

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND TWO HUNDRED AND NINETY-FOURTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, July 9, 1993

The Board of Trustees met at its regular monthly meeting on Friday, July 9, 1993, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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July 9, 1993 meeting, Board of Trustees

The Chairman, Ms. Casto, called the meeting of the Board of Trustees to order on July 9, 1993, at 11:00 a.m. She requested the Secretary to call the roll.

Present: Deborah E. Casto, Chairman, John W. Kessler, Milton A. Wolf, Leslie H. Wexner, Alex Shumate, Theodore S. Celeste, George A. Skestos, David L. Brennan, Hiawatha N. Francisco, Jr., and Amira N. Ailabouni.

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Ms. Casto:

I am pleased to have the opportunity to welcome Ms. Amira Ailabouni as our new Student Trustee. Amira is a junior, from Columbus, majoring in criminology with a minor in sociology.

She plans to pursue a career with either the FBI or the Drug Enforcement Agency after graduation. She currently works part-time at Children's Hospital and also tutors inner-city youth at the Godman Guild.

She is also the community service coordinator for the Women's Panhellenic Association and is an active member of Kappa Alpha Theta Sorority here on campus. Amira will be serving a two-year term and we are delighted to have her join this Board. Amira, welcome.

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PRESIDENT'S REPORT

President Gee:

Ladies and gentlemen, welcome. We are delighted to have all of you with us today. Let me first add my welcome to Amira as a member of this Board. We are delighted to have you here. As you know, we have been fortunate to have outstanding student representation on the Board of Trustees. And as you can tell from her credentials, Amira will add significantly to the deliberations and decisions of this body.

Let me note over in the corner, Dr. Tom York, who is the new Chair of the Senate Steering Committee. Tom is a Professor in the Department of Engineering. We have taken the opportunity to have the leadership of our faculty now act as resource people and to participate in the deliberations of the Board. Tom, welcome, you will be a familiar figure there for this year, but we are delighted to have you here.

Although we are in the heat of summer, the university campuses remain lively centers of activity. Of course, we are in the midst of summer quarter. Preliminary figures indicate that our enrollment for summer is up a little over last year. For this we should thank the deans and department chairs who have maintained course offerings for the summer quarter.

As you may have noticed while coming here this morning, there are hundreds of young people on campus for a number of sports camps. Our Young Scholars are also back for their summer classes and workshops. It is hard to believe that the first class of scholars is about to enter their senior year of high school!

PRESIDENT'S REPORT (contd)

President Gee: (contd)

Ohio State is the site of several large conferences and programs during the summer, including major meetings of the 4-H and Future Farmers of America. We hosted 16,000 athletes for the Ohio Special Olympics Summer Games. And the national association of college and university housing directors will be here in conference later this month.

Certainly, a very important group of visitors this summer are the members of our incoming freshman class and their families who are here for orientation. I had the opportunity to visit with family members last week. I was reminded of the trust they place in us by sending us their sons and daughters. They are counting on us to provide the opportunity for a quality education for each of our incoming students. I assured them and I reaffirm our commitment today that we will do just that: provide quality education. As we move forward in our academic planning process, we face significant challenges and will continue to make important choices.

The presentation of the 1994 operating budget this morning reflects some of those challenges and emphasizes the importance of informed decision making within the context of our mission and vision for the future of this University. And, I believe, after all is said and done, that it reinforces the importance of strong and effective leadership for our various academic and academic-support units.

In that regard, I am very pleased today to recommend to this Board three outstanding individuals for senior appointments. Professor David Williams -- who is not with us today because he is chairing our program in Oxford, for the Law School -- has given exceptional leadership to the Office of Minority Affairs. He is first a teacher, committed to students and to enhancing the quality of their experience at Ohio State. I look forward now to his innovative leadership in the Office of Student Affairs.

Professor Beverly Toomey is being recommended as Acting Dean of the College of Social Work. Professor Toomey is a member of our Academy of Teaching, and is a past recipient of the Alumni Award for Distinguished Teaching. Her scholarly work has focused on homelessness among the mentally ill and in rural settings. An active university citizen, Dr. Toomey will provide effective leadership for the college.

Also today, you have before you the appointment of Ms. Sherri Geldin as Director of the Wexner Center for the Arts. She comes to us from the Los Angeles Museum of Contemporary Art. Ms. Geldin combines a passion for contemporary art -- and those of you who have met her know that -- with proven administrative ability. The entire university community will be enriched by her dynamic presence.

So even in times of challenge -- especially in times of challenge -- we must have the processes and people in place to not only protect the interests of our students and faculty, but more importantly to advance them as well. We are working together to do that. Furthermore, I believe that we are making some progress in convincing the people of this state and their elected representatives that support for higher education is truly an investment in the future of Ohio. We are grateful to the General Assembly and the Governor for a biennial operating budget which guaranteed that this university would receive at least a 3 percent instructional subsidy increase in fiscal year 1994 and 2 percent in 1995. It is important to note that the leadership of this state acknowledged that the Regents' funding formula did

PRESIDENT'S REPORT (contd)

President Gee: (contd)

not work well in an environment of stable and/or capped enrollments, and has called for a review of the subsidy formula. Faced with a continuing difficult fiscal picture for the state, a number of elected officials advocated vigorously for higher education. And, thankfully, this year we have at least stopped the hemorrhaging. Now, the healing must begin. We are already hard at work, making our case for higher education within the State of Ohio over the next several years.

Visiting the people of northern Ohio two weeks ago, I saw their belief in the importance of this university in their lives. The residents of a Cleveland housing project told me how important Ohio State University Extension has been in improving the quality of their lives through programs for their children and through urban gardening and entrepreneurship initiatives. Charter boat captains in Erie County emphasized the university's role in the resurgence of tourism along Lake Erie. And, one of the world's leading flower growers told me that Ohio State's graduates dominate the field of floriculture, providing leadership in the industry world-wide. You will start hearing that in all of my alumni speeches now!

Our graduates, of course, are our most important contribution to the future of our communities. They leave this university not only with an Ohio State diploma, but with the knowledge and skills necessary for life. Some will reach great heights in business and industry. A few will literally reach great heights, like Nancy Sherlock, a 1980 Ohio State graduate, who was a mission specialist on the most recent space shuttle flight, the *Endeavor*.

A very exceptional Ohio State graduate, in the class of 1950, Dr. Rajammal Devadas -- our first Ph.D. in nutrition and biochemistry -- took the knowledge she gained at Ohio State back to her native India where she has been a leader in nutrition and literacy programs and is a university president. That brings some of her intellectual capability into question -- but nonetheless, an advocate for the education of women. She returned to Ohio State last week to consult with our faculty on establishing a college of health, physical education, and recreation in southern India. At the age of 74, she continues to provide leadership in addressing some of India's most pressing social problems.

Our graduates, in every county in Ohio and nearly every country in the world, are contributing members of their communities and informed citizens of the world. Their examples continue in this particular time to inspire all of us. And, through the committed efforts of all of us here today, their Ohio State degrees will continue to grow in value.

With that report for the summer, I thank you very much, Madam Chair.

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Ms. Casto:

At this time I would like to call on Professor Charles Ross, from the College of Social Work, who wishes to address the Board.

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Professor Charles O. Ross:

Thank you very much. President Gee, members of the Board, University officials, faculty, staff, students, and citizens of Ohio, I have a prepared statement which I have provided the members of the Board. Since I have prepared this statement, there has been a major development and I need to raise a more fundamental question before I address this Board.

I came here today because I saw this Board as one place where I might appeal my case. I had written to the Provost about a month ago and asked her whether I had any administrative right of appeal in this matter and she went on vacation and I did not get an answer until yesterday. I was not clear myself on what right of appeal faculty members have, staff members, students, etc., in matters that come before the Provost. Yesterday, I received a correspondence from the Provost and she indicated that her office was the office of last appeal. And so I need to ask you before I proceed -- my attorneys have suggested to me something about standing. Do I have standing here at this Board meeting? If I do not have standing, there is no need for me to make my statement, Mr. President.

President Gee:

Professor Ross, that is an interesting question. I am a lawyer --

Professor Ross:

Yes, I know that, Sir.

President Gee:

I won't act in my own behalf, we have a lawyer here. I would suggest that you had asked to address the Board -- we have a policy which says that when people want, under circumstances, to address the Board that they have the right to do so. The question you have asked is whether the Provost is the final arbitrator within the realm of the University's decision-making process on appointments of deans or acting deans. The answer to that is yes.

Professor Ross:

Okay. So in this matter your office has no responsibility for review? I am just trying to get you on the record, Mr. President.

President Gee:

Yes. As a matter of fact, my office does not have, as a matter of policy, a review over these types of appointments.

Professor Ross:

Okay. So in other words, when the Provost makes a decision of an administrative nature, tenure, any other issues of that kind, those matters may not be appealed to your office.

President Gee:

The Rules of the University Faculty are somewhat complex in that regard. In certain instances they can be appealed and in other instances they can't. I think

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President Gee: (contd)

that we would have to take a look at each particular case, but generally speaking the Provost's office is the appeal of last resort in academic matters. The University President's office has a responsibility to make certain that the process that is in place is an appropriate one and that it has been followed. But in terms of the substance of the decision, the answer is that the Provost's office is the place of last resort in that regard. Am I not right about that, Bob?

Judge Duncan:

I think that is right.

Professor Ross:

Okay. So, Mr. President, you are assuring me that in this matter your office has no responsibility? The Provost has spoken on this matter and your office has no responsibility for review in this case? I am not talking about the hundreds of other cases, this is a specific case.

President Gee:

In this case, the Provost's office is the decision point and she has that responsibility. I would also note, to be on the record, that I thoroughly support that decision.

Professor Ross:

Okay. With that, Mr. President, my attorneys have advised me to simply take this matter administratively as far as I could take it to assure that I have exhausted all possibilities for a resolution of this matter within the institution. So, with that in mind, I think it would be out of order for me to ask this Board to speak to this matter since I gather from what you have said this Board has no responsibility whatsoever for review of decisions made by the Provost. The Provost on this campus, with regards to academic matters, is a czar.

President Gee:

Professor Ross, I did not say that. What I said was in terms of administrative appeal -- this Board is the ultimate policy-making authority. They have the right to review anything that they want to and will do so as they deem it necessary. Again, you have to understand that you are talking to the ultimate policy makers of the University.

Professor Ross:

This group?

President Gee:

This group that you are appearing before has responsibility and they do not take that review lightly. And they do carefully review the actions of the Provost. Now you asked the question administratively within the context of the University's administration and the Provost does have that responsibility, but all authority ultimately resides in the Board of Trustees. They can change the rules and regulations, and they can develop the rules and regulations as they do on matters

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President Gee: (contd)

of general policy on a continuing basis.

Professor Ross:

Can they review and overturn decisions made by the Provost?

President Gee:

Oh, absolutely.

Professor Ross:

Can they or can they not? I am trying to get you on record, Mr. President.

Amb. Wolf:

This is not a trial.

Mr. Kessler:

You're not on trial.

Ms. Casto:

This is not a trial. Mr. Ross, we gave you ten minutes to address this Board. If you would like to address this Board, please do.

Professor Ross:

I am using my ten minutes -- I am addressing it right now. I am asking some basic fundamental questions that I want to understand.

Amb. Wolf:

This is not a court.

Ms. Casto:

Well, then maybe you need to make an appointment with President Gee. If you would like to address this Board, then address this Board. If not, maybe at another time.

Professor Ross:

Well, at this point if I could just get clarity I would cease and desist from any discussion. If you say this Board -- I will address this Board if you tell me this Board has responsibility in this area.

Ms. Casto:

Of course we have.

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Professor Ross:

If you tell me they have no responsibility, I am not going to address the Board. I am talking to the wrong people.

Mr. Kessler:

Mr. President, we've allotted ten minutes and we are into five minutes of it. I suggest that Professor Ross read his statement if he would like to, or address us and we should get on with our Board meeting.

Professor Ross:

I would only want to read the statement if this Board will declare that it has responsibility in this area and is prepared to hear my case.

Judge Duncan:

Mr. President, I advise you to not continue to interchange in this discussion of the applicable law, that is a matter for the lawyers. And if lawyers want to contest this matter, let them do so. But right now it seems to me that the Board has afforded an opportunity for Mr. Ross to be heard and not to question this Board concerning legal matters. There is a way to do that and that way ought to be followed. Today is not that day in my judgement.

President Gee:

You can either address the Board on the substance or move to another level.

Professor Ross:

Well, Mr. President, since I have gotten a mixed response, I am not clear on your responsibility. I want to be on the record and I am going to take my chance and address the Board. [The following is a prepared statement read by Professor Charles O. Ross to The Ohio State University Board of Trustees.]

May I thank you for this opportunity to address The Ohio State University Board of Trustees. I am here today because I have been an employee of this University for 23 years. During those 23 years, I have received "Professor of the Year" awards in teaching. I am nationally known for my work in the area of social change and community development. I have been an active member of the College of Social Work serving and chairing just about every committee. I think I am a household name in Columbus and across Ohio for my efforts to end institutional racism and to help build a society based on hard work, competence, freedom, and justice for all.

I cite these career experiences to simply share this information with those of you who do not know me.

I have come here today because I am outraged by the Provost's decision to reject my nomination to become Acting Dean, after being so recommended by the Social Work faculty. You have received correspondence from me regarding the decision of Provost Joan Huber. I am here today to request that you investigate and reverse this decision since the Provost has acted in a racist, capricious, and very arbitrary manner.

Professor Ross: (contd)

Let me outline quickly what has occurred.

- Our Dean, Richard Boettcher, resigned after serving the College with distinction for ten years. It was, therefore, necessary to name an Acting Dean.

- The Social Work faculty sent three faculty members to meet with the Provost and agree on a process for selecting an Acting Dean. The Provost was asked if she had guidelines for the process. She said that the process was an informal one. As a member of the delegation meeting with the Provost, I was somewhat shocked that there were no written guidelines.

- The Provost continued by pointing out that she did not know the internal politics of the College of Social Work and she preferred if we could reach some internal accord on this matter. This would make her job easier she said. She said she did not want to get involved in our politics. The Provost continued by suggesting that she had only two directives which she issued in a written statement dated March 29, 1993:

- (1) You should select a person who is a tenured professor.
- (2) You should send me one or two names.

- The Provost came and met with our faculty and restated these guidelines. The College of Social Work faculty took the Provost's recommendations to heart and organized what I will call a primary and general election. Four candidates ran in the primary:

- (1) Karen Harper, Associate Professor
- (2) Beverly Toomey, Full Professor
- (3) Keith Kilty, Full Professor
- (4) Charles O. Ross, Associate Professor

- Toomey and Ross received the highest number of votes and campaigned for the general election. Ross was the clear winner.

- The faculty was united and expected the Provost to appoint Ross who was the clear winner. Most faculty members were shocked to learn of the Provost's unilateral decision which was in opposition to the faculty's choice in the case. The faculty was not only shocked by the decision, but they were even more shocked that the Provost did not even extend to them the courtesy to meet with the faculty to explain her rejection of their candidate.

- I wrote the Provost immediately and asked her if I had any right of appeal in this matter; a copy of this inquiry was sent to President Gordon Gee and also to Bob Duncan. This was almost a month ago, and I received a reply from the Provost yesterday. She says that I have no right of administrative appeal.

The decision of the Provost is wrong, and I am asking the Board of Trustees to investigate this wrong before you approve a contract for the Provost's recommendation. If this Board approves the Provost's recommendation, I am prepared to take this arbitrary and capricious decision to a court of law. In my communication with you, I pointed out that Dr. Leonard Jeffries received some \$400,000 in a recent settlement in a similar capricious and arbitrary case. With the budgeting crisis facing this University, I don't believe that this Board can afford to throw away thousands of dollars to protect what appears to be a racist and

Professor Ross: (contd)

capricious act by an administrator.

Let me remind you, I have been on this Campus for 23 years. I have gotten to know very well the leadership of this University. I am not one to make derogatory statements about people, but I must call to your attention that Provost Joan Huber has the reputation across this Campus for being the most incompetent, the most offensive, the most confusing, and the most insulting human being to ever hold such a high office at this University. I don't know one person who has ever complimented the Provost for leadership, vision, program ideas, and those qualities that we expect in top level leadership.

I have heard recently that the President has plans to make the Provost a consultant to the incoming Provost. The new Provost, I understand, is protesting!!!! Can you imagine a person who is such a poor administrator being selected and given thousands of dollars to advise a Provost who comes to the University with sterling credentials.

I am not the first one to challenge the capricious and arbitrary behavior of this Provost:

- (1) The undergraduate students were outraged when the Provost indicated that these students did not have enough sense to serve on University committees.
- (2) The Dean of the College of Veterinary Medicine has refused to resign as Dean, another capricious and arbitrary decision made without proper documentation.
- (3) Faculty and staff members continue to shake their heads in disbelief that this person could hold such high office at this University.

I think I am over my time, but let me conclude by saying that I am more than outraged by the Provost's arbitrary and capricious decision to ignore the process that was approved for selecting the Acting Dean. I am even more outraged by public statements made by the Provost to cover up this capricious administrative decision. The Provost's office has made public statements to the press that she appointed Professor Toomey because the Acting Dean on this Campus had to be a person with a Ph.D. and a full professor. According to The Lantern, the Provost has indicated that no person should be Acting Dean unless they were a Ph.D. and a full professor -- this is from the Provost's office. You need to know, members of this Board, that the College of the Arts has a Dean who has served for five years and was recently reappointed this year by Provost Huber. Professor Donald Harris has a master's degree in music. This is why I say that the Provost's behavior has been arbitrary and capricious. One is forced to conclude that racism is the ugly force driving the administrative machine.

Again, I ask this Board to do the right thing. There must be some place on this Campus that we can turn when top administrators act in a racist, capricious, and arbitrary manner.

I thank you for this opportunity to address the Board.

Ms. Casto:

Thank you for your comments.

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RESEARCH FOUNDATION REPORT

Mr. Celeste:

You will notice that you all have reports at your places for the month of May 1993 grants and contracts. A summary received by The Ohio State University Research Foundation during the month of May can be found at Tab 1 in this report. Total funding from all sponsors has improved from last month and is only down 2.68 percent. There are significant increases in funding from the National Science Foundation, Department of Education, National Institutes of Health, and the Department of Labor.

At Tab 2 you will find expenditure summaries for the month of May. Total expenditures have increased over last month to 7.4 percent and it is noteworthy that both federal and non-federal expenditures are following this trend.

Some new projects of special interest that were funded in the month of May are listed at Tab 3. I thought you might be interested that Professor Yasuko Rikihisa, from the Department of Veterinary Pathobiology, has received \$187,847 from the National Institute of Allergy and Infectious Diseases to study a new bacterial disease. She will investigate the basic mechanism of disease caused by bacteria and how the parasite changes the intracellular environment from hostile to supporting and how the characteristic pathological changes are induced.

Professors Maria and Norton Neff, from the Departments of Psychiatry and Pharmacology, have received \$150,111 from the National Institute on Aging to study the effects of a natural product on aged rat brains. GM1, a normal constituent ganglioside of brain membranes, will be investigated for its therapeutic potential for treating neurochemical deficits and the loss of cognitive ability associated with aging.

Professor Betty Anderson and four colleagues in the Department of Electrical Engineering received funding from the National Science Foundation to establish an undergraduate optics laboratory. Optoelectronics and optics are fast becoming an integral part of electrical engineering. With this new laboratory our students will learn contemporary optical engineering through 8 individual lab projects.

Yesterday, I met with Professor Russell Pitzer, Chairperson of Chemistry, and two of his colleagues, Dr. David Hart and Dr. Terry Miller, to discuss research activity in his department. The Chemistry Department, as you all know, has an excellent national reputation from their many outstanding junior and senior faculty members. While there we also talked about the impact on the various budget cuts in their department and discussed the close relationship between teaching and research at both the graduate and undergraduate levels in their department in particular.

At Tab 4 is the list of all projects funded in May.

At Tab 5 is a report of progress payments received by the Engineering Experiment Station for projects remaining with them and terminating before July 1993.

RESEARCH FOUNDATION REPORT (contd)

Mr. Celeste: (contd)

And, finally, Tab 6 includes press releases issued by University Communications highlighting recent research activity.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 94-1

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for May 1993 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation and the Engineering Experiment Station of The Ohio State University:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein, and the acceptance of the reports from the Engineering Experiment Station during the month of May 1993 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Kessler, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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HOSPITALS BOARD REPORT

Mr. Skestos:

The University Hospitals Board and its Professional Affairs/Education/Research Committee met on June 24. Dr. Seth Kantor informed the Professional Affairs Committee about curricular changes being developed by a College of Medicine task force. Initiatives include more active learning in a clinical context and more exposure to primary care, ambulatory care, chronic illnesses, and societal needs.

The Professional Affairs Committee approved the annual plan and goals of the Clinical Quality Management Committee, which serves both University Hospitals and the James Cancer Hospital to ensure high quality of care and appropriate use of resources. The Committee also endorsed the April, May, and June medical staff appointments, and a hospital-wide policy on restraint and seclusion measures if they become necessary to keep patients from harming themselves or others. Mr. Fraley presented statistics on licensure and certification, turnover, vacancies, performance appraisals, and information gained from exit interviews.

The Hospitals Board voted unanimously to endorse the medical staff appointments, subject to final approval by the Board of Trustees. The Board also approved the annual plan and goals of the Clinical Quality Management Committee. Mr. Fraley presented the May financial and statistical summary, recommending that this year's capital investment be increased by approximately \$3 million. The Hospitals Board unanimously approved the recommended increase.

HOSPITALS BOARD REPORT (contd)

Mr. Skestos: (contd)

Dr. Charles Bush informed the Board about the advantages of the new Excimer laser in treating cardiology patients. Mr. Bruce Pontious updated Board members about Medical Center contribution receipts through the month of May. The Board passed a resolution of appreciation to Dr. Bush for his leadership during the past two years as Chief of Staff.

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STUDENT AFFAIRS COMMITTEE REPORT

Mr. Francisco:

I would like to welcome Amira to the Student Affairs Committee and as the new Student Trustee. I would also like to recognize Wesley Bishop as the new President of IPC.

Today, Chris Norman, President of USG, reported that USG is working on gaining access to different radio stations for students majoring in communications to obtain internships. They are also planning to attend the Big Ten Conference on Leadership for Students at Purdue, July 23-25. Their last concern was regarding the budget. They feel that students are taking the bulk of the cutbacks. Every time there is a cutback more things are taken from the students.

Cherie Bayer, Vice President of CGS, reported that their concerns are the budget and graduate associateships. In regards to graduate associateships they would like to maintain the present number. Also, a lot of graduate students are being held in limbo because the budget hasn't come out and the letters don't go out until later on this month or maybe not until August. So a lot of students don't know if they are going to have associateships for next year and that is a concern. Increase in pay is also a concern. The pay increase is very minimal when you compare it to the increase in health insurance, traffic and parking, dining, and living on campus. Everything else goes up, but our increase in pay is very minimal.

Cherie also reported that CGS is in support of the benefits for same sex domestic partners. They also support and welcome David Williams as the new Vice President for Student Affairs.

The last report was presented by Wes Bishop, President of IPC. Wes reported that IPC is currently working on developing a new constitution to be more representative of the five different colleges and to get more people actively involved. For the upcoming year, IPC will be working on preparing a project for networking professional schools and also to get involved in the mentoring program with Lee Jones. Wes also reported that IPC supports David Williams' new appointment as Vice President for Student Affairs.

The last thing that the Committee talked about was planning for the upcoming year. Ted suggested that the Trustees and students switch roles for a day. The idea being that we would select a name out of the hat -- including the President -- and that person would follow the student around all day. You would go to class or lab with the student, and then in return the student would do the same with a Trustee and your day.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Francisco: (contd)

We also had an idea about having an informal rap session one evening early in September, so the Student Trustees would have a little more contact with students. We would break down into subgroups so students could voice any concerns that they have. This would be informal so students would be more at ease to ask questions.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Kessler:

This morning the Educational Affairs Committee heard a report on "Diversity and Campus Climate -- Issues and Responses" by Linda Tom and Nancy Rudd. Also, Ed Ray discussed Cooperation Between the Newark Campus and COTC. I would like to present the following resolutions:

AMENDMENT TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 94-2

Synopsis: The Educational Affairs Committee recommended the approval of the following amendment to the Rules of the University Faculty.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the Rules of the University Faculty as approved by the University Senate; and

WHEREAS the proposed changes in the Rules of the University Faculty were approved by the University Senate on June 5, 1993:

Amended Rule

3335-5-484 Council on student affairs.

(A) Membership.

The council on student affairs shall consist of eighteen members.

(1) and (2) unchanged.

(3) Four administrators. Each administrator shall be appointed for a one-year term and shall be eligible for reappointment.

(a) The dean of student life, non-voting.

(b) A student affairs staff member from a regional campus, appointed by the vice president for student affairs, non-voting.

(c) A college office student affairs staff member appointed by the vice president for student affairs, non-voting.

AMENDMENT TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Amended Rule (contd)

(d) The vice president for student affairs or designee, ~~voting only in case of ties~~ NON-VOTING.

(B) Unchanged.

(C) Organization.

(1) ~~The vice president for student affairs, or designee, shall be the chairperson of the council and shall report as requested to the senior vice president for academic affairs and provost~~ THE CHAIRPERSON SHALL BE ELECTED FROM AMONG THE VOTING MEMBERS OF THE COMMITTEE.

(2) The council shall establish operating procedures to conduct, in an orderly fashion, the legislative, advisory, and policy approval functions of the council.

(3) As a standing committee of the senate, this council is also governed by the provisions of rules 3335-5-46 and 3335-5-48 of the Administrative Code.

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendment to the Rules of the University Faculty be adopted as recommended by the University Senate.

Upon motion of Mr. Kessler, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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RENAMING OF DEPARTMENTS

Resolution No. 94-

3

Synopsis: The Educational Affairs Committee recommended the renaming of the Departments within the College of Nursing.

WHEREAS the College of Nursing in its process of reorganization has determined that its current departmental names no longer reflect the teaching and research activities of the current departments; and

WHEREAS areas of instruction and faculty interests were often split between the two current departments; and

WHEREAS 13 faculty of the College of Nursing have petitioned to change their departmental affiliations to reestablish instructional and research interest coherence in the departments, and these transfers have been approved by the Office of Academic Affairs; and

WHEREAS the faculty of the College of Nursing has voted to approve changing the departmental names from the Department of Life Span Processes to the Department of Adult Health and Illness Nursing, and from the Department of Family and Community Nursing to the Department of Community, Parent-Child, and Psychiatric Nursing; and

RENAMING OF DEPARTMENTS (contd)

WHEREAS these proposed changes has the approval of the Council on Academic Affairs, and were approved by the University Senate at its June 5, 1993 meeting:

NOW THEREFORE

BE IT RESOLVED, That the above mentioned Departmental name changes within the College of Nursing are hereby approved, effective July 1, 1993.

Upon motion of Mr. Kessler, seconded by Amb. Wolf, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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HONORARY DEGREES

Resolution No. 94-4

Synopsis: The Educational Affairs Committee recommended the awarding of the following honorary degrees.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees awarding of the honorary degrees as listed below:

Virginia Hamilton	Doctor of Humane Letters
Don Kirkham	Doctor of Science

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

Upon motion of Mr. Kessler, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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DEGREES AND CERTIFICATES - SUMMER QUARTER COMMENCEMENT

Resolution No. 94-5

Synopsis: The Educational Affairs Committee recommended the approval of Degrees and Certificates for Summer Quarter.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

DEGREES AND CERTIFICATES - SUMMER QUARTER COMMENCEMENT (contd)

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on September 2, 1993, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

Upon motion of Mr. Kessler, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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PERSONNEL ACTIONS

Resolution No. 94-6

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the June 4, 1993 meeting of the Board, including the following Appointments, Appointment of Chairpersons, Reappointment of Chairpersons and Directors, Leaves of Absence Without Salary, Leave of Absence Without Salary--Continuation, Professional Improvement Leaves--Cancellation, Professional Improvement Leave--Change in Dates, Promotions and Tenure, Emeritus Titles, and Medical Staff Appointments/Reappointments (The Arthur G. James Cancer Hospital and Research Institute) as detailed in the University Budget be approved.

Appointments

Name: DAVID WILLIAMS II
Title: Vice President for Student Affairs
Office: Student Affairs
Effective: July 1, 1993
Salary: N/A
Present Position: Vice Provost for Minority Affairs

Name: BEVERLY G. TOOMEY
Title: Acting Dean
College: Social Work
Effective: July 1, 1993
Salary: \$68,006.00
Present Position: Professor, College of Social Work

Name: SHERRI GELDIN
Title: Director
Center: Wexner Center for the Arts
Effective: September 1, 1993
Salary: \$110,000.00
Present Position: Former Associate Director of The Museum of Contemporary Art, Los Angeles, CA

Name: GARY D. STONER
Title: Professor (Lucius A. Wing Chair of Cancer Research and Therapy)
College: Medicine
Effective: April 1, 1992
Salary: \$147,324.00
Present Position: Director of Experimental Pathology and Professor, Department of Pathology, Medical College of Ohio, Toledo, Ohio

PERSONNEL ACTIONS (contd)

Appointment of Chairpersons

July 1, 1993 through June 30, 1994

Veterinary Clinical Sciences Robert G. Sherding

October 1, 1993 through September 30, 1997

Sociology Barbara F. Reskin

Reappointment of Chairpersons and Directors

July 1, 1993 through September 30, 1993

Civil Engineering Tien H. Wu*

July 1, 1993 through December 31, 1993

School of Health, Physical Education and Recreation Dorothy M. Zakrajsek

July 1, 1993 through June 30, 1994

Home Economics Education Sharon V. Redick
Textiles and Clothing Lucy R. Sibley
Veterinary Hospital Glen F. Hoffsis

July 1, 1993 through June 30, 1997

Microbiology John N. Reeve
Zoology Peter W. Pappas

*Acting

Leaves of Absence Without Salary

MARY JO BOLE, Assistant Professor, Department of Art, effective Autumn Quarter 1993, Winter Quarter and Spring Quarter 1994, to work at the Ceramic Work Centrum in The Netherlands, the Kohler Porcelain Factory, Kohler, Wisconsin, and the TAVS Foundry, Tucumcari, New Mexico.

JEFFREY M. KIPNIS, Assistant Professor, School of Architecture, effective Autumn Quarter 1993 and Winter Quarter 1994, to teach and conduct research at the Architectural Association in London.

KEIKO K. SAMIMY, Assistant Professor, Department of Educational Studies: Humanities, Science, Technological, and Vocational, effective August 1, 1993, through August 31, 1993, for personal reasons.

DAVID S. TUBER, Assistant Professor, Department of Psychology (Mansfield Campus), effective Autumn Quarter 1993, Winter Quarter and Spring Quarter 1994, to conduct research.

Leave of Absence Without Salary--Continuation

EDWARD D. COOPER, Assistant Professor, Department of Physics (Mansfield Campus), effective Autumn Quarter 1993, Winter Quarter and Spring Quarter 1994.

PERSONNEL ACTIONS (contd)

Professional Improvement Leaves--Cancellation

DAVID M. GOSS, Professor, Department of Mathematics, effective Autumn Quarter 1993, Winter Quarter and Spring Quarter 1994.

JOHN C. HUNTINGTON, Professor, Department of History of Art, effective Autumn Quarter 1993, Winter Quarter and Spring Quarter 1994.

RICHARD H. MOORE, Associate Professor, Department of Anthropology, effective Autumn Quarter 1993, Winter Quarter and Spring Quarter 1994.

ANTHONY R. WALKER, Associate Professor, Department of Anthropology, effective Winter Quarter and Spring Quarter 1994.

Professional Improvement Leave--Change in Dates

J. CRAIG JENKINS, Professor, Department of Sociology, change leave from Autumn Quarter 1993, Winter Quarter and Spring Quarter 1994, to Winter Quarter, Spring Quarter, and Autumn Quarter 1994.

Promotions and Tenure

COLLEGE OF AGRICULTURE

PROMOTION TO ASSISTANT PROFESSOR AND TENURE

Gregory P. Gordon, ATI - effective 7/1/93 & 1/1/94

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Pablo S. Jourdan, Horticulture - effective 10/1/93
Steven M. Neal, ATI - effective 7/1/93

COLLEGE OF THE ARTS

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

M. P. White-Dixon, Dance - effective 10/1/93

COLLEGE OF ENGINEERING

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Sheikh A. Akbar, Materials Science and Engineering - effective 10/1/93
Suliman A. Dregia, Materials Science and Engineering - effective 10/1/93

PERSONNEL ACTIONS (contd)

Promotions and Tenure (contd)

COLLEGE OF HUMANITIES

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Richard Davis, Near Eastern, Judaic and Hellenic Languages and Literatures - effective 10/1/93
Charles J. Quinn, East Asian Languages and Literatures - effective 10/1/93
Abril J. Trigo, Spanish and Portuguese - effective 10/1/93

COLLEGE OF MEDICINE

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

B. R. Avalos-Copelan, Internal Medicine - effective 7/1/93
Michael T. Kelley, Emergency Medicine - effective 7/1/93
Steven D. Nelson, Internal Medicine - effective 7/1/93

COLLEGE OF SOCIAL AND BEHAVIORAL SCIENCES

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Kevin J. O'Brien, Political Science - effective 10/1/93

COLLEGE OF VETERINARY MEDICINE

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Michael Q. Bailey, Veterinary Clinical Sciences - effective 7/1/93

Medical Staff Appointments (The Arthur G. James Cancer Hospital and Research Institute)

DARYLE ANN COTTRELL, M.D., Associate Attending, Department of Medicine -- Endocrinology
MARY B. RAMUNDO, M.D., Associate Attending, Department of Medicine -- Infectious Disease

Medical Staff Reappointments (The Arthur G. James Cancer Hospital and Research Institute)

July 1, 1993 through June 30, 1995

CARL MICHAEL ALLEN, D.D.S., Clinical, Dentistry
MILTON B. ARMSTRONG, M.D., Associate, Surgery
BELINDA R. AVALOS, M.D., Attending, Medicine
ROBERT BADALAMENT, M.D., Attending, Surgery
PETER B. BAKER, M.D., Associate, Pathology
STANLEY P. BALCERZAK, M.D., Attending, Medicine
WILLIAM H. BAY, M.D., Associate, Medicine
CONSTANTINO BENEDETTI, M.D., Attending, Anesthesia
SUSAN C. BENES, M.D., Associate, Ophthalmology
DAVID BENJAMIN, M.D., Attending, Medicine
FRANK BLOCK, JR., M.D., Associate, Anesthesia

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Arthur G. James Cancer Hospital and Research Institute)
(contd)

July 1, 1993 through June 30, 1995 (contd)

CARL BOESEL, M.D., Associate, Pathology
SUSAN JEAN BONA, M.D., Associate, Pathology
HARISIOS BOUDOULAS, M.D., Associate, Medicine
JOHN T. BRANDT, M.D., Associate, Pathology
JONATHON B. BROOKS, M.D., Associate, Emergency/Medicine
ROBERT A BRUCE, JR., M.D., Associate, Ophthalmology
DONALD K. BRYAN, M.D., Clinical, OB/GYN
JOHN K. BURGERS, M.D., Associate, Surgery
JOHN A. BURNS, M.D., Associate, Ophthalmology
CHARLES A. BUSH, M.D., Associate, Medicine
KENNETH V. CAHILL, M.D., Associate, Ophthalmology
BRENDAN T. CARROLL, M.D., Associate, Psychiatry
ROBERT B. CHAMBERS, M.D., Associate, Ophthalmology
PATRICIA SMITH CHOBAN, M.D., Associate, Surgery
KATHRYN P. CLAUSEN, M.D., Associate, Pathology
DANIEL MICHAEL COHEN, M.D., Associate, Surgery
CHRISTOPHER COPELAND, M.D., Clinical, OB/GYN
LARRY J. COPELAND, M.D., Attending, OB/GYN
WILLIAM COPELAND, JR., M.D., Clinical, OB/GYN
FERNANDO COSIO, M.D., Associate, Medicine
MATTHEW E. DANGEL, M.D., Associate, Ophthalmology
FREDERICK DAVIDORF, M.D., Associate, Ophthalmology
MARK A. DAYTON, M.D., Attending, Medicine
JOHN H. DILLON, M.D., Associate, Medicine
LYNNE ANTOINETTE EATON, M.D., Associate, OB/GYN
GARTH FREDRIC ESSIG, M.D., Associate, OB/GYN
CYNTHIA B. EVANS, M.D., Associate, OB/GYN
WILLIAM B. FARRAR, M.D., Attending, Surgery
ROBERT J. FASS, M.D., Associate, Medicine
RONALD M. FERGUSON, M.D., Associate, Surgery
LOUIS J. FLANCAUM, M.D., Associate, Surgery
KEVIN F. FORSTHOEFEL, M.D., Associate, Pathology
CHAD I. FRIEDMAN, M.D., Associate, OB/GYN
JOHN J. FROMKES, M.D., Associate, Medicine
STEVEN G. GABBE, M.D., Associate, OB/GYN
JOHN GAEUMAN, M.D., Associate, Medicine
JACK M. GEORGE, M.D., Associate, Medicine
JOSEPH H. GOODMAN, M.D., Associate, Surgery
LINDA S. GRAY, M.D., Associate, Medicine
JOEL K. GREENSON, M.D., Associate, Pathology
MONA Y. HALIM-ARMANIOS, M.D., Associate, Anesthesiology
LEE A. HEBERT, M.D., Associate, Medicine
ARDEN K. HEGTVEDT, D.D.S., Associate, Dentistry
DANIEL CREDE HIESTAND, Associate, Anesthesiology
MITCHELL L. HENRY, M.D., Associate, Surgery
ERIC M. HUMPHREYS, Associate, Anesthesiology
JAY D. IAMS, M.D., Associate, OB/GYN
REBECCA D. JACKSON, M.D., Associate, Medicine
DAVID E. JOLLY, D.D.S., Associate, Dentistry
MICHAEL GEORGE JOHANSON, D.O., Associate, Anesthesiology

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Arthur G. James Cancer Hospital and Research Institute)
(contd)

July 1, 1993 through June 30, 1995 (contd)

CURTIN G. KELLEY, M.D., Associate, Ophthalmology
WILLIAM BRIAN KELLY, M.D., Associate, Anesthesiology
SEDIGHEH KEYHANI-ROFAGHA, M.D., Associate, Pathology
ROBERT KIRKPATRICK, M.D., Associate, Medicine
JARED L. KLEIN, M.D., Attending, Medicine
MARIE KOLATTUKUDY, M.D., Associate, Anesthesia
SUSAN L. KOLETAR, M.D., Associate, Medicine
ALBERT KOLIBASH, M.D., Associate, Medicine
ERIC H. KRAUT, M.D., Attending, Medicine
MARK B. LANDON, M.D., Associate, OB/GYN
RICHARD G. LEMBACH, M.D., Associate, Ophthalmology
ALAN D. LETSON, M.D., Clinical, Ophthalmology
GEORGE S. LEWANDOWSKI, M.D., Attending, OB/GYN
CHARLES J. LOVE, M.D., Associate, Medicine
JOEL G. LUCAS, M.D., Associate, Pathology
WILLIAM E. MAHER, M.D., Associate, Medicine
WILLIAM B. MALARKEY, M.D., Associate, Medicine
WILLIAM MARSH, JR., M.D., Associate, Pathology
THOMAS F. MAUGER, M.D., Associate, Ophthalmology
ERNEST MAZZAFERRI, M.D., Associate, Medicine
LAWRENCE J. MERVIS, M.D., Clinical, Surgery
EARL N. METZ, M.D., Attending, Medicine
DONAL F. MIDDENDORF, M.D., Associate, Medicine
JAMES L. MURPHY, JR., M.D., Associate, Anesthesia
KEVIN DENNIS MURRAY, M.D., Associate, Surgery
P. DAVID MYEROWITZ, M.D., Associate, Surgery
NORRIS NAHMAN, M.D., Associate, Medicine
HENRY ATA NASRALLAH, M.D., Associate, Psychiatry
RICHARD NORMAN NELSON, M.D., Associate, Emergency/Medicine
KWAME OSEI, M.D., Associate, Medicine
RICHARD O'SHAUGHNESSY, M.D., Associate, OB/GYN
HENRY L. PAGE, JR., D.D.S., Associate, Dentistry
MICHAEL F. PARA, M.D., Associate, Medicine
STEPHEN F. PARISER, M.D., Associate, Psychiatry
ROBERT L. PERKINS, M.D., Clinical, Medicine
JOSEPH F. PLOUFFE, M.D., Associate, Medicine
LOUIS M. RAGUE, III, M.D., Associate, Anesthesiology
GARY L. REA, M.D., Associate, Surgery
THOMAS E. REILLEY, D.O., Associate, Anesthesia
STEPHEN R. RICHARDS, M.D., Clinical, OB/GYN
BRAD H. ROVIN, M.D., Associate, Medicine
ROBERT L. RUBERG, M.D., Associate, Surgery
ARTHUR L. SAGONE, M.D., Attending, Medicine
MERVYN J. SAMUEL, M.D., Clinical, OB/GYN
STEPHEN F. SCHAAL, M.D., Associate, Medicine
DAVID E. SCHULLER, M.D., Attending, Otolaryngology
KATHY E. SHY, M.D., Associate, Psychiatry
WILLIAM J. SOMERS, M.D., Associate, Surgery
CARL E. SPEICHER, M.D., Associate, Pathology
RANDALL C. STARLING, M.D., Associate, Medicine

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Arthur G. James Cancer Hospital and Research Institute)
(contd)

July 1, 1993 through June 30, 1995 (contd)

MICHAEL SULLIVAN, M.D., Associate, Otolaryngology
RAYMOND J. TESI, M.D., Associate, Surgery
KARL S. THEIL, M.D., Associate, Pathology
FRED B. THOMAS, M.D., Associate, Medicine
MARLIN TROIANO, D.D.S., Associate, Dentistry
MANUEL TZAGOURNIS, M.D., Associate, Medicine
JAMES S. UNGERLEIDER, M.D., Attending, Medicine
LUIS VACCARELLO, M.D., Attending, OB/GYN
MICHAEL J. WALKER, M.D., Attending, Surgery
JOEL M. WEAVER, D.D.S., Associate, Anesthesia
DAVID O. YABLOCK, M.D., Associate, Anesthesia

Emeritus Titles

HERMAN R. BOBBITT, JR., Department of Management and Human Resources, with the title Professor Emeritus, effective July 1, 1993.

MARAJEAN L. MARVIN, School of Music, with the title Associate Professor Emeritus, effective September 1, 1993.

WILLIAM C. RIGSBY, Department of Obstetrics and Gynecology, with the title Associate Professor Emeritus, effective July 1, 1993.

Mr. Shumate:

I have a question? We are voting on the Personnel Actions?

Mr. Kessler:

Yes.

Mr. Wexner:

I'm sorry, I missed that. Debbie, could I interrupt? I have a thought -- I think the comments that Mr. Ross made are serious and he is a long standing member of the faculty. I do not believe that this institution at any level, the Provost, the President, or the Trustees, acts capriciously, arbitrarily, or are part of any kind of racist institution. That notwithstanding, I believe the charges that he brings forth are so serious that we should, in our responsibility, table the appointment of Dr. Toomey. We should have a subcommittee of the Board review things as soon as possible -- today, certainly over the weekend -- just to be sure that in fact we've acted as responsibly as we can as a Board.

Ms. Casto:

I appreciate that.

PERSONNEL ACTIONS (contd)

Judge Duncan:

Mr. President, we, Dr. Huber and I, would be prepared to meet with such a group -- as a personnel matter in executive session -- any time. We are ready today.

President Gee:

Well, I think we do need to resolve this matter. Mr. Wexner, I understand and I do think that we take all these issues seriously. I think it is also fair to say that we have listened to this for some time. I think it is also fair to say that the leveling of those charges are to me difficult not to comment upon. I believe they are without merit. I believe not only are they without merit, but also I believe that in many ways that they are directed toward one of the most important and one of the most significant members of our University family who has served this University very well. If by doing what you are suggesting, we also clearly make a statement that these kinds of charges will not be tolerated by this University. And in leveling them that we take seriously that when people do so that we expect them to accept responsibility for doing so. I would suggest that we ought to therefore do it, but I believe that that caveat is entirely appropriate. Because I think that those statements were so outrageous and so unbecoming to a member of this faculty, that they ought to be dealt with and dealt with forthrightly and in that manner. And under those circumstances, I think that we ought to do that and do that quickly.

Ms. Casto:

Okay.

Mr. Scott:

Madam Chairman, if the resolution is amended as Mr. Wexner suggested with the caveats that the President has suggested as part of the process, shall I start over again with the roll call?

Mr. Kessler:

Yes.

Mr. Scott:

Mr. Brennan --

Amb. Wolf:

Excuse me -- can you articulate the revisions of this motion?

Mr. Scott:

That the recommendation to appoint Professor Beverly G. Toomey to the position of Acting Dean be temporarily postponed, not acted upon. And so that is not a part of the action we are taking today, albeit that is in the book.

PERSONNEL ACTIONS (contd)

Mr. Skestos:

I have a question. Assuming a positive note that the committee that meets and decides that she is an appropriate person to be deemed Acting Dean, this Board does not meet again until September. How do we act on this? Can it wait until September?

Mr. Wexner:

I think what I would propose is that we can vote positively -- or subject to the Committee's approval?

President Gee:

Why don't we amend it under that and follow Mr. Wexner's statement which is that these appointments be approved, subject to the review by the appointed subcommittee, which will take place as quickly as possible, and based upon their determination that the appointment will be completed. Is that fair?

Mr. Scott:

Is that satisfactory? Mr. Brennan --

Mr. Brennan:

Well, it didn't work the first two times. I will vote aye and yes.

Mr. Skestos:

Yes.

Mr. Celeste:

Yes.

Mr. Shumate:

Yes.

Mr. Wexner:

Yes.

Amb. Wolf:

Yes. And I would like to make just one observation. I think it would have been more complete and informative if Professor Ross would have included his curriculum vitae with his morning statement, because he is requesting the Board to examine something without giving complete data that any educational and academic body would need. So I would also like to see a copy of his curriculum vitae with his research work and his publications.

Mr. Scott:

We can supply that, Sir. Mr. Kessler --

PERSONNEL ACTIONS (contd)

Mr. Kessler:

Yes.

Ms. Casto:

Yes.

Upon motion of Mr. Kessler, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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RESOLUTIONS IN MEMORIAM

Resolution No. 94-17

Synopsis: The Educational Affairs Committee recommended the approval of two Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

Clarice E. Bloom

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 12, 1993, of Clarice E. Bloom, Associate Professor Emeritus in the Department of Family Resource Management.

Clarice Bloom was born March 6, 1912, in Orleans, Nebraska. She attended both elementary and secondary schools in Nebraska completing her work in 1929. She attended the University of Nebraska from 1929-1936 where her course work involved programs in education, math, and home economics. She graduated in 1936 with a B.Sc. in Home Economics. She attended The Ohio State University, completing a Masters degree in Home Economics-Household Equipment in 1953.

Clarice Bloom was employed as a high school and rural teacher during and after her coursework at the University of Nebraska. She was employed at the Wheat Flour Institute in Chicago, Illinois, and Frigidaire Corporation in Dayton, Ohio, prior to joining the faculty at The Ohio State University.

Professor Bloom joined the faculty on January 1, 1955, as Assistant Professor in Home Management and Housing. Ms. Bloom had initiative, drive and a willingness to give her all to her teaching. She brought new ideas, new vision, and a renewed spirit to the division. She was considered an excellent teacher and was awarded the Professor of the Year - School of Home Economics in 1958.

She was a member of two honorary societies in home economics, Omicron Nu and Phi Upsilon Omicron. She was very well regarded in the field of household equipment and researched time use and cleanliness for machine dishwashing. Her research also included other laboratory studies of household appliances and laundry equipment. Clarice Bloom was a member of The American Home Economics Association, Ohio and Franklin County Home Economics associations, Electrical Women's Round Table, Inc., and a member of National Fellowship Committee. During her career Professor Bloom served on committees and held offices in many of the national, state, and local associations and honoraries. She was also highly sought after as a consultant in household equipment research.

RESOLUTIONS IN MEMORIAM (contd)

Clarice E. Bloom (contd)

On behalf of the University, the Board of Trustees expresses to the family its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

James A. Rumbaugh

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 29, 1993, of James A Rumbaugh, Assistant Professor Emeritus in the College of Dentistry.

Assistant Professor Rumbaugh was born on February 20, 1911, in Millersburg, Ohio, to Dr. George A. and Edith Armstrong Rumbaugh. He received his B.S. in 1933 from Wooster College and he received his D.D.S. in 1941 from The Ohio State University. He was a dental intern in 1941-42 after his graduation. He was selected for membership into Omicron Kappa Upsilon, dental honorary fraternity, for his excellence in education at the College of Dentistry.

Dr. Rumbaugh was a veteran in World War II, having served as a Captain in the U.S. Army Dental Corps. After the war, he practiced dentistry for many years in Westerville, Ohio. He was also a sports enthusiast and an avid outdoorsman throughout his life.

He began his teaching career at the College of Dentistry, The Ohio State University, in October 1963 as an Instructor. He was promoted to Assistant Professor in October 1965, in the section of Removable Prosthodontics. He retired on June 30, 1976, as Assistant Professor Emeritus.

Dr. Rumbaugh was very interested in the education of the students at the College of Dentistry. He donated heavily, both of himself and his resources to further that education.

On behalf of the University, the Board of Trustees expresses to the family of Assistant Professor Rumbaugh its deep sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Boards heartfelt sympathy.

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INVESTMENTS COMMITTEE REPORT

Mr. Shumate:

The Investments Committee met this morning and the report in the Board book indicates that through May 31, the reporting period, gifts receipts are 27 percent ahead of the amount of gifts received during the same period one year ago. Also, individual giving is very strong this year and this indicates a 46 percent increase over last year. This increase is, in part, the result of five major gifts totalling \$8.2 million. The total dollars contributed from donors giving \$100,000 or more are up 119 percent over the comparable period of one year ago. Also, very encouragingly is the 25 percent increase in gift dollars from corporations.

In addition to the gift report, The Ohio State University Foundation Board met on May 21. The Board reviewed total giving to the University, both current and historical, and the Foundation Board also discussed the planning process for the next campaign, and agreed upon the responsibilities of the Foundation Board. These responsibilities are

INVESTMENTS COMMITTEE REPORT (contd)

Mr. Shumate: (contd)

outlined in a document at the end of the University Development Report that is in the Board book. We believe this is an important step in that it clearly delineates the expectations and the roles of the Foundation Board Members, as we move ahead in the future and as they relate to our fundraising programs. Are there any questions about the two gift receipt summary reports?

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 94-7

Synopsis: The report on the receipt of gifts and the summary for May 1993 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of eleven (11) new named endowed funds and amendments to three (3) endowment funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of May 1993 be approved.

Upon motion of Mr. Shumate, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

(See Appendix I for The Ohio State University Foundation Board Responsibilities, page 51.)

SUMMARY
TOTAL UNIVERSITY PRIVATE SUPPORT
July-May
1991-92 compared to 1992-93

GIFT RECEIPTS BY DONOR TYPE

	<u>1991-92</u>	Dollars July through May <u>1992-93</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$ 8,925,079	\$15,063,524	69
Alumni (From Bequests)	<u>1,733,999</u>	<u>3,570,306</u>	106
Alumni Total	\$ 10,659,078	\$18,633,830	75
Non-Alumni (Current Giving)	\$ 6,145,984	\$ 6,710,939	9
Non-Alumni (From Bequests)	<u>2,699,102</u>	<u>3,096,254</u>	15
Non-Alumni Total	\$ 8,845,086	\$ 9,807,193	11

REPORT ON UNIVERSITY DEVELOPMENT (contd)

SUMMARY (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT
July-May
1991-92 compared to 1992-93

GIFT RECEIPTS BY DONOR TYPE (contd)

Dollars	July through May		<u>% Change</u>
	<u>1991-92</u>	<u>1992-93</u>	
Individual Total	\$19,504,164	\$28,441,023	46 ^A
Corporations/Corp. Foundations	\$15,624,966	\$19,488,397*	25 ^B
Private Foundations	\$ 6,336,709	\$ 5,478,385	(14) ^C
Associations & Other Organizations	<u>\$ 3,790,972</u>	<u>\$ 3,956,350</u>	4
TOTAL	\$45,256,811	\$57,364,155	27

*Does not include a gift-in-kind of cartoon art valued at \$9,002,935 which was contributed to the University Libraries. Were this included, the total corporate support would be \$28,491,332 and the total private support would be \$66,367,090.

^AIndividual giving is up 46 percent compared to the July-May period one year ago in part the result of five major gifts totaling \$8.2 million (one current gift of \$1.2 million, three irrevocable trusts totaling \$5.3 million and two estate settlements of \$1.7 million).

Of all gifts from individuals of \$100,000 or more during July-May this year, there were 36 gifts for \$14,579,479. Last year during the same period, there were 26 gifts totaling \$6,644,867.

^BDuring the July-May 1992-93 period, there were 24 corporate gifts at \$100,000 or more level with gifts totaling \$7,583,575. Last year during the same period, there were also 24 corporate gifts at this level but only totaling \$3,791,761.

^CLast year during the reporting period (July-May), there were 10 gifts of \$100,000 or more from private foundations totaling \$2,351,500. This year during the same period, private foundation giving at this level shows 8 gifts totaling \$1,570,000.

(Note: Of the \$57,364,155 in current year gift receipts \$9,015,203 or 16 percent is the result of the payment of pledges from The Ohio State University Campaign.

SUMMARY

TOTAL UNIVERSITY PRIVATE SUPPORT
July-May
1991-92 compared to 1992-93

GIFT RECEIPTS BY PURPOSE

Dollars	July through May		<u>% Change</u>
	<u>1991-92</u>	<u>1992-93</u>	
Gift Additions to Endowment	\$11,402,334	\$20,809,448	83

REPORT ON UNIVERSITY DEVELOPMENT (contd)

SUMMARY (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT

July-May

1991-92 compared to 1992-93

GIFT RECEIPTS BY PURPOSE (contd)

	Dollars		
	July through May		
	<u>1991-92</u>	<u>1992-93</u>	<u>% Change</u>
Gifts to Current Use Funds:			
Buildings/Equipment	\$ 5,062,591	\$ 5,939,498*	17
Program Support	18,727,576	20,951,881	12
Student Financial Aid	3,061,692	2,805,140	(8)
Annual Funds--Colleges/Departments	5,932,629	5,778,973	(3)
Annual Funds--University	1,069,989	1,079,215	1
 Total	 \$45,256,811	 \$57,364,155	 27

*Does not include a gift-in-kind of cartoon art valued at \$9,002,935 which was contributed to the University Libraries. Were this included in the buildings/equipment category, it would total \$14,942,433 and the total private support would be \$66,367,090.

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous</u>	<u>Current</u>	<u>Total</u>
	<u>Gifts</u>	<u>Gifts</u>	<u>Gifts</u>
Establishment of Named Endowed Funds			
The Melton Coalition for Creative Interaction		\$1,000,000.00	\$1,000,000.00
(Three Melton Centers for Judaic Studies)			
The Dr. Francis Herbert Obetz Scholarship Fund in Medicine		\$ 47,273.79	\$ 47,273.79
(Scholarships - College of Medicine)			
The Archie Griffin Athletic Scholarship Fund		\$ 30,000.00	\$ 30,000.00
(Athletic Scholarship - Department of Athletics)			
The Harry L. Graber, M.D. Professional Education Fund	\$21,305.00		\$ 21,305.00
(Research & Education - College of Medicine)			
The Dr. Francis Herbert Obetz Scholarship Fund in Pharmacy	\$ 18,909.51		\$ 18,909.51
(Scholarships - College of Pharmacy)			

REPORT ON UNIVERSITY DEVELOPMENT (contd)

SUMMARY (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
Establishment of Named Endowed Funds (contd)			
The Douglas M. Pittman Memorial Scholarship Fund (Scholarships - Newark Campus and Columbus Campus)		\$ 16,928.00	\$ 16,928.00
The Alvin Karl and Dorothea Ford Peterjohn Scholarship Fund (Graduate Scholarship - School of Public Policy and Management)	\$15,050.00		\$ 15,050.00
The Andrew and Evelyn Keseg Athletic Scholarship Fund (Athletic Scholarship - Department of Athletics)	\$15,000.00		\$ 15,000.00
The G. Micheal Riley International Academic Fund (International Activities - College of Humanities)	\$ 15,000.00	\$ 15,000.00	
The I. Emil and Mildred C. Stutz Family Scholarship Fund (Scholarships - The Ohio State University)	\$15,000.00		\$ 15,000.00
The Amnon Zipin Jewish Studies Library Memorial Fund (Jewish Studies Library - College of Humanities)	\$15,000.00		\$ 15,000.00

Change in Name and Description of Named Endowed Fund

From: The BancOhio National Bank Scholarship Endowment Fund
To: The National City Bank Scholarship Endowment Fund

Change in Description of Named Endowed Funds

Thomas A. and John E. Hamrick Pickaway County Scholarship Fund
Helen Hooven Santmyer Fund

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Melton Coalition for Creative Interaction

The Melton Coalition for Creative Interaction was established July 9, 1993, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the Samuel Mendel Melton Foundation.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The entire annual income shall be used to fund The Ohio State University's portion of the development and activities of a coalition of the three Melton Centers for Judaic studies (Jewish Theological Seminary of America, The Ohio State University, and The Hebrew University, Jerusalem) per the Memorandum of Understanding with the Samuel Mendel Melton Foundation. All expenditures are to be made upon the recommendation of Ohio State's representatives to the Coalition in consultation with the Director of the Melton Center for Jewish Studies and the approval of the Dean of the College of Humanities.

It is the desire of the donors that this fund should benefit the Coalition in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the fund shall revert to the Samuel Mendel Melton Foundation as outlined in the Memorandum of Understanding.

\$1,000,000

The Dr. Francis Herbert Obetz Scholarship Fund in Medicine

The Dr. Francis Herbert Obetz Scholarship Fund in Medicine was established July 9, 1993, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the estate of Genevieve M. Obetz, Columbus, Ohio.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to assist worthy medical students enrolled in the College of Medicine. The selection of the recipient shall be made by the Dean of the College of Medicine in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Medicine, the Dean appointed selection committee, or program administrative officer in order to carry out the desire of the donor.

\$47,273.79

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Archie Griffin Athletic Scholarship Fund

The Archie Griffin Athletic Scholarship Fund was established July 9, 1993, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Dr. Craig W. Anderson (M.D., 1976) of Columbus, Ohio, in honor of Dr. and Mrs. Homer Anderson (M.D., 1943) and Archie Griffin (B.S.Bus.Adm. '76).

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to help fund the scholarship costs for student athletes who hold a running back position on the men's varsity football team and who are pursuing undergraduate degrees at The Ohio State University. Selection of the recipients shall be made by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$30,000

The Harry L. Graber, M.D. Professional Education Fund

The Harry L. Graber, M.D. Professional Education Fund was established July 9, 1993, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from friends, colleagues, and family in honor of Dr. Harry L. Graber, Bellefontaine, Ohio.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall provide support for special research or clinical training and education of faculty members of the Division of Cardiology within the Department of Internal Medicine. Application for funding must be made in writing in accordance with submission guidelines to the Director of the Division of Cardiology. If more than one application is received, the Education Committee shall prioritize the applications and determine the funding distribution. Approval for funding shall be made by the Division Director and the Division's Education Committee in consultation with the Dean of the College of Medicine.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Medicine or program administrative officer in order to carry out the desire of the donors.

\$21,305

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Dr. Francis Herbert Obetz Scholarship Fund in Pharmacy

The Dr. Francis Herbert Obetz Scholarship Fund in Pharmacy was established July 9, 1993, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the estate of Genevieve M. Obetz, Columbus, Ohio.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more scholarships to students who are enrolled in the College of Pharmacy. Selection of the award recipient(s) shall be made by the Dean of the College of Pharmacy, or his/her designee, in consultation with the College of Pharmacy Committee on Awards/Financial Aid and the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$18,909.51

The Douglas M. Pittman Memorial Scholarship Fund

The Douglas M. Pittman Memorial Scholarship Fund was established July 9, 1993, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from his parents, Earl (B.S.Bus.Adm. '70) and Loretta Pittman, and friends.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarship support for one or more undergraduate students attending The Ohio State University, Newark or The Ohio State University, Columbus campuses with preference given to students desiring to attend OSUN. Awards shall be made annually to a member of the current graduating class from Heath High School. Award recipients should have plans to major in Engineering, demonstrate academic promise to pursue academic studies at the college level, and leadership abilities. The selection of the scholarship recipients shall be made by The Ohio State University, Newark Campus Scholarship Selection Committee in coordination with The Ohio State University, Newark Committee on Student Financial Aid and the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$16,928

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Alvin Karl and Dorothea Ford Peterjohn Scholarship Fund

The Alvin Karl and Dorothea Ford Peterjohn Scholarship Fund was established July 9, 1993, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the family and friends of the Peterjohn Family.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide financial support to a second year masters student in the School of Public Policy and Management. Consideration of scholarship and financial need shall be given when determining the recipient of the Peterjohn Scholarship. Recipients shall be selected by the Director of the School of Public Policy and Management in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$15,050

The Andrew and Evelyn Keseg Athletic Scholarship Fund

The Andrew and Evelyn Keseg Athletic Scholarship Fund was established July 9, 1993, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Evelyn M. Keseg of Columbus, Ohio.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the grant-in-aid scholarship costs of student athletes who are members of the men's varsity football team pursuing undergraduate degrees at The Ohio State University. Recipients shall be selected by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Director of Athletics in order to carry out the desire of the donor.

\$15,000

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The G. Micheal Riley International Academic Fund

The G. Micheal Riley International Academic Fund was established July 9, 1993, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from faculty, staff, alumni and friends in honor of G. Micheal Riley's ten years of leadership as Dean of the College of Humanities.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support international activities in the College of Humanities including: (1) travel abroad by members of the College's faculty to conduct research, teach, participate in professional conferences, and attend meetings on the development or enhancement of faculty, student and staff exchange programs; (2) travel abroad by graduate students enrolled in degree programs offered by academic units in the College, to engage in research, attend professional conferences, and/or participate in exchange programs offered by the College; (3) travel abroad by members of the staff of the College to attend professional meetings and participate in exchange programs offered by the College; and (4) visits to the College by members of the faculty, students and staffs of foreign institutions with which the College has exchange programs.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Humanities, the department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$15,000

The L. Emil and Mildred C. Stutz Family Scholarship Fund

The L. Emil and Mildred C. Stutz Family Scholarship Fund was established July 9, 1993, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Alvin E. (B.S. '72, M.S. '75, Computer and Information Science) and Sue Ellen Burris Stutz (B.S., Music Education '71), Neil E. (B.S.Ed. '69) and Linda McVetty Stutz (M.S.W., Social Work '77), Roger A. Stutz (B.S., Mathematics '68) and Dr. J. Krohn, and friends and associates of Mr. and Mrs. Stutz of Piqua, Ohio.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The L. Emil and Mildred C. Stutz Family Scholarship Fund (contd)

Seventy-five percent (75%) of the annual income shall be used to provide one or more scholarships to undergraduate students entering or enrolled at The Ohio State University who are residents of Miami County, Ohio. First preference shall be given to those students who are members of the Green Street United Methodist Church of Piqua, Ohio. All awards shall be based on academic achievement and no student shall receive the award in two consecutive years. Scholarship recipients shall be selected by the University Committee on Student Financial Aid in consultation with the United Methodist Women of the Green Street United Methodist Church of Piqua, Ohio, as appropriate. The remaining twenty-five percent (25%) of the annual income shall be added to the fund's principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another scholarship use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer, and the surviving family members listed above in order to carry out the desire of the donors.

\$15,000

The Amnon Zipin Jewish Studies Library Memorial Fund

The Amnon Zipin Jewish Studies Library Memorial Fund was established July 9, 1993, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Friends of the Melton Center for Jewish Studies in honor of Amnon Zipin, Associate Professor, University Libraries, for his many contributions to the Jewish Studies Library.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to promote and develop the Jewish Studies Library by providing student intern support. If in any year a student intern is not needed or income exceeds the cost of a student intern, then the fund shall be used for other needs of the Jewish Studies Library including the purchase of serials, materials, or other items which would enhance the library. Expenditures are to be made upon the recommendation of the Director of the Melton Center for Jewish Studies with the approval of the Dean of the College of Humanities.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$15,000

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Name and Description of Named Endowed Fund

The National City Bank Scholarship Endowment Fund

The BancOhio National Bank Scholarship Endowment Fund was established November 2, 1990, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from BancOhio National Bank Corporation. The name of the fund and description were revised July 9, 1993.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships in meaningful amounts for full-time students with substantial academic promise enrolled in the University's College of Business, and scholarship recipients shall be known as "National City Bank Scholars." To be eligible, students must have a minimum grade point average of 2.75 and demonstrate a need for financial assistance.

It is the donor's wish that recipients be selected from among graduates of high schools located within those counties of Ohio in which the donor, or any successor donor, conducts retail banking activities. It is the donor's further preference that special consideration be given in the selection process to members of racial minority groups and that the recipients are not receiving scholarships/ support from other corporations. The University shall, however, have sole authority to award these scholarships subject only to the approval of the Dean of the College of Business in cooperation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

Change in Description of Named Endowed Funds

Thomas A. and John E. Hamrick Pickaway County Scholarship Fund

The Thomas A. and John E. Hamrick Pickaway County Scholarship Fund was established December 5, 1986, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from George H. Hamrick, Chairman of the Pickaway County Cooperative Extension Service from 1957 to 1984, and his wife, Dorothy, in honor of their sons. The description was revised July 9, 1993.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more scholarships to students from Pickaway County with preference given to those majoring in the College of Agriculture or the College of Human Ecology or students who were former Pickaway County 4-H members. Criteria for selection shall include outstanding scholastic achievement and demonstrated leadership potential through extracurricular activities. Preference shall be given to those students with financial need. Preference shall also be given to those students in their sophomore year of study. Selection shall be made by

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Description of Named Endowed Funds (contd)

Thomas A. and John E. Hamrick Pickaway County Scholarship Fund (contd)

the University Committee on Student Financial Aid in consultation with the Deans of the College of Agriculture and the College of Human Ecology as appropriate.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

Helen Hooven Santmyer Fund

The Helen Hooven Santmyer Fund was established September 6, 1985, by the Board of Trustees of The Ohio State University with income from the licensing of subsidiary rights to ...And Ladies of the Club and Old Town by Helen Hooven Santmyer. The description was revised July 9, 1993.

All such current and subsequent income from the books is to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income is for unrestricted use for the benefit of the University. The uses of the income shall be determined by the President of the University.

If the need for this fund should cease to exist, then the income and principle of the fund may be used for any purpose as determined by the Board of Trustees with preference being given to recommendations from the President of the University.

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INVESTMENTS COMMITTEE REPORT (contd)

Mr. Shumate:

Also, Madam Chair, the Investments Committee heard the Monthly Endowment Summary Report for the period May 21, 1993, through June 18, 1993. The market value of the Endowment Fund on June 18, 1993, was \$458.8 million. This total was approximately \$2.9 million above the May 21, 1993, market value and represents an all-time high. The market value of the equity portion of the Endowment Fund decreased \$1 million while the Fixed Income portion increased \$1.7 million during this reporting period. Net new additions to the Endowment Fund for June totalled \$2.7 million.

Since July 1, 1992, the Endowment Fund has increased over \$56.8 million, including net new additions of \$21 million. The current asset allocation for the Endowment is 59 percent invested in equities, 25 percent in fixed income, 8 percent in real estate, and 8 percent in cash equivalents.

INVESTMENTS COMMITTEE REPORT (contd)

Mr. Shumate: (contd)

The Investments Committee also heard the Existing Chair and Professorships Report. It was reported that there are 34 Chairs and 33 Professorships in the Endowment, while there are four Chairs and one Professorship in the Foundation, which are fully funded. The University also has 17 Eminent Scholar Funds.

(See Appendix II for The Ohio State University Endowment Administration Fully Funded Chairs and Professorships, page 53.)

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**AUTHORIZATION FOR DESIGNATED OFFICIALS TO BUY, SELL, ASSIGN
AND TRANSFER SECURITIES, TO DEPOSIT OR WITHDRAW FUNDS
FROM BANK ACCOUNTS, AND TO DESIGNATE DEPOSITORIES**

Resolution No. 94-8

Synopsis: The Investments Committee recommended reaffirmation of the Board of Trustees Resolution No. 93-14 (June 10, 1992), which authorized designated officials to buy, sell, assign, and transfer securities, to deposit or withdraw funds from bank accounts held in the name of The Ohio State University, and to designate depositories.

WHEREAS designated officials of the University buy, sell, assign, and transfer stocks, bonds, and other financial instruments owned by The Ohio State University; and

WHEREAS various financial institutions are designated as depositories for The Ohio State University; and

WHEREAS accounts at various financial institutions are opened and maintained in the name of The Ohio State University:

NOW THEREFORE

BE IT RESOLVED, That the Vice President for Finance and/or the Treasurer be authorized and empowered to buy, sell, assign, and transfer any and all stocks, bonds, evidences of interest and/or indebtedness, rights and options to acquire or to sell the same, and all other securities corporate or otherwise, standing in the name of or belonging to The Ohio State University in any capacity; and

BE IT FURTHER RESOLVED, That the Vice President for Finance and/or Treasurer be authorized and empowered to designate various financial institutions as depositories for The Ohio State University and to open and maintain accounts at various financial institutions in the name of The Ohio State University, to sign Agreements for credit and non-credit bank services; and

BE IT FURTHER RESOLVED, That the Vice President for Finance and/or the Treasurer be authorized, on behalf of The Ohio State University and in its name, to sign checks, drafts, notes, bills of exchange, letters of credit, acceptances or other orders for the payment of money from said accounts; to endorse in writing or by stamp checks, notes, bills, certificates of deposit or other instruments owned or held by the University for deposit in said accounts or for collection or discount by said banks; to accept drafts, acceptances, and other instruments payable to said banks;

**AUTHORIZATION FOR DESIGNATED OFFICIALS TO BUY, SELL, ASSIGN
AND TRANSFER SECURITIES, TO DEPOSIT OR WITHDRAW FUNDS
FROM BANK ACCOUNTS, AND TO DESIGNATE DEPOSITORIES (contd)**

to waive, demand, protest, file notice of protest, or dishonor any check, note, bill, draft, or other instrument made, drawn or endorsed by the University.

Upon motion of Mr. Shumate, seconded by Mr. Kessler, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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Ms. Casto:

I am going to ask that this Board recess into Executive Session for the purpose of considering personnel matters.

The meeting recessed into Executive Session for the purpose of considering personnel-related matters.

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Upon motion of Mr. Kessler, seconded by Mr. Brennan, Ms. Casto reconvened the meeting at 12:25 p.m., by unanimous roll call vote.

Present: Deborah E. Casto, Chairman, John W. Kessler, Alex Shumate, Theodore S. Celeste, George A. Skestos, David L. Brennan, Hiawatha N. Francisco, Jr., and Amira N. Ailabouni.

Mr. Brennan:

Madam Chairman, just so there is no misunderstanding -- I am not suggesting that this requires any action by this Board, but a point for clarification. The continued presence of Professor Ross in that office confronting the University's authority is unacceptable to me, and I think to the rest of this Board. The Committee is going to meet and, I hope, will clarify that issue emphatically that that is not the conduct that we think is becoming for any professor at this University, at any time.

I do not know if a motion is necessary, but as I just said I want it in the record that I feel this way. I may have some disagreement with the rest of the Board, but I think that is the sense of the Board.

Ms. Casto:

We appreciate your comments.

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FISCAL AFFAIRS COMMITTEE REPORT

Mr. Skestos:

Madam Chairperson, the Fiscal Affairs Committee met earlier this morning with Ms. Pichette, Mr. Shkurti, and Mr. Nichols on various matters involving the following resolutions which I would like to present this afternoon:

EMPLOYMENT OF ARCHITECTS/ENGINEERS

Resolution No. 94-9

PROJECTS FUNDED BY AMENDED SUBSTITUTE HOUSE BILL 904

Synopsis: Employment of architects/engineers for the listed project is proposed.

WHEREAS authorization to employ architects/engineers for the following project is recommended:

Heart and Lung Institute

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for this project and that the fees for these services be negotiated between the firm selected and the State of Ohio, as appropriate.

Upon motion of Mr. Skestos, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix III for background information, page 59.)

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**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS**

Resolution No. 94-10

PROJECTS FUNDED BY AMENDED SUBSTITUTE HOUSE BILL 904

Synopsis: Employment of architects/engineers and request for construction bids for the listed project is proposed.

WHEREAS authorization to employ architects/engineers and request construction bids for the following project is recommended:

Mershon Auditorium Renovation

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for this project and that the fees for these services be negotiated between the firm selected and the State of Ohio, as appropriate; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids on this project in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to recommend the award of contracts to the Department of Administrative Services, Division of Public Works, with all actions to be reported to this Board at the appropriate time.

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS (contd)**

PROJECTS FUNDED BY AMENDED SUBSTITUTE HOUSE BILL 904 (contd)

Upon motion of Mr. Skestos, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix IV for background information, page 63.)

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**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS**

Resolution No. 94-11

NORTHWOOD/HIGH BUILDING

Synopsis: Acceptance of the report of award of contracts and the establishment of contingency funds for the listed project is recommended.

WHEREAS a resolution adopted by the Board of Trustees on July 11, 1986 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established State of Ohio and University procedures, and if satisfactory bids were received to recommend the award of contract for the Northwood School project:

NOW THEREFORE

BE IT RESOLVED, That pursuant to the actions previously authorized by this Board, the report of award of contracts and establishment of contingency funds for this project is hereby accepted.

Upon motion of Mr. Skestos, seconded by Mr. Kessler, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix V for background information and map, page 67.)

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ANNEXATION OF PROPERTY

Resolution No. 94-12

TO THE CITY OF COLUMBUS
1275 KINNEAR ROAD

Synopsis: The Fiscal Affairs Committee recommended annexation of approximately 11.5 acres of University property to the City of Columbus.

WHEREAS the University owns approximately 11.5 acres of improved real property at 1275 Kinnear Road, which property is located in unincorporated Clinton Township of Franklin County; and

ANNEXATION OF PROPERTY (contd)

TO THE CITY OF COLUMBUS
1275 KINNEAR ROAD (contd)

WHEREAS for the consistency of the provision of City services, employee payroll equity, and to facilitate the move of the Business Technology Center to this Research Park facility, annexation of this property to the City of Columbus is needed; and

WHEREAS the appropriate University offices have determined that annexation of this property to the City of Columbus is in the best interest of the University:

NEW THEREFORE

BE IT RESOLVED, That the Board of Trustees of The Ohio State University strongly supports annexation of the property at 1275 Kinneer Road to the City of Columbus and urges the City of Columbus and the Board of Commissioners of Franklin County to approve this annexation; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to act for and on behalf of the University in developing and executing the necessary legal instruments to provide for annexation of this property to the City of Columbus.

Upon motion of Mr. Skestos, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix VI for background information and map, page 71.)

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Mr. Skestos:

I would like to now call on Mr. Shkurti to present two resolutions: the current budget project and the capital budget request.

Mr. Shkurti:

Mr. Chairman, I went over in some detail the document you have in your Board books entitled, "FY 1994 Budget Briefing," for the Committee, so I will not go over it in detail at this meeting. I will say that the briefing covered the overall revenues and expenditures for the University, which are projected to increase by 2.9 percent next year. This will give us a balanced budget because expenditures will be held to the same amount. I also explained how the \$25 million problem is now a \$15 million problem as a result of our efforts to increase income and reduce spending. We also talked about the impact of the fees on our students and, for example, the impact of all the fees and charges on in-state undergraduates would be 5.2 percent or about \$400 off where they were this year. I also discussed what will happen next at the September 1 Board meeting.

Let me also say that if there is one element of this document that I think is important, it is on page 3, where we discussed the objectives of the '94 budget. There are two objectives, the first is to begin implementation of the priorities identified in the Academic Planning Process. And I would stress the Academic Planning Process, in terms of the academic needs of the institution and no matter what our budget problems are, it is extremely important that we continue to move to improve the academic side of the institution. The second objective is to lay the foundation to achieve financial equilibrium

Mr. Shkurti: (contd)

by the end of fiscal year 1995, so that we are in a position where we aren't looking at \$15 million reallocations every year in order to do what we need to do.

I would also say, in way of summary, that this budget really is part of a transition this institution is going through, as are many similar institutions throughout the State and throughout the country. This transition will not end with this budget, but if we build the budget correctly, it will be the beginning of the end of the transition. We hope out of this will emerge a new university which will have, in all likelihood, less faculty, less staff, and less students, than we had three years ago. But it will be a better institution as a result, as long as we manage this process intelligently. So those are the principles behind the operating budget that we are presenting to you today. Mr. Chairman, I will be glad to attempt to respond to any questions.

Mr. Skestos:

Any questions of Mr. Shkurti?

Mr. Brennan:

Yes. I have one question, Bill, that I forgot to ask in the Fiscal Affairs Committee meeting. We are being asked to approve a budget that is out of balance? Is that what I am understanding?

Mr. Shkurti:

Mr. Brennan, that is not correct. What you are being asked to approve is a budget that is in balance. It will be in balance because the \$15 million in reallocations that you are approving will be distributed to the various units. What we will come back with in September, are the details of which units will receive which allocations. But I would not be doing my job if I asked you to approve an unbalanced budget.

Mr. Brennan:

I was just confused, Bill. I am the new kid on the block, it takes awhile to learn.

1993-94 CURRENT FUNDS BUDGET

Resolution No. 94-13

Synopsis: The budget for fiscal year 1993-94 is being submitted for adoption.

WHEREAS the levels of resources have been identified for the first year of the 1993-95 biennium; and

WHEREAS appropriate planning and consultation within the University has been accomplished; and

WHEREAS the President is now prepared to present the 1993-94 budget:

NOW THEREFORE

BE IT RESOLVED, That the University's *Current Funds Budget* for fiscal year 1993-94, as described in the accompanying text and tables, be approved, with authorization for the President to make expenditures within the projected income levels; and

1993-94 CURRENT FUNDS BUDGET (contd)

BE IT FURTHER RESOLVED, That the President, in consultation with the Provost and the Vice President for Finance, be authorized to make appropriate budget adjustments to balance the General Funds Budget and provide a list of those adjustments to the Board at their September meeting; and

BE IT FURTHER RESOLVED, That tuition and fees be increased for all students beginning Autumn Quarter 1993 as specified in the *Schedule of Student Fees* incorporated in this resolution which is in compliance with current legislation; and

BE IT FURTHER RESOLVED, That because of the late approval of the state budget and the concomitant need for sufficient time to review College/Departmental Personnel Plans and Recommendations, the annual notices of appointments as appropriate shall be issued by the Board on or about October 1, 1993. Until notices are issued, nonfaculty appointments shall continue on a month-to-month basis. When notices are issued, they will contain the customary information about quarters of service and salary for the appointment period. Faculty notices will be issued consistent with the Rules of the University Faculty.

BE IT FURTHER RESOLVED, That the Secretary be instructed to incorporate all supporting documents into the minutes of this meeting, and to file these materials with the official records of this University.

Upon motion of Mr. Skestos, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix VII for "Current Funds Budget 1993-94" and background material, page 75.)

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Mr. Skestos:

Bill, did you want to talk about the Capital Budget Request?

Mr. Shkurti:

Mr. Chairman, all I will say is this is our request to the Ohio Board of Regents for State money for the two-year period beginning July 1, 1994. Its emphasis is on renovation of existing buildings and we have discussed it in detail both with the committee of the whole last month and with the Fiscal Affairs Committee this month.

Mr. Skestos:

Any questions at all on that?

1995-96 STATE CAPITAL BUDGET REQUEST

Resolution No. 94-14

Synopsis: The 1995-96 State Capital Budget project priorities are being submitted for adoption.

WHEREAS the Ohio Board of Regents has requested each institution to submit a request for State Capital Funds for the 1995-96 biennium; and

WHEREAS appropriate planning and consultation within the University has been accomplished; and

1995-96 STATE CAPITAL BUDGET REQUEST (contd)

WHEREAS the President is now prepared to present the 1995-96 biennium priorities:

NOW THEREFORE

BE IT RESOLVED, That the University's State Capital Budget priorities for the 1995-96 biennium for the Columbus Campus, the Regional Campuses, the Ohio Agricultural Research and Development Center, and the Agricultural Technical Institute are as indicated in the attached tables; and

BE IT FURTHER RESOLVED, That the Vice President for Finance shall submit the University's Capital Plan based on the above project priorities to the Ohio Board of Regents in compliance with their request; and

BE IT FURTHER RESOLVED, That the Secretary be instructed to incorporate all supporting documents into the minutes of this meeting and to file these materials with the official records of this University.

Upon motion of Mr. Skestos, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix VIII for "The Ohio State University 1995-1996 Capital Budget Request," page 135.)

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EMPLOYMENT OF CONSTRUCTION MANAGER

Resolution No. 94-15

COLLEGE OF BUSINESS FACILITIES

Synopsis: The Fiscal Affairs Committee recommended authorization to employ a construction manager for the College of Business facilities.

WHEREAS the University desires to employ a construction manager to assist with project scheduling, cost estimating, and value engineering for the new College of Business Facilities; and

WHEREAS the total estimated project cost is \$67,000,000 in 1993 dollars, and the total estimated construction cost is \$52,300,000 in 1993 dollars, with funding to be provided from private donations and future State capital appropriations anticipated in the 1995-96 and 1997-98 biennia:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified construction management firms as necessary for this project and that the fees for these services be negotiated between the firm selected and the University or State of Ohio, as appropriate.

Upon motion of Mr. Skestos, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix IX for project data sheet, page 141.)

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AUTHORIZATION OF INCREASE IN TAX-EXEMPT MASTER LEASE

Resolution No. 94-16

Synopsis: Authorization to enter into an amendment to existing Master Lease Agreement for the purpose of providing tax-exempt leasing of equipment with an aggregate cost of up to \$7 million for use by various departments of the University is proposed.

WHEREAS the Office of the Treasurer and the Purchasing Department have concluded that tax-exempt leasing by The Ohio State University is an advantageous form of financing the acquisition of certain equipment for use by various departments of the University; and

WHEREAS the Office of the Treasurer and the Purchasing Department issued to leasing companies and other financial institutions Requests for Proposal with respect to such leasing program; and

WHEREAS the University selected Society Equipment Leasing Company (the "Lessor") of Cleveland, Ohio, and negotiated a Master Lease Agreement with said Lessor providing for acquisition and use under the Master Lease Agreement of various types of equipment having an aggregate cost of \$2 million; and

WHEREAS the Board of Trustees approved that Master Lease Agreement on December 6, 1991; and

WHEREAS the Office of the Treasurer has concluded that it would be advantageous to increase the amount of the Master Lease Agreement to \$7 million; and

WHEREAS the University and Lessor have negotiated an Amendment to the Master Lease Agreement providing for such an increase;

NOW THEREFORE

BE IT RESOLVED, That the Treasurer be, and hereby is, authorized and directed to enter into an Amendment to the Master Lease Agreement by and between the aforesaid Lessor and this University and, in consultation with legal counsel, to execute and deliver such other certificates, instruments and other documents, as are necessary or desirable to carry out the tax-exempt leasing program for the equipment mentioned above in an amount not to exceed \$7 million during the term of said Master Lease Agreement. This resolution shall take effect and be in force immediately upon its adoption.

Upon motion of Mr. Skestos, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix X for Memorandum on Master Lease Agreement, page 143.)

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EXPRESSION OF APPRECIATION

Resolution No. 94-18

Mr. Brennan:

Again, although I am the new kid on the block, we have hired a new Provost effective August 1, and this is the last meeting in which Joan Huber will attend. I think this Board should give her a vote of confidence and appreciation for all she has done under

EXPRESSION OF APPRECIATION (contd)

Mr. Brennan: (contd)

very, very difficult circumstances. Reducing a budget \$80 million, the weight falls on the Provost's office. I, for one, want to commend her for her wonderful services to the University and thank her. I so move that this Board adopt this resolution.

Upon motion of Mr. Brennan, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

Ms. Casto:

Thank you very much.

President Gee:

And she wasn't here to hear those nice comments.

Mr. Brennan:

Is it being recorded?

President Gee:

I think everything is being recorded, David.

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REPORT - UNIVERSITY'S ENDOWMENT FUND

Resolution No. 94-19

RESOLVED, That the report on the University's Endowment Fund, dated June 18, 1993, as submitted to the Investments Committee of the Board of Trustees, be received and filed with the official records of the Board.

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Thereupon the Board adjourned to meet Wednesday, September 1, 1993, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Madison H. Scott
Secretary

Deborah E. Casto
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND TWO HUNDRED AND NINETY-FIFTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, September 1, 1993

The Board of Trustees met at its regular monthly meeting on Wednesday, September 1, 1993, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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September 1, 1993 meeting, Board of Trustees

The Chairman, Ms. Casto, called the meeting of the Board of Trustees to order on September 1, 1993, at 11:05 a.m.

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Ms. Casto:

As you all know, the Secretary of the Board, Madison H. Scott, will be retiring September 7. Today this Board is electing Judge Robert M. Duncan to serve as the new Secretary of the Board, for a term beginning September 8 through the May 1996 Board meeting. We have also asked him to serve today as Acting Secretary.

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She requested the Secretary to call the roll.

Present: Deborah E. Casto, Chairman, John W. Kessler, Milton A. Wolf, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, Hiawatha N. Francisco, Jr., and Amira N. Ailabouni.

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ELECTION OF SECRETARY

Resolution No. 94-20

WHEREAS Madison H. Scott, who has served as Secretary of this Board, has decided to retire from the University; and

WHEREAS section 3335-1-02, paragraph (B) of the Administrative Code, provides for replacement of Board officers through election:

NOW THEREFORE

BE IT RESOLVED, That pursuant to section 3335-1-02, paragraph (B) of the Administrative Code, Robert M. Duncan, who currently serves in the position of Vice President and General Counsel for Legal Affairs, is hereby designated as Secretary for the Board of Trustees of The Ohio State University, a non-salaried appointment, for a term commencing September 8, 1993, and continuing through the May 1996 meeting of the Board, and is empowered to act on behalf of this Board.

Upon motion of Ms. Casto, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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RATIFICATION OF APPOINTMENT

Resolution No. 94-21

Ms. Casto:

Following last month's Board meeting a special subcommittee of the Board met in executive session to review the recommendation to appoint Dr. Beverly Toomey as Acting Dean of the College of Social Work.

The subcommittee determined unanimously that Dr. Toomey is extremely well qualified to be appointed Acting Dean of the College of Social Work and that the appointment process did not violate University rules and regulations or any provision of law.

RATIFICATION OF APPOINTMENT (contd)

Ms. Casto: (contd)

A memorandum summarizing the meeting, dated August 10, was mailed to all the Trustees and if there are no questions, I would like to move to ratify this appointment. Are there any questions?

Upon motion of Mr. Kessler, seconded by Amb. Wolf, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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PRESIDENT'S REPORT

President Gee:

Congratulations, Judge Duncan. We are delighted to have you take on this new assignment.

Today, we present to the Board a budget that focuses our resources on our highest priorities. This budget reflects our willingness to make difficult choices based upon the right priorities in order to ensure an even greater Ohio State University for the future. I would like to talk a little bit about this today and beg your indulgence for a few minutes.

As we all know, these are demanding and challenging times for this country, as sweeping changes are reshaping the American economy -- one need only read the messages from our own local newspapers whether it be Procter & Gamble, Kodak, or IBM. We do know that these are changes that are substantial and indeed do mark a spirit of change in this country. These challenges present great opportunities for us and I am greatly encouraged by the creativity and commitment that have resulted in a stronger Ohio State experience for the students and faculty about to embark on the Autumn Quarter.

Let me make a point today to everyone in this room -- and that I will continue to make -- we are clearly moving forward during this time of economic transition. Let me just cite a few examples, if I may.

Combining the Offices of Student Financial Aid and Admissions has not only resulted in substantial savings, it has improved services to students and prospective students. The waiting period for financial aid loan application processing had climbed last year to an unacceptable 13 weeks. With restructuring and good resource management, that time is now down to 1 to 2 weeks. I might note that Jim Mager, our very capable Director, with his high standards still finds that unacceptable, but that is among the best of any university in this country.

We continue to attack the problem of closed courses so that our students can take the courses they need in order to graduate and to graduate on time. And again, because we made that a high priority last year, even in our tight budget times, we have turned the corner on this issue. Based on the course demand information just completed, again this year, 80 percent of the students received all of their requested courses. That, for an institution this size, again, is truly remarkable. Of course, we cannot continue to offer all of the courses we have in the past, but we are now making certain that high priority be placed on the core courses necessary to meet degree requirements.

PRESIDENT'S REPORT (contd)

President Gee: (contd)

We have added 125 new and 214 upgraded "seats" in thirteen different academic computing labs across the University, which is giving students better access to computers. The computing age is with us and our leadership must be clear in that regard.

This year, we are beginning a program of extended hours to better serve the needs of our students. Not everyone can use the services between 8 and 5, because that is not the nature of the college student in today's world. Many students have extended hours in their jobs or in their lives and so we need to support them by making our hours different and more support and service offices will join those already offering some evening hours.

We have created an effort to reduce bureaucracy and streamline the "paper push" and it is now starting to bear real fruit. Improvements made by University Systems have reduced by 720,000 the number of pages of data that must be printed each year. That is an astonishing figure -- let me just say that again -- 720,000 pages of data that must be printed each year. The on-line wages system put in place by the Office of Human Resources has eliminated more than 50,000 paper forms. These save money -- lots of money -- they also reduce workloads and improve services at the same time. These, I might add, are not the things that we are doing, these are only a few examples of the ways that the people of this University have demonstrated creativity and energy in times of fiscal restraint.

My optimism is there, but it is in no way meant to minimize the hardships and difficulties felt across our campuses as budgets have been reduced again and again. The budget presented today reflects \$15 million in reductions. Over the past two years we have reduced more than \$80 million in state support from this institution. So in managing our financial difficulties, there has been significant strain and pain for worthy programs, departments, and colleges and, most regrettably, for our people. We have tried to minimize the number of layoffs, but at the same time we have lost some very good people. However, I believe the future, both immediate and long-term, is bright because of our clear objectives and firm commitment to certain principles that guide and inform our organizational and fiscal decisions.

The 1994 budget allocations in academic units were guided by our determination to: 1) maximize the capacity of departments and colleges to offer core courses required of our students; 2) to support students as fully as possible; 3) to secure the future by investing in the faculty; and 4) to achieve economies by streamlining our operations. Our focus is on the academic core and on our students -- as it must be, as it should be, and as it will continue to be.

Our priorities are illustrated by the fact that the academic support units received budget cuts averaging 6 percent, while college budgets were reduced by an average of only 3.6 percent. And I might point out that among the largest reductions in the academic support areas -- four support areas -- was the Office of the President which had a 15 percent budget cut.

One of our top priorities was to provide for modest merit pay increases for our outstanding faculty and staff -- clearly not enough. We must pay our people, we must pay them well, but at the same time we are going to continue to make this our highest priority and certainly for next year we hope to be able to solve much of that compensation issue.

PRESIDENT'S REPORT (contd)

President Gee: (contd)

We have designated more than \$2 million for academic enrichment activities which will enhance the quality of teaching. We are spending some \$8 million in continuing funds to increase the number of high ability students and preserve the purchasing power of existing scholarships. In short, this budget puts our money where our priorities are, focusing our attention on activities central to the academic mission of the University.

Now as I said earlier, this is a time of change in our society and many institutions are forced to respond to these new realities. This University is not exempt from that required scrutiny of all that we do. We must, therefore, redesign the University to better serve our diverse publics. We are in the process of doing that and of doing it well. We are committed to providing the national leadership that is expected from the nation's largest university.

There are many more difficult choices ahead. We are in our second phase of restructuring that includes the vice presidential areas and we are examining ways in those areas to enhance our support and efficiency, as well as our effectiveness.

The third phase of restructuring which we are already embarking on looks at academic programs and is being carried forward by the Provost of the University. As we reshape the institution and refocus our resources, we do so committed to consistently demonstrating that we are a great research university that cares about teaching. That we are a distinctive institution, unique in higher education for our academic breadth and intellectual depth. That we are a highly personal institution, responsive to the needs of all members of our community. We are planning well for the future, but I remind all of us that our work is not planning a better university, but being a better university. And I believe we are that today and see great promise for the future.

So, Ms. Casto, I thank you for allowing me the opportunity to talk a bit about what we are doing. May I remind our audience that you and I, along with several others, will be meeting members of the media immediately after this meeting to answer further questions about the budget. And, of course, Mr. Skestos and Mr. Shkurti will elaborate in the report of the Fiscal Committee.

That concludes my report, Madam Chairman.

Ms. Casto:

That was an excellent report.

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CANCER HOSPITAL REPORT

Mr. Kessler:

I would like to introduce Dr. David Schuller who will present the Cancer Hospital report --

CANCER HOSPITAL REPORT (contd)

Dr. David E. Schuller:

Madam Chair and members of the Board of Trustees, the following is a summary of the recent Oversight Committee meetings of the Board of Trustees for The Arthur G. James Cancer Hospital and Research Institute. At each meeting the Medical Director and Administrative Director of the Quality Assurance Department report on the Hospital's operations currently monitored under Quality Assurance and continuous improvement. All continuous quality improvement indicators were well below or close to threshold in all areas of health care delivery and operations. Overall, satisfaction reports from patients continue to indicate positive interactions with the James Cancer Hospital.

During the past fiscal year, the Oversight Committee authorized a purchase order to acquire Central Ohio's first stereotactic radio surgery unit. This medical device is yet another acquisition contributing to the expanding numbers of unique treatment programs at the James Cancer Hospital. Additionally, the Divisions of Orthopedic Oncology and Neurosurgical Oncology commenced operations within the James Cancer Hospital and preparation continues to include Thoracic Surgery during this current year.

Affiliations with community hospitals in Central and Southeastern Ohio are growing in collaboration with University Hospitals, allowing a vehicle for access to more patients throughout the state. There is also increased utilization of the ambulatory services as more patients are being treated on an outpatient basis. The patient distribution for the James Cancer Hospital continues to reflect an overall growing recognition rate across Ohio and beyond as out-of-state admissions now represent approximately 10 percent of all inpatients.

Finally, our 1992-93 communications plan resulted in a significantly elevated recognition rate. Awareness of the James Cancer Hospital increased from 4 percent to 14 percent in our primary service area. In families where cancer had been diagnosed in the past 24 months, awareness increased from 7 percent to 32 percent this past year. The identification of the James Cancer Hospital and its relationship with The Ohio State University now appears to be more clearly defined by people in our primary and secondary referral areas, with an increase from 4 percent to 13 percent.

The Committee reviewed activities of the Cancer Hospital throughout fiscal year 1992-93, which proved to be quite favorable as statistical and financial performance continued to support a positive variance from projections and admissions contributing to a positive net income. The unaudited statistical and financial information reflects a positive variance in admissions, net patient revenue was greater than budget, and operating expenses were kept below budget, which resulted in a net income for the institution of \$6,450,000, compared to a budget of \$1,968,000. Again, this is an unaudited financial performance report.

During its last meeting the Oversight Committee approved the proposed fiscal year 1993-94 operational and capital budget. This proposed operating budget, which is based on an overall increase in admissions, patient days, average daily census, outpatient activities, and units of service, reflects a \$3.118 million net income from operations while maintaining a 1 percent overall rate increase.

This completes my report, thank you.

CANCER HOSPITAL REPORT (contd)

Mr. Kessler:

The Cancer Hospital, as Dr. Schuller has indicated, is doing well. I think the patients are getting excellent care which is important, but, also, fiscally, as you heard, the Hospital is doing quite well. Occupancy at the Hospital is full and I think we are doing good work. We are very pleased with the staff and the job that they are doing. As Dr. Schuller said, we are marketing the Hospital so it is an asset for this part of the country. We are getting more patients now who are recognizing it and coming to the Hospital.

Ms. Casto:

Thank you, Dr. Schuller and Mr. Kessler.

Mr. Kessler:

We have a resolution to create The Arthur G. James Cancer Hospital and Research Institute Board and the approval of the Cancer Hospital Bylaws and Medical Staff Bylaws. This is to mirror the Hospitals Board, which does report to this Board. We want now to have the same bylaw changes for the Cancer Hospital that we have for the regular Hospitals. It would report to this Board and would give us a broader board and more community support as the Hospitals Board has done. The Hospitals Board has been a role model for the Cancer Hospital, because it has done so well with its Board.

**CREATION OF THE ARTHUR G. JAMES CANCER HOSPITAL AND
RESEARCH INSTITUTE BOARD AND APPROVAL OF CANCER
HOSPITAL BOARD BYLAWS AND CANCER HOSPITAL MEDICAL STAFF BYLAWS**

Resolution No. 94-22

Synopsis: An amendment to the Bylaws of the Board of Trustees creating an Arthur G. James Cancer Hospital and Research Institute Board is proposed.

WHEREAS The Arthur G. James Cancer Hospital and Research Institute admitted its first patients in July 1990; and

WHEREAS in June 1990 the Board of Trustees established the position of Trustee Liaison to the James Cancer Hospital during its initial phase of operations; and

WHEREAS in June 1991 the Board of Trustees established the Oversight Committee for The Arthur G. James Cancer Hospital and Research Institute to provide a formal oversight process for this unique interdisciplinary clinical and research facility and to provide continuing involvement and support by this Board for the missions and operation of the James Cancer Hospital; and

WHEREAS the Board of Trustees has concluded that an Arthur G. James Cancer Hospital and Research Institute Board is desirable to assist the Board of Trustees in meeting its responsibilities for providing health care in The Arthur G. James Cancer Hospital and Research Institute:

NOW THEREFORE

BE IT RESOLVED, That Bylaw 3335-1-03 hereby is amended as follows:

**CREATION OF THE ARTHUR G. JAMES CANCER HOSPITAL AND
RESEARCH INSTITUTE BOARD AND APPROVAL OF CANCER
HOSPITAL BOARD BYLAWS AND CANCER HOSPITAL MEDICAL STAFF BYLAWS (contd)**

(W) Arthur G. James Cancer Hospital and Research Institute Board

- (1) The Arthur G. James Cancer Hospital and Research Institute Board shall be responsible to the Board of Trustees for establishing policy, maintaining quality patient care and providing for organization management and planning within The Arthur G. James Cancer Hospital and Research Institute. The James Cancer Hospital Board shall be accountable through the President to the University Board of Trustees. The bylaws of the James Cancer Hospital Board will be subject to the approval of the University Board of Trustees.
- (2) The Arthur G. James Cancer Hospital and Research Institute Board shall be comprised of two members of the University Board of Trustees, the Director of The Arthur G. James Cancer Hospital and Research Institute, the Executive Director of University Hospitals, a senior physician and faculty member, two senior University administrators, and two citizens from the general public all appointed by the University Board of Trustees in consultation with the University President. The University Vice President for Health Services shall be an ex-officio member of the Board.

BE IT FURTHER RESOLVED, That the attached Policy Statement on The Arthur G. James Cancer Hospital and Research Institute Governance hereby is approved as the basis for the creation of The Arthur G. James Cancer Hospital and Research Institute Board, its bylaws, and its operating procedures.

Upon motion of Mr. Kessler, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix XII for the Policy Statement on The Arthur G. James Cancer Hospital and Research Institute, Cancer Hospital Bylaws, and Medical Staff Bylaws and Rules and Regulations, page 239.)

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RESEARCH FOUNDATION REPORT

Mr. Brennan:

Summaries of the Grants and Contracts received by The Ohio State University Research Foundation during the past fiscal year and for the first month of the new fiscal year can be found at Tab 1 in your Research Foundation Report. Awards for the period July 1992 through June 1993 from federal sponsors have increased over 9 percent. Total funding from all sponsors for FY 1993 is 1.23 percent above last year. There are significant increases in funding from the National Science Foundation, 25 percent; Department of Education, 86 percent; National Institutes of Health, 11 percent; and the Department of Labor, 46 percent. The significant decreases are from the National Aeronautics and Space Administration, and the Agency for International Development, plus the decrease in the other non-federal category due to one large multiyear award received last year.

At Tab 2 the first table compares expenditure summaries for FY 1993 and FY 1992. Total expenditures for FY 1993 exceeded FY 1992 expenditures by 7.9 percent. The second table at Tab 2 compares expenditures for July of this year with July 1992. For the first month of FY 1994, July 1993, expenditures are up by 5.8 percent.

RESEARCH FOUNDATION REPORT (contd)

Mr. Brennan: (contd)

Some new projects of special interest that were funded in the month of June and July are listed at Tab 3. I thought you might be interested that Professor Sheldon Simon, from the Department of Surgery, and his interdisciplinary team has received about \$700,000 from the Department of Education for a new Rehabilitation Engineering Research Center to quantify human performance. This new center is much more focused on providing direct benefit to individuals with disabilities than the previous center which was more focused on basic research.

At Tab 4 is the list of all projects funded in June.

At Tab 5 is the list of all projects funded in July.

At Tab 6 is a report of progress payments received by the Engineering Experiment Station for projects remaining with them and terminating before July 1993. According to the recent agreement between the Research Foundation and the Engineering Experiment Station, beginning with July data this report will not be separate but totally integrated into the Research Foundation report.

At Tab 7 is a summary of the proposal, award, and expenditure activity of our academic units during Fiscal Year 1993. It is noteworthy that the Colleges of Engineering and Medicine had respectively about a 34 and 16 percent increase in award dollars.

Tab 8 includes press releases issued by University Communications highlighting recent research activity.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 94-23

Synopsis: The reports on research and other sponsored program contracts and grants and the summaries for June and July 1993 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation and the Engineering Experiment Station of The Ohio State University:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein, and the acceptance of the reports from the Engineering Experiment Station during the months of June and July 1993 be approved.

Upon motion of Mr. Brennan, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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HOSPITALS BOARD REPORT

Mr. Skestos:

The Strategic Planning Committee met on July 15. Most of the meeting was devoted to discussions about substantial changes that are occurring in the healthcare market, and how those changes are having an impact on academic medical centers. The Committee discussed strategies that can be implemented, and the advantages and disadvantages of each of these actions. Projections for a managed care market in Central Ohio are startling, indicating very significant declines in numbers of hospital beds and medical specialists. While the projected numbers need further refinement prior to our Strategic Planning Retreat on October 7, the downward trend is unmistakable. Dr. St. Pierre reported on the College of Medicine's Strategic Planning activities, and informed us that progress is being made with regard to raising the cap on clinical track faculty, an issue of vital importance to the Medical Center.

During the July 15 Executive Committee meeting, we discussed actions being taken at Ohio State to encourage medical students to pursue careers in primary care. We also discussed the recent announcement about the termination of PHP coverage at University Hospitals. This decision was made by PHP without any opportunity for University Hospitals to respond. Ms. Nancy Grover reported that U.S. News & World Report recently recognized OSU Hospitals as one of the nation's best, highlighting our endocrinology, otolaryngology, and rehabilitation programs. We were the only Central Ohio hospital recognized in the report.

On August 26, the Administrative/Operations Committee reviewed a proposal for a comprehensive ambulatory care facility in the west campus area, and voted to recommend that the Hospitals proceed with planning, programming, and design. The Committee also received periodic reports on the Hospitals' outreach network, internal operations, risk management activities, and malpractice claims experience.

Also on August 26, the Executive Committee voted to authorize Hospitals Administration, consistent with University policies, to proceed with planning, programming, and design of the proposed ambulatory care facility. The Committee also endorsed the June 30, July 14, and August 11 medical staff appointments and reappointments. After receiving preliminary financial/statistical reports for the month of July and for the fiscal year ending June 30, the Committee received the annual affirmative action report and reaffirmed the Hospitals' affirmative action goals and plans for 1993-94. The annual report of the Volunteers revealed that they provided almost 69,000 hours of excellent service to our patients during the past year. The Committee reviewed and approved proposed revisions to the Hospitals Service Board and Hospitals Board Bylaws. These recommendations will be forwarded to the University Board of Trustees in October. Mr. Fraley reported on organizational restructuring, the upcoming SkyMed accreditation survey, the success of Healthcare Research Systems -- a research group developed at Ohio State and housed within the College of Medicine -- and discussions with area hospitals for potential areas of collaboration.

This concludes my report.

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STUDENT AFFAIRS COMMITTEE REPORT

Mr. Francisco:

I would like to call on David Williams to share his goals and visions for the Office of Student Affairs.

Vice President David Williams:

I met with the Student Affairs Committee yesterday and what is being passed out right now is the handout that we worked through yesterday. You will see that for 1993-94 our major goal is moving Ohio State to be a leader in Student Affairs and Student Services. We have listed a number of assorted things that we would like to work on this year to try and make that move forward.

I would like to skip down to number A-4 first, because we think we need to work on a 5-year plan. We think this will get us to being the leader over a number of years. These other things will be things that we will be doing this year and they will be accelerated and actually enhanced over the next 5-year period. Let me just run through them and then I will take any questions that you might have.

The first thing that we think we need to do in Student Affairs is try and make a stronger linkage with some of the other units of the University, in particular, Academic Affairs. We want to merge some of the things that have to be done for students with some of the other things that are being done on campus.

What I have done is list some examples. One example is that we run a judicial affairs unit within Student Affairs and we would like to try to bring some linkage with a unit of Academic Affairs and the Law School to help us as we go through that. Many universities now actually run their student judicial process by using law students and some of the law professors as major components of that. We consider this to be a win-win situation. There is no cost involved. The students get better representation or advice, and the law students actually get some experience. They already do this in the clinic, but not for our University students.

Assessment of Student Needs -- we would like to survey our students to find out what the students think they need to make this a better place for them. At the same time, we want to do some sort of comparisons with other universities. We are going to start on a project where we see what other universities, both in the Big Ten and nationally, do in the area of student affairs and see how they are actually funded. We hope to see what we are doing and not doing, compare that to our survey to see what we need to add to our menu, and what things we might be doing that are not important to our students or not being done elsewhere.

Restructure of Reporting Lines of Student Affairs -- very simply put we want to make sure that we have the best organizational structure for more efficient streamlining. So within the next six months we will probably have some changes as it relates to how people within Student Affairs report. Presently, there are probably 9 to 10 people who report directly to the Vice President -- some who have very, very large budgets, some with very, very small budgets, some functions that could clearly be merged and reported through another individual.

Unit Development and Planning -- once we get the restructuring done then we are going to ask each of our units and the leaders in those units to actually develop a five-year plan. So we will know where we are going, when we plan to be there, and how we are going to get there, as opposed to limping along and hoping we will get there.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Vice President Williams: (contd)

I can put together -- numbers 5 and 6, Student and Student Affairs Empowerment. We strongly believe that the students have a right to and need to have more of a say in what happens to them. This doesn't necessarily mean that they will make the decision, but we need to be more proactive as it relates to listening to what they have to say and trying to work with them. And in that regard, we are going to try to put students in more positions of decision-making and influence-making. We are charged at a university to train tomorrow's leaders and we can't do that if we don't give them responsibility today. So we will be moving to try to do some of that.

Student Affairs Empowerment -- to have Student Affairs as a unit take its rightful place in the decision-making. In other words, we don't want to have situations where people from Student Affairs sit on committees and their voices are not taken as seriously as others. That is not to say it is happening, but we want to make sure that it is not happening. And if it is happening, we want to correct it.

Number 7 -- we would like to improve the climate for students. One of the things that we are going to do is that once a week we will have an open door policy where any student for any reason can come in and see the Vice President for Student Affairs -- no appointments, just walk on in. We will actually have that over in Bricker Hall so the students not only can see the Vice President for Student Affairs, but if they have a parking problem I can have them go down to see Janet. Or, if the President happens to be walking down the hall, I can tell the student to go see him.

So in other words, we would like to try to get more students in Bricker Hall. The year I spent in Bricker Hall -- coming out of a unit where I saw students every day -- I could go day in and day out and never see any students. So we are going to change the complexion of that.

President Gee:

Can we talk about that, David?

Vice President Williams:

We are also going to try and have some more activities and services for not only the students, but the University community as a whole in the areas of lectures, concerts, and things like that. And, of course, one of the problems that we have to solve is actually looking at the funding and how we are going to fund that.

Over the next year we are going to review and revise the Code of Student Conduct and our judicial process. Our Code of Student Conduct has not been reviewed in over 15 years and we all know that there have been many changes, not only in the law, but also as it relates to higher education. So we are in the process now of working with Legal Affairs and Human Resources to actually review the Code of Student Conduct and to also review our whole process with judicating student problems.

As I said earlier in regards to empowerment, we are going to have a number of committees, and I have listed three that we are presently getting ready to appoint. The first one, which has had some controversy on campus over the last couple of years, is the concept of multi-culture and the need for a multi-cultural center of some sort. What I want to stress is that committee is to be a needs assessment committee, not a committee charged with coming up with a plan for a multi-cultural

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Vice President Williams: (contd)

center. It is a committee that is charged to assess the needs and make a determination and recommendation to the President as to whether or not we do need one and if so, how we would go about doing that.

Legislation under Title IX, which bumps up to gender equity as it relates to our athletics -- we run the risk daily of entertaining a lawsuit as it relates to Title IX. All universities do, there is nothing particular about us. We want to start the process to do our self-study to determine if we are doing what we need to be doing in the area of Title IX, and if not, how can we correct that.

Athletics and academics -- once again, a close working relationship with Academic Affairs to see if we are doing everything that we should do to provide the right sort of academic environment for our student-athletes who come to Ohio State. Those are the three projects that we will be working on over this first quarter or so.

Community Development -- I brought that out separate, although that could certainly fit under our goals and outlooks. The students actually have been the leaders in this -- particularly the Undergraduate Student Government. All we want to do in Student Affairs is join them in trying to provide -- both ourselves as a unit and ourselves as individuals in the University -- help to people who we consider to be less fortunate. Our goal in Student Affairs is to look at everybody here -- professors, staff, and students -- as basically being some of the fortunate people. There are a lot of people who are not as fortunate and we would like to give something back to the community. That also is part of trying to place Ohio State in its proper position as it relates to the community around us. There has to be a partnership between both Ohio State and the City in the adjoining area. We just want to do the things we can to be a good community neighbor, so to speak.

But one other thing that is very important is what we call the High Street and Beyond Program or problem. We want to be very proactive in trying to help solve the problems that we are experiencing on High Street and beyond. If we do not become proactive in this, Ohio State could very well in the future become a commuter's college and we don't want that. We want to try to bring the students back into the fold and to have more activities on the campus. We think one of the key things is trying to deal with the problems that we do have on High Street.

Let me go to probably the most interesting item -- and then I will turn it back over to the Student Trustees -- which is the Open Forum with Trustees. The students, very much, would like to come in and have an open forum and we second that. But more exciting than that is the change of both the Trustees and some of the Vice Presidents -- where we are going to change places with students and we are going to go to class as the students do. I have been assured that I will be a student who has no classes that day. We are going to have the students come in and actually fill our jobs. I will turn that back over to the Student Trustees because they have been very instrumental in that and will explain that more.

If you look at the bottom of the page it says, "Discussion with Provost Sisson" and that is just an example. What we are going to try to do is to set up forums where our students can interact with the leaders of the campus from an administrative point of view. We have Dr. Sisson listed there because he is the new Provost.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Vice President Williams: (contd)

They have already started that process and he was the first one. We would like to have the forums where students can come in and, for example, talk to Bill Shkurti, what his roles are, and how he sees finances, and all the vice presidents, deans, and anybody else who is in a decision-making position on this campus. So the students can be better informed and understand how we make these decisions.

Any questions?

Mr. Francisco:

Thank you, David. Yesterday, we met with our Committee and Chris Norman, President of the Undergraduate Student Government, reported on the Big Ten Conference at Purdue. Twenty-two students attended and came back with some very good ideas that they are going to implement later on this year. The first one is going to be voter registration, which is going to happen the first week of school. Governor Voinovich has volunteered to come down and work to help register students.

Frank Chloupek, from the Graduate Council, reported that they are planning the orientation for graduate students. There are some concerns with T.A. training -- that some departments are much better in training their T.A.'s than other departments. The other concern is the review of graduate programs -- making graduate students a part of the process. If we are going to deactivate any programs, they are asking us to be sensible about it.

The last report was from Wesley Bishop, President of the Professional Council. He reported that they are working on planning and recruitment. They are trying to bridge the gap between their five disciplines and also between the administration and the community as a whole. Their other big issue is recruitment -- to get more students involved, because in the past they really haven't done that. Their first meeting is October 6, and they welcome any of the Trustees to attend.

That concludes my report.

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AGRICULTURAL AFFAIRS REPORT

Mr. Colley:

Madam Chairman, the Agricultural Affairs Committee will attend the Farm Science Review in London, Ohio, this month, and would like to invite other members of the Board to attend also. There will be an Ag Student Roundtable, which will be held in November, patterned after a faculty roundtable which was highly successful last year. And the Committee will visit the Piketon Research and Extension Center sometime during the balance of the year.

That completes my report.

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LONG-RANGE PLANNING REPORT

Mr. Colley:

Just one announcement on long-range planning, I met with the Senior Vice Provost Ed Ray preliminarily, and the full committee, which includes Mr. Skestos, Mr. Kessler, Mr. Shumate, and myself, will meet on September 16, from 2:00-5:00 p.m. I mention that because we want to invite agenda recommendations and suggestions from all members of the Board.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Kessler:

This morning the Educational Affairs Committee met with the Executive Committee of the Faculty Council for over an hour. We felt it was an excellent meeting, with give and take on comments regarding this great University. The Provost has volunteered to be the coordinator between the Faculty Council and ourselves, the Committee, to have further meetings to interface with the Faculty Council. I think I speak for all of us on the Educational Affairs Committee when I say that we enjoyed this morning very much and felt it to be educational and helpful to us. We look forward to more meetings with them.

I would also like to present the following resolutions:

EXPRESSIONS OF APPRECIATION

Resolution No. 94-24

Alva T. Bonda

WHEREAS Alva T. Bonda has demonstrated his commitment to strengthening public primary and secondary education by serving on the Cleveland Board of Education, as well as his dedication to higher education by serving on the Brandeis University Board of Trustees; and

WHEREAS Mr. Bonda has chaired the Ohio Board of Regents for nearly half of his tenure on that board and has given his energy and expertise to the goal of improving higher education for all institutions of higher learning in the state of Ohio; and

WHEREAS Mr. Bonda has provided strong leadership, as well as considerable knowledge and business acumen, to numerous community and philanthropic organizations:

NOW THEREFORE

BE IT RESOLVED, That The Ohio State University Board of Trustees recognizes and appreciates Alva T. Bonda's contributions to higher education.

Anita S. Ward

WHEREAS Anita S. Ward, a graduate of The Ohio State University, has served her alma mater, both as an undergraduate and as an alumna, including serving as the Director of The Ohio State University Alumni Board; and

WHEREAS Ms. Ward also has served on the Bowling Green State University Board of Trustees for 15 years and held offices of vice chairman and chairman, and is one of only a small number of women who have served as chairpersons of Boards of Trustees of state universities in Ohio; and

EXPRESSIONS OF APPRECIATION (contd)

Anita S. Ward (contd)

WHEREAS she has served on the Ohio Board of Regents for nine years and served as vice chairman for more than half of her tenure of that board; and

WHEREAS Ms. Ward has held several national leadership positions in organizations related to higher education; and

WHEREAS Anita S. Ward has earned the respect and appreciation of her colleagues, locally, statewide, and nationally, for her dedication to institutions of higher learning:

NOW THEREFORE

BE IT RESOLVED, That The Ohio State University Board of Trustees offers this expression of appreciation to Anita S. Ward for her steadfast commitment to the principles and goals of higher education.

Upon motion of Mr. Kessler, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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HONORARY DEGREE

Resolution No. 94-25

Synopsis: Approval of awarding an honorary degree to John B. McCoy is proposed.

WHEREAS pursuant to paragraph (C) of rule 3335-3-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommended to the Board of Trustees awarding of an honorary degree as listed below:

John B. McCoy

Doctor of Business Administration

NOW THEREFORE

BE IT RESOLVED, That the above honorary degree be awarded in accordance with the recommendation at a time convenient to the University and the recipient.

Upon motion of Mr. Kessler, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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PERSONNEL ACTIONS

Resolution No. 94-26

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the July 9, 1993 meeting of the Board, including the following Appointments, Appointment of Chairpersons, Reappointment of Chairpersons and Director, Leaves of Absence Without Salary, Leave of Absence Without Salary--Continuation, Professional Improvement Leaves, Professional Improvement Leave--Cancellation, Professional Improvement Leaves--Change in Dates, Promotion, Emeritus Titles, Authorization, and Medical Staff Appointments/Reappointments (The Arthur G. James Cancer Hospital and Research Institute) as detailed in the University Budget be approved and the Medical Staff Appointments/Reappointments (The Ohio State University Hospitals) approved June 24, 1993, by the Hospitals Board be ratified.

PERSONNEL ACTIONS (contd)

Appointments

Name: LEROY PERNELL
Title: Interim Vice Provost
Office: Minority Affairs
Effective: September 1, 1993
Salary: \$98,102.00
Present Position: Professor, College of Law

Name: W. JAMES HARPER
Title: Professor (The J. T. "Stubby" Parker Chair in Dairy Foods)
Department: Food Science and Technology and Ohio State University Extension
Term: October 1, 1993 through September 30, 1998
Salary: \$69,996.00
Present Position: Professor Emeritus, Department of Food Science and Technology
(Emeritus appointment will be reactivated upon final retirement)

Appointment of Chairpersons

July 1, 1993 through June 30, 1994

Chemical Engineering Jacques L. Zakin*

October 1, 1993 through September 30, 1994

Computer and Information Science Mervin E. Muller*
Electrical Engineering Yuan F. Zheng*

October 1, 1993 through September 30, 1995

East Asian Languages and Literatures Thomas P. Kasulis

October 1, 1993 through September 30, 1997

Adult Health and Illness Nursing Bonnie J. Garvin
Astronomy Patrick S. Osmer
Community, Parent-Child and Psychiatric Nursing Nancy A. Ryan-Wenger

Reappointment of Chairpersons and Director

July 1, 1993 through December 31, 1993

Division of Pharmaceutical Administration Stephen W. Birdwell*

July 1, 1993 through June 30, 1994

Medical Microbiology and Immunology Caroline C. Whitacre*

October 1, 1993 through September 30, 1994

Civil Engineering Tien H. Wu*

*Acting

September 1, 1993 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Reappointment of Chairpersons and Director (contd)

October 1, 1993 through September 30, 1997

Melton Center for Jewish Studies
Near Eastern, Judaic and Hellenic Languages
and Literatures

Tamar Rudavsky
Frederic J. Cadora

Leaves of Absence Without Salary

JOSEPH J. KRUZEL, Associate Professor, Department of Political Science, effective Autumn Quarter 1993, Winter Quarter and Spring Quarter 1994, to accept the position of Deputy Assistant Secretary of Defense for European Affairs in Washington, D.C.

CLARE C. O'NEILL, Associate Professor, Department of Educational Studies: Humanities, Science, Technological, and Vocational, effective Summer Quarter 1993, to serve as General Editor for Heinemann Educational Publishers.

CHARLES E. WILSON, Associate Professor, College of Law, effective Autumn Semester 1993, to accept a Visiting Professorship at the Loyola Law School, Los Angeles, California.

Leave of Absence Without Salary--Continuation

STEVEN B. SCHWARZKOPF, Assistant Professor, Department of Psychiatry, effective April 1, 1993 through March 31, 1994, to do research work at the University of Rochester.

Professional Improvement Leaves

STANLEY C. AHALT, Associate Professor, Department of Electrical Engineering, effective Winter Quarter and Spring Quarter 1994.

YANN G. GUEZENNEC, Associate Professor, Department of Mechanical Engineering, effective Autumn Quarter 1993, Winter Quarter and Spring Quarter 1994.

Professional Improvement Leave--Cancellation

GREGORY A. CALDEIRA, Professor, Department of Political Science, effective Winter Quarter, Spring Quarter, and Autumn Quarter 1994.

Professional Improvement Leaves--Change in Dates

BUNNY C. CLARK, Professor, Department of Physics, change leave from Autumn Quarter 1993, Winter Quarter and Spring Quarter 1994, to Winter Quarter, Spring Quarter and Autumn Quarter 1994.

RICHARD F. HAMILTON, Professor, Department of Sociology, change leave from Autumn Quarter 1993, Winter Quarter and Spring Quarter 1994, to Autumn Quarter 1993 and Winter Quarter 1994.

DEV S. PATHAK, Professor, Division of Pharmaceutical Administration, change leave from January 4, 1993, through June 30, 1993, to January 4, 1993 through June 20, 1993.

PERSONNEL ACTIONS (contd)

Promotion

COLLEGE OF HUMANITIES

PROMOTION TO FULL PROFESSOR

LESLIE A. ADELSON, Department of Germanic Languages and Literatures, effective October 1, 1993.

Medical Staff Appointments (The Arthur G. James Cancer Hospital and Research Institute)

July 1, 1993 through December 31, 1993

MARY E. ALTON, M.D., Associate Attending, Department of Internal Medicine--Cardiology
PHILIP F. BINKLEY, M.D., Associate Attending, Department of Internal Medicine--Cardiology
JEFFERSON M. BURROUGHS, M.D., Associate Attending, Department of Internal Medicine--Cardiology

JAMES P. BACON, M.D., Associate Attending, Department of Internal Medicine--Cardiology
DANIEL BALCH, M.D., Associate Attending, Department of Anesthesiology
ROBERT J. CODY, M.D., Associate Attending, Department of Internal Medicine--Cardiology
ELIZABETH A. DAVIES, M.D., Associate Attending, Department of Surgery--Surgery Transplantation

GREGORY M. EATON, M.D., Associate Attending, Department of Internal Medicine--Cardiology

MIRIAM L. FREIMER, M.D., Associate Attending, Department of Neurology

GARRIE J. HAAS, M.D., Associate Attending, Department of Internal Medicine--Cardiology

CHARLES L. HITCHCOCK, M.D., Associate Attending, Department of Pathology

RICHARD P. LEWIS, M.D., Associate Attending, Department of Internal Medicine--Cardiology

DAVID A. ORSINELLI, M.D., Associate Attending, Department of Internal Medicine--Cardiology

DAVID L. POLLIFRONE, M.D., Attending, Department of Surgery--Urology

MARGARET A. REAL, M.D., Associate Attending, Department of Internal Medicine--Cardiology

JAMES M. RYAN, M.D., Associate Attending, Department of Internal Medicine--Cardiology

DAVID M. SAWYER, M.D., Associate Attending, Department of Anesthesiology

JACEK T. SOSNOWSKI, M.D., Attending, Department of Surgery--Urology

HARRISON G. WEED, M.D., Associate Attending, Department of Pathology

Medical Staff Reappointments (The Arthur G. James Cancer Hospital and Research Institute)

July 1, 1993 through June 30, 1995

MARK W. ARNOLD, Associate, Surgery

LEONA B. AYERS, Associate, Pathology

ROLF F. BARTH, Associate, Pathology

CONSTANCE J. BAUER-GIFFIN, Attending, Radiation Therapy

BRENT C. BEHRENS, Attending, Internal Medicine

DAVID C. BELL, Clinical, OB/GYN

JEFFREY G. BELL, Clinical, OB/GYN

WILLIAM F. BENNETT, Associate, Radiology

JANICE F. BLAZINA, Associate, Pathology

BERTHA A. BOURONCLE, Attending, Internal Medicine

JOHN G. BOUTSELIS, Attending, OB/GYN

BRIAN L. BOWYER, Associate, Physical Medicine

MICHAEL L. BLUMENFEL, Associate, OB/GYN

JAMES H. CALDWELL, Associate, Internal Medicine

PATRICIA CALDWELL, Associate, Internal Medicine

SAMUEL CATALAND, Associate, Internal Medicine

FILIBERTO CAVAZOS, Associate, Pathology

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Arthur G. James Cancer Hospital and Research Institute)
(contd)

July 1, 1993 through June 30, 1995 (contd)

A. JOHN CHRISTOFORIDIS, Associate, Radiology
ALBERT C. CLAIRMONT, Associate, Physical Medicine
CHARLES T. CLOUTIER, Associate, Surgery
SAM C. COLACHIS, Associate, Physical Medical
EDWARD A. COPELAN, Attending, Internal Medicine
PAUL M. DORINSKY, Associate, Internal Medicine
ELMAHDI A. ELKHAMMAS, Associate, Surgery
E. CHRISTOPHER ELLISON, Clinical, Surgery
PATRICK J. FAHEY, Associate, Family Medicine
JAMES M. FALKO, Associate, Internal Medicine
RALPH A FARINA, Associate, Anesthesia
MARY E. FONTANA, Associate, Internal Medicine
LUCY R. FREEDY, Associate, Radiology
REINHARD A. GAHBAUER, Attending, Radiation Therapy
RICHARD A. GAMS, Attending, Internal Medicine
ERNESTO GOLDMAN, Associate, Anesthesia
MICHAEL GUERTIN, Associate, Anesthesia
BHAGWANDAS GUPTA, Associate, Anesthesia
ROBERT GUTHRIE, Associate, Emergency Medicine
KEVIN V. HACKSHAW, Associate, Internal Medicine
WESLEY J. HARNISH, Associate, Ophthalmology
SHEILA E. HODGSON, Attending, Radiation Therapy
MICHAEL B. HOWIE, Associate, Anesthesia
MELANIE S. KENNEDY, Associate, Pathology
ERNEST W. JOHNSON, Associate, Physical Medicine
MICHAEL W. JOPLING, Associate, Anesthesia
PAUL E. KAPLAN, Associate, Physical Medicine
NEENA KAPOOR, Attending, Internal Medicine
DAVID R. KELLY, Associate, Otolaryngology
JOHN T. KISSEL, Associate, Neurology
PETER ERIC LARSEN, Associate, Dentistry
CARL V. LEIER, Associate, Internal Medicine
RAO P. LINGAM, Associate, Anesthesia
JOHN A. LOMBARDO, Associate, Family Medicine
LOUIS LOPEN, Associate, Anesthesia
JOHN S. MCDONALD, Associate, Anesthesia
JOHN M. MCGREGOR, Associate, Surgery
RAYMOND D. MAGORIEN, Associate, Internal Medicine
EDWARD MARTIN, JR., Attending, Surgery
HAGOP S. MEKHJIAN, Associate, Internal Medicine
JERRY R. MENDELL, Associate, Neurology
CHARLES F. MUELLER, Associate, Radiology
SUBIR NAG, Attending, Radiation Therapy
STEVEN D. NELSON, Associate, Internal Medicine
GREGORY MARK NESS, Associate, Dentistry
HERBERT BRUCE NEWTON, Associate, Neurology
THOMAS A. NIMS, Clinical, Surgery
THOMAS M. O'DORISIO, Associate, Internal Medicine
JOHN OLSEN, Associate, Radiology
EMIL M. OPREMCAK, Associate, Ophthalmology
ROBERT V. O'TOOLE, Associate, Pathology

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Arthur G. James Cancer Hospital and Research Institute)
(contd)

July 1, 1993 through June 30, 1995 (contd)

ERIC R. PACTH, Associate, Internal Medicine
ANTHONY PEARSON, Associate, Internal Medicine
WILLIAM S. PEASE, Associate, Physical Medicine
ARTHUR E. PELLEGRINI, Associate, Pathology
LARRY J. PETERSON, Associate, Dentistry
SHERYL A. PFEIL, Associate, Internal Medicine
RICHARD S. PIETERS, Attending, Radiation Therapy
GARY L. RACEY, Clinical, Dentistry
JOHN LEE ROBINSON, Associate, Internal Medicine
VINCENT A. ROMANELLI, Associate, Anesthesia
ZARIFE SAHENK, Associate, Neurology
WILLIAM H. SAUNDERS, Associate, Otolaryngology
WILLIAM J. SCHIRMER, Associate, Surgery
DANIEL D. SEDMAK, Associate, Pathology
DONALD A. SENHAUSER, Associate, Pathology
HARI SHARMA, Associate, Pathology
BRENDA J. SICKLE-SANTANELLO, Clinical, Surgery
ROBERT TRENT SICKLES, Associate, Family Medicine
RONALD J. SIEGLE, Attending, Otolaryngology
SHELDON R. SIMON, Associate, Surgery
ANDREW P. SLIVKA, Associate, Neurology
JACK W. SMITH, JR., Associate, Pathology
ROY E. SMITH, Attending, Internal Medicine
GAYLYNN SPEAS, Associate, Anesthesia
ALFRED STOCKUM, Associate, Radiology
DONALD E. THORNTON, Attending, Internal Medicine
MICHAEL C. TOWNSEND, Associate, Surgery
PIERRE L. TRIOZZI, Attending, Internal Medicine
DOUGLAS B. VAN FOSSEN, Associate, Internal Medicine
ROBERT C. VESSELS, Associate, Dentistry
JOHN R. WARMOLTS, Associate, Neurology
JEFFREY E. WEILAND, Associate, Internal Medicine
LAWRENCE WEIS, Attending, Surgery
ELIZABETH B. WELLER, Associate, Psychiatry
DUANE BRADLEY WELLING, Associate, Otolaryngology
HOWARD A. WERMAN, Associate, Emergency Medicine
MARK D. WEWERS, Associate, Internal Medicine
RONALD L. WHISLER, Associate, Internal Medicine
P. TENNYSON WILLIAMS, Associate, Family Medicine
HENRY A. WISE, Clinical, Surgery
RUSSELL WODA, Associate, Anesthesia
BRUCE E. WOODWORTH, Clinical, Surgery
ALLAN J. YATES, Associate, Pathology

Medical Staff Appointments (The Ohio State University Hospitals)

July 1, 1993 through June 30, 1995

LAWSON, THOMAS W., D.O., Limited Staff, Department of Anesthesiology
SHELL, DONALD M., M.D., Attending Staff, Department of Family Medicine
SPIGOS, DIMITRIOS G., M.D., Attending Staff, Department of Radiology

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University Hospitals)

July 1, 1993 through June 30, 1995

BAIRD, JAMES N., M.D., Courtesy Staff, Department of Obstetrics and Gynecology
BARROWS, HOLLY J., M.D., Courtesy Staff, Department of Obstetrics and Gynecology
CULL, KIMBERLY JO, M.D., Limited Staff, Department of Obstetrics and Gynecology
DEVOE, KEITH, M.D., Courtesy Staff, Department of Obstetrics and Gynecology
ESSIG, GARTH, M.D., Attending Staff, Department of Obstetrics and Gynecology
FRIEDMAN, CHAD, M.D., Attending Staff, Department of Obstetrics and Gynecology
HUNEKE, ALLEN LOUIS, M.D., Attending Staff, Department of Obstetrics and Gynecology
KENNARD, ELIZABETH ANN, M.D., Attending Staff, Department of Obstetrics and Gynecology
KIM, MOON H., M.D., Attending Staff, Department of Obstetrics and Gynecology
LEWANDOWSKI, GEORGE SCOTT, M.D., Attending Staff, Department of Obstetrics and Gynecology
NARULA, KOMAL, M.D., Limited Staff, Department of Obstetrics and Gynecology
BENEDETTI, COSTANTINO, Attending Staff, Department of Anesthesiology
GUPTA, BHAGWANDAS, Attending Staff, Department of Anesthesiology
JOPLING, MICHAEL W., Attending Staff, Department of Anesthesiology
BADER, ERIC JAN W., Limited Staff, Department of Anesthesiology
BARNEY, VICTOR J., Limited Staff, Department of Anesthesiology
BECKMEYER, WILLIAM P., Limited Staff, Department of Anesthesiology
DOWLING, TODD M., Limited Staff, Department of Anesthesiology
FRALEY, LARRY M., Limited Staff, Department of Anesthesiology
HIGGASON, BRAD E., Limited Staff, Department of Anesthesiology
KUNGL, MARTIN J., Limited Staff, Department of Anesthesiology
LANZEROTTE, MARK J., Limited Staff, Department of Anesthesiology
MARTIN, MICHAEL A., Limited Staff, Department of Anesthesiology
MERTZ, JOHN T., Limited Staff, Department of Anesthesiology
MOORE, KEVIN J., Limited Staff, Department of Anesthesiology
MURPHY, BRIAN P., Limited Staff, Department of Anesthesiology
MYERS, GERARD A., Limited Staff, Department of Anesthesiology
OSBORNE, DYAN J., Limited Staff, Department of Anesthesiology
PARICIO, TODD S., Limited Staff, Department of Anesthesiology
PIPPIN, WILLIAM D., Limited Staff, Department of Anesthesiology
RAFLA, EMMANUEL K., Limited Staff, Department of Anesthesiology
RUSSELL, DANIEL W., Limited Staff, Department of Anesthesiology
SCHULTE, GREGORY T., Limited Staff, Department of Anesthesiology
SCHUSTER, ANDREAS W., Limited Staff, Department of Anesthesiology
TOURANGEAU, STEVEN E., Limited Staff, Department of Anesthesiology
WARREN, SAMUEL M., Limited Staff, Department of Anesthesiology
WOLFE, JAMES R., Limited Staff, Department of Anesthesiology
WORKMAN, MARK A., Limited Staff, Department of Anesthesiology
DAVIS, JOHN B., Attending Staff, College of Dentistry--General Dentistry
FIELDS, HENRY W., Attending Staff, College of Dentistry--General Dentistry
JOLLY, DANIEL E., Attending Staff, College of Dentistry--General Dentistry
ANDERSON, DOUGLAS R., Attending Staff, College of Dentistry--Oral & Maxillofacial Surgery
EVANS, THOMAS W., Attending Staff, College of Dentistry--Oral & Maxillofacial Surgery
HEGTVEDT, ARDEN K., Attending Staff, College of Dentistry--Oral & Maxillofacial Surgery
LARSEN, PETER E., Attending Staff, College of Dentistry--Oral & Maxillofacial Surgery
LAUER, ROBERT E., Attending Staff, College of Dentistry--Oral & Maxillofacial Surgery
FRASER, BRUCE A., Courtesy Staff, College of Dentistry--Oral & Maxillofacial Surgery
HORTON, JOHN E., Courtesy Staff, College of Dentistry--Oral & Maxillofacial Surgery
ALLEN, CARL M., Attending Staff, College of Dentistry--Oral Pathology
ANGELOS, MARK G., Attending Staff, Department of Emergency Medicine
BROOKS, JONATHAN B., Attending Staff, Department of Emergency Medicine

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University Hospitals) (contd)

July 1, 1993 through June 30, 1995 (contd)

BROWN, CHARLES G., Attending Staff, Department of Emergency Medicine
COOK, STEPHANIE C., Attending Staff, Department of Emergency Medicine
GUTHRIE, ROBERT M., Attending Staff, Department of Emergency Medicine
HOEKSTRA, JAMES W., Attending Staff, Department of Emergency Medicine
KELLEY, MICHAEL T., Attending Staff, Department of Emergency Medicine
LITTLE, CHARLES M., Attending Staff, Department of Emergency Medicine
FAHEY, PATRICK J., Attending Staff, Department of Family Medicine
LOMBARDO, JOHN A., Attending Staff, Department of Family Medicine
DAUFEL, PAMELA M., Limited Staff, Department of Family Medicine
ENOCH, ARCHIE D., Limited Staff, Department of Family Medicine
WANINGER, KEVIN K., Limited Staff, Department of Family Medicine--Sports Medicine
AVALOS, BELINDA R., Attending Staff, Department of Internal Medicine--Bone Marrow Transplantation
BUSH, CHARLES A., Attending Staff, Department of Internal Medicine--Cardiology
LEIER, CARL V., Attending Staff, Department of Internal Medicine--Cardiology
BENNETT, JOSEPH C., Courtesy Staff, Department of Internal Medicine--Community Medicine
BARRETT, JAMES L., Courtesy Staff, Department of Internal Medicine--Dermatology
GARDNER, EDMOND W., Courtesy Staff, Department of Internal Medicine--Dermatology
KNOX, DAVID W., Courtesy Staff, Department of Internal Medicine--Dermatology
BIGLER, LANE R., Limited Staff, Department of Internal Medicine--Dermatology
HEARNE, DEAN W., Limited Staff, Department of Internal Medicine--Dermatology
RUPERT, LINDA S., Limited Staff, Department of Internal Medicine--Dermatology
CARR, RICHARD D., Honorary Staff, Department of Internal Medicine--Dermatology
FALKO, JAMES M., Attending Staff, Department of Internal Medicine--Endocrinology & Metabolism
GEORGE, JACK M., Attending Staff, Department of Internal Medicine--Endocrinology & Metabolism
SCHUSTER, DARA P., Limited Staff, Department of Internal Medicine--Endocrinology & Metabolism
KIRKPATRICK, ROBERT B., Attending Staff, Department of Internal Medicine--Gastroenterology
LEVIN, DOUGLAS M., Attending Staff, Department of Internal Medicine--Gastroenterology
LEVINE, EDWARD J., Attending Staff, Department of Internal Medicine--Gastroenterology
PURDY, DOUGLAS J., Limited Staff, Department of Internal Medicine--Gastroenterology
STECHSCHULTE, MARK, Limited Staff, Department of Internal Medicine--Gastroenterology
FRIEDMAN, BARRY M., Attending Staff, Department of Internal Medicine--General Medicine
KUNIN, CALVIN M., Attending Staff, Department of Internal Medicine--General Medicine
WEED, HARRISON G., Attending Staff, Department of Internal Medicine--General Medicine
DIXON, GERALD F., Courtesy Staff, Department of Internal Medicine--General Medicine
EDGIN, RICHARD A., Courtesy Staff, Department of Internal Medicine--General Medicine
GUY, JERRY T., Courtesy Staff, Department of Internal Medicine--General Medicine
AGARWAL, ANIL K., Limited Staff, Department of Internal Medicine--General Medicine
ARCHER, THOMAS P., Limited Staff, Department of Internal Medicine--General Medicine
BRECKENRIDGE, MARY B., Limited Staff, Department of Internal Medicine--General Medicine
CAWLEY, KELLI A., Limited Staff, Department of Internal Medicine--General Medicine
DURDA, ELAINE A., Limited Staff, Department of Internal Medicine--General Medicine
GAILLIOT, CHRISTOPHER R., Limited Staff, Department of Internal Medicine--General Medicine
GEER, MICHAEL J., Limited Staff, Department of Internal Medicine--General Medicine
HARTKE, RAYMOND L., Limited Staff, Department of Internal Medicine--General Medicine
HENRY, BRADLEY D., Limited Staff, Department of Internal Medicine--General Medicine
KANG, YOUNG W., Limited Staff, Department of Internal Medicine--General Medicine
MABEE, CHRISTOPHER L., Limited Staff, Department of Internal Medicine--General Medicine
PAPP, JOHN P., Limited Staff, Department of Internal Medicine--General Medicine
RALSTON, DAVID R., Limited Staff, Department of Internal Medicine--General Medicine

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University Hospitals) (contd)

July 1, 1993 through June 30, 1995 (contd)

SHAFFER, JAMES P., Limited Staff, Department of Internal Medicine--General Medicine
SIAS, TINA M., Limited Staff, Department of Internal Medicine--General Medicine
VASILJEVIC, JASNA, Limited Staff, Department of Internal Medicine--General Medicine
VEGUNTA, SUNEELA, Limited Staff, Department of Internal Medicine--General Medicine
WARD, JOHN J., Limited Staff, Department of Internal Medicine--General Medicine
WILMER, WILLIAM A. , Limited Staff, Department of Internal Medicine--General Medicine
WOLFF, MICHAEL W., Limited Staff, Department of Internal Medicine--General Medicine
BALCERZAK, STANLEY P., Attending Staff, Department of Internal Medicine--Hematology & Oncology
BEHRENS, BRENT C., Attending Staff, Department of Internal Medicine--Hematology & Oncology
BENJAMIN, DAVID, Attending Staff, Department of Internal Medicine--Hematology & Oncology
BOURONCLE, BERTHA A., Attending Staff, Department of Internal Medicine--Hematology & Oncology
GAMS, RICHARD A., Courtesy Staff, Department of Internal Medicine--Hematology & Oncology
HICKS, LEE G., Limited Staff, Department of Internal Medicine--Hematology & Oncology
KOLETAR, SUSAN L., Attending Staff, Department of Internal Medicine--Infectious Diseases
BAIRD, IAN M., Courtesy Staff, Department of Internal Medicine--Infectious Diseases
McDONALD, CHERYL L., Limited Staff, Department of Internal Medicine--Infectious Diseases
SMITH, JAMES H., Limited Staff, Department of Internal Medicine--Infectious Diseases
COSIO, FERNANDO G., Attending Staff, Department of Internal Medicine--Nephrology
DE ANDRADE, RONALD, Jr., Attending Staff, Department of Internal Medicine--Nephrology
DILLON, JOHN J., Attending Staff, Department of Internal Medicine--Nephrology
HEBERT, LEE A., Attending Staff, Department of Internal Medicine--Nephrology
GERALD, STEVEN E., Courtesy Staff, Department of Internal Medicine--Nephrology
HERNANDEZ, RAUL A., Jr., Limited Staff, Department of Internal Medicine--Nephrology
ALLEN, JAMES N., Attending Staff, Department of Internal Medicine--Pulmonary Diseases
DORINSKY, PAUL M., Attending Staff, Department of Internal Medicine--Pulmonary Diseases
INGLIS, WILLIAM D., Courtesy Staff, Department of Internal Medicine--Pulmonary Diseases
OHYE, ELIZABETH A., Limited Staff, Department of Internal Medicine--Pulmonary Diseases
DONNERBERG, ROY L., Honorary Staff, Department of Internal Medicine--Pulmonary Diseases
GRAY, LINDA S., Attending Staff, Department of Internal Medicine--Rheumatology/Immunology
KANTOR, SETH M., Attending Staff, Department of Internal Medicine--Rheumatology/Immunology
BAGENSTOSE, ABNER H., III, Courtesy Staff, Department of Internal Medicine--Rheumatology/Immunology
COLEMAN, THOMAS H., Courtesy Staff, Department of Internal Medicine--Rheumatology/Immunology
FOX, CHARITY C., Courtesy Staff, Department of Internal Medicine--Rheumatology/Immunology
HEDRICK, STERLING W., Courtesy Staff, Department of Internal Medicine--Rheumatology/Immunology
TROUT, ANN M., Limited Staff, Department of Internal Medicine--Rheumatology/Immunology
FREIMER, MIRIAM L., Attending Staff, Department of Neurology
LYNN, DEBORAH J., Attending Staff, Department of Neurology
NADKARNI, NITIN V., Limited Staff, Department of Neurology
BELL, DAVID C., Attending Staff, Department of Obstetrics and Gynecology
BLUMENFELD, MICHAEL L., Attending Staff, Department of Obstetrics and Gynecology
COPELAND, CHRISTOPHER M., Attending Staff, Department of Obstetrics and Gynecology
COPELAND, WILLIAM E., Sr., Attending Staff, Department of Obstetrics and Gynecology
GABBE, STEVEN G., Attending Staff, Department of Obstetrics and Gynecology
ENRILE, LEOPOLDO L., Courtesy Staff, Department of Obstetrics and Gynecology
GROGG, TERRY W., Courtesy Staff, Department of Obstetrics and Gynecology
BALLARD, JEANNE E., Limited Staff, Department of Obstetrics and Gynecology

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University Hospitals) (contd)

July 1, 1993 through June 30, 1995 (contd)

THOMPSON, SHELLY L., Limited Staff, Department of Obstetrics and Gynecology
TROUT, WAYNE C., Limited Staff, Department of Obstetrics and Gynecology
YOUNG, JAMES E., Limited Staff, Department of Obstetrics and Gynecology
BOUTSELIS, JOHN G., Attending Staff, Department of Obstetrics and Gynecology--Gynecologic
Oncology
BELL, JEFFREY G., Courtesy Staff, Department of Obstetrics and Gynecology--Gynecologic
Oncology
IAMS, JAY D., Attending Staff, Department of Obstetrics and Gynecology--Maternal-Fetal Medicine
ALBERT, THOMAS J., Jr., Limited Staff, Department of Obstetrics and Gynecology--Maternal-Fetal
Medicine
ALLEN, J. GEOFFREY, Attending Staff, Department of Ophthalmology
BAKER, N. DOUGLAS, Attending Staff, Department of Ophthalmology
BENES, SUSAN, Attending Staff, Department of Ophthalmology
BURNS, JOHN A., Attending Staff, Department of Ophthalmology
CRAIG, ELSON L., Attending Staff, Department of Ophthalmology
DANGEL, MATTHEW E., Attending Staff, Department of Ophthalmology
DAVIDORF, FREDERICK H., Attending Staff, Department of Ophthalmology
DINGLE, J. B., Attending Staff, Department of Ophthalmology
GERACE, ANN, Attending Staff, Department of Ophthalmology
HICKEY, CHARLES J., Attending Staff, Department of Ophthalmology
KAPETANSKY, FREDERICK, Attending Staff, Department of Ophthalmology
KELLEY, CURTIN G., Attending Staff, Department of Ophthalmology
LEMBACH, RICHARD G., Attending Staff, Department of Ophthalmology
LETSON, ALAN D., Attending Staff, Department of Ophthalmology
BERAN, ROBIN F., Courtesy Staff, Department of Ophthalmology
DAVIDOFF, ELLIOT, Courtesy Staff, Department of Ophthalmology
FARBER, SANDERS M., Courtesy Staff, Department of Ophthalmology
GARVIN, J. CHARLES, Courtesy Staff, Department of Ophthalmology
HIGBEE, JOHN W., Courtesy Staff, Department of Ophthalmology
KITCHEN, CALVIN B., Courtesy Staff, Department of Ophthalmology
LEMBACH, ROBERT E., Courtesy Staff, Department of Ophthalmology
LIMBERT, JAMES G., Courtesy Staff, Department of Ophthalmology
CASTELLANO, DAVID, Limited Staff, Department of Ophthalmology
DOCTOR, LESLIE C., Limited Staff, Department of Ophthalmology
KIRKHAM, STEVEN M., Limited Staff, Department of Ophthalmology
SMITH, DAVID R., Limited Staff, Department of Ophthalmology
LUBOW, MARTIN, Attending Staff, Department of Ophthalmology--Neuro-Ophthalmology
KELLY, DAVID R., Attending Staff, Department of Otolaryngology
GEBHART, DON E., Courtesy Staff, Department of Otolaryngology
IRENE, RICHARD T., Courtesy Staff, Department of Otolaryngology
JACKSON, DANIEL G., Courtesy Staff, Department of Otolaryngology
LOWERY, HOWARD W., Courtesy Staff, Department of Otolaryngology
BARNES, DOUGLAS E., Limited Staff, Department of Otolaryngology
CLARKSON, MARK W., Limited Staff, Department of Otolaryngology
DVORAK, DOUGLAS W., Limited Staff, Department of Otolaryngology
FLINT, IVAN D., Limited Staff, Department of Otolaryngology
GOLL, FREDERICK, II, Limited Staff, Department of Otolaryngology
HAMLAR, DAVID D., Jr., Limited Staff, Department of Otolaryngology
KEITH, SCOTT H., Limited Staff, Department of Otolaryngology
SINARD, ROBERT J., Limited Staff, Department of Otolaryngology
WIET, GREGORY J., Limited Staff, Department of Otolaryngology

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University Hospitals) (contd)

July 1, 1993 through June 30, 1995 (contd)

WILLETT, DARRYL N., Limited Staff, Department of Otolaryngology
SUMMERS, BRADLEY K., Limited Staff, Department of Otolaryngology
BAKER, PETER B., Attending Staff, Department of Pathology
BONA, SUSAN J., Attending Staff, Department of Pathology
CHAMBERS, LINDA A., Attending Staff, Department of Pathology
FORSTHOEFEL, KEVIN F., Attending Staff, Department of Pathology
AMRA, NASIR K., Courtesy Staff, Department of Pathology
HAMMOND, SUE, Courtesy Staff, Department of Pathology
HAMOUDI, AYSER C., Courtesy Staff, Department of Pathology
FORSTHOEFEL, KEVIN F., Attending Staff, Department of Pathology--Clinical Pathology
KENNEDY, MELANIE S., Attending Staff, Department of Pathology--Clinical Pathology
GREENSON, JOEL K., Attending Staff, Department of Pathology--Surgical Pathology
RALSTON, DAVID R., Limited Staff, Department of Pediatrics
SHAFFER, JAMES P., Limited Staff, Department of Pediatrics
KELLEY, MICHAEL T., Attending Staff, Department of Pediatrics--Pharmacology/Toxicology
BATLEY, ROSALIND J., Attending Staff, Department of Physical Medicine & Rehabilitation
BOWYER, BRIAN L., Attending Staff, Department of Physical Medicine & Rehabilitation
CLAIRMONT, ALBERT C., Attending Staff, Department of Physical Medicine & Rehabilitation
CLINCHOT, DANIEL M., Attending Staff, Department of Physical Medicine & Rehabilitation
COLACHIS, SAM C., Attending Staff, Department of Physical Medicine & Rehabilitation
JOHNSON, ERNEST W., Attending Staff, Department of Physical Medicine & Rehabilitation
KAPLAN, PAUL E., Attending Staff, Department of Physical Medicine & Rehabilitation
BAZZOLI, ALLAN S., Courtesy Staff, Department of Physical Medicine & Rehabilitation
BEEGAN, JAMES G., Limited Staff, Department of Physical Medicine & Rehabilitation
CARPENTER, DENISE L., Limited Staff, Department of Physical Medicine & Rehabilitation
DJURIC, VLADIMIR Limited Staff, Department of Physical Medicine & Rehabilitation
FUGATE, LISA P., Limited Staff, Department of Physical Medicine & Rehabilitation
LA VIGNE-LANGENSTEIN, KERI M., Limited Staff, Department of Physical Medicine &
Rehabilitation
LEVINE, LARRY A., Limited Staff, Department of Physical Medicine & Rehabilitation
LORCH, FRANK E., Limited Staff, Department of Physical Medicine & Rehabilitation
McHUGH, DANIEL J., Limited Staff, Department of Physical Medicine & Rehabilitation
MURRAY, DIANE M., Limited Staff, Department of Physical Medicine & Rehabilitation
MURRAY, SCOTT A., Limited Staff, Department of Physical Medicine & Rehabilitation
ROSSI, THOMAS A., Limited Staff, Department of Physical Medicine & Rehabilitation
STRAKOWSKI, JEFFREY A., Limited Staff, Department of Physical Medicine & Rehabilitation
WHEELING, THERESA A., Limited Staff, Department of Physical Medicine & Rehabilitation
WOLFF, MICHAEL W., Limited Staff, Department of Physical Medicine & Rehabilitation
AGABALYAN, BELA, Limited Staff, Department of Psychiatry
GLENN, CLYDE E., Limited Staff, Department of Psychiatry
SZYKOWNY, LEE S., Limited Staff, Department of Psychiatry
BOUTROS, NASHAAT N., Attending Staff, Department of Psychiatry--General Psychiatry
CARROLL, BRENDAN T., Attending Staff, Department of Psychiatry--General Psychiatry
DE GROOT, CHRISTOPHER M., Attending Staff, Department of Psychiatry--General Psychiatry
GOLDBERG, DONALD, Courtesy Staff, Department of Psychiatry--General Psychiatry
JAYANTI, KAMESHWARI, Limited Staff, Department of Psychiatry--General Psychiatry
PETERS, MARILYNN J., Limited Staff, Department of Psychiatry--General Psychiatry
RICHARDS, DALE R., Limited Staff, Department of Psychiatry--General Psychiatry
RYAN, MARTIN T., Limited Staff, Department of Psychiatry--General Psychiatry
SCHULTHEIS, CHAD W., Limited Staff, Department of Psychiatry--General Psychiatry
SHEHATA, MAHMOUD E., Limited Staff, Department of Psychiatry--General Psychiatry
SVADJIAN, HRATCH N., Limited Staff, Department of Psychiatry--General Psychiatry

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University Hospitals) (contd)

July 1, 1993 through June 30, 1995 (contd)

ASLANIAN, WAHAN S., Attending Staff, Department of Psychiatry--Sleep Medicine
FREEDY, LUCY R., Attending Staff, Department of Radiology
IRSIK, RONALD D., Attending Staff, Department of Radiology
JUNG, STEPHEN S., Limited Staff, Department of Radiology
BENNETT, WILLIAM F., Attending Staff, Department of Radiology--Diagnostic Radiology
CUNNINGHAM, JEROME J., Attending Staff, Department of Radiology--Diagnostic Radiology
JURDI, RAJA A., Limited Staff, Department of Radiology--Diagnostic Radiology
OEHLER, MARY C., Limited Staff, Department of Radiology--Diagnostic Radiology
SLONE, HASEL W., Limited Staff, Department of Radiology--Diagnostic Radiology
HODGSON, SHEILA E., Attending Staff, Department of Radiology--Radiation Oncology
RIBOVICH, MARTIN L., Limited Staff, Department of Radiology--Radiation Oncology
SCAPEROTH, DANIEL D., Limited Staff, Department of Radiology--Radiation Oncology
ARNOLD, MARK W., Attending Staff, Department of Surgery--General Surgery
CHOBAN, PATRICIA S., Attending Staff, Department of Surgery--General Surgery
ELLISON, EDWIN C., Attending Staff, Department of Surgery--General Surgery
FLANCBAUM, LOUIS J., Attending Staff, Department of Surgery--General Surgery
INNES, JEFFREY T., Attending Staff, Department of Surgery--General Surgery
FOX, CANDACE, Limited Staff, Department of Surgery--General Surgery
GEHLERT, RICK J., Limited Staff, Department of Surgery--General Surgery
REGO, ALFREDO, Limited Staff, Department of Surgery--General Surgery
GILMAN, ARTHUR M., Limited Staff, Department of Surgery--Neurosurgery
PATEL, ANANT I., Limited Staff, Department of Surgery--Neurosurgery
REDDING, MARK P., Limited Staff, Department of Surgery--Neurosurgery
CLARK, ROBERT N., Attending Staff, Department of Surgery--Orthopedic Surgery
FISCHER, RICHARD A., Attending Staff, Department of Surgery--Orthopedic Surgery
KAEDING, CHRISTOPHER C., Attending Staff, Department of Surgery--Orthopedic Surgery
BARKER, WILLIAM D., Courtesy Staff, Department of Surgery--Orthopedic Surgery
DURBIN, ROBERT A., Courtesy Staff, Department of Surgery--Orthopedic Surgery
FULLER, RODERICK L., Courtesy Staff, Department of Surgery--Orthopedic Surgery
JEFFERS, PHILLIP D., Courtesy Staff, Department of Surgery--Orthopedic Surgery
KOBUS, RAYMOND J., Courtesy Staff, Department of Surgery--Orthopedic Surgery
LOMBARDI, ADOLPH V., Jr., Courtesy Staff, Department of Surgery--Orthopedic Surgery
AUGE, WAYNE K., II, Limited Staff, Department of Surgery--Orthopedic Surgery
GOLDFARB, STEVEN J., Limited Staff, Department of Surgery--Orthopedic Surgery
KAMALESON, SUNDERRAJ M., Limited Staff, Department of Surgery--Orthopedic Surgery
MUHA, MICHAEL J., Limited Staff, Department of Surgery--Orthopedic Surgery
PIEROTTI, STEPHEN E., Limited Staff, Department of Surgery--Orthopedic Surgery
ROTENBERG, DAVID D., Limited Staff, Department of Surgery--Orthopedic Surgery
SANKO, WILLIAM A., Limited Staff, Department of Surgery--Orthopedic Surgery
VAN STEYN, SCOTT J., Limited Staff, Department of Surgery--Orthopedic Surgery
BUCHELE, BRENTLEY A., Attending Staff, Department of Surgery--Plastic Surgery
HOUSER, ROBERT G., Courtesy Staff, Department of Surgery--Plastic Surgery
HOLLAND, GREG C., Limited Staff, Department of Surgery--Plastic Surgery
LEPPINK, DOUGLAS M., Limited Staff, Department of Surgery--Plastic Surgery
LA VALLE, GREGORY J., Limited Staff, Department of Surgery--Surgical Oncology
JAMES, ARTHUR G., Honorary Staff, Department of Surgery--Surgical Oncology
COHEN, DANIEL M., Attending Staff, Department of Surgery--Thoracic & Cardiovascular Surgery
ELKHAMMAS, ELMAHDI A., Attending Staff, Department of Surgery--Transplant Surgery
FERGUSON, RONALD M., Attending Staff, Department of Surgery--Transplant Surgery
HENRY, MITCHELL L., Attending Staff, Department of Surgery--Transplant Surgery
CAMPBELL, KEVIN G., Limited Staff, Department of Surgery--Urology

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University Hospitals) (contd)

July 1, 1993 through June 30, 1995 (contd)

PELLER, PAUL A., Limited Staff, Department of Surgery--Urology
ULRICH, JEFFREY C., Limited Staff, Department of Surgery--Urology
TOBER, JAMES C., Limited Staff, Department of Surgery--Vascular Surgery
ARMSTRONG, MILTON B., M.D. - Attending Staff, Department of Surgery/Division of Plastic Surgery
AZIZ, HAROON AKHTAR, M.D. - Courtesy Staff, Department of Surgery/Division of Plastic Surgery
BADALAMENT, ROBERT A., M.D. - Attending Staff, Department of Surgery/Division of Urology
BAKALAKOS, EFTHIMIOS A., M.D. - Limited Staff, Department of Surgery/Division of General Surgery
BEATTIE, JAMES F., M.D. - Courtesy Staff, Department of Obstetrics and Gynecology
BENNETT, ROBERT, M.D. - Attending Staff, Department of Ophthalmology
BERGGREN, RONALD B., M.D. - Honorary Staff, Department of Surgery/Division of Plastic Surgery
BETTS, WILLIAM B., M.D. - Limited Staff, Department of Surgery/Division of Neurosurgery
BLOCK, FRANK D., JR., M.D. - Attending Staff, Department of Anesthesiology
BLOSE, R. DENNIS, M.D. - Courtesy Staff, Department of Obstetrics and Gynecology
BOCK, J. JOHN, M.D. - Attending Staff, Department of Surgery/Division of Orthopedic Surgery
BOOTH, JACK B., M.D. - Courtesy Staff, Department of Otolaryngology
BOYLE, JEFFREY G., M.D. - Limited Staff, Department of Obstetrics and Gynecology
BRANDEBERRY, KEITH R., M.D. - Courtesy Staff, Department of Obstetrics and Gynecology
BREM, HAROLD, M.D. - Limited Staff, Department of Surgery/Division of General Surgery
BROWN, DAVID A., M.D. - Attending Staff, Department of Surgery/Division of Thoracic & Cardiovascular Surgery
BRUCE, ROBERT A., Jr., M.D. - Attending Staff, Department of Ophthalmology
BRYAN, BRADLEY A., M.D. - Limited Staff, Department of Surgery/Division of General Surgery
BRYAN, DONALD K., M.D. - Attending Staff, Department of Obstetrics and Gynecology
BURAK, WILLIAM E., M.D. - Limited Staff, Department of Surgery/Division of Surgical Oncology
BURGERS, JOHN K., M.D. - Attending Staff, Department of Surgery/Division of Urology
CAHILL, KENNETH V., M.D. - Attending Staff, Department of Ophthalmology
CATTANEO, STEPHEN M., M.D. - Courtesy Staff, Department of Surgery/Division of Thoracic & Cardiovascular Surgery
CHAMBERS, ROBERT B., M.D. - Attending Staff, Department of Ophthalmology
CHANG, CINDY J., M.D. - Limited Staff, Department of Family Medicine
CHAYKIN-GLOVER, DANA B., M.D. - Limited Staff, Department of Family Medicine
CHUNG, STANLEY Y., M.D. - Limited Staff, Department of Surgery/Division of Orthopaedic Surgery
COLEMAN, CARL R., M.D. - Attending Staff, Department of Surgery/Division of Orthopaedic Surgery
COLLINS, CAROL J., M.D. - Limited Staff, Department of Surgery
COLLINS, KATHRYN A., M.D. - Limited Staff, Department of Surgery/Division of General Surgery
COOK, CHARLES H., M.D. - Limited Staff, Department of Surgery/Division of General Surgery
COOK, PAUL A., M.D. - Limited Staff, Department of Surgery/Division of Orthopaedic Surgery
COPELAND, LARRY J., M.D. - Attending Staff, Department of Obstetrics and Gynecology/ Division of Gynecologic Oncology
COPELAND, WILLIAM E., Jr., M.D. - Attending Staff, Department of Obstetrics and Gynecology
CRIBBS, RANDOLPH K., M.D. - Limited Staff, Department of Surgery/Division of General Surgery
CUNNINGHAM, MICHAEL F., M.D. - Limited Staff, Department of Surgery/Division of General Surgery
DARDAS, GREGORY J., M.D. - Limited Staff, Department of Psychiatry
DAVIS, JOHN T., M.D. - Attending Staff, Department of Surgery/Division of Thoracic & Cardiovascular Surgery
DEVOE, STEPHEN J., M.D. - Courtesy Staff, Department of Obstetrics and Gynecology
DEYOUNG-OWENS, ANNA M., M.D. - Limited Staff, Department of Obstetrics and Gynecology
DRABYN, GERALD A., M.D. - Courtesy Staff, Department of Surgery/Division of Plastic Surgery

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University Hospitals) (contd)

July 1, 1993 through June 30, 1995 (contd)

DU BOIS, CRAIG D., M.D. - Limited Staff, Department of Neurology
EATON, LYNNE A., M.D. - Attending Staff, Department of Obstetrics and Gynecology
EARLE, KRISTEN R., M.D. - Limited Staff, Department of Surgery/Division of General Surgery
ECKHARDT, ALFRED J., M.D. - Courtesy Staff, Department of Obstetrics and Gynecology
EVANS, CYNTHIA B., M.D. - Attending Staff, Department of Obstetrics and Gynecology
FARRAR, WILLIAM B., M.D. - Attending Staff, Department of Surgery/Division of Surgical Oncology
FASS, ROBERT J., M.D. - Attending Staff, Department of Internal Medicine/Division of Infectious Diseases
FERRARO, JAMES W., D.D.S., M.D. - Attending Staff, Department of Surgery/Division of Plastic Surgery
FISHER, WILLIAM E., M.D. - Limited Staff, Department of Surgery/Division of General Surgery
FULTON, MARK A., M.D. - Limited Staff, Department of Surgery/Division of Neurological Surgery
GAMBRELL, ROBERT C., M.D. - Limited Staff, Department of Family Medicine
GIFT, JAMES J., D.D.S. - Limited Staff, Department of Dentistry/Division of Oral & Maxillofacial Surgery
GOLDMAN, ERNESTO, M.D. - Attending Staff, Department of Anesthesiology
GOODMAN, JOSEPH H., M.D. - Attending Staff, Department of Surgery/Division of Neurological Surgery
GORDILLO, GAYLE M., M.D. - Limited Staff, Department of Surgery/Division of General Surgery
GRECO, CAROL J., M.D. - Attending Staff, Department of Obstetrics and Gynecology
GUSE, THOMAS R., M.D. - Limited Staff, Department of Surgery/Division of Orthopedic Surgery
HALIM-ARMANIOS, MONA Y., M.D. - Attending Staff, Department of Anesthesiology
HARTMAN, ERIC J., M.D. - Limited Staff, Department of Obstetrics and Gynecology
HERPY, ALLEN K., D.D.S. - Limited Staff, Department of Dentistry/Division of Oral and Maxillofacial Surgery
HIESTAND, DANIEL C., M.D. - Attending Staff, Department of Anesthesiology
HIXSON, CAROLYN S., M.D. - Courtesy Staff, Department of Obstetrics and Gynecology
HOWIE, MICHAEL B., M.D. - Attending Staff, Department of Anesthesiology
HUANG, EMINA H., M.D. - Limited Staff, Department of Surgery/Division of General Surgery
HUDSON, HILTON M., II, M.D. - Limited Staff, Department of Surgery/Division of Thoracic and Cardiovascular Surgery
HUMBLE, BRIAN W., D.D.S. - Limited Staff, Department of Dentistry/Division of Oral and Maxillofacial Surgery
HUMPHREYS, ERIC M., M.D. - Attending Staff, Department of Anesthesiology
JENKINS, JOHN A., M.D. - Limited Staff, Department of Surgery/Division of Neurological Surgery
JOHANSON, MICHAEL G., M.D. - Attending Staff, Department of Anesthesiology
JONES, GRANT L., M.D. - Limited Staff, Department of Surgery/Division of General Surgery
KAKOS, GERARD S., M.D. - Attending Staff, Department of Surgery/Division of Thoracic and Cardiovascular Surgery
KALLIAFAS, STAVROS D., M.D. - Limited Staff, Department of Surgery/Division of General Surgery
KAPLAN, CHANCE T., M.D. - Limited Staff, Department of Surgery/Division of Plastic Surgery
KEAN, JOHN R., M.D. - Courtesy Staff, Department of Surgery/Division of Orthopedic Surgery
KELLY, WILLIAM B., M.D. - Attending Staff, Department of Anesthesiology
KENNEDY, MAUREEN E., M.D. - Limited Staff, Department of Obstetrics and Gynecology
KIM, JULIAN A., M.D. - Limited Staff, Department of Surgery/Division of Surgical Oncology
KINGSTON, J. KEVIN, M.D. - Courtesy Staff, Department of Obstetrics and Gynecology
KOGAN, MICHAEL G., M.D. - Limited Staff, Department of Surgery/Division of Orthopedic Surgery
KOLATTUKUDY, MARIE M., M.D. - Attending Staff, Department of Anesthesiology
LEVITT, JODIE K., M.D. - Limited Staff, Department of Surgery/Division of Neurological Surgery
LOPEZ, LUIS A., M.D. - Courtesy Staff, Department of Anesthesiology
MALLIK, GUNWANT, M.D. - Limited Staff, Department of Surgery/Division of Neurological Surgery

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University Hospitals) (contd)

July 1, 1993 through June 30, 1995 (contd)

MCGINNIS, MICHAEL A., D.D.S. - Limited Staff, Department of Dentistry/Division of Oral and Maxillofacial Surgery

MCNAMARA, BONNIE L., M.D. - Limited Staff, Department of Family Medicine

MICHAELS, GREGORY C., D.D.S. - Limited Staff, Department of Dentistry/Division of Oral and Maxillofacial Surgery

MITCHELL, MATTHEW E., M.D. - Limited Staff, Department of Surgery/Division of Orthopedic Surgery

MULLIN, BRADFORD B., M.D. - Limited Staff, Department of Surgery/Division of Neurological Surgery

MUTABAGANI, KHALED H., M.D. - Limited Staff, Department of Surgery/Division of General Surgery

NILL, MICHAEL R., M.D. - Limited Staff, Department of Surgery/Division of General Surgery

NITAHARA, KENNETH S., M.D. - Limited Staff, Department of Surgery/Division of General Surgery

OHYE, RICHARD G., M.D. - Limited Staff, Department of Surgery/Division of General Surgery

ORTIZ, XAVIER G., M.D. - Limited Staff, Department of Obstetrics and Gynecology

PELIAS, MARILYN E., M.D. - Limited Staff, Department of Surgery/Division of General Surgery

PELLETIER, RONALD P., M.D. - Limited Staff, Department of Surgery/Division of General Surgery

PENZA, SAM L., M.D. - Limited Staff, Department of Internal Medicine/Division of Hematology and Oncology

PIKUL, BRIAN K., M.D. - Limited Staff, Department of Surgery/Division of Neurological Surgery

POPP, JAMES E., M.D. - Limited Staff, Department of Surgery/Division of Orthopedic Surgery

PORTMAN, DAVID J., M.D. - Limited Staff, Department of Obstetrics and Gynecology

PRINTY, BRIAN J., M.D. - Limited Staff, Department of Obstetrics and Gynecology

PUTHUFF, DENISE L., M.D. - Limited Staff, Department of Internal Medicine/Division of Dermatology

ROHLF, DAVID P., M.D. - Limited Staff, Department of Surgery/Division of Urology

ROHRSCHEIB, SIDNEY P., M.D. - Limited Staff, Department of Surgery/Division of General Surgery

RUSH, ROBERT M., Jr., M.D. - Limited Staff, Department of Surgery/Division of General Surgery

RYAN, ANDREW W., M.D. - Limited Staff, Department of Surgery/Division of Orthopedic Surgery

SAMANI, DANIEL J., M.D. - Limited Staff, Department of Surgery/Division of Orthopedic Surgery

SAVAGE, BEVERLEY A., M.D. - Limited Staff, Department of Obstetrics and Gynecology

SCHOTTENSTEIN, MICHAEL S., M.D. - Limited Staff, Department of Surgery/Division of General Surgery

SEIFF, MICHAEL E., M.D. - Limited Staff, Department of Surgery/Division of Neurological Surgery

SERRA, FERNANDO G., M.D. - Limited Staff, Department of Surgery/Division of General Surgery

SETHI, PARMINDER S., M.D. - Limited Staff, Department of Surgery/Division of General Surgery

SINGH, KANWALJIT, M.D. - Limited Staff, Department of Internal Medicine/Division of Hematology and Oncology

SINGH, RANJIT R., M.D. - Limited Staff, Department of Surgery/Division of General Surgery

SINHA, RENU, M.D. - Limited Staff, Department of Surgery/Division of General Surgery

SOLMEN, JAMES D., M.D. - Limited Staff, Department of Surgery/Division of Orthopedic Surgery

STRAKA, PHILIP J., M.D. - Limited Staff, Department of Surgery/Division of General Surgery

TAYLOR, ANNE, M.D. - Limited Staff, Department of Surgery/Division of General Surgery

TRENTACOSTI, Cynthia D., D.D.S. - Limited Staff, Department of Dentistry/Division of Oral and Maxillofacial Surgery

TUCKER, Frederick C., Jr., M.D. - Limited Staff, Department of Internal Medicine/Division of Hematology and Oncology

WALZ, ELIZABETH T., M.D. - Limited Staff, Department of Neurology

WARD, ERIC S., M.D. - Limited Staff, Department of Surgery/Division of General Surgery

WHITEHEAD, ROBERT D., M.D. - Limited Staff, Department of Family Medicine

WILSON, GARY A., M.D. - Limited Staff, Department of Surgery/Division of General Surgery

WYLEN, ESTHER L., M.D. - Limited Staff, Department of Surgery/Division of Neurological Surgery

September 1, 1993 meeting, Board of Trustees

YOUNG, JAMES R., M.D. - Limited Staff, Department of Surgery/Division of General Surgery

PERSONNEL ACTIONS (contd)

Emeritus Titles

MADISON H. SCOTT, Office of the Board of Trustees, with the title Vice President Emeritus, effective September 8, 1993.

