

Board of Trustees

210 Bricker Hall 190 North Oval Mall Columbus, OH 43210-1388

> Phone (614) 292-6359 Fax (614) 292-5903 trustees.osu.edu

Bruce McPheron (ex officio)

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Michael Papadakis (ex officio)

SUMMARY OF ACTIONS TAKEN

June 6, 2018 - Wexner Medical Center Board Meeting

Voting Members Present:

Leslie H. Wexner

Abigail S. Wexner

Chervl L. Krueger

John W. Zeiger

Janet Porter

Stephen D. Steinour Robert H. Schottenstein Cindy Hilsheimer Michael J. Gasser (ex officio) Michael V. Drake (ex officio)

Non-Voting, Ex-Officio Members Present:

K. Craig Kent L. Arick Forrest David P. McQuaid Mark E. Larmore

Members Absent:

Hiroyuki Fujita

W.G. "Jerry" Jurgensen

Susan D. Moffatt-Bruce

Andrew M. Thomas

Elizabeth O. Seely

Mary A. Howard

PUBLIC SESSION

The Wexner Medical Center Board convened for its 26th meeting on Wednesday, June 6, 2018, in the Ross Auditorium of the Richard M. Ross Heart Hospital. Board Secretary Blake Thompson called the meeting to order at 9:05 a.m.

Item for Action

1. <u>Approval of Minutes</u>: No changes were requested to the April 4, 2018, meeting minutes; therefore, a formal vote was not required and the minutes were considered approved.

Items for Discussion

- 2. <u>Building and Supporting the Next Generation of Physicians</u>: Dan Clinchot, dean for education at the College of Medicine, highlighted MedPath, a selective program designed for potential students who are educationally and economically disadvantaged or ethnically diverse. MedPath accepts 15 new students each year, and they participate in a rigorous curriculum, academic skill development and mentorship. Quinn Capers, dean of admissions for the College of Medicine, highlighted an outreach program at the college that encourages high school students from Eastmoor Academy to consider careers in medicine.
- <u>College of Medicine Report</u>: Dean Craig Kent recognized Phil Popovich, new chair of the Department of Neuroscience, and highlighted two programs — Catalyst, led by Ann McAlearney, which focuses on the rising area of health services research; and the Solid Organ Transplantation program, which has grown over the past five years from 47th to 14th in the nation.
- 4. <u>Health System Operations Report</u>: David McQuaid, CEO of the University Health System and COO of the Wexner Medical Center, and Elizabeth Seely, chief administrative officer for the health system's Hospital Division, shared an update on the success of "Community Health Day" at CarePoint East, and announced that the medical center will host a "Healthy Community Day" at the Schottenstein Center on September 16. Mr. McQuaid also shared that the LeapFrog Group, a national leader and advocate in hospital ransparency, has awarded the medical center and University Hospitals East an A-rating for being one of the safest hospitals in the nation. Only 30 percent of hospitals in the University Hospitals receive an A-rating.
- 5. <u>Updates on The James and the Comprehensive Cancer Center</u>: William Farra, interim CEO of the James Cancer Hospital and Solove Research Institute, shared an update on The James, which recently opened an eight-bed intermediate care unit for patients that is helping to decrease costs and improve satisfaction for those who need treatment but not admission to the hospital. Additionally, The James' Blood and Marrow Transplant program just received a gold-level Beacon Award for excellence in patient care from the American Association of Critical-Care Nurses. Dr. Farra also encouraged everyone to participate in Pelotonia, which will celebrate its 10th anniversary in August. Raphael Pollock, director of The Ohio State University Comprehensive Cancer Center, discussed two major areas of focus active recruitment efforts and the development of new programs, including a Center for Cancer Immunotherapeutics and a program in conjunction with the College of Engineering.



Items for Discussion (cont'd)

6. <u>Health System Financial Summary and FY19 Budget Review</u>: Mark Larmore, CFO for the medical center, presented the Health System Financial Summary through April and a forecast for the Fiscal Year 2019 budget. Admission results were ahead of budget by 0.4 percent, with a growth of 4.5 percent year-over-year. Cash-on-hand continues to grow, crossing over the \$1 billion mark in cash at the health system.

