREAS in order to further these strategic initiatives, the Board of Trustees wishes to establish the Strategic Initiatives Endowment Fund with \$700 million of funds from the Comprehensive Energy Management Transaction:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees finds it in the best interests of the university and in furtherance of its charitable, educational and scientific purposes to establish a quasi-endowment fund to provide funding to support various strategic initiatives of the university; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby establishes the Strategic Initiatives Endowment Fund upon the terms of the endowment description prepared by the Office of Business and Finance attached hereto; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves the transfer of \$700 million of funds received through the Comprehensive Energy Management Transaction to the Strategic Initiatives Endowment Fund.

(See Appendix XXX for background information, page XXX)

Mr. Gasser:

May I have a motion, please? A second? Will the secretary please call the roll?

Upon the motion of Mr. Shumate, seconded by Mr. Kellogg, the Board of Trustees adopted the foregoing motion with 12 affirmative votes, cast by trustees: Mr. Gasser, Mr. Smucker, Mrs. Wexner, Dr. Wadsworth, Mr. Kellogg, Mr. Shumate, Ms. Krueger, Mr. Porteus, Mrs. Hoeflinger, Mr. Stockmeister, Mr. Zeiger and Mr. Moseley. Mr. Fischer cast the only negative vote.

Dr. Thompson:

Motion carries, Mr. Chairman.

June 8, 2018, Board of Trustees meeting

Mr. Gasser:

Thank you. The next meeting of the Board of Trustees is Friday, August 31, 2018. If there is no further business, this meeting is adjourned. Thank you very much.

Attest:

Michael J. Gasser
Chairman

Blake Thompson
Secretary

DRAFT

RESOLUTIONS IN MEMORIAM

Synopsis: Approval of Resolutions in Memoriam, is proposed.

BE IT RESOLVED, That the Board of Trustees hereby approves the attached Resolutions in Memoriam and that the president be requested to convey copies to the families of the deceased.

John T. Bonner, Jr.
William L. Flinn
John R. Grabner Jr.
Mateja Matejic
Annemarie Sommer
Jacques L. Zakin

JOHN T. BONNER JR.

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on January 21, 2018, of John T. Bonner Jr., former Executive Dean of Student Relations and Vice President for Educational Services at The Ohio State University.

Dr. Bonner completed his educational studies at Ohio State, where he studied business organization and speech and eventually obtained a PhD. Dr. Bonner was highly involved during his time as an undergraduate. He was actively engaged with the Ohio Union Activities Office, Fraternity Affairs Office, Strollers Student Theatrics, WOSU Players, Beta Theta Pi fraternity and served as captain of the debate team. He was also a member of several academic honoraries, including SPHINX, Delta Sigma Rho and Bucket and Dipper. As a graduate and doctoral student, Dr. Bonner worked as a lecturer, instructor and assistant professor, growing his passion for higher education.

He dedicated his life's work to higher education, assuming various lecturing and administrative roles. At Ohio State, he served as a member of the faculties of the College of Arts and Sciences and the College of Administrative Science. Dr. Bonner also worked as a visiting member of faculties at the University of California at Los Angeles, the University of Florida and the Air Force Institute of Technology, and as a lecturer at the University of Michigan and Purdue University.

In 1961, Dr. Bonner was appointed Executive Dean of Student Relations at Ohio State. He worked hard to manage student affairs on campus during a tumultuous era. He later became Vice President of Educational Services, where he was involved in the building of the University Libraries and the Fawcett Center, and in expanding Ohio State's learning resources. Dr. Bonner's support was also central the development of the West Campus towers and pioneered co-ed residence halls at Ohio State.

Dr. Bonner was a decorated veteran, having served as a Field Artillery Captain during World War II. He was an advocate for preserving ROTC programs in schools and later served on the Army Administrative Board of ROTC Affairs. He earned distinguished public service awards from the Army, Navy, Air Force and Secretary of Defense

Dr. Bonner was a cherished member of not only the Ohio State community, but of his local community as well. He served as president of the Columbus Sales Executives Club and as a consultant to various business organizations and government agencies. He also contributed his time to his church, the local PTA, Cub Scouts and Little League.

On behalf of the university community, the Board of Trustees expresses to the family of John T. Bonner Jr. its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

WILLIAM L. FLINN

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on June 9, 2018, of William L. "Bill" Flinn, Professor Emeritus of Rural Sociology in the College of Food, Agricultural and Environmental Sciences.

Professor Flinn had a lifelong relationship with Ohio and The Ohio State University. He was born in Piqua, Ohio, and spent his formative years on a family farm in Shelby County. He earned a Bachelor of Science in Agricultural Economics, a Master of Science in Rural Sociology and a PhD in Rural Sociology at Ohio State. While studying at the university, he was a member of the Alpha Gamma Rho fraternity, a close affiliation that continued to his death.

He was endowed with two major assets. The first was his lifelong companion, Susan, whose support and advice helped ensure his success. She, along with son, James, daughter, Anne, and five grandchildren, were a source of great pride and comfort. The second was his infectious sense of humor, which favorably impacted the lives of those with whom he lived and worked.

Dr. Flinn undertook a Fulbright assignment in Bogota, Colombia (1965-66), which represented the beginning of a productive international career. He assumed a teaching and research appointment at the University of Wisconsin in Madison upon its completion, and returned to Ohio State in 1973 to lead the Rural Sociology program in what was then-named the Department of Agricultural Economics and Rural Sociology. Over several years, he built a strong program that attracted numerous graduate students, many of whom went on to enjoy significant academic and research careers, both nationally and internationally. He personally mentored many of these students. His charisma, exceptional teaching and outstanding research accomplishments were recognized through the Gamma Sigma Delta Honors Society and nationally by the Rural Sociological Society, for which he served as president from 1980-81.