JAMES L. MARSHALL, College of Engineering--Administration, with the title Assistant Dean and Secretary Emeritus, effective September 1, 1993.

VIRGINIA N. GORDON, University College, with the title Assistant Dean Emeritus, effective July 1, 1993.

ROBERT J. MURPHY, Departments of Internal Medicine and Athletics, with the title Clinical Professor and Head Team Physician Emeritus, effective July 1, 1993.

DEWEY A. ADAMS, Department of Agricultural Education, with the title Professor Emeritus, effective September 1, 1993.

DENNIS R. HENDERSON, Department of Agricultural Economics and Rural Sociology, with the title Professor Emeritus, effective July 1, 1993.

NEVILLE W. REAY, Department of Physics, with the title Professor Emeritus, effective September 1, 1993.

NOEL R. STANTON, Department of Physics, with the title Professor Emeritus, effective September 1, 1993.

LLYLE J. BARKER, JR., School of Journalism, with the title Associate Professor Emeritus, effective July 1, 1993.

WILLIAM A. MCWORTER, JR., Department of Mathematics, with the title Associate Professor Emeritus, effective July 1, 1993.

JAMES H. MCCREARY, Department of Internal Medicine, with the title Clinical Associate Professor Emeritus, effective September 1, 1993.

FREDERIC BEEKMAN, Office of Recreation and Intramural Sports, with the title Director Emeritus, effective September 1, 1993.

ROBERT V. ESMOND, Office of University Development -- Research, with the title Director Emeritus, effective September 1, 1993.

CHARLES C. KING, Ohio Biological Survey, with the title Director Emeritus, effective September 1, 1993.

WILLIAM L. ASHLEY, Center on Education and Training for Employment, with the title Senior Research Specialist Emeritus, effective September 1, 1993.

RICHARD W. BAILEY, Engineering Experiment Station, with the title Research Scientist Emeritus, effective September 1, 1993.

RICHARD E. WHARTON, College of Engineering--Administration, with the title Administrative Manager Emeritus, effective September 1, 1993.

CAROL J. MAUGER, College of Social and Behavioral Sciences, with the title College Fiscal/Personnel Officer Emeritus, effective September 1, 1993.

PERSONNEL ACTIONS (contd)

Authorization

Pursuant to appropriate state statutes, the President and/or his designee is hereby authorized to purchase on behalf of Madison H. Scott prior public service credit, not to exceed a total of two years, as provided in Section 145 of the Ohio Revised Code in the Public Employees Retirement System of Ohio. The cost of such service shall be paid from unrestricted funds of the University as provided under Section 3345.16 of the Ohio Revised Code.

Upon motion of Mr. Kessler, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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RESOLUTIONS IN MEMORIAM

Resolution No. 94-27

Synopsis: The Educational Affairs Committee recommended the approval of five Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

Morris B. Guthrie, M.D.

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 3, 1993, of Morris B. Guthrie, Professor Emeritus in the Department of Internal Medicine.

Professor Guthrie was born August 7, 1902, in Hancock County, Ohio. He attended Manchester College in North Manchester, Indiana, where he completed his B.E. in English degree in 1921 and his B.A. in Education degree in 1929. He enrolled at The Ohio State University in 1929 and received his M.A. degree in Anatomy in 1931 and M.D. degree in 1935.

Morris B. Guthrie began his career in medicine as an intern at Children's Hospital in Columbus, Ohio, in 1935. He did a residency at Akron City Hospital in Akron, Ohio, from 1936 to 1937. In 1937, Dr. Guthrie opened a private practice where he remained until entering the Armed Forces in 1942, where he served as a ward officer, section chief, chief of medical services, and outpatient chief and admitting officer. Lt. Colonel Guthrie was discharged in 1946 and returned to his private practice of medicine.

Professor Guthrie devoted much of his life to academics. He was a grade school teacher in Allen County, Ohio, from 1921 to 1927; and a student assistant and instructor in the Department of Anatomy from 1932 to 1939. In 1946, Dr. Guthrie became an Assistant Professor in the Department of Internal Medicine at The Ohio State University. He was later promoted to Associate Professor and retired as Professor Emeritus in 1973. His dedication to teaching and the field of medicine was exemplary.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to his family and friends. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

RESOLUTIONS IN MEMORIAM (contd)

David B. McCalmont

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 17, 1993, of David B. McCalmont, Associate Professor Emeritus in the Department of Economics.

Professor McCalmont was born August 9, 1909, in Franklin, Pennsylvania. A graduate from Yale University, he took his B.A. degree from Yale College in 1932; his LL.B. in 1935 at Yale School of Law, where he also served as Editor of the Yale Law Review; and his Ph.D. (with distinction) in 1960 at the Johns Hopkins University.

From 1935 to 1955, Professor McCalmont served as attorney and general counsel in several government and private institutions concerned with legal and economic matters in fields of antitrust, taxation and trade-association administration, culminating in his service in 1951-53 as Attorney-Advisor to the Chairman of the National Labor Relations Board, Paul Hertzog. During these years he taught briefly in business and economics at Rutgers University, the University of Maryland, and Franklin and Marshall College. Professor McCalmont became a regular member of The Ohio State University faculty in 1964 and retired with Emeritus status in 1980.

David McCalmont was a dedicated teacher and advisor to a great number of students during his years at Ohio State, and his research and writing covered many topics in government and economics, public finance and banking, and labor relations. He was equally dedicated to service in the larger community, where he was a commentator and advocate in a variety of public concerns. In particular, for nearly two decades as founder, Executive Director and sustaining force of the Association for Freedom to Die (AFRED), he was a leading campaigner in Ohio for the rights of individuals to refuse life-prolonging treatment. The new Ohio statute on durable powers of attorney and living wills, although falling far short of his ideal, would not have been enacted but for his years of determined efforts.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to Professor McCalmont's family and to his colleagues in the University and his friends in the community. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

Melvin S. Newman

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 30, 1993, of Melvin S. Newman, Professor Emeritus in the Department of Chemistry.

Professor Newman was born on March 10, 1908, in New York, New York, and was raised in New Orleans, Louisiana. He attended Yale University (B.S., Magna Cum Laude, 1929; Ph.D., 1932) and held postdoctoral fellowships at Yale, Columbia, and Harvard Universities. He joined the Chemistry Department of The Ohio State University in 1936 as an Instructor and was rapidly promoted, becoming Professor in 1944. In 1965, he was named one of the first three Regents Professors at Ohio State, a title he held until his retirement in 1978. Professor Newman was a distinguished teacher and researcher in Organic Chemistry. He was a superb lecturer who inspired experimental skill and research productivity in his students and his colleagues. While always carrying out his own laboratory program, Dr. Newman directed the research of 118 postdoctoral fellows, 112 Ph.D.s, 42 M.S. candidates and many superior high school science students. Many of Professor Newman's students have become outstanding academic and industrial scientists. He was the author of over 350 scientific publications and two books: Steric Effects in Organic Chemistry (Wiley, 1956) and An Advanced Organic Laboratory Course (Macmillan, 1972).

RESOLUTIONS IN MEMORIAM (contd)

Melvin S. Newman (contd)

Dr. Newman's research contributions included: synthesis and the cancer-producing behavior of polybenzenoid hydrocarbons, steric acceleration and retardation in chemical reactions, new sterically-strained compounds, generation and capture of unsaturated carbenes, novel synthetic methods, advantageous preparation of vitamin A, and the effects of shape on chemical behavior. His end-on representations of molecular structure have had major effective in understanding the behavior of molecules and are known to chemistry students worldwide as Newman Projection Formulas.

Professor Newman served as a Fulbright Lecturer and a Guggenheim Fellow and was elected to the National Academy of Sciences in 1956. He received the Synthetic Organic Chemistry Award from the American Chemical Society in 1961; the Morley Medal from the Cleveland ACS Section in 1969; the Cross Medal from Yale University in 1970; the Sullivant Medal from The Ohio State University in 1975; the Columbus ACS Section Award in 1976; and the Roger Adams Award in Organic Chemistry from the American Chemical Society in 1979.

He was awarded honorary Doctor of Science degrees from the University of New Orleans, The Ohio State University, and Bowling Green State University. Professor Newman was a member of editorial boards of Organic Syntheses, the Journal of Organic Chemistry, the Journal of the American Chemical Society, and Synthetic Communications. The M.S. Newman Professorship was established at The Ohio State University in 1979. Professor Newman also served as a consultant for many major chemical companies. He was a lover of the music of Louis Armstrong, golf courses all over the world, and above all, his personal laboratory at Ohio State which he used on a daily basis until his death.

On behalf of the University, the Board of Trustees expresses to the family of Professor Newman its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Catharine M. Williams

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 24, 1993, of Catharine M. Williams, Associate Professor Emeritus in the Department of Educational Policy and Leadership.

Dr. Williams was born on February 17, 1903, in Marysville, Ohio. She earned all her degrees in Education from The Ohio State University: a B.S. in 1924; an M.A. in 1927; and a Ph.D. in 1947.

Catharine Williams was a faculty member in the College of Education for forty-three years. She began in 1930 as an Instructor in University School, and assumed responsibilities as a Research Associate in 1946 while working with the Bureau of Educational Research. She became an Assistant Professor in 1953, Associate Professor in 1963, and retired as Associate Professor Emeritus in 1973.

Dr. Williams was a member of Delta Kappa Gamma, Pi Lamda Theta, and the American Association of University Women.

On behalf of the University community, the Board of Trustees expresses to the family and friends of Dr. Williams its deepest sympathy. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's realization of the loss that the family, the University, and many friends and associates have sustained.

RESOLUTIONS IN MEMORIAM (contd)

Amnon Zipin

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 16, 1993, of Amnon Zipin, Associate Professor in the University Libraries.

Professor Zipin was born in Haifa, Israel. He received his B.A. degree from Hebrew University, Jerusalem, in 1970; an M.A. degree from Yale University in 1972; and a MLS degree from Southern Connecticut State College in 1975. He then served as the Near East cataloger at the University of Washington Library in Seattle, Washington, from 1976-1977. He became a member of the faculty at Ohio State in 1977, and was promoted to assistant professor in 1983, tenured in 1984, and promoted to associate professor in 1988.

A born teacher and a very active participant in bibliographic instruction, he lectured regularly in classes on Hebrew and Yiddish Cultures. He also taught in the Libraries' UVC 100 program, offered workshops in the use of LCS, took part in the library orientation program for foreign students, and worked frequently on a one-to-one basis with students and faculty.

Amnon Zipin was the quintessential research library bibliographer -- evaluated by many as one of the few scholar-librarians in the United States with the invaluable combined knowledge of Hebrew, Yiddish, Arabic, Latin, and English, coupled with unsurpassed expertise in the bibliography of Jewish Studies. He was the principal architect of The Ohio State University Libraries' Jewish Studies collection, drawing on his extensive knowledge of the literature of the field and the related publishing/bookseller enterprises.

His most significant contribution to research is unquestionably manifested in the first seven volumes of the Bibliography of Modern Hebrew Literature in (English) Translation (1979-1985) and the New Series (1985-86). Supplementing this achievement is his companion work: Bibliography of Modern Hebrew Literature in Arabic Translation. Beyond this ongoing research and publication endeavor, he also authored 21 articles and was a consultant for the important Hebrew Annual Review (produced at Ohio State) since its inception in 1978.

Professor Zipin was very active in the Association of Jewish Libraries, the Middle East Librarians Association, the Council on Archives and Research Libraries in Jewish Studies, and the Association for Jewish Studies.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to his family and friends. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Kessler, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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INVESTMENTS COMMITTEE REPORT

Mr. Shumate:

The Investments Committee met this morning and I am pleased to report that the total private support to the University for 1992-93 was \$89.2 million, which was a 25 percent increase over the previous year.

INVESTMENTS COMMITTEE REPORT (contd)

Mr. Shumate: (contd)

Individual giving was quite good this year, increasing 44 percent. This increase was mostly the result of seven major gifts totaling \$10.4 million. Also it is encouraging to note that corporate giving was up 16 percent.

Also in looking at the reports, the gift additions to the endowment reached an all-time high of \$23.5 million during 1992-93. This represents an 81 percent increase over the gift additions to the endowment fund last year and is \$3.3 million more than the previous one-year record.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 94-28

Synopsis: The report on the receipt of gifts and the summary for June 1993 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS the funding level has been reached to establish The Irene D. Hirsch Chair in Ophthalmology; and

WHEREAS this report includes the establishment of ten (10) new named endowed funds, and amendments to two (2) endowment funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of June 1993 be approved.

Upon motion of Mr. Shumate, seconded by Mr. Kessler, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

SUMMARY

TOTAL UNIVERSITY PRIVATE SUPPORT

July-June

1991-92 compared to 1992-93

GIFT RECEIPTS BY DONOR TYPE

	Dollars		
	July through June		
	<u>1991-92</u>	<u>1992-93</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$ 10,132,395	\$17,806,056	76
Alumni (From Bequests)	<u>1,839,341</u>	<u>3,627,179</u>	97
Alumni Total	\$ 11,971,736	\$21,433,235	79

REPORT ON UNIVERSITY DEVELOPMENT (contd)

SUMMARY (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-June (contd)

1991-92 compared to 1992-93 (contd)

GIFT RECEIPTS BY DONOR TYPE (contd)

	Dollars		
	July through June		
	<u>1991-92</u>	<u>1992-93</u>	<u>% Change</u>
Individuals: (contd)			
Non-Alumni (Current Giving)	\$ 7,481,397	\$ 7,651,750	2
Non-Alumni (From Bequests)	<u>3,200,644</u>	<u>3,426,811</u>	7
Non-Alumni Total	\$10,682,041	\$11,078,561	4
Individual Total	\$22,653,777	\$32,511,796	44 ^A
Corporations/Corp. Foundations	\$28,914,874	\$33,534,920*	16 ^B
Private Foundations	\$ 8,552,983	\$ 8,786,899	3
Associations & Other Organizations	<u>\$ 11,330,854</u>	<u>\$ 14,366,712</u>	27 ^C
TOTAL	\$71,452,488	\$89,200,327	25

*Does not include a gift-in-kind of cartoon art valued at \$9,002,935 which was contributed to the University Libraries. Were this included, the total corporate support would be \$42,537,855 and the total private support would be \$98,203,262.

^AIndividual giving is up 44 percent compared to the July-June period one year ago in part the result of seven major gifts totaling \$10.4 million (one current gift of \$1.2 million, four irrevocable trusts totaling \$6.8 million and two estate settlements of \$2.4 million).

Of all gifts from individuals of \$100,000 or more during July-June this year, there were 42 gifts for \$15,981,659. Last year during the same period, there were 30 gifts totaling \$7,638,067.

^BDuring the July-June 1992-93 period, there were 43 corporate gifts at \$100,000 or more level with gifts totaling \$12,174,427. Last year during the same period, there were also 44 corporate gifts at this level but with a lower average gift resulting in a total of \$9,027,565.

^CMore gifts this year at the \$10,000 or more level resulted in the increase (228 gifts for \$12,893,908 this year vs. 245 gifts for \$8,505,181 last year).

(Note: Of the \$89,200,327 in current year gift receipts \$10,533,916 or 12 percent is the result of the payment of pledges from The Ohio State University Campaign.

GIFT RECEIPTS BY PURPOSE

	Dollars		
	July through June		
	<u>1991-92</u>	<u>1992-93</u>	<u>% Change</u>
Gift Additions to Endowment	\$12,930,421	\$23,456,829	81

REPORT ON UNIVERSITY DEVELOPMENT (contd)

SUMMARY (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-June (contd)

1991-92 compared to 1992-93 (contd)

GIFT RECEIPTS BY PURPOSE (contd)

	Dollars		
	July through June		
	<u>1991-92</u>	<u>1992-93</u>	<u>% Change</u>
Gifts to Current Use Funds:			
Buildings/Equipment	\$ 5,539,885	\$ 7,082,755*	28
Program Support	41,715,074	47,920,156	15
Student Financial Aid	3,196,835	3,016,636	(6)
Annual Funds--Colleges/Departments	6,920,151	6,488,073	(6)
Annual Funds--University	1,150,122	1,235,878	7
 Total	 \$71,452,488	 \$89,200,327	 25

*Does not include a gift-in-kind of cartoon art valued at \$9,002,935 which was contributed to the University Libraries. Were this included, the buildings/equipment category would total \$16,085,690 and the total private support would be \$98,203,262.

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous</u> <u>Gifts</u>	<u>Current</u> <u>Gifts</u>	<u>Total</u> <u>Gifts</u>
Establishment of Named Chair			
The Irene D. Hirsch Chair in Ophthalmology			\$1,348,214.90
Establishment of Named Endowed Funds			
The Dr. Samuel T. and Lois Felts Mercer Professorship of Medicine and Pharmacology Fund (Professorship - College of Medicine)	\$286,877.46		\$286,877.46
The Phyllis Krumm Memorial International Scholarship Fund (Graduate Scholarship)		\$58,165.16	\$58,165.16
Grayce M. Sills Professorship Fund (Professorship - College of Nursing)	\$25,914.00		\$25,914.00
The John Meagher, M.D. Lectureship Fund in Neurosurgery (Lectureship - College of Medicine)	\$23,000.00		\$23,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
Establishment of Named Endowed Funds (contd)			
The Tuscarawas County 4-H Endowment Fund \$17,240.35 (General and Scholarship Support - 4-H Programs)	\$17,240.35		
The Dr. Norman Baker Athletic Scholarship Fund (Scholarships - Department of Athletics)	\$15,000.00	\$15,000.00	
The Demkee Dental Athletic Provider Award \$15,000.00 (Scholarships - College of Dentistry)	\$15,000.00		
The Louis Miller Scholarship Fund in Pharmacy \$15,000.00 (Scholarships - College of Pharmacy)		\$15,000.00	
R. E. "Jim" Snelson Scholarship Fund \$15,000.00 (Scholarships - College of Dentistry)		\$15,000.00	

Change in Description of Named Endowed Funds

The John O. and Elsie Jenkins Memorial Scholarship Fund
The Charles and Anita King Endowment Fund

THE OHIO STATE UNIVERSITY FOUNDATION

Approval of Description and Establishment of Named Endowed Fund

The Barbara Brentlinger Fergus Athletic Scholarship Fund for Women's Basketball (Scholarships - Department of Athletics)		\$100,000.00	\$100,000.00
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REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

ESTABLISHMENT OF NAMED CHAIR

The Irene D. Hirsch Chair in Ophthalmology

In accordance with the guidelines previously established by the Board, The Irene D. Hirsch Research Fund in Ophthalmology was established on March 6, 1987, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the estate of Irene D. Hirsch (B.S.Ed. '26). The funding level has been reached and the Chair established September 1, 1993.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The income shall provide for a Chair position within the Department of Ophthalmology to support research in diseases and treatment of the eyes. Expenditures from the Chair will be approved by the Chairperson of the Department of Ophthalmology in consultation with the Dean of the College of Medicine.

\$1,348,214.90

Establishment of Named Endowed Funds

The Dr. Samuel T. and Lois Felts Mercer
Professorship of Medicine and Pharmacology Fund

The Dr. Samuel T. and Lois Felts Mercer Professorship of Medicine and Pharmacology Fund was established September 1, 1993 by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Samuel T. Mercer, (M.D. '29) in memory of his beloved wife, Lois Felts Mercer.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The income shall provide support for a professorship of medicine and pharmacology within the College of Medicine. Appointment to the Professorship will be recommended by the Dean of the College of Medicine.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Medicine or program administrative officer in order to carry out the desire of the donor.

\$286,877.46

The Phyllis Krumm Memorial International Scholarship Fund

The Phyllis Krumm Memorial International Scholarship Fund was established September 1, 1993, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Miss Phyllis A. Krumm, (B.F.A. '31; M.A., Fine Art '44), Associate Professor Emeritus of Art and Ohio State University faculty member of 33 years.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Phyllis Krumm Memorial International Scholarship Fund (contd)

The gift is to be invested in the University's Permanent Endowment Fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income is to be awarded to one or more outstanding graduate student(s) enrolled in a formal course of study or carrying out research in a European country or in China. Preference should be given to a student who is a citizen of the United States preparing for a career in diplomatic or other governmental international service. The award may be used to defray any expenses, such as travel, which supplement a student's academic program. The student or students must be willing to travel independently. Students planning to travel in groups or in countries where relatives reside are not eligible.

Recipients will be determined by a committee headed by a representative from the Center for International Studies. Also constituting the committee shall be a minimum of three faculty members representing any two academic disciplines. Awards should be based on good character qualities and academic achievement with consideration also given to those with financial need. How often awards are made is left to the discretion of the committee.

Should the need for this fund cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to recommendations from the appropriate administrative official of the University, who is then directly responsible for international studies.

\$58,165.16

Grayce M. Sills Professorship Fund

The Grayce M. Sills Professorship Fund was established September 1, 1993 by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Alumni, Friends and Faculty of the College of Nursing.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be added to the Grayce M. Sills Professorship Fund's principal until the principal accumulates to \$500,000. Thereafter, the annual income shall be used to provide a professorship in psychiatric-mental health nursing in the College of Nursing. Appointment to the Grayce M. Sills Professorship in Psychiatric-Mental Health Nursing will be recommended by the Dean of the College of Nursing to the Provost and approved by the Board of Trustees.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$25,914.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The John Meagher, M.D. Lectureship Fund in Neurosurgery

The John Meagher, M.D. Lectureship Fund in Neurosurgery was established September 1, 1993 by the Board of Trustees of The Ohio State University Development Fund by family, friends and students in honor of the late Dr. John N. Meagher, Clinical Professor Emeritus, Department of Surgery - Neurosurgery.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall support a lectureship in the Division of Neurosurgery as approved by the Director of Neurosurgery in consultation with the Chairperson of the Department of Surgery and the Dean of the College of Medicine.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Director of the Division of Neurosurgery, Chairperson of the Department of Surgery and the Dean of the College of Medicine, or program administrative officer in order to carry out the desire of the donors.

\$23,000.00

The Tuscarawas County 4-H Endowment Fund

The Tuscarawas County 4-H Endowment Fund was established September 1, 1993, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from the Tuscarawas County 4-H Committee and other friends of the Tuscarawas County 4-H Program.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Tuscarawas County 4-H Program. This support may include, but is not limited to, the funding of scholarships and awards for 4-H members, volunteer leaders and friends of 4-H; sponsoring seminars and programs; and purchasing material or services that will supplement 4-H programming or increase the visibility and public support for 4-H in Tuscarawas County. All expenditures from this fund shall be approved by the Tuscarawas County 4-H Advisory Committee and the professional in charge of the Tuscarawas County 4-H Program.

Should the need for this fund cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever, as determined by the Board of Trustees, with preferences being given to the recommendations from the appropriate administrative official of the University who is the Director for the Ohio State University Extension, in consultation with a committee representing the local 4-H donors.

\$17,240.35

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Dr. Norman Baker Athletic Scholarship Fund

The Dr. Norman Baker Athletic Scholarship Fund was established September 1, 1993, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Dr. Norman Baker, (M.D. '54) Columbus, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the grant-in-aid scholarship costs of student athletes who are members of the men's varsity basketball team pursuing undergraduate degrees at The Ohio State University. Recipients will be selected by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Director of Athletics in order to carry out the desire of the donor.

\$15,000.00

The Demkee Dental Athletic Provider Award

The Demkee Dental Athletic Provider Award was established September 1, 1993, for the College of Dentistry by action of the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Dr. Donald E. Demkee, (D.D.S. '65) and family of Wooster, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income is to be used to provide scholarship assistance to students in the College of Dentistry who assist the varsity athletic teams' dentists in providing dental care services to student athletes at The Ohio State University. Award recipients will be determined by the Dean of The College of Dentistry and the appointed team dentists in cooperation with the University Committee on Student Financial Aid.

The award will be given through the College of Dentistry in consultation with the varsity team dentists.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Director of Athletics and the Dean of the College of Dentistry.

\$15,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Louis Miller Scholarship Fund in Pharmacy

The Louis Miller Scholarship Fund in Pharmacy was established September 1, 1993, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Mrs. Ethel Miller of Boca Raton, Florida.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more scholarships in varying amounts to deserving students in the College of Pharmacy, based on criteria established by the College of Pharmacy Scholarship Committee. The scholarship recipient(s) shall be determined by the Dean of the College of Pharmacy or his designee.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees, in consultation with the appropriate dean, department chairperson or program administrative offices, in order to carry out the desire of the donor.

\$15,000.00

R. E. "Jim" Snelson Scholarship Fund

The R. E. "Jim" Snelson Scholarship Fund was established September 1, 1993, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Ralph E. Snelson (D.D.S. '61).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

It is the intent of Dr. Snelson to reward academic achievement and encourage a student to be the best he or she can be in the dentistry profession.

The annual income shall be used to provide one or more scholarship(s) to first year dental students who are Ohio residents and have a minimum grade point average of 3.25 at the undergraduate level. Scholarship(s) may be renewed annually, but the student must maintain a grade point average of 3.50 in dental school. It is the interest of the donor to provide continued assistance to the same student(s) during the four years of dental school. Selection of the award recipient(s) shall be made by the College of Dentistry in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Dentistry in order to carry out the desire of the donor.

\$15,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Description of Named Endowed Funds

The John O. and Elsie Jenkins Memorial Scholarship Fund

The John O. and Elsie Jenkins Memorial Scholarship Fund was established April 7, 1978, by the Board of Trustees of The Ohio State University Development Fund from Thomas A. Jenkins (B.S.Bus.Adm. '50) of Toledo, Ohio; Palmer L. Jenkins (B.S.Bus.Adm. '47) of Alamo, California; and John O. Jenkins, Jr. (B.S.Ed. '40; M.A. '46) of Huntington Beach, California, and relatives and friends of the Jenkins family in honor of the parents, Mr. John O. Jenkins, Sr., and Mrs. Jenkins. The description was revised September 1, 1993.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

Twenty-five (25) percent of the annual income shall be returned to principal. Seventy-five (75) percent of the annual income shall be used to provide one or more scholarships to financially needy students in the College of Education. Selection of the scholarship recipients shall be made by the Dean of the College of Education in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

The Charles and Anita King Endowment Fund

The Ohio Biological Survey Endowment Fund was established June 9, 1983 by the Board of Trustees of The Ohio State University Development Fund from friends and supporters of the Ohio Biological Survey. The name was changed to The Charles and Anita King Endowment Fund June 5, 1992, and the description was revised September 1, 1993.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income is to be used for those purposes which will aid the publishing, research and service programs and facilities of the Ohio Biological Survey. Expenditure of the annual income is to be made upon the authorization of the Director of the Ohio Biological Survey in cooperation with the Advisory Board of the Ohio Biological Survey and with the approval of the Dean of the College of Biological Sciences of The Ohio State University.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, or the Director of the Ohio Biological Survey, in order to carry out the desire of the donors.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION

Approval of Description and Establishment of Named Endowed Fund

The Barbara Brentlinger Fergus Athletic
Scholarship Fund for Women's Basketball

The Barbara Brentlinger Fergus Athletic Scholarship Fund for Women's Basketball was established September 1, 1993, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with a gift from Barbara Brentlinger Fergus (B.S.Bus.Adm. '57).

Income provided by the Foundation will supplement the grant-in-aid fund for qualified student athletes who are members of the women's basketball team. The student will be selected each fall by the administration of the Department of Athletics in consultation with the University Committee on Student Financial Aid. Preference will be given to a student with a strong academic record of a 3.0 grade point average or higher. The student receiving this scholarship will receive no other named scholarship during the year she receives the Barbara Brentlinger Fergus Scholarship.

\$100,000.00

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INVESTMENTS COMMITTEE REPORT (contd)

Mr. Shumate:

Also this morning, Treasurer Nichols presented the Endowment Portfolio Report, the Quarterly Endowment Report, the Quarterly Cash and Investments Report, and a report on the Endowment Income Distribution. These reports were previously mailed to the Board and during our Committee meeting there was a full and thorough analysis and discussion of these reports.

That completes the Investments Committee Report.

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FISCAL AFFAIRS COMMITTEE

Mr. Skestos:

I would like to call upon Vice President Pichette to present five resolutions for your adoption.

Ms. Pichette:

Thank you, Mr. Chairman. This first item is our quarterly report on the Waivers of Competitive Bidding granted from April through June 1993. There were 67 waivers granted for annual purchases totally approximately \$13.7 million. The greatest dollar amounts were the Merchandise for Resale and services and equipment for our Hospitals. The breakdown is shown on the exhibit included in your materials, we seek your acceptance of this report, and I would be happy to answer any questions that you may have.

**WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS
APRIL - JUNE, 1993**

Resolution No. 94-29

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed:

WHEREAS the Purchasing Policy of The Ohio State University, adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, provides that the President and/or the Vice President for Business and Administration may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists, or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Vice President for Business and Administration has submitted a report on waivers of competitive bidding requirements granted for the period of April - June, 1993; and

WHEREAS during the period covered, the Vice President for Business and Administration, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 67 waivers of competitive bidding requirements for annual purchases totaling approximately \$13,749,200.00, as shown on the enclosed exhibit:

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of April - June, 1993, is hereby accepted.

Upon motion of Mr. Skestos, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix XIII for background material, page 289.)

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Ms. Pichette:

This resolution is for a new ambulatory care facility for University Hospitals that was mentioned earlier in the Hospitals Report. We have now reached the planning stage at which we need to finalize the site for this comprehensive facility and proceed with the design work. Once that is accomplished we will come before you, again, to request approval for bids. Reed Fraley is here today if you have any questions to ask about this new important undertaking.

EMPLOYMENT OF ARCHITECTS/ENGINEERS

Resolution No. 94-30

OFF-SITE AMBULATORY CARE FACILITY

Synopsis: Authorization to employ architects/engineers for the listed project is requested.

WHEREAS the University would like to proceed with the site selection and design of a comprehensive ambulatory care facility that offers convenient access to all patients, a friendly non-congested environment, and adequate and convenient parking; and

EMPLOYMENT OF ARCHITECTS/ENGINEERS (contd)

OFF-SITE AMBULATORY CARE FACILITY (contd)

WHEREAS the total estimated project cost is \$21,250,000, and total estimated construction cost is \$17,250,000; with funding provided by University Hospitals:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for this project and that the fees for these services be negotiated between the firms selected and The Ohio State University.

Upon motion of Mr. Skestos, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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REQUEST FOR CONSTRUCTION BIDS

Resolution No. 94-31

NEWARK CAMPUS PARKING LOT
DODD HALL RECREATION AND THERAPY PARK
STEWART HOUSE IMPROVEMENTS

Synopsis: Authorization to request construction bids for the listed projects is requested.

WHEREAS the University desires to proceed with the construction of a parking lot adjacent to LeFevre Hall on the Newark Regional Campus; and

WHEREAS the total estimated project cost is \$226,400, and the total estimated construction cost is \$194,000; with funding provided by the Newark Regional Campus; and

WHEREAS the University desires to proceed with the construction of a safe and secure outdoor park to accommodate active and passive recreation to support structured programs for the patients of Dodd Hall; and

WHEREAS this park will be constructed on the west side of Dodd Hall, between Dodd Hall/Davis Center and Cannon Drive; and

WHEREAS the total estimated project cost is \$224,900, and the total estimated construction cost is \$197,200; with funding provided by University Hospitals; and

WHEREAS the University desires to proceed with improvements to the Stewart House located at 231 West Tenth Avenue to provide handicap accessibility, a new electrical system, renovation of the kitchen, and minor cosmetic improvements; and

WHEREAS the total estimated project cost is \$150,000, and the total estimated construction cost is \$135,000; with funding provided by University Hospitals:

NOW THEREFORE

BE IT RESOLVED, The President and/or Vice President for Business and Administration be authorized to request construction bids on these projects in accordance with established University procedures, and if satisfactory bids are received, to award contracts, with all actions to be reported to this Board at the appropriate time.

REQUEST FOR CONSTRUCTION BIDS (contd)

NEWARK CAMPUS PARKING LOT
DODD HALL RECREATION AND THERAPY PARK
STEWART HOUSE IMPROVEMENTS (contd)

Upon motion of Mr. Skestos, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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Ms. Pichette:

We are requesting authorization to sell a small strip of land running along Havens Corners Road at our MedOhio Facility in Gahanna. This property is needed for road improvements to be made by the Ohio Department of Transportation, the sale will not interfere with the operations of the MedOhio Clinic or parking at the facility, and the improvements will include new side walks.

SALE OF REAL PROPERTY

Resolution No. 94-32

0.0143 ACRE ON
HAVENS CORNERS ROAD, GAHANNA, OHIO

Synopsis: Authorization for the sale of approximately 0.0143 acre of unimproved real property located at 460 Havens Corners Road in Gahanna, Ohio, is requested.

WHEREAS the Board of Trustees owns a tract of approximately 0.0143 acre of real property located at 460 Havens Corners Road in Gahanna, Ohio; and

WHEREAS the Ohio Department of Transportation (ODOT) desires to purchase this tract of land for the purpose of making road improvements; and

WHEREAS an appraisal done for ODOT, and reviewed on the University's behalf by the Ohio Department of Administrative Services, valued the property at \$3,890.00, and ODOT has offered to purchase the property for that amount and to pay \$880.00 for a temporary construction easement; and

WHEREAS the appropriate University offices have determined that this sale of property is in the best interest of the University, and it is the desire of this Board to accept this offer and sell all of the University's right, title, and interest in this property:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized, in the name of the Board of Trustees, to sell all of the University's right, title, and interest in this property to the State of Ohio for the Ohio Department of Transportation at a price of \$3,890.00 and upon such terms and conditions as are deemed to be in the best interest of the University and to execute the necessary construction easement.

Upon motion of Mr. Skestos, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(Appendix XIV for background material and map, page 291.)

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EASEMENTS

Resolution No. 94-33

OHIO BELL TELEPHONE COMPANY, 1275 KINNEAR ROAD;
TIGER OIL, INC., NOBLE COUNTY, OHIO;
COLUMBUS SOUTHERN POWER COMPANY,
HAMILTON AND HAVENS CORNERS ROADS; AND
DRIVEWAY ACCESS, FREMONT, OHIO

Synopsis: Authorization to grant four easements is requested.

WHEREAS the Ohio Bell Telephone Company has requested the granting of a 15-year easement consisting of a strip of land approximately five feet in width and approximately 25 feet in length for installation of underground telephone conduit and a strip of land ten feet in width and approximately ten feet in length for the installation of an equipment cabinet at 1275 Kinnear Road; and

WHEREAS the underground telephone conduit and equipment cabinet will serve University property and private property; and

WHEREAS in 1977 Tiger Oil, Inc., was granted a 15-year easement consisting of a strip of land 20 feet in width and 2,400 feet in length for a 4" gas transmission pipe line over property known as the Eastern Ohio Resource Development Center, Unit 1, and operated by The Ohio Agricultural Research and Development Center; and

WHEREAS this easement has expired, and Tiger Oil has requested a renewal of the easement for a period of 15 years; and

WHEREAS Tiger Oil, Inc., will compensate the University with a lump sum payment of \$2,000.00 in consideration of granting this easement; and

WHEREAS the Columbus Southern Power Company has requested the granting of a 15-year easement consisting of a strip of land approximately five feet in width and 125 feet in length for the relocation of electric pole lines due to the Hamilton Road and Havens Corners Road improvement; and

WHEREAS this easement will serve University property and private property; and

WHEREAS in 1978, Evelyn E. Gonawein was granted a 15-year easement consisting of a strip of land approximately thirty feet in width and approximately 418 feet in length for driveway access to her land adjoining the Vegetable Crops Branch of The Ohio Agricultural Research and Development Center located in Sandusky County, Ohio; and

WHEREAS this easement has expired, and Ms. Gonawein has requested a renewal of the easement for a period of 15 years; and

WHEREAS the appropriate University offices have recommended the approval of these easements:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request the Deputy Director of Public Works of the Department of Administrative Services, pursuant to his statutory duties, to act for and on behalf of the University in developing the necessary legal instruments to provide for these easements.

EASEMENTS (contd)

OHIO BELL TELEPHONE COMPANY, 1275 KINNEAR ROAD;
TIGER OIL, INC., NOBLE COUNTY, OHIO;
COLUMBUS SOUTHERN POWER COMPANY,
HAMILTON AND HAVENS CORNERS ROADS; AND
DRIVEWAY ACCESS, FREMONT, OHIO (contd)

Upon motion of Mr. Skestos, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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Mr. Skestos:

I want to mention that the Fiscal Affairs Committee met for about two or three hours and we reviewed all of these five resolutions in detail, so I don't want you to think that we are seeing these for the first time here this morning. I thank you for your support.

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Mr. Skestos:

I would like to now call upon Vice President Shkurti, Provost Sisson, and Senior Vice Provost Ed Ray, to discuss the 1994 Budget Supplement. Mr. Shkurti, how do you want to proceed?

Mr. Shkurti:

Mr. Chairman, if the members of the Board will turn to the Tab "Budget" in their Board books, right behind the resolution is the "FY 1994 Budget Supplement," which is a summary. Dr. Sisson will begin with discussing the objectives and funding priorities for the University, then I will follow-up with a summary of the financial stability and financial context, and then Drs. Sisson and Ray, and I will attempt to answer any questions the Board might have.

Dr. Sisson:

Madam Chair, members of the Board, I am pleased to introduce the 1994 Budget Supplement and to set forth and elaborate for you the objectives and the academic priorities and criteria that undergird our proposals. Vice President Shkurti, as noted, will elaborate the particulars of these recommendations.

The objectives are those that define the 1993-94 current funds budget approved by the Board at its last meeting. Those two objectives are at once fundamental and simple. The first objective is to allocate resources consistent with the priorities of the academic planning process in order to improve the quality of this institution.

The second objective is to establish the foundation to achieve financial stability by the end of FY 1995 by balancing our 1994 budget, focusing on academic priorities, reducing multiyear spending plans, and streamlining bureaucracy.

The proposal before you represents a vigorous commitment to protect and, to the fullest extent possible, enhance our core academic functions. Our criteria are four, they are central, they are simple. To maximize the capacity of our departments, to offer core and general survey courses for all of our students. Secondly, to support students as fully as possible in ways already referred to by President Gee. To

secure the future of this institution by continuing to nurture diversity and invest in faculty, our principal capital assets. And four, to achieve economies by streamlining our administrative operations in both academic and academic support units.

Additional funds, as noted, are recommended in six areas previously identified in the academic planning process. There is continuity here and let me draw your attention to these, and elaborate on them very briefly. First, Compensation -- to retain and to recruit outstanding faculty and staff, most of whom have not had a pay increase in two years. This is absolutely essential to enable us to compete with the very best, and to provide the highest quality learning experience possible for our students, and to contribute in fundamental ways to the productive capacity and the quality of life of our state.

Secondly, Academic Enrichment -- to improve, as noted, the quality and availability of instruction including data analysis and other elements of the General Education Curriculum, as well as continue to reduce the number of closed courses that have plagued us.

Three, Computing -- to improve this University's ability to support computer networks, to add or upgrade seats in computer labs, and to improve financial aid and course scheduling services to students. This is essential not only to assure that our students have access to up-to-date information systems and technologies, but to shorten lines for courses and financial aid and hopefully contribute in, in however small a way, shortening the time to degree.

Fourth, Diversity -- to expand our programs designed to attract and retain students and faculty from a wide variety of backgrounds. It is imperative not only to support students from underrepresented groups to find access and to achieve, but to enhance cultural awareness and learning within the campus community which is to the benefit of all.

Fifth, Research Infrastructure -- to provide space, equipment, and graduate student support essential to research, productivity of faculty, and also to support the finest training of new generations of researchers.

And finally, Scholarships -- to increase the number of high ability scholars and to preserve the purchasing power of our existing scholarships.

What has been the impact? President Gee has already referred to several and let me draw your attention to items that have already been noted in one way or another. We are providing the first pay increase in two years for most faculty, staff, and students. We anticipate fewer course closeouts. There is improved instruction in data analysis, foreign language, and second writing courses as part of our curriculum reform. There is improved capability for computer networking. We are providing, as the President has noted, improved service for student financial aid and scheduling. There is additional research support to faculty and research opportunities for our students. This is essential. We have expanded support of diversity programs and we have scholarship dollars that match tuition increases. We wish it were possible to do more. We derive some satisfaction that it was not necessary to do less. Let me now ask Vice President Shkurti to provide in more extended detail the budget and its impacts.

Mr. Shkurti:

Thank you, Dick. Provost Sisson has spoken of what the objectives are of this budget process and also the academic priorities which will receive additional funds. What I would like to talk briefly about are how we propose to achieve financial

stability and also the financial contexts in which we will be operating.

I will begin on page six of the handout. It lists five elements that are part of our plan for financial stability for the institution: 1) The focus on academic priorities, which will drive our spending plans that Provost Sisson has already referred to; 2) How we propose to balance the budget for fiscal year '94, even though we are spending more money in some areas and less in others; 3) How we propose to reduce multiyear spending plans; 4) How we propose to streamline the bureaucracy; and 5) an example of how streamlining can lead to strengthened administration and improve services.

Let me turn first to balancing the budget for fiscal year '94. Provost Sisson has already spoken of the criteria that was used to allocate the budget reductions to the colleges. We are doing these budget reductions, not because we want to, but because we feel we have to in order to free up funds to do other things that are even more important. The colleges on average will receive a reduction of 3.5 percent of their budget this year and the academic support units will receive an average reduction of 6 percent. How we came to those two numbers is first of all, in regards to colleges, the deans told us that if we could on average hold their reductions to no greater than 3.5 percent, they would manage to avoid laying off any of our regular faculty. We thought that was an extremely important thing to accomplish in protecting the academic core. In other words, as a result of this budget, even though there will be reductions in the budgets of the institution it will not be necessary to layoff any regular faculty for budgetary reasons.

Now once we made a determination not to reduce the colleges by any greater than 3.5 percent, the majority of the rest of the budget are the academic support units. And to balance the budget that meant we had to reduce the academic support units by 6 percent. That means there will be some layoffs in the academic support units and I will get to that in a minute. We regret having to do that. Many of the people that will be faced with that eventuality are people who have served the University well. But above all we have to protect the academic core of the institution. Even if that means some unfortunate pain in parts of the institution, we feel we have to recommend to you what is best for the long run interest of the institution.

The other point that I would like to make -- and these are listed on page ten -- is naturally we are focusing on budget reductions. But, it is also important to remember there are areas that will be protected from budget cuts by deliberate and conscious decisions on the part of the University. Provost Sisson and President Gee have already alluded to some of these. As I mentioned, regular faculty will be protected in terms of the filled faculty positions. The closed course dollars will not be reduced, in fact they will be increased so that we can keep the number of closed courses down. The General Education Curriculum reform will not only be protected, but increased. And our registration and scheduling services will be protected.

In addition, some key academic support services will be protected. The campus police, campus crime watch, and community crime patrol will not be reduced at all.

The occupational health and safety functions will not be reduced at all. Student Financial Aid and Admissions will not be reduced at all. University Hospitals and the James Cancer Hospital, which generate their own income, will not be reduced at all due to these budget reductions. So, I think it is important to recognize that although some budgets in the University will be going down, some will be going up, and some will be staying the same as part of a conscious decision on the part of the University to focus its priorities.

If you turn to page 11, you will see some examples of recommended reductions in various budgets that will give you a sense of the various priorities. You will see, for example, the units that received the recommended highest reductions: Continuing

September 1, 1993 meeting, Board of Trustees

Education, excluding credit courses, 20 percent; International Affairs Administration, 16 percent; Graduate School Administration, 15 percent; Legal Affairs

Mr. Shkurti: (contd)

Administration, 15 percent; and the Office of the President, 15 percent. Those are significant reductions. The common theme that you will see through that is administration. It is not that the people that are working there now are not doing a valuable service. But in light of all the other things that we need to do, we felt that those are the places that we can cut and do the least amount of damage to our students, to the institution, and to the academic core.

Now also implicit in this is that if some units are cut more, others will be reduced less. You can see Student Financial Aid will not be reduced at all; in fact, they will receive some increases. The Office of Admissions will not be reduced. The Registrar's Office will receive a very small reduction, as will our three biggest colleges: the College of Humanities, the College of Social and Behavioral Sciences, and the College of Math and Physical Sciences.

The next item is the impact of the budget reductions that I referred to and those are on page 12. One of the questions we always get at this part of the budget cycle -- and I know there is a lot of interest in it, because of the impact on the community -- is how many positions are you abolishing or how many people are you laying off? Obviously at this point of the budget cycle -- because this is a very large institution - - we can only give you an estimate based on the numbers we have and what the deans and vice presidents have told us. The actual numbers will depend on what actually happens as the units implement their cuts. But based on what we have been told and the amount of money we are taking out of the budgets -- we have made some estimates as to the number of positions that will be lost to The Ohio State University as a result of these reductions. We believe it will be 40 to 50 vacant faculty positions not filled. We estimate between another 100 to 200 staff positions, and about half of those will be filled. This means that could involve between 50 and 100 layoffs. Although our experience has been that in some cases we are able to find jobs for people who are targeted for layoffs in other parts of the University. But at this point, that is our best estimate.

In the case of students and other positions, which include graduate students, lecturers, and part-time student positions, another 50-100 positions. So in round numbers, our estimate is between 200-350 positions will be lost to the University. Now this is on top of the 1,200 positions we have lost through budget cuts previously. Although, it will not be easy on us or no easier on the people who are affected by this, the University will continue to function. We think in some key areas it will function better despite the loss of these positions. It is important though that we bring to your attention the impact these reductions will have on the Central Ohio economy and on the economy of the State of Ohio.

For example, the average faculty member at this University generates \$41,000 in external sponsored research. So, if we lose 40-50 faculty positions that we do not fill that means the State of Ohio, if the averages hold true, will lose between \$1.6 million and \$2 million in outside research grants that otherwise would have been brought in to the State and to our State's economy. The loss of 200 full-time positions of tax paying Ohio State University employees will cost the City, State, and Federal Governments about \$1 million in lost income tax revenues that would otherwise be available. I know that you might have read in the paper about the City of Columbus going through budget problems of its own. I would not want to suggest those are due entirely to what has happened at The Ohio State University, a lot of other things are going on. But my suspicion is that the loss of jobs at this institution has had a severe effect on the City of Columbus and its budget, because those income taxes are paid to the City of Columbus, where Ohio State is located.

Mr. Shkurti: (contd)

Finally, the study that was done by our own School of Public Policy and Management points out that for every job lost at The Ohio State University, not only is that job lost to the State's economy, but at least one additional job throughout the State is lost. That is because that person at Ohio State is not going out buying a new car, or shopping at a local store, or going to a local restaurant. So there will be some ripple effects throughout the State's economy.

The third point I mentioned regarding the financial stability of the University was reducing multiyear spending plans. As the handout on page 13 indicates, in the mid-1980's the University embarked on a series of significant spending initiatives involving multiyear spending buildups -- with a number of very worthwhile projects. The problem is the spending has continued to grow even though the University's income has not. This is in some ways similar to the problem the Federal Government has faced. Unlike the Federal Government, we have found a way to cap the increase in these programs. And although, they will be protected as the language here indicates on contractual commitments and commitments made to students, the additional spending built into the budget for these programs will be capped at \$6.3 million in FY '94, an additional \$2.5 million in FY '95, and zero in FY '96. So this is an important part of our efforts to reach financial stability.

The next item is restructuring. The President addressed this in his discussion and Provost Sisson also mentioned it as well. The only point I would make here is that we have really started when the budget cuts began in 1990, but more intensely in the spring of 1993 and beyond, to look at ways that we can continue to provide good service or in some cases better services with less of an investment in budget resources. For example, the best one I can think of is Student Financial Aid -- as the President and Provost Sisson referred to -- where we consolidated admissions and student financial aid in January of 1993. We put a minimum of additional resources into that operation and as a result of the work of Jim Mager and his staff we have had significant improvements in service. There will also be significant improvements in service to our students that will come as a result.

Finally, let me talk about the context, because I guess it is a fact of life in the 1990's that there are short attention spans in some of the things that go over the news wires. To just briefly highlight three things: number one, that these reductions we are talking about today are on top of previous reductions the University has gone through in the last three years. I mentioned the loss of 1,200 positions previously, we have also downsized 47 programs and eliminated 15, which was reported to the Board of Trustees last December.

Number two, if you take a look at Ohio State University's tuition, it is true that we are raising our tuition 5 percent, which is the maximum provided under the caps under state law. But the tuition increase here at Ohio State is 19 percent below the average for the public Big Ten. So even though our state support has decreased more than any other institution in the Big Ten, we have not turned around and balanced the budget on the backs of our students. Rather we have tried to keep tuition down. We are a low tuition institution, and we will continue to be a low tuition institution as this comparison shows.

The third item talks about the financial impact of new government mandates. This was something I referred to in the presentation to the Board in July. I just wanted to point out that there was a story on the state-wide wires about two weeks ago where the Governor pointed out correctly that the Federal Government has a bad habit of passing unfunded mandates down to the State. We think it is important to point out that the Federal Government and the State have a bad habit of passing on unfunded mandates to The Ohio State University. And because our state aid

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does

Mr. Shkurti: (contd)

not increase when the mandates do, we have no choice other than finding the money internally which means more budget reductions or building it into our tuition increases for our students. But we are dealing with these mandates, we will comply with state and federal laws, and we will do it within a balanced budget.

Finally, page 20 simply gives the Board a sense of what lies ahead as we continually manage our resource challenges and lay out, over the next couple of months, the kind of information we will be presenting to you.

Mr. Chairman, that concludes our formal presentation. We would be glad to respond to any questions you or the Board may have.

Mr. Skestos:

Because of the great importance of the matter presently before us, I would encourage questions from the Trustees or the audience. Michael --

Mr. Colley:

Mr. Chairman, if I understand the report correctly, for fiscal year '94 there will be no negative impact on student services?

Dr. Sisson:

I think that is true. On balance there will not be a negative impact on student services in the way that we have outlined. We feel that we are doing better in terms of the turnaround time, with respect to financial aid and also with respect to scheduling. One of the major issues has been closed courses, enabling students to get into courses that they need and then what they want. I feel that we are going to be able to certainly hold the line on that.

Member of the Audience:

I am a joint law and journalism student and I have been here eight years. I disagree with the claims that financial aid has significantly improved for students. There are currently many law students -- we started last semester -- who still have not received financial aid, and we are having difficulty receiving waivers. I personally have had four meetings with Jim Mager and other officials of the University. Myself and the other law student with me today have had significant problems since March getting our money. People can claim what they want, but I would suggest that a University-wide survey be done of students and see whether the students feel a significant improvement of financial aid and admissions has been made.

Mr. Skestos:

Thank you. Bill, do you want to --

Mr. Shkurti:

Mr. Chairman, if I could say just a couple of things. One, this is an extremely large University. Anytime a general statement is made there is going to be someone or some persons who are probably an exception. We have 30,000 students who receive financial aid. We know there have been some problems during the year. One of the reasons there has been problems is the Federal Government has been going through a process of reauthorizing the whole student financial aid package.

Mr. Shkurti: (contd)

As a result, whenever Congress goes through that all the regulations change. There were delays this time around, and some of the things that have happened in Student Financial Aid are not really anybody's fault, they are just a process of going through changing the process.

I do not know the specifics in this particular case, but I would say for most of our students the evidence indicates that the level of service they will receive from Student Financial Aid this fall will be significantly improved over what it was over previous years. It does not mean that it will be perfect. It does not mean that every student will receive the kind of service that we think they deserve. I think in general, however, we have turned the corner in where we are in Student Financial Aid in dealing with an extremely complicated system. Some of this is the Federal Government's fault and some is of our own making. I think the improvement in that area has been significant and we need to continue to do better. I know Jim Mager and his people are looking at using quality management techniques to help improve their service. Part of that is surveying regularly their customers who are the students to find out where these pockets of problems occur and how those can be addressed.

Mr. Skestos:

Thank you.

Mr. Brennan:

Just generally -- to the Provost -- the Board has gone through a lot of trouble establishing a mission statement the last couple of years. How would you relate this philosophy of reductions and change in relation to that mission statement? Are we being consistent to what we are trying to do as a University?

Dr. Sisson:

It grows out of the mission statement. The mission statement focuses on a commitment to make this a major institution of learning, with a national and international visibility and standing. To provide the finest support that we possibly can to our students and to research faculty, that is what we are trying to protect here to the fullest extent that we possibly can. There is continuity from the mission statement, the vision statement, and what we are doing here. I think, when we come to the Board after wide consultation with respect to how we will proceed in phases two and three of restructuring, you will find continuity. Proposals growing out of what has been advanced before.

Dr. Ray:

If I could add to that. After the adoption of the mission/vision statement by the Board of Trustees in December, we began consultations in January with various groups around the University -- various senate committees and other bodies -- with the idea of setting budget priorities -- themes and priorities -- and tying the academic planning and budget process together. This is not simply for a one-year period, but over a multiyear period. So we started with the idea of setting budget priorities for two years. The budget priorities that we set for fiscal '94 and '95 included: compensation, academic enrichment, computing, diversity, research infrastructure, and scholarships. I would submit that the budget consultations that we have had over the last two months, in fact, have not been about allocating

Dr. Ray: (contd)

budget reductions, but about the business of reallocating budgets within the University in the face of a very modest increase in overall budget to make some really genuine progress in addressing each of those priority areas.

The reason we are able to talk about putting \$8 million into additional student financial aid, \$600,000 in new money for statistics laboratories and second writing courses, \$1.5 million into the minority scholarship program, and a number of other initiatives that are identified in this report, is because we kept the focus on the priorities that were set directly out of consultations built upon our common understanding of the mission/vision statement. We spent the time that was needed to determine where those funds could be taken from in order to make a more aggressive effort to meet the priorities we have set for ourselves. We did not accomplish as much as we would have liked. We are dealing with a financial reality that is not of our choosing. But, I think we have made an earnest effort to move forward in each of these areas that we agreed we have to move forward on.

Mr. Shumate:

Perhaps you -- in general terms -- have answered the question, but when we look at the information provided for example, we would see that one college may have been cut 5 percent and another college 2 percent. How did you go about making those kinds of decisions and distinctions?

Dr. Sisson:

Those grow out of the criteria that I articulated at the outset -- largely student driven. We have a very deep concern about being able to offer courses to our students, and, as Vice President Shkurti noted, the colleges that had the least reduction were those that have the most students.

Mr. Skestos:

Any other questions?

Mr. Brennan:

Just a political one I guess, or not political -- but when this happens typically the public outcry is that you are laying off people and giving raises to others. How would you suggest explaining that phenomenon?

Dr. Sisson:

In terms of the priorities of the institution -- this is an institution that has major commitments to a major state and society. We have to keep those major institutional interests -- the long-term as well as immediate, but also in terms of where we are going -- prominently in mind. It is really that configuration of things -- those considerations -- that have resulted in the differential kind of allocations which we recommend to the Board.

Mr. Brennan:

You have to pay the people you need to keep to keep them is what you are saying.

Dr. Ray:

I think consistently that the raise packages have been defined in merit terms for faculty, so that hard decisions had to be made about which faculty would get increases and which faculty would not. It was essentially geared to maintaining our key people in place.

Mr. Shumate:

I have one other question. When we were going through watching the State's budgeting process, one of the items that we focused on was the impact of the Regent's formula. If we just take a moment to look at the income side, Bill, what was the impact on the budget based on that formula?

Mr. Shkurti:

The impact of the Regent's funding formula for the year we are talking about right now, fiscal year '94, is minimal. The reason for that is the Legislature, with the agreement of the Governor, guaranteed us a certain increase in income from the formula this year regardless of what else happened. That increase was 3 percent. The budget overall -- the general funds budget -- is growing 2.8 percent so those are right about in sync.

What I worry about a little bit is we are balanced for this year, but as we look forward to fiscal year '95, which is a year from now, the regular Regent's funding formula kicks in because the guarantee goes off. As you know from what we said before, that formula is very highly related to enrollment. We think it is legitimate to recognize enrollment as one of the elements in what should determine what the State funds. But we also feel the Regents need to recognize that there are things other than enrollment, such as the nature and quality of the academic programs, being offered at the institution that also ought to go into the State funding formula. So we will be aggressively addressing with the Regents our concern about the funding formula and its implications on this institution. This institution is not only the largest comprehensive research institution in the State, but is also the institution that educates and graduates more undergraduates than any institution in the State. We need to make sure the State is giving us what we feel is a fair share of the pie as we move forward.

Mr. Skestos:

Any further questions? If not, I want to thank all three of you for coming here this morning and giving us some background information.

1993-94 CURRENT FUNDS BUDGET SUPPLEMENT

Resolution No. 94-34

Synopsis: Detail to support budget adjustments to balance the FY 1993-94 budget are being submitted for approval.

WHEREAS that the University's Current Funds Budget for fiscal year 1993-94 was approved at the July 9, 1993 Board of Trustee's meeting and assumed a spending reduction of \$15 million for the Columbus Campus; and

WHEREAS that the President, in consultation with the Provost and the Vice President for Finance, were authorized to make appropriate budget adjustments to balance the General Funds Budget and provide a list of those adjustments to the Board at the September meeting; and

1993-94 CURRENT FUNDS BUDGET SUPPLEMENT (contd)

WHEREAS appropriate planning and consultation within the University has been accomplished to balance the budget:

NOW THEREFORE

BE IT RESOLVED, That the budget adjustments detailed in the accompanying text and tables, be approved; and

BE IT FURTHER RESOLVED, That the Secretary be instructed to incorporate all supporting documents into the minutes of this meeting, and to file these materials with the official records of this University.

Upon motion of Mr. Skestos, seconded by Mr. Kessler, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix XV for background information, page 295.)

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**WAIVER OF POLICY ON RETIREMENT OF
PRINCIPAL ADMINISTRATIVE OFFICIALS**

Resolution No. 94-35

WHEREAS Mr. Madison H. Scott, Secretary to the Board of Trustees, Executive Assistant to the president, and Secretary to the University has expressed his desire to retire from the University, effective September 7, 1993; and

WHEREAS Mr. Scott, over the course of more than 25 years, has served four presidents, faculty and staff, and the University with extraordinary dedication and distinction; and

WHEREAS resolutions adopted February 6, 1959, as clarified by resolution dated April 12, 1963, provides that supplemental benefits for certain principal administrative officers other than the president and the vice presidents may be provided for individuals who retire from the University following the attainment of age 65; and

WHEREAS the designation of principal administrative officials, are codified by rule 3335-3-17 of the Administrative Code and resolution dated February 6, 1959, and resolution #77-92, dated March 4, 1977;

NOW THEREFORE

BE IT RESOLVED, That the age 65 requirement as specified under paragraph (D) in the above-referenced Board resolutions is hereby waived for Madison H. Scott, Secretary of the Board of Trustees, Executive Assistant to the President, and Secretary of the University.

Upon motion of Ms. Casto, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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Ms. Casto:

A resolution was presented to Madison Scott earlier this month and we would like to ratify that now.

**RATIFICATION OF
EXPRESSION OF APPRECIATION**

Resolution No. 94-36

Madison H. Scott

WHEREAS Madison H. Scott has supported his alma mater during his days as a student and since his graduation in 1958, particularly as an employee of the University for the past twenty-five years; and

WHEREAS through his foresight and initiative, he envisioned and developed the Office of Personnel Services, a comprehensive personnel function where he served in various leadership capacities, including the position of Vice President for Personnel Services, a position which he held for 15 years; and

WHEREAS through Mr. Scott's leadership the University's first Operating Manual was created, which included the first set of codified University policies for vacation and sick leave; a university-wide health plan was instituted; and in addition the first Office for Disability Services and the first Child Care Center were established; and

WHEREAS he also served as the University's first Affirmative Action Officer and, in that role, developed the University's first Affirmative Action Policy -- an action plan to address issues affecting all minorities; and

WHEREAS Mr. Scott has always been known to have an "open door policy" and has been asked for advice and counsel from literally hundreds of students, faculty, and staff members throughout the University; and, in fact, many persons have considered him as their mentor and have continued to seek his counsel, even, in some cases, after they have left the University; and

WHEREAS he is considered throughout the University community as an individual who has vigorously and steadfastly dedicated himself to the ideals and goals of this University, always acting with fairness and the very highest integrity; and

WHEREAS Mr. Scott served in the United States Armed Services, and also has served his community -- local, statewide, and national -- in various leadership positions, including being a member of several boards of directors, and receiving numerous awards and recognitions for his contributions; and

WHEREAS Madison H. Scott has served as Secretary to the Board of Trustees for 14 years, and, in that capacity, has been highly esteemed not only for his knowledge, expertise, and effectiveness, but also -- perhaps especially -- for his wisdom and counsel to several presidents of this University, as well as to dozens of members of this Board of Trustees throughout their tenure on this Board:

NOW THEREFORE BE IT RESOLVED, That The Ohio State University Board of Trustees expresses their deepest appreciation to Madison H. Scott for having given tirelessly of his energy, knowledge, wisdom, and insight. His dedication, commitment, and especially his loyalty to this University, and the larger goals that it represents, are unparalleled. The Board of Trustees congratulates Mr. Scott for his stellar career at The Ohio State University and gives heartfelt thanks for the myriad ways that he has improved The Ohio State University, its community, and higher education in general by giving wholeheartedly and selflessly to the highest ideals of academia.

Upon motion of Ms. Casto, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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September 1, 1993 meeting, Board of Trustees

Mr. Brennan:

As the newest and youngest member of the Board, I am speaking for myself, but I think I share the sentiment of the rest of the Board. I have said quite often how honored I am to be a Trustee of this University, and I think the fact that Bob Duncan has agreed to act in the capacity that he has makes my service that much more enjoyable to contemplate. I want to thank you from the bottom of my heart, Bob, for taking on this extra responsibility.

Judge Duncan:

Thank you very much, that was nice of you to say that and I will do the best I can.

Ms. Casto:

I think we all feel that way.

Judge Duncan:

Thank you.

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President Gee:

Madam Chair, I would just remind those in the audience that we will have a press briefing directly after this meeting in Room 103.

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TREASURER'S REPORTS

Resolution No. 94-37

RESOLVED, That the reports on the University's Endowment Fund, dated June 30, 1993 and August 20, 1993, and the University's Endowment Fund Quarterly Report, the University's Cash and Investments Report, and the Endowment Investment Pool Financial Statement, dated June 30, 1993, as submitted to the Investments Committee of the Board of Trustees, be received and filed with the official records of the Board.

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Thereupon the Board adjourned to meet Friday, October 1, 1993, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Robert M. Duncan
Acting Secretary

Deborah E. Casto
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND TWO HUNDRED AND NINETY-SIXTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, October 1, 1993

The Board of Trustees met at its regular monthly meeting on Friday, October 1, 1993, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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October 1, 1993 meeting, Board of Trustees

The Chairman, Ms. Casto, called the meeting of the Board of Trustees to order on October 1, 1993, at 9:50 a.m. She requested the Secretary to call the roll.

Present: Deborah E. Casto, Chairman, John W. Kessler, Milton A. Wolf, Leslie H. Wexner, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, Hiawatha N. Francisco, Jr., and Amira N. Ailabouni.

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Mr. Brennan:

I would like to present the following resolution:

EXPRESSION OF APPRECIATION

Resolution No. 94-38

Joan N. Huber

WHEREAS Dr. Joan Huber has served The Ohio State University as Senior Vice President for Academic Affairs and Provost with honor, distinction, and exceptional leadership; and

WHEREAS Dr. Huber assumed this position under the most challenging circumstances of extreme budget constraints, and made myriad difficult, but fair, decisions, always mindful of maintaining the best interests of the academic core; and

WHEREAS Dr. Huber also has served the University well, both as the Coordinating Dean of the Colleges of the Arts and Sciences, and as Dean of the College of Social and Behavioral Sciences; and

WHEREAS Dr. Huber is respected nationally as a scholar of preeminence who has made outstanding contributions to the discipline of sociology, through her research, teaching, publications, and editorial and professional service; and

WHEREAS Dr. Huber is highly regarded for her forthrightness; for her honesty; for her integrity; for her selflessness and unwavering commitment to the highest ideals of academia; and is, in all circumstances, well-known for her evenhanded, thoughtful, and reflective approach to her decision-making processes; and

WHEREAS Dr. Huber, in light of the complex and arduous challenges inherent in the position of Senior Vice President for Academic Affairs and Provost, always maintained her sense of humor, her unflappable manner, and a presence of "grace under pressure":

NOW THEREFORE

BE IT RESOLVED, That The Ohio State University Board of Trustees acknowledges its high esteem of and deep appreciation to Dr. Joan Huber for her superior service to the University.

Upon motion of Mr. Wexner, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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Ms. Casto:

We have an amendment to the Committee Appointments for 1993, for Mr. Wexner to be appointed to the Wexner Center Foundation Board for a three-year term, effective November 1, 1993.

**AMENDMENTS TO THE COMMITTEE
APPOINTMENTS FOR 1993-1994**

Resolution No. 94-39

Synopsis: Amendments to the Committee Appointments of the Board of Trustees for 1993-94 are recommended.

RESOLVED, That Resolution No. 93-143, detailing the Committee Appointments of the Board of Trustees for 1993-94 be amended as follows:

Educational Affairs	John W. Kessler, Chair Michael F. Colley, Vice Chair George A. Skestos
Investments Committee Milton A. Wolf, Vice Chair	Alex Shumate, Chair Theodore S. Celeste
Standing Committee on Agricultural Affairs	Michael F. Colley, Chair Fred L. Dailey, Vice Chair, Ex Officio David L. Brennan
Student Affairs	Hiawatha N. Francisco, Jr., Chair Theodore S. Celeste, Vice Chair Amira N. Ailabouni
Fiscal Affairs	George A. Skestos, Chair Alex Shumate, Vice Chair Michael F. Colley
David L. Brennan	
Personnel Committee	Deborah E. Casto, Chair John W. Kessler, Vice Chair Milton A. Wolf
Inter-University Council	George A. Skestos
Research Foundation Board of Directors	Theodore S. Celeste
University Hospitals Board	Theodore S. Celeste George A. Skestos
The Arthur G. James Cancer Hospital and Research Institute Trustee Liaison	John W. Kessler Alex Shumate

**AMENDMENTS TO THE COMMITTEE
APPOINTMENTS FOR 1993-1994 (contd)**

Ohio State University
Affiliates, Inc.

Deborah E. Casto (term 1 year)
John W. Kessler (term 2 years)
Milton A. Wolf (term 3 years)

University Foundation
Ex Officio Class of Directors

Deborah E. Casto (term 1 year)
John W. Kessler (term 2 years)
Alex Shumate (term 3 years)

Wexner Center Foundation Board
effective

Leslie H. Wexner (term 3 years,
November 1, 1993)

University Managed Health Care
System, Inc. Board of Directors

Theodore S. Celeste

Committee on Planning

*Michael F. Colley, Chair
Alex Shumate, Vice Chair
John W. Kessler
George A. Skestos

*Serves as Board of Trustees' interface with the University's Planning Committee.

Upon motion of Mr. Kessler, seconded by Amb. Wolf, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

President Gee:

I might note that I have an appointment to the Wexner Center Foundation Board and Mr. Skestos will be joining that Board as a matter of that appointment.

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PRESIDENT'S REPORT

President Gee:

Joan, congratulations to you. There has been no one that I have felt has done the type of service and fulfilled the type of obligation, in terms of my work as University President for thirteen years, as Joan Huber. She deserves those accolades, but more importantly, she deserves the recognition of all of us here for what has been a remarkable tenure at this University for these many years. So, Joan, thank you very much.

Ladies and gentlemen, since our last meeting, the campuses of this great University have come alive with the opening of Autumn Quarter. Faculty, staff, and students are working together to make this large University a community, a home for our students, and a more personal place to be. It is important that we be a personal university, despite our size; that each person feel valued and welcomed in this community; that we be responsive to the needs of our students; and recommit ourselves to quality in the classroom and beyond.

We have been joined on our faculty this year by some very outstanding scholars and I am even more proud of the many distinguished faculty members who made the decision to stay here, despite many opportunities to go elsewhere. They believe in Ohio State and in our future. So do the very fine members of our incoming class of students. They are well-prepared -- the best in our history -- and ready to accept the challenge of college life. We are committed to providing them with an unparalleled opportunity for academic achievement and we will do so in as personal a manner as possible.

PRESIDENT'S REPORT (contd)

President Gee: (contd)

Let me give you a few examples of the ways we are making a big university small and this is really the theme of my remarks today -- I thought that I would focus on what we are trying to do in this particular area. The Office of Residence and Dining Halls led the way with their very effective planning for Move-in Days in the halls. From the greetings received at the check-in points and the cookies distributed by the Parents' Association, to the T-shirts worn by the assistants who helped unpack cars, thousands of mothers and fathers, and hundreds of thousands of boxes and suitcases were moved into the halls. As I visited with parents and students that weekend, I found them very complimentary of the residence hall staff members. Getting 8,500 people settled into their new homes over one weekend is, indeed, a massive undertaking. To do it with such enthusiasm and spirit makes a great deal of difference and sets a tone for the year.

A number of events were planned so that incoming students could get better acquainted with the University and with each other. Welcome activities included a graduate student orientation program sponsored by the Council of Graduate Students. The Marion Campus held an ice cream social for students at Ohio State Marion and Marion Tech. Welcome activities were held here in Columbus for incoming Minority Scholars and for the 150 or so new Alumni Scholars. Our second annual Freshman Convocation brought more than 3,000 freshmen to St. John Arena to mark the beginning of their academic careers. Members of the Academy of Teaching joined the academic procession as college deans welcomed the new students.

Professor Tom York, who sits here with us today, Chair of the University Senate Steering Committee, told the new students that change was upon them and things would be different. He told them that they would soon feel like Dorothy and, yes, they weren't in Kansas any more! Tom, I love that comment!

The picnic that followed the convocation gave me and other academic leaders the opportunity to meet many new students. As Provost Sisson and I walked around campus on the first day of classes, we were impressed by the energy and spirit shown by our staff members at the bookstore and in college offices. With signs and candy and people working the lines, every effort was made to personalize this institution.

I welcomed a large group of new faculty members at a reception this week and found among them the same vitality and enthusiasm for Ohio State and for our students. I sense, and I really do, a building spirit of community that will form the foundation for enhancing our strength and quality this year.

So throughout this year, you will see evidence of that theme of being a more personal university, responsive and caring about the people of our University family. They deserve nothing less and I believe that we have demonstrated that we can do that in a most effective way.

PRESIDENT'S REPORT (contd)

President Gee: (contd)

I would like to note a new member of our University community that has joined us at our table, Dr. Harry Allen, who is the Chair of the Faculty Council. Dr. Allen is a distinguished member of our faculty, a mathematician, and has been elected as Chair of the Faculty Council, the group representing the faculty of this University as part of our University Senate structure. I have asked Harry, along with the Chair of Steering, Dr. Tom York, to now become resource people in the context of the debate and discussion that will take place. Welcome, Harry, and we are glad to have you here.

That is my report, Madam Chair.

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INVESTMENTS COMMITTEE REPORT

Mr. Shumate:

I would like to call upon Mr. Nichols to present a report on the Endowment Portfolio and the Investment Managers Review conducted yesterday.

Mr. Nichols:

The Investments Committee met yesterday afternoon to review Investment Managers, but first let me give you a brief update on the Portfolio's status. As of the report at the end of last month, the Endowment was at \$502.7 million, which represents an all-time high in the University. Since July 1, 1993, the Endowment has increased \$9.5 million, of which \$1.6 million is new additions.

The Endowment return for last year was 16.1 percent, which compares favorably to the S&P 500 at 13.6 percent and the Lehman Bond Index at 13.2 percent. I would also point out that in addition to passing half a billion dollars in the Endowment, we also passed, at the end of the fiscal year, over 2,000 individual funds that have been established by donors in our Endowment. The amount distributed by the Endowment last year to the colleges and departments for their use -- funds given by the donors was a little over \$22 million and we will distribute approximately \$24 million this year. Jerry and I in our excitement -- discussed last month when we crossed a half billion dollars in the Endowment that that represents the component of fundraising and also the component of Investment returns. You don't ever want to look back on a half a billion, you want to keep moving right on to a billion.

President Gee:

Jim, where does that rank us in the Big Ten now in terms of our Endowment?

Mr. Nichols:

In terms of the Big Ten, we would be third; in terms of public universities, we would be sixth; and in terms of all universities in the country, we would be about thirty-second, I believe. We have been slowly moving up over the last decade. The Endowment is approximately four times larger today than it was ten years ago.

INVESTMENTS COMMITTEE REPORT (contd)

President Gee:

By slowly moving up -- you mean in terms of our place in line?

Mr. Nichols:

That's correct. As Mr. Shumate said, we did review Fixed Income Managers yesterday afternoon. We have tentatively set for later in the fall the review of Equity Managers, and following the completion of those reviews the Committee will discuss any changes in asset allocations or the money assigned to Managers. That completes my report, Mr. Chairman.

Mr. Shumate:

Thank you, Mr. Nichols. Next, I would like to call on Jerry May to present the report on the University Development.

Mr. May:

Private support to the University for the first two months of FY '94 is about even with the figures of last year. Individual giving, however, is running about 16 percent ahead of last year at this point and time. During July-August, we received eight individual gifts of \$100,000 or more totalling nearly \$1 million. At this time, corporate giving is off about 14 percent compared to last year.

I should also point out that of the \$5.8 million in gift receipts only \$150,000, approximately 3 percent, is money that are pledge payments from the past Campaign. So that is sort of slowing down to a trickle now. What that means is that nearly all of the contributions that we have received thus far this year are new gift acquisitions. Are there any questions about the gift reports that are attached?

Mr. Shumate and Madam Chairman, I would like to recommend to the Board the establishment of ten new named endowed funds totaling \$383,432 in restricted support, which are listed in your materials. I am also requesting the change in name or description of two named endowed funds, which are also listed.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 94-40

Synopsis: The report on the receipt of gifts and the summary for August 1993 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of ten (10) new named endowed funds, and amendments to two (2) endowment funds:

NOW THEREFORE

REPORT ON UNIVERSITY DEVELOPMENT (contd)

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of August 1993 be approved.

Upon motion of Mr. Shumate, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

SUMMARY

TOTAL UNIVERSITY PRIVATE SUPPORT
July-August
1992 compared to 1993
GIFT RECEIPTS BY DONOR TYPE

	Dollars		
	July through August		
	<u>1992</u>	<u>1993</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$ 1,037,642	\$ 1,236,976	19
Alumni (From Bequests)	<u>312,208</u>	372,280	19
Alumni Total	\$ 1,349,850	\$ 1,609,256	19
Non-Alumni (Current Giving)	\$ 525,963	\$ 782,329	49
Non-Alumni (From Bequests)	<u>311,209</u>	<u>145,175</u>	(53)
Non-Alumni Total	\$ 837,172	\$ 927,504	11
Individual Total	\$ 2,187,022	\$ 2,536,760	16 ^A
Corporations/Corp. Foundations	\$ 2,565,637	\$ 2,205,711	(14) ^B
Private Foundations	\$ 731,717	\$ 789,141	8
Associations & Other Organizations	<u>\$ 466,721</u>	<u>\$ 242,346</u>	(48) ^C
TOTAL	\$ 5,951,097	\$ 5,773,958	(3)

^AIndividual giving is up 16 percent compared to the July-August period one year ago. Of all contributions from individuals of \$10,000 or more, during July-August this year there were 38 gifts for \$1,546,873. Last year during the same period, there were 28 gifts totaling \$1,382,514. Also, there was a significant increase in donors of annual gifts (39 percent) during the period which accounted for the rest of the increase in individual giving.

^BCorporation giving at the \$10,000 or more level is down 14 percent the first two month of FY 93 (\$1,694,250 last year compared to \$1,420,693 this year).

^CDuring July-August, fourteen associations or other organizations gave \$10,000 or more (\$257,415). This year only seven other organizations or associations have given at this level (\$96,965).

(Note: of the \$5,773,958 in current year gift receipts, \$150,915 or 3 percent is the result of the payment of pledges from The Ohio State University Campaign.)

REPORT ON UNIVERSITY DEVELOPMENT (contd)

SUMMARY (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT

July-August

1992 compared to 1993

GIFT RECEIPTS BY PURPOSE

	<u>1992</u>	Dollars July through August <u>1993</u>	<u>% Change</u>
Gift Additions	\$ 1,684,427	\$ 1,448,967	(14)
Gifts to Current Use Funds:			
Buildings/Equipment	\$ 939,142	\$ 576,078	(39)
Program Support	2,152,724	2,419,073	12
Student Financial Aid	333,252	367,491	10
Annual Funds--Colleges/Departments	713,078	894,984	26
Annual Funds--University	128,474	67,365	(48)
Total	\$ 5,951,097	\$ 5,773,958	(3)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
Establishment of Named Endowed Funds			
The Herman M. Martin Agriculture Student Recruitment Fund (Student Recruitment College of Agriculture)		\$150,000.00	\$150,000.00
The Emanuel D. Rudolph Polar Studies Fund (Graduate Research/Goldthwait Polar Library - Byrd Polar Research Center)		\$88,175.00	\$88,175.00
The Marvin Hoffman Innovation Fund in Business (New Program Initiatives - College of Business)		\$25,000.00	\$25,000.00
The Jenson-Wallin-Young Research Fund (Accounting and Management Systems - College of Business)		\$25,000.00	\$25,000.00
The Arch and Mary Ellen Priestley Veterinary Scholarship Fund (Scholarships - College of Veterinary Medicine)	\$17,386.51		\$17,386.51
The Ohio 4-H International Programs Endowment (International Program Support - Ohio 4-H)	\$16,570.00		\$16,570.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
Establishment of Named Endowed Funds (contd)			
The Jack L. and Joan P. Wallick Medical Oncology Research Endowment Fund (Oncology Research - Arthur G. James Cancer Hospital and Research Institute)	\$16,300.00	\$16,300.00	
The Frederick T. Grimm Scholarship Fund (Scholarships - College of Agriculture)	\$15,000.00		\$15,000.00
The Emanuel D. Rudolph History of Children's Science Collection (Book Acquisition - University Libraries)		\$15,000.00	\$15,000.00
The Emanuel D. and Ann Rudolph Friends of the Libraries Student Book Collector's Contest Endowment (Friends of the Libraries Student Book Collector's Contest - University Libraries)		\$15,000.00	\$15,000.00

Change in Name and Description of Named Endowed Fund

From: Dr. James R. Withrow Memorial Scholarship Fund
 To: The Dr. James R. Withrow Memorial Equipment Fund in Chemical Engineering

Change in Description of Named Endowed Fund

The Dr. Ernest W. Johnson Professorship Fund

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds

Herman M. Martin Agriculture Student Recruitment Fund

The Herman M. Martin Agriculture Student Recruitment Fund was established October 1, 1993 by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the estate of the late Herman M. Martin, an Ohio State alumnus and one of the co-founders of Bob Evans Farms. Mr. Martin served as vice president of personnel and public relations prior to his retirement in 1968. Mr. Martin earned both bachelor's (B.S. Ed. '32) and (M.A. Education '41) degrees from Ohio State. In the early part of his career, he served as a teacher and administrator in Ohio's public schools. His interest in young people and in higher education as well as service to the various communities in which he lived was exemplary.

This bequest and all gifts to this fund are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support student recruitment programs and activities. Two-thirds of the annual income shall be used for recruitment of students to the undergraduate curricula for four-year programs, and one-third to be utilized for student recruitment to technical education programs at the Agricultural Technical Institute. Utilization of income shall be at the discretion of the associate dean, College of Agriculture, and the director, Agricultural Technical Institute, with concurrence by the vice president for agricultural administration and dean of the College of Agriculture.

It is the desire of the donor(s) that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the University's Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor(s).

\$150,000.00

The Emanuel D. Rudolph Polar Studies Fund

The Emanuel D. Rudolph Polar Studies Fund was established October 1, 1993 by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund by the bequest of Dr. Emanuel D. Rudolph, third Director of the Institute of Polar Studies, currently known as the Byrd Polar Research Center, and with gifts from his family, friends and colleagues.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be distributed to the Byrd Polar Research Center and shall be administered by the Director of the Center. The income shall be used for two purposes, namely, supporting post-doctoral and graduate research students, and supporting activities of the Goldthwait Polar Library. A portion in the amount of \$5,000 of the original bequest will be used to purchase shelves and cabinets to house the Rudolph Collection of polar literature.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Emanuel D. Rudolph Polar Studies Fund (contd)

It is the desire of the donor(s) that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the dean responsible for biological sciences and the appropriate department chair or program administrative officer in order to carry out the desire of the donor(s).

\$88,175.00

The Marvin Hoffman Innovation Fund in Business

The Marvin Hoffman Innovation Fund in Business was established October 1, 1993 by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund designated for support of the College of Business from the estate of Dr. Marvin Hoffman (M.B.A. '49; Ph.D, Business Organization '57).

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be distributed to the Dean of the College of Business to fund new projects and activities which further the interests of the College. Allocations from this fund will act as catalysts for new program developments and be based on competitive review processes.

It is the desire of the donor(s) that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor(s).

\$25,000.00

The Jensen-Wallin-Young Research Fund

The Jensen-Wallin-Young Research Fund was established October 1, 1993 in accordance with the guidelines approved by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from E. Ann Gabriel, (M.A. and Ph.D., Accounting Management Information Systems 1993) of Upper Arlington, Ohio. The fund is named in honor of E. Ann Gabriel's Ph.D. faculty advisory committee from the Department of Accounting and Management Information Systems -- Dr. Daniel L. Jensen, Dr. David E. Wallin, and Dr. Richard A. Young.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Jensen-Wallin-Young Research Fund (contd)

The annual income shall be used to support Ph.D. students and candidates in the College of Business Department of Accounting and Management Information Systems. Specifically, the Chair of the department shall use the income to support student Ph.D. research activities and research resource needs.

It is the desire of the donor(s) that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor(s).

\$25,000.00

Arch and Mary Ellen Priestley Veterinary Scholarship Fund

The Arch and Mary Ellen Priestley Veterinary Scholarship Fund was established October 1, 1993, by the Board of Trustees of The Ohio State University with initial gifts to The Ohio State University Development Fund from Mary Alicia Priestley (M.A. Education '89) and David W. (B.A. Social & Behavioral Sciences "Honors Contract-Interdisciplinary" '78) and Susan Osterhout Priestley (B.S.Nurs. '78) and additional gifts from family and friends of Dr. Archie C. (D.V.M. '43) and Mary Ellen Priestley, Upper Arlington, Ohio.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income from the endowed fund shall be distributed to The Ohio State University College of Veterinary Medicine to provide scholarships for junior or senior students in the College of Veterinary Medicine who are Ohio or West Virginia residents and who demonstrate a special interest and aptitude in food animal medicine. Selection of the scholarship recipients will be made by the College of Veterinary Medicine, in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$17,386.51

Ohio 4-H International Programs Endowment Fund

The Ohio 4-H International Programs Endowment Fund was established October 1, 1993 by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from private contributors.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

Ohio 4-H International Programs Endowment Fund (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support one or more Ohio 4-H delegates to another country through the Ohio 4-H International Program. Selection shall be made annually by an Ohio 4-H International Program Selections Committee. If delegate opportunities through Ohio 4-H International Programs cease to exist, then the income is to be used to support participants in 4-H international education programs conducted within Ohio.

Should the need for this fund cease to exist, or so diminish as to provide unused income, then the income may be used for any purpose whatsoever, as determined by The Board of Trustees, with preferences being given to the recommendations from the Director for the Ohio State University Extension, the State Leader, 4-H Youth Development, and the Ohio 4-H Foundation in order to carry out the desire of the donors.

\$16,570.00

The Jack L. & Joan P. Wallick
Medical Oncology Research Endowment Fund

The Jack L. & Joan P. Wallick Medical Oncology Research Endowment Fund for The Arthur G. James Cancer Hospital and Research Institute was established October 1, 1993, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Jack L. and Joan P. Wallick, Columbus, Ohio.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as the occasion dictates.

The annual income shall be used to support medical oncology research carried out in The Arthur G. James Cancer Hospital and Research Institute as approved by the Director of The Arthur G. James Cancer Hospital and Research Institute and the Vice President for Health Services.

It is the desire of the donors that this gift should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Director of The Arthur G. James Cancer Hospital and Research Institute and the Vice President for Health Services in order to carry out the desire of the donors.

\$16,300.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Frederick T. Grimm Scholarship Fund

The Frederick T. Grimm Scholarship Fund was established October 1, 1993 by the Board of Trustees of The Ohio State University with gifts from Professor Grimm's family, David Frederick (B.S.Agr. '73) and Debra A. Grimm (B.S.Nurs. '76) and their children Paul and Mary, and Robert L. (B.S.Ed. '74) and Cynthia J. Grimm and their daughter Katherine, to The Ohio State University Development Fund. Frederick T. Grimm (B.S.Agr. '41; M.S. Agriculture Education '64) spent his career as a teacher of vocational agriculture and as a faculty member of the Ohio Cooperative Extension Service (now Ohio State University Extension), service as a 4-H agent, county extension agent, area extension agent-marketing, and first chairman of the area extension center located in Fremont, Ohio. Professor Grimm retired on October 31, 1975, after having served on the faculty of The Ohio State University for more than 28 years.

All gifts to this fund are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to fund scholarships for freshmen students, with a preference for those from Ottawa and the seven surrounding counties (Lucas, Wood, Hancock, Sandusky, Seneca, Erie and Huron). Eligible students shall be those who have been enrolled in 4-H for at least four years and have shown a high level of communication and leadership skills, along with a sincere interest and intent to enter Extension employment following completion of their undergraduate and/or graduate degrees in the College of Agriculture. Nominations shall be made by county extension personnel in each of the eight designated counties. The names of individuals nominated, along with a completed scholarship application blank, are to be sent to the chairperson of the Ottawa County Extension Office, where the list of nominees will be evaluated by Ottawa County Extension faculty members who will then forward the names and dossiers of the top five nominees to the office of the assistant dean for student affairs in the College of Agriculture. Selection criteria shall include: evidence of above-average scholarship; participation in 4-H and/or FFA and/or other student activities which demonstrate leadership and communication skill potential; interest in and intent to enter an extension career; and financial need as a consideration, but not the controlling factor.

A scholarship committee under the direction of the assistant dean for student affairs in the College of Agriculture in consultation with the University Committee on Student Financial Aid, shall make the final selection based on funds available and qualifications of the applicants.

It is the desire of the donor(s) that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the University's Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor(s).

\$15,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Emanuel D. Rudolph
History of Children's Science Collection

The Emanuel Rudolph History of Children's Science Collection was established October 1, 1993 by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the estate of Emanuel D. Rudolph, Professor Emeritus, Plant Biology, Columbus, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the acquisition and organization of books for addition to the Emanuel Rudolph History of Children's Science Collection. The Rudolph collection includes science text books and popular science books written and intended for the education and edification of juvenile readers. Strongest in nineteenth-century English and American materials, the Rudolph collection also includes earlier and later historical periods and non-English language. Expenditure decisions are to be determined by the curator of Rare Books and Manuscripts in cooperation with the director of University Libraries.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$15,000.00

The Emanuel D. and Ann Rudolph Friends of the Libraries
Student Book Collector's Contest Endowment

The Emanuel and Ann Rudolph Friends of the Libraries Student Book Collector's Contest Endowment was established October 1, 1993 by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the estate of Emanuel D. Rudolph, Professor Emeritus, Plant Biology, Columbus, Ohio.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Bi-annual Friends of the Libraries Student Book Collector's Contest, established in 1984 by the Rudolphs. Expenses include prize money awarded to student winners, promotion of contest, and costs associated with the awards ceremony including travel and honorarium for speaker, refreshments for reception following awards ceremony, and additional miscellaneous expenses. Expenditure decisions are to be determined by the director of Friends of the Libraries in cooperation with the director of University Libraries.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Emanuel D. and Ann Rudolph Friends of the Libraries
Student Book Collector's Contest Endowment (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$15,000.00

Change in Name and Description of Named Endowed Fund

The Dr. James R. Withrow Memorial Equipment
Fund in Chemical Engineering

The Dr. James R. Withrow Memorial Scholarship Fund was established February 8, 1968, by the Board of Trustees of The Ohio State University. The name and description were changed, October 1, 1993, with a transfer of all assets from the Dr. James R. Withrow Memorial Scholarship Fund in accordance with the guidelines of the scholarship fund.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used by the Department of Chemical Engineering for the acquisition of research and teaching equipment as approved by the Chairperson of the Department. The Department of Chemical Engineering shall allocate the yearly income cognizant of the gratitude the sole benefactor had for his former chemical engineering professor and mentor.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

Change in Description of Named Endowed Funds

The Dr. Ernest W. Johnson Professorship Fund

The Dr. Ernest W. Johnson Professorship Fund was established May 1, 1992 by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from friends and colleagues in honor of Dr. Ernest W. Johnson, (B.A. Biological Sciences '48; M.D. (cum laude) '52; and M.M.S. (Medicine) '57). The description was revised October 1, 1993.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Description of Named Endowed Funds (contd)

The Dr. Ernest W. Johnson Professorship Fund (contd)

The annual income shall be applied back to the principal until it reaches the required Professorship level of \$500,000 at which time the Professorship will support research and physical medicine rehabilitation in the Department of Physical Medicine, College of Medicine. As funds become available and the principal reaches the Chair level of \$1,250,000, the Professorship may be converted to a Chair that will support research and physical medicine rehabilitation in the Department of Physical Medicine, College of Medicine.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Medicine, Chairperson of the Department of Physical Medicine, or Ernest W. Johnson Society representative in order to carry out the desire of the donors.

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RESEARCH FOUNDATION REPORT

Mr. Celeste:

Summaries of the grants and contracts received by The Ohio State University Research Foundation during the month of August can be found at Tab 1 in your Research Foundation Report. Awards for the period July 1993 through August 1993 from Federal sponsors have decreased about 4 percent. Total funding from all sponsors for Fiscal Year 1994 is down about 10 percent. Fluctuations in the arrival of new awards early in the Fiscal Year make it difficult to make reliable predictions of the impact of these early returns on our final numbers for FY 1994.

At Tab 2 there are expenditure summaries comparing the months of July through August for FY 1994 and FY 1993. Total expenditures for FY 1994 exceeded FY 1993 expenditures by 10.3 percent. It is significant that recovery of indirect costs is up about \$1 million.

Some new projects of special interest that were funded in the month of August are listed at Tab 3. I thought you might be interested that Professor Jhiang, from the Department of Internal Medicine, received \$180,000 from the American Cancer Society to study human papillary thyroid carcinomas. This study will lead one to understand the molecular mechanisms and biochemical changes involved in thyroid neoplastic transformation, and ultimately, the actual mechanisms underlying the wide spectrum of thyroid cancers.

A second project of interest is entitled *Effects of Saturated Fatty Acids on LDL Synthesis and Degradation in Women*. Professor Jean Snook in the Department of Human Nutrition and Food Management received \$160,000 from the Department of Agriculture to study the effects of dietary saturated fatty acids on cholesterol metabolism.

I also want to mention that I had a chance to visit with Ken Wilson, our Nobel Laureate in Physics, about his efforts to improve the teaching of math and science

RESEARCH FOUNDATION REPORT (contd)

Mr. Celeste: (contd)

at the pre-college level. These efforts are funded by a major award from the National Science Foundation for a project entitled *Project Discovery*. At some point it may be worthwhile for the full Board to have a discussion of Ohio State's many pre-college education research projects of which this project is an excellent example.

At Tab 4 is the list of all projects funded in August.

At Tab 5 is a second closing report of awards for Fiscal Year 1993. In the process of reconciling the records of the Research Foundation and the Engineering Experiment Station for Fiscal Year 1993, we determined that \$608,214 was unreported to the Board of Trustees. These dollars are all in the Non-Federal categories. This increases the year end total to over \$166 million, an increase of 1.6 percent.

Tab 6 includes press releases issued by University Communications highlighting recent research activity. I would also like to alert you to look in your mail for the annual report, which they will be sending out on research at The Ohio State University for 1993. That should be coming out shortly to you.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 94-41

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for August 1993 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of August 1993 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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HOSPITALS BOARD REPORT

Mr. Skestos:

The Hospitals Board Professional Affairs, Education, and Research Committees met yesterday, September 30. After presenting the September medical staff appointments, Dr. Mekhjian reviewed proposed amendments to the Medical Staff Bylaws, Rules and Regulations. The Committee endorsed the proposed revisions with minor amendments. In closed session, Dr. Cordero discussed the Clinical Quality Management Program in Neonatology and Dr. Bay presented the Hospitals- wide Quality Management Report. Mr. Larry Anstine briefly reviewed the Hospitals preparations for creditation surveys in October and November.

The full Hospitals Board also met yesterday. We endorsed the September medical staff appointments and the Medical Staff Bylaws, Rules and Regulations changes as amended by the Professional Affairs Committee. We voted to ratify the Executive Committee's July and August actions on behalf of the full Board.

We received the annual auditor's report which revealed no significant deficiencies in the Hospitals. Mr. Fraley and Dr. Bush presented a proposal through which the Hospitals and the integrated Physicians Group could purchase a new computer system to perform joint registration, scheduling, and billing functions. The new system is capable of not only combining those processes and producing a single bill, it can also capture information that will help the Medical Center compete for managed care contracts. We authorized Hospitals and Management to purchase the new system and to negotiate the appropriate financial and operating arrangements with the Physicians Group. We reaffirmed our commitment to adhere to the conflict of interest policy applicable to Hospitals' employees, and distributed questionnaires for our annual self-evaluation.

AMENDMENTS TO THE UNIVERSITY HOSPITALS BOARD BYLAWS AND BYLAWS OF THE BOARD OF TRUSTEES

Resolution No. 94-42

Synopsis: The amendments to the University Hospitals Board Bylaws and Bylaws of the Board of Trustees are recommended for approval.

WHEREAS pursuant to bylaw 3335-103-01 of the University Hospitals Board Bylaws, the University Hospitals Board Bylaws may be amended by The Ohio State University Board of Trustees; and

WHEREAS pursuant to bylaw 3335-1-09 of the Bylaws of the Board of Trustees, the Bylaws of the Board of Trustees may be amended by The Ohio State University Board of Trustees; and

WHEREAS the amendments to the University Hospitals Board Bylaws have been endorsed and ratified by the University Hospitals Board on August 26, 1993, as follows:

Amended Hospitals Board Bylaws

3335-93-01 University hospitals board.

- (A) The body responsible to the Ohio state university board of trustees for oversight of patient care services, the university hospitals' support of the Ohio state university health sciences academic programs, shall be known as the university hospitals board (herein called board).

AMENDMENTS TO THE UNIVERSITY HOSPITALS BOARD BYLAWS AND BYLAWS OF THE BOARD OF TRUSTEES (contd)

Amended Hospitals Board Bylaws (contd)

- (1) The hospitals board will be composed of two members of the Ohio state university board of trustees (trustee members) and twelve citizens from the general public (citizen members), all appointed by the Ohio state university board of trustees in consultation with the president of the university. EXCEPT AS OTHERWISE SPECIFIED IN THESE BYLAWS, NO employee of the university shall be eligible for board membership, FOR ELECTION AS AN OFFICER OF THE BOARD, OR FOR APPOINTMENT TO A COMMITTEE OF THE BOARD.
- (2) The president of the Ohio state university shall be an ex- officio member of the hospitals board. THE EXECUTIVE DIRECTOR AND MEDICAL DIRECTOR OF UNIVERSITY HOSPITALS SHALL BE EX-OFFICIO MEMBERS OF THE HOSPITALS BOARD WITHOUT VOTE.
- (3) and (4) unchanged.
- (5) In addition to the hospitals board members, the following, at the board's request, will participate in deliberations, will receive agenda and minutes, and from time to time will be invited to attend board meetings and other activities, and to submit agenda items:

Persons designated by the university's board of trustees as
emeritus hospitals board members
Deans of health sciences colleges
~~Medical director of university hospitals~~
Chief, hospitals medical staff, or equivalent position

(6) and (7) unchanged.

Balance unchanged.

3335-93-02 Powers and duties.

Members of the hospitals board shall be responsible to the university board of trustees for the oversight of patient care services in university hospitals and for ensuring that the hospitals' activities support the health sciences programs of the university. Although it is understood that the university board of trustees cannot delegate its ultimate authority over and responsibility for the hospitals--including determination of policy for the fiscal health of the university hospitals, its personnel policies, or the definition of the hospitals' mission--the hospitals board will be delegated the authority and responsibility set forth herein, consistent with Ohio law. The university hospitals board will be responsible for, subject to the authority and periodic review of the university board of trustees, the following:

- (A) ~~Oversight of~~ ASSURING THE QUALITY OF CARE INCLUDING THE DELIVERY OF patient services, THE DEVELOPMENT OF including admissions and quality assurance policies and practices developed by the hospitals staff, AND ADEQUATE QUALITY ASSESSMENT AND IMPROVEMENT MECHANISMS WITHIN THE HOSPITALS.

(B) through (I) unchanged.

**AMENDMENTS TO THE UNIVERSITY HOSPITALS BOARD BYLAWS AND
BYLAWS OF THE BOARD OF TRUSTEES (contd)**

Amended Hospitals Board Bylaws (contd)

(J) CREATING COMMITTEES IT DEEMS NECESSARY, WHICH MAY BE DIRECTED BY THE BOARD TO ACT ON ITS BEHALF, TO CARRY OUT ITS RESPONSIBILITIES, AS CONSISTENT WITH ITS POWERS AND DUTIES DESCRIBED ABOVE.

(K) DEVELOPING A STRATEGIC PLAN FOR THE HOSPITALS.

(L) APPROVE THE PURPOSE AND ARTICLES OF INCORPORATION OF ANY ORGANIZATION WISHING TO ESTABLISH ITSELF AS AN AUXILIARY SERVICE ORGANIZATION TO THE UNIVERSITY HOSPITALS.

3335-93-05 Quorum.

At least a majority of the current VOTING membership of the board shall be necessary for a quorum.

3335-93-07 Removal.

(A) The hospitals board may recommend to the Ohio state university board of trustees that a CITIZEN member of the hospitals board be removed or suspended. Recommendations for suspension or removal by the board shall be made directly to the Ohio state university board of trustees which has sole authority to appoint and remove members of the university hospitals board.

Balance unchanged.

3335-97-02 Executive committee.

(A) Responsibilities. The executive committee shall:

(1) through (4) unchanged.

(5) RECEIVING AND ACTING ON REPORTS FROM MEDICAL STAFF ADMINISTRATIVE COMMITTEE AND/OR THE PROFESSIONAL AFFAIRS/EDUCATION/RESEARCH COMMITTEE REGARDING CREDENTIALING, SUBJECT WHEN REQUIRED TO FINAL ACTION OF THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES.

Balance unchanged.

3335-97-05 Professional affairs/education/research committee

(A) Responsibilities. The professional affairs/education/research committee shall be responsible for the following specific duties:

(1) through (4) unchanged.

(5) ~~Monitoring the evaluation of credentials and privileges requests of physicians and other applicants.~~ RECEIVING REPORTS FROM THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE REGARDING CREDENTIALING AND RECOMMENDING ACTION ON THESE REPORTS TO THE HOSPITALS BOARD.

**AMENDMENTS TO THE UNIVERSITY HOSPITALS BOARD BYLAWS AND
BYLAWS OF THE BOARD OF TRUSTEES (contd)**

Amended Hospitals Board Bylaws (contd)

(6) through (9) unchanged.

Balance unchanged.

Amended Board Bylaw

3335-1-03 Administration of the university.

(A) through (U) unchanged.

(V) University hospitals board.

- (1) The university hospitals board shall be responsible to the board of trustees for the oversight of patient care services in university hospitals. The hospitals board shall be accountable through the president to the university board of trustees. The bylaws of the hospitals board will be subject to the approval of the university board of trustees.
- (2) The hospitals board shall be comprised of two members of the university board of trustees and twelve other persons, selected from the general public who shall be appointed by the university board of trustees in consultation with the president.
- (3) THE PRESIDENT OF THE OHIO STATE UNIVERSITY SHALL BE AN EX-OFFICIO MEMBER OF THE HOSPITALS BOARD.
- (4) THE EXECUTIVE DIRECTOR AND THE MEDICAL DIRECTOR SHALL BE EX-OFFICIO MEMBERS WITHOUT VOTE OF THE HOSPITALS BOARD.

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the University Hospitals Board Bylaws and Bylaws of the Board of Trustees be adopted as recommended by the University Hospitals Board and The Ohio State University Board of Trustees.

Upon motion of Mr. Skestos, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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STUDENT AFFAIRS COMMITTEE REPORT

Mr. Francisco:

The Student Affairs Committee met yesterday afternoon and heard reports from several student organization presidents. The number one concern is that with the reform that the University is undergoing that the students' concerns not be overlooked. We need to make sure that students will always have a voice on the different organizational changes that are going to happen.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Francisco: (contd)

Other concerns included: why student organizations have to pay to use University facilities; and a request for students to be given access to WOSR for internships and also to help air important dates for student functions put on by all of the student organizations. Another concern was that engineering students have to pay a fee to co-op, but they don't get credit for it. One student complained that his major was cancelled, but he didn't receive any notice of this until after his fee statements were released. So he was behind in trying to reschedule another class.

Frank Chloupek, President of CGS, reported that over 500 students attended the new student orientation and they were welcomed by Dr. Gee. CGS is also eager to be involved in University restructuring and troubled by the suggestion of eliminating classes with less than 15 students. Eliminating these classes would severely harm graduate programs and make it impossible to strive for excellence in graduate education. They also held a reception where over 600 students attended, along with Vice President Williams and Vice Provost Purnell.

Chris Norman, President of USG, reported that their health and fitness tour, held on campus this week, was quite successful. Ted Celeste led the way in basketball. USG was very pleased with the outcome of Voter Registration and they are also planning on lobbying the State next year. They have already set the dates for when they will be marching and trying to talk to the Governor.

USG is also planning a Student Disability Awareness Week. This is where students will either be blindfolded, wear earplugs, be in a wheelchair, or have their arms in slings, so they will have an awareness of what disabled students have to face every day at this University.

On Tuesday, IPC, CGS, and USG all had their committee members meet each other and discussed how to become more active and vocal on the different committees. And, finally, the problems with Traffic and Parking were discussed.

That concludes my report.

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EDUCATIONAL AFFAIRS COMMITTEE

Ms. Casto:

This morning we will be conducting the Educational Affairs Committee and the Fiscal Affairs Committee as committees of the whole. I would like to ask Mr. Kessler to chair the Educational Affairs Committee.

BUDGET REALLOCATIONS AND ACADEMIC RESTRUCTURING

Mr. Kessler:

I would like to call on Drs. Sisson, Ray, and Rudd to discuss the Budget Reallocations and Academic Restructuring.

EDUCATIONAL AFFAIRS COMMITTEE (contd)

BUDGET REALLOCATIONS AND ACADEMIC RESTRUCTURING (contd)

Dr. Sisson:

I am very pleased to present to you a draft of a document entitled, "Budget Constraints and Academic Investments." This document sets forth a substantive process of review for collectively examining, appraising, and setting our academic priorities at The Ohio State University, in a way that they can be most effectively reflected in programs and the structure of our academic units.

Our proceeding with such a proposed examination was reflected in the discussion of faculty, including Professors York and Allen, with the Educational Affairs Committee at its meeting but one month ago. And it was in a moment of enthusiasm that I indicated that I was prepared to have a proposal for discussion by month's end and this is that.

Let me make a few other preliminary comments. The principles and general provisions in the proposal have been discussed with the Council of Deans, the Steering Committee of the University Senate, the Priorities Committee, the President's Executive Committee, and several meetings of department chairs and retreats that I've had the opportunity to be a part of in various colleges. I have also shared the general thoughts that are included herein just yesterday at a meeting of our department chairs. The proposal before you has benefitted greatly from these discussions. The proposal is marked "DRAFT," for I propose to discuss its provisions with a number of committees of the University Senate before issuing the document in final form.

The document is predicated on the proposition, and one that I think is widely shared in our University community, that we need to move forward to develop a plan for setting academic priorities for the long-term at our University. I think this is accepted as a matter of principle, as well as a matter of necessity on the ground so to speak. It accepts the necessity of accenting the quality and the renewal of our institution. It accepts the reality, as well as a long-term change in the funding base for higher education not only in the State of Ohio, but nationally.

As observed in the report, if we are to effectively pursue our stated mission of international distinction in education, scholarship, and public service, it is essential that we identify resources to protect, enhance, and create programs of the highest quality. It is essential that we invest in areas that enable the University to contribute with distinction to knowledge, learning, and the public good in this process.

I think it is also widely accepted that reallocation of our resources and investments must be differential to protect and strengthen as many valued programs as we can rather than weakening all. We must explore ways to provide the greatest range at the highest quality of what we do but with greater efficiency. We must also provide for renewal within the University even as we prune. It is essential that we seed and nurture new growth in areas of excellence and in areas where The Ohio State University has a comparative advantage to take the lead among the nation's universities.

In making reallocations, we must also address Ohio State's new mission-vision statement. What we do and how well we do it must be reexamined in light of goals now set for our University -- goals set by this Board formally on December 4, 1992.

EDUCATIONAL AFFAIRS COMMITTEE (contd)

BUDGET REALLOCATIONS AND ACADEMIC RESTRUCTURING (contd)

Dr. Sisson: (contd)

Current and long-term financial considerations increase incentives to proceed effectively with this review and evaluation -- a restructuring process. But the process of renewal we have begun requires significant change within and across colleges apart from any current budget problems.

I say a process we have begun in that the course charted in the document before you is a next step in a process commenced over a year ago. It is part of a stream of continuity. The current proposals follow from considerations included within the discussions initiated by the report by the statewide Managing For the Future Task Force submitted to the Ohio Board of Regents just over a year ago. Considerations with more relevance to our immediate concerns were examined and discussed by our own Ohio State University Task Force on Managing For the Future set up by President Gee, which was reported just under a year ago. I have referred to the Mission and Vision Statement that was adopted by this Board and in the spring of this year the Office of Academic Affairs developed, after broad consultation, a set of criteria for establishing or abolishing academic programs and other programs, or changing academic structure. In all of this there was a common theme and the call for the exaltation of, the protection of, and investment in excellence, for minimizing redundancies in our programs, within the State of Ohio, but most immediately within our own University, and to pursue all other initiatives for realizing internal economies.

Let me say something about process -- two elements are central. First, the review and recommendations for appropriate action must follow rules and procedures that are already in place. Indeed, the relevant rules and procedures in this regard are appended as a part of this document. Second, the process must lean heavily on advice from and consultation with faculty, students, and staff. This is in the first instance a matter of fundamental principle, it is also a matter of prudence. For such a process generates, as it contributes to the validation of information, it contributes to the incubation of ideas -- it can generate alternatives.

All units, it is proposed, will be asked to review programs and work with other units as appropriate to achieve the goals that have been collectively articulated. Reorganization may occur in academic support units, the Office of Academic Affairs, and within and across colleges.

Examination of our academic support units is now underway. I think that I reported in earlier discussions -- although I have had so many discussions, I can't recall where I have discussed what -- that I have been asked by the President to serve as the facilitator of that process. This has commenced.

The Office of Academic Affairs commenced a process of restructuring during the past year and will continue to examine relevant issues during the current year as well. Serious and sustained programmatic and organizational review has already commenced in a number of our colleges. But to formally initiate the process of review in our academic units across the campus, deans will be asked -- this is what is proposed -- to submit plans specifying how they would redirect 7 percent of their annual general funds budgets for FY '95 within their colleges. They are to determine how these would be reinvested in research and teaching activities to improve their college. For the long-term, colleges will be asked to identify another

EDUCATIONAL AFFAIRS COMMITTEE (contd)

BUDGET REALLOCATIONS AND ACADEMIC RESTRUCTURING (contd)

Dr. Sisson: (contd)

percent of the same order of magnitude to be reinvested differentially within their colleges over a period of several years.

It is also essential to study the feasibility of mergers or relocations across colleges in order to improve program quality or to reduce cost. Such changes may need to be phased in over several years, but we must begin as soon as possible -- which means immediately. I will ask deans to initiate cross-college discussions and, at an appropriate time, I will make proposals that cross college boundaries.

It is important in order to assist this fundamentally important process that we put together a central academic enrichment and investment pool. I shall work vigorously with others to achieve this and invite the assistance of all who have any ideas and assistance to provide.

Let me now draw your attention to a proposed timetable for the initiation review and action on proposals for budget reallocation and program and unit restructuring and change. I propose to formally charge colleges with the above mission this month. As I have indicated, practically all colleges have already initiated discussions about these matters. I would expect to receive proposals some time early in the winter quarter. Then these will be reviewed in the Office of Academic Affairs, with relevant recommendations that require Senate review forwarded to the appropriate Senate Committees for action. I propose that recommendations requiring full Senate deliberation be presented to the University Senate as a body during the spring term, with recommendations requiring the attention and action of the Board coming forward in early summer.

Let me close this formal summation of the document which you have, but which others have not had the opportunity to read yet, by noting that the purpose of this document is to provide a first step, a continuation of steps, in a long-term process. Its purpose is also to redefine the University through a process that balances the need for timely decision making, with the need for thoughtful and constructive discussion. Its spirit is to commit to renewal, to enhancing the quality of what we do, and to nurture new areas of growth for the benefit of our fund of knowledge capital, our students, and our society, but with a realistic appreciation of the funding constraints under which we live.

I would ask if either of my colleagues here have anything to add to that, but I wanted to summarize everything at the outset so we have a common spore from which we can discuss any of the issues that are included in the document or that I have raised. Do you have any collaboration?

Dr. Ray:

I guess if there were a couple of observations that I would want to make at the outset -- it would go back to Hiawatha's concern about student involvement. As the Provost has indicated, throughout the document we discussed the need to consult widely with faculty, staff, and students as appropriate. But in addition to the extent that we are really talking about fundamental changes at the University that could involve consolidation and elimination of programs, it is important that the University community know that at the outset we are committed to seeing that all

EDUCATIONAL AFFAIRS COMMITTEE (contd)

BUDGET REALLOCATIONS AND ACADEMIC RESTRUCTURING (contd)

Dr. Ray: (contd)

enrolled students complete their course of study. So to the extent that decisions may be taken this year that would lead to a phase-down of some programs over time, the timing of that phase-down would be such as to assure that students who are currently enrolled in programs would in fact be able to complete them.

Dr. Sisson:

Absolutely.

Mr. Kessler:

Are there any questions for Dick or his associates?

Ms. Casto:

Jack, might I suggest that -- in light of the fact that we only received this yesterday and it's a thirty-six page document -- maybe we revisit it another time. I don't know if we have all had a chance to study it and really know what it is saying to us. Is that okay with everybody?

Mr. Kessler:

Tom --

Dr. Tom York:

You referred to the decision-making process and I think that is very important, but have you focused this? Who is going to make the decisions? Who is going to be the final arbiter? Are you that person? Is there a committee that has been defined? Have you clarified that yet?

Dr. Sisson:

Any recommendation for the change in an academic program or the reorganization of academic units must receive the review and recommendation of the appropriate committee of the University Senate. Any change that would require Board action will certainly come to the Board for deliberation and vote. So the idea is not to create a new and separate process of review in this general process that we are talking about, but to employ the rules that we already have for making recommendations and decisions. It is to use a current process, rather than a new set of procedures.

Dr. York:

Again, since I am chair of the Steering Committee in the Senate and in looking at the decision-making process, it seems a bit diffuse to me. While surely everything must move through the Senate, that is clearly important and I would not want to deviate from that, but a program of this magnitude needs central coordination and focus. I would hope some thought would be given to that. I noticed the few committees that you listed -- the University Priorities Committee, etc. -- and I think

EDUCATIONAL AFFAIRS COMMITTEE (contd)

BUDGET REALLOCATIONS AND ACADEMIC RESTRUCTURING (contd)

Dr. York: (contd)

that is very good. I personally would welcome strong leadership, particularly from your office.

Dr. Sisson:

I think you will find that.

President Gee:

Thank you, Tom, we appreciate those comments.

Mr. Kessler:

Are there any other questions, George or Mike? Yes, Hiawatha --

Mr. Francisco:

How and when are you going to involve students and where do they need to go to air their voices or their opinions?

Dr. Sisson:

Students will have a voice, certainly, in the committees that are reviewing these documents. Certainly at the level of the Office of Academic Affairs, the Priorities Committee, the University Senate Steering Committee, but also at the college level, and to the fullest extent possible at the departmental level. This is part of the formal proposal that -- as fully as possible -- all voices will be heard from the bottom up.

Ms. Casto:

Am I understanding you correctly that there will be a stated set of priorities of which we will be striving towards? In other words, I have never seen the actual priorities that have come out of the Priorities Committee, as far as academics are concerned -- except that we want to achieve excellence.

Dr. Sisson:

There will be a set of priorities that will come out of this process and it will be a part of the process. Part of the process is to move towards the setting of these priorities, and there will be definitive recommendations and decisions made in that regard.

Dr. Ray:

I think that for the shorter term what I might observe -- we already established priorities last year as part of the linking of the budget and planning process together. For example: we are committed to getting on with the business of appropriately compensating our very best faculty, building research infrastructure, getting on with the academic computing plan, and putting together an academic

EDUCATIONAL AFFAIRS COMMITTEE (contd)

BUDGET REALLOCATIONS AND ACADEMIC RESTRUCTURING (contd)

Dr. Ray: (contd)

enrichment pool. That can be used not simply to compliment what we have been involved in in taking resources from one area and reallocating them to another, but actually putting new resources into areas that we want to invest in. There is also the objective of continuing to promote diversity on this campus. For the relevant short-term, those still remain major priorities of the University.

President Gee:

Let me just emphasize one point that the Provost made. It is terribly important that we constantly remind ourselves that this is a continuum. This is Phase III of what has been a fairly long process. We have had a set of priorities to which we have given dollars and to which we have made substantial commitments and those priorities continue. But we are now moving to what is an overall redefinition of a certain number of our programmatic activities. So this is a continuum and we have those priorities, but now we move to making those priorities and a new set of realities by the budget and prioritization process that we are in. So we need to remind ourselves all the time that we are not starting with a new set of priorities. This is a phasing process. It is kind of like a military attack. That is, we have had frontal and side assaults and now we are engaged in yet another round of those activities, if you will. I think that is a fair statement is it not, Dick?

Dr. Sisson:

Absolutely.

Dr. Harry Allen:

At the Educational Affairs Committee meeting last month with members of the Faculty Council, we described activities of the Faculty Council that are supportive of this process of change at the University. In particular, we will be hosting two workshops for faculty. One workshop will be on the fiscal state of the University, and the other workshop will be on goal-setting and the establishment of priorities to reach these goals from the point of view of process. At the time we met with you last month, I did not have the dates when these workshops would take place, but I can tell you now. November 4 will be for the fiscal workshop and November 18 will be for the priorities and goal-setting workshop. Mr. Colley asked that I extend an invitation to the members of the Board to come to these meetings, and I would like to do so now publicly and in writing next week.

Mr. Kessler:

What time are these meetings?

Dr. Allen:

These will be held from 3:30 to 5:30 p.m. I want to voice the thoughts of the Faculty Council, that we intend to anticipate cooperating and working with the Office of Academic Affairs in developing proposals, and we hope that we will be able to make a contribution.

October 1, 1993 meeting, Board of Trustees

EDUCATIONAL AFFAIRS COMMITTEE (contd)

BUDGET REALLOCATIONS AND ACADEMIC RESTRUCTURING (contd)

Mr. Kessler:

You will send us a note on those meetings?

Dr. Allen:

Yes, I will.

President Gee:

I might note, Harry, that this is all part of the discussion process about getting on and about our business, and we'd appreciate the advice of the Board.

Mr. Kessler:

At our last meeting we asked to be informed about these workshops because we would like to attend.

President Gee:

Absolutely. I think that is very important.

Dr. Sisson:

These are two very important workshops.

Mr. Kessler:

Mike or George, do you have any questions? Thank you.

(See Appendix XVI for memo on Budget Constraints and Academic Investment at The Ohio State University, page 389.)

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PERSONNEL ACTIONS

Resolution No. 94-43

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the September 1, 1993 meeting of the Board, including the following Appointments, Appointment of Chairpersons, Change in Title of Principal Administrative Official, Leaves of Absence Without Salary, and Emeritus Titles, as detailed in the University Budget be approved, and the Medical Staff Appointments and Reappointments (The Ohio State University Hospitals), approved August 26, 1993, by the Hospitals Board, be ratified.

EDUCATIONAL AFFAIRS COMMITTEE (contd)

PERSONNEL ACTIONS (contd)

Appointments

Name: GLEN F. HOFFSIS
Title: Interim Dean
College: Veterinary Medicine
Term: September 8, 1993 through June 30, 1995
Salary: \$120,000.00
Present Position: Director, The Ohio State University Veterinary Hospital

Name: E. CHRISTOPHER ELLISON
Title: (The Robert M. Zollinger Chair of Surgery) Associate Professor/Chief
Department/Division: Surgery/General Surgery
Effective: September 1, 1993
Salary: \$75,000.00
Present Position: Clinical Assistant Professor, Department of Surgery (General Surgery)

Appointment of Chairpersons

September 1, 1993 through June 30, 1997

Educational Services and Research
Educational Theory and Practice

James V. Wigtil
Robert J. Tierney

Change in Title of Principal Administrative Official

ROBERT M. ARKIN, change in title from Associate Dean of Undergraduate Studies in the Colleges of Arts and Sciences to Undergraduate Dean of the Colleges of the Arts and Sciences, effective July 1, 1993, through June 30, 1997, pursuant to rule 3335-3-17 of the Administrative Code.

Leaves of Absence Without Salary

JOHN P. KLEIN, Professor, Department of Statistics, effective Autumn Quarter 1993, Winter Quarter and Spring Quarter 1994, to work at the Medical College of Wisconsin.

KA-KEUNG C. CHAN, Associate Professor, Department of Finance, effective Autumn Quarter 1993, Winter Quarter and Spring Quarter 1994, to conduct research at the Hong Kong University of Science and Technology.

JAN R. EDWARDS, Associate Professor, Department of Speech and Hearing Science, effective January 1, 1994, through March 31, 1994, for personal reasons.

STEVEN N. MACEACHERN, Assistant Professor, Department of Statistics, effective Autumn Quarter 1993, Winter Quarter and Spring Quarter 1994, to visit the Institute of Statistics and Decision Sciences at Duke University.

JAMES R. MCLEOD, Assistant Professor, Department of Anthropology (Mansfield Campus), effective Autumn Quarter 1993, Winter Quarter and Spring Quarter 1994, to accept a position at the Minnesota State University-Akita, Akita, Japan.