Items for Action

7. Resolution No. 2018-109, Standard Care Arrangement for The Ohio State University Wexner Medical Center:

Synopsis: The Ohio State University Wexner Medical Center commits to maintain high standards needed to provide optimal care of all patients and recommends the following standard care arrangement for approval.

WHEREAS The Ohio State University Wexner Medical Center's mission includes teaching, research and patient care; and

WHEREAS The Ohio State University Wexner Medical Center will use the standard care arrangement for collaborative practice between its employed physicians and Advanced Practice Registered Nurses (APRNs) prior to engaging in clinical practice; and

WHEREAS this standard care arrangement shall be governed by and construed in accordance with the laws of the state of Ohio, which requires review and approval in accordance with the bylaws of the medical staffs and by The Ohio State University Wexner Medical Center's governing body; and

WHEREAS the commitment to maintain the high standards needed to provide optimal care of all patients, with the medical staffs' support of the collaborative practice of The Ohio State University Wexner Medical Center's employed physicians and APRNs to enter into this standard care arrangement prior to engaging in practice, was approved by The Ohio State University Wexner Medical Center's Credentialing Committee on May 7, 2018; the University Hospitals Medical Staff Administrative Committee on May 9, 2018; the James Cancer Hospital Medical Staff Administrative Committee on May 11, 2018; and the Quality and Professional Affairs Committee on May 29, 2018:

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves the use of this standard care arrangement to maintain the high standards needed to provide optimal care of all patients and to support the collaborative practice of the Wexner Medical Center's employed physicians and APRNs.

(See Attachment XXI for background information, page 5)

Action: See below, item No. 8, for the details of this combined action.

8. Resolution No. 2018-110, Ratification of Committee Appointments 2018-19:

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves that the ratification of appointments to the Quality and Professional Affairs Committee for 2018-19 are as follows:

Quality and Professional Affairs Committee CHERYL L. KRUEGER, Chair JANET PORTER Bruce A. McPheron Michael A. Papadakis David P. McQuaid Andrew M. Thomas David Cohn Jon P. Walker John C. Grecula Scott A. Holiday Iahn Gonsenhauser Mary G. Nash Kristopher M. Kipp ABIGALL S. WEXNER (ex officio)

Action: Upon the motion of Mr. Zeiger, seconded by Ms. Krueger, the board adopted the foregoing motions by unanimous roll call vote.



Items for Action (cont'd)

9. Resolution No. 2018-111, Approval to Enter into Professional Services and Construction Contracts:

Synopsis: Authorization to enter into professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the university desires to enter into professional services and construction contracts for the following projects; and

	Prof. Serv. Approval Requested	Construction Approval Requested	Total Project Cost	
Doan - 6th and 7th Floor NICU	\$0.7M	\$6.8M	\$7.5M	Auxiliary Funds

WHEREAS in accordance with the attached materials, the university desires to enter into construction contracts for the following projects:

	Construction Approval Requested	l otal Project Cost	
OSU East – West Wing Expansion/Renovation	\$23.9M	\$26.0M	Auxiliary Funds

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves and proposes that the professional services and construction contracts for the projects listed above be recommended to the University Board of Trustees for approval; and

BE IT FURTHER RESOLVED, That the president and/or senior vice president for Business and Finance be authorized to enter into professional services and construction contracts for the projects listed above in accordance with established university and state of Ohio procedures, with all actions to be reported to the board at the appropriate time.

(See Attachment XXII for background information, page 12)

Action: Upon the motion of Mr. Gasser, seconded by Ms. Krueger, a majority of the board adopted the foregoing motion by roll call vote with Mrs. Wexner abstaining.

10. <u>Resolution No. 2018-112</u>, Approval for Acquisition of Unimproved Real Property located at Sawmill Parkway and Home Road in Delaware County, Ohio:

Synopsis: The amendments to the Bylaws and Rules and Regulations of the Medical Staff of the Arthur G. James Cancer Hospital and The of purchase approximately 29.56 acres of unimproved real property located at the northeast corner of Sawmill Parkway and Home Road in Delaware County, Ohio, is proposed.