In addition to Dr. Flinn's teaching expertise, he possessed outstanding leadership and management skills that were recognized across the Big Ten community. In 1980, he became executive director and president of the Midwest Universities Consortium for International Activities (MUCIA), which was relocated to Ohio State. He excelled in this position for more than two decades. In this role, he traveled the world, negotiating multi-million dollar agreements for member universities, including Ohio State, with the World Bank, USAID and other development assistance agencies. Working with presidents, provosts and other leaders of MUCIA member universities, he helped to substantially expand international program activities. This included support for an influx of graduate and undergraduate students to Ohio State's campuses, important collaborative research with international partners and development-related international extension programs.

Upon stepping down from his MUCIA position, he returned to the classroom to impart his wisdom and expertise with students, his first love.

On behalf of the university community, the Board of Trustees expresses to the family of Professor William L. Flinn, its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy.

JOHN R. GRABNER JR.

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on January 6, 2018, of John R. Grabner Jr., Professor Emeritus in Marketing and Logistics in the Max M. Fisher College of Business.

Professor Grabner served on the faculty from 1966 until his retirement in 1995. He and his colleagues helped build The Ohio State University into a recognized leader in the study of logistics — a distinction that continues to elevate and enhance the reputation of the university.

Dr. Grabner, together with faculty colleagues Bernard J. LaLonde and James Robeson, created the *Journal of Business Logistics* at Ohio State in 1978. The journal was the world's first publication dedicated to the academic study and practical application of logistics research and thought leadership. It continues in publication to this day and is currently housed at Fisher College of Business.

During his tenure at Ohio State, Dr. Grabner provided his students with a blend of academic theory and applied knowledge, which he collected while serving as a renowned logistics consultant to numerous organizations.

Said Thomas J. Goldsby, the Harry T. Mangurian Jr. Foundation Professor in Business and current chair of the Department of Marketing and Logistics at Fisher: "His practical experience being a partner in a logistics firm brought reality and knowledge at the last-mile level. John's interactions with his faculty colleagues, staff and students reflected his rock-solid Kansas values. He approached challenges and accomplishments with a genuine caring attitude, a twinkle in his eye and an enduring sense of humor."

Those qualities helped Dr. Grabner earn recognition from business students at The Ohio State University. In 1992, he was named the recipient of the Daniel Westerbeck Undergraduate Teaching Award. The honor, selected by students, recognizes teaching excellence at Fisher.

As part of the larger Ohio State community, Dr. Grabner served four terms as a member of the University Senate and chaired the organization's Hearing, Fiscal and Faculty Compensation & Benefits committees.

Dr. Grabner also served the marketing field generously. He belonged to many leading organizations, including the American Marketing Association, the Council of Logistics Management, the Warehousing Education Research Council, the of the Council of Supply Chain Management, the Columbus Transportation Club and the Alpha Kappa Psi professional business fraternity.

On behalf of the university community, the Board of Trustees expresses to the family of Professor John R. Grabner Jr. its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

MATEJA MATEJIC

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on July 27, 2018, of the Very Reverend Mateja Matejic, Professor Emeritus of Slavic and East European Languages and Cultures, and the first director of the Resource Center for Medieval Slavic Studies (RCMSS) in the College of Arts and Sciences.

Professor Matejic served on the faculty from 1968 until he retired in 1989, and continued as a senior researcher for over a decade more.

Dr. Matejic was a dedicated teacher, scholar, writer and visionary. In 1969, he helped establish and was the first director of the Hilandar Research Project, which microfilmed the medieval Slavic manuscripts of Hilandar monastery, the Serbian Orthodox monastery on Mount Athos in Greece. The Hilandar Research Project then evolved into two interrelated units: the Hilandar Research Library (HRL) and the RCMSS.

Dr. Matejic understood the importance of preserving and making accessible these medieval Slavic manuscripts, particularly for female scholars who were able — for the first time — to view manuscripts on microfilm from the Mount Athos monasteries where women have been barred since the 10th century.

The establishment of the HRL/RCMSS provided a focal point and impetus for the growth and encouragement of research in medieval Slavic studies worldwide. Thousands of scholars and students know of The Ohio State University because of HRL microfilms — which now include material from more than 100 private, library, museum and monastic collections in dozens of countries — and the reference materials and scholarly expertise of HRL/RCMSS faculty and staff.

During Dr. Matejic's tenure as director, which occurred during political upheaval in the former Yugoslavia, the RCMSS mission as a non-national oriented center that promotes the study of medieval Slavic was particularly critical.

Dr. Matejic received numerous awards and international recognition. For his contributions to scholarship and medieval studies, he was recognized by the University of Sofia and the Bulgarian government. For his original poetry and literature in Serbian, the Union of Serbian Writers acknowledged him to be among the three best Serbian émigré authors of all time. He was accepted into both the Union of Serbian Writers and the Union of Bulgarian Writers.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Mateja Matejic its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

ANNEMARIE SOMMER

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on July 20, 2018, of Annemarie Sommer, Professor Emeritus of Pediatrics in the College Medicine.

Professor Sommer served on the faculty from 1970 until she retired in 2016. She served as the head of genetics at Nationwide Children's Hospital for many years. Over her nearly 50-year career, she became nationally recognized as a skilled dysmorphologist, helping characterize a number of syndromes, with regular appearances at the annual David W. Smith Workshop on Malformations and Morphogenesis.