EDUCATIONAL AFFAIRS COMMITTEE (contd)

PERSONNEL ACTIONS (contd)

Medical Staff Appointments (The Ohio State University)

July 1, 1993 through June 30, 1995

Abner, Kellee, M.D., Limited Staff, Department of Anesthesiology
Aring, Ann M., M.D., Limited Staff, Department of Internal Medicine
Arthur, Deborah B., M.D., Limited Staff, Department of Anesthesiology
Barney, Vernon J., M.D., Limited Staff, Department of Anesthesiology
Beals, Douglas W., D.D.S., Limited Staff, Department of Dentistry/Division of Oral and
Maxillofacial Surgery
Bensard, Denis D., M.D., Limited Staff, Department of Surgery/Division of Pediatric Surgery
Bertsch, David J., M.D., Limited Staff, Department of Surgery/Division of Surgical Oncology
Bialecki, Phillip, M.D., Limited Staff, Department of Emergency Medicine
Blair, John G., M.D., Limited Staff, Department of Anesthesiology
Bohley, Michael F., M.D., Limited Staff, Department of Surgery/Division of Plastic Surgery
Bridge, Peter M., M.D., Limited Staff, Department of Surgery/Division of Plastic Surgery
Browder, Leslie B., M.D., Limited Staff, Department of Emergency Medicine
Browder, David A., M.D., Limited Staff, Department of Internal Medicine
Calland, Jon W., M.D., Limited Staff, Department of Anesthesiology
Cavender, Richard K., M.D., Limited Staff, Department of Emergency Medicine
Chandler, Peter J., M.D., Limited Staff, Department of Obstetrics and Gynecology
Collins, Mark G., D.O., Limited Staff, Department of Anesthesiology
Cottrill, Bridget, M.D., Limited Staff, Department of Obstetrics and Gynecology
Cram, Michael R., M.D., Limited Staff, Department of Surgery/Division of Urologic Surgery
Crothers, Vanessa, M.D., Limited Staff, Department of Obstetrics and Gynecology
Csorba, Todd A., D.O., Limited Staff, Department of Anesthesiology
Cuthbert, Peggy S., M.D., Limited Staff, Department of Internal Medicine
Czerwinski, Peter, M.D., Limited Staff, Department of Anesthesiology
Dailey, Stephen W., M.D., Attending Staff, Department of Emergency Medicine
Dalia, Deanna H., M.D., Limited Staff, Department of Anesthesiology
Delgra, Lemwel G., M.D., Limited Staff, Department of Anesthesiology
DeVane, Matthew S., M.D., Limited Staff, Department of Internal Medicine/Division of General
Medicine
Dodds, Stephen H., M.D., Limited Staff, Department of Emergency Medicine
Donelan, Stephen M., M.D., Limited Staff, Department of Internal Medicine
Duddy, John T., M.D., Limited Staff, Department of Surgery/Division of General Surgery
Esterline, William J., M.D., Limited Staff, Department of Surgery/Division of Thoracic and
Cardiovascular Surgery
Fanning, James E., M.D., Limited Staff, Department of Internal Medicine
Fanning, Thomas S., M.D., Limited Staff, Department of Internal Medicine
Farhat, M. Saad, M.D., Limited Staff, Department of Internal Medicine
Foley, Brian A., M.D., Limited Staff, Department of Internal Medicine/Division of Cardiology
Fonslick, Janee A., M.D., Limited Staff, Department of Obstetrics and Gynecology
Freid, Jay I., M.D., Limited Staff, Department of Internal Medicine
Friar-Hibbeln, Debra J., D.D.S., Limited Staff, Department of Dentistry
Fry, John A., M.D., Limited Staff, Department of Internal Medicine
Garecki, Daniel H., M.D., Limited Staff, Department of Emergency Medicine
Gordon, Michael C., M.D., Limited Staff, Department of Obstetrics and Gynecology
Gress, Michael P., D.D.S., Limited Staff, Department of Dentistry
Gupta, Deepak, M.D., Limited Staff, Department of Surgery/Division of Vascular Surgery
Hall, Gregory B., M.D., Limited Staff, Department of Surgery/Division of Transplant Surgery
Harris, William E., M.D., Limited Staff, Department of Anesthesiology

EDUCATIONAL AFFAIRS COMMITTEE (contd)

PERSONNEL ACTIONS (contd)

Medical Staff Appointments (The Ohio State University) (contd)

July 1, 1993 through June 30, 1995 (contd)

Harris, Dale A., M.D., Limited Staff, Department of Anesthesiology
Holzhauer, Donald P., D.D.S., Limited Staff, Department of Dentistry/Division of Oral and Maxillofacial Surgery
Hurley, Peter T., M.D., Limited Staff, Department of Surgery/Division of Orthopedic Surgery
Ikeler, Michael R., M.D., Limited Staff, Department of Internal Medicine
Jacobs, Bradley S., M.D., Limited Staff, Department of Internal Medicine/Division of General Medicine
Kaide, Colin C., M.D., Limited Staff, Department of Emergency Medicine
Kapsalas, Aspasia, D.D.S., Limited Staff, Department of Dentistry
Kelly, Megan S., M.D., Limited Staff, Department of Obstetrics and Gynecology
Kim, Soon I., M.D., Limited Staff, Department of Surgery/Division of Transplant Surgery
Knapp, Susan P., D.D.S., Limited Staff, Department of Dentistry
Kowal, Mark A., D.D.S., Limited Staff, Department of Dentistry
Krietemeyer, Laura A., M.D., Limited Staff, Department of Neurology
Kunesh, Sarah L., M.D., Limited Staff, Department of Internal Medicine
Layman, Martin W., D.D.S., Limited Staff, Department of Dentistry
Lopez, Ronald L., M.D., Courtesy Staff, Department of Obstetrics and Gynecology
Lysandrou, Plato J., M.D., Limited Staff, Department of Anesthesiology
Macowan, Vanessa L., D.M.D., Limited Staff, Department of Dentistry
Manokas, Tasos, D.O., Limited Staff, Department of Internal Medicine
Martinez, Rolando M., D.M.D., Limited Staff, Department of Dentistry
Moodispaw, Paul F., M.D., Attending Staff, Department of Internal Medicine
Murry, Andrew R., M.D., Limited Staff, Department of Internal Medicine
Muscarella, Peter, II, M.D., Limited Staff, Department of Surgery/Division of General Surgery
Nadler, Matthew E., M.D., Limited Staff, Department of Anesthesiology
Neher, Jeffrey R., M.D., Limited Staff, Department of Internal Medicine
Nielsen, Timothy A., M.D., Limited Staff, Department of Internal Medicine/Division of Dermatology
Patel, Matthew N., M.D., Limited Staff, Department of Emergency Medicine
Pendarvis, Ranie W., M.D., Limited Staff, Department of Internal Medicine
Pesa, Marcus J., M.D., Limited Staff, Department of Emergency Medicine
Pomerantz, Richard W., M.D., Limited Staff, Department of Internal Medicine
Pope, Douglas A., M.D., Limited Staff, Department of Internal Medicine
Ralston, Jeffrey L., M.D., Limited Staff, Department of Surgery/Division of Orthopedic Surgery
Richards, Paul M., D.O., Limited Staff, Department of Anesthesiology
Robinson, Steven L., M.D., Limited Staff, Department of Surgery/Division of Plastic Surgery
Rocchi, John R., M.D., Limited Staff, Department of Internal Medicine
Rusiecki, Thaddeus J., D.D.S., Limited Staff, Department of Dentistry
Schweiger, Gregory P., M.D., Limited Staff, Department of Surgery/Division of Orthopedic Surgery
Segina, Daniel N., M.D., Limited Staff, Department of Surgery/Division of Orthopedic Surgery
Slattery, Nancy J., M.D., Limited Staff, Department of Internal Medicine
Small, Robert H., M.D., Limited Staff, Department of Anesthesiology
Sundaram, Vidram, M.B.B.S., Limited Staff, Department of Internal Medicine/Division of Endocrinology and Metabolism
Terebuh, Boris M., M.D., Limited Staff, Department of Internal Medicine
Thomas, Heather O., M.D., Limited Staff, Department of Anesthesiology
Thomas, Ronald E., M.D., Limited Staff, Department of Surgery/Division of General Surgery

EDUCATIONAL AFFAIRS COMMITTEE (contd)

PERSONNEL ACTIONS (contd)

Medical Staff Appointments (The Ohio State University) (contd)

July 1, 1993 through June 30, 1995 (contd)

Tso, Paul L., M.D., Limited Staff, Department of Surgery/Division of Transplant Surgery
Tuohy, Jeremy, M.D., Limited Staff, Department of Obstetrics and Gynecology/Division of Maternal-Fetal Medicine
Turner, L. Paige, M.D., Limited Staff, Department of Obstetrics and Gynecology
Tzagournis, Adam C., M.D., Limited Staff, Department of Internal Medicine
Unger, Dana R., M.D., Limited Staff, Department of Obstetrics and Gynecology
Vaughan, Geoffrey C., M.D., Limited Staff, Department of Internal Medicine
Vegunta, Ravindra, M.B.B.S., Limited Staff, Department of Surgery/Division of General Surgery
Vest, Susan C., M.D., Limited Staff, Department of Internal Medicine
Volpe, Marc A., M.D., Limited Staff, Department of Surgery/Division of General Surgery
Waite, Michael D., M.D., Limited Staff, Department of Emergency Medicine
Wang, Jin, M.D., Limited Staff, Department of Surgery/Division of General Surgery
Webster, Brian R., M.D., Limited Staff, Department of Internal Medicine
Williams, Janette A., D.D.S., Limited Staff, Department of Dentistry
Wiss, Joan M., M.D., Limited Staff, Department of Internal Medicine/Division of Dermatology
Wood, Paul S., D.D.S., Limited Staff, Department of Dentistry/Division of Oral and Maxillofacial Surgery
Wright, Christopher C., M.D., Limited Staff, Department of Surgery/Division of Thoracic and Cardiovascular Surgery
Yenchar, Jeffrey K., M.D., Limited Staff, Department of Surgery/Division of General Surgery
Zeigler, Daniel W., M.D., Limited Staff, Department of Surgery/Division of General Surgery
Zonfa, Christopher, D.D.S., Limited Staff, Department of Dentistry
Akisik, M. Fatih, M.D., Limited Staff, Department of Psychiatry
Betts, Judith A., M.D., Attending Staff, Department of Internal Medicine/Division of Nephrology
Buerlein, Matthew E., M.D., Limited Staff, Department of Otolaryngology
Chand, Aluri B., M.B.B.S., Limited Staff, Department of Psychiatry
Coleman, Mary T., M.D., Attending Staff, Department of Family Medicine
Cosgarea, Andrew J., M.D., Attending Staff, Department of Surgery/Division of Orthopedic Surgery
Cox, David T., M.D., Limited Staff, Department of Internal Medicine/Division of Infectious Diseases
Dailey, Stephen W., M.D., Attending Staff, Department of Emergency Medicine
Dayrit, Benedict B., M.D., Limited Staff, Department of Family Medicine
Deyrmenjian, Hosep H., M.B.B.Ch., Limited Staff, Department of Internal Medicine/Division of Gastroenterology
Epitropoulos, Alice T., M.D., Attending Staff, Department of Ophthalmology
Gross, Zvi, M.D., Limited Staff, Department of Family Medicine
Hagino, Owen R., M.D., Limited Staff, Department of Psychiatry
Harden, Darin A., M.D., Limited Staff, Department of Neurology
Haun, Deanna K., M.D., Limited Staff, Department of Family Medicine
Hitchcock, Charles L., M.D., Attending Staff, Department of Pathology
Howell, H. Scott, M.D., Attending Staff, Department of Internal Medicine/Division of General Medicine
Howell, Kathleen C., M.D., Attending Staff, Department of Internal Medicine/Division of General
Iqbal, Javed, M.B.B.S., Limited Staff, Department of Psychiatry
LaRoe, Rebecca R., M.D., Limited Staff, Department of Anesthesiology
Lopez, Ronald L., M.D., Courtesy Staff, Department of Obstetrics and Gynecology
McCahan, Amy S., D.M.D., Limited Staff, Department of Dentistry
Moodispaw, Paul F., M.D., Attending Staff, Department of Internal Medicine

EDUCATIONAL AFFAIRS COMMITTEE (contd)

PERSONNEL ACTIONS (contd)

Medical Staff Appointments (The Ohio State University) (contd)

July 1, 1993 through June 30, 1995 (contd)

Moore, James L., M.D., Attending Staff, Department of Neurology
Onyia, Joseph N., M.D., Limited Staff, Department of Otolaryngology
Reyes, Maria T.A., M.D., Limited Staff, Department of Family Medicine
Rifat, Sami F., M.D., Limited Staff, Department of Family Medicine
Roche, Zeidy, M.D., Limited Staff, Department of Internal Medicine/Division of Nephrology
Smart, Paulette A., M.D., Limited Staff, Department of Physical Medicine & Rehabilitation
Snydersmith, Kevin M., M.D., Limited Staff, Department of Family Medicine
Steffen, Edward F., M.D., Limited Staff, Department of Radiology
Stone, Jeffrey A., M.D., Limited Staff, Department of Radiology
Tobin, Evan J., M.D., Limited Staff, Department of Otolaryngology
Tran, Huan N., M.D., Limited Staff, Department of Radiology
Vitellas, Kenneth M., M.D., Limited Staff, Department of Radiology
Zafirides, Peter P., M.D., Limited Staff, Department of Psychiatry
Carroll, Trent J., M.D., Courtesy Staff, Department of Ophthalmology
Chioran, George M., M.D., Attending Staff, Department of Ophthalmology
Chorich, Louis J., III, M.D., Limited Staff, Department of Ophthalmology
Davidorf, Jonathan M., M.D., Limited Staff, Department of Ophthalmology
Drabkin, Mark E., M.D., Limited Staff, Department of Ophthalmology
Dillon, Robert R., M.D., Limited Staff, Department of Family Medicine
Ellis, Rodney J., M.D., Limited Staff, Department of Radiology, Division of Radiation Oncology
Garcha, Trishwant S., M.D., Limited Staff, Department of Neurology
Huffman, Craig D., D.D.S., Limited Staff, Department of Dentistry
Hurley, Peter T., M.D., Limited Staff, Department of Surgery, Division of Orthopedic Surgery
Longenecker, Randall L., M.D., Limited Staff, Department of Family Medicine
Mroueh, Mohamad-Jamil M., M.D., Limited Staff, Department of Obstetrics & Gynecology
Scharre, Douglas W., M.D., Attending Staff, Department of Neurology
Spraul, Joseph W., M.D., Limited Staff, Department of Ophthalmology

Medical Staff Reappointments (The Ohio State University)

July 1, 1993 through June 30, 1995

Agnone, Charlotte M., M.D., Limited Staff, Department of Ophthalmology
Allen, Carl M., D.D.S., Attending Staff, Department of Dentistry
Alton, Mary E., M.D., Attending Staff, Department of Internal Medicine/Division of Cardiology
Anderson, Clark L., M.D., Attending Staff, Department of Internal Medicine/Division of Rheumatology/Immunology
Anderson, Douglas R., D.D.S., Attending Staff, Department of Dentistry/Division of Oral and Maxillofacial Surgery
Arnold, Mark W., M.D., Attending Staff, Department of Surgery/Division of General Surgery
Arora, Vikram J., M.D., Limited Staff, Department of Internal Medicine/Division of Cardiology
Artman, Sarah L., M.D., Courtesy Staff, Department of Obstetrics and Gynecology
Auseon, John C., M.D., Courtesy Staff, Department of Internal Medicine/Division of Cardiology
Austin, David G., M.D., Courtesy Staff, Department of Neurology
Ayers, Leona B.W., M.D., Attending Staff, Department of Pathology/Division of Clinical Microbiology
Bach, Joseph T., M.D., Limited Staff, Department of Pathology
Bacon, James P., M.D., Attending Staff, Department of Internal Medicine/Division of Cardiology

EDUCATIONAL AFFAIRS COMMITTEE (contd)

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University) (contd)

July 1, 1993 through June 30, 1995 (contd)

Bade, Shelly, M.D., Limited Staff, Department of Emergency Medicine
Bagenstose, Abner H., III, M.D., Attending Staff, Department of Internal Medicine/Division of Rheumatology/Immunology
Baker, Peter B., M.D., Attending Staff, Department of Pathology
Balch, Daniel R., M.D., Attending Staff, Department of Anesthesiology
Barker, Raymond E., M.D., Courtesy Staff, Department of Internal Medicine/Division of Cardiology
Barker, William D., M.D., Courtesy Staff, Department of Surgery/Division of Orthopedic Surgery
Barrett, James L., M.D., Courtesy Staff, Department of Internal Medicine/Division of Dermatology
Barth, Rolf F., M.D., Attending Staff, Department of Pathology/Division of Pathologic Anatomy
Bauer-Giffin, Constance J., M.D., Limited Staff, Department of Radiology
Bay, William H., M.D., Attending Staff, Department of Internal Medicine/Division of Nephrology
Behrens, Brent C., M.D., Attending Staff, Department of Internal Medicine/Division of Hematology and Oncology
Bell, David C., M.D., Attending Staff, Department of Obstetrics and Gynecology
Besson, Michael J., M.D., Courtesy Staff, Department of Ophthalmology
Bevan, Claudia K., D.D.S., Limited Staff, Department of Dentistry
Bilon, Ann M., M.D., Limited Staff, Department of Psychiatry
Binkley, Philip F., M.D., Attending Staff, Department of Internal Medicine/Division of Cardiology
Blazina, Janice F., M.D., Attending Staff, Department of Pathology/Division of Transfusion Service
Blocker, Denise L., M.D., Limited Staff, Department of Internal Medicine/Division of General Medicine
Bokor, Andrew B., M.D., Limited Staff, Department of Obstetrics and Gynecology
Boudinot, Wanda C., M.D., Attending Staff, Department of Pediatrics
Boudoulas, Harisios, M.D., Attending Staff, Department of Internal Medicine/Division of Cardiology
Boudoulas, Olga, M.D., Courtesy Staff, Department of Internal Medicine/Division of Dermatology
Bova, James G., M.D., Attending Staff, Department of Radiology
Boyer, Stephen H., M.D., Limited Staff, Department of Internal Medicine/Division of Cardiology
Brandt, John T., M.D., Attending Staff, Department of Pathology/Division of Hematology
Bremer, Don L., M.D., Attending Staff, Department of Ophthalmology
Bronstein, Herbert A., M.D., Attending Staff, Department of Internal Medicine/Division of Rheumatology/Immunology
Brooks, Gregory I., M.D., Courtesy Staff, Department of Pediatrics
Brown, Dan L., M.D., Attending Staff, Department of Ophthalmology
Bullock, Joseph D., M.D., Courtesy Staff, Department of Pediatrics
Burke, Brian V., M.D., Limited Staff, Department of Internal Medicine/Division of General Medicine
Burroughs, Jefferson M., M.D., Attending Staff, Department of Internal Medicine/Division of Cardiology
Caldwell, Patricia B., M.D., Attending Staff, Department of Internal Medicine/Division of Cardiology
Cannon, Patricia A., M.D., Courtesy Staff, Department of Pediatrics
Caputo, Renee M., M.D., Attending Staff, Department of Obstetrics and Gynecology
Carnes, Allen D., D.D.S., Courtesy Staff, Department of Dentistry/Division of Oral and Maxillofacial Surgery
Carroll, C. Patrick, M.D., Courtesy Staff, Department of Ophthalmology
Cataland, Samuel, M.D., Attending Staff, Department of Internal Medicine/Division of Endocrinology and Metabolism

EDUCATIONAL AFFAIRS COMMITTEE (contd)

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University) (contd)

July 1, 1993 through June 30, 1995 (contd)

Chitkara, Vijay K., M.D., Courtesy Staff, Department of Pediatrics
Clark, Arthur L., M.D., Courtesy Staff, Department of Pediatrics
Clausen, Kathryn P., M.D., Attending Staff, Department of Pathology/Division of Surgical Pathology
Clements, Herman R., M.D., Limited Staff, Department of Psychiatry
Cody, Robert J., M.D., Attending Staff, Department of Internal Medicine/Division of Cardiology
Cole-Sedivy, Deborah L., Courtesy Staff, Department of Family Medicine
Cook, Richard I., M.D., Limited Staff, Department of Anesthesiology
Cook-Glenn, Celeste L., M.D., Limited Staff, Department of Pathology
Copelan, Edward A., M.D., Attending Staff, Department of Internal Medicine
Corbly-Martin, Mary L., M.D., Courtesy Staff, Department of Pediatrics
Cotton, Brad W., M.D., Limited Staff, Department of Emergency Medicine
Crocì, Henry G., M.D., Courtesy Staff, Department of Ophthalmology
Croft, Ann M., M.D., Courtesy Staff, Department of Pediatrics
Daniels, Curt J., M.D., Limited Staff, Department of Internal Medicine/Division of General Medicine
Davakis, Nicholas J., M.D., Courtesy Staff, Department of Internal Medicine/Division of Cardiology
Davies, Elizabeth A., M.D., Attending Staff, Department of Surgery/Division of Transplant Surgery
Dawdy, W. David, M.D., Courtesy Staff, Department of Pediatrics
De Los Santos, Edith T., M.D., Attending Staff, Department of Internal Medicine/Division of General Medicine
DeFilippo, John L., M.D., Limited Staff, Department of Radiology
Denlinger, David E., M.D., Courtesy Staff, Department of Ophthalmology
Derick, Robert J., M.D., Attending Staff, Department of Ophthalmology
Diaz, Donna T., M.D., Courtesy Staff, Department of Obstetrics and Gynecology
Dixon, Evan W., M.D., Courtesy Staff, Department of Internal Medicine/Division of Cardiology
Donovan, Lorna F., M.D., Courtesy Staff, Department of Pediatrics
Downie, Alan A., M.D., Limited Staff, Department of Ophthalmology
Eaton, Gregory M., M.D., Attending Staff, Department of Internal Medicine/Division of Cardiology
Edwards, Diane, M.D., Limited Staff, Department of Pathology
Evans, Tina L., M.D., Limited Staff, Department of Psychiatry
Farina, Ralph A., M.D., Attending Staff, Department of Anesthesiology
Fernald, Willard B., M.D., Courtesy Staff, Department of Pediatrics
Fiala, Joseph F., M.D., Courtesy Staff, Department of Pediatrics
Fino, Gina M., M.D., Limited Staff, Department of Pathology
Fisher, John A., M.D., Courtesy Staff, Department of Internal Medicine/Division of Cardiology
Fleishman, Bruce L., M.D., Courtesy Staff, Department of Internal Medicine/Division of Cardiology
Folk, Robert L., M.D., Attending Staff, Department of Internal Medicine/Division of General Medicine (Dual appointment with Department of Preventive Medicine)
Fontaine, Arthur B., M.D., Attending Staff, Department of Radiology
Fontana, Mary E., M.D., Attending Staff, Department of Internal Medicine/Division of Cardiology
Forsythe, Robert C., M.D., Courtesy Staff, Department of Pediatrics
Foy, James E., M.D., Courtesy Staff, Department of Pediatrics
Frappier, Nancy R., M.D., Limited Staff, Department of Neurology
Freidenberg, Donald L., M.D., Courtesy Staff, Department of Neurology
Fromkes, John J., M.D., Attending Staff, Department of Internal Medicine/Division of Gastroenterology

EDUCATIONAL AFFAIRS COMMITTEE (contd)

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University) (contd)

July 1, 1993 through June 30, 1995 (contd)

Gabbe, Steven G., M.D., Attending Staff, Department of Obstetrics and Gynecology
Gadek, James E., M.D., Attending Staff, Department of Internal Medicine/Division of Pulmonary Diseases
Gahbauer, Reinhard A., M.D., Limited Staff, Department of Radiology
Gammon, Richard R., M.D., Limited Staff, Department of Pathology
Gandhi, Adithya K., M.D., Limited Staff, Department of Internal Medicine/Division of Cardiology
Gianakopoulos, William P., M.D., Courtesy Staff, Department of Surgery/Division of Urologic Surgery
Gora, Alan G., M.D., Limited Staff, Department of Emergency Medicine
Graber, Harry L., M.D., Courtesy Staff, Department of Internal Medicine/Division of Cardiology
Guertin, Michael G., M.D., Attending Staff, Department of Anesthesiology
Haas, Garrie J., M.D., Attending Staff, Department of Internal Medicine/Division of Cardiology
Hackett, Kevin J., M.D., Courtesy Staff, Department of Obstetrics and Gynecology
Hackshaw, Kevin V., M.D., Attending Staff, Department of Internal Medicine/Division of Rheumatology/Immunology
Hamilton, James F., M.D., Courtesy Staff, Department of Internal Medicine/Division of Dermatology
Harris, Randall E., M.D., Attending Staff, Department of Preventive Medicine
Hartke, Raymond L., M.D., Limited Staff, Department of Internal Medicine/Division of General Medicine
Harton, Paul J., Jr., M.D., Limited Staff, Department of Ophthalmology
Haugen, Matthew M., M.D., Limited Staff, Department of Obstetrics and Gynecology
Hawthorne, Teresa L., M.D., Courtesy Staff, Department of Preventive Medicine
Haynes, Ann M., M.D., Limited Staff, Department of Emergency Medicine
Heintz, John S., M.D., Attending Staff, Department of Internal Medicine/Division of General Medicine (Dual appointment with Department of Pediatrics)
Heinz, John S., M.D., Attending Staff, Department of Pediatrics
Hinkle, Robert M., D.D.S., Courtesy Staff, Department of Dentistry/Division of Oral and Maxillofacial Surgery
Hogan, Christopher D., M.D., Limited Staff, Department of Ophthalmology
Hudson, Norman P., M.D., Attending Staff, Department of Internal Medicine/Division of Rheumatology/Immunology
Huheey, Marilyn, M.D., Attending Staff, Department of Ophthalmology
Hurt, John R., M.D., Limited Staff, Department of Internal Medicine/Division of Cardiology
Jackson Benita M., M.D., Attending Staff, Department of Internal Medicine/Division of General Medicine (Dual appointment with Department of Preventive Medicine)
Jackson, Rebecca D., M.D., Attending Staff, Department of Internal Medicine/Division of Endocrinology and Metabolism
Jacoby, Jay, M.D., Attending Staff, Department of Anesthesiology
Jaffe, Brian D., M.D., Limited Staff, Department of Internal Medicine/Division of Cardiology
Jafri, S. Nayyer H., M.D., Limited Staff, Department of Pathology
Jonas, Arthur P., M.D., Attending Staff, Department of Family Medicine
Jones, David R., M.D., Limited Staff, Department of Emergency Medicine
Kagan, Arkady B., M.D., Limited Staff, Department of Ophthalmology
Kapoor, Neena, M.D., Attending Staff, Department of Internal Medicine (Dual appointment with Department of Pediatrics)
Katz, Charles M., M.D., Courtesy Staff, Department of Internal Medicine/Division of Endocrinology and Metabolism
Katz, Steven E., M.D., Limited Staff, Department of Ophthalmology

EDUCATIONAL AFFAIRS COMMITTEE (contd)

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University) (contd)

July 1, 1993 through June 30, 1995 (contd)

Keith, Paul F., M.D., Courtesy Staff, Department of Internal Medicine/Division of General Medicine
Kelley, Donald L., M.D., Limited Staff, Department of Pathology
Keyhani-Rofagha, Sedigheh, M.D., Attending Staff, Department of Pathology/Division of Cytology
King, Kathleen P., M.D., Courtesy Staff, Department of Internal Medicine/Division of General Medicine
Kissel, John T., M.D., Attending Staff, Department of Neurology
Klaus, Andrew P., M.D., Courtesy Staff, Department of Internal Medicine/Division of Cardiology
Koff, Stephen A., M.D., Attending Staff, Department of Surgery/Division of Urologic Surgery
Kolibash, Albert J., Jr., M.D., Attending Staff, Department of Internal Medicine/Division of Cardiology
Kontras, Stella B., M.D., Honorary Staff, Department of Psychiatry
Kosier, Marilyn K., M.D., Courtesy Staff, Department of Ophthalmology
Kraut, Eric H., M.D., Attending Staff, Department of Internal Medicine/Division of Hematology and Oncology
Kreger, Cynthia G., M.D., Attending Staff, Department of Internal Medicine/Division of General Medicine
Kunesh, Michael T., M.D., Attending Staff, Department of Ophthalmology
Lach, Ralph D., M.D., Courtesy Staff, Department of Internal Medicine/Division of Cardiology
LaGattuta, David A., M.D., Limited Staff, Department of Obstetrics and Gynecology
Lamb, James F., M.D., Attending Staff, Department of Internal Medicine/Division of General Medicine
Landon, Mark B., M.D., Attending Staff, Department of Obstetrics and Gynecology/Division of Maternal-Fetal Medicine
Larry, John A., M.D., Limited Staff, Department of Internal Medicine/Division of Cardiology
Lassaletta, Margarita M., M.D., Limited Staff, Department of Emergency Medicine
Latcham, Allan P., M.D., Limited Staff, Department of Internal Medicine/Division of Cardiology
Laxson, Leah C., M.D., Attending Staff, Department of Ophthalmology
Lenhart, Michael B., M.D., Limited Staff, Department of Internal Medicine/Division of Cardiology
Lewis, James W., M.D., Courtesy Staff, Department of Internal Medicine/Division of Nephrology
Lewis, Richard P., M.D., Attending Staff, Department of Internal Medicine/Division of Cardiology
Li, Jimmy X., M.D., Limited Staff, Department of Pathology
Libertin, Andrew G., M.D., Limited Staff, Department of Internal Medicine/Division of Gastroenterology
Lichtblau, Steven H., M.D., Courtesy Staff, Department of Internal Medicine/Division of General Medicine
Liss, Leopold, M.D., Attending Staff, Department of Pathology/Division of Neuropathology
Lothes, Eric W., M.D., Courtesy Staff, Department of Ophthalmology
Love, Charles J., M.D., Attending Staff, Department of Internal Medicine/Division of Cardiology
Lteif, Ghada N., M.D., Limited Staff, Department of Psychiatry
Lubbers, Lawrence M., M.D., Attending Staff, Department of Surgery/Division of Orthopedic Surgery
Lucas, Joel G., M.D., Attending Staff, Department of Pathology/Division of Surgical Pathology
Mabee, Scott W., M.D., Limited Staff, Department of Internal Medicine/Division of General Medicine
Maia-Cohen, Sandra T., M.D., Limited Staff, Department of Pathology
Mak, Thomas A., M.D., Limited Staff, Department of Psychiatry
Malkowski, Michael J., M.D., Limited Staff, Department of Internal Medicine/Division of Cardiology
Marmaduke, David P., M.D., Limited Staff, Department of Pathology

EDUCATIONAL AFFAIRS COMMITTEE (contd)

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University) (contd)

July 1, 1993 through June 30, 1995 (contd)

McDonald, Cheryl L., M.D., Limited Staff, Department of Internal Medicine/Division of Infectious Diseases
McIlroy, Scott A., M.D., Courtesy Staff, Department of Obstetrics and Gynecology
Murray, Scott A., M.D., Limited Staff, Department of Physical Medicine & Rehabilitation
Neely, Bruce K., M.D., Limited Staff, Department of Emergency Medicine
Nicolozakes, Alexandrus W., M.D., Limited Staff, Department of Internal Medicine/Division of Cardiology
Overholt, Leticia M., M.D., Limited Staff, Department of Emergency Medicine
Pajka, Stanley F., M.D., Limited Staff, Department of Ophthalmology
Palte-Knapke, Mary J., M.D., Limited Staff, Department of Emergency Medicine
Parker, John J., M.D., Limited Staff, Department of Emergency Medicine
Parker, Michael S., M.D., Courtesy Staff, Department of Obstetrics and Gynecology
Peterson, James W., M.D., Limited Staff, Department of Internal Medicine/Division of Cardiology
Pippin, Cheryl B., M.D., Attending Staff, Department of Pediatrics
Pollifrone, David L., M.D., Attending Staff, Department of Surgery/Division of Urologic Surgery
Purdy, Douglas J., M.D., Limited Staff, Department of Internal Medicine/Division of Gastroenterology
Racich, Kathleen A., M.D., Limited Staff, Department of Psychiatry
Reyes, David, M.D., Limited Staff, Department of Emergency Medicine
Rosiek, Betsy K., M.D., Limited Staff, Department of Psychiatry
Sawyer, David M., M.D., Attending Staff, Department of Anesthesiology
Schneebaum, Schlomo, M.D., Attending Staff, Department of Surgery/Division of Surgical Oncology
Singh, Surendra P., M.D., Limited Staff, Department of Pathology
Smyke, Norman A., M.D., Limited Staff, Department of Anesthesiology
Sosnowski, Jacek T., M.D., Attending Staff, Department of Surgery/Division of Urologic Surgery
Sosolik, Randolph C., M.D., Limited Staff, Department of Pathology
Sotak, Michael P., M.D., Limited Staff, Department of Emergency Medicine
Stuart, Darrell W., M.D., Limited Staff, Department of Internal Medicine/Division of Infectious Diseases
Stubbs, Anne-Therese, M.D., Limited Staff, Department of Emergency Medicine
Sutherland, Sharon A., M.D., Limited Staff, Department of Obstetrics and Gynecology
Torres, Carlos A., M.D., Limited Staff, Department of Emergency Medicine
Tramuta, Daniel A., M.D., Limited Staff, Department of Internal Medicine/Division of General Medicine
Uhlenbrock, James M., M.D., Limited Staff, Department of Pathology
Vavuranakis, Manolis, M.D., Limited Staff, Department of Internal Medicine/Division of Cardiology
Villareal, James M., M.D., Limited Staff, Department of Emergency Medicine
Vittalrao, Anuradha, M.D., Limited Staff, Department of Pathology
Vorbroke, Michael L., M.D., Limited Staff, Department of Emergency Medicine
Walsh, Elizabeth C., D.D.S., Limited Staff, Department of Dentistry/Division of Oral and Maxillofacial Surgery
Weed, Harrison G., M.D., Attending Staff, Department of Internal Medicine/Division of Nephrology
Werner, Lisa M., M.D., Limited Staff, Department of Psychiatry
Wilson, Kyle E., M.D., Courtesy Staff, Department of Pediatrics
Wolfe, Kirk D., M.D., Limited Staff, Department of Psychiatry/Division of Child and Adolescent Psychiatry
Yendrek, Ronald J., M.D., Limited Staff, Department of Psychiatry

EDUCATIONAL AFFAIRS COMMITTEE (contd)

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University) (contd)

July 1, 1993 through June 30, 1995 (contd)

Young, John J., M.D., Limited Staff, Department of Internal Medicine/Division of General Medicine
Zerick, William R., M.D., Limited Staff, Department of Surgery/Division of Neurological Surgery
Andersen, Katherine A., M.D., Limited Staff, Department of Internal Medicine/Division of General Medicine
Awad, Abdulla H., M.D., Limited Staff, Department of Surgery/Division of Transplant Surgery
Bechtel, Mark A., M.D., Courtesy Staff, Department of Internal Medicine/Division of Dermatology
Becker, William J., M.D., Limited Staff, Department of Pathology
Beggan, Bryan E., M.D., Attending Staff, Department of Family Medicine
Bird, Michael W., M.D., Limited Staff, Department of Emergency Medicine
Boesel, Carl P., M.D., Attending Staff, Department of Pathology
Budin, Lee E., M.D., Courtesy Staff, Department of Pediatrics
Bushless, Diana L., M.D., Limited Staff, Department of Internal Medicine/Division of General Medicine
Campagni, Michael A., M.D., Attending Staff, Department of Anesthesiology
Caruso, Daniel R., M.D., Attending Staff, Department of Internal Medicine/Division of Endocrinology and Metabolism
Cataland, Samuel, M.D., Attending Staff, Department of Internal Medicine/Division of Endocrinology and Metabolism
Cottrell, Daryl A., M.D., Attending Staff, Department of Internal Medicine/Division of Endocrinology and Metabolism
Cruz, Julio C., M.D., Attending Staff, Department of Pathology
Davies, A. Robert, M.D., Courtesy Staff, Department of Internal Medicine/Division of General Medicine
Diaz, Philip T., M.D., Attending Staff, Department of Internal Medicine/Division of Pulmonary Diseases
DiCarlo, Salvatore, M.D., Courtesy Staff, Department of Pediatrics
Dick, Michael R., M.D., Attending Staff, Department of Emergency Medicine
Doody, Dennis M., M.D., Courtesy Staff, Department of Pediatrics
Falkenhain, Michael E., M.D., Attending Staff, Department of Internal Medicine/Division of Nephrology
Freno, Janet, M.D., Courtesy Staff, Department of Pediatrics
Gaeuman, John V., M.D., Attending Staff, Department of Internal Medicine/Division of General Medicine (Dual appointment with Department of Preventive Medicine)
Gunn, Joseph D., M.D., Limited Staff, Department of Emergency Medicine
Gupta, Mohinder K., M.D., Courtesy Staff, Department of Ophthalmology
Haltermann, Deborah L., M.D., Courtesy Staff, Department of Internal Medicine/Division of General Medicine
Harnish, Wesley J., M.D., Attending Staff, Department of Ophthalmology
Herta, Nancy L., M.D., Limited Staff, Department of Obstetrics and Gynecology
Hurt, John R., M.D., Limited Staff, Department of Internal Medicine/Division of Cardiology
Judis, Gary M., D.D.S., Limited Staff, Department of Dentistry
Kaufman, Jeffrey L., M.D., Courtesy Staff, Department of Internal Medicine/Division of Pulmonary Diseases
Kelch, Lisa A., M.D., Courtesy Staff, Department of Pediatrics
Keller, Martin D., M.D., Attending Staff, Department of Internal Medicine/Division of General Medicine (Dual appointment with Department of Preventive Medicine)

EDUCATIONAL AFFAIRS COMMITTEE (contd)

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University) (contd)

July 1, 1993 through June 30, 1995 (contd)

Klein, Jared L, M.D., Attending Staff, Department of Internal Medicine/Division of Bone Marrow Transplantation (Dual appointment with Department of Pediatrics)

Krantz, Carl A., M.D., Courtesy Staff, Department of Obstetrics and Gynecology

La Valle, Gregory J., M.D., Attending Staff, Department of Surgery/Division of Surgical Oncology

Lingam, Rao P., M.D., Attending Staff, Department of Anesthesiology

Molina, Luz de L., D.D.S., Limited Staff, Department of Dentistry

Nassif, Robert A., Jr., D.D.S., Limited Staff, Department of Dentistry

Overdahl, Michael C., M.D., Attending Staff, Department of Internal Medicine/Division of Pulmonary Diseases

Rosenberg, Robert B., M.D., Courtesy Staff, Department of Pediatrics

Salness, Rebecca A., M.D., Limited Staff, Department of Pediatrics

Schneebaum, Schlomo, M.D., Courtesy Staff, Department of Surgery/Division of Surgical Oncology

Shubert, Phillip J., M.D., Attending Staff, Department of Obstetrics and Gynecology/Division of Maternal-Fetal Medicine

Stewart, Katherine T.J.S., M.D., Limited Staff, Department of Obstetrics and Gynecology

Adams, John L., M.D., Courtesy Staff, Department of Pediatrics

Allen, Hugh D., M.D., Courtesy Staff, Department of Pediatrics

Anglin, David L., M.D., Courtesy Staff, Department of Pediatrics

Baldwin, Robert M., M.D., Courtesy Staff, Department of Pediatrics

Banks, Joseph H., M.D., Courtesy Staff, Department of Pediatrics

Barrett, Gregory A., M.D., Courtesy Staff, Department of Pediatrics

Barson, William J., M.D., Courtesy Staff, Department of Pediatrics

Bass, Jack C., M.D., Courtesy Staff, Department of Pediatrics

Bauer, Stephen R., M.D., Courtesy Staff, Department of Pediatrics

Blinzler, Jane A., M.D., Limited Staff, Department of Internal Medicine/Division of General Medicine

Boyle, Sandra L., M.D., Courtesy Staff, Department of Pediatrics

Brady, Michael T., M.D., Courtesy Staff, Department of Pediatrics (Dual appointment with Department of Preventive Medicine)

Broner, Cynthia W., M.D., Courtesy Staff, Department of Pediatrics

Brown, Dan L., M.D., Attending Staff, Department of Ophthalmology

Brown, Robert T., M.D., Courtesy Staff, Department of Pediatrics

Burdge, Jeremy J., M.D., Attending Staff, Department of Surgery/Division of Plastic Surgery

Caputo, Christopher P., M.D., Limited Staff, Department of Internal Medicine/Division of General Medicine

Cassidy, Steven C., M.D., Courtesy Staff, Department of Pediatrics

Castile, Robert G., M.D., Attending Staff, Department of Pediatrics

Cavazos, Filiberto, M.D., Attending Staff, Department of Pathology

Chakeres, Donald W., M.D., Attending Staff, Department of Radiology/Division of General Diagnostic Radiology

Chan, David P., M.D., Courtesy Staff, Department of Pediatrics

Clements, John C., M.D., Limited Staff, Department of Internal Medicine/Division of General Medicine

Cordero, Leandro, M.D., Attending Staff, Department of Pediatrics

Couling, Sidney L., M.D., Courtesy Staff, Department of Pediatrics

Coulter, James M., M.D., Attending Staff, Department of Family Medicine

Coury, Daniel L., M.D., Attending Staff, Department of Pediatrics

EDUCATIONAL AFFAIRS COMMITTEE (contd)

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University) (contd)

July 1, 1993 through June 30, 1995 (contd)

Crecelius, Jeffrey W., M.D., Courtesy Staff, Department of Pediatrics
Cromer, Barbara A., M.D., Attending Staff, Department of Pediatrics
Del Rosario, Antonio J., M.D., Courtesy Staff, Department of Pediatrics
Derick, Robert J., M.D., Attending Staff, Department of Ophthalmology
Dietrich, Ann M., M.D., Attending Staff, Department of Pediatrics
Drake, Miles E., M.D., Attending Staff, Department of Neurology
Dueno, Otto R., M.D., Limited Staff, Department of Psychiatry/Division of General Psychiatry
Eaton, Antoinette P., M.D., Honorary Staff, Department of Pediatrics
Farina, Ralph A., M.D., Attending Staff, Department of Anesthesiology
Farooqui, Asim A., M.D., Limited Staff, Department of Psychiatry/Division of General Psychiatry
Fishbein, Mark H., M.D., Attending Staff, Department of Pediatrics
Franklin, Wayne H., M.D., Courtesy Staff, Department of Pediatrics
Friedman, Roger A., M.D., Courtesy Staff, Department of Internal Medicine/Division of Rheumatology/Immunology (Dual appointment with Department of Pediatrics)
Geer, Michael J., M.D., Limited Staff, Department of Internal Medicine/Division of General Medicine
Gooch, Denise R., M.D., Limited Staff, Department of Radiology/Division of Radiation Oncology
Goorey, Louis J. R., M.D., Courtesy Staff, Department of Pediatrics
Grecula, John C., M.D., Limited Staff, Department of Radiology/Division of Radiation Oncology
Grossman, Lindsey K., M.D., Attending Staff, Department of Pediatrics
Grossman, Neil J., M.D., Attending Staff, Department of Pediatrics/Division of Hematology and Oncology
Grovas, Alfred C., M.D., Attending Staff, Department of Pediatrics/Division of Hematology and Oncology
Handler, Eric G., M.D., Courtesy Staff, Department of Pediatrics
Haun, Steven E., M.D., Courtesy Staff, Department of Pediatrics
Heitlinger, Leo A., M.D., Courtesy Staff, Department of Pediatrics
Henderson, Dave E., M.D., Courtesy Staff, Department of Pediatrics
Hestand, Harold E., M.D., Courtesy Staff, Department of Pediatrics
Hestand, Nancy L., M.D., Courtesy Staff, Department of Pediatrics
Hudson, Norman P., M.D., Attending Staff, Department of Internal Medicine/Division of Rheumatology/Immunology
Jacoby, Jay, M.D., Attending Staff, Department of Anesthesiology
Jenkins, Catherine L., M.D., Courtesy Staff, Department of Pediatrics
Johnson, Charles F., M.D., Attending Staff, Department of Pediatrics
Johnson, Philip R., M.D., Courtesy Staff, Department of Pediatrics
Jones, Virginia H., M.D., Courtesy Staff, Department of Pediatrics
Kagan, Arkady B., M.D., Limited Staff, Department of Ophthalmology
Kaye, William R., D.D.S., Courtesy Staff, Department of Dentistry/Division of Oral and Maxillofacial Surgery
Kebe, Stephen L., M.D., Courtesy Staff, Department of Pediatrics
Keck, Robert J., M.D., Courtesy Staff, Department of Pediatrics
Kern, Richard A., M.D., Courtesy Staff, Department of Pediatrics
Kien, Craig L., M.D., Courtesy Staff, Department of Pediatrics
King, John P., M.D., Courtesy Staff, Department of Pediatrics
Klamar, John A., M.D., Courtesy Staff, Department of Pediatrics
Klinger, Robert J., M.D., Courtesy Staff, Department of Pediatrics
Koranyi, Katalin I., M.D., Courtesy Staff, Department of Pediatrics

EDUCATIONAL AFFAIRS COMMITTEE (contd)

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University) (contd)

July 1, 1993 through June 30, 1995 (contd)

Kosnik, Edward J., M.D., Courtesy Staff, Department of Surgery/Division of Neurological Surgery
Kowalski, Bruce J., M.D., Limited Staff, Department of Internal Medicine/Division of General
Medicine

Kuzma, Mary K., M.D., Courtesy Staff, Department of Pediatrics

Langkamp, Diane L., M.D., Courtesy Staff, Department of Pediatrics

Li, B.U.K., M.D., Courtesy Staff, Department of Pediatrics

Lindner, Steven E., M.D., Courtesy Staff, Department of Pediatrics

Lisko, Bradley A., M.D., Limited Staff, Department of Internal Medicine/Division of General
Medicine (Dual appointment with Department of Pediatrics)

Lo, Warren D., M.D., Courtesy Staff, Department of Pediatrics

Loar, Michael C., M.D., Courtesy Staff, Department of Pediatrics

Long, William W., M.D., Courtesy Staff, Department of Pediatrics

Lozano, Rolando A., M.D., Courtesy Staff, Department of Pediatrics

Lubow, Martin, M.D., Attending Staff, Department of Ophthalmology

Lutmer, William J., M.D., Courtesy Staff, Department of Internal Medicine/Division of Community
Medicine

Magorien, Douglas M., M.D., Limited Staff, Department of Internal Medicine/Division of General
Medicine

McGinnis, Jeffrey B., M.D., Limited Staff, Department of Internal Medicine/Division of General
Medicine (Dual appointment with Department of Pediatrics)

Motarjeme, Steven C., M.D., Limited Staff, Department of Internal Medicine/Division of
General Medicine (Dual appointment with Department of Pediatrics)

Ribeiro, Isabela Q.C.R., M.D., Limited Staff, Department of Internal Medicine/Division of General
Medicine

Stock, Kent J., M.D., Limited Staff, Department of Internal Medicine/Division of General Medicine
(Dual appointment with Department of Pediatrics)

Sumego, Marianne J., M.D., Limited Staff, Department of Internal Medicine/Division of General
Medicine (Dual appointment with Department of Pediatrics)

Waissbluth, Alvaro D., M.D., Limited Staff, Department of Internal Medicine/Division of General
Medicine

Williams, Michael J., M.D., Limited Staff, Department of Internal Medicine/Division of General
Medicine

Zimmerman, David A., M.D., Limited Staff, Department of Internal Medicine/Division of General
Medicine

Emeritus Titles

JOHN D. LEE, Department of Aeronautical and Astronautical Engineering, with the title Professor
Emeritus, effective August 1, 1993.

CHARLES W. LIFER, Ohio State University Extension, with the title Professor Emeritus, effective
October 1, 1993.

MICHAEL PASSE, Department of Architecture, with the title Professor Emeritus, effective July 1,
1993.

October 1, 1993 meeting, Board of Trustees

EDUCATIONAL AFFAIRS COMMITTEE (contd)

PERSONNEL ACTIONS (contd)

Emeritus Titles (contd)

DONALD E. PRITCHARD, Department of Dairy Science, with the title Professor Emeritus, effective October 1, 1993.

DONALD T. WITIAK, College of Pharmacy, with the title Professor Emeritus, effective October 1, 1993.

JAMES R. HELT, Ohio State University Extension, with the title Associate Professor Emeritus, effective October 1, 1993.

WILLIAM B. MERRYMAN, Department of Obstetrics and Gynecology, with the title Clinical Associate Professor Emeritus, effective September 1, 1993.

Upon motion of Mr. Kessler, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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RESOLUTIONS IN MEMORIAM

Resolution No. 94-44

Synopsis: Approval of three Resolutions in Memoriam are proposed.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

Floyd M. Beman, M.D.

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 20, 1993, of Floyd M. Beman, M.D., Professor Emeritus in the Department of Internal Medicine (Gastroenterology).

Professor Beman was born on July 6, 1918, in Thurman, Ohio. His undergraduate years were spent at Rio Grande College and The Ohio State University, where he graduated in 1939 with a B.S. degree. He graduated in 1943 from The Ohio State University College of Medicine with an M.D. degree, and then completed his internship and residency training at Ohio State in 1945. Following completion of his residency, Dr. Beman worked briefly as a research associate in the Department of Physiology and was appointed Chief Medical Resident in the Department of Medicine in 1948. From 1945 until 1947, he served in the U.S. Army and subsequently did a one-year gastroenterology fellowship at the University of Pennsylvania.

Dr. Beman was first appointed to the faculty of The Ohio State University Department of Medicine in July 1950. He was promoted to Associate Professor in 1952 and to Professor in 1965. He retired from the regular faculty in 1987, and remained very active in departmental and college activities throughout his retirement years.

He was a member of a number of local and national societies, including the Columbus Academy of Medicine, American Medical Association, American Federation for Clinical Research, American College of Physicians, the Medical Review Club, and Columbus Society of Internal Medicine.

EDUCATIONAL AFFAIRS COMMITTEE (contd)

RESOLUTIONS IN MEMORIAM (contd)

Floyd M. Beman, M.D. (contd)

Dr. Beman was best known for his commitment to student and resident education in the Department. Throughout his life, Dr. Beman maintained a very active role in teaching and he was well known as a mentor of residents and gastroenterology fellows. Dr. Beman was a staunch advocate of departmental trainees and was known as an outstanding teacher. He received a number of awards throughout his life in recognition of his many accomplishments.

On behalf of the University, the Board of Trustees, expresses to the family of Dr. Beman its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Harry "Don" Moore

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 2, 1993, of Harry "Don" Moore, Professor Emeritus in the Department of Industrial and Systems Engineering.

Professor Moore was born February 10, 1910, in Worthington, Ohio, and graduated from Worthington High School in 1927. He served in the U.S. Air Force from 1928 until 1931, and graduated from The Ohio State University with a B.M.E. in 1941. Following graduation, Professor Moore was employed by Columbus McKinnon Chain Corporation in Towanda, N.Y., where he worked in inspection and statistical quality control. He joined the Department of Industrial Engineering in 1945, and at the same time undertook his M.S. study in Mechanical Engineering, which he completed in 1949.

During his entire tenure Don Moore had responsibility for the manufacturing processes laboratory. He was a staunch supporter of hands-on experience for engineering students, a philosophy he argued in a 1960 ASEE paper entitled, "A Modern Approach to Teaching Manufacturing Processes." One of the highlights of Professor Moore's manufacturing sequence was the production of a drill press, which was cast, machined, and assembled in a simulated production environment. Each student had the opportunity to take away one of these fine examples of their manufacturing prowess. To this day, those drill presses have positions of honor in the machine shops of literally hundreds of Industrial Engineering alumni. A display showing examples of the four successive redesigns of the drill press is a prominent feature of the Manufacturing Processes Laboratory in Baker Systems Engineering.

In 1965, Professor Moore and his friend and colleague Don Kibbey co-authored the text Manufacturing: Materials and Processes. The book, and its subsequent revisions, remained an active text well into the 1980's. A Spanish-language edition is still in use.

Don Moore presided over a number of significant events in the history of the Industrial and Systems Engineering Department. In 1946, when it became apparent that modern practice would not condone our teaching students machining while using lathes that were driven from a common overhead pulley and belt system, Professor Moore found a supplier of individual motors which he had attached to each individual machine, but maintaining the belt as the power transfer mechanism.

In the mid-1960's when a new engineering building was finally approved for the Department of Industrial and Systems Engineering, it was Professor Moore who worked with the architects to define space and attendant support facilities for a state-of-the-art facility. Not only did he help in

EDUCATIONAL AFFAIRS COMMITTEE (contd)

RESOLUTIONS IN MEMORIAM (contd)

Harry "Don" Moore (contd)

the design of the building, but he also managed the physical transfer of the department in 1968 into what is now the Baker Systems Engineering Building.

Professor Moore retired with the rank of Professor Emeritus in 1976. He was an ardent cook, a skilled fisherman, an accomplished wine maker, a fierce bridge player, and a good friend of the department.

On behalf of the University, the Board of Trustees expresses to the family of Professor Moore its deep sympathy and sense of understanding in its loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Marjorie Rowe

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 7, 1993, of Marjorie Rowe, Assistant Professor Emeritus in the Department of Psychiatry.

Dr. Rowe earned a Ph.D. in Psychology from the University of London in 1962. She received her Master's degree from Penn State University in 1942 and worked as a school psychologist in New York and Pennsylvania before pursuing her doctorate in England.

In 1963, she received the Essex Research Award from the University of London for research into emotional disturbances in children. Between 1963 and 1968 she was a senior psychologist in the Department for Children and Parents at the Tavistock Clinic in London, working on a clinical team headed by the famous child psychoanalyst Dr. John Bowlby. She completed a four-year training program in child psychology at the Tavistock Clinic in 1968 before joining The Ohio State University Department of Psychiatry in the Division of Child Psychiatry in 1969.

During her years with Ohio State, Dr. Rowe contributed to the depth of the Department's training in psychoanalysis and psychodynamic psychotherapy. She was eagerly sought after for psychotherapy supervision by residents and psychology interns. She also provided valuable training to psychology interns as a supervisor for protective testing. Her weekly psychotherapy seminar in the Division of Child Psychiatry was consistently well attended.

Dr. L. Eugene Arnold once quipped, "If Dr. Gregory was godfather and Dr. Missildine grandfather of the Division of Child Psychiatry, Dr. Dean Coddington was its father and Dr. Marjorie Rowe its mother." While Dr. Rowe's reaction to this remark can only be conjectured, it is an example of the high esteem with which she was regarded.

Dr. Rowe took early retirement in 1986 and did part-time private practice of child and adolescent psychotherapy in Columbus until her death.

On behalf of the University, the Board of Trustees expresses to the family of Dr. Rowe its deep sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

EDUCATIONAL AFFAIRS COMMITTEE (contd)

RESOLUTIONS IN MEMORIAM (contd)

Upon motion of Mr. Kessler, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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FISCAL AFFAIRS COMMITTEE

Mr. Skestos:

I would like to call on Ms. Pichette to present three resolutions.

Ms. Pichette:

The first item will authorize us to proceed with the renovation work in one of our Research Park facilities to support the Center for Mapping. I would note that the funding for this renovation work is from federal and state grants, and we would request a motion to approve this project.

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS**

Resolution No. 94-45

1212 KINNEAR ROAD - CENTER FOR MAPPING

Synopsis: Authorization to employ architects/engineers for the listed project is recommended.

WHEREAS the University desires to proceed with the renovation of the leased Research Park facility located at 1212 Kinnear Road; and

WHEREAS the project will include renovation of the first floor into additional office, computer, and computer support space for the Center for Mapping; and

WHEREAS the total estimated project cost is \$220,000, and total estimated construction cost is \$176,000; with funding provided by the indirect cost recovery from a four-year grant from the U.S. Geological Survey and State of Ohio agencies:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for this project and that the fees for these services be negotiated between the firms selected and The Ohio State University; and

BE IT FURTHER RESOLVED, The President and/or Vice President for Business and Administration be authorized to request construction bids on this project in accordance with established University procedures, and if satisfactory bids are received, to award contracts, with all actions to be reported to this Board at the appropriate time.

Upon motion of Mr. Skestos, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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FISCAL AFFAIRS COMMITTEE (contd)

Ms. Pichette:

Next, we have the report of award of contracts for the Cannon Drive Improvement Project. I would have you note on the map that it shows the complete project -- we are only doing Phase I from Ninth Avenue to Herrick Drive, across the bridge, and on Olentangy River Road. This is an 18-month project. We have started the electrical work, and in the spring the actual road work will begin. This is for the St. Rt. 315 interchange. I would request a motion to accept this report.

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS**

Resolution No. 94-46

CANNON DRIVE IMPROVEMENTS

Synopsis: Acceptance of the report of award of contracts and the establishment of contingency funds for the listed project is recommended.

WHEREAS a resolution adopted by the Board of Trustees on May 3, 1991 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established State of Ohio and University procedures, and if satisfactory bids were received to recommend the award of contracts for the Cannon Drive Improvements project:

This project will widen Cannon Drive to four lanes, widen the Herrick Drive Bridge, and make improvements to a section of Olentangy River Road to facilitate traffic movement associated with the planned State Route 315 exit ramp to Cannon Drive. The total project cost is \$3,142,395; funding is provided from University bond proceeds. The estimated completion date is September 1994. The contracts awarded are as follows:

General Contract:	Complete General Construction, Columbus, Ohio
Amount:	\$2,722,653
Estimate:	\$3,000,000
Electric Contract:	Miller Cable, Green Springs, Ohio
Amount:	132,703
Estimate:	225,000
Total All Contracts:	\$2,855,356
Contingency Allowance:	285,539 (10% of construction cost)
Total Project Cost:	\$3,142,395

NOW THEREFORE

BE IT RESOLVED, That pursuant to the actions previously authorized by this Board, the revised report of award of contracts and establishment of contingency funds for this project is hereby accepted.

FISCAL AFFAIRS COMMITTEE (contd)

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

CANNON DRIVE IMPROVEMENTS (contd)

Upon motion of Mr. Skestos, seconded by Mr. Kessler, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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Ms. Pichette:

We are also requesting authorization to sell the house and front portion of Overlook Farm in Fairfield County. This proposed sale is consistent with the President's directive some time ago, that we review our land holdings in light of our budgetary problems and more closely examine which are needed for University benefit and which we should dispose of.

Based on program evaluation and budget constraints, the University -- including the College of Agriculture which operates the rear portion -- determined last year that operations at this facility should be discontinued. With this sale, I would note that the University will retain an easement to preserve access to the rear portion which we will continue to market for sale. I would ask for a motion to approve this sale.

Ms. Casto:

I have a question. If we just take the front piece off this property, does that lower the value of it? Would it be of higher value if we could sell it whole or does it matter if we cut it up like that?

Ms. Pichette:

That is the reason we maintained the easement. Our concern with this property, in particular, is that the structure on it is deteriorating and there is a chance of vandalism because it is unoccupied. So this would create a further problem without having the house maintained.

Mr. Skestos:

Madam Chairman, I might add to that. They're maintaining an easement for a potential road in case someone would want to buy the remaining property for development there is access to it or it could be used for farming or some other purpose. We have good access to it and we would give that access to the person buying the remaining acres.

SALE OF REAL PROPERTY

Resolution No. 94-47

**HOUSE AND FRONT 20 ACRES AT OVERLOOK FARM
FAIRFIELD COUNTY, OHIO**

Synopsis: Sale of the house and approximately 20 acres of land located at Overlook Farm, 3525 Pickerington Road, in Fairfield County is recommended.

FISCAL AFFAIRS COMMITTEE (contd)

SALE OF REAL PROPERTY (contd)

**HOUSE AND FRONT 20 ACRES AT OVERLOOK FARM
FAIRFIELD COUNTY, OHIO (contd)**

WHEREAS the Board of Trustees of The Ohio State University owns approximately 20 acres of improved real property located in Bloom Township of Fairfield County at 3525 Pickerington Road and known as part of Overlook Farm; and

WHEREAS the University has determined that Overlook Farm no longer is needed for, and cannot be operated economically in support of, the educational and research programs of the University; and

WHEREAS the average appraised value of this 20-acre parcel is \$224,700, and James J. and Janet Carol Johnson, of Canal Winchester, have agreed to purchase the property for \$233,000; and

WHEREAS the net proceeds from the sale of this property shall be deposited in the University's Land Purchase Account to support future property acquisition; and

WHEREAS the appropriate University offices have determined that this sale is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized, in the name of the Board of Trustees of The Ohio State University, to sell all of the University's right, title, and interest in this property to James J. and Janet Carol Johnson for no less than \$233,000, upon such terms and conditions as are deemed to be in the best interest of the University, including the condition that the University shall retain an easement for access to the remaining parcel of Overlook Farm.

Upon motion of Mr. Skestos, seconded by Mr. Kessler, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix XVII background material and map, page 409.)

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Mr. Skestos:

I would like to call on Jim Nichols, regarding a resolution concerning authorization for the Execution and Delivery of Certificates of Participation. Mr. Nichols --

Mr. Nichols:

In August 1986, the University participated in the issuance of two certificates of participation. They were for the development and construction of the Child Care Facility, \$3.5 million, and the development and construction of the Stores and Receiving Facility, which is on Kenny Road, at \$3.8 million.

FISCAL AFFAIRS COMMITTEE (contd)

Mr. Nichols: (contd)

The drop in interest rates this last year, at a little over 100 basis points, has allowed for the refunding of those certificates and we are bringing that proposal to you. Specifically, the amounts still remaining in principal, which is \$5.8 million, would be refunded in Serial Bonds, which would mature finally in the same year as the original issued ones, which is 2005. This one would be a bid process that would probably go out in about 3 to 4 weeks, pending rating agency approvals. If the issue went to market today the interest rate would be 4.6 percent average, which is approximately 300 basis points below the interest rates as they were originally issued. The savings will be \$100,000 per year, of which about \$45,000 is general revenue funds, and the net present value basis to the University is \$600,000.

The financial advisor for this proposal is Prudential Securities; Bond Counsel is Arter & Hadden, assigned by the State Attorney General and the State Attorney General is involved; the Trustee is Huntington Trust Company; the escrow verification will be done by Coopers and Lybrand; and Porter, Wright, Morris, and Arthur will be the Trustee Counsel.

I would like to introduce to the Board, as I always do in these more complicated and heavily labor intensive operations, my colleagues who participated in this operation. Regina Wright handles the bond responsibilities for the University, which currently total \$268 million; Bill Matlock, whom you have met previously, is responsible for cash management and also bond involvement at the University; Steve Messerly, Assistant Treasurer, this is part of his responsibilities; and, finally, Al Rodack, Associate Treasurer, who was also involved. Thank you all for your good work on this.

Also present is Bill Conard, a partner with Arter & Hadden -- who is bond counsel. Bill, are there any additional comments that you would make?

Mr. Bill Conard:

No.

Mr. Nichols:

Mr. Chairman, this is presented for your consideration.

Mr. Skestos:

Any questions for Mr. Nichols?

Mr. Celeste:

Are there other opportunities for refinancing?

Mr. Nichols:

We refinanced last year an amount totalling about \$110 million, which basically exhausts -- if we could manage to squeeze out about another 75 to 100 basis points drop, we would refinance that again.

FISCAL AFFAIRS COMMITTEE (contd)

Mr. Brennan:

These are fixed rates, Jim?

Mr. Nichols:

Yes. These will be certificates of participation, fixed rates.

**AUTHORIZATION FOR THE EXECUTION AND DELIVERY OF
CERTIFICATES OF PARTICIPATION**

Resolution No. 94-48

(Child Care Facility and
Stores and Receiving Building Projects)

Synopsis: This Resolution (i) authorizes the execution and delivery of \$5,830,000 in aggregate principal amount of Certificates of Participation (Child Care Facility and Stores and Receiving Building Projects), Series 1993 for the purpose of providing funds so that the University may exercise its rights to purchase the Child Care Facility and the Stores and Receiving Building and thereby advance refund the University's previously issued certificates of participation with respect to such projects and pay certain costs relating to the execution and delivery of the Certificates; (ii) authorizes the University to exercise certain purchase options with respect to the Child Care Facility and the Stores and Receiving Building; (iii) authorizes the execution and delivery of the Base Lease, the Lease Agreement, the Notice of Sale, the Certificate of Award, the Escrow Agreements and any and all other documents or certificates to be executed or delivered by the University in connection with the execution and delivery of the Certificates; (iv) authorizes the execution and delivery of the Preliminary Official Statement and the Official Statement in connection with the sale of the Certificates; and (v) approves the forms of the Trust Agreement and the Assignment.

WHEREAS, The Ohio State University (the "University") pursuant to Resolution No. 87-17 adopted by this Board of Trustees (the "Board") on July 11, 1986 entered into a Lease Agreement dated as of August 1, 1986 (the "Prior Child Care Facility Lease") between Leadership Group, Inc., as lessor and the University, as lessee, pursuant to which the University leased, with an option to purchase a child care facility, being an approximately 30,000 square foot single story wood frame structure with site improvements, landscaping and fixtures related thereto, and including the real property on which such child care facility is located (the "Child Care Facility Project"); and

WHEREAS, the University pursuant to Resolution No. 87-18 adopted by the Board on July 11, 1986 entered into the Land and Facilities Lease dated as of August 1, 1986 (the "Prior Stores and Receiving Building Lease" and together with the "Prior Child Care Facility Lease," the "Prior Leases") between DBS Development Company, as lessor, and the University, as lessee, pursuant to which

the University leased, with an option to purchase, a stores and receiving building, being an approximately 103,750 square foot single story pre-engineered steel building generally constituting a warehouse facility with site improvements, landscaping and fixtures related thereto, and including the real property on which such warehouse is located (the "Stores and Receiving Building Project", and together with the Child Care Facility Project, the "Projects"); and

WHEREAS, the University has determined to exercise the respective purchase options under the Prior Leases; and

WHEREAS, the University desires to obtain funds to pay the respective purchase prices for the Projects under the Prior Leases, to provide funds required under certain Escrow Agreements, as defined below, and to pay certain costs relating to the execution and delivery of Certificates, and lease the Projects:

FISCAL AFFAIRS COMMITTEE (contd)

**AUTHORIZATION FOR THE EXECUTION AND DELIVERY OF
CERTIFICATES OF PARTICIPATION (contd)**

(Child Care Facility and
Stores and Receiving Building Projects) (contd)

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE OHIO STATE UNIVERSITY as follows:

Section 1. Definitions and Interpretations. All words and terms used in this Resolution with initial capitalization where the rules of grammar would not otherwise so require, shall have the same meanings, respectively, and be subject to the same interpretation as provided or used in the Master List of Definitions, attached hereto and incorporated herein, unless the context or use clearly indicates another or different meaning or intent.

Any reference herein to the University or the Board, or to any officers, employees or members thereof, shall include those which succeed to their functions, duties or responsibilities pursuant to or by operation of law or who are lawfully performing their functions.

Unless the context shall otherwise indicate, words importing the singular number shall include the plural number, and vice versa, and the terms "hereof," "hereby," "hereto," "hereunder," and similar terms, mean this Resolution.

Section 2. Authorization of Certificates. In order to obtain funds to pay the respective purchase prices for the Projects under the Prior Leases, it is hereby determined to be necessary to, and the University shall cause to be executed, sold and delivered, as provided herein and pursuant to the Trust Agreement, \$5,830,000 in aggregate principal amount of Certificates of Participation (Child Care Facility and Stores and Receiving Building Projects), Series 1993 (the "Certificates"). Proceeds of the sale of the Certificates will be used to advance refund all of the University's Certificates of Participation (The Ohio State University Child Care Facility Project) dated August 1, 1986 in the aggregate principal amount of \$2,710,000, and all of the University's Certificates of Participation (Stores and Receiving Building Project) dated August 1, 1986 in the aggregate principal amount of \$2,940,000.

Section 3. Trust Agreement and Assignment. The Certificates shall be executed and delivered pursuant to the Trust Agreement. The form of the Trust Agreement and the form of the Assignment in substantially the forms submitted to this meeting are hereby approved.

Section 4. Authorization of Documents. The Chairman of the Board (the "Chairman") and the Treasurer of the University (the "Treasurer") in their official capacities are each authorized and directed to execute, acknowledge and deliver in the name and on behalf of the University, the Base Lease, the Lease Agreement, the Escrow Agreements, the Notice of Sale and the Certificate of Award (collectively, the "University Documents") in substantially the forms submitted to the University, which are hereby approved, with such changes therein not inconsistent with this Resolution and not substantially adverse to the University as may be approved by the officers executing the same on behalf of the University. The approval of such changes by said officers, and that such are not substantially adverse to the University, shall be conclusively evidenced by the execution of the University Documents.

The Chairman and the Treasurer are each hereby separately authorized to take any and all actions and to execute any additional documents, certificates and instruments that may be necessary or appropriate in the opinion of Arter & Hadden, as Special Tax Counsel, to effect the execution and delivery of the University Documents and the Certificates and the intent of this Resolution. The Secretary of the Board, or other appropriate officer of the University, shall certify

FISCAL AFFAIRS COMMITTEE (contd)

**AUTHORIZATION FOR THE EXECUTION AND DELIVERY OF
CERTIFICATES OF PARTICIPATION (contd)**

(Child Care Facility and
Stores and Receiving Building Projects) (contd)

a true transcript of all proceedings had with respect to the execution and delivery of the University Documents and the Certificates, along with such information from the records of the University as is necessary to determine the regularity and validity of the execution and delivery of the University Documents and the Certificates.

Section 5. Terms and Execution of the Certificates. The Certificates shall be issued in the forms and denominations, shall be numbered, dated and payable as provided in the Trust Agreement. The Certificates shall mature on June 1, 2005 and have such terms, bear such interest and be subject to mandatory and optional prepayment provisions as provided in the Trust Agreement and the Certificate of Award.

Section 6. Sale of the Certificates. The Certificates shall be sold at public sale after (i) advertisement for bids by general distribution of the Notice of Sale mailed at least 10 days before the date for receipt for bids and/or (ii) advertisement for bids by publication of a summary Notice of Sale in the manner selected by the Treasurer. The Certificates shall bear the rate of interest per annum specified by the successful bidder in a multiple of one-eighth (1/8) or one-twentieth (1/20) of one percent (1%). The interest rate shall not exceed [six percent (6.00%)]. No proposal for less than all of the Certificates and no proposal offering to pay less than ___% of par, plus accrued interest with respect to the Certificates shall be considered. The Chairman and the Treasurer are each authorized and directed to make on behalf of the University the necessary arrangements with the successful bidder to establish the date, location, procedure and conditions for the delivery of the Certificates, and to take all steps necessary to effect due execution and delivery to the successful bidder of the Certificates under the terms of this Resolution and the Trust Agreement.

Section 7. Certificate of Award. The sale and award of the Certificates shall be further evidenced by the Certificate of Award. The Certificate of Award is hereby authorized and shall be executed by the Treasurer or such other officer as he shall designate. The Certificate of Award shall state or confirm the aggregate principal amount of the Certificates, the purchase price of such Certificates, the interest rate with respect to such Certificates, the annual principal amount or amounts of such Certificates becoming due, the maturity date, any mandatory sinking fund requirements and the optional prepayment provisions, all as determined in accordance with the provisions of this Resolution, and all of which shall be conclusively evidenced by the execution of the Certificate of Award. The Certificate of Award shall also contain such other dates or provisions as the Chairman or the Treasurer determines are appropriate or necessary, and as are consistent with this Resolution and the Trust Agreement.

Section 8. Official Statement. The use and distribution of the Preliminary Official Statement and the Official Statement relating to the Certificates is hereby approved and authorized. The Preliminary Official Statement is deemed final by the University for purposes of Securities Exchange Commission Rule 15c2-12 except for such omissions therefrom as may be permitted by such Rule.

The Official Statement, substantially in the form of the Preliminary Official Statement now on file with the Secretary of the Board, shall be executed by the Chairman and the Treasurer in their official capacities on behalf of the University with any modifications, changes and supplements necessary or desirable for the purposes thereof which the Chairman and the Treasurer shall approve.

FISCAL AFFAIRS COMMITTEE (contd)

**AUTHORIZATION FOR THE EXECUTION AND DELIVERY OF
CERTIFICATES OF PARTICIPATION (contd)**

(Child Care Facility and
Stores and Receiving Building Projects) (contd)

Section 9. Arbitrage Provisions. The University covenants that it will use and restrict the use of the proceeds of the Certificates in such manner and to such extent, if any, as may be necessary, after taking into account reasonable expectations at the time the Certificates are delivered to the successful bidder so that they will not constitute arbitrage bonds under Section 148 of the Internal Revenue Code of 1986, as amended (the "Code"). The Chairman, the Treasurer or any other officer having responsibility with respect to the execution and delivery of the Certificates, is authorized and directed, alone or in conjunction with any of the foregoing or with any other officer, employee, consultant or agent of the University, to deliver a certificate for inclusion in the transcript of proceedings for the Certificates, setting forth the facts, estimates and circumstances and reasonable expectations pertaining to said Section 148 and regulations thereunder and the statement setting forth the information required by Section 149(e) of the Code.

Section 10. Qualified Tax Exempt Obligations. The Certificates are hereby designated as "qualified tax exempt obligations" for purposes of Section 265(b)(3) of the Code. In that connection, the University hereby represents and covenants that it, together with all its subordinate entities or entities that issue obligations on its behalf, or on behalf of which it issues obligations, in or during the calendar year in which the Certificates are issued, (i) have not issued and will not issue tax exempt obligations designate as "qualified tax-exempt obligations for purposes of Section 265(b)(3) of the Code, including the Certificates, in an aggregate amount in excess of \$10,000,000, and (ii) have not issued, do not reasonably anticipate issuing, and will not issue, tax exempt obligations (including the Certificates, but excluding obligations, other than qualified 501(c)(3) bonds as defined in Section 145 of the Code, that are private activity bonds as defined in Section 141 of the Code and excluding refunding obligations that are not advance refunding obligations as defined in Section 149(d)(5) of the Code) in an aggregate amount exceeding \$10,000,000, unless the University first obtains a written opinion of nationally recognized bond counsel that such designation or issuance, as applicable, will not adversely affect the status of the Certificates as "qualified tax exempt obligations." Further, the University represents and covenants that, during any time or in any manner as might affect the status of the Certificates as "qualified tax exempt obligations," it has not formed or participated in the formation of, or benefited from or availed itself of, any entity in order to avoid the purposes of subparagraph (C) or (D) of Section 265(b)(3) of the Code, and will not form, participate in the formation of, or benefit from or avail itself of, any such entity. The University further represents that the Certificates are not being issued as part of a direct or indirect composite issue that combines issues or lots of tax exempt obligations of different issuers.

Section 11. Covenants of University. In addition to other covenants of the University in this Resolution, the University further covenants and agrees that the University will at all times faithfully observe and perform all agreements, covenants, undertakings, stipulations and provisions contained in the Certificates, the University Documents, and in all proceedings of the University pertaining to the Certificates. The University warrants and covenants that it is, and upon delivery of the Certificates will be, duly authorized by the laws of the State of Ohio, to cause execution and delivery of the Certificates, the University Documents, and all other documents to be executed by it in the manner and to the extent herein and in the Trust Agreement set forth; that all actions on its part for the execution and delivery of the University Documents and all other documents to be executed by

it in connection with the execution and delivery of the Certificates, have been or will be duly and effectively taken. Each provision of this Resolution, the University Documents and all other documents to be executed by the University in connection with the execution and delivery of the Certificates, is binding upon each officer of the University as may from time to time have the authority under law to take such actions as may be necessary to perform all or any part of the duty required by such provision.

FISCAL AFFAIRS COMMITTEE (contd)

**AUTHORIZATION FOR THE EXECUTION AND DELIVERY OF
CERTIFICATES OF PARTICIPATION (contd)**

(Child Care Facility and
Stores and Receiving Building Projects) (contd)

Section 12. No Personal Liability. No recourse under or upon any obligation, covenant, acceptance or agreement contained in this Resolution, or in any Certificate or in the Base Lease and the Lease Agreement, or under any judgment obtained against the University or by the enforcement of any assessment or by any legal or equitable proceeding by virtue of any constitution or statute or otherwise, or under any circumstances, shall be had against any officer as such, past, present, or future, of the University, including any member of the Board, either directly or through the University, or otherwise, for the payment for or to the University or any receiver thereof, or for or to any holder of any Certificate, or otherwise, of any sum that may be due and unpaid by the University with respect to any of the Certificates. Any and all personal liability of every nature, whether at common law or in equity, or by statute or by constitution or otherwise, of any such officer, as such, to respond by reason of any act or omission on his or her part, or otherwise, for, directly or indirectly, the payment for or to the University or any receiver thereof, or for or to the owner or any holder of any Certificate, or otherwise, of any sum that may remain due and unpaid upon any Certificate, shall be deemed to be expressly waived and released as a condition of and consideration for the execution and delivery of the University Documents and the Certificates.

Section 13. No Debt or Tax Pledge. Neither the Lease Agreement nor the Certificates constitute a debt of the University or pledge of the faith and credit of the University within the meaning of the Constitution of the State of Ohio. The Rent payable under the Lease Agreement shall be payable solely from Available Revenues as provided in the Lease Agreement and the Trust Agreement, and neither moneys raised by taxation nor any other general or special revenues of the University shall be obligated or pledged for the payment of principal or interest with respect to the Certificates.

Section 14. Severability. If any section, paragraph or provision of this Resolution shall be held to be invalid or unenforceable for any reason, the invalidity or unenforceability of such section, paragraph or provision shall not affect any of the remaining provisions of this Resolution.

Section 15. Repeal of Conflicting Resolutions. All resolutions and orders, or parts thereof, in conflict with the provisions of this Resolution, if any, are, to the extent of such conflict, hereby repealed.

Section 16. Open Meeting Determination. This Board hereby finds and determines that all formal actions relative to the adoption of this Resolution were taken in an open meeting of this Board, and that all deliberations of this Board and of its committees, if any, which resulted in formal action, were in meetings open to the public, in full compliance with applicable legal requirements, including Section 121.22 of the Ohio Revised Code.

Section 17. Effective Date. This Resolution shall take effect and be in force immediately upon its adoption.

Upon motion of Mr. Skestos, seconded by Mr. Kessler, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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October 1, 1993 meeting, Board of Trustees

REPORT - UNIVERSITY'S ENDOWMENT FUND

Resolution No. 94-49

RESOLVED, That the report on the University's Endowment Fund, dated September 17, 1993, as submitted to the Investments Committee of the Board of Trustees, be received and filed with the official records of the Board.

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Thereupon the Board adjourned to meet Friday, November 5, 1993, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Robert M. Duncan
Secretary

Deborah E. Casto
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND TWO HUNDRED AND NINETY-SEVENTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, November 5, 1993

The Board of Trustees met at its regular monthly meeting on Friday, November 5, 1993, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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November 5, 1993 meeting, Board of Trustees

The Chairman, Ms. Casto, called the meeting of the Board of Trustees to order on November 5, 1993, at 10:45 a.m. She requested the Secretary to call the roll.

Present: Deborah E. Casto, Chairman, John W. Kessler, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, Hiawatha N. Francisco, Jr., and Amira N. Ailabouni.

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PRESIDENT'S REPORT

President Gee:

Ladies and gentlemen, welcome today. Let me just note that October was a month of Homecoming for the University and it wasn't just a homecoming event celebrating football. Yes, without a doubt we did have a wonderful Homecoming celebration complete with a great parade and pep rally. Homecoming King Dwayne Devlin, Queen Monica Martin, and the members of the court represent the great energy and spirit of our undergraduate students. The 25th reunion of the 1968 national championship football team was both a celebration and an inspiration for things to come -- we hope! The tradition of Homecoming gives us an opportunity to recognize both current and former students and friends of the University.

As we all know, this institution is blessed with strong support from our alumni throughout the year. This month, the Alumni Association recognized thirteen individuals for their contributions to their communities, their careers, and their alma mater. I might note that among those honored was a former member of the Board of Trustees, Bob Dorsey, who continues to serve Ohio State as one of its strongest advocates. Bob is here and present on all appropriate occasions. The members of the Alumni Advisory Committee returned to campus this month to meet with faculty and students and to give their counsel on ways we can further enhance the University. I would just note parenthetically that our Alumni Council does a terrific job on our behalf.

The Ohio State University Foundation Board of Directors, a group of very distinguished supporters of this University, met to help plan for a sound future for the University. And I have myself met with a number of corporate and community leaders to spread the good news about Ohio State and to enlist their assistance in developing even stronger support for the future. A meeting of out-of-state guidance counselors provided me an outstanding forum for recruiting high-ability students from across the nation to Ohio State.

Wexner Center Artist-in-Residence Maya Lin had a homecoming of sorts this month, as she returned to her home state for the dedication of her sculpture, *Groundswell*, a permanent installation at the Wexner Center for the Arts. For those who have not have had an opportunity I urge you to visit or see it.

Professor Emeritus and former Associate Provost Joan Leitzel returned to Ohio State last month for the dedication of the Science and Engineering Library. It is really a remarkable new addition to our campus both in terms of the facility and the quality of what we are trying to do with our libraries. Some of the furniture has yet to arrive, but after seeing groups of students sprawled on the floor studying, I suspect that the librarians will have trouble getting them into the chairs even when they arrive!

PRESIDENT'S REPORT (contd)

President Gee: (contd)

We re-dedicated Derby Hall this month, adding to the beauty of the central core of the campus. The redesign does much to advance learning with classrooms, seminar spaces, laboratories, and much improved faculty offices for several disciplines in the social and behavioral sciences. A number of people on Vice President Janet Pichette's staff and in Vice President Bill Shkurti's area deserve particular commendation for completing this complex renovation project so successfully -- on time, on target, and certainly with the minimum amount of disruption.

Each of the occasions and projects I have mentioned are evidence of strong partnerships between the University, its alumni, and the great community that we serve. But we must be reminded that we have to always continue to build these linkages for our future.

I am particularly pleased to share two very different and very important examples of Ohio State's broad partnerships. We have been awarded \$6.9 million dollars in grants from the federal Technology Reinvestment Project. Designed to help individuals and firms convert from defense contract work to commercial applications, one of our funded projects is being conducted jointly with the Edison Welding Institute and the American Welding Society. Another is a collaboration with Drexel University in Philadelphia and was developed with support from the Ohio Department of Development and the Ohio Board of Regents. These cooperative projects underscore the importance and quality of our academic programs in training engineers for Ohio and certainly for the nation.

A number of Ohio State students are engaged in a different type of cooperative effort. Yesterday, we celebrated the kick-off of the partnership between Indianola Alternative Elementary School and Ohio State's fraternity and sorority members. Through a national Adopt-A-School program, college students will volunteer their time for one-on-one tutoring, assistance with club activities, and other services to the teachers and students of this Columbus Public school located here in the neighborhood of the University. I can tell you, the teachers, the school kids, and our students are very excited about this opportunity for community service. And I would note that our own Board member Amira has been very instrumental in this and I congratulate you and I congratulate all of your colleagues. So I would note to all of you that it is vital for us to continue to reach out to our communities, our former students, and our friends as we pursue an agenda of excellence for the future.

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AUTUMN QUARTER ENROLLMENT REPORT

Mr. William J. Shkurti:

The item on enrollments that we will be reporting on is in your Board books, entitled "Autumn Quarter 1993 Enrollment Summary." This is a report we annually give to the Board of Trustees at this time and we try to answer three questions: 1) What are the Autumn Quarter enrollments by campus and student level?, 2) What is the status of our minority enrollments?, and 3) What are the financial implications of these enrollments?

AUTUMN QUARTER ENROLLMENT REPORT (contd)

Mr. Shkurti: (contd)

In addition, a subsequent report will address retention characteristics of the incoming freshmen class and how we compare with other institutions. That data will be available later and will be the subject of a separate report. Finally, before I get started, let me acknowledge Jim Mager, Director of Admissions and Student Financial Aid, and Gene Schuster, University Registrar, who have done a substantial amount of the work involved in generating the information for this report.

Let me turn first to the Autumn Quarter enrollment levels which are summarized on pages 2 and 3 of the document. The total University enrollment for fall quarter is 56,817, which is a reduction of 1,768 or 3 percent from last year. That is a reduction that was planned for in our budgeting. In fact, it was very close to our projections which I will talk about in a minute. All of our campuses experienced enrollment declines, the largest decline being at Lima and the smallest at Marion. Again, that is consistent with the statewide trend. The declines are primarily a result of reductions in undergraduate enrollments.

Our graduate enrollment on the main campus has reached a record high and has increased from last year. That is good news from our point of view and the reversal of what we hoped was not a trend that appeared to be starting last year.

The enrollment of professional students has remained stable and the distribution of resident and non-resident students has remained stable. As you can see the vast majority of our students -- 92 percent of our undergraduates, 91.5 percent of our professional students, and 62 percent of our graduate students -- are residents of the State of Ohio.

Next, I will turn to Bob Arnold who will discuss the numbers involving minority enrollment.

Dr. Robert L. Arnold:

The Autumn Quarter 1993 minority enrollment of 6,345 is the highest we have ever achieved, with an increase of 482, or 8.2 percent, over last year. The Columbus Campus minority enrollment of 6,034, also is an all time record, with an increase of 431, or 7.7 percent, over a year ago.

Minorities now represent 11.9 percent of the student population on the Columbus Campus and these increases were achieved in all minority categories. The increases can be attributed to both an increase in retention of minority students and increased activity in recruitment of those students. The chart that follows indicates those increases.

Mr. Shkurti:

Thank you, Bob. Let me turn now to financial implications -- a subject near and dear to my heart.

First of all, I should point out that the enrollments we talked about -- even though they are down -- were down the amount that was projected when we put the budget together. So they should generate the tuition and subsidy income levels very close to budgeted levels. In fact, if our projections hold through Winter and Spring Quarters, our income estimates will be within a half a million dollars of what we estimated last June, and that is within one-tenth of one percent of our income

AUTUMN QUARTER ENROLLMENT REPORT (contd)

Mr. Shkurti: (contd)

estimates. Any time you can project that closely in this kind of environment it is wonderful, and I'd rather be lucky than good in that particular area.

The second implication from this is that barring any catastrophic surprises -- such as a world-wide depression or some other horrible thing -- the budget passed by the Trustees on July 9, 1993, which was balanced based on our projections, will remain balanced through June 30, 1994. In normal times that is something we would take for granted. With what we have gone through the last three years, it is an important step forward that we won't have to be rewriting budgets, hopefully, through the rest of this year. We can now start concentrating on planning for next year.

Madam Chairman, that concludes our formal presentation and we would be glad to attempt to answer any questions the Board may have.

President Gee:

Could I make a couple of additional comments, Madam Chair? Just as a matter of policy implication -- and this is something that we have discussed on a number of occasions with the Board -- and the Board has discussed it itself. I think it is important for the wider community to hear this.

Our enrollment is directly on target where we projected it to be. Some people ask us, "Why is your enrollment down?" Again, let me remind everyone that we, as a Board and as a University, made a determination that we were going to downsize the institution somewhat from its high of over 60,000 students, to somewhere between 55,000 and 57,000 students. This is approximately where we are. That was a policy decision we made. We have done that through our managed enrollment, raising admission standards, and targeting different populations.

We were a little concerned that we had been so successful in targeting that we were going to be down more, but thanks to Jim and his group we came in right on target. I want everyone to understand that the enrollment we are at now is the enrollment we planned.

The second thing which is very encouraging -- because we are concerned about this -- are the implications for our graduate enrollment. I know that our faculty chairs over here would say that what we are trying to do is set a balance between the undergraduate and graduate programs in a variety of ways, including the balance in terms of our number of graduate vs. undergraduate students. We are very much on target there.

And the third thing is that many people raise the question that as you decrease the enrollment and raise the standards for admission to the university, what will be the impact on minority enrollment. Many people thought there would be an adverse impact. I think that we have answered that question with this process today. So we have gone through a planning project which has come out almost exactly where we said it would, based upon the criteria that we developed three years ago.

So to all of you over there and to Bill, Bob, and to Academic Affairs, I think that this is a very good story for us right now.

AUTUMN QUARTER ENROLLMENT REPORT (contd)

Ms. Casto:

Are there any other questions or comments? It was excellent. Thank you, Mr. Shkurti and Dr. Arnold.

(See Appendix XVIII for charts on Autumn Quarter Enrollment, page 461.)

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RESEARCH FOUNDATION REPORT

Mr. Celeste:

Once again your reports for the Research Foundation should be at your places. The summaries of the grants and contracts received by The Ohio State University Research Foundation during the month of September can be found at Tab 1 in the report. Awards for the period July 1993 through September 1993 are down about 11 percent compared to the preceding year. However, the decrease is due almost entirely to the delayed arrival of continuation funding for a very large project supported by the Department of Labor.

At Tab 2 there is a summary of expenditures for the months of July through September for Fiscal Year 1994 and Fiscal Year 1993. Total expenditures for FY 1994 exceed FY 1993 expenditures by 7.8 percent. Of particular note is the increase of 12 percent in external support for personnel. We are pleased to see this, because it means more support for our graduate students and faculty.

Some new projects of special interest that were funded in the month of September are described at Tab 3. I thought you might be interested in knowing that Dr. Forman from the Byrd Polar Research Center received over \$258,000 from the Department of the Navy to study the distribution of radioactive contaminants in parts of the Russian Arctic Ocean. This is one of the first collaborative studies to be conducted in a region that until very recently was almost inaccessible to the international community. The results of the study will permit an assessment of the hazards that radioactive pollution poses to the Arctic ecosystem.

A second project of interest is entitled *Commercialization of Solid State Carbon Monoxide Gas Sensors*. Dr. Akbar from the Department of Materials Science and Engineering received almost \$102,000 from the Edison Materials Technology Center. He will use the funds to develop carbon monoxide monitors for commercial heat treating furnaces using technology developed at Ohio State University.

I would also like to mention to the Board that I had a chance to visit with Dr. Kos Ishii, a National Science Foundation Presidential Young Investigator and Associate Professor of Mechanical Engineering. Dr. Ishii and his students are developing strategies that allow product designers to consider not only how efficient it is to manufacture a product, but also how easy it will be to service the product during its useful life and how it can finally be disposed of with minimal environmental impact. This enhanced product design concept is attracting considerable interest both in this country and abroad.

I might mention that in touring his laboratories, and as a matter of course in the discussion, he supplied me with one of the products that some students -- Thomas

RESEARCH FOUNDATION REPORT (contd)

Mr. Celeste: (contd)

King, Patrick DiMarco, Scott Heitzenrater, and Tony Nicol -- developed in one of his classes. If any of you have broken your fingernails opening cans of Coke or blistered your hands in opening the tops of pop bottles, here -- with the good old Ohio State buckeye emblem on the top -- is a product that was designed, created, developed, and manufactured all in a week's period of time. We will see what we can do about making those available.

Tab 4 contains a list of all projects funded in September.

At Tab 5 is a copy of a news release describing the significant increases in both sponsored research awards and expenditures in FY '93, compared to previous years. Particularly noteworthy are the increases of 25 percent in funding from the National Science Foundation and almost 12 percent from the National Institutes of Health, the two leading funders of basic research. The amount of funding from these two agencies is frequently used as an indicator of the quality of an institution's research programs.

At Tab 6 are press releases issued by University Communications highlighting recent research activity, including the quarterly Cancer Report.

Madam Chair, that completes my remarks.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 94-50

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for September 1993 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of September 1993 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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HOSPITALS BOARD REPORT

Mr. Skestos:

Madam Chairman, we did not meet during the month of October so consequently I have no report; however, I would seek Board approval on the following resolution:

UNIVERSITY HOSPITALS BOARD APPOINTMENT

Resolution No. 94-

51

Synopsis: Approval of the appointment of a Hospitals Board member is proposed.

WHEREAS the Board of Trustees on November 30, 1979, approved the establishment of a University Hospitals Board; and

WHEREAS the membership of the Hospitals Board was approved on April 4, 1980, and has been subsequently amended; and

WHEREAS Mr. Peter Frenzer has been recommended for appointment as a Hospitals Board Member:

NOW THEREFORE

BE IT RESOLVED, That Peter Frenzer be appointed as a general public member of the University Hospitals Board for a term of three years, effective November 1, 1993.

Upon motion of Mr. Skestos, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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CANCER HOSPITAL REPORT

Mr. Kessler:

I would like to recommend the following resolution:

THE ARTHUR G. JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE BOARD APPOINTMENTS

Resolution No. 94-52

Synopsis: Confirmation and approval of nominees to The Arthur G. James Cancer Hospital and Research Institute Board is proposed.

WHEREAS the Board of Trustees on September 1, 1993 approved the establishment of The Arthur G. James Cancer Hospital and Research Institute Board; and

WHEREAS it has been stipulated in Bylaw 3335-1-03 (W) that the Cancer Hospital Board shall be comprised of two members of the university board and a senior physician and faculty member, two senior university administrators, and two citizens from the general public who shall be appointed by the university board of trustees in consultation with the president; and

WHEREAS the following named persons have been nominated and selected for immediate appointment to the Cancer Hospital Board:

**THE ARTHUR G. JAMES CANCER HOSPITAL
AND RESEARCH INSTITUTE BOARD APPOINTMENTS (contd)**

John W. Kessler, Trustee
Alex Shumate, Trustee
Henry G. Cramblett, M.D., Senior Physician and Faculty Member
Edward F. Hayes, Senior University Administrator
William J. Shkurti, Senior University Administrator
Richard J. Solove, General Public Member
Ellen Hardymon, General Public Member

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be confirmed and approved, effective immediately, as members of The Arthur G. James Cancer Hospital and Research Institute Board for a term ending April 30, 1994.

Upon motion of Mr. Kessler, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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STUDENT AFFAIRS COMMITTEE REPORT

Mr. Francisco:

The Student Affairs Committee met yesterday and discussed financial aid, tuition, and fees with Bill Shkurti, Jim Mager, Bob Arnold, Leonard Copeland, Jim Nichols, and Gene Schuster. I would like to call on Jim Mager and Gene Schuster to give a brief report on the changes in financial aid and the University Fee Committee report.

Dr. James J. Mager:

Thank you, Mr. Francisco. The area of financial aid has been a continuing discussion at this University for the last few years. I know during the 1992-93 Fiscal Year President Gee made it a priority for the University. As the federal regulations become increasingly complex each year and for proper reasons as default rates rise, etc., it has become quite a challenge for universities to meet the demands of the students and to keep within the regulations of the federal government in the area of financial aid.

This past year, however, we went through a period of time where the regulations and the procedures for the federal government increased and the University did not keep up and the gap therefore widened. I am happy to report that that gap is narrowing. I want to also emphasize in the same breath that the gap still remains, but we are going in the right direction.

I want to say the reauthorization year is a year that has been the good news for students. For example, much more money is available to students in loans to support their higher education. We have had a 20 percent increase in student loans. It is good to support students through higher education, but it is also bad because they have to pay those loans back after school. The forms have changed dramatically. Sixty percent of the forms that we and the Ohio Student Aid Commission received were filled out incorrectly. So there was a lot of going back and forth with many of the students. Those are some of the challenges that we

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Dr. Mager: (contd)

had this year. I am very pleased to report that our turnaround time, as reported to the Board and to others a number of times, has improved remarkably from a 9 to 13 week turnaround time to one to two week turnaround time.

An error rate of 60 percent is another major problem that we deal with. We are dealing with students with forms, form design problems, and the fact that the typical student will be under four or five types of financial aid -- scholarships, grants, loans, etc. -- and how these interact with each other. The student is also often in dynamic situations with family, jobs, etc. So we have found that in addition to people we need computers to help us out with many of these complexities and error rates. We have taken action and are now in the process of putting in a computer system. Even though our computer systems and our financial aid are setup for a quarter system, the College of Law is under a semester system. We have had a difficult time interfacing and we are now addressing this. That will be fixed in the upcoming year.

Access to the office -- very difficult -- busy signals to the office and long lines have been the norm the last few years. We have taken action by increasing office access by more than 50 percent, as far as people being able to address students' financial aid needs on a daily basis.

Unfortunately much of the progress made this past year was cancelled from many students' view points by the fact that the Ohio Student Aid Commission had difficulties with their part of the process. This has been very well publicized. The first week of school over 1,000 Ohio State University students were caught up in a backlog at the Ohio Student Aid Commission. As a result of that, a couple of things happened. First of all, the University was able to provide over \$2 million in emergency short-term loans to allow students to pay their fees in a timely fashion. At the same time, the Ohio Board of Regents gave us flexibility on our fourteenth day counts that were reported here because this was truly a State of Ohio problem, not just an Ohio State University problem. As a result, some flexibilities were given. We were able to identify those students who were caught up in that backlog and to include them in our counts.

As I look at the future, we are working on computerization as a major factor. We feel very good that we will be able to make progress in that area. The Ohio Student Aid Commission -- the problems that we have had in that area -- we work on a day-to-day basis with them, as do other universities throughout the State. I believe that will be just a one-time phenomenon and we will not have that occur again with the Ohio Student Aid Commission.

This year Congress passed the phasing in of direct lending where students can take out loans directly with Ohio State University or any other institution. We were one of the first people to sign up for that and are planning to phase that in beginning as early as 1994-95. We must be chosen by the federal government to be in that first phase. We have done everything we can, including a very strong letter of support from President Gee, to try to be in that first phase.

So those are the highlights we talked about yesterday, and I am available for any questions you might have.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Francisco:

Any questions for Jim?

Mr. Brennan:

What percentage of our students are on some sort of financial aid?

Dr. Mager:

It has been running in the neighborhood of 60 to 70 percent. So typically on the Columbus Campus 30,000 to 35,000 students are on financial aid. Financial aid could be a scholarship, some type of loan, or graduate students could be on some type of graduate assistantship, but we are talking 60 to 70 percent. I wouldn't want to say that the numbers and the percentages are on the rise, because certainly from the students' point of view the cost of higher education has been out pacing their typical earning power away from higher education and that is the reason. For example, the 20 percent increase in loans that we saw this year was another indicator of that rise.

Mr. Francisco:

Any other questions for Jim?

President Gee:

I might note just as a matter of information -- I think you have all seen that U.S. News and World Report designated in one of their latest additions, the best buys in American higher education. Among national universities we were clearly one of the best buys. As we talk about tuition, fees, and the cost of education -- and having a daughter at another institution where I am now taking in washing on Saturday's and Sunday's to pay for her -- I can tell you that our students are -- despite the fact that we are very concerned about the cost -- getting a great education for what they are paying. We need to remind ourselves of that through all of this discussion.

Secondly, I would say that Jim and his folks have done a remarkable job. Our financial aid area was one of the major problems that we had on our radar screen. It was very high with students and a variety of folks as we heard commentaries, the majority of it not positive. This year the comments have just been remarkable, the down time and the opportunities for students to get access is a great compliment to you and your great staff, Jim. I want to personally and publicly thank you.

Mr. Francisco:

I would like to now call on Gene Schuster to report on the University's fees.

Mr. Gene Schuster:

Well, obviously, as an implementer of fees I have a unique position -- a position to try to be an observer of this process. You obviously play a key role in this as you are the group that has to set the fees.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Schuster: (contd)

Mr. Shkurti did an excellent job reporting the difficulty in trying to balance the income versus the expenses. He discussed the portion of the budget that comes from the State subsidy and the fact that the only other thing that comes into that income pot is fees. Then the challenge on the expense side is to try and provide quality and access for students and the diverse group of programs that the University offers. There are balance points that are struck and they have certain philosophies connected with them.

We talked about the fact that the fees really wind up being on a continuum between those mandatory fees -- like the instruction fee, general fee, and out-of-state tuition -- versus fees like the optional service fees where people pay fees for services. They make a choice about whether they need the particular services. And as new fees are discussed, they obviously fit somewhere along that continuum.

The University tries its best to make recommendations for fees so that the fees do not become hidden to students. A student who goes to Ohio State knows when they start the year what the fees for the year will be, so they can actually complete their studies with full knowledge of what the cost will be. Many other institutions set fees that are somewhere else on the continuum, perhaps a course fee or some other miscellaneous charge that isn't readily apparent to a student as they begin their studies for the year.

Mr. Francisco:

Any questions for Gene? Thank you very much, gentlemen. I appreciate it. Now we have reports from the student government leaders.

Chris Norman, President of USG, reported on the Association of Big Ten Conference that he attended. They voted on having a non-academic student activity fee. Also, some of the other Big Ten schools are putting a student on the City Council to represent the university's perspective, the campus community, and to nurture that relationship between the city and the university. He also reported that Ohio State will host the next Big Ten meeting this coming February. They also discussed the happy medium between teaching and research and are working on a change in senior exams.

Chris mentioned the riot on campus last week after the big win where students went around tearing up the campus and the attitude and behavior of the police. The big issue is that we have to make our campus safer for students and for all. We need to look at ways to make the games more safe, especially since we only have one more home game left.

Frank Chloupek, President of CGS, reported on graduate student enrollment management. We must make certain that it is possible for all students to obtain a quality education, while paying attention to the faculty and student ratio; maintaining classes at a reasonable size and at convenient times; providing financial support during the entire educational program; assisting with employment opportunities upon graduation; and meeting the State and the Columbus community requirements and needs.

Finally, I would like to acknowledge a fellow Trustee from the University of Cincinnati who is up visiting us, Bob Lyons. Thank you for coming today.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Francisco: (contd)

That completes my report.

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INVESTMENTS COMMITTEE REPORT

Mr. Shumate:

The Investments Committee heard the report on the monthly Endowment Portfolio, the yearly and quarterly portfolio for the Endowment, as well as a real estate report.

The monthly Endowment Summary Report was for the period September 17, 1993, through October 15, 1993. The market value of the Endowment Fund on October 15, 1993, was \$513.3 million and this represents an all-time high. This total was approximately \$10.6 million above the September 17, 1993 market value.

The market value of the equity portion of the Endowment Fund increased \$10.8 million while the Fixed Income portion increased \$1.2 million during this reporting period.

Since July 1, 1993, the Endowment Fund has increased \$20.2 million, including net new additions of \$708,000 to the fund. The current asset allocation for the Endowment is 60 percent invested in equities, 26 percent in fixed income, 7 percent in real estate, and 7 percent in cash equivalents.

The Investments Committee also heard the Quarterly Endowment Investment Report for September 30, 1993. It was reported that the Endowment Fund had a total rate of return of 3.9 percent for the three month period, and continues to out perform both the S&P 500 at 2.6 percent and the Lehman Government/Corporate Bond Index at 3.3 percent. Over the past ten years, the Endowment's market value per share has increased 97 percent while the Higher Education Price Index has increased only 58 percent. The Endowment will distribute more than \$24.1 million during Fiscal Year 1994.

We also heard a report on the Endowment real estate. It was noted that the \$36.3 million real estate portfolio had a total annual return of 8 percent for Fiscal Year 1993.

The report on the private support to the University for the first quarter of FY '94 compared with last year's first quarter is in your Board book, along with the other reports. Our first quarter total is down 9 percent compared to last year because last year during the first quarter we received a significant gift. However, there are some very positive signs for our private support. First of all the number of donors is up 31 percent due to increased annual fund activity and contributions from non-alumni individuals is up 66 percent. Gifts in support of student financial aid are up 100 percent. As you know, there is very active fund-raising now underway for facility projects at the Colleges of Agriculture and Business and this should result in increased giving over the next year.

I am also delighted to comment, Madam Chairman, that the relationship between the Board of Trustees and the Board of Directors of The Ohio State University Foundation is excellent. Since we have reorganized that relationship we have had excellent participation, particularly in the Investments Committee from Mr. Dan Galbreath and Mr. John G. McCoy. The Foundation Board met last Friday and I

INVESTMENTS COMMITTEE REPORT (contd)

Mr. Shumate: (contd)

thought it would be appropriate if Vice President Jerry May gave us a brief report on that meeting.

Mr. May:

Thank you very much, Mr. Shumate. I am happy to report on the meeting that took place last Friday.

As you recall a little more than a year ago, this Board made The Ohio State University Foundation the primary fund-raising agency for the University. Also, at that time two members of the Foundation Board, as Mr. Shumate just mentioned, Dan Galbreath and John G. McCoy were appointed as the Foundation Board's representatives to the Investments Committee of the Board of Trustees.

I would like to report today that Mr. Galbreath and Mr. McCoy talked at the meeting last week about this responsibility and relationship. From their perspective they believe that this arrangement is working extremely well. They are delighted to serve in this capacity, they are impressed with the growth of the Endowment, and they look forward to adding significantly both in terms of advice and in terms of gift dollars in the future.

During much of the meeting of the Foundation Board we focused our discussion on campaign planning and implementation, including a discussion of a timetable for the next campaign. As you know, we are now in the active planning stage for the University's next university-wide fund-raising campaign. In the next several months we will be working closely with the Foundation Board, President Gee, Provost Sisson, and the deans to assess the needs of the University, in terms of private fund-raising, and to establish themes and objectives that will be featured in the next campaign.

Very soon we will be organizing the Foundation Board's campaign planning committee in preparation for that campaign. This committee will assist in our review and assessment of needs and goals. It will do an analysis of what we think we can raise in that campaign, and they will develop policies and programs to guide us in conducting the campaign effort. Most importantly, this group will be instrumental in helping us recruit and enlist other Foundation Board members and key volunteers across the country to help identify and solicit leadership gifts for the next campaign.

I am very impressed with the commitment that many of these Board members have for Ohio State. I know I speak for that Board when I say that they look forward to continuing to serve you and the University in the future during this decade as we mount a new campaign.

Thank you very much, Mr. Shumate.

Mr. Shumate:

Thank you, Jerry. Also, Madam Chair, I would like to recommend to the Board the establishment of 9 new named endowed funds totaling \$759,544 in restricted support to the University and I am also requesting the revision of two named endowed funds.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 94-53

Synopsis: The report on the receipt of gifts and the summary for September 1993 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS the funding level has been reached to establish The Deloitte & Touch Accounting Professorship; and

WHEREAS the funding has been received from the University Foundation to establish The Kenneth E. Naylor Professorship; and

WHEREAS this report includes the establishment of seven (7) new named endowed funds, and amendments to two (2) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of September 1993 be approved.

Upon motion of Mr. Shumate, seconded by Mr. Kessler, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

SUMMARY

TOTAL UNIVERSITY PRIVATE SUPPORT

July-September
1992 compared to 1993

GIFT RECEIPTS BY DONOR TYPE

	Dollars		
	July through September		
	<u>1992</u>	<u>1993</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$3,486,138	\$1,713,361	(51)
Alumni (From Bequests)	<u>371,774</u>	<u>511,151</u>	37
Alumni Total	\$3,857,912	\$2,224,512	(42)
Non-Alumni (Current Giving)	\$1,059,355	\$1,700,958	61
Non-Alumni (From Bequests)	<u>334,755</u>	<u>608,835</u>	82
Non-Alumni Total	\$1,394,110	\$2,309,793	66
Individual Total	\$5,252,022	\$4,534,305	(14) ^A
Corporations/Corp Foundations	\$3,944,787	\$3,722,222	(6) ^B
Private Foundations	\$1,110,352	\$1,217,538	10
Associations & Other Organizations	<u>\$ 680,094</u>	<u>\$ 497,304</u>	(27) ^C
TOTAL	\$10,987,254	\$9,971,369	(9)

NOTES

- A Individual giving is down 14% compared to the July-September period one year ago. This is largely due to an irrevocable trust of \$2.1 million which was received in September 1992 that has yet to be matched by any single individual gift yet this year.
- B Corporation giving at the \$10,000 or more level is down 12% for the first months of FY94 (\$2,738,715 last year compared to \$2,419,207 this year).
- C During July-September 1992, twenty-one associations or other organizations gave \$10,000 or more (\$380,835). This year only thirteen gave \$10,000 or more (\$264,990).

(Note: Of the \$9,971,369 in current year gift receipts, \$177,165 or 2% is the result of the payment of pledges from The Ohio State University Campaign).

REPORT ON UNIVERSITY DEVELOPMENT (contd)

SUMMARY (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT

July-September
1992 compared to 1993

GIFT RECEIPTS BY PURPOSE

	Dollars July through September		% Change
	<u>1992</u>	<u>1993</u>	
Gift Additions to Endowments:	\$4,205,159	\$2,177,433	(48)
Gifts to Current Use Funds:			
Buildings/Equipment	\$ 767,445	\$1,062,086	38
Program Support	\$4,140,148	\$3,844,614	(7)
Student Financial Aid	\$ 613,887	\$1,231,774	101
Annual Funds-Colleges/Departments	\$1,120,685	\$1,514,050	35
Annual Funds-University	<u>\$ 139,930</u>	<u>\$ 141,412</u>	1
 TOTAL	 \$10,987,254	 \$9,971,369	 (9)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Professorship</u>			
The Deloitte & Touche Accounting Professorship	\$515,012.00		\$515,012.00
<u>Establishment of Named Endowed Funds</u>			
The Steve Goldberg Memorial Fund (Student Assistance - College of Dentistry)	\$ 25,000.00		\$ 25,000.00
The John E. King Scholarship Fund in Optometry (Scholarships - College of Optometry)	\$ 17,790.00		\$ 17,790.00
The Robert M. Mayer Graduate Research Award in Chemistry (Meritorious Graduate Research - Department of Chemistry)	\$ 15,329.00		\$ 15,329.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
The David R. and Martha T. Patterson Permanent Endowment Fund in the College of Optometry (Scholarships - College of Optometry)	\$ 15,000.00	\$ 15,000.00	
The Robert Momsen Scholarship Fund of The Lucas County Alumni Club (Scholarships - Students from Lucas County)	\$ 15,000.00		\$ 15,000.00
The C. Jane Bull Scholarship Fund (Scholarships - College of Business)	\$ 6,000.00		\$ 6,000.00
The St. Archangel Michael Serbian Orthodox Church of Akron, Ohio Endowment Fund (Graduate Student Support - Resource Center for Medieval Slavic Studies)	\$ 5,000.00		\$ 5,000.00

Change in Description of Named Endowed Funds

The Jack and Eleanor Resler Lecture Fund
The Charles and Anita King Endowment Fund

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Professorship

The Kenneth E. Naylor Professorship (College of the Humanities)	\$145,977.97	\$145,977.97
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REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Professorship

The Deloitte and Touche Accounting Professorship

The Deloitte Haskins & Sells Accounting Professorship Fund was established December 4, 1987 by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the partners of Deloitte Haskins & Sells and the Deloitte Haskins & Sells Foundation. The name of the fund was revised February 1, 1991, to The Deloitte and Touche Accounting Professorship Fund. The funding level has been reached and the Professorship was established November 5, 1993.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a professorship in accounting in the College of Business. Appointment to The Deloitte and Touche Accounting Professorship will be recommended by the Dean of the College of Business to the Provost and approved by the Board of Trustees.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income, with the approval of the chairman of Deloitte & Touche, may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to recommendations from the appropriate administrative official of the University who is then directly responsible for business education.

\$515,102

Establishment of Named Endowed Funds

The Steve Goldberg Memorial Fund

The Steve Goldberg Memorial Fund was established November 5, 1993 with gifts in memory of Steven A. Goldberg (D.D.S. '79) from his wife, Sheryl, and his parents Dr. and Mrs. Morris W. Goldberg (B.A. in BioSci '49; D.D.S. '52).

All gifts are to be invested in the University's permanent endowment fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support research, publication costs, equipment, travel and other scholarly activities that assist students in fulfillment of the Master of Science degree in endodontics and enhance the educational objectives of the program. Expenditure of income shall be determined by the chairperson of the endodontics section.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$25,000

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Robert M. Mayer Graduate Research Award in Chemistry

The Robert M. Mayer Graduate Research Award in Chemistry was established November 5, 1993 by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund in memory of Professor Emeritus Robert M. Mayer, former Vice Chairman and Acting Chairman of the Department of Chemistry, from his family, friends, and former students.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used to make awards for meritorious research by graduate students in the Department of Chemistry. The Vice Chairperson of Graduate Studies will oversee these awards.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$15,329

The Robert Momsen Scholarship Fund of
the Lucas County Alumni Club

The Robert Momsen (B.S.Ed. '50) Scholarship Fund of the Lucas County Alumni Club was established November 5, 1993 by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the Lucas County Alumni Club.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

Twenty percent (20%) of the annual income shall be returned to the fund's principal. The remaining eighty percent (80%) shall be used for the awarding of financial aid to students of The Ohio State University from Lucas County, Ohio, on the advice of the alumni in Lucas County in cooperation with the University Committee on Student Financial Aid and for promotion of The Ohio State University in Lucas County, Ohio. These uses are subject to change upon mutual agreement of the Lucas County Alumni Club and The Ohio State University.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer and Lucas County, Ohio, alumni in order to carry out the desire of the donor.

\$15,000

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The John E. King Scholarship Fund
in Optometry

The John E. King Scholarship Fund in Optometry was established November 5, 1993 by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from alumni and friends in honor of John E. King (B.A., Anatomy, 1961; Ph.D. Anatomy, 1965), Associate Professor and Assistant Dean Emeritus of the College of Optometry.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and invest as occasion dictates.

The annual income shall be used to award scholarships to Optometry students with exceptional scholarship ability or financial need. The award recipients shall be selected by the Dean of the College of Optometry program or designee in consultation with the University Committee on Student Financial Aid. Should income from this fund not be awarded in any given year, then the income shall be added to the next award given or used to increase the fund's principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer, in order to carry out the desire of the donors.

\$17,790

The David R. and Martha T. Patterson
Permanent Endowment Fund in the College of Optometry

The David R. and Martha T. Patterson Permanent Endowment Fund in The College of Optometry was established November 5, 1993 by the Board of Trustees of The Ohio State University, with a gift to The Ohio State University Development Fund from the E. F. Wildermuth Foundation in honor of David R. and Martha T. Patterson.

This gift from the Wildermuth Foundation honors the Pattersons for a lifetime of community service, for their support of Optometric Education, and for their leadership of the foundation since its inception.

As a trustee and officer of the foundation, David, who is a Wildermuth, has made a valued difference in vision health care in our country. Through David's dedication to the fields of education and optometry much has been accomplished in support of optometric education of the highest quality. Martha has encouraged and supported him in all of these activities.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The David R. and Martha T. Patterson
Permanent Endowment Fund in the College of Optometry (contd)

A minimum of not less than ten percent (10%) of the annual income shall be returned to principal each year. The remaining ninety percent (90%) of the annual income shall be used to award scholarships to Optometry students who have demonstrated (1) leadership ability, (2) a high degree of academic potential, and (3) scholastic achievement and enthusiasm for learning and/or financial need. The award recipients shall be selected by the Dean of the College of Optometry or designee in consultation with the University Committee on Student Financial Aid. Should income from this fund not be awarded in any given year, the income shall be added to the next year's scholarship pool or used to increase the fund's principal.

It is the desire of the donors that this fund benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean or other administrative officer in order to carry out the desire of the donors.

\$15,000

The C. Jane Bull Scholarship Fund

The C. Jane Bull Scholarship Fund was established November 5, 1993 in accordance with the guidelines approved by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Jack O. and Glada L. Bull of Marion, Ohio, in memory of their daughter Jane.

All gifts are to be invested in the University's permanent endowment fund under the rules and regulations adopted by the Board of Trustees with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a scholarship to a student in the College of Business. Preference shall be given to students who are from Marion County, Ohio. Selection of the recipient shall be made by the College's scholarship committee with approval of the Dean and in cooperation with the University Committee on Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$6,000 (grandfathered endowment)

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

St. Archangel Michael Serbian Orthodox Church
of Akron, Ohio Endowment Fund

The St. Archangel Michael Serbian Church of Akron, Ohio Endowment Fund was established November 5, 1993 in accordance with the guidelines approved by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from various contributions designated for the support of The St. Archangel Michael Serbian Orthodox Church of Akron, Ohio Endowment Fund.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be distributed to the Resource Center for Medieval Slavic Studies to provide stipends to graduate students and scholars and thereby promote needed slavic studies.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$5,000 (grandfathered endowment)

Change in Description of Named Endowed Funds

The Charles and Anita King Endowment Fund

The Ohio Biological Survey Endowment Fund was established June 9, 1983 by the Board of Trustees of The Ohio State University Development Fund from friends and supporters of the Ohio Biological Survey. The name was changed to The Charles and Anita King Endowment Fund on June 5, 1992 and the description was revised November 5, 1993.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income is to be used for those purposes which will aid the publishing, research and service programs and facilities of the Ohio Biological Survey. Expenditure of the annual income is to be made upon the authorization of the Director of the Ohio Biological Survey in cooperation with the Advisory Board of the Ohio Biological Survey and with the approval of the Dean of the College of Biological Sciences of The Ohio State University.

It is the desire of the donors that this fund should benefit the Ohio Biological Survey in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, or the Director of the Ohio Biological Survey, in order to carry out the desire of the donors.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Description of Named Endowed Funds (contd)

The Jack and Eleanor Resler Lecture Fund

The Jack and Eleanor Resler Lecture Fund was established July 9, 1976 by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from John B. Resler, B.S. Bus.Adm. '54, in honor of his parents, Jack S. Resler, B.S. Bus.Adm. '25, and Eleanor Resler, Columbus, Ohio. The description was revised November 5, 1993.

All gifts are to be invested in the University's Permanent Endowment Fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income will be retained until such time as the donor suggests to redirect the income for use by the University.

Should the need for this fund cease to exist or so diminish as to provide unused income, then the income may be used as determined by the Board of Trustees and based on suggestions of John B. Resler and his wife and after their deaths, their descendants.

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Professorship

The Kenneth E. Naylor Professorship

The Kenneth E. Naylor Professorship was established November 5, 1993, in accordance with the terms and conditions of the last will and testament of Dr. Kenneth E. Naylor, the terms and conditions of this agreement, and the guidelines approved by the Board of Directors of The Ohio State University Foundation. Gifts are designated for support of the study of South Slavic culture in the College of Humanities from the estate of Kenneth E. Naylor.

All gifts are to be invested by the Foundation under the rules and regulations adopted by the Board of Directors of the Foundation with the right to invest and reinvest as occasion dictates. Appointment to the professorship shall be made by the Dean of the College of Humanities to the Provost and approved by the Board of Trustees.

The annual income of the fund shall be returned to principal until a permanent professor has been appointed. At that time the annual income shall be distributed to the College of Humanities to be used to support the work of a distinguished teacher, researcher, and scholar in South Slavic studies in accordance with the following provisions:

(1) Preference shall be given to the creation of a professorship in the field of South Slavic linguistics in the Department of Slavic and East European Languages and Literatures, where Dr. Naylor had a distinguished career for many years as a scholar, teacher, and researcher. The incumbent will hold an adjunct appointment in the Center for Slavic and East European Studies at the University where Dr. Naylor once served as Director.

(2) In the event the University should decide that it does not have the need for a senior scholar in South Slavic linguistics or if it is unable to appoint a suitable scholar in South Slavic linguistics by October 1, 1995, for the initial appointment, the University shall create a Naylor Professorship of South Slavic History in the Department of History. This is in recognition of the fact that Dr. Naylor's

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Professorship (contd)

The Kenneth E. Naylor Professorship (contd)

broad interests went well beyond the confines of a single department and included all facets of South Slavic linguistics, history, and culture. The incumbent will hold an adjunct appointment in the Center for Slavic and East European Studies.

(3) Whenever a vacancy in the Naylor Professorship occurs, including the initial appointment vacancy, the Dean of the College of Humanities shall appoint a successor in either the field of South Slavic linguistics in the Department of Slavic and East European Languages and Literatures or the field of South Slavic history in the Department of History. This appointment shall be made upon the recommendation of the chairperson of the Department of

History, the chairperson of the Department of Slavic and East European Languages and Literatures, and the Director of the Slavic and East European Studies Center. Preference in making the appointment shall always be given to a senior scholar of South Slavic linguistics provided there is a continuing need for instruction in this field at the University. In the event an appointment cannot be made in an appropriate period of time, the Dean of the College of Humanities shall appoint a senior scholar in South Slavic History.

(4) If the University should decide that it no longer wishes to offer instruction in South Slavic linguistics or history, then the money shall be used to create a fund in the Slavic and East European Studies Center to support scholarly research in the field of South Slavic linguistics, history, literature, or culture. Distribution of the income from the fund to support such research shall be made by the Director of the Center upon the recommendation of appropriate faculty members of the University. Preference will be given to the support of doctoral dissertation research in the fields of South Slavic linguistics, history, literature, and culture at The Ohio State University.

(5) It is the desire of the donor that this professorship and the fund which supports it should benefit the University in perpetuity. The professorship, the fund, and the income from the fund must always be identified with the memory of Kenneth E. Naylor, whose distinguished career brought lustre to The Ohio State University.

\$145,977.97

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Kessler:

Madam Chairman, the Educational Affairs Committee met this morning and discussed the proposed review of the faculty reward structure and an update on budget constraints and academic investments. I would also like to present the following resolutions:

NEW DEGREE PROGRAM

Resolution No. 94-54

Synopsis: Establishment of a Ph.D. degree in Natural Resources program is proposed.

WHEREAS the School of Natural Resources in the College of Agriculture has proposed a new Ph.D. program in Natural Resources which is consistent with and a necessary component of the School's mission to enhance and impart knowledge of natural and social systems and their essential relationships in the context of natural resource management; and

WHEREAS many faculty of the School of Natural Resources already serve as major advisers to Ph.D. students through their Category III appointments in other Ohio State academic units and programs and these faculty feel that there should be a Ph.D. specifically in the School of Natural Resources in order to fill the mission of the School; and

WHEREAS there is an increased demand for people with expertise in the field of Natural Resources who will also be needed to train the next generation of natural resource educators; and

WHEREAS the Ph.D. program in Natural Resources will be the first and only one in the State of Ohio; and

WHEREAS the Ph.D. program in Natural Resources has the approval of the faculty of the School and the Council on Research and Graduate Studies and was approved by the University Senate at its October 9, 1993 meeting:

NOW THEREFORE

BE IT RESOLVED, That the proposal to establish the Ph.D. degree program in Natural Resources is hereby approved, effective Autumn Quarter 1994.

Upon motion of Mr. Kessler, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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DEGREES AND CERTIFICATES - AUTUMN QUARTER COMMENCEMENT

Resolution No. 94-

55

Synopsis: Approval of Degrees and Certificates for Autumn Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on December 10, 1993, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

DEGREES AND CERTIFICATES - AUTUMN QUARTER COMMENCEMENT (contd)

Upon motion of Mr. Kessler, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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PERSONNEL ACTIONS

Resolution No. 94-56

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the October 1, 1993 meeting of the Board, including the following Reappointment of Chairperson, Leaves of Absence Without Salary, Professional Improvement Leave--Cancellation, Professional Improvement Leaves--Change in Dates, and Medical Staff Appointments/ Reappointments (The Arthur G. James Cancer Hospital and Research Institute) as detailed in the University Budget be approved.

Reappointment of Chairperson

July 1, 1993 through June 30, 1994

Preventive Medicine

Randall E. Harris

Leaves of Absence Without Salary

BARBARA BECKER-CANTARINO, Professor, Department of Germanic Languages and Literatures, effective Autumn Quarter 1993, to accept a position as a Scholar in Residence at the University of Maryland, Center for Renaissance and Baroque Studies.

MATTHEW D. FOREMAN, Professor, Department of Mathematics, effective Autumn Quarter 1993, Winter Quarter and Spring Quarter 1994, to do research at the University of California, Irvine.

WALTER D. NEUMANN, Professor, Department of Mathematics, effective Autumn Quarter 1993, Winter Quarter and Spring Quarter 1994, to visit Melbourne University, Melbourne, Australia.

DAVID SCHMEIDLER, Professor, Department of Economics, effective Autumn Quarter 1993, Winter Quarter and Spring Quarter 1994, to work on research projects at Johns Hopkins University and Northwestern University.

TIN-LUN HO, Associate Professor, Department of Physics, effective Winter Quarter 1994, to visit the National Magnet Laboratory in Tallahassee, Florida.

CHARLES J. QUINN, JR., Associate Professor, Department of East Asian Languages and Literatures, effective Autumn Quarter 1993, Winter Quarter and Spring Quarter 1994, to accept a Visiting Faculty position at Tohoku University in Japan.

ALLAN J. SILVERMAN, Associate Professor, Departments of Philosophy and Classics, effective Autumn Quarter 1993, Winter Quarter and Spring Quarter 1994, to accept a Visiting Professorship at Yale University.

FELIPE AGUERO, Assistant Professor, Department of Political Science, effective Autumn Quarter 1993, to accept a Fellowship at the Institute for Advanced Study at Princeton University.

PERSONNEL ACTIONS (contd)

Leaves of Absence Without Salary (contd)

NANCY E. ANDREWS, Assistant Professor, Department of Classics, effective Autumn Quarter 1993, Winter Quarter and Spring Quarter 1994, to accept a University of Queensland Post-doctoral Research Fellowship.

PHILIP C. BROWN, Assistant Professor, Department of History, effective Autumn Quarter 1993, Winter Quarter and Spring Quarter 1994, to accept a Fulbright Research Award.

IN CHOI, Assistant Professor, Department of Economics, effective Autumn Quarter 1993, Winter Quarter and Spring Quarter 1994, to accept a lectureship in Korea.

KIRK A. DENTON, Assistant Professor, Department of East Asian Languages and Literatures, effective Autumn Quarter 1993, for personal reasons.

IK-SANG EOM, Assistant Professor, Department of East Asian Languages and Literatures, effective Winter Quarter and Spring Quarter 1994, to conduct research in Korea.

DODDABALLAPU N. JAYASIMHA, Assistant Professor, Department of Computer and Information Science, effective Autumn Quarter 1993, Winter Quarter and Spring Quarter 1994, to enhance his publication record in referred journals.

ROY JOSHUA, Assistant Professor, Department of Mathematics, effective October 1, 1993, through February 15, 1994, to visit the University of Paris XIII and the University of Grenoble in France.

JUDITH S. KULLBERG, Assistant Professor, Department of Political Science, effective Autumn Quarter 1993 and Spring Quarter 1994, to do research and writing.

SHELLEY F. QUINN, Assistant Professor, Department of East Asian Languages and Literatures, effective Autumn Quarter 1993, Winter Quarter and Spring Quarter 1994, to accept a Fulbright Fellowship in Japan.

LINDA H. RUGG, Assistant Professor, Department of Germanic Languages and Literatures, effective Autumn Quarter 1993, Winter Quarter and Spring Quarter 1994, to accept a Visiting Professorship at Brigham Young University.

RICHARD E. TORRANCE, Assistant Professor, Department of East Asian Languages and Literatures, effective Autumn Quarter 1993, Winter Quarter and Spring Quarter 1994, to accept a Fulbright Fellowship in Japan.

KIMBERLY M. ZISK, Assistant Professor, Department of Political Science, effective Autumn Quarter 1993, Winter Quarter and Spring Quarter 1994, to accept a Visiting Fellowship at the Olin Institute of the Center for International Affairs at Harvard University.

CAROL J. POTTER, Assistant Clinical Professor, Department of Pediatrics, effective October 1, 1993 through December 10, 1993, for medical reasons.

ANDRAS NEMETHI, Instructor, Department of Mathematics, effective Autumn Quarter 1993, Winter Quarter and Spring Quarter 1994, to visit the University of Nijmegen, the Netherlands.

TIMO O. SEPPALAINEN, Instructor, Department of Mathematics, effective Autumn Quarter 1993, Winter Quarter and Spring Quarter 1994, to visit the Universite de Paris-Sud and do research.

PERSONNEL ACTIONS (contd)

Professional Improvement Leave--Cancellation

BERND FISCHER, Associate Professor, Department of Germanic Languages and Literatures, effective Winter Quarter, Spring Quarter, and Summer Quarter 1994.

Professional Improvement Leaves--Change in Dates

LAWRENCE A. KENNEDY, The Ralph W. Kurtz Professor of Mechanical Engineering, Department of Mechanical Engineering, change leave from Autumn Quarter 1993, Winter Quarter and Spring Quarter 1994, to Winter Quarter, Spring Quarter and Autumn Quarter 1994.

RANDOLPH L. MOSES, Associate Professor, Department of Electrical Engineering, change leave from Autumn Quarter 1993, Winter Quarter and Spring Quarter 1994, to Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

Medical Staff Appointments (The Arthur G. James Cancer Hospital and Research Institute)

Michael Campagni, M.D., Associate Attending Staff, Department of Anesthesiology
Daniel Raymond Caruso, M.D., Associate Attending Staff, Department of Internal Medicine
(Endocrinology)

James Layne Moore, M.D., Associate Attending Staff, Department of Neurology
Renee Marie Caputo, M.D., Associate Attending Staff, Department of Obstetrics and Gynecology
Julio C. Cruz, M.D., Associate Attending Staff, Department of Pathology
Arif Hameed, M.D., Associate Attending Staff, Department of Pathology
Matig L. Mavissakalian, M.D., Associate Attending Staff, Department of Psychiatry
Stephen L. Stern, M.D., Associate Attending Staff, Department of Psychiatry
Andrew J. Cosgarea, M.D., Associate Attending Staff, Department of Surgery (Orthopaedics)
Gregory J. LaValle, M.D., Attending Staff, Department of Surgery (Oncology)
Donald Shell, M.D., Associate Attending Staff, Department of Family Medicine
Douglas W. Scharre, M.D., Associate Attending Staff, Department of Neurology
Joel Louis Frazier, M.D., Associate Attending Staff, Department of Surgery (Orthopaedics)
William Scott Melvin, M.D., Associate Attending Staff, Department of Surgery (General)

Medical Staff Reappointments (The Arthur G. James Cancer Hospital and Research Institute)

July 1, 1993 through June 30, 1995

James L. Barrett, M.D., Clinical Attending, Department of Dermatology
Jerry T. Guy, M.D., Clinical Attending, Department of Med/Hem/Onc
Norman P. Hudson, M.D., Associate Attending, Department of Med/Rheum
Jay Jacoby, M.D., Associate Attending, Department of Anesthesiology
Dennis R. King, M.D., Clinical Attending, Department of Surgery/Ped
John P. Kuebler, M.D., Clinical Attending, Department of Med/Hem/Onc
Calvin M. Kunin, M.D., Associate Attending, Department of General Medicine
Michael E. Miner, M.D., Associate Attending, Department of Surgery/Neurology
George W. Paulson, M.D., Associate Attending, Department of Neurology
Patrick Ross, Jr., M.D., Associate Attending, Department of Surgery
Dwight Scarborough, M.D., Associate Attending, Department of Dermatology
James W. Simon, M.D., Clinical Attending, Department of Surgery/Urology
Paul Weber, M.D., Associate Attending, Department of Ophthalmology
Jonathan K. Wilkin, M.D., Associate Attending, Department of Dermatology

PERSONNEL ACTIONS (contd)

Upon motion of Mr. Kessler, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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RESOLUTIONS IN MEMORIAM

Resolution No. 94-

57

Synopsis: Approval of seven Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

James Dean Harless

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 3, 1993, of James D. Harless, Associate Professor in the School of Journalism.

Professor Harless was born on October 3, 1931, in Birmingham, Alabama. He earned his B.A. in English from Samford University in 1957, his M.A. in Journalism from the University of Alabama in 1958, and his Ph.D. in Communications from the University of Iowa in 1967. He joined the faculty of the School of Journalism in 1969.

James Harless was the author of Mass Communication: An Introductory Survey, a book which introduced college students to the field of mass communication at universities throughout the country. It was in its second edition at the time of his death. Professor Harless regularly taught broadcast journalism courses and was working on reconceptualizing the concept of journalistic objectivity. His project, "The Celluloid Journalist," included an exploration of the image of journalism and journalists in motion picture dramas.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to his wife, children, as well as friends. It was directed that this resolution be inscribed in the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

Arden K. Hegtvedt, D.D.S.

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 15, 1993, of Arden K. Hegtvedt, Assistant Professor in the College of Dentistry (Oral and Maxillofacial Surgery).

Dr. Hegtvedt was born on December 27, 1958, in Rochester, Minnesota. He received his undergraduate education at St. Olaf College and a Doctor of Dental Surgery degree in 1985 at the University of Minnesota Dental School. Dr. Hegtvedt went on to obtain his specialty training in oral and maxillofacial surgery at the University of North Carolina at Chapel Hill, where he also received a Master of Science degree in 1990.

Arden Hegtvedt joined the faculty of The Ohio Sate University in 1990, as an Assistant Professor of Oral and Maxillofacial Surgery. He was an outstanding teacher whose enthusiasm for teaching was infectious. Dental students, residents in oral and maxillofacial surgery as well as in other specialty

RESOLUTIONS IN MEMORIAM (contd)

Arden K. Hegtvedt, D.D.S. (contd)

areas, and faculty alike were drawn to Dr. Hegtvedt because of this enthusiasm. Not only was he an accomplished clinician in the usual spectrum of oral and maxillofacial surgery but also was an accomplished clinician in the area of cosmetic facial surgery and microneurosurgery of the trigeminal nerve.

Professor Hegtvedt was a rising star in the specialty of oral and maxillofacial surgery. At the most recent meeting of the American Association of Oral and Maxillofacial Surgeons, which occurred one week after his death, four dental students who were his advisees presented papers, one oral and maxillofacial surgery resident presented a paper for which she was awarded a \$1,500 prize, and two faculty presented papers upon which Dr. Hegtvedt was a coauthor.

On behalf of the University, the Board of Trustees expresses to the family of Professor Hegtvedt its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Norman F. Phelps

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 16, 1993, of Norman F. Phelps, Professor in the School of Music.

Professor Phelps was born on April 27, 1911, in Beaver Dam, Wisconsin. He attended the University of Wisconsin from which he received his B.M. and M.A. degrees in 1935 and earned his Ph.D. degree in music composition from the State University of Iowa in 1948.

Professor Phelps began his teaching career in 1936 at the Arthur Jordan Conservatory of Music, an affiliate of Butler University. There, from 1936 to 1949, he served as chairman of the music theory and literature department and as head of the graduate division. From 1936 to 1939, he was also a member of the Indianapolis Symphony Orchestra.

Upon his appointment as Professor at The Ohio State University in 1949, Norman Phelps quickly demonstrated his academic leadership in the School of Music. In addition to serving as the principal teacher of music composition, he was chairperson of the division of music theory and history from 1949 to 1966. From 1966 until his retirement in 1977, he served with distinction as the first chairman of graduate studies in music. Under his capable guidance, the degrees Ph.D. in Music and Doctor of Musical Arts were added to the offerings of the School of Music.

Professor Phelps was highly respected for his achievements as teacher, composer, and theorist. Among numerous chamber and orchestral works, his Symphony in E is notable. It was premiered in February 1947 by the Indianapolis Symphony Orchestra, Fabien Sevitsky conductor. Notable among his writings were articles in the Journal of Music Theory and the entry, "Music theorists" in the Harvard Dictionary of Music. His seminars in the history of music theory inspired many students to undertake research in that field.

Professor Phelps was active in professional organizations. His activities in the Music Teachers National Association and the Ohio Music Educators Association led him to found and become first president of the Ohio Theory-Composition Teachers Association. Norman Phelps is remembered as a gentle man whose leadership not only shaped the musical life of the School of Music but also fostered the fields of theory and composition throughout the State of Ohio.

RESOLUTIONS IN MEMORIAM (contd)

Norman F. Phelps (contd)

On behalf of the University, the Board of Trustees expresses to the family of Professor Phelps its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Susan L. Porter

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 3, 1993, of Susan L. Porter, Professor in the School of Music (Lima Campus).

Professor Porter was born August 20, 1941, in Okmulgee, Oklahoma. She earned her Bachelor of Music degree cum laude at Southwestern College in Kansas in 1964, a Master of Arts in Music History at The University of Denver in 1972, and a Ph.D. in Musicology at The University of Colorado in 1977.

Dr. Porter held a visiting lectureship at the University of Wisconsin-Whitewater in 1975-76, and in 1977 she came to The Ohio State University, Lima Campus as an Assistant Professor. She was promoted to Associate Professor in 1983; in 1984 she was a visiting lecturer at The University of Keele, Staffordshire, England; and in 1992 she was promoted to Professor at The Ohio State University, the first woman to attain this rank at the Lima Campus.

The author of With an Air Debonair: Musical Theatre in America, 1785-1815 (Smithsonian Institution Press, 1991), and many articles and papers on American music, Dr. Porter also edited and wrote the introduction to the first volume in the series Nineteenth-Century American Theatre Music (Garland, 1993). She received many fellowships and grants from the National Endowment for the Humanities, the American Music Research Center, the American Antiquarian Society, and The Ohio State University.

Susan Porter served on the Board of Trustees of the Sonneck Society for American Music, and from 1987 to 1993 edited The Sonneck Society Bulletin. She was a member of the Board of Directors of the Friends of Music of Northwest Ohio (1990-93), Vice Chairman of the Lima Area Arts Council (1983-84), and President of the Lima Faculty Assembly (1981-83).

Dr. Porter was a founder and the principal organizer of the Annual Great Black Swamp Dulcimer Festival, one of the largest in the country, from 1979 to 1991. She also organized the Great Black Swamp Folk Music Tours of England, Scotland, Wales, and Ireland in 1987 and 1990. She produced musicals for the Lima Campus in 1986 and 1987, wrote "Images of Women in American Folk and Popular Songs" and performed it with Beverly Bletstein throughout the Lima area from 1986 to 1990, directed the campus Renaissance Christmas Festival and Die Liedertafel (early music group) between 1977 and 1981, and appeared as a folk singer and dulcimetist at various festivals and conferences from 1982 to 1991.

Professor Porter, was inducted into the Ohio Women's Hall of Fame as an Arts and Letters member in 1992, and was a nationally recognized authority on late 18th and early 19th century American musical theatre, music education, folk music, and the history of music in Ohio. She will be remembered for her delight in her field and her warm concern for her students and colleagues, qualities that made her an outstanding teacher, mentor, scholar, and friend.

On behalf of the University, the Board of Trustees expresses to the family of Professor Porter its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

RESOLUTIONS IN MEMORIAM (contd)

Carroll L. Shartle

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 4, 1993, of Carroll L. Shartle, Professor Emeritus in the Department of Psychology.

Professor "Cal" Shartle was born June 26, 1903, in Ruthven, Iowa. He completed his B.A. in Psychology in 1927 at Iowa State Teachers College (now University of Northern Iowa). After working in Milwaukee as an "intern" industrial psychologist and studying for the M.A. at Columbia University during summers (awarded in 1932), he attended the convention of the American Psychological Association in Columbus, which reinforced his desire to attend The Ohio State University. He received his Ph.D. in 1933 for a dissertation studying factors differentiating successful from unsuccessful supervisors at Ohio Bell. After working for the government in various capacities, he returned to Ohio State.

Dr. Shartle was a charter member of the American Association of Applied Psychologists, a Fellow of the American Psychological Association, President of Division 14 (Industrial & Business Psychology) during 1949-1950, and served as the first Treasurer of the American Psychological Association (1948-1957) following its reorganization. In this capacity he was largely responsible for the capital development project that funded the first headquarters building of the association. He wanted to be remembered as a "fisherman and a psychologist."

Professor Shartle's research interests ranged from the analysis-classification of jobs and occupations to the study of leadership. His many publications included his dissertation, completed under the direction of Professor Harold E. Burt, numerous subsequent articles, and several textbooks. His most important early accomplishment was work done as Director of the Occupational Analysis Section of the United States Employment Service in the Department of Labor. He worked there during the 1930's after completing graduate school. He directed preparation of the first Dictionary of Occupational Titles (1939) and helped edit a book on occupational counseling techniques (Stead & Shartle, 1940). This government work led naturally to service during W.W. II. "Cal" served the War Manpower Commission as Director of the Division of Occupational Analyses and Manning Tables. Also, he was a member of the two-person President's Committee on Occupational Deferments, which evaluated requests from various government agencies for deferment from military service.

Near the end of the war he returned to Ohio State as Professor of Psychology and Chairman of the Personnel Research Board, an internal research institute that capitalized on his government contacts (which were strengthened by his continued government service). This led to his second major area of accomplishment, the initiation and overall direction of the Ohio State Leadership Studies. This program of research took an interdisciplinary approach (fostered largely by Shartle), emphasized leader behavior rather than traits, and produced a highly-regarded assessment instrument, the Leader Behavior Description Questionnaire (LBDQ-XII). This change in focus toward leader behavior was a major reorientation at the time that was recognized later as equivalent to a paradigm shift. The names of others may appear on research publications, but Shartle's integrative framework subsumed the specific studies. During this period his commitment to graduate education was reflected in his Ph.D. students and his willingness to sponsor research. He retired as Professor Emeritus in 1968, but continued to serve as Associate Dean (Research) of the College of Business into the 1970's. He continued to serve the Department of Defense, NATO, and other government agencies on an ad hoc basis.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Shartle its deepest sympathy. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's realization of the loss that the family, the University, and his many friends, students, and associates have sustained.

RESOLUTIONS IN MEMORIAM (contd)

Charles C. Vedder

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 24, 1993, of Charles C. Vedder, Associate Professor Emeritus in the School of Music.

Professor Vedder was born on November 11, 1908, in Troy, New York. After studying the piano at the Emma Willard Conservatory of Music in Troy, he began a ten-year professional career in radio and theater orchestras. He was instructor of piano at the State Teachers College, Potsdam, New York, from 1939 to 1942.

During World War II he served as a navigation instructor in the United States Army Air Force. He received his B.S. degree in music education from the State Teachers College, Potsdam, in 1946, and in 1947 joined the faculty of The Ohio State University as Assistant Professor of music theory. In 1951, Professor Vedder received his M.A. degree in music theory from The Ohio State University, and in 1954 attained the rank of Associate Professor, a position he held until his retirement in 1976.

Professor Vedder was active in the musical life of the School of Music. He was a member of Pi Kappa Lambda Music Honorary Fraternity and a charter member of the Ohio Theory-Composition Teachers Association. He is remembered as an able, dedicated, and enthusiastic teacher. His meticulously organized teaching materials significantly influenced the content of the theory courses in the undergraduate programs of the School of Music.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Vedder its deepest sympathy. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's realization of the loss that the family has sustained.

Charles Ray Williams

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 23, 1993, of Charles Ray Williams, Professor in the College of Education.

Professor Williams was born on August 31, 1934, in Berkeley, California. He received his B.A. degree in elementary education, music, and social science from California State University at Sacramento in 1957, his M.A. in educational administration and early childhood education from California State University at Sacramento in 1966, and his Ed.D. degree in curriculum and instruction, early childhood education, and sociology of education from the University of California at Los Angeles.

He spent the following 13 years as an elementary teacher, principal, supervisor, and superintendent at schools in Placerville and Los Angeles, California. From 1970 to 1972, he was assistant professor of education and assistant chairman of the Department of Curriculum and Instruction at the University of Texas at Austin. From 1972 to 1975 he served as the first executive director of the Child Development Associate Consortium in Washington, D.C.

Professor Williams came to The Ohio State University in 1975, where he remained in the early and middle childhood education program until his death. He also served as chairperson of the Department of Educational Theory and Practice from 1982 to 1987.

Dr. Williams was closely involved with the Whitehall City Schools' innovative education program, working with undergraduate student teachers and coordinating the post-degree program between The Ohio State University College of Education and Whitehall schools. The C. Ray Williams Early Childhood Education Center located at 625 South Yearling Road, was named in his honor.

RESOLUTIONS IN MEMORIAM (contd)

Charles Ray Williams (contd)

On behalf of the University, the Board of Trustees expresses to the family its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Kessler, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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FISCAL AFFAIRS COMMITTEE MEETING

Mr. Skestos:

Madam Chairman, I would like to call on Ms. Pichette to present three resolutions:

Ms. Pichette:

This first item is our quarterly report on the Waivers of Competitive Bidding granted from July through September 1993. During that period there were 63 waivers granted for annual purchases totally \$13.7 million. The greatest total amounts just over \$11 million were for the services and equipment for our Hospitals, including one waiver of \$7.5 million for blood products. The breakdown is shown on the exhibit included in your materials, we seek your acceptance of this report, and I would be happy to answer any questions that you may have.

**WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS
JULY - SEPTEMBER 1993**

Resolution No. 94-58

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is recommended.

WHEREAS the Purchasing Policy of The Ohio State University, adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, provides that the President and/or the Vice President for Business and Administration may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists, or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Vice President for Business and Administration has submitted a report on waivers of competitive bidding requirements granted for the period of July - September 1993; and

WHEREAS during the period covered, the Vice President for Business and Administration, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 63 waivers of competitive bidding requirements for annual purchases totaling approximately \$13,616,300.00, as shown on the enclosed exhibit:

NOW THEREFORE

**WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS
JULY - SEPTEMBER 1993 (contd)**

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of July - September 1993 is hereby accepted.

Upon motion of Mr. Skestos, seconded by Mr. Kessler, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix XIX for background material, page 467.)

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EMPLOYMENT OF ARCHITECTS/ENGINEERS

Resolution No. 94-59

NEIL HALL RENOVATION

Synopsis: Authorization to employ architects/engineers for the listed project is recommended.

WHEREAS major renovation work is needed for Neil Hall and the University desires to proceed with the employment of a design firm to perform a building condition audit, prioritize needed renovations, provide detailed estimates of cost, and develop design for the renovation work; and

WHEREAS the renovations being considered are roof repairs, masonry repairs, installation of an elevator to meet ADA requirements, HVAC modifications, upgrade of the electrical system, installation of public restrooms on each floor, painting, and carpeting; and

WHEREAS the total estimated design cost is \$50,000, with funding provided by University funds:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for this project and that the fees for these services be negotiated between the firms selected and The Ohio State University.

Upon motion of Mr. Skestos, seconded by Mr. Kessler, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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Ms. Pichette:

Next, Mr. Chairman, is an authorization to move forward to construct additional parking lots on West Campus. This project will be funded by our Traffic and Parking Division and the exact number of spaces added will depend on the bids we receive. This project is part of our planning to replace spaces that will be lost as the College of Business project gets underway. We ask for your approval to request bids and award contracts for this project.

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS**

Resolution No. 94-60

WEST CAMPUS PARKING LOTS

Synopsis: Authorization to employ architects/engineers and request construction bids for the listed project is recommended

WHEREAS the University desires to proceed with the construction of additional parking spaces on the West Campus to replace parking lost on the main campus; and

WHEREAS this project will design 2,000 parking spaces and construct 1,000 parking spaces, with construction of an additional 1,000 as an add alternate to the project; and

WHEREAS the total estimated project cost for 2,000 spaces is \$2,360,000, and the total estimated construction cost is \$2,000,000, with funding provided by Traffic and Parking:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for this project and that the fees for these services be negotiated between the firms selected and The Ohio State University.

BE IT FURTHER RESOLVED, The President and/or Vice President for Business and Administration be authorized to request construction bids on this project in accordance with established University procedures, and if satisfactory bids are received, to award contracts, with all actions to be reported to this Board at the appropriate time.

Upon motion of Mr. Skestos, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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AUDIT REPORT

Mr. Skestos:

Ms. Pichette will now ask Janet Achterman to give us a brief review of yesterday's meeting with Coopers & Lybrand on the Audit.

Ms. Pichette:

Mr. Chairman, as you know the University has a five-year contract with Coopers & Lybrand for annual audits of the University. Coopers & Lybrand have completed the Audit for 1992-93 and we are submitting that for your acceptance. There was a detailed collaborative presentation to the Fiscal Affairs Committee yesterday afternoon by Internal Audit, the Controller, and Coopers & Lybrand.

I would like to ask Mark Hilligoss, Director of Internal Audit, to introduce our external auditors and the summary of the presentation. Afterwards, Janet Achterman will give a brief overview of the University's financial condition. On behalf of Bill Shkurti and myself, I want to acknowledge the fine work that both Internal Audit, directed by Mark Hilligoss, and the Controller's Office, led by Janet

AUDIT REPORT (contd)

Ms. Pichette: (contd)

Achterman, do in coordinating this annual audit effort, getting it done in record time. And even though they report to two different vice presidents, they actually do get along quite well. Thank you.

Mr. Mark Hilligoss:

Yesterday, we recognized the efforts of a whole host of auditors and accountants but today I will just introduce two -- Janet Achterman, the Controller, and Dave Gaston, partner with our primary audit firm Coopers & Lybrand.

You should have three documents in your agenda materials: a blue report on financial statements; a gray report about the comprehensive overview of the financial statements and some key ratios that Janet Achterman will discuss with us in a moment; and a red report, which is Coopers & Lybrand's Management Letter for Fiscal 1993.

I would like to say that through the coordinated efforts we have had an unqualified clean opinion from Coopers & Lybrand for this year. That was issued on September 15 of this year, which is three days earlier than the prior year. I would also like to say that in addition to our normal unplanned and planned audits of the University, our role with the external audit process includes: the overall coordination with the University's external auditors and the State Auditor's Office; audit support with respect to attorney confirmations; NCAA financial and compliance audit; inventory observations; and the sharing of internal audit work with the external auditors to avoid duplication and to provide a greater level of comfort regarding the scope of their audit.

Just a brief word about some of the other key players on the audit engagement. Coopers & Lybrand is the primary auditor and are primarily responsible for the University's financial statement audit -- the Hospitals and the Research Foundation, to name the larger portions. Parmes and Company, a minority subcontractor, performs the work of Residence Halls and the Student Financial Programs; and Manoranjan & Jayanthan, our other minority subcontractor, perform the work of the WOSU Stations.

With that, I would like to present Janet Achterman.

Ms. Janet Achterman:

Thank you, Mark. As Mark referred to there is a gray document in front of you entitled, "Overview of Financial Condition and Results of Operation for the Fiscal Year 1992-1993." This was reviewed in great detail with the Fiscal Affairs Committee yesterday afternoon, and in the interest of time today I would like to direct you to the slides that are being shown. I pulled out just a few of the highlights of the financial presentation from yesterday.

Basically we reviewed our financial accounting and reporting environment and how it was the same and/or different from the private sector. We also looked at some historical trends and ratios to determine what was the University's financial performance, what is the University's financial condition, and how does the financial community view us. In doing that we looked at several financial ratios over a ten-year period of time.

AUDIT REPORT (contd)

Ms. Achterman: (contd)

Here we take a look at select revenue trends [slide presentation]. This represents revenue items as a percent of total revenue that comes in for educational and general purposes. As you can see a rather interesting trend -- although probably not surprising -- is that as our State appropriations have become a lesser and lesser portion of our educational and general revenues. Tuition fees have had to be increased to compensate for that. Our best relationship was in 1987, where State appropriations were at 44 percent of total revenues for E&G and tuition fees were at 19.8 percent. At that time, it was the University's goal to maintain around a 20 percent relationship for student tuition and fees, but as you can see because of State appropriations that was not possible.

This graph mirrors some of the comments that Jim Mager made this morning. This represents scholarships and other fee payments for our students as a percentage of tuition, room, and board. While tuition, room, and board have increased at an average rate of 6.1 percent over the past 10 years, financial assistance to students in the form of scholarships, fellowships, and fee authorizations have increased at an average of 9.5 percent. Currently the financial assistance to students covers nearly 37 percent of their tuition, room, and board. So we feel that is very positive.

One of the other interesting highlights is how we are doing on maintaining our physical plant. The red line at the top shows our investment in buildings, land, and improvements over the past ten years. In 1983 that topped a billion dollars. That barely perceptible yellow line at the bottom is what we are actually spending for plant operation and maintenance during that same period. In fact, in fiscal 1993 actual plant operation and maintenance expenditures decreased by \$7 million. What this represents in real dollars, not inflation adjusted dollars, is that in fiscal 1984 we spent 6.6 cents to operate and maintain each one dollar of buildings and grounds. In Fiscal '93 we are only spending only 4.1 cents to operate and maintain each one dollar of buildings and grounds. This is an alarming trend that is sweeping the country, and one I believe the Board needs to be aware of.

Mr. Shumate:

Do you think that 6.6 figure was adequate or should it even be higher than that?

Ms. Achterman:

It is hard for me to say Mr. Shumate, I was not on campus in 1984. I was on campus by 1985-86 and I know at that point in time that there were concerns then about the physical conditions of our facilities. And I think those concerns continue to increase.

Ms. Casto:

I think at some point in time we are going to have to set aside some revenues and have a plan so that our buildings and grounds don't totally deteriorate. I know that Yale has run into some major problems and now they are spending their endowment monies.

AUDIT REPORT (contd)

Ms. Achterman:

That is a trend that is going on in both the private and the public sector institutions.

Mr. Kessler:

What do you think the proper ratio or the number should be?

Ms. Achterman:

That is a number that we have not calculated yet, Mr. Kessler. We have taken a look at the information for all of the Big Ten and the Big Ten average -- unfortunately we are the lowest in the Big Ten in terms of our maintenance expenditures for our facilities. But in talking with all of my Big Ten colleagues, I can say to you that they are not comfortable with their facilities either.

Ms. Pichette:

We don't exactly use the 6 cents and 4 cents number, we do look at the dollars we spend per square foot and we spend half of what some benchmark data from NACUBO was. The average university that we pulled out, trying to get comparable to our size, was spending maybe \$4.00 per square foot in maintenance and we were at \$2.16 per square foot. So we use square foot totals. This is just another way of slicing it. We could maybe try to get benchmark data based on this, but on the square foot basis we are definitely very far below the average.

Mr. Kessler:

But I think that depends on how they are built, how they are constructed, whether it is brick -- I don't know that there is a magic number. So if you say we are short, I don't know what you think it should be.

Mr. Shumate:

The point of my question was that we have heard consistently that we should be doing better and I think the Board is very supportive of attempting to improve in this area. But we need a recommendation for a range or target goal for us to shoot for.

Ms. Achterman:

I think that is a good recommendation and working with Vice Presidents Shkurti and Pichette, we can do that.

Ms. Pichette:

We do have a recommendation of how much we should be spending on deferred maintenance and it was in the Capital Budget that was brought forth in June. We did try to use universities that were similar to us that is why we use square footage -- they are also research universities -- but many people are struggling with this. On an annual basis for deferred maintenance we would like to have probably \$10 to \$20 million a year more just on deferred maintenance to start breaking even.

AUDIT REPORT (contd)

Mr. Kessler:

But that number doesn't mean anything to me.

Ms. Casto:

Maybe what we need is a plan.

Mr. Shkurti:

Madam Chairman, why don't we put together some comparable data both on Ohio State historically, on peer institutions, and give you some recommendations. It is not fair to ask the Controller alone to set that ratio, it is really a University-wide decision. But we will come back to you with some comparable information and a plan on how we plan to get from A to B. We actually started the process -- Janet Pichette indicated with the Capital Budget in June we are trying to get more money into renovation, but I think there are some other things we need to do. We will be glad to come back to you with that information.

Mr. Kessler:

Thank you.

Ms. Achterman:

One of the other bits of information we looked at yesterday is where we stand in terms of our current funds equity. Our current funds equity totals \$112 million, but that is just 5.1 percent of all of our funds equity. As you can see from the chart, the majority of our current funds equity is in the educational and general fund group as opposed to auxiliaries and Hospitals. However, within educational and general you can see that 72 percent of our equity is restricted. This means that there are specific restrictions by external donors and others on how the money can actually be spent.

Taking a look now at educational and general equity trends over the past 10 years, you see some rather interesting trends on our unrestricted -- that is the red line on top. In the mid-'80's we had a definite buildup of equity from 1984 through 1987. In 1988 and 1989 we had a deliberate attempt to spend down those equity balances. In 1988 the large drop was because of our early retirement incentive program at the time, and in 1988 - 1989 combined was early retirement as well as some additions in the capital funds. In 1990 - 1991 we enacted some expenditure controls and got the balances back up to a reasonable level. In 1992 you see the unrestricted balances actually going into a deficit situation. That was again a temporary and planned deficit for the early retirement incentive program that ended in fiscal 1992. You can see then that fiscal 1993 went back up to a more reasonable level.

The yellow line is the restricted equity categories and you can see the upward trend from 1984 through 1990 mirrored our capital campaign. A slight downward trend in 1991 and 1992 because some of the balances were spent, and then an upward trend again in 1993. This again was primarily due to an increase in private gifts, grants, and contracts for that fiscal year.

AUDIT REPORT (contd)

Ms. Achterman: (contd)

One of the key questions that was asked yesterday was, "Did the University live within its means?" This is a trend from 1984 through 1993 that shows you that in some cases we did and in some cases we didn't. It shows what percentage of current funds revenue remains after all current funds expenditures and mandatory transfers are taken out. A positive ratio indicates a surplus for the year and a negative ratio indicates a deficit for the year. You can see again in 1988 that we had to dig into balances in order to operate for that fiscal year and that was because of the early retirement incentive program. Again, in 1992 we came close to the zero contribution margin because of the early retirement program. In 1993 we were back up at 5.9 percent for total current operations and that increase was primarily due to the Hospitals that had a net current operating margin of 12.1 percent.

In conclusion, we believe that the University's financial performance did improve over the last year. The most significant improvement was in the current educational and general funds equity, again due to not having an early retirement program this year. The most encouraging trends are the increase in student financial support and services, the increase in research dollars, the health of our endowment funds, and a decrease in institutional support costs. The most significant causes for concern are obviously the decline in State support, our increased dependence on tuition and fees to cover costs, the decrease in public service, and our deferred maintenance issue.

Overall, the University continues to live within its means, the University is financially sound, and most financial trends are positive. However, additional budget reductions may be necessary in future years to insure this sound fiscal status continues.

Mr. Chairman, that concludes my report. I will be happy to answer any questions that you might have.

Mr. Skestos:

Any questions?

Mr. Hilligoss:

I would like now to have Dave Gaston present some key parts of the management letter.

Mr. Dave Gaston:

Thank you, Mr. Hilligoss. Certainly as your outside independent auditors our role is fairly clear-cut. Basically, we are giving you assurance on the financial statements that are the basis for Janet's comments and remarks as to the financial position and the results of operations for the University for the year.

Yesterday, we covered fairly in-depth the organization of the audit, a group of communications which I will paraphrase for you this morning, a series of recommendations to the Trustees that emerged from our work, some of the other reports that we do issue on the campus at large, a few of the emerging issues that we see affecting the University in the very near future -- certainly from the

AUDIT REPORT (contd)

Mr. Gaston: (contd)

accounting and tax side, and then spent a good bit of time with the Committee on questions and discussion.

There are about a dozen items that as auditors we are required to communicate to a fiscal affairs or an audit committee. And typically those items would be somewhat of an early warning or an advance knowledge of any disputes or difficulties that we encountered in the audit process. I would say again this morning, as I did yesterday, that those things did not arise. There were not significant fluctuations or unusual events, there was not a lack of cooperation by any means, and there were no disputes with the University. So those are, if you will, comforts that we can provide that things did operate in a normal manner.

In addition, we provided about four recommendations to the Fiscal Affairs Committee out of any number of recommendations that we all make in the course of the audit. Primarily those recommendations speak to the information technology or computer environment if you will. It is a subject that you all have heard about before. We have commented again on the speed or the developments that have occurred in the past year, and continue to press this issue for improvement for the University community.

Secondly, we brought up a new topic which is the handling of Accounts Receivable campus-wide, and we have made a number of comments and remarks about how that process might be improved. Although it is a small percentage of the University's assets, it does amount to some \$18 million worth of amounts that are receivable from our various publics on the outside.

We also reiterated two recommendations: 1) having to do with the compensated absence accounting within the University's records; and 2) a summary or a summing up if you will of the litigation posture of the University, which I think the Fiscal Affairs Committee took to heart. And, perhaps, a need to report that on a current basis, periodically, through the year to you folks as Trustees.

Again, all of these items are in more detail in the red booklet that we pointed out earlier and there is a response. The University has certainly given a response to each and everyone of our recommendations, and we would all hope to see progress in this area during the year.