WHEREAS the property is located at the northeast corner of Sawmill Parkway and Home Road in Delaware County, Ohio; and

WHEREAS the property will be utilized for the construction of an ambulatory care facility, which is a key component of the Wexner Medical Center's strategic plan; and

WHEREAS the acquisition will be contingent upon zoning changes that will allow construction of a medical facility; and

WHEREAS it has been recommended by the Office of Planning and Real Estate, in coordination with the Wexner Medical Center, that the university purchase the land; and

WHEREAS funds for the acquisition will be provided by the Wexner Medical Center:

THE OHIO STATE UNIVERSITY

NOW THEREFORE

BE IT RESOLVED, That the Wexner Medical Center Board hereby approves and proposes that the purchase of said property be recommended to the University Board of Trustees for approval; and;

BE IT FURTHER RESOLVED, That the president and/or senior vice president for Business and Finance be authorized to take any action required to effect the sale of the property and to negotiate a purchase contract containing terms and conditions deemed to be in the best interest of the university.

(See Attachment XXIII for background information, page 14)

Action: Upon the motion of Mrs. Wexner, seconded by Ms. Krueger, a majority of the board adopted the foregoing motion by roll call vote with Mr. Zeiger abstaining.

Resolutions No. 2018-111 and No. 2018-112 were recommended by the Wexner Medical Center Board and forwarded to the University Board of Trustees for review and approval.

EXECUTIVE SESSION

It was moved by Abigail Wexner, and seconded by Michael Gasser, that the board recess into executive session to consider business-sensitive trade secrets required to be kept confidential by federal and state statutes, to discuss quality matters which are required to be kept confidential under Ohio law, to consult with legal counsel regarding pending or imminent litigation, and to discuss the purchase of real property and personnel matters regarding the employment, appointment, compensation, discipline and dismissal of public officials.

A roll call vote was taken and the board unanimously voted to go into executive session, with the following members present and voting: Mr. Wexner, Mr. Gasser, Mrs. Wexner, Ms. Krueger, Mr. Zeiger, Dr. Porter, Mr. Steinour, Mr. Schottenstein, Ms. Hilsheimer, Dr. Drake, Dr. McPheron and Mr. Papadakis.

The board entered executive session at 11:12 a.m. and adjourned at 1:30 p.m.

(ATTACHMENT XXI)

The Ohio State University Hospitals James Cancer Hospital and Solove Research Institute OSUP Physicians, Inc. (OSUP)

Standard Care Arrangement for the Advanced Practice Registered Nurse

The following Standard Care Arrangement (SCA) is written to provide guidelines for the collaborative practice between an Advanced Practice Registered Nurse (APRN) and physician(s) (references to "physician" include collaborating podiatrists) prior to engaging in practice.

All APRNs must also be appropriately credentialed according to OSUWMC policies and procedures prior to engaging in practice.

Contac	ct Information
Name:	
Specialty:	
Business Address:	
City, State:	
Zip:	
Business phone:	
	OAC 4723-8-04(C)(4)

Services Offered by the APRN		
 Services offered may include, but are not limited to: Obtain history and physical exam Provide care and determine eligibility for treatment protocols as appropriate Prescribe medications appropriate for treatment in accordance with APRN education, training and specialty area of practice (in accordance with Prescriptive Authority herein below) Manage the prescribed treatment Obtain and order diagnostic tests/laboratory studies as appropriate Management of disease and/or treatment related health problems/effects Monitor health status in an ongoing basis Initiate referrals to other health care professionals as appropriate 		
Additional services offered:		
•		
OAC 4723-8-04(C)(5) APRN approved clinical privileges		
AFKN approved clinical privileges		

Criteria for Consult with and Referrals to Collaborating Physician(s)

I will consult with and/or refer to my collaborating physician(s) regarding patient management in the following circumstances:

In the event that my patient becomes medically unstable

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- In the event that my patient's condition warrants direct care by the collaborating physician
- In the event that my patient may need to be taken into surgery
- In the event that my patient may need to be admitted/discharged into the hospital
- For nurse midwives, in the event of a breech or face presentation or any other abnormal obstetrical condition

OAC 4723-8-04(C)(7)(b) and (c)

Plan for Coverage in Case of Emergency or Planned Absences of the APRN or Collaborating Physicians(s)

At all times, there will be a physician responsible for the patient's care. The collaborating physicians(s) and I will determine the appropriate protocols to follow during the absence of either party.