Later in her career, she carried this expertise along as her patients aged with her. She was able to describe the features in adults of many conditions that most physicians in genetics knew only about in children. Dr. Sommer was considered by faculty as a master clinician and dysmorphologist.

Dr. Sommer was responsible for training numerous pediatric residents and genetics fellows. She was highly regarded by students and faculty alike for her willingness to teach in clinic and at the bedside. She was widely known for her collection of Polaroid photographs of her patients spanning decades, detailing the natural history of many genetic diseases, which she used as teaching tools.

Dr. Sommer represented the university as a regular fixture at many local governmental institutes, including the Ohio Newborn Screening program and Franklin County Board of Health. She served many years as advisor to the Ohio Department of Health on the committee for birth defects, helping to shape genetic care and services for the state of Ohio. Dr. Sommer also volunteered in the community to share medical knowledge. She was a frequent participant in Walk with a Doc, a city of Columbus Neighborhood Walking Club, where she dispensed medical wisdom in a friendly, informal atmosphere.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Annemarie Sommer its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the board's heartfelt sympathy and appreciation.

JACQUES L. ZAKIN

Synopsis: The Board of Trustees of The Ohio State University expresses its sorrow regarding the death on January 16, 2018, of Jacques L. "Jack" Zakin, Professor Emeritus of Chemical Engineering in the William G. Lowrie Department of Chemical and Biomolecular Engineering.

Professor Zakin served as Chairman and Professor of Chemical Engineering at Ohio State from 1977 until 1994, when he was named the Helen C. Kurtz Professor. He continued to teach, conduct research and advise students until the time of his passing, having just finished teaching a course during fall semester 2017, and graduating his last PhD student in August 2017.

While serving as department chair, Dr. Zakin was instrumental in building the foundation of the department by hiring many of the faculty that remain active today. He set a tone for collegiality that became a departmental hallmark among peer programs nationwide. Throughout his career, he played an active role in programs seeking to expand the number of women and minorities in engineering, hiring Ohio State's first female chemical engineer.

As a scholar, teacher, mentor and advisor, Dr. Zakin was widely known for his commitment to education, his compassion and his passion for research. He was a world leader in turbulent drag reduction research, heat transfer and rheology, and he authored more than 100 journal publications in these and related research areas. His commitment to international relations enhanced Ohio State's reputation in the scientific and scholarly communities. Among many other awards and honors, his work was recognized with a Fulbright, the Hlavka Medal of the Czechoslovak Academy of Sciences, the Japanese Government Research Award for Foreign Specialist and a distinguished visiting professorship at the Mexican Academy of Sciences.

As an educator, Dr. Zakin inspired others to become leaders, create their own legacy and make a positive mark on the world. Many of his former students went on to become loyal supporters of the department and contributed the funds required to build the Chemical and Biomolecular Engineering and Chemistry Building. His dedication and unusual zeal for helping his students was not only extraordinary, but also consistent over many years. This investment in his students' success expanded opportunities for them in numerous ways, profoundly impacting their professional growth and lives. Many of his former students attested to this fact during a dinner held in his honor in the spring of 2017, celebrating the creation of the Jack Zakin Graduate Scholarship Fund, which was established by alumni, faculty and friends.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Jacques L. Zakin its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy and appreciation.

RATIFICATION OF COMMITTEE APPOINTMENTS 2018-19

BE IT RESOLVED, That the Board of Trustees hereby approves that the ratification of committee appointments for 2018-19 are as follows:

Academic Affairs and Student Life:

Clark C. Kellogg, Chair
Cheryl L. Krueger, Vice Chair
Abigail S. Wexner
Hiroyuki Fujita
Alan A. Stockmeister
JANICE M. BONSU
Alan VanderMolen
Janet Porter
Richard K. Herrmann (faculty member)
Michael J. Gasser (ex officio)

Finance:

Timothy P. Smucker, Chair
Brent R. Porteus, Vice Chair
Jeffrey Wadsworth
Alex Shumate
Erin P. Hoeflinger
Alexander R. Fischer
John W. Zeiger
H. Jordan Moseley
James D. Klingbeil
Lawrence A. Hilsheimer
Michael J. Gasser (ex officio)

Advancement:

Erin P. Hoeflinger, Chair
Alan A. Stockmeister, Vice Chair
Clark C. Kellogg
Alex Shumate
Cheryl L. Krueger
Abigail S. Wexner
H. Jordan Moseley
Alan VanderMolen
Janet Porter
Nancy Kramer
Craig S. Bahner
Kristin L. Watt (Alumni Assn member)
Georganne M. Shockey (Alumni Assn member)
James F. Dietz (Foundation Board member)
Gifford Weary (Foundation Board member)
Michael J. Gasser (ex officio)

Audit and Compliance:

John W. Zeiger, Chair
Timothy P. Smucker, Vice Chair
Jeffrey Wadsworth
Brent R. Porteus
Hiroyuki Fujita
JANICE M. BONSU
James D. Klingbeil
Amy Chronis
Craig S. Morford
Michael J. Gasser (ex officio)

Governance:

Alex Shumate, Chair
Janet Porter, Vice Chair
Timothy P. Smucker
Erin P. Hoeflinger
Alexander R. Fischer
Hiroyuki Fujita
H. Jordan Moseley
Alan VanderMolen
Michael J. Gasser (ex officio)

Talent and Compensation:

Hiroyuki Fujita, Chair
Alex Shumate, Vice Chair
Clark C. Kellogg
Erin P. Hoeflinger
John W. Zeiger
H. Jordan Moseley
Janet Porter
Michael J. Gasser (ex officio)

Master Planning and Facilities:

Alexander R. Fischer, Chair
James D. Klingbeil, Vice Chair
Timothy P. Smucker
Brent R. Porteus
Alan A. Stockmeister
JANICE M. BONSU
Robert H. Schottenstein
Michael J. Gasser (ex officio)

FEE SIMPLIFICATION AND STUDENT SAVINGS INITIATIVES

Synopsis: Approval of four initiatives to simplify student fees and reduce costs, effective Spring Semester 2019, is proposed.