Just as a reminder, there are a number of other reports -- not just the University's audit report -- that we jointly work with you on. This involves reports to the University Hospitals Board; the Research Foundation receives a separate audit report; and Residence and Dining Halls and WOSU Stations receive reports primarily done by the minority firms that we do work with. In addition, there are some overall government compliance reporting that we do assist you with and those reports would probably stack a little higher than we are here at the table, but they go on throughout the year. It is just not a one-time a year event.

There are a couple of emerging issues, none of which come as a surprise to the Controller's Office or to the financial area of the University. But just as a reminder this coming year, for the first time the State of Ohio will roll-up all of its interested entities, including the college and university systems into a grand financial statement for the State. We have all practiced that process through the year and that was one of the reasons for such an early release of the University's financial

BUDGET UPDATE (contd)

Mr. Gaston: (contd)

information. One effect here at the University would be to consolidate, if you will, the Foundation's information in with the University's. It doesn't change the fact that the Foundation is still a separate legal and reporting entity and goes its own way. But more than likely this time next year it will be included in the University's financial statements. This is all inconsistent with the Governmental College and University Accounting Model that Ohio State has elected to follow. This is another one of the government accounting bulletins that we have listed, numbered fourteen and fifteen.

Finally, as we have mentioned before, the University is not immune from the Internal Revenue Service's interest, along with Ms. Achterman's active interest in this area. The Budget Reconciliation Act or the Tax Act of this year imposes new restrictions, limitations, and information reporting in areas such as contributions and unrelated business income.

So in a nutshell this is what we reported to the Committee. As I mentioned earlier there were extensive questions and answers as we went through the afternoon.

Mr. Skestos:

Thank you, Dave. Any further questions? Thank you all for your presentations.

**ACCEPTANCE OF THE REPORT OF AUDIT
RECOMMENDATIONS AND RESPONSES FOR 1992-93**

Resolution No. 94-61

Synopsis: The report of the audit recommendations and responses for The Ohio State University for 1992-93 conducted by Coopers & Lybrand is recommended for acceptance.

WHEREAS in April 1991, with the approval of the Auditor of State, The Ohio State University entered into a five-year agreement with Coopers & Lybrand for an annual audit of the University for fiscal years 1990-91 through 1994-95; and

WHEREAS the Coopers & Lybrand audit of the University for 1992-93, meeting the requirements of the Auditor of State, has been received and the accounts, records, files, and reports of the University have been found to be in satisfactory condition, but certain recommendations have been included in the audit report; and

WHEREAS the auditors' recommendations have been studied by the appropriate University offices, and procedures and responses have been developed as a result of the recommendations:

NOW THEREFORE

BE IT RESOLVED, That the report of the Coopers & Lybrand audit for The Ohio State University for 1992-93 (including the report on the audit of the University's financial statements; the report on the internal control structure; and the summary of recommendations to management) and the management responses to the recommendations be accepted.

Upon motion of Mr. Skestos, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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November 5, 1993 meeting, Board of Trustees

Mr. Shkurti:

Mr. Chairman, the State Auditor requires us to report annually to the Board of Trustees those transfers which are from one fund group to another. They are listed in your book and in the interest of time and my sanity I will not go through those line by line, but rather Mr. Chairman, if there are any questions I will be glad to respond.

Mr. Skestos:

Any questions?

**NON-MANDATORY TRANSFERS FROM CURRENT FUNDS
FISCAL YEAR 1992-93**

Resolution No. 94-62

Synopsis: Transfers to Endowment Principal Funds, Unexpended Plant Funds, Renewal and Replacement Funds - Remodeling and Renovation, Renewal and Replacement Funds - Repair and Replacement, and Retirement of Indebtedness Funds be submitted for approval.

WHEREAS non-mandatory transfers from current funds for the fiscal year 1992-1993 have been made; and

WHEREAS this accounting procedure is in compliance with the Auditor of State that all transfers among fund groups be reported:

NOW THEREFORE

BE IT RESOLVED, That the transfers as detailed in the accompanying report be accepted and approved.

Upon motion of Mr. Skestos, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix XX for charts, page 469.)

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Mr. Skestos:

Ms. Tom, would you like to now talk to us about two resolutions that you want to present to us -- the PERS Employing Units and the Sexual Harassment Policy.

Ms. Tom:

The pension program for our non-faculty staff is provided through the Ohio Public Employees Retirement System or PERS as it is known. The PERS rules establish requirements for mandatory and voluntary early retirement incentive programs. The Revised Code further allows State institutions to designate units within the University for compliance with these requirements.

We are proposing that the units specified in Appendix XXI in the materials that you received be established for purposes of complying with these PERS provisions. These units very closely follow the rational administrative structure of the University.

Ms. Tom: (contd)

We believe that this approach will provide the University with the flexibility we need to manage our resources and staffing levels. I think this will be of particular importance as we continue to review the organization in terms of structure and as we work to ensure continued financial stability.

These proposed units have been reviewed by PERS and we have been given approval. The approval of the Board is requested for this to be officially approved and I will be happy to answer any questions.

PERS EMPLOYING UNITS

Resolution No. 94-63

WHEREAS Section 145.298 of the Ohio Revised Code requires a state employing unit to establish an early retirement incentive plan for its employees in the event that a designated number of lay-offs occur within the employing unit; and

WHEREAS Section 145.297 of the Ohio Revised Code allows a state institution of higher education to designate employing units in order to determine the applicability of Revised Code Section 145.298, and also for the purpose of establishing voluntary retirement incentive plans for its employees; and

WHEREAS The Ohio State University has submitted a proposed employing units plan for review by The Public Employees Retirement System and has been advised that the designated employing units are acceptable as listed:

NOW THEREFORE

BE IT RESOLVED, That the colleges and administrative offices listed in Appendix XXI, a copy of which is attached, are established as employing units within The Ohio State University in accordance with the requirements of Section 145.297 of the Ohio Revised Code; and

BE IT FURTHER RESOLVED, That the employing units are created for the sole purpose of complying with Sections 145.297 and 145.298 of the Ohio Revised Code and they have no applicability to any other employment or fiscal issue; and

BE IT FURTHER RESOLVED, That in determining the applicability of the mandatory early retirement incentive plan requirements of Revised Code Section 145.298, the University shall count the total number of employee lay-offs within an employing unit which occurred between July 1, 1993 and December 31, 1993, and in subsequent six month periods; and

BE IT FURTHER RESOLVED, That the President and/or the Vice President for Human Resources are hereby authorized to notify The Public Employees Retirement System of the establishment of the employing units in accordance with the terms of this resolution.

Upon motion of Mr. Skestos, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

(See Appendix XXI for a list of Employing Units, page 477.)

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Ms. Tom:

The next resolution is regarding the University's Sexual Harassment Policy and this is a revision of a policy that was developed back in 1983. The University is committed to ensuring that the environment for work and study be free from sexual harassment. Further, the University is required by law to adopt a very clear policy and procedures to address problems of sexual harassment when they occur.

The policy that we are putting before you for approval was developed with extensive consultation of faculty, staff, and students, over many months in the last year. This included numerous focus groups, meetings with faculty Senate Committees, constituency groups, and administrative units. And the approval of the Board is requested.

I will be happy to answer questions, but also present today is Helen Ninos. Helen, will you please stand to be recognized. Helen is Director of Dispute Resolution Services and I want to publicly commend Helen for her leadership and her substantial work in getting this policy through. Members of Helen's staff were not able to be here, but also deserve to be recognized and they are: Marylou Bean, Gail Carr-Williams, and Kevin Carey. I also want to acknowledge the help of our Senate leadership, Dr. Martha Garland, previous chair of the Steering Committee, who was very helpful, and Drs. Tom York and Harry Allen who were also very helpful. So with that, I am open to questions if there are any.

SEXUAL HARASSMENT POLICY REVISION

Resolution No. 94-

64

WHEREAS the University desires to ensure an environment for work and study free from sexual harassment; and

WHEREAS the University wishes to revise its policy and procedures relating to the investigation and resolution of allegations of sexual harassment; and

WHEREAS the University is required by law to adopt such a policy and procedures; and

WHEREAS the President has consulted with the appropriate University officials and committees with respect to the revision of this policy:

NOW THEREFORE

BE IT RESOLVED, That the Sexual Harassment Policy and accompanying procedures which are attached hereto as Appendix XXII are adopted as a policy of the University, effective November 5, 1993.

Upon motion of Mr. Skestos, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

(See Appendix XXII for Sexual Harassment Policy, page 479.)

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TREASURER'S REPORTS

Resolution No. 94-65

RESOLVED, That the reports on the University's Endowment Fund, dated October 15, 1993, the University's Endowment Fund Quarterly Report, dated September 30, 1993, and the University's Investment Pool Property, dated June 30, 1993, as submitted to the Investments Committee of the Board of Trustees, be received and filed with the official records of the Board.

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Thereupon the Board adjourned to meet Friday, December 3, 1993, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Robert M. Duncan
Secretary

Deborah E. Casto
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND TWO HUNDRED AND NINETY-EIGHTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, December 3, 1993

The Board of Trustees met at its regular monthly meeting on Friday, December 3, 1993, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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December 3, 1993 meeting, Board of Trustees

The Chairman, Ms. Casto, called the meeting of the Board of Trustees to order on December 3, 1993, at 11:10 a.m. She requested the Secretary to call the roll.

Present: Deborah E. Casto, Chairman, Milton A. Wolf, Leslie H. Wexner, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, Hiawatha N. Francisco, Jr., and Amira N. Ailabouni.

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PRESIDENT'S REPORT

President Gee:

Welcome everyone, we are delighted to have you here today. I think at least that it is a good morning. As many of you know, I just returned from Israel yesterday and am still trying to determine what time zone I find myself in. I was very pleased to be part of Governor Voinovich's delegation to Israel, which included representatives of fourteen Ohio businesses. Israel -- and this is an interesting statistic -- is Ohio's 12th largest foreign trading partner and, hopefully, our visit will promote more of that trading. For a country of 5.2 million people, the fact that it is our 12th largest trading partner is of some considerable significance and a few of the people in this room have been very much a part of that trading effort.

This morning I want to report to you what Ohio State is doing in Israel -- and believe me, we are doing quite a lot. Ohio State is providing significant leadership in agricultural research in Israel. The Bi-national Agricultural Research and Development Foundation (BARD) was established in 1977 to support joint research and development projects between the United States and Israel.

Ohio State has received five BARD grants with an average value of approximately \$185,000. We are now involved in seven other grant applications between ourselves and the Hebrew University, including waste recycling and composting work, and increasing potato production. Interestingly enough American imperialism has come to Israel in that the Hard Rock Cafe and McDonalds now want to do business there, but they have to have their own particular kind of potato. So potato research is becoming enormously important. Also, they're working to reduce pest problems in greenhouse-grown tomatoes, something in which we are a world leader at Ohio State. This is enormously important to Israel because they are a net exporter of vegetables to Europe on a grand scale. Ohio State also has received Bi-national Science Fund grants totalling more than \$4 million to support research in physics, life sciences, mathematics, energy, health sciences, and chemistry.

Our faculty are collaborating with colleagues at several universities in Israel in the study of such diverse subjects as polymers, welding, history, plant genetics, and mapping. For example, Professor of History Jeremy Cohen divides his teaching schedule between Ohio State and Tel-Aviv Universities. He continues his research on the ideas and images of Judaism in Medieval Christianity and is one of the world's leading scholars in this particular area.

An exchange agreement between our Department of Pediatrics and Columbus' Children's Hospital with Hadassah Medical Organization provides collaborative opportunities in pediatric research. We currently have two visiting scholars on our faculty from Israel, 23 students from the University in Israel, and Ohio State has more than 100 alumni in Israel at this moment. We have instructional strengths in Hebrew including linguistics and both ancient and modern Hebrew language and literature.

PRESIDENT'S REPORT (contd)

President Gee: (contd)

This academic year, we have offered 129 languages and 130 area studies courses related to the Middle East, with total course enrollments of over 6,000 students. The Melton Center for Judaic Studies at The Ohio State University is an important intellectual center which is the product of the vision of the late Samuel Melton. His support for the Center, and for the centers of which there are three, is leading to increased understanding among people.

My brief and yet productive visit to Israel demonstrated to all involved the impact of this great University on people around the world. The work that is done here, our graduates, and our ideas, are making a difference not only for Ohio's economy, but also for the world. A point that came home to me very vividly.

November 12 marked a historic -- and let me underline this with three strikes -- and truly important event in the life of Ohio State as we honored and celebrated the loyalty, dedication, and support of one of our most distinguished and accomplished alumni -- Max Fisher. Max Fisher's enthusiasm for Ohio State, and for his college -- the College of Business -- is long-standing. This devotion has resulted in a milestone for his alma mater as we received the largest gift ever presented to an academic unit at Ohio State. Mr. Fisher's commitment of \$20 million to the College of Business, as you well know was made on that day.

The college has embarked on an ambitious transformation -- making Ohio State a focal point for excellence in management education. One of the cornerstones of this undertaking is a new series of buildings being constructed to house the college. But we all know that true academic excellence is not measured by bricks and steel, it is what takes place inside these new buildings that will bear our true mark of distinction.

Max Fisher has received many accolades and has done much in his remarkable career. He has touched many lives, again, many of the people in this room. And I must say, just as an aside, that I was absolutely struck with what was a remarkable statement that he made when he noted that he came to Ohio State with three things, "a pair of shoes, \$150, and a Mackintosh" -- which I assume is a jacket. He said that the University meant much to him because of what it had given. For us, his gift serves as a reminder of the vision he shares with Ohio State.

Today, this Board will formally vote to recognize Max Fisher's commitment by naming the college the "Max M. Fisher College of Business." More importantly, this gift signifies the confidence that Mr. Fisher has in our faculty, this Board, this University, and our students, and in the quality of Ohio State as a leading university in this country. Max Fisher has embodied the American Dream and through his strong intellect, a willingness to work hard, and great vision he is investing in the future, believing that today's and tomorrow's graduates will take with them the commitment to make important contributions to our great nation and the world.

We are inspired and I am personally inspired by his example and by his belief in this University.

That was a memorable weekend for the University. On the occasion of the anniversary of the Wexner Center for the Arts, we held the most successful single

PRESIDENT'S REPORT (contd)

President Gee: (contd)

fund-raising event in the University's history. With a wonderful evening of entertainment honoring Betty Comden and Adolph Green, the many friends of the Wexner Center and its remarkable programs contributed over \$1.5 million to support future activities of the Center.

It is this kind of support that enables Ohio State to achieve many great things. Let me mention only a few notable achievements from this past month. I am pleased to report that eighteen graduate teaching associates recently received Teaching Leadership Awards from the Pew Charitable Trusts. The grants helped these students participate in a National Conference on the Training and Employment of Graduate Teaching Associates. By the way, today in the Student Affairs Committee meeting we had a report on Teaching Associates and I know that Hiawatha will provide us some insight into that.

Five accounting students in our College of Business recently were awarded scholarships by the National Association of Black Accountants. This organization assists minorities in the field of accounting and is committed to professional and academic excellence. Twelve scholarships were given in a six-state Midwestern region and that five of the twelve recipients were from Ohio State brings great honor to these students, the department, and the University and makes all of us very proud.

Finally, Professor of Education Gay Su Pinnell recently received the prestigious Charles A. Dana Award for Pioneering Achievement in Education. She was honored for her work as the principal U.S. proponent of Reading Recovery, an early intervention reading program that enables low-achieving students to be "recovered" as readers in just months. She shared the \$50,000 award with Marie Clay of New Zealand who founded Reading Recovery.

Our faculty and students continue to bring recognition to Ohio State. Likewise, we all value and recognize the support that Ohio State enjoys from its graduates and friends around the world, no more so than in this particularly important time in the life of this institution. Madam Chair, that is my report.

Ms. Casto:

Mr. President, that was an excellent report.

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Ms. Casto:

At this time I need a motion that the Board recess into Executive Session in accordance with Ohio Revised Code Section 121.22-(G)-(1), (3), and (5) to discuss with University Counsel a matter pertaining to the review of an employee's activities and performance.

Upon motion of Mr. Skestos, seconded by Amb. Wolf, the Board recessed into Executive Session.

December 3, 1993 meeting, Board of Trustees

President Gee:

The Board will convene in Executive Session for a few minutes in Room 103. Both Judge Duncan and I will wait here, because this involves matters in which we have involved ourselves. Our Trustees that are Hospitals Board members have to remain here, too.

Judge Duncan:

Mr. Skestos and Mr. Celeste will remain here.

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Ms. Casto reconvened the meeting at 11:40 a.m.

Present: Deborah E. Casto, Chairman, Milton A. Wolf, Leslie H. Wexner, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, Hiawatha N. Francisco, Jr., and Amira N. Ailabouni.

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RESEARCH FOUNDATION REPORT

Mr. Celeste:

Members of the Board, you will find your report for October 1993 at each of your places. The summaries of the grants and contracts received by The Ohio State University Research Foundation during the month of October can be found under Tab 1 in the report. I would like to point out that awards for the period July 1993 through October 1993 are down almost 12 percent compared to the preceding year. I spent some time going over this with Vice President Hayes and the downturn appears to be due mainly to the timing of the arrival of awards from the sponsors. We feel that it is too early in the fiscal year to discern any definite trend, but we plan to monitor this information closely over the next quarter and keep the Board posted.

At Tab 2 there is a summary of expenditures for the months of July through October for Fiscal Year 1994 and Fiscal Year 1993. Total expenditures for FY 1994 exceed FY 1993 expenditures by 7 percent. Of particular note is the increase of about 27 percent in external support for equipment. Equipment is one of the cornerstones of institutional stature in research standings. Building the infrastructure to support research is a critical factor in achieving world-class ranking.

Some new projects of special interest that were funded in the month of October are described at Tab 3. I thought you might be interested in knowing that Dr. Hamish Fraser, an Eminent Scholar from the Department of Materials Science and Engineering, who I visited sometime ago and reported to you about, has received over \$1 million from the Department of the Navy to develop, for commercial application, a new high temperature material. OSU holds the patent on this material. This project represents a real partnership between The Ohio State University and the General Electric Company.

A second project of interest is entitled *Generating Information from Scanning Ohio's Maps*. Dr. John Bossler, Director of the Center for Mapping, received over \$365,000 from the Department of the Interior, Geological Survey. This project

RESEARCH FOUNDATION REPORT (contd)

Mr. Celeste: (contd)

involves cooperation of five State of Ohio agencies and is another example of our partnership with government and industry. The product of this ambitious project will be digital line graphs of the entire state showing layers of interest in contour lines, transportation, water pathways, boundaries, and public land survey system. Digitizing will permit unlimited manipulation with computer technology.

I also want to mention to the Board that I followed up on my visit last month with Dr. Kos Ishii, again this month. As you know, he is a National Science Foundation Presidential Young Investigator and Associate Professor of Mechanical Engineering. This time he offered me some hands on experience at using the cad system that they have designed for providing training on the design process. I would suggest, again, to all the members of the Board, if you haven't had the experience to go through this process I would urge you to do so. I also learned more about how the research on life-cycle design optimization methods seeks to provide the public with maximum value at minimum cost, not only to the consumer and to the manufacturer, but also to the environment.

Tab 4 contains a list of all projects funded in October.

At Tab 5 is a copy of two news releases that describe major sponsored research awards to Ohio State. The first release describes two engineering education projects worth \$6.9 million that were funded in the first round of Technology Reinvestment (also known as Defense Conversion) Projects announced by President Clinton. The second release announces a five-year, \$2.5 million contract from the Federal Aviation Administration to study pilot decision making in the field of general aviation.

At Tab 6 are abstracted press releases issued by University Communications highlighting recent research activity.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 94-66

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for October 1993 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of October 1993 be approved.

Upon motion of Mr. Celeste, seconded by Amb. Wolf, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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HOSPITALS BOARD REPORT

Mr. Skestos:

On November 18 the Hospitals Board's Administrative/Operations and Executive Committees met.

During the Administrative/Operations meeting, we received reports on both internal and external operations. We then received a quarterly malpractice claims report and the annual self-insurance fund actuarial report, indicating that the Hospitals' claims experience remains good and the malpractice fund remains healthy. Our actuaries reported that it is not necessary for University Hospitals to make any additional contributions. Mr. Maier reported that program planning for the Off-Site Ambulatory Care facility is on schedule, and schematic drawings will be started after the first of the year.

The Executive Committee endorsed the medical staff appointments and reappointments which were approved on October 13 and November 10 by the Medical Staff Administrative Committee. Mr. Schrock reviewed the audited 1992-1993 financial statement and preliminary October financial report, and compared a number of key financial indicators against the medians of Council of Teaching Hospitals, University Hospital Consortium, and Standard & Poor institutions. Mr. Donald Hansen, the administrative member of the Joint Commission on Accreditation of Healthcare Organizations team, visited with the Board members to explain the accreditation standards designed to ensure that our patients receive the highest quality of care in a safe and supportive environment.

At this time, I would like to recommend to the Board the approval of the amendments to the Medical Staff Bylaws.

AMENDMENTS TO THE MEDICAL STAFF BYLAWS

Resolution No. 94-67

Synopsis: Approval of amendments to the Medical Staff Bylaws is requested.

WHEREAS The Ohio State University Hospitals Board pursuant to Bylaw 3335-101-04 of the Hospitals Board Bylaws is authorized to recommend to the Board of Trustees the adoption of amendments to the Medical Staff Bylaws; and

WHEREAS the proposed amendments to the Medical Staff Bylaw were approved by the University Hospitals Board, September 30, 1993, as follows:

AMENDED BYLAWS

3335-43-02 Purpose.

The purpose of the medical staff of the Ohio state university hospitals shall be:

- (A) ~~To ensure that all patients admitted to the university hospitals shall receive the best possible care and treatment in a~~ STRIVE TO MAINTAIN EXEMPLARY STANDARDS OF PATIENT CARE FOR ALL PATIENTS ADMITTED TO UNIVERSITY HOSPITALS, CONSISTENT WITH AN ACTIVE teaching environment, realizing that the care and treatment of the individual patient is the medical responsibility of the member of the attending, courtesy, or honorary medical staff to whose care the patient is admitted or transferred.

AMENDMENTS TO THE MEDICAL STAFF BYLAWS (contd)

AMENDED BYLAWS (contd)

(B) through (D) Unchanged.

3335-43-04 Membership.

(A) Qualifications.

(1) Membership on the medical staff of the Ohio state university hospitals is a privilege extended to doctors of medicine, osteopathic medicine, dental surgery, and to practitioners of PSYCHOLOGY AND podiatry who consistently meet the qualifications, standards, and requirements set forth in the bylaws, rules and regulations of the medical staff, the university hospitals board and the board of trustees of the Ohio state university.

(2) All members of the medical staff of the Ohio state university hospitals shall be members of the faculty of the Ohio state university college of medicine, or in the case of dentists, of the Ohio state university college of dentistry, and shall, EXCEPT FOR MEMBERS OF THE LIMITED STAFF, be duly licensed to practice in the state of Ohio. MEMBERS OF THE LIMITED STAFF SHALL POSSESS A VALID TRAINING CERTIFICATE, AND SHALL COMPLY WITH PROVISIONS OF STATE LAW AND THE REGULATIONS OF THE STATE MEDICAL BOARD. Only those physicians, dentists, and practitioners of PSYCHOLOGY AND podiatry who can document their education, training, experience, competence, adherence to the ethics of their profession, dedication to educational and research-goals, and ability to work with others with sufficient adequacy to assure the university hospitals board and the board of trustees of the Ohio state university that any patient treated by them at university hospitals will be given the high quality of medical care provided at university hospitals, shall be qualified for membership on the medical staff of the Ohio state university hospitals.

ALL MEMBERS OF THE MEDICAL STAFF WILL COMPLY WITH MEDICAL STAFF AND UNIVERSITY POLICIES REGARDING EMPLOYEE AND MEDICAL STAFF HEALTH AND SAFETY; UNCOMPENSATED CARE; AND WILL COMPLY WITH APPROPRIATE ADMINISTRATIVE DIRECTIVES AND POLICIES TO AVOID DISRUPTING THOSE OPERATIONS OF THE HOSPITALS WHICH ADVERSELY IMPACT OVERALL PATIENT CARE OR WHICH ADVERSELY IMPACT THE ABILITY OF THE HOSPITALS EMPLOYEES OR STAFF TO EFFECTIVELY AND EFFICIENTLY FULFILL THEIR RESPONSIBILITIES. ALL MEMBERS OF THE MEDICAL STAFF WILL COMPLY WITH POLICIES ADOPTED BY THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE, INCLUDING BUT NOT LIMITED TO POLICIES ON DISRUPTIVE BEHAVIOR AND CONFLICT OF INTEREST.

(3) Resignation, termination, or non-reappointment to the faculty of the Ohio state university shall result in immediate termination of membership on the medical staff of the Ohio state university hospitals.

(4) AN APPLICANT FOR MEMBERSHIP SHALL AT THE TIME OF APPOINTMENT OR REAPPOINTMENT, BE AND REMAIN BOARD CERTIFIED IN A MEDICAL SPECIALTY APPROVED BY THE AMERICAN MEDICAL ASSOCIATION AND AMERICAN BOARD OF MEDICAL SPECIALTIES, OR OTHER APPLICABLE CERTIFYING BOARDS FOR DOCTORS OF OSTEOPATHY, PODIATRY, PSYCHOLOGY, AND DENTISTRY. AN APPLICANT WHO IS BOARD ELIGIBLE AT THE TIME OF INITIAL APPOINTMENT OR REAPPOINTMENT SHALL HAVE

THREE

AMENDMENTS TO THE MEDICAL STAFF BYLAWS (contd)

AMENDED BYLAWS (contd)

YEARS FROM THE DATE ELIGIBILITY WAS FIRST ATTAINED TO BECOME BOARD CERTIFIED. BOARD CERTIFICATION IS A CONTINUING REQUIREMENT. WHENEVER RECERTIFICATION IS REQUIRED BY A SUB-SPECIALTY BOARD APPROVED HEREIN, APPLICANTS FOR APPOINTMENT OR REAPPOINTMENT SHALL MEET THE TERMS OF RECERTIFICATION ESTABLISHED BY THEIR RESPECTIVE SUB-SPECIALTY BOARD OR BOARDS. FAILURE TO MEET OR MAINTAIN BOARD CERTIFICATION WILL RESULT IN IMMEDIATE TERMINATION FROM THE MEDICAL STAFF. THIS REQUIREMENT MAY BE WAIVED BY ACTION OF THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE, UPON THE RECOMMENDATION OF THE CREDENTIALS COMMITTEE OR THE MEDICAL DIRECTOR OF OSU HOSPITALS.

(B) Application for membership.

Initial application for medical staff membership shall be made by the applicant to the chief of the clinical department on ~~prescribed~~ forms PRESCRIBED BY THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE stating the qualifications and references of the applicant and giving an account of ~~his~~ THE APPLICANT'S professional training and experience. ALL APPLICATIONS FOR APPOINTMENT MUST SPECIFY THE CLINICAL PRIVILEGES REQUESTED. Applications may be made only if the qualifications are fulfilled as outlined in paragraph (A) of this rule. ~~A supporting letter from the chief of the clinical department is necessary.~~ It shall include written statements of the applicant to abide by the bylaws, rules and regulations of the medical staff, the university hospitals board, and the board of trustees of the Ohio state university. The application shall also contain a statement acknowledging that membership on the medical staff requires participation in the peer review process of evaluating credentials, medical staff membership and clinical privileges, and that a condition for membership requires mutual covenants between all members of the medical staff to release one another from civil liability in this review process as long as the peer review is not conducted in bad faith, with malice, or without reasonable effort to ascertain the accuracy of information being disclosed or relied upon.

(C) Terms of appointment. Initial appointment to the medical staff, will be for a period extending to the end of the fiscal year (first of July through thirtieth of June). Reappointment to the medical staff shall be done on a regular basis for a period not to exceed 24 months. Initial appointments, except for the honorary and limited categories, will be provisional for six months regardless of the date of ~~his~~ THE appointment. DURING THE PERIOD OF THE PROVISIONAL APPOINTMENT ALL APPLICANTS ARE SUBJECT TO CONTINUOUS REVIEW AND RECONSIDERATION PURSUANT TO THESE MEDICAL STAFF BYLAWS.

(D) Ethics and ethical relationship. The code of ethics as adopted, or as may be amended, by the American Medical Association, ~~or~~ the American Dental Association, THE AMERICAN PSYCHOLOGICAL ASSOCIATION, AMERICAN OSTEOPATHIC ASSOCIATION AND THE AMERICAN PODIATRIC MEDICAL ASSOCIATION shall govern the professional ethical conduct of the respective members of the medical staff.

(E) Procedure for appointment.

- (1) The written and signed application for membership on the medical staff shall be presented to the chief of the clinical department. The applicant shall include in the application a signed statement indicating that if ~~he~~ THE APPLICANT should be accepted to membership on the medical staff, he OR SHE agrees to be governed by the bylaws, rules and regulations of the medical staff, the university hospitals

AMENDMENTS TO THE MEDICAL STAFF BYLAWS (contd)

AMENDED BYLAWS (contd)

board and the board of trustees of the Ohio state university. Signing the application also constitutes a consent to be interviewed in regard to the application, authorizes university hospitals to consult with members of the medical staffs of other hospitals with which the applicant has been or has attempted to be associated, and with others who may have information bearing on his THE APPLICANT'S competence, character and ethical qualifications. The applicant also consents to university hospitals' inspection of all records and documents that may be material to the evaluation of his THE APPLICANT'S professional qualifications and competence to carry out the clinical, medical and educational privileges for which he THE APPLICANT is applying SEEKING as well as his THE APPLICANT'S professional ethical qualifications for medical staff membership and further releases from any liability all representatives of university hospitals for acts performed concerning this process. The applicant has an affirmative duty to disclose any prior or current ~~challenges to his~~ LOSS OR RESTRICTION OF: PROFESSIONAL licensure, DEA REGISTRATION, ~~or any loss of membership in any medical, dental, or podiatric professional organization or loss of medical staff membership or privileges at any other hospital~~ ANY LOSS, RESTRICTION OR DENIAL OF MEDICAL STAFF MEMBERSHIP OR PRIVILEGES AT ANY OTHER HOSPITAL OR HEALTH CARE FACILITY. THE APPLICANT FURTHER AGREES TO DISCLOSE TO THE MEDICAL DIRECTOR OF THE OHIO STATE UNIVERSITY HOSPITALS THE INITIATION OF ANY PROCESS WHICH COULD LEAD TO SUCH LOSS OR RESTRICTION. ACCEPTANCE OF MEMBERSHIP ON THE MEDICAL STAFF OF THE OHIO STATE UNIVERSITY HOSPITALS AUTHORIZES THE HOSPITALS TO CONDUCT ANY APPROPRIATE HEALTH ASSESSMENT INCLUDING BUT NOT LIMITED TO DRUG OR ALCOHOL SCREENS ON A PRACTITIONER AT ANY TIME DURING THE NORMAL PURSUIT OF MEDICAL STAFF DUTIES, BASED UPON REASONABLE CAUSE AS DETERMINED BY THE CHIEF OF THE PRACTITIONER'S CLINICAL DEPARTMENT OR THE MEDICAL DIRECTOR OF THE OHIO STATE UNIVERSITY HOSPITALS OR THEIR AUTHORIZED DESIGNEE. THE PURPOSE OF THIS ASSESSMENT SHALL BE TO ENSURE THAT THE MEMBER OF THE MEDICAL STAFF IS ABLE TO FULLY PERFORM AND DISCHARGE THE CLINICAL, EDUCATIONAL, ADMINISTRATIVE AND RESEARCH RESPONSIBILITIES WHICH THE MEMBER IS PERMITTED TO EXERCISE BY REASON OF MEDICAL STAFF MEMBERSHIP. AT THE TIME OF THE INITIAL REQUEST FOR A HEALTH ASSESSMENT, AND AT ANY TIME A MEDICAL STAFF MEMBER REFUSES TO PARTICIPATE AS NEEDED IN A HEALTH ASSESSMENT, INCLUDING BUT NOT LIMITED TO A DRUG OR ALCOHOL SCREENING, THE CHIEF OF THE CLINICAL DEPARTMENT OR THE MEDICAL DIRECTOR MAY IMPOSE A SUMMARY SUSPENSION PER PARAGRAPH (D) OF RULE 3335-43-05 OF THE ADMINISTRATIVE CODE. Upon request of the medical staff administrative committee or university hospitals board, the applicant will document his OR HER physical and mental status with sufficient adequacy to demonstrate that any patient treated by the applicant will receive care of a generally professionally recognized level of quality and efficiency. The conditions of this paragraph shall be deemed continuing and may be applicable to issues of continued good standing as a member of the medical staff.

- (2) Each chief of a clinical department will be responsible for investigating and verifying the character, qualifications, and professional standing of the applicant BY MAKING INQUIRY OF THE PRIMARY SOURCE OF SUCH INFORMATION and shall ~~submit a report of those findings and recommendations to the medical director of university hospitals who shall forward the application to the medical staff~~

AMENDMENTS TO THE MEDICAL STAFF BYLAWS (contd)

AMENDED BYLAWS (contd)

~~administrative committee for action. The chief of the clinical department shall be responsible to see that each applicant is reviewed and reported upon within three months~~ WITHIN SIXTY DAYS OF RECEIPT OF THE SIGNED APPLICATION, SUBMIT A REPORT OF THOSE FINDINGS ALONG WITH A RECOMMENDATION ON MEMBERSHIP AND CLINICAL PRIVILEGES TO THE MEDICAL DIRECTOR OF UNIVERSITY HOSPITALS.

THE MEDICAL DIRECTOR WILL FORWARD THE APPLICATION TO THE CREDENTIALS COMMITTEE.

THE APPLICANT SHALL HAVE THE BURDEN OF PRODUCING INFORMATION FOR AN ADEQUATE EVALUATION OF APPLICANT'S QUALIFICATIONS FOR MEMBERSHIP AND FOR THE CLINICAL PRIVILEGES REQUESTED. FAILURE OF THE APPLICANT TO COMPLETE THE PRESCRIBED FORMS OR TO PROVIDE THE INFORMATION REQUESTED WITHIN THE SIXTY-DAY PERIOD FOR APPROVAL SHALL BE GROUNDS FOR DENIAL OF THE APPLICATION.

IF A COMPLETED APPOINTMENT APPLICATION DOES NOT RECEIVE THE REPORT AND RECOMMENDATION BY THE CHIEF OF THE CLINICAL DEPARTMENT ON A TIMELY BASIS, IT SHALL BE FORWARDED TO THE MEDICAL DIRECTOR FOR PRESENTATION TO THE CREDENTIALS COMMITTEE ON THE SAME BASIS AS OTHER APPLICANTS. THIS ACTION SHALL CONTINUE THE APPLICANT'S STATUS AND PRIVILEGES, IF ANY, AND CREATES NO VESTED RIGHTS FOR THE DURATION OF THE APPOINTMENT PERIOD, ONLY UNTIL SUCH TIME AS THE PROCESSING OF THE APPLICATION IS CONCLUDED.

- (3) ~~The medical staff administrative~~ CREDENTIALS committee shall ~~recommend to the medical director and~~ REVIEW THE APPLICATION, EVALUATE AND VERIFY THE SUPPORTING DOCUMENTATION, REFERENCES, LICENSURE, THE CHIEF OF THE CLINICAL DEPARTMENTS REPORT AND RECOMMENDATION, AND OTHER RELEVANT INFORMATION. THE CREDENTIALS COMMITTEE SHALL ACCESS PRIMARY SOURCES INCLUDING BUT NOT LIMITED TO THE AMA MASTER FILE, NATIONAL PRACTITIONER DATA BANK, AND THE RESPECTIVE SPECIALTY AND SUB-SPECIALTY CERTIFICATION BOARDS. THE CREDENTIALS COMMITTEE SHALL REVIEW ALL ASPECTS OF THE APPLICATION FOR MEMBERSHIP QUALIFICATIONS AND FOR CLINICAL PRIVILEGES. THE AWARD OR DENIAL OF CLINICAL PRIVILEGES SHALL BE BASED ON THE ABILITY OF THE APPLICANT TO PROPERLY PERFORM THE PRIVILEGES AND FUNCTIONS REQUESTED.

THE COMMITTEE SHALL, WITHIN SIXTY DAYS FROM RECEIPT OF THE REPORT AND RECOMMENDATION OF the chief of the clinical department, MAKE A RECOMMENDATION TO THE MEDICAL DIRECTOR that the application be accepted, ~~further investigated, or rejected,~~ OR MODIFIED. The medical director will forward the ~~application, with recommendations~~ RECOMMENDATION of the ~~chief of the clinical department, and his own recommendations,~~ CREDENTIALS COMMITTEE TO THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE FOR FINAL ACTION WITHIN THE MEDICAL STAFF. THE FINAL ACTION OF THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE REGARDING AN APPOINTMENT DECISION WILL BE COMMUNICATED BY THE MEDICAL DIRECTOR, ALONG WITH THE RECOMMENDATION OF THE MEDICAL

DIRECTOR TO THE PROFESSIONAL AFFAIRS, RESEARCH AND EDUCATION COMMITTEE OF THE UNIVERSITY HOSPITALS BOARD, AND THEREAFTER to **AMENDMENTS TO THE MEDICAL STAFF BYLAWS (contd)**

AMENDED BYLAWS (contd)

the university hospitals board. The university hospitals board shall make their recommendation to the board of trustees of the Ohio state university by communicating through the president of the Ohio state university.

- (4) UPON RECEIPT OF A RECOMMENDATION FOR NON-APPOINTMENT BY THE CREDENTIALS COMMITTEE, OR AT ANY TIME THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE FIRST RECOMMENDS NON-APPOINTMENT OF AN INITIAL APPLICANT FOR MEDICAL STAFF MEMBERSHIP, THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE SHALL REQUIRE THE MEDICAL DIRECTOR TO NOTIFY THE APPLICANT BY CERTIFIED RETURN RECEIPT MAIL THAT THE APPLICANT MAY REQUEST AN EVIDENTIARY HEARING AS PROVIDED IN PARAGRAPH (D) OF RULE 3335-43-06 OF THE ADMINISTRATIVE CODE. THE APPLICANT SHALL BE NOTIFIED OF THE REQUIREMENT TO REQUEST A HEARING AS PROVIDED BY PARAGRAPH (B) OF RULE 3335-43-06. IF A HEARING IS PROPERLY REQUESTED, THE APPLICANT WILL BE SUBJECT TO THE RIGHTS AND RESPONSIBILITIES OF RULE 3335-43-06.

FOLLOWING RECEIPT OF THE WRITTEN REPORT AND RECOMMENDATION TOGETHER WITH THE TRANSCRIPT OF THE HEARING AND ALL OTHER DOCUMENTATION PROVIDED BY THE PARTIES TO THE HEARING COMMITTEE, THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE SHALL ACCEPT, REJECT, OR MODIFY THE APPLICATION FOR MEMBERSHIP AND CLINICAL PRIVILEGES. THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE MAY REQUEST ADDITIONAL INFORMATION, MAY REMAND THE MATTER BACK TO THE HEARING COMMITTEE, OR MAY TAKE ANY ACTION IT DEEMS NECESSARY TO RENDER ITS DECISION. THE APPLICANT SHALL EXERCISE ONLY THOSE PRIVILEGES APPLIED FOR AND GRANTED, IF ANY, BY THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE AND THE UNIVERSITY HOSPITALS BOARD DURING THE PENDENCY OF THE APPLICATION PROCESS.

THE DECISION OF THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE SHALL BE DIRECTLY COMMUNICATED TO THE UNIVERSITY HOSPITALS BOARD BY THE MEDICAL DIRECTOR, WHO SHALL MAKE A SEPARATE RECOMMENDATION TO THE HOSPITALS BOARD. THE UNIVERSITY HOSPITALS BOARD SHALL MAKE THEIR RECOMMENDATION TO THE BOARD OF TRUSTEES OF THE OHIO STATE UNIVERSITY BY COMMUNICATING THROUGH THE PRESIDENT OF THE OHIO STATE UNIVERSITY.

When the board of trustees of the Ohio state university has acted, the secretary of the board shall inform the chief of the clinical department to transmit the decision to the applicant and, if appropriate, to the chief of the clinical division. The secretary of the board shall also notify the dean of the college of medicine, the medical director and the executive director of the university hospitals of the decision.

- (F) Procedure for reappointment.

- (1) At least ~~sixty~~ NINETY days prior to the ~~scheduled final medical staff administrative committee meeting of the fiscal year (first of July through thirtieth of June),~~ END OF THE FISCAL YEAR, OR THE END OF THE BIENNIAL PERIOD, THE CHIEF OF

THE CLINICAL DEPARTMENT SHALL PROVIDE EACH MEDICAL STAFF MEMBER IN THEIR CLINICAL DEPARTMENT WITH AN APPLICATION FOR **AMENDMENTS TO THE MEDICAL STAFF BYLAWS (contd)**

AMENDED BYLAWS (contd)

REAPPOINTMENT TO THE MEDICAL STAFF. ~~the~~ THE chief of the clinical department shall review the information available on each ~~physician in his department for the purpose of determining~~ MEDICAL STAFF MEMBER, AND THE CHIEF OF THE CLINICAL DEPARTMENT SHALL MAKE recommendations ~~for~~ REGARDING reappointment to the medical staff and for granting clinical privileges for the ensuing year BIENNIAL PERIOD. Those recommendations shall be transmitted in writing ALONG WITH THE SIGNED AND COMPLETED REAPPOINTMENT FORMS to the medical director at least ~~thirty~~ SIXTY days prior to the ~~scheduled final medical staff administrative committee meeting~~ END of the fiscal year OR BIENNIAL PERIOD. ~~Where reappointment is recommended the subsequent procedure will be the same as upon appointment. Where a non-reappointment or a change in clinical privileges is recommended, the reason for such recommendation shall be stated. The medical director will forward the recommendations to the medical staff administrative committee.~~ THE TERMS OF PARAGRAPHS (A), (B), (D), AND (E) OF THIS RULE APPLY TO ALL APPLICANTS FOR REAPPOINTMENT. AN APPLICATION FOR REAPPOINTMENT MUST BE SUBMITTED FOLLOWING A LEAVE OF ABSENCE FROM THE MEDICAL STAFF AND/OR FROM THE FACULTY.

- (2) The basis on which the chiefs of the departments are to act concerning the reappointment of a medical staff member and the clinical privileges to be granted upon such reappointment shall be a member's professional competence; clinical judgment; ethical conduct; participation in staff affairs; compliance with the bylaws, rules and regulations of the medical staff, the university hospitals board, and the board of trustees of the Ohio state university; cooperation with university hospitals' personnel and the use of the hospitals' facilities for patients; relations with other physicians, other health professionals or other staff, and ~~his~~ MAINTENANCE OF A professional attitude toward patients; and the responsibility to the university hospitals and the public.
- (3) ~~When the medical staff administrative committee is notified of a recommendation of non-reappointment or adverse change in clinical privileges,~~ THE MEDICAL DIRECTOR SHALL FORWARD THE REAPPOINTMENT FORMS AND THE RECOMMENDATIONS OF THE CHIEF OF THE CLINICAL DEPARTMENT TO THE CREDENTIALS COMMITTEE. THE CREDENTIALS COMMITTEE SHALL REVIEW THE REQUEST FOR REAPPOINTMENT IN THE SAME MANNER, AND WITH THE SAME AUTHORITY AS AN ORIGINAL APPLICATION FOR MEDICAL STAFF MEMBERSHIP. THE CREDENTIALS COMMITTEE SHALL REVIEW ALL ASPECTS OF THE REAPPLICATION FOR CONTINUING MEMBERSHIP QUALIFICATIONS AND FOR CLINICAL PRIVILEGES. THE CREDENTIALS COMMITTEE WILL FORWARD ITS RECOMMENDATIONS TO THE MEDICAL DIRECTOR AT LEAST THIRTY DAYS PRIOR TO THE END OF THE PERIOD OF APPOINTMENT. THE MEDICAL DIRECTOR WILL TRANSMIT THE REAPPOINTMENT REQUEST AND THE RECOMMENDATION OF THE CREDENTIALS COMMITTEE TO THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE FOR FINAL ACTION WITHIN THE MEDICAL STAFF.

FAILURE, WITHOUT GOOD CAUSE, TO SUBMIT REAPPOINTMENT FORMS SHALL BE DEEMED A VOLUNTARY RESIGNATION FROM THE MEDICAL STAFF AND SHALL RESULT IN AUTOMATIC TERMINATION OF MEMBERSHIP AND ALL CLINICAL PRIVILEGES. A MEDICAL STAFF MEMBER WHOSE MEMBERSHIP IS AUTOMATICALLY TERMINATED MAY APPLY TO THE

CREDENTIALS COMMITTEE

AMENDMENTS TO THE MEDICAL STAFF BYLAWS (contd)

AMENDED BYLAWS (contd)

FOR A HEARING, FOR THE SOLE PURPOSE OF DETERMINING WHETHER THE FAILURE TO SEEK REAPPOINTMENT WAS EXCUSABLE OR WHETHER THE REQUEST FOR REAPPLICATION SHOULD BE PROCESSED. THE RECOMMENDATION OF THE CREDENTIALS COMMITTEE REGARDING SUCH AUTOMATIC TERMINATION SHALL BE PRESENTED TO THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE BY THE MEDICAL DIRECTOR. A REQUEST FOR REAPPOINTMENT SUBSEQUENTLY RECEIVED FROM A MEMBER WHO HAS BEEN AUTOMATICALLY TERMINATED SHALL BE PROCESSED AS PROVIDED IN THIS SECTION.

FAILURE OF THE CHIEF OF THE CLINICAL DEPARTMENT TO ACT TIMELY ON AN APPLICATION FOR REAPPOINTMENT SHALL BE HANDLED AS PROVIDED IN PARAGRAPH (E)(2) OF THIS RULE.

(4) THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE SHALL REVIEW EACH REQUEST FOR REAPPOINTMENT IN THE SAME MANNER AND WITH THE SAME AUTHORITY AS AN ORIGINAL APPLICATION FOR MEDICAL STAFF MEMBERSHIP. THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE SHALL ACCEPT, REJECT, OR MODIFY THE REQUEST FOR REAPPOINTMENT IN THE SAME MANNER AND WITH THE SAME AUTHORITY AS AN ORIGINAL APPLICATION FOR MEDICAL STAFF MEMBERSHIP. WHEN THE DECISION OF THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE RESULTS IN A DECISION OF NON-REAPPOINTMENT OR ADVERSE CHANGE IN CLINICAL PRIVILEGES, they shall instruct the dean of the college of medicine to give written notice to the affected member of the decision, the stated reason for the decision, and the member's right to a hearing pursuant to paragraphs (A) and (B) of rule 3335-43-06 of the Administrative Code. This notification and an opportunity to exhaust the administrative appeal process shall occur prior to the imposition of the proposed penalties unless the emergency provisions outlined in paragraph (D) of rule 3335-43-05 of the Administrative Code apply. The notice by the dean shall be sent certified return receipt mail to the affected member's last known address as determined by university records.

~~(4)~~
(5) If the affected member of the medical staff does not make a written request for a hearing to the medical director within ~~fourteen~~ THIRTY-ONE days after receipt of the adverse decision, it shall be deemed a waiver of his THE right to any review by the medical staff administrative committee to which he THE STAFF MEMBER might otherwise have been entitled on the matter.

~~(5)~~
(6) If a timely, written request for hearing is made, the procedures set forth in rule 3335-43-06 of the Administrative Code shall apply.

(7) THE FINAL ACTION OF THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE REGARDING A REAPPOINTMENT DECISION WILL BE COMMUNICATED BY THE MEDICAL DIRECTOR, ALONG WITH THE RECOMMENDATION OF THE MEDICAL DIRECTOR, TO THE PROFESSIONAL AFFAIRS, RESEARCH, AND EDUCATION COMMITTEE OF THE UNIVERSITY HOSPITALS BOARD, AND THEREAFTER TO THE UNIVERSITY HOSPITALS BOARD. THE UNIVERSITY HOSPITALS BOARD SHALL MAKE THEIR RECOMMENDATION TO THE BOARD OF TRUSTEES OF THE OHIO STATE UNIVERSITY BY COMMUN-

ICATING THROUGH THE PRESIDENT OF THE OHIO STATE UNIVERSITY.

AMENDMENTS TO THE MEDICAL STAFF BYLAWS (contd)

AMENDED BYLAWS (contd)

3335-43-05 Corrective action.

(A) Procedures.

(1) Unchanged.

(2) The dean of the college of medicine shall promptly notify the affected member of the medical staff, in a confidential manner, that a request for corrective action has been made, and inform ~~him~~ THE MEMBER of the specific activities or conduct which constitutes grounds for the requested action. The dean shall investigate the matter in whatever manner ~~he~~ THE DEAN deems appropriate. Whenever the dean determines that further action is warranted and that corrective action could result, which action could involve a reduction, suspension or revocation of clinical privileges, the dean shall refer the requests to the chief of the clinical department in which the staff member has clinical privileges, who shall impanel the investigation committee. If the chief of the clinical department is the staff member charged, or has initiated the corrective action, the dean shall designate a physician member of ~~his~~ THE DEAN'S administrative staff to fulfill the functions herein specified for said chief. The affected member of the medical staff shall be notified of the referral to the investigation committee, and be informed that these medical staff bylaws will govern all further proceedings. The dean shall designate a physician member of ~~his~~ THE DEAN'S administrative staff to exercise any or all duties or responsibilities assigned to ~~him~~ THE DEAN under these rules for implementing corrective action and appellate procedure only if:

(a) ~~He~~ THE DEAN is the medical staff member charged;

(b) ~~He~~ THE DEAN is responsible for having the charges brought against another medical staff member; or

(c) There is an obvious conflict of interest.

If the dean decides that no further action is warranted, ~~he~~ THE DEAN will notify the person(s) who filed the request for corrective action and the member accused, in writing, that no further action will be taken.

(3) The investigation committee will investigate the request for corrective action and shall report within two weeks its findings and recommendations for action to the chief of the clinical department or the dean's designee. The chief of the clinical department or the dean's designee will forward ~~his~~ A SEPARATE recommendation and the findings and recommendations of the investigation committee to the dean of the college of medicine. Prior to making such a report to the dean, the medical staff member against whom the corrective action has been requested shall have an opportunity to interview the chief of the clinical department or the dean's designee. At such interview, the medical staff member shall be informed of the specific activities alleged to constitute grounds for corrective action, and of the specific evidence which the investigation committee and the chief of the clinical department or the dean's designee have discovered which is material to the charge. The medical staff member shall be invited to discuss, explain or refute the charge or the

AMENDMENTS TO THE MEDICAL STAFF BYLAWS (contd)

AMENDED BYLAWS (contd)

evidence thus far adduced. The medical staff member may furnish written or oral information to the chief at this time. However, such interview shall not constitute a hearing, but shall be investigative in nature. The medical staff member shall not be represented by an attorney at this interview.

- (4) Following receipt by the dean of the college of medicine of the report from the investigation committee and the chief of the clinical department, the dean shall decide whether the grounds for the requested corrective action are such as could involve a reduction, suspension or revocation of clinical privileges. If the dean decides that the grounds are not substantiated, ~~he~~ THE DEAN will notify the investigation committee; chief of the clinical department; person(s) who filed the charge; and the medical staff member affected, in writing, that no further action will be taken. If the dean decides that the grounds for corrective action are substantiated, the dean shall notify the chief of staff to impanel a grievance committee of the medical staff as outlined in paragraph (C) of this rule. The affected member of the medical staff shall be promptly notified by the dean and permitted to make an appearance before the grievance committee of the medical staff. The rules of conduct of the meeting shall be as outlined in paragraph (C) of this rule. The grievance committee will forward its findings and recommendations for action to the dean of the college of medicine, medical director, chief of staff and the accused member of the medical staff.
 - (5) Following receipt by the dean of the college of medicine of the report from the grievance committee, the dean shall decide whether the grounds for the requested corrective action are such as could involve a reduction, suspension or revocation of clinical privileges. If the dean decides the grounds are not substantiated, ~~he~~ THE DEAN will notify the grievance committee, the person(s) who filed the charge and the medical staff member affected in writing that no further action will be taken. In the event the dean finds the grounds for the requested corrective action are substantiated ~~he~~ THE DEAN may accept, reject or modify the corrective action recommended by the grievance committee and notify the medical staff member of ~~his~~ THAT decision and of the affected medical staff member's appeal rights pursuant to rule 3335-43-06 of the Administrative Code. This notification and an opportunity to exhaust the administrative appeal process shall occur prior to the imposition of the proposed penalties unless the emergency provisions outlined in paragraph (D) of this rule apply. This notice by the dean shall be sent certified return receipt mail to the affected member's last known address as determined by university records.
 - (6) If the affected member of the medical staff does not make a written request for a hearing to the medical director within ~~fourteen~~ THIRTY-ONE days after receipt of the adverse decision, it shall be deemed a waiver of ~~his~~ THE right to any review by the medical staff administrative committee to which ~~he~~ THE STAFF MEMBER might otherwise have been entitled on the matter.
 - (7) Unchanged.
- (B) Unchanged.

AMENDMENTS TO THE MEDICAL STAFF BYLAWS (contd)

AMENDED BYLAWS (contd)

- (C) Composition of grievance committee.
- (1) At the first meeting of the medical staff, during the fall quarter of each academic year, the chief of the medical staff shall submit, for approval by the staff, the names of thirty members of the staff (who shall not be members of the medical staff administrative committee) whom ~~he~~ THE CHIEF OF STAFF has chosen as being appropriate to sit on the grievance committee when they are selected, by lot, to do so.
 - (2) Unchanged.
 - (3) Each grievance committee shall choose from among its number a ~~chairman~~ CHAIRPERSON who shall preside over it and, with the advice and consent of the committee, speak for it, during the hearing, rule on the matters relevant to its proceedings, and arrange for the conduct of the committee's administration. All grievance committee members shall be required to hear all evidence presented. Any recommendation that involves a reduction, suspension, or revocation of clinical privileges may be by majority decision of the committee. If circumstances make attendance by a member of the grievance committee at a hearing impossible, or require an excessive postponement, the chief of staff shall order the remaining four to act upon a clear majority of the remaining four, or shall immediately select a new grievance committee. If more than one member cannot hear all the evidence, a new committee shall be composed.
 - (4) The affected medical staff member shall have the right to personally appear before the grievance committee, to cross-examine witnesses, and to submit to the grievance committee written evidence and memoranda relevant to the issues. The staff member shall be fully apprised of all allegations and all evidence known to the grievance committee, and shall be entitled to discuss, explain and refute all evidence adduced against ~~him~~ THE MEMBER. The affected medical staff member shall not be represented by an attorney before the grievance committee.
- (D) Summary suspension.
- (1) Notwithstanding the provisions of this rule, a member of the medical staff shall have all or any portion of his OR HER clinical privileges suspended by the dean of the college of medicine, the medical director, or the chief of ~~his~~ THE MEMBER'S clinical department whenever such action must be taken immediately in the best interest of patient care. Such summary suspension shall become effective immediately upon imposition and the medical staff member will be subsequently notified in writing of the suspension by the dean of the college of medicine. Such notice shall be by certified return mail to the affected medical staff member's last known address as determined by university records.
 - (2) A medical staff member whose privileges have been summarily suspended shall be entitled to appeal the suspension pursuant to rule 3335-43-06 of the Administrative Code. If the affected member of the medical staff does not make a written request for a hearing to the medical director within ~~fourteen~~ THIRTY-ONE days after receipt of the adverse decision, it shall be deemed a waiver of ~~his~~ THE right to any review by the medical staff administrative committee to which ~~he~~ THE STAFF MEMBER might otherwise have been entitled on the matter. If a timely, written request for a hearing is made, the procedures of rule 3335-43-06 of the Administrative Code

AMENDMENTS TO THE MEDICAL STAFF BYLAWS (contd)

AMENDED BYLAWS (contd)

shall apply.

- (3) Immediately upon the imposition of a summary suspension, the dean of the college of medicine, the medical director, or the appropriate chief of a clinical department shall have the authority to provide for alternative medical coverage for the patients of the suspended medical staff member who remain in the hospital at the time of suspension. The wishes of the patient shall be considered in the selection of such alternative medical coverage. WHILE A SUMMARY SUSPENSION IS IN EFFECT, THE MEMBER OF THE MEDICAL STAFF IS INELIGIBLE FOR REAPPOINTMENT TO THE MEDICAL STAFF. MEDICAL STAFF AND HOSPITAL ADMINISTRATIVE DUTIES AND PREROGATIVES ARE SUSPENDED DURING THE SUMMARY SUSPENSION.

(E) Automatic suspension.

(1) Unchanged.

(2) Action by the state boards of licensure revoking or suspending a medical staff member's license or placing ~~him~~ THE MEMBER upon probation will automatically impose the same restrictions to ~~his~~ THAT MEMBER'S university hospitals' privileges.

(F) REPORTING RESPONSIBILITY.

WHEN THE DEAN, THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE, OR THE HOSPITALS BOARD DETERMINES OR LEARNS THAT A DECISION ON CORRECTIVE ACTION HAS BECOME FINAL WITHIN THE TERMS OF THIS RULE OR RULE 3335-43-06 OF THE ADMINISTRATIVE CODE, THEY SHALL INSTRUCT THE MEDICAL DIRECTOR TO MAKE A REPORT OF SAID ACTION AS MAY BE REQUIRED FOR COMPLIANCE WITH STATE AND FEDERAL LAW OR REGULATIONS, INCLUDING THE PROVISIONS OF THE NATIONAL PRACTITIONER DATA BANK.

3335-43-06 Hearing and appellate review procedure.

(A) Right to hearing before the medical staff administrative committee and to appellate review.

(1) When a member of the medical staff who has exhausted ~~his~~ ALL remedies under paragraph (E) AND (F) of rule 3335-43-04 of the Administrative Code on reappointments; or under rule 3335-43-05 of the Administrative Code for corrective action; or who has been summarily or automatically suspended under paragraph (D) or (E) of rule 3335-43-05 of the Administrative Code; receives notice of a proposed action by the dean of the college of medicine or the medical director that will adversely affect ~~his reappointment as a member of~~ MEMBERSHIP ON the medical staff or ~~his~~ THE exercise of clinical privileges.~~The,~~ THE staff member shall be entitled to a hearing before the medical staff administrative committee, ~~which will~~ THAT COMMITTEE SHALL submit a written report, including its ~~recommendations,~~ RECOMMENDATION to the ~~chairman~~ CHAIRPERSON of the ~~joint conference~~ PROFESSIONAL AFFAIRS, EDUCATION, AND RESEARCH committee of the university hospitals board within ~~seven~~ FOURTEEN days of the ~~conclusion of~~ hearing evidence FINAL VOTE BY THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE. AN ADVERSE ACTION WHICH MUST BE REPORTED TO THE STATE MEDICAL BOARD OR THE FEDERAL GOVERNMENT, INCLUDING THE

AMENDMENTS TO THE MEDICAL STAFF BYLAWS (contd)

AMENDED BYLAWS (contd)

NATIONAL PRACTITIONER DATA BANK, SHALL ENTITLE AN AFFECTED MEDICAL STAFF MEMBER TO THE PROCEDURES OF THIS SECTION.

- (2) All hearings and appellate reviews shall be in accordance with the procedural safeguards set forth in this rule to assure that the affected medical staff member is accorded all rights to which ~~he~~ THE MEMBER is entitled.
- (B) Request for hearing.
- (1) The request for a hearing before the medical staff administrative committee shall be submitted in writing by the affected medical staff member to the medical director within ~~fourteen~~ THIRTY-ONE days of notification by the dean or medical director of ~~his~~ THE intended action. The medical director shall forward the request to the medical staff administrative committee along with instructions to convene a hearing.
 - (2) The failure of a medical staff member to request a hearing before the medical staff administrative committee, to which ~~he~~ THE MEMBER is entitled by these bylaws within the time and in the manner herein provided, shall be deemed a waiver of ~~his~~ THE right to any review by the medical staff administrative committee ~~to which he might otherwise have been entitled on the matter~~. The dean of the college of medicine shall then implement the decision and that action shall become and remain effective against the medical staff member in the same manner as a final decision of the board of trustees of the Ohio state university as provided for in paragraph (F) of this rule. The dean shall promptly inform the affected medical staff member that the proposed decision which had entitled the medical staff member to a hearing has now become final.
- (C) Notice of hearing.
- (1) Within fourteen days after receipt of a request for hearing by the medical director from a medical staff member entitled to the same, the medical staff administrative committee shall schedule and arrange for such a hearing and shall, through the dean, notify the medical staff member in writing of the time, place, and date so scheduled. The medical staff member shall be given at least ten days prior notice of the scheduled hearing, provided that this notice may be waived in writing by the medical staff member. Notice shall be by certified return receipt mail to the staff member at ~~his~~ THE STAFF MEMBER'S last known address as reflected by university records. The hearing or initial hearing, should more than one hearing be required, shall not be less than fourteen days nor more than thirty days from the date of the receipt of the request for hearing by the medical director; provided, however, that a hearing for a medical staff member who is under suspension, which is then in effect, shall be held as soon as arrangements may be reasonably made.
 - (2) Unchanged.
- (D) Conduct of hearing.
- (1) ~~A majority of the members of the medical staff administrative~~ PRIOR TO THE FINAL CONSIDERATION OF THE MATTER BY THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE AN EVIDENTIARY HEARING SHALL BE CONDUCTED BY A HEARING COMMITTEE COMPOSED OF FIVE MEMBERS OF THE MEDICAL STAFF APPOINTED JOINTLY BY THE MEDICAL DIRECTOR

AND CHIEF OF STAFF, NO

AMENDMENTS TO THE MEDICAL STAFF BYLAWS (contd)

AMENDED BYLAWS (contd)

STAFF MEMBER WHO IS A DIRECT COMPETITOR, HAS A CONFLICT OF INTEREST, OR WHO HAS PREVIOUSLY PARTICIPATED IN THE CONSIDERATION OF THE ADVERSE RECOMMENDATION INCLUDING MEMBERS OF THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE IS ELIGIBLE TO SERVE ON THE HEARING COMMITTEE.

THE HEARING COMMITTEE SHALL SELECT A CHAIRPERSON FROM THE COMMITTEE MEMBERSHIP TO PRESIDE OVER THE HEARING. THE HEARING COMMITTEE SHALL HAVE BENEFIT OF UNIVERSITY LEGAL COUNSEL. THE HEARING COMMITTEE MAY GRANT CONTINUANCES, RECESSES, AND THE CHAIRPERSON MAY EXCUSE A MEMBER OF THE HEARING COMMITTEE FROM ATTENDANCE TEMPORARILY FOR GOOD CAUSE, PROVIDED THAT THERE SHALL BE AT NO TIME LESS THAN FOUR MEMBERS OF THE HEARING COMMITTEE PRESENT UNLESS THE AFFECTED STAFF MEMBER WAIVES THIS REQUIREMENT.

~~ALL MEMBERS OF THE HEARING committee shall MUST be present to convene the hearing and a majority which has heard all the evidence must be present to deliberate and to vote. No member may vote by proxy. THE PERSON WHO HAS TAKEN ACTION FROM WHICH THE AFFECTED STAFF MEMBER HAS REQUESTED THE HEARING SHALL NOT PARTICIPATE IN THE DELIBERATION OR VOTING OF THE HEARING COMMITTEE. The hearing shall be a DE NOVO hearing, although evidence of the prior recommendations and decisions of the dean and the various committees may be presented. Neither the dean of the college of medicine nor any member of his staff who has been designated to carry out the duties and responsibilities of the dean under these procedures shall participate in any way in the proceedings or deliberations of the committee except as an observer, a witness, or to explain his prior recommendations and decisions. The committee shall select a chairman from the committee membership for the purpose of conducting the hearing. The person who brings the charge shall not participate in the deliberation or voting of the committee.~~

- (2) An accurate record of the hearing must be kept. The mechanism for taking the record shall be by the use of a professional stenographer. This record will be available to the affected member of the medical staff upon request at ~~his~~ THE MEMBER'S expense.
- (3) The personal presence of the medical staff member for whom the hearing has been scheduled shall be required. A medical staff member who fails without good cause to appear and proceed at such hearing shall be deemed to have waived ~~his~~ ALL rights to appear and to have a hearing before the medical staff administrative committee in the same manner as provided in paragraph (B) of this rule, and to have accepted the adverse recommendation or decision involved and the same shall therein become and remain in effect as provided in paragraph (B) of this rule. The medical staff administrative committee may, in its own discretion, ORDER THE HEARING COMMITTEE TO proceed with the hearing without the medical staff member and impose a sanction which is greater or lesser than that originally imposed.
- (4) ~~Postponements of hearings beyond the time set forth in these bylaws shall be made only with the approval of the medical staff administrative committee.~~

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~~Granting of such postponement shall be only for good cause shown.~~

AMENDMENTS TO THE MEDICAL STAFF BYLAWS (contd)

AMENDED BYLAWS (contd)

~~(5)~~

(4)

The hearing need not be conducted strictly according to the rules of law related to the examination of witnesses or presentation of evidence. Any relevant matters upon which responsible persons customarily rely in the conduct of serious affairs shall be considered, regardless of the existence of any common law or statutory rule which might make evidence inadmissible over objection in civil or criminal action. The member of the medical staff for whom the hearing is being held shall, prior to, or during the hearing, be entitled to submit memoranda concerning any issues of procedure or of fact and such memoranda shall become a part of the hearing record.

~~(6)~~

(5)

The affected medical staff member shall have the following rights: to be represented by an attorney at law and to call and examine witnesses; to introduce evidence; to cross-examine any witnesses on any matter relevant to the issue of the hearing; and to challenge any witness and to rebut any evidence. If the medical staff member does not testify in his OR HER own behalf, ~~he~~ THE STAFF MEMBER may be called and examined as if under cross-examination.

(6)

THE HEARING COMMITTEE SHALL REQUEST THE PERSON WHO HAS TAKEN THE ACTION FROM WHICH THE AFFECTED STAFF MEMBER HAS APPEALED OR REQUESTED THE HEARING TO PRESENT EVIDENCE TO THE HEARING COMMITTEE IN SUPPORT OF THE ADVERSE RECOMMENDATION. THE HEARING COMMITTEE MAY PROCEED TO HEAR EVIDENCE AND TESTIMONY FROM EITHER PARTY IN WHATEVER ORDER THE HEARING COMMITTEE DEEMS APPROPRIATE. THE HEARING COMMITTEE MAY CALL ITS OWN WITNESSES, MAY RECALL ANY PARTIES WITNESSES, AND MAY QUESTION WITNESSES AS IT DEEMS APPROPRIATE. ALL PARTIES SHALL BE RESPONSIBLE TO SECURE THE ATTENDANCE OF THEIR OWN WITNESSES. ALL WITNESSES AND EVIDENCE RECEIVED BY THE HEARING COMMITTEE SHALL BE OPEN TO CHALLENGE AND CROSS-EXAMINATION BY THE PARTIES. WITNESSES SHALL NOT BE PLACED UNDER OATH. AT THE CLOSE OF THE EVIDENCE THE HEARING COMMITTEE MAY REQUEST EACH PARTY TO MAKE SUMMARY STATEMENTS, EITHER ORAL OR WRITTEN. THE HEARING COMMITTEE MAY REQUEST LEGAL REPRESENTATION FROM THE UNIVERSITY AND MAY PERMIT THE DEAN, AND THE DEAN'S DESIGNEES TO PARTICIPATE WITHOUT VOTE AT THEIR PROCEEDINGS.

(7)

~~The medical staff administrative~~ HEARING committee may, without special notice, recess the hearing and reconvene the same for the convenience of the participants or for the purpose of obtaining new or additional evidence or consultation. THE HEARING COMMITTEE SHALL MAKE ITS BEST EFFORT TO EXPEDITIOUSLY DETERMINE THE ISSUES PRESENTED. THE HEARING COMMITTEE MAY ELECT TO LIMIT ITS PROCEEDINGS WHEN SUFFICIENT MATERIAL HAS BEEN RECEIVED. THE PARTIES MAY BE REQUIRED BY THE HEARING COMMITTEE TO PROVIDE EVIDENCE IN ORAL OR WRITTEN FORM. Upon conclusion of the presentation of oral and written evidence, the hearing shall be closed. The committee may thereupon, at a time convenient to itself, conduct its deliberations outside the presence of the medical staff member for whom the hearing was convened.

AMENDMENTS TO THE MEDICAL STAFF BYLAWS (contd)

AMENDED BYLAWS (contd)

- (8) ~~Within seven~~ FOURTEEN days after the ~~conclusion of the taking of all evidence and of all hearings, the committee shall make a~~ HEARING IS CLOSED, THE HEARING COMMITTEE SHALL DELIBERATE AND VOTE. WITHIN FOURTEEN DAYS AFTER THE VOTE IS TAKEN, THE HEARING COMMITTEE SHALL FORWARD ITS written report of its findings and decisions and shall forward the same together with the hearings record AND RECOMMENDATION TOGETHER WITH THE TRANSCRIPT OF THE HEARING and all other documentation to the joint conference committee of the university hospitals board. The decision may recommend confirmation, modification, or rejection of the prior adverse decision and may impose more severe sanctions than were provided in the decision from which this request for hearing was made. PROVIDED BY THE PARTIES TO THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE, THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE SHALL ACCEPT, REJECT, OR MODIFY THE RECOMMENDATION OF THE HEARING COMMITTEE. THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE MAY CONDUCT FURTHER HEARINGS AS IT DEEMS NECESSARY OR MAY REMAND THE MATTER BACK TO THE HEARING COMMITTEE FOR FURTHER ACTION AS DIRECTED. THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE MAY IMPOSE A GREATER OR LESSOR SANCTION THAN THAT RECOMMENDED BY THE HEARING COMMITTEE.

THE DECISION OF THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE SHALL BE FORWARDED TO THE PROFESSIONAL AFFAIRS, EDUCATION, AND RESEARCH COMMITTEE OF THE UNIVERSITY HOSPITALS BOARD. The affected member of the medical staff shall be notified of the decision of the medical staff administrative committee by the medical director. In successive order, the decision and record of the medical staff administrative committee shall be reviewed by the ~~joint conference~~ PROFESSIONAL AFFAIRS, EDUCATION AND RESEARCH committee and the university hospitals board, each of which shall have the authority to accept, reject, or modify the previous decision forwarded to them. The joint conference committee shall notify the affected medical staff member of its decision. When the hospitals board has made its decision, notice of that decision shall be sent certified return receipt mail to the affected medical staff member at his THE MEMBER'S last known address as determined by university records.

- (E) Appeal to the president of the university.
- (1) Within fourteen days after receipt of a notice by an affected medical staff member of the action of the university hospitals board ~~he~~ THE MEMBER may, by written notice to the president of the university, request an appellate review by the president of the university. Such appellate review shall only be held on the record on which the adverse decision is based, as appended by the medical staff member's statement provided for below.
- (2) If such review is not requested within said fourteen-day period, the affected medical staff member shall be deemed to have waived ~~his~~ THE MEMBER'S right to the same, and to have accepted such adverse decision, and the same shall become effective immediately as provided for in paragraph (B) of this rule.
- (3) The review shall be conducted by the president of the university OR THE PRESIDENT'S DESIGNEE.

AMENDMENTS TO THE MEDICAL STAFF BYLAWS (contd)

AMENDED BYLAWS (contd)

- (4) The affected medical staff member shall have access to the reports and records, including transcripts, if any, of the HEARING COMMITTEE AND OF THE medical staff administrative committee and all other material, favorable or unfavorable, that has been considered by that committee; the ~~joint-conference~~ PROFESSIONAL AFFAIRS, EDUCATION AND RESEARCH committee; and the university hospitals board. He THE STAFF MEMBER shall then submit a written factual statement ~~in his own behalf in which~~ INDICATING those factual and procedural matters with which ~~he~~ THE MEMBER disagrees, and ~~his~~ THE reasons for such disagreement, shall be specified. This written statement may cover any matters raised at any step in the procedure to which the appeal is related, and legal counsel may assist in its preparation. Such written statement shall be submitted to the president of the university at least seven days prior to the scheduled date for review.
 - (5) New or additional matters not raised during the grievance committee hearing or in the medical staff administrative committee hearings shall only be introduced at the review by the president of the university at ~~his~~ THE PRESIDENT'S sole discretion.
 - (6) The president of the university may affirm, modify or reject any prior decision, or ~~at his discretion~~ refer the matter back to the hospitals board for further review and recommendation within fourteen days. Such referral may include a request for further investigation. The president's decision shall be mailed certified return receipt mail to the affected medical staff member at ~~his~~ THE MEMBER'S last known address as determined by university records.
- (F) Appeal to the board of trustees of the Ohio state university.
- (1) If the affected medical staff member wishes to appeal the final decision of the president of the university, ~~he~~ THE MEMBER may within fourteen days after notification of the president's decision request the record of the proceedings of the medical staff administrative committee's hearing be forwarded to the board of trustees of the Ohio state university. Failure to appeal within fourteen days shall make the president's decision final. The board, in its discretion, may accept, reject, or modify the decision of the president. It may request the record of proceedings of the medical staff administrative committee as well as any information considered by the president of the university in order to take specific action relating to the matter under review.
 - (2) The secretary of the board of trustees of the Ohio state university shall notify the medical staff administrative committee, the university hospitals board and the president of the university of the action taken by the board of trustees of the Ohio state university. Subsequent to this notification, the secretary of the board of trustees of the Ohio state university shall notify the affected medical staff member of the final action taken on ~~his~~ THE appeal.

3335-43-07 Divisions of the medical staff.

The medical staff of the Ohio state university hospitals shall be divided into honorary, attending, courtesy, and limited designations.

- (A) Unchanged.

AMENDMENTS TO THE MEDICAL STAFF BYLAWS (contd)

AMENDED BYLAWS (contd)

(B) Attending staff.

(1) Qualifications: The attending staff shall consist of those faculty members of the colleges of medicine and dentistry to whom clinical teaching responsibilities are assigned in the university hospitals and who satisfy the requirements and qualifications set forth in rule 3335-43-04 of the Administrative Code. The assignment of teaching responsibility is the prerogative of the chief of the clinical department or ~~his~~ THE CHIEF'S designee.

(2) Prerogatives:

An attending staff member may:

(a) Admit patients consistent with the balanced teaching and patient care responsibilities of the institution. When, in the judgment of the chief of the clinical department, a balanced teaching program is jeopardized, following consultation with the dean and the university hospitals' executive director, and with the concurrence of a majority of the medical staff administrative committee, ~~he~~ THE CHIEF may restrict admissions. Imposition of such restrictions shall not entitle the attending staff member to the procedures of paragraph (F) of rule 3335-43-04 of the Administrative Code and rule 3335-43-05 of the Administrative Code.

(b) Unchanged.

(c) Vote on all matters presented at general and special meetings of the medical staff and of the department and committees of which he OR SHE is a member unless otherwise provided by resolution of the staff, department, or committee and approved by the medical staff administrative committee.

(d) Hold office in the staff organization and in the department and committees of which he OR SHE is a member, unless otherwise provided by resolution of the staff, department, or committee and approved by the medical staff administrative committee.

(3) Responsibilities:

An attending staff member shall:

(a) Unchanged.

(b) Retain responsibility within ~~his~~ THE MEMBER'S area of professional competence for the continuous care and supervision of each patient in the hospitals for whom ~~he~~ THE MEMBER is providing care, or arrange a suitable alternative for such care and supervision.

(c) Unchanged.

(d) Satisfy the requirements set forth in rule 3335-43-11 of the Administrative Code for attendance at staff and departmental meetings and meetings of those committees of which he OR SHE is a member.

AMENDMENTS TO THE MEDICAL STAFF BYLAWS (contd)

AMENDED BYLAWS (contd)

(C) Courtesy staff.

(1) Unchanged.

(2) Unchanged.

(a) and (b) unchanged.

(c) Attend meetings as a nonvoting member of the medical staff and the department of which he OR SHE is a member and any medical staff or hospitals education programs. ~~He~~ THE MEMBER may not hold elected office in the medical staff organization.

(3) Responsibilities: Each member of the courtesy staff shall be required to discharge the basic responsibilities specified in paragraph (B)(3) of this rule and, further, shall retain responsibility within ~~his~~ THE MEMBER'S area of professional competence for the care and supervision of each patient in the hospital for whom ~~he~~ THE MEMBER is providing services, or arrange a suitable alternative for such care and supervision.

(D) Limited medical staff.

(1) Qualifications:

The limited staff shall consist of doctors of medicine, osteopathic medicine, ~~and~~ dental surgery AND PRACTITIONERS OF PODIATRY OR PSYCHOLOGY who are appointed in good standing in post doctoral educational programs established and supervised by the clinical department or division chiefs. THE LIMITED STAFF SHALL MAINTAIN COMPLIANCE WITH THE REQUIREMENTS OF STATE LAW, INCLUDING REGULATIONS ADOPTED BY THE STATE MEDICAL BOARD, OR THEIR RESPECTIVE LICENSING BOARD.

(2) Unchanged.

(a) through (e) unchanged.

(f) Alleged misconduct by a member of the limited staff, for reasons other than failure to meet expectations of professional growth as outlined in (d) and (e) above, shall be handled in accordance with ~~the medical staff bylaws~~ RULES 3335-43-05 and 3335-43-06 OF THE ADMINISTRATIVE CODE.

(E) Clinical privileges.

(1) ~~Restrictions~~ DELINEATION OF CLINICAL PRACTICES:

(a) Every person practicing at university hospitals by virtue of medical staff membership or ~~otherwise~~ UNDER AUTHORITY GRANTED IN THESE MEDICAL STAFF BYLAWS shall, in connection with such practice, be entitled to exercise ONLY those clinical privileges specifically APPLIED FOR AND granted to him THE STAFF MEMBER by the clinical department of which he is a member. ~~The process of delineating privileges shall be~~

AMENDMENTS TO THE MEDICAL STAFF BYLAWS (contd)

AMENDED BYLAWS (contd)

~~the responsibility of the clinical division chief with the approval of the chief of the clinical department if there is no clinical division and shall be on file with the medical director. A medical staff member may contest the specific privileges granted to him under rule 3335-43-04 of the Administrative Code.~~ MEDICAL STAFF ADMINISTRATIVE COMMITTEE AND THE UNIVERSITY HOSPITALS BOARD. REQUESTS FOR THE EXERCISE AND DELINEATION OF CLINICAL PRIVILEGES MUST BE MADE AS PART OF EACH APPLICATION FOR APPOINTMENT OR REAPPOINTMENT TO THE MEDICAL STAFF ON THE FORMS PROVIDED BY THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE. REQUESTS MUST BE SUBMITTED TO THE CHIEF OF THE CLINICAL DEPARTMENT IN WHICH THE PRIVILEGES WILL BE EXERCISED. CLINICAL PRIVILEGES REQUESTED OTHER THAN DURING APPOINTMENT OR REAPPOINTMENT TO THE MEDICAL STAFF SHALL BE SUBMITTED TO THE CHIEF OF THE CLINICAL DEPARTMENT, WHO SHALL REVIEW THE REQUEST AND TRANSFER THE REQUEST AND A SEPARATE RECOMMENDATION TO THE MEDICAL DIRECTOR.

- (b) ~~The evaluation of every initial application for clinical privileges shall~~ EACH CLINICAL DEPARTMENT WILL DEVELOP CLINICAL CRITERIA AND STANDARDS FOR THE EVALUATION OF PRIVILEGES WITH EMPHASIS ON INVASIVE OR THERAPEUTIC PROCEDURES OR TREATMENT WHICH PRESENT SIGNIFICANT RISK TO THE PATIENT OR FOR WHICH SPECIFIC PROFESSIONAL TRAINING OR EXPERIENCE IS REQUIRED. THE CHIEF OF THE CLINICAL DEPARTMENT WILL REVIEW EACH APPLICANT'S REQUEST AND MAKE A RECOMMENDATION REGARDING CLINICAL PRIVILEGES TO THE MEDICAL DIRECTOR. REQUESTS FOR CLINICAL PRIVILEGES WILL be EVALUATED based upon the applicant's education, training, experience, demonstrated competence, references, and other relevant information, including an appraisal by the clinical division chief of the division in which such privileges are sought ~~THE DIRECT OBSERVATION AND REVIEW OF RECORDS OF THE APPLICANT'S PERFORMANCE BY THE CLINICAL DEPARTMENT IN WHICH THE PRIVILEGES ARE EXERCISED. WHENEVER POSSIBLE THE REVIEW SHOULD BE OF PRIMARY SOURCE INFORMATION. The applicant shall have~~ HAS ~~the burden of establishing his~~ THE ~~qualifications and competence in the clinical privileges and the recommendation for increase or reduction of same shall be the responsibility of each clinical division chief or clinical department chief~~ FOR THE PRIVILEGES REQUESTED.

- (c) THE MEDICAL DIRECTOR SHALL TRANSFER THE STAFF MEMBER'S REQUEST AND THE RECOMMENDATION OF THE CHIEF OF THE CLINICAL DEPARTMENT TO THE CREDENTIALS COMMITTEE FOR ITS REVIEW AND RECOMMENDATION. THE CREDENTIALS COMMITTEE SHALL APPROVE, REJECT, OR MODIFY THE REQUEST AND FORWARD ITS RECOMMENDATION TO THE MEDICAL DIRECTOR FOR TRANSMITTAL TO THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE. THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE SHALL REVIEW THE REQUEST AND THE RECOMMENDATION OF THE CREDENTIALS COMMITTEE AND MAY APPROVE, REJECT, OR MODIFY THE REQUEST. THE FINAL ACTION OF THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE

AMENDMENTS TO THE MEDICAL STAFF BYLAWS (contd)

AMENDED BYLAWS (contd)

WILL BE COMMUNICATED BY THE MEDICAL DIRECTOR, ALONG WITH THE RECOMMENDATION OF THE MEDICAL DIRECTOR TO THE PROFESSIONAL AFFAIRS, RESEARCH, AND EDUCATION COMMITTEE OF THE UNIVERSITY HOSPITALS BOARD AND THEREAFTER TO THE UNIVERSITY HOSPITALS BOARD. AN ADVERSE RECOMMENDATION BY THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE WILL ENTITLE THE AFFECTED MEDICAL STAFF MEMBER TO THE HEARING PROCEDURES OF RULE 3335-43-06 OF THE ADMINISTRATIVE CODE.

- (2) Special privileges: Under special circumstances privileges at the university hospitals may be granted to a doctor of medicine, osteopathic medicine, dental surgery, and to a practitioner of PSYCHOLOGY OR podiatry by the CHIEF OF THE clinical department chief or his THE CHIEF'S designee in WITH THE PRIOR concurrence with OF the medical director. The extent of privileges will be governed by the applicant's training and experience and will be in keeping with clinical department guidelines. THE DURATION OF PRIVILEGES WILL BE DETERMINED BY THE MEDICAL DIRECTOR. THE GRANTING AND DELINEATION OF PRIVILEGES SHALL BE CONSISTENT WITH THE APPLICATION PROCEDURES FOR CLINICAL PRIVILEGES SET FORTH IN THESE MEDICAL STAFF BYLAWS.

SPECIAL PRIVILEGES MAY BE EXTENDED UPON THE RECOMMENDATION OF THE CHIEF OF THE CLINICAL DEPARTMENT, WITH PRIOR CONCURRENCE OF THE MEDICAL DIRECTOR, FOR MEMBERS OF THE LIMITED STAFF WHO ARE NOT EMPLOYED BY THE OHIO STATE UNIVERSITY, TO PERMIT THEM TO SATISFY APPROVED GRADUATE MEDICAL EDUCATION CLINICAL ROTATIONS OF ONE HUNDRED TWENTY (120) DAYS OR LESS AT THE OHIO STATE UNIVERSITY HOSPITALS. IN SUCH CASES, THE MANDATORY REQUIREMENT FOR A FACULTY APPOINTMENT MAY BE WAIVED. ALL OTHER REQUIREMENTS FOR SPECIAL PRIVILEGES MUST BE SATISFIED.

- (3) SPECIAL PRIVILEGES WILL BE EXTENDED TO VISITING MEDICAL FACULTY OR FOR SPECIAL ACTIVITY AS PROVIDED BY THE STATE MEDICAL OR DENTAL BOARD.

~~(3)~~

- (4) Podiatric privileges:

(a) and (b) unchanged.

- (5) PSYCHOLOGY PRIVILEGES.

(a) PSYCHOLOGISTS SHALL BE GRANTED CLINICAL PRIVILEGES BASED UPON THEIR TRAINING, EXPERIENCE AND DEMONSTRATED COMPETENCE AND JUDGMENT CONSISTENT WITH THEIR LICENSE TO PRACTICE. THEY WILL NOT PRESCRIBE DRUGS, OR PERFORM SURGICAL PROCEDURES, OR IN ANY OTHER WAY PRACTICE OUTSIDE THE AREA OF THEIR APPROVED CLINICAL PRIVILEGES OR EXPERTISE.

(b) PSYCHOLOGISTS MAY NOT ADMIT PATIENTS TO UNIVERSITY HOSPITALS. IN INPATIENT SETTINGS THEY MAY DIAGNOSE AND

AMENDMENTS TO THE MEDICAL STAFF BYLAWS (contd)

AMENDED BYLAWS (contd)

TREAT A PATIENT'S PSYCHOLOGICAL ILLNESS AS PART OF THE PATIENT'S COMPREHENSIVE CARE. ALL PATIENTS ADMITTED FOR PSYCHOLOGICAL CARE SHALL RECEIVE THE SAME MEDICAL APPRAISAL AS ALL OTHER HOSPITALIZED PATIENTS. A MEMBER OF THE MEDICAL STAFF WHO IS A DOCTOR OF MEDICINE OR OSTEOPATHIC MEDICINE SHALL ADMIT THE PATIENT AND BE RESPONSIBLE FOR THE HISTORY AND PHYSICAL AND ANY MEDICAL CARE THAT MAY BE REQUIRED DURING THE HOSPITALIZATION, AND SHALL DETERMINE THE APPROPRIATENESS OF ANY PSYCHOLOGICAL THERAPY ON THE TOTAL HEALTH STATUS OF THE PATIENT. PSYCHOLOGISTS MAY PROVIDE CONSULTATION WITHIN THEIR AREA OF EXPERTISE ON THE CARE OF PATIENTS WITHIN UNIVERSITY HOSPITALS.

IN OUTPATIENT SETTINGS THEY WILL DIAGNOSE AND TREAT THEIR PATIENTS PSYCHOLOGICAL ILLNESS. THEY WILL ENSURE THAT THEIR PATIENTS RECEIVE REFERRAL FOR APPROPRIATE MEDICAL CARE.

(c) PSYCHOLOGISTS WILL BE RESPONSIBLE TO THE CHIEF OF THE CLINICAL DEPARTMENT IN WHICH THEY ARE APPOINTED.

(4)

(6)

Associates to the medical staff privileges: Other health care professionals who are duly licensed in the state of Ohio and who are members of the faculty of the Ohio state university college of medicine may be granted clinical privileges to provide specified patient care services under the supervision or direction of a physician member of the medical staff. Such professionals must apply for privileges in the same manner as provided in rule 3335-43-04 of the Administrative Code and this rule for medical staff membership and clinical privileges. Each person granted privileges must be assigned to a clinical department appropriate to ~~his~~ THE ASSOCIATE'S professional training and will be responsible to the chief of the clinical department for ~~his~~ ALL activities. The medical staff administrative committee may establish particular qualifications required of members of a specific health care profession, provided that such qualifications are not founded on arbitrary or discriminatory basis and are in conformance with applicable law. No other section of the medical staff bylaws, including the appeals mechanism, applies to these individuals.

(5)

(7)

A physician may employ or utilize the services of a professional assistant in the administration of patient care if this assistant has a defined job description, has received credentials review and approval by the appropriate hospital reviewing body, and is operating within existing hospital standards, policies, and procedures. The physician will be responsible for all patient care activities performed on ~~his/her~~ THE PHYSICIAN'S behalf.

3335-43-08 Organization of medical staff of the Ohio state university hospitals into clinical departments and divisions.

(A) Unchanged.

(B) Names of clinical departments and divisions.

AMENDMENTS TO THE MEDICAL STAFF BYLAWS (contd)

AMENDED BYLAWS (contd)

(1) Anesthesiology

(2) EMERGENCY MEDICINE

~~(2)~~

(3) Family medicine

~~(3)~~

(4) Internal medicine. The following divisions are designated:

Allergy
Bone marrow transplantation
Cardiology
Community internal medicine
Dermatology
Endocrinology and metabolism
Gastroenterology
General medicine
Hematology and oncology
Infectious diseases
Nephrology
Pulmonary
Rheumatology - immunology

~~(4)~~

(5) Neurology

~~(5)~~

(6) Obstetrics and gynecology. The following divisions are designated:

General obstetrics and gynecology
Maternal - fetal medicine
Gynecologic oncology
Endocrinology - infertility

~~(6)~~

(7) Ophthalmology

~~(7)~~

(8) Otorhinolaryngology

~~(8)~~

(9) Pathology

~~(9)~~

(10) Pediatrics. The following divisions are designated:

Ambulatory pediatrics
Adolescent medicine
Allergy
Biochemical disorders
Cardiology
Clinical genetics
Dermatology
Endocrinology/metabolism

AMENDMENTS TO THE MEDICAL STAFF BYLAWS (contd)

AMENDED BYLAWS (contd)

Gastroenterology
General pediatrics
Handicapped child
Hematology/oncology
Infectious diseases
Neonatology
Nephrology
Neurology
Nutrition
Pediatric education/research and evaluation
Pharmacology/toxicology
Psychology
Pulmonary

~~(10)~~

(11) Physical medicine and rehabilitation

~~(11)~~

(12) Preventive medicine. ~~The following divisions are designated:~~

~~Preventive medicine
Emergency medicine
Sports medicine~~

~~(12)~~

(13) Psychiatry. The following divisions are designated:

General psychiatry
Child Psychiatry
Sleep disorders medicine

~~(13)~~

(14) Radiology. The following divisions are designated:

Diagnostic radiology
Nuclear medicine
Radiation oncology

~~(14)~~

(15) Surgery. The following divisions are designated:

General surgery
Neurologic surgery
Orthopedic surgery
Pediatric surgery
Plastic surgery
Surgical oncology
Thoracic and cardiovascular surgery
Transplant
Urologic surgery
Vascular

AMENDMENTS TO THE MEDICAL STAFF BYLAWS (contd)

AMENDED BYLAWS (contd)

~~(15)~~

(16) Dentistry. The following divisions are designated:

General dentistry
Oral surgery

(C) ~~The chairmen of the departments in the colleges of medicine and dentistry or their designees will be chiefs of the respective departments in the university hospitals. The chiefs of the divisions in the hospitals will be appointed by the chiefs of the CLINICAL departments in the hospitals in which the divisions are included. Clinical divisions may be added or deleted upon the recommendation of the CLINICAL department chief with the concurrence of a majority of the medical staff administrative committee.~~

(D) Qualifications and responsibilities of the CHIEF OF THE clinical department ~~chairman~~.

The academic department ~~chairman~~ CHAIRPERSON will ordinarily serve also as the CHIEF OF THE clinical department ~~chairman~~. Each clinical department ~~chairman~~ CHIEF shall be qualified by education and experience appropriate to the discharge of the responsibilities of the position. Such qualification shall be judged appropriate by the respective dean of the college of medicine or dentistry. Qualifications for CHIEF OF THE CLINICAL department ~~chairman~~ generally shall include: recognized clinical competence, sound judgment and well-developed administrative skills.

(1) Procedure for appointment of THE CHIEF OF THE clinical department ~~chairman~~.

~~(a)~~ Appointment of CHIEF OF THE clinical department ~~chairman~~ will be made by the dean of the respective college in consultation with elected representatives of the medical staff and the medical director.

(2) Term of appointment of THE CHIEF OF THE clinical department ~~chairman~~.

~~(a)~~ The term of appointment of THE CHIEF OF THE clinical department ~~chairman~~ will be concurrent with ~~his~~ THE CHIEF'S academic appointment and be no longer than four years. Prior to the end of ~~his~~ SAID term, a review will be conducted and will serve as the basis for the recommendation for reappointment. Procedure will be as outlined in paragraph (D)(1) of this rule.

(3) Duties of the CHIEF OF THE CLINICAL department ~~chairman~~.

Each clinical department ~~chairman~~ CHIEF shall

(a) Be accountable for all CLINICAL professional and administrative activities within the clinical department.

(b) and (c) unchanged.

(d) Make recommendations to the ~~medical staff~~ CREDENTIALS COMMITTEE regarding the criteria for MEMBERSHIP ON THE MEDICAL STAFF AND FOR THE DELINEATION OF clinical privileges in the CLINICAL department.

AMENDMENTS TO THE MEDICAL STAFF BYLAWS (contd)

AMENDED BYLAWS (contd)

- (e) ~~Each calendar year, by April 1,~~ AS REQUIRED BY THE MEDICAL STAFF BYLAWS the chairman CHIEF of each clinical department shall review the clinical performance including the physical and mental health of all MEDICAL STAFF members ~~of the active staff~~ of the clinical department INCLUDING THE PROVISIONS OF PARAGRAPH (F)(2) OF RULE 3335-43-04 OF THE ADMINISTRATIVE CODE. On the basis of this review, the ~~chairman~~ CHIEF will make recommendations for REAPPOINTMENT TO THE MEDICAL STAFF AND FOR clinical privileges for each MEDICAL STAFF member ~~of his~~ WITH AN APPOINTMENT IN THE CLINICAL department TO THE CREDENTIALS COMMITTEE.
- (f) Unchanged.
- (g) Assure that the quality and the appropriateness of patient care within the CLINICAL department is monitored and evaluated according to departmental and hospital quality assurance criteria.
- (h) MAKE RECOMMENDATIONS, AT LEAST ANNUALLY, TO THE MEDICAL DIRECTOR ON THE SPACE AND RESOURCE NEEDS OF THE CLINICAL DEPARTMENT, INCLUDING OFF-SITE SPACE AND RESOURCES NEEDED FOR PATIENT CARE WHICH IS NOT CURRENTLY AVAILABLE.
- ~~(h)~~
- (i) Each clinical department will hold monthly meetings. The agenda for the meetings will include, but not be limited to a discussion of the clinical activities of the department. Minutes of departmental meetings, including a record of attendance, will be kept in the departmental and the medical director's office. Greater than fifty per cent unexcused absence from departmental meetings could serve as the basis for a recommendation of non-reappointment to the medical staff.

3335-43-09 Elected officers of the medical staff of the Ohio state university hospitals.

(A) Chief of staff.

The chief of staff shall:

(1) through (3) unchanged.

(4) Serve as liaison between university hospitals administration, medical administration, and the medical staff in all matters of mutual concern within the hospitals. IN CONSULTATION WITH THE MEDICAL DIRECTOR, SEEK TO ENSURE THAT THE MEDICAL STAFF IS REPRESENTED AND PARTICIPATES AS APPROPRIATE IN ANY HOSPITAL DELIBERATION WHICH AFFECTS THE DISCHARGE OF MEDICAL STAFF RESPONSIBILITIES.

(5) and (6) unchanged.

(7) Be ~~spokesman~~ SPOKESPERSON for the medical staff in its external professional and public relations.

(8) Unchanged.

AMENDMENTS TO THE MEDICAL STAFF BYLAWS (contd)

AMENDED BYLAWS (contd)

(B) Chief of staff-elect.

The chief of staff-elect shall:

- (1) Serve on those committees of the Ohio state university hospitals board as appointed by the ~~chairman~~ CHAIRPERSON of the board.
- (2) through (4) unchanged.

(C) and (D) unchanged.

(E) Election of officers.

- (1) All officers (other than at-large officers) will be elected by a majority of those voting by written ballot of the attending staff ~~after the quarterly meeting of the medical staff in March~~ AT A MEETING SCHEDULED FOR THAT PURPOSE.
- (2) The nominating committee will be composed of five members. The chief of staff and the chief of staff-elect will serve on the committee and the chief of staff-elect will be its chairperson. The three other members of the committee will be nominated from the floor and elected, by a plurality upon written ballot, ~~following the quarterly~~ AT A meeting ~~of the medical staff in September~~ SCHEDULED FOR THAT PURPOSE.
- (3) Unchanged.
- (4) Nominations for officers will be accepted from the floor ~~at the March meeting~~.
- (5) Unchanged.
- (6) An officer may be removed from the elected position by a majority vote upon written ballot of the attending staff following a regularly scheduled ~~quarterly~~ meeting.

(F) Term of office.

- (1) The chief of staff and chief of staff-elect will each serve two years in office beginning on the first of July. The chief of staff-elect will be elected in the odd years. The chief of staff may not be elected chief of staff-elect within one year of the end of ~~his~~ THE CHIEF OF STAFF'S term in office.
- (2) Unchanged.

(G) Vacancies in office.

- (1) Vacancies in the office of chief of staff during ~~his~~ THE term will be automatically succeeded and performed by the chief of staff-elect. When the unexpired term is one year or less, the new chief of staff will continue in office until the completion of his OR HER expected term in that office. When the unexpired term is more than one year, the new chief of staff will serve until the end of the term of the chief of staff he OR SHE replaced.

AMENDMENTS TO THE MEDICAL STAFF BYLAWS (contd)

AMENDED BYLAWS (contd)

(2) and (3) unchanged.

3335-43-10 Administration of the medical staff of the Ohio state university hospitals.

MEDICAL DIRECTOR.

(A) THE MEDICAL DIRECTOR SHALL BE A PHYSICIAN AND SHALL BE A MEMBER OF THE ATTENDING MEDICAL STAFF AT THE OHIO STATE UNIVERSITY HOSPITALS.

THE APPOINTMENT, SCOPE OF AUTHORITY, AND RESPONSIBILITIES OF THE MEDICAL DIRECTOR SHALL BE AS OUTLINED IN THE OHIO STATE UNIVERSITY HOSPITALS BOARD BYLAWS.

Medical staff committees.

~~(A)~~

(B) Appointments: Appointments to all medical staff committees except the medical staff administrative committee and the nominating committee will be made jointly by the chief of staff, chief of staff-elect, and the medical director with consultation with the executive director of the hospitals and approved by the dean of the college of medicine and the university hospitals board. UNLESS OTHERWISE PROVIDED BY THE BYLAWS, ALL APPOINTMENTS TO MEDICAL STAFF COMMITTEES ARE FOR ONE YEAR AND MAY BE RENEWED. THE CHIEF OF STAFF, MEDICAL DIRECTOR, AND THE EXECUTIVE DIRECTOR OF THE HOSPITALS MAY SERVE ON ANY MEDICAL STAFF COMMITTEE AS AN EX OFFICIO MEMBER WITHOUT VOTE.

(C) MEETINGS: EACH MEDICAL STAFF COMMITTEE WILL MEET AT THE CALL OF ITS CHAIRPERSON AND AT LEAST QUARTERLY. COMMITTEES MUST MAINTAIN RECORDS OF PROCEEDINGS AND MINUTES OF MEETINGS AND SHALL FORWARD ALL RECOMMENDATIONS AND ACTIONS TAKEN TO THE MEDICAL DIRECTOR WHO SHALL PROMPTLY COMMUNICATE THEM TO THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE. THE CHAIRPERSON SHALL CONTROL THE COMMITTEE AGENDA, ATTENDANCE OF STAFF AND GUESTS, AND CONDUCT OF THE PROCEEDINGS. A SIMPLE MAJORITY OF APPOINTED VOTING MEMBERS SHALL CONSTITUTE A QUORUM.

~~(B)~~

(D) Medical staff administrative committee:

(1) Composition

(a) THIS COMMITTEE SHALL CONSIST OF THE Chief CHIEF of staff, chief of staff-elect, chiefs of the clinical departments, three medical attending staff representatives elected at large, the medical director, and the executive director of the hospitals. The medical director will be the chairman CHAIRPERSON and the chief of staff will be vice-chairman CHAIRPERSON.

(b) Any member of the committee who anticipates absence from a meeting of the committee may appoint a temporary substitute to represent him OR HER at the meeting. The temporary substitute will have all the rights of the absent member. The executive director may invite any member of his THE EXECUTIVE DIRECTOR'S staff to represent him OR HER at a meeting or to attend any meeting with him.

AMENDMENTS TO THE MEDICAL STAFF BYLAWS (contd)

AMENDED BYLAWS (contd)

- (2) Duties.
- (a) through (e) unchanged.
- (f) To fulfill the medical staff's accountability to the university hospitals board and the board of trustees of the Ohio state university for medical care rendered to patients in the university hospitals, AND FOR THE PROFESSIONAL CONDUCT AND ACTIVITIES OF THE MEDICAL STAFF, INCLUDING RECOMMENDATIONS CONCERNING CORRECTIVE ACTION AND HEARING PROCEDURES ON MEDICAL STAFF MEMBERS.
- (g) Unchanged.
- (h) To review and act on medical staff appointments, and reappointments, AND REQUESTS FOR DELINEATION OF CLINICAL PRIVILEGES.
- (i) through (m) Unchanged.
- (3) Meetings. The committee shall meet monthly and keep detailed minutes which shall be distributed to each committee member and to the university hospitals board through the ~~joint conference~~ PROFESSIONAL AFFAIRS, EDUCATION, AND RESEARCH committee.

~~(G)~~
(E)

Credentials committee:

- (1) Composition: The committee shall be composed of ~~six (6)~~ NINE (9) members of the medical staff. Appointments to the committee shall be in accordance with ~~section 3335-43-10~~ PARAGRAPH (A)(1) OF THIS RULE. The ~~chairman~~ CHAIRPERSON of the committee shall be appointed by the medical director and the chief of staff.
- (2) Duties:
- ~~(a)~~ The committee shall meet quarterly or as often as necessary to consider applications for medical staff appointments.
- ~~(b)~~
(a) Upon FOLLOWING the recommendation of the ~~chairman~~ CHIEF OF THE CLINICAL DEPARTMENT, the committee will receive, through the office of the medical director, all applications for medical staff appointment AND REAPPOINTMENT, AND RECEIVE ALL REQUESTS FOR DELINEATION, RENEWAL, OR AMENDMENT OF CLINICAL PRIVILEGES.
- ~~(c)~~
(b) The CHIEF OF THE CLINICAL department ~~chairman~~ will assure that the ~~application~~ REQUESTS AND APPLICATIONS ~~includes~~ INCLUDE letters of reference from medical school, internship and residency, other post-graduate experiences, and that reference audits have been completed. THE CHIEF OF THE CLINICAL DEPARTMENT WILL ASSURE THAT THE APPLICANT MEETS THE CRITERIA FOR MEMBERSHIP AND FOR CLINICAL PRIVILEGES SET FORTH IN THE MEDICAL STAFF BYLAWS.

AMENDMENTS TO THE MEDICAL STAFF BYLAWS (contd)

AMENDED BYLAWS (contd)

THIS REVIEW SHALL BE SUBMITTED BY THE CHIEF OF THE CLINICAL DEPARTMENT TO THE COMMITTEE WITHIN SIXTY DAYS OF RECEIPT OF THE SIGNED AND COMPLETED APPLICATION OR REQUEST.

~~(d)~~

(c)

The committee will review all applications for medical staff appointments as well as applications APPOINTMENT AND REAPPOINTMENT, AS WELL AS ALL REQUESTS for DELINEATION, renewal, of the OR AMENDMENT OF CLINICAL PRIVILEGES IN THE MANNER PROVIDED IN THESE medical staff appointment BYLAWS, INCLUDING APPLICABLE TIME LIMITS.

~~(e)~~

(d)

Renewal applications will be reviewed biennially unless a change in appointment or privileges is recommended by OTHERWISE RECEIVED FROM the chairman CHIEF OF THE CLINICAL DEPARTMENT.

~~(f)~~

(e)

Provisional appointments to the medical staff will be reviewed by the credentials committee after six (6) months and with the recommendation of the CHIEF OF THE CLINICAL department chairman.

(f)

It will be the responsibility of the chairman CHAIRPERSON of the committee to assure that all records OF PEER REVIEW ACTIVITY TAKEN BY THE COMMITTEE, INCLUDING COMMITTEE MINUTES AND are handled and kept with utmost confidentiality. THE COMMITTEE MAY CONDUCT INVESTIGATIONS AND INTERVIEW APPLICANTS AS NEEDED TO DISCHARGE ITS DUTIES. THE COMMITTEE MAY REFER ISSUES AND RECEIVE ISSUES AS APPROPRIATE FROM OTHER MEDICAL STAFF COMMITTEES.

(g)

The committee will make its recommendation to the medical staff administrative committee through the office of the medical director. Applications AND REQUESTS referred to the medical staff administrative committee will have the following information: name, status, department (division), medical school and year of graduation, residency and fellowships, medical-related employment since graduation, board certification and recertification, licensure status AS WELL AS ALL OTHER RELEVANT INFORMATION CONCERNING THE APPLICANT'S COMPETENCE AND QUALIFICATIONS.

(h)

The credentials committee or the medical director may request the medical staff administrative committee to consider certain applications in executive session.

(i)

~~Following the THE recommendation of the medical staff administrative committee the appointment procedure will be completed according to section 3335-43-04 (E)(2), (3), (4) AFTER REVIEW AND INVESTIGATION OF MATTERS RELATED TO ITS RESPONSIBILITIES, MAY MAKE RECOMMENDATIONS TO THE MEDICAL DIRECTOR, CHIEF OF STAFF, OR THE CHIEF OF A CLINICAL DEPARTMENT, REQUESTING THE RESTRICTION OR LIMITATION OF ANY MEMBER OF THE~~

AMENDMENTS TO THE MEDICAL STAFF BYLAWS (contd)

AMENDED BYLAWS (contd)

MEDICAL STAFF'S CLINICAL PRIVILEGES, FOR NONCOMPLIANCE WITH THE CREDENTIALING PROCESS. THE COMMITTEE WILL REVIEW ALL GRANTS OF SPECIAL OR TEMPORARY PRIVILEGES AND WILL REVIEW CLINICAL PRIVILEGES FOR ASSOCIATES TO THE MEDICAL STAFF AS WELL AS PHYSICIANS ASSISTANTS.

~~(D)~~

(F)

Committee for physician health:

(1) Composition

(a) ~~Five (5)~~ THE COMMITTEE SHALL CONSIST OF SEVEN (7) medical staff members APPOINTED PURSUANT TO THESE BYLAWS.

(b) ~~Reappointed annually for terms up to three (3) years.~~

(2) Duties

(a) To consider issues of physician health or impairment when requested to do so by the physician or another member OR COMMITTEE of the medical staff, hospital staff, or any other individual.

(b) through (d) unchanged.

(e) It will be the responsibility of the ~~chairman~~ CHAIRPERSON of the committee to assure that all proceedings and records are handled and kept with utmost confidentiality.

~~(3) Meetings. Quarterly or as often as needed.~~

(G)

BYLAWS COMMITTEE:

(1) COMPOSITION

THE COMMITTEE SHALL CONSIST OF THOSE MEMBERS APPOINTED AS PROVIDED IN THE MEDICAL STAFF BYLAWS. THE CHAIRPERSON WILL ALWAYS BE THE CHIEF OF STAFF-ELECT.

(2) DUTIES

(a) TO REVIEW AND RECOMMEND AMENDMENTS, AS APPROPRIATE, TO THE MEDICAL STAFF BYLAWS AT LEAST EVERY TWO YEARS.

(b) TO RECEIVE FROM MEMBERS OF THE MEDICAL STAFF OR THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE ANY SUGGESTIONS THAT MAY NECESSITATE AMENDMENT OF THE BYLAWS.

AMENDMENTS TO THE MEDICAL STAFF BYLAWS (contd)

AMENDED BYLAWS (contd)

(H) INFECTION CONTROL COMMITTEE:

(1) COMPOSITION

THE COMMITTEE SHALL CONSIST OF THOSE MEDICAL STAFF MEMBERS APPOINTED PURSUANT TO THE MEDICAL STAFF BYLAWS AND SHALL ALSO INCLUDE REPRESENTATION OF NURSING, ENVIRONMENTAL SERVICES, AND HOSPITAL ADMINISTRATION. THE CHAIRPERSON WILL BE A PHYSICIAN WITH EXPERIENCE AND/OR TRAINING IN INFECTIOUS DISEASES.

(2) DUTIES

(a) TO DEFINE, SURVEY, CORRELATE, REVIEW, EVALUATE, REVISE AND INSTITUTE ANY RECOMMENDATIONS NECESSARY FOR THE IDENTIFICATION, PREVENTION, CONTAINMENT AND INVESTIGATION OF ENVIRONMENTAL AND INFECTIOUS DISEASES AT ALL FACILITIES OWNED, OPERATED, OR CONTROLLED BY THE OHIO STATE UNIVERSITY HOSPITALS.

(b) THE CHAIRPERSON OF THE COMMITTEE, IN CONSULTATION WITH THE MEDICAL DIRECTOR OF UNIVERSITY HOSPITALS, WILL TAKE NECESSARY ACTIONS TO PREVENT AND CONTROL EMERGING SPREAD OR OUTBREAKS OF INFECTIONS; ISOLATE COMMUNICABLE AND INFECTIOUS PATIENTS AS INDICATED; AND OBTAIN ALL NECESSARY CULTURES IN EMERGENT SITUATIONS WHEN THE RESPONSIBLE MEDICAL STAFF MEMBER IS UNAVAILABLE.

(I) ETHICS COMMITTEE:

(1) COMPOSITION

THE COMMITTEE SHALL CONSIST OF MEMBERS OF THE MEDICAL STAFF, NURSING, HOSPITAL ADMINISTRATION, AND OTHER PERSONS WHO BY REASON OF TRAINING, VOCATION, OR INTEREST MAY MAKE A CONTRIBUTION. APPOINTMENTS WILL BE MADE AS PROVIDED IN THESE BYLAWS. THE CHAIRPERSON SHALL BE A PHYSICIAN WHO IS A CLINICALLY ACTIVE MEMBER OF THE MEDICAL STAFF.

(2) DUTIES

(a) TO MAKE RECOMMENDATIONS FOR THE DEVELOPMENT OF GUIDELINES OR POLICIES REGARDING ETHICAL ISSUES.

(b) TO PROVIDE ETHICAL GUIDELINES AND INFORMATION IN RESPONSE TO REQUESTS FROM MEMBERS OF THE MEDICAL STAFF, PATIENTS, PATIENT'S FAMILY OR OTHER REPRESENTATIVE, AND STAFF MEMBERS OF UNIVERSITY HOSPITALS.

(c) TO PROVIDE A SUPPORT MECHANISM FOR PRIMARY DECISION MAKERS AT THE HOSPITALS.

AMENDMENTS TO THE MEDICAL STAFF BYLAWS (contd)

AMENDED BYLAWS (contd)

- (d) TO PROVIDE EDUCATIONAL RESOURCES ON ETHICS TO ALL HEALTH CARE PROVIDERS AT THE HOSPITALS.
- (e) TO PROVIDE AND ENHANCE INTERACTION BETWEEN HOSPITALS ADMINISTRATION AND STAFF, DEPARTMENTAL ETHICS COMMITTEES, PASTORAL CARE SERVICES, AND MEMBERS OF THE MEDICAL STAFF.

(J) MEDICAL RECORDS COMMITTEE:

(1) COMPOSITION

THE COMMITTEE SHALL BE APPOINTED IN ACCORDANCE WITH THESE BYLAWS, AND CONSIST OF A MAJORITY OF MEMBERS OF THE MEDICAL STAFF TOGETHER WITH REPRESENTATION FROM NURSING, MEDICAL RECORDS ADMINISTRATION, AND HOSPITALS ADMINISTRATION.

(2) DUTIES

- (a) TO REVIEW, ANALYZE, AND EVALUATE THE MEDICAL RECORDS SYSTEM TO ASSURE THE FORM AND CONTENT THEREOF SATISFY PREVAILING ACCREDITATION STANDARDS, LEGAL CONCERNS, HOSPITAL POLICY, AND REIMBURSEMENT REQUIREMENTS.
- (b) TO ADVISE ON THE DEVELOPMENT OF POLICIES PERTAINING TO CLINICAL INFORMATION SYSTEMS AND MEDICAL RECORDS SYSTEMS SO AS TO ACHIEVE AND ENHANCE EFFICIENCY AND EFFECTIVENESS.
- (c) REVIEW THE QUALITY OF MEDICAL RECORDS FOR CLINICAL PERTINENCE AND TIMELY COMPLETION.
- (d) ASSURE THAT EACH MEDICAL RECORD OR A REPRESENTATIVE SAMPLE OF RECORDS REFLECT THE DIAGNOSIS, RESULTS OF DIAGNOSTIC TESTS, THERAPY GIVEN, THE CONDITION AND IN-HOSPITAL PROGRESS OF THE PATIENT, CONDITION OF THE PATIENT AT DISCHARGE, THE IDENTITY OF HEALTH CARE PROVIDERS AND THAT THE FOREGOING INFORMATION IS COMPLETED IN THE MEDICAL RECORDS ON A TIMELY BASIS.
- (e) REVIEW ALL MEDICAL RECORD FORMS AND RECOMMEND THEIR USE, IMPROVEMENT OR ALTERATION.
- (f) ASSURE MAINTENANCE OF COMPLETE, ACCURATE MEDICAL RECORDS IN COMPLIANCE WITH REQUIREMENTS OF THE QUALITY ASSURANCE AND UTILIZATION MANAGEMENT COMMITTEE, STATE AND FEDERAL GOVERNMENTAL AGENCIES, ACCREDITATION BODIES, AND PURCHASERS OF CARE.
- (g) REVIEW PROCEDURES FOR THE SAFE GUARDING AND RETENTION OF MEDICAL RECORDS AGAINST LOSS, SPOILATION, TAMPERING, OR USE BY UNAUTHORIZED PERSONS AND MAKE RECOMMENDATIONS THEREON.

AMENDMENTS TO THE MEDICAL STAFF BYLAWS (contd)

AMENDED BYLAWS (contd)

(K) PHARMACY AND THERAPEUTICS AND DRUG UTILIZATION COMMITTEE:

(1) COMPOSITION

THE COMMITTEE SHALL BE APPOINTED IN CONFORMITY WITH THESE BYLAWS AND SHALL CONSIST OF A MAJORITY OF MEMBERS OF THE MEDICAL STAFF, TOGETHER WITH REPRESENTATION OF THE DEPARTMENT OF PHARMACY, NURSING, AND HOSPITALS ADMINISTRATION.

(2) DUTIES

(a) PROVIDE THE MEDICAL AND HOSPITALS STAFF WITH INFORMATION AND ADVICE CONCERNING THE PROPER USE OF DRUGS AND RELATED PRODUCTS. MONITOR AND EVALUATE THOSE DRUGS WHICH ARE MOST PRESCRIBED, KNOWN TO PRESENT PROBLEMS OR RISKS TO PATIENTS, AND WHICH CONSTITUTE A CRITICAL PART OF A PATIENT'S SPECIFIC DIAGNOSIS, CONDITION OR PROCEDURE.

(b) CONSIDER THE WELFARE OF PATIENTS AS WELL AS EDUCATION, RESEARCH AND ECONOMIC FACTORS WHEN ANALYZING THE UTILIZATION OF DRUGS AND RELATED PRODUCTS.

(c) REVIEW PERIODICALLY THE CLINICAL USE OF ANTIBIOTICS, AND MAKE RECOMMENDATIONS FOR THEIR USE.

(d) ADVISE ON ADDITIONS AND DELETIONS TO THE HOSPITALS FORMULARY.

(e) ADVISE ON THE USE AND CONTROL OF EXPERIMENTAL DRUGS.

(f) CREATE SUB-COMMITTEES, AS FOLLOWS: PHARMACY AND THERAPEUTIC AND DRUG UTILIZATION EXECUTIVE SUB-COMMITTEE; POLICY AND SURVEILLANCE SUB-COMMITTEE; FORMULARY SUB-COMMITTEE; ANTIBIOTIC USAGE SUB-COMMITTEE; AND THE THERAPEUTIC DRUG MONITORING SUB-COMMITTEE.

(g) THE THERAPEUTIC DRUG UTILIZATION MONITORING SUB-COMMITTEE SHALL:

(i) ESTABLISH METHODS BY WHICH SERUM BLOOD LEVELS MAY BE USED TO IMPROVE THE THERAPEUTIC ACTIVITY OF DRUGS.

(ii) ESTABLISH PROGRAMS TO EDUCATE HEALTH CARE PROVIDERS TO THE APPROPRIATE METHODS OF MONITORING THE THERAPEUTIC EFFECT IN DRUGS VIA SERUM DRUG ASSAYS.

(iii) PROVIDE GUIDANCE TO THE THERAPEUTIC DRUG MONITORING SERVICE AT UNIVERSITY HOSPITALS.

AMENDMENTS TO THE MEDICAL STAFF BYLAWS (contd)

AMENDED BYLAWS (contd)

- (iv) RECOMMEND THE DEVELOPMENT OF POLICIES AND PROCEDURES TO THE PHARMACY AND THERAPEUTIC AND DRUG UTILIZATION EXECUTIVE SUB-COMMITTEE.

(L) TRANSFUSION AND IMMUNIZATION COMMITTEE:

(1) COMPOSITION

THE COMMITTEE SHALL BE APPOINTED PURSUANT TO THESE BYLAWS AND INCLUDE REPRESENTATION BY NURSING, THE TRANSFUSION SERVICE AND HOSPITALS ADMINISTRATION.

(2) DUTIES

- (a) EVALUATE THE APPROPRIATENESS OF ALL TRANSFUSIONS INCLUDING THE USE OF WHOLE BLOOD AND BLOOD PRODUCTS.
- (b) EVALUATE ALL CONFIRMED OR SUSPECTED TRANSFUSION REACTIONS.
- (c) DEVELOP AND RECOMMEND POLICIES AND PROCEDURES RELATING TO THE DISTRIBUTION, USE, HANDLING, AND ADMINISTRATION OF BLOOD AND BLOOD PRODUCTS TO THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE.
- (d) REVIEW THE ADEQUACY OF TRANSFUSION SERVICES TO MEET PATIENT NEEDS.
- (e) REVIEW ORDERING PRACTICES FOR BLOOD AND BLOOD PRODUCTS.
- (f) PROVIDE A LIAISON BETWEEN HOSPITALS ADMINISTRATION, CLINICAL DEPARTMENTS, NURSING AND TRANSFUSION SERVICES.
- (g) DEVELOP AND MONITOR CLINICALLY VALID CRITERIA FOR SCREENING AND EVALUATING KNOWN OR SUSPECTED BLOOD USAGE CONCERNS.

(M) CLINICAL QUALITY AND RESOURCE MANAGEMENT COMMITTEE:

(1) COMPOSITION

THE COMMITTEE SHALL BE APPOINTED PURSUANT TO THESE BYLAWS, INCLUDING THE CHAIRPERSONS OF EACH CLINICAL DEPARTMENT CLINICAL QUALITY AND RESOURCE MANAGEMENT SUB-COMMITTEE, THE DIRECTOR OF CLINICAL QUALITY AND RESOURCE MANAGEMENT COMMITTEE, AND REPRESENTATION BY NURSING AND HOSPITALS ADMINISTRATION. THE CHAIRPERSON OF THE COMMITTEE WILL BE A PHYSICIAN.

AMENDMENTS TO THE MEDICAL STAFF BYLAWS (contd)

AMENDED BYLAWS (contd)

(2) DUTIES

- (a) COORDINATE THE QUALITY ASSURANCE RELATED ACTIVITIES OF THE CLINICAL DEPARTMENTS, MEDICAL RECORDS, UTILIZATION REVIEW, INFECTION CONTROL, PHARMACY AND THERAPEUTICS AND DRUG UTILIZATION COMMITTEE, TRANSFUSION AND IMMUNIZATION, AND OTHER MEDICAL STAFF AND HOSPITALS COMMITTEES.
- (b) ASSURE OPTIMAL COMPLIANCE WITH ACCREDITATION STANDARDS AND GOVERNMENTAL REGULATIONS CONCERNING PATIENT CARE AND UTILIZATION REVIEW, AS WELL AS ASSURE COMPLIANCE WITH THE UNIVERSITY HOSPITALS-WIDE MASTER PLAN FOR CLINICAL QUALITY AND RESOURCE MANAGEMENT REVIEW.
- (c) REVIEW, ANALYZE, AND EVALUATE ON A CONTINUING BASIS THE PERFORMANCE OF THE MEDICAL STAFF AND OTHER HEALTH CARE PROVIDERS; AND REVIEW, EVALUATE, MONITOR AND ADVISE THE CLINICAL DEPARTMENT CLINICAL QUALITY AND RESOURCE MANAGEMENT SUB-COMMITTEES IN FORMULATING STANDARDS OF CARE, MEASURES OF OUTCOMES OF CARE, AND THE FORMULATION OF CONSTRUCTIVE CORRECTIVE ACTION RECOMMENDATIONS.
- (d) SERVE AS LIAISON BETWEEN THE UNIVERSITY AND THE OHIO PEER REVIEW ORGANIZATIONS THROUGH THE CHAIRPERSON OF THE COMMITTEE AND THE DIRECTOR OF CLINICAL QUALITY AND RESOURCE MANAGEMENT.
- (e) MAKE RECOMMENDATIONS TO THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE ON THE ESTABLISHMENT OF AND THE ADHERENCE TO STANDARDS OF CARE DESIGNED TO IMPROVE THE QUALITY OF PATIENT CARE DELIVERED IN UNIVERSITY HOSPITALS.
- (f) HEAR AND DETERMINE ISSUES CONCERNING THE QUALITY OF PATIENT CARE RENDERED BY MEMBERS OF THE MEDICAL STAFF AND HOSPITALS STAFF AND MAKE APPROPRIATE RECOMMENDATIONS FOR CORRECTIVE ACTION WHEN APPROPRIATE TO THE MEDICAL DIRECTOR, THE CHIEF OF A CLINICAL DEPARTMENT, OR HOSPITALS ADMINISTRATION.
- (g) REVIEW INTERDISCIPLINARY OR INTER-CLINICAL DEPARTMENT CONFLICTS AND MAKE RECOMMENDATIONS TO THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE ON POLICIES TO REMEDY SUCH CONFLICTS OR TO IMPROVE SUCH INTERDEPARTMENTAL RELATIONSHIPS AS TO ENHANCE QUALITY PATIENT CARE.
- (h) ANNUALLY REVIEW AND REVISE AS NECESSARY THE HOSPITALS-WIDE CLINICAL QUALITY AND RESOURCE MANAGEMENT PROGRAM.

AMENDMENTS TO THE MEDICAL STAFF BYLAWS (contd)

AMENDED BYLAWS (contd)

- (i) APPOINT A RESOURCE MANAGEMENT REVIEW SUB-COMMITTEE WITH THE FOLLOWING RESPONSIBILITIES:
 - (i) PROMOTE THE MOST EFFICIENT USE OF HOSPITAL FACILITIES AND SERVICES BY COORDINATING THE CONDUCT OF ADMISSION REVIEW AND CONTINUED STAY REVIEWS ON ALL HOSPITALIZED PATIENTS.
 - (ii) FORMULATE AND MAINTAIN A WRITTEN RESOURCE MANAGEMENT REVIEW PLAN FOR HOSPITALS CONSISTENT WITH APPLICABLE GOVERNMENTAL REGULATIONS AND ACCREDITATION REQUIREMENTS.
 - (iii) CONDUCT RESOURCE MANAGEMENT STUDIES BY CLINICAL SERVICE OR BY DISEASE ENTITY AS REQUESTED.
 - (iv) REPORT AND RECOMMEND TO THE CLINICAL QUALITY AND RESOURCE MANAGEMENT COMMITTEE CHANGES IN CLINICAL PRACTICE PATTERNS IN COMPLIANCE WITH APPLICABLE GOVERNMENTAL REGULATIONS AND ACCREDITATION REQUIREMENTS, AND WHEN THE OPPORTUNITY EXISTS TO IMPROVE THE RESOURCE MANAGEMENT OF HOSPITAL FACILITIES OR SERVICES.

3335-43-11 Meetings and dues.

- (A) Unchanged.
- (B) Dues. The medical staff, by two-thirds vote of those in attendance at ~~the fall quarterly~~ A REGULARLY SCHEDULED meeting, may establish dues. Payment of dues is a requirement for staff membership.

3335-43-12 Amendments.

~~There will be a standing~~ THE bylaws committee ~~which~~ will review the bylaws and rules and regulations as need arises but not less than every two years. This committee will recommend changes to the medical staff administrative committee.

Balance unchanged.

3335-43-14 Rules of construction.

- (A) Unchanged.
- (B) ~~Use of the masculine gender in the text of these bylaws is not intended to connote any sexually discriminative intent.~~ These bylaws should be construed to be ~~sexually~~ GENDER neutral.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Medical Staff Bylaws be adopted as recommended by the University Hospitals Board.

AMENDMENTS TO THE MEDICAL STAFF BYLAWS (contd)

Upon motion of Mr. Skestos, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Colley:

Madam Chair, the Educational Affairs Committee met this morning and discussed the proposal to establish a local board at the Newark Campus, which will be before this Board in February. We also received an update on the search for a new dean/director of the Newark Campus. At this time I would also like to present the following resolutions:

NAMING OF THE MAX M. FISHER COLLEGE OF BUSINESS

Resolution No. 94-68

Synopsis: Approval of the naming of The Ohio State University College of Business as The Max M. Fisher College of Business is proposed.

WHEREAS The Ohio State University intends to build a new \$67 million, multi-building complex for the College of Business replacing the facilities in Hagerty Hall and Page Hall; and

WHEREAS Max M. Fisher, a 1930 graduate of The Ohio State University College of Business, committed \$20 million to the College of Business, the largest gift ever received for an academic unit and the second largest in the University's history:

NOW THEREFORE

BE IT RESOLVED, That the College will henceforth be named The Max M. Fisher College of Business and that the main administration building in the new business complex will be named Max M. Fisher Hall in honor of Mr. Fisher.

Mr. Colley:

Before voting, Jerry May would like to present some remarks.

Mr. Jerry May:

Thank you very much, Mr. Colley. There are just a couple of things that I would like to add. First, this particular recommendation that is brought to you has the full endorsement of The Ohio State University Foundation Board. Congratulations also to Mr. Fisher for his vision and commitment in investing in Ohio State.

I would also like to point out to the Board that this gift is a result of the very significant efforts of a lot of individuals, but three people in particular: Dean Joe Alutto, President Gordon Gee, and Trustee Leslie Wexner. I think this goes to show what kind of things can happen at Ohio State University when people work together. So, I thank you all very much.

NAMING OF THE MAX M. FISHER COLLEGE OF BUSINESS (contd)

Upon motion of Mr. Colley, seconded by Mr. Wexner, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 94-69

Synopsis: The Educational Affairs Committee recommended the approval of amendments to rule 3335-5-04 of the Rules of the University Faculty.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the Rules of the University Faculty as approved by the University Senate; and

WHEREAS the proposed changes in the Rules of the University Faculty were approved by the University Senate on November 6, 1993, as follows:

AMENDED RULE

3335-5-04 Hearing procedures for complaints against regular, regular clinical, and auxiliary faculty members.

(A) Definitions and construction.

- (1) This rule shall apply ~~only~~ to ALL FORMAL complaints against regular, regular clinical, and auxiliary faculty members. COMPLAINTS MAY BE FILED UNDER THIS RULE AGAINST ADMINISTRATORS WHO HOLD FACULTY APPOINTMENTS.
- (2) At all stages in proceedings under this rule department ~~chairpersons~~ CHAIRS, deans, or the senior vice president for academic affairs and provost (HEREINAFTER "PROVOST") will attempt, through the use of informal consultation, to resolve complaints to their satisfaction and that of the complainant, and the faculty member against whom the complaint is made (hereinafter "respondent").
- (3) Department ~~chairpersons~~ CHAIRS, deans, or the ~~senior vice president for academic affairs and~~ provost shall not act in their administrative capacities in the consideration of any complaint naming them as respondent. ~~In complaints naming~~ IF A COMPLAINT NAMES a department chairperson CHAIR or a dean as respondent, the senior vice president for academic affairs and provost shall appoint an equivalent rank administrator from another department or college to act in the stead of the chairperson or dean for the purposes of PERFORM THE RESPONSIBILITIES OF THE NAMED OFFICIAL UNDER this rule. In complaints naming the senior vice president for academic affairs and provost as respondent, the chairperson of the faculty hearing committee shall act in that administrator's stead. IF A COMPLAINT NAMES THE PROVOST AS RESPONDENT, THE CHAIR OF THE STEERING COMMITTEE OF THE UNIVERSITY SENATE SHALL PERFORM THE RESPONSIBILITIES OF THIS OFFICIAL UNDER THIS RULE.
- (4) ~~The faculty hearing committee is established by rule 3335-5-4810 of the Administrative Code.~~

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

AMENDED RULE (contd)

ALL RECORDS OF PROCEEDINGS UNDER THIS RULE SHALL BE MAINTAINED IN THE OFFICE OF ACADEMIC AFFAIRS. SUCH RECORDS SHALL REMAIN CONFIDENTIAL TO THE EXTENT PERMITTED BY LAW.

- (5) ~~Records of proceedings under this rule shall be kept only in the administrative office wherein the proceedings terminate. With written permission of the respondent, such records shall be open to inspection by the ombudsperson, but may be inspected by others only with the written permission of the respondent and the administrative officer in charge of the office wherein the records in question are kept. AT THE TIME OF THEIR INITIAL APPOINTMENT AND WHEN THEY RECEIVE THEIR ANNUAL REVIEW, FACULTY MEMBERS SHALL BE GIVEN NOTICE OF THEIR RIGHT TO REVIEW THEIR PERSONNEL FILE MAINTAINED BY THEIR TENURE INITIATING UNIT (HEREINAFTER "PRIMARY PERSONNEL FILE"). A MEMBER OF THE FACULTY MAY PLACE IN HIS OR HER PRIMARY PERSONNEL FILE A RESPONSE TO ANY EVALUATION, COMMENT OR OTHER MATERIAL CONTAINED IN THE FILE.~~
- (6) ~~Allegations of gross or serious incompetence (hereinafter "incompetence") shall be judged by reference to the qualities and conditions under which tenure is customarily established at this university, to wit: competence with respect to teaching, service, and research. Accordingly, gross or serious incompetence shall refer to a faculty member's failure to meet his defined faculty obligations. DOCUMENTS RELATED TO THE PERFORMANCE OF A FACULTY MEMBER WHICH ARE RECEIVED BY HIS OR HER TENURE INITIATING UNIT PRIOR TO THE FILING OF A COMPLAINT MAY NOT BE INTRODUCED IN PROCEEDINGS UNDER THIS RULE UNLESS THEY HAVE BEEN PLACED IN THE FACULTY MEMBER'S PRIMARY PERSONNEL FILE, AND THE FACULTY MEMBER HAS BEEN SO INFORMED, OR COPIES HAVE OTHERWISE BEEN PROVIDED TO THE FACULTY MEMBER.~~
- (7) ~~In cases of presumed physical or mental disability, decisions to terminate a tenured appointment, or a non-tenured appointment before the end of the appointment, for medical reasons will be based upon clear and convincing medical evidence. A decision to terminate an appointment, to change the assigned duties of the faculty member, or to arrange retirement because of medical reasons will be reached only after there has been appropriate consultation and the faculty member or his representative has been informed of the basis for the proposed action, and has been afforded an opportunity to present the position of the faculty member and to respond to the evidence. If the faculty member so requests, the evidence will be reviewed by the faculty hearing committee before a final decision with regard to termination or retirement is made by the board of trustees upon the recommendation of the president of the university. A similar right shall be afforded to the faculty member before a permanent change in duties is instituted for medical reasons. This shall not, however, prohibit a temporary and immediate reassignment of duties where clear danger exists to the faculty member or the university because of physical or mental impairment.~~
- (8) ~~Complaints alleging grave misconduct shall refer only to activities that, if proved, seriously impair a faculty member's effectiveness in meeting his defined teaching, service, and research obligations.~~

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

AMENDED RULE (contd)

- (9)
(7) The designation "~~department chairperson~~ CHAIR" in this rule includes ~~academic faculty chairperson,~~ division chairperson CHAIR, and school director, DEANS OF COLLEGES WITHOUT DEPARTMENTS, AND REGIONAL CAMPUS DEANS AND DIRECTORS.
- (8) THE TERM "DAY" AS USED IN THIS RULE MEANS "CALENDAR DAY". IF THE LAST DAY OF A DESIGNATED TIME PERIOD FALLS ON A WEEKEND OR A DAY ON WHICH THE UNIVERSITY IS CLOSED, THE TIME PERIOD SHALL EXPIRE AT THE CLOSE OF BUSINESS ON THE NEXT SUCCEEDING BUSINESS DAY.
- (9) IF AT ANY TIME THE PROVOST DETERMINES THAT A FACULTY MEMBER POSES A CLEAR AND PRESENT DANGER TO PERSONS OR PROPERTY, THE PROVOST MAY TEMPORARILY AND IMMEDIATELY REASSIGN THE FACULTY MEMBER PENDING COMPLETION OF INVESTIGATION OF A COMPLAINT UNDER THIS RULE. THE PROVOST SHALL BE RESPONSIBLE FOR ASSURING THAT A COMPLAINT IS FILED PROMPTLY.
- (10) ALLEGATIONS OF GROSS OR SERIOUS INCOMPETENCE SHALL BE JUDGED BY A FACULTY MEMBER'S FAILURE TO MEET OBLIGATIONS WITH RESPECT TO TEACHING, SERVICE, AND RESEARCH.
- (11) ALLEGATIONS OF GRAVE MISCONDUCT SHALL BE JUDGED ON THE BASIS OF ACTS OR OMISSIONS WHICH SERIOUSLY IMPAIR A FACULTY MEMBER'S EFFECTIVENESS IN MEETING TEACHING, RESEARCH, AND SERVICE OBLIGATIONS.
- (12) RESPONDENTS SHALL BE GIVEN WRITTEN NOTICE OF DECISIONS REQUIRED BY THIS RULE. ANY NOTICE SHALL BE SENT BY CERTIFIED MAIL, AND A COPY SHALL BE SENT BY REGULAR MAIL. THE TIME PERIOD FOR ANY ACTION TO BE TAKEN AFTER DELIVERY OF THE NOTICE SHALL BEGIN TO RUN ON THE DATE ON WHICH THE NOTICE IS MAILED.
- (13) COMPLAINANTS SHALL BE GIVEN WRITTEN NOTICE OF DECISIONS OF THE DEPARTMENT CHAIR AND THE DEAN, AND THE FINAL DISPOSITION OF THE CASE. ANY NOTICE SHALL BE SENT BY CERTIFIED MAIL, AND A COPY SHALL BE SENT BY REGULAR MAIL.
- (B) Initial proceedings.
- (1) ~~The complaint shall be set forth in writing, and a copy furnished to the respondent. Only charges thus set forth upon initiation of the complaint shall be considered at the several stages of deliberation.~~ A COMPLAINT MAY BE FILED BY ANY MEMBER OF THE FACULTY, STUDENTS, POST DOCTORAL FELLOWS, AND POST-PROFESSIONAL FELLOWS. IN ADDITION, COMPLAINTS ALLEGING ANY FORM OF DISCRIMINATION OR SEXUAL HARASSMENT MAY BE FILED BY ANY UNIVERSITY EMPLOYEE.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

AMENDED RULE (contd)

- (a) ~~The complaint shall indicate whether the charge is: incompetence or grave misconduct; or failure to meet university responsibilities, which failure is not alleged to constitute incompetence or grave misconduct.~~
 - (b) ~~Standing as complainant shall be limited to the following classes of persons: the university faculty, students, postdoctoral fellows, and post-professional fellows.~~
 - (c) ~~The complaint shall be composed by, or directed to, the department chairperson of the department of which the respondent is a member.~~
 - (d) ~~The burden of going forward and the burden of proof shall be with the complainant.~~
- (2) ~~The department chairperson shall review the complaint and evidence relating to it, including evidence on behalf of the respondent, to determine whether reasonable and adequate grounds exist to support the complaint. THE COMPLAINT SHALL BE SET FORTH IN WRITING. A COPY SHALL BE FURNISHED TO THE RESPONDENT BY THE ADMINISTRATOR WITH WHOM THE COMPLAINT IS FILED.~~
- (a) ~~A decision by the department chairperson that no reasonable and adequate grounds exist to support the complaint shall be communicated in writing to the complainant and the respondent. Such a decision may be appealed by the complainant to the dean of the college in which the complaint was initially filed.~~
 - (b) ~~If reasonable and adequate grounds are determined to exist to support the complaint, the department chairperson shall refer the complaint to the dean of the college.~~
- (3) A COMPLAINT SHALL STATE FACTS TO SUPPORT AN ALLEGATION THAT A FACULTY MEMBER HAS FAILED TO MEET HIS OR HER TEACHING, SERVICE, OR RESEARCH OBLIGATIONS, HAS COMMITTED ACTS OR OMISSIONS WHICH OTHERWISE IMPAIR HIS OR HER EFFECTIVENESS IN MEETING THESE OBLIGATIONS, OR HAS VIOLATED UNIVERSITY RULES.
- (4) ONLY ALLEGATIONS STATED IN THE COMPLAINT SHALL BE CONSIDERED AT THE VARIOUS STAGES OF DELIBERATION.
- (5) A COMPLAINT MAY BE FILED WITH A DEPARTMENT CHAIR, A DEAN, THE PROVOST OR THE PRESIDENT. IF A COMPLAINT IS FILED WITH THE DEAN, PROVOST, OR PRESIDENT, IT SHALL BE IMMEDIATELY REFERRED TO THE APPROPRIATE DEPARTMENT CHAIR FOR INITIAL REVIEW. A COMPLAINT AGAINST A FACULTY MEMBER IN A COLLEGE WITHOUT DEPARTMENTS SHALL BE REFERRED DIRECTLY TO THE DEAN OF THE COLLEGE. IF A COMPLAINT IS FILED AGAINST A REGIONAL CAMPUS FACULTY MEMBER, THE REGIONAL CAMPUS DEAN SHALL SERVE JOINTLY WITH THE DEPARTMENT CHAIR IN THE INITIAL REVIEW. THE REGIONAL CAMPUS DEAN AND THE DEPARTMENT CHAIR MUST AGREE THAT THERE IS PROBABLE CAUSE FOR THE CASE TO GO FORWARD.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

AMENDED RULE (contd)

(C) College proceedings REVIEW BY THE DEPARTMENT CHAIR.

~~Complaints referred to the dean of the college by a department chairperson, or appealed to the dean by the complainant, shall be reviewed by the dean who will determine whether reasonable and adequate grounds to support the complaint have been established.~~

- (1) ~~Complaints alleging failure to meet university responsibilities when such failures are not alleged to constitute incompetence or grave misconduct. THE DEPARTMENT CHAIR SHALL REVIEW THE ALLEGATIONS IN THE COMPLAINT AND DISCUSS THE MATTER WITH THE COMPLAINANT AND WITH THE RESPONDENT.~~
 - (a) ~~If no reasonable and adequate grounds are found to support the complaint, the dean shall dismiss the complaint and communicate this disposition in writing to the complainant, the respondent, and the department chairperson.~~
 - (b) ~~If reasonable and adequate grounds are found to support the complaint, the dean shall establish a college hearing committee consisting of no fewer than three faculty members from within the college but from outside the respondent's department.~~
 - (c) ~~The college hearing committee shall review the complaint, hear relevant testimony, including testimony from both the complainant and the respondent, and determine the accuracy and sufficiency of the complaint.~~
 - (d) ~~The college hearing committee shall transmit its findings in writing to the complainant, respondent, and dean.~~
 - (e) ~~Upon receipt of the written findings of the college hearing committee, the dean shall consider them in connection with the nature of the offense and its circumstances and select one of the following sanctions:~~
 - (i) ~~Dismiss the complaint, if such is the recommendation of the college hearing committee.~~
 - (ii) ~~Direct that an oral warning and reprimand be administered by the department chairperson.~~
 - (iii) ~~Administer a written record of censure.~~
 - (f) ~~The complainant may take no appeal from these proceedings. The respondent shall have the right of appeal to the senior vice president for academic affairs and provost from either the findings of the college hearing committee or the sanction imposed by the dean.~~
- (2) ~~Complaints alleging incompetence or grave misconduct. IF THE CHAIR DETERMINES THAT THERE IS PROBABLE CAUSE TO BELIEVE THAT THE ALLEGATIONS ARE TRUE AND THAT IT IS NOT APPROPRIATE TO REACH AN INFORMAL RESOLUTION, THE CHAIR SHALL REFER THE MATTER TO THE DEAN.~~

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

AMENDED RULE (contd)

- (a) ~~If no reasonable and adequate grounds are found to support the complaint, the dean shall dismiss the complaint and communicate this disposition in writing to the complainant, respondent, and department chairperson. A decision to dismiss the complaint may be appealed to the senior vice president for academic affairs and provost.~~
- (b) ~~If reasonable and adequate grounds are found to support the complaint, the dean shall refer the matter to the senior vice president for academic affairs and provost.~~
- (3) IF THE CHAIR DETERMINES THAT THERE IS NOT PROBABLE CAUSE TO BELIEVE THAT THE ALLEGATIONS ARE TRUE, THE CHAIR SHALL DISMISS THE COMPLAINT. IN THIS EVENT, THE COMPLAINANT MAY APPEAL THE DISMISSAL TO THE DEAN. THE APPEAL MUST BE IN WRITING AND MUST BE FILED WITH THE DEAN WITHIN TWENTY-ONE DAYS AFTER THE NOTICE OF THE CHAIR'S DECISION WAS MAILED.
- (4) THE CHAIR SHALL MAKE EVERY EFFORT TO COMPLETE THE REVIEW IN FOURTEEN DAYS.
- (D) The senior vice president for academic affairs and provost. REVIEW BY THE DEAN.
 - (1) ~~Appeals to the senior vice president for academic affairs and provost by a respondent from the findings of a college hearing committee or the sanction imposed by a dean in response to a complaint alleging failure to meet university responsibilities, shall be dealt with by the senior vice president for academic affairs and provost in accord with the following procedures: UPON RECEIPT OF AN APPEAL OR A REFERRAL OF A COMPLAINT FROM A DEPARTMENT CHAIR, THE DEAN SHALL REVIEW THE ALLEGATIONS IN THE COMPLAINT AND DISCUSS THE MATTER WITH THE COMPLAINANT AND THE RESPONDENT.~~
 - (a) ~~Upon receiving such an appeal, the senior vice president for academic affairs and provost shall invoke the procedures contained in paragraphs (E)(1) to (E)(5) of this rule. In such appeals, the dean shall function as prosecutor and the hearing panel shall report its findings of fact and its judgment as to the appropriateness of the imposed sanctions to the senior vice president for academic affairs and provost and to the respondent.~~
 - (b) ~~Upon receiving the report of the hearing panel, the senior vice president for academic affairs and provost may:~~
 - (i) ~~Sustain the sanction,~~
 - (ii) ~~Impose a lesser sanction, or~~
 - (iii) ~~Dismiss the complaint and direct that the record be expunged.~~
 - (c) ~~The senior vice president for academic affairs and provost shall communicate in writing his disposition of the appeal to the respondent, complainant, and dean. No appeal may be taken from the actions of the senior vice president for academic affairs and provost.~~

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

AMENDED RULE (contd)

- (2) ~~Complaints alleging incompetence or grave misconduct, referred to or appealed to the senior vice president for academic affairs and provost by a dean or a complainant, shall be reviewed by the senior vice president for academic affairs and provost to determine whether reasonable and adequate grounds have been established to support the complaint. IF THE DEAN DETERMINES THAT THERE IS PROBABLE CAUSE TO BELIEVE THAT THE ALLEGATIONS ARE TRUE AND THAT IT IS NOT APPROPRIATE TO REACH AN INFORMAL RESOLUTION, THE DEAN SHALL REFER THE MATTER TO THE COLLEGE INVESTIGATION COMMITTEE.~~
- (a) ~~If it is determined that reasonable and adequate grounds have not been established to support the complaint, the senior vice president for academic affairs and provost shall dismiss the complaint and communicate this disposition in writing to the complainant, respondent, dean and department chairperson. No appeal may be taken from such a dismissal by the senior vice president for academic affairs and provost.~~
- (b) ~~If a determination is made that reasonable and adequate grounds have been established to support the complaint, the senior vice president for academic affairs and provost shall transmit a written notice of the specific charges to the faculty hearing committee, respondent, and complainant. In proceedings before a hearing panel involving complaints alleging incompetence or grave misconduct, the burden of going forward, the burden of proof, and the responsibility for prosecuting the charge shall be with the senior vice president for academic affairs and provost. The senior vice president for academic affairs and provost may be represented in such proceedings by a designee.~~
- (3) IF THE DEAN DETERMINES THAT THERE IS NOT PROBABLE CAUSE TO BELIEVE THAT THE ALLEGATIONS ARE TRUE, THE DEAN SHALL DISMISS THE COMPLAINT. THE PROCEEDINGS SHALL TERMINATE AT THIS POINT EXCEPT IN CASES INVOLVING FACULTY MEMBERS IN COLLEGES WITHOUT DEPARTMENTS. IN SUCH CASES, THE COMPLAINANT MAY APPEAL A DISMISSAL BY THE DEAN TO THE COLLEGE INVESTIGATION COMMITTEE. THE APPEAL MUST BE IN WRITING AND MUST BE FILED WITH THE DEAN WITHIN TWENTY-ONE DAYS AFTER THE DEAN'S DECISION WAS MAILED TO THE COMPLAINANT. UPON RECEIPT OF AN APPEAL THE DEAN SHALL IMMEDIATELY FORWARD THE APPEAL TO THE COLLEGE INVESTIGATION COMMITTEE, WHICH SHALL PROCEED IN ACCORDANCE WITH PARAGRAPH (E) OF THIS RULE.
- (4) THE DEAN SHALL MAKE EVERY EFFORT TO COMPLETE THE REVIEW IN FOURTEEN DAYS.
- (E) THE COLLEGE INVESTIGATION COMMITTEE.
- (1) EACH COLLEGE SHALL ESTABLISH A PROCEDURE FOR THE CREATION OF A STANDING COLLEGE INVESTIGATION COMMITTEE, WHICH SHALL CONSIST OF TENURED FACULTY MEMBERS. A COLLEGE MAY INCLUDE ON ITS COLLEGE INVESTIGATION COMMITTEE TENURED FACULTY MEMBERS FROM OTHER COLLEGES.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

AMENDED RULE (contd)

- (2) UPON RECEIPT OF A REFERRAL OF A COMPLAINT FROM THE DEAN, THE COLLEGE INVESTIGATION COMMITTEE SHALL MEET WITH THE COMPLAINANT AND THE RESPONDENT AND SHALL REVIEW ANY DOCUMENTARY EVIDENCE PROVIDED BY THESE PARTIES. THE RESPONDENT SHALL BE GIVEN COPIES OF ANY DOCUMENTARY EVIDENCE PROVIDED TO THE COMMITTEE BY THE COMPLAINANT. THE COMMITTEE MAY ALSO OBTAIN RELEVANT INFORMATION FROM OTHER PERSONS, BUT SHALL PROTECT THE CONFIDENTIALITY OF THE PROCEEDINGS. AT THE CONCLUSION OF ITS INVESTIGATION, THE COMMITTEE SHALL DELIVER TO THE DEAN ITS FINDINGS, A RECOMMENDATION CONCERNING THE MERITS OF THE COMPLAINT AND, IF THE COMPLAINT IS JUDGED TO HAVE MERIT, A PROPOSED SANCTION. FINDINGS OF THE COMMITTEE SHALL BE BASED ON CLEAR AND CONVINCING EVIDENCE.
- (3) A PROPOSED SANCTION SHALL BE COMMENSURATE WITH THE NATURE OF THE COMPLAINT. SANCTIONS INCLUDE:
- (a) VERBAL REPRIMAND;
 - (b) WRITTEN REPRIMAND;
 - (c) MANDATORY COUNSELING OR OTHER REHABILITATION;
 - (d) REIMBURSEMENT FOR DAMAGES TO, DESTRUCTION, OR MISAPPROPRIATION OF UNIVERSITY PROPERTY OR SERVICES;
 - (e) TEMPORARY REASSIGNMENT OF OR OTHER RESTRICTIONS ON DUTIES;
 - (f) TEMPORARY OR PERMANENT RESTRICTION OF ACCESS TO UNIVERSITY PROPERTY OR SERVICES, THE ABUSE OF WHICH LED TO THE COMPLAINT;
 - (g) TEMPORARY REDUCTION OF SALARY BASE NOT TO EXCEED THIRTY-THREE PERCENT (ONE-YEAR MAXIMUM);
 - (h) COMBINATION OF ABOVE SANCTIONS;
 - (i) DISMISSAL OF NON-TENURED FACULTY;
 - (j) DISMISSAL OF TENURED FACULTY;
- (4) THE COMMITTEE SHALL RECOMMEND TERMINATION OF EMPLOYMENT OF TENURED FACULTY MEMBERS ONLY IN DEMONSTRATED CASES OF GROSS OR SERIOUS INCOMPETENCE OR GRAVE MISCONDUCT.
- (5) THE COMMITTEE SHALL MAKE EVERY EFFORT TO COMPLETE ITS INVESTIGATION AND SUBMIT ITS REPORT WITHIN FORTY-FIVE DAYS.
- (F) DECISION BY THE DEAN.
- (1) AFTER REVIEWING THE REPORT AND RECOMMENDATION OF THE COLLEGE INVESTIGATION COMMITTEE, THE DEAN MAY:

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

AMENDED RULE (contd)

- (a) DISMISS THE COMPLAINT;
 - (b) UPHOLD THE COMMITTEE'S RECOMMENDATION AND PROPOSED SANCTION;
 - (c) UPHOLD THE COMMITTEE'S RECOMMENDATION WITH WHAT WOULD REASONABLY BE INTERPRETED AS AN EQUIVALENT OR LESSER SANCTION;
- (2) IF THE COLLEGE INVESTIGATION COMMITTEE HAS RECOMMENDED A SANCTION OTHER THAN TERMINATION OF EMPLOYMENT, THE DEAN MAY NOT INCREASE THE SANCTION TO TERMINATION OF EMPLOYMENT.
- (3) THE DEAN SHALL MAKE A DECISION IN THIRTY DAYS.
- (4) IF THE DEAN DISMISSES THE COMPLAINT, THE PROCEEDINGS SHALL BE TERMINATED AND THE MATTER CLOSED.
- (5) THE RESPONDENT MAY APPEAL ANY DECISION OR SANCTION TO THE PROVOST.
- (6) AN APPEAL BY THE RESPONDENT MUST BE IN WRITING AND MUST BE FILED WITH THE PROVOST WITHIN TWENTY-ONE DAYS AFTER NOTICE OF THE DEAN'S DECISION WAS MAILED.
- (G) REVIEW OF APPEALS BY THE PROVOST.
- (1) AFTER REVIEWING THE RECORD OF A CASE APPEALED BY A RESPONDENT, THE PROVOST MAY:
 - (a) DISMISS THE COMPLAINT,
 - (b) UPHOLD THE DEAN'S DECISION AND PROPOSED SANCTION,
 - (c) UPHOLD THE DEAN'S DECISION WITH WHAT WOULD REASONABLY BE INTERPRETED AS AN EQUIVALENT OR LESSER SANCTION.
 - (2) THE PROVOST SHALL MAKE EVERY EFFORT TO REACH A DECISION WITHIN FOURTEEN DAYS.
 - (3) IF THE PROVOST UPHOLDS THE DEAN'S DECISION AND PROPOSED TERMINATION OF EMPLOYMENT, OR IF THE PROVOST MODIFIES A SANCTION THAT IS LESS THAN TERMINATION, THE RESPONDENT MAY APPEAL TO THE FACULTY HEARING COMMITTEE. IN ALL OTHER CASES, THE PROVOST'S DECISION SHALL BE FINAL.
 - (4) AN APPEAL BY THE RESPONDENT MUST BE IN WRITING AND MUST BE FILED WITH THE FACULTY HEARING COMMITTEE WITHIN TWENTY-ONE DAYS AFTER NOTICE OF THE PROVOST'S DECISION WAS MAILED.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

AMENDED RULE (contd)

(E)

(H) The faculty hearing committee.