- The collaborating physicians(s) or I will notify each other of all emergency or planned absences
- A physician will be designated as having overall responsibility for patient care during absences of the collaborating physician
- I will inform the collaborating physicians(s) of personnel wo will cover my responsibilities during my absence

OAC 4723-8-04(C)(8)

Arrangement Regarding Reimbursement

Depending on my direct employer, I will be reimbursed in accordance with the OSU Wexner Medical Center or OSUP employment guidelines.

OAC 4723-8-04(C)(10)

Process for Resolution of Disagreements Regarding Matters of Patient Management

Should a disagreement arise between the collaborating physician(s) and me regarding the patient's plan of care, I will communicate with the physician(s) and attempt to reach consensus. The collaborating physicians(s) will be available for consultation with me at all times. In the event that the collaborating physicians(s) is/are unavailable or further consultation is necessary, I will follow the chain of command for communication outlined in the nursing standards of practice and policies for each hospital or clinic site.

In addition, any of the following options may be used to resolve the conflict:

- Consult with physicians, APRN colleagues or other disciplines or medical services with knowledge and expertise related to the specialty area
- Refer to current professional literature appropriate to the area in question

In the event that an agreement cannot be reached between the collaborating physician(s) and me, the ultimate decision regarding patient care rests with the collaborating physicians(s). In the event this situation occurs, the physician assumes care of the patient and the APRN may be recused of care. The physician shall present the care options to the patient and obtain the proper consent.

OAC 4723-8-04(C)(9)

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Plan for Incorporating New Technology or Procedures

- Share and discuss knowledge and skills related to new technology and procedures and integrate them into practice protocols as appropriate
- > Identify new core competencies as indicated to facilitate patient management
- Prior to performing specialized skills, demonstrate and document competency in accordance with corporate credentials protocol for obtaining additional privileges

OAC 4723-8-04(C)(6)

Quality Management and Service Review Process

The quality management and service review process shall be conducted in accordance with The Ohio State University Wexner Medical Center's (OSUWMC) Focused Professional Practice Evaluation (FPPE) and Ongoing Professional Practice Evaluation (OPPE) policies for all credentialed health care providers in order to maintain or improve care delivery.

The quality review will at a minimum include:

- A periodic review of representative samples of prescriptions written by the APRN
- A periodic review of representative samples of schedule II prescriptions written by the APRN
- Provisions to ensure that the nurse is meeting all the requirements of rule <u>4723-9-12</u> of the Administrative Code related to review of a patient's OARRS report, consultation with the collaborating physician prior to prescribing based on the OARRS report and signs of drug abuse or diversion as set forth in rule <u>4723-9-12</u> of the Administrative Code, and documentation of receipt and assessment of OARRS report information in the patient's record.
- Quality assurance standards consistent with rules 4723-8-04 and <u>4723-8-05</u> of the Administrative Code.

OAC 4723-8-04(C)(7)(a)
OAC 4723-8-04(C)(7)(d)
OAC 4723-8-04(C)(11)(C)
OAC 4723-8-05(E)
OAC 4723-8-05(F)

I will <u>not</u> be prescribing as a part of my job at OSUWMC (by checking this box you are indicating the next box does not apply to your practice).

Prescriptive Authority

The APRN with prescriptive authority shall not exceed the prescriptive authority of the collaborating physician or podiatrist, including the collaborating physician's authority to treat chronic pain with controlled substances and products containing tramadol as described in ORC <u>4731.052</u>.

The APRN may prescribe in accordance with ORC 4723.48, the rules of the Ohio Board of Nursing, and with the formulary as established by the committee on prescriptive governance and adopted by the Ohio Board of Nursing (ORC <u>4723.492</u>).

 The APRN may prescribe drugs newly approved or approved for a new indication by the FDA & reviewed by committee on prescriptive governance subsequent to the date of biennial review of the SCA.

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2. Off-Label Use

The APRN may prescribe medications for off-label use if the following criteria are meet:

- The off-label indication(s) must be consistent with the APRNs' Scope of Practice and that of the clinical specialty or subspecialty.
- Standard clinical practice and literature support with greater or equal to level 3 evidence.

3. OAARS Reporting

The APRN will comply with all requirements of OAC 4723-9-12, standards and procedures for review of OARRS (Ohio Automated Rx Review System).