WHEREAS the Board of Trustees in August 2017 approved the strategic plan of The Ohio State University, which identifies access, affordability and excellence as a pillar of focus; and

WHEREAS the university has implemented a number of steps, including the creation of the Ohio State Tuition Guarantee, to make student costs more transparent and predictable to families; and

WHEREAS the university seeks to remove financial barriers that might affect a student's time to degree completion or pursuit of academic interests, including internships and research opportunities; and

WHEREAS the university has identified additional initiatives that would enhance access, affordability and excellence:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the fee simplification and student savings initiatives, effective Spring Semester 2019, as outlined in the attached document.

**APPROVAL TO ENTER INTO PROFESSIONAL SERVICES
AND CONSTRUCTION CONTRACTS**

APPROVAL TO ENTER INTO PROFESSIONAL SERVICES CONTRACTS

Celeste Lab Renovation
Indoor Tennis Center
Newark – Science & Technology Building

APPROVAL TO ENTER INTO PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTS

Fire System Replacements – Phase 3
HVAC Replacements – Phase 2
Road and Bridge Improvements – Phase 3
Roof Replacements – Phase 3
Health Sciences Faculty Office and Optometry Clinic Building
WMC Regional Ambulatory Facilities

APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS

Wooster New Laboratory Building

Synopsis: Authorization to enter into professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the university desires to enter into professional services contracts for the following projects; and

	Prof. Serv. Approval Requested	Total Project Cost	
Celeste Lab Renovation	\$3.9M	\$29.0M	State Funds University Funds
Indoor Tennis Center	\$1.9M	\$21.9M	Development Funds University Debt
Newark – Science & Technology Building	\$2.3M	TBD	University Debt Development Funds University Funds

WHEREAS in accordance with the attached materials, the university desires to enter into professional services and construction contracts for the following projects; and

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Project Cost	
Fire System Replacements – Phase 3	\$0.6M	\$3.4M	\$4.0M	State Funds
HVAC Replacements – Phase 2	\$1.0M	\$6.2M	\$7.2M	State Funds

**APPROVAL TO ENTER INTO PROFESSIONAL SERVICES
AND CONSTRUCTION CONTRACTS (CONT)**

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Project Cost	
Road and Bridge Improvements – Phase 3	\$0.8M	\$4.9M	\$5.7M	State Funds
Roof Replacements – Phase 3	\$0.8M	\$4.9M	\$5.7M	State Funds
Health Sciences Faculty Office and Optometry Clinic Building	\$2.3M	\$25.4M	\$28.3M	Auxiliary Funds University Funds
WMC Regional Ambulatory Facilities	\$3.1M	\$4.9M	TBD	Auxiliary Funds

WHEREAS in accordance with the attached materials, the university desires to enter into construction contracts for the following projects; and

	Construction Approval Requested	Total Project Cost	
Wooster – New Laboratory Building	\$30.0M	\$33.5M	State Funds University Funds

WHEREAS the Master Planning and Facilities Committee has reviewed the projects listed above for alignment with all applicable campus plans and guidelines; and

WHEREAS the Finance Committee has reviewed the projects listed above for alignment with the Capital Investment Plan and other applicable financial plans:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to enter into professional services and construction contracts for the projects listed above in accordance with established university and state of Ohio procedures, with all actions to be reported to the board at the appropriate time.

APPROVAL FOR GROUND LEASE OF UNIMPROVED REAL PROPERTY

APPLESAUCE LANE
IN APPLE CREEK, WAYNE COUNTY, OHIO

Synopsis: Authorization to ground lease approximately 2-3 acres of unimproved real property located on Applesauce Lane, Apple Creek, Wayne County, Ohio, is proposed.

WHEREAS pursuant to Ohio Revised Code, the Ohio Department of Administrative Services may lease land belonging to or under the control or jurisdiction of a state university, not required nor to be required for use of the university, to a developer; and

WHEREAS The Ohio State University is seeking to ground lease approximately 2-3 acres of land located on Applesauce Lane, Apple Creek, Ohio; and

WHEREAS the property will be utilized for the construction of a 14,000-15,500 square foot commercial facility by Certified Angus Beef; and

WHEREAS the lease is contingent upon Ohio State Board of Trustees approval; and

WHEREAS it has been recommended by the Office of Planning and Real Estate, in coordination with the College of Food, Agricultural and Environmental Sciences, that the university enter into a lease:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance hereby be authorized to take any action required to effect the lease of the property and to negotiate terms and conditions deemed to be in the best interest of the university and in accordance with Ohio law.

APPROVAL FOR ACQUISITION OF REAL PROPERTY

**NEAR CAREPOINT EAST – WEXNER MEDICAL CENTER
IN COLUMBUS, FRANKLIN COUNTY, OHIO**

Synopsis: Authorization to purchase approximately 2 acres of real property located adjacent to CarePoint East, Franklin County, Ohio, is proposed.