- (1) ~~Within thirty days of receipt from the senior vice president for academic affairs and provost of charges against a respondent, or of an appeal from a respondent as provided for in paragraphs (D)(1)(a) to (D)(1)(e) of this rule,~~ the faculty hearing committee WHICH IS ESTABLISHED BY RULE 3335-5-4810 OF THE ADMINISTRATIVE CODE, shall convene a hearing panel to consider the complaint. The respondent and the PROVOST OR DESIGNEE ~~prosecutor~~ may each make one ~~preemptory~~ PEREMPTORY challenge to the seating of one person on the hearing panel and ONE PEREMPTORY CHALLENGE to the selection of a presiding officer.
- (2) The hearing panel may restrict the attendance of persons at the proceedings. ~~provided that neither~~ HOWEVER, the respondent AND ~~nor the prosecutor~~ PROVOST shall HAVE ~~be denied~~ the right to have one observer of their choosing present at all times.
- (3) Respondents shall have the right to be represented by legal counsel or any other person of their choice, to examine the witnesses and evidence against them, to present witnesses and evidence on their own behalf, and to refuse to testify or be questioned in the proceedings without prejudice to their cause.
- (4) THE PROVOST, OR DESIGNEE, SHALL PRESENT THE CASE TO THE HEARING PANEL. IN PRESENTING THE CASE, THE PROVOST MAY BE ADVISED BY THE GENERAL COUNSEL.
- (4)
- (5) The hearing panel shall receive ~~such~~ testimony and other evidence as it deems to be material and relevant to the issues before it.
- (5)
- (6) An electronic recording shall be kept of all proceedings. ~~before a hearing panel. In addition, a written transcript shall be kept of proceedings dealing with complaints alleging incompetence or grave misconduct.~~
- (6)
- (7) At the conclusion of the proceedings, the hearing panel shall make separate written findings of fact WITH RESPECT TO EACH SUBSTANTIVE ISSUE RAISED AT THE HEARING and a recommendation as to a sanction, if any, to be imposed. ~~pursuant to paragraph (H) of this rule.~~ Such findings of fact and recommendation, together with a ~~complete transcript~~ RECORD of the proceedings, shall be transmitted to the president of the university and to the respondent. FINDINGS OF THE HEARING PANEL SHALL BE BASED ON CLEAR AND CONVINCING EVIDENCE.
- (8) THE HEARING PANEL WILL NOT BE BOUND BY THE FINDINGS OF THE COLLEGE INVESTIGATION COMMITTEE.
- (9) THE HEARING PANEL SHALL RECOMMEND TERMINATION OF EMPLOYMENT OF TENURED FACULTY MEMBERS ONLY IN DEMONSTRATED CASES OF GROSS OR SERIOUS INCOMPETENCE OR GRAVE MISCONDUCT.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

AMENDED RULE (contd)

(10) THE HEARING PANEL SHALL MAKE EVERY EFFORT TO CONCLUDE THE PROCEEDINGS WITHIN SIXTY DAYS.

~~(F)~~

(I)

The president.

(1) Upon receipt of THE written findings of fact AND RECOMMENDATION AND A RECORD ~~a complete transcript of the proceedings and a recommendation from a hearing panel,~~ the president shall review the matter. ~~and:~~

(a) ~~Should he disagree with the findings or the recommendation of the hearing panel, or desire consideration of additional evidence, he may remand the matter to the hearing panel along with a written statement of the reasons therefor.~~

~~Upon remand of a case, the hearing panel shall supply copies of the president's statement to the senior vice president for academic affairs and provost and the respondent, and shall reopen the proceeding, at the conclusion thereof submitting a supplemental report to the president and to the concerned parties.~~

(b) ~~Should he agree with the findings and recommendation of the hearing panel, should he disagree but choose not to remand, or in any event after receiving the supplemental report of the hearing panel, he~~ THE PRESIDENT may:

~~(i)~~ (a) Dismiss the complaint; ~~or~~

~~(ii)~~ (b) Impose any sanction less than termination OF EMPLOYMENT whether or not it accords with the recommendation of the hearing panel; ~~or~~

~~(iii)~~ (c) Recommend to the board of trustees termination OF EMPLOYMENT ~~of the respondent~~ on such terms and conditions as ~~he~~ THE PRESIDENT may deem advisable;

(d) REMAND THE CASE TO THE HEARING PANEL FOR RECONSIDERATION.

(2) Any decision of the president shall be communicated in writing to THE hearing panel and to the respondent.

~~(G)~~

(J)

Board of trustees.

The board of trustees, in reviewing and deciding upon a ~~dismissal~~ case IN WHICH TERMINATION OF EMPLOYMENT HAS BEEN RECOMMENDED, has the ultimate authority to take that action necessary to promote the best interest of the university and to protect the rights of the individual. ~~The board, based on a review of the record of the hearing panel, may accept or reject any recommendation of the president, or may sustain, revoke or modify any action taken by the president.~~

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

AMENDED RULE (contd)

- (1) ~~If the president recommends termination, the board may approve the recommendation, disapprove the recommendation and dismiss the complaint, or disapprove the recommendation and modify the sanction subject to paragraph (G)(2) of this rule.~~
 - (2) ~~If the board rejects a recommendation of termination, it shall state its reasons in writing and provide an opportunity for the president, the respondent, and the hearing panel to respond thereto in writing.~~
 - (3) ~~Should the president dismiss a complaint against a respondent, or impose a sanction less than termination, the board, or any committee thereof, may on its own motion review the matter and request written or oral statements of their respective positions from the president, the respondent, and the hearing panel.~~
 - (4) ~~In reviewing and deciding on dismissal cases, IN SUCH CASES, the board shall give the respondent an opportunity to present to it arguments in writing, or in person, or both.~~
- (H) ~~Sanctions applicable to established cases of incompetence or grave misconduct.~~

~~Sanctions shall be selected from the following:~~

- (1) ~~Recorded censure, administered by the dean of the college of the senior vice president for academic affairs and provost. This sanction shall be applied only in those cases involving unusually strong mitigating circumstances of exceptionally persuasive character.~~
- (2) ~~Termination of employment, recorded and administered by the senior vice president for academic affairs and provost. Such termination shall be guided by the following requirements for payment of salary and notice of termination: at least three months, if the final decision is reached by March first (or three months prior to the expiration) of the first of probationary service; at least six months, if the final decision is reached by December fifteenth of the second year (or after nine months but prior to eighteen months) of probationary service; at least one year, if the decision is reached after eighteen months of probationary service or if the faculty member has tenure. (These provisions need not apply if the grounds justifying the dismissal involve conduct which would invoke general condemnation by the academic community).~~

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Rules of the University Faculty be adopted as recommended by the University Senate.

Upon motion of Mr. Colley, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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HONORARY DEGREES

Resolution No. 94-70

Synopsis: Approval of awarding honorary degrees to Howard Metzenbaum and Thomas J. Moyer are proposed.

HONORARY DEGREES (contd)

WHEREAS pursuant to paragraph (C) of rule 3335-3-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommended to the Board of Trustees awarding of honorary degrees as listed below:

Howard Metzenbaum
Thomas J. Moyer

Doctor of Laws
Doctor of Laws

NOW THEREFORE

BE IT RESOLVED, That the above honorary degree be awarded in accordance with the recommendation at a time convenient to the University and the recipient.

Upon motion of Mr. Colley, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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RESOLUTIONS IN MEMORIAM

Resolution No. 94-71

Synopsis: Approval of five Resolutions in Memoriam is proposed.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

Wilbur H. Bruner

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 30, 1993, of Wilbur H. Bruner, Associate Professor Emeritus in the Ohio State University Extension.

Mr. Bruner was born October 17, 1905, in Paulding, Ohio. He received his B.S. in Agriculture Education in 1923 from The Ohio State University.

Professor Bruner began his Extension career in Ohio when he joined the faculty at The Ohio State University in 1936 as the County Agricultural Agent in Preble County. In 1949 he became an Extension Specialist in Marketing, and in 1954 he was named Extension Specialist, Swine and Marketing, in the Department of Animal Science. He held this position until his retirement in 1969.

Wilbur Bruner's contributions left a large and creditable mark on Ohio's Swine Industry. His work as a teacher benefitted thousands of swine producers by creating better management practices and breeding techniques. He was a nationally known barrow judge. In addition, he supervised the construction of The Ohio State University Swine Evaluation Station -- the first such station in the United States. Several states patterned their evaluation stations after the Ohio station. Mr. Bruner served on numerous committees at the University, in the state, and internationally. His expertise in the swine industry during his career earned him the respect and admiration of his co-workers and associates throughout the state, as well as the nation.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to his family as well as friends. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

RESOLUTIONS IN MEMORIAM (contd)

Lewis C. Chadwick

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 3, 1993, of Lewis C. Chadwick, Professor Emeritus in the Department of Horticulture.

Professor Chadwick, born August 13, 1902, in Randolph Center, Vermont, received his B.S. degree in 1935 from the University of Vermont and his Ph.D. in 1931 from Cornell University.

He joined the faculty at The Ohio State University in the Department of Horticulture in 1937, serving as professor of Horticulture, Ornamental Horticulture and Floriculture. Professor Chadwick retired in 1967 as Professor Emeritus.

Dr. Chadwick's distinguished career focused on research, extension, and teaching. His doctoral thesis centered on plant propagation and benefitted propagators everywhere. His extension work and affiliations with professional organizations placed him in a position of leadership. Professor Chadwick held numerous offices and made lasting contributions including: the American Society of Consulting Arborists, the Columbus Landscape Association, the International Plant Propagators Society, the International Society of Arboriculture, the Council of Tree and Landscape Appraisers, and the American Society for Horticultural Science.

Throughout Lewis Chadwick's career it was his teaching and students that remained the center of his life. More than 5,000 students and unlimited numbers of industry leaders and gardening public have benefitted from his teaching and experiences. The honors he has received are numerous and include: the Norman J. Colman Award, 1950; the Distinguished Contribution Award, the Ohio Nurserymen's Association, 1964; the Albert J. Wright Award, 1967; the Liberty Hyde Bailey Medal, 1973; the L. C. Chadwick Educator's Award, 1976; and the Hall of Fame, National Landscape Association, 1989.

His dedication to his profession has prompted the naming of plant cultivars and horticultural facilities. The world's largest Taxus collection at the Ohio Agricultural Research and Development Center in Wooster, Ohio, and The Ohio State University Chadwick Arboretum in Columbus, Ohio, are named in his honor.

Professor Chadwick was devoted to his family. He and his late wife Evalina had one child, Barbara. His family members joined him in his devotion to students, Ohio, and the horticultural profession.

On behalf of the University, the Board of Trustees expresses to the family its deepest sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as our expression of the Board's heartfelt sympathy.

Roy Bernard McCauley, Jr.

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 25, 1993, of Roy B. McCauley, Jr., Professor Emeritus in the Department of Welding Engineering.

Roy McCauley received a B.A. degree in Chemistry at Cornell College in 1940, and an M.S. degree from Illinois Institute of Technology in metallurgy in 1942, before assuming the position of Assistant Professor and Chairman of the Metallurgy Department. He then served on the faculty of Ohio State from 1950 to 1982, including service as the first Director of the Center for Welding Research in the College of Engineering.

Professor McCauley was very active in professional societies and community service. He joined the American Welding Society in 1945 and served the Society in many ways. Professor McCauley was President of the Society in 1966-67. He was presented with numerous American Welding Society

RESOLUTIONS IN MEMORIAM (contd)

Roy Bernard McCauley, Jr. (contd)

Awards, among them a National Meritorious Certificate, 1959; the Adams Memorial Award, 1960; the Thomas International Achievement Award, 1972; and the Miller Gold Medal, 1978. In 1991, Professor McCauley was a charter recipient of the prestigious AWS Fellows Award. For contributions to other organizations, he was recognized with the Edison Welding Distinguished Research Director Award, 1989; the British Welding Institute International Advisory Silver Medal, 1981; the International Institute of Welding Silver Plaque, 1979; and the ASM Silver Certificate, 1966. He was also a major contributor to the American Society for Non-Destructive Testing and the Welding Research Council.

Professor McCauley served his community as a church school teacher, a member of the Board of Trustees of the Wesley Foundation, a Faculty Associate of the Blackburn House at The Ohio State University, and as a member of the Board of Advisors of the Franklin County Extension Service. At The Ohio State University, he will be remembered by his colleagues and three decades of Welding Engineering students for his dedication to the technology, strong belief and leadership in the Welding Engineering Department, and great sensitivity to the important relationship between faculty and the students.

On behalf of the University, the Board of Trustees expresses to the family its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Oscar E. Share

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 30, 1993, of Oscar E. Share, Assistant Professor Emeritus in the Ohio State University Extension.

Professor Share was born June 2, 1916, in Brookville, Ohio. He received his B.S. in Dairy Science in 1939 from The Ohio State University. He began his Extension career in Ohio, when he joined the faculty at The Ohio State University on January 1, 1940, as the Assistant County Agent in Noble County. Throughout his career he also worked in Jackson, Harrison, Madison, and Guernsey Counties. He retired in 1972, with only a break in service to serve in the U.S. Navy from 1943 to 1946.

Professor Share's contributions in providing excellent Extension educational programs during his career earned him the respect and admiration of his co-workers and associates throughout the state. His work with 4-H clubs, the development of Rapid Adjustment Farms, Grassland Programs, and serving on numerous committees throughout his career distinguished him as one of the top Extension agents during his career.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to his wife and family as well as friends. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

Norman H. Shilliday

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 3, 1993, of Norman H. Shilliday, County Agent Emeritus in the Ohio State University Extension.

Mr. Shilliday was born October 31, 1901, in Edenburg, Ohio. He completed his B.S. degree in

December 3, 1993 meeting, Board of Trustees

Agriculture at The Ohio State University in 1924.

RESOLUTIONS IN MEMORIAM (contd)

Norman H. Shilliday (contd)

On May 1 1924, he began his Extension career as a County Agriculture Agent and held this position until his retirement in 1957. Norman Shilliday's contributions in providing excellent Extension educational programs in agriculture for the citizens in Ashland County during his career earned him the respect and admiration of his co-workers and associates throughout the state.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to his wife and children. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Colley, seconded by Amb. Wolf, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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PERSONNEL ACTIONS

Resolution No. 94-72

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the November 5, 1993 meeting of the Board, including the following Appointments, Leave of Absence Without Salary, and Professional Improvement Leave as detailed in the University Budget be approved and the Medical Staff Appointments/Reappointments (The Ohio State University Hospitals) approved September 30, 1993, by the Hospitals Board be ratified.

Appointments

Name: JOHN P. SCHOESSLER
Title: Associate Dean and Professor (The E. F. Wildermuth Foundation Professorship in Optometry)
College: Optometry
Effective: July 1, 1994
Salary: N/A
Present Position: Associate Dean and Professor, College of Optometry

Name: PAUL A. WEBER
Title: Chairperson and Professor (The Irene D. Hirsch Chair in Ophthalmology)
Department: Ophthalmology
Effective: October 1, 1993
Salary: N/A
Present Position: Chairperson and Professor, Department of Ophthalmology

Leave of Absence Without Salary

HASSAN Y. ALY, Assistant Professor, Department of Economics (Marion Campus), effective Winter Quarter and Spring Quarter 1994, to visit the University of Kuwait.

Professional Improvement Leave

JOSEPH F. DONNERMEYER, Associate Professor, Department of Agricultural Economics and Rural Sociology, effective Spring Quarter and Autumn Quarter 1994, and Winter Quarter 1995.

PERSONNEL ACTIONS (contd)

Medical Staff Appointments (The Ohio State University Hospitals)

July 1, 1993 through June 30, 1995

Beaver, Bonnie L., M.D., Attending Staff, Department of Surgery, Division of Pediatric Surgery/Division of Transplant Surgery
Calloway, George F., M.D., Courtesy Staff, Department of Ophthalmology
Castle, Lon A., M.D., Limited Staff, Department of Family Medicine
Daniel, Charles M., M.D., Limited Staff, Department of Internal Medicine
El-Sabagh, Tarek M., M.D., Limited Staff, Department of Internal Medicine, Division of Hematology and Oncology
Frair, Ellin C., M.D., Limited Staff, Department of Anesthesiology
Frazier, Joel L., M.D., Attending Staff, Department of Surgery, Division of Orthopedic Surgery
Gonzalez, J. Gavin, M.D., Limited Staff, Department of Surgery, Division of General Surgery
Guerra, Berta M., M.D., Limited Staff, Department of Psychiatry
Hameed, Arif, M.B.B.S., Attending Staff, Department of Pathology
Igel, Andrea M., M.D., Courtesy Staff, Department of Pediatrics
Isenhardt, Craig E., M.D., Limited Staff, Department of Pathology
Kennedy, John C., M.D., Limited Staff, Department of Psychiatry
Klopfenstein, Kathryn J., M.D., Attending Staff, Department of Pediatrics
Lebeiko, Carol H., M.D., Attending Staff, Department of Psychiatry, Division of Child and Adolescent Psychiatry
Lindberg, Robert F., D.O., Courtesy Staff, Department of Ophthalmology
Melvin, William S., M.D., Attending Staff, Department of Surgery, Division of General Surgery
Miller, Robert L., M.D., Limited Staff, Department of Radiology
Miller, Amy L., M.D., Limited Staff, Department of Anesthesiology
Morgan, Richard L., M.D., Limited Staff, Department of Pathology
Nigam, Sima, M.D., Limited Staff, Department of Psychiatry
Noel, Alan de M., M.D., Limited Staff, Department of Family Medicine
Olmo, Franklin A., M.D., Limited Staff, Department of Family Medicine
Pargulski, John M., D.O., Limited Staff, Department of Internal Medicine, Division of Cardiology
Perry, Michael A., M.D., Attending Staff, Department of Pediatrics
Taylor, Robert M., M.D., Courtesy Staff, Department of Neurology
Xie, Dong-lin, M.D., Limited Staff, Department of Pathology

Medical Staff Reappointments (The Ohio State University Hospitals)

July 1, 1993 through June 30, 1995

Alkhoury, Razan, M.D., Limited Staff, Department of Pediatrics
Bibler, William B., M.D., Limited Staff, Department of Radiology/Division of General Diagnostic Radiology
Cohen, Daniel M., M.D., Limited Staff, Department of Pediatrics
Dumont, R. Charles, M.D., Limited Staff, Department of Pediatrics
Holmes, Mary E., M.D., Limited Staff, Department of Pediatrics
Joshi, Kamal, M.D., Courtesy Staff, Department of Surgery/Division of Urologic Surgery
Kern, Richard A., M.D., Attending Staff, Department of Pediatrics
Kiluk, Andrew K., M.D., Limited Staff, Department of Pediatrics
Myers, Laurie A., M.D., Limited Staff, Department of Pediatrics
Pfau, Brad T., M.D., Limited Staff, Department of Pediatrics

Upon motion of Mr. Colley, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

AGRICULTURAL AFFAIRS REPORT

RESTRUCTURING OF THE COLLEGE OF AGRICULTURE

Mr. Colley:

I would like to introduce Vice President Bobby Moser who will discuss the restructuring of the College of Agriculture.

Dr. Bobby Moser:

Thank you, Mr. Colley and Ms. Casto. Thank you very much for this opportunity to talk about the College of Agriculture. The information being passed out to you is what I will be discussing: 1) the restructuring of the College of Agriculture, that's a part of the University process; 2) our teaching program within the College, which we're very proud of; and 3) one program of research that I've singled out and would like to mention to you.

The first page of your handout is our college mission and vision statement. We started the process for restructuring quite some time ago as we were looking at the overall mission and vision of our College of Agriculture and asking ourselves the question, "What should a college of agriculture look like in the twenty-first century?"

And so, what is before you is what we really identified as being our mission and vision for this college and where we should be going.

On the backside of that handout is the five major focus areas that we see our College spending a good deal of time on in the next decade. We're talking about programs in teaching, research, and also our extension outreach programs. Notice the first one is the production side which is very important to us in Ohio. The production agriculture sector is very big and we'll talk more about that later. The next one is the food and other products -- the value added side of agriculture. The third one is enhancing the environmental quality -- something we cannot overlook in agriculture is the concerns about the environment. Then accessing the social and economical changes that are occurring not only in agriculture, but also in rural communities and getting into the urban areas as well. Developing our human resources is something we think is a very important part of what our college does. It is a people side of what we do. We entered our restructuring process keeping this mission and vision in mind. As I talk about what we've done in our discussions with faculty, staff, and students, notice we kept these five major focus areas in mind as we put our new plan together.

The next page talks about the restructuring process itself. We put together a faculty committee and a committee of chairs that worked simultaneously. We asked them to take a look at our academic units and see how we could do some mergers and reallocations within those academic units to be able to reduce our effort in administration and shift those resources over to program. Program being teaching, research, and extension outreach efforts. We started the process out with those two committees. They deliberated for a couple of months individually, and then we brought them together for a final recommendation which we'll discuss a little bit later.

Once that recommendation went out to the faculty, we held town meetings. We had three here on this campus and we had two at the Wooster campus. The town meetings were open to faculty, staff, and students. The proposal that was presented at the town meetings was not poured in concrete, so to speak, but it was open for discussion. It was the committees' first draft on the proposed restructuring plan. We received excellent attendance at the town meetings, good interaction took place, and all were represented in attendance by students, faculty, and staff.

AGRICULTURAL AFFAIRS REPORT (contd)

RESTRUCTURING OF THE COLLEGE OF AGRICULTURE (contd)

Dr. Moser: (contd)

We also visited with groups external to the university-agricultural groups and leadership in agricultural community outside of the University. We visited with our alumni association and our development boards association, and we received input from each of those. We also had special meetings with our undergraduate students. We consulted with the president of our Undergraduate Student Government, Chris Norman, who is here and received input from him as to how to involve students in this process. Through his recommendations and suggestions we did hold a special forum for students. They were invited to the town meetings, but we held a special forum for them. We also did the same thing for graduate students and received their input.

Also, the Undergraduate Student Council within the College of Agriculture had a special session with them as well. They and the graduate students then met with the faculty council within the college so that the faculty who are going to be the ones voting on this could hear the views directly from the students. We received input from all the town meetings, it went back to the committees, the committees then reviewed what they heard at the town meetings and different proposals that were sent to them after the town meetings, and then made a final recommendation.

What you see on the next page in your handout is our final proposal. On the left-hand side of that page is the current eleven academic units that we have within the college. The middle column which says, "Initial Proposal" was the proposal that was discussed at the town meetings and it came out of the faculty and chairs committees. We had eleven units and the first proposal was to go to seven units. After receiving that input at the town meetings the committees then made a final recommendation which you see on the far right-hand side which has eight academic units in it. So, we're going from eleven units to eight units. That particular proposal then will be the one that the faculty will vote on. Now, we are still going to have two more town meetings, one here in Columbus and one at Wooster, but they will be held for clarification in case people have questions about what we've done and so forth and to explain why we've done this. We felt like it was important to give faculty, staff, and students one more time to ask questions about the final proposal.

We felt like it was important for us to make these kinds of shifts and mergers for two reasons: 1) we wanted to reduce our efforts in administration and to shift and reallocate that to program; and 2) we think these units we have here will better position us for the twenty-first century, for these are the kinds of things that the agriculture industry will be dealing with in the twenty-first century. If you have questions about any of those, I would be happy to respond to them in just a few minutes.

The next page shows other parts of our operation that are going through a restructuring process. These particular units do not grant B.S. or graduate degrees, but they are still part of agriculture administration and we are looking at those as well. The first one on the list is combining business offices. We have several business offices within our operation. We're asking ourselves the question, "Do we need as many as we've got?" And we've answered that question as no. And so we are in the process now of looking at how we can reduce the number of offices that we have got within our operations and streamline them as much as possible.

AGRICULTURAL AFFAIRS REPORT (contd)

RESTRUCTURING OF THE COLLEGE OF AGRICULTURE (contd)

Dr. Moser: (contd)

The second one is the Agricultural Technical Institute (ATI), our two-year technical school at Wooster. They have gone through an internal reallocation or restructuring and reduced their five academic divisions to three. OSU Extension has also gone through an internal restructuring process and they're in the process of implementing that at the present time.

We combined our information and applied communication unit within our computer unit within the college now called, "The Section of Communication and Technology." Again, reducing one administrator in that process. Dr. Tzagournis and I got together one day -- we both have satellite units within our colleges -- we felt like it would be good if we merged those units together and made one real strong outstanding unit and we did that. The people in both colleges are very pleased with that process. It's excellent to know that one program will add to the colleges and maybe even could be a service to other parts of the University.

Chadwick Arboretum was moved to Horticulture and through the agriculture research program we have several branch stations around the State. We asked ourselves the question, "Do we need thirteen?" That's how many we have. The answer to that question was no. And, we have two branch stations up for sale at the present time.

Reconfiguration of operation units within OARDC are currently underway at the present time as well. So, that is another part of our reorganization that we are doing within the college.

The next page deals with our teaching program. As I said, we're very proud of our teaching program in the College of Agriculture. I have a few statistics here that I'm kind of proud of and I'd like to share those with you. The first on the list is job placement. Eighty-seven percent of last year's graduates had jobs. I think that's pretty good in this day in time. We're proud of that -- not only in the quality of students coming out of our college, but also it gives me a positive feeling about the future of agriculture as a career opportunity for young people.

First quarter freshman retention rates coming into the College of Agriculture is 87 percent. Eighty-seven percent of those come back into the College after their first year and the graduation rate is 58 percent. I don't know exactly what the University averages are, but my understanding is that all three of those are above the University average.

We don't have too many minority students in agriculture, in fact a year ago we only had 44 minority students. We have a group of minority students that I'm very, very proud of called "MANERS". MANERS stands for Minorities in Agriculture, Natural Resources, and Related Sciences. They have been outstanding. In fact, they are the outstanding minorities MANERS organization in the country. They won first place last year. And, we're very proud of that. We've asked them to help us in the recruitment of minorities and to show them career opportunities in agriculture. We have increased or doubled that number, but we're still at a low rate.

We do our own advising within the college and we pride ourselves on that. We have a very strong advising program. We have an open door policy within the college. We pride ourselves on the faculty-student relationships that we have within our college.

AGRICULTURAL AFFAIRS REPORT (contd)

RESTRUCTURING OF THE COLLEGE OF AGRICULTURE (contd)

Dr. Moser: (contd)

We have three study abroad programs to expose our students to international activities -- Czechoslovakia, the Dominican Republic, and China. We've just had 16 students return from six weeks in China. They just got back this last week and it was a tremendous experience for them. We normally have anywhere from 15 to 20 students take these study abroad programs and we think this gives them an excellent opportunity to learn and study a different culture.

Our enrollment has been increasing at a steady rate of about 3 to 4 to 5 percent each year since 1988. We hit our peak in numbers in the mid-'70's, then we dropped off in the '80's. And, now it's starting to come back again and we're pleased with what's happening. One thing I'm excited about is there are jobs on the other end when they graduate if they choose agriculture as a career.

Now, the last point I want to make is about one research program. I can talk about a lot of them, but this is one that we are setting as a high priority within our College and that is our food processing -- food science and technology program. It's our top development project right now which Jerry May and his crew has been helping us work on. It's also one of our top capital improvement projects that we've got at the present time. I've brought some props along that I'd like to use. I'll test your skills, Gordon. You know what this is, don't you?

President Gee:

Not the way you're holding it.

Dr. Moser:

Okay. This is an ear of corn. That's what we call a raw product in agriculture. The corn industry in the raw state is a billion dollar industry. If you take all of the agriculture in the raw state, it's a \$4 billion industry. But, if you take this raw product and add value to it and make it a part of the total food processing and marketing distribution -- total food system -- it goes from a \$4 billion to a \$40 billion industry.

One of Ohio's strengths is that we have a very strong agriculture production sector. We also have a very, very strong food processing and industry sector as well in this State. That's a strength that we've got. Many states don't enjoy that, Ohio does. This particular product, as I said, is corn in its raw state, but we're going to take it and add value to it. That's what we're doing right now. To give an example, \$40 billion is 12 percent of the total economic output for the State of Ohio and 15 percent of employment, that's 700,000 jobs and 10 percent of the value added. Also, I want to make a point here, this is how we work with our industry. We really try to make this land-grant system work in our teaching, research, and education programs and taking it out to the industry and seeing what we can do. We're working with increasing corn yields. Yes, we're also adding value to that product as well.

Okay, Gordon, I'll test your skills again. What's this one?

President Gee:

I can't read that far.

AGRICULTURAL AFFAIRS REPORT (contd)

RESTRUCTURING OF THE COLLEGE OF AGRICULTURE (contd)

Dr. Moser:

I'll help you out -- it's corn starch. That's the next step.

President Gee:

Bob, if you have any more of these questions please give me a hint.

Dr. Moser:

That's the next step in adding value to this raw product. Corn is worth \$0.6 a pound and this little box of corn starch costs \$0.99. We're working with that in our food industry center to make this process more environmentally friendly. And, we have a process we're working with now and a company that's supplying some equipment for the research efforts. We have taken the process -- it normally takes twenty-four hours to do -- and cutting it to fifteen minutes. Fifteen minutes to go from an ear of corn to corn starch. Do you know this one, Gordon?

President Gee:

Corn chips!

Dr. Moser:

Okay, corn chips is what we've got here. Again, working with another value added product. And, I've chosen Kroger's corn chips for two reasons: it's an Ohio-based company and their CEO, Dr. Richard Bere, is a graduate of the College of Agriculture. He has a B.S. degree in Animal Science and a graduate degree in agricultural economics. Another value added product made in Ohio. And, we're working with various parts of this particular system to make it more efficient and more environmentally friendly. Okay, Gordon can you do this one? I know you drink this stuff -- it's SLICE. Now, what does this have to do with corn?

President Gee:

Corn syrup.

Dr. Moser:

Hey, you're pretty good. The soft drink industry started using corn fructose, corn syrup, a few years ago. And, it really is again taking this raw product and adding value to it. Now, also there's something else significant about this. The person that developed the soft drink SLICE, by taking fruit juice and adding it to soft drinks -- the first time it's ever been done -- is an alumni of the College of Agriculture, the Department of Food Science. Surinder Kumar, who at that time was the Vice President for Research and Development at Pepsi Co., and is now President of the Research Institute at Warner Lambert. Fructose, raw product, value added, College of Agriculture graduate.

President Gee:

Now, he's going to pull out a College of Agriculture graduate and blow him up or something like that.

AGRICULTURAL AFFAIRS REPORT (contd)

RESTRUCTURING OF THE COLLEGE OF AGRICULTURE (contd)

Dr. Moser:

An area that we haven't even scratched the surface of yet is non-food uses of agricultural products -- biodegradable plastics. We haven't even scratched the surface yet and we're starting to get into that particular end of it in our research program supported by the corn and soy bean growers in this State. Farmers supporting that research.

The last item is Marzetti salad dressing produced just right down the street here. Okay, what does that have to do with corn? Corn oil? That is pretty close, but not quite. It just happens to have soy bean oil in it. What it has to do with corn is a product in here -- if you were to open this up and pour it out, it would have a thickness to it. What makes that thickness is a compound called zanthemum gum, a very expensive compound. It costs about \$6.00 a pound in order to develop this. We have a research project going on right now with the College of Agriculture Food Science Department, and Chemical Engineering working together on this. This is sponsored by the Corn Growers Association in Ohio, to make zanthemum gum out of corn at about a tenth of the cost.

So, we're taking raw products, as you can see, and doing what we can to add value to that raw product through our research and development program and working with Ohio industries in order to get the job done. We think that's a real strength Ohio has and one that we can capitalize upon and really take advantage of.

We're doing what I think land-grant universities should be doing as our research and educational programs reach out to the people in this State. Thank you very much.

Ms. Casto:

Thank you very much. That was an excellent report.

President Gee:

Bobby, let me just say one thing in front of everyone. First of all, the repositioning effort of the College of Agriculture that Bobby is leading is not one that is isolated. It is part of the overall restructuring process of the University and I think it is important for everyone to understand this. Bobby's leadership has been very instrumental. The positive leadership of the faculty and the involvement of our students and staff in this effort has really set a standard for the way that we are moving this process through the rest of the University. I think we all recognize that agriculture is an area in which people have tremendous views about how it should operate. I think the fact that Bobby has reached out to all of the constituents of the University, including our alumni, and brought them on board and to really feel a sense of the positive nature for change in an area of the University that is so enormously important can not be underscored enough. His leadership is absolutely remarkable. It sets a standard for all of the rest of us in this room and elsewhere.

Bobby, I really do thank you for what you're doing, we have a wonderful College of Agriculture. Graphically, I wish that we could make that presentation to a number of people in this State so they could see what we have done to be value added to the quality of life in this State.

AGRICULTURAL AFFAIRS REPORT (contd)

RESTRUCTURING OF THE COLLEGE OF AGRICULTURE (contd)

Dr. Moser:

I might also add that we have two of our students here, Chris and Tonya.

President Gee:

That's right and they are sitting in the back. They are both student leaders of the University, also.

Dr. Moser:

Chris is the President of USG and is one of our students. We're very proud of him. And Tonya will be representing the College of Agriculture in that particular government system.

Mr. Brennan:

How many students do you have in the College?

Dr. Moser:

Right now we have about 3,000 students in our B.S. degree program here in Agriculture and the School of Natural Resources, our graduate program, and the two-year technical school at Wooster.

Mr. Shumate:

Is environmental sciences a new addition?

Dr. Moser:

Not necessarily a new addition, but a new thrust for us, Alex. We think that that is an area that agriculture needs to be dealing with more and more. Primarily from the stand point of food safety, water quality, and clean air issues, and so forth. So, we see moving that from the back burner to the front burner, so to speak, on our agenda. We have excellent scientists that are doing quality work right now in the environmental sciences area. By the way, last year we just implemented an undergraduate science program in the School of Natural Resources and it already has about 150 students in it.

President Gee:

One of the things, Alex, that is significant about this is that a number of institutions around the country are heavily engaged in environmental issues. The thing that we believe that makes us unique is not only the way that we're configuring our thrust in the environment, which is very much on the value added side, but also that we're doing it through a college of agriculture that brings really unique resources in a unique way. So, this is very much focused on the value added and the quality of life issues in a way that very few, if any, institutions are doing right now. And that, again, in terms of uniqueness and opportunity is really quite important for us. Thank you, Bobby, we appreciate it.

AGRICULTURAL AFFAIRS REPORT (contd)

RESTRUCTURING OF THE COLLEGE OF AGRICULTURE (contd)

Dr. Moser:

Thank you.

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STUDENT AFFAIRS COMMITTEE REPORT

Mr. Francisco:

The Student Affairs Committee met this morning and discussed teaching associate education and graduate associate positions with Dr. Bob Arnold, Dean Roy Koenigsknecht, and Nancy Chism. Dr. Arnold talked about the understanding and misconceptions of T.A.'s, Teaching Evaluation forms, and Teaching Fellows.

Dean Koenigsknecht started off by showing us a video on Graduate Associate Teaching Awards, how they are selected, and how he gives out the awards in the classroom like Gordon does for the teachers. He also said something that I thought was very important and that is that 68 percent of our graduating seniors go on to some form of graduate school.

Also, he talked about international T.A.'s and how they have to go through the Spoken English Program which offers mock teaching tests. Since the implementation of this program the complaints that we have had about T.A.'s and T.A. training have really diminished. Dean Koenigsknecht also said that OSU goes beyond Ohio Legislature's standards for T.A. training.

Nancy Chism reported on the activities that her department does to help supplement departments in training their T.A.'s. Some of the training includes: individual and departmental consultation on teaching issues; seminars and workshops; university-wide events; the T.A. orientation held before fall quarter starts; and publications.

Some of the other things, which Gordon has mentioned, is that 18 of our T.A.'s from Ohio State just received leadership awards from the PEW Charitable Trust and the National competition, and they were also present at the national conference. The staff also brings in frequent authors, presenters, and consultants on these issues. The impact of faculty and T.A. development services have been assessed by long-term and short-term studies, and can be documented as having meaningful, positive results on teaching of undergraduates, and the development of future faculty.

We then had our student government leaders' reports. Chris Norman reported today that they are very excited about the plans for the Trustee/Administration Student for a Day coming up in March and April. Also, their first year intern program is doing well. This program is set up to give first year students the opportunity to become part of the student government at the start of the year.

Chris also mentioned that USG is demanding a student voice in the restructuring of the University. USG is also sponsoring the "Red Ribbon Campaign," in conjunction with MADD, the Ohio Farm Bureau, American Greeting Cards, Ohio Insurance Institute, Ohio Department of Public Safety, and Dairy Mart. The motto is "Remember if you are going to drink, don't drive!" And a reminder, tie a red ribbon on your car antenna.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Francisco: (contd)

Frank Chloupek, from CGS, reported that there must be adequate faculty interaction and support for teaching at the departmental level. Stipends must be sufficient to allow full-time students to be half-time T.A.'s, especially when a large portion of their stipends are going towards health insurance. Teaching associates need to know their teaching assignments as soon as possible. This year some of the T.A.'s didn't know their assignments until a week before school started.

And, finally, Wesley Bishop, from IPC, reported that they have three outstanding candidates for the Senate Oversight Committee and they are going to name that individual today.

That concludes my report.

Ms. Casto:

Thank you, Mr. Francisco. That was an interesting committee meeting today.

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INVESTMENTS COMMITTEE REPORT

Mr. Shumate:

I would like to call on Jim Nichols to report on the Endowment Portfolio and the Investment Managers meeting.

Mr. Nichols:

Thank you, Mr. Shumate. Under the Investments Committee tab is the report of the Endowment for the last month, covering the period October 15 through November 19. Market value at the end of the period was \$499.4 million, down approximately \$13.9 million from October 15. This is a reflection of the movements in both the stock and the bond markets in a negative way. The equity portion decreased \$10.3 million, while the fixed income portion decreased \$4.5 million. The net new additions to the Endowment for the month were \$1.8 million. I would point out since July 1 the Endowment has increased \$6.3 million, including net additions of \$2.5 million. Current asset allocation remains consistent for what it has been in the past: 59 percent in equities, 26 percent in fixed, 7 percent in real estate, and 8 percent in cash.

Yesterday, the Investments Committee met for five hours to review equity managers and this would be in addition to the four hours they met in October to review fixed income managers. Coming from that meeting was a recommendation of some changes in the amounts of money that are allocated to managers and I would like to cover those with you. They are, again, under the Investments Committee tab entitled, "Reappointment of Investment Managers."

The amount of money available for reallocation was \$70 million due to three reasons: 1) there was a reduction in one manager, which I will talk about in a moment; 2) there was a resignation of a manager approximately three months ago; and 3) we have about \$27 million in non-allocated cash that is available for allocation -- that is money that has come in from new gifts.

INVESTMENTS COMMITTEE REPORT (contd)

Mr. Nichols: (contd)

The following managers have had adjustments and the recommendations are: Boatmen's Trust Company to increase \$5 million; keep the Chicago Corporation and Duff & Phelps at the same particular level; WR Lazard & Company Fixed Income Index Manager to increase \$15 million; R. Meeder & Associates to increase \$5 million; and Nicholas Applegate to increase \$20 million towards small capitalization stocks. The amount of money for University Managed Fixed Income, GNMA's, would remain the same; however, the Committee is recommending that in addition to GNMA's that it also involve the investments of treasuries and agencies.

The University Student Account would be increased by \$2 million over their present allocation of \$5 million. And, I would point out that the Student Account all the way through the process -- not only recently, but since we have brought the students on board three and a half years ago -- has received the same rigorous review that the regular professional managers have. The Committee was inclined, based on their consistent performance over time, to increase their allocation by \$2 million.

Wells Fargo and their small capitalization fund to be increased \$5 million and Wells Fargo, in terms of International Index Equity Fund, \$20 million. Finally, the reference I made at the beginning with regards to reductions is that Wood Island Equity Managers be reduced to a total of \$10 million. Those are presented, Mr. Shumate, for the Board's consideration.

Mr. Shumate:

Are there any questions?

Ms. Casto:

Alex, do we interview Ohio money managers? I noticed that these are all out of state.

Mr. Shumate:

They're not all out of state.

Mr. Nichols:

The Chicago Corporation has a very strong presence in Columbus and is very much involved here; R. Meeder & Associates is located in Dublin and has been here for some time; the students are obviously here; and in addition to that WR Lazard has just opened a Columbus office.

Ms. Casto:

That makes me very happy. Thank you.

Mr. Shumate:

I knew it would, Madam Chair. Are there any other questions?

REAPPOINTMENT OF INVESTMENTS MANAGERS

Resolution No. 94-73

Synopsis: The Investments Committee recommended the approval of the Reappointment of Investment Managers.

WHEREAS it is the policy of The Ohio State University to utilize the services of external Investment Managers to assist in the management of the University's Endowment Fund; and

WHEREAS the Investments Committee of the Board of Trustees periodically reviews the results obtained by the external Investment Managers and the amount of funds assigned to each of them; and

WHEREAS it is prudent investment policy to adjust the mix and amounts of money assigned to external Investment Managers as economic conditions change; and

WHEREAS the Investments Committee has also directed the Treasurer to maintain University Managed equity funds which primarily consist of gifts and a University Managed fixed income fund which consist of GNMA's, U.S. Treasury and Agency Securities; and

WHEREAS the number of external Investment Managers and the amount of funds assigned to them and the Treasurer shall be determined by the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of the Investments Committee of the Board of Trustees the following named external Investment Managers and the Office of the Treasurer shall be reappointed to counsel in the management of Endowment Fund Investments totaling the initial amounts indicated:

<u>Manager</u>	<u>Allocations</u>	<u>Date</u>	<u>Market Value as of 11/19/93</u>
Boatmen's Trust Company (Fixed Income)	\$10,000,000	12/83	
	10,000,000	4/87	
	5,000,000	10/90	
	<u>5,000,000</u>	12/93	
	<u>\$30,000,000</u>		<u>\$35,192,732</u>
The Chicago Corporation (Equities)	\$10,000,000	10/77	
	7,500,000	7/78	
	(2,500,000)	7/79	
	(5,000,000)	7/81	
	1,000,000	4/83	
	5,000,000	6/86	
	5,000,000	3/87	
<u>(7,500,000)</u>	5/89		
<u>\$13,500,000</u>		<u>\$52,220,660</u>	
Duff and Phelps Investment Management Company (Fixed Income)	\$10,000,000	7/87	
	<u>5,000,000</u>	3/92	
	<u>\$15,000,000</u>		<u>\$16,717,582</u>
WR Lazard and Company (Fixed Income Index Fund)	\$10,000,000	8/89	
	5,000,000	11/90	
	<u>15,000,000</u>	12/93	
	<u>\$30,000,000</u>		<u>\$16,864,004</u>
R. Meeder and Associates, Inc.	\$15,000,000	8/89	<u>\$18,609,603</u>

REAPPOINTMENT OF INVESTMENTS MANAGERS (contd)

<u>Manager</u>	<u>Allocations</u>	<u>Date</u>	<u>Market Value as of 11/19/93</u>
(Small Capitalization Equity Index Fund)	<u>\$ 5,000,000</u> <u>\$20,000,000</u>	12/93	
Nicholas-Applegate Capital Management Mid Cap Growth (Equities)	\$10,000,000 5,000,000 <u>5,000,000</u> <u>\$20,000,000</u>	6/86 11/90 3/92	<u>\$44,817,531</u>
Nicholas-Applegate Capital Management Small Cap Growth (Equities)	<u>\$20,000,000</u>	12/93	
University Managed (Equities)	<u>\$21,133,942*</u>	varies*	<u>\$56,796,021</u>
University Managed (Fixed Income - GNMA's/Agencies)	\$10,000,000 2,500,000 <u>10,000,000</u> <u>\$22,500,000</u>	7/87 12/90 3/92	<u>\$23,107,589</u>
University Students (Equities)	\$5,000,000 <u>2,000,000</u> <u>\$7,000,000</u>	2/90 12/93	<u>\$7,946,647</u>
Wells Fargo Nikko Investment Advisors (Standard & Poors 500 Equity Index Fund)	\$30,000,000 7,500,000 <u>17,000,000</u> <u>\$54,500,000</u>	10/89 11/90 12/92	<u>\$69,421,587</u>
Wells Fargo Nikko Investment Advisors (Small Capitalization Equity Index Fund)	\$15,000,000 <u>5,000,000</u> <u>\$20,000,000</u>	3/92 12/93	<u>\$17,622,668</u>
Wells Fargo Nikko Investment Advisors (International Equity Index Fund)	<u>\$20,000,000</u>	12/93	
Wood Island Associates, Inc. (Equities)	\$2,000,000 1,500,000 5,300,000 5,000,000 5,000,000 <u>(7,500,000)</u>	1/79 10/79 7/81 4/83 4/86 5/89	
	<u>(1,300,000)**</u> <u>\$10,000,000</u>	12/93	<u>\$42,272,902</u>

*Varies with receipt and sale of gifts

**Market Value reduced to \$10,000,000

Upon motion of Mr. Shumate, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

Mr. Shumate:

Madam Chair, the Development Report, the report on private support to the University for July and October, is in your development section of the notebook. You might recall that last month we reported that gift receipts were 9 percent behind last year's record setting pace. This month we've closed the gap to being only 2 percent behind last year for July and October periods. We expect a strong November and December, and hope to at least match last year's record in the first six month total.

There are a number of encouraging highlights to be particularly noted in the report: 1) the number of donors continues to be greater than one year ago, up 35 percent; 2) corporate giving is strong, up 18 percent; 3) gifts from non-alumni individuals are up 27 percent; and 4) private foundation giving is up 28 percent.

Are there any questions? If not, I would like to recommend to the Board the establishment of eleven new named endowed funds totalling \$1,820,677 in restricted support to the University. I'm also requesting the revision of eight named endowed funds.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 94-74

Synopsis: The report on the receipt of gifts and the summary for October 1993 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of eleven (11) new named endowed funds, amendments to seven (7) endowed funds, and one (1) chair:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of October 1993 be approved.

Upon motion of Mr. Shumate, seconded by Amb. Wolf, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

SUMMARY

TOTAL UNIVERSITY PRIVATE SUPPORT

July-October
1992 compared to 1993

GIFT RECEIPTS BY DONOR TYPE

	Dollars July through October			
	<u>1992</u>	<u>1993</u>	<u>% Change</u>	
Individuals:				
Alumni (Current Giving)		\$3,790,404	\$2,086,016	(45)
Alumni (From Bequests)		<u>548,381</u>	<u>554,242</u>	1
Alumni Total	\$4,338,785	\$2,640,258	(39)	
Non-Alumni (Current Giving)		\$1,311,167	\$1,899,758	45
Non-Alumni (From Bequests)		<u>1,452,578</u>	<u>1,604,225</u>	10
Non-Alumni Total		\$2,763,745	\$3,503,983	27
Individual Total		\$7,102,530	\$6,144,241	(13) ^A
Corporations/Corp Foundations		\$4,694,905	\$5,530,272	18 ^B
Private Foundations		\$1,311,571	\$1,674,906	28 ^C
Associations & Other Organizations		\$1,266,013	<u>\$ 767,877</u>	(39) ^D
TOTAL		\$14,375,019	\$14,117,296	(2)

NOTES

- A Contributions from non-alumni individuals is up 27% this year due to several cash gifts exceeding \$100,000. However overall individual giving is down 13% compared to the July-October period one year ago. This is largely due to an irrevocable trust of \$2.1 million which was received in September 1992 that has yet to be matched by any single individual gift this year.
- B Corporation giving at the \$10,000 or more level is up 24% for the first months of FY94 (\$3,087,041 last year compared to \$3,840,390 this year).
- C Giving from private foundations at the \$10,000 or more level is up 40% for the first four months of FY94 (\$1,485,488 this year compared to \$1,061,141 last year).
- D During July-October 1992, thirty associations or other organizations gave \$10,000 or more (\$862,789). This year only twenty-two gave \$10,000 or more (\$465,755).

(Note: Of the \$14,117,296 in current year gift receipts, \$199,748 or 1% is the result of the payment of pledges from The Ohio State University Campaign).

REPORT ON UNIVERSITY DEVELOPMENT (contd)

SUMMARY

TOTAL UNIVERSITY PRIVATE SUPPORT

July-October
1992 compared to 1993

GIFT RECEIPTS BY PURPOSE

	Dollars July through October		
	<u>1992</u>	<u>1993</u>	<u>% Change</u>
Gift Additions to Endowments:	\$5,463,389	\$3,880,626	(29)
Gifts to Current Use Funds:			
Buildings/Equipment	\$1,052,468	\$1,209,225	15
Program Support	\$4,989,612	\$5,144,828	3
Student Financial Aid	\$1,286,953	\$1,386,261	8
Annual Funds-Colleges/Departments	\$1,402,892	\$2,179,277	55
Annual Funds-University	<u>\$ 179,705</u>	<u>\$ 317,079</u>	(26)
Total	\$14,375,019	\$14,117,296	(2)

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Funds

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
The Adda Alderman Price Memorial & Cancer Endowment Fund (Arthur G. James Cancer Hospital & Research Institute)		\$574,777.40	\$574,777.40
C. Vernon Price Memorial Medical Endowment Fund (College of Medicine)		\$574,777.40	\$574,777.40
Cancer Research Advancement Endowment Fund (Arthur G. James Cancer Hospital & Research Institute)		\$170,947.00	\$170,947.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Hugh Edgar Kline - Wayne County 4-H Program Fund (Wayne County 4-H Program - 4-H and Cooperative Extension)	\$168,967.34	\$168,967.34
The Milk Marketing Inc. Agriculture and Human Ecology Fund (Scholarship & Program Support - Colleges of Agriculture & Human Ecology)	\$145,000.00	\$145,000.00
The Milk Marketing Inc. 4-H Fund (Program Support - 4-H and University Extension)	\$ 55,000.00	\$ 55,000.00
College of Dentistry High Ability Scholars Fund (Scholarships - College of Dentistry)	\$ 45,453.95	\$ 45,453.95
College of Dentistry Student Research Fund (Student Research Projects - College of Dentistry)	\$ 45,453.95	\$ 45,453.95
The Food Service and Technology Building Fund (Food Science and Technology Building Project - College of Agriculture)	\$ 15,300.00	\$ 15,300.00
The Transportation Research Center of Ohio Investment Endowment Fund		

Change in Name and Description of Named Endowed Funds

From: The William E. Copeland Fund In Obstetrics and Gynecology
To: The William E. Copeland Fund, Sr. In Obstetrics and Gynecology

Change in Name and Description of Named Endowed Funds (contd)

From: Delta Omicron Scholarship Fund
To: Delta Omicron Memorial Scholarship Fund

From: The Baker & Hostetler Law Library and Building Fund
To: John D. Drinko - Baker & Hostetler Building Fund

Change in Description of Named Endowed Funds

The Lawrence and Isabel Barnett Distinguished Visiting Professor Fund
in Arts Policy and Administration
The Lawrence and Isabel Barnett Fellowship Fund
James E. Chapman - Baker & Hostetler Law Library Fund

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Description of Chair

The Newton D. Baker - Baker & Hostetler Chair in Law

THE OHIO STATE UNIVERSITY FOUNDATION

Approval of Description and Establishment of Named Endowed Fund

The Dairy and Nutrition Council Endowment for Education In Nutrition (Program Support - College of Medicine)	\$ 25,000.00	\$ 25,000.00
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Change in Description of Named Endowed Chair

The John Deaver Drinko - Baker & Hostetler Chair in Law

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Funds

The Adda Alderman Price Memorial Cancer Endowment Fund

The Adda Alderman Price Memorial Cancer Endowment Fund for The Arthur G. James Cancer Hospital and Research Institute was established December 3, 1993 by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the Estate of Elnora L. Price.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The principal and income shall be used to support work in The Arthur G. James Cancer Hospital and Research Institute or in such other manner and form as the University may from time to time determine in connection with the disease of cancer and its diagnosis, prevention, treatment and cure, as approved by the Director of The Arthur G. James Cancer Hospital and Research Institute and the Vice President for Health Services.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Director of The Arthur G. James Cancer Hospital and Research Institute and the Vice President for Health Services in order to carry out the desire of the donor.

\$574,777.40

C. Vernon Price Memorial Medical Endowment Fund

The C. Vernon Price Memorial Medical Endowment Fund was established December 3, 1993 by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund in support of the College of Medicine from the estate of Elnora L. Price, Columbus, Ohio.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

C. Vernon Price Memorial Medical Endowment Fund (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The principal and income shall be used from time to time in connection with diseases of the heart and circulatory system, their diagnosis, prevention, treatment and cure as may be determined by the Dean of the College of Medicine.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Medicine, or program administrative officer in order to carry out the desire of the donor.

\$574,777.40

Cancer Research Advancement Endowment Fund

The Cancer Research Advancement Endowment Fund for The Arthur G. James Cancer Hospital and Research Institute was established December 3, 1993 by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support work in The Arthur G. James Cancer Hospital and Research Institute or in such other manner and form as the University may from time to time determine in connection with the disease of cancer and its diagnosis, prevention, treatment and cure, as approved by the Director of The Arthur G. James Cancer Hospital and Research Institute and the Vice President for Health Services.

It is the desire of the donor(s) that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Director of The Arthur G. James Cancer Hospital and Research Institute and the Vice President for Health Services in order to carry out the desire of the donor(s).

\$170,947.00

The Hugh Edgar Kline - Wayne County 4-H Program Fund

The Hugh Edgar Kline - Wayne County 4-H Program Fund was established December 3, 1993 by the Board of Trustees of The Ohio State University, with a gift to The Ohio State University Development Fund from the estate of Hugh Edgar Kline of Jeromesville, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Hugh Edgar Kline - Wayne County 4-H Program Fund (contd)

The annual income shall be used by the Wayne County 4-H Program, Wayne County, Ohio, for awards to the top/outstanding 4-H boys and girls who have been involved with the 4-H program for a minimum of five years and who are exhibitors at the Wayne County Fair, Wayne County, Ohio. Selection of the award recipients and the designated number of awards shall be determined by the Wayne County 4-H Committee and county extension agents for the 4-H program in Wayne County, Ohio. Funds not expended in any given year on 4-H program awards as previously described may be used to support other 4-H program efforts during the course of the year. Alternative use of the income shall be the responsibility of the Wayne County 4-H Committee and county extension agents for the 4-H program in Wayne County, Ohio.

It is the desire of the donor that this fund should benefit the University and its Wayne County 4-H Program in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever, as determined by the Board of Trustees, with preference being given to the recommendations from the appropriate administrative official of the university who is the director for the Ohio State University Extension in consultation with a committee representing the local 4-H donors.

\$168,967.34

The Milk Marketing Inc. Agriculture and Human Ecology Fund

The Milk Marketing Inc. Agriculture and Human Ecology Fund was established on December 3, 1993 by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from Milk Marketing Inc., Strongsville, Ohio.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support programs and scholarships within the College of Agriculture and the College of Human Ecology. Support shall include at least one scholarship in each of these areas: Dairy Science, Agricultural Economics, and ATI Dairy in the College of Agriculture and in either Human Nutrition or Home Economics Education in the College of Human Ecology. Support shall also include ATI and OARDC programs, LEAD, and other priority programs identified by the Vice President, Agricultural Administration and the CEO, Milk Marketing Inc., or their designee or its successor organization. Annual awards will be directed by the Vice President, Agricultural Administration or their designee in consultation with the CEO, Milk Marketing, Inc., or their designee or its successor organization. Scholarship and award recipients shall be selected annually by the Vice President for Agricultural Administration or their designee, the Dean, College of Human Ecology or their designee, and the Director, ATI or their designee and MMI designee, in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Vice President, Agricultural Administration in order to carry out the desire of the donor.

\$145,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Milk Marketing Inc. 4-H Fund

The Milk Marketing Inc. 4-H Fund was established on December 3, 1993 by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Milk Marketing Inc., Strongsville, Ohio.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support programs within the Ohio State University Extension state 4-H program including but not exclusively the 4-H Dairy Award, 4-H Congress, National 4-H Center and programs, Dairy Conference, and annual needs. Annual distribution shall be directed by the State 4-H Leader, in conjunction with the Ohio 4-H Foundation Board of Trustees with final approval by the director of Ohio State University Extension or his/her designee in consultation with the CEO, Milk Marketing Inc., or its successor organization and/or designee.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Vice President for Agricultural Administration in order to carry out the desire of the donor.

\$55,000.00

College of Dentistry High Ability Scholars Fund

The College of Dentistry High Ability Scholars Fund was established December 3, 1993 by the Board of Trustees of The Ohio State University with a gift from the estate of Dr. James A. Rumbaugh, (D.D.S. '41), professor emeritus of the College of Dentistry.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The income is to be used to provide scholarships for dental students with high ability regardless of their financial need status. The intent is to use these funds to attract outstanding students who will improve the overall academic quality and environment of the College through their enrollment. The selection of a recipient will be based on appropriate measures of previous scholarship as determined by consultation between Academic Affairs and Admissions in the College of Dentistry and in consultation with the Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Dentistry.

\$45,453.95

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

College of Dentistry Student Research Fund

The College of Dentistry Student Research Fund was established December 3, 1993, by the Board of Trustees of The Ohio State University with a gift from the estate of Dr. James A. Rumbaugh, (D.D.S. '41), professor emeritus of the College of Dentistry.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The income is to be used to support summer research projects conducted by students in the College of Dentistry and/or the Division of Dental Hygiene. Awards will be made to students whose projects are judged to be exemplary as determined by those with oversight for these programs and designated by the dean. The award may be used for stipends, supplies, travel, publications, or other research related needs.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Dentistry.

\$45,453.95

The Food Science and Technology Building Fund

The Food Science and Technology Building Fund was established on December 3, 1993 by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the food industry, alumni, and friends of the College of Agriculture.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be added to the principal until the University makes a final determination on the financing arrangements of the Food Science and Technology building project. The Vice President for Agricultural Administration, or his/her designee reserves the right to invade the principal to cover building-related costs and fees following the final determination of the financing arrangements. Remaining funds shall be used for support of the Food Science and Technology program.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the University's Board of Trustees in consultation with the Vice President for Agriculture Administration in order to carry out the desire of the donors.

\$15,300.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Transportation Research Center of Ohio (TRC)
Investment Endowment Fund

The Transportation Research Center of Ohio (TRC) Investment Endowment Fund was established December 3, 1993 by the Board of Trustees of The Ohio State University with excess funds from TRC. The original investment of funds occurred in March 1988.

All monies are to be invested in the University's permanent endowment fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

TRC will invest their excess funds in The Ohio State University Endowment Fund as a long-term investment, although it is understood that TRC may withdraw funds it should require due to unforeseen and extraordinary circumstances. Income shall be used at the discretion of TRC.

Change in Name and Description of Named Endowed Funds

The William E. Copeland, Sr. Fund in Obstetrics and Gynecology

The William E. Copeland Fund in Obstetrics and Gynecology was established September 7, 1973, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from William E. Copeland, Sr., M.D., Columbus, Ohio. The name and description were revised December 3, 1993.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The income shall support an annual educational program called the William E. Copeland, Sr. Scholar Program in the Department of Obstetrics and Gynecology. A distinguished visiting scholar of national and international prominence in the area of reproductive medicine will be invited each year to participate in teaching residents, house staff and fellows of the Department of Obstetrics and Gynecology for a minimum of one week. Income shall be distributed by recommendation of the Chairperson of the Department of Obstetrics and Gynecology and approved by the Dean of the College of Medicine.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Medicine, the Chairperson of the Department of Obstetrics and Gynecology, or program administrative officer in order to carry out the desire of the donor.

Delta Omicron Memorial Scholarship Fund

The Delta Omicron Scholarship Fund was established July 11, 1956 with gifts to The Ohio State University Development Fund from the Zeta Beta Chapter of Delta Omicron, Columbus, Ohio. The name and description were revised December 3, 1993.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Name and Description of Named Endowed Funds (contd)

Delta Omicron Memorial Scholarship Fund (contd)

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income is to be used to provide an annual scholarship for one non-professional fraternity-affiliated undergraduate or graduate student in The Ohio State University School of Music with a 3.0 grade point average or higher. Unused income shall be transferred to the principal.

While enrolled at The Ohio State University, members of non-OSU chapters of Delta Omicron shall be eligible for consideration for the scholarship. Should Chi Chapter become re-activated at The Ohio State University, Chi Chapter members shall become exclusive recipients of the scholarship. The scholarship recipient will be chosen by the School of Music scholarship committee in cooperation with the Scholarship Committee of the Zeta Beta Chapter of Delta Omicron and, if such position exists, the Chi Chapter Faculty Advisor, in consultation with the Committee on Student Financial Aid.

It is the desire of the donor(s) that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate administrative official who is directly responsible for the School of Music.

John D. Drinko - Baker & Hostetler Building Fund

The Mildred S. and Noel F. George Fund was established September 3, 1982, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the Kaplan-Halpert Foundation of Cleveland, Ohio, through the generosity of Noel F. George (J.D. '32), a trustee of the Foundation, on the occasion of his 50th anniversary of graduation from the College of Law. The name was changed to The Noel F. George - Baker & Hostetler Law Library Fund on February 7, 1986. The name was further changed to The Baker & Hostetler Law Library and Building Fund on June 3, 1988. The original description was revised August 23, 1989, and further revised February 2, 1990. On December 3, 1993, the name was changed to the John D. Drinko - Baker & Hostetler Building Fund and the description was revised.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income and principal shall be used by the Dean of the College of Law for the Law Building Addition and Renovation project.

Should the need for this fund cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to recommendations from the appropriate administrative official of the University who is then directly responsible for legal education.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Description of Named Endowed Funds

The Lawrence and Isabel Barnett Distinguished Visiting
Professor Fund in Arts Policy and Administration

The Lawrence and Isabel Barnett Distinguished Visiting Professor Fund in Arts Policy and Administration was established May 7, 1993 by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Lawrence R. Barnett (B.S.Bus.Adm. '88) and Isabel Barnett of Rye, New York. The fund was revised December 3, 1993.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the teaching and other work of the Lawrence and Isabel Barnett visiting professor in Art Policy and Administration. The visiting professor shall be nationally and internationally recognized in the academic or arts community with expertise and experience in the business and policy aspects of the arts.

Duties of the visiting professor shall include, but is not limited to, teaching classes, seminars and workshops; meeting with individual and groups of students; giving public lectures; and participating in symposium and University arts community functions.

Appointment to the visiting professor position shall be made by the Dean of the College of the Arts and the Director of the School of Public Policy and Management upon recommendation of a faculty and student committee with representatives from the College of the Arts and the School of Public Policy and Management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of the Arts and Director of the School of Public Policy and Management in order to carry out the desire of the donors.

The Lawrence and Isabel Barnett Fellowship Fund

The Lawrence and Isabel Barnett Fellowship Fund was established March 6, 1992, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from Lawrence R. Barnett (B.S. Bus.Adm. '88) and Isabel Barnett of Rye, New York. The fund was revised December 3, 1993.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to fund a yearly fellowship for a graduate student enrolled or planning to enroll in the Master of Arts in Arts Policy and Administration. Students shall be selected on merit, with preference for a student with need. This is a dual, interdisciplinary degree program within the College of the Arts and the School of Public Policy and Management. The fellowship recipient shall be selected by the Dean of the College of the Arts and the Director of the School of Public Policy and Management, or his/her designee, and in consultation with the University Committee on Student Financial Aid.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Description of Named Endowed Funds (contd)

The Lawrence and Isabel Barnett Fellowship Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean and School of Public Policy and Management director in order to carry out the desire of the donors.

James E. Chapman - Baker & Hostetler Law Library Fund

The James E. Chapman - Baker & Hostetler Law Library Fund was established February 2, 1990 by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from James E. Chapman (B.S. Bus.Adm. '53, J.D. '54); John D. Drinko (J.D. '44), Baker & Hostetler and friends. The description was revised December 3, 1993.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used at the discretion of the Dean of the College of Law for the Law Library.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

Change in Description of Chair

The Newton D. Baker - Baker & Hostetler Chair in Law

The Newton D. Baker Memorial Fund was established on February 1, 1974 by the Board of Trustees of The Ohio State University with initial gifts from John D. Drinko, Baker & Hostetler and friends in memory of the firm's founder, Newton D. Baker, who was also a loyal benefactor and chairperson of the Board of Trustees of The Ohio State University. The name and description were revised on February 7, 1986 and August 23, 1989. The description was further revised on December 3, 1993.

All gifts are to be invested in the University's Permanent Endowment Fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support The Newton D. Baker - Baker & Hostetler Chair in Law. The chair is created to recognize the work of a distinguished scholar and teacher in the College of Law. Appointment to The Newton D. Baker - Baker & Hostetler Chair in Law will be recommended to the Provost by the Dean of the College of Law for approval by the Board.

Should the need for this fund cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to recommendations from the appropriate administrative official for the University who is then directly responsible for law education.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION

Approval of Description and Establishment of Named Endowed Fund

The Dairy and Nutrition Council Endowment
for Education in Nutrition

The Dairy and Nutrition Council Endowment for Education in Nutrition was established December 3, 1993 by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts designated for the support of the College of Medicine from the Dairy and Nutrition Council.

Income provided by the Foundation shall be used to enhance medical student education primarily MED I and II programs through the support of visiting professor(s) or other nutrition education programs as deemed appropriate. Selection of the visiting professor(s) or other nutrition program, will be made by the Dean of the College of Medicine, or his designee, in consultation with the appointed Dairy and Nutrition Council representative.

\$25,000.00

Change in Description of Named Endowed Chair

The John Deaver Drinko - Baker & Hostetler Chair in Law

The John Deaver Drinko - Baker & Hostetler Chair in Law was established March 7, 1986, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from John D. Drinko (JD '44) and Elizabeth Gibson Drinko, Baker & Hostetler and friends. The fund was revised and transferred to the University Foundation on May 7, 1987, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation. The description was further revised on March 2, 1990 and December 3, 1993.

All gifts are to be invested by the Foundation under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for salary and program support for a distinguished teacher and scholar in the College of Law. The fund's principal may not be reduced below \$1,250,000.

Should the need for this fund cease to exist or so diminish as to provide unused income, then the income may be used by the College of Law for such purposes as may be determined by the Foundation Board, with preference being given to recommendations from the appropriate administrative official of the College of Law.

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FISCAL AFFAIRS COMMITTEE REPORT

Mr. Skestos:

Madam Chair, I expect my report not to take much time since Mr. Shkurti is not going to speak to us today. Our Committee met earlier this morning and we heard the annual report on capital projects. It was an excellent report given by Ms. Morelli. I would like to now call on Janet Pichette to summarize the report for you.

Ms. Pichette:

Thank you, Mr. Chairman. Included in your agenda mailing was the annual report by the University Architect's office on the status of capital projects under way during the past year. The report outlines our work on 217 projects, totalling over \$570 million. The report is organized into four sections: 1) newly emerging projects still in the conceptual or early planning stages; 2) projects in design; 3) projects under construction; and 4) projects completed during the year. There's a listing of all projects in the category and for each project over a million dollars we have included a project data sheet. If you would like data sheets for projects under a million dollars, we would be happy to provide you with that. It also shows you the points where the Board has the involvement in all of these stages.

Earlier this morning at the Fiscal Affairs Committee meeting Jill Morelli, the University Architect, gave an informative slide presentation highlighting several of the projects noted in the report, including Hale Hall Renovation, Ambulatory Care Facility, Dreese Lab, and Derby Hall Renovation, just to name a few. Jill and I would welcome any questions about this report and any comments you might have on how we may make it more useful for you.

The following resolution will authorize employment of architects and request for bids to move forward on seven projects listed. We ask for your approval to request bids and award contracts for these projects.

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS**

Resolution No. 94-75

Synopsis: The Fiscal Affairs Committee recommended authorization to employ architects/engineers and request construction bids for the listed projects:

**BRICKER HALL ELEVATOR REPLACEMENT;
JESSE OWENS RECREATION CENTERS IMPROVEMENTS;
1314 KINNEAR ROAD MASONRY IMPROVEMENTS;
TAYLOR TOWER - CURL DRIVE MALLWAY IMPROVEMENTS;
ATI LIVESTOCK BARN RENOVATION AND LAND IMPROVEMENTS;
RHODES HALL SELF CONTAINED BIRTHING CENTER; AND
RADIATION DOSIMETRY CALIBRATION FACILITY**

WHEREAS the University desires to proceed with the removal of the northwest elevator car, provide for a replacement elevator in the same location to serve all floors in Bricker Hall and meet ADA requirements and following installation, remove from services the east elevator, which cannot be upgraded to meet code; and

WHEREAS the total estimated project cost is \$150,000, and total estimated construction cost is \$128,500; with funding provided by House Bill 904; and

WHEREAS the University desires to proceed with exterior renovations on the three Jesse Owens Recreation Centers to include removal and replacement of all rotting and mildewed exterior wood, staining and varnishing of the exterior, additional perimeter safety lighting, and modification or replacement of the exterior doors for the three centers; and

WHEREAS the total estimated project cost is \$450,000, the total estimated construction cost is \$375,000; with funding provided by House Bill 904; and

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS (contd)**

BRICKER HALL ELEVATOR REPLACEMENT;
JESSE OWENS RECREATION CENTERS IMPROVEMENTS;
1314 KINNEAR ROAD MASONRY IMPROVEMENTS;
TAYLOR TOWER - CURL DRIVE MALLWAY IMPROVEMENTS;
ATI LIVESTOCK BARN RENOVATION AND LAND IMPROVEMENTS;
RHODES HALL SELF CONTAINED BIRTHING CENTER; AND
RADIATION DOSIMETRY CALIBRATION FACILITY (contd)

WHEREAS the University desires to proceed with masonry improvements at 1314 Kinnear Road;
and

WHEREAS the total estimated project cost is \$220,000, and the total estimated construction cost is
\$203,600; with funding provided by House Bill 904; and

WHEREAS the University desires to proceed with renovation of the mallway from Taylor Tower to
Curl Drive to include new pavement, walls, plantings, park benches, bike racks, and general lighting;
and

WHEREAS the total estimated project cost is \$230,000, and the total estimated construction cost is
\$212,900; with funding provided by House Bill 904; and

WHEREAS at the Agricultural Technical Institute's Apple Creek Farm, the University desires to
proceed with the renovation of the beef barns and the swine finishing barn, the construction of a
new bunker silo at the dairy barn, and land improvements to fields including grading, shaping,
cleaning ditches, tiling, and culvert replacement; and

WHEREAS the total estimated project cost is \$66,490, and the total estimated construction cost is
\$60,000; with funding provided by House Bill 904; and

WHEREAS the University desires to proceed with the construction of a self-contained birthing
center on the southwest end of the seventh floor of Rhodes Hall to include a family room with hide-
a-bed for emergency delivery, kitchen facilities, toilet facility with jacuzzi tub, birthing room, office,
triage area, and storage; and

WHEREAS the total estimated project cost is \$400,000, and the total estimated construction cost is
\$325,000, with funding provided by University Hospitals; and

WHEREAS the University desires to construct a facility in the vicinity of the 1314 Kinnear Road
Building to house the nuclear engineering program; and

WHEREAS the total estimated project cost is \$250,000, and the total estimated construction cost is
\$215,000, with funding provided by Ohio Emergency Management Agency (\$176,000), Office of
Research (\$14,000), and Nuclear Engineering Program of the Department of Mechanical
Engineering (\$60,000):

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be
authorized to select qualified architectural/engineering firms as necessary for the Bricker Hall
Elevator Replacement, Jesse Owens Recreation Centers Improvements, 1314 Kinnear Road
Masonry Improvements, Taylor Tower-Curl Drive Mallway Improvements, and ATI Livestock Barn
Renovation and Land Improvements projects and that the fees for these services be negotiated
between the firms selected and The Ohio State University; and

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS (contd)**

BRICKER HALL ELEVATOR REPLACEMENT;
JESSE OWENS RECREATION CENTERS IMPROVEMENTS;
1314 KINNEAR ROAD MASONRY IMPROVEMENTS;
TAYLOR TOWER - CURL DRIVE MALLWAY IMPROVEMENTS;
ATI LIVESTOCK BARN RENOVATION AND LAND IMPROVEMENTS;
RHODES HALL SELF CONTAINED BIRTHING CENTER; AND
RADIATION DOSIMETRY CALIBRATION FACILITY (contd)

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids on all projects listed in accordance with established University procedures, and if satisfactory bids are received, to award contracts, with all actions to be reported to this Board at the appropriate time.

Upon motion of Amb. Wolf, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS**

Resolution No. 94-76

Synopsis: The Fiscal Affairs Committee recommended the acceptance of the report of award of contracts and the establishment of contingency funds for the listed projects.

WHEREAS resolutions adopted by the Board of Trustees on October 5, 1990, September, 7, 1990, March 1, 1991, May 3, 1991, June 4, 1992, October 4, 1992, November 6, 1992, February 4, 1993, and March 5, 1993 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established State of Ohio and University procedures, and if satisfactory bids were received to award contracts for the following projects: North Residence Halls - Chiller Replacement, Phase II; Veterinary Hospital Asbestos Abatement; Hopkins Hall - Ventilation and Mechanical Systems; Classroom Improvements Phase VII; OARDC Union County Farm Drainage; Marion Campus Early Childhood Development Lab; Starling-Loving Roof Replacement; Lincoln/Morrill Site Renovation; McCracken Power Plant Hot Water Heating System; Rhodes Hall Surgery HVAC Revisions Phase II; Mansfield Campus University Drive Restoration; Mansfield Campus Eisenhower Boiler Replacement; Doan Hall Trash Compactor Renovation; West Campus Remodeling; Olentangy River Wetlands Research Park; Doan Hall - 3 North; Means Hall - 3 West; University Airport Guidance Signs; ATI Phase V - Parking Lot; Sidewalk Replacement and Roadway Repairs; Classroom Improvements Phase VIII - McPherson Laboratory; OARDC - Mahoning Farm Renovation projects; and Marion Regional Campus Parking Lot; and

WHEREAS resolutions adopted by the Board of Trustees on May 4, 1989, September 7, 1990, October 5, 1990, and September 9, 1991 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established State of Ohio and University procedures, and if satisfactory bids were received to recommend the award of contract for the following projects: Campbell Hall Lab Rehabilitation - Phase II; Smith Laboratory Mechanical Improvements; Elevator Replacements; Wiseman Hall Mechanical Systems; Larkins Hall - Exterior Wall Replacement, Phase I; and Goss Laboratory Renovation - Retrovirus Containment;

NOW THEREFORE

December 3, 1993 meeting, Board of Trustees

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

BE IT RESOLVED, That pursuant to the actions previously authorized by this Board, the report of award of contracts and establishment of contingency funds for these projects are hereby accepted.

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix XXIV for background information and maps, page 609.)

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REPORT - UNIVERSITY'S ENDOWMENT FUND

Resolution No. 94-77

RESOLVED, That the report on the University's Endowment Fund, dated November 19, 1993, as submitted to the Investments Committee of the Board of Trustees, be received and filed with the official records of the Board.

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Thereupon the Board adjourned to meet Friday, February 4, 1994, at The Ohio State University Ohio Union, Columbus, Ohio.

Attest:

Robert M. Duncan
Secretary

Deborah E. Casto
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND TWO HUNDRED AND NINETY-NINTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, February 4, 1994

The Board of Trustees met at its regular monthly meeting on Friday, February 4, 1994, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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February 4, 1994 meeting, Board of Trustees

The Chairman, Ms. Casto, called the meeting of the Board of Trustees to order on February 4, 1994, at 7:30 a.m. She requested the Secretary to call the roll.

Present: Deborah E. Casto, Chairman, Milton A. Wolf, Alex Shumate, George A. Skestos, and David L. Brennan.

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Ms. Casto:

At this time I would like to request that the Board recess into Executive Session for the purpose of discussing personnel and legal matters.

Upon motion of Ms. Casto, seconded by Mr. Skestos, the Board recessed into Executive Session by unanimous roll call vote.

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Ms. Casto reconvened the meeting at 10:30 a.m.

Present: Deborah E. Casto, Chairman, John W. Kessler, Milton A. Wolf, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, Hiawatha N. Francisco, Jr., and Amira N. Ailabouni.

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UPDATE ON RESTRUCTURING

Ms. Casto:

I would like to call on Provost Richard Sisson to give us an update on restructuring.

Provost Richard Sisson:

Thank you, Madam Chair. I am going to do everything that I can to be studious and riveting. I have made available to the Board a formal written statement with respect to an update on restructuring. Let me invite your attention to a couple of issues in particular. You will recall that we commenced this process last fall. There was a review on the part of the Board, and I have consulted with various agencies of the University Senate and other relevant groups on the process statement. A memorandum was issued on November 3, entitled "Budget Constraints and Academic Priorities and Restructuring." There have been a number of vigorous discussions that have come about in our various academic units as a consequence of that. You have been reading about some of them and I would like to bring your attention to a couple of these formally.

On January 13 the faculty of the College of Agriculture approved that college's reorganization, reducing the number of academic units from 11 to 8. The vote was 310 to 70, with 22 abstentions. The turnout was extremely high, as it was in the next case that I am going to refer to you. I'm not going to go over the details of that proposal; however, I would like to note that there is a firm commitment with respect to this proposal that any degree program -- and this is going to be common -- that might be changed, students will have sufficient opportunity to complete their work. The proposal is certainly consonant with the priorities of the college, and the college welcomed joint ventures with academic units as well.

UPDATE ON RESTRUCTURING (contd)

Provost Sisson: (contd)

At the end of January, the College of Engineering voted on a restructuring proposal that would reduce their number of departments from 15 to 9. The vote was 161 to 65, with 2 abstentions.

As a political scientist, I'm interested in turnout and eighty-five percent of those eligible did vote. The same kinds of observations that I made about Agriculture, apply to the College of Engineering.

Now these are recommendations that have come to the Office of the Provost. They are under review and at an appropriate time will be forwarded to the University Senate, the Council on Academic Affairs, and also the newly constituted Ad Hoc Committee on Oversight of Restructuring for their review and deliberation. Also you will note that there is a consideration of the deactivation of a number of master's programs, particularly in the College of Medicine. There will also be additional reviews of such programs and other units as well.

Let me invite your attention to three other initiatives that are underway. One is that Vice President Hayes and I created an Ad Hoc Committee on Molecular Life Science to review what we should be doing in the extraordinarily important area of science here at Ohio State. We have riches here, but they are scattered hither and yon around the institution. This Committee is well into its work in this area and also in Biotechnology, and will hopefully have alternatives of interest to forward to Vice President Hayes and myself by the end of the month. Dr. Hayes and I also created a Committee on Applied Social and Public Policy, which is underway, with substantially the same kind of charge. That is to make a determination of where we should be going with respect to this general area here at Ohio State, and in a sense make more user-friendly the kinds of things that we discover and invent here.

Vice President Williams and I are currently in the process of creating an Ad Hoc Committee on the Undergraduate Experience. The idea is not to look at things piecemeal, but to look at the kind of experiences that the undergraduate student has from the undergraduate student's eyes. From the time that a student touches the University, the University touches the student -- as they indicate their interest in coming and living with us and learning with us for an extraordinary part of their life. We want to see how we are doing with respect to providing an outstanding experience for our students and how we might be able to do it better.

A final point, Madam Chair, has to do with the reviews of 12 specific areas in the academic support units that are currently underway. They range from information systems, budget planning, campus planning, physical facilities, and the University's Architect Office, to stores and receiving, purchasing and accounts payable, as well as a number of other areas. This will help the University see whether or not it is possible to achieve greater efficiencies, provide better service at the same cost, and achieve savings that we would like as a consequence of doing things in a different way, whether from out-sourcing or reorganization within the University itself.

This is quite a bit, but I have tried to be brief. There is much more in the works and I look forward to keeping you updated on all of these proposals as they go through the process of review and reach fruition.

UPDATE ON RESTRUCTURING (contd)

Ms. Casto:

Thank you, Provost Sisson, that was an excellent report. Does anyone have any questions for Provost Sisson? You've done an excellent job, thank you.

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PRESIDENT'S REPORT

President Gee:

We appreciate that report, Dr. Sisson. First, I want to acknowledge some very special guests. Chris Norman, our very able President of the Undergraduate Student Government, has brought with him some of his colleague presidents from the Big Ten. They are here for a three-day conference of the Association of Big Ten Students. I know that all of you join me in welcoming them to Ohio State. Indeed, I was going to originally say that we only welcome those that have not beaten us in some athletic contest, but I discovered that we would be a very unforgiving place if we did that, so we will try to be a little more ecumenical. As they will see, this is a lively place.

Yesterday, students in Astronautical Engineering participated in a competitive "egg drop" -- sending fresh eggs down a 115 foot stairwell in Dreese Lab. Before you ask -- there is an educational purpose to this seemingly off-the-wall event. To facilitate learning more about design and aerodynamic theory, and to encourage creativity, students had to build egg containers from low-cost materials that included a sock, an Ohio State bumper sticker, the pull tab from a soft drink can, a coat hanger, and a Twinkie snack cake. That conjures up all kinds of possibilities as you can imagine! You can only think of the ingenious ways these students protected the eggs for their flight.

Tonight, athletes take the court in St. John Arena for the always intense Women's Basketball rivalry between Ohio State and the University of Iowa. As you remember, we played in the semi-finals for the national title last year. And athletes will take the stage at the Wexner Center tonight and tomorrow night as the Twyla Tharp Dance Company is in performance. Again this year, Twyla Tharp has created new work in residence at the Wexner Center that will be premiered here this evening.

The annual United Black World Week Talent Show will be held Saturday night, as part of a month-long series of programs and activities around the theme of "The African-American Culture and Experience." A group of student leaders will be spending a big part of their weekend at a retreat that is examining the future direction for our student activity's facility. They will be meeting with consultants to evaluate student needs and the feasibility of renovating the Ohio Union. As we seek to enhance the quality of life on the campus and build community, a student activity center could be a focal point for progress.

We have already taken a major step toward improving the campus-area neighborhood across the street by forming the University Area Improvement Task Force. We are working with Mayor Lashutka and other public officials, as well as private interests, residents, and area businesses to address problems of crime, trash, and deteriorating conditions. I cannot say enough about the fact that the university campus must not become an oasis amid decaying physical and social conditions. Rather, we should be a catalyst for solving these issues and for change

PRESIDENT'S REPORT (contd)

President Gee: (contd)

in our diverse community. I am very confident that this new partnership can yield a great result for the people who live and work on the campus, and for our neighbors. And it must.

As most of you know, this is the busy season for student recruitment. One most highly publicized group of students is the football recruiting class for fall 1994. We are proud that, on the heels of a Bowl victory finally and a terrific season, Coach Cooper, his staff, and our players have attracted what pundits around the country are calling one of the top five football classes in the nation.

As another part of our recruitment activity, and a very important part, a caravan of faculty and I visited three community colleges in northern Ohio and signed articulation agreements that will make transferring from these institutions to Ohio State a great deal easier. With Lakeland, Lorain, and Cuyahoga Community Colleges we have created a blueprint for students that gives them a seamless educational experience. As they are selecting their courses at the community colleges, they will know if and how those courses will transfer to Ohio State. We will complete more of these agreements with Ohio institutions in the months ahead.

Our partnership with Ohio's community colleges adds significantly to the access citizens have to higher education and to one of America's great universities.

All indications from our admissions staff are that the freshman class of 1994 will continue the trend of being even more academically prepared for college than any in our history. Applications from students of high ability have increased and our faculty and students are working hard to convince these students to become part of this great university.

Of course, what brings students here are the quality of our programs and distinguished faculty. I am happy to share with you that on January 21, three Ohio State researchers received one of the most prestigious awards in American Science and Engineering: The National Young Investigators Award, conferred by the National Science Foundation. Professor Barbara Ryden in astronomy, Professor Charles Pennington, a physicist, and Professor Jonathan Pelz, also a physicist, were among 169 recipients nationwide. The award is given to junior faculty members, less than seven years after their Ph.D., who carry a normal teaching load in addition to research activities. You might be interested to note that Professor Ryden will teach introductory undergraduate astronomy in the spring, and both Professors Pennington and Pelz teach introduction to physics for engineers and other courses for non-physics majors. Over the past three years, Ohio State's 16 winners of this prestigious award are evidence of our growing strength in science, mathematics, and engineering and clearly place us among the nation's elite academic institutions.

Finally, I would like to end on a most joyous note that the Chair of our Board, Ms. Casto, has recently become engaged -- not to me by the way -- and the secret engagee will be revealed sometime in the future. Congratulations, Madam Chair, we are delighted about that.

Ms. Casto:

Thank you.

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RESEARCH FOUNDATION REPORT

Mr. Celeste:

You will find your report for grants and contracts received by The Ohio State University Research Foundation during the months of November and December at your places and at Tab 1 is a summary of the report. Awards for the period July 1993 through December 1993 are down about 7 percent compared to the preceding year. However, this is almost a 5 percent improvement since our last meeting. The termination of the Superconducting Supercollider project has held up award processing at the Department of Energy and may also mean less funding for our high energy physics group. Award timing still skews the overall award picture and the phasing in and out of large-scale projects also causes irregular cadence.

At Tab 2 there is a summary of expenditures for the months of July through November and December, Fiscal Year 1993 compared to 1994. Total expenditures for Fiscal Year '94 through December exceed Fiscal Year '93 expenditures by 8.7 percent. Of particular note is that only the Agency for International Development and Private Agency sponsors are showing any significant decline in expenditure growth. Last year they represented 9 percent of our external funding.

Some new projects of special interest that were funded in the months of November and December are described in Tab 3. Professor Fred Cornhill, Director of the Biomedical Engineering Center, received \$250,000 from the Whitaker Foundation to develop *The Biomedical Imaging Engineer*. This was one of 14 awards made out of 275 proposals received. The project represents a partnership between The Ohio State University and the Cleveland Clinic. This interdisciplinary education and research training program will capitalize on the broad-based engineering expertise at The Ohio State University and the clinical and research facilities of both The Ohio State University and the Cleveland Clinic. Graduates of the program will be well placed to advance the potential of medical imaging technologies.

A second project of interest is entitled *The Savings Behavior and Tenure Choice of Young Households*. Professor Donald Haurin, Department of Economics, and Professor Patrick Hendershott, Department of Finance, received \$70,000 from the Federal National Mortgage Association to determine why the rate of home ownership among young married couples is declining. The effect of household wealth will be studied for its influence on home ownership decisions.

Wednesday morning I met with Dr. David Schuller, Director of the James Cancer Hospital and Research Institute, Dr. Charles Bender, Director of the Ohio Supercomputer Center, Don Stredney, and several graduate students regarding new developments for computer applications in medicine. This project is another excellent example of interdisciplinary collaboration and cooperative efforts of the University and the Hospitals. They demonstrated a new computer imaging technique that is potential for improving neurological surgery and tumor resection in the head and neck area. I have to say that I was so impressed with the virtual reality demonstration that I quickly called Debbie to suggest that since it is so difficult for the Board to get there, that we do a show and tell at one of the future Board meetings so that everybody has a chance to see what kind of exciting things are going on. Debbie has suggested that we do that -- including putting what looks like a little golf glove on your hand and watching the computer as you are able to manipulate the digital images.

Tab 4 contains a list of all projects funded in December. Tab 5 contains a list of all projects funded in November.

RESEARCH FOUNDATION REPORT (contd)

Mr. Celeste: (contd)

Tab 6 was added for your edification. Let me just say that if you have any questions about Tab 6, it was designed in response to our careful look at the trend lines over the past as we have seen bits of decreases in the award amounts, and that we determine what the cause was and see what kind of effects various things have had. There are some charts that will display and hopefully highlight what we feel are the various implications. If you have any questions, Dr. Hayes said that he would be happy to respond. Dr. Hayes and I spent a bit of time going over this yesterday.

At Tab 7 is a copy of two news releases that describe major recognition awards to Ohio State faculty. The first release describes recipients of the prestigious National Young Investigator Award from the National Science Foundation. The second release announces receipt of the prestigious Charles A. Dana Award for Pioneering Achievement in Education.

At Tab 8 are abstracted press releases issued by University Communications highlighting recent research activity. This concludes my report, Madam Chair.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 94-78

Synopsis: The reports on research and other sponsored program contracts and grants and the summaries for November and December 1993 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the months of November and December 1993 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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HOSPITALS BOARD REPORT

Mr. Skestos:

My report this morning is going to include two months, December and January, since our Board did not meet in January. The December 16 meeting of the Professional Affairs/Education/Research Committee opened with a confidential report from Dr. Peterson regarding Clinical Quality Management for dental care provided to Hospitals' inpatients and emergency patients. Dr. Bay reported that hospital-wide quality and resource management data revealed no problems. He indicated that the Clinical Quality Management Committee will report on new indicators including autopsy rates and cesarean section rates, which we believe will

give a better overall view of quality in the Hospitals. In open session, the Committee approved two revisions to the Medical Staff Rules and Regulations. Mr. Fraley reported that the rehabilitation program at Dodd Hall received many favorable comments and a full three-year accreditation during their recent survey.

The December 16 Hospitals Board meeting began with a discussion about the possibility of creating a captive malpractice insurance company. We directed Hospitals Administration to continue their analysis of this option, including the advantages and disadvantages of potential domiciles. We then discussed a potential relationship with University Reference Labs and asked Administration to provide a more detailed report at the February Executive Committee meeting. Mr. Fraley reported he expects to receive a positive report from the JCAHO surveyors in late January or early February. Ms. Suzanne Marlin briefly discussed the Service Board's major fundraiser, "Classic Cruisin'," planned for April 30.

On January 27, the Strategic Planning Committee continued its discussion about market changes in both purchasing and providing healthcare. Mr. Fraley informed us about actions that have already been taken and other recommended actions to make sure our Academic Medical Center remains strong and capable of carrying out its teaching, research, and service mission.

Also on January 27, the Executive Committee authorized Hospitals Administration to move forward with its investigation of creating a captive insurance company in Bermuda, which is a flexible, experienced, and highly-regarded domicile well-suited to assist the Hospitals in meeting its risk financing objectives. Mr. Fraley provided copies of a recently-published study by HCIA and Mercer Management, recognizing The Ohio State University Hospitals as one of the nation's top 100 hospitals and one of the top ten academic medical center hospitals. The study was undertaken in an attempt to establish industry benchmarks for successful healthcare delivery. Benchmark hospitals were chosen based on a number of financial, efficiency, and clinical measures that identify uses of resources, efficient provision of care, and high quality outcomes.

At this time, I would like to call on Michael Colley to present a motion.

MEDICAL STAFF MEMBER

Resolution No. 94-79

Mr. Colley:

Madam Chair, Mr. Shumate, Mr. Brennan, and I served on a subcommittee, which you appointed, to review the President's decision affirming the August 14, 1991, decision of The Ohio State University Hospitals Board relating to a member of the medical staff. After a full review of the proceedings, we recommend, in accordance with Hospitals Bylaw 3335-43-06 (F)(1), that the Board of Trustees affirm the President's decision.

Upon motion of Mr. Colley, seconded by Mr. Kessler, the Board of Trustees adopted the foregoing resolution with six affirmative votes cast by Ms. Casto and Messrs. Kessler, Wolf, Shumate, Colley, and Brennan, and two abstentions cast by Messrs. Celeste and Skestos.

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CLEVELAND CLINIC FOUNDATION REPORT

Mr. Skestos:

I would like to now call on Dr. Tzagournis to present a brief update on our agreement with the Cleveland Clinic Foundation.

Dr. Manuel Tzagournis:

Good morning. Our distinguished Chair requested that I be very brief and I am happy to do so, but I will be available for questions. In 1991 we initiated the partnership between The Ohio State University and the Cleveland Clinic. In my judgment it has been highly successful. The major benefit that we get is that our large number of health sciences students have an opportunity to rotate and gain experiences at a very distinguished medical center. The benefits that the Cleveland Clinic people achieve is the excitement of teaching young students and participating in mutual research projects and in the academic process.

We have had 111 students take some rotation at the Cleveland Clinic from our College of Medicine this past academic year. Six students -- two basic science students and four clinical students -- spent the entire year there and enjoyed it a great deal and have learned a lot.

We have a number of mutual research projects going on and one you heard about today from Mr. Celeste. The Whitaker Foundation has given the Biomedical Engineering Department, which is headed by our chair of Biomedical Engineering - - who also heads the Biomedical Engineering effort at the Cleveland Clinic -- a \$250,000 grant. We have several other initiatives such as a minority recruitment mutual program with the John Hay High School. We had a meeting that occurred on January 25, among some of our key researchers and some of their investigators, where an agreement was reached to have the Cleveland Clinic support two graduate students each year in our molecular biology, biochemistry, and the neurosciences programs. We are also working, with the help of Sarah Austin, Mal Baroway, Ron St. Pierre, and individuals from the Cleveland Clinic, on the public information piece that is almost completed. It will soon be distributed to communities in Cleveland and Columbus.

I think that we worried a great deal about the impact of this union, but we are finding that the communities are increasingly happy with this relationship. It is not interfering with the working relationships in either one of our communities. I'll be happy to answer any questions, Madam Chair.

Mr. Shumate:

Are there any indications that this program has helped our recruitment of medical students?

Dr. Tzagournis:

Yes, there is no question about it. We have a number of students who choose us rather than other medical schools because they either live in the Cleveland area or are interested in having some of their rotations in Cleveland. This year we hit a record 6,500 applications for 210 slots. The other interesting thing is that in the biomedical engineering program that I mentioned, there were 400 applications for 25 graduate slots this year, which is both here and at the Cleveland Clinic.

CLEVELAND CLINIC FOUNDATION REPORT (contd)

Mr. Brennan:

At the time this agreement was entered into, there was a certain "tension" -- tension is the word I would use to describe it -- between Case Western Reserve and the Clinic. They felt that it was their territory and that you had invaded it. Have you made peace with them on that?

Dr. Tzagournis:

I think that for the most part we have. I think the Case Western Reserve people, in my judgment, are much more comfortable with it because we made it clear that we would not interfere with any working relationships that they wish to enter into or that they are already participating in. As a matter of fact, I think it gives us an opportunity to work together with both institutions.

President Gee:

One of the things, Manuel, that the Board has talked about would be the opportunity -- this is an alert -- to have another Board meeting in Cleveland. We want to move the Board around a bit more, and it would be nice to do that in connection with the Clinic and perhaps with Case Western. Also that would further facilitate the relationship publicly, as well as to acknowledge the great work that they are doing for us. Dr. Loop is very committed to this as you well know, and I'm delighted and look forward to hearing a bit more about that.

Dr. Tzagournis:

Thank you very much. I'll meet with Ambassador Wolf fairly soon and see what we can arrange in Cleveland.

President Gee:

We have already offered up the Ambassador's home for a party and we appreciate that. He may spring for dinner too, you never know. Thank you very much, Dr. Tzagournis.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Kessler:

The Educational Affairs Committee met this morning and discussed the Early Retirement Incentive Program, which will come before this Board later this morning. I would also like to present the following resolutions:

CREATION OF THE CENTER OF HEALTH POLICY STUDIES

Resolution No. 94-80

Synopsis: The Educational Affairs Committee recommended the creation of the Center of Health Policy Studies.

CREATION OF THE CENTER OF HEALTH POLICY STUDIES (contd)

WHEREAS a Program for Health Policy and Health Services Research presently exists in the Division of Hospital and Health Services which has been successful in galvanizing faculty interest in issues of health care policy and that program is now ready to develop into an interdisciplinary center; and

WHEREAS faculty from a variety of academic disciplines, including the Colleges of Medicine, Dentistry, Nursing, Pharmacy, Law, and Social and Behavioral Sciences, have expressed considerable interest in the proposed Center for Health Policy Studies, which could offer a better format for spanning the large range of legal, medical, and social interests that inform health care policy concerns; and

WHEREAS the proposal was reviewed and approved by the Research and Graduate Council; and

WHEREAS the proposal for a Center for Health Policy Studies conforms to the new University rule for academic centers and falls within the mission of the University; and

WHEREAS the establishment of the center would be timely in view of current state and national interest, and would attract national and local funding opportunities for health care policy research; and

WHEREAS this proposed change is to be administered in accordance to Faculty Rule 3335-3-36 by the Office of Health Services; has the approval of the Council on Academic Affairs; and was approved by the University Senate at its December 4, 1993 meeting;

NOW THEREFORE

BE IT RESOLVED, That the proposal to create the Center of Health Policy Studies, effective immediately, is hereby approved.

Upon motion of Mr. Kessler, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 94-

81

Synopsis: The Educational Affairs Committee recommended the approval of the following amendments to the Rules of the University Faculty.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the Rules of the University Faculty as approved by the University Senate; and

WHEREAS the proposed changes in the Rules of the University Faculty were approved by the University Senate on December 4, 1993, and January 22, 1994:

AMENDED RULES

3335-5-4815 Committee on traffic, parking, and public safety.

(A) Membership.

The committee on traffic, parking, and public safety shall consist of ~~seventeen~~ EIGHTEEN

members.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

AMENDED RULES (contd)

- (1) Six regular faculty appointed by the executive committee of the faculty council or elected by the faculty council in accordance with procedures specified in faculty rule 3335-5-48 (B)(2). The term of service is three years.
- (2) Four students.
 - (a) One graduate student ~~selected~~ APPOINTED by the council of graduate students. The term of service is one year.
 - (b) One professional student ~~selected~~ APPOINTED by the inter-professional council. The term of service is one year.
 - (c) Two undergraduate students ~~selected~~ APPOINTED by the undergraduate student government. The term of service is one year.
- (3) Two staff members (eligible for only "B" parking permits) appointed by the steering committee. The term of service is three years.
- (4) Three administrators appointed by the president. The term of service is three years.
- (5) ~~Two~~ THREE members, non-voting.
 - (a) The assistant vice president for ~~university public safety~~ BUSINESS AND ADMINISTRATION or designee.
 - (b) THE ASSISTANT VICE PRESIDENT FOR FACILITIES PLANNING OR DESIGNEE.
 - ~~(b)~~
 - (c) The director of the division of traffic and parking.

Balance Unchanged.

3335-47-06 Tenure initiating unit.

- (A) A tenure initiating unit is a division, department, school, or college approved by the council on academic affairs, the university senate, and the board of trustees. A tenure initiating unit has the following responsibilities for all faculty members assigned to it: to assist in professional development; to evaluate; to maintain official personnel records; and to initiate promotion, tenure, and nonrenewal recommendations. The office of academic affairs shall be responsible for maintaining the official list of tenure initiating units.
- (B) A single division, department, school, or college must serve as the tenure initiating unit for each REGULAR faculty member, including individuals with multiple appointments. Multiple appointments to the regular faculty totaling fifty per cent or more of service to the university shall be considered to be the same as a single appointment of fifty per cent or more for the purpose of determining eligibility for tenure or tenure candidacy.
- (C) ~~Change of tenure initiating unit may occur only with the voluntary consent of the faculty member, and with the approval of the senior vice president for academic affairs and provost and that of a simple majority of all tenured faculty members in the receiving tenure initiating unit.~~ A FACULTY MEMBER MAY CHANGE FROM ONE TENURE INITIATING UNIT TO

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

AMENDED RULES (contd)

- ANOTHER VOLUNTARILY; OR AS A RESULT OF THE RESTRUCTURING OF ACADEMIC UNITS, INCLUDING CONSOLIDATION, REORGANIZATION, OR ABOLISHMENT; OR AS A RESULT OF THE ABOLISHMENT OF A TENURE INITIATING UNIT DURING CONDITIONS OF FINANCIAL EXIGENCY, THE FOLLOWING PROVISIONS GOVERN SUCH CHANGES:
- (1) A FACULTY MEMBER MAY VOLUNTARILY MOVE FROM ONE TENURE INITIATING UNIT TO ANOTHER UPON APPROVAL OF A SIMPLE MAJORITY OF ALL TENURED FACULTY MEMBERS IN THE RECEIVING TENURE INITIATING UNIT AND, FOLLOWING CONSULTATION WITH THE APPROPRIATE DEAN(S), THE SENIOR VICE PRESIDENT FOR ACADEMIC AFFAIRS AND PROVOST.
 - (2) A FACULTY MEMBER'S TENURE INITIATING UNIT MAY BE CHANGED AS A RESULT OF STRUCTURAL CHANGES IN ACADEMIC UNITS, INCLUDING CONSOLIDATION OR REORGANIZATION OF UNITS, OR ABOLISHMENT OF UNITS, THAT ARE APPROVED BY THE UNIVERSITY SENATE AND BOARD OF TRUSTEES.
 - (a) WHEN ACADEMIC UNITS ARE TO BE CONSOLIDATED OR REORGANIZED, RESULTING IN THE CREATION OF ONE OR MORE NEW TENURE INITIATING UNITS, THE PLAN FOR RELOCATING FACULTY TO THE NEW TENURE INITIATING UNITS SHALL BE PART OF THE APPROVED RESTRUCTURING PROPOSAL. CHANGE IN TENURE INITIATING UNIT RESULTING FROM THE CONSOLIDATION OR REORGANIZATION OF ACADEMIC UNITS SHALL NOT REQUIRE THE CONSENT OF INDIVIDUAL FACULTY MEMBERS WHOSE TENURE INITIATING UNIT IS CHANGED. IN ADDITION, SINCE A RECEIVING UNIT DOES NOT EXIST WHEN NEW UNITS ARE BEING CREATED, NO VOTE OF SUCH A UNIT WILL BE REQUIRED IN RELOCATING FACULTY.
 - (b) WHEN A TENURE INITIATING UNIT IS TO BE ABOLISHED AND IS NOT PART OF A PLAN TO CONSOLIDATE OR REORGANIZE TWO OR MORE UNITS INTO NEW TENURE INITIATING UNITS,
- (D) ~~Should a tenure initiating unit cease to exist, every effort shall be made by the senior vice president for academic affairs and provost to transfer each faculty member in that tenure initiating unit to another tenure initiating unit, in accordance with the provisions of paragraph (C) of this rule. Should such agreement be impossible, the person's tenure responsibility shall reside with the senior vice president for academic affairs and provost. The senior vice president for academic affairs and provost shall assign the faculty member appropriate duties. If the faculty member's previous assignment has been at a regional campus, the senior vice president for academic affairs and provost shall consult with the dean and director of the regional campus regarding an appropriate assignment. The provisions in this section do not supersede the requirements for treatment of tenured faculty members during conditions of financial exigency as specified in rules 3335-5-021, 3335-5-022, and 3335-5-023 of the Administrative Code.~~
- (3) A FACULTY MEMBER WHOSE TENURE INITIATING UNIT IS ABOLISHED DURING CONDITIONS OF FINANCIAL EXIGENCY, AS DESCRIBED IN RULE 3335-3-021, MAY BE REASSIGNED TO A NEW TENURE INITIATING UNIT UNDER THE TERMS OF PARAGRAPH (C)(1) OF RULE 3335-5-022.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

AMENDED RULES (contd)

- (D) WHEN FACULTY MEMBERS CHANGE TENURE INITIATING UNITS UNDER PARAGRAPHS (C)(2) AND (C)(3) OF THIS RULE, THE NEW TENURE INITIATING UNITS SHALL MAKE REASONABLE EFFORTS TO ASSIST FACULTY MEMBERS IN ADJUSTING TO THE EXPECTATIONS OF THE NEW UNIT. FACULTY MEMBERS WHO BELIEVE THAT SOME OTHER UNIT MAY BE MORE APPROPRIATE THAN THEIR NEW TENURE INITIATING UNIT MAY ALSO EXPLORE THE POSSIBILITY OF FURTHER RELOCATION UNDER THE TERMS OF PARAGRAPH (C)(1) OF THIS RULE.

RESCINDED RULE

~~3335-5-491 Mershon committee on education in national security.~~

- (A) ~~The Mershon committee on education in national security shall consist of ten members to be appointed by the president to serve terms as follows: the director of the Mershon center for education in national security shall serve as chairperson; the chairpersons of the ROTC departments; and six regular faculty members who shall be appointed for three year terms, with two of the six being appointed each year. Members appointed for three year terms shall be eligible for reappointment.~~
- (B) ~~The committee shall function principally in an advisory capacity to the director with respect to the development of a program of education and research in national security which will support and be in harmony with the general educational and research aims of the university. The committee shall be charged with the responsibility of ensuring that the program makes a significant and continuing contribution to the university wide program for education and research in national security.~~
- (C) ~~This committee shall be responsible for making recommendations to the president regarding the appointment of the director of the Mershon center for education in national security, as a vacancy arises. Established university procedures for appointing academic personnel shall be followed.~~
- (D) ~~Reports by this committee to the president shall be transmitted by the director through the senior vice president for academic affairs and provost.~~

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Rules of the University Faculty be adopted as recommended by the University Senate.

Upon motion of Mr. Kessler, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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DEGREES AND CERTIFICATES - WINTER QUARTER COMMENCEMENT

Resolution No. 94-

82

Synopsis: The Academic Affairs Committee recommended the approval of Degrees and Certificates for Winter Quarter.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

DEGREES AND CERTIFICATES - WINTER QUARTER COMMENCEMENT (contd)

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

WHEREAS the College of Agriculture has recommended that Mark Andrew Sommers be awarded a Bachelor of Science in Agriculture degree posthumously:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on March 18, 1994, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

Upon motion of Mr. Kessler, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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PERSONNEL ACTIONS

Resolution No. 94-

83

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the December 3, 1993 meeting of the Board, including the following Appointment, Change in Title, Appointment/Reappointment of Directors, Contract, Leaves of Absence Without Salary, Professional Improvement Leaves, Professional Improvement Leave--Cancellation, Emeritus Titles, Medical Staff Appointments/Reappointments (The Arthur G. James Cancer Hospital and Research Institute) as detailed in the University Budget be approved and the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center) approved November 18, 1993, by the Hospitals Board be ratified.

Appointment

Name: DONALD R. COONEY
Title: Professor (H. William Clatworthy, Jr., Professorship in Pediatric Surgery)
Department: Surgery
Effective: January 1, 1994
Salary: N/A
Present Position: Director and Professor, Division of Pediatric Surgery, Department of Surgery

Change in Title

Name: JOHN W. ELAM
Title: Executive Assistant to the President
Office: President's Office
Effective: January 1, 1994
Salary: N/A
Present Position: Special Assistant to the President, President's Office

February 4, 1994 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Appointment of Directors

January 1, 1994 through June 30, 1994

Melton Center for Jewish Studies

Jeremy Cohen*

January 1, 1994 through June 30, 1997

School of Public Policy and Management

C. Ronald Huff

Reappointment of Director

January 1, 1994 through February 28, 1994

School of Health, Physical Education
and Recreation

Dorothy M. Zakrajsek

Contract

Name: NANCY M. DARSCH
Title: Women's Head Basketball Coach
Department: Athletics
Term: November 1, 1993 - June 30, 1998
Salary: \$75,000 (First Year)

*Acting Director

Leaves of Absence Without Salary

KATHERINE TATE, Associate Professor, Department of Political Science, effective Summer Quarter 1994, to conduct research.

DANIEL Z. ROSENBERG, Assistant Professor, School of Health, Physical Education, and Recreation, effective March 1, 1994, through March 31, 1994, for personal reasons.

Professional Improvement Leaves

FRANCIS X. BEYTAGH, Professor, College of Law, effective July 1, 1993, through June 30, 1994.

RICHARD C. FUNT, Professor, Department of Horticulture, effective September 1, 1994, through December 31, 1994.

SUSAN M. HARTMANN, Professor, Department of History and Center for Women's Studies, effective Autumn Quarter 1994 and Winter Quarter 1995.

CHARLES F. KIELKOPF, Professor, Department of Philosophy, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

ROBERT C. MACCALLUM, Professor, Department of Psychology, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

MARY E. BECKMAN, Associate Professor, Department of Linguistics, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

PERSONNEL ACTIONS (contd)

Professional Improvement Leaves (contd)

JESSICA PRINZ, Associate Professor, Department of English, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

DIANA RAFFMAN, Associate Professor, Department of Philosophy, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

KOTTIL W. RAMMOHAN, Associate Professor, Department of Neurology, effective January 1, 1994, through June 30, 1994.

ALLAN J. SILVERMAN, Associate Professor, Departments of Philosophy and Classics, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

H. LEWIS ULMAN, Associate Professor, Department of English, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

CARLA G. PESTANA, Assistant Professor, Department of History, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

Professional Improvement Leave--Cancellation

STANLEY C. AHALT, Associate Professor, Department of Electrical Engineering, effective Winter Quarter and Spring Quarter 1994.

Medical Staff Appointments (The Arthur G. James Cancer Hospital and Research Institute)

November 1, 1993 through May 30, 1994

Mark L. Elliott, Ph.D., Clinical Attending Staff, Department of Anesthesiology
Joseph F. Swan, M.D., Associate Attending Staff, Department of Anesthesiology
Martin Lubow, M.D., Associate Attending Staff, Department of Ophthalmology
Charles E. Levy, M.D., Associate Attending Staff, Department of Physical Medicine and Rehabilitation
Ginny L. Bumgardner, M.D., Associate Attending Staff, Department of Surgery
Tom E. Reinsel, M.D., Associate Attending Staff, Department of Surgery
David R. Lambert, M.D., Associate Attending Staff, Department of Internal Medicine (Dermatology)
Barry Marvin Friedman, M.D., Associate Attending Staff, Department of Internal Medicine (General

November 12, 1993 through June 30, 1995

Daryl A. Cottrell, M.D., Associate, Attending, Department of Internal Medicine (Endocrinology)
Kirk Van Shepard, M.D., Clinical Attending Staff, Department of Internal Medicine (Hematology and Oncology)
Anne S. Vorys, M.D., Associate Attending Staff, Department of Internal Medicine (Infectious Diseases)

Medicine Staff Reappointments (The Arthur G. James Cancer Hospital and Research Institute)

July 1, 1993 through June 30, 1995

Donald W. Chakeres, M.D., Associate Attending Staff, Department of Radiology
Robert F. Ostrum, M.D., Associate Attending Staff, Department of Surgery

PERSONNEL ACTIONS (contd)

Medical Staff Appointments (The Ohio State University Medical Center)

Bartkowski, Henry M., M.D., Ph.D., Courtesy Staff, Department of Surgery, Division of Neurological
Bumgardner, Ginny L., M.D., Attending Staff, Department of Surgery, Division of Transplant Surgery
Cole, Kerry Y., M.D., Limited Staff, Department of Radiology, Division of Neuroradiology
Doe, Nathaniel S., M.D., Limited Staff, Department of Internal Medicine/Division of Nephrology
Gibbons, Richard E., M.D., Courtesy Staff, Department of Obstetrics and Gynecology
Hennessey, William J., M.D., Limited Staff, Department of Physical Medicine & Rehabilitation
Kim, Jaeseung, D.D.S., M.S.D., Ph.D., Courtesy Staff, Department of Dentistry/Division of Oral &
Klooster, Gerald, II, D.O., Limited Staff, Department of Physical Medicine & Rehabilitation
Kuhlman, Kurt, D.O., Limited Staff, Department of Physical Medicine & Rehabilitation
Leder, Marc S., M.D., Limited Staff, Department of Pediatrics
Levy, Charles E., M.D., Attending Staff, Department of Physical Medicine & Rehabilitation
Perencevich, Eli N., D.O., Courtesy Staff, Department of Internal Medicine
Reinsel, Tom E., M.D., Attending Staff, Department of Surgery, Division of Orthopedic Surgery
Ridenour, Chester D., D.O., Courtesy Staff, Department of Ophthalmology
Rowland, Daniel G., M.D., Courtesy Staff, Department of Pediatrics
Smith, Sidney P., M.D., Limited Staff, Department of Otolaryngology, Division of Cutaneous
Oncology/Dermatologic Surgery
Al-Shanqeeti, Ali S., Limited Staff, Department of Pathology
Austen, Lisa-Marie A., Limited Staff, Department of Family Medicine
Bayne, Bonnie Jo, Courtesy Staff, Department of Family Medicine
Hessel, Adam, B., Limited Staff, Department of Pathology
Lefkowitz, Jeffrey, A., Attending Staff, Department of Family Medicine
Shana'ah, Arwa, Y., Limited Staff, Department of Pathology

Medical Staff Reappointments (The Ohio State University Medical Center)

Casavant, Marcel J., M.D., Limited Staff, Department of Pediatrics
Cohen, Daniel M., M.D., Courtesy Staff, Department of Pediatrics
Fassler, John E., M.D., Limited Staff, Department of Internal Medicine, Division of General Medicine
Klinger, Robert J., M.D., Courtesy Staff, Department of Pediatrics
Littleton, Anne D., M.D., Courtesy Staff, Department of Pediatrics
Szymanski, David E., M.D., Limited Staff, Department of Neurology
Finn, James W., Courtesy Staff, Department of Internal Medicine, Division of Dermatology
French, Gina M., Limited Staff, Department of Pediatrics
Hickey, Robert W., Attending Staff, Department of Pediatrics
Lubbers, Judith Richardson, Courtesy Staff, Department of Family Medicine

Emeritus Titles

JOAN N. HUBER, Office of Academic Affairs and Department of Sociology, with the titles Senior Vice President and Provost and Professor Emeritus, effective January 1, 1994.

CHARLES F. COLE, School of Natural Resources, with the title Professor Emeritus, effective January 1, 1994.

JOHN J. MARRONE, College of Business, with the title Associate Professor Emeritus, effective January 1, 1994.

Upon motion of Mr. Kessler, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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RESOLUTIONS IN MEMORIAM

Resolution No. 94-84

Synopsis: Approval of seven Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

Harry L. Coles

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 11, 1993, of Harry L. Coles, Professor Emeritus, in the Department of History.

Harry L. Coles was born on April 30, 1920, in Nashville, Tennessee. He received his undergraduate and graduate education at Vanderbilt University, his BA in 1939 and Ph.D. in history in 1949. From 1942 until 1948 he served as an archivist and historian for the National Archives, U.S. Army Air Force, and the U.S. Army.

Professor Coles joined The Ohio State University faculty in 1949 as an assistant professor of history and advanced to the rank of professor by 1961. He served as assistant chair of his department (1953-1958) and as chair (1967-1973). He retired in 1984. During his tenure as department chair, he reformed the undergraduate history curriculum. Under his leadership the department of history started its rise to an "excellence" department at the university and increased national recognition.

As a scholar, Professor Coles specialized in early 19th century American history, especially federal land policy and westward expansion, but his service in World War II as a civilian historian drew him to military history. His most notable work, The War of 1812, combined his interests (University of Chicago Press, 1965) and is still in print. He served as co-author and co-compiler of Soldiers Become Governors (Government Printing Office, 1964), a study of civil affairs in World War II written in the Army's official history of the war. His last book was History of the Administration of Federal Land Policies and Land Tenure in Louisiana, 1803-1860 (Arno Press, 1979). Throughout his career he wrote essays and articles, edited anthologies, and contributed book reviews to many journals and periodicals.

In addition to his critical leadership to the history department in the difficult 1970s, Professor Coles initiated the highly-successful military history program at the University. In 1967 he alone taught the subject in one course, but eleven of his eighteen successful doctoral student did military history dissertations, and five of them today hold leadership positions in the field. As chair, Professor Coles enlarged the program until it reached a faculty of four, teaching ten different courses, and a graduate student population of forty. His own international reputation provided him with the opportunity to be Ernest J. King Professor of Maritime History at the Naval War College (1966-1967) and a visiting professor at two universities in Great Britain. At the time of his death, he was completing work on a book on the international phase of the American Revolution.

On behalf of the University, the Board of Trustees expresses to the family of Professor Coles its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Charles D. Diesem

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 21, 1993, of Charles D. Diesem, Professor Emeritus in the College of Veterinary Medicine.

RESOLUTIONS IN MEMORIAM (contd)

Charles D. Diesem (contd)

Dr. Diesem was born on July 5, 1921, in Galion, Ohio. He received his DVM degree from The Ohio State University in 1943. He also received a master's and PhD degree in Veterinary Anatomy from The Ohio State University. Dr. Diesem joined the OSU Veterinary College faculty in 1947. His teaching responsibilities included freshman anatomy courses, as well as elective courses in surgical, poultry and laboratory animal anatomy. His research interests included peripheral nerves and anatomical ophthalmology. Dr. Diesem retired from the college in 1985 following 38 years of service and was awarded the Distinguished Alumnus Award.

A veteran of World War II, Dr. Diesem served in the U.S. Army Veterinary Corps and was a member of the U.S. Army Reserves and Ohio National Guard for more than 25 years, retiring as a lieutenant colonel. Dr. Diesem was deputy health commissioner for the city of Upper Arlington for 25 years. He was always proud to note his job as head manager for the 1942 national championship OSU football team.

On behalf of the University, the Board of Trustees expresses to the family of Dr. Charles Diesem its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Franklin H. Knower

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 15, 1993, of Franklin Hayward Knower, Professor Emeritus in the Department of Communication.

Dr. Knower was born on December 15, 1901, in Vernon County, Wisconsin. He received his B.A. degree from Northwestern in 1925. He went on to receive his M.A. degree in psychology from Syracuse University in 1928, and his Ph.D. degree in psychology from the University of Minnesota in 1935.

Franklin Knower was appointed Professor of Speech at The Ohio State University in 1946. Prior to that time he had been a member of the faculty at the University of Minnesota and at the University of Iowa. He retired from The Ohio State University as Professor Emeritus in August 1972.

Professor Knower is widely recognized for his pioneering work in the development of experimental research in speech communication. His scholarly publications number well over 200. He was one of the most influential founders of the field of communication. In 1971 the Speech Communication Association named him the first recipient of its Distinguished Service Award in recognition of his leadership in the field. At the 1993 convention of the Speech Communication Association, the Interpersonal Division established its initial annual outstanding research article award; this award will be named the Franklin H. Knower Award.

Dr. Knower founded new generations of communication scholarship through his many students. He was advisor for nearly 50 Ph.D. students, and a greater number of M.A. students. In addition to his work at The Ohio State University, he consulted with and taught at many other universities, including the University of Wisconsin, the University of Oklahoma, Shaw University, and the University of Guam. He also served widely as a consultant in industry and civic affairs. Throughout his long and distinguished career he was known for the quality of his research contributions and for his energetic and valued service to the field.

On behalf of the University, the Board of Trustees expresses to the family of Professor Knower its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

RESOLUTIONS IN MEMORIAM (contd)

Walter Meiden

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 28, 1993, of Walter Meiden, Professor Emeritus in the Department of French and Italian.

Professor Meiden joined the faculty at Ohio State in 1934. He taught French and Spanish and directed the language program in French for forty years before his retirement in 1974. After taking his B.A. at the University of Michigan, he earned both M.A. and Ph.D. degrees at Ohio State. Inducted into the Navy during World War II, Dr. Meiden taught for the duration of the war at the United States Naval Academy at Annapolis.

Author of a number of textbooks and text editions in French and Spanish, Walter Meiden was a pioneer in the development of cultural grammars and the coordinated classroom exercises that became known as the "Meiden Method." Beginning French--A Cultural Approach (1948) and Beginning Spanish--A Cultural Approach (1953) remain in print in revised editions. He was a pioneer also, beginning in the early 1930's, in the methodology of radio French courses on WOSU. With the editorial collaboration of Professor Hans-Erich Keller, Walter Meiden's dissertation, "Le Roman de saint Paul," was published in Le Moyen Age (1991).

Dr. Meiden was an avid chess player and enthusiastic traveler who regularly combined the two in summers of playing chess across Europe, North Africa, and Russia. With grandmaster Dr. Max Ewe he wrote Chess Master vs. Chess Amateur (2nd ed., 1971) and Chess Master vs. Chess Master (1973).

Generous mentor to generations of teaching associates and younger faculty, master teacher, faithful and spirited colleague, Walter Meiden will be much missed and recalled with affection by his many friends.

On behalf of the University, the Board of Trustees expresses to the family of Professor Meiden its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Mervin G. Smith

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 14, 1993 of Mervin George Smith, Professor Emeritus in the Department of Agricultural Economics and Rural Sociology.

Dr. Smith was born on a farm near Corunna, Indiana (DeKalb County) on April 6, 1911. He began his education in a one-room rural school and graduated from high school in Ashley, Indiana, in 1929. His early interest in agriculture led him to vocational agriculture classes during high school. Outside of school, he carried corn and dairy projects through 4-H. At age 17-18, he managed and operated his home farm during his father's illness. He was able to earn enough money through farm projects and additional employment on neighboring farms to finance most of his undergraduate college education. He enrolled at Purdue University in 1929 and received his Bachelor of Science degree (with distinction) in 1933 in the area of Agricultural Education. From 1933 to 1936 he taught vocational agriculture in northern Indiana and served as a 4-H club supervisor. During this time, he advised the outstanding chapter of the Future Farmers of America in Indiana, and coached the FFA state public speaking contest winners.

In 1936, he began graduate school in Agricultural Economics at Purdue University, earning some credits at the University of Chicago during the summer of 1938. While pursuing his graduate degree at Purdue, he was employed as a Research Assistant in farm management special crop

studies

RESOLUTIONS IN MEMORIAM (contd)

Mervin G. Smith (contd)

through the Indiana State Agricultural Experiment Station, and as an Instructor, teaching farm management and agricultural marketing. During this time, he wrote 28 circulars and bulletins for the Experiment Station. After receiving his Ph.D. in 1940, he continued as an Instructor at Purdue until 1942.

From 1942 to 1945, Dr. Smith served as U.S. Agricultural Representative in Mexico and later as Agricultural Attache´ in the U.S. Embassy. As a result, he published several U.S.D.A. bulletins and learned to speak Spanish fluently. From 1945 to 1948, Dr. Smith was Director of Research for May Seed Company and Mount Arbor Nursery in Shenandoah, Iowa.

In 1948, Dr. Smith was hired as an Associate Professor at The Ohio State University where he served as an Agricultural Extension Economist until 1953, specializing in outlook and policy. In 1953, he was named Professor and Chairman of OSU's Department of Agricultural Economics and Rural Sociology. He held this position until September of 1966 when he became Assistant Dean for International Affairs in OSU's College of Agriculture. In this position, he also served as Director of the College's Agricultural Finance Center. He retired from the Assistant Dean position on June 30, 1981.

Dr. Smith's professional memberships included the United Nations Association (past president), the American Agricultural Economics Association, American Association of University Professors, Alpha Zeta, and Gamma Sigma Delta. He had a long and extensive list of service activities both within and outside of The Ohio State University. He was an active church member throughout his life, teaching Sunday School classes and serving as director of music even prior to entering college. Music was an important part of his life, and he was a member of several choral groups, the last of which was the Republican Men's Glee Club.

Dr. Smith will be remembered as the initiator and perpetuator of international agricultural development work in the College of Agriculture at The Ohio State University. As a result of his accomplishments, he was the recipient of numerous awards and commendations, one of the most fitting being the Award of Distinguished Service in International Agriculture by the Association of U.S. University Directors of International Programs. He annually sponsored the Gamma Sigma Delta International Service Award to a faculty member, and annually funded travel scholarships for more than 30 students for work/study abroad.

On behalf of the University, the Board of Trustees expresses to the family its deep sympathy and sense of understanding in its loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Joseph F. Stranges, Jr.

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 11, 1993, of Joseph F. Stranges, Jr., Program Director Emeritus in the Office of Minority Affairs.

Dr. Stranges was born on December 12, 1923, in Holloway, Ohio. He was a true and loyal Buckeye, having earned the baccalaureate, master's and doctoral degrees from The Ohio State University, the latter in 1970 in Higher Education. The University was the recipient of his expertise, as were numerous students who knocked on his door time and time again for financial assistance and counseling. He packaged the financial aid for thousands in the Office of Minority Affairs (OMA) Freshman Foundation and Minority Scholars Programs during his tenure. Joe Stranges, Jr., was

February 4, 1994 meeting, Board of Trustees

the embodiment of dedication and generosity. It did not matter that a task took long hours to complete. He offered his time willingly, and always with a smile.

RESOLUTIONS IN MEMORIAM (contd)

Joseph F. Stranges, Jr. (contd)

He served the University for some 30 years in administrative capacities and on a number of committees. His commitment extended beyond his "OMA family" and the University at large, as evidenced by the more than 50 citations/awards, including the Governor's Citation, State Legislative recognition, and commendations from both State and Regional financial aid associations.

Dr. Stranges' involvement truly encompassed the field of counseling. He served on numerous higher education panels, where he presented and conducted workshops, and served (in retirement) more recently as a consultant at the Sawmill Psychological Services in Worthington (Ohio). He also spent long hours as a member of the OMA Minority Scholars Interviewing Team, placing nearly 300 high school honor students at OSU each fall.

His life commanded a certain brand of special respect and trust. He leaves an extended -- rich legacy, and one of total commitment to students.

On behalf of the University, the Board of Trustees expresses to the family of Dr. Stranges its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be entered to the family as an expression of the Board's heartfelt sympathy.

Robert E. S. Young

The Board of Trustees of The Ohio State University expresses its sorrow upon the death of Robert E. S. Young, M.D., Instructor Emeritus in the Department of Surgery.

Dr. Young was born on May 10, 1908, in Columbus, Ohio. He received his undergraduate education at The Ohio State University and his Doctor of Medicine degree in 1934 at Harvard Medical School. Dr. Young went on to obtain his specialty training in general surgery at the University Hospital of Cleveland in Cleveland, Ohio.

Robert E. S. Young joined the faculty of The Ohio State University in 1940 as a Clinical Instructor of Surgery and later obtained a joint appointment as an Assistant Professor in Preventive Medicine. Dr. Young was an excellent clinician/teacher. Dr. Young published scientific work in the area of gallbladder diseases. He was awarded the title of Instructor Emeritus in 1969.

On behalf of the University, the Board of Trustees expresses to the family of Professor Young its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Kessler, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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INVESTMENTS COMMITTEE REPORT

Mr. Shumate:

The Investments Committee met this morning and heard monthly and quarterly Endowment Portfolio reports from the Treasurer, Jim Nichols. Copies of those

reports are in the Board notebooks.

INVESTMENTS COMMITTEE REPORT (contd)

Mr. Shumate: (contd)

I am also pleased to report that the \$12.5 million in gift receipts received during the month of December was the second best December in the University's history. The only higher amount was the \$15.2 million received during December 1986 when we were in our last annual capital fundraising campaign. Even so, the first six months of FY '94 is still 6 percent behind last year's record-setting pace, which was \$30.4 million this year compared with \$32.5 million last year.

In addition to the \$30.4 million in gift receipts during the first half of FY '94, I am pleased to report that \$27.3 million in pledge expectancies and deferred gift agreements were acquired. Max Fisher's leadership pledge to the College of Business and several other major commitments made this total possible.

Are there any questions on the gift report? If not, I would like to recommend to the Board the establishment of 11 new named endowed funds totalling \$1,252,842 in restricted support to the University. Also, I am requesting a resolution be approved to change a lectureship fund to a professorship.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 94-85

Synopsis: The report on the receipt of gifts and the summary for December 1993 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS the funding level has been reached to establish the H. William Clatworthy, Jr., Professorship in Pediatric Surgery; and

WHEREAS this report includes the establishment of eleven (11) new named endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of December 1993 be approved.

Upon motion of Mr. Shumate, seconded by Mr. Kessler, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

REPORT ON UNIVERSITY DEVELOPMENT (contd)SUMMARY

TOTAL UNIVERSITY PRIVATE SUPPORT

July-December
1992 compared to 1993GIFT RECEIPTS BY DONOR TYPE

	<u>1992</u>	Dollars July through December <u>1993</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$ 9,089,130	\$ 6,960,887	(23)
Alumni (From Bequests)	<u>1,964,038</u>	<u>624,881</u>	(68)
Alumni Total	\$11,053,168	\$ 7,585,768	(31)
Non-Alumni (Current Giving)	\$ 5,026,380	\$ 5,874,474	17
Non-Alumni (From Bequests)	<u>1,860,535</u>	<u>1,745,117</u>	(6)
Non-Alumni Total	\$ 6,886,915	\$ 7,619,591	11
Individual Total	\$17,940,083	\$15,205,359	(15) ^A
Corporations/Corp Foundations	\$ 9,403,520	\$10,503,392	12 ^B
Private Foundations	\$ 2,883,407	\$ 3,199,573	11 ^C
Associations & Other Organizations	\$ <u>2,248,689</u>	\$ <u>1,487,655</u>	(34) ^D
TOTAL	\$32,475,699	\$30,395,979	(6)

NOTES

AContributions from non-alumni individuals is up 11% this year due to several cash gifts exceeding \$100,000.

However overall individual giving is down 15% compared to the July-December period one year ago. This is largely due to an irrevocable trust of \$2.1 million which was received in September 1992 and a bequest receipt in November 1992 for nearly \$1 million.

BCorporation giving at the \$10,000 or more level is up 14% for the first six months of FY94 (\$6,666,552 last year compared to \$7,610,634 this year).

CGiving from private foundations at the \$10,000 or more level is up 14% for the first six months of FY94 (\$2,775,826 this year compared to \$2,433,262 last year).

DDuring July-December 1992, fifty-two associations or other organizations gave \$10,000 or more (\$1,558,427). This year only forty gave \$10,000 or more (\$954,677).

(Note: Of the \$30,395,979 in current year gift receipts, \$1,083,586 or 4% is the result of the payment of pledges from The Ohio State University Campaign).

REPORT ON UNIVERSITY DEVELOPMENT (contd)

SUMMARY (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-December
1992 compared to 1993 (contd)

GIFT RECEIPTS BY PURPOSE

	Dollars		
	July through December		
	<u>1992</u>	<u>1993</u>	<u>% Change</u>
Gift Additions to Endowments:	\$12,381,864	\$10,375,985	(16)
Gifts to Current Use Funds:			
Buildings/Equipment 94	\$ 1,678,823	\$ 3,251,492	
Program Support	\$12,700,457	\$10,086,543	(21)
Student Financial Aid 19	\$ 1,787,974	\$ 2,132,772	
Annual Funds-Colleges/Departments 22	\$ 3,312,925	\$ 4,031,706	
Annual Funds-University	\$ <u>613,656</u>	\$ <u>517,481</u>	(16)
Total	\$32,475,699	\$30,395,979	(6)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Professorship

H. William Clatworthy, Jr., Professorship
in Pediatric Surgery

Establishment of Named Endowed Funds

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
The Raymond D. Hammond Chemical Engineering Scholarship Fund (College of Engineering)	\$43,355.65		\$43,355.65
Herta Camerer Gross Research Fellowship Award (College of Biological Sciences)		\$41,895.00	\$41,895.00
Agnes L. Cope Scholarship Fund		\$18,379.64	\$18,379.64
The Dale T. Friday Scholarship Fund	\$15,843.00		\$15,843.00

February 4, 1994 meeting, Board of Trustees

(College of Agriculture)

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
The Laura G. Heichel Memorial Scholarship Fund in Teacher Education (College of Education)	\$15,372.00		\$15,372.00
The Havlicek Memorial Lecture Series in Applied Econometrics (College of Agriculture)	\$15,319.00		\$15,319.00
John S. Jordan Scholarship Fund (Marion Campus)	\$15,433.82		\$15,433.82
The Ted and Lois Cyphert Distinguished Professorship Fund in Teacher Education (College of Education)		\$15,070.31	\$15,070.31

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Funds

The Max M. Fisher College of Business Building Complex Fund (College of Business)	\$1,000,000.00	\$1,000,000.00	
The Arthur Meier Schlesinger (Graduate School)	\$ 47,173.54	\$ 47,173.54	Sr. Graduate Fellowship
The William and Joan Johnson Scholarship Fund		\$ 25,000.00	\$ 25,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Professorship

H. William Clatworthy, Jr., Professorship
in Pediatric Surgery

In accordance with the guidelines previously established by the Board, the H. William Clatworthy, Jr., Lectureship in Pediatric Surgery was established on June 12, 1980, by Dr. and Mrs. H. William Clatworthy, Jr. and others. At the time of the establishment of the endowed fund it was agreed that the fund be redesignated the H. William Clatworthy, Jr., Professorship in Pediatric Surgery when the level of funding reaches \$250,000, which has now been received by The Ohio State University Development Fund, and that the Professorship was established February 4, 1994.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

In keeping with the original provisions of the original endowed fund, eighty-five (85%) of the income shall be used to support a distinguished scholar in pediatric surgery with fifteen percent (15%) and donations returned to the principal. Appointment of the Professorship shall be recommended by the Dean of the College of Medicine in consultation with the Chairperson of the Department of Surgery. Final approval shall be made by the Provost, the President, and the Board of Trustees.

Establishment of Named Endowed Funds

The Raymond D. Hammond Chemical Engineering
Scholarship Fund

The Raymond D. Hammond Chemical Engineering Scholarship Fund was established February 4, 1994 by the Board of Trustees of The Ohio State University with contributions to The Ohio State University Development Fund from Raymond D. Hammond (B.Ch.E. '49).

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

Four thousand dollars (\$4,000) from the annual income and/or principal shall be withdrawn annually by the Department of Chemical Engineering and used for scholarship awards at the discretion of the Chairperson of the Department of Chemical Engineering. Upon the death of Raymond D. Hammond and Margaret E. Hammond, and with the addition of distributions from a future trust, the annual income shall then be used to provide scholarship awards to students who will be enrolling in the Department of Chemical Engineering and who have demonstrated outstanding scholastic achievement, leadership and a need for financial assistance. Preference shall first be given to graduates of Bellaire High School and then to graduates of other Belmont County high schools. In the event there are no chemical engineering candidates, then candidates for other departments within the College of Engineering will be considered provided they meet the above order of preference. The award recipients shall be named annually and shall receive first preference for renewed awards provided they maintain a 3.0 GPA during the previous school year. The award recipients shall be selected by a committee as outlined in the attached letter and in consultation with the University Committee on Student Financial Aid.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Raymond D. Hammond Chemical Engineering
Scholarship Fund (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$43,355.65

Herta Camerer Gross Research Fellowship Award

The Herta Camerer Gross Research Fellowship Award was established February 4, 1994 by the Board of Trustees of The Ohio State University, with a gift to The Ohio State University Development Fund from Frank R. Gross, of Akron, Ohio, in memory of his wife Herta (Dr. Rer. Nat. 1930, University of Tuebingen, Germany). The fellowship also honors the many members of the Camerer families whose contributions in science and medicine go back to the 16th century.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for the support of doctoral or postdoctoral students in biological sciences who show potential to contribute to scientific knowledge, and not necessarily be based on financial need. Preference shall be given to students in the area of plant genetics. Selection of the students is to be made by recommendation of the dean of the College of Biological Sciences. The fellowship may be (but is not required to be) awarded annually. It should be awarded only when a candidate is identified with exceptional research skills in an area of study with high potential for significant contributions to science. The award shall ordinarily be distributed from the earnings of the endowment. In the case of an exceptionally unique and outstanding applicant, a portion of the principal equal to the income distributed that year may be invaded.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$41,895

Agnes L. Cope Scholarship Fund

The Agnes L. Cope Scholarship Fund was established February 4, 1994 by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development from the estate of Agnes L. Cope (B.S.Ed. '37) and friends.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

Agnes L. Cope Scholarship Fund (contd)

The annual income shall be used to provide one or more scholarships to a first year student graduating from Lakewood High, Cuyahoga County, Ohio, for a period not to exceed one year. The scholarship shall be awarded to recognize academic achievement by a student who has given extraordinary service to community and school, service which was encouraged by Agnes L. Cope during her lifetime. The selection will be made by the Committee on Student Financial Aid after the Lakewood High School principal, or designee, has endorsed the student as having given extraordinary service to the community and school. If no qualified recipient is available, the scholarship may be awarded to a qualified Lakewood graduate beyond the first year. In the event the Lakewood School ceases to exist, it is the desire of the donors that the award should benefit students in their first year from the same geographical area and with the same record of service.

It is the desire of the donor(s) that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor(s).

\$18,379.64

The Dale T. Friday Scholarship Fund

The Dale T. Friday Scholarship Fund was established February 4, 1994, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the Farm Science Review Alumni Association, in cooperation with Dale T. Friday, his family and friends. The scholarship is established in recognition of Dale T. Friday's contributions to student employees of the Farm Science Review.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to award scholarship(s) annually to a Farm Science Review student employee(s) in recognition of their employment record, academic need and academic accomplishments and in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Vice President for Agricultural Administration, department chair, or program administrative officer in order to carry out the desire of the donors.

\$15,843.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Laura G. Heichel Memorial Scholarship Fund in
Teacher Education

The Laura G. Heichel Memorial Scholarship Fund in Teacher Education was established February 4, 1994, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Gary L. Heichel, in loving memory of his wife and in recognition of her commitment to teachers and the teaching profession. Contributions were also made by family and friends of Laura, who died suddenly on October 19, 1991, while completing her doctoral studies program at The Ohio State University.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates. The donor or others may contribute to the endowment over the years.

The annual income shall be used to provide scholarship aid to a student in the area of early and middle childhood education and language, literature, and reading in the College of Education. Recipients of the scholarship award shall be chosen on the basis of scholastic achievement and outstanding character. Preference shall be given to senior undergraduate or graduate students who demonstrate the kind of professional commitment to elementary education so admirably reflected by the life and work of Laura G. Heichel. Selection of the scholarship recipient shall be made by the Dean of the College of Education, in consultation with the University Committee on Student Financial Aid and the faculty in the area of early and middle childhood education and language, literature and reading.

The purposes of this fund shall be maintained, at minimum, until the sixty-fifth anniversary of Laura C. Heichel's birth (September 13, 2015). It, however, is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Education.

\$15,372.00

The Havlicek Memorial Lecture Series
in Applied Econometrics

The Havlicek Memorial Lecture Series in Applied Econometrics was established February 4, 1994 by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from former students, colleagues, family and friends of the late Joseph Havlicek, Jr., Professor, Agricultural Economics and Rural Sociology.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support lectures in the Department of Agricultural Economics and Rural Sociology in applied econometrics.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Havlicek Memorial Lecture Series
in Applied Econometrics (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Vice President for Agricultural Administration and chairperson in the Department of Agricultural Economics and Rural Sociology in order to carry out the desire of the donors.

\$15,319

John S. Jordan Scholarship Fund

The John S. Jordan Scholarship Fund was established February 4, 1994 by the Board of Trustees of The Ohio State University, with community gifts to The Ohio State University Development Fund raised by the John S. Jordan Scholarship Fund Committee.

All gifts are to be invested in the University's Permanent Endowment Fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more scholarships to African-American students attending The Ohio State University at Mansfield. Students shall be selected to receive awards based on criteria developed by the Admissions and Scholarship Committee of The Ohio State University at Mansfield, and in consultation with the Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$15,433.82

The Ted and Lois Cyphert Distinguished Professorship Fund
in Teacher Education

The Ted and Lois Cyphert Distinguished Professorship Fund in Teacher Education was established February 4, 1994, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Frederick R. "Ted" and Lois Cyphert, in recognition of their commitment to teacher education; and in recognition of Ted Cyphert's years of service on the faculty, and as Dean of the College of Education. It is meant to maintain the strong tradition fostered by persons like Earl Anderson, L. O. Andrews, Donald Cottrell, Donald Cruickshank, Ted Cyphert, Karl Openshaw, and Nancy Zimpher who have striven at The Ohio State University to prepare generalist teacher educators.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Ted and Lois Cyphert Distinguished Professorship Fund
in Teacher Education (contd)

The annual income shall be used to support the research, teaching and management activities of a distinguished professor in the field of general/generic teacher education in the College of Education.

Generic teacher education is defined as the knowledge, skills and values needed by all teachers and all teacher educators as these differ from pedagogical knowledge that is subject-field or age-level specific. The primary duties of the distinguished professor will be directing the studies of doctoral students majoring in generic pre-service and/or in-service teacher education who wish to be generalist teacher educators. Duties will also include oversight of general pedagogy classes for practicing and/or future teachers, supervising field and clinical experiences, and conducting research and publishing in this field.

Appointment to the professorship shall be made by the Dean of the College of Education in consultation with faculty. An annual report of the activities of the distinguished professor shall be given to the faculty of the College of Education.

If the generic teacher education should no longer be a part of the curriculum of The Ohio State University, the income from this fund will be used to support the faculty member in the College of Education who most closely personifies the objectives of the donors as delineated above.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for the fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees, in consultation with the Dean of the College of Education.

\$15,070.31

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Funds

The Max M. Fisher College of Business Building Complex Fund

The Max M. Fisher College of Business Building Complex Fund was established February 4, 1994, by the Board of Trustees through funds received by the University from The Ohio State University Foundation which has established an endowed fund with gifts received from alumni and friends of the University.

The Max M. Fisher College of Business reserves the right to invade the principal to cover building-related costs and fees. Remaining funds shall be used for support of the Max M. Fisher College of Business.

\$1,000,000

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Arthur Meier Schlesinger, Sr. Graduate Fellowship

The Arthur Meier Schlesinger, Sr. Graduate Fellowship was established February 4, 1994, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts designated for support of Graduate Tuition Fellowships from Dr. A. J. Snow (B.A. '16, M.A. '17), and Mrs. Aida C. Snow of Great Neck, New York, in memory of Arthur Meier Schlesinger, Sr., Professor of History at The Ohio State University from 1912 to 1919.

The annual income shall be used to provide one or more fellowship awards to graduate students attending The Ohio State University for the payment of tuition fees. Awards are to be made without regard to the area of study/specialization or state in which the student holds residency. Fellowship tuition awards are to be made by the Dean of the Graduate School and/or his/her representatives.

\$47,173.54

The William and Joan Johnson Scholarship Fund

The William and Joan Johnson Scholarship Fund was established February 4, 1994, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts designated for support of scholarships from William J. Johnson (B.S.Ed. '66), and Joan A. Johnson (B.S.Ed. '64), Madison, New Jersey.

The annual income shall be added to the principal until the death of the donors. At that time, the income shall be used to provide scholarships for University students at the discretion of the President of the University or the University Board of Trustees in consultation with the University Committee on Student Financial Aid.

\$25,000.00

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FISCAL AFFAIRS COMMITTEE REPORT

Mr. Skestos:

Madam Chair, the Committee met earlier this morning and heard the Fiscal Year 1994 Second Quarter Report from Vice President Shkurti.

(See Appendix XXV for a chart on the FY 1994 Second Quarter Report, page 695.)

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**WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS
OCTOBER - DECEMBER, 1993**

Resolution No. 94-86

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed.

WHEREAS the Purchasing Policy of The Ohio State University, adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, provides that the President and/or the Vice President for Business and Administration may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists, or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Vice President for Business and Administration has submitted a report on waivers of competitive bidding requirements granted for the period of October - December, 1993; and

WHEREAS during the period covered, the Vice President for Business and Administration, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 46 waivers of competitive bidding requirements for annual purchases totaling approximately \$4,246,500.00, as shown on the enclosed exhibit:

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of October - December 1993, is hereby accepted.

Upon motion of Mr. Celeste, seconded by Mr. Kessler, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix XXVI for background information, page 697.)

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Ms. Pichette:

For some time now the Offices of Human Resources, Health Resources, Finance, and Business Administration have been working jointly to determine how we can provide a medically fragile child care component to our Child Care Center without additional general fund support. This proposed addition to the Child Care Center will be funded from user fees and external sources. I want to recognize the efforts that Linda Tom, Manuel Tzagournis, and Bill Shkurti have put into this project and also, in particular, Judy Fountain, the Director of the Office of Work and Family, who gave a report at the Fiscal Affairs Committee meeting. Mr. Chairman, we would ask for the Board's approval to proceed with this project.

Mr. Skestos:

Before we proceed, Janet, I would like to make special mention also of the work that Judy Fountain has done on this particular matter. I would also like to give credit to the Ohio Department of Health and, especially, to Governor Voinovich for his personal care of this particular project. I also wish to thank them for the \$250,000 grant that they made available which will enhance this project tremendously.

Ms. Tom:

I would like to second that, George, and I would like to ask Judy Fountain to stand and be recognized.

REQUEST FOR DEVELOPMENT BIDS

Resolution No. 94-

87

INTEGRATED CHILD CARE CENTER ADDITION

Synopsis: The Fiscal Affairs Committee recommended authorization to request development bids for the listed project.

WHEREAS the University desires to proceed with the construction of an addition to the existing University Child Care Center for a model integrated program serving medically fragile and mentally retarded/developmentally disabled children in the State of Ohio; and

WHEREAS the estimated project cost is \$500,000.00, and the total estimated construction cost is \$400,000.00, with funding provided through external sources and user fees; and

WHEREAS in accordance with the review and approval of this project by the appropriate University offices, it has been determined that no central University general fund monies will be required or used for construction or operation of this addition to the Center, and this addition will pay full University overhead:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request development bids on this project in accordance with established University procedures, and if satisfactory bids are received, to award contracts, with all actions to be reported to the Board at the appropriate time.

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix XXVII for map, page 699.)

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Ms. Pichette:

The next resolution will authorize the University to proceed with the 1994 list of small capital projects of under \$1 million each. This process will allow us to proceed with these listed projects without additional Board authorization on a project by project, step by step basis. The eight listed projects total \$2.23 million. I want to emphasize that we will let you know if, for any unanticipated reason, any of these projects on the list cost more than \$1 million -- we would bring them back to the Board. Also, we will report to the Committee on these projects at the end of the year. We seek your approval of this resolution.

**AUTHORIZATION FOR 1994
SMALL CAPITAL IMPROVEMENT PROJECTS**

Resolution No. 94-

88

Synopsis: Acceptance of the listing of anticipated 1994 capital improvement projects, each estimated at less than \$1,000,000.00, and authorization for the University to proceed with these projects, with subsequent reporting to the Board's Fiscal Affairs Committee are proposed.

WHEREAS consistent with the fiduciary duty of the Board of Trustees regarding project oversight and approval, the delegation of authority to proceed with projects specified in the attached list is designed to expedite the University's ability to move forward with capital projects on a timely basis and ensure the most effective use of University resources; and

WHEREAS the Board has received the attached listing of capital improvement projects estimated at a total project cost of less than \$1,000,000.00 each that are anticipated and/or needed to be undertaken during 1994, subject to scheduling and funding availability; and

WHEREAS the President has recommended that the University be permitted to undertake, in accordance with established procedures, those listed capital improvement projects without additional Board authorization of each such project:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized, without any additional authorization or approval from this Board being necessary, to select qualified architectural and/or engineering firms as necessary, with the fees for these services to be negotiated between the firms selected and the Department of Administrative Services, Division of Public Works, or the University, as appropriate, and to request construction bids in accordance with established University and/or State of Ohio procedures, as appropriate, and if satisfactory bids are received, to award contracts, or as appropriate to recommend the award of contracts to the Department of Administrative Services, for any capital improvement project on the attached 1994 listing of projects estimated at less than \$1,000,000.00; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration shall submit reports as appropriate to the Fiscal Affairs Committee for any such project undertaken pursuant to this authorization in which the total actual project cost exceeds \$1,000,000.00 and shall present to this Board an annual report on capital improvement projects completed, under construction, or in planning or design during 1994 and a written report to the Fiscal Affairs Committee of this Board on all contracts awarded pursuant to this authorization.

Upon motion of Mr. Shumate, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix XXVIII for background information, page 701.)

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**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS**

Resolution No. 94-

89

EVANS LABORATORY ADDITION

Synopsis: Acceptance of the report of award of contracts and the establishment of contingency

February 4, 1994 meeting, Board of Trustees

funds for the listed project is recommended.

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

EVANS LABORATORY ADDITION (contd)

WHEREAS a resolution adopted by the Board of Trustees on May 4, 1989 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established State of Ohio and University procedures, and if satisfactory bids were received to recommend the award of contract for the Evans Laboratory Addition project:

NOW THEREFORE

BE IT RESOLVED, That pursuant to the actions previously authorized by this Board, the report of award of contracts and establishment of contingency funds for this project is hereby accepted.