4. **Prescribing parameters for Schedule II controlled substances** The APRN may prescribe schedule II controlled substances as indicated for patients in accordance with Section 4723.481, ORC; Chapters 4723-8, 4723-9 and 4731-11, OAC; the Formulary published by the Ohio Board of Nursing; and the scope of prescribing practices established in this SCA.

I will be prescribing to minors as a part of my employment at OSUWMC and I will comply with all requirements in accordance with ORC Section 3719.061 when prescribing opioids to minors (by checking this box you are indicating the **does** apply to your practice).

> OAC 4723-8-04(C)(11) OAC 4723-8-04(C)(11)(v) APRN approved clinical privileges

The collaborating physician(s) and I have mutual responsibility for abiding with the guidelines of this agreement. Involved parties may request in writing, to revise or rescind this agreement at any time and must be agreed to by the undersigned, in writing, and incorporated as part of the SCA. This includes notification by either party that patient care will no longer be provided by any individual signing below at any OSUWMC location and/or they will no longer be part of OSUP. Any final actions taken against licensure and/or clinical privileges must be disclosed immediately to all parties signing this SCA.

By entering in this SCA, I hereby acknowledge that I have a copy of the Ohio Law Regulating the Practice of Advanced Practice Nursing and Rules promulgated from therein and have read the same and am familiar with their content. I also acknowledge that I am familiar with the content of the Policies and Procedures of The Ohio State University Wexner Medical Center, which includes OSUP.

I consent to the inspection of all records and documents that may be material to an evaluation of such qualifications and my competence to carry out the clinical privileges I request, as well as my moral, ethical and personal qualifications and agree to execute whatever releases necessary to exonerate and release individuals and all parties from liability arising out of acts performed in good faith and without malice in connection with the evaluation of me and my credentials, and I do, by making application, release from liability all individuals and organizations who provide information to the hospital in good faith, and without malice concerning my competence, morals, ethics, character, and other qualifications for employment or staff appointments and clinical privileges.

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I agree to report to the collaborating physician(s) and the Director of Advanced Practice Providers or OSUP's Compliance Department, any suspensions, revocations or limitations of any professional license I may possess and/or refusal to register or reinstate for professional licensure.

I agree I will notify the Ohio Board of Nursing of an addition or deletion of a Collaborating Physician no later than thirty (30) days after such change takes effects.

OSUWMC, or OSUP, as my employer will maintain the most current copy of this SCA on file. Upon request of the Ohio Board of Nursing, OSU, OSUP or I shall immediately provide a copy of this SCA upon such request.

Initial date of execution:	Signature of APRN:	
Initial date of execution:	Primary Collaborating Physician:	
	OAC 4723-8-04(C)(1) and (2) OAC 4723-8-04(D) and (E)	
Each biannual review must be signed and c	lated by both the APRN and the Primary Collaborating Physician	
Date of 1 st biennial review:	_Signature of APRN:	
Date of 1 st biennial review:	_Primary Collaborating Physician:	
Date of 2 nd biennial review:	Signature of APRN:	
Date of 2 nd biennial review:	Primary Collaborating Physician:	
Date of 3 rd biennial review:	Signature of APRN:	
Date of 3 rd biennial review:	_Primary Collaborating Physician:	
Date of 4 th biennial review:	_Signature of APRN:	
Date of 4 th biennial review:	_Primary Collaborating Physician:	
Date of 5 th biennial review:	_Signature of APRN	
Date of 5 th biennial review:	_Primary Collaborating Physician:	
	OAC 4723-8-04(C)(3) OAC 4723-8-04(C)(7)(a)	

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Collaborating Physician(s)				
Date executed/ reviewed	Physician name and signature (please print)	Physician specialty practice and area	Physician address and phone number	
OAC 4723-8-04(C)(1)				

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Addendum #1

Exceeding the thirty (30) MED average for treatment of acute pain

As the collaborating physician, the APRN(s) and I have discussed circumstances as to when the APRN(s) may exceed the thirty (30) MED averages in treating acute pain. The following conditions are acceptable and may be appropriate for the APRN(s) to exceed the thirty (30) MED averages.

(a)	Traumatic	crushing	of	tissue;

- (b) Amputation;
- (c) Major orthopedic surgery;
- (d) Severe burns

The APRN(s) and I have reviewed and are familiar with OAC 4731-11-13.