WHEREAS the property is located on Atcheson Street and Johnson Street, Columbus, Ohio; and

WHEREAS the property will be utilized for parking expansion; and

WHEREAS the acquisition will be contingent upon zoning changes that will allow construction of the parking facilities; and

WHEREAS it has been recommended by the Office of Planning and Real Estate, in coordination with the Wexner Medical Center, that the university purchase the land; and

WHEREAS funds for the acquisition will be provided by Wexner Medical Center:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to take any action required to effect the acquisition of the property on terms and conditions deemed to be in the best interest of the university.

**APPROVAL FOR FISCAL YEAR 2019
UTILITY SYSTEM CAPITAL IMPROVEMENT PROJECT**

**HARDING HOSPITAL CONNECTION TO
SOUTH CAMPUS CHILLER PLANT**

Synopsis: Authorization for Ohio State Energy Partners LLC to make capital improvements to the utility system pursuant to terms of the Long-Term Lease and Concession Agreement for The Ohio State University Utility System dated April 10, 2017, as amended, ("Agreement"), is proposed.

WHEREAS the concessionaire, Ohio State Energy Partners LLC, has requested approval of this utility system capital improvement project for the fiscal year ending June 30, 2019; and

WHEREAS the concessionaire has provided the detailed description of the proposed capital improvement, supporting technical data and analysis, pursuant to Section 4.3(c) of the Agreement; and

WHEREAS the project will be delivered pursuant to the terms of the Agreement; and

WHEREAS the capital expenditures for the approved utility system project will be added to the variable fee component of the utility fee pursuant to the Agreement; and

WHEREAS the university has reviewed and considered the financial, technical and operational aspects of this project and the project's alignment with university plans and sustainability goals; and

WHEREAS the Master Planning and Facilities Committee has reviewed the project for alignment with all applicable campus plans and guidelines; and

WHEREAS the Finance Committee has reviewed the project for alignment with the Capital Investment Plan and other applicable financial plans:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby authorizes Ohio State Energy Partners LLC to proceed with the capital improvements to the utility system as outlined in the attached materials.

FACULTY PERSONNEL ACTIONS

BE IT RESOLVED, That the Board of Trustees hereby approves the faculty personnel actions as recorded in the personnel budget records of the university since the June 8, 2018, meeting of the board, including the following appointments, appointments/reappointments of chairpersons, faculty professional leaves and emeritus titles:

Appointments

Name: BARBARA L. ANDERSEN
Title: Distinguished University Professor
College: Arts and Sciences
Term: Effective July 1, 2018

Name: JOHN F. BEACOM
Title: Professor (Henry L. Cox Endowed Professorship)
College: Arts and Sciences
Term: September 1, 2018 through August 31, 2023

Name: ALICIA L. BERTONE
Title: Vice Provost (ENGIE-Axiom Endowed Dean's Chair)
Office: Academic Affairs
Term: August 1, 2018 through June 30, 2021

Name: AMALIA COCHRAN
Title: Professor (American Electric Power Foundation Chair in Burn Care)
College: Medicine
Term: July 1, 2018 through June 30, 2022

Name: ANDREW HENDERSHOT
Title: Associate Professor (Thomas F. Mauger and L. Carol Laxson Professorship in Ophthalmology Research)
College: Medicine
Term: September 1, 2018 through August 30, 2020

Name: WENDY HESFORD
Title: Ohio Eminent Scholar in Literacy Studies
College: Arts and Sciences
Term: September 1, 2018 through August 14, 2022

Name: E. DOUGLAS LEWANDOWSKI
Title: Professor (Jack M. George Chair)
College: Medicine
Term: July 1, 2018 through June 30, 2022

Name: MARIA PALAZZI
Title: Ohio Eminent Scholar in Art and Design Technology
College: Arts and Sciences
Term: September 1, 2018 through August 31, 2019

FACULTY PERSONNEL ACTIONS (cont'd)

Appointments
(cont'd)

Name: STEVEN A. RINGEL
Title: Distinguished University Professor
College: Engineering
Term: Effective July 1, 2018

Name: *CARMEN WINANT
Title: Associate Professor (Roy Lichtenstein Endowed Chair of Studio Art)
College: Arts and Sciences
Term: August 16, 2018 through August 15, 2023

*New Hire

Reappointments

Name: CLARA D. BLOOMFIELD
Title: Professor (William Greenville Pace III Endowed Chair in Cancer Research)
College: Medicine
Term: July 1, 2018 through June 30, 2022

Name: RAFAEL P. BRUSCHWEILER
Title: Ohio Research Scholar
College: Arts and Sciences
Term: September 1, 2018 through August 31, 2023

Name: STUART COOPER
Title: Distinguished Professor of Engineering
College: Engineering
Term: September 1, 2018 through August 31, 2023

Name: LARRY COPELAND
Title: Professor (William Greenville Pace III and Joann Norris Collins-Pace Chair for Cancer Research)
College: Medicine
Term: July 1, 2018 through June 30, 2022

Name: CURT DANIELS
Title: Professor-Clinical (Dottie Dohan Shepard Professorship in Cardiovascular Medicine)
College: Medicine
Term: April 1, 2018 through March 31, 2022

FACULTY PERSONNEL ACTIONS (cont'd)

Reappointments
(cont'd)

Name: ALBERT DE LA CHAPELLE
Title: Professor (Leonard J. Immke Jr. and Charlotte L. Immke Chair in Cancer Research)
College: Medicine
Term: July 1, 2018 through June 30, 2022