Upon motion of Mr. Brennan, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix XXIX for background information, page 703.)

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Ms. Pichette:

In October 1993, the Board authorized the University to sell the house and front portion of Overlook Farm in Fairfield County. The University, including the College of Agriculture which operates the rear portion, had determined that operation of this facility should be discontinued. That decision is consistent with the President's directive to review our land holdings in light of budgetary problems and more closely examine what is needed for the University's benefit and which we should dispose of.

Now our request is the authorization to sell the remaining acreage of the farm. I would note that we have been in negotiation with the buyer for some time and have an agreement on the price. We do not yet have a signed purchase contract, because we are still awaiting the results of a phase one environmental audit. We may need to negotiate that issue further, but still believe we can reach an agreement as outlined in the resolution. Certainly, if this is not the case we will come back to the Board for additional authorization. I would ask for a motion to approve this sale.

Ms. Casto:

That negotiation is at the same price?

Ms. Pichette:

Yes.

SALE OF REAL PROPERTY

Resolution No. 94-90

REAR 103 ACRES AT OVERLOOK FARM
FAIRFIELD COUNTY, OHIO

Synopsis: The Fiscal Affairs Committee recommended the sale of the remaining approximately 103

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acres of land located at Overlook Farm, 3525 Pickerington Road, in Fairfield County.

SALE OF REAL PROPERTY (contd)

**REAR 103 ACRES AT OVERLOOK FARM
FAIRFIELD COUNTY, OHIO (contd)**

WHEREAS the Board of Trustees of The Ohio State University owns approximately 103 acres of real property located in Bloom Township of Fairfield County at 3525 Pickerington Road and known as part of Overlook Farm; and

WHEREAS University has determined that Overlook Farm no longer is needed for, and cannot be operated economically in support of, the educational and research programs of the University; and

WHEREAS the appraised value of this 103-acre parcel is \$160,000, and the Edward P. Phillips II Trust, of Canal Winchester, has agreed to purchase this property at a price of \$175,000; and

WHEREAS the net proceeds from the sale of this property shall be deposited in the College of Agriculture's Department of Horticulture endowment account to support operation of the Waterman Horticulture Farm; and

WHEREAS the appropriate University offices have determined that this sale is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized, in the name of the Board of Trustees of The Ohio State University, to sell all of the University's right, title, and interest in this property to the Edward P. Phillips II Trust, of Canal Winchester, for no less than \$175,000, upon such terms and conditions as are deemed to be in the best interest of the University.

Upon motion of Mr. Shumate, seconded by Mr. Kessler, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix XXX for background information and map, page 705.)

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EASEMENTS

Resolution No. 94-

91

**COLUMBUS SOUTHERN POWER COMPANY
FOUNDRY-GLASS BUILDING AND
OHIO ADJUTANT GENERAL'S DEPARTMENT
DON SCOTT FIELD**

Synopsis: The Fiscal Affairs Committee recommended authorization to renew an easement for electric service to the Foundry-Glass Building and grant an easement for the installation of an underground tunnel on University property located north of Don Scott Field.

WHEREAS in 1977 the Columbus Southern Power Company was granted a 15-year easement consisting of a strip of land approximately ten feet in width and 1,226 feet in length for electric service to the Foundry-Glass Building located at 1055 Carmack Road (the rear of 1991 Kenny

February 4, 1994 meeting, Board of Trustees

Road); and

EASEMENTS (contd)

COLUMBUS SOUTHERN POWER COMPANY
FOUNDRY-GLASS BUILDING AND
OHIO ADJUTANT GENERAL'S DEPARTMENT
DON SCOTT FIELD (contd)

WHEREAS this easement has expired, and the Columbus Southern Power Company has requested a renewal of the easement (which serves University property) for a period of 15 years; and

WHEREAS the State of Ohio has requested a 25-year easement consisting of a strip of land approximately 20 feet in width and approximately 60 feet in length for installation of a tunnel under land north of the University Airport across the access road from State Route 161; and

WHEREAS the underground tunnel will house utilities and a walkway to connect the Beightler Armory on State Route 161 with the Adjutant General's Emergency Operations Center/Joint Dispatch Facility; and

WHEREAS the Adjutant General's Department will construct a temporary roadway on their property during installation of the tunnel to ensure access to University property and pay the University \$500.00 for the granting of this easement; and

WHEREAS the appropriate University offices have recommended the approval of both of these easements:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to sign the necessary legal instruments to provide for the easement to the Columbus Southern Power Company and to request the Deputy Director of Public Works of the Department of Administrative Services, pursuant to his statutory duties, to act for and on behalf of the University in developing the necessary legal instruments to provide for the easement to the State of Ohio Adjutant General's Department.

Upon motion of Mr. Celeste, seconded by Mr. Kessler, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix XXXI for maps, page 709.)

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Mr. Skestos:

I would like to call on Senior Vice Provost Ed Ray to present a motion concerning the STRS Early Retirement resolution.

Dr. Ed Ray:

Thank you, Mr. Chairman. The Board has before it a resolution to enact an early retirement program for faculty at the University. We presented arguments regarding this matter to both the Educational Affairs and Fiscal Affairs Committees.

For the sake of brevity, I will not repeat those arguments, but I will point out some of the key features of the matter that we mentioned earlier.

Dr. Ray: (contd)

We believe that an early retirement program is a key element in our efforts to restructure the University. The colleges have made it clear that if they are in fact to come up with proposals to make reductions and enhancements both for fiscal '95 and beyond, that an early retirement program for faculty would be an essential element of that plan. We believe that the early retirement program will help us to free up resources for redirection to priority areas. We believe also it will help us to obtain annual rate budget savings with salary dollar savings through no replacements -- and in some instances in replacement with lower salaries in others.

Let me give you the key elements of the proposal and I will respond to questions if necessary. First, we propose that the vacancies that occur as a result of the retirement program remain in effect for at least a period of one year following a retirement date. Second, that vacancies that are replaced are filled on a staggered basis during years two, three, and four of the program. And third, with rates of replacement at no greater than one-third, one-third, one-third, during the years two, three, and four.

On page five of the handout there is a table regarding different scenarios for a buy-out program. Our estimates are that the cash cost associated with the various elements of the buy-out program that have to be counter balanced could total somewhere on the order of \$17.5 million as a result of the STRS requirements. There would be another \$2.5 million associated with vacation and sick leave buyouts that are a normal part of the retirement process. However, our expectation is that because of the characteristics of the retirement program that I just mentioned, that when all is said and done the cash implications for the program will be such that it will cover the cost of the program, with net cash accruals to the University during a five-year buyout period of somewhere between \$1.6 and \$13.8 million. More importantly, there will be longer term annual rate savings from the program associated first with the fact that replacement salaries, with exceptions, will occur at the entry level of approximately \$44,000 rather than the average retirement level of \$69,000.

In fact, some degree of nonreplacement will be involved as well. We expect that since colleges will be asked to deal with general funds budget reductions again this year, as part of our program to achieve fiscal balance by 1996, that some element of nonreplacement will occur. Obviously in those instances the line money will be freed up and available to the University both to deal with the budgeting balance in process and, as I said a moment earlier, to redirect resources to priority areas. Our best estimate is that we are looking at annual rate savings of approximately \$8 million that will be available to the University.

In terms of the resolution that is before you, there are several key elements that I will briefly point to. The resolution makes it quite clear that all hires that occur as replacements under this program will be approved by the Office of Academic Affairs. We will monitor the process carefully. We will report back to the Board of Trustees within a year -- and certainly on a regular basis -- about the extent to which this program plays out that is consistent with the forecast that we have given you. And that, in fact, it serves our purpose with regard to meeting budgetary balance and redirecting resources as we believe they should be redirected within the University.

Also, let me point out that this program is being proposed with a clear understanding that the University hopes to move beyond having University-wide retirement packages available. We have begun to look at a number of other options that might be available to us as more targeted and effective management

Dr. Ray: (contd)

tools. There are a number of issues that come up regarding not only Ohio law in general, but the regulations that we operate under with respect to STRS. Those legal matters have to be looked at as part of any process of change as well.

I would like to say on a personal note, and I know Linda joins me in this, that Larry Lewellen has done an outstanding job in providing a lot of the number crunching and heavy labor that went into helping Linda and I put this report together. I have a very high personal regard and appreciation for his effort in helping us put this program together. I would like to ask Larry to stand and be recognized. Linda, did you want to add anything?

Ms. Tom:

I have no other comments, other than to say thank you, Larry.

Mr. Skestos:

Any questions? Thank you, Dr. Ray.

Ms. Casto:

I want everyone to be aware that this was discussed at considerable length in both Committees this morning.

STRS EARLY RETIREMENT INCENTIVE PROGRAM

Resolution No. 94-92

Synopsis: The Fiscal Affairs and Educational Affairs Committees recommended the approval of an Early Retirement Incentive Program under the State Teachers Retirement System (STRS).

WHEREAS in July 1983, the Ohio General Assembly enacted Amended Substitute House Bill 410 enabling universities and colleges to establish retirement incentive plans at their respective institutions for STRS members; and

WHEREAS The Ohio State University desires to adopt such a retirement incentive plan in order to achieve strategic objectives which include academic restructuring and long-term budget savings:

NOW THEREFORE

BE IT RESOLVED, That effective March 1, 1994, and continuing for one year thereafter, for eligible STRS members electing to retire, the University will purchase service credit in one year increments not to exceed the lesser of five years or one-fifth of the individual's total credited service as of the date of retirement; and

BE IT FURTHER RESOLVED, That to be eligible, all individuals must be members of STRS, and be currently eligible to retire or eligible to retire after including the years of service credit to be purchased under the plan, and be at least age fifty (50) by the date of retirement or the termination date of the plan, whichever is earlier; and

BE IT FURTHER RESOLVED, That the President be authorized to set a maximum number of eligible members under this plan to be no less than three hundred (300), and further that if the total number of persons applying for this program exceeds the maximum, then approval for participation will be determined in accordance with STRS rules, and further that individuals will first be considered who properly notify the University during an established notification period; and

STRS EARLY RETIREMENT INCENTIVE PROGRAM (contd)

BE IT FURTHER RESOLVED, That individuals who retire under this plan will not be eligible for participation in any other supplemental or early retirement program previously established by the University; and

BE IT FURTHER RESOLVED, That the President or the Vice President for Human Resources is hereby authorized to notify the State Teachers Retirement System of The Ohio State University's election to participate in the retirement incentive plan in accordance with O.R.C. Section 3307.35 and the terms of this resolution; and

BE IT FURTHER RESOLVED, That re-employment guidelines for individuals who retire under this plan will be developed in order to limit the terms and conditions of re-employment, and further that re-employment must be based on the needs of the University; and

BE IT FURTHER RESOLVED, That the University will develop and adopt alternative management strategies which effectively respond to future institutional needs to include restructuring and/or budgetary objectives, and such strategies will be designed to be cost-effective, to provide flexibility consistent with specific program needs, and to support effective management of faculty resources, and, accordingly, the University will not continue to implement University-wide early retirement incentive programs as a management strategy; and

BE IT FURTHER RESOLVED, That all replacement hires under the program must be approved by the Office of Academic Affairs. Academic Affairs will report to the Board after one year, and periodically thereafter as appropriate, as to the attainment of academic restructuring and budgetary reallocation objectives.

Upon motion of Mr. Shumate, seconded by Mr. Kessler, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix XXXII for charts on the 5 Year Service Credit Purchase (Retirement Incentive) Cost/Payback Analysis, page 713.)

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STUDENT AFFAIRS COMMITTEE MEETING

OPEN STUDENT FORUM

Mr. Francisco:

Welcome everyone. Amira Ailabouni and I serve as Student Trustees on the University's Board of Trustees and we are glad that you could be here this morning to share your ideas and concerns with us. We are anxious to hear your opinions, but due to time constraints this will not be a question and answer session. We would like to have the opportunity to hear from as many of you as possible, so we ask you to please limit your discussion to one topic per person.

To further expedite the forum we have asked students to sign up prior to this meeting, and we will call the names from that list. When your name is called please come to the microphone, tell us a little about yourself -- where you are from, your major, and your year in school. Please be considerate to your fellow students and honor a three-minute limit so that we may hear from as many people as possible. Since this is a student forum, only current OSU students are asked to speak.

Thank you, again. I would like to call on Erica Brownstein to start.

STUDENT AFFAIRS COMMITTEE MEETING (contd)

OPEN STUDENT FORUM (contd)

Ms. Erica Brownstein:

Good morning, my name is Erica Brownstein and I am a graduate student in Science Education. One of the wonderful things about my particular area is that I have the opportunity to take courses all over campus. I was trying to count this morning, and I think I have taken courses from at least ten different departments at Ohio State in my graduate program. I have also had the opportunity to do research in education, as well as in science.

One of the things I think restructuring provides is the opportunity to reallocate resources where we want our money to go, but it also provides an exciting opportunity to change the University environment. I am concerned about our focus on compartmentalizing things -- on the small things and forgetting about the overall picture. My feeling is that I want to be certain that you, as the Board of Trustees, are remembering to think about cross-disciplinary projects, research, and classes.

For example, in the science research that I have done we drew from a variety of different disciplines -- physiology, biochemistry, Allied Medicine, the Medical College, and the Veterinary College. In one class that I am taking this quarter, reproductive physiology occurs all across the campus -- in Dairy Science, Zoology, Veterinary College, OB-GYN, and the Medical College. So when you are considering your restructuring plan, I would like for you to make sure that it is not just possible for interdisciplinary projects and classes to occur, but that it is encouraged.

When I hear professors trying to set up an interdisciplinary course or trying to design a grant where they will draw from various departments, the first question that they ask is "Who is going to get the credit?" As things are structured right now, the principal investigator's home department gets more credit than other departments and this causes reluctance for some researchers to dedicate their time for something that they are not obtaining credit for. This occurs in teaching as well as in the research context.

So I would like to send a message to you and have you send a message to the University that interdisciplinary work is not just tolerated, but it is valued. That is my big message. The small thing that I wanted to slide in is that to my knowledge -- I am not swearing that this is the truth -- graduate students have not been included in the restructuring plan in the Educational College. My whole point is to ask you to please be sure to value interdisciplinary projects.

President Gee:

Let me just say that your message is a loud and clear one. I will send you several speeches that I have given on that very point. This is an issue that I believe in with almost religious zeal. I know the Provost will tell you that your message has not only been heard, but one that we believe is the direction that we should be taking. We talk about flattening out our structure and the nature of the discipline in the department not becoming a dogma, but an opportunity. I appreciate it. It is very thoughtful commentary.

In terms of the graduate student participation, again, we are very concerned that we make certain that faculty, staff, and students all participate in the process. This is a bottom up process, not top down. And without reviewing what has happened

STUDENT AFFAIRS COMMITTEE MEETING (contd)

OPEN STUDENT FORUM (contd)

President Gee: (contd)

in education -- knowing Dean Zimpher, I am certain we have a good deal of participation. But, again, we will check on that and I thank you.

We won't be able to comment on all of these issues, but yours is such an important message that I did want you to leave here knowing that that message has already been heard, and it is indeed a very important one.

Dr. Sisson:

And the Provost will add a couple of speeches to the packet.

Mr. Eric Dingler:

Good morning everyone. My name is Eric Dingler and I am a first year student trying to get into the School of Physical Therapy. I am here to talk to you today about an issue that is starting to become new at this University, but the students that this issue affects have been here for a long time. The number of students that this issue affects is increasing. Unfortunately, I do not believe the number is increasing at this University, due to the fact that students with disabilities are not made to feel welcome here at this University. That is an issue somebody else is going to speak about here in a couple of minutes.

I am here today to do something that might be a little different. I don't know, it might be something that has never been done. I want to challenge you all to a little something. I am not inviting you to participate in it or asking or begging. I want to personally challenge each and every one of you to the SDA challenge. The SDA challenge is sponsored by a student organization, SDA (Students for Disability Awareness). SDA is a new student organization on campus, it has only been around for just a little under a year. President Gee will be at the SDA meeting tonight and will hear about this challenge a little more in detail. Due to the fact that I am on a time limit I cannot go into great detail about it. All areas of this University are going to affect a student with a disability in one way or another. It is kind of difficult to explain how we are affected by different decisions that are made.

What we would like to do with the SDA challenge is during Disability Awareness Week we would like to have each and every one of you take on a simulated disability. I understand that you may not be able to go the entire day with this simulated disability, but we would like to pair you up with a student with a disability. We certainly cannot give you a learning disability, however we could give you a vision impairment or a wheelchair to show you what it's like to try and get around this University.

Access does not just mean physical access. I have a disability myself, I cannot read one bit of material this University puts out. That is discriminating against me and it makes me feel very unwelcomed here. There are a large number of students with disabilities starting to attend more and more colleges. If you are interested in recruiting students with disabilities then something needs to be done. If this University was to become a major accessible university, then the number of students you can draw from is a very large number.

STUDENT AFFAIRS COMMITTEE MEETING (contd)

OPEN STUDENT FORUM (contd)

Mr. Dingler: (contd)

Once again the SDA challenge -- I am challenging all of you to participate in it. If you would like to have more information, you can contact me through Disability Services. If you would like to speak to me further, I am going to stick around for the entire meeting and at the end of the meeting I will be here if anyone would like to come and speak to me more about the SDA challenge. Thank you.

Mr. Francisco:

Thank you. Next is Carolyn Tyjewski.

Ms. Carolyn Tyjewski:

Hi, my name is Carolyn Tyjewski and I am a junior here at The Ohio State University majoring in English. I have come here today to speak to you about accessibility on this campus, or rather the lack thereof. Students on this campus are continually denied access from everything -- from the use of libraries, to the use of both campus and public pay phones. Students are denied entrance to certain buildings and restrooms on this campus. They are denied the right to read publications put out by this University, and everyday students are denied the ability to speak with offices on this campus.

Some of you may be wondering what I am talking about. You might be thinking, no student on this campus is denied access to these things. Well, if you are thinking that, you are wrong. Students with disabilities are denied these things and more everyday. I for one, as a student with a visual impairment, am sick and tired of it. I am sick and tired of being called a liar every time I ask for assistance at every library on this campus. I am sick and tired of having to be on the defensive every time I enter a classroom at the beginning of every quarter. I have to grin and bear comments made by professors and TA's like, "Can you even take notes?" Contrary to popular belief, blindness does not bring on idiocy. But, I am beginning to think that being sighted and having a degree does.

Now, do not misunderstand me I am not blaming the professors and TA's. How can I when the administration at The Ohio State University is worse. If I have a problem with any office on this campus, I can't go to that office like every other student here. I have to go to the Office for Disability Services and then they, not me, go to the office involved and talk to them. And that's of course assuming that ODS has time to go and speak to that office. Considering there are only ten permanent staff in that office and seven of whom take care of accessibility issues, chances are very good any problem that I have may never be taken care of. There are simply not enough days in the week, weeks in a year, or years for seven people to deal with the ignorance of every office on this campus, and that includes the Office of the Board of Trustees.

Those interpreters are here because I asked if you were going to have interpreters. This is suppose to be an open forum for all students according to the Lantern release. If that was true, you should have gone ahead and asked for them. If it is not true, then you should have stated that all students except for those who cannot hear, don't bother showing up.

STUDENT AFFAIRS COMMITTEE MEETING (contd)

OPEN STUDENT FORUM (contd)

Ms. Tyjewski: (contd)

Frankly, there is no reason why the Office for Disability Services should have to go ahead and talk to any office on this campus. There is no reason why I should have had to mention that interpreters might be necessary. There is no reason. Again, contrary to popular belief, people with disabilities can articulate what their needs and concerns are. And oh, by the way, our disabilities are not contagious. The only reason any student on this campus should need a middleman is after they have gone to the office directly involved and attempted to take care of the problems themselves. Then, and only then, should any student need assistance.

Now, the majority of the issues that I mentioned today do not require money. Being considerate doesn't cost a dime! So please spare me the excuse that this University is going through budget cuts.

According to Section 504 of the Rehabilitation Act of 1974, the Americans with Disabilities Act of the 1990's, and the 14th Amendment of the Constitution of the United States, "Students with disabilities and without have the right to be treated equally and fairly" and to be very frank like human beings. And I for one would greatly appreciate it if The Ohio State University would begin to conform with the laws established by the United States of America. Thank you.

Mr. Francisco:

Thank you, Carolyn. Next is Maurice Maday.

Mr. Maurice Maday:

I would like to thank you for welcoming me here. I am the President for Students with Disabilities Awareness. Please do not think that we are stacking the deck on you, but we think it is important that you be aware of the situation students with disabilities have on this campus. Eric and Carolyn alluded to the fact that there are some very serious compliance issues that we need to look into. A list was presented to Vice President Williams and Provost Sisson to look at the issues that are affecting the students with disabilities.

We see it as impediments to our education that we came here to get. And as a result of that meeting, Vice President Williams indicated a need for a task force to look at how the University is responding to the issues that are affecting students with disabilities -- not just students alone, but staff and faculty alike. I support him in that effort. I presented him with a list of names for that committee, and I ask the Board to maybe even have someone from the Board sit on this committee. But, more importantly, once this task force comes up with an answer or some possible solutions to some of the issues that we think could be handled really quickly, we want your support. We need the support of the University behind this committee.

In addition to that, President Gee has accepted an invitation by SDA to come and speak at one of our meetings today. We will be sharing with him some of the issues and concerns that we presented to Vice President Williams and Dr. Sisson. I have a copy here for the Trustees if you wish to have them. I would just like to let the Trustees -- the governing body of the University -- know that we are not going away. We want to be a part of the decision-making process that affects people with disabilities. We want you to look at students with disabilities as a

STUDENT AFFAIRS COMMITTEE MEETING (contd)

OPEN STUDENT FORUM (contd)

Mr. Maday: (contd)

resource to look at these problems and arrive at answers. These answers could cost a little money, but I think some of the monies should have been spent a little while ago. I thank you for your time.

Ms. Heather Blair:

Hi, my name is Heather Blair and I am a sophomore here at Ohio State. I am originally from Dayton, and am a double major in communications and psychology, but that is of course subject to change.

Mr. Peter Howard:

I am Peter Howard from Columbus and am a second year student majoring in Math and Political Science.

Ms. Blair:

We are here today to give you a little information about our forensic team -- the speech and debate team. We compete intercollegiately in a variety of categories which are listed in the pamphlet that we passed out. We compete with many colleges in Pennsylvania, Michigan, Kentucky, and even as far away as Maryland and Wisconsin. In fact today we are holding the State Novice Tournament here at Ohio State in the Ohio Union.

We really enjoy doing forensics and we feel it is a great opportunity for students. I enjoy doing it because I feel like I learn a lot and it helps me academically. I am much more able to organize any papers I have to write or any speeches I have to give in class. Also, I have been able to meet a variety of people from different colleges. It also gives me the opportunity to represent The Ohio State University.

Mr. Howard:

I personally do forensics because I feel it has taught me a lot about myself and I have also learned how other people feel about what is going on in the world, what I need to focus on, and how I can make myself a better person. It is also personally satisfying to compete for the University and to represent Ohio State both within the State and country at tournaments.

We are here to tell you not only about our program, but also what we need. Our goal is to try and become one of the top programs in the nation. We want to become a top ten program nationally at the national tournament. However, we are having a lot of difficulty because of the small size of our team and the small size of our staff. Our team right now has about 20 members and we have one coach. This is the smallest coaching staff in the State of Ohio for such a team. It is hurting us in the fact that we may have to be downsizing our team because we cannot address the needs of every team member. What we would like to ask the Board and Dr. Gee is to think about creating several graduate assistantships for the forensic department and for our team to act as assistant coaches. With two or three graduate assistantships, we would be able to address the needs of our entire team, expand the team, and make it into a nationally recognized program.

STUDENT AFFAIRS COMMITTEE MEETING (contd)

OPEN STUDENT FORUM (contd)

Mr. Howard: (contd)

We would like to ask the Board to please consider this and to think about addressing the needs of the forensic program as we compete, and creating several graduate assistantships for us.

President Gee:

How have you been doing this year?

Ms. Blair:

Well, we were fifth at the Otterbein tournament.

President Gee:

Fifth out of how many?

Ms. Blair:

I'm not sure how many -- there were quite a few. I would say maybe 13 schools were there. We are doing our state competition -- our state novice is this weekend. Our state varsity is two weekends away and that is when we turn to more serious competition. Then we have the national competition in April.

President Gee:

So you are at the beginning of that. Thank you very much, I really appreciate you both coming. We will all have the opportunity to look over this brochure.

Mr. Aldo Aguirre-Caceres:

Thank you for the opportunity to come before you today. I would like to let you know the wonderful effort the Wexner Center for the Arts is doing in reaching out to students. Its director, Sherri Geldin, not only has spoken to us about her interest in serving the campus community, but has provided us with opportunities to experience some of the Wexner Center's programming. I thank her for her commitment to advancing the arts through educational opportunities like this one.

I firmly believe that the arts through cultural and artistic programs can serve to bridge gaps in cross-cultural communication and understanding. Artists can convey messages through multiple cultural barriers, indiscriminately reaching people of all races.

I chose to come to Ohio State's Art Education Department because it is the largest and most prestigious art education program in the United States. I am very proud of this choice. In spite of its size, however I look around me and I see no Hispanics. I am the only Hispanic doctoral student in the department, but this lack of visibility of Hispanics is not limited to my department. Through the Hispanic graduate, professional, and non-traditional student organization on campus, I have

STUDENT AFFAIRS COMMITTEE MEETING (contd)

OPEN STUDENT FORUM (contd)

Mr. Aguirre-Caceres: (contd)

been able to listen to my colleagues speak about the lack of Hispanic students, staffing, faculty, and administrators in each of their departments. However, Ohio State has committed itself to becoming a truly diverse research institution.

Implementation of directives such as the five-year Hispanic Action Plan initiated May 1991 speaks to this effect. Sadly, I notice very little progress has been made in implementing this plan and its five-year time frame is soon coming to an end. I am concerned about the shortage of Hispanic role models found throughout faculty and administrative positions across campus. Diversity should not be interpreted or limited only to recruitment of Hispanics and other minorities. Attention in resources must be given to develop quality support programs to retain Hispanics and to see them through graduation.

As a leading national research institution, Ohio State must look to future opportunities that will become available through initiatives such as the North America Free Trade Agreement and the declaration of Columbus as an international port. If The Ohio State University can prepare its students to be more tolerant of racial and ethnic diversity, The Ohio State University and the State of Ohio may become better equipped to take advantage of the new international alliances with Latin American countries that will inevitably bring the heart of it all, economic development, and prosperity into the 21st century.

President Gee:

Where did you do your undergraduate work?

Mr. Aguirre-Caceres:

I did my undergraduate work at Lamar University in Texas.

President Gee:

I appreciate your on target comments about both of those issues. Our art education program is the finest in the country and we are proud of that. And as you know, we have a Committee on Diversity that is looking precisely at the monitoring and implementation of our action plans. Their responsibility, and ultimately my responsibility, is not to do another one, but rather to meet the recommendations that we have. I know that Vice President Williams, the Provost, and I are very committed to that. We appreciate your concerns and we hope to be moving faster on those issues.

Mr. Aguirre-Caceres:

I thank you for your comments.

President Gee:

Thank you.

STUDENT AFFAIRS COMMITTEE MEETING (contd)

OPEN STUDENT FORUM (contd)

Mr. Francisco:

Next is Amy Bashforth.

Ms. Amy Bashforth:

My name is Amy Ray Bashforth and I am a graduate student in the School of Public Policy and Management. I am speaking in reference to House Bill 601, which would give student trustees the right to vote. I am excited to see initiative that gives students a greater voice. I am concerned, however, about statutes that exclude individuals who are employed by the University, or who have relatives employed by the University, from being eligible to serve as trustees.

Fifty percent of the graduate students at The Ohio State University have graduate assistant positions at the University. If the current statutes apply also to student trustees, then 50 percent of our best and brightest graduate students would no longer be eligible to serve as student trustees. If the purpose of having student trustees positions is to provide a broad representation of view points to the Board, then the quality of this representation may be compromised by eliminating students who must work at the University in order to finance their education. Thank you.

Ms. Jennifer Boswell:

Members of the Board and other distinguished members of the University community, my name is Jennifer Boswell, and I am a first year graduate student in the School of Public Policy and Management. Today, I wish to convey to you student concern regarding the process by which restructuring plans are being created and implemented University-wide, with particular attention to the restructuring process in the College of Business.

Last November, Provost Sisson issued a memo which stated that restructuring proposals must give evidence of consultation with faculty, staff, and students. The Provost further declared that this consultation occur in all cases at the college level and only at the department level as appropriate. Currently, the College of Business has chosen to use as its restructuring plan the College Plan for Action that was drafted over two years ago. While this plan contains evidence of consultation with faculty members, it lacks any mention of similar staff or student participation.

The use of this document clearly does not meet either the letter or intent of Provost Sisson's standards for a restructuring plan. The Dean of the College Business has not proactively attempted to rectify the exclusion of students from the process that created the plan for action. Rather the Dean is relying solely on action taken by students to inform and include themselves in the restructuring process. Indeed students have taken action to be informed and included, however, it is both unreasonable and unfeasible to expect students to take an active interest in plans and procedures of which they may not be aware due to a lack of communication in the college office. Presently, students are forced to obtain information regarding the restructuring process third-hand. Often this information turns out to be misleading, incorrect, or incomplete which results in fear and anxiety among students. On the other hand, open and direct communication, I believe, will result in the productive participation of students and the restructuring process.

STUDENT AFFAIRS COMMITTEE MEETING (contd)

OPEN STUDENT FORUM (contd)

Ms. Boswell: (contd)

In closing, I wish to express that it is imperative in this time of reexamination and reorganization that college administrators be compelled by other leaders of the University, such as yourselves, to not only inform, but also to encourage their participation. Students have great interest in the directions in which the University, their own college, and their home department are headed. Student inclusion could only enhance the quality and effectiveness of the restructuring process. I thank you for your time.

Mr. Tarunjit Butalia:

Good morning, Madam Chairperson, members of the Board, President Gee, Provost Sisson, Vice Presidents, and other University officials. My name is Tarunjit Butalia and am a Ph.D. candidate in Civil Engineering. I have been here 4 years. I would like to share with you today some thoughts on graduate student participation and representation at Ohio State.

Shared governance among faculty, students, and administrators has been a long recognized tradition at The Ohio State University. Graduate student participation and representation on the Board of Trustees, University Senate, Council on Research and Graduate Studies, and many other University-wide committees is well established. Graduate student representatives bring to these committees the viewpoint of fellow graduate students they represent, thus representing the voice of graduate student interests on these committees.

My question today is how does the University benefit from such graduate student participation and representation? Graduate student representatives bring an undergraduate, as well as a graduate student perspective into discussions that occur and decisions that are made. Such a perspective is valuable and unique on many committees. This contribution leads to better informed decisions on various matters. The time and effort devoted by such representatives is effectively a gain for the University community. Additionally, the University should encourage such participation by graduate students since it develops a sense of responsibility and attachment to Ohio State University that would be a source of inspiration to the students beyond their degrees as an alumni, and lead to significant contributions to the University even after they graduate.

While student representation at the University level is well established, the level of graduate student participation at the department and college level varies widely across the campus. Some departments that have made significant efforts to include student representation in their departmental administration seem to be within the Colleges of Arts, Biological Sciences, Education, and Humanities. Most others lack significantly in soliciting graduate student opinion. Since initial critical discussions related to the quality of graduate education are conducted at the department level, it is essential to have consistent representation of graduate students at these levels -- the department, school, and college level.

I thank you for your valuable time and the opportunity to share my thoughts with you today.

STUDENT AFFAIRS COMMITTEE MEETING (contd)

OPEN STUDENT FORUM (contd)

President Gee:

May I just comment that we have remarkably fine graduate students and their participation in the University-wide committees has been both well documented, as you stated, and well received. There are some 122 departments and 250 programs. I suspect that there is some diversity in terms of the representation in those departmental levels, but I know that the Provost will agree with me in saying that that participation is essential. I appreciate your statement and applaud it and agree with it, I might note.

Mr. Butalia:

Thank you so much.

Ms. Sandra Solano:

Good morning, my name is Sandra Solano and I am an international student from Bogota Colombia, South America. I am a graduate student in the Department of Preventive Medicine and serve in the University Senate on the Student Health Insurance Committee. So, I am going to talk about Student Health Services today.

Some years ago, an independent evaluation of the Student Health Services determined that the general funds support for that was inadequate. However, since 1990, the general funds of the Student Health Services' budget has decreased from 49.2 percent to 40.5 percent. Sixty percent of the budget comes from fees for services, the second highest in the Big Ten. The current expenditure per enrolled student is the lowest. Fifty percent of these fees comes from services rendered to students with student health insurance, whom as a consequence have seen their premiums steadily rise. But the needs of the Student Health Services doesn't stop the building improvements, the staffing, new computer system mentioned in the report.

The health needs of the University population of 50,000 students includes infection, illness of the respiratory, digestive, and genital system, gynecologic and family planning care, their metabolic problems, trauma, drug abuse, and mental health. All of this has been adequately managed by the Student Health Center. Nevertheless, health maintenance issues are as important as these reactive measures.

Few outreach education and prevention programs have been done without success. Routine physicals prior to recreational sports or transfers are not available. According to the Student Health Center '92-'93 Annual Report, the most frequent reason for consultation was for the respiratory system. Despite this a prevention program such as asthma patient education program is not available. The first cause of death is from accidents, which is predictable in this age group. However, a visible and effective program to review underage drinking, drug use, and drunken driving has not been implemented. In the restructuring process we should look for ways to strengthen and improve Student Health Services.

I understand that this is a situation of economic constraints. Cuts are necessary, but I'm sure you will share with me that student health is so essential in the academic process that this is not a place to cut. When a family has economic problems they begin by not eating out and buying new clothes, but not by reducing

STUDENT AFFAIRS COMMITTEE MEETING (contd)

OPEN STUDENT FORUM (contd)

Ms. Solano: (contd)

the coverage of the student health insurance. You are responsible for this family of 50,000 students.

Finally, the words about health reform are daily in the news; however, all the proposals ignore the special circumstances of college students. Insurance companies, professional organizations, businesses are all lobbying for the best for their constituencies. Who is lobbying for college students? I am calling you to take over the cause of college students' health to insure adequate resources and programs for this essential population for the future of this country. Thank you.

President Gee:

Sandra, I would appreciate it if you would provide me with a copy of your written statement and I know that the Vice President would appreciate that. Would you do that?

Ms. Solano:

Sure.

President Gee:

You brought up a very important issue. As you know, we are wrestling with the context of health care and the environment in this country. We are wrestling with how can we provide the best quality health care, including the fact that we have one of the best medical centers here and how can we better access that for students. So these are not issues that we are not unfamiliar with, but certainly we are trying to resolve. But I would appreciate a copy of the statement, you had some interesting data there. Thank you.

Mr. Greg Hudson:

Good morning, Madam Chairperson, Gentlemen, and Student Trustees. I would like to take this moment to thank the Board of Trustees for having this open forum and for giving my fellow students and I the opportunity to voice our concerns. My name is Gregory Hudson and I am currently a graduate student in the School of Public Policy and Management. I graduated in 1992 from Ohio State with a Bachelor of Arts in criminology and I have also worked for the University in Vice President Tzagournis's office for four years.

I recently became interested in the plans to construct a new student activity center after reading news articles in the Lantern and On Campus. Today at 1:30 p.m., I will be one of the 35 students who will be attending the student activity's retreat at the Fawcett Center for Tomorrow and will be looking forward to hearing President Gee's opening remarks at the retreat.

On January 12, I attended a briefing session to learn more about this proposed student activity center. At that time, I met Paul Umbach, a research consultant from Pittsburgh, and Mary Daniels, Assistant Vice President of Student Affairs. Apparently Mr. Umbach was hired by the University to do a needs assessment in order to determine what current Ohio State students thought a new student activity

STUDENT AFFAIRS COMMITTEE MEETING (contd)

OPEN STUDENT FORUM (contd)

Mr. Hudson: (contd)

center should include. The students who attended the informational briefing were shown several overheads with a lot of data collected from students via an informal poll. Several concerns were raised during the course of the briefing. For example, what kinds of facilities would the new activity house, and how would the activity center be operated? The biggest concern raised was the fact that students would be paying for the bulk of the cost for such a project through a \$35 to \$40 per quarter student fee. The student fee would not go into effect, however, until the center was completed which would be sometime in 1998.

My main concern, however, is that if a student activity center is to become a reality at Ohio State, it must have as much student involvement as possible and be supported by the student body. Because this decision will affect future generations of Ohio State students, it is necessary that there is an open, two-sided debate of this issue which should culminate in a definitive demonstration of student opinion.

The only way to achieve this result is by a campus-wide student referendum. Any process undertaken other than a student referendum will not provide the consensus needed to go forth with this project. As consumers of higher education at The Ohio State University, any attempt to faithfully represent the needs of the students should be accomplished through an open and honest process.

Again, I would like to thank the Board of Trustees for this opportunity to share my concerns.

Mr. Eric Richards:

Good afternoon, my name is Eric Richards and I am a dual major, Black Studies and English, and a non-traditional student. What I have come to talk about today is the formation of the Non-traditional Student Association.

The Non-traditional Student Association is a group that we have put together because we think that up to now non-traditional students have had little if no representation in the University. We are trying to set up an office so that future non-traditional students will be able to contact our organization for any problems that they might have. We do understand that they have special needs along the lines of financial aid, child care, and transportation to and from campus for those non-traditional students who live off campus. For the students who live on campus, Siebert Hall in the south dorms has been ear-marked specifically for non-traditional students.

One of the things that we would like to do in the way of recruiting non-traditional students -- who generally have a higher GPA and a higher graduation rate -- is we would like to have placed in all the recruiting materials that we have non-traditional housing on campus. Hopefully, that would help bring some of these better students into the University.

Some of our other concerns are possibly having a non-traditional orientation so that they know that we do understand that they have specific needs that are different from other students that come into the University. Also, we've recently acquired a non-voting seat on USG, which I hold. Another thing that we would like to do -- since USG is the liaison between the students and the University administration --

STUDENT AFFAIRS COMMITTEE MEETING (contd)

OPEN STUDENT FORUM (contd)

Mr. Richards: (contd)

is to attempt to get more non-traditional students on USG. Non-traditional students make up 25 to 35 percent of this University and there is only one representative that is a non-traditional student on USG, and he is a representative from the Lima Campus.

We would also like to give the non-traditional students a larger voice in future and current University policy, such as budget cuts, child care, and the early semester system. And hopefully our organization can be a liaison, not only between students in USG, but students and the University administration.

Thank you very much.

President Gee:

Eric, let me just ask you a question. How long have you been at the University?

Mr. Richards:

This is my first year -- I am a first year freshman.

President Gee:

I'm going to ask you a very personal question -- how old are you?

Mr. Richards:

Twenty-four.

President Gee:

And what makes you a non-traditional student?

Mr. Richards:

Actually, I signed up to come to school when I was 18, fresh out of high school, and the University's view then was anyone over 23 was considered a non-traditional student.

President Gee:

And so you spent time out of school before coming here. I would just make a point to you -- and I know that Dr. Arnold who is sitting right behind you would agree with this -- that increasingly you are becoming the traditional student. I think if you hang on a little bit longer you'll be forming the traditional student coalition and these 18 and 19 year olds are increasingly becoming the non-traditional students. As you know, the demographics of the population, and the fact that we are increasingly becoming a university open not K through 12 or K through 16, but K through life, is enormously important. Your point is so well taken. I applaud both your participation and hopefully you can work with us as we really try to open up those doors. Thank you very much.

STUDENT AFFAIRS COMMITTEE MEETING (contd)

OPEN STUDENT FORUM (contd)

Ms. Loren Good: (Interpreter was Ms. Claudia Kinder)

It's going to take me a little longer than the three-minute limit, because I have an interpreter, sign language is not English. I came from Gallaudet University in Washington, D.C., it's a liberal arts college for the deaf. I came here for my graduate studies in the Social Work program and am a first year student.

I was really nervous coming here. It is my first experience in a generally hearing campus. At Gallaudet I was surrounded by deaf. It has been an awkward experience. People don't know about what I need. People say, "Oh well, I heard about the rebellion at Gallaudet for the deaf president." That's not enough to know. People don't know about deafness.

In all of my Social Work classes I'm looking for what they say about disabilities, but they talk about multi-cultural, minorities, all kinds of diversities, and I think, "Oh, okay, good program." I go into my class the first quarter, I sat, and I heard nothing about disabilities. I always have to bring it up and talk about how disabilities apply to the topic -- teachers don't seem comfortable with it. People need to know that it's okay to talk about disabilities. One time I asked a teacher about disabilities and she said, "We were waiting to hear from you." People need to know that things have to be accessible and we then can achieve what we want.

I would like to see educators become more comfortable with this issue. I don't want to have to sit in class and not hear anything in the Social Work program about disabilities and have the responsibility. There are many children out there with disabilities: blind, mobility impaired, and deaf, but educators don't seem comfortable with it and as social workers we need to be learning about this. We need to start now and be a representative in this ground-breaking field.

Also, I want to bring up the TTY issue. If they are more publicly available, people will become more aware of the need for TTY's and how they function. I hope to graduate from here with a better feeling about people and feel comfortable with myself because education is my focus. Thank you.

President Gee:

May I ask you a question? What is TTY?

Ms. Good:

I'm sorry if I did not explain about TTY. Because I come from a deaf environment, I assume that people know what TTY is. I am sorry. TTY is a phone device. We can't hear on the phone -- "What are they saying?" I don't know. So you place the phone on a computer -- they also must have a TTY line -- and you type back and forth. I think it is important that we should have it. You know, I live off campus and I don't know -- suppose school is not open or sometimes I can't get through to the Social Work office. Are we going to have class? I need to be able to contact different offices on campus. TTY is one way of facilitating communication on campus. I can bring one and show you what it looks like. Are there any other questions? Thanks.

STUDENT AFFAIRS COMMITTEE MEETING (contd)

OPEN STUDENT FORUM (contd)

President Gee:

Thank you. I had no idea what a TTY was.

Ms. Aya Fubara:

Good morning. I'm am just going to read a statement that was prepared by A.C.T.I.O.N.

For over 20 years students, groups, and activists have lamented the problems and issues facing African faculty, staff, and students. Reports generated by committees and task forces are replete with statistics that serve as evidence of the existence of the issues we have raised and the impact that they have had and continue to have on us. It is with great distress that we address this body, yet again, concerning the very same issues that we members of A.C.T.I.O.N., Africans Committed To Improving Our Nation, raised close to two years ago.

Your inaction and seeming reluctance to actuate the necessary changes to address our concerns leave us no recourse than to assume that you, being the Trustees of this University, are not only shirking your duties as mandated by your position, but also have no qualms in promoting and supporting institutionalized racism on this campus.

Exactly a year ago, on February 4, 1993, in a memorandum to the Board of Trustees, A.C.T.I.O.N. requested a full-scale investigation into the University's support of the Minority Business Development Office, as well as the University's compliance with the statute requiring the University to purchase 15 percent of all services and goods from minority vendors. Not only did we never receive a response from the Board, but since then the manager of the office in question has resigned after filing over two complaints in regards to discrimination and the lack of support that she received.

In light of the issue still facing us, we have come yet once again to address you today. The graduation rate for African students over a six-year period continues to hover between 21 and 26 percent. There is still only one African-American dean, and only one African-American department chairperson. African students continue to be arbitrarily harassed by Ohio State University police and programs geared toward recruitment and retention of African students continue to be disproportionately cut to balance the University's budget. All over the University such programs are being sized-down and eliminated in the name of restructuring, and the list goes on.

It astounds us that a group of such intelligent people have not yet questioned the effectiveness of the so called "Diversity Committee," even though it has been in existence for over two years and has achieved absolutely nothing. It is even more amazing that the Trustees have not yet held President E. Gordon Gee accountable for the terribly dismal African-American graduation rate. Let history reflect the role that the present Trustees of this University have played in aiding and abetting a potentially explosive situation at this University by refusing to adequately address or respond to the issues that we have so respectfully and peacefully brought to your attention time and time again. World history is replete with calamities that could have been avoided had the people in positions of power acted responsibly.

STUDENT AFFAIRS COMMITTEE MEETING (contd)

OPEN STUDENT FORUM (contd)

Ms. Fubara: (contd)

The Board of Trustees, all historians, and all concerned individuals should take note. Thank you.

Mr. Francisco:

Thank you. Kerri Laubenthal --

Ms. Kerri Laubenthal:

Good morning, members of the Board of Trustees, distinguished faculty, and guests. My name is Kerri Laubenthal and I am a senior in the History of Art Department.

There are two things that I would like to talk to you about today. The first one is the campus area bus service. If you don't know, the bus routes for residential students that live off campus is mostly north campus -- Fourth and Hudson Avenues. However, there is no south campus route down Neil Avenue near King Avenue where most students live. A bus goes out to Don Scott Airfield and the golf course, yet it doesn't go down Neil Avenue near the Victorian Village or anywhere near south campus past the Hospitals. I am wondering why and I would like to know if this can be rectified?

The second thing is as President of the Student Events Committee, which is housed in this Union, I would like to commend the administration on their inclusion of students in investigating the issue of a new student center. I don't know if you know it, but this building self-generates 80 to 85 percent of its revenue. In all the years of budget cuts in the past decade it has never once cut the programs and activities that happen in this building. The building is only a facility unless something happens in it. This is the only place on campus where students are free to program and actively meet and organize.

I hope you support these studies of a new center -- and the funding model for the study of a new student center and for the funding of the activities that go on in that center, whether that be a student activity fee or a different funding model. I hope you support that as most students do. Thank you for your time.

Mr. Chip Bradford:

Good afternoon, I am a first year student from suburban Cleveland. I am a premedical student majoring in microbiology. I am here today to discuss the conditions of the south campus of The Ohio State University. My role here is not accusative in any way, but informative.

The south campus of The Ohio State University provides many opportunities to the students of this fine University. It is in close proximity to Larkins Hall, the Ohio Union, and the great social atmosphere of High Street. It is home to Kuhn Honors House, Mirror Lake, and the Hale Black Cultural Center, which is a wonderful asset to The Ohio State University. However, south campus is lacking in many aspects.

STUDENT AFFAIRS COMMITTEE MEETING (contd)

OPEN STUDENT FORUM (contd)

Mr. Bradford: (contd)

First the residence halls are in deplorable conditions. In many of the rooms ceiling tiles are falling or teetering on one hinge or less; closet doors readily become unhinged and fall off; windows provide inadequate insulations from the cold winter wind; and the out-dated heating system either provides too little or far too much heat. Air conditioning, as you may know, is non-existent on the south campus. Many of these items are issues of comfort, but there are also issues of safety and sanitation.

The electrical outlets for the most part on the south campus are not of the three-prong variety which means they are ungrounded. This presents a serious hazard when such equipment as computers, refrigerators, irons, and stereo equipment are plugged into these outlets. Along the lines of sanitation, the bathrooms are not equipped with such things as soap and paper towel dispensers, which make surfaces such as door handles and sinks either unsanitary or unhealthy to touch due to lack of hand washing after using the restroom.

Bradley Hall, the south honors residence hall, is also in a dilapidated condition. As previously mentioned, the windows are drafty, the heating is faulty, and such things as study room furniture, study areas, and general facilities are inadequate. In no way should honor students be put on a pedestal above other Ohio State University students. But as the Council of Enrollment and Student Progress defines them as, "the highest quality Ohio State students," it is my belief that these highest quality students should be provided with the highest quality of living on the south campus.

Finally, Baker Hall Commons, one of the two dining halls on south campus, is poorly operated and usually leaves south campus students disappointed with the services provided to them. The food at Baker Commons is markedly worse than at either North Commons or Kennedy Commons, which is the other south campus dining hall. Unfortunately, Kennedy Commons is only open Monday through Friday and is closed on the weekends, which forces all south campus residents to dine at Baker Hall. It is not uncommon for Baker Hall to run out of main entrees, leaving students to dine on vegetables and salads alone. Also, a shortage of silverware was experienced during Autumn Quarter. During this time students would have to either use plastic utensils or wait in line for the utensils to be washed before they could eat. Baker Hall in comparison to other dining halls is poorly run and an extremely unpleasant place to dine.

In conclusion, I have talked about the conditions of the residence halls in general, the conditions of Bradley Hall, and the conditions at Baker Hall Commons. As I close, I would like to challenge each member of the Board of Trustees to spend time on south campus, spend a night in the residence halls as President E. Gordon Gee does frequently, eat lunch with the students at the commons, or as many students like to do -- hang out. I'm sure it will be both an enlightening and sobering experience. Thank you.

President Gee:

Thank you. May I just comment -- I appreciate what you had to say. I think that we should note that we are fully aware of those issues. As you know, we have gone through a major renovation process. We started with our two big towers --

STUDENT AFFAIRS COMMITTEE MEETING (contd)

OPEN STUDENT FORUM (contd)

President Gee: (contd)

which after due deliberation decided not to blow them up, but renovated them. Then we moved to the north campus, and now we are moving to the south campus. The purpose of those renovations is to do exactly that. As you know, our residence halls, in general, receive very, very high marks, and the south campus is the area now that we are concentrating on. In the next several years, you are going to see major renovation and the vast majority of those problems you talked about will be solved.

I was just in Baker Hall and I think I get an unfair view of the quality of the food when I appear on the scene, but nonetheless we will certainly pass that on to Bill Hall. I would just like to commend our Residence Halls' staff. I spend a lot of time in the residence halls, as you just noted, and the quality of our residence halls and the quality of our residence halls' staff is really superior.

I happen to have a daughter at another institution. She is in the finest residence hall on that campus, and she would love to have the accommodations that you have. That's not to say that we shouldn't improve it, but the quality of what we do is really very high here. We set a high standard for you and for all of us. Thank you very much for those comments.

Mr. Bradford:

Thank you.

Mr. Francisco:

Thank you. We are pleased to have such a great turnout. We did not anticipate such a large crowd, so due to a lack of time we have to close. Anyone else who would like to speak can either address Amira or myself, or send a letter of correspondence to Ms. Casto or to President Gee. Thank you, that concludes my report.

Ms. Casto:

Thank you, Hiawatha. We really do appreciate your participation.

Mr. Celeste:

I would just like to thank Hiawatha and Amira for putting this together and thank the students for showing up. I think we had terrific representation.

Ms. Casto:

Yes, we did. The students did a great job.

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REPORT - UNIVERSITY'S ENDOWMENT FUND

Resolution No. 94-

93

RESOLVED, That the report on the University's Endowment Fund, dated January 21, 1994, as submitted to the Investments Committee of the Board of Trustees, be received and filed with the official records of the Board.

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**REPORT - UNIVERSITY'S ENDOWMENT FUND
QUARTERLY REPORTS**

Resolution No. 94-

94

RESOLVED, That the report on the University's Endowment Fund Quarterly Reports, dated December 31, 1993, as submitted to the Investments Committee of the Board of Trustees, be received and filed with the official records of the Board.

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Thereupon the Board adjourned to meet Friday, March 4, 1994, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Robert M. Duncan
Secretary

Deborah E. Casto
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDREDTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, March 4, 1994

The Board of Trustees met at its regular monthly meeting on Friday, March 4, 1994, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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March 4, 1994 meeting, Board of Trustees

The Chairman, Ms. Casto, called the meeting of the Board of Trustees to order on March 4, 1994, at 7:40 a.m. She requested the Secretary to call the roll.

Present: Deborah E. Casto, Chairman, John W. Kessler, Alex Shumate, Theodore S. Celeste, George A. Skestos, Hiawatha N. Francisco, Jr., and Amira N. Ailabouni.

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Ms. Casto:

At this time I would like to request that the Board recess into Executive Session for the purpose of discussing personnel and legal matters.

Upon motion of Mr. Skestos, seconded by Mr. Shumate, the Board recessed into Executive Session by unanimous roll call vote.

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Ms. Casto reconvened the meeting at 10:40 a.m. and asked the Secretary to call the roll.

Present: Deborah E. Casto, Chairman, John W. Kessler, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, Hiawatha N. Francisco, Jr., and Amira N. Ailabouni.

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PRESIDENT'S REPORT

President Gee:

Good morning. As I look around the room, I don't see many of these wristbands -- some 10 or 15,000 students, faculty, and staff are wearing these entitling them to purchase 4 tickets for the Pink Floyd Concert. I wanted to explain this so that you don't think I am a hospital patient or under house arrest. At any rate, with a concert in the Stadium on everyone's lips, can spring be far behind! We are most certainly ready for better weather. I don't need to tell you that it has been an extraordinarily challenging winter season.

I want to take just a minute this morning to acknowledge the outstanding work of our physical facilities folks. Under the leadership of Jim Stevens, they have had to plow, shovel, and salt -- again and again -- some 36 lane-miles of roadway, 49 miles of sidewalks, and 6 million square feet of parking. That by any measure is an enormous task! Although Jim can't be with us this morning, I know that Vice President Pichette will take back to her colleagues our thanks for a job extraordinarily well done.

I am pleased today to share several events and accomplishments of the past month that reflect the distinguished -- and growing -- academic reputation of this university. Two of our faculty have received Sloan Research Fellowships as outstanding young scientists. Professor Andrew Gould in astronomy, was recognized for his work in identifying the 90 percent of matter in the universe that is now unaccounted for. I might note that in addition to his research, he teaches an undergraduate course in introductory astronomy for non-science majors. Professor Feng Zhao of computer science designs computers with artificial intelligence. This quarter he is teaching the introduction to numerical analysis course to juniors and seniors. Each Sloan Fellow received a \$30,000 research award. The Sloan Foundation awards are very prestigious, with 17 former Sloan

PRESIDENT'S REPORT (contd)

President Gee: (contd)

Fellows going on to receive Nobel Prizes. We are very proud of these fine scholars.

Saturday night, Robert Shaw is conducting the university Symphony Orchestra, Symphonic Choir, Chorale, and Men's Glee Club in a program of Brahms. I am delighted that maestro Shaw's residency at Ohio State has been extended by forming a consortium with Boston University and U.C.L.A. Together, we support the Robert Shaw Choral Institute which includes a summer study program in France and residencies at each member institution. We had previously underwritten this program ourselves. Having Robert Shaw on our campus provides an extraordinary educational experience for our students, as will be evidenced at Saturday's performance.

Also this weekend, the University Dance Company is in performance. The department has an international reputation for training choreographers, and this show has received very favorable reviews. Sunday, four of our music faculty members are performing in New York at the Weill Recital Hall at Carnegie Hall and, indeed, I am going to have an opportunity to see that particular concert. They are performing a program of verse and music by Edith Sitwell and Benjamin Britten. They will take this performance to Suffolk, England, in June. Our faculty continue to distinguish us in this and many other ways.

I have been visiting classrooms all week surprising faculty members who are the recipients of the university's Distinguished Scholar Award and the Alumni Award for Distinguished Teaching. This year, we are honoring 5 faculty for their significant research contributions and 8 faculty members for their teaching excellence. As has become my custom, I have been walking into their classes, unannounced, to present an apple signifying their award. I should add that at a more dignified occasion next month, the teaching award winners each receive a \$1,500 cash award and \$1,200 is added to their base salary. The research recipients also receive a \$1,500 stipend, and they get a \$20,000 research grant. This recognition is one of the ways we honor achievement and encourage excellence.

Distinguished faculty, of course, attract outstanding students to the university. The National Merit Scholarship Corporation announced this month that Ohio State ranks fifteenth in the nation in the number of freshman merit scholars. In the Big Ten, only Northwestern ranked above us, and we are sixth among all public universities. While we are meeting here, outstanding high school seniors are on campus participating in Ohio State's Presidential and Medalist Scholarship Competition for full tuition and room and board scholarships. About 750 students, each in the top 3 percent of their high school classes, are participating in the 1994 competition -- up about 20 percent over last year.

This month I hosted a dinner for the top undergraduate scholars on campus. The student speaker was Suzanne Lehman, a senior, from Pittsburgh, majoring in philosophy and photography. She was elected to Phi Beta Kappa as a junior and is a resident advisor in Smith Hall. Suzanne explained to the audience that when she was looking at colleges, her school counselor told her that she could be a big fish in a small pond, or a small fish in a big pond -- a phrase each of us, of course, has heard a lot probably during our life. But what Suzanne emphasized to the audience was that she discovered that she could be a big fish in a big pond. She pointed out that from an ecological and biological perspective, the larger and more

PRESIDENT'S REPORT (contd)

President Gee: (contd)

rich the environment, the more the organism grows. This is a very clever young lady. She said that she has grown a tremendous amount as a student at Ohio State, thanks to the breadth and quality of opportunities provided. I, by the way, share her observation with you as a reminder of the possibilities of a university education for our students and certainly for ourselves.

I thank you for the opportunity to make those comments.

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UPDATE ON THE UNIVERSITY RESTRUCTURING

Ms. Casto:

Provost Sisson will now present an update on the University restructuring.

Provost Richard Sisson:

Thank you, Madam Chairperson. As I indicated at the last meeting, the restructuring plans for the Colleges of Agriculture and Engineering are fully developed. They have both been sent to the Council on Academic Affairs and the Senate Ad Hoc Oversight Committee on Restructuring, where they are now being considered.

The plan from the College of Veterinary Medicine, which has been approved by the faculty of the College, has also been sent forward for formal Senate review. This plan proposes to reorganize the College into three academic departments, rather than the five which presently exist. The move being the combination of the basic science departments within Veterinary Medicine, which will also have connections with the College of Biological Sciences, and also the basic science departments in the College of Medicine. Formal consideration of this plan by the Senate will begin in the very near future. As a matter of fact, it has already commenced. We are optimistic that all three of these plans will be approved by the Council on Academic Affairs and considered by the full University Senate this spring.

The reorganization plan from the College of Human Ecology, which also has been approved by that College's faculty, is under active consideration in the Office of Academic Affairs, and will soon move to the Council on Academic Affairs for formal review and to the Senate Oversight Committee. This plan reorganizes or proposes the reorganization of the College into three departments and a division, from the current five departments. It would, I think, enhance the ability of the programs in that College considerably.

As you all are aware there is considerable activity -- some of it very controversial -- in a number of our colleges. It is important, I believe, to the future strength of the University that we make hard choices regarding areas of investment and that we streamline our academic administrative structure through appropriate consolidation. We should extend our appreciation and strong support to deans and faculties who have brought forward substantive proposals for such changes in their restructuring mandates. These proposals will often be controversial, as they will often run counter or be perceived to run counter to particular valued interests.

UPDATE ON THE UNIVERSITY RESTRUCTURING (contd)

Provost Sisson: (contd)

It is not possible to change in major ways without such outcomes, however, we must focus on what is best for our institution as a whole. In some cases we must take steps of change that will not necessarily be the last ones in particular units if we are to achieve our mission and our commitment to national and international distinction.

Having said that, I need to stress to you that in many respects this process is evolutionary and that proposals which were received on February 1, or there about, represent the first step of this process. In this evolutionary process, conversations continue with the deans of a number of colleges as these proposals are developed further. Let me note, the Office of Academic Affairs is also receiving initial reviews and proposals of inter-college initiatives and programs about which I will decide on the appropriateness of further action fairly soon. This is, as it must be, an uneven and a continuing process. In some cases, plans have been brought to fruition, while in others further discussions and development are proposed and required.

Finally, in some colleges there may be no structural changes for the simple reason or reasons that the existing structures function well and are appropriate ones. The qualitative improvements in those units can best be made within the present organizational and programmatic structure. For the same reasons, in other colleges change is being pursued on a selective basis. What is important is that, in every case, colleges are positioning themselves to become stronger over time and will ultimately bring greater distinction to this University. Madam Chairperson, that is my report.

Ms. Casto:

Thank you. Are there any questions?

Mr. Kessler:

I just want to mention that we talked a little bit about this at the Educational Affairs Committee meeting this morning and how committed, I think, this Board is in support of this restructuring program. I know it has been a lot of hard work for everyone and the cooperation with the faculty has been terrific. We want to make sure we keep on our game plan and we are behind you 100 percent.

Provost Sisson:

I appreciate that very much, Mr. Kessler.

Ms. Casto:

That's true. Anyone else? Thank you very much.

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REPORT ON VIRTUAL REALITY

Ms. Casto:

Mr. Celeste, would you introduce your special guests?

REPORT ON VIRTUAL REALITY (contd)

Mr. Celeste:

Thank you, Madam Chair. Last month I mentioned that I had an opportunity to see an extraordinary demonstration of virtual reality being done on campus. I thought that it would be very useful and instructional for the Board to get a chance to share some of the flavor of that. So with us today is Dr. David Schuller and Don Stredney to give a snapshot of that presentation and to give you a feel for one of the very exciting things going on on this campus.

Dr. David Schuller:

Good morning everybody and thank you for this opportunity. I guess I look at one of the responsibilities of leadership as to continuously be pursuing opportunities for expanding interdisciplinary partnerships, sort of a continuation of the President's theme about the big pond concept within this University. As a person involved with cancer surgery, there is no question that some of the newer diagnostic technologies have helped us, but it still deals with some constraints of trying to project a three-dimensional world into two dimensions. For about one and a half years, we've actively sought out and developed dialog with our colleagues in the Ohio SuperComputer Center to see whether indeed there may well be a partnership, and to see if we can take advantage of that expertise. We have had this group meeting on a regular basis for about the last 18 months, to just address that. Can this technology -- that is clearly state-of-the-art and an integral part of our University -- help us to expand our capabilities, both in diagnosis and treatment of some of our clinical problems in medicine?

As this has evolved, we think that there are also, obviously, very real research priorities here, but educational opportunities as well. I would like to acknowledge Dr. Charles Bender, who heads the Ohio SuperComputer Center, as an integral part of our team. Don Stredney will now give you a little presentation of what it is that we have been doing here.

Mr. Don Stredney:

Thank you, Dr. Schuller. I would like to thank Mr. Celeste for having the opportunity to share this research with you. This is interdisciplinary research, not only under investigation with Dr. Schuller's group in Otolaryngology and the James Cancer Hospital, but also with the Divisions of Neurosurgery, Orthopedic Surgery, and Anesthesiology, and Children's Hospital.

Basically, I think the bottom line is that we need to improve computer interfaces. [Slide presentation]. There are not many people who can walk off the street and sit down in front of a UNIX box and become productive. So we are looking at intuitive interfaces that allow people to sit down and not have to become computer scientists in order to work with a computer, but jump immediately into their domain.

So our goals are: intuitive interface; that the system is cost efficient; that it's engaging -- that's especially important for industrial retraining and learning in an educational environment; that it's unencumbered -- something that can be put on very quickly. One of the comments about doctors is that VR needs to be immersive -- that they just want to get wet, they don't really want to be emersed -- and that it must be an open system. We don't really want to build on something that then as new technology arrives, the old technology is inadequate.

REPORT ON VIRTUAL REALITY (contd)

Mr. Stredney: (contd)

Our current applications are for pre-surgical planning, for training, especially in medicine, and for education. That includes telemedicine, so distance learning is possible as well. We feel that as the national information infrastructure grows -- it's currently growing at 20 percent per month in the number of people that are joining it -- we need to have a very aggressive and cost competitive way for our researchers, students, and clinicians to gain access to that and to interact with that large amount of information coming across that net.

The things that we have chosen for this is visual for stereo viewing and head tracking. For vocal we employ speech recognition. We don't want the user to have to traverse endless menus on the screen, but to be able to simply give a voice command through the computer and an instrumented glove, so that you actually use your hand in the environment.

This shows some of the components of stereo viewing -- that we present an image to one eye and obscure the other eye and then switch those very rapidly and the brain then perceives stereo. That is extremely important for tactile information which is required in surgery and head tracking. As you turn your head, the view changes immediately, as if you are actually looking at the object. For vocal, of course, is speech recognition, and eventually then to be developed by third-party vendors currently working on speech synthesis so that the computer can also give you information back through your oral channel.

Manual -- we feel that the hand-eye interface is incredibly delicate and has evolved over millions of years. One of the researchers in Biomedical Engineering told me that for people to really use a keyboard and a mouse to interface with a computer you might as well use a potato. I think that is an extremely poignant comment.

So our future directions are for real time volume renderings; parallel implementation on the big machines that we have at the Supercomputer Center; haptic feed back -- we are currently involved with researchers out in Palo Alto to send information back to the gloved interfaces, so you feel the structures in the environment that you are working with in the computer -- and ways to improve segmentation which means to delineate regions of interest. That is especially true for research such as working with the brain tumor research center here to be able to determine the sizes of those structures quickly.

You see here a reconstruction of CT data we are doing with Dr. Schuller -- you will see this in a visualization. This shows the volumetric reconstructions of a patient's head. We have taken a cube and pushed it into the volume exposing the ventricles which are fluid-filled chambers, and this allows the surgeon to pre-plan in a non-threatening environment, so that he can plan a more minimally evasive surgery.

I was not able to find any color controls on the monitor so I apologize if the colors are somewhat off, but I assure you there is no blood. Here you see a quick simulation of some work -- we are working with Harvard Medical School -- this is a dipole from EEG information. They're doing studies on alcohol, steroid, and cocaine abuse and we are looking at the brain mechanisms that are involved in that. So we are combining EEG information which is functional with structural information taken from MRI.

REPORT ON VIRTUAL REALITY (contd)

Mr. Stredney: (contd)

Here you see a piece done for Neurosurgery exposing the tumor which is lying just behind the ventricles of the brain and then we can remove that structure and show the location. This shows a lesion deep in the thalamus -- this is a stereotactic cage which is going to be used for positioning a biopsy needle. What we want to do is plan what is the most or least invasive entry to go in and take that to the brain. And here you see the user actually just sliding through the simulation to look at the regional anatomy -- to have a better map, if you will, to go into surgery.

This shows a particular case of Dr. Schuller's -- these are MRI now played back in real time on their work station and the temporal information gives them additional ways to interpret this. Here you see the large tumor here and this is important in telemedicine where he can send this to another referring physician and can annotate this with voice information as well here establishing the tumor margin. Here you see the reconstruction then in 3-D of that patient. Our intent is to present this information, not just as pretty pictures, but with information that allows them to see it in a similar way that they are going to see in surgery -- in a 3-D or three-dimensional way. And here you see an explanation of the tumor margin and its relationship to the brain, and then in an interactive way sectioning into that structure and being able to establish the tumor margin and other areas of interest.

Here you see the skull that was done previously and rotated at any angle. Then here he is going to point out a missing bone which was taken out in a previous surgery, which may be of interest. Here you see a piece done for anesthesiology - - we are looking into compression neuropathies and women's pain after deliveries and this is just a normal model of the anatomy. This is a special acquisition that was received with coils that are developed here at the MRI facility at the University Hospitals. Now you see a three-dimensional presentation, particularly two nerves that are stretched during delivery that cause this problem.

One of the advantages of using some of the tactile feedback which we'll be using in this program -- this is an epidural, let me digress here. This is a very difficult medical procedure to learn. There is no patient variance on models. They do not interact the same way as real patients, so we are looking at a virtual way to do this. We are working with a company that provides feedback to the instrument that would allow us to then feel in the computer what is actually happening.

Here you see a research associate with the gloved interface and a referent on the screen moving. We are trying to improve that referent and this is a model that has been sculpted. We are then going to implicitly drive the information. We are looking for a surgically gloved hand that folds. This is real time, so as you move your hand it is doing this and this is all driven by the computer in real time. And we are not after "Gee, that is my hand," but something that can be used for scale as a reference for investigating the material.

Here you see one of Dr. Schuller's residents, Dr. Greg Wiet. This is the type of interfacing -- you can see it's fairly unencumbering, it's very much like a golf glove - - which the doctors love. It's easy to slip on -- simply a pair of stereo glasses which changes left to right, very rapidly at 120 hertz, and a microphone for introducing the voice recognition into the system. And here you see Dr. Wiet in real time then manipulating a very difficult structure -- these are the ventricles of the brain, a classically difficult area to learn in neuroanatomy. He is seeing this in stereo, so he can see three-dimensional information in a way that he cannot on video.

REPORT ON VIRTUAL REALITY (contd)

Mr. Stredney: (contd)

Finally, this is a piece that we are doing with Dr. Shelley Simon in orthopedic surgery. It is a pre-planned architectural data set for downtown. What we are doing is looking at ADA compliance of architecture through virtual simulation and testing a user's performance in using a motorized wheel chair. As someone needs to be upgraded from a manual wheel chair to a power chair, we want to be able to test them in an environment prior to actually having them have that equipment.

Thank you very much.

Ms. Casto:

Thank you.

Mr. Celeste:

I will move on to my Research Report after digressing for one minute. I did have a chance to use the glove and I would suggest that between that opportunity and what I am about to report on, that the Board give serious consideration to a future meeting being over at either the SuperComputer Center or the Eisenhower Clearing House where we were yesterday. This would give the other Board members the full benefit of what is going on there because it is really quite something. I would like to recommend that in the future we consider that. Dr. Bender is here --

Dr. Charles Bender:

If anyone would like to stop by after the Board meeting, we could give you a demonstration.

Mr. Celeste:

You would have a chance to wear the glove if you like -- not the golf glove.

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RESEARCH FOUNDATION REPORT

Mr. Celeste:

As has been the case in the past, the summaries of the grants and contracts received by The Ohio State University Research Foundation during the month of January can be found at Tab 1 in your Research Foundation Report. Awards for the period July 1993 through January 1994, are down about 4 percent compared to the preceding year. This is an improvement by 3 percent over the figures we saw at our last meeting. Funding from the Department of Defense has moved to the positive side this month, up 14 percent. It is also noteworthy that award dollars from the Department of Education have increased 36 percent and the number of awards have almost doubled.

RESEARCH FOUNDATION REPORT (contd)

Mr. Celeste: (contd)

At Tab 2 there is a summary of expenditures for the months of July through January, Fiscal Year 1994 compared to 1993. Total expenditures for FY 1994 through January, exceed FY 1993 expenditures by 8.3 percent. The Non-Federal category shows an increase of 19.1 percent over the same period last year. This is mainly due to the transfer of these projects from the Engineering Experiment Station to the Research Foundation. Equipment expenditures are up 24 percent during this period. Equipment acquisitions not only enhance the research, it also serves as state-of-the-art technology for graduate and undergraduate education.

Some new projects of special interest that were funded in the month of January are described at Tab 3. Included is a project awarded to Professor Frederic Cadora, Chairperson of Near Eastern, Judaic, and Hellenic Languages and Literatures, who received \$500,000 from The National Endowment for the Humanities for a 3-year *Arabic Language and Culture National Institute for Secondary School Teachers*. This is an unusually large award in the humanities. It is a tribute to The Ohio State University's reputation in international education. Fifty foreign language and social studies teachers will study Arabic language, culture, literature, linguistics, and teaching methodology at Ohio State the first two summers for the purpose of translating this to their home school. To enrich the teachers' experiences, the third summer institute will be held in Amman, Jordan.

A second project of interest is entitled *Enhancing the Roles of Great Lakes Coastal Wetlands for Water Quality Improvement and Wildlife Protection*. Professor William Mitsch, School of Natural Resources, received \$74,000 from the Great Lakes Protection Fund to develop landscape-scale modeling for Great Lakes coastal wetlands. This project will identify the needs for and the approaches to wetland restoration and proper management for enhancing Great Lakes ecosystem health, particularly in improving water quality, and providing wildlife biodiversity. It is a project important to Ohio citizens and to the community of business and industry whose economies are closely connected to the Great Lakes ecosystem.

Yesterday, Vice President Hayes and I met with Dr. Len Simutis, Director of the Eisenhower National Clearinghouse for Math and Science Education, for a tour of the facility at 1929 Kenny Road. It is the home for two other national centers funded by the Department of Education -- the National Center for Science Teaching and Learning, and the National Eric Clearinghouse on Science, Mathematics, and Environmental Education. The other two directors were there and took us on a tour of their facilities as well. We were impressed at how CD-ROM technology is transforming science education. I think if you could see a demonstration as we had, you might have more hope for the future than the somewhat grim reports we keep seeing about the state of science education in our country.

Tab 4 contains a list of all projects funded in January.

At Tab 5 are abstracted press releases issued by University Communications highlighting recent research activity. There is also a press release announcing the award of 2 prestigious Sloan Research Fellowships to Ohio State faculty.

This concludes my remarks.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 94-

95

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for January 1994 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation and the Engineering Experiment Station of The Ohio State University:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein, and the acceptance of the reports from the Engineering Experiment Station during the month of January 1994 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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HOSPITALS BOARD REPORT

Mr. Skestos:

Madam Chair, the following is a summary of the activities of the University Hospitals Board for the month of February. Our local outreach network of 7 MedOhio sites and 3 physician office sites referred a total of 5,867 new patients to the Medical Center during Fiscal Year 1992-93, yielding a total of 1,493 admissions to University Hospitals, 93 admissions to the James Cancer Hospital, and 9,420 outpatient visits. The local network currently represents more than one-half of the primary care volume of the entire University Medical Center, and is the basis for developing a strong primary care network. A large, strong primary care presence will be critical in attaining contracts with payers in the evolving managed care market. These local and regional affiliates are also providing medical students, residents, and fellows with an educational experience in primary care, ambulatory care, and rural settings.

The Healthcare Consortium of Ohio, our hospital network which now includes eight affiliate hospitals, has asked the University Medical Center to take a strong leadership role in pursuing provider contracts with insurance carriers and other purchasing groups. The consortium would position itself as a vertically integrated delivery system with the ability to care for patients over a wide geographic range in Ohio. Discussions are continuing with Consortium members as well as other hospitals that have expressed interest in networking with us. All these hospitals have been left out of managed care provider contracts and now find themselves struggling to adapt to these changes. These hospitals are looking to us to assist them.

At the February committee meeting, it was reported that the Hospitals' patient activity continues to meet budget and the financial report indicated that the

HOSPITALS BOARD REPORT (contd)

Mr. Skestos: (contd)

Hospitals was exceeding budget. We learned that the accreditation survey conducted by the Joint Commission on Accreditation of Healthcare Organizations was very favorable, granting University Hospitals a full three-year accreditation. University Hospitals was also identified in a recent study as one of the top 100 hospitals, and one of the top ten academic medical center hospitals, in the nation.

That concludes my report.

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AGRICULTURAL AFFAIRS REPORT

Mr. Colley:

Madam Chairperson, on February 4, 1994, David Brennan and I met with Vice President Moser, two other faculty members in the College of Agriculture, and eight articulate, bright students in a two-hour exchange. It was absolutely stimulating. The students who were present were Ryan Lee, past president of Ag & Natural Resources Council; Rick Mead, president of the Ag & Natural Resources Council; Brenda Brugger, secretary of the Ag & Natural Resources Council; Scott Heimlich, president of Towers Honorary; Tonya Cheek, USG/Agriculture & Natural Resources Student Representative; La Trevia Hayes, President of MANRRS; Ian Blount, member of MANRRS; and Jason Skinner, representative of the Agricultural Communicators of Tomorrow.

This provided Mr. Brennan and I an opportunity to interact with the students and they did raise issues about the conditions of the buildings, laboratories, and about adequate support for the faculty. The impression we had at the conclusion of the two-hour session was that the students were highly complimentary of Vice President Moser and his faculty, and of Ohio State University, in general, and especially Dean Moser's involvement of the students in the reorganization of the College, which 75 percent of them approved.

That concludes my report.

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STUDENT AFFAIRS COMMITTEE REPORT

Mr. Francisco:

This morning the Committee heard from three students that did not have the opportunity to speak at last month's open forum because we had run out of time. Today the students talked about women's issues on campus, the Sphinx Linking, and Asian-American issues on campus. We also asked Ron Michalec, University Police Chief, and Rich Hollingsworth, Dean of Student Life, to discuss safety concerns and initiatives taking place in their areas.

The student government leaders also updated the Committee on their activities. Chris Norman was happy to report on the kick-off of "Student-for-a-Day," which will be soon. All of the names are in so everyone expect your name and who you are going to be matched up with -- including you, too, Gordon. Chris is also in support

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Francisco: (contd)

of the new student union and he is also going to donate, as part of his senior class gift, \$1,000 to go toward building a new student union. He talked about the undergraduate experience and how USG is looking at and trying to improve it here at Ohio State.

Frank Chloupek reported on the Eighth Annual Graduate Forum in April, which gives graduate students an opportunity to present for the first time and hopefully for many times to come -- it gives them experience. Also in regards to the student union, he is very pleased that efforts are being turned over to the students and how students have a big say on what is going to happen with it. He is also pleased with how graduate students' involvement in campus activities are going.

Wes Bishop reported that four of the five names submitted for the new Student Trustee were law students -- I don't know if that is good or bad. Wes also said that a new student union is a hard sell for professional students because they are further away from the union and don't really have a big need or use for a union. For Black History Month, they had their First Annual Academic Awards and they honored three professors. Wes is also going to attend a conference on the selection of a president next month in Washington, D.C.

That concludes my report.

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INVESTMENTS REPORT

Mr. Shumate:

I would like to call on Mr. Nichols to give the monthly Endowment Portfolio report.

Mr. Jim Nichols:

Thank you, Mr. Shumate. The report is under the Investment section of your book, under the specific tab, Endowment Portfolio. This report is for the period January 20, 1994, through February 18, 1994, and during this period there was a decline in the stock market, as well as a somewhat greater decline in the bond market. The Endowment Fund on February 18, was \$508.2 million, the total was approximately \$4.9 million, below the January 21 total.

Market value of the equity portion decreased \$1 million, while the fixed income portion decreased \$2.4 million. Since July 1, the Endowment Fund has increased \$15.1 million, including new additions of \$7.8 million. The current asset allocation is 65 percent equities, 21 percent fixed incomes, 7 percent real estate, and 7 percent cash.

At the very end of that section you will find, in graphic form, the comparisons on Endowment return over time against other colleges and universities in the United States. You will see four comparisons that are done with our portfolio and, I might add, this involves 437 colleges and universities in the United States.

Just looking at the one-year comparisons, the University's return last year was 16.1 percent in comparison with 13.0 percent for public universities; 14.5 percent for

INVESTMENTS REPORT (contd)

Mr. Nichols: (contd)

those universities, that includes private and public, that are over \$400 million; 14.1 percent for Big Ten endowments; and 13.4 percent for the median of all universities. If you go to the ten-year period, you will see that our average annual return was 13 percent compared again to public endowments of 11.6 percent; over \$400 million of 12.6 percent; Big Ten of 11.8 percent; and 12.0 percent for the median. Both at the one and ten-year period of time that places us in the upper quartile of performance return for the Endowment over time.

I might add, that the performance certainly has the involvement of the staff within the Office of the Treasurer, but also the professional investments managers that work with us. And as the Board knows very well -- and as the audience may not know quite so well -- the Investments Committee sometimes, particularly in the fall, meet and review activities for very long hours. There is a very strong commitment on the part of the Board to that oversight.

The last page in this section I put in because it follows a question that Dr. Gee raised about three meetings ago. It shows our overall rankings within college and university endowments, both in terms of all schools as well as just publics. You will see it starts at June 30, 1983, and goes up through June 30 of this past fiscal year.

During that time we moved from the forty-sixth largest endowment -- this is both private and public in the United States -- to the thirty-first largest, and in terms of comparison of public schools, we went from ninth to fifth. I might add -- which is not on there -- that at June 30, 1983, the Endowment was \$122 million, and today it sits at \$508 million. So there has been a considerable movement forward and that has two components: the investment component, to which is just over 50 percent over that movement; and almost at 50 percent of the movement is the fundraising activities that have occurred over this past decade.

That concludes my report, Mr. Shumate.

Mr. Shumate:

Thank you, Mr. Nichols, those are terrific results. The report on private support to the University for July through January, compared with the same period last year, is in the Development section of our notebooks.

You will see that total giving this year is slightly behind last year's record pace. Through January, total dollars contributed is 7 percent less than last year. Even though total dollars are down slightly, there are a number of encouraging highlights as follows: gifts from non-alumni individuals are up 18 percent; the number of donors continues to be greater than that of one year ago, that figure is up 8 percent; giving to support student financial aid is up 19 percent; giving to college and department support funds is up 25 percent; and gifts for buildings and equipment are up 22 percent.

I would like to recommend to the Board the establishment of five new named endowed funds totalling \$121,800 in restricted support to the University. Also, I am requesting the revision of a named endowed fund.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 94-96

Synopsis: The report on the receipt of gifts and the summary for January 1994 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of four (4) new named endowed funds and amendment to one (1) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of January 1994 be approved.

Upon motion of Mr. Shumate, seconded by Mr. Kessler, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

SUMMARY

TOTAL UNIVERSITY PRIVATE SUPPORT

July-January
1992-93 compared to 1993-94

GIFT RECEIPTS BY DONOR TYPE

		Dollars	
	<u>1992-93</u>	July through January <u>1993-94</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$10,096,001	\$ 8,094,698	(20)
Alumni (From Bequests)	<u>2,005,958</u>	<u>1,460,101</u>	(27)
Alumni Total \$12,101,959	\$ 9,554,799	(21)	
Non-Alumni (Current Giving)	\$ 5,410,339	\$ 6,633,521	23
Non-Alumni (From Bequests)	<u>2,035,539</u>	<u>2,163,538</u>	(6)
Non-Alumni Total	\$ 7,445,878	\$ 8,797,059	18
Individual Total	\$19,547,837	\$18,351,858	(6) ^A
Corporations/Corp Foundations	\$13,536,711	\$12,659,935	(6) ^B
Private Foundations	\$ 3,563,867	\$ 3,691,946	4
Associations & Other Organizations	\$ <u>2,534,258</u>	\$ <u>1,641,455</u>	(35) ^C
TOTAL	\$39,182,673	\$36,345,194	(7)

REPORT ON UNIVERSITY DEVELOPMENT (contd)

SUMMARY (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-January
1992-93 compared to 1993-94 (contd)

GIFT RECEIPTS BY DONOR TYPE (contd)

NOTES

A Contributions from non-alumni individuals is up 18% this year due to more gifts of \$10,000 or more (75 for \$5.7 million last year; 89 for \$6.7 million this year).

However overall individual giving is down 6% compared to the July-January period one year ago. This is largely due to an irrevocable trust of \$2.1 million which was received in September 1992 and a bequest receipt in November 1992 for nearly \$1 million (both gifts from alumni).

B Corporation giving is down only 6% despite the fact that one gift of \$3.2 million (mainframe computer) was received by this time last year.

C During July-January 1992-93, fifty-nine associations or other organizations gave \$10,000 or more (\$1,769,427). This year only forty-two gave \$10,000 or more (\$1,026,243).

(Note: Of the \$36,345,194 in current year gift receipts, \$1,333,465 or 4% is the result of the payment of pledges from The Ohio State University Campaign).

SUMMARY

TOTAL UNIVERSITY PRIVATE SUPPORT

July-January
1992-93 compared to 1993-94

GIFT RECEIPTS BY PURPOSE

	Dollars		
	July through January		
	<u>1992-93</u>	<u>1993-94</u>	<u>% Change</u>
Gift Additions to Endowments:	\$13,238,390	\$13,356,771	1
Gifts to Current Use Funds:			
Buildings/Equipment 22	\$ 4,535,200	\$ 5,544,088	
Program Support	\$15,069,885	\$ 9,878,843	(34)
Student Financial Aid 19	\$ 2,136,540	\$ 2,536,155	
Annual Funds-Colleges/Departments 25	\$ 3,549,096	\$ 4,442,327	
Annual Funds-University	<u>\$ 653,562</u>	<u>\$ 587,010</u>	(10)
Total	\$39,182,673	\$36,345,194	(7)

March 4, 1994 meeting, Board of Trustees

March 4, 1994 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Funds

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
Richland Bank Scholarship Endowment Award (Scholarships, OSU at Marion)		\$44,500.00	\$44,500.00
The Academy of Pharmacy of Central Ohio Scholarship Fund for Pharmacy (Scholarships - College of Pharmacy)		\$30,000.00	\$30,000.00
The Townshend AZ Endowment Fund (Scholarships for Townshend Chapter of Alpha Zeta Fraternity - College of Agriculture)	\$16,720.00		\$16,720.00
The Nathan S. and Lotti J. Fechheimer Library Fund (Books for Main Library & Agriculture Library)	\$15,580.00		\$15,580.00
The Jack A. Culbertson Award Fund (Awards for doctoral students in Educational Administration - College of Education)	\$15,000.00		\$15,000.00

Change in Description of Named Endowed Fund

Alga "Peg" Weaver 4-H Scholarship

Establishment of Named Endowed Funds

Richland Bank Scholarship Endowment Fund

The Richland Bank Scholarship Endowment Fund was established March 4, 1994, by the Board of Trustees of The Ohio State University, with a gift to the Ohio State University Development Fund from Richland Bank, 3 North Main Street, Mansfield, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships to students attending The Ohio State University at Mansfield. Students shall be selected to receive awards based on criteria developed by the Admissions and Scholarship Committee of The Ohio State University at Mansfield in consultation with the University Committee on Student Financial Aid.

March 4, 1994 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

Richland Bank Scholarship Endowment Fund (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$44,500.00

The Academy of Pharmacy of Central Ohio
Scholarship Fund for Pharmacy

The Academy of Pharmacy of Central Ohio Scholarship Fund for Pharmacy was established March 4, 1994, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the Academy of Pharmacy of Central Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more scholarships in varying amounts to deserving students in the College of Pharmacy, based on criteria established by the Academy of Pharmacy of Central Ohio. The scholarship recipient(s) shall be determined by the Dean of the College of Pharmacy or his designee in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$30,000.00

The Townshend AZ Endowment Fund

The Townshend AZ Endowment Fund was established on March 4, 1994, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from alumni, friends, and current members of the Townshend Chapter of Alpha Zeta Fraternity, and in memory of Mark Sommers by his friends and family.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Townshend AZ Endowment Fund (contd)

The annual income shall be used for scholarship(s), and to further the mission of the Townshend Chapter, or its successor, of Alpha Zeta Fraternity, including, but not exclusively for the support of educational programs, facility improvement, alumni activity, house mother retirement fund, and publications. The scholarship shall be awarded to sophomore, junior or senior students enrolled in the College of Agriculture who are members of the Townshend Chapter of Alpha Zeta Fraternity. The student must hold at least a 3.0 grade point average. Selection of the recipient will be made by the Assistant Dean, Student Affairs, and the scholarship selection committee in consultation with the University Committee on Student Financial Aid. Funds can be used with the approval of the Assistant Dean, Student Affairs, College of Agriculture, and President, Alpha Zeta Alumni Board.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Vice President, Agriculture Administration or the appropriate college dean, department chair, or program administrative officer, in consultation with Townshend AZ Alumni Board, in order to carry out the desire of the donors.

\$16,720.00

The Nathan S. and Lotti J. Fechheimer Library Fund

The Nathan S. and Lotti J. Fechheimer Library Fund was established on March 4 , 1994, by the Board of Trustees of The Ohio State University Development Fund from the family, colleagues and friends of Nathan S. Fechheimer (B.S. Agr. '49; M.S. Dairy Science '50; Ph.D. Dairy Science '57), in his memory.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to purchase new library books, not journals, with one third of the income used for new books for the Main Library, and one third for the Agriculture Library, and one third shall be returned to the fund principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Vice President, Agricultural Administration, department chair, or program administrative officer in order to carry out the desire of the donors.

\$15,580.00

The Jack A. Culbertson Award Fund

The Jack A. Culbertson Award Fund was established March 4, 1994, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Jack A. Culbertson, retired Adjunct Professor, Department of Educational Policy and Leadership.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Jack A. Culbertson Award Fund (contd)

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The interest income shall be used to provide an annual award in educational administration. Doctoral students pursuing higher education or K-12 administration are eligible for awards.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Education in order to carry out the desire of the donor.

\$15,000.00

Change in Description of Named Endowed Fund

Alga "Peg" Weaver 4-H Scholarship

The Alga "Peg" Weaver 4-H Scholarship was established May 7, 1993, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Alga Weaver. The endowment description was revised March 4, 1994.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to grant at least one scholarship with earnings up to \$1,200 to be awarded for three(3) consecutive quarters providing the recipient maintains a minimum GPA of 2.0 or above on a 4.0 scale. Should the earnings exceed \$1,200, the interest will accumulate until a second \$1,200 scholarship can be awarded, following the same guidelines as the first scholarship. Applicants must be 4-H members, seniors in high school during the year of application, committed to a profession in home economics and planning to enroll as freshmen at The Ohio State University, Columbus campus, branches and satellites. The award shall be given in "voucher" form, to be used for academic, supplies and books only. If no applicant is found, then the scholarship may be awarded to a student currently enrolled (continuing education students included) in home economics at The Ohio State University, Columbus campus, branches and satellites. Award recipients shall be selected by the 4-H Awards Selection Committee in consultation with the scholarship coordinators of the College of Agriculture and the College of Human Ecology.

Should the need for this fund cease to exist or so diminish as to provide unused income, then the income may be used for any purpose as determined by the Board of Trustees, with preferences being given to the recommendations from the appropriate administrative official of The University who is the Director for The Ohio State university Extension, in consultation with a committee representing the local 4-H donors.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

FUNCTIONAL MISSION STATEMENT SUMMARY

Mr. Kessler:

The Educational Affairs Committee met this morning and I would like to call on Provost Sisson to present a summary of his report on the Functional Mission Statement.

Provost Richard Sisson:

Thank you, Mr. Kessler. We had a very productive discussion in the Educational Affairs Committee meeting this morning on the Functional Mission Statement, which is in the materials that each of you have received. Let me say, that this document has also benefitted enormously from the full and broadly engaged discussion within the University community. There has been substantial thought, energy, and time that has been put in to it.

The purpose of the Functional Mission Statement derives from a mandate from the Ohio Board of Regents for publicly assisted universities to focus upon how they -- we -- feel that we fit within the general firmament of institutions of higher education in the State, and the particular kind of distinctive functions that we provide. It is certainly my understanding and my hope that different institutions serving different functions will come out of this for the benefit of the education of Ohioans.

There were a couple of emendations to the report as a consequence of our discussion earlier this morning. I also would like to note that, at the request of the Educational Affairs Committee, the Provost will present an annual report on how we are doing with respect to the achievement of the purposes that are set forth in this very important document. I am not going to belabor the various points that are made in the report. What I would do is invite your attention to several things: 1) is the University objectives that are set forth at the end of part one of the document; and 2) to invite your perusal of the Executive Summary of the compilation of the objects that are combined at the end of the document, the kinds of opportunities that we see, and the kinds of problems that we are going to have to overcome during our traversing the road ahead.

Thank you, Mr. Chairman.

Mr. Kessler:

Thank you, Dr. Sisson.

(See Appendix XXXIV the Functional Mission Statement, page 769.)

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Mr. Kessler:

The Educational Affairs Committee would like to recommend the following resolutions:

HONORARY DEGREE

Resolution No. 94-

97

Synopsis: Approval of awarding an honorary degree to Rajammal P. Devadas is proposed.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees awarding of an honorary degree as listed below:

Rajammal P. Devadas

Doctor of Humane Letters

NOW THEREFORE

BE IT RESOLVED, That the honorary degree be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

Upon motion of Mr. Kessler, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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WAIVER

Resolution No. 94-

98

Synopsis: The Educational Affairs Committee recommended the approval of a waiver.

WHEREAS pursuant to the Board's acceptance of the Report of the Committee on Retirement and Insurance on February 6, 1959, and Resolution 77-92, "Principal Administrative Officials" of The Ohio State University are to be relieved of their administrative assignments at age 65; and

WHEREAS the University's proposed reappointment of James C. Naylor as Chairperson of the Department of Psychology would be restricted by the age 65 exclusion; and

WHEREAS the University wishes to continue the appointment of James C. Naylor in this administrative post beyond his sixty-fifth birthday:

NOW THEREFORE

BE IT RESOLVED, That Resolution 77-92 and the provisions of the February 6, 1959, Report of the Committee on Retirement and Insurance be waived to allow for the continued reappointment of James C. Naylor as Chairperson of the Department of Psychology.

Upon motion of Mr. Kessler, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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PERSONNEL ACTIONS

Resolution No. 94-99

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the February 4, 1994 meeting of the Board, including the following Appointment, Appointment/Reappointment of Directors and Chairpersons, Leaves of Absence Without Salary, Leave of Absence Without Salary--Continuation, Professional Improvement Leave, Promotion and Tenure, and Emeritus Titles, as detailed in the University Budget be approved and the Medical Staff Appointments/Reappointment (The Arthur G. James Cancer Hospital and Research Institute) approved January 20, 1994, by the James Cancer Hospital Board be ratified.

Appointment

Name: PHILIP R. JOHNSON
Title: Professor (The Henry G. Cramblett Chair in Medicine)
Department/Division: Pediatrics/Infectious Diseases
Effective: September 1, 1991

Appointment of Chairperson

January 1, 1994 through June 30, 1994

Pediatrics

Antoinette J. Eaton*

Reappointment of Chairpersons/Directors

July 1, 1994 through June 30, 1998

Admissions and Financial Aid
Horticulture Industries Technology, ATI

James J. Mager
Gary A. Anderson

October 1, 1994 through September 30, 1998

Psychology

James C. Naylor

*Interim Chair

Leaves of Absence Without Salary

HAROLD FREDERICK STILLS, JR., Associate Professor, Department of Veterinary Preventive Medicine, effective March 1, 1994, through August 31, 1994, for personal reasons.

ROGER D. CHERRY, Associate Professor, Department of English, effective Winter Quarter 1994, for personal reasons.

MARILYNNE R. SNOOK, Assistant Professor, Ohio State University Extension, effective February 4, 1994, through February 28, 1994, for medical reasons.

KATHARINE W. SWETT, Assistant Professor, Department of History, effective Winter Quarter 1994, for personal reasons.

Leave of Absence Without Salary--Continuation

CAROL J. POTTER, Clinical Assistant Professor, Department of Pediatrics, effective December 11, 1993, through December 31, 1993, for personal reasons.

March 4, 1994 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Professional Improvement Leave

RUSSELL J. SPILLMAN, Associate Professor, Department of Educational Policy and Leadership, effective March 28, 1994, through June 20, 1994.

Promotion and Tenure

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Roger D. Cherry, Department of English, effective October 1, 1993.

Medical Staff Appointments (The Arthur G. James Cancer Hospital and Research Institute)

January 14, 1994, through July 31, 1994

Andreas W. Schuster, M.D., Associate Attending Staff, Anesthesiology
Mary T. Coleman, M.D., Associate Attending Staff, Family Medicine
Lowell A. Forrest, M.D., Associate Attending Staff, Otolaryngology
Larry C. Lasky, M.D., Associate Attending Staff, Pathology
Edward J. Kosnik, M.D., Clinical Attending Staff, Surgery

January 14, 1994, through June 30, 1995

Mary E. Alton, M.D., Associate Attending, Int/Med/Cardio
James P. Bacon, M.D., Associate Attending, Int/Med/Cardio
Philip F. Binkley, M.D., Associate Attending, Int/Med/Cardio
Jefferson M. Burroughs, M.D., Associate Attending, Int/Med/Cardio
Michael Campagni, M.D., Associate Attending, Anesthesiology
Renee Caputo, M.D., Associate Attending, OB/GYN
Daniel Caruso, M.D., Associate Attending, Int/Med/Endo
Robert J. Cody, M.D., Associate Attending, Int/Med/Cardio
Andrew Cosgarea, M.D., Associate Attending, Surg/Orthopedics
Julio Cruz, M.D., Associate Attending, Pathology
Elizabeth A. Davies, M.D., Associate Attending, Surg/Transplt
Gregory M. Eaton, M.D., Associate Attending, Int/Med/Cardio
Miriam L. Freimer, M.D., Associate Attending, Neurology
Barry Friedman, M.D., Associate Attending, Int/Med/General
John Grecula, M.D., Attending, Radiation/Onc
Garrie J. Haas, M.D., Associate Attending, Int/Med/Cardio
Arif Hameed, M.D., Associate Attending, Pathology
Charles L. Hitchcock, M.D., Associate Attending, Pathology
David Lambert, M.D., Associate Attending, Int/Med/Derm
Richard P. Lewis, M.D., Associate Attending, Int/Med/Cardio
Matig Mavissakalian, M.D., Associate Attending, Psychiatry
James Moore, M.D., Associate Attending, Neurology
David A. Orsinelli, M.D., Associate Attending, Int/Med/Cardio
David L. Pollifrone, M.D., Associate Attending, Surgery/Urology
Margaret Anne Real, M.D., Associate Attending, Int/Med/Cardio
Gary Reid, M.D., Clinical Attending, OB/GYN
James M. Ryan, M.D., Associate Attending, Int/Med/Cardio
David M. Sawyer, M.D., Associate Attending, Anesthesiology
Jacek T. Sosnowski, M.D., Attending, Surgery/Urology
Stephen Stern, M.D., Associate Attending, Psychiatry
Harrison G. Weed, M.D., Associate Attending, Int/Med/Gen Med.

March 4, 1994 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Medical Staff Reappointment (The Arthur G. James Cancer Hospital and Research Institute)

July 1, 1993 through June 30, 1995

JOHN TERRANCE DAVIS, M.D Associate Attending, Surgery

Emeritus Titles

THOMAS J. BURNS, Department of Accounting and Management Information Systems, with the title Professor Emeritus, effective April 1, 1994.

FREDERIC BEEKMAN, Office of Recreation and Intramural Sports, with the title Director Emeritus, change effective date from September 1, 1993, to April 1, 1994.

Upon motion of Mr. Kessler, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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RESOLUTIONS IN MEMORIAM

Resolution No. 94-100

Synopsis: Approval of four Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Frederick W. Dierker

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 1, 1994, of Frederick W. Dierker, M.D. Dr. Dierker received his M.D. degree from The Ohio State University College of Medicine in 1952 and had an ongoing family practice in Columbus in the Clintonville area for 33 years, retiring in 1986. He became a Clinical Instructor at The Ohio State University Department of Family Medicine in 1975 at its inception, having been a Clinical Instructor in the Department of Preventive Medicine since 1971. Upon his retirement in 1987, he was named Clinical Assistant Professor Emeritus.

Dr. Dierker was a dedicated family physician who directed his talents to help develop the Department of Family Medicine at The Ohio State University. He was a dedicated teacher of medical students and a superb role model. Particularly noteworthy was that, even after serious health problems, he continued to serve as an outstanding clinical teacher and preceptor for our medical students. He was one of the first preceptors in the Family Practice Evening Clinic at The Ohio State University Medical Center in the late 1960's, and for many years he was regularly judged by the medical students as one of the best family physician preceptors on our clinical faculty.

Dr. Dierker was instrumental in helping the Ohio legislature recognize the importance of family practice as a necessary discipline in medical education in the State of Ohio in the 1960's. This led to the initial funding for education in family medicine at The Ohio State University. Later in the 1970's, he was involved with the legislative process establishing departments of family medicine in all medical schools in Ohio.

RESOLUTIONS IN MEMORIAM (contd)

Frederick W. Dierker (contd)

He was also a leader in the Department of Family Medicine at Riverside Methodist Hospital in Columbus, using his many talents to teach OSU students at Riverside Methodist Hospital. He also served as Chairman of the Department of Family Practice at that institution. He helped to establish the residency training program at Riverside and was a driving force for many years in that program.

On behalf of the University, the Board of Trustees expresses to his wife and family its deepest sympathy. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Ernest Eugene Good

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 23, 1994, of Ernest Eugene Good, Professor Emeritus in the School of Natural Resources, College of Agriculture.

Dr. Good was born on January 7, 1913, in Van Wert, Ohio. He received all of his degrees at The Ohio State University (B.Sc. in Botany, 1940; M.S. in Zoology, 1947; Ph.D. in Zoology, 1952). He was employed by the Soil Conservation Service, U.S. Department of Agriculture, 1935-1940, and by the Indiana Department of Conservation in 1941. From 1942-1948, he owned and operated a farm that produced hybrid seed. He joined the faculty of Ohio State's Department of Zoology in 1948, was an original member of the faculty of the School of Natural Resources at the time of its formation in 1968, and served as Chair of its Division of Fisheries and Wildlife Management from 1969 until his retirement in 1978. Following his retirement, he continued to serve the School as a volunteer instructor in an annual two-week field studies course in Canada. In recent years, he also led field excursions to Africa.

Among Dr. Good's research grants were studies in Alaskan ecology, sponsored by the National Science Foundation, and effects of pesticides on mammalian reproduction, by the National Institutes of Health. Other research interests included effects of land use on breeding bird populations, effects of pesticides on reproduction in mice, population dynamics in tree squirrel populations, and behavior of the river otter.

It is as a teacher that Gene Good will best be remembered by many of his former students and colleagues for whom he served as a highly effective mentor. Included among courses in which he served as instructor were Principles of Wildlife Management, field courses in Natural Resources Management, Mammalogy, and Natural History of Ohio. He taught a course in Conservation of Natural Resources for twenty years at the University, fifteen summers at the Ohio Conservation Laboratory, and four summers at the University of Maryland. He played a major role in the School's acquisition of the Barnebey Center for Environmental Studies in Hocking County, and for several years conducted a quarter-long field studies course there.

Dr. Good's many recognitions included receipt of the University's Distinguished Teaching Award and the College of Agriculture's Meritorious Service Award, listing in American Men of Science, fellowship in the Ohio Academy of Science, and membership in the School of Natural Resources Alumni Society's Honorary 100.

On behalf of the University, the Board of Trustees expresses to the family of Professor Good its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

March 4, 1994 meeting, Board of Trustees

RESOLUTIONS IN MEMORIAM (contd)

Carl Schlam

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 25, 1993, of Professor Carl Schlam in the Department of Classics.

Professor Schlam, who earned his B.A., M.A., and Ph.D. degrees from Columbia University, joined the faculty of The Ohio State University as Assistant Professor in 1967. His previous teaching included appointments at Case Institute and at Rutgers University.

Widely known as a scholar of the second-century A.D. novelist Apuleius and of Renaissance Latin, Carl Schlam published his most recent book just a year before his death: The Metamorphoses of Apuleius: On Making an Ass of Oneself (Chapel Hill: University of North Carolina Press, 1992). An earlier book, Cupid and Psyche: Apuleius and the Monuments, appeared in 1976 under the auspices of the major national association of North American classicists, American Philological Association. In addition, he published a number of articles and reviews in journals such as Classical World, Medieval Studies, Transactions of the American Philological Association, and Classical Journal, to name a few.

Besides his participation in national and international conventions and congresses, Professor Schlam was an avid supporter of the study of the classics at the local level as well, including a long-term interest in such organizations as the Columbus Latin Club and the Ohio Classical Conference, both of which he supported faithfully. The Columbus Latin Club recently honored his memory with a generous gift to the Carl Schlam Lecture Fund established in the Department of Classics to support an annual lecture by an invited speaker.

Carl Schlam was both a staunch New Yorker and a citizen of the world, and his wide-ranging interests and lively intellect fostered a climate of rigorous inquiry into topics ranging far beyond classical Greece and Rome. The attending of lectures was among his favorite habits, and it is certainly appropriate that his memory is being honored through an endowed lecture fund named after him. He was a generous and kindly man who will be much missed by colleagues and friends alike.

On behalf of the University, the Board of Trustees expresses to the family its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Dorothy D. Scott

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 14, 1993, of Dorothy Delong Scott, Professor Emeritus in the College of Human Ecology.

Dorothy D. Scott was born February 14, 1903, in Columbus, Ohio. She completed a B.S. degree in Education from The Ohio State University Home Economics Education in 1926 and continued in graduate work receiving a M.S. in Home Economics Education in 1929. Dr. Scott was awarded the Ed.D. from Columbia University in 1945 in Home Economics Education.

Dr. Scott joined the faculty of The Ohio State University School of Home Economics in 1937 to coordinate the Guidance Program. She became Professor and Chairman of the Division of Home Economics Education in 1945. Dr. Scott became Director of the School and Chairman of the Department of Home Economics of the Ohio Agricultural Experiment Station in 1955, serving in this capacity until retirement in 1968. She was the first director and first woman to hold the title, Associate Dean, College of Agriculture and Home Economics. Dr. Scott served on University

RESOLUTIONS IN MEMORIAM (contd)

Dorothy D. Scott (contd)

committees including advisory to the Board of Trustees for selection of the President 1957-58, advisory to the President and Board of Trustees 1958-61, University Faculty Council, Student Affairs 1960-63, and was the first woman to serve on the University Council on Instruction. She was in demand as a speaker and delegate to various professional events and conferences and served as a consultant for curriculum and publications.

Dr. Scott shared her leadership by being an active member of a number of professional organizations, often serving as an officer and committee chair. These professional organizations included: the American and Ohio Home Economics Association, American and Ohio Vocational Association, National Education Association, American Association of University Professors, National and Ohio Family Life Council, and International Federation for Home Economics. She served as Vice President for the American Home Economics Association, from 1963-66, and guided the development and presented the "New Directions" document which continues to be recognized as a benchmark publication of historical significance for the profession.

Dr. Dorothy D. Scott is recognized as a teacher, administrator, researcher, leader in the profession, and a quiet, caring, sincere role model for many people. Her daily contributions to the professional and personal lives of students, staff, faculty, and colleagues continues as a lasting tribute to her efforts and her many successes.

On behalf of the University, the Board of Trustees expresses to the family its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Kessler, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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FISCAL AFFAIRS COMMITTEE REPORT

FINANCIAL RESTRUCTURING SUMMARY

Mr. Skestos:

The Fiscal Affairs Committee met this morning and we heard from Bill Shkurti on the financial restructuring at the University. I would like to now call on him to give us a summary of that report.

Mr. William J. Shkurti:

Thank you, Mr. Chairman. As you mentioned, Dr. Ray and I presented the financial restructuring to the Fiscal Affairs Committee so I will summarize it very briefly.

One of the things that caused this report to be written is that when Ed and I were traveling around talking to faculty and staff, one of the questions we were asked most often was, "You have asked us to restructure, what is central administration doing to restructure and clean up its own financial operations of the University, so we don't run from one crisis to the next?" Well, in fact, we do have a plan for improving the management of financial resources in the institution and we have been working on it for three years. What this gave us the opportunity to do was

FINANCIAL RESTRUCTURING SUMMARY (contd)

Mr. Shkurti: (contd)

commit it to writing and share it with the Trustees and the campus community, which is what we did in the Fiscal Affairs Committee.

What I would just point out is that the first page of the document describes what the goals or characteristics of the plan are. If you flip over to the second page it enumerates by goal and by fiscal year some of the specific actions that we have taken. In the Committee, Dr. Ray talked about the enhanced profiles report as one example of sharing information and improving management.

We were also instructed in the Committee meeting by the Chair, to follow-up with periodic updates on our success in meeting some of these goals and we will do that. The other thing that I would stress is that this is a joint project of Academic Affairs and the Office of Finance, in conjunction with the Senate Fiscal Committee. We think it is important in an academic institution of this type to recognize that good academic management and good financial management support each other -- that they are not in contradiction to each other. And although this institution is not General Motors -- it never will be and it never should be -- some good business practices also make sense in large universities. And where they make sense, we hope to accomplish those.

Mr. Chairman, that concludes my brief report. I will be glad to answer any questions you might have.

(See Appendix XXXV for Characteristics of a Good System of Financial Resource Management, page 807.)

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**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS**

Resolution No. 94-101

STORM SEWER SEPARATION, PHASE II

Synopsis: Acceptance of the report of award of contracts and the establishment of contingency funds for the listed project is recommended.

WHEREAS a resolution adopted by the Board of Trustees on November 6, 1992 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to award contracts for the Storm Sewer Separation, Phase II project.

NOW THEREFORE

BE IT RESOLVED, That pursuant to the actions previously authorized by this Board, the report of award of contracts and establishment of contingency funds for this project is hereby accepted.

March 4, 1994 meeting, Board of Trustees

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

STORM SEWER SEPARATION, PHASE II (contd)

Upon motion of Mr. Celeste, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix XXXVI for background information and map, page 811.)

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REPORT - UNIVERSITY'S ENDOWMENT FUND

Resolution No. 94-102

RESOLVED, That the report on the University's Endowment Fund, dated February 18, 1994, as submitted to the Investments Committee of the Board of Trustees, be received and filed with the official records of the Board.

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Thereupon the Board adjourned to meet Friday, April 8, 1994, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Robert M. Duncan
Secretary

Deborah E. Casto
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND FIRST MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, April 8, 1994

The Board of Trustees met at its regular monthly meeting on Friday, April 8, 1994, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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April 8, 1994 meeting, Board of Trustees

The Chairman, Ms. Casto, called the meeting of the Board of Trustees to order on April 8, 1994, at 7:45 a.m. She requested the Secretary to call the roll.

Present: Deborah E. Casto, Chairman, John W. Kessler, Michael F. Colley, George A. Skestos, and David L. Brennan.

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Ms. Casto:

At this time I would like to request that the Board recess into Executive Session for the purpose of discussing personnel and legal matters.

Upon motion of Mr. Kessler, seconded by Mr. Brennan, the Board recessed into Executive Session by unanimous roll call vote.

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Ms. Casto reconvened the meeting at 10:25 a.m. and asked the Secretary to call the roll.

Present: Deborah E. Casto, Chairman, John W. Kessler, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, Hiawatha N. Francisco, Jr., and Amira N. Ailabouni.

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Ms. Casto announced the appointment of the following persons to the Nominating Committee for the selection of Board Officers for 1994-95:

Deborah E. Casto, Chairman
John W. Kessler
Milton A. Wolf

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POLICY OF INSURANCE

Resolution No. 94-103

Ms. Casto:

I move that the Chairman of the Board of Trustees be authorized to negotiate and enter into a contract for the policy of insurance on the life of the President, to be owned by the University.

Upon motion of Mr. Colley, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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PRESIDENT'S REPORT

President Gee:

The recent weather notwithstanding, there are many signs of spring on the campus, I would note: baseball is being played over at Trautman Field; USG is holding elections; the Greek Week Blood Drive is underway; Spring football has begun; and I have spotted a few dogs on the Oval. The energy and spirit of spring also is translated into a full calendar of intellectual, cultural, and social activities for the university.

Consider these examples of April offerings: a lecture on the foundation of consciousness and artificial intelligence; a lecture on Yiddish language and culture; a military history conference organized by graduate students on subjects from the Civil War to the Cold War; and a lecture on Ancient Greece as Utopia. These are only a few of the literally dozens of programs that bring world-class scholars to the campus to engage our community in academic inquiry.

Five of the world's most distinguished mathematical researchers were here for a seminar held in conjunction with the dedication of the Mathematics Tower. I was reminded that the old math building was dedicated in 1961. At that time, the department taught about 18,000 students and some 83,000 credit hours. Today, they teach 39,000 students and nearly 200,000 credit hours per year. Clearly, mathematics is central to the education of our students, and the new facility provides outstanding opportunities for faculty and students alike.

This month, we also celebrated the opening of the neuropsychiatric wing at the Medical Center's Upham Hall. As Dr. Nasrallah pointed out to the audience at the dedication, our move from a very old-fashioned institutional style of facility to a very modern, warm, and personal environment reflects the dramatic changes in the diagnosis and treatment of mental disorders today. The building is a splendid addition to an outstanding medical program.

Our academic reputation continued to grow this month with the announcement that Marcus Jones, a sophomore from Gahanna, has received a Younger Scholars Award from the National Endowment for the Humanities. He is one of 51 students in the United States to receive this honor. I might point out that this is the second year in a row that an Ohio State student has been so honored. Marcus will study German militarism with his \$2,500 research grant. We are very proud of his accomplishments.

Professor Okey Onyejekwe of the Department of Black Studies, has been invited to be a member of the United Nations Observer Mission to South Africa for the elections at the end of the month. He teaches African politics, and his students surely will benefit from his first-hand experience, which I think is marvelous for him and certainly for the university. Benefits from the work of our faculty extend well beyond the campus, of course. Our partnership with industry in economic development is evident in \$14 million of federal and matching grants won by the university and the Edison Welding Institute to facilitate the conversion of private companies from defense to civilian business. With the 20 E.W.I. member companies and its researchers, Ohio State is involved in developing a number of technologies that will benefit industry.

My visit to Lima and Toledo in March also provided a number of examples of the impact of the university on our state. I was especially pleased at the obvious pride and enthusiasm expressed by the West Central Ohio Regional Development Board

PRESIDENT'S REPORT (contd)

President Gee: (contd)

for Ohio State's Lima campus. Our regional campuses are filling an important need around the state and continue to do so.

Today, I am delighted that this Board is acting on the appointment of Dr. Rafael Cortada as dean and director of the Ohio State Newark Campus. He comes to us from the presidency of Wayne County Community College in Detroit. Michael Dunn's appointment as Director of Recreation and Intramural Sports fills one of the busiest positions on campus, as he oversees one of the nation's largest intramural sports programs.

Also in Larkins you will find the Synchronized Swimming team working diligently. And that work paid off with another national championship this past month. Our students don't spend all of their time in class -- they play intramural softball at 11:00 at night, or participate in other recreation programs at Larkins Hall.

So that our trustees and senior administrators can get a first-hand look at how students spend their time, our student trustees have organized a "Student For A Day" program. Twenty students are paired with trustees, vice presidents, and others. I will be attending law classes with Rita Smith. Mr. Brennan can look forward to going to class with Bonita McGee, also from Akron. I'm sure he will benefit from Business Management 330: an examination of the use of statistical techniques in managerial decision making; and Accounting 212: the introduction to accounting. Mr. Kessler and his partner, Tonya Cheek of Oxford, Ohio, will attend Biology 114, a course on Biological Sciences: Form, Function, Diversity, and Ecology. He also will be lucky enough to attend Mathematics 151: calculus and analytic geometry.

We are all going to find out just how tough this university is! Just the thought of going back to law school strikes terror in my heart. I can remember the professor saying: "Mr. Gee, would you like to explain the facts of today's case?" I certainly hope they don't call on me! So this is a warning, because we may be minus one less professor if they do!

I know that all of us will learn a lot on our day with a student -- including the fact that none of us can keep up with these very talented young people! I think this is a wonderful program and Hiawatha, you and Amira are to be congratulated. I know that the Trustees and all of us are looking forward to participating.

That, Madam Chair, concludes my report. Thank you very much.

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UPDATE ON THE UNIVERSITY RESTRUCTURING

Ms. Casto:

Provost Sisson will now present an update on the University restructuring.

Provost Richard Sisson:

Thank you, Madam Chair. I would like to bring the Board up-to-date on the status of several items under review in our restructuring process. Let me first say that the

UPDATE ON THE UNIVERSITY RESTRUCTURING (contd)

Provost Sisson: (contd)

Provost's Advisory -- the Priorities Committee, the Council on Academic Affairs, and the Senate Oversight Committee on Restructuring -- have been diligently at work reviewing a number of proposals concerning the restructuring of a number of academic units. I previously reported that several colleges have brought forward substantive recommendations for such changes. These proposals at times, as must be expected, will be controversial as they may appear and, indeed, may run and, in some cases, do run counter to particular and valued interests.

When something exists -- having been created after a review process, even though perhaps distant in past time -- there must be some rationale for its existence. But times and priorities change, and we must focus on what is best for the University as a whole. In some cases the steps we take will not necessarily be the last ones, but they will provide new direction and flexibility in our quest for distinction in what we do.

The restructuring process is an evolutionary one, not one the consequences of which mark completion and become frozen in time. The proposals now under examination represent the first step in most cases in this process. Conversations continue with the deans of a number of colleges as proposals are developed further.

The Office of Academic Affairs is also receiving initial proposals of inter-college initiatives and programs which will be studied and acted upon as appropriate. Particularly interesting in this regard, I think, are proposals made in the report of the Committee on the Molecular Life Sciences, which the Vice President for Research and the Provost have just recently received in response to the charge that we made to that Committee late last year. The Committee on Public Policy is hard at work. The Committee on the Undergraduate Experience, an extremely important committee just appointed by Vice President Williams and myself, is just commencing and will have a deep review of this subject.

Some particulars: you have before you today a proposal for the reorganization of the Agricultural Technical Institute, from five divisions to three. Three majors are also being deactivated. The proposal also articulates programs at ATI more closely than is presently the case with our College of Agriculture here on the Columbus campus.

Secondly, the faculty of Human Ecology has voted to restructure the College from the current five departments to three, plus a division. The plan has been reviewed by the Office of the Provost and has now been forwarded to the Council on Academic Affairs and the Senate Oversight Committee for formal review.

Next, the Senate review of the proposals for restructuring the Colleges of Agriculture, Engineering, and Veterinary Medicine have been moving along, I believe, effectively and productively. It is my expectation -- and I hope this is an expectation that is shared by my colleagues, Drs. Allen and York, who are also deeply involved in this review -- that these will be completed before the end of the current academic year and ready for your action.

Next, I should note that discussion and consultation is an essential part of this process and all cases among the colleges. There has been substantial discussion and deliberation, and changes were made in the final proposals, in several

UPDATE ON THE UNIVERSITY RESTRUCTURING (contd)

Provost Sisson: (contd)

instances, before votes were cast. We have held more discussions and consultations, and we have had additional forums. President Gee and I held our first of two, two-hour student forums just this week and the second student forum will be held on a weekend. There have been three staff forums, organized by the University Staff Advisory Committee, where there were presentations and panel discussions that included deans, vice presidents, and representatives from the Provost's Office. The Oversight Committee has also determined to hold open forums in each college proposing to restructure, and these forums are scheduled to occur in the very near future.

I don't want to go into any great detail, Madam Chair, as to where each of these proposals stand in the review process, but to give you this general overview with respect to movement that is taking place. I look forward to being able to report very substantial things to you in the very near future.

I would also ask my colleagues, Dr. York, Chair of the Senate Steering Committee, and Dr. Allen, Chair of the Faculty Council -- both members of the Oversight Committee -- if they have anything that they would like to elaborate on or correct.

Dr. Tom York:

In my position as Chair of the Steering Committee of the Senate, I see it as a position where I'm an advocate for the University. I like to look at all aspects and try to insure that things are moving in a positive direction. I have to tell you that from my point of view, with respect to restructuring, that I'm not only pleased, I'm delighted. I think that what has developed in this process is something very constructive, very good for the University. Interactions are taking place that have not taken place over the number of years that I have been at Ohio State. I really want to compliment several people, in particular President Gee and Provost Sisson. I think that what they have brought to the University is an understanding. It's a big University, it's a complex University, and there are many demands. I think that what they are providing is the kind of leadership in which we can do the kind of interactions that are needed to allow the faculty to be very strong participants in this process.

I do want to emphasize that this is taking place very strongly within shared governance. The faculty are almost the primary players. I see myself sometimes as a referee, not as a quarterback. That is good, that is the way it should be happening. This is going to take time, but I see that we will get some programs through by June. There are other programs that perhaps need more time and it will go on during the next year at least. I don't see that as any kind of problem, it is just taking place at its natural rate.

So those are my comments. I bring to you the idea that this is going well. I think it is well managed and that the interactions are good. I think what is going to come out of this is, if you will, a greater Ohio State.

Dr. Harry Allen:

First, I would like to second the remarks that Tom just made and also add that from a faculty perspective we view restructuring as an iterative process. And, at least

UPDATE ON THE UNIVERSITY RESTRUCTURING (contd)

Dr. Allen: (contd)

over the next 2 or 3 years, we will eventually get to a point where the University can, in an ongoing way, monitor what is happening, do revamping, and learn how to manage change more efficiently and support change through small deflections in the income stream rather than having to deal with catastrophic situations.

So we expect that -- even though the restructuring proposals that we are reviewing are not by any means complete at this point -- simply in the first stage of restructuring, there will be an interaction to the process. At each stage, as more and more details have been developed and they go through the approval process, the entire package will be reviewed to make sure that the initial plans actually fit in with the subsequent changes, and that the connections between various units on campus are fitting together very well. We are not dealing with single pieces, working them through the system, and then putting them out there hoping that we will be aligned correctly, and that they will have a coherent University. Rather, through a duration, we will be able to ensure that we could smooth out any rough edges and put the pieces together appropriately.

In addition, the Faculty Council has taken up proposals for revitalizing the educational delivery system at Ohio State and also for providing a mechanism for professional development for faculty in the teaching arena. We hope to be able to make a report on that in the near future.

Provost Sisson:

Madam Chair, that concludes comments on the restructuring.

President Gee:

Madam Chair, if I could just make one point. This may sound like it's a mutual admiration society going on here, but I can assure you that both Tom and Harry -- I have ankle bites from both of them -- are strongly representative of the best interests of our faculty. One of the things that I think has come through this process is the notion that communication and sharing of ideas is something that we have done very, very well.

Also, something that I believe has strongly come through is a strong drive for excellence and quality. What both of these gentlemen said is that it is not us holding someone else's feet to the fire, or you holding our feet, but the faculty are holding our feet to the fire. Harry just made a very important point. He expects next year, and the next year, and the next year that we are going to keep focusing on these issues until we get to the point where it is part of the psychology of the institution. I think that is important to Tom and Harry, and both of them have been outstanding in this effort.

I know that the Provost joins me in that regard. By the way, we say that about you privately, too. Thank you very much.

Ms. Casto:

Thank you for the excellent report.

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RESEARCH FOUNDATION REPORT

Mr. Celeste:

Summaries of the Grants and Contracts received by The Ohio State University Research Foundation during the month of February can be found at Tab 1 in your Research Foundation Report. Awards for the period July 1993 through February 1994 are down around 3 percent compared to the preceding year. These numbers are continuing to improve. Our provisional award figures for the month of March put us slightly ahead of last year. Funding from the State of Ohio this month was about \$1.7 million of which 98 percent is new funding. Most of this funding is for four large awards: two support Head Start projects, one is for a homeless program, and one is for the work of the Center for Mapping.

At Tab 2 there is a summary of expenditures for the months of July through February, Fiscal Year 1994 compared to 1993. Total expenditures for FY 1994 through February, exceed FY 1993 expenditures by 9.6 percent. Personnel expenditures are about 15 percent higher than last year. Personnel expenditures now account for approximately half of all project expenditures. Sponsored research is important for developing and maintaining the high quality workforce that is vital to the competitiveness of Ohio economy.

Some new projects of special interest that were funded in the month of February are described at Tab 3. Professor Elizabeth Burns, Department of Psychiatry, received more than \$673,000 from the U. S. Public Health Service Center for Substance Abuse through the Ohio Department of Alcohol and Drug Addiction Services to develop a new treatment program for homeless pregnant drug users. The goal of the project is to engage homeless women who abuse alcohol, tobacco, and drugs in a treatment program that will decrease the adverse impact of their behavior on their offspring. This is a very proactive approach that brings together the University, the community, and state agencies for intervention into a serious problem.

A second project is entitled Young Investigators Three-Week Summer Institute on Science and Agriculture. Professor Clyde Oplinger, Agricultural Technical Institute, received almost \$72,000 from the National Science Foundation to provide highly motivated eighth and ninth grade students a unique research experience. These students will gain experience in research laboratories and field settings at The Ohio State University Agricultural Technical Institute and Ohio Agricultural Research and Development Center with a view to seeing agriculture as an exciting, achievable, and rewarding career.

At Tab 4 a list can be found of all projects funded in February.

Tab 5 contains graphs of five-year awards and expenditure activities for the entire University, as well as for major federal sponsors. From the first graph of total awards and expenditures from July 1989 to the present, we can see that the trend lines for expenditures continue to grow at about 8 percent per year. The fact that the award line is frequently less smooth than the expenditure line indicates the receipt of award dollars that are spent out over several years. And, in particular, if you have any questions about the trends in that graph and the representation of what is happening, Dr. Hayes would be more than happy to answer them.

At Tab 6 are abstracted press releases issued by University Communications highlighting recent research activity. There is also a copy of the January and February issue of the OARDC Report describing research activity at OARDC.

RESEARCH FOUNDATION REPORT (contd)

Mr. Celeste: (contd)

This concludes my remarks.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 94-104

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for February 1994 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of February 1994 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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HOSPITALS BOARD REPORT

Mr. Skestos:

On March 31, the Professional Affairs Committee met. The Committee received a confidential report on Clinical Quality Management in the Emergency Department. This report highlighted the recent reduction in the waiting time. The Committee approved the twenty (20) clinical quality indicators which will be monitored by the Committee this year.

At the Hospitals Board meeting, a significant discussion occurred on the subject of the "operating model" of the Hospitals that will be required in the new era of managed care. The discussion included several alternative organizational models. It was recommended that a more definitive proposal be developed in consultation with appropriate legal counsel and be presented again to the Hospitals Board.

This concludes my report.

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INVESTMENTS REPORT

Mr. Shumate:

The monthly Endowment Report, which is in our Board book, is for the period February 18, 1994, through March 18, 1994. The market value of the Endowment Fund on March 18, 1994, was \$512.2 million. This total is approximately \$3.9 million above the February 18, 1994, market value.

The market value of the equity portion of the Endowment Fund increased \$5.2 million, while the fixed income portion decreased \$2.4 million during this reporting period. Net new additions to the Endowment Fund for March totalled \$780,000. Since July 1, 1993, the Endowment Fund has increased \$19 million, including net new additions of \$8.5 million. The current asset allocation for the Endowment is 61 percent invested in equities; 24 percent in fixed income; 7 percent in real estate; and 7 percent in cash equities.

The report on private support to the University for July through February compared with the same period last year is in the Development section of your Board book. As you can see, through February, total dollars contributed is 3 percent less than last year. I would like to again remind the Board that last year's performance was an all-time record by a considerable margin. So, to keep pace this year is a positive sign.

Other positive signs include the following: gifts to the Endowment are on par with last year's record amount; support for current use scholarships and other student aid is up 17 percent; unrestricted gift support to colleges and departments is up 17 percent; contributions from private foundations are up 38 percent; and gifts for building and equipment are running 21 percent ahead of last year.

Any questions regarding the fund-raising? If not, Madam Chair, I would like to recommend to the Board the establishment of nineteen new named endowed funds totaling \$1,278,771.64 in restricted support to the University.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 94-105

Synopsis: The report on the receipt of gifts and the summary for February 1994 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of nineteen (19) new named endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of February 1994 be approved.

Upon motion of Mr. Shumate, seconded by Mr. Kessler, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

SUMMARY

TOTAL UNIVERSITY PRIVATE SUPPORT

July-February
1992-93 compared to 1993-94

GIFT RECEIPTS BY DONOR TYPE

	Dollars		
	July through February		
	<u>1992-93</u>	<u>1993-94</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$10,686,310	\$ 8,865,598	(17)
Alumni (From Bequests)	<u>2,034,714</u>	<u>1,516,126</u>	(25)
Alumni Total	\$12,721,024	\$10,381,724	(18)
Non-Alumni (Current Giving)	\$ 5,308,109	\$ 7,205,779	36
Non-Alumni (From Bequests)	<u>2,161,634</u>	<u>2,237,845</u>	4
Non-Alumni Total	\$ 7,469,743	\$ 9,443,624	26
Individual Total	\$20,190,767	\$19,825,348	(2) ^A
Corporations/Corp Foundations	\$14,917,689	\$13,488,678	(10) ^B
Private Foundations	\$ 3,842,612	\$ 5,314,051	38 ^C
Associations & Other Organizations	<u>\$ 2,803,536</u>	<u>\$ 1,730,140</u>	(38) ^D
TOTAL	\$41,754,604	\$40,358,217	(3)

NOTES

- A Overall giving from individuals is nearly equal to the record pace of one year ago (only down 2%). Non-alumni individual giving is up 26% largely due to an increase in gifts of \$10,000 or more (84 for \$5.3 million last year; 94 for \$6.8 million this year). Alumni giving is down 18%. An irrevocable trust of \$2.1 million was received last year. No single individual gift of this size from an alumnus has yet to be received this year.
- B Corporate giving is down 10%. This is largely due to the \$3.2 million mainframe computer given by IBM last year in January. No corporate gift of this magnitude has been received this year. However, if the \$3.2 million computer is factored out, corporate giving is up 15%.
- C Gifts of \$10,000 or more from private foundations are \$1.5 million ahead of the same time last year.
- D Last year during July-February, 67 association or other organizations gave \$10,000 or more (\$1,957,043). This year during the same period only forty-four organizations gave at this level for a total of \$1,049,313.

(Note: Of the \$40,358,217 in current year gift receipts, \$3,109,215 or 8% is the result of the payment of pledges from The Ohio State University Campaign).

REPORT ON UNIVERSITY DEVELOPMENT (contd)

SUMMARY (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-February
1992-93 compared to 1993-94 (contd)

GIFT RECEIPTS BY PURPOSE

	Dollars		
	July through February <u>1992-93</u>	<u>1993-94</u>	<u>% Change</u>
Gift Additions to Endowments:	\$14,103,370	\$14,028,393	(1)
Gifts to Current Use Funds:			
Buildings/Equipment	\$ 5,258,597	\$ 6,361,732	21
Program Support	\$15,439,398	\$12,141,343	(21)
Student Financial Aid	\$ 2,209,405	\$ 2,578,532	17
Annual Funds-Colleges/Departments	\$ 3,913,772	\$ 4,561,828	17
Annual Funds-University	\$ <u>830,062</u>	\$ <u>686,389</u>	(17)
Total	\$41,754,604	\$40,358,217	(3)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Funds

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
The Edith M. Slabaugh Scholarship \$500,000.00 Fund (Scholarships - College of Human Ecology)		\$500,000.00	
The W. Arthur Cullman Professorship in Marketing Fund (Professorship - College of Business)		\$ 69,600.00	\$ 69,600.00
The Zendell Family Scholarship Fund (Scholarships - College of Law)		\$ 49,506.00	\$ 49,506.00
The Dorothy H. Suerdieck Medical Scholarship (Scholarships - College of Medicine)		\$ 30,000.00	\$ 30,000.00
The Theodore Suie, Jr., Scholarship Fund (Scholarships - College of Biological Sciences)		\$ 27,059.23	\$ 27,059.23

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
The David V. Perry and Isabel H. Perry Research Scholarship Fund (Undergraduate Research and Scholarship)		\$ 25,000.00	\$ 25,000.00
The Elwood W. "Red" Woodling Family Swimming Scholarship Fund (Student Aid - Athletics)	\$ 20,544.00		\$ 20,544.00
The James McFarling Endowed Scholarship Fund (Scholarships - Chemistry)			\$ 20,000.00
The John Franklin Lyman Nutritional Biochemistry and Food Science Scholarship (Graduate Scholarships - College of Agriculture)	\$ 19,037.50		\$ 19,037.50
The Mary Jacquelyn Ebinger Breast Cancer Research Endowment Fund (Cancer Research - Arthur G. James Cancer Hospital and Research Institute)		\$ 16,175.00	\$ 16,175.00
The Doctor Theodore Suie, Jr., Scholarship Fund (Fellowships - College of Medicine)		\$ 15,490.23	\$ 15,490.23
The Geauga County 4-H Endowment Fund (4-H Programs - Geauga County)	\$ 15,285.00		\$ 15,285.00
The Franklin B. and Jane Walter Scholarship Fund (Scholarships - College of Education)	\$ 12,000.00	\$ 3,000.00	\$ 15,000.00
James L. Nichols Endowment Fund	\$ 15,000.00		\$ 15,000.00
The L. C. Chadwick Endowment Fund (Support for Chadwick Arboretum)	\$ 15,000.00		\$ 15,000.00
The Georgianna L. Barr Medical Scholarship (Scholarships - College of Medicine)		\$ 10,000.00	\$ 10,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Funds

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
Dance Preservation Fund (Awards - Department of Dance)		\$300,747.18	\$300,747.18
The Sue Ann Dowell Schott Farm Science Review Fund (Support for Farm Science Review and Gwynne Farm)		\$100,327.50	\$100,327.50
Eileen Brown Cole Graduate Scholarship Fund (Female Graduate or Professional Student Support)		\$ 15,000.00	\$ 15,000.00

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Funds

The Edith M. Slabaugh Scholarship Fund

The Edith M. Slabaugh Scholarship Fund in Human Ecology was established April 8, 1994, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Edith M. Slabaugh (B.S.H.E. '21).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

Annual income shall be used to provide undergraduate and/or graduate scholarships, fellowships, or associateships for students enrolled in the College of Human Ecology (formerly Home Economics). The selection of the recipient(s) is to be made upon the recommendation of the Dean of the College of Human Ecology, in consultation with the University Committee on Student Financial Aid.

Should the need for this fund cease to exist or so diminish as to provide unused income, the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to the recommendations from the appropriate administrative officials of the University who are then directly responsible for Human Ecology, or the Dean of the College of Human Ecology, in order to carry out the desire of the donor.

\$500,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The W. Arthur Cullman Professorship in Marketing Fund

The W. Arthur Cullman Professorship in Marketing Fund was established April 8, 1994, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Joseph F. Cullman III, New York, New York, in honor and memory of his brother W. Arthur Cullman.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be added to the principal until the fund reaches \$750,000 at which time the annual income shall be distributed to the College of Business to support the teaching and research of The W. Arthur Cullman Professor of Marketing. The Professor shall be a recognized scholar in Marketing. Appointment to the Professorship shall be recommended by the Dean of the College of Business to the Provost and approved by the Board of Trustees.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$69,600.00

The Zendell Family Scholarship Fund

The Zendell Family Scholarship Fund was established April 8, 1994, by the Board of Trustees of The Ohio State University with a gift from David J. (B.A. Arts & Sciences '63) and Randy Zendell of Wayne, New Jersey.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more scholarship awards to students enrolled in the College of Law who have a demonstrated need for financial assistance, with first preference given to applicants from New Jersey/New York/Connecticut, including the Tri-State Metropolitan area. The recipients shall be named by the Dean of the College of Law in consultation with the University Committee on Student Financial Aid, and approved by the donors and/or their trustee.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Law and the donor and/or his trustee in order to carry out the desire of the donor.

\$49,506.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Dorothy H. Suerdieck Medical Scholarship

The Dorothy H. Suerdieck Medical Scholarship was established April 8, 1994, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the estate of Dorothy H. Suerdieck (B.S.Ed. '26), Miami County, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support medical scholarships as approved by the Dean of the College of Medicine in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Medicine or program administrative officer in order to carry out the desire of the donor.

\$30,000.00

The Theodore Suie, Jr., Scholarship Fund

The Theodore Suie, Jr. Scholarship Fund was established April 8, 1994 by the Board of Trustees of The Ohio State University, with gifts from Dr. Theodore Suie (M.S. '49, Ph.D. '53) and from his estate.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more scholarships or fellowships to students majoring in biological sciences and who have financial need. Further considerations, where possible, are to be given to students who are orphans. The awards should be made upon the recommendation of a committee appointed by the President of The Ohio State University in consultation with the Dean of the College of Biological Sciences and the University Committee on Student Financial Aid. The awards should, along with the other considerations mentioned above, be based upon scholastic achievement.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$27,059.23

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The David V. Perry and Isabel H. Perry
Research Scholarship Fund

The David V. Perry and Isabel H. Perry Research Scholarship Fund was established April 8, 1994, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Isabel H. Perry, (B.S. Biological Sciences '43), of Toledo, Ohio, in memory of her husband, David V. Perry (B.S.Bus.Adm. '42).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide research scholarships or grants at the undergraduate and graduate levels. Undergraduate recipients of research scholarships or grants shall be selected through the Undergraduate Research Awards process and administered by the Office of Admissions and Financial Aid in cooperation with the student's college of enrollment. Graduate recipients of research scholarships or grants shall be selected through a process administered by the Graduate School.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$25,000.00

The Elwood W. "Red" Woodling
Family Swimming Scholarship Fund

The Elwood W. "Red" Woodling Family Swimming Scholarship Fund was established April 8, 1994, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the family of the late "Red" Woodling.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the student-athlete grant-in-aid (scholarship) costs of members of the men's intercollegiate varsity swimming team representing The Ohio State University. If at such time the University no longer offers student-athlete grant-in-aid assistance to members of the men's intercollegiate varsity swimming team, then said annual income shall be used to provide direct funding to any individual swim team member or members with high swimming potential, but who have limited funds available to pursue the attainment of a college degree. The recipients will be chosen by the Director of Athletics in cooperation with the Committee on Student Financial Aid, and with input from the men's varsity swimming coach.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Elwood W. "Red" Woodling
Family Swimming Scholarship Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees with preference being given to recommendations from the Director of Athletics of The Ohio State University, and also keeping in mind the Woodling family's primary desire to benefit intercollegiate swimming at The Ohio State University.

\$20,544.00

The James McFarling Endowed Scholarship Fund

The James McFarling Endowed Scholarship Fund for the Department of Chemistry was established April 8, 1994, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Kenneth (B.S.Bus.Adm. '69); and Luanne Prudhoe (B.S.Nurs. '69) Lashutka of Cleveland, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a scholarship for an undergraduate student, preference given to a junior or senior majoring in Chemistry. The scholarship recipient will be selected by the Vice Chair of Undergraduate Studies in the Department of Chemistry in consultation with the University Committee on Student Financial Aid with preference given to a hard-working student; not necessarily restricted to need.

It is the desire of the donor(s) that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then this scholarship will go to the College of Nursing for their use. If this use should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor(s).

\$20,000.00

The John Franklin Lyman Nutritional Biochemistry and
Food Science Scholarship

The John Franklin Lyman Nutritional Biochemistry and Food Science Scholarship was established April 8, 1994 by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund in memory of Dr. John Franklin Lyman, Professor Emeritus, Agricultural Biochemistry, and from his family, his former students, friends and colleagues.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The John Franklin Lyman Nutritional Biochemistry and
Food Science Scholarship (contd)

The annual income shall be used for scholarships (fellowships) for needy graduate students enrolled in the College of Agriculture's Department of Food Science and Technology who are involved in research of Dr. Lyman's interest, such as food science or nutritional biochemistry, especially of lipids. Selection of recipients shall be made by the chair, Department of Food Science and Technology, or his/her designee and in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor(s) that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the University's Board of Trustees in consultation with the Vice President, Agricultural Administration, department chair, or program administrative officer in order to carry out the desire of the donor(s).

\$19,037.50

The Mary Jacquelyn Ebinger Breast Cancer
Research Endowment Fund

The Mary Jacquelyn Ebinger Breast Cancer Research Endowment Fund for The Arthur G. James Cancer Hospital and Research Institute was established April 8, 1994, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Frederick O. Ebinger, Norma Jean Flesher, family, and friends.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support breast cancer research carried out in The Arthur G. James Cancer Hospital and Research Institute by the Chief of the Division of Surgical Oncology as approved by the Director of The Arthur G. James Cancer Hospital and Research Institute and the Vice President of Health Services.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Director of The Arthur G. James Cancer Hospital and Research Institute and the Vice President of Health Services in order to carry out the desire of the donors.

\$16,175.00

The Doctor Theodore Suie, Jr., Scholarship Fund

The Doctor Theodore Suie, Jr., Scholarship Fund was established April 8, 1994, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund through a bequest gift from Dr. Theodore Suie, Jr. (M.S. '49; Ph.D. '53), Barberton, Ohio.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Doctor Theodore Suie, Jr., Scholarship Fund (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall provide one or more fellowships for students who are actively engaged in eye research, have financial need and, among other considerations, scholastic achievement. Where possible, preference is to be given to students who are orphans. The selection of the recipient shall be made by the Chairperson of the Department of Ophthalmology and the Dean of the College of Medicine in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the University's Board of Trustees in consultation with the Dean of the College of Medicine, or program administrative officer in order to carry out the desire of the donor.

\$15,490.23

The Geauga County 4-H Endowment Fund

The Geauga County 4-H Endowment Fund was established April 8, 1994, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from the Geauga County 4-H Endowment Committee and other friends of the Geauga County 4-H Program.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Geauga County 4-H Program. This support may include, but is not limited to, the funding of scholarships and awards for 4-H members, volunteer leaders and friends of 4-H; sponsoring seminars and programs and purchasing material or services that will supplement 4-H programming or increase the visibility and public support for 4-H in Geauga County. All expenditures from this fund shall be approved by the Geauga County 4-H Advisory Committee and the professional in charge of the Geauga County 4-H Program.

Should the need for this fund cease to exist or so diminish as to provide unused income, the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to the recommendations from the appropriate administrative official of the University who is the Director for the Ohio State University Extension, in consultation with a committee representing the local 4-H donors.

\$15,285.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Franklin B. and Jane Walter Scholarship Fund

The Franklin B. and Jane Walter Scholarship Fund was established April 8, 1994, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Franklin B. Walter (Ph.D. '65, State Superintendent of Public Instruction, 1977-1991) and Jane Walter, upon his retirement from the Ohio State Department of Education and in recognition of his continuing commitment to education.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used to fund the Franklin B. and Jane Walter Scholarship in Education. Recipient(s) of the scholarship(s) shall be students in the College of Education who are studying for an advanced degree in school administration and who have a 3.0 grade point average. Selection of the recipient(s) shall be made by the College of Education Scholarship Committee in consultation with the University Committee on Student Financial Aid.

Should the need for this fund cease to exist or so diminish as to provide unused income, the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to the recommendations from the appropriate administrative official of the University who is then directly responsible for the College of Education.

\$15,000.00

James L. Nichols Endowment Fund

The James L. Nichols Endowment Fund was established April 8, 1994, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from James L. Nichols (B.S. Finance '73).

All gifts are to be invested in the University's permanent endowment fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be added to the principal until such time as the donor specifies its use.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use should be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$15,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The L. C. Chadwick Endowment Fund

The L. C. Chadwick Endowment Fund was established April 8, 1994 by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from gifts to the OSU Chadwick Arboretum Tree Planting Program and from gifts in memory of L. C. Chadwick to be used for the maintenance of the landscaped spaces of the arboretum.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used for the care and maintenance of landscaped spaces of the arboretum. These expenditures listed according to priority, include but are not limited to:

- (1) student internships which are to be conducted within the Lane Avenue Gardens, and/or as needed throughout the arboretum proper;
- (2) maintenance of the Lane Avenue Gardens and other landscaped spaces whether as supplies, services, equipment and labor in the form of permanent and/or temporary wages; and
- (3) sponsorship of educational programming which may include an annual symposium focusing on public horticultural education.

The Ohio State University Chadwick Arboretum Coordinating Council and/or executive officer shall, in conjunction with an appointed standing arboretum advisory committee, have the responsibility for and must approve all expenditures from the fund.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$15,000.00

The Georgianna L. Barr Medical Scholarship

The Georgianna L. Barr Medical Scholarship was established April 8, 1994, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the estate of Georgianna L. Barr, Columbus, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The income shall be used to provide one or more scholarships for medical students who have demonstrated need for financial assistance and who wish to study the mechanisms resulting in allergic states as approved by the Dean of the College of Medicine in consultation with the University Committee on Student Financial Aid.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Georgianna L. Barr Medical Scholarship (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Medicine or program administrative officer in order to carry out the desire of the donor.

\$10,000.00 (grandfathered)

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Funds

Dance Preservation Fund

The Dance Preservation Fund was established April 8, 1994, by the Board of Trustees through funds received by the University from The Ohio State University Foundation with a gift to The Ohio State University Foundation from an anonymous donor.

The annual income shall be used to further the recording of dance through awards to emeritus and current faculty, students and graduates of the Department, visiting artists, researchers, and notators who are in residence in the Department of Dance. Recipients shall be chosen by committee from within the Department of Dance. Unused income shall be carried over to the following year.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$300,747.18

The Sue Ann Dowell Schott Farm Science Review Fund

The Sue Ann Dowell Schott Farm Science Review Fund was established April 8, 1994, by the Board of Trustees through funds received by the University from The Ohio State University Foundation with gifts to The Ohio State University Foundation from Dr. Glenn C. Dowell (M.D. '49; B.A., Arts and Science '46) and Mrs. JoAnn Dowell (B.S. '50) in honor of their daughter, Sue Ann Dowell Schott (B.A. '82).

The annual income shall be used to support the Farm Science Review and the Gwynne Farm. Priority is to be given for innovative projects and agricultural practices useful to Ohio's family farmers. The Gwynne Farm Advisory Committee and the Farm Science Review management will oversee the utilization of the annual income. Any unused income will be returned to the endowment principal.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Sue Ann Dowell Schott Farm Science Review Fund (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the University's Foundation Board of Directors in consultation with the Vice President, Agricultural Administration, department chair, or program administrative officer in order to carry out the desire of the donor.

\$100,327.50

Eileen Brown Cole Graduate Scholarship Fund

The Eileen Brown Cole Graduate Scholarship Fund was established April 8, 1994, by the Board of Trustees through funds received by the University from The Ohio State University Foundation with gifts designated for support of graduate and professional students from Eileen Brown Cole, Walloon Lake, Michigan.

The annual income shall be distributed to the Office of Student Financial Aid to be used to support female graduate or professional students who participated for at least a school year in the Alumnae Scholarship House Program as an undergraduate. This scholarship will be administered by the Office of Admissions and Financial Aid. In any year when there are no eligible recipients, the endowment income shall be added to the principal.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$15,000.00

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STUDENT AFFAIRS COMMITTEE REPORT

Mr. Francisco:

This morning during our Committee meeting Associate Provost Nancy Rudd discussed Faculty Training and Orientation, and the student government leaders gave their update reports.

Chris Norman talked about safety issues and the open forum that USG held last month where students were able to come in and share their ideas and ask questions. They had a pretty good turnout of students and faculty, and it also included city officials, representatives, senators, and University officials.

USG also had a "Safety Walk," which took place on Saturday night, right before finals. Students, along with University and city police, walked around campus pinpointing areas that need to be changed to make them more safe. Chris also challenges the Trustees and the University to put more money into safety.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Francisco: (contd)

He also mentioned that the Undergraduate Student Government elections have been held and the new officers will take over May 18.

Frank Chloupek reported that he is inviting all of the Trustees to the Eighth Annual Graduate Research Forum, Saturday, April 23, at 8:00 a.m., to be held at the Fawcett Center. The Council is pleased to welcome several distinguished scholars who will serve as judges for the event: physicist George E. Walker, Vice President for Research and Dean of the Graduate School at Indiana University; Edwin Black, a Rhetorical Scholar and Theorist from the University of Wisconsin-Madison; and Willard W. Hartup, an Ohio native and holder of two Ohio State degrees, a Regents Professor at the University of Minnesota, and current President of the Society on Child Development.

Frank also reported that the Council has previously endorsed the implementation of an Academic Computing Plan to ensure a University-wide approach to the computing needs of The Ohio State University. CGS also remains opposed to any fees which establish a differential cost of attending Ohio State based upon college units.

That concludes my report.

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FISCAL AFFAIRS COMMITTEE REPORT

Mr. Skestos:

Madam Chair, the Committee met earlier this morning and heard a report from Bill Shkurti on Financial Benchmarks, and Jim Nichols updated the Committee on Insurance and Risk Management.

I would like to now call upon Linda Tom, who will be supported by Drs. Randy Smith and Steve Loeb, and Mr. Nick Maul in presenting some proposed OSU medical plan changes.

OSU MEDICAL PLAN CHANGES

Ms. Tom:

Thank you very much, Mr. Skestos. Let me just provide a very brief background in terms of the work of this Health Care Advisory Committee and what they have been able to do.

The cost of the University's medical plans for this current year, approximates \$64 million. While the University has been very successful in really managing health care costs that are below the average, we have nevertheless experienced double-digit increases like many other employers. Let me just add, that part of the reason that we have been successful in the management of our costs is really through the help of our OSU Hospitals and the discounts that they have provided to us. But clearly given the financial situation of the University, we can no longer continue to absorb these double-digit increases. We had to find ways to contain health care costs, while maintaining quality.

OSU MEDICAL PLAN CHANGES (contd)

Ms. Tom: (contd)

We appointed a blue ribbon Health Care Advisory Committee chaired by Dr. Randy Smith. The charge given to this Committee was to come up with a plan for maximizing our costs in terms of cost effectiveness, but maintaining quality. So that was really a pretty tough order.

The Committee met over a period of three months and came up with a strategic plan. The plan was discussed and consultation occurred broadly on the campus. The President's Executive Committee has now accepted the recommendations of the Committee. The results of the recommendations, which will be implemented over the next 18 months, will have significant savings for the University in the short-term and also in the long-term. I will add, too, that the recommendations will take the University really to the forefront of health care cost management.

At this point, I would like to call on Randy Smith, Steve Loeb, and Nick Maul to lead this discussion. There are other members of the Committee that are here today and I invite them to join in the conversation. If I could ask the other Committee members to stand now and be recognized -- thank you. Also, for the Board members there is a discussion summary under the Fiscal Affairs tab.

Dr. Randy Smith:

We appreciate the opportunity to be here today. Our main charge -- over the past six months -- has been to deal with health care cost containment. As Vice President Tom pointed out, we went through a fairly detailed process during these months to meet with relevant groups. We had data presented to us from Benefits Administration, the OSU Medical Center, and the OSU Managed Health Care Systems. This allowed us to understand the dimensions of the problem better and to work toward a set of solutions.

As we came up with these solutions, we went out across the campus and met with important governance groups, notably: the Faculty Compensation and Benefits Committee, University Staff Advisory Committee, and the President's Executive Council. The report was also given to the Fiscal Committee.

As a result of that kind of process and that work, let me just briefly highlight what our major proposals are. Before doing that, let me stress that the Committee established a set of goals for itself. One was to address thoroughly, but fairly promptly, the rising costs associated with our health care system. We felt that if we moved fairly quickly, we could produce savings that could be realized as early as FY '95.

Another goal is to maintain the University's commitment to providing a quality medical benefits plan. The medical benefits plan of high quality is central to recruiting and retaining high quality faculty and staff.

Also, we wanted to continue to provide medical insurance options for faculty and staff, particularly ones that would be at affordable costs, trying to keep premium levels as low as possible; ones that would provide flexibility so that users would have options in the plans; and to develop a plan that would continue to reflect and encourage preventive health care practices.