Initial date of execution:	Collaborating Physician:

Initial date of execution: _____ Signature of APRN:____

(ATTACHMENT XXII)

Project Data Sheet for Board of Trustees Approval

Doan – 6th and 7th Floor NICU

OSU-180809 (CNI#15000068, 18000154) Project Location: Doan Hall

•	approval requested and amount professional services/construction	\$7.5M
•	project budget professional services construction w/cont	\$0.7M \$6.8M
	total project budget	\$7.5M

project funding

- university debt
- □ development funds
- □ university funds
- auxiliary funds
- □ state funds

project schedule

project concurre	
BoT approval	06/18
design/bidding	06/18 - 07/19
construction	08/19 - 02/20

project delivery method

- ☑ general contracting
- □ design/build
- □ construction manager at risk

planning framework

- o this project is included in the FY2018 Capital Investment Plan
- o this project is in cooperation with Nationwide Children's Hospital

project scope

- o this project will renovate the NICU areas on the sixth and seventh floors of Doan
- improvements to address standard of care requirements include increasing the patient, staff and parent areas, unifying the NICU, improving collaborative work zones, and providing a central entrance for parents, care givers and families
- o project costs will be shared evenly with Nationwide Children's Hospital

approval requested

o approval is requested to enter professional services and construction contracts



University project manager: Brendan Flaherty AE/design architect: TBD

Office of Administration and Planning



Project Data Sheet for Board of Trustees Approval

OSU East – West Wing Expansion/Renovation

OSU-170319 (CNI#16000036)

Project Location: University Hospital East

 approval requested and amount construction \$23.9M

•	project budget	
	professional services	\$2.1M
	construction w/contingency	\$23.9M
	total project budget	\$26.0M

project funding

- university debt
- □ development funds
- □ university funds
- auxiliary funds
- □ state funds

• project schedule

BoT prof services approval	06/17
design	07/17-08/18
BoT construction approval	06/18
construction	09/18-01/20

project delivery method

- general contracting
- design/build
- construction manager at risk

planning framework

• this project is included in the FY 2017 Capital Improvement Plan

project scope

- renovation of 11,800 GSF and expansion of 23,200 GSF on the first floor of the west wing of the hospital tower
- expansion and redesign of the operating rooms and pre-operative/PACU space and respiratory suite; consolidates imaging areas; improvements to patient arrival experience and entrance aesthetics

approval requested

o approval is requested to enter into construction contracts



Nikolina Sevis Moody Nolan Elford

Office of Administration and Planning

June 2018



(ATTACHMENT XXIII)

APPROVAL FOR PURCHASE OF UNIMPROVED REAL PROPERTY SAWMILL PARKWAY AND HOME ROAD LIBERTY TOWNSHIP, DELAWARE COUNTY, OHIO

Background

The Ohio State University's Wexner Medical Center (WMC) seeks to acquire vacant land for the development of additional ambulatory care facilities in Delaware County, Ohio. Acquisition of this land is important in meeting the objectives of WMC's ambulatory care strategy, which is in turn a key component of the WMC Strategic Plan and its mission to improve health in Ohio and across the world through innovation in research, education and patient care.

Location and Description

The subject property is located in Liberty Township, Ohio, and is part of the Golf Village North development. It is well located at the northeast corner of the intersection of Sawmill Parkway and Home Road, across from Olentangy Liberty High School, and is surrounded by additional school improvements, a few retail structures and residential subdivisions. The subject includes seven parcels totaling approximately 29.56 developable acres. The site is zoned PC (Planned Commercial District). Because zoning changes may be required in order to allow the planned use, the seller has agreed that the purchase contract will be contingent upon obtaining the necessary entitlements to allow medical facilities.

Property History

The property is currently owned by Golf Village North LLC, and will be acquired in the name of the state of Ohio for the benefit of The Ohio State University.

Purchase of Property

WMC recommends that the +/- 29.56 acres of unimproved real property described above be acquired on terms and conditions that are in the best interest of the university. The source of funding for the acquisition and subsequent development of the property will be the Wexner Medical Center. The acquisition price is \$8,000,000, subject to appropriate adjustments and prorations at closing.



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