Name: LIANG-SHIH FAN
Title: Professor (John C. Easton Professorship in Engineering)
College: Engineering
Term: July 1, 2018 through June 30, 2023

Name: CHRISTOPHER C. KAEDING
Title: Professor-Clinical (Judson D. Wilson Professorship in Orthopaedic Surgery)
College: Medicine
Term: July 1, 2018 through June 30, 2022

Name: MICHAEL KNOPP
Title: Professor (Novartis Pharmaceuticals Corporation Chair for Clinical Research)
College: Medicine
Term: July 1, 2018 through June 30, 2022

Name: MARK B. LANDON
Title: Professor (Richard L. Meiling Chair in Obstetrics and Gynecology)
College: Medicine
Term: July 1, 2018 through June 30, 2022

Name: CHERYL LEE
Title: Professor (Dorothy M. Davis Chair in Cancer Research)
College: Medicine
Term: July 1, 2018 through June 30, 2022

Name: RUSSELL LONER
Title: Professor (Dardinger Family Endowed Chair in Oncological Neurosurgery)
College: Medicine
Term: November 1, 2018 through October 31, 2022

Name: WILLIAM S. MARRAS
Title: Professor (Honda Chair in Transportation)
College: Engineering
Term: July 1, 2018 through June 30, 2023

Name: RYAN R. NASH
Title: Associate Professor (Hagop S. Mekhjian MD Chair in Medical Ethics and Professionalism)
College: Medicine
Term: April 1, 2017 through March 31, 2021

FACULTY PERSONNEL ACTIONS (cont'd)

Reappointments

(cont'd)

Name: TATIANA M. OBERYSZYN
Title: Professor (Jack C. Geer MD Professorship in Pathology)
College: Medicine
Term: October 1, 2018 through September 30, 2022

Name: STEPHEN A. OSMANI
Title: Ohio Eminent Scholar in Molecular Genetics
College: Arts and Sciences
Term: July 1, 2018 through June 30, 2019

Name: JEFFREY PARVIN
Title: Professor (Louis Levy Professorship for Cancer)
College: Medicine
Term: July 1, 2018 through June 30, 2022

Name: KAMAL S. POHAR
Title: Associate Professor (Julius Skestos and Diana Skestos Chair in Urology)
College: Medicine
Term: December 1, 2017 through November 30, 2021

Name: PHILLIP G. POPOVICH
Title: Professor (Ray W. Poppleton Designated Research Chair)
College: Medicine
Term: July 1, 2018 through June 30, 2022

Name: OCTAVIO RAMILO
Title: Professor (Henry G. Cramblett Chair in Medicine)
College: Medicine
Term: November 1, 2018 through October 31, 2022

Name: JAMES ROCCO
Title: Professor (Mary E. and John W. Alford Research Chair in Head and Neck Cancer)
College: Medicine
Term: January 1, 2019 through December 31, 2022

Name: BRAD H. ROVIN
Title: Professor (Dr. Lee A. Hebert Endowed Professorship in Nephrology)
College: Medicine
Term: July 1, 2018 through June 30, 2022

Name: WOLFGANG SADEE
Title: Professor (Dr. Samuel T. and Lois Felts Mercer Professorship of Medicine and Pharmacology)
College: Medicine
Term: July 1, 2018 through June 30, 2022

FACULTY PERSONNEL ACTIONS (cont'd)

Reappointments
(cont'd)

Name: JAMI J. SHAH
Title: Professor (Honda Designated Professorship in Engineering Design for Manufacturing)
College: Engineering
Term: August 1, 2018 through July 31, 2021

Name: LINDA K. WEAVERS
Title: Professor (John C. Geupel Chair)
College: Engineering
Term: July 1, 2018 through June 30, 2023

Name: KUI XIE
Title: Associate Professor (Ted and Lois Cyphert Distinguished Professorship in Teacher Education)
College: Education and Human Ecology
Term: September 1, 2018 through August 31, 2021

UNIVERSITY FOUNDATION REPORT

Synopsis: Approval of the University Foundation Report as of June 30, 2018, is proposed.

WHEREAS monies are solicited and received on behalf of the university from alumni, industry and various individuals in support of research, instructional activities and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of three (3) endowed chairs: The Ohio State University Emergency Medicine Endowed Research Chair, the Robert L. Ruberg MD Alumni Chair in Plastic Surgery, The John B. Gerlach Sr. Endowed Chair in Business; two (2) endowed chair funds: The Belford Family Endowed Chair Fund in Spinal Cord Injury, the Allan H. Markowitz Endowed Chair Fund in Astronomy; one (1) endowed professorship: the Thomas F. Mauger and L. Carol Laxson Professorship for Ophthalmology Research; two (2) scholarships as part of the 100% TBDBITL Scholarship Endowment Initiative: the Thomas E. and Patricia A. Robinson Marching Band Endowed Scholarship Fund, the John C. Gray 100% TBDBITL Marching Band Scholarship Fund; thirty-one (31) additional named endowed funds; and the revision of eleven (11) named endowed funds:

NOW THEREFORE

BE IT RESOLVED, that the Board of Trustees hereby approves The Ohio State University Foundation Report as of June 30, 2018.

**NAMING OF THE OHIO STATE UNIVERSITY
TIM AND KATHLEEN KEENAN CENTER FOR ENTREPRENEURSHIP**

IN THE OHIO STATE UNIVERSITY
MAX M. FISHER COLLEGE OF BUSINESS

Synopsis: Approval for naming of The Ohio State University Tim and Kathleen Keenan Center for Entrepreneurship at The Ohio State University Max M. Fisher College of Business, is proposed.