OSU MEDICAL PLAN CHANGES (contd)

Dr. Smith: (contd)

Another goal was to continue to utilize the University's Medical Center to help with limiting costs, but also to reinforce the institution's commitment to that Center as part of our research and teaching mission. And, finally, we felt that as a goal, we needed to ensure that the responsibility for controlling costs was shared among all members of the University community, and between users and providers.

Those goals they can only really be accomplished if there are changes in practices by both users and providers. In that regard, a couple of principles were adopted: 1) that faculty and staff should be motivated to select managed care options that help the University control its costs; 2) that those who select benefit options with higher costs must be responsible for paying that increased cost, rather than having the cost absorbed by the entire system; and 3) that providers, as well, must be motivated to control their costs.

That kind of discussion developed in our first few weeks of meetings and we are now recommending the following things. We started by having a variety of approaches that could be taken and one was to do nothing, just wait and continue to discuss this for a year. If that were the case, we would have ended up with another 7-9 percent increase in costs for the University in the next fiscal year. We rejected that approach because it violated the goals that I just mentioned. Instead, we worked at looking at deductibles and out-of-pocket costs, along with variable premium levels. We took that approach.

We have recommended to Vice President Tom a two-part approach beginning in Fiscal '95, and the outline of this is in the sheet that was provided to you. First, we identified a set of changes to the medical plan that will result in some increased out-of-pocket and co-pay charges. Included among these -- I'm not identifying all of them -- are: increased deductibles, increased out-of-pocket limits, establishing an emergency room co-pay, instituting a minimum prescription drug co-pay, charging an office co-pay visit for physicals, and making open enrollment and premium change both effective on the same date. Those changes will apply primarily to those who use plans other than Prime Care or OSUHP in-network. So there will be a set of changes implemented beginning the first of July of this year. Those changes, it is believed, will produce about \$1.5 million in continuing savings for the University.

Those kind of changes are being proposed, but we are also encouraging that we retain all four current medical plans: Prime Care, OSUHP, the Traditional Plan, and the Buckeye Plan; that we begin to designate University Prime Care as the base plan for the institution; and that increased premium levels will occur in all plans, but they will be set higher for those plans that have higher costs to the institution.

So the bottom line is -- for many people -- that if you are in the University Prime Care Plan there will be an increase in your premium level share by 1 percentage point -- currently from 14 percent to 15 percent. That will result in a monthly premium increase that will range from approximately \$1.00 for someone who is under the single category, to \$4.00 for family coverage.

If you are in OSUHP or the Traditional Plan there will be an increase in the premium share level by 2 percentage points -- from 19 percent to 21 percent. This would result in a monthly premium increase that would range from -- these are

OSU MEDICAL PLAN CHANGES (contd)

Dr. Smith: (contd)

monthly values I'm giving -- approximately \$6.00 to \$8.00 for someone in the single category, to \$18.00 for family coverage.

And then, finally, for the Buckeye Plan there will be a premium share of 10 percent. Currently there is no employee premium associated with that plan. That cost will range from approximately \$8.00 for single, to \$25.00 for family coverage.

These proposals are designed to motivate faculty and staff to select "managed care options" to help us control costs. Flexibility is still there in terms of options for people, but those who select an out-of-network option will have to absorb a higher cost. These two main changes that I just outlined -- the out-of-pocket costs and deductibles, along with the premium sharing changes -- should lead to a zero percent increase in the University's costs for medical insurance for the next year.

In addition to that -- and those are basically short-term changes -- we are advocating a longer term change and major structural change to the system. I will ask Steve Loeb to talk about our second major recommendation to Linda Tom.

Dr. Steve Loeb:

Thank you very much. The Committee concluded, after its deliberations and research, that the current structure of the University's health plan has essentially penalized faculty and staff, in general, who have selected or who want to select the lower cost options. In addition, we concluded that the providers -- particularly OSU Hospitals and OSU medical staff -- were not sufficiently participating in the efforts to contain costs. It was our judgement and, indeed, the judgement of an increasing number of employers, that providers need to be included in any cost containment plan. The Committee believed that more direct participation by the OSU Medical Center, including physicians and Hospitals in specific efforts to reduce the rate of increases, is now necessary. One can say that it has always been necessary, but the environment now is much more acceptable to that.

In the past, it is important to point out that providers have not shared in any of the risks or responsibilities for containing expenditures while maintaining quality services. Indeed the current payment system, which is obviously under discussion for reform, has not provided any incentives for providers to share the risks in cost containment.

After reviewing several alternatives to the status quo, the Committee is recommending that the OSU Prime Care Plan and the OSU Health Plan be converted to a capitation plan effective July 1, 1995. Under this arrangement, the OSU Medical Center would be paid a predetermined amount of funding per enrolled employee by the University to provide all necessary services for one year. The Medical Center would accept the responsibility for managing the care of each enrolled employee within the comprehensive benefits established by the University. Those enrolled will be responsible for using the Medical Center for all necessary services except in emergency situations. The emphasis in this arrangement will be on wellness not sickness. The emphasis will be on high quality services provided in an efficient fashion, rather than an open-ended funding system that has historically been true.

OSU MEDICAL PLAN CHANGES (contd)

Dr. Loeb: (contd)

Many employers, as you may know, are changing their health benefit plans to a capitation system, or what's known as a predetermined budget system. There is growing evidence that rates of cost increases have been reduced in situations where this type of plan has been introduced.

While this proposal and change does represent a change for enrollees clearly who choose the Prime Care, and it represents a major change for the Medical Center, the Committee believes that this is a progressive step that will have a positive impact on the University's health care expenditures. It will also position the University to be a leader in health care cost containment not only in the community, but in the state and probably in the nation.

Dr. Smith:

In that regard, we have asked Vice President Tom to establish a committee to define the parameters of the capitation plan. That committee will include members of the Health Care Advisory Committee -- who are presenting this report -- and also members of the University Medical Center. We are asking them to report back to us with a plan by January 1995 and to have it in place by Fiscal Year '96, that is July 1, 1995.

If these two major recommendations -- the out-of-pocket cost changes and premium changes, and the capitation system -- are to work, then we need an aggressive public relations plan to inform the University community of these changes. That includes a presentation to the Board here today, to the major Committees of the Senate, the Fiscal Committee, FCBC, the Staff Advisory Committee, a set of town meetings for faculty and staff, and detailed printed announcements sent to each faculty and staff member, as well as announcements in major publications. All of those steps are underway now and will be carried out through the months of April to July of this year.

Let me just say two other things. Not all final details have been worked out to this stage, particularly with regard to: capitation, provider networks for faculty and staff who live outside of a current provider network, special medical situations for faculty and staff and their dependents who live for specified periods of time away from Columbus, and specification of the number of enrollees who could actually shift into Prime Care to be accommodated. But these and related issues are going to be dealt with in the process over the next year.

Finally, and perhaps most importantly, the changes that we are proposing here will result in increased costs for employees -- and in some cases depending on the plan -- of substantial dimensions. So as these proposals come forward, we are asking that they be a part of all discussions about increases in compensation for FY '95 and beyond. Thank you.

Ms. Tom:

Thank you very much. Are there any questions?

OSU MEDICAL PLAN CHANGES (contd)

Mr. Colley:

What do you anticipate, in terms of faculty and staff reaction, and what will be the impact on quality of care as a result of these changes?

Ms. Tom:

I think the reaction of faculty and staff is an issue that we are very much concerned with. I think that the communication that needs to go forward has to put the changes in appropriate perspective to the University's financial situation, because the savings that we hope to realize from the benefits side will, in fact, be available for other priorities such as salaries. That, in fact, is a part of the deliberations this year, so I think that message needs to be sent.

I think that the issue of quality is one that we are very much concerned with, and I have asked the Health Care Advisory Committee to really be looking at the quality issues as the program is implemented. So those are issues that will be really at the heart of the communications effort as well.

Dr. Loeb:

I'd like to just add a very important piece of information, Mr. Colley. Members of the Benefits Advisory Committee have included representatives of the OSU Medical Staff and OSU Hospitals. Both groups are fully endorsing these proposals, especially the proposal for the capitation plan effective July 1, 1995. That spirit of cooperation is absolutely essential for effective implementation of this very significant change. So from that respect, we have an excellent environment for the changes that are proposed.

Secondly, the proposed changes in the short run -- that is for the next fiscal year in terms of premium changes -- for those University faculty and staff who choose the OSU Prime Care -- which is the base plan, the preferred plan -- will face a 7 percent increase in premium. This is very, very equal to other premium increases across the country. So we are positioning ourselves with the Prime Care Plan to be, in effect, very efficient.

For those faculty and staff who want to have the other option -- in a sense a broader range of choices -- they will have to pay more to choose the OSU Health Plan. But the Committee felt that it was appropriate that we differentiate by premium because previously we had not been doing that.

Dr. Smith:

If I could just add, presenting this in the context that Vice President Tom talked about, I think, is very important because for me as a regular faculty member in the University -- and I think others would feel the same -- understanding the context of why these changes are coming forward is important. That is that the cost increases that have been substantial in this area for several years, if they are not addressed, they will continue to negatively effect academic programs and salary decisions. So as we come forward with these, that context has to be made clear.

OSU MEDICAL PLAN CHANGES (contd)

President Gee:

Mike, to follow on those comments, in the several occasions that I have had an opportunity to discuss this, when it is put into context people are very supportive. If you read it just outside of the context, then obviously what you are seeing -- as with tuition increases or anything else -- is an increase without the knowledge of the benefit. And so we are trying to very carefully make certain that it is put into context.

Our Committee has done a remarkable job. In my 14 years as a university president, I have -- and I have said this a number of times -- never seen a Committee that has been more precise and has done a better job in putting together something that is very, very difficult to understand. The Committee themselves are going to be part of the solution in terms of communicating. They have volunteered -- I guess that's the word, Randy -- and they have put themselves on the line to get out and involve themselves. This is a distinguished group of faculty and, because of that, we will have an opportunity to really make the case in a positive way.

Mr. Brennan:

A point of illumination, there are three ways to contain medical costs: 1) get employers to increase the premium that the employee pays, you are doing that; and 2) beat up on the health provider, that's what capitation is. Those first two ways we've discovered are temporary improvements. The third way is co-pay, which has been most effective. Every time a person uses a medical service they have to pay something for it. That has an ongoing effect of making a decision every time. You mentioned that, but I don't recall a number. How do you change your co-pays in this area?

Mr. Nick Maul:

When we reviewed the data from different plans, we found that the cost increases are mostly out-of-network -- the out-of-network part of the OSUHP or the Traditional Plan, not so much on the in-network side where we have agreed upon fee schedules with the providers. So we are increasing the differential. When somebody goes out-of-network, they'll pay more by increasing the deductible. We did not increase the co-pay for the office visit for in-network, it is still a \$10 office visit. We will be directing people more in-network to the controlled costs by increasing that differential.

Mr. Brennan:

There is a \$10 co-pay for office visits now?

Mr. Maul:

Yes.

Mr. Brennan:

Is there a co-pay on all of the services as well at some level?

OSU MEDICAL PLAN CHANGES (contd)

Mr. Maul:

There is except for in-patient hospitalization -- that's paid at 100 percent in-network. If you are in the OSUHP in-network, there is a co-pay; if you are in the Traditional, there is not.

President Gee:

One of the things that we are very fortunate about is the fact that we happen to have here one of the great hospitals in America. Not many employers have their own in-house hospital and medical center. And because we have that, we are uniquely positioned to do some things. What we are really trying to do is say, "look the best care in this community and some of the best care in America, is right here on this campus. You have an opportunity to be a part of that and if you do, then in the long-term your services are going to be better. The quality of your health care is going to be better, and the cost of doing so is going to be better." That is a part of our internal health care management process.

Mr. Shumate:

When you look at the package of medical benefits that we provide as an employer and compare those from a competition perspective with other universities and also from the perspective of local employers who we compete with for talent, what would be your observations?

Mr. Maul:

We conducted some surveys ourselves, and we participate in a number of surveys conducted by others and receive information. What we are finding is that our benefits stack up very well against those of like employers, other universities, and locally. Of course the objective here is to keep the faculty and staff healthy and productive, and to attract and retain talent. We are able to do that and plan to continue to do that. Our objective here is not to diminish the quality or the competitiveness of these benefits, just to control the costs.

President Gee:

Actually, I would argue that we are going to improve the quality of health care. I think anyone would have a difficult time saying that the quality of services provided by the OSU Medical Center are not among the best available anywhere, and that I think is an important part of this plan.

Mr. Shumate:

If we implement these changes, have you identified any downsides or potential risks that the Board should be aware of?

Mr. Maul:

About the only downside that we could find would be if we don't achieve the cost savings that we expect. Since we are projecting what the cost savings are -- those of course aren't guaranteed projections and never are, but there is data available from others who have done the same sort of thing in similar settings with

OSU MEDICAL PLAN CHANGES (contd)

Mr. Maul: (contd)

similar sized groups. We are basing our projections conservatively on that. There may be some risk, but not much in our projections.

Ms. Tom:

The other potential downside is if we are not effective in our communications. The last thing we would want faculty and staff to feel is that they are being asked to pay more and the quality of their care is going down. I think that's a concern that we all have and why the communication effort is really critical.

Mr. Brennan:

You mentioned that if we did not do these things, the cost would go up 7 or 9 percent this year. You further identified that the change in premium covers a rather small part of that increase. What is the rest of the premium?

Mr. Maul:

Some of the costs are avoided by the way we are implementing the new Prime Care Plan, that is what is known as a Gatekeeper Model. This is where most of the health care is provided by the primary care physician without referring on to other - - and probably more costly -- avenues of care. So that's avoided cost altogether. We also, this year, have a new third-party administrator. We have consolidated three into one, and have achieved some substantial savings in administrative costs. Of course you want the money to go to pay claims to keep people healthy and not to pay administrators. Unfortunately, something we can't take credit for is that nationally the trend has decreased. I say unfortunately because we do not get credit for that. Of course that is a good thing, but the trend has decreased. That wasn't by our doing, but when it increases we get credit for that so it seems perhaps we probably should take credit when it decreases.

Mr. Skestos:

Any other questions? Thank you, Ms. Tom, Drs. Smith and Loeb, and Mr. Maul.

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EMPLOYMENT OF ARCHITECTS/ENGINEERS

Resolution No. 94-106

MANSFIELD CAMPUS - CONARD LEARNING CENTER

Synopsis: The Fiscal Affairs Committee recommended authorization to employ architects/engineers for the listed project.

WHEREAS the University desires to construct a two-story addition to the existing Bromfield Hall on the Mansfield Campus to provide approximately 10,190 square feet of space to house instructional support programs, including computer labs, classrooms, and a two-way video classroom; and

WHEREAS the total estimated project cost is \$1,425,000 and the total estimated construction cost is \$1,225,000, with funding provided from Mansfield Campus (\$525,000) and a future capital appropriation (\$900,000); and

EMPLOYMENT OF ARCHITECTS/ENGINEERS (contd)

MANSFIELD CAMPUS - CONARD LEARNING CENTER (contd)

WHEREAS the University desires to proceed with design only at this time, with the design costs (approximately \$125,000) being funded by the Mansfield Campus:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for this project and that the fees for these services be negotiated between the firms selected and The Ohio State University.

Upon motion of Mr. Skestos, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix XXXVII for map, page 875.)

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**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS**

Resolution No. 94-107

RHODES HALL BRICK REPAIR

Synopsis: The Fiscal Affairs Committee recommended authorization to employ architects/engineers and request construction bids for the listed project.

WHEREAS the brick facing on the exterior of Rhodes Hall is cracking, moving, and in some areas, falling out of the wall; and

WHEREAS this project will determine the causes of the brick damage and repair and/or replace the damaged brick; and

WHEREAS the total estimated project cost is \$244,500, and the total estimated construction cost is \$225,000, with funding provided by University Hospitals:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for this project and that the fees for these services be negotiated between the firms selected and The Ohio State University; and

BE IT FURTHER RESOLVED, The President and/or Vice President for Business and Administration be authorized to request construction bids on this project in accordance with established University procedures, and if satisfactory bids are received, to award contracts, with all actions to be reported to this Board at the appropriate time.

Upon motion of Mr. Skestos, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix XXXVIII for map, page 877.)

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Ms. Pichette:

This resolution will authorize the University to expand our discussion with neighboring jurisdictions to negotiate cooperative agreements for the use of University Police, perform police functions, and respond to emergencies off campus. We have been concerned about how we might better coordinate crime prevention and police service for those areas off campus where so many of our students live. This type of cooperative agreement could be another tool for our use in this critical work, in addition to resolving jurisdictional issues which occasionally arise at the edges of our campus.

I would note that any agreements that we would negotiate would be subject to the advice and consent of this Board before they could take effect. Assistant Vice President John Kleberg, who has the responsibility for University Police, made a presentation to the Fiscal Affairs Committee earlier today and is here. He and I would be happy to answer any questions that you may have.

AUTHORIZATION TO NEGOTIATE COOPERATIVE AGREEMENTS WITH OTHER JURISDICTIONS FOR USE OF UNIVERSITY LAW ENFORCEMENT OFFICERS

Resolution No. 94-108

Synopsis: The Fiscal Affairs Committee recommended authorization to negotiate agreements, subject to the advice and consent of the Board of Trustees, with other jurisdictions to perform such police functions and services on behalf of those jurisdictions as may be provided for in such agreements.

WHEREAS The Ohio State University has a great concern for the health and safety of all members of the University community; and

WHEREAS the University recognizes an obligation to support and lead collective efforts to improve the quality of life in the neighborhoods adjacent to the University's campuses; and

WHEREAS Section 3345.041 of the Revised Code permits the Board of Trustees to authorize the University to enter into agreements with other jurisdictions for the use of University law enforcement officers; and

WHEREAS the appropriate University offices have determined that negotiation of such agreements is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That, subject to the advice and consent of the Board of Trustees, the President and/or Vice President for Business and Administration be authorized, on behalf of the Board, to negotiate agreements with municipal corporations, townships, and counties to provide for the use of University law enforcement officers designated under Section 3345.04 of the Revised Code to perform any police function, exercise any police power, or render any police service on behalf of the contracting political subdivision in accordance with Section 3345.041 of the Revised Code and upon such terms and conditions as are deemed to be in the best interest of the University.

Upon motion of Mr. Skestos, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Kessler:

The Educational Affairs Committee met this morning and had a discussion on computing fees in the Colleges of Engineering and Business. The Committee is also recommending the following resolutions:

ESTABLISHMENT OF THE OHIO STATE UNIVERSITY-NEWARK BOARD OF TRUSTEES

Resolution No. 94-109

Synopsis: The Educational Affairs Committee recommended the establishment of a Board of Trustees at the Newark Campus.

WHEREAS the Educational Affairs Committee of the Board of Trustees has twice before discussed the establishment of a Board of Trustees at The Ohio State University-Newark; and

WHEREAS committee members have directed the Office of Academic Affairs and the Office of Legal Affairs to develop proposed bylaws for such a Board; and

WHEREAS the attached bylaws have been developed in close consultation with the faculty and administration at all four regional campuses:

NOW THEREFORE

BE IT RESOLVED, That The Ohio State University Board of Trustees approve the establishment of The Ohio State University-Newark Board of Trustees as described in the following bylaws:

BYLAWS

3335-113-01 COMPOSITION AND ADMINISTRATION OF THE BOARD.

- (A) THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES HEREBY ESTABLISHES A BODY TO BE KNOWN AS THE OHIO STATE UNIVERSITY - NEWARK BOARD OF TRUSTEES ("THE NEWARK BOARD").
- (1) THE NEWARK BOARD SHALL BE COMPOSED OF ELEVEN MEMBERS APPOINTED BY THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES IN CONSULTATION WITH THE PRESIDENT OF THE UNIVERSITY.
 - (2) ONE MEMBER OF THE NEWARK BOARD SHALL BE A MEMBER OF THE UNIVERSITY BOARD OF TRUSTEES (THE "TRUSTEE MEMBER"). NINE MEMBERS SHALL BE PRIVATE CITIZENS WHO HAVE AN INTEREST IN AND KNOWLEDGE OF HIGHER EDUCATION AND WHO RESIDE WITHIN THE AREA SERVED BY THE INSTITUTION. NO EMPLOYEE OF THE UNIVERSITY AND NO EMPLOYEE OR MEMBER OF THE BOARD OF THE CENTRAL OHIO TECHNICAL COLLEGE SHALL BE ELIGIBLE TO SERVE AS A CITIZEN MEMBER. THE SELECTION PROCESS FOR THE NEWARK BOARD MEMBERS SHALL INCORPORATE THE AFFIRMATIVE ACTION POLICIES OF THE UNIVERSITY.
 - (3) ONE MEMBER OF THE NEWARK BOARD SHALL BE A STUDENT WHO IS CURRENTLY ENROLLED AT THE NEWARK REGIONAL CAMPUS. THE STUDENT MEMBER SHALL HAVE NO VOTING POWER ON THE BOARD, SHALL NOT BE CONSIDERED AS A MEMBER OF THE BOARD IN DETERMINING WHETHER A

**ESTABLISHMENT OF THE OHIO STATE UNIVERSITY-NEWARK
BOARD OF TRUSTEES (contd)**

BYLAWS (contd)

QUORUM IS PRESENT, AND SHALL NOT BE ENTITLED TO ATTEND EXECUTIVE SESSIONS. THE STUDENT MEMBER SHALL SERVE A TERM OF ONE YEAR.

- (4) INITIAL APPOINTMENTS OF THREE CITIZEN MEMBERS SHALL BE FOR TERMS OF THREE YEARS. THREE CITIZEN MEMBERS SHALL INITIALLY BE APPOINTED FOR TERMS OF TWO YEARS. THREE CITIZEN MEMBERS SHALL INITIALLY BE APPOINTED FOR TERMS OF ONE YEAR. THEREAFTER, CITIZEN MEMBERS SHALL SERVE THREE-YEAR TERMS. NO CITIZEN MEMBER SHALL SERVE MORE THAN THREE CONSECUTIVE FULL TERMS.
- (5) THE TRUSTEE MEMBER SHALL SERVE A TERM OF THREE YEARS AND MAY BE REAPPOINTED SO LONG AS HE OR SHE REMAINS A MEMBER OF THE UNIVERSITY BOARD OF TRUSTEES.
- (6) TERMS OF THE APPOINTED MEMBERS SHALL BEGIN ON JULY 1.
- (7) MEMBERS OF THE NEWARK BOARD SHALL SERVE WITHOUT COMPENSATION BUT MAY BE REIMBURSED FOR EXPENSES INCURRED IN THE PERFORMANCE OF THEIR DUTIES. MEMBERS OF THE NEWARK BOARD SHALL BE PROVIDED IMMUNITIES OR INDEMNIFICATION AGAINST ANY CLAIMS OR LIABILITIES WHICH MAY ARISE FROM THE PERFORMANCE OF THEIR DUTIES TO THE FULL EXTENT PERMITTED BY LAW.
- (8) THE DEAN/DIRECTOR OF THE NEWARK REGIONAL CAMPUS SHALL ASSIST THE CHAIR OF THE NEWARK BOARD IN ESTABLISHING BOARD AGENDAS AND PRIORITIES AND SHALL PROVIDE SUCH STAFF SERVICES AND OTHER ASSISTANCE AS THE BOARD MAY REQUIRE. THE DEAN/DIRECTOR MAY ATTEND ALL MEETINGS OF THE BOARD.
- (9) THE PROVOST OR THE PROVOST'S DESIGNEE, IN COOPERATION WITH THE DEAN/DIRECTOR, SHALL SERVE AS THE LIAISON BETWEEN THE NEWARK BOARD AND THE VARIOUS COLLEGES AND DEPARTMENTS OF THE UNIVERSITY, AND MAY ATTEND ALL MEETINGS OF THE BOARD.
- (10) THE CHAIR OF THE FACULTY ASSEMBLY SHALL SERVE AS A RESOURCE PERSON FOR THE NEWARK BOARD AND, IN ORDER TO SERVE THAT FUNCTION, MAY ATTEND ALL PUBLIC MEETINGS OF THE NEWARK BOARD.

3335-113-02 POWERS AND DUTIES.

- (A) THE NEWARK BOARD SHALL ADVISE AND ASSIST THE DEAN/DIRECTOR IN THE ADMINISTRATION OF THE NEWARK REGIONAL CAMPUS. SUBJECT TO THE AUTHORITY AND PERIODIC REVIEW OF THE UNIVERSITY BOARD OF TRUSTEES, THE NEWARK BOARD SHALL:
 - (1) DEVELOP SUPPORT FOR THE NEWARK REGIONAL CAMPUS IN ITS SERVICE AREA;
 - (2) ADVISE THE DEAN/DIRECTOR CONCERNING LOCAL EDUCATIONAL NEEDS, AND PERCEPTIONS OF UNIVERSITY PROGRAMS;

**ESTABLISHMENT OF THE OHIO STATE UNIVERSITY-NEWARK
BOARD OF TRUSTEES (contd)**

BYLAWS (contd)

- (3) SERVE AS AN ADVOCATE FOR THE NEEDS OF THE NEWARK REGIONAL CAMPUS IN LOCAL AND STATE GOVERNMENT AGENCIES, AND IN THE LEGISLATURE;
 - (4) PARTICIPATE IN THE STRATEGIC PLANNING PROCESS FOR THE REGIONAL CAMPUS;
 - (5) REVIEW AND PROVIDE A RECOMMENDATION WITH RESPECT TO CURRENT FUNDS AND CAPITAL BUDGETS PRIOR TO THEIR SUBMISSION TO THE UNIVERSITY BOARD OF TRUSTEES BY THE PRESIDENT;
 - (6) COORDINATE WITH THE BOARD OF THE CENTRAL OHIO TECHNICAL COLLEGE IN ALL AREAS OF COMMON INTEREST.
- (B) THE HIRING, EVALUATION, PROMOTION, TENURE STATUS, DUTIES AND RESPONSIBILITIES, AND COMPENSATION OF FACULTY SHALL BE CONDUCTED IN ACCORDANCE WITH ESTABLISHED UNIVERSITY RULES AND THE NEWARK BOARD SHALL HAVE NO JURISDICTION WITH RESPECT TO THESE MATTERS.
- (C) TO ENSURE THAT THE UNIVERSITY BOARD OF TRUSTEES MEETS ITS GOVERNANCE OBLIGATIONS UNDER OHIO LAW, THE NEWARK BOARD WILL BE ACCOUNTABLE, THROUGH THE PRESIDENT, TO THE UNIVERSITY BOARD OF TRUSTEES.
- (1) THE APPOINTMENT OF THE DEAN/DIRECTOR WILL BE APPROVED BY THE UNIVERSITY BOARD OF TRUSTEES IN ACCORDANCE WITH RULE 3335-3-291 OF THE ADMINISTRATIVE CODE, FOLLOWING CONSULTATION WITH THE NEWARK BOARD.
 - (2) RECOMMENDATIONS AND REPORTS OF THE NEWARK BOARD THAT REQUIRE THE UNIVERSITY BOARD OF TRUSTEES REVIEW OR ACTION WILL BE COMMUNICATED TO THE UNIVERSITY BOARD OF TRUSTEES THROUGH THE PRESIDENT.
 - (3) THE UNIVERSITY BOARD OF TRUSTEES WILL CONTINUE TO HOLD THE PRESIDENT RESPONSIBLE FOR THE CONDUCT OF ACADEMIC PROGRAMS AND FOR ENSURING THAT THE REGIONAL CAMPUS IS OPERATED IN A MANNER CONSISTENT WITH UNIVERSITY POLICY, AS WELL AS STATE AND FEDERAL LAW.

3335-113-03 MEETINGS.

- (A) REGULAR MEETINGS OF THE NEWARK BOARD SHALL BE HELD EACH MONTH, OR ON SUCH OTHER SCHEDULE AS MAY BE ESTABLISHED BY THE BOARD, AT TIMES WHICH SHALL BE SET AND PUBLICLY ANNOUNCED BY THE CHAIR.
- (B) SPECIAL MEETINGS MAY BE CALLED AT THE DIRECTION OF THE CHAIR, OR SHALL BE CALLED BY THE CHAIR AT THE REQUEST OF THREE MEMBERS OF THE NEWARK BOARD, PROVIDED THAT NOTICE TO ALL BOARD MEMBERS SHALL BE GIVEN NOT LESS THAN FIVE DAYS PRIOR TO THE MEETING.

**ESTABLISHMENT OF THE OHIO STATE UNIVERSITY-NEWARK
BOARD OF TRUSTEES (contd)**

BYLAWS (contd)

- (C) EXCEPT AS OTHERWISE SPECIFIED IN THESE BYLAWS, ALL MEETINGS OF THE NEWARK BOARD AND ITS COMMITTEES SHALL BE CONDUCTED IN ACCORDANCE WITH THE LATEST REVISION OF "ROBERT'S RULES OF ORDER."
- (D) MEETINGS OF THE NEWARK BOARD SHALL BE OPEN TO THE PUBLIC, EXCEPT FOR EXECUTIVE SESSIONS CALLED FOR REASONS PERMISSIBLE UNDER OHIO LAW.
- (E) A MAJORITY OF THE CURRENT MEMBERSHIP OF THE NEWARK BOARD SHALL BE NECESSARY FOR A QUORUM.
- (F) MOTIONS MAY BE PASSED BY A MAJORITY OF THOSE PRESENT.

3335-113-04 VACANCIES AND REMOVAL.

- (A) VACANCIES SHALL BE FILLED BY THE UNIVERSITY BOARD OF TRUSTEES IN THE SAME MANNER AND SUBJECT TO THE SAME QUALIFICATIONS AS APPOINTMENTS FOR FULL TERMS.
- (B) MEMBERS OF THE NEWARK BOARD SERVE AT THE PLEASURE OF THE UNIVERSITY BOARD OF TRUSTEES.
- (C) ANY NEWARK BOARD MEMBER WHO HAS THREE UNEXCUSED ABSENCES FOR THREE SUCCESSIVE MEETINGS, OR FIVE UNEXCUSED ABSENCES IN ANY CALENDAR YEAR, SHALL BE AUTOMATICALLY REMOVED.

3335-113-05 OFFICERS.

- (A) THE NEWARK BOARD SHALL SELECT A CHAIR, A VICE CHAIR, AND SUCH OTHER OFFICERS AS THE BOARD MAY DEEM ADVISABLE. THE CHAIR AND OTHER OFFICERS SHALL BE ELECTED ANNUALLY BY THE BOARD. NO OFFICER MAY SERVE MORE THAN TWO CONSECUTIVE ONE-YEAR TERMS.
- (B) THE CHAIR SHALL PRESIDE AT ALL MEETINGS OF THE BOARD, SHALL APPOINT MEMBERS OF ANY COMMITTEES CREATED BY THE BOARD, SHALL SERVE AS AN EX-OFFICIO MEMBER OF ALL STANDING AND SPECIAL COMMITTEES, SHALL APPROVE THE AGENDA FOR ALL BOARD MEETINGS, AND SHALL MAKE AN ANNUAL REPORT TO THE UNIVERSITY BOARD OF TRUSTEES AND SUCH OTHER REPORTS AS THE UNIVERSITY BOARD OF TRUSTEES MAY REQUIRE.
- (C) THE VICE CHAIR SHALL PERFORM THE DUTIES AND EXERCISE THE POWERS OF THE CHAIR DURING THE ABSENCE OF THE CHAIR OR IN THE EVENT OF THE CHAIR'S INABILITY TO ACT.

3335-113-06 COMMITTEES.

- (A) THE NEWARK BOARD SHALL ESTABLISH AN EXECUTIVE COMMITTEE, A FINANCE COMMITTEE, A CAMPUS FACILITIES AND PLANNING COMMITTEE, AND SUCH OTHER COMMITTEES AS IT MAY FROM TIME TO TIME DEEM ADVISABLE.

**ESTABLISHMENT OF THE OHIO STATE UNIVERSITY-NEWARK
BOARD OF TRUSTEES (contd)**

BYLAWS (contd)

- (1) THE EXECUTIVE COMMITTEE SHALL HAVE THE POWER TO TRANSACT SUCH BUSINESS OF THE BOARD BETWEEN REGULAR MEETINGS OF THE BOARD AS THE BOARD MAY HERINAFTER AUTHORIZE. ALL ACTIONS OF THE EXECUTIVE COMMITTEE SHALL BE REPORTED TO THE FULL BOARD AT ITS NEXT REGULAR MEETING.

THE EXECUTIVE COMMITTEE OF THE BOARD SHALL CONSIST OF: THE CHAIR, WHO WILL SERVE AS CHAIR OF THE COMMITTEE; THE VICE CHAIR; AND THE CHAIRS OF ALL STANDING COMMITTEES OF THE BOARD. ANY STANDING COMMITTEE CHAIR MAY DESIGNATE A MEMBER OF THAT COMMITTEE WHO IS ALSO A BOARD MEMBER TO REPRESENT THE CHAIR AT ANY MEETING OF THE EXECUTIVE COMMITTEE.

- (2) THE FINANCE COMMITTEE SHALL BE RESPONSIBLE FOR ADVISING THE NEWARK BOARD ON CAMPUS FINANCIAL MATTERS.

THE FINANCE COMMITTEE SHALL CONSIST OF FOUR BOARD MEMBERS APPOINTED ANNUALLY BY THE CHAIR OF THE BOARD.

- (3) THE CAMPUS FACILITIES AND PLANNING COMMITTEE SHALL MONITOR THE CONDITION OF THE CAMPUS FACILITIES AND SHALL HAVE THE RESPONSIBILITY FOR LONG-RANGE CAMPUS PLANNING, AND FOR RECOMMENDING ADDITIONS, ALTERATIONS, REPAIR, AND MAINTENANCE.

THE COMMITTEE SHALL CONSIST OF FOUR NEWARK BOARD MEMBERS, APPOINTED ANNUALLY BY THE CHAIR OF THE BOARD.

Upon motion of Mr. Kessler, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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CREATION OF A GRADUATE PROGRAM

Resolution No. 94-110

Synopsis: The Educational Affairs Committee recommended the creation of an Interdisciplinary Graduate Program (M.S. and Ph.D. in Toxicology).

WHEREAS the Ad Hoc Interdisciplinary Graduate Studies Committee in Toxicology has proposed an Interdisciplinary Graduate Program (M.S. and Ph.D.) in Toxicology to identify toxicology as a separate field of study with the Graduate School; and

WHEREAS the toxicology program was conceived as an interdisciplinary enterprise due to the intrinsic interdisciplinary nature of the field and also because no single department at Ohio State has the critical mass of faculty or the resources to undertake such a major effort; and

WHEREAS faculty from several colleges, including Agriculture, Biological Sciences, Medicine, Pharmacy, and Veterinary Medicine, have expressed a commitment to the establishment of the proposed Interdisciplinary Graduate Program in Toxicology and the deans of the above-listed colleges have reviewed and approved the proposal; and

CREATION OF A GRADUATE PROGRAM (contd)

WHEREAS the varied educational experience and scientific skill of faculty in the various colleges are a collective resource that give the proposed program a breadth that is unsurpassed within the State; and

WHEREAS the proposal was reviewed and approved by the Council on Research and Graduate Studies; and

WHEREAS this proposal has the approval of the Council on Academic Affairs and was approved by the University Senate at its March 5, 1994 meeting:

NOW THEREFORE

BE IT RESOLVED, That the proposal to create an Interdisciplinary Graduate Program (M.S. and Ph.D.) in Toxicology, effective Autumn Quarter 1995, is hereby approved.

Upon motion of Mr. Kessler, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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RENAMING OF DIVISION

Resolution No. 94-111

Synopsis: The Educational Affairs Committee recommended the renaming of the Division of Hospital and Health Services Administration to the Division of Health Services Management and Policy.

WHEREAS the Division of Hospital and Health Services Administration has proposed that its name be changed to the Division of Health Services Management and Policy to more accurately reflect its current mission; and

WHEREAS the current name does not accurately reflect the research interests and instructional activities of the faculty of the division nor the marketplace for its graduates; and

WHEREAS the proposed division title would be more consistent with that of other similar graduate programs in the Big Ten with whom this division competes for faculty and graduate students; and

WHEREAS this proposal has the approval of the Council on Academic Affairs; the Faculty Council, and the Council of Chairs of the College of Medicine; the Dean of the College of Medicine; and was approved by the University Senate at its March 5, 1994 meeting:

NOW THEREFORE

BE IT RESOLVED, That the proposal to rename the Division of Hospital and Health Services Administration to the Division of Health Services Management and Policy, effective immediately, is hereby approved.

Upon motion of Mr. Kessler, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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**REORGANIZATION OF THE
AGRICULTURAL TECHNICAL INSTITUTE**

Resolution No. 94-112

Synopsis: The Educational Affairs Committee recommended the reorganization of the Agricultural Technical Institute.

WHEREAS the Agricultural Technical Institute (ATI) has proposed a reorganization of its structure that would reduce the number of divisions from five to three; and

WHEREAS such reorganization would better align the academic and technical programs of ATI with faculty resources and student demand for those programs; and

WHEREAS the proposed reorganization has the support of the majority of the ATI faculty and has been recommended by the Dean of the College of Agriculture; and

WHEREAS such reorganization will have no negative impact on current students or their ability to complete programs in which they are now enrolled; and

WHEREAS the proposed reorganization will reduce inefficiency and administrative cost; and

WHEREAS this proposed change has the approval of the Council on Academic Affairs, and was approved by the University Senate at its March 5, 1994 meeting:

NOW THEREFORE

BE IT RESOLVED, That the proposal to reorganize the Agricultural Technical Institute, effective July 1, 1994, is hereby approved.

Upon motion of Mr. Kessler, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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NEW ASSOCIATE OF SCIENCE DEGREE

Resolution No. 94-113

Synopsis: The Educational Affairs Committee recommended the approval of a new Associate of Science Degree.

WHEREAS the Agricultural Technical Institute (ATI) has proposed a new Associate of Science Degree designed to allow students who are interested in agricultural careers to transfer to a four-year program to complete the requirements for a B.S. degree; and

WHEREAS ATI has matured as an institution and has faculty capable of expanding their degree offerings as well as adequate facilities, including the necessary laboratories to support the proposed degree; and

WHEREAS the faculty at ATI have approved this proposal and, in response to earlier questions regarding specific courses to be offered and the qualifications of persons teaching those courses, have worked out specific agreements with appropriate departments on the Columbus Campus to ensure that courses taught at ATI will be the equivalent of those same courses on the Columbus Campus; and

NEW ASSOCIATE OF SCIENCE DEGREE (contd)

WHEREAS the College of Agriculture approves of this proposal and will be able to accommodate the influx of students who wish to transfer to that College from ATI; and

WHEREAS there are no similar agriculture programs in the state and such a degree program will engender much good will and political support from the agricultural publics in the State of Ohio; and

WHEREAS this proposed change has the approval of the Council on Academic Affairs, and was approved by the University Senate at its March 5, 1994 meeting:

NOW THEREFORE

BE IT RESOLVED, That the proposal to create the Associate of Science degree program at the Agricultural Technical Institute, effective Autumn Quarter 1995, is hereby approved.

Upon motion of Mr. Kessler, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 94-

114

Synopsis: The Educational Affairs Committee recommended the approval of the following amendments to the Rules of the University Faculty.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the Rules of the University Faculty as approved by the University Senate; and

WHEREAS the proposed changes in the Rules of the University Faculty were approved by the University Senate on March 5, 1994, as follows:

AMENDED RULES

3335-5-19 Faculty.

As used in these rules the term "faculty" shall include persons appointed by the board of trustees with regular, regular clinical, auxiliary, and emeritus faculty titles on full- or part-time appointments, with or without salary.

- (A) Unchanged.
- (B) "Regular clinical faculty": persons with the titles of professor of clinical (division, department or college), associate professor of clinical (division, department or college), assistant professor of clinical (division, department or college), and instructor of clinical (division, department or college), who serve on appointments totaling fifty per cent or more service to the university. Regular clinical faculty appointments are made only in the college of dentistry, THE COLLEGE OF NURSING, the college of optometry, the departments of veterinary clinical sciences and veterinary preventive medicine in the college of veterinary medicine, the divisions of pharmacy practice and pharmaceutical administration in the college of pharmacy, and the following departments in the college of medicine: anesthesiology, emergency medicine, family medicine, internal medicine, neurology, obstetrics and gynecology, ophthalmology, otolaryngology, pathology, pediatrics, physical medicine, preventive medicine, psychiatry, radiology, and surgery.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

AMENDED RULES (contd)

The number of persons holding regular clinical faculty titles in each division, department or college AUTHORIZED TO MAKE SUCH APPOINTMENTS cannot be greater than ~~one-third~~ FORTY PERCENT OF the ~~number of persons holding regular faculty titles~~ COMBINED TOTAL OF REGULAR AND REGULAR CLINICAL FACULTY in that division, department or college. Individuals appointed to the regular clinical faculty are limited to participating in governance at the division, departmental and college levels, but may not participate in promotion and tenure matters of regular faculty.

Balance unchanged.

3335-47-03 Probationary service, duration of appointments FOR REGULAR FACULTY.

- (A) ~~A Probationary~~ PROBATIONARY ~~periods are~~ PERIOD IS established for regular faculty members with the rank of instructor, assistant professor, and associate professor. In determining the years served in ~~these A probationary periods~~ PERIOD, the following will not be credited toward the attainment of tenure: service on a ~~AN regular-clinical~~ adjunct, clinical, visiting, or lecturer appointment; service (with any title) on a special appointment, or part-time service at a level of less than fifty per cent of total service (as specified in one or more concurrent notices of appointment) to the university.
- (B) Leaves of absence. The period of a leave of absence may not be credited in the probationary period unless there is a written agreement to so credit it. Such an agreement will require the approval of the dean and of the senior vice president for academic affairs and provost.
- (C) The appointment of a person to a nontenured regular faculty position is probationary in nature. Probationary appointments are for a one-year period, and faculty members on such appointments shall be reviewed annually. During this period persons have an opportunity to prove themselves to their peers; their record of accomplishments will be the basis for renewal or tenure decisions. Faculty members will be informed at the time of initial appointment and in a timely fashion each year thereafter when renewal or tenure decisions about them will be made and will be given the opportunity to submit materials they think are relevant to the making of these decisions. They shall also be provided all pertinent documents which set forth the relevant promotion and tenure policies, standards, and procedures (including but not limited to those that are required to be provided by rule 3335-3-35 of the Administrative Code) in a timely fashion.
- (D) The university does not assume any continuing obligation to renew the appointment of a nontenured REGULAR faculty member. Nonrenewal may be based upon such factors as an assessment of inadequate performance or insufficient development, or any one of a number of academic, financial, or policy reasons, but must be the result of formal annual review in accord with the review procedures established by the appropriate academic unit of the appointee in accord with paragraph (B)(3) of rule 3335-3-35 of the Administrative Code. The nonrenewal of an appointment in and of itself, however, should not carry with it the implication of either incompetence or misconduct on the part of the faculty member.

Balance unchanged.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

AMENDED RULES (contd)

3335-47-11 Regular clinical faculty ranks.

The titles of regular clinical faculty are professor of clinical (division, department or college), associate professor of clinical (division, department or college), assistant professor of clinical (division, department or college), and instructor of clinical (division, department or college). Individuals in this track may have a full range of responsibilities to appropriate academic units with emphasis on patient care and clinical teaching activities. Clinical activities for faculty members in this category are to be included in approved practice plans.

(A) Unchanged.

(B) Term of appointment.

- (1) ~~In the first term of appointment to the regular clinical faculty, appointees will be reviewed annually. During the fourth year, a formal review will be conducted. The faculty member will be informed if the appointment is to be renewed after the fifth year.~~

THE INITIAL APPOINTMENT OF A PERSON TO A REGULAR CLINICAL FACULTY POSITION IS PROBATIONARY IN NATURE. PROBATIONARY APPOINTMENTS ARE FOR A ONE-YEAR PERIOD, AND FACULTY MEMBERS ON SUCH APPOINTMENTS SHALL BE REVIEWED ANNUALLY. THE UNIVERSITY DOES NOT ASSUME ANY CONTINUING OBLIGATION TO RENEW THE APPOINTMENT OF A REGULAR CLINICAL FACULTY MEMBER DURING THE PROBATIONARY PERIOD. NONRENEWAL MAY BE BASED UPON SUCH FACTORS AS AN ASSESSMENT OF INADEQUATE PERFORMANCE OR INSUFFICIENT DEVELOPMENT, OR ON ANY ONE OF A NUMBER OF ACADEMIC, FINANCIAL, OR POLICY REASONS, BUT MUST BE THE RESULT OF FORMAL ANNUAL REVIEW IN ACCORD WITH REVIEW PROCEDURES ESTABLISHED BY THE APPROPRIATE ACADEMIC UNIT OF THE APPOINTEE IN ACCORD WITH PARAGRAPH (B)(3) OF RULE 3335-3-35 OF THE ADMINISTRATIVE CODE. THE NONRENEWAL OF AN APPOINTMENT IN AND OF ITSELF, HOWEVER, SHOULD NOT CARRY WITH IT THE IMPLICATION OF EITHER INCOMPETENCE OR MISCONDUCT ON THE PART OF THE FACULTY MEMBER.

- (2) DURING THE FOURTH YEAR OF THE INITIAL APPOINTMENT, A FORMAL REVIEW WILL BE CONDUCTED. THE FACULTY MEMBER WILL BE INFORMED IF THE APPOINTMENT IS TO BE RENEWED FOR AN ADDITIONAL TERM OF FIVE YEARS.

- ~~(2)~~ (3) IF SUBSEQUENT SUBSEQUENT appointments will be ARE MADE, THEY WILL BE MADE for periods of five years in lieu of tenure. A formal review will be conducted in the fourth year OF EACH FIVE-YEAR TERM and the faculty member will be informed if the appointment is to be renewed after the fifth year for another five-year term. TERMINATION OF EMPLOYMENT DURING A FIVE-YEAR TERM, OTHER THAN DURING THE PROBATIONARY PERIOD, SHALL BE FOR REASONS OF CAUSE OR FINANCIAL EXIGENCY AND SHALL RESULT FROM PROCEDURES ESTABLISHED BY FACULTY RULES.

- ~~(3)~~ (4) All appointments will be based upon criteria established by the academic unit authorized to make regular clinical faculty appointments (see paragraph (B) of rule 3335-5-19 of the Administrative Code), approved by the dean of the college, and the senior vice president for academic affairs and provost.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

AMENDED RULES (contd)

(4) (5) If the appointment is not renewed, standards of notice must be in accordance with rule 3335-47-09 of the Administrative Code.

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Rules of the University Faculty be adopted as recommended by the University Senate.

Upon motion of Mr. Kessler, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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DISTINGUISHED SERVICE AWARDS

Resolution No. 94-115

Synopsis: The Educational Affairs Committee recommended the approval of eight individuals to receive Distinguished Service Awards.

WHEREAS the President's Executive Committee, upon the recommendation of the Committee on Distinguished Service Awards, nominated and recommended eight individuals for approval by the Board of Trustees to receive the Distinguished Service Award at a time convenient to the University and the recipients:

Daniel M. Galbreath
Anne Gross Hayes
Ralph W. Howard
Roy M. Kottman
Richard H. Leet
Grayce M. Sills
Joseph F. Stranges, Jr.
William K. Willis

WHEREAS these awards are given in recognition of distinguished service to The Ohio State University and the awards are in accordance with action taken by the Board of Trustees in 1952:

NOW THEREFORE

BE IT RESOLVED, That the Distinguished Service Awards be approved for awarding as designated above.

Upon motion of Mr. Kessler, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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HONORARY DEGREES

Resolution No. 94-116

Synopsis: The of awarding honorary degrees is proposed.

WHEREAS pursuant to paragraph (C) of rule 3335-3-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommended to the Board of Trustees awarding of honorary degrees as listed below:

John B. Gerlach, Sr.
Damon J. Keith

Doctor of Business Administration
Doctor of Laws

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipient.

Upon motion of Mr. Kessler, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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PERSONNEL ACTIONS

Resolution No. 94-117

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the March 4, 1994 meeting of the Board, including the following Appointments, Appointment/Reappointment of Chairpersons, Directors, and University Registrar, Leave of Absence Without Salary--Continuation, Professional Improvement Leaves, Professional Improvement Leave--Cancellation, and Emeritus Titles, as detailed in the University Budget be approved.

Appointments

Name: RAFAEL L. CORTADA
Titles: Dean/Director and Associate Professor
Campus/Department: Newark/Educational Policy and Leadership
Effective: July 1, 1994
Salary: \$100,104.00
Present Position: President, Wayne County Community College, Detroit, MI

Name: JAMES D. METZGER
Title: Professor (The D. C. Kiplinger Chair in Floriculture)
Department: Horticulture
Effective: March 14, 1994
Salary: \$81,840.00
Present Position: Research Plant Physiologist, USDA-ARS Biosciences Research Laboratory, Fargo, ND

PERSONNEL ACTIONS (contd)

Appointments (contd)

Name: J. MICHAEL DUNN
Title: Director
Office: University Recreation and Intramural Sports
Effective: March 21, 1994
Salary: \$63,500.00
Present Position: Director, Intramural-Recreational Sports, Southern Illinois University at Carbondale, Carbondale, Illinois

Appointment of Chairperson and Directors

July 1, 1993 through June 30, 1994

School of Natural Resources

March 16, 1994 through August 31, 1994

School of Health, Physical Education,
and Recreation

October 1, 1994 through September 30, 1998

Entomology

David L. Denlinger

*Acting

Reappointment of Chairpersons/Director/University Registrar

July 1, 1994 through June 30, 1998

Biochemistry
Molecular Genetics
Plant Biology
Registrar's Office

George A. Marzluf
Lee F. Johnson
Ralph E. J. Boerner
Russell E. Schuster

September 1, 1994 through August 31, 1998

University Honors Center

David Hothersall

Leave of Absence Without Salary--Continuation

MARILYNNE R. SNOOK, Assistant Professor, Ohio State University Extension, effective March 1, 1994, through March 6, 1994, for medical reasons.

Professional Improvement Leaves

BARBARA BECKER-CANTARINO, Professor, Department of Germanic Languages and Literatures, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

IVAN BOH, Professor, Department of Philosophy, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

PERSONNEL ACTIONS (contd)

Professional Improvement Leaves (contd)

LAWRENCE A. BROWN, Professor, Department of Geography, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

GREGORY A. CALDEIRA, Professor, Department of Political Science, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

AAGE R. CLAUSEN, Professor, Department of Political Science, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

HELEN J. COOKE, Professor, Department of Physiology, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

PETER R. DICKSON, Professor, Department of Marketing, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

DENNIS R. FELLER, Professor, College of Pharmacy (Pharmacology), effective October 1, 1994, through March 31, 1995.

M. GREGORY FOREST, Professor, Department of Mathematics, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

PREM K. GOEL, Professor, Department of Statistics, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

RICHARD P. GUNTHER, Professor, Department of Political Science, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

THOMAS F. HECK, Professor, University Libraries, effective July 1, 1994, through June 30, 1995.

THORWALD HERBERT, Professor, Department of Mechanical Engineering, effective Winter Quarter, Spring Quarter, and Autumn Quarter 1995.

JOHN H. KESSEL, Professor, Department of Political Science, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

RICHARD KLIMOSKI, Professor, Department of Psychology, effective Autumn Quarter 1994 and Winter Quarter 1995.

JOSEPH A. KONCELIK, Professor, Department of Industrial Design, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

JOAN M. KRAUSKOPF, Professor, College of Law, effective Autumn Semester 1994 and Spring Semester 1995.

WEN LANG LI, Professor, Department of Sociology, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

VICTOR J. MAYER, Professor, Department of Educational Studies: Humanities, Science, Technological, and Vocational, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

PERSONNEL ACTIONS (contd)

Professional Improvement Leaves (contd)

MERVIN E. MULLER, Professor, Department of Computer and Information Science, effective Winter Quarter, Spring Quarter, and Autumn Quarter 1995.

JACK A. NAGLIERI, Professor, Department of Educational Services and Research, effective Autumn Quarter 1994.

H. ERDAL OZKAN, Professor, Department of Agricultural Engineering, effective September 1, 1994, through August 31, 1995.

STEPHEN J. RALLIS, Professor, Department of Mathematics, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

ANTON F. SCHENK, Professor, Department of Geodetic Science and Surveying, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

DAVID G. STROUD, Professor, Department of Physics, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

DAVID H. TERMAN, Professor, Department of Mathematics, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

ROBERT J. TIERNEY, Professor, Department of Educational Theory and Practice, effective January 1, 1995 through June 30, 1995.

MANJULA B. WALDRON, Professor, Department of Biomedical Engineering, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

DOUGLAS J. WHALEY, Professor, College of Law, effective Autumn Semester 1994.

THOMAS M. YORK, Professor, Department of Aeronautical and Astronautical Engineering, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

JACQUES L. ZAKIN, Professor, Department of Chemical Engineering, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

KIM L. BOYER, Associate Professor, Department of Electrical Engineering, effective Autumn Quarter 1994.

TIMOTHY J. CARLSON, Associate Professor, Department of Mathematics, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

MALCOLM H. COCHRAN, Associate Professor, Department of Art, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

DAVID A. COLLIER, Associate Professor, Department of Management Sciences, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

JOHN R. CURRENT, Associate Professor, Department of Management Sciences, effective Winter Quarter, Spring Quarter, and Summer Quarter 1995.

JEFFREY J. DANIELS, Associate Professor, Department of Geological Sciences, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

PERSONNEL ACTIONS (contd)

Professional Improvement Leaves (contd)

RICHARD J. FIRST, Associate Professor, College of Social Work, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

GREGORY JUSDANIS, Associate Professor, Department of Near Eastern, Judaic, and Hellenic Languages and Literatures, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

REBECCA M. KANTOR, Associate Professor, Department of Family Relations and Human Development, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

SEBASTIAN D. G. KNOWLES, Associate Professor, Department of English, effective Autumn Quarter 1994.

TEN-HWANG LAI , Associate Professor, Department of Computer and Information Science, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

DAVID A. LINCOVE, Associate Professor, University Libraries, effective March 27, 1995, through June 17 ,1995.

GEORGE MAJDA, Associate Professor, Department of Mathematics, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

JEREDITH J. MERRIN, Associate Professor, Department of English, effective Autumn Quarter 1994 and Winter Quarter 1995.

RICHARD H. MOORE, Associate Professor, Department of Anthropology, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

UMIT S. OZKAN, Associate Professor, Department of Chemical Engineering, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

STEPHEN L. PENTAK, Associate Professor, Department of Art, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

M. ROSALIND PIERSON, Associate Professor, Department of Dance, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

NATHAN S. ROSENSTEIN, Associate Professor, Department of History, effective Winter Quarter 1995.

JOHN J. SKOWRONSKI, Associate Professor, Department of Psychology (Newark Campus), effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

PATRICIA L. STUHR, Associate Professor, Department of Art Education, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

TOSHIYUKI SUEYOSHI, Associate Professor, Department of Public Policy and Management, effective Winter Quarter and Spring Quarter 1995.

ANTHONY R. WALKER, Associate Professor, Department of Anthropology, effective Winter Quarter and Spring Quarter 1995.

PERSONNEL ACTIONS (contd)

Professional Improvement Leaves (contd)

SHARON S. BROCK, Assistant Professor, School of Journalism, effective Winter Quarter and Spring Quarter 1995.

Professional Improvement Leave--Cancellation

ALLAN J. SILVERMAN, Associate Professor, Departments of Philosophy and Classics, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

Emeritus Titles

RONALD G. CORWIN, Department of Sociology, with the title Professor Emeritus, effective April 1, 1994.

ICHIKO T. MORITA, University Libraries, with the title Professor Emeritus, effective March 1, 1994.

WALTER E. CAREY, Department of Mechanical Engineering, with the title Associate Professor Emeritus, effective February 1, 1994.

Upon motion of Mr. Kessler, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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RESOLUTIONS IN MEMORIAM

Resolution No. 94-118

Synopsis: The approval of four Resolutions in Memoriam is proposed.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Gertrude Adams

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 4, 1994, of Gertrude Adams, Instructor Emeritus in the Ohio State University Extension.

Miss Adams was born March 18, 1902, in Fountain City, Indiana. She completed her B.S. in Home Economics at Purdue University in 1924.

She began her Extension career in Ohio on September 1, 1951 as the Home Demonstration Agent in Darke County. She held this position until her retirement on March 31, 1970. Miss Adam's contributions in providing excellent Extension educational programs in home economics and especially with the migrant workers and homemaker council, as well as other citizens in Darke County during her career, earned her the respect and admiration of co-workers and associates throughout the state.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to her family. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

RESOLUTIONS IN MEMORIAM (contd)

Ralph L. Baker

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 2, 1994, of Ralph L. Baker, Professor Emeritus in the Department of Agricultural Economics and Rural Sociology.

Dr. Baker was born on March 25, 1913, in Clark County, Ohio. He graduated from Bethel Township High School in Miami County as the only college preparatory student in his class, with little likelihood that he would be able to attend college. However, at age 21 he received a small inheritance from his mother's estate and he was able to find employment as a silver solderer at the Dayton Frigidaire plant. In 1934, he was laid off from Frigidaire, so he decided to attend the annual 4-H Club Camp near Troy, Ohio -- he was his township's 4-H poultry club leader. There he met Donna Moon, a member of the camp council. She was planning to attend college at The Ohio State University, and suggested Ralph do the same since jobs were scarce. The next day, he received a letter from Professor E. L. Dakan, Poultry Department Head. Dakan offered Baker (as part of the National Youth Administration Program) housing on the second floor of one of the OSU broiler houses and \$15 per month for 50 hours of labor on The Ohio State University poultry farm. Thus, Baker became an Ohio State University undergraduate student. A few years later, Donna Moon became Mrs. Ralph Baker.

Ralph Baker attended The Ohio State University for three years as a poultry major, then decided to shift to Rural Economics because of its people orientation. He graduated in 1938 with a double major in Poultry Science and Rural Economics. During the years that followed, Dr. Baker became interested in journalism, writing and selling numerous articles to magazines and bulletins. He received the Klippert Award for an article written for the *Agricultural Student*. The study of cooperative poultry and egg marketing was the basis of his Master's thesis. He received an M.S. in Agricultural Economics in 1940.

Dr. Baker's first full-time position was at Iowa State College (now Iowa State University) in 1940 as an Extension Associate. In July of 1941, he took a position at Texas A&M as a Research Associate. He returned to Iowa State in November of 1942, and as a result of his outstanding publication record, he was promoted to Assistant Professor. In 1944 he applied for a Naval commission to help in the war effort. He entered the Navy in mid-1944 as a communications officer, spending most of his time in the Philippines. Following the war, he returned to Iowa State where he taught agricultural marketing while working on his Ph.D., which he received in 1949. He was promoted to Associate Professor in 1948.

In 1951, Professor Baker had an opportunity to move to Penn State's combined department of Agricultural Economics and Rural Sociology, a move that would put the family closer to Ohio. At Penn State he concentrated on interdisciplinary research on consumer egg decision making, with some teaching responsibilities. While at Penn State, he was promoted to full professor.

In 1961, Ohio State offered Ralph Baker a position as an economist in the Poultry Science department. He gladly accepted it, and he and his wife and two daughters moved "back home." In the summer of 1969, he transferred from the Department of Poultry Science to the Department of Agricultural Economics and Rural Sociology. He continued to hold a no-salary appointment in Poultry Science. He retired from The Ohio State University in 1978.

A few of the many highlights of Dr. Baker's career include: implementing Federal-State egg grading in Iowa (1941); serving as consultant to the War Food Administration (1944); presenting "National Poultry and Egg Outlook" for the USDA Outlook Conference (1966); serving as advisor to the Administrator of the USDA's Statistical Reporting Service (1971); serving as consultant to Secretary of Agriculture Butz (1972); membership on the national Poultry Survey Committee -- the most prestigious poultry outlook group in the U.S. -- from 1959 to 1974; organizing the Ohio Egg

RESOLUTIONS IN MEMORIAM (contd)

Ralph L. Baker (contd)

Processors Association; and authoring over 250 Extension publications and more than 100 articles for various farm and poultry magazines.

On behalf of the University, the Board of Trustees expresses to his wife, Donna, his two daughters and their families, its deep sympathy and sense of understanding in this loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his wife as an expression of the Board's heartfelt sympathy.

Yvonne Cook

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 24, 1993, of Yvonne Cook, Associate Professor Emeritus in the Ohio State University Extension.

Miss Cook was born September 15, 1908, in Tiffin, Ohio. She completed her B.S. in home economics at Penn State University in 1947 and her M.S. in education from Penn State in 1958. She began her Extension career in Ohio on August 1, 1957, as the Home Economics Agent in Wayne County. She held this position until her retirement on January 15, 1975.

Miss Cook's contributions in providing excellent Extension educational programs in home economics and especially with the family life programs she conducted for parents of pre-school children, as well as other programs for the citizens in Wayne County during her career, earned her the respect and admiration of co-workers and associates throughout the state.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to her family. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

Fred B. Hapke

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 10, 1994, of Fred B. Hapke, Professor Emeritus in the Department of Obstetrics and Gynecology.

Fred Hapke received his undergraduate degree from Knox College and his M.D. from Northwestern University. After completing his internship at Aultman Hospital in Canton, Dr. Hapke served during World War II in the United States Army both in India and China. He retired with the rank of full Colonel.

After the War, Dr. Hapke returned to Columbus and entered the residency training program in obstetrics and gynecology at The Ohio State University Hospitals. He was one of the first house officers to complete his training in the recently organized residency at Ohio State. Dr. Hapke remained in Columbus for the remainder of his career, participating actively not only in clinical practice, but in teaching and research. Fred Hapke performed important investigations of the effects of obstetric anesthesia on neonatal outcome with Dr. Alan Barnes, then Chair of the Department at Ohio State. In recognition of his contributions to medical student and resident education, Dr. Hapke rose to the rank of Clinical Professor of Obstetrics and Gynecology. He was an active member of the Columbus Obstetric and Gynecologic Society, the American College of Obstetricians and Gynecologists, and the Central Association of Obstetricians and Gynecologists.

RESOLUTIONS IN MEMORIAM (contd)

Fred B. Hapke (contd)

In 1980, upon his retirement, Dr. Hapke was named Professor Emeritus in the Department of Obstetrics and Gynecology. He continued to participate actively in the educational programs, including the Grand Rounds and Case Conference. Fred Hapke was a warm and caring individual with a wonderful sense of humor, and he will be greatly missed.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to his family. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Kessler, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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Ms. Casto:

I would like to call on Mr. Wes Bishop who would like to address the Board.

Mr. Wesley Bishop:

Thank you, Madam Chair, Judge Duncan, and President Gee for allowing me to address the Board on such short notice. My purpose in being here today is one as representative of all of the professional students on campus, and more particularly, as representative of the law students.

President Gee:

Wes, let me just interrupt you. Let me just note that I believe everyone knows that Wesley is the President of our Interprofessional Council students. So he comes here in two capacities today.

Mr. Bishop:

Several events have happened in very recent history that brings me to this Board today. I think I would be remiss if I didn't, in a very short period of time, let you know exactly what it is that I have on my mind, who I am representing, and exactly what brings me here today. Last fall when I entered as a first-year law student, we were greeted by an edition of what would be considered a Federalist society -- a newsletter by a student organization in the Law School, which referred to the Office of the Black Law Student Association as the, "lounge for colored folks."

Last spring as a first-year student, one of our administrators in the Law School came to the Law School one particular day and happened to find two phrases scribbled all over the walls of the Law School. Those phrases being, "nigger, nigger, nigger!" And also another phrase that said, "niggers kill niggers, not white folks!"

This fall during our annual SBA elections -- and this is during the first actual week of class -- fliers were posted all around campus and posted in every students' mailboxes saying that this student was "not fit to be a representative of the Law School." This student was one of only two Black representatives seeking office at that particular time.

Mr. Bishop: (contd)

Also, I have a copy of a flier before me today, that was posted all over campus and also on the marquee outside the Frank Hale Black Cultural Center, which says -- and there is a picture of a Black man hanging with a noose from a tree -- "niggers leave this campus." It also says, "White Power," and then it says in caption, "Remember the only good nigger, is a dead nigger!"

Lastly, President Gee mentioned that the annual USG elections are also a sign that spring is here. Well, unfortunately, it is also a sign that racism is still alive. The only all Black candidates running for president and vice president of USG have been under constant attack of both verbal and racial jokes, fliers, and e-mail reports, attacking them for the sole reason of their color.

I guess the more direct reason why I am here is that within the last two weeks two letters have appeared in the Law School which, I believe, have created an atmosphere of divisiveness and intolerance, the kind of which I have yet to see in the Law School in my two years. The first letter appeared March 17 in the mailbox of a first-year student which read, "You racist, nigger, bitch, you ought to go back to the ghettos where you came from. We all know that you got into Law School because you are Black and a woman, not because you have a brain in your head."

That letter was followed-up by a letter that was placed in the same student's mailbox just this past Wednesday. I won't read the entire letter to you, but in significant part the letter says -- the student placed this particular note that she had received on the Balsa newsboard, so that everyone in the Law School could see it, and in response to that action --

"Dear So and So,

The note that has been placed on the Balsa Board is indeed despicable. However, equally despicable is the manner in which it has been used to fire up the Law School community, especially by your small section, by you and your Black colleagues. Some have even suggested that perhaps it was you who wrote the note and who subsequently made a school-wide issue over one person's racism. Many believe that you would not sink that low to do that, but others do.

People have speculated that you wrote the note to cover-up for a more serious problem, that of your lack of friendly relations with the rest of your small section. It has been suggested that you do not get along with the members of your small section due to the fact that you do not do your own work. Nor are you cordial to any of the white members of that section."

To read another significant part:

"Perhaps in the future, you could see your way to becoming a more congenial participant in the Law School community.

We want more than anything else to sign our names to this letter, unfortunately" -- and all letters have in fact been anonymous as this one says -- "this note must remain anonymous. It is not out of cowardice, unlike the other note which we had nothing to do with, but it is the reason for this note. It is anonymous because of

Mr. Bishop: (contd)

the Black law students wish to be divisive, along with their tendency to make a big fuss over small things such as one anonymous note writer's racism. The note that you received should have been ignored by you and your Black colleagues. But since it was not, you should now face the consequences of your wish to do no work and make big deals out of one person's racism. Perhaps even your own."

I am here simply to be proactive and let you know of a situation that is, in fact, brewing in the Law School. And to say that instead of the Law School being an institution that is the hallmark of justice, fairness and equality, I think this has, in fact, been transformed into a powder keg -- a powder keg that I think is ready to explode.

I don't stand here as a representative of the Black Law Student Association, but I can say that the sentiments that I am expressing today, for the most part, echoes the sentiments of the majority of African-American students in the Law School. One, they are upset; and two, they are pissed-off. There is a document that has been put forth and it is present in the Bible that says that once you have been hit, you should "turn the other cheek." I think that is illustrated by a series of things that are going on, not just on this campus, but in the Law School, that we have been slapped many times before. We have turned the other cheek, and we have turned the other cheek, and we have turned the other cheek. I don't believe we will turn the other cheek any more.

That concludes my remarks.

President Gee:

Wesley, first of all I was only made aware of the first note by the Dean this week when he and I had an opportunity to talk. I was not aware of the second note until this morning. I have already asked Professor Williams, as Vice President for Student Affairs, to work with you, and our students, and the Dean of the Law School to see how we can immediately deal with the issue presently finding itself in the Law School.

As to the larger issue, this is an ongoing activity of despicable nature within society and, certainly, I wish we didn't have it at the University. We put out letters -- the Provost does, the Vice President does, the President does, and we make it very clear that this kind of behavior is not tolerated. When it is found, we try to do what is absolutely right by the students and by those involved. In the end, when it is particularly student on student, we've got to work even more diligently in some way to create a habit of civility in which people communicate, rather than pointing fingers.

In this instance, I am glad that you brought this to us. I appreciate that fact, because sometimes we are the last to hear these things. I think it is important for the members of the Board to know that these are issues that are ongoing within the University and find themselves beyond the institution. But my plea to you is that now is the time for us to look not for turning the cheek, but to look for solutions -- which I am not talking about, in terms of turning the other cheek. As I have said, I have ask Professor Williams and I believe he is going to have an opportunity to meet with representatives of the Black Law Student Association early next week.

President Gee: (contd)

As to the larger issue, through David and through ourselves, we simply have to be more diligent in that regard. When we find those things on e-mail and a variety of other things, I would hope that you would allow others to see that rather than just simply letting them lay there. Because if you don't know about it, you can't deal with it. And some of those fliers, in fact the one's that you mentioned, I have personally not seen. They exist; you have shown them. Those ought to be identified, and we ought to try to immediately get on top of that. David, obviously, those are some of the issues that we are going to have to face right now.

It takes a lot of courage to come today and I appreciate your courage. In turn, your courage is going to be met with response, and I just want you to understand that. Okay?

Mr. Bishop:

I don't have a problem with that whatsoever. I think one of the concerns that we had, I guess, as individual members of the Law School was that -- and to be quite honest, we had a chance to meet with Dean Williams yesterday. Since the first letter came out, he addressed the particular issue. He sent the letter to every member of the Law School.

President Gee:

He did send the letter to the whole Law School community. He told me that.

Mr. Bishop:

Yes, he did. We have had several student organizations also send out those particular letters. But those kinds of actions, to be quite candid, don't make the sting any less severe. It is down to the point where -- I mean there is an attitude of intolerance and a continual verbal attack against the very merit of Black students even being here. I think that students -- my colleagues -- have been more than fair in sitting back and we have worked through the entire process.

Being in law school, I have come to the realization that when it comes to these particular events, often individuals hide behind the cloak of free speech. And if that is their protection, I have no problem with that. But at the same time, free speech is also met by consequences. And should members of the Law School, who may not be as tolerant as some other members, choose to take those particular consequences, I just want to let this Board know that in a proactive stance. I think this Board meets next month, and I think in that four-week span that will occur, I don't think things will get any better.

President Gee:

Well, the point is that we have to work to make them better and starting with this group right here and the realization of what is happening. I would just like to say to everyone that I think that this is endemic of a larger issue. We do have increasing amounts of destructive dialogue going on among various student groups. It is not simply white students versus Black students. It's white students versus white students; Black students versus Black students; and Hispanic students versus Asian students. As you well know, a lot of destructive behavior is going on in terms of anti-Semitism, which has risen again at a massive level on a number of university campuses.

April 8, 1994 meeting, Board of Trustees

President Gee: (contd)

We are part of society, but we have a responsibility to be a solution. Rather than just saying that that is the way that things are. That is what we really need to try to get at. Because if we don't, we are going to end up being all the worse for it. We are going to end up having a very destructive activity take place that none of us are going to be happy about.

Wesley, I appreciate your bringing this to our attention. Anyone else want to comment?

Ms. Casto:

Thank you for coming. I know that President Gee and I share the same view in this, and I hope that some action is taken.

Mr. Bishop:

Thank you.

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REPORT - UNIVERSITY'S ENDOWMENT FUND

Resolution No. 94-119

RESOLVED, That the report on the University's Endowment Fund, dated March 18, 1994, as submitted to the Investments Committee of the Board of Trustees, be received and filed with the official records of the Board.

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Thereupon the Board adjourned to meet Friday, May 6, 1994, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Robert M. Duncan
Secretary

Deborah E. Casto
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND SECOND MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, May 6, 1994

The Board of Trustees met at its regular monthly meeting on Friday, May 6, 1994, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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May 6, 1994 meeting, Board of Trustees

The Chairman, Ms. Casto, called the meeting of the Board of Trustees to order on May 6, 1994, at 7:40 a.m. She requested the Secretary to call the roll.

Present: Deborah E. Casto, Chairman, Milton A. Wolf, Alex Shumate, Michael F. Colley, and George A. Skestos.

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Ms. Casto:

At this time I would like to request that the Board recess into Executive Session for the purpose of discussing personnel and legal matters.

Upon motion of Amb. Wolf, seconded by Mr. Skestos, the Board recessed into Executive Session by unanimous roll call vote.

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Ms. Casto reconvened the meeting at 10:55 a.m., and asked the Secretary to call the roll.

Present: Deborah E. Casto, Chairman, John W. Kessler, Milton A. Wolf, Leslie H. Wexner, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, Hiawatha N. Francisco, Jr., and Amira N. Ailabouni.

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**ELECTION OF OFFICERS
BOARD OF TRUSTEES**

Resolution No. 94-120

Judge Duncan read the Nominating Committee's report in which the following slate of officers were recommended:

WHEREAS pursuant to paragraph (B) of rule 3335-1-02 of the Administrative Code, the officers of the Board are to be elected at the May meeting to take office immediately following adjournment of the meeting (May 6, 1994) and shall hold their office through the May 1995 meeting:

NOW THEREFORE

BE IT RESOLVED, That the following slate of officers for 1994-95 be elected:

John W. Kessler, Chairman

Milton A. Wolf, Vice Chairman

Robert M. Duncan, Secretary

James L. Nichols, Treasurer

Upon motion of Mr. Celeste, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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COMMITTEE APPOINTMENTS 1994-1995

Resolution No. 94-121

BE IT RESOLVED, That the appointments to Committees and representatives to the Research Foundation Board of Directors, the Inter-University Council, the University Hospitals Board, The Arthur G. James Cancer Hospital and Research Institute Board, the Ohio State University Affiliates, Inc., Board of Directors, the Ad Hoc Committee on Planning, the University Foundation Board, the Wexner Center Foundation Board, the University Managed Health Care System, Inc. Board of Directors, and the University Master Plan Committee for 1994-95 be approved as follows:

Educational Affairs	George A. Skestos, Chair David L. Brennan, Vice Chair New Trustee
Investments Committee	Milton A. Wolf, Chair Michael F. Colley, Vice Chair Theodore S. Celeste
Standing Committee on Agricultural Affairs	Theodore S. Celeste, Chair Fred L. Dailey, Vice Chair, Ex Officio David L. Brennan
Student Affairs	Amira N. Ailabouni, Chair New Trustee, Vice Chair Thomas C. Smith
Fiscal Affairs	Alex Shumate, Chair Michael F. Colley, Vice Chair George A. Skestos David L. Brennan
Personnel Committee	John W. Kessler, Chair Milton A. Wolf, Vice Chair Leslie H. Wexner
Inter-University Council	New Trustee
Research Foundation Board of Directors	Theodore S. Celeste
University Hospitals Board	Theodore S. Celeste George A. Skestos
The Arthur G. James Cancer Hospital and Research Institute Board	Alex Shumate, Chair David L. Brennan
Ohio State University Affiliates, Inc.	John W. Kessler (term 1 year) Milton A. Wolf (term 2 years) Leslie H. Wexner (term 3 years)
University Foundation Ex Officio Class of Directors	John W. Kessler (term 1 year) Alex Shumate (term 2 years) To be announced (term 3 years)

COMMITTEE APPOINTMENTS 1994-1995 (contd)

Wexner Center Foundation Board	Leslie H. Wexner (term 2 years)
University Managed Health Care System, Inc. Board of Directors	Theodore S. Celeste
Committee on Planning*	Michael F. Colley, Chair George A. Skestos, Vice Chair Alex Shumate
University Master Plan Committee	Leslie H. Wexner

*Serves as Board of Trustee's interface with the University's Planning Committee.

Upon motion of Amb. Wolf, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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PRESIDENT'S REPORT

President Gee:

Ladies and Gentlemen, welcome. We are delighted to have everyone here today.

First of all let me comment on the fact that this is the last day that our Board Chair, Debbie Casto, will preside over the Board of Trustees. Nine years of service and all of it with the highest degree of integrity and with an unbelievable degree of commitment to the University. Debbie, I know that your colleagues join me in thanking you for not only your nine years, but for your year of leadership.

This has not been an easy year for the University and certainly it has not been an easy year to be the chair of this institution. As such, you have done it with unbelievable grace and with great support for the best values of this University. For that we are all grateful. Would everyone please give her a great round of applause.

I want you to know that I went to my woodshop and constructed a plaque for you, Debbie. Nonetheless, we do have a wonderful plaque here that says, "In appreciation for sustained, superior leadership, commitment, and dedication to The Ohio State University," signed by all of those presently on the Board. I am honored to be able to give this to you, and to tell you that you are welcome to come back anytime. Now you are going to be sitting out in the rain with everyone else, so don't call us.

Ms. Casto:

Thank you, Mr. President. I have enjoyed my nine years on this Board. Last night we talked about the fact that I was thirty-two years old when I first joined this Board, and I feel like I have grown up on this Board. I have really enjoyed every moment, every experience, and every challenge that I have been able to accept. I thank you, very much, for all of your support.

PRESIDENT'S REPORT (contd)

President Gee:

And, Jack, congratulations to you. I see you have put on your campaign button that says, "Ohio State or else." I can tell all of you that we are going to have a great year under Jack's leadership. A person of laid back qualities as we all know, and who through it all will exhibit the type of moral leadership that we need. Jack, I cannot tell you how delighted I am to work with you.

Hiawatha, congratulations to you for two years well served. We are so pleased that you have been part of this institution. I look forward to the day when I am going to be able to hand you your Ph.D. and have my name on that diploma. But your service has been well recognized and greatly appreciated. This is Hiawatha's last meeting, so let's give him a round of applause.

We do have a new Student Trustee, Tom Smith, a law student from Akron. I believe he is taking a final examination as we speak, so he will not be with us today.

Last evening, we had a gathering of current and past trustees to honor our outgoing chair. I was reminded of how fortunate this university has been to have such dedicated and committed leadership, through those that were there -- we had many former members of the Board -- and through those of you who are here present today. At this time of passage, it is important to remind ourselves of the dedication that all have given. I am very pleased to remind everyone in this room and at this great university of that service.

Let me now add that the pace of Spring Quarter has quickened as we move closer to the end of the academic year. Consider this line-up of activities on tap for tomorrow: you can attend the spring plant sale at the Chadwick Arboretum, run a 5K race for health sponsored by our Medical Center, participate in Parent's Weekend programs, go to the Medieval and Renaissance Festival, attend the Wexner Center Spring Arts Fair, go to Kurt Weill's opera "Street Scene," or hear Bo Diddley and his band play at the Ohio Union! This gives you a flavor of the myriad of activities that will be going on at the university tomorrow and to the vitality of this wonderful place.

I am delighted to report that our students continue to distinguish us by receiving a number of national honors. This month, John Wang has been named a Goldwater Scholar, our second in a row. The Goldwater Scholarship is awarded to the top 250 students in the nation who plan graduate work and careers in mathematics or the natural sciences. John is a third-year student from Hilliard, Ohio. He is working with Professor Kathleen Kendrick in microbiology.

Speaking eloquently to the point of teaching and research being intertwined in the process of learning, John said that working in Dr. Kendrick's laboratory, "has been educational, has piqued my curiosity, and has created a desire to contribute to microbiology." In addition to his rigorous academic program, John is vice president of Ohio Staters, an honors ambassador, and a member of the homecoming steering committee.

But that is not one piece of good news, it is just more good news that we have in a variety of other areas: thirteen Ohio State undergraduates were among the seniors receiving National Science Foundation Predoctoral Fellowships to support

PRESIDENT'S REPORT (contd)

President Gee: (contd)

graduate study. This places us in the top 20 institutions in the country in this prestigious competition.

And to add to these honors, our Younger Scholar Award winner -- one of 50 from the National Endowment for the Humanities, one of the 80 Mellon Fellowship winners in the Humanities, and one of the 50 Phi Kappa Phi Fellowship winners! So in naming all of those you get a picture of the growing academic strength of our student body. Students can only compete for these honors with the mentoring, advising, and encouragement of our great faculty.

Among the faculty honors this month is the Guggenheim Fellowship won by Professor of Mathematics Karl Rubin. He was honored for his work in number theory. He is teaching two courses this quarter, and will use his fellowship to travel in order to collaborate with other mathematicians.

Winston Soboyejo, Professor of Materials Science and Engineering, received a Young Investigator Award from the Office of Naval Research, one of 17 such awards nationally. I might note, that I had him to dinner the other evening and he is an expert on fractures, which I think is absolutely fascinating. We could use his help sometimes ourselves. His research on failure mechanisms in new materials has application in high-temperature structural components for aircraft.

I am very pleased to report that Professor of Plant Biology Thomas Taylor has been elected to the National Academy of Sciences. His research on fossil plants that are hundreds of millions of years old has earned him one of the highest honors for a U.S. scientist. Professor Taylor is a research scientist with the Byrd Polar Research Center.

In addition to these academic honors, Ohio State has received national recognition in several other arenas. Our Forensics Program captured the National Championship in the Lincoln-Douglas Debate. The subject of the competitive debate was changing U.S. immigration policy, and participants discussed each side of the issue through ten rounds of debate in order to win the national title.

Our cheerleading squad placed fourth at the National Cheerleading Championships in San Diego, having won the national championship last year. The men's gymnastics team won the Big Ten title, finished third at the NCAAs, and ended the season ranked second in the nation. The men's 400-meter relay team finished second -- by only a few hundreds of a second -- in the prestigious Penn Relays. And the baseball team continues to be ranked in the top 10 in the nation, securing at least second place in the conference by sweeping four games from Michigan this past weekend.

All of this athletic success brings me to repeat the happy announcement that Andy Geiger has accepted the position of Director of Athletics. One of the nation's leading athletic administrators, Andy brings a strong record of achievement to this challenging post.

Today, I wish to recognize our outstanding student government leadership. I believe this is the final meeting for Council of Graduate Students President Frank Chloupek, and I want to thank him for his effective leadership this year. He has done a wonderful job. Frank, by the way, is a graduate student in Physics and is

PRESIDENT'S REPORT (contd)

President Gee: (contd)

working full-time toward that Ph.D., and the fact that he has taken his time and energy to serve as president is certainly appreciated.

Wes Bishop is attending his last meeting as the head of our Interprofessional Council. Wes is finishing his finals this week also. He has a law school examination at 1:00 p.m., and is sitting there studying as we speak -- do very well, Wes. He has likewise been a strong voice for professional students.

Chris Norman and Jennifer Novelli's terms of service to the Undergraduate Student Government will end May 18. Chris and Jennifer have been very able advocates for the undergraduate students at this institution.

The reason I wanted to make these points today is that as we change leadership, we will certainly have new and able leadership step forward. But nonetheless, our students are dedicated, able, committed members of this academic community and we need to thank and recognize them for all of the good work that they do. So let's give them all a round of applause.

Madam Chair, that is my report.

Ms. Casto:

Thank you, President Gee. I mentioned before that I participated recently in my Student-for-a-Day experience, and I was extremely impressed with our faculty and our students. I was just saying to Les that the dynamics have certainly changed over the last nine years, and that is something we can be proud of.

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UPDATE ON THE UNIVERSITY RESTRUCTURING

Provost Sisson:

Once again I am pleased to report progress in the restructuring of the University. Rather than repeat or merely provide you with an update of items which we have previously discussed, I want to bring to your attention today a number of new restructuring initiatives which I will soon present to the Board for consideration and approval. Many of these are administrative actions that I propose to implement to enhance the administration of Academic Affairs and to improve management coordination in the University.

One initiative, however, is far more complex and will need to be discussed fully by the University community before being brought to the Board. As a matter of fact, I am also consulting with respect to the administrative proposals that I am going to advance to the Board.

As you know, I have proposed that the College of Social Work be reorganized as a school within the College of Education. I have sent this proposal to the Steering Committee of the Senate, the Chair of which is sitting to my left. It has been forwarded by the Chair to, among other units, the Council on Academic Affairs and the Senate Ad Hoc Committee on Restructuring. Within the past week, I have met, together with several Associate Provosts, with the faculties of both

UPDATE ON THE UNIVERSITY RESTRUCTURING (contd)

Provost Sisson: (contd)

colleges. I am optimistic -- I tend to be optimistic under almost all circumstances -- that this proposal will be accepted by the colleges and approved by the appropriate committees and the Senate, and that it can be brought forward to the Board for action.

Let me now turn to the administrative initiatives to which I just referred. First of all with respect to the organization of the Council of Deans -- one of the things that you will find in my comments here is a pattern of decentralization, the reorganization of units to areas where the density of information, expertise, and concern is most evident. The talent, time, and wisdom of the deans must be used to the maximum extent possible. To this end, the Council will be organized. I will meet with the Council as a committee of the whole, but I propose that there be four groupings.

The first is the Colleges of Arts and Sciences, which has a long tradition of meeting and conferring on matters of common interest, with one of the members serving as a coordinating dean. I think that much more can be done with respect to pro-active action among the deans of the Colleges of Arts and Sciences, and I so propose that we move in that direction. To encourage that, I propose that the coordinating dean be extended the title of an Executive Dean and will also assume line-management responsibilities. In this there is no change in the direct reporting relationship of deans of the arts and sciences, they will continue to report directly to the Provost.

Not so in the next case. This has to do with the colleges of the health sciences where the Office of Health Sciences will be created, headed by a Vice President for the Health Sciences. This position I propose to hold separate from that of the Dean of the College of Medicine. The Vice President for Health Sciences will serve as the Chief Executive Officer for the Health Sciences Center and will report to the President for all administrative and fiscal affairs, as encompassed in the responsibilities of the current position of Vice President for Health Services. The Vice President for Health Sciences will report to me on all matters pertaining to academic policies, programs, and resources, as the designee of the Senior Vice President for Academic Affairs and Provost.

The Vice President for Health Sciences will be responsible for providing academic and fiscal leadership for the Colleges of Dentistry, Medicine, including the School of Allied Medical Professions, Nursing, Optometry, Pharmacy, and Veterinary Medicine. The Vice President for Health Sciences will serve as a member of the President's Executive Committee, as I propose that the Executive Dean for the Arts and Sciences so serve, as well as an Executive Dean for the Professional Colleges -- those colleges other than the health colleges.

The fourth cluster -- the third being the professional colleges -- is composed of our Regional Campuses. It is important that the regional campus deans meet and confirm with deans of relevant colleges on the Columbus campus about curricular and academic personnel matters. There are many issues, however, that concern the regional campuses specifically. These issues are not addressed with the regularity that they require in current meetings of the Council of Deans. I propose the current arrangement of a Coordinating Dean at the Regional Campuses be continued.

UPDATE ON THE UNIVERSITY RESTRUCTURING (contd)

Provost Sisson: (contd)

The Office of Academic Affairs is leaner now than it was in the distant past and even in the recent past, in terms of staff and also in terms of the number of units that report directly to the Office of Academic Affairs. And when I say the Office of Academic Affairs, I mean the Office of the Provost and, in fact, the Provost. But there continue to be some 37 units that report directly to the Provost, in addition to 6 senior administrative associates.

Now while there is much to be said on behalf of flat organizational structures, there is a limit where flatness creates such expanse that horizons may go unseen and sounds may go unheard. It is important that reporting relationships be nested where fullest information is available and accountability can be maintained. It is critical -- I believe, for the quality and efficiency of the academic organization of our University -- that these reporting relationships be streamlined and rationalized. The number of units that currently report to the Provost would be better served by an alternative set of administrative relationships. I am not going to detail all of these, but there are several which I propose report directly to the Executive Dean for the Arts and Sciences.

Another case which is quite important -- that I want to bring to your attention -- is the Office of International Affairs. There was a transfer of a number of units in this office.

There was a transfer last year to two different deans, but the Office of the Vice Provost has continued to be maintained within the Provost's Office with 2 units reporting. In that regard, I feel that it is very important that it is absolutely essential that we continue to maintain support for international programs and activities for distinct excellence to be maintained. In the near future, we can expect to get very positive announcements in terms of our competition for Title VI grants -- federal grants for international study centers. But I believe that this support can be extended effectively, more simply, and less expensively by the discontinuance of the Office of International Affairs, and the grouping of these various regional study centers under a lead director reporting to the Senior Vice Provost for Academic Affairs.

The organization of management responsibilities in the Office of Academic Affairs will also be streamlined and rationalized. Currently every unit reports directly to the Provost, with Associate Provosts primarily having an advisory role with respect to particular domains. This system results in an inordinate amount of information and requirements for review and decisions coming directly to the Provost. I propose to change this. I propose that each of the Associate Provosts have line and management responsibilities, which I will delineate for you in a subsequent meeting. And reflecting that change, the titles will be changed from Associate Provost to Vice Provost. Instead of six such senior officers in the Office of the Provost, there will end up being five.

I am pleased to report that substantial progress is being made in our efforts to restructure The Ohio State University so that it will be better able to use existing resources effectively, to support existing areas of excellence, and to respond appropriately to the needs of emerging areas of excellence. The process has been a collaborative one involving students, faculty, staff, trustees and others.

UPDATE ON THE UNIVERSITY RESTRUCTURING (contd)

Provost Sisson: (contd)

There is always unevenness in this, but I think that we have done quite well overall. It is my conviction that while there is much work yet to be done, that our University is facing the challenges poised by internal and external changes, and seizing the opportunity to position itself in the front ranks of premiere teaching and research universities in the nation. I think that our experience to date bodes well for our future. Thank you, Madam Chair. I would like to call upon Tom York and Harry Allen to add their comments.

Dr. Tom York

I want to make a few general comments this morning. I think restructuring is the most important activity going on and Professor Allen, Chair of the Faculty Council, has agreed to review the details for you. What I want to do is take a minute and talk about the larger question that is intimately involved in restructuring. This is something that came before you, the Board, several years ago, and it is the question of governance.

One of the things that is happening simultaneously as part of the process of restructuring is that to a certain extent we are reinventing shared governance -- and it's working. I think the kind of things that are happening, the way they are happening, the way faculty are taking on new initiatives and these are being received by the administration, the way students are moving within the governance structure, is actually the way it was originally conceived. So as one has defined many times -- that problems always present opportunities -- I think this was an opportunity for the kind of transition that was needed in developing true shared governance within the University.

The one problem actually that has been a little bit more difficult to deal with -- being a faculty member, but also being Chair of the Steering Committee and the Senate -- is the incorporation of staff into the shared governance structure. I think that is going to take a bit more time, but I know the President and his office are sensitive to it, and we in the Senate are sensitive to it. I think that it is very important to continue looking at this question and to attempt to incorporate staff appropriately into the governance structure of the University.

Those are my general comments, and I think things are going well. Again, Professor Allen may want to address several other things, but will also discuss for you how we have progressed in restructuring.

Dr. Harry Allen:

Thank you, Tom. The Oversight Restructuring Committee has met with the college administrations from Agriculture, Engineering, and Vet Medicine. It has hosted open forums for faculty, staff, and students, and administration for each of these colleges separately to meet with OCR and to discuss the restructuring issues of the particular college. We are in the process of drafting final reports for each of these colleges. The Council on Academic Affairs has reviewed the Engineering proposal and the Veterinary Medicine proposal, and has acted on them this past week. It is expected that they will also act on the Agriculture proposal shortly.

UPDATE ON THE UNIVERSITY RESTRUCTURING (contd)

Dr. Allen:

The Steering Committee has called for a special meeting of the University Senate to be held on Saturday, May 21, to review the recommendations coming from the Council on Academic Affairs for administrative change within these three colleges. The Faculty Council will meet on May 19, prior to the Senate meeting, to discuss the CAA recommendations to the Senate.

That is the end of my report.

Provost Sisson:

Madam Chair, let me just make one summary comment to give you a sense of the order of magnitude of what may result from bringing to closure these reviews and presenting them to the Board.

If the proposals are adopted as proposed -- the proposals in Agriculture, Engineering, Veterinary Medicine, and Human Ecology -- the number of departments through a process of restructuring, reconfiguration, downsizing, and what not, will be reduced by 15 percent. Thank you.

Ms. Casto:

Does anyone have any questions or anything to add?

Mr. Shumate:

If I could make just one comment. First of all, I appreciate the reports and the updates, and the hard work that is going on. But in the message of communication about restructuring, it's also important that we don't lose the fact that we are not de-emphasizing certain areas. As an example, the international affairs area that you discussed. Simply because that is being restructured, as I understand it, does not mean that we are in any way de-emphasizing or not increasing our focus in that area, particularly as we think about the growth of global markets and the importance of internationalization. So as we communicate about restructuring, that is an important message to also include.

Provost Sisson:

That message is correct. There is no de-emphasis at all of our commitment to international and comparative programs. It also so happens that the Provost and the Senior Vice Provost have spent most of their professional lives dealing with major issues of international trade and international politics.

President Gee:

You know, Alex, I think that this is one of the struggles that we go through. Change is a very difficult thing to characterize. Those who don't want to have change take place characterize it as a de-emphasis or a down scaling or an elimination. Those who want to have change take place characterize it as an enhancement. The truth of the matter is is that I believe -- and certainly I think that both Tom and Harry will concur with this -- those who sit on our Oversight Committee have looked very carefully at the issues and at the things that we do well to emphasize those. But one of the most discouraging things -- and I will tell

UPDATE ON THE UNIVERSITY RESTRUCTURING (contd)

President Gee: (contd)

this story very quickly -- that I hear at Ohio State -- among the 500 wonderful things - - is when someone says, "Well, Dr. Gee you can't do that," and I say, "Why?" They say, "Well that's not the way we do things at Ohio State." It's that emphasis on the fact that we have a heavy hand in tradition. Tradition is important, but the new tradition of change, I think, is going to be the imperative for American society and certainly higher education needs to take the leadership in that regard. If someone answered that question in a doctoral dissertation by saying, "Well you can't do that because that is not the way that we do things," we would throw them out the front door.

The second thing is that I received a wonderful letter from a dear friend and colleague on this faculty about 3 or 4 weeks ago. A four page letter on how we could really restructure the University and many of those were along the lines that we talked about here. It went into great detail about how you can eliminate and how you can enhance it, and a variety of other things. I got right to the end of the letter and I noticed that he didn't say one thing about his department, so I called him up. I said, "Well what about your department?" and he said, "Mine is fine." The point, again, is that we have wonderfully bright, creative people within the academic community who know how to restructure other people's business, but do not want to deal with their own in some way. Change within the managed environment that we have is an important new asset, but the way that we characterize as constantly looking for the higher ground is very important. I think that's what we always need to do.

Mr. Wexner:

I think that it is very important that the University change and I think that it's very important that the colleges change. I'm supporting what you and Dr. Sisson have said. The greater risk is not changing, and that's my view of it. We would all probably agree -- supportive of what you said about your colleague -- that the world is going to be different and that we would conceptually have to match the difference. I think that obviously there have been trying times, and there will be difficult decisions ahead. I think the risk of not changing -- and I know that we are being prudent and reflective, so I take that prudence and reflectiveness as a given, which doesn't mean that we work perfectly and insightfully -- is a more horrible risk than being stuck awaiting perfection. I am very encouraging of the process and in getting it through thoughtfully, but quickly.

President Gee:

I am very encouraged by the fact that we are doing this, too. I would say that most people at this institution now agree with that point and that three or four years ago that would not have been a widely held view. The truth of the matter is that most people view the issue the same way that I do. That is, that we are on this very large aircraft carrier that sailed off appropriately to Hong Kong. The only problem is that someone in the early '90's shifted all the goods and services to Singapore. And unless we shift and land at Singapore, we are all going to starve to death. If we do land in Singapore, it won't be nirvana, but at least we'll be very competitive in the world in which we are going to engage. It is that issue that we are about right now.

UPDATE ON THE UNIVERSITY RESTRUCTURING (contd)

Provost Sisson:

The first steps of change are the most difficult ones. I think that once change occurs and one realizes that the world does not disappear and that there are new possibilities, it makes change easier in subsequent steps. I agree with you totally that to not change is unacceptable. There has to be some kind of change, not only to adapt to new kinds of things that are occurring in the world, but to enable us to participate in leading how we address those things. Also to lead that change in the world, participate in the changing of the world itself, and changing the environment. Hopefully, out of this we will be better positioned to be active agents in determining our environment, as well as in determining how we respond to changes in our environment.

Mr. Wexner:

The purpose in which I use the word risk -- because I think there are some changes that are acceptable, understood, and they are comfortable. It's when you get to the change that has the risk associated with it, that you get the opportunity to perhaps really change an institution or change a world. This means that you are also accepting perhaps being wrong or perhaps failing. I am encouraging to push the envelope.

President Gee:

I think that we have accepted the fact that as we push this along, we are going to make some mistakes. We have built into it the reality check that both our faculty and others will keep checking it, but together we are going to push that envelope. I think that is what's been helping. That is really what Tom was addressing, in terms of the fact that we have moved to a new level of sharing responsibility at this institution which is enormously important right now. Thank you.

Ms. Casto:

That's wonderful. Thank you.

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REPORT ON RESEARCH FOUNDATION

Mr. Celeste:

Madam Chair, in the continuation of the discussion of changes for the good, I would like to add my congratulations to you for your leadership. And also suggest that your help and support for the areas that I have been working on have been most appreciated, certainly through Student Affairs, the Research Foundation, and OSU Hospitals. I would like to add my word of thanks to you in that process.

Summaries of the Grants and Contracts received by The Ohio State University Research Foundation during the month of March can be found at Tab 1 in your Research Foundation Report located on the table. Overall, awards for the period July 1993 through March 1994 are, for the first time in several months, up 2 percent ahead of the same time snapshot of the preceding year.

REPORT ON RESEARCH FOUNDATION (contd)

Mr. Celeste: (contd)

You will note some significant variations by sponsors. Most are due to differences in the timing of large multi-year projects. For example, I would like to call your attention to the Department of Defense, which is up 84 percent. This is largely due to two major Technology Reinvestment awards, also called Defense Conversion awards, which I will mention in a minute. As Defense contracting shifts to commercial applications there is a stronger link to University research programs.

At Tab 2 there is a summary of expenditures for the months of July through March, Fiscal Year 1994 compared to 1993. Total expenditures for FY 1994 through March, exceed FY 1993 expenditures by 10.2 percent.

Several projects funded in the month of March are described at Tab 3. Professor William Baeslack, Department of Welding Engineering, received \$1.3 million from the Department of the Air Force in the new federal Technology Reinvestment Project (TRP) that I mentioned earlier. This project entitled, *National Excellence in Materials Joining Education (NEMJET)*, will offer a comprehensive education program for retraining engineers and technologists who have lost or may lose their jobs in defense manufacturing.

A second TRP project of interest is entitled, *A Practice-Oriented Manufacturing Engineering Program (POMEPE)*. Professors Allen Miller, Jose Cruz, and John Demel, from the College of Engineering, received about \$700,000 from the Department of the Air Force to design a master's degree program that focuses on developing expertise in manufacturing. A cornerstone of the program is a 2-quarter practicum with industry, a national lab, or an advanced development institute such as the Edison Welding Institute.

A project funded by the Ohio Department of Development also offers practical value to the commercial sector. It is entitled, *Enterprise Ohio: A Minority Economic Development Planning Project*. Professor Joseph Russell, Office of Academic Affairs, received almost \$29,000 to design and develop a statewide research and leadership training program, and a small and medium scale enterprise venture development program.

This week I visited with Professor Clark Anderson, Department of Internal Medicine, one of this year's Distinguished Scholars. We discussed his groundbreaking work on the molecular biology of human antibodies, toured his lab, met with several of his graduate students, and discussed his views on the synergistic role of research and teaching at a comprehensive university such as OSU.

I also want to report to the Board that Professor Thomas Taylor, Departments of Plant Biology and Geological Sciences and a member of the Byrd Polar Research Center, has been elected to the National Academy of Sciences. This is one of the highest honors accorded a U.S. scientist.

Tab 4 contains a list of all projects funded in March.

At Tab 5 are abstracted press releases issued by University Communications highlighting recent research activity. There is also a press release for the Younger Scholars Award from the National Endowment for the Humanities to Marcus Jones, an undergraduate student.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 94-122

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for March 1994 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of March 1994 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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REPORT ON THE OHIO STATE UNIVERSITY FOUNDATION

Mr. Shumate:

The Board of Directors of The Ohio State University Foundation met on April 15, and in that meeting the Board reviewed the campaign planning process in which we are presently engaged and also talked about a possible timetable for the next University-wide campaign. The Board voted to formally recommend to the University Board of Trustees that the public phase of a new University-wide campaign be launched as soon as possible.

Vice President Jerry May continues to work with President Gee, Provost Sisson, and the academic leadership and senior administrative leadership of the University on determining the appropriate timetable for the public phase of the next campaign. We are becoming increasingly confident that that public phase should begin in the fall of 1995. The time between now and the fall of 1995 will constitute the leadership gift phase or the nucleus fund of the campaign. We are well into the planning and the implementation stage, and will continue to update this Board on the progress.

In this regard, the Board's Campaign Planning Committee also met to consider a number of important issues. The Committee's deliberations will continue in the months ahead, but among the issues under review are the following: the campaign timetable phases and the public announcement; the naming of gift endowment levels and donor recognition levels; the needs and the funding objectives of the campaign; the campaign organization and the volunteer structure; the campaign counting policies; the campaign themes and the University vision; and prospect identification and sources of private support, as well as campaign goals, objectives, and the unit goals.

REPORT ON THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Mr. Shumate: (contd)

The Foundation Board also heard reports of the campaign projects that are now in progress -- campaigns which will be components of the next University-wide campaign. Specifically, the Foundation Board heard reports on the campaigns for the Fisher College of Business, the Food Science and Technology, and the Alumni House.

The Board heard a report on the process being used by the College of Education to determine its campaign funding needs. This presentation was given by Dean Nancy Zimpher and it was very well received. This portion of the campaign funding needs process is very important as we all know. The Board also heard and endorsed a report on the campaign financing plan that's also going to be detailed in the Fiscal Affairs Committee report.

Just a couple of personal comments, Madam Chair. I think that the working relationship between the Foundation Board and this Board is excellent, and it is really benefitting the University. I'd also like to commend Vice President Jerry May on his outstanding leadership in bringing about that success, as well as his effective communication with both Boards. He is doing an outstanding job and we look forward to the announcement of the campaign. That's my report.

Ms. Casto:

Thank you, Mr. Shumate. It was also your leadership that brought the two entities together and your insight, and we thank you.

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HOSPITALS BOARD REPORT

Mr. Skestos:

Madam Chair, on April 28 the Strategic Planning Committee continued its discussion of actions that could help the Hospitals prepare for the advent of managed care. Physicians and management are working together to increase service quality, become more cost effective, and develop and implement measures of functional health status and patient outcomes. Consistent with these efforts the budget process will focus on reducing operating costs per discharge. The Committee urged that consultation with legal counsel on the ramifications of special task force proposals for restructuring the Hospitals continue without delay.

The Executive Committee endorsed a proposal for the creation of a captive insurance company in Bermuda, subject to several specific comments. The captive insurance company would be restructured as a wholly owned corporation of the University and could serve specific needs of the University. Recommendation will be forwarded to the Fiscal Affairs Committee of the Board of Trustees in the near future. That concludes my report.

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JAMES CANCER HOSPITAL BOARD REPORT

Mr. Kessler:

I would like to recommend the following resolution:

**THE ARTHUR G. JAMES CANCER HOSPITAL
AND RESEARCH INSTITUTE BOARD APPOINTMENTS**

Resolution No. 94-123

Synopsis: Appointment of members to The Arthur G. James Cancer Hospital and Research Institute Board is proposed.

WHEREAS the Board of Trustees on September 1, 1993 approved the establishment of The Arthur G. James Cancer Hospital and Research Institute Board; and

WHEREAS it has been stipulated in Bylaw 3335-1-03 (W) that the Cancer Hospital Board shall be comprised of two members of the university board and a senior physician and faculty member, two senior university administrators, and two citizens from the general public who shall be appointed by the university board of trustees in consultation with the president; and

WHEREAS the following named persons have been selected for immediate appointment to the Cancer Hospital Board:

Alex Shumate, Trustee (Reappointment)
David L. Brennan, Trustee (Appointment)
Henry G. Cramblett, M.D., Senior Physician and Faculty Member (Reappointment)
Edward F. Hayes, Senior University Administrator (Reappointment)
William J. Shkurti, Senior University Administrator (Reappointment)
Richard J. Solove, General Public Member (Reappointment)
Ellen Hardymon, General Public Member (Reappointment)

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be appointed, effective immediately, as members of The Arthur G. James Cancer Hospital and Research Institute Board for a term ending April 30, 1995.

Upon motion of Mr. Kessler, seconded by Mr. Wexner, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

Mr. Kessler:

The next meeting of the James Cancer Hospital Board is May 23 and if there aren't any questions that concludes my report.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Kessler:

The Educational Affairs Committee met this morning and heard the final report on the Molecular Life Sciences, an update on the Early Retirement Incentive Program,

EDUCATIONAL AFFAIRS COMMITTEE REPORT (contd)

Mr. Kessler: (contd)

an update on the Faculty Workload Guidelines, and discussed the proposal to establish the OSU Marion Board of Trustees. The Educational Affairs Committee recommends the following resolutions at this time:

COMPUTER LABORATORY FEE IN BUSINESS

Resolution No. 94-124

Synopsis: Authorization of a computer laboratory fee in the College of Business is proposed.

WHEREAS the College of Business has established an immediate need for improving computer services for instructional purposes; and

WHEREAS current University funding is inadequate to meet the costs of those instructional needs; and

WHEREAS the College of Business is one of two colleges encouraged by the Office of Academic Affairs to develop a plan for enhancing its computing laboratories; and

WHEREAS the College of Business has followed closely the experience of the College of Engineering in implementing a similar computer laboratory fee and modified its own plan accordingly; and

WHEREAS the College of Business has a plan for a computer laboratory fee for majors only that assigns funds collected solely to the provision of instructional computing services:

NOW THEREFORE

BE IT RESOLVED, That full-time undergraduate majors (12 credit hours or more) will be assessed a computer laboratory fee of \$95 per quarter and full-time graduate students (8 credit hours or more) will be assessed a computer laboratory fee of \$120 per quarter beginning Autumn Quarter 1994. The fee will be prorated at \$8 per credit hour for undergraduate majors enrolled for less than 12 credit hours and at \$15 per credit hour for graduate students enrolled for less than 8 credit hours. For subsequent years, the full-time computing fee will be limited to 10% of the resident undergraduate or graduate tuition, respectively. Prorated fees for students enrolled less than full-time will be adjusted correspondingly; and

BE IT FURTHER RESOLVED, That the use of the Business computer laboratory fee will be reviewed by the Office of Academic Affairs and approved by the Board of Trustees annually until the fee is eliminated or replaced by a University-wide computing fee; and

BE IT FURTHER RESOLVED, That approval of the Business computer laboratory fee constitutes the completion of consideration of college-specific computing fees by the Office of Academic Affairs. Subsequent proposals for computing fees, if any, must be University-wide.

Upon motion of Mr. Kessler, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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**CONTINUATION OF COMPUTER LABORATORY FEE
IN ENGINEERING**

Resolution No. 94-125

Synopsis: Authorization to continue with a computer laboratory fee in the College of Engineering is proposed.

WHEREAS the College of Engineering was authorized to implement a computer laboratory fee for its majors in Spring 1993; and

WHEREAS a review of the first year has shown the income from that fee to have been invested as planned and the planned first-year improvements in instructional computing services to have been accomplished; and

WHEREAS a survey of engineering students has shown substantial satisfaction with the improvements already made; and

WHEREAS the College of Engineering has monitored the use of computing laboratories and taken steps to increase accessibility as needed by students; and

WHEREAS there is a need to continue the implementation of the College of Engineering computer laboratory plan; and

WHEREAS students who are majors in computer and information science in the College of Mathematical and Physical Sciences make substantial use of Engineering computing laboratories, approximately 2/3 as much as their counterparts in Engineering, but are not currently assessed the computing fee:

NOW THEREFORE

BE IT RESOLVED, That the College of Engineering is authorized to continue assessing undergraduate majors and graduate students in the college a computer laboratory fee. Beginning Autumn Quarter 1994 full-time undergraduate majors (12 credit hours or more) and full-time graduate students (8 credit hours or more) will be assessed \$120 per quarter. The fee will be prorated at \$10 per credit hour for undergraduate majors enrolled for less than 12 credit hours and at \$15 per credit hour for graduate students enrolled for less than 8 credit hours. For subsequent years the computing fee will be limited to 15% of the resident undergraduate tuition and the prorated fees for students who are not full-time will be adjusted correspondingly; and

BE IT FURTHER RESOLVED, That majors in computer and information science who are enrolled in the College of Mathematical and Physical Sciences will be assessed a computing laboratory fee by the College of Engineering beginning in Autumn Quarter 1994 at the rate of 2/3 of the amount assessed engineering majors; and

BE IT FURTHER RESOLVED, That the use of the Engineering computer laboratory fee will be reviewed by the Office of Academic Affairs and approved by the Board of Trustees annually until the fee is eliminated or replaced by a University-wide computing fee.

Upon motion of Mr. Kessler, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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DEGREES AND CERTIFICATES - SPRING QUARTER COMMENCEMENT

Resolution No. 94-126

Synopsis: Approval of Degrees and Certificates for Spring Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements; and

WHEREAS the Colleges of the Arts and Sciences have recommended that Jennifer Jane Burdick be awarded a Bachelor of Arts degree posthumously in the College of Biological Sciences, and John Doner Galyk be awarded a Bachelor of Arts degree posthumously in the College of Social and Behavioral Sciences:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on June 10, 1994, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

Upon motion of Mr. Kessler, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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PERSONNEL ACTIONS

Resolution No. 94-127

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the April 8, 1994 meeting of the Board, including the following Appointments, Appointment/Reappointment of Chairpersons, Leaves of Absence Without Salary--Continuation, Professional Improvement Leave, Emeritus Titles, as detailed in the University Budget be approved.

Appointments

Name: FERDINAND A. GEIGER
Titles/Terms: Special Assistant to the Vice President for Student Affairs,
effective May 16, 1994 - June 30, 1994
Director of Athletics, effective July 1, 1994
Office/Department: Student Affairs/Athletics
Salary: \$130,000.00
Present Position: Director of Intercollegiate Athletics, University of Maryland at College Park

Name: WAYNE K. HOY
Title: Professor (Novice G. Fawcett Chair in Educational Administration)
Department: Educational Policy and Leadership
Effective: October 1, 1994
Salary: \$103,008.00
Present Position: Professor, Graduate School of Education, Rutgers University, New Brunswick, NJ

PERSONNEL ACTIONS (contd)

Appointment of Chairperson

October 1, 1994 through September 30, 1998

Finance

Stephen A. Buser

Reappointment of Chairpersons

July 1, 1994 through June 30, 1998

Cell Biology, Neurobiology, and Anatomy
Emergency Medicine
Preventive Medicine

James S. King
Douglas A. Rund
Randall E. Harris

Leaves of Absence Without Salary--Continuation

KA-KEUNG C. CHAN, Associate Professor, Department of Finance, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995, to continue to do research at the Hong Kong University of Science and Technology.

ROY JOSHUA, Assistant Professor, Department of Mathematics, effective February 16, 1994, through March 31, 1994, to continue his visit at the University of Paris XIII.

Professional Improvement Leave

ANNE S. PRUITT, Director of the Center for Instructional Resources and Professor in the Department of Educational Policy and Leadership, effective July 1, 1994, through June 30, 1995.

Emeritus Titles

OSCAR E. BRADFUTE, Department of Plant Pathology, with the title Professor Emeritus, effective April 1, 1994.

ALEXANDER M. MAIN, School of Music, with the title Professor Emeritus, effective July 1, 1994.

Upon motion of Mr. Kessler, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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INVESTMENTS COMMITTEE REPORT

Mr. Shumate:

Madam Chair, the Investments Committee met this morning and reviewed the Monthly and Quarterly Endowment Portfolio reports. I am going to ask Mr. Nichols to give that report.

Mr. Nichols:

Thank you, Mr. Chairman. For the last period, the market value of the Endowment was \$490.4 million, which is about \$21.8 million below the report of last month. The equity portion decreased \$18.3 million and the fixed income portion decreased

INVESTMENTS COMMITTEE REPORT (contd)

Mr. Nichols: (contd)

\$3 million, due to the substantial movements in the markets over the period at date.

Net new additions to the Endowment Fund totaled \$900,000 for the month. Since July 1, the Endowment Fund has had a decrease overall of \$2.8 million, which includes net new additions of \$9.4 million. Current asset allocation for the Endowment is 60 percent in equities, 25 percent in fixed income, 8 percent in real estate, and 7 percent in cash, which is at our target allocations.

The Investments Committee also discussed the Quarterly Endowment Report of March 31. It was reported that the Endowment Fund withstood the market correction quite well, compared to the major indices, at a total rate for the 9 months of 1.9 percent; compared to 0.8 for the S&P 500; and 0.2 for the Lehman Corporate Government Index. The Endowment will distribute \$24.2 million to its nearly 2,100 funds during the 1994 Fiscal Year.

Finally, the Investments Committee reviewed the refinancing proposal for the debt for the River Road Hotel Corporation that was presented. The Committee voted to recommend that resolution for approval and that is submitted for your consideration.

Mr. Skestos:

I would like to make a comment on the River Road Hotel Corporation. I noticed from your figures that you have used a figure of 7.85 percent on refinancing. I know that there is some concern that we could do much better since we would be applying the full faith and credit of the University behind this refinancing. My only thoughts is that I would like to see some alternative methods of financing -- we might look at a floater or a seven-day roll over. Because every difference we save in the short period of term that we are talking about, would help us reduce not only those unsecured obligations that the University has out there, but would also help us take down the total loan of the \$8.5 million.

So I hope that maybe at the next Investments Committee, you could give the Committee some of the differences in rates and risks. To make sure that we do secure obviously the smallest amount of interest during the short period of time because it is very critical, I think, to our investment.

Mr. Nichols:

The numbers presented were presented intentionally in a conservative mode because of the dramatic movements in the markets in the last couple of months. There are seven investment banking firms that have submitted proposals in a wide variety of scenarios, Mr. Skestos. I will be glad to bring all of those forward at the next meeting.

Amb. Wolf:

Madam Chair, I also want to express reservations about moving forward at this moment. Because to replace the small amount of guarantee by a full guarantee with the credit of the University behind it, I don't believe that we have improved our position. Any time the University wants to guarantee a loan, it could get a mortgage rate at that interest level or better.

INVESTMENTS COMMITTEE REPORT (contd)

Amb. Wolf: (contd)

I would like to know what the interest rate would be had we kept the same \$1 million guarantee that the University has previously pledged? That would reflect the deterioration or the lowering of interest rates that have generally taken place. I can't separate whether the new mortgage rate reflects the reduction in interest rates generally or if it reflects just the personal guarantee of the University?

Mr. Nichols:

It reflects the drop in the interest rates. The investment banking firms discussed this and all felt that they could not be able to proceed unless the guarantee was in place.

Amb. Wolf:

I believe that the reflection is strictly substituting the University's guarantee for that debt, for their physical property's guarantee for the debt; not the reduction, in general, the interest rates have had in the last 6 months.

Ms. Casto:

Does anyone else want to comment on the situation? It passed the Committee and is on our agenda.

Mr. Shumate:

Madam Chair, the Committee has fully debated these various issues and determined that there is an appropriate financial benefit to the University in moving forward with the proposal, so I will move the motion.

**REFINANCING OF DEBT OF RIVER ROAD HOTEL CORPORATION
BY THE OHIO STATE UNIVERSITY ENDOWMENT FUND**

Resolution No. 94-128

Synopsis: Authorization is requested to refinance the debt of River Road Hotel Corporation.

WHEREAS The Ohio State University Endowment Fund is the sole shareholder of River Road Hotel Corporation, which owns and operates the Ramada University Hotel and Conference Center at 3110 Olentangy River Road, Columbus, Ohio; and

WHEREAS River Road Hotel Corporation has an outstanding mortgage with John Hancock Mutual Life Insurance Company at an interest rate of 10 percent per annum; and

WHEREAS interest rates have decreased substantially in recent years which makes refinancing attractive; and

WHEREAS it is in the interest of the University Endowment Fund to refinance the mortgage to incur a lower interest charge, and be the ultimate beneficiary of increased cash flow; and

WHEREAS Arthur Andersen, the University's tax consultant, has reviewed the proposed transaction and has advised the University as to the advantages of such transaction:

**REFINANCING OF DEBT OF RIVER ROAD HOTEL CORPORATION
BY THE OHIO STATE UNIVERSITY ENDOWMENT FUND (contd)**

NOW THEREFORE

BE IT RESOLVED, That the Treasurer be authorized to refinance up to \$8.5 million of the debt of River Road Hotel Corporation on behalf of The Ohio State University Endowment Fund, and sign the necessary agreements and documents; and

BE IT FURTHER RESOLVED, That the Treasurer be authorized to utilize the University Endowment Fund to guaranty debt of River Road Hotel Corporation to a maximum of \$8.5 million.

Upon motion of Mr. Shumate, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution with seven affirmative votes cast by Ms. Casto, and Messrs. Kessler, Wexner, Shumate, Celeste, Colley, and Skestos, and an abstention by Amb. Wolf.

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Mr. Shumate:

Also, Madam Chair, in the Investments Committee meeting this morning, we received a report on private support for the University for July - March, compared with the same period. That report is in the Development section of the Board books.

Through March total dollars contributed is 10 percent less than last year at this time. Much of this can be attributed to a number of estate gifts from alumni which were received last year. I would like to point out the following items: first of all non-alumni giving is, in fact, up 22 percent; gifts from private foundations are up 32 percent; gifts for building and equipment are running 19 percent ahead of last year; private support for student financial aid continues to be ahead of last year, it is up 15 percent; and unrestricted gift segment to colleges and departments is also up by 15 percent.

At this time, I would like to recommend to the Board the establishment of seven named endowed funds totaling \$349,381.48 in restricted support to the University and the change in name and description of two named endowed funds. In addition, I recommend the acceptance of \$626,365.00 in gift receipts to endowed funds and \$1,948,659.00 to current use funds received during the month of March.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 94-129

Synopsis: The report on the receipt of gifts and the summary for March 1994 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of seven (7) new named endowed funds and amendments to two (2) endowed funds :

NOW THEREFORE

REPORT ON UNIVERSITY DEVELOPMENT (contd)

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of March 1994 be approved.

Upon motion of Mr. Shumate, seconded by Mr. Kessler, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

SUMMARY
TOTAL UNIVERSITY PRIVATE SUPPORT
July-March
1992-93 compared to 1993-94
GIFT RECEIPTS BY DONOR TYPE

	Dollars		<u>% Change</u>
	<u>1992-93</u>	<u>1993-94</u>	
Individuals:			
Alumni (Current Giving)	\$13,653,944	\$ 9,339,931	(32)
Alumni (From Bequests)	<u>2,044,300</u>	<u>1,570,695</u>	(23)
Alumni Total	\$15,698,244	\$10,910,626	(30)
Non-Alumni (Current Giving)	\$ 5,755,927	\$ 7,470,744	30
Non-Alumni (From Bequests)	<u>2,161,758</u>	<u>2,198,626</u>	2
Non-Alumni Total	\$ 7,917,685	\$ 9,669,370	22
Individual Total	\$23,615,929	\$20,579,996	(13) ^A
Corporations/Corp Foundations	\$16,778,079	\$14,971,657	(11) ^B
Private Foundations	\$ 4,085,113	\$ 5,408,578	32 ^C
Associations & Other Organizations	<u>\$ 3,082,307</u>	<u>\$ 1,973,010</u>	(36) ^D
Total	\$47,561,428	\$42,933,241	(10)

NOTES

- A Non-alumni individual giving is up 22% largely due to an increase in gifts of \$10,000 or more (92 for \$5.5 million last year; 98 for \$6.9 million this year). Alumni giving is down 30%. The five largest gifts from alumni thus far this year total \$2.8 million. For the same period of time last year, the five largest alumni gifts totaled \$7.6 million.
- B Corporate giving is down 11%. This is largely due to the \$3.2 mainframe computer given by IBM last year in January. No corporate gift of this magnitude has been received this year. However, if the \$3.2 million computer is factored out, corporate giving is up 10%.
- C Gifts of \$10,000 or more from private foundations are \$1.3 million ahead of the same time last year.
- D Last year during July-March, 76 associations or other organizations gave \$10,000 or more (\$2,146,447). This year during the same period only 52 organizations gave at this level for a total of \$1,223,473.
(Note: Of the \$42,933,241 in current year gift receipts, \$3,184,215 or 7% is the result of the payment of pledges from The Ohio State University Campaign).

REPORT ON UNIVERSITY DEVELOPMENT (contd)

SUMMARY (contd)
 TOTAL UNIVERSITY PRIVATE SUPPORT (contd)
 July-March
 1992-93 compared to 1993-94 (contd)
GIFT RECEIPTS BY PURPOSE

	<u>1992-93</u>	<u>1993-94</u>	<u>% Change</u>
Gift Additions to Endowment:	\$17,019,584	\$14,646,758	(14)
Gifts to Current Use Funds:			
Buildings/Equipment	\$ 5,403,894	\$ 6,443,185	19
Program Support	\$17,463,860	\$13,281,496	(24)
Student Financial Aid	\$ 2,333,502	\$ 2,686,086	15
Annual Funds-Colleges/Departments	\$ 4,423,278	\$ 5,082,010	15
Annual Funds-University	<u>\$ 917,310</u>	<u>\$ 793,706</u>	(13)
Total	\$47,561,428	\$42,933,241	(10)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Funds

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
The Helen O'Brien Hefner Cancer Research Endowment Fund (Cancer Research - The Arthur G. James Cancer Hospital and Research Institute)		\$95,542.26	\$95,542.26
The Harry E. Ashmead Memorial Fund in Electrical Engineering (Teaching and Research - College of Engineering, Department of Electrical Engineering)		\$18,203.47	\$18,203.47
The David H. Adamkin Athletic Scholarship Fund in Honor of Randall Dale Ayers (Scholarships - Athletics, Men's Basketball)		\$15,318.75	\$15,318.75
Jean W. and Clarence J. Cunningham 4-H Leadership Fund (Programs and Activities - College of Agriculture or College of Human Ecology)		\$15,000.00	\$15,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
The Heldt Family Scholarship in Veterinary Medicine (Scholarships - College of Veterinary Medicine)	\$7,500.00	\$7,500.00	\$15,000.00
The Donald J. Pearson, M.D. and Ruth M. Pearson Memorial Endowment Fund (Cancer Research - The Arthur G. James Cancer Hospital and Research Institute)		\$15,000.00	\$15,000.00

Change in Name and Description of Named Fund

From: Ronald L. and Sharon Smith Redick Home Economics Graduate Fellowship Fund
To: Ronald L. and Sharon Smith Redick Home Economics Graduate Fellowship/Scholarship Fund

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Fund

Marjorie C. Martin/American Maltese Association Paladin Veterinary Research Fund (Research - College of Veterinary Medicine)	\$175,317.00	\$175,317.00
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Change in Name and Description of Named Fund

From: The Harold E. Burtt Chair in Industrial Psychology Fund
To: The Harold E. Burtt Chair in Psychology Fund

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Funds

The Helen O'Brien Hefner Cancer Research Endowment Fund

The Helen O'Brien Hefner Cancer Research Endowment Fund for The Arthur G. James Cancer Hospital and Research Institute was established May 6, 1994, by the Board of Trustees of The Ohio State University, with a gift to The Ohio State University Development Fund from the estate of Helen O'Brien Hefner.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Helen O'Brien Hefner Cancer Research Endowment Fund (contd)

The annual income shall be used to support cancer research in The Arthur G. James Cancer Hospital and Research Institute as approved by the Director of The Arthur G. James Cancer Hospital and Research Institute and the Vice President of Health Services.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Director of The Arthur G. James Cancer Hospital and Research Institute and the Vice President of Health Services in order to carry out the desire of the donor.

\$95,542.26

The Harry E. Ashmead Memorial Fund in Electrical Engineering

The Harry E. Ashmead Memorial Fund in Electrical Engineering was established May 6, 1994, by the Board of Trustees of The Ohio State University, with a contribution to The Ohio State University Development Fund from the estate of Harry E. Ashmead (B.E.E. '29, M.S. '31).

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income will be used at the discretion of the Department of Electrical Engineering's Chairperson to enhance electrical engineering teaching and research at the University.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$18,203.47

The David H. Adamkin Athletic Scholarship Fund in Honor of
Randall Dale Ayers

The David H. Adamkin Athletic Scholarship Fund in Honor of Randall Dale Ayers was established May 6, 1994, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from David H. Adamkin (B.S.Agr. '70) Louisville, Kentucky, in honor of Randall Dale Ayers.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The David H. Adamkin Athletic Scholarship Fund in Honor of
Randall Dale Ayers (contd)

The annual income shall be used to supplement the grant-in-aid scholarship costs of student-athletes who are members of the varsity men's basketball team pursuing undergraduate degrees at The Ohio State University. Recipients will be selected by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Director of Athletics in order to carry out the desire of the donor.

\$15,318.75

Jean W. and Clarence J. Cunningham 4-H Leadership Fund

The Jean W. and Clarence J. Cunningham 4-H Leadership Fund was established May 6, 1994, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from family and friends along with a special gift from Clarence J. Cunningham in memory of his wife, Jean W. Cunningham.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for leadership development programs and activities that will recognize outstanding leadership among older 4-H members and/or former 4-H members who are student leaders enrolled at The Ohio State University. Funding of a national leadership recognition trip to a national 4-H event for an outstanding member shall be the first priority in use of available funds each year. The second priority for use of the available funds shall be for leadership development programs/activities of former 4-H members who have demonstrated outstanding undergraduate student leadership. Students enrolled in the College of Agriculture or in the College of Human Ecology shall be given priority. Any unused funds shall be retained for later years use or reinvestment in the principal account. Selection of award recipients shall be made by the assistant director (state leader) for 4-H or his/her designee who shall have responsibility for the implementation of details deemed to be in keeping with the intent of the late Jean W. Cunningham and her husband, Clarence J. Cunningham.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the University's Board of Trustees in consultation with the director, Ohio State University Extension in order to carry out the desire of the donors.

\$15,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Heldt Family Scholarship in Veterinary Medicine

The Heldt Family Scholarship in Veterinary Medicine was established May 6, 1994, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from Lewis Rolfes Heldt, (M.A. Education, '51) of Toledo in memory of pets "Cat," "Coco," "Snoopy," "Boots," "Charley/Orangy," and "Mama Cat and Four Kittens."

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more scholarships for students in veterinary medicine. The recipient should be committed to the study and practice of animal geriatrics and the dealing with the pet owner in a caring, compassionate, supporting, and consoling manner. Students shall be selected upon the recommendation of the Dean, College of Veterinary Medicine, and in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$15,000.00

The Donald J. Pearson, M.D., and Ruth M. Pearson
Memorial Endowment Fund

The Donald J. Pearson M.D., and Ruth M. Pearson Memorial Endowment Fund for The Arthur G. James Cancer Hospital and Research Institute was established May 6, 1994, by the Board of Trustees of The Ohio State University, with a gift to The Ohio State University Development Fund from Mrs. Ruth M. Pearson.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support cancer research in The Arthur G. James Cancer Hospital and Research Institute as approved by the Director of The Arthur G. James Cancer Hospital and Research Institute and the Vice President of Health Services.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Director of The Arthur G. James Cancer Hospital and Research Institute and the Vice President of Health Services in order to carry out the desire of the donor.

\$15,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Name and Description of Named Endowed Fund

Ronald L. and Sharon Smith Redick
Home Economics Graduate Fellowship/Scholarship Fund

The Ronald L. and Sharon Smith Redick Home Economics Graduate Fellowship Fund was established June 2, 1989, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from Ronald L. (M.A. '64, Ph.D. '69) and Sharon Smith Redick (B.S.H.E. '60, M.A. '64) of Columbus, Ohio. The name and description were revised May 6, 1994.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The income shall be added to the principal until the principal reaches \$10,000.00. The annual income shall be used to fund a graduate fellowship or scholarship. The fellowship or scholarship shall be awarded to students preparing for positions in Home Economics Education. Preference is to be given to students with the following characteristics in priority order: 1) minorities or males; 2) students with high academic credentials; 3) those with prior experience as officers or advisors in Future Homemakers of America, and those active in home economics education related professional and/or honorary societies; and 4) applicants from Morrow County, Ohio. The recommendation for the recipient will be made by the faculty implementing the home economics teacher education program, in consultation with the University Committee on Student Financial Aid.

In the event that The Ohio State University should no longer support a home economics teacher education program, this account will be moved to the College of Education for graduate fellowships/scholarships. Preference is to be given to students with an interest in the study of curriculum and instruction.

Should the need for this fund cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to the recommendation of the Dean of the College of Human Ecology or the Dean of the College of Education.

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Fund

Marjorie C. Martin/American Maltese Association
Paladin Veterinary Research Fund

The Marjorie C. Martin/American Maltese Association Paladin Veterinary Research Fund was established May 6, 1994, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from the estate of Marjorie C. Martin, in cooperation with the American Maltese Association.

One-half of the annual income shall be reinvested by the Foundation in the original fund. The remaining one-half of the annual income shall be distributed to The Ohio State University to fund veterinary research into diseases, defects, injuries and treatment of Maltese dogs and related toy breeds (i.e. breeds in which a typical adult animal is seven pounds or less) with particular emphasis

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Fund (contd)

Marjorie C. Martin/American Maltese Association
Paladin Veterinary Research Fund (contd)

on problems of reproduction, hypoglycemia, risks of surgery, and use of anesthetics. However, as research and veterinary science advance, the need for research into various topic areas may change.

The College shall report use of funds and research performed to the American Maltese Association annually. The College shall also consider suggested ideas and areas of research interest from the Association. This in no way is intended to restrict the University's use of the funds or to interfere with scientific or veterinary ethics or the scientific or veterinary legitimacy of the research.

\$175,317.00

Change in Name and Description of Named Endowed Fund

The Harold E. Burt Chair in Psychology Fund

The Harold E. Burt Chair in Industrial Psychology Fund was established June 1, 1990, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Foundation from Ruth and Frank (Ph.D. Psychology, 1935) Stanton, New York, New York. The name and description were revised May 6, 1994.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

Income provided by the Foundation shall be added to the principal until the minimum amount for funding an endowed chair (\$1,250,000) has been reached. At that time, the annual income shall be used to provide salary and program support for the work of a distinguished teacher and scholar in the Department of Psychology whose interests focus on issues of fundamental research and theory related to the application of psychology in areas such as communication, organizations, public policy, and information-processing decision-making and choice behavior. Appointment to the Harold E. Burt Chair will be recommended by the Dean of the College of Social and Behavioral Sciences to the Provost and approved by The Ohio State University Board of Trustees.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

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STUDENT AFFAIRS COMMITTEE REPORT

Mr. Francisco:

This morning during our Committee meeting, Mary Daniels commented on the student health insurance which will be coming forth at the June Board meeting. Also, Larry Romanoff and Kate Riffie, from the Department of Athletics, talked about academic and life support for our student athletes. May I also comment, that we have four academic counselors who are doing a terrific job with 800 athletes in 32 different sports. I think they're doing a heck of a job.

I would like to now go on to the student government reports. Wes Bishop reported today on IPC's year in review and bid his farewell to the Committee. Wes had to go and take an exam today. The other two presidents will be speaking a little later. The Committee also presented resolutions to Frank Chloupek, Chris Norman, and Wes Bishop this morning, expressing the Board's appreciation for their commitment and exceptional service to the University as Student Government Presidents during this past year. Madam Chair, a motion is needed to ratify these expressions of appreciation.

EXPRESSION OF APPRECIATION

Resolution No. 94-130

WHEREAS Wesley T. Bishop, a student in the College of Law, has served as President of the Inter-Professional Student Council during the past year; and

WHEREAS Wes also has served the University with distinction on several committees; and

WHEREAS his achievements include national recognition in his field of study; and

WHEREAS he has earned the respect of students, faculty, and staff for his commitment to the University:

NOW THEREFORE

BE IT RESOLVED, That this Board expresses appreciation to Wesley T. Bishop for his service and leadership to The Ohio State University and wishes him happiness, health, and success in the future.

Upon motion of Mr. Celeste, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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EXPRESSION OF APPRECIATION

Resolution No. 94-131

WHEREAS Frank R. Chloupek, a doctoral candidate in physics, has served as the President of the Council of Graduate Students during the past year; and

WHEREAS Frank has served the University with competence and commitment on several committees during the last three years; and

WHEREAS he has demonstrated the finest qualities of leadership; and

EXPRESSION OF APPRECIATION (contd)

WHEREAS he has maintained the highest academic standards and shows great promise of outstanding scholarship in the future:

NOW THEREFORE

BE IT RESOLVED, That this Board expresses appreciation to Frank R. Chloupek for his dedication and commitment to The Ohio State University and wishes him, happiness, good health, and success in the future.

Upon motion of Mr. Celeste, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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EXPRESSION OF APPRECIATION

Resolution No. 94-132

WHEREAS Christopher T. Norman, an undergraduate student, has served as the President of the Undergraduate Student Government during the past year; and

WHEREAS he has demonstrated outstanding leadership skills during his undergraduate experience at the University; and

WHEREAS Chris has worked tirelessly for the University as a student representative both on campus and in intercollegiate associations; and

WHEREAS he has extended his commitment of service to the larger community, especially in his work with children and the elderly:

NOW THEREFORE

BE IT RESOLVED, That this Board expresses appreciation to Christopher T. Norman for his service and leadership to The Ohio State University and wishes him happiness, health, and success in the future.

Upon motion of Mr. Celeste, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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REPORTS FROM STUDENT GOVERNMENT PRESIDENTS

Mr. Francisco:

Now, I would like to call on Frank Chloupek and Chris Norman to address the Board.

Mr. Frank Chloupek:

Thank you, Madam Chair. Good morning ladies and gentlemen, I am pleased to be speaking to you today as the elected representative of Ohio State's more than 11,000 graduate students.

REPORTS FROM STUDENT GOVERNMENT PRESIDENTS (contd)

Mr. Chloupek: (contd)

Graduate students fill many roles at Ohio State: participating in and often initiating the cutting edge research that goes on here; seeing to the education of undergraduates; and, perhaps most importantly, learning -- being here to obtain an advanced degree to take back to the professional, academic, or governmental world.

I am pleased to be here today to bring you some of their concerns, including those of unsupported graduate students, enrollment and placement issues, graduate associate support, the 1994-95 student health plan, and student fees.

Unsupported Graduate Students. The traditional image of a graduate student is that of an individual devoting their full attention to their studies while serving a paid teaching or research apprenticeship. That picture is becoming less valid today. Many students are supported by their savings, loans, or earnings from their full-time jobs, as they pursue their advanced degree. CGS applauds the initial efforts of the University to have certain administrative offices open at night and hope to see that trend of accessibility continue. Further, we urge the University to stress the importance of the prompt delivery of financial aid and advocate the existence of adequate support services for these graduate students.

Graduate student enrollment and placement. It has often been mentioned that increasing graduate student enrollment would promote a richer academic environment. Any plan to increase either the number or proportion of graduate students on campus will require careful thought at all levels. Specifically, care must be taken to address: the departmental capacities, in terms, of advising and teaching; increase numbers of graduate students since graduate courses are by nature limited in size and more faculty intensive; the availability of support for additional graduate students, especially if fewer teaching associate positions are available as a result of departmental restructuring; issues of recruitment and retention of graduate students from underrepresented populations; and the relationship between the size of OSU programs and the outside job market.

I refer you to an excellent article on this topic which appeared in the March 23, 1994 issue of *The Chronicle of Higher Education*. There will be a short quiz on this article at the next Board meeting.

Graduate Associate Support. With the recent increases in health insurance premiums, parking permit costs, and other University fees, the purchasing power of a graduate stipend has not kept up with the cost of living in Columbus. The Council appreciates the efforts made this year by the Vice President for Finance and others involved in the budget process, to see that this situation is remedied somewhat. I hope they will continue their diligence to ensure that the compensation package is fairly and equitably distributed among new and returning graduate students. It will certainly be a multi-year project to ensure that graduate stipends are at a level that can assure Ohio State's competitiveness for the best and brightest graduate students.

Furthermore, CGS applauds the efforts of the Graduate School, through its Graduate Associate and Fellowship Committee, to study assistantships across the University to ensure that half-time associateships adequately represent 20 hours of work. The Graduate School and its committees provide an objective view in this matter, as they are independent from the concerns of individual departments. Ohio

REPORTS FROM STUDENT GOVERNMENT PRESIDENTS (contd)

Mr. Chloupek: (contd)

State must ensure that graduate students are provided with every opportunity to attain their degree in a timely fashion.

Student Health Plan. Numerous hours of student labor, assisted by dedicated administrators, staff, and faculty, have produced an excellent plan and I would encourage its full adoption, including the plans for domestic partner coverage by this Board at its June meeting. This provision is strongly welcomed by the Council of Graduate Students.

The 1994-95 Student Health Plan Proposal has received the unanimous endorsement of the Council on Student Affairs. The Student Health Plan is funded 100 percent through voluntary student premiums. No University funds would be used for domestic partner care or coverage. I urge you to follow the lead of peer institutions, such as the University of Chicago and the University of Iowa, and validate the independent student health plan by approving it in its entirety.

Finally, Student Fees. Some students attracted to Ohio State through fellowship and assistantship offers have been surprised to find that they have been given a bill for \$120.00 for departmental computers.

To expand upon the practice of individual college computing fees can lead to numerous college computing bureaucracies, and incompatible college systems. Students may have to learn different operating systems and software as they move from class to class. A central, uniform approach can result in a better educational experience for all students. A hodge-podge of individual college fees additionally sets a bad public relations precedent for the University by appearing to be an attempt to circumvent the State imposed cap on tuition and fees.

As an alternative, the Council endorses the Academic Computing Plan, which includes plans for a University-wide computing fee as a portion of its funding. The Council of Graduate Students is willing to work with the administration and the State Legislature to insure a properly funded central approach to address Ohio State's computing needs.

I have mentioned some of the major issues facing Ohio State graduate students today: unsupported graduate students, enrollment and placement issues, graduate associate support, the 1994-95 student health plan, and student fees. The Council of Graduate Students looks forward to working with you, and especially with the very able student members of the Board, to address these or any other issues facing The Ohio State University.

Thank you very much, Madam Chair. I will be happy to answer any questions the Board may have.

Ms. Casto:

Any questions? Thank you.

REPORTS FROM STUDENT GOVERNMENT PRESIDENTS (contd)

Mr. Chris Norman:

Once again, thank you for allowing me to speak today. I am here not only as the President of the Undergraduate Student Government, but also as a student who is going to be graduating real soon -- June 10.

I don't want to go into too much about what I think needs to be done, because I think that you all know first-hand by participating in Student-for-a-Day. I think that Mr. Celeste has seen some real stiffs in the classroom, and Jerry May has proven himself to be in better shape than myself in his Student-for-a-Day when he participated in the Greek run. I think Provost Sisson got a chance to see what it was like in a Chemistry classroom and what students have to deal with. So in that aspect, you have been out there, you are seeing what's going on, and I would encourage that we do it a little bit more. Let's turn the tables and give the students an opportunity to shadow you for a day, and to see what your lives are like in your busy roles. I think that is very important.

I'm just going to try and tell you a little bit about what has happened to me. This is my fifth year at Ohio State. I started out at ATI in Wooster, several years ago and that's where I proved myself academically and moved on to Ohio State to further my education. Living in a residence hall, I had some interesting experiences with several different roommates who came and went for a variety of reasons. One roommate set my room on fire two times in the same day, that was really a very interesting experience.

I have always loved Ohio State and have always been very active. I have a great fondness for Ohio State; it's really a part of me. As I have progressed through the past few years, I've thought of different ways to get involved and to become a part of the community, to share my experiences with other people, and to get them involved, too. I think that is why I became student government president. I am not a political science major and I am not going on to Law School. Actually, I am going to be working for the Ohio Farm Bureau when I graduate. Hopefully, I will be returning to the family farm one day to become a farmer, an agriculture producer. The reason that I did become USG President was because I cared very much for the University. I cared for the students here. I cared for just the entire environment that we live in, and I wanted to be very much a part of that.

I've seen a lot of good things at Ohio State, but I have seen some bad things too. I have had to say good bye to students that I never had the chance to meet. With Stephanie Hummer's death, I saw a call to action from the students. The student government answered that call by planning an open forum where students could address University administrators, community leaders, and also state leaders. They were able to get their questions answered on how can we make this a better and safer community.

I would like to let you know some things that USG has done this past year. I am not trying to praise myself, I am trying to praise the students who have been out there serving on the committees and working with all of you to give their input, and to help make this a better University. Starting last quarter, I don't think too many of us can forget the Jeep Eagle Health and Fitness Tour that came to our campus, where we got to see President Gee stretched out on a velcro wall.

REPORTS FROM STUDENT GOVERNMENT PRESIDENTS (contd)

President Gee:

You should have seen me in my sumo wrestling suit this week!

Mr. Norman:

We saw the need to help educate our peers about safer sex. Not just the physical act and what safety precautions we need to take and the maturity level that needs to be there, but also the emotional commitment of that aspect of our lives. We saw programs like, "Coffee, Tea, and USG," which was an open forum to discuss women's issues and the climate forum on campus. One forum was held at President Gee's house and he was very receptive to what we had to say. We have been very active with the Ohio Coalition Against Sexual Assault. We participated in a variety of different parades to get Ohio State's name out and to get our name out and to help publicize students more.

We talked about physical abuse and talked about something that is not covered a lot and that is emotional abuse in relationships that we are in. We've cosponsored and participated in blood drives. We participated in disability simulation support, cosponsored by the Students for Disability Awareness. Every quarter, USG sponsors something called, "President for a Day." This is where one undergraduate student gets to shadow President Gee for a day. Autumn Quarter that was Nathan Traucht, and Winter Quarter it was Amanda Sutherland. It is a great experience for the students and I think also for President Gee to see both sides.

I think USG has been an active discussion leader and participant in involving discussions on a new student union, activity fees, restructuring, financial aid reform, disability concerns, diversity, traffic and parking -- Janet, thank you for the information you gave me the other day -- senior finals, sexual harassment, and on and on and on. In my five years -- I have only been involved in student government for two years -- I have never seen students on this campus be so actively involved in what goes on at a university. I think there is room for a lot of improvement in student activism, but I definitely think we are heading in the right direction.

USG specifically hosted the Association of Big Ten Student Government Conference. We have attended many leadership conferences -- not because we just wanted to get away and see what everyone was doing -- but because Ohio State was actively sought out to participate in these conferences. We are well respected, not just in the Big Ten, but throughout the nation. If any of you saw C-Span the other night, you would have seen six members of the Undergraduate Student Government on C-Span attending the National Student Leader Youth Convention in Washington, D.C.

I think the best thing I started was the Student-for-a-Day, to give you the opportunity to see what our lives are like on a day-to-day basis at the University. I think it was very rewarding, not only for you, but I think the students had a great opportunity to visit with you also.

I want to talk a little bit about the academic-side just to wrap up. I want to acknowledge some outstanding teachers that I have had the experience of coming in contact with and some others that have been mentioned to me over and over again: Isaac Mowoe from Black Studies; Sebastian Knowles from the Department

REPORTS FROM STUDENT GOVERNMENT PRESIDENTS (contd)

Mr. Norman: (contd)

of English; Alice Walters from Agriculture Communication; Fred Stephens from Poultry Science; Matt Ramsey, who I currently have for my English 291 class -- who is an awesome graduate student professor, he does a great job. I would also like to acknowledge my Chemistry G.A.s, who don't get enough credit a lot of times -- Doug Gernert and Louis Salvati, they are both a great, great help getting me through that course and a great help to the students who are also sharing that course with me; and also, Felecia Jones and Gerald Kosicki both from Journalism. There are many, many more. I could go on, but those are the ones that really stand out in my mind. And when I leave Ohio State, I will take these names with me and the help that they gave me. I will be contributing back to Ohio State, not just in the financial sense, but also in the verbal support and the emotional support. I will always be willing to come back to Ohio State and help you out in any way I possibly can.

I look forward to seeing everyone June 10, 9:30 a.m., in the Stadium -- be there. We have a great commencement speaker, I think everyone is going to be very, very pleased with him. I am sorry Hillary couldn't come, she was booked and Maya Angelou cost too much. But Mark is definitely a very inspirational person and you will all enjoy him very much.

President Gee:

Mark Goldston, a graduate of the University, is the Chief Executive Officer of LA GEAR. He is the guy who invented the shoes that light up when you walk along and that is what he is going to talk about -- how you light up shoes! He is going to be lots of fun and the students are going to enjoy him. It will be a challenge for all of us.

Chris, I must say that you have done a remarkable job. One of the things that strikes me is that you represent, in so many ways, the things that I think are wonderful about Ohio State. You are a young man who came off the family farm, went to ATI, had a good academic experience there, and decided to come to the University full-time. And just to hear you talk, all of a sudden you are talking about these wonderful, interesting, and enlightening issues. I suspect that five years ago, you didn't know that these things existed in terms of date rape, sexual harassment, and a number of the other issues which are of enormous importance in a community like this, but yet you have taken a leadership role.

Just one final comment to you, obviously you have contributed a great deal to Ohio State. The question of your own personal growth -- and I won't say enlightenment -- but the enhancement of your own opportunities to come in contact with people of different views, has that been an enormously productive experience, too?

Mr. Norman:

Very much so. I wouldn't have traded it for anything. I think what I got in the classroom was incredible, but what I got outside -- my participation, my service to the University -- goes above and beyond anything I could have ever gotten out of a book. It has been a unique experience to meet with state and federal representatives, personally to meet with other administrators from other universities, to work so closely with so many of you. There are a few of you I haven't had a chance to meet - Mr. Skestos and Mr. Wexner -- but I have wanted to. Time

REPORTS FROM STUDENT GOVERNMENT PRESIDENTS (contd)

Mr. Norman: (contd)

doesn't always allow that. I have very fond memories and I feel very, very prepared for my career. I graduate June 10 and start work June 13.

President Gee:

Chris, you have emphasized this June 10 so much. Do you have problems in a class that you need some help with?

Mr. Norman:

No. It has been a good term, it has been a good run. I am just looking forward to getting on and experiencing another aspect of life.

President Gee:

Well, I think that is a wonderful tribute to you and to the University. I appreciate that.

Ms. Casto:

I would like to call on Mr. Celeste.

Mr. Celeste:

Excuse me, Hiawatha, before you continue, one of the things that we would like to do is present you with this plaque for your service. It reads, "In appreciation to Hiawatha N. Francisco, Jr., for his dedication, commitment, and praiseworthy service to The Ohio State University."

President Gee:

I might note, Hiawatha, with that shoddy undergraduate degree that you have, that it is about time that you are getting some academic excellence in your life.

Mr. Hiawatha:

Thank you, Gordon. Half my blood is now Scarlet and Gray. The last thing I would like to add is that the President has started hosting student breakfasts. We had our first one last week, and the second one is later this month.

That concludes my report.

Ms. Casto:

I, too, will miss you. I have enjoyed working with you very much.

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FISCAL AFFAIRS COMMITTEE REPORT

Mr. Skestos:

The Committee met earlier this morning and discussed the proposed distribution of licensing revenue and the Third Quarter Report.

(See Appendix XXXIX for a chart on the FY 1994 Third Quarter Report, page 929.)

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Mr. Skestos:

The Fiscal Affairs Committee is recommending the following resolutions:

**WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS
JANUARY - MARCH 1994**

Resolution No. 94-133

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed:

WHEREAS the Purchasing Policy of The Ohio State University, adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, provides that the President and/or the Vice President for Business and Administration may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists, or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Vice President for Business and Administration has submitted a report on waivers of competitive bidding requirements granted for the period of January - March, 1994; and

WHEREAS during the period covered, the Vice President for Business and Administration, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 36 waivers of competitive bidding requirements for annual purchases totaling approximately \$5,694,800.00, as shown on the enclosed exhibit:

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of January - March 1994, is hereby accepted.

Upon motion of Mr. Kessler, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix XL for background information, page 931.)

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REQUEST FOR CONSTRUCTION BIDS

Resolution No. 94-134

MCCAMPBELL HALL - HEART REHABILITATION UNIT
OARDC - SELBY HALL ROOF REPLACEMENT
RHODES HALL - CARDIAC CATHETERIZATION LABORATORY
POSTLE HALL - ASBESTOS ABATEMENT
TURFGRASS FIELD SERVICES BUILDING

Synopsis: Authorization to request construction bids for the listed projects is proposed.

WHEREAS the College of Medicine desires to renovate rooms 188 and 192 in McCampbell Hall to provide an exercise area with supporting offices and examination rooms to accommodate the relocation of the cardiac rehabilitation program from Larkins Hall; and

WHEREAS an addition to the project design will provide cosmetic renovation including floor coverings, wall fabric, and paint, for the third floor of the Nisonger Center; and

WHEREAS the total estimated project cost is \$215,170, and the total estimated construction cost is \$209,667, with funding provided by the College of Medicine; and

WHEREAS the University desires to replace the badly deteriorated and leaking roof on Selby Hall at the OARDC campus; and

WHEREAS the current deteriorated condition of the building roof has made this project a high priority; and

WHEREAS the total estimated project cost is \$125,000, and the total estimated construction cost is \$110,000, with funding provided from House Bill 904; and

WHEREAS University Hospitals desires to proceed with the construction of a corridor from the second floor Radiology Department to connect with new, modular, pre-fabricated catheterization laboratories and to connect all three modular units; and

WHEREAS the total estimated project cost is \$300,000, and the total estimated construction cost is \$250,000, with funding provided by University Hospitals; and

WHEREAS the University desires to proceed with asbestos abatement work in mechanical rooms 048 and 161 in Postle Hall; and

WHEREAS the total estimated project cost is \$163,000, and the total estimated construction cost is \$129,000, with funding provided by the Board of Regents Asbestos Abatement fund (\$146,700) and Department of Physical Facilities (\$16,300); and

WHEREAS the Ohio Turfgrass Foundation has donated a new building (valued at approximately \$500,000) for use by the Agronomy Department and the Turfgrass Management Program; and

WHEREAS the total project cost for the site work and utilities for the building is \$200,000, and the total estimated construction cost for the site work and utilities is \$164,000, with funding for site work and utilities provided by the College of Agriculture:

NOW THEREFORE

REQUEST FOR CONSTRUCTION BIDS (contd)

MCCAMPBELL HALL - HEART REHABILITATION UNIT
OARDC - SELBY HALL ROOF REPLACEMENT
RHODES HALL - CARDIAC CATHETERIZATION LABORATORY
POSTLE HALL - ASBESTOS ABATEMENT
TURFGRASS FIELD SERVICES BUILDING (contd)

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids on these projects in accordance with established University procedures, and if satisfactory bids are received, to award contracts, with all actions to be reported to this Board at the appropriate time.