WHEREAS the Fisher College of Business holds the spirit of entrepreneurship as one of its core values, and wishes to encourage the development of an entrepreneurial mindset in all of its students; and

WHEREAS the center leverages connections from numerous experts in both academia and industry to better provide students, professionals and community partners with the experiences, skill and resources to foster success; and

WHEREAS Tim and Kathleen Keenan have established the Keenan Family Foundation, and dedicated its philanthropy in order to further develop an entrepreneurial ecosystem; and

WHEREAS Tim and Kathleen Keenan and the Keenan Family Foundation have generously provided extensive philanthropic support to the center:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned center in The Ohio State University Max M. Fisher College of Business be named The Ohio State University Tim and Kathleen Keenan Center for Entrepreneurship.

NAMING OF THE BELFORD CENTER FOR SPINAL CORD INJURY

IN THE OHIO STATE UNIVERSITY
WEXNER MEDICAL CENTER – NEUROLOGICAL INSTITUTE

Synopsis: Approval for naming of the new Belford Center for Spinal Cord Injury at The Ohio State University Wexner Medical Center – Neurological Institute, is proposed.

WHEREAS neurological disorders affect more than 50 million people in the United States and more than 1 billion people worldwide; and

WHEREAS funding is needed to build research infrastructure to understand how neurogenic meta-inflammation causes systemic disease after spinal cord injury; and

WHEREAS this research infrastructure will benefit patients by improving quality of life and longevity; and

WHEREAS the new center aims to become a transformational spinal cord injury research center by utilizing novel approaches in medical research, patient care, education and training on spinal cord injuries that will save innumerable lives; and

WHEREAS the Belford Family Charitable Fund, through its founders, David and Jenni Belford, is committed to improving the lives of people with spinal cord injury through research; and

WHEREAS the Belford Family Charitable Fund has generously supported the creation of this new center:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned center in The Ohio State University Wexner Medical Center – Neurological Institute be named the Belford Center for Spinal Cord Injury.

NAMING OF THE TY TUCKER TENNIS CENTER

DEPARTMENT OF ATHLETICS

Synopsis: Approval for naming the indoor tennis facility, located within the Athletics District on The Ohio State University Columbus campus, as the Ty Tucker Tennis Center, is proposed.

WHEREAS the indoor tennis facility, located within the Athletics District on the Columbus campus, will provide the men's and women's tennis programs with a state-of-the-art practice and competition facility, offices and other spaces for student-athletes; and

WHEREAS the indoor tennis facility will allow the Ohio State men's and women's tennis teams to excel in education, recruiting, training and competition, and it will result in increased student-athlete success; and

WHEREAS through generous philanthropy, the Nourse Family and Missy and Bob Weiler have made lasting impacts at The Ohio State University by creating opportunities for outstanding student-athletes to hone their talents; and

WHEREAS the Nourse Family and Missy and Bob Weiler have provided significant contributions to the Department of Athletics to support the men's and women's tennis program and desire to recognize the achievements of head coach Ty Tucker in the naming of the indoor tennis facility:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned indoor tennis facility be named the Ty Tucker Tennis Center.

**NAMING OF THE JOHN AND MARY ALFORD
CENTER FOR SCIENCE AND TECHNOLOGY**

AT THE OHIO STATE UNIVERSITY AT NEWARK

Synopsis: Approval for the naming of the new science and technology building at The Ohio State University at Newark, as the John and Mary Alford Center for Science and Technology, is proposed.

WHEREAS the new science and technology building will serve to supplement and enhance the student learning experience on the Newark campus; and

WHEREAS John and Mary Alford were steadfast supporters of The Ohio State University at Newark for decades and were instrumental in the founding of the campus; and

WHEREAS the Alfords were generous philanthropic partners of both the university and the Newark community at large; and

WHEREAS Ronald Alford, Michael and Barbara Cantlin and the John and Mary Alford Foundation have generously contributed funds toward the construction of the science and technology building:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the science and technology building at The Ohio State University at Newark shall be named the John and Mary Alford Center for Science and Technology.

**NAMING OF THE ARUBA, A HEWLETT PACKARD
ENTERPRISE COMPANY, INNOVATION LAB**

IN POMERENE HALL

Synopsis: Approval for naming of the aruba, a Hewlett Packard Enterprise company, Innovation Lab within the Translational Data Analytics Institute in Pomerene Hall, is proposed.

WHEREAS the Translational Data Analytics Institute is designed to address complex global problems requiring data science analytics, know-how and curiosity at a pace and scale few others can match; and

WHEREAS the Translational Data Analytics Institute, housed in Pomerene Hall, enables collaboration and innovation with industry and community partners through ideation spaces such as the innovation lab that is outfitted with smart technology to be used for research and learning; and

WHEREAS Hewlett Packard Enterprise has generously provided philanthropic support to the institute:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned innovation lab in the Translational Data Analytics Institute (room 320B in Pomerene Hall) be named the aruba, a Hewlett Packard Enterprise company, Innovation Lab for a period of 10 years.

**NAMING OF THE GEORGE AND EVELYN GHEARING
ENGINEERING LABORATORY**

IN THE OHIO STATE UNIVERSITY
MARION SCIENCE AND ENGINEERING BUILDING

Synopsis: Approval for naming of an engineering laboratory in the Ohio State Marion Science and Engineering Building, is proposed.

WHEREAS the construction of the Ohio State Marion Science and Engineering Building exemplifies the dedication and commitment of members of the Marion community to ensuring a bright future for their Ohio State campus; and

WHEREAS the Ohio State Marion Science and Engineering Building signifies the pursuit of academic excellence and will provide an opportunity for students to pursue the study and practice of cutting-edge science for years to come; and

WHEREAS George and Evelyn Ghearing are dedicated advocates for Ohio State Marion and have provided significant contributions to support the Ohio State Marion Science and Engineering Building:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that room 225 in the Ohio State Marion Science and Engineering Building be named the George and Evelyn Ghearing Engineering Laboratory.

**NAMING OF THE SCHEAR FAMILY FOOTBALL FIELD
AT THE HARMON FAMILY FOOTBALL PARK**

DEPARTMENT OF ATHLETICS

Synopsis: Approval for naming a football field at the Harmon Family Football Park, located at 535 Irving Schottenstein Drive on the Columbus campus, as the Schear Family Football Field, is proposed.

WHEREAS the Harmon Family Football Park, a state-of-the-art facility located within the Athletics District on the Columbus campus, provides the best engineered practice complexes that help attract and retain the best prospective student-athletes; and

WHEREAS through generous philanthropy, the Schear family has made a lasting impact at The Ohio State University by creating opportunities for outstanding student-athletes to hone their talents; and

WHEREAS the Schear family has provided significant contributions to the Department of Athletics to support the football program.

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned football field be named the Schear Family Football Field.

NAMING OF SPACES IN THE SCHUMAKER COMPLEX

DEPARTMENT OF ATHLETICS

Synopsis: Approval for naming multiple spaces in the Schumaker Complex, located at 615 Irving Schottenstein Drive in Columbus, Ohio, is proposed.

WHEREAS the Schumaker Complex will provide a state-of-the-art facility for the nutritional, physical and psychological development of student-athletes from 33 teams at Ohio State; and

WHEREAS the Schumaker Complex will serve as a space for more than 800 student-athletes to lift, condition, train and rehabilitate injuries, as well as boost nutritional and mental preparation for peak performance; and

WHEREAS this facility will help attract and retain the best prospective student-athletes; and

WHEREAS the donors listed below have provided significant contributions to the construction of the Schumaker Complex:

- Big Lots, Inc.
- Michael Bloch
- William H. Davis, Dorothy M. Davis and William C. Davis Foundation
- Jane and John B. McCoy
- Virginia "Jinny" McCoy
- Susan and Robert Savage

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves, in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the above mentioned spaces be named the following:

- Big Lots Hydrotherapy Zone
- The Gene Smith Strength and Conditioning Center
- The Davis Foundation Sports Nutrition and Dining Center
- The McCoy Family Student-Athlete Gathering Space
- The Savage Leadership Classroom

NAMING OF SPACES IN THE PERRY WEBB STUDENT LIFE BUILDING

AT THE OHIO STATE UNIVERSITY AT LIMA

Synopsis: Approval for the naming of internal spaces in the Perry Webb Student Life Building at The Ohio State University at Lima, located at 4240 Campus Drive, is proposed.

WHEREAS the Perry Webb Student Life Building will provide a new, centralized place on campus to meet, work out, socialize, collaborate and study; and

WHEREAS the Perry Webb Student Life Building forms the core of a student life experience for the largely commuter student population; and

WHEREAS the donors listed below have provided significant contributions to the construction of the Perry Webb Student Life Building:

- Husky Lima Refinery
- HCF Management, Inc., and Jim and Joni Unverferth
- Nutrien
- Mercy Health
- Dr. Earl and Brenda Recker
- Bob and Grace Schulte
- Superior Credit Union
- Rudolph Family

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (D) of rule 3335-1-08 of the Administrative Code, that the aforementioned spaces be named the following:

- Husky Lima Refinery Patio
- HCF Management, Inc. Jim and Joni Unverferth Conference Room (Room 106)
- Nutrien Welcome Center (Room 101A)
- Mercy Health Café (Room 108A)
- Dr. Earl and Brenda Recker Conference Room (Room 104)
- Bob and Grace Schulte Family Conference Room (Room 102)
- Superior Credit Union Student Life Office (Room 118)
- Rudolph Family Fitness Office (Room 122)

PERSONNEL ACTIONS

BE IT RESOLVED, That the Board of Trustees hereby approves the personnel actions as recorded in the personnel budget records of the university since the June 8, 2018, meeting of the board, including the following appointments:

Reappointment

Name: Patricia Hill-Callahan
Title: Vice President
Unit: Medical & Health Science Colleges
Term: June 17, 2018

Name: Stacia Rastauskas Bretherton
Title: Vice President
Unit: Government Affairs
Term: July 1, 2018

APPROVAL OF PRESIDENTIAL GOALS

Synopsis: Approval of the attached presidential goals, is proposed.

WHEREAS under the terms of President Drake's letter of offer, each fiscal year, the president and the Board of Trustees will set forth the president's goals and objectives; and

WHEREAS in order to establish these goals and objectives, the president is submitting the attached for review and approval by the Board of Trustees; and

WHEREAS once approved by the Board of Trustees, the attached goals and objectives will serve to evaluate the president during this review period:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached goals and objectives which set forth five areas of focus: Time and Change Strategic Plan, Student and Faculty Success, National Impact, the Campus Environment, and Talent and Leadership. All will continue to move the university forward as a leading national flagship public research university in the 21st century.