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix XLI for maps, page 933.)

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Ms. Pichette:

This particular item was reviewed by the Fiscal Affairs Committee and we are seeking authorization to sell a portion of Barnebey Center, located in Fairfield and Hocking Counties. There is background information and a map in your materials. The College of Agriculture and the School of Natural Resources have determined that the Center no longer can be operated economically and an opportunity has been presented to sell this property to the Columbus and Franklin County Metropolitan and Park District.

The Board previously approved the sale of the entire Center to Metro Parks, but the Park Board has concluded that for financial reasons they can proceed now with the purchase of only a portion of the Center. This sale should not effect the value of the remaining acreage or ability to market it effectively, but it will relieve the University of a liability issue with respect to the deteriorating and vacated facilities.

Proceeds from the sales will fund two scholarship accounts for agricultural students. Vice President Moser is here and we would be happy to respond to any questions you might have.

SALE OF REAL PROPERTY

Resolution No. 94-135

470 ACRES OF THE BARNEBEY CENTER
FAIRFIELD AND HOCKING COUNTIES, OHIO

Synopsis: Authorization to sell approximately 470 acres of the Barnebey Center, located in Fairfield and Hocking Counties, is proposed.

WHEREAS the Board of Trustees of The Ohio State University owns approximately 1,278 acres of real property located in Madison Township of Fairfield County and Good Hope Township of Hocking County and known as the Barnebey Center; and

SALE OF REAL PROPERTY (contd)

**470 ACRES OF THE BARNEBEY CENTER
FAIRFIELD AND HOCKING COUNTIES, OHIO (contd)**

WHEREAS the School of Natural Resources and College of Agriculture have determined that this property no longer is needed for, and cannot be operated economically in support of, the educational and research programs of the School; and

WHEREAS the Columbus and Franklin County Metropolitan Park District has offered to purchase approximately 470 acres of this property, including timber and mineral rights, for \$500,000, and the value of this portion of the property, based on the average of two appraisals, is approximately \$535,100, and

WHEREAS the net proceeds from the sale of this property shall be used to establish two Endowment accounts, The Barnebey Family Scholarship Fund and The Annabelle Hoge Scholarship Fund, for undergraduate and graduate scholarships for students in the School of Natural Resources; and

WHEREAS the appropriate University offices have determined that this sale is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized, in the name of the Board of Trustees of The Ohio State University, to sell all of the University's right, title, and interest in this 470 acre portion of the Barnebey Center property, including all timber and mineral rights, to the Columbus and Franklin County Metropolitan Park District for no less than \$500,000.00, upon such terms and conditions as are deemed to be in the best interest of the University.

Upon motion of Mr. Kessler, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix XLII for background information and map, page 939.)

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Mr. Skestos:

I would like to now call on Provost Richard Sisson, Dr. Ed Ray, and Mr. Bill Shkurti to present a resolution that is found in your agenda book.

Provost Sisson:

Thank you, Mr. Chairman. I would like to take just a moment to review the objectives that we have had with respect to the development of the budget this year. You will recall that on July 9, 1993, the Board approved two overriding objectives for the 1994-95 current funds budget. These are: to allocate resources consistent with the priorities of the academic planning process in order to improve the quality of our institution; and to establish the foundation that would enable us to achieve financial equilibrium by the end of Fiscal Year 1995, by balancing the FY '94 and FY '95 budgets, focusing on academic priorities, reducing multi-year spending plans, and streamlining our bureaucracy.

Provost Sisson: (contd)

Let me just say something about the academic priorities. The following areas have been identified through academic planning as those areas where additional resources should be focused for maximum benefit to our institution and competitive compensation for participants in our community: academic enrichment, computers -- critical, diversity -- critical, our research infrastructure, scholarships and other student services, and deferred maintenance. The financial equilibrium is critical also to the long-term stability and quality of our institution. I'd like to call on my colleague Bill Shkurti to elaborate in that regard.

Mr. Shkurti:

Thank you, Dr. Sisson. One of the things the Board has encouraged us to do consistently is think ahead, instead of lurching from one financial crisis to another. So the spirit behind this move toward financial equilibrium is to set a longer term financial goal for the University. This is detailed on page 4 of your handout. I won't go over all the details, but rather highlight what we are trying to do in this budget, which we really started last year. First, we want to define what financial equilibrium is -- which is to, overall, have our income and revenues in balance over the long run. This is not a guarantee. It doesn't happen by itself. The conditions that help us get there -- including the recruitment and retention of qualified students -- and then how this particular budget furthers the goal of financial equilibrium, which we hope to reach in fiscal year 1996, a year from now.

The other thing that I would stress is that as desirable as financial equilibrium is, it is not an end in itself. It really is a stable financial environment that promotes not the holding on to the status quo, but promotes constructive change, which is what we have been talking about this morning. So I think that gives us a sense of what we hope financially to accomplish in this budget. I will now turn to Dr. Ray who will talk about the academic priorities in the budget.

Dr. Ed Ray:

Thank you. To repeat a point made earlier, as part of the discussion about planning the targeting of University resources for longer than an annual period, but over a longer period of time as part of the planning process last year we settled on a number of priorities. Rather than simply repeat those and assert that, in fact, resources will be brought to bear on those areas of focus, let me match up some numbers for you.

We expect that in the overall budget we are looking at for Fiscal '95, that expenses will increase approximately 2.9 percent, compared with a cost of living increase of about 3 percent. So basically, in real terms, we have the same real resources to manage for the next year that we had this past year. Nonetheless, one of our chief priorities was to have competitive compensation packages. And so within this overall increase in expenditures of 2.9 percent, we have targeted for merit compensation increase purposes an amount equal to 4 percent.

We also indicated, last academic year, that we wanted to develop academic enrichment pools so that we could invest resources in new -- and to expand on existing -- areas of excellence in the academic enterprise. As part of the package that will be brought forward to you we anticipate putting \$2.5 million in new annual rate in cash into multi-year commitments. Those multi-year commitments include:

Dr. Ray: (contd)

\$1 million in cash and annual rate to be invested in specific academic program proposals. We have received proposals from deans, faculty, and chairs and we will be making decisions over the course of the next month about how to target those resources most effectively. We also indicated that, for example, computing and research infrastructure, student scholarships, and diversity were all among the objectives for the University.

Again, let me just point out quickly that \$800,000 in annual rate in those multi-year commitments is money to go toward high ability scholarship funds for students on a continuing basis that had not been part of our program before. In addition, we anticipate money for both administrative and academic computing purposes; and on the research support-side, an increase in overall expenditures of 7.8 percent. Again, this is within a budget that will be increasing only at 2.9 percent. With regard to student financial aid, we will be augmenting the monies that we are putting into student financial aid in the amount of 6.7 percent. So, again, I think if we look at the comparison between the areas that we have identified as priorities and where we are putting our money in a differential way, we are putting it where we said it counts the most.

Finally, let me end with deferred maintenance. This was an area in which we said we also need to pay closer attention and put resources. In the facilities and utilities area, we have targeted for an increase of 6.1 percent. So, again, I think that rhetoric and the reality of the resource allocations, in general, that we propose match up fairly well.

Mr. Skestos:

Are there any questions or any discussion?

1994-95 CURRENT FUNDS BUDGET GUIDELINES

Resolution No. 94-136

Synopsis: The budget guidelines for fiscal year 1994-95 are being submitted for adoption.

WHEREAS the levels of resources have been identified for the second year of the 1993-95 biennium; and

WHEREAS appropriate planning and consultation within the University has been accomplished; and
WHEREAS the President is now prepared to present his 1994-95 Budget guideline recommendations:

NOW THEREFORE

BE IT RESOLVED, That the guidelines for the University's Current Funds Budget for fiscal year 1994-95, be developed from the accompanying text and tables; and

BE IT FURTHER RESOLVED, That the compensation package for fiscal year 1994-95 as presented in the accompanying documents be implemented by the President for faculty, staff and students; and

1994-95 CURRENT FUNDS BUDGET GUIDELINES (contd)

BE IT FURTHER RESOLVED, That tuition and fees be increased for all students beginning Autumn Quarter 1994 as specified in the accompanying guidelines incorporated in this resolution which is in compliance with current legislation; and

BE IT FURTHER RESOLVED, That the Secretary be instructed to incorporate all supporting documents into the minutes of this meeting, and to file these materials with the official records of this University.

Upon motion of Mr. Skestos, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix XLIII for background information, page 943.)

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Mr. Skestos:

I would like to call on Mr. Shkurti to present the funding for the next development campaign.

Mr. Shkurti:

This was discussed in exhausting detail in the Investments and the Fiscal Affairs Committees. So I will just say that this provides a way of funding the next development campaign that protects the general fund; it also keeps faith with the donors that every penny in principal that they donate to the University will be used for the intent of the gift; and it represents the combined efforts of the Offices of Finance and Development in a method that we think funds the next campaign appropriately.

FUNDING THE NEXT DEVELOPMENT CAMPAIGN

Resolution No. 94-137

WHEREAS the University is about to embark on a major campaign; and

WHEREAS the University needs to invest in the resources to make such a campaign successful; and

WHEREAS General Fund resources are limited and additional reallocations in academic units must be avoided:

NOW THEREFORE

BE IT RESOLVED, That

1. The University be permitted to charge restricted and unrestricted development accounts received after July 1, 1994, an administrative charge of up to one percent of the value of the gift for the duration of the campaign as described in the attached text, provided that such charge does not reduce the principle of the gift.
2. The University may provide additional start up support for the campaign from unrestricted gift money as appropriate.

FUNDING THE NEXT DEVELOPMENT CAMPAIGN (contd)

3. The Vice President for Finance and the Vice President for Development report annually to the Investment Committee and Fiscal Affairs Committee of the Board of Trustees and to the University Foundation Board on the acquisition and expenditure of administrative funds.
4. This resolution shall expire at the end of the campaign (December 31, 2000) unless specifically re-authorized by the Board of Trustees; and

BE IT FURTHER RESOLVED, That the Secretary be instructed to incorporate all supporting documents into the minutes of this meeting, and to file these materials with the official records of this university.

Upon motion of Mr. Kessler, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix XLIV for background information, page 955.)

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President Gee:

One item we forgot -- Ed needs to say one thing about compensation.

Dr. Ray:

I think to the extent that everyone is comfortable with the overall budget package that's good, but we wanted to provide at this point, for informational purposes, a little bit more detail about the compensation package that's proposed. As I indicated, we anticipate a merit package of 4 percent available for faculty and staff. The goals that we had for putting this package together were to protect competitive compensation, our competitive compensation position, to maintain purchasing power, specifically to reward performance on a merit basis, to maintain equity within the system, and to do so in a way that is financially sound.

The package that we propose, as I indicated, is a merit based increase that amounts to 4 percent in total for faculty and staff. It is important to appreciate that because it is a merit package that, in fact, individuals will not automatically get 4 percent. There is not an across-the-board character to this raise package. We do talk about a basic merit increase for people who are performing appropriately in their duties as faculty and staff. For individuals in that category we have proposed an increase of \$600 for faculty and staff with salaries up to \$30,000, with the understanding that beyond \$30,000, the base unit of merit increase would be \$300, plus 1 percent. Some of the reasoning that went into that you have already gotten some inkling of in our discussion of the changes in the health benefit cost that individuals will be expected to bare. Again, we are talking about fixed dollar amounts below \$30,000, and a dollar amount plus a percentage above \$30,000. We believe that dealing in dollars rather than percentage terms will work relatively to the advantage of less well paid faculty and staff. This is the equity element of the package that we talked about.

I want to remind the Board that in Fiscal '93, faculty received no salary increase, staff received zero to one and a half percent, and we had no monies for specials and wages. In '94, faculty received a 2 percent merit package, again, many individuals did not get raises last year; one and a half to two percent for staff; and

May 6, 1994 meeting, Board of Trustees

Dr. Ray: (contd)

a 2 percent specials increase.

In this regard -- and in response to the observation that Frank Chloupek made, that I think is a compelling one -- we need to stay competitive in our ability to attract and maintain high quality, high ability graduate students in this budget, we propose a 3 percent increase in specials and wages. So that's part of the compensation package that we are looking at. I thank you for your time.

Ms. Casto:

Thank you, Dr. Ray.

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REPORT - UNIVERSITY'S ENDOWMENT FUND

Resolution No. 94-138

RESOLVED, That the report on the University's Endowment Fund, dated April 15, 1994, as submitted to the Investments Committee of the Board of Trustees, be received and filed with the official records of the Board.

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**REPORT - UNIVERSITY'S ENDOWMENT FUND
QUARTERLY REPORT**

Resolution No. 94-139

RESOLVED, That the report on the University's Endowment Fund Quarterly Report, dated March 31, 1994, as submitted to the Investments Committee of the Board of Trustees, be received and filed with the official records of the Board.

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Thereupon the Board adjourned to meet Friday, June 3, 1994, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Robert M. Duncan
Secretary

Deborah E. Casto
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND THIRD MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, June 3, 1994

The Board of Trustees met at its regular monthly meeting on Friday, June 3, 1994, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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June 4, 1994 meeting, Board of Trustees

The Chairman, Mr. Kessler, called the meeting of the Board of Trustees to order on June 3, 1994, at 11:00 a.m. He requested the Secretary to call the roll.

Present: John W. Kessler, Chairman, Milton A. Wolf, Leslie H. Wexner, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, Amira N. Ailabouni, and Thomas C. Smith.

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INTRODUCTION OF NEW STUDENT TRUSTEE

Mr. Kessler:

I would like to welcome our new student trustee, Thomas C. Smith, to the Board. Mr. Smith is from Akron, Ohio, and has just completed his first year of law school here. He received his B.A. degree from the University of Akron, where he also served as the student body president and as a student trustee. Welcome, Tom.

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PRESIDENT'S REPORT

President Gee:

This is, of course, Mr. Kessler's first meeting as Chair of this Board and I am absolutely delighted with Jack's chairmanship. As you well know, he served as chair of the selection committee that brought me here and he is now going to have to live with the results of that -- I'd like to point out.

I'd also like to welcome Tom Smith to his first meeting as a member of the Board. As some of you know, Tom served as a member of the Board of the University of Akron when he was an undergraduate student, so he brings with him quite a bit of experience. Of course, Tom, we are much more fun than our friends up the road.

Today is the last day of classes for Spring Quarter. For our more than 5,000 graduates, there are mixed feelings about the end of their Ohio State days. But, for the most part, students are looking forward to the summer months. And so are the faculty -- and, certainly I must note, the president.

I want to say how grateful we are to the Governor, the leadership in the General Assembly, and the Ohio Board of Regents, for the capital improvements appropriation we received. Their support for our academic priorities will enable us to make great progress in meeting pressing academic facility needs, including support for the rehabilitation of McPherson Chemistry Laboratory and help with the new Fisher College of Business complex. Public-private partnerships, exemplified in the Fisher College of Business and the arena project, are vital to providing the types of facilities required for the next century.

I am just recovering from my evening with 75,000 of my closest friends -- and 45 amplified speakers -- at the stadium performance of Pink Floyd. If you missed it -- and I note that most of you did -- you missed the emotional experience of hearing 75,000 people singing "We don't need no education." Which, of course, proves that they do.

PRESIDENT'S REPORT (contd)

President Gee: (contd)

Our athletic season ended on a very positive note when the baseball team won the Big Ten Championship. And we honored nearly 200 Scholar-Athletes whose grade average of 3.0 or higher qualified them for this distinction. Fifty-two of them were also named Academic All Big Ten.

During Disability Awareness Week, I had the opportunity to experience the challenges and barriers of attending a class without benefit of sight. Maurice Madry, president of Students for Disability Awareness, blindfolded me and escorted me across campus to his class in Hagerty Hall. If you think that the dogs and bicycles on the Oval are frightening when you can see them coming, imagine my terror when I did not know where they were! Wheelchair races and other events were held to heighten the awareness on campus of the needs of this special group of students.

I stayed overnight in Baker Residence Hall this month, and can report first-hand that our fire evacuation procedures are well executed. The 1:30 a.m. fire drill found our students on the sidewalk in various costumes, half asleep, while I can report that I was still going strong, visiting with residents.

As the year draws to a close, I cannot say enough about the fine job that our residence and dining halls staff members do. They create a very positive living environment and learning experiences for our students.

The university presented the Everett Reese Medal -- the highest award we give to recognize exceptional private philanthropy -- posthumously to Mel Schottenstein. Lenore Green Schottenstein accepted the award recognizing Mel's enthusiasm for and loyalty to this university. He was a wonderful man, and someone who was vital to the life of this community.

You have on your agenda the appointment of Dr. Kermit Hall as Dean of the College of Humanities. Professor Hall is a very distinguished scholar in the history of law and a proven administrator. We look forward to welcoming him to campus.

I am delighted to share the news that Professor of Chemistry James Cowan was chosen this month as one of 16 scientists in the nation to win the Camille Dreyfus Teacher-Scholar Award. The honor included a \$60,000 award, \$5,000 of which is applied to the department for undergraduate education. This most recent honor follows his winning a National Young Investigator Award and a Sloan Fellowship. He surely is one of our very, very bright young stars.

Bruce Nauman -- and if you haven't seen some of the information on Bruce Nauman, a phenomenal artist -- accepted the 1994 Wexner Prize in May, bringing further honor to the university and the Wexner Center. On receiving the award, the artist spoke interestingly enough about the role of teachers. He said that they provide support and permission. I thought this was a particularly apt definition of teaching: to support students in their intellectual exploration and to give them permission to pursue their ideas. I am certain that the students who met with Bruce Nauman that day found him to be a very effective teacher. I did for one!

In this season of graduations, I want to acknowledge a very special milestone in our Young Scholars Program. This month, our first class of Ohio State Young Scholars, inducted six years ago, is graduating from high school. While I don't

PRESIDENT'S REPORT (contd)

President Gee: (contd)

have all of the statistics, I can give you an indication of the success of the program by reporting on the Cleveland class. Twenty Cleveland Young Scholars are graduating and going on to college, 17 of them to Ohio State. Eight Cleveland Young Scholars are graduating with a grade average over a 3.5. Three are at the top of their class, and at Cleveland East High School, the top four graduating seniors are all Ohio State Young Scholars. In May, this group passed the torch to 20 sixth graders who, in the year 2000, will come to Ohio State. I certainly congratulate all involved in this success. That is a remarkable achievement.

Mr. Chairman, that concludes my report.

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UPDATE ON THE UNIVERSITY RESTRUCTURING

Mr. Kessler:

I would like to call on Provost Sisson for an update on the restructuring program.

Provost Sisson:

Thank you, Mr. Chairman, I will be brief. I have provided updates on actions that are being recommended for the Board today. I think that it is fair to say that, this your first meeting as Chair of the Board, the Board will have the opportunity to act on a proposal which will involve the most far reaching reorganization of The Ohio State University in the last quarter century. We have just begun.

The proposals that you have before you have undergone thorough review, full review and consultation from the department-level through the college-level, to the Office of Academic Affairs, to the Council on Academic Affairs, the Standing Committee of the University Senate, the Oversight Committee on Restructuring, and an Ad-Hoc Committee established by the Steering Committee of the Senate, to provide a general overview of the direction of the University with respect to restructuring. Each of these proposals has received the endorsement, after full discussion in the University Senate, and if when adopted, will enable us to move forward in very productive ways. There is also a recommendation with respect to the reorganization of the Office of Academic Affairs and the relationship between the colleges and deans, which are of particular importance.

In the next phase of our restructuring efforts, we will be continuing to review proposals for reorganization of administrative units. We will also be examining programs within colleges and between our colleges. We shall also turn more attention, and I will certainly turn more attention, to restructuring in our academic support units. One example being, the reorganization of our information support structure at the University.

I am very pleased to report these things to you and together with my colleagues on either side of me here, I am gratified at what we have been able to accomplish and bring before you for your consideration today. I would like at this time to call on Professor York to say anything that he has to add to that and then to Professor Allen.

UPDATE ON THE UNIVERSITY RESTRUCTURING (contd)

Dr. Tom York:

Thank you, Dick. As Chair of the Steering Committee of the University Senate, I simply want to state the obvious -- this has been an exceptional year, but it has been a very successful year. With your approval today of the changes in the structure of three colleges, this is the first phase in the complete reorganization and restructuring of the University. It has been accomplished in an exceptional manner.

I think that the process that has evolved has proven to be very functional and the product is exceptional. Not only are we in the process of restructuring the University, but I think that there is a new relationship that is developing between the faculty and the administration in carrying on the business of the University. So at this point in time, I think that we are well started on the process of moving toward what I like to call, "a greater Ohio State."

Provost Sisson:

Harry, do you want to say anything?

Dr. Harry Allen:

Thank you, Dick. The one thing that I would like to add is that when we began this process less than a year ago, there weren't very many role models that we could look at. Very few universities have seriously undertaken a major restructuring/reorganization of its academic and administrative agencies successfully. One university -- I won't mention any names -- spent a year and a half restructuring and ended up doing away with a department of fifteen people. That was the end product.

So while we may not have moved dramatically, we've moved and I think that is the important issue to make of it. I think we are in the process of building the expertise we need in order to manage change, in order to move toward new structures, and then to finance them without disrupting the entire University and the whole budgetary process. I believe within time if we continue to nurture this, we will have a much better and a much more distinguished University to live in and work in.

Provost Sisson:

Mr. Chairman, that's our report.

Mr. Kessler:

Thank you, Dick, Tom, and Harry, for your good work and the update, we appreciate it.

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REPORT ON THE COLLEGE OF EDUCATION

Mr. Kessler:

In the past, we had talked about bringing various deans before the Board to talk about how their college is doing, how they are ranked, and some of their strengths

REPORT ON THE COLLEGE OF EDUCATION (contd)

Mr. Kessler: (contd)

and weaknesses. We have selected Nancy Zimpher, Dean of the College of Education as our first speaker. Welcome, Nancy.

Dr. Nancy Zimpher:

Thank you very much, Mr. Chair, I am delighted to be here. I have tried to think about this opportunity with my colleagues in the College of Education, not as a moment of bravado -- although that would be fun and would make me feel a lot better -- but frankly to try to measure up to what I think the Chair's charge was. That is for the colleges to report periodically, trying to establish a set of benchmarks or trendlines relative to our status, not only within the University, but comparatively with other colleges of education nationally.

That required that I look up the definition of a benchmark. There was some discussion about whether benchmark is the contemporary term or if some other term has supplanted it. I found no other term that quite affected your charge as benchmarking did.

In the document you have before you -- if you would turn immediately to the first page behind the cover sheet -- there is rather an elaborate rendering of what benchmarking is. It is too complex a sentence for me, but I think I get the point. We need to be more conscious of our relative standing to other comparable colleges in other comparable institutions relative to what we are about, what kind of product we are producing, the nature and quality of our programs, not only our instructional programs, but our research programs, and how we might learn from other institutions how to do better. So we selected for you a series of variables that would hopefully shed some light on us, your College of Education.

Let me say at the outset, by way of introduction, I'm typically in a position of speaking to our own restructuring plan, which is a more elegant document than you have before you today. I set that aside because it talks a lot about process and I think that we have had a year of that, and now I should sort of cut to the chase.

I want you to envision, however, the relative condition of teacher education to other professional colleges in the academy. There are 30 veterinary schools in the United States, about 125 medical schools, about 187 law schools, and 1,367 schools of education. Almost every institution has one, and historically institutions have had one as sort of a cost efficient economy of scale. This is a good place to admit a lot of people and to ensure a lot of people a sort of hip-pocket career that they can exercise should they not have some other more productive alternative. It has occasioned a proliferation of programs in the country that, frankly, causes high profile prestigious research-oriented schools of education some difficulty.

Because we have to make a very clear distinction about what we can do and how we can effect educational practice that differs from 1,300 other schools of education in the country; 50 of whom are in the State of Ohio. One way to form a trendline and differentiate excellence is to look at the number of those 1,300 institutions that are nationally accredited -- only 500 are. In the State of Ohio amongst 50 schools of education, only 19 are nationally accredited. It is a distribution of our resources that is probably unnecessary, and it over supplies the market for educational practice at a time when we need to be more efficient. So

REPORT ON THE COLLEGE OF EDUCATION (contd)

Dr. Zimpher: (contd)

not only is our College of Education very conscious of what sets it apart from the run-of-the-mill, less prestigious, less research-oriented schools of education, but also how we, as a premiere school of education, can influence practice across the country and across the profession.

Having said that, I would like very quickly to move through a series of trendlines. As other colleges I am sure will tell you, we don't have the kind of national database that we ought to have. We are getting a lot better at data analysis at Ohio State -- the College of Education relative to other colleges on campus -- but nationally, it's going to be a real challenge for you to begin to see with us in the college some real purposeful trendlines.

We tried to answer for you, beginning with page 3, a series of questions. The first of which is, "What is a professional college of education?" I want to assure you on the subsequent pages that the College of Education has worked diligently to create a new vision for itself. It clearly sees its role as provoking learning across a number of educational settings -- of course many of which are formal -- elementary, secondary, and post-secondary educational settings.

We also, as the University has done, have labored through a set of core values -- which are displayed on page 6 -- which tell you that we are a research college, that the basis of our existence has to do with our capacity to inquire about our own practice, and to provide to the educational enterprise data about school practice and educational practice that will ultimately make a difference. We are going to continue to prepare teachers and see teachers as the mainstay of what professional schools of education do, but now we see in our society that teachers are: active in Head Start and adult education; university professors are teachers who come from a lineage of that kind of educational practice; gerontologists; and a number of people who are interested in the educational enterprise all come under our umbrella.

We are committed to diversity and equity in our society as it is played out, so obviously, in the context of public education. This is where it is most noticeable that the demography of this society is changing and that we as an educational enterprise have to meet the needs of a very special and challenged demography. We want to do it collaboratively -- as schools of medicine or colleges of medicine work with hospitals and doctors -- we consider our partners to be schools, to be universities. We are very interested in our own production and our own professional development. We do have to model good teaching, and we have to model good educational practice.

I want to say a little bit about our students and who we serve -- now turning to page 7. I'd like to just have you look at a couple of charts that appear subsequently on pages 8 and 9. We compose 6 percent of the undergraduate enrollment at Ohio State and 25 percent of all graduate students at Ohio State. On page 9, you may find it interesting that of all ethnic students enrolled in the Graduate School, 27 percent are in our college. Of all women enrolled in graduate education, 37 percent are in our college, and 7 percent of the total international population.

Turning to page 10, I want to speak particularly to our undergraduate population. Even though the College of Education will be moving, as it has already begun, to

REPORT ON THE COLLEGE OF EDUCATION (contd)

Dr. Zimpher: (contd)

the preparation of teachers at the master's level, the demography that characterizes people who go into teaching is an important attribute of our work. In our college, those people now preparing to be teachers reflect a cultural diversity of exactly 11.7 percent. For the United States, the percentage of those people who choose to go into teaching as a career is only 8 percent.

So we are nothing to brag about, but we are certainly ahead of the wave in terms of attracting a more diverse cohort into teaching. Because for all teachers across all elementary and secondary schools, the demographic diversity of teachers is still only at 8 percent. You know as well as I do, that the changing demography of our urban centers will, by the year 2000, reflect a majority of ethnic diversity. We simply have to redistribute and diversify the teaching force to meet that varied diverse population.

Gender is another interesting issue. Across the United States, in elementary and secondary schools, 70 percent of all teachers are female. In elementary education, 90 percent of all perspective candidates are female, and even in secondary education, 75 percent of all the candidates are female. So the fact that we have 34 percent male enrollment in our teacher education programs, again, reflects the kind of diversity we are attempting to achieve. The best example would be placing more and more men in the elementary school context to serve children who often grow up without the presence of a male figure.

I want you to briefly look at page 11. This shows a relatively stable enrollment profile. For those of you who follow the shift of the College of Education from initial preparation at the baccalaureate level to initial preparation at the master's level, I want to assure you that our student enrollment will stay essentially the same, even by reducing some of our enrollment. Because our master's instruction is, if you will, worth more in the state subsidy model. So we have typically graduated about 650 teachers at the undergraduate level; in the next 2 to 3 years, we will be totally shifted to the master's level. We'll graduate 450 master students, but they will be worth more -- not only in what they are able to do and how they are able to effect school change, but in what they will bring us in their subsidy value.

On page 12, I just want to note that people are still choosing education as a career. Actually we have been in a slump nationally, but we are turning that around. Each year we do a study of why freshmen come to college. They are still coming to college to make money, but altruism is on a fast gain. As altruism increases, so does the interest in our programs.

On page 13, I simply want to say if I were judging what would be the benchmarks for whether or not we are making an impact, I would propose there are several. Reputationally your College of Education is essentially still number 1. For three decades we have been ranked number 1, number 2, and number 3; second only to Stanford and Harvard, which by my reasoning makes us the top ranked public school of education in the country. The most recent survey, 2 years ago, had us tied with Michigan State -- that is not bad company. Another reputational measure is of our research and scholarly productivity. Across all institutions nationally, we have been ranked number 3, second to our colleagues at Wisconsin and Illinois, in terms of our research productivity and the prestige of our programs.

REPORT ON THE COLLEGE OF EDUCATION (contd)

Dr. Zimpher: (contd)

On page 15, we have alumni all over the country and all over the world. We have 60,000 living alumni -- I don't know why we always add the word living, but it is important to someone -- and they are in every possible field of education. We have chief state school officers; we have university presidents; proudly we have many, many elementary and secondary teachers; and we prepare the highest number of Ph.D.'s who go on to be education professors. I am not sure that the size is any indication of quality, but our influence is pervasive.

If I could just skip to page 18 -- which I know you would applaud any movement here -- I want you to know, too, that we are influencing school practice. We are engaged in a new concept called the Professional Development School. If in your head you could hear that as "teaching schools," that's what we are about. You know that we have a teaching hospital. In Franklin County -- which we consider our experimental group -- we now have a host of professional development schools. These are where we are actually operating in collaboration with those school buildings and school systems not only to improve public education, but to improve the quality of teachers prepared there.

Less you think we would stop at Franklin County, which I only emphasize is our experimental group, on page 19 -- if you can decipher the little dots -- there are thirty-two of them all over the globe. We are on every continent save Antarctica, and I suppose we will go there, too. We are on research projects, on professional development projects, establishing teacher education programs, policy bureaus, and research centers. We are very international.

We have targeted projects that we hope will make a difference. We are recruiting more minorities earlier in the pipeline, grades 6, 7, and 8 in order to bring them through a college degree and our master's program, and we have the scholarships to sustain them. We are working to transform the quality of teaching in urban settings. In my opinion, that's precisely where our interests ought to lie, on literacy, technology, and changing the clinical context of how one learns to teach.

As a restructured college, on pages 20 and 21, you are going to hear a lot about streamlining in the College of Education -- from five departments to three, from 30 distinct programs, down to 10, that's reflected in a matrix organization on page 21. I don't think there are too many colleges in the United States that are trying to create a matrix organization. We are trying to do just that.

On page 22, we match our annual general funds budget with external monies. I think that we will exceed it in the near future so that we have more resources generated from our external entrepreneurship, as we do from general funds budgets. We are efficient in cost effectiveness, which is shown on page 23. For instance, we advise 20 students, to the University's average of six; and we generate \$71,000 per faculty member on sponsored research, to the University norm of \$35,000. And for every dollar that you invest in us, we will give you back 0.73 cents.

We are a diverse faculty, that is shown on page 24. Forty percent of our faculty are women. In most colleges of education that is still only at 30 percent. In terms of our ethnic diversity in the United States, most colleges of education have less than 7 percent diversity, we have 12 percent.

REPORT ON THE COLLEGE OF EDUCATION (contd)

Dr. Zimpher: (contd)

In summary, in a cast of thousands of schools of education, I think we are still number one. We are focused, we have an agenda, we are attempting to streamline our operation, we are cost efficient, and I think that we are quite creative and influential in the world of practice, but we are not satisfied. These benchmark exercises, Mr. Chair, have helped me reflect on that greatly and I hope it has helped you. Thank you.

Mr. Kessler:

Thank you very much, Nancy, very well done. Are there any questions?

(A copy of the charts mentioned above are on file in the Office of the Board of Trustees.)

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REPORT ON THE UNIVERSITY AREA IMPROVEMENT TASKFORCE

Mr. Kessler:

I would like to call on Jim Nichols to report on the University Area Improvement Taskforce.

Mr. Jim Nichols:

Thank you, Mr. Chairman. Chris Baker is a student intern in my office and will be operating the overhead. Let me outline just briefly what we are talking about when we talk about the University's districts. We are dealing with essentially almost 3 square miles in the immediate neighborhood surrounding the campus, which amounts to one and a half percent of the city's land area, the City of Columbus, and has 7 percent of its population.

Of the 10 most dense census tracts that are in the City of Columbus, five of them are in the neighborhood surrounding the campus. It's clearly the most multi-cultural neighborhood, has over 18,000 housing units, and it involves substantial numbers of visitors to the campus as you know. One of the statistics that I found interesting is that there is more vehicle traffic at Lane and High, than there is at Broad and High. A lot of activity in the area.

We started the effort when Dr. Gee asked some of us to give him our thoughts. We did this and then the University Area Improvement Task Force was named in late January. That consisted of the representatives from the groups you see up there, included from the Board was George Skestos, and in terms of the University Administration, Janet Pichette and David Williams also served as part of the group. We had active participation from the City of Columbus and from the various student groups, as well as the neighborhood groups in the area.

The mission statement was relatively simple, we did not spend a lot of time on it. Basically it's just to improve and revitalize the neighborhoods surrounding the campus -- very simple. The methodology that we used for the process was: 1) to gather information -- much of which was already available in the public domain; 2) we had focus group sessions; 3) we visited other urban campuses in similar -- not

REPORT ON THE UNIVERSITY AREA IMPROVEMENT TASKFORCE (contd)

Mr. Nichols: (contd)

the same -- situations; and 4) we held some public forums. I would like to comment just briefly on each of those.

First of all, with regards to demographic information, I think there is probably some statistical information that will demonstrate some decline in the student population, as well as other populations in the particular neighborhoods. In an eight year period of time, from the fall of 1985 up until last fall of 1993, the students living in the immediate off-campus area -- in other words, the walking distance area -- has dropped from 13,600 to 11,500. At the same time, the population on campus that live in the residence halls dropped from 12,700 to 9,300, much of which was planned in terms of quality of life on the campus.

The overall result of that though is that there are now about 5,000 students that use to live close to the campus -- that could avail themselves of the various benefits of the campus -- that no longer live in the area, which is 10 percent of the Columbus population. Most of the time when I was an undergraduate at Ohio State -- I lived in a nearby campus area -- I benefitted greatly by having immediate access to library facilities, laboratories, social events, athletic events, and -- which may surprise some of you -- cultural events on some occasions.

There were five focus group sessions which were held on Saturdays -- 4 hours of intensive sessions. There were facilitators from our faculty who volunteered their time and they basically talked about the vision for the area, how to get from where we are today to that vision, and then finally what the obstacles were along the way.

The campuses we visited are listed there and none of them are exactly similar to Ohio State. On every one of those campuses we learned a considerable amount about not only what to do right, but what not to do. We also had the two public forums, one on campus at the Ohio Union and one off-campus at Indianola Presbyterian Church. They were well attended. Each lasted more than 2 hours and were, again, what I would term intensive sessions.

I want to summarize the recommendations in the Task Force Report, which runs some 100 pages, that you have in front of you and lists our 13 individual suggestions. The appendices involve literally hundreds of specific suggestions on improvements. I brought these down in the news conference yesterday to a summary of 4, which I thought we could cover very quickly.

One is to review in some detail -- and this process has already started -- the various public and social services that are available to residents in the area. There are not only students, but also non-students that are in the area. That obviously includes issues like a safe environment for the neighborhood in terms of security, but it also deals with others issues which we heard about consistently such as trash, code enforcement, and other social services.

Second, to create a non-profit development/redevelopment improvement corporation -- whatever title you would like to put on it. It would have a broad-based board of directors, it would have an adequate staff, and it would be able to do things not only in the brick and mortar area, but also on the social side.

Third, we felt that there was a need for clear comprehensive planning. We did not want to be in a situation where we recommend another plan. You will see in the

REPORT ON THE UNIVERSITY AREA IMPROVEMENT TASKFORCE (contd)

Mr. Nichols: (contd)

report various action items, but there is going to be a need -- as you attack an issue as large as this one -- to do planning on a more comprehensive basis and also on a collaborative basis with the City of Columbus, and the community residents.

Finally, in terms of the summary of the recommendations, that the University and the City would implement some early initiatives. Because we do need to demonstrate commitment, we do need to establish some momentum, and to build a base. We have already started -- as President Gee mentioned at the news conference yesterday and as you have seen some of the media releases -- that process as we have been moving through that. Janet, David, President Gee, some others, and I have been meeting now for several weeks to cover those areas.

Finally let me say that -- and I do mean it literally -- in the report that we are talking about there are hundreds of specific suggestions, many of which we think can be implemented. We have started on a number of things. We are going to be working over the summer, and as we heard at everyplace we visited, "gear for the long haul." It's going to take a while to make a major turnaround.

On a positive note, I want to say to you that if there is one thing that we learned from the visits to the other campuses, it's that no matter what you have heard about the University area, there is a long way down yet to go. We visited, in many cases, five good examples of how far down you can go. We still have 11,500 students living in the near campus area. Those campuses basically had zero students, and there weren't too many non-students living there either, because of the depth to which it had dropped.

I would be glad to take any questions.

Mr. Kessler:

Thank you, Mr. Nichols. Are there any questions?

President Gee:

I might just note, that I would maybe put that latter comment a bit more positively. That is we are in a position to move forward from a very strong base, Jim. How does that sound?

Mr. Kessler:

Yes, David --

Mr. Brennan:

There is legislation pending -- if it hasn't been already passed -- providing for a development corporation in a business district. Is this what you are referring to in the entity that you are suggesting be formed?

REPORT ON THE UNIVERSITY AREA IMPROVEMENT TASKFORCE (contd)

Mr. Nichols:

Yes. There are a couple of examples, at least locally, where this has already been used.

Mr. Brennan:

I didn't think that that legislation had passed yet. It has taxing power where the residents can be assessed a tax to provide funding for local services.

Mr. Nichols:

I believe that the examples that I refer to do not have taxing power, but they have all other powers.

Mr. Brennan:

And the other powers that you refer to are for a board of directors -- could you contemplate that kind of organization? Would you contemplate having an organization seek revenues through taxation of the area it involved?

Mr. Nichols:

Clearly that has been a suggestion that has cropped up in several places and is one that is going to be explored, and I think very well might be a possibility.

Mr. Brennan:

What are the other five universities doing about their problem?

Mr. Nichols:

The short answer is that given that they had a large number of structures that were vacant, they made a great emphasis in terms of purchasing property and redeveloping it or at least maintaining it in some fashion. We do not have quite the extent of that activity that will be necessary, but there certainly will be some of that that will be required.

Mr. Brennan:

Have any of them addressed this the way you are trying to address it, Jim?

Mr. Nichols:

I would say no. There are certainly some similarities. Let me give you one good example, Mr. Brennan. Almost all of them started by jumping into the middle of the neighborhoods and starting some activity. Later they learned that you need to bring in the local municipality which will be involved and also, in particular, involve the local residents. Up front we included the community organizations and the residents in the process. They were an active part of the process and, I think, all of my colleagues here will certainly agree to that, and they will continue as a part of the process.

REPORT ON THE UNIVERSITY AREA IMPROVEMENT TASKFORCE (contd)

Mr. Brennan:

Thank you, Jim.

Mr. Smith:

I heard you talk a lot about the visits to other campuses, which were undoubtedly tremendously helpful. But what are the unique problems of this University? How would your recommendations go about solving them? I mean, after all, we are the largest institution in the State and we obviously have some problems that are very unique to Ohio State.

Mr. Nichols:

You actually hit on probably the single most unique item, as it compares to other schools, and that is our size. We look at the geographical areas that the other institutions had to deal with, they are far smaller, the number of individuals involved both students and non-students were far smaller, and the number of dwelling units were far smaller. The second difference is that although density was high at all the campuses, I am not sure that any of them had quite as many -- what is affectionately referred to as -- people packers, as we have in the off-campus area.

Mr. Kessler:

Thank you, Jim.

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REPORT ON RESEARCH FOUNDATION

Mr. Celeste:

In the spirit of moving things along and keeping it brief, I would like to just say that you all have your reports at your place. I will note a couple of highlights: awards for the year are up to about \$129 million, or 1.7 percent above the July to April time period last year, and a summary is in the first section. Expenditures are ahead of last year by 9.7 percent. Some of the projects are highlighted in Tab 3 and a complete list of new awards received in April is presented in Tab 4.

One other thing that I would like to mention is that I did visit with Tom Taylor, who was recently elected to the National Academy of Sciences. I found myself put in my place when he was showing me 228 million-year old fossils. I felt my relevant significance changed a little bit.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 94-140

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for April 1994 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

REPORT OF RESEARCH CONTRACTS AND GRANTS (contd)

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of April 1994 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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HOSPITALS BOARD REPORT

Mr. Skestos:

The Hospitals Board, at its May 26 meeting, continued the discussions of how it can remain financially viable in a medical economy where 40 percent to 50 percent shrinkage of staffed beds is forecast for academic medical centers.

The Board revised its strategic plan to provide for adequate reserve to meet indebtedness in a less favorable future environment. Current financial operations remain sound; delayed government payment for prior years services has improved liquidity.

The budget was approved. It calls for a relatively modest (2 percent) increase in room rate, in order to continue moving toward a more cost competitive position. Board members expressed views that upgrading management cost information technology not be sacrificed.

The Board received, in Executive Session, opinions from two special counsels appointed by the Attorney General on legal feasibility to form joint ventures or other corporate vehicles to participate in cost cutting opportunities.

The Nominations Committee report was approved for the year, May 1994 through April 1995. Mr. Donald Shackelford and Mr. William Bennett were re-elected as Chairperson and Vice Chairperson, respectively. In addition, a recommendation for reappointment of Board members Judy Barker, William Bennett, Donald Day, and David Lauer was unanimously endorsed. That completes my report.

Mr. Kessler:

Thank you, Mr. Skestos. Dr. Tzagournis, would you give us an indication of the status of where we stand on the radiation at the Hospitals that was reported in the media recently?

Dr. Manual Tzagournis:

Mr. Chairman, I would be happy to give you an update. We have approximately 2,500 people on campus working with radioisotopes of one kind or another, and about 600 different laboratories.

The inspection that was done most recently identified about 35 violations of the rules and regulations that they utilize in site inspections. About half of those were already identified by us and these are principally in problems of inventory or in

HOSPITALS BOARD REPORT (contd)

Dr. Tzagournis: (contd)

problems of late reports. Virtually all of them are in the process of being corrected or have been corrected, and the final report of the NRC has not yet been given to us.

Mr. Kessler:

Are there any questions for Dr. Tzagournis? Thank you, Manny.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Skestos:

The Educational Affairs Committee met this morning and Ed Ray spoke to us about several recommended changes in the early retirement program -- increasing the cap and extending the period from April 30, to June 30, 1994. We then heard from Provost Sisson in connection with eight different resolutions and I would now like to call upon him to present those resolutions.

Provost Richard Sisson:

Thank you, Mr. Chairman. The first resolution has to do with Administrative Restructuring, primarily devoted to the Office of Academic Affairs. I would like to call your attention to two aspects of it: 1) new relationships among the colleges; and 2) the creation of new reporting relationships in the Health Sciences.

I recommend that all of these resolutions be considered as a bundle, Mr. Chairman:

ADMINISTRATIVE RESTRUCTURING

Resolution No. 94-141

WHEREAS reduction in the number of units reporting to the Office of Academic Affairs and delegation of the authority of the Senior Vice President for Academic Affairs and Provost will enhance the quality of both academic leadership and management:

NOW THEREFORE

BE IT RESOLVED, That the position of Vice President for Health Sciences be established; and

BE IT FURTHER RESOLVED, That the positions of Executive Dean for the Colleges of the Arts and Sciences and Executive Dean for the Professional Colleges be established; and

BE IT FURTHER RESOLVED, That the three associate provost positions in the Office of Academic Affairs be retitled vice provost positions to reflect the assignment of line responsibilities to these positions. The titles will be Vice Provost for Academic Program Support, Vice Provost for Academic Policy, Personnel, and Administration, and Vice Provost for Academic Program Evaluation and Coordination; and

BE IT FURTHER RESOLVED, That the following changes in reporting relationships be implemented: a) that the Office of Faculty and TA Development, presently in the Center for Instructional Resources which reports to the Office of Academic Affairs, move to the College of Education, b) that the Office

ADMINISTRATIVE RESTRUCTURING (contd)

of Undergraduate Studies of the Arts and Sciences, ROTC Departments, and University Honors, all of which presently report to the Office of Academic Affairs, report to the Executive Dean for the Arts and Sciences; c) that the Office of International Affairs be abolished and that the Office of International Education and the Area Studies Centers report to a vice provost in the office of Academic Affairs; d) that the Biotechnology Center report to the Vice President for Research instead of the Senior Vice President for Academic Affairs and Provost; and e) that the Stone Laboratory, which presently reports to the Office of Academic Affairs, report to the Vice President for Agriculture; and

BE IT FURTHER RESOLVED, That the Secretary of the Board of Trustees be hereby authorized and directed to incorporate the changes in the applicable sections of the Bylaws of the Board of Trustees and the Rules of the University Faculty, including the following amendments to Faculty Rule 3335-3-12, Vice president for health services, Faculty Rule 3335-3-28, Organization of the colleges of the arts and sciences, Faculty Rule 3335-3-30, Coordinating dean for arts and sciences, and Faculty Rule 3335-3-301, Dean for undergraduate studies for arts and sciences.

AMENDED RULES

3335-3-12 Vice president for health ~~services~~ SCIENCES.

- (A) The vice president for health ~~services~~ SCIENCES shall be the executive head of the office of health services AND THE DESIGNEE OF THE SENIOR VICE PRESIDENT FOR ACADEMIC AFFAIRS AND PROVOST IN PROVIDING ACADEMIC AND BUDGETARY LEADERSHIP FOR THE COLLEGES OF DENTISTRY, MEDICINE, NURSING, OPTOMETRY, PHARMACY, AND VETERINARY MEDICINE.
- (B) AS EXECUTIVE HEAD OF THE OFFICE OF HEALTH SERVICES, ~~The~~ THE major area of responsibility and authority of the vice president for health ~~services~~ SCIENCES shall be that of the health services of the university. Without limiting the generality of the foregoing, the vice president for health ~~services~~ SCIENCES shall, under the direction of the president and with the approval of the board of trustees, be responsible and have the requisite authority for: the university hospitals; ~~mental retardation~~ center FOR MENTAL RETARDATION AND DEVELOPMENTAL DISABILITIES; OFFICE OF radiation safety ~~center~~; comprehensive cancer center; center for continuing ~~medical~~ HEALTH SCIENCES education; ~~computer-assisted instruction for community hospitals~~; and agreements and cooperative arrangements with various regional and governmental hospitals; HEALTH SCIENCES LIBRARY; CENTER FOR HEALTH POLICY STUDIES; OFFICE OF GERIATRICS AND GERONTOLOGY; AND CLEVELAND CLINIC FOUNDATION HEALTH SCIENCES CENTER OF THE OHIO STATE UNIVERSITY.
- (C) AS THE DESIGNEE OF THE SENIOR VICE PRESIDENT FOR ACADEMIC AFFAIRS AND PROVOST, THE MAJOR AREA OF RESPONSIBILITY OF THE VICE PRESIDENT FOR HEALTH SCIENCES SHALL BE THAT OF PROVIDING ACADEMIC AND BUDGETARY LEADERSHIP FOR THE COLLEGES OF DENTISTRY, MEDICINE, NURSING, OPTOMETRY, PHARMACY, AND VETERINARY MEDICINE. WITHOUT LIMITING THE GENERALITY OF THE FOREGOING, THE VICE PRESIDENT FOR HEALTH SCIENCES SHALL, UNDER THE DIRECTION OF AND SUBJECT TO THE APPROVAL OF THE SENIOR VICE PRESIDENT FOR ACADEMIC AFFAIRS AND PROVOST, BE RESPONSIBLE FOR AND HAVE THE REQUISITE AUTHORITY FOR: THE ALLOCATION OF THE GENERAL FUNDS BUDGET FOR ACADEMIC PROGRAMS; COORDINATION AND DEVELOPMENT OF INTERCOLLEGE PROGRAMS IN THE HEALTH SCIENCES INCLUDING RECOMMENDATIONS FOR CREATION, ABOLISHMENT, AND CHANGE IN ACADEMIC UNITS; SEARCHES FOR AND REVIEW OF PERFORMANCE OF DEANS OF THE COLLEGES OF THE HEALTH SCIENCES, AND RECOMMENDATION TO THE SENIOR VICE PRESIDENT FOR ACADEMIC

ADMINISTRATIVE RESTRUCTURING (contd)

AMENDED RULES (contd)

AFFAIRS AND PROVOST FOR APPOINTMENT AND REAPPOINTMENT; AND CONDUCT OF ACCREDITATION AND PROGRAM REVIEWS IN THE COLLEGES OF THE HEALTH SCIENCES, IN CONSULTATION WITH THE SENIOR VICE PRESIDENT FOR ACADEMIC AFFAIRS AND PROVOST.

- ~~(C)~~ (D) The principal administrative officials in the office of THE VICE PRESIDENT FOR health services SCIENCES shall include such other associates as may be authorized from time to time.

3335-3-28 Organization of the colleges of the arts and sciences.

- (A) The colleges of the arts and sciences shall consist of: the five colleges so designated by rule 3335-3-26 of the Administrative Code; AND the faculty of the arts and sciences as created by rules 3335-5-26 to 3335-5-28 of the Administrative Code; ~~and a coordinating council of deans comprised of the deans of the five colleges and the dean for undergraduate studies for arts and sciences as created by rule 3335-3-301 of the Administrative Code.~~
- ~~(B)~~ The five colleges in the arts and sciences shall be administered separately by their respective deans, and their individual faculties shall have jurisdiction over college academic programs and the nature and content of courses offered. However, matters of common concern to the several colleges shall be coordinated through the coordinating council of deans. ~~The coordinating dean for arts and sciences, created by rule 3335-3-30 of the Administrative Code, shall serve as chairperson of the coordinating council of deans.~~
- ~~(C)~~ (B) Student personnel services and student records for the colleges of the arts and sciences shall be administered by the colleges of the arts and sciences.

~~3335-3-30 Coordinating dean for arts and sciences.~~

- ~~(A)~~ There shall be a coordinating dean for arts and sciences who shall be a member of the coordinating council of deans for arts and sciences. ~~The coordinating dean shall be appointed by the senior vice president for academic affairs and provost, in consultation with the president, for a two-year term and shall be eligible for reappointment.~~
- ~~(B)~~ The coordinating dean for arts and sciences shall report to the senior vice president for academic affairs and provost.
- ~~(C)~~ The coordinating dean for arts and sciences shall serve as chairperson of the coordinating council of deans of the colleges of the arts and sciences (see rule 3335-3-28 of the Administrative Code).
- ~~(D)~~ The coordinating dean for arts and sciences shall also be responsible for such other matters pertinent to the arts and sciences which may be designated by the senior vice president for academic affairs and provost. ~~(B/T 10/11/67, B/T 3/5/71, B/T 3/2/84, B/T 12/5/86, B/T 11/2/90)~~

3335-3-301 Dean for undergraduate studies for arts and sciences.

- (A) There shall be a dean for undergraduate studies for arts and sciences who shall be a member of the faculty of the arts and sciences charged with implementing policies of the faculty as set forth in paragraphs (E) and (F) of this rule. The dean for undergraduate

ADMINISTRATIVE RESTRUCTURING (contd)

AMENDED RULES (contd)

studies shall be appointed by the board of trustees upon nomination by the senior vice president for academic affairs and provost in consultation with the president. Before making this nomination, the senior vice president for academic affairs and provost shall confer with members of the faculty of the arts and sciences.

(B) The dean for undergraduate studies for arts and sciences shall report to the ~~coordinating~~ EXECUTIVE dean for arts and sciences.

~~(C)~~ The dean for undergraduate studies for arts and sciences shall be a voting member of the coordinating council of deans of the colleges of the arts and sciences (see rule 3335-3-28 of the Administrative Code).

~~(D)~~ (C) The dean for undergraduate studies for arts and sciences shall implement policies of the faculty of the arts and sciences with respect to the following:

- (1) Curricula and requirements for "untagged" baccalaureate programs and development of new and useful programs in this area.
- (2) Basic education requirements for all undergraduate students.
- (3) The retention and further development of curricula assigned specifically for the general education of undergraduate students.
- (4) A general honors program for the arts and sciences.
- (5) Counseling and record services and attendant procedures.
- (6) Coordination of student intercollege transfers involving the arts and sciences.

~~(E)~~ (D) The dean for undergraduate studies for arts and sciences shall be responsible for the fulfillment and certification of the untagged degree requirements in the arts and sciences.

(F) (E) The dean for undergraduate studies for arts and sciences shall, in cooperation with the dean of university college, be responsible for the coordination of university college counseling and curricular development with that of the arts and sciences. Specifically, the dean for undergraduate studies shall keep university college informed of all changes in curricular requirements and other matters pertaining to academic counseling, and in this manner assist in achieving consistency of counseling in the university college with that in the arts and sciences.

~~(G)~~ (F) The dean for undergraduate studies for arts and sciences shall be consulted by the deans of the individual colleges on personnel matters relating to faculty primarily engaged in undergraduate instruction.

~~(H)~~ (G) With the approval of the faculty of the arts and sciences, or its designated representative body and the ~~coordinating~~ EXECUTIVE dean of FOR THE arts and sciences, the dean for undergraduate studies may appoint committees from the faculty of the arts and sciences to work with him/her in the implementation of those policy areas as outlined in paragraph ~~(D)~~ (C) of this rule. Should there be established a curriculum committee of the faculty of the arts and sciences, the dean for undergraduate studies shall serve as its chairperson ex officio.

ADMINISTRATIVE RESTRUCTURING (contd)

AMENDED RULES (contd)

(H) The dean for undergraduate studies for arts and sciences shall also be responsible for such other matters pertinent to the arts and sciences which may be designated by the ~~coordinating~~ EXECUTIVE dean for THE arts and sciences.

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**ADMINISTRATIVE REORGANIZATION OF THE COLLEGES OF
AGRICULTURE, ENGINEERING, AND VETERINARY MEDICINE**

Resolution No. 94-142

WHEREAS the Provost has called upon the Colleges of The Ohio State University to consider their current administrative organization and suggest any restructuring deemed necessary; and

WHEREAS the Colleges of Agriculture, Engineering, and Veterinary Medicine have developed statements of mission to guide their future development; and

WHEREAS the above mentioned Colleges have considered alternatives and proposed restructuring plans consistent with those priorities which have the approval of the faculty of those Colleges; and

WHEREAS these proposals were developed in consultation with faculty, students, and staff within the Colleges and with appropriate external constituencies; and

WHEREAS the proposed changes have the approval of the Council on Academic Affairs and the University Senate at its May 21, 1994 meeting:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees approve the proposal for the administrative reorganization of the Colleges of Agriculture, Engineering, and Veterinary Medicine, effective immediately.

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**ESTABLISHMENT OF THE OHIO STATE UNIVERSITY-MANSFIELD
BOARD OF TRUSTEES**

Resolution No. 94-143

Synopsis: Authorization to establish a Board of Trustees at the Mansfield Campus is proposed.

WHEREAS the Educational Affairs Committee of the Board of Trustees has discussed the establishment of a Board of Trustees at The Ohio State University-Mansfield; and

WHEREAS committee members have directed the Office of Academic Affairs and the Office of Legal Affairs to develop proposed bylaws for such a Board; and

WHEREAS the attached bylaws have been developed in close consultation with the faculty and administration at all four regional campuses:

NOW THEREFORE

**ESTABLISHMENT OF THE OHIO STATE UNIVERSITY-MANSFIELD
BOARD OF TRUSTEES (contd)**

BE IT RESOLVED, That The Ohio State University Board of Trustees approve the establishment of The Ohio State University-Mansfield Board of Trustees as described in the following bylaws:

BYLAWS

3335-115-01 COMPOSITION AND ADMINISTRATION OF THE BOARD.

- (A) THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES HEREBY ESTABLISHES A BODY TO BE KNOWN AS THE OHIO STATE UNIVERSITY - MANSFIELD BOARD OF TRUSTEES ("THE MANSFIELD BOARD").
- (1) THE MANSFIELD BOARD SHALL BE COMPOSED OF ELEVEN MEMBERS APPOINTED BY THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES IN CONSULTATION WITH THE PRESIDENT OF THE UNIVERSITY.
 - (2) ONE MEMBER OF THE MANSFIELD BOARD SHALL BE A MEMBER OF THE UNIVERSITY BOARD OF TRUSTEES (THE "TRUSTEE MEMBER"). NINE MEMBERS SHALL BE PRIVATE CITIZENS WHO HAVE AN INTEREST IN AND KNOWLEDGE OF HIGHER EDUCATION AND WHO RESIDE WITHIN THE AREA SERVED BY THE INSTITUTION. NO EMPLOYEE OF THE UNIVERSITY AND NO EMPLOYEE OR MEMBER OF THE BOARD OF THE NORTH CENTRAL TECHNICAL COLLEGE SHALL BE ELIGIBLE TO SERVE AS A CITIZEN MEMBER. THE SELECTION PROCESS FOR THE MANSFIELD BOARD MEMBERS SHALL INCORPORATE THE AFFIRMATIVE ACTION POLICIES OF THE UNIVERSITY.
 - (3) ONE MEMBER OF THE MANSFIELD BOARD SHALL BE A STUDENT WHO IS CURRENTLY ENROLLED AT THE MANSFIELD REGIONAL CAMPUS. THE STUDENT MEMBER SHALL HAVE NO VOTING POWER ON THE BOARD, SHALL NOT BE CONSIDERED AS A MEMBER OF THE BOARD IN DETERMINING WHETHER A QUORUM IS PRESENT, AND SHALL NOT BE ENTITLED TO ATTEND EXECUTIVE SESSIONS. THE STUDENT MEMBER SHALL SERVE A TERM OF ONE YEAR.
 - (4) INITIAL APPOINTMENTS OF THREE CITIZEN MEMBERS SHALL BE FOR TERMS OF THREE YEARS. THREE CITIZEN MEMBERS SHALL INITIALLY BE APPOINTED FOR TERMS OF TWO YEARS. THREE CITIZEN MEMBERS SHALL INITIALLY BE APPOINTED FOR TERMS OF ONE YEAR. THEREAFTER, CITIZEN MEMBERS SHALL SERVE THREE-YEAR TERMS. NO CITIZEN MEMBER SHALL SERVE MORE THAN THREE CONSECUTIVE FULL TERMS.
 - (5) THE TRUSTEE MEMBER SHALL SERVE A TERM OF THREE YEARS AND MAY BE REAPPOINTED SO LONG AS HE OR SHE REMAINS A MEMBER OF THE UNIVERSITY BOARD OF TRUSTEES.
 - (6) TERMS OF THE APPOINTED MEMBERS SHALL BEGIN ON JULY 1.
 - (7) MEMBERS OF THE MANSFIELD BOARD SHALL SERVE WITHOUT COMPENSATION BUT MAY BE REIMBURSED FOR EXPENSES INCURRED IN THE PERFORMANCE OF THEIR DUTIES. MEMBERS OF THE MANSFIELD BOARD SHALL BE PROVIDED IMMUNITIES OR INDEMNIFICATION AGAINST ANY CLAIMS OR LIABILITIES WHICH MAY ARISE FROM THE PERFORMANCE OF THEIR DUTIES TO THE FULL EXTENT PERMITTED BY LAW.

**ESTABLISHMENT OF THE OHIO STATE UNIVERSITY-MANSFIELD
BOARD OF TRUSTEES (contd)**

BYLAWS (contd)

- (8) THE DEAN/DIRECTOR OF THE MANSFIELD REGIONAL CAMPUS SHALL ASSIST THE CHAIR OF THE MANSFIELD BOARD IN ESTABLISHING BOARD AGENDAS AND PRIORITIES AND SHALL PROVIDE SUCH STAFF SERVICES AND OTHER ASSISTANCE AS THE BOARD MAY REQUIRE. THE DEAN/DIRECTOR MAY ATTEND ALL MEETINGS OF THE BOARD.
- (9) THE PROVOST OR THE PROVOST'S DESIGNEE, IN COOPERATION WITH THE DEAN/DIRECTOR, SHALL SERVE AS THE LIAISON BETWEEN THE MANSFIELD BOARD AND THE VARIOUS COLLEGES AND DEPARTMENTS OF THE UNIVERSITY, AND MAY ATTEND ALL MEETINGS OF THE BOARD.
- (10) THE CHAIR OF THE FACULTY ASSEMBLY SHALL SERVE AS A RESOURCE PERSON FOR THE MANSFIELD BOARD AND, IN ORDER TO SERVE THAT FUNCTION, MAY ATTEND ALL PUBLIC MEETINGS OF THE MANSFIELD BOARD.

3335-115-02 POWERS AND DUTIES.

- (A) THE MANSFIELD BOARD SHALL ADVISE AND ASSIST THE DEAN/DIRECTOR IN THE ADMINISTRATION OF THE MANSFIELD REGIONAL CAMPUS. SUBJECT TO THE AUTHORITY AND PERIODIC REVIEW OF THE UNIVERSITY BOARD OF TRUSTEES, THE MANSFIELD BOARD SHALL:
 - (1) DEVELOP SUPPORT FOR THE MANSFIELD REGIONAL CAMPUS IN ITS SERVICE AREA;
 - (2) ADVISE THE DEAN/DIRECTOR CONCERNING LOCAL EDUCATIONAL NEEDS, AND PERCEPTIONS OF UNIVERSITY PROGRAMS;
 - (3) SERVE AS AN ADVOCATE FOR THE NEEDS OF THE MANSFIELD REGIONAL CAMPUS IN LOCAL AND STATE GOVERNMENT AGENCIES, AND IN THE LEGISLATURE;
 - (4) PARTICIPATE IN THE STRATEGIC PLANNING PROCESS FOR THE REGIONAL CAMPUS;
 - (5) REVIEW AND PROVIDE A RECOMMENDATION WITH RESPECT TO CURRENT FUNDS AND CAPITAL BUDGETS PRIOR TO THEIR SUBMISSION TO THE UNIVERSITY BOARD OF TRUSTEES BY THE PRESIDENT;
 - (6) COORDINATE WITH THE BOARD OF THE NORTH CENTRAL TECHNICAL COLLEGE IN ALL AREAS OF COMMON INTEREST.
- (B) THE HIRING, EVALUATION, PROMOTION, TENURE STATUS, DUTIES AND RESPONSIBILITIES, AND COMPENSATION OF FACULTY SHALL BE CONDUCTED IN ACCORDANCE WITH ESTABLISHED UNIVERSITY RULES AND THE MANSFIELD BOARD SHALL HAVE NO JURISDICTION WITH RESPECT TO THESE MATTERS.
- (C) TO ENSURE THAT THE UNIVERSITY BOARD OF TRUSTEES MEETS ITS GOVERNANCE OBLIGATIONS UNDER OHIO LAW, THE MANSFIELD BOARD WILL BE ACCOUNTABLE, THROUGH THE PRESIDENT, TO THE UNIVERSITY BOARD OF TRUSTEES.

**ESTABLISHMENT OF THE OHIO STATE UNIVERSITY-MANSFIELD
BOARD OF TRUSTEES (contd)**

BYLAWS (contd)

- (1) THE APPOINTMENT OF THE DEAN/DIRECTOR WILL BE APPROVED BY THE UNIVERSITY BOARD OF TRUSTEES IN ACCORDANCE WITH RULE 3335-3-291 OF THE ADMINISTRATIVE CODE, FOLLOWING CONSULTATION WITH THE MANSFIELD BOARD.
- (2) RECOMMENDATIONS AND REPORTS OF THE MANSFIELD BOARD THAT REQUIRE THE UNIVERSITY BOARD OF TRUSTEES REVIEW OR ACTION WILL BE COMMUNICATED TO THE UNIVERSITY BOARD OF TRUSTEES THROUGH THE PRESIDENT.
- (3) THE UNIVERSITY BOARD OF TRUSTEES WILL CONTINUE TO HOLD THE PRESIDENT RESPONSIBLE FOR THE CONDUCT OF ACADEMIC PROGRAMS AND FOR ENSURING THAT THE REGIONAL CAMPUS IS OPERATED IN A MANNER CONSISTENT WITH UNIVERSITY POLICY, AS WELL AS STATE AND FEDERAL LAW.

3335-115-03 MEETINGS.

- (A) REGULAR MEETINGS OF THE MANSFIELD BOARD SHALL BE HELD EACH MONTH, OR ON SUCH OTHER SCHEDULE AS MAY BE ESTABLISHED BY THE BOARD, AT TIMES WHICH SHALL BE SET AND PUBLICLY ANNOUNCED BY THE CHAIR.
- (B) SPECIAL MEETINGS MAY BE CALLED AT THE DIRECTION OF THE CHAIR, OR SHALL BE CALLED BY THE CHAIR AT THE REQUEST OF THREE MEMBERS OF THE MANSFIELD BOARD, PROVIDED THAT NOTICE TO ALL BOARD MEMBERS SHALL BE GIVEN NOT LESS THAN FIVE DAYS PRIOR TO THE MEETING.
- (C) EXCEPT AS OTHERWISE SPECIFIED IN THESE BYLAWS, ALL MEETINGS OF THE MANSFIELD BOARD AND ITS COMMITTEES SHALL BE CONDUCTED IN ACCORDANCE WITH THE LATEST REVISION OF "ROBERT'S RULES OF ORDER."
- (D) MEETINGS OF THE MANSFIELD BOARD SHALL BE OPEN TO THE PUBLIC, EXCEPT FOR EXECUTIVE SESSIONS CALLED FOR REASONS PERMISSIBLE UNDER OHIO LAW.
- (E) A MAJORITY OF THE CURRENT MEMBERSHIP OF THE MANSFIELD BOARD SHALL BE NECESSARY FOR A QUORUM.
- (F) MOTIONS MAY BE PASSED BY A MAJORITY OF THOSE PRESENT.

3335-115-04 VACANCIES AND REMOVAL.

- (A) VACANCIES SHALL BE FILLED BY THE UNIVERSITY BOARD OF TRUSTEES IN THE SAME MANNER AND SUBJECT TO THE SAME QUALIFICATIONS AS APPOINTMENTS FOR FULL TERMS.
- (B) MEMBERS OF THE MANSFIELD BOARD SERVE AT THE PLEASURE OF THE UNIVERSITY BOARD OF TRUSTEES.
- (C) ANY MANSFIELD BOARD MEMBER WHO HAS THREE UNEXCUSED ABSENCES FOR THREE SUCCESSIVE MEETINGS, OR FIVE UNEXCUSED ABSENCES IN ANY CALENDAR YEAR, SHALL BE AUTOMATICALLY REMOVED.

**ESTABLISHMENT OF THE OHIO STATE UNIVERSITY-MANSFIELD
BOARD OF TRUSTEES (contd)**

BYLAWS (contd)

3335-115-05 OFFICERS.

- (A) THE MANSFIELD BOARD SHALL SELECT A CHAIR, A VICE CHAIR, AND SUCH OTHER OFFICERS AS THE BOARD MAY DEEM ADVISABLE. THE CHAIR AND OTHER OFFICERS SHALL BE ELECTED ANNUALLY BY THE BOARD. NO OFFICER MAY SERVE MORE THAN TWO CONSECUTIVE ONE-YEAR TERMS.
- (B) THE CHAIR SHALL PRESIDE AT ALL MEETINGS OF THE BOARD, SHALL APPOINT MEMBERS OF ANY COMMITTEES CREATED BY THE BOARD, SHALL SERVE AS AN EX-OFFICIO MEMBER OF ALL STANDING AND SPECIAL COMMITTEES, SHALL APPROVE THE AGENDA FOR ALL BOARD MEETINGS, AND SHALL MAKE AN ANNUAL REPORT TO THE UNIVERSITY BOARD OF TRUSTEES AND SUCH OTHER REPORTS AS THE UNIVERSITY BOARD OF TRUSTEES MAY REQUIRE.
- (C) THE VICE CHAIR SHALL PERFORM THE DUTIES AND EXERCISE THE POWERS OF THE CHAIR DURING THE ABSENCE OF THE CHAIR OR IN THE EVENT OF THE CHAIR'S INABILITY TO ACT.

3335-115-06 COMMITTEES.

- (A) THE MANSFIELD BOARD SHALL ESTABLISH AN EXECUTIVE COMMITTEE, A FINANCE COMMITTEE, A CAMPUS FACILITIES AND PLANNING COMMITTEE, AND SUCH OTHER COMMITTEES AS IT MAY FROM TIME TO TIME DEEM ADVISABLE.
 - (1) THE EXECUTIVE COMMITTEE SHALL HAVE THE POWER TO TRANSACT SUCH BUSINESS OF THE BOARD BETWEEN REGULAR MEETINGS OF THE BOARD AS THE BOARD MAY HERINAFTER AUTHORIZE. ALL ACTIONS OF THE EXECUTIVE COMMITTEE SHALL BE REPORTED TO THE FULL BOARD AT ITS NEXT REGULAR MEETING.

THE EXECUTIVE COMMITTEE OF THE BOARD SHALL CONSIST OF: THE CHAIR, WHO WILL SERVE AS CHAIR OF THE COMMITTEE; THE VICE CHAIR; AND THE CHAIRS OF ALL STANDING COMMITTEES OF THE BOARD. ANY STANDING COMMITTEE CHAIR MAY DESIGNATE A MEMBER OF THAT COMMITTEE WHO IS ALSO A BOARD MEMBER TO REPRESENT THE CHAIR AT ANY MEETING OF THE EXECUTIVE COMMITTEE.
 - (2) THE FINANCE COMMITTEE SHALL BE RESPONSIBLE FOR ADVISING THE MANSFIELD BOARD ON CAMPUS FINANCIAL MATTERS.

THE FINANCE COMMITTEE SHALL CONSIST OF FOUR BOARD MEMBERS APPOINTED ANNUALLY BY THE CHAIR OF THE BOARD.
 - (3) THE CAMPUS FACILITIES AND PLANNING COMMITTEE SHALL MONITOR THE CONDITION OF THE CAMPUS FACILITIES AND SHALL HAVE THE RESPONSIBILITY FOR LONG-RANGE CAMPUS PLANNING, AND FOR RECOMMENDING ADDITIONS, ALTERATIONS, REPAIR, AND MAINTENANCE.

**ESTABLISHMENT OF THE OHIO STATE UNIVERSITY-MANSFIELD
BOARD OF TRUSTEES (contd)**

BYLAWS (contd)

THE COMMITTEE SHALL CONSIST OF FOUR MANSFIELD BOARD MEMBERS,
APPOINTED ANNUALLY BY THE CHAIR OF THE BOARD.

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NAME CHANGE OF DEGREE

Resolution No. 94-144

Synopsis: Approval of the change from the Master in Liberal Studies degree to the Master of Arts in Comparative Studies degree be proposed.

WHEREAS the Division of Comparative Studies in the College of Humanities has proposed that the name of its graduate program be changed from Master in Liberal Studies to Master of Arts in Comparative Studies; and

WHEREAS the current interdisciplinary structure of the program will not change, but the new name will better describe the nature of the graduate degree and will provide greater continuity with the Division's academic program; and

WHEREAS the Master of Arts in Comparative Studies will be the only one of its kind in Ohio and will be a program that is rigorous in curriculum, and require that students meet the same graduate school standards as any Master of Arts candidate in the College; and

WHEREAS the new program title will help the program attract excellent and innovative students whose interests do not fall within disciplinary boundaries; and

WHEREAS the proposed change in name has the support of the faculty in the Division of Comparative Studies, and the approval of the College of Humanities, the Council on Research and Graduate Studies, and the Council of Academic Affairs, and was approved by the University Senate at its May 7, 1994 meeting:

NOW THEREFORE

BE IT RESOLVED, That the proposal to rename the Master of Liberal Studies degree to the Master of Arts in Comparative Studies degree is hereby approved, effective upon its approval by the Ohio Board of Regents.

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AMENDMENTS TO THE CODE OF STUDENT CONDUCT

Resolution No. 94-145

Synopsis: Approval of the following amendments to the Code of Student Conduct are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the Code of Student Conduct as approved by the University Senate; and

AMENDMENTS TO THE CODE OF STUDENT CONDUCT (contd)

WHEREAS the proposed changes in the Code of Student Conduct were approved by the University Senate at its May 7, 1994 meeting as follows:

3335-25-03 Policies.

Established policies and rights exist to ensure an environment conducive to equal treatment and quality living for all members of the university community. Students violating university policy may be subject to disciplinary action.

- (A) Unchanged.
- (B) Sexual harassment.

~~Sexual harassment is prohibited, and includes: sexual contact that is not freely and mutually agreeable to both parties; communications of a sexual nature, whether physical, oral, written, or pictorial that are made for the purpose of threatening, intimidating, or humiliating the person receiving such communications; solicitation of sexual contact when submission to or rejection of such contact implicitly or explicitly imposes adverse or favorable terms or conditions on employment or academic standing.~~ SEXUAL HARASSMENT IS ANY UNWELCOME SEXUAL ADVANCE, REQUEST FOR SEXUAL FAVOR, REFERENCE TO GENDER OR SEXUAL ORIENTATION, OR OTHER PHYSICAL OR VERBAL CONDUCT OF A SEXUAL NATURE WHEN:

- (1) SUBMISSION TO OR REJECTION OF SUCH CONDUCT IS USED EITHER EXPLICITLY OR IMPLICITLY AS A BASIS FOR ANY DECISION AFFECTING TERMS OR CONDITIONS OF AN INDIVIDUAL'S EMPLOYMENT, PARTICIPATION IN ANY PROGRAM OR ACTIVITY, OR STATUS IN AN ACADEMIC COURSE; OR
- (2) SUCH CONDUCT HAS THE EFFECT OF UNREASONABLY INTERFERING WITH AN INDIVIDUAL'S WORK PERFORMANCE OR EDUCATIONAL EXPERIENCE, OR CREATES AN INTIMIDATING, HOSTILE OR OFFENSIVE ENVIRONMENT FOR WORKING, LEARNING, OR LIVING ON CAMPUS, AND HAS NO LEGITIMATE RELATIONSHIP TO THE SUBJECT MATTER OF A COURSE.

(Further details and procedures may be obtained in the office of student life and/or the office of ~~affirmative action~~ HUMAN RESOURCES.)

(C) through (H) Unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Code of Student Conduct be adopted as recommended by the University Senate.

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HONORARY DEGREE

Resolution No. 94-146

Synopsis: Approval of awarding an honorary degree to Alberto P. Calderon is proposed.

HONORARY DEGREE (contd)

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees awarding of an honorary degree as listed below:

Alberto P. Calderon

Doctor of Science

NOW THEREFORE

BE IT RESOLVED, That the honorary degree be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

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PERSONNEL ACTIONS

Resolution No. 94-147

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the May 6, 1994 meeting of the Board, including the following Appointment, Concurrent Appointments, Change in Titles, Appointment/Reappointment of Chairpersons and Director, Reappointment of Principal Administrative Official, Leave of Absence Without Salary, Leave of Absence Without Salary--Continuation, Promotions and Tenure, Emeritus Titles, as detailed in the University Budget be approved and the Medical Staff Appointments/Reappointments (The Arthur G. James Cancer Hospital and Research Institute) approved May 23, 1994, and the Medical Staff Privileges (The Ohio State University Medical Center) approved April 28, 1994, by the Hospitals Board be ratified.

Appointment

Name: KERMIT L. HALL
Titles: Dean/Professor
College/Department: Humanities/History
Effective: July 1, 1994
Salary: \$135,000.00
Present Position: Dean of the Henry Kendall College of Arts & Sciences, University of Tulsa

Concurrent Appointments

Name: JAMES C. GARLAND
Title: Executive Dean for the Colleges of the Arts and Sciences
Term: July 1, 1994 through June 30, 1997
Salary: N/A
Present Position: Dean of the College of Social and Behavioral Sciences and Professor

Name: NANCY L. ZIMPHER
Title: Executive Dean for the Professional Colleges
Term: July 1, 1994 through June 30, 1997
Salary: N/A
Present Position: Dean of the College of Education and Professor

PERSONNEL ACTIONS (contd)

Change in Titles

Name: MANUEL TZAGOURNIS
Title: Vice President for Health Sciences
Office/Effective Date: Health Sciences, effective July 1, 1994
Title: Dean
College and Term: Medicine, effective July 1, 1994 through June 30, 1995
Salary: N/A
Present Position: Vice President for Health Services and Dean of the College of Medicine

Name: ROBERT L. ARNOLD
Title: Vice Provost for Academic Program Support
Office: Academic Affairs
Effective: July 1, 1994
Salary: N/A
Present Position: Associate Provost, Office of Academic Affairs

Name: NANCY M. RUDD
Title: Vice Provost for Academic Policy, Personnel, and Administration
Office: Academic Affairs
Effective: July 1, 1994
Salary: N/A
Present Position: Associate Provost, Office of Academic Affairs

Appointment of Chairpersons

May 1, 1994 through June 30, 1995

Family Medicine Douglas A. Rund*

July 1, 1994 through June 30, 1998

Physical Medicine and Rehabilitation William S. Pease

*Acting

Reappointment of Chairpersons and Director

July 1, 1994 through June 30, 1996 (terminal appointment)

Mershon Center Charles F. Hermann

July 1, 1994 through June 30, 1998

Food Science and Technology Kenneth Lee
Division of Pharmaceutics and
Pharmaceutical Chemistry William L. Hayton
Division of Pharmacology Dennis R. Feller
Division of Pharmacy Practice Richard H. Reuning

Reappointment of Principal Administrative Official

GARY L. FLOYD, Dean, College of Biological Sciences, effective July 1, 1994, through June 30, 1999, pursuant to rule 3335-3-17 of the Administrative Code.

PERSONNEL ACTIONS (contd)

Leave of Absence Without Salary

JAMES E. STORBECK, Associate Professor, Department of Management Sciences, effective October 1, 1994, through September 30, 1995, to work in a joint venture between The IC² Institute of the University of Texas and The Magellan Group as Director of Technical Development.

Leave of Absence Without Salary--Continuation

DANIEL Z. ROSENBERG, Assistant Professor, School of Health, Physical Education, and Recreation, effective April 1, 1994, through May 31, 1994, for personal reasons.

Promotions and Tenure

COLLEGE OF AGRICULTURE

PROMOTION TO PROFESSOR

David L. Johnson, Natural Resources - effective 7/1/94
Steven C. Loerch, Animal Science - effective 7/1/94
Gary W. Mullins, Natural Resources - effective 10/1/94
Andrew D. Ward, Agricultural Engineering - effective 7/1/94

PROMOTION TO ASSOCIATE PROFESSOR with TENURE

Robert A. Agunga, Agricultural Education - effective 10/1/94
Larry C. Brown, Agricultural Engineering - effective 7/1/94
Richard C. Pratt, Agronomy - effective 7/1/94
Randall K. Wood, Agricultural Engineering - effective 7/1/94

TENURE ONLY

Stephen L. Boyles, Animal Science - effective 7/1/94

OHIO STATE UNIVERSITY EXTENSION

PROMOTION TO ASSISTANT PROFESSOR and TENURE

Jeffrey C. Fisher - effective 7/1/94 & 7/1/94
Cynthia R. Hoover - effective 7/1/94 & 8/15/94
Larry A. Nye - effective 7/1/94 & 5/9/94

PROMOTION TO ASSISTANT PROFESSOR

Judith A. Villard - effective 7/1/94
Susan M. Zies - effective 7/1/94

TENURE ONLY

David W. Snively - effective 2/13/95

PERSONNEL ACTIONS (contd)

Promotions and Tenure (contd)

COLLEGE OF THE ARTS

PROMOTION TO PROFESSOR

M. L. Ophée-Mazo, Music - effective 10/1/94
James M. Pyne, Music - effective 10/1/94
Richard L. Roth, Art - effective 10/1/94

PROMOTION TO ASSOCIATE PROFESSOR with TENURE

Richard L. Blatti, Music - effective 10/1/94
Joseph E. Brandesky, Theatre, Lima - effective 10/1/94
David W. Covey, Dance - effective 10/1/94
Lorraine M. Justice, Industrial Design - effective 10/1/94
Susan K. Roth, Industrial Design - effective 10/1/94

COLLEGE OF BIOLOGICAL SCIENCES

PROMOTION TO PROFESSOR

Benjamin R. Stinner, Entomology - effective 7/1/94

PROMOTION TO ASSOCIATE PROFESSOR with TENURE

Richard A. Bradley, Zoology, Marion - effective 10/1/94
C. A. Breitenberger, Biochemistry - effective 10/1/94
Raymond F. Jezerinac, Zoology, Newark - effective 10/1/94
Joseph A. Krzycki, Microbiology - effective 10/1/94
Allison A. Snow, Plant Biology - effective 10/1/94

PROMOTION TO ADJUNCT ASSOCIATE PROFESSOR

Deborah H. Stinner, Entomology - effective 7/1/94

COLLEGE OF BUSINESS

PROMOTION TO PROFESSOR

Martha C. Cooper, Marketing - effective 10/1/94

PROMOTION TO ASSOCIATE PROFESSOR with TENURE

Greg M. Allenby, Marketing - effective 10/1/94
Curtis P. Haugtvedt, Marketing - effective 10/1/94
David Landsbergen, School of Public Policy and Management - effective 10/1/94
James M. Masters, Marketing - effective 10/1/94
Waleed A. Muhanna, Accounting & Management Information Systems - effective 10/1/94
Hanumantha R. Unnava, Marketing - effective 10/1/94

PERSONNEL ACTIONS (contd)

Promotions and Tenure (contd)

COLLEGE OF DENTISTRY

PROMOTION TO ASSOCIATE PROFESSOR with TENURE

Edwin A. McGlumphy, Jr., Restorative/Prosthetic - effective 7/1/94

COLLEGE OF DENTISTRY
REGULAR CLINICAL FACULTY

REAPPOINTMENT

James W. Preisch, Pediatric Dentistry - effective 7/1/95

COLLEGE OF EDUCATION

PROMOTION TO ASSOCIATE PROFESSOR with TENURE

Deborah L. Bainer, Educational Theory & Practice, Mansfield - effective 10/1/94
David L. Porretta, School of Health, Physical Education & Recreation - effective 10/1/94
Theresa Rogers, Educational Theory & Practice - effective 10/1/94
Keiko K. Samimy, Educational Studies - effective 10/1/94
Anna O. Soter, Educational Studies - effective 10/1/94

COLLEGE OF ENGINEERING

PROMOTION TO PROFESSOR

James F. Davis, Chemical Engineering - effective 10/1/94
Chia-Hsiang Menq, Mechanical Engineering - effective 10/1/94
Hayrani A. Oz, Aeronautical & Astronautical Engineering - effective 10/1/94
Umit S. Ozkan, Chemical Engineering - effective 10/1/94
Mohammad Samimy, Mechanical Engineering - effective 10/1/94

PROMOTION TO ASSOCIATE PROFESSOR with TENURE

Peter M. Anderson, Materials Science & Engineering - effective 10/1/94
Carolyn J. Merry, Civil Engineering - effective 10/1/94
Jordan B. Pollack, Computer & Information Science - effective 10/1/94

COLLEGE OF HUMANITIES

PROMOTION TO PROFESSOR

Stephen F. Dale, History - effective 10/1/94

PROMOTION TO ASSOCIATE PROFESSOR with TENURE

Philip C. Brown, History - effective 10/1/94
Xiaomei Chen, East Asian Languages and Literatures - effective 10/1/94

PERSONNEL ACTIONS (contd)

Promotions and Tenure (contd)

COLLEGE OF HUMANITIES (contd)

PROMOTION TO ASSOCIATE PROFESSOR with TENURE (contd)

Lucia H. Costigan, Spanish & Portuguese - effective 10/1/94
Marcia Dickson, English, Marion - effective 10/1/94
Kathy M. Fagan, English - effective 10/1/94
Michelle R. Herman, English - effective 10/1/94
Sarah I. Johnston, Classics - effective 10/1/94
Robert D. Levine, Linguistics - effective 10/1/94
Jonathan E. Mayhew, Spanish & Portuguese - effective 10/1/94
Linda M. Mizejewski, English - effective 10/1/94
Stephanie J. Shaw, History - effective 10/1/94
William W. Taschek, Philosophy - effective 10/1/94
Joseph T. Zeidan, Near Eastern, Judaic and Hellenic Languages & Literatures - effective 10/1/94

TENURE ONLY

Joan E. Cashin, History - effective 10/1/94

UNIVERSITY LIBRARIES

PROMOTION TO ASSOCIATE PROFESSOR

Pamela S. Bradigan - effective 7/1/94
Maureen H. Donovan - effective 7/1/94
Marsha J. Hamilton - effective 7/1/94

PROMOTION TO ASSOCIATE PROFESSOR with TENURE

Joseph Galron - effective 7/1/94

PROMOTION TO ASSISTANT PROFESSOR AND TENURE

Sherry L. Edwards, Mansfield - effective 7/1/94 & 11/28/94

TENURE ONLY

Saragail R. Lynch - effective 8/1/94

COLLEGE OF MATHEMATICAL AND PHYSICAL SCIENCES

PROMOTION TO PROFESSOR

Michael Barton, Geological Sciences - effective 10/1/94
L. Mark Berliner, Statistics - effective 10/1/94
Daniel L. Cox, Physics - effective 10/1/94
Haikady N. Nagaraja, Statistics - effective 10/1/94
William I. Notz, Statistics - effective 10/1/94
Anil K. Pradhan, Astronomy - effective 10/1/94

PERSONNEL ACTIONS (contd)

Promotions and Tenure (contd)

COLLEGE OF MATHEMATICAL AND PHYSICAL SCIENCES (contd)

PROMOTION TO PROFESSOR (contd)

Evan R. Sugarbaker, Physics - effective 10/1/94
Lonnie G. Thompson, Geological Sciences - effective 10/1/94

PROMOTION TO ASSOCIATE PROFESSOR with TENURE

Javad Abdalkhani, Mathematics, Lima - effective 10/1/94
Miroslav D. Asic, Mathematics, Newark - effective 10/1/94
Terry L. Gustafson, Chemistry - effective 10/1/94
Gregory P. Lafyatis, Physics - effective 10/1/94
Viresh H. Rawal, Chemistry - effective 10/1/94
Kristen Sellgren, Astronomy - effective 10/1/94
Terrence P. Walker, Physics - effective 10/1/94
Mohamed F. Yousif, Mathematics, Lima - effective 10/1/94

COLLEGE OF MEDICINE

PROMOTION TO PROFESSOR

Fernando G. Cosio, Internal Medicine - effective 7/1/94
Lawrence L. Gabel, Family Medicine - effective 10/1/94
Richard G. Lembach, Ophthalmology - effective 7/1/94
Maria H. Neff, Psychiatry - effective 7/1/94
Andrej Rotter, Pharmacology - effective 10/1/94

PROMOTION TO ASSOCIATE PROFESSOR with TENURE

Arthur H. Burghes, Medical Biochemistry - effective 10/1/94
Sam C. Colachis, III, Physical Medicine & Rehabilitation - effective 7/1/94
Cheryl M. Heesch, Physiology - effective 10/1/94
James W. Hoekstra, Emergency Medicine - effective 7/1/94
Douglas A. Kniss, Obstetrics & Gynecology - effective 7/1/94
Alan S. Litsky, Surgery - effective 7/1/94
Daniel R. Martin, Emergency Medicine - effective 7/1/94
Norris S. Nahman, Jr., Internal Medicine - effective 7/1/94
Emil M. Opremcak, Ophthalmology - effective 7/1/94
Randall C. Starling, Internal Medicine - effective 7/1/94
Robert L. Stephens, Jr., Physiology - effective 10/1/94
M. Guillaume Wientjes, Surgery - effective 10/1/94

TENURE ONLY

Kunio Takeyasu, Medical Biochemistry - effective 10/1/94
Pal L. Vaghy, Medical Biochemistry - effective 10/1/94

PERSONNEL ACTIONS (contd)

Promotions and Tenure (contd)

COLLEGE OF MEDICINE
CLINICAL FACULTY

PROMOTION TO CLINICAL PROFESSOR

Herbert J. Rogove, Internal Medicine - effective 7/1/94

PROMOTION TO CLINICAL ASSOCIATE PROFESSOR

Richard A. Kern, Pediatrics - effective 7/1/94

Lawrence E. Leguire, Internal Medicine - effective 7/1/94

PROMOTION TO CLINICAL ASSISTANT PROFESSOR

Stephen Richards, Internal Medicine - effective 7/1/94

COLLEGE OF MEDICINE
REGULAR CLINICAL FACULTY

PROMOTION TO ASSOCIATE PROFESSOR

Susan L. Koletar, Internal Medicine - effective 7/1/94

William E. Maher, Internal Medicine - effective 7/1/94

Robert A. Murden, Internal Medicine - effective 7/1/94

PROMOTION TO ASSOCIATE PROFESSOR and REAPPOINTMENT

Robert F. Ostrum, Surgery - effective 7/1/94 & 7/1/95

Evelyn E. Pintz, Internal Medicine - effective 7/1/94 & 7/1/95

REAPPOINTMENT

Costantino Benedetti, Anesthesiology - effective 7/1/95

Robert T. Brown, Pediatrics - effective 7/1/95

Brentley A. Buchele, Surgery - effective 7/1/95

William J. Buesching, Pathology - effective 7/1/95

Albert C. Clairmont, Physical Medicine & Rehabilitation - effective 7/1/95

Jane F. Donat, Pediatrics - effective 7/1/95

Linda S. Gray, Internal Medicine - effective 7/1/95

M. Y. Halim-Armanios, Anesthesiology - effective 7/1/95

Norman P. Hudson, Internal Medicine - effective 7/1/95

Seth M. Kantor, Internal Medicine - effective 7/1/95

James F. Lamb, Internal Medicine - effective 7/1/95

Joel G. Lucas, Pathology - effective 7/1/95

Daniel J. Martin, Psychiatry - effective 7/1/95

Randy R. Miller, Pediatrics - effective 7/1/95

James M. Ryan, Internal Medicine - effective 7/1/95

Roy E. Smith, Internal Medicine - effective 7/1/95

James S. Ungerleider, Internal Medicine - effective 7/1/95

PERSONNEL ACTIONS (contd)

Promotions and Tenure (contd)

COLLEGE OF MEDICINE
REGULAR CLINICAL FACULTY (contd)

PROMOTION TO ADJUNCT ASSISTANT PROFESSOR

Donald R. Newkirk, Hospital & Health Services Administration - effective 7/1/94
Janet E. Porter, Hospital & Health Services Administration - effective 7/1/94

COLLEGE OF NURSING

PROMOTION TO ASSOCIATE PROFESSOR

Jeanne A. Clement, Community/Parent-Child - effective 10/1/94

PROMOTION TO ASSOCIATE PROFESSOR with TENURE

Pamela J. Salsberry, Community/Parent-Child - effective 10/1/94

COLLEGE OF OPTOMETRY

PROMOTION TO ASSOCIATE PROFESSOR with TENURE

Paulette P. Schmidt - effective 10/1/94

COLLEGE OF OPTOMETRY
CLINICAL FACULTY

PROMOTION TO CLINICAL ASSOCIATE PROFESSOR

Kevin L. Alexander - effective 7/1/94

PROMOTION TO CLINICAL ASSISTANT PROFESSOR

Michael E. Chester - effective 7/1/94
Jeffrey A. Myers - effective 7/1/94
Mark L. Smith - effective 7/1/94

COLLEGE OF SOCIAL AND BEHAVIORAL SCIENCES

PROMOTION TO PROFESSOR

Roger A. Page, Psychology, Lima - effective 10/1/94

PROMOTION TO ASSOCIATE PROFESSOR with TENURE

Frederick T. L. Leong, Psychology - effective 10/1/94
Caroline M. Palmer, Psychology - effective 10/1/94

June 4, 1994 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Promotions and Tenure (contd)

COLLEGE OF SOCIAL WORK

TENURE ONLY

Gilbert J. Greene - effective 10/1/94

COLLEGE OF VETERINARY MEDICINE

PROMOTION TO PROFESSOR

Lawrence E. Mathes, Veterinary Pathobiology - effective 10/1/94

Stephen M. Reed, Veterinary Clinical Sciences - effective 7/1/94

PROMOTION TO ASSOCIATE PROFESSOR with TENURE

James W. DeWille, Veterinary Pathobiology - effective 7/1/94

Mary A. McLoughlin, Veterinary Clinical Sciences - effective 7/1/94

Michael D. Lairmore, Veterinary Pathobiology - effective 7/1/94

COLLEGE OF VETERINARY MEDICINE
REGULAR CLINICAL FACULTY

PROMOTION TO ASSISTANT PROFESSOR

Barbara L. Oglesbee, Veterinary Clinical Sciences - effective 7/1/94

Appointments to Honorary Staff (THE ARTHUR G. JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE)

SAMUEL BRODER, M.D.

ROBERT C. YOUNG, M.D.

Appointments (THE ARTHUR G. JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE)

July 1, 1994 through December 31, 1994

ROBERT A. MURDEN, M.D., Associate Attending Staff, Internal Medicine

CARMEN J. JULIUS, M.D., Associate Attending Staff, Pathology

June 1, 1994 through June 30, 1995

GINNY L. BUMGARDNER, M.D., Associate Attending, Surgery/Transplant

MARK ELLIOTT, PH.D., Clinical Attending, Anesthesiology

JOEL L. FRAZIER, M.D., Associate Attending, Surgery/Ortho

CHARLES E. LEVY, M.D., Associate Attending, Phys Med/Rehab

MARTIN LUBOW, M.D., Associate Attending, Ophthalmology

WILLIAM S. MELVIN, M.D., Associate Attending, Surgery/General

TOM E. REINSEI, M.D., Associate Attending, Surgery/Ortho

June 4, 1994 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Appointments (THE ARTHUR G. JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE)
(contd)

June 1, 1994 through June 30, 1995 (contd)

DOUGLAS W. SCHARRE, M.D., Associate Attending, Neurology
DONALD SHELL, M.D., Associate Attending, Family Medicine
JOSEPH F. SWAN, M.D., Associate Attending, Anesthesiology

Reappointments (THE ARTHUR G. JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE)

July 1, 1994 through June 30, 1995

JAMES E. BARNES, M.D., Clinical Attending, Surgery
JAMES G. BOVA, D.O., Associate Attending, Radiology
DONNA ANNE CANIANO, M.D., Associate Attending, Surgery
WILLIAM L. SMEAD, M.D., Associate Attending, Surgery

Medical Staff Privileges (THE OHIO STATE UNIVERSITY MEDICAL CENTER)

Michael C. Townsend, M.D., Attending Staff in General Surgery, Trauma Surgeon privileges
Charles T. Cloutier, M.D., Attending Staff in General Surgery, Trauma Surgeon privileges
Scott Melvin, M.D., Attending Staff in General Surgery, Trauma Surgeon privileges
Patricia Choban, M.D., Attending Staff in General Surgery, Trauma Surgeon privileges
Louis Flancbaum, M.D., Attending Staff in General Surgery, Trauma Surgeon privileges

Emeritus Titles

ISAIAH SHAVITT, Department of Chemistry, with the title Professor Emeritus, effective July 1, 1994.

EUGENE P. SCHRAM, Department of Chemistry, with the title Associate Professor Emeritus, effective July 1, 1994.

JACK M. FUGATE, College of Optometry, with the title Assistant Professor Emeritus, effective April 1, 1994.

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RESOLUTIONS IN MEMORIAM

Resolution No. 94-148

Synopsis: Approval of four Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

Elizabeth R. Aplin

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 4, 1994, of Dr. Elizabeth R. Aplin, Professor Emeritus in the Department of Pediatrics.

Dr. Aplin was a graduate of Cadiz High School and The Ohio State University. She attended medical school at Western Reserve. She was in general practice in Gnadenhutten, Ohio, from 1936-

RESOLUTIONS IN MEMORIAM (contd)

Elizabeth R. Aplin (contd)

55, and served her pediatric residency at Columbus Children's Hospital from 1955-58. She was director of Pediatrics Diagnostic Reception Center at Columbus State School; medical director of the State of Ohio Bureau of Crippled Children's Services from 1964-76; and clinical professor of pediatrics and professor emeritus at The Ohio State University.

She was past president of the Ohio Chapter of the American Academy of Pediatrics. Dr. Aplin received the Distinguished Service Citation from the Ohio State Medical Association in 1973 and the Job Lewis Smith Award from the American Academy of Pediatrics in 1978. She was consultant to the Division of Maternal and Child Health for the Ohio Department of Health and a member of the national and state task forces on children's and women's health concerns.

She was also a member of Phi Beta Kappa, Kappa Delta Sorority, Alpha Omega Alpha and Delta Kappa Gamma.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to her family as well as friends. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

Carl Ernest Venard

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 4, 1994, of Carl Ernest Venard, Professor Emeritus in the Department of Entomology.

Carl Ernest Venard was born in Marion, Ohio, in 1909. He received his B.S. from Ohio State in 1931 and his M.S. in 1932. He received his Ph.D. in parasitology from New York University in 1936. He returned to Ohio State as a member of the Zoology Department in 1936. In 1956, Ernest Venard was elected supervisor of the OSU Entomology Program, a post he held until 1961. Professor Venard retired in 1973 after 37 years at Ohio State.

Professor Venard's research involved helminthology and mosquito control. He was the author or co-author of more than 50 papers, reports and reviews dealing with the taxonomy and biology of mosquitoes and parasites of vertebrates.

Professor Venard was active in several professional organizations -- the American Society of Parasitologists, the American Society of Zoologists, the Entomological Society of America, the American Microbiology Society and the Ohio Academy of Science. He was also a member of the Wheaton Club and Sigma Xi.

He was also active in community service, giving lectures to garden and business clubs and serving as a Boy Scout leader.

On behalf of the University, the Board of Trustees expresses to the family its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

William W. Wharton

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 4, 1994, of William W. Wharton, Assistant Professor Emeritus in the Ohio State University Extension

RESOLUTIONS IN MEMORIAM (contd)

William W. Wharton (contd)

William Wharton was born in October of 1924, in Ashville, Ohio. In 1950, he received his B.S. degree from The Ohio State University. In March of 1965, he received his M.S. degree from The Ohio State University.

William Wharton was associate county agent from 1950 until 1955. Starting July 1, 1955, until June of 1958, he served as a county agricultural agent. In June of 1958, he became an Animal Science extension specialist for the Ohio State University Extension. He was in charge of the beef and sheep production testing programs and was chairman of the Beef Bull Testing Program Committee.

On behalf of the University, the Board of Trustees expresses to the Wharton family its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Harvey D. Wright, M.D.

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 16, 1994, of Harvey D. Wright, M.D., Instructor Emeritus, Department of Ophthalmology.

Dr. Wright was born on July 13, 1909 in Johnstown, Ohio. He earned a Bachelor's Degree in Pharmacy from The Ohio State University in 1930. He received his medical degree in 1938 from The Ohio State University. After completion of an internship at St. Francis Hospital in Columbus, Ohio in 1939, Dr. Wright completed an Ophthalmology residency at Wills Hospital in Philadelphia in 1946.

Dr. Wright began his ophthalmology practice in Columbus, Ohio in 1946 and was certified by the American Board of Ophthalmology in 1957. He was a faculty member in the Department of Ophthalmology for 26 years and had been a member of the OSU Hospitals medical staff since 1969.

On behalf of the University community, the Board of Trustees expresses to the family and friends of Dr. Wright its deepest sympathy. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's realization of the loss that the family, the University, and many friends and associates have sustained.

The Educational Affairs Committee recommended the above resolutions and upon motion of Mr. Celeste, seconded by Mr. Skestos, the Board of Trustees adopted the above resolutions by unanimous roll call vote.

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INVESTMENTS COMMITTEE REPORT

Amb. Wolf:

The Committee met this morning and I am pleased to report the market value of the Endowment Fund as of May 20 was \$491.7 million. This was approximately \$1.3 million above the April 15, 1994 market value. Net new additions were \$1.5 million in the month of May alone. Since July 1, 1993, the Endowment Fund has decreased \$1.4 million because of fluctuations and withdrawals. The current asset

INVESTMENTS COMMITTEE REPORT (contd)

Amb. Wolf: (contd)

allocation is 60 percent in equities; 25 percent in fixed income; 8 percent in real estate; and 7 percent in cash equivalents.

We also reviewed the activities at WR Lazard and Company, primarily because of the untimely death of Mr. Lazard. We find that the operations are currently running smoothly and we will be monitoring them very closely through the Office of the Treasurer. We also discussed the refinancing of the River Road Hotel Corporation, and as requested by the Board, we are reviewing several new options and approaches. I believe in the next few months we will have some more detailed information to bring before this Board.

The Development Fund report is located in your notebooks and the report on private support to the University for July-April, compared with the same period last year, is in the Development section of your notebook.

As you can see, total giving this year is still down 10 percent when compared with last year's record pace. However, I should point out that these figures still represent the second best total giving in the first 10 months of any year in the University's history. Some other highlights are: gifts from non-alumni individuals are up 25 percent; private foundation giving is up 18 percent; gifts for buildings and equipment are up 61 percent; and giving to support student financial aid is up 9 percent.

At this time, I would like to recommend the establishment of four new named endowed funds totalling \$156,552, in restricted support to the University. Also, I am requesting the revision of one named endowed fund. This resolution is presented for the approval of the Board.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 94-149

Synopsis: The report on the receipt of gifts and the summary for April 1994 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of four (4) new named endowed funds and amendments to one (1) endowed fund :

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of April 1994 be approved.

Upon motion of Mr. Wexner, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT
July - April
1992 - 93 Compared to 1993 - 94

GIFT RECEIPTS BY DONOR TYPE

	Dollars July through April		
	<u>1993 - 94</u>	<u>1992 - 93</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$10,658,967	\$14,401,863	-26%
Alumni (From Bequests)	<u>1,708,240</u>	<u>3,543,150</u>	-52%
Alumni Total	\$12,367,206	\$17,945,013	-31%
Non-Alumni (Current Giving)	\$8,071,360	\$6,422,003	26%
Non-Alumni (From Bequests)	<u>2,919,517</u>	<u>2,354,276</u>	24%
Non-Alumni Total	\$10,990,877	\$8,776,279	25%
Individual Total	\$23,358,084	\$26,721,292	-13% ^A
Corporations/Corp/Foundations	\$16,656,548	\$17,985,312	-7% ^B
Private Foundations	\$5,740,857	\$4,871,885	18% ^C
Associations & Other Organizations	\$2,335,206	\$3,744,656	-38% ^D
TOTAL	\$48,090,695	\$53,323,145	-10%

NOTES

- A Non-Alumni individual giving is up 25% largely due to an increase in gifts of \$10,000 or more (100 gifts for \$6 million last year; 105 gifts for \$7.9 million this year). Alumni giving is down 31%. The five largest gifts from alumni thus far this year total \$3.5 million. For the same period of time last year, the five largest alumni gifts totaled \$8.2 million.
- B Corporate giving is down 7%. This is largely due to the \$3.2 million mainframe computer given by IBM last year in January. No corporate gift of this magnitude has been received this year. However, if the \$3.2 million computer is factored out, corporate giving is up 13%.
- C Gifts of \$10,000 or more from private foundations are nearly \$700,000 ahead of the same time last year.
- D Last year during July - April, 86 associations or other organizations gave \$10,000 or more (\$2,708,937). This year during the same period only 60 organizations gave at this level for a total of \$1,504,623.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July - April (contd)

1992 - 93 Compared to 1993 - 94 (contd)

GIFT RECEIPTS BY PURPOSE

	Dollars July through April		
	<u>1992 - 93</u>	<u>1992 - 94</u>	<u>% Change</u>
Gift Additions to Endowment:	\$19,415,877	\$15,911,229	(18)
Gifts to Current Use Funds:			
Buildings/Equipment	\$ 5,533,242	\$ 8,882,319	61
Program Support	\$19,357,302	\$14,025,673	(28)
Student Financial Aid	\$ 2,653,279	\$ 2,902,451	9
Annual Funds-Colleges/Departments	\$ 5,368,848	\$ 5,506,502	3
Annual Funds-University	<u>\$ 994,597</u>	<u>\$ 862,521</u>	(13)
Total	\$53,323,145	\$48,090,695	(10)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Funds

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
The Robert E. Kibbey Memorial Scholarship Fund (Minority Scholarships)		\$100,000.00	\$100,000.00
The Dennis E. Clark/Columbus Life Underwriters Chair in Surgical Oncology Research Fund (Chair in Cancer Research - The Arthur G. James Cancer Hospital and Research Institute)	\$22,076.56		\$22,076.56
Lorain County 4-H Endowment Fund (General Support - Lorain County 4-H Program)	\$19,475.00		\$19,475.00
Thomas M. Ludwick Scholarship Fund (Scholarships - Dairy Science)	\$15,000.00		\$15,000.00

Change in Description of Named Endowed Fund

The William R. Wallace Dental Research Scholarship Fund

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds

The Robert E. Kibbey Memorial Scholarship Fund

The Robert E. Kibbey Memorial Scholarship Fund was established June 3, 1994, by the Board of Trustees of The Ohio State University, with a gift to The Ohio State University Development Fund from Robert E. Kibbey (B.S. '35), Marion, OH.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships for African-Americans on the main and regional campuses of The Ohio State University. The Robert E. Kibbey Scholarship will be based on academic merit and financial need as determined by the University Committee on Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$100,000

The Dennis E. Clark/Columbus Life Underwriters Chair
in Surgical Oncology Research Fund

The Dennis E. Clark/Columbus Life Underwriters Chair in Surgical Oncology Research Fund for The Arthur G. James Cancer Hospital and Research Institute was established June 3, 1994, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the Dennis E. Clark family, The Columbus Life Underwriters Association, and the Columbus Chapter of Chartered Life Underwriters.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the cancer research activities of the holder of the Dennis E. Clark/Columbus Life Underwriters Chair in Surgical Oncology Research for The Arthur G. James Cancer Hospital and Research Institute. Appointment to this Chair shall be recommended by the Dean of the College of Medicine in consultation with the Director of The Arthur G. James Cancer Hospital and Research Institute to the Provost of The Ohio State University and approved by The Ohio State University Board of Trustees.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Director of The Arthur G. James Cancer Hospital and Research Institute and the Vice President for Health Sciences in order to carry out the desire of the donors.

\$22,076.56

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

Lorain County 4-H Endowment Fund

The Lorain County 4-H Endowment Fund was established June 3, 1994, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from the Lorain County 4-H Advisory Committee and other friends of the Lorain County 4-H Program.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Lorain County 4-H Program. This support may include, but is not limited to, the funding of scholarships and awards for 4-H members, volunteer leaders and friends of 4-H; sponsoring seminars and programs; and purchasing material or services that will supplement 4-H programming or increase the visibility and public support for 4-H in Lorain County. All expenditures from this fund shall be approved by the Lorain County 4-H Endowment Committee, the Lorain County 4-H Advisory Committee, and the professional in charge of the Lorain County 4-H Program.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist, or so diminish as to provide unused income, then the income may be used for any purpose whatsoever, as determined by The Board of Trustees, with preferences being given to the recommendations from the appropriate administrative official of The University who is the Director for The Ohio State University Extension, in consultation with a committee representing the local 4-H donors.

\$19,475.00

Thomas M. Ludwick Scholarship Fund

The Thomas M. Ludwick Scholarship Fund was established on June 3, 1994, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the friends of Thomas M. Ludwick, Professor Emeritus, Department of Dairy Science.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support one or more scholarship awards to outstanding dairy science students each year. Recipients shall be selected by the Department of Dairy Science Scholarship Committee (or its successor in the event of a restructuring of departments) in consultation with the University Committee on Student Financial Aid. Expenditure of all funds shall have the approval of the chairperson of the Department of Dairy Science.

It is the desire of the donor(s) that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the University's Board of Trustees in consultation with the Vice President for

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

Thomas M. Ludwick Scholarship Fund (contd)

Agricultural Administration, department chair, or program administrative officer in order to carry out the desire of the donor(s).

\$15,000.00

Change in Description of Named Endowed Fund

The William R. Wallace Dental Research Scholarship Fund

The William R. Wallace Dental Research Scholarship Fund was established February 4, 1993, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from alumni and friends of William R. Wallace, (D.D.S. '56, M.S. '62), Dean of The Ohio State University College of Dentistry, 1981-1991). The description was revised June 3, 1994.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarship funds each year for a third-year dental student to be selected at the end of his/her second year. Selection will be based on outstanding achievement in the College of Dentistry's student research program. Selection of the scholarship recipient will be made by a College of Dentistry faculty committee in consultation with the Dean of the College of Dentistry.

It is the desire of the donor(s) that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative office in order to carry out the desire of the donor(s).

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STUDENT AFFAIRS COMMITTEE REPORT

Ms. Ailabouni:

This morning the Student Affairs Committee met with new student government leaders and if I could call on them to stand and be recognized: Sandra Solano, President, and Aldo A. Aguirre-Caceres, Vice President of the Council of Graduate Students; and Rob Edmund, President, and Stephen Trenta, Vice President of the Undergraduate Student Government. The Interprofessional Council recently elected its new leadership, but we have not yet had the opportunity to meet them.

We did receive the traditional reports from the student government leaders. The Undergraduate Student Government has been involved in a transition period between administrations, yet they have established some new programs. One program is the living gift program, which is designed to challenge incoming

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Ms. Ailabouni: (contd)

students through the summer orientation program to complete between 3 and 5 hours of community service. They hope that it would be a national model for community service, and I am actually very pleased to hear that we are going to be initiating that type of program.

A post card campaign was -- actually I believe they did it yesterday -- held on the Oval. They began the campaign to get signatures to send to our legislators, regarding House Bill 601. This bill would give student members on the Board of Trustees voting rights. Those lobbying efforts will continue during the summer through the Ohio Student Association. They will also be attending the all Big 10 Schools' Conference at Michigan in a couple of weeks and they hope to bring back some ideas from that conference.

Since Sandra and Aldo do not officially take office until summer quarter, Frank Chloupek gave his final CGS report to the Committee. He discussed the resolution passed by CGS on the vandalism of University art and architecture. This resolution is to encourage colleges within the University to foster educational efforts which would promote respect for and support of the University's public art. They also requested the same thing of University administration offices, and asked that they ensure creative measures and that sufficient resources are provided to protect University art and architecture from such vandalism that has occurred recently.

Frank also informed us of seven individuals who were given outstanding service awards through the Council of Graduate Students. Those individuals are: Dr. Omar Barriga, Dr. Karen Duncan, G. David Lawrence, Claudia Moreno, Dr. Robert Warmbrod, and Lawrence K. Williamson. These are individuals who the Council of Graduate Students thought had given some form of significant service to graduate students.

The focus of our meeting this morning was to come up with some priorities for the upcoming year. Some of those priorities were the same, while some were different, depending on each student constituency. The Undergraduate Student Government has already established their priorities which include: improving internal USG communication; advocating and working for tangible student programs, including, but not limited to an alternative newspaper and/or student radio; and they would like to advocate student issues in an effort to reach their constituents. They also had other issues or priorities that they felt were tied, as far as level of priority, and those included: increasing awareness of multi-cultural issues; providing alternatives to alcohol use and/or abuse on campus; and to generally make the campus safer. The Council of Graduate Students has not yet identified a set list of priorities, but President Sandra Solano presented some that she felt were going to be priorities in the upcoming year. She mentioned the key word, "restructuring" and recognizing that that is an issue which will continue to come before the Board. She requested continued student input on that.

With regards to the discussion of a merge between Student Health Services and the Hospitals Administration, she also requested continued student input. She requested and made a special plea that no major decisions be made regarding that during the summer, because she feels that is something that will directly affect the students. She felt there would not be enough students around during the summer to give their input.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Ms. Ailabouni: (contd)

Like the Undergraduate Student Government, the Council of Graduate Students would also like to enhance awareness as to the diversity and multi-culturalism on campus.

Vice President Aldo Aguirre-Caceres also made mention of safety with respect to student life on campus. He discussed the pedestrian/motorist relationship on campus. He felt that we should enforce the speed limits more on campus; possibly consider the situation of bicycles on the Oval; maybe there should be bike lanes and/or pedestrian lanes; and he feels that the crosswalks are poorly defined, as far as not being visible to either the motorists and/or the pedestrians. He also mentioned that those crosswalks might not be in prime locations where the pedestrians typically cross the streets.

That concludes my report.

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FISCAL AFFAIRS COMMITTEE REPORT

REPORT ON THE 1994-95 CURRENT FUNDS BUDGET

Mr. Shumate:

First, I would like to call upon Vice President Shkurti and Senior Vice Provost Ray to give a report on the 1994-95 Current Funds Budget.

Mr. Shkurti:

This was reviewed in detail in the Fiscal Affairs Committee, so in the interest of saving time, I will not go over it in detail this morning. In addition, there is a red book every Board member should have entitled, "Current Funds Budget," which explains, in detail, the items I will be summarizing. Let me mention first a couple of important points, and then I will turn this over to Dr. Ray.

The most important points about this budget proposal are: 1) it reflects the twin objectives of the support of academic priorities and achieving financial equilibrium, which we talked about last month; 2) more than \$33 million in additional, continuing, and one-time funds for high priorities -- including: compensation, academic enrichment, and improved computer resources -- are included in this budget; 3) the weighted average increase for tuition and all other charges, including Hospitals' charges, is less than five percent; 4) the budget reallocations of \$10 million are differential and reflect academic priorities -- direct student services, such as Student Financial Aid and Campus Police are protected in this budget; and 5) even though our state instructional support is still less than it was five years ago -- in fact it is \$3 million less -- this budget still represents a step forward because the University has intentionally planned to reallocate resources to high priority needs for investing in the University's future.

Let me now turn to Dr. Ray, who will briefly address the issue of budget allocations.

FISCAL AFFAIRS COMMITTEE REPORT (contd)

REPORT ON THE 1994-95 CURRENT FUNDS BUDGET (contd)

Dr. Ed Ray:

Let me repeat one very important point. This budget is not about reductions, this budget is about, in fact, reallocating \$10 million in funds from academic and support units to specific priorities of this University. These priorities were defined last year and we have reinforced them with expenditures this year. The \$10 million in reallocated funds from colleges and support units is only a small part of the \$33 to \$35 million, that we are, in fact, investing in key areas for the future of this University.

With regard to the budget reductions across the University, I will remind you that this has now become a regularized process that follows from President Gee's commitment several years ago to open up the books at the University and share information. So for the third consecutive year we have made some hard choices to make differential cuts across units. We are publishing the information, we are publishing criteria, and we are willing to go out and talk to people about why the decisions look the way they do.

Again, because you have the material in your book, I don't want to dwell on it. Let me simply point out a couple aspects of the overall picture on budget reductions that you have before you. You should note that the smallest budget reductions are reflected in colleges that were identified as close to the core of the University -- the Colleges of the Arts and Sciences, Engineering, Business, and Law -- in speeches made by the President and Provost to the Senate last fall. You should also know that among those colleges that are critical to the University's future, that the smallest reductions tended to be in those colleges that have taken very courageous initiatives in leading the restructuring process -- the Colleges of Engineering and Agriculture.

Among the Health Sciences Colleges -- where budget reductions will, in fact, be substantially offset by revenue enhancement capabilities in those colleges -- the smallest reduction in budget is experienced by the College of Veterinary Medicine. And that is the third college that has had a restructuring plan approved by the University Senate.

Among the service areas -- let me point out that while the Graduate School Administration took the largest cut in those units reporting to the Office of Academic Affairs, fellowships and post-docs, and other student support through the Graduate School were left protected by the budget reduction process. With regard to research, OSURF and its activities in support of the University's ongoing research activities, were protected. Admissions and Financial Aid and the Office of the Registrar -- critical areas of student service and support -- had small reductions and, in fact, have revenue enhancement capabilities that should more than offset the budget reductions that they have had to take.

With that let me stop and respond to any questions.

Mr. Shumate:

Are there any questions? If not, Mr. Chairman, I would like to move adoption of the resolutions for not only the Budget, but the Request for Construction Bids and Report of Award of Contracts, the Easements to Columbus Southern Power and

FISCAL AFFAIRS COMMITTEE REPORT (contd)

Mr. Shumate: (contd)

Ohio Edison Company, the Purchase of Property at 253 W. 10th Avenue, the Plan for Distribution of the Licensing Agreement, and the expansion and extension of the existing Early Retirement Program, and I so move.

1994-95 CURRENT FUNDS BUDGET

Resolution No. 94-150

Synopsis: The budget for fiscal year 1994-95 is being submitted for adoption.

WHEREAS the levels of resources have been identified for the second year of the 1993-95 biennium; and

WHEREAS appropriate planning and consultation within the University has been accomplished; and

WHEREAS the President is now prepared to present the 1994-95 budget:

NOW THEREFORE

BE IT RESOLVED, That the University's *Current Funds Budget* for fiscal year 1994-95, as described in Appendix LXVI, be approved, with authorization for the President to make expenditures within the projected income levels; and

BE IT FURTHER RESOLVED, That the President, in consultation with the Provost and the Vice President for Finance, be authorized to make budget adjustments recommended in the accompanying table to balance the General Funds Budget; and

BE IT FURTHER RESOLVED, That tuition and fees be increased for all students beginning Autumn Quarter 1994 as specified in the *Schedule of Student Fees* incorporated in this resolution which is in compliance with current legislation; and

BE IT FURTHER RESOLVED, That the Secretary be instructed to incorporate all supporting documents into the minutes of this meeting, and to file these materials with the official records of this University.

(See Appendix XLVI for the Current Funds Budget 1994-95, page 1083.)

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**REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS**

Resolution No. 94-151

Synopsis: Authorization to request construction bids for the listed project and acceptance of the report of award of contracts and the establishment of contingency funds for the project indicated is proposed.

WHEREAS the Department of Chemical Engineering has received grants to proceed with the renovation of rooms 103 and 117 in Koffolt Laboratory to create two laboratories; and

**REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

WHEREAS the total estimated project cost is \$450,000, and the total estimated construction cost is \$250,000, with funding provided by a Board of Regents grant (\$106,075), and a National Science Foundation grant (\$234,199), and University funds (\$106,075); and

WHEREAS a resolution adopted by the Board of Trustees on November 5, 1993 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established State of Ohio and University procedures, and if satisfactory bids were received to award contracts for the West Campus Parking Lot project:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids on project listed in accordance with established University procedures, and if satisfactory bids are received, to award contracts, with all actions to be reported to this Board at the appropriate time; and

BE IT FURTHER RESOLVED, That pursuant to the actions previously authorized by this Board, the report of award of contracts and establishment of contingency funds for the project listed is hereby accepted.

(See Appendix XLVII for background information, page 1133.)

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EASEMENTS

Resolution No. 94-152

**COLUMBUS SOUTHERN POWER
OARDC PIKETON RESEARCH AND EXTENSION CENTER; AND
OHIO EDISON COMPANY
MARION REGIONAL CAMPUS**

Synopsis: Authorization to grant easements at the OARDC Piketon Research and Extension Center and the Marion Regional Campus is proposed.

WHEREAS the Columbus Southern Power has requested a five-year easement consisting of a strip of land approximately 20 feet in width and approximately 94 feet in length for installation of overhead electric wires, a transformer, and guy wires at 1864 Shyville Road in Piketon; and

WHEREAS this electric service will allow the Department of Energy to install air sampling stations and underground monitoring wells on University property; and

WHEREAS the Ohio Edison Company has requested a 15-year easement consisting of a strip of land approximately 15 feet in width and 28 feet in length for installation of guy wires and another strip of land consisting of approximately 125 square feet for guy wires and a pole in an area near a new parking lot being constructed at the Marion Campus off State Route 95; and

WHEREAS this easement will be of benefit to the University; and

EASEMENTS (contd)

COLUMBUS SOUTHERN POWER
OARDC PIKETON RESEARCH AND EXTENSION CENTER; AND
OHIO EDISON COMPANY
MARION REGIONAL CAMPUS (contd)

WHEREAS the appropriate University offices have recommended the approval of these easements:

NOW THEREFORE

BE IT RESOLVED, That the Vice President for Business and Administration be authorized to request the Deputy Director of Public Works of the Department of Administrative Services, pursuant to his statutory duties, to act for and on behalf of the University in developing the necessary legal instruments to provide for these easements.

(See Appendix XLVIII for maps, page 1135.)

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PURCHASE OF REAL PROPERTY

Resolution No. 94-153

**253 - 255 WEST TENTH AVENUE
COLUMBUS, OHIO**

Synopsis: Authorization to purchase improved real property at 253-255 West Tenth Avenue in Columbus, Ohio is proposed.

WHEREAS The Ohio State University has been presented with an opportunity to purchase the improved real property located at 253-255 West Tenth Avenue in Columbus, Ohio; and

WHEREAS this property has an appraised value of \$80,000.00 to \$87,500.00, and the owner, the estate of Mrs. Carryl Titus, has offered to sell the property to the University at a price of \$80,000.00; and

WHEREAS this property is located within the South Campus acquisition boundary of the University's Master Plan and the appropriate University offices have determined that the purchase of this property is in the best interest of the University; and

WHEREAS funds for the purchase will be provided from general University funds in the land purchase account:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Vice President for Business and Administration be authorized to purchase, in the name of the State of Ohio for the use of The Ohio State University, the improved real property located at 253-255 West Tenth Avenue at a price not to exceed \$80,000.00, upon such terms and conditions as are deemed to be in the best interest of the University, subject to the University receiving the necessary approvals from the Ohio Board of Regents and the State Controlling Board.

(See Appendix XLIX for background information and map, page 1139.)

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DISTRIBUTION OF LICENSING REVENUE

Resolution No. 94-154

Synopsis: Approval of the proposed plan for distribution of revenue from the University Licensing Program is proposed.

WHEREAS in September 1974 the Board of Trustees approved the program to control the use of the University's registered marks and to use the net proceeds to supplement scholarship funds; and

WHEREAS this program has been extremely successful in both regulating the use of the University's marks and generating royalty revenue from licensed goods; and

WHEREAS over the last decade the impact of intercollegiate athletics and the involvement of the Department of Athletics have increased the marketability of licensed goods, contributing to the increased royalties; and

WHEREAS while the Name and Seal Endowed Student Scholarship Fund will continue to fund student scholarships, it is appropriate to direct some of the annual licensing revenue to benefit a broader range of students and student services; and

WHEREAS this change in the distribution of licensing revenues is recommended by the Vice President for Business and Administration and the Vice President for Student Affairs:

NEW THEREFORE

BE IT RESOLVED, That, effective for the 1993-94 fiscal year, net licensing revenue (that is, all revenue after program expenses are paid or encumbered) be distributed to the Department of Athletics, the University Libraries, the Office of Student Affairs, the Name and Seal Endowed Student Scholarship Fund, and general fund scholarships in accordance with the distribution formula in the attached report; and

BE IT FURTHER RESOLVED, That this distribution of revenue be subject to annual review and revision by the Fiscal Affairs Committee as a part of the annual budget review.

(See Appendix L for background information, page 1143.)

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EXPANSION AND EXTENSION OF THE EXISTING ERI PROGRAM

Resolution No. 94-155

Synopsis: The Educational Affairs and Fiscal Affairs Committees recommend the expansion of the recently adopted ERI program to include all valid applications received during the sign-up period and extension of the termination date for the program by two months from February 28, 1995, to April 30, 1995, to allow for retirements through June 30, 1995.

WHEREAS The University has determined in consultation with the Deans that effective management of faculty line positions would be enhanced by expansion of the ERI program eligibility to all individuals with valid applications on file; and

EXPANSION AND EXTENSION OF THE EXISTING ERI PROGRAM (contd)

WHEREAS The University has determined in consultation with the Deans that the delivery of academic programs for FY '95 would be improved by extending the end-date of the program to the end of June 1995; and

WHEREAS The University has analyzed the financial consequences of expanding the pool of eligible faculty and extending the closing date for the program and judged them to be favorable to the interests of the University:

NOW THEREFORE

BE IT RESOLVED, That eligibility for retirement under the terms of the current Early Retirement Incentive Program will be extended to all individuals who filed valid applications during the enrollment period for the program; and

BE IT FURTHER RESOLVED, That the termination date for the retirement program will be extended from February 28, 1995, to April 30, 1995, to allow for retirements through June 30, 1995.

The Fiscal Affairs Committee recommended the above resolutions and upon motion of Mr. Shumate, seconded by Mr. Colley, the Board of Trustees adopted the above resolutions by unanimous roll call vote.

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Mr. Shumate:

In addition, Mr. Chairman, I would like to move for adoption of the Student Health Insurance Plan for 1994-95, as previously mailed, without paragraph (c). I so move.

Mr. Celeste:

Can we have some discussion?

Mr. Kessler:

Yes, Ted.

Mr. Celeste:

I would like to suggest that in light of the Committee that had reviewed this recommendation, that we give it further thought in the full Board meeting -- with full respect for the consideration that our Fiscal Affairs Committee went through. I would suggest that we reconsider adding that section back into the full recommendation.

Mr. Kessler:

Any discussion?

Mr. Brennan:

I assume he wants to make an amendment, and then we'll either second it or we'll discuss and vote on it. Is that how it is done?

June 4, 1994 meeting, Board of Trustees

Mr. Kessler:

Yes.

Mr. Brennan:

Is that your motion?

Mr. Celeste:

That would be my motion, to add back in the section that was eliminated in the Committee.

Mr. Kessler:

Is there a second to that motion? It dies for lack of a second. Any more discussion on the motion?

**STUDENT HEALTH INSURANCE
PLAN YEAR 1994-95**

Resolution No. 94-156

WHEREAS on May 4, 1989, this Board awarded the insurance contract to Central Benefits Mutual Insurance Company following a competitive bid process, effective Autumn Quarter 1989 for an initial two (2) year term, subject to renewal thereafter; and

WHEREAS the University now has the opportunity to seek renewal of the program with the current carrier or competitively bid the insurance program; and

WHEREAS the current carrier, Central Benefits Mutual Insurance Company, has offered renewal rates that are very competitive in the insurance market and appropriate to our history of claims experience; and

WHEREAS the Student Health Insurance Committee obtained the assistance and expertise of Stephen L. Beckley & Associates, a nationally recognized student insurance consulting firm, and also obtained selected actuarial review consulting services from William M. Mercer, Inc., an international benefits and actuarial consulting firm; and

WHEREAS after consideration of the expressed needs and concerns of the students who purchase the insurance, the Student Health Insurance Committee of the Council on Student Affairs has recommended -- and the full Council has ratified that recommendation -- that the current contract be renewed at the specific rates to provide the existing benefits plus benefit changes and cost containment measures consistent with the plan's goals of:

- (a) Maintaining Student Health Services, the OSU Hospitals, OSU Physicians Provider Network, and MedOHIO urgent care facilities as a preferred provider system;
- (b) Increasing coverage to meet new federal regulations for international students on J1 and J2 status;
- (d) Establishing a rate structure that helps realign rates to more accurately reflect actual claims experience by enrollment category; and

**STUDENT HEALTH INSURANCE
PLAN YEAR 1994-95 (contd)**

WHEREAS this plan is fully funded by student premiums and will be available on an optional basis to all registered students for the following proposed Quarterly Premium Rates:

<u>Classification</u>	<u>Current Quarterly Rates 1993-94</u>	<u>Proposed Quarterly Rates 1994-95</u>
Student	\$156	\$170
Student & Spouse	\$373	\$468
Student & Children	\$477	\$508
Student, Spouse & Children	\$694	\$805

Appropriate rates have also been derived from the quarterly rate for students on a semester system, and for periods of continuing coverage while not registered as a student:

NOW THEREFORE

BE IT RESOLVED, That Central Benefits Medical Insurance Company be approved for renewal of the Student Health Insurance Contract effective the first day of classes, Autumn Term 1994, for a period of one (1) academic year. The contract will provide the benefits now available under the terms of the 1993-94 contract subject to the benefit changes contained in the report of the Student Health Insurance Committee.

Upon motion of Mr. Shumate, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution with six affirmative votes cast by Messrs. Kessler, Wolf, Wexner, Shumate, Colley, and Brennan, a negative vote cast by Mr. Celeste, and an abstention by Mr. Skestos.

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REPORT - UNIVERSITY'S ENDOWMENT FUND

Resolution No. 95-157

RESOLVED, That the report on the University's Endowment Fund, dated May 20, 1994, as submitted to the Investments Committee of the Board of Trustees, be received and filed with the official records of the Board.

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Thereupon the Board adjourned to meet Friday, July 8, 1994, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Robert M. Duncan
Secretary

John W. Kessler
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND FOURTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, July 8, 1994

The Board of Trustees met at its regular monthly meeting on Friday, July 8, 1994, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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July 8, 1994 meeting, Board of Trustees

The Chairman, Mr. Kessler, called the meeting of the Board of Trustees to order on July 8, 1994, at 10:30 a.m. He requested the Secretary to call the roll.

Present: John W. Kessler, Chairman, Milton A. Wolf, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, James F. Patterson, and Thomas C. Smith.

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Mr. Kessler:

It is my great pleasure to introduce and welcome our new Trustee, James F. Patterson. Jim was appointed to this Board by Governor Voinovich on June 14, 1994, to serve a nine-year term. Jim is from Chesterland, Ohio, where he and his wife, Nancy, own and operate Patterson Fruit Farm. He graduated from Ohio State in 1964 in agriculture and has long been active in civic, agricultural, and alumni affairs. Jim is the past president of the Ohio Farm Bureau Federation Board of Trustees, the Ohio Fruit Growers Association, and the OSU Alumni Advisory Council. We welcome you, Jim, and are glad to have you join us.

I would also like to announce that -- most appropriately -- I am appointing Jim to the Agricultural Affairs Committee of this Board, in addition to his other committee assignments.

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PRESIDENT'S REPORT

President Gee:

Let me add my welcome to Mr. Patterson. I think for those in the audience, I should note that Jim Patterson has longstanding affection and devotion to this institution. This was most recently demonstrated by the fact that he served as chair of our Alumni Advisory Council, a group of distinguished citizens that meet twice a year to involve themselves in the life and fabric of this institution. So very few Trustees have come as well prepared for their position, Jim, as you. You have had a seminar on university activities for which we are delighted. We are only irritated that you didn't bring us some of that great fruit from Geauga County. I assume that we will be well supplied from now on!

I would also like to note several new additions to our university team. Dr. Amy Riemenschneider has been selected as the Chair of Steering and is a distinguished member of our faculty from the College of Social Work. Amy, welcome to you. We know Dr. Harry Allen well from his service last year, but the faculty have reselected Dr. Allen as chair of the Faculty Council. Congratulations, Harry. And we want to welcome State Director of Agriculture Fred Dailey, thank you for coming and joining us today. We are delighted to have you here.

Each month, I have reported to this Board a number of honors earned by our students. As you know, the academic year has ended, but the recognitions of our highly able students continue. Christie Partlo, a senior at Ohio State-Newark, received the 1994 American Psychological Association Undergraduate Student Research Award. She was recognized by this national association for her senior honors research on battered women. An appropriate issue that has been in the news.

For the fourth year in a row, the BF Goodrich Collegiate Inventors Program has honored an inventor from our Department of Materials Science and Engineering. Brian Cockeram, a Ph.D. candidate, received honorable mention for his invention of a protective coating for titanium and titanium alloys -- strong, lightweight metals used

PRESIDENT'S REPORT (contd)

President Gee: (contd)

heavily in the aerospace industry and by power plants. Brian was one of only nine student inventors recognized by BF Goodrich.

The evening before our spring commencement, Ohio State's chapter of Phi Beta Kappa welcomed 98 students to membership in this prestigious liberal arts recognition society. While most honorees were seniors, three juniors were chosen. I want this Board to know that among the juniors elected to Phi Beta Kappa was the president of the Undergraduate Student Government, Rob Edmund -- a very talented and very busy student leader. Rob, congratulations -- I think that is terrific.

Again this year, the university recognized the contributions of our staff by presenting the Distinguished Staff Award to twelve colleagues who represent all job classifications and a wide range of responsibilities -- among them a police officer, a secretary, and a building coordinator. Speaking about one of the recipients -- Phyllis Thompson, coordinator for developmental education at Ohio State-Newark -- a student wrote, "I can [attribute] much of the achievement of my recent graduation to Dr. Phyllis Thompson. . . . Phyllis' door was always open. . . . She helped me overcome the special problems I encountered and kept my self-esteem high. She was my inspiration."

The reason I wanted to read that is that thousands of staff members, like Phyllis and our other honorees, make significant contributions to the success of our students. We often fail to recognize that and to understand the great work that our staff undertakes on behalf of the university.

Also supporting the work of our students and faculty is the generosity of Ohio State's alumni and friends. We had an opportunity to honor a very special alumnus this month at a dinner honoring Max M. Fisher, hosted by Trustee Les Wexner. Mr. Fisher's heartfelt affection for the university and his belief in our future inspired each of us on that occasion.

The generosity of many alumni and friends has enabled us to break ground this month for an addition to Campbell Hall that will provide space for the College of Human Ecology. The addition includes the Schottenstein Wing of the Historic Costume and Textiles Collection. This expanded home for the college will not only allow Human Ecology to maintain the excellent reputation it enjoys, but to expand on it.

Today, we are delighted to announce a leadership gift from William H. Davis, Dorothy Davis, and the William C. Davis Foundation toward the construction of a 3,000-seat baseball stadium on campus. When this Board met last month, Ohio State's baseball team was in the midst of post-season competition. They are to be congratulated for again being Big Ten Champions, ranking eleventh in the final national polls. Thanks to the generosity of the Davis family, and of many friends of the baseball program, we will have a facility that matches the quality of our baseball team. Dottie Davis is a member of the Foundation Board and is a wonderful, devoted friend of this University. It is this kind of generosity and support that provides the margin of excellence for the University in these challenging times.

In the past month, the cycle of academic life renewed itself as we awarded diplomas to more than 5,400 graduates and began the summer orientation program for the entering class of Autumn 1994. From the exuberant graduates and their families who crowded the Stadium for the commencement ceremony, to the loyal and enthusiastic alumni I met in Texas this month, it is evident that Ohio State inspires great affection among its alumni.

PRESIDENT'S REPORT (contd)

President Gee: (contd)

As one parent wrote to me after graduation -- and I love this letter -- "I would like to say that I'm glad that my daughter chose Ohio State for her education. It's been a great experience both educationally and socially." A mother wrote: "I know my daughter received an education she will build on for the rest of her career." That is, of course, after all is said and done, what this university is all about. I thank all of you for your continued devotion to the institution.

Thank you, Mr. Chairman.

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UPDATE ON THE UNIVERSITY RESTRUCTURING

Provost Sisson:

I will be referring to the document that follows the agenda in the materials that you have before you. My colleagues on my right and my left will serve as oral editors of the commentary that I will present.

We promised a couple of years ago to provide you with an update on the restructuring here at Ohio State. Not just academic restructuring, but restructuring in the broader University community. We think it is important to begin our presentation with a reference of "What is restructuring?" We have provided you with our conception of it, "The purposeful redefining of administrative and academic units through consolidation, elimination, and expansion in order to assure a structure appropriate to the University's changing mission, environment, and available resources." We see that there is a distinction between budget reductions and restructuring, in that the former is primarily concerned with reducing costs to balance the books. Restructuring is a conscious choice to reallocate resources in a way that enables us to strengthen ourselves.

Why bother? Why restructure at all? We have provided five items that have been central in guiding our restructuring and that we think are critical. The most important one -- the controlling one perhaps -- is to remain competitive in everything that we do with respect to the higher education marketplace. And to provide people of the State of Ohio with the best learning and banks of knowledge that are internationally available.

It seems to me there are four "R's" here. We have three "R's" when we go to grade school, middle school, and high school. When you get to college there are four "R's" when you start talking about restructuring: 1) it involves review and determination of priorities to achieve the highest quality of performance in product, in scholarship teaching, and service; 2) it involves reallocation of resources to support those priority areas; 3) it involves reengineering of administrative structures to facilitate these ends; and 4) it involves rededication to renewal on the part of the entirety of the University community.

How will we know whether or not we have succeeded? I invite your attention to page 59. We have listed a number of things here that we think are critical. They should not come as a surprise to you because they are part and parcel of the Functional Mission Statement which the Board reviewed some time ago. But, we might elaborate in this way that we are interested in an enhanced national ranking in priority areas in this institution. We are also interested in strong external validation from our students, our graduates, our alumni, and our professional peers.

UPDATE ON THE UNIVERSITY RESTRUCTURING (contd)

Provost Sisson: (contd)

What have we done so far? Let's start with context. It is always a challenge to restructure, but it has been particularly challenging for us given the resource base that we commenced with. We started with a low base. This we have outlined for you. We were below our peer institutions in 1990-91, when this process really began. It did not begin just this year. We have had declining financial support during the period of restructuring, but we have done reasonably well in maintaining the commitment to teaching our students as we have indicated here. The fall off in credit hours has certainly not been as great as the fall off in the number of faculty who we used to have, but we don't have now.

Principles for restructuring -- these were outlined in two different ways -- and were also matters for attention by the Board before I arrived. On page 63 is a series of criteria that guided the process and the description of the process itself. We have organized these in six different phases. We are now moving to implement Phase IV.

Since 1990-91, we feel our productivity has improved. We have outlined how we measure that. We are also very pleased that we have been able to improve that productivity, given the comparison with peer institutions that are outlined for you on page 64.

We still have much to do. We have not fully implemented the decisions that were part of Phase IV, but we will certainly attend to this during the coming year. Also during the coming year, we will put greater emphasis upon restructuring academic support units than we have during this past year where the accent has been on the academic units. We will continue -- and I am referring your attention to the issues outlined on page 68 in Phase V: July 1995 and Beyond -- to review efforts initiated by colleges, as well as intercollege initiatives that have been and will continue to be initiated from the Office of the Provost. We are committed to each of the items that we have noted for you there.

Phase VI -- which we are already involved in -- we refer to as redefining the University. There are a number of initiatives that we have already started pursuing, one is molecular life science. We also have several other initiatives that we are going to be giving very serious attention to during the coming year: public policy, technology transfer; the undergraduate experience; and academic computing, which is a continuing commitment. We are also going to be looking for additional resources. We are going to strengthen academic support services in the way that we have noted here. There is a commitment to increasing the diversity of this institution.

I have not been able -- and you are probably quite relieved that I have not taken the time -- to describe these things in detail, but let me refer you to the summary. Restructuring is absolutely necessary to redefine the institution after significant changes in the boundaries of scholarship, the amount of public financial support, and the nature of public expectations. Success will be measured by fulfillment of the goals of the Functional Mission Statement, including improvement in our academic reputation and performance, achievement of our students, and services provided to the people of Ohio.

The current round of restructuring began in 1991 from a spending in the revenue base below that of most of our competitors. Criteria has been a principle process. Criteria have been established and budget reduction targets have largely been met, but at a direct and indirect cost to our students, faculty, staff, and community. Restructuring must continue in the foreseeable future in order to improve the institution academically; to match the promise of our vision and mission statements; and to maintain flexibility to respond to new challenges.

UPDATE ON THE UNIVERSITY RESTRUCTURING (contd)

Provost Sisson: (contd)

You will ask, "When is the restructuring going to be complete at Ohio State?" Never! It is a part of our life; it will never be complete. There is always something new to do. We are always going to be in motion and we are always going to be trying to take a lead in areas where we have a competitive advantage. We are going to be unceasing in our efforts to provide the finest education available in this country to the students of this state. Bill or Ed might want to add something to this.

Mr. Shumate:

There are a couple of references of comparisons to peer institutions, and the peer group that you are referring to is beyond the Big Ten?

Provost Sisson:

It includes institutions beyond the Big Ten.

President Gee:

Basically our peer group -- we have a natural peer group -- are the public institutions in the American Association of Universities category, which are the major public research universities in this country. All of the Big Ten institutions are members, but it also includes institutions in other parts of the country.

Provost Sisson:

Let me call your attention to Attachment B, footnote 1. This indicates institutions outside of the Big Ten, which have been included.

Mr. Shumate:

You made a reference to constantly being in the process of restructuring. If you look at page 64 -- and we talk about the focus of the cost of restructuring -- the two items identified there, what are we doing to deal with those two challenges?

Provost Sisson:

I think that a part of it is a result of the process itself. When one starts restructuring it is an awesome kind of thing to face, but as we succeed and have achievements and things to show, and a realization that the world does not disappear and that the world can get better and does get better, I think that there is a feeling of satisfaction. We have also -- in a more practical way -- had meetings with faculty, staff, and students. The senior leadership of the institution has done this, and to the extent that this is done, I think, helps relieve anxiety. But when there is change, anxiety is not ever completely removed.

Dr. Ed Ray:

Let me just add a couple of specific things that we are doing with regard to the second issue of shifting costs in a shrinking budget environment onto faculty, staff, and students. I think that it is important to bear in mind that while we have had to absorb those cuts, we have been thinking about how we change the alternative futures that we face. One of the ways we are trying to change the futures we face is by thinking more positively, not about how do we live within an existing budget, but how do we change the boundaries. Bill and I have been working specifically this year with the health sciences colleges on defining revenue enhancement possibilities

UPDATE ON THE UNIVERSITY RESTRUCTURING (contd)

Dr. Ray: (contd)

that exist out there. We expect to extend that to the rest of the University and, in fact, do some partnering with other parts of the University to create new potential sources of revenues and to provide positive incentives for them to help us discover what they are and to exploit them to the fullest.

So we do not expect to simply live on whatever our General Fund budget happens to be, but to expand the boundaries of the budget that we have. We also want to remember that we are on the verge of launching a large development campaign. That development campaign is going to play a substantial role in helping us identify additional resources to do the things we believe are important and need to be done without simply expecting faculty, staff, and students to bear the burden for us.

Finally, on the issue of morale and how we can get people feeling more positive about what is going on here, this is an initiative that we discussed in the Educational Affairs Committee and it involves the academic enrichment fund. I do not want to get into all the particulars now, except to say that we have, in principle, changed the way we plan and invest long-term at this University. It involves investing only funds that we have budgeted. That is what the academic enrichment fund is about. But a critical element of that academic enrichment fund and where those resources go is that there is an open competitive round where programs can come up with new and creative ideas for uses of investment funds and expect to get an honest and fair hearing for their ideas. The University community, as a whole, will be told how those funds are being allocated and why. So that every program on this campus has an opportunity to propose some exciting, terrific things for all of us to pursue, and to be part of the investment process. I think that is important for turning peoples' morale around in a positive direction.

Mr. William Shkurti:

Let me begin by adding an addendum to Ed's response to Mr. Shumate's question about morale. You will also notice on page 69, where there is language about strengthening academic support services by investment in customer-oriented services, new technology, and removal of barriers to improve service. This is what is more commonly called, "quality management-type initiatives." We think over the long run these will have a tremendous beneficial impact on the morale of students, faculty, and staff by trying to debureaucratize the institution so that we can overcome some of these barriers.

The other thing that I would like to address -- being in the role of the University's chief financial officer -- are a couple of bottom line issues that I think will illustrate the points that Dick made about our restructuring. He mentioned that enrollment is down and, in fact, head count enrollment at this institution has dropped 9 percent since the Fall of 1990. So the place has downsized, but the weighted FTE's -- which is the measure that the Board of Regents uses to measure workload, which takes into account how many credit hours the students take and at what level courses are being taught -- are down 3 percent. In other words, headcount is down 9 percent, but when you take into account the level of courses being taught and the number of credit hours offered the reduction is a lot less. So the institution has downsized, but the workload on faculty and staff has not decreased as much.

At the same time, the General Fund employment is down. I know the perception is that the University is the mother of all bureaucracies and in many ways it is, but one of the perceptions of bureaucracies are they are impervious to change. In fact, during this same three-year period when the number of students declined, the number of faculty paid out of the General Fund payroll -- which is where most of the

UPDATE ON THE UNIVERSITY RESTRUCTURING (contd)

Mr. Shkurti: (contd)

faculty are paid -- are down 5 percent. We are going to have further reductions when the impact of early retirement works its way through the system over the next 2 years. The number of regular staff is down 9.5 percent. So the decrease in employees in the University, and the employees in faculty is greater than the decrease in weighted credit hours. So that led to the conclusion that Dick mentioned, that the University -- if we measured ourselves the way businesses measure, and we are not Ford and we are not General Motors, but we are using the traditional measures -- is much more productive than we were three years ago, despite budget cuts. Even though we are taking on additional responsibilities, the University is doing its part to improve the efficiency of its operations.

The other thing that I would like to address is the comparison of the peer institutions that Mr. Shumate asked about. If you turn to page 74, which is Attachment B, the actual comparison is listed. I should qualify this by saying that any numbers you put together in higher education are always subject to interpretation and can never be judged to be absolutely conclusive in the legal sense. In fact, you will see that these numbers point so clearly in a direction that they are very strongly suggestive that the University was underfunded to begin with and has some major resource challenges ahead of it. As Dick mentioned, this list is not only the public Big Ten -- we have taken Northwestern out, because we don't think Northwestern is a public school, it's really comparable. But if you take the public Big Ten, plus those five additional institutions listed in footnote 1 -- which are comprehensive, public, research institutions -- you have a pretty good peer to compare with.

If you look at the box under revenue, this is education and general revenues. We have taken out the Hospitals and auxiliaries, such as residence halls and athletics, to give us a better comparison. What it shows is that in Fiscal Year 1991, Ohio State got \$16,906 in education and general revenue per full-time equivalent student. In 1991 that was 80 percent of the average of all the peer institutions. In other words, our revenue per student was 20 percent less than our peer or comparable institutions. By 1993 that had dropped to 77 percent, so we were 23 percent less than our peer institutions.

You can see the effect on expenditures. If you go down to the next line of the chart, it shows that our expenditures were 82 percent of the average in '91 and dropped to 75 percent of the average by '93. The other thing that I would point out is non-instructional expenditures -- which includes a portion of what everybody would define as the traditional bureaucracy -- were very low at Ohio State in 1991. That was 73 percent of the average of the peer institutions, in other words 27 percent below the average for comparable institutions. By Fiscal Year 1993 that had dropped to 66 percent or 34 percent below. So this University has a very lean tail compared to other similar universities, and it has gotten leaner over the last 3 years as we have restructured. What we have to be careful of is that we do not get so lean that we starve essential services, whether it's providing student financial aid or supporting our faculty in the classroom. In related matters, it goes back then to the point Ed made about expanding our horizons in terms of revenue and support from the State and from other sources.

In summary, what I would point out is that the University started out in Fiscal Year 1991 -- which is the last year before the major cuts started -- much leaner than our competitors on average. We are even leaner now, but we need to be careful that we do not get so lean that we are in a long run decline, in terms of our ability to compete. I think that is where the redefining of the University -- that Dick talked about at the end of his conversation -- comes in hand. We have to take the resources we have and make sure that we remain competitive as a vibrant, positive influence on the

UPDATE ON THE UNIVERSITY RESTRUCTURING (contd)

Mr. Shkurti: (contd)

students that are here, the faculty and staff that are here, and the services we provide to the people of Ohio.

Mr. Kessler:

Any questions? Thank you, gentlemen.

(See Appendix I for Restructuring Update, page 55.)

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REPORT ON THE COLLEGE OF MATHEMATICAL AND PHYSICAL SCIENCES

Mr. Kessler:

I would like to call on Dean Jim Garland to report on the College of Mathematical and Physical Sciences. Dr. Garland --

Dr. James Garland:

(Transparency display.) It is a real pleasure to be here. It is every dean's dream to be able to come and brag about his/her college to the Board of Trustees and I am certainly no exception.

Let me begin by just telling you some of the basic facts about the College, some of our goals and aspirations, and then finish with some of our recent accomplishments.

The College has seven departments: Astronomy, Chemistry, Geodetic Science and Surveying, Geological Sciences, Math, Statistics, and Physics. The three large ones, of course, are Physics, Math, and Chemistry. Six of the seven departments are core disciplines, which have broad instructional responsibilities across the entire University. We don't have any centers which actually report to the College, but we are affiliated with many interdisciplinary centers, and programs, and consortia and I have listed those here. Most of the centers -- in fact all but one of them -- were either founded by or headed by College faculty.

Let me give you our statement of mission. This is what the faculty believe the College is all about and, of course, it deals with teaching, research, and service. First, to provide a quality education and intellectual experience for all students. The emphasis there is on the word "all." At some point, we touch every student who comes to the University and 80 percent of our instruction is for students who have majors outside the College. So we really see this as a major part of our responsibility to the students who are not primarily interested in studying in one of our core disciplines.

With respect to research, we are competing within an international arena. We are probably as research-oriented as any of the colleges at the University. And in terms of service, we provide service to schools, industry, government, and citizens in Ohio, and elsewhere. The elsewhere is an important component for our service mission. We see ourselves providing service to the rest of the nation, and I'd also just mention that many foreign countries send their students to us for an education.

Some basic statistics about the College -- this transparency shows the personnel count, I will just point out a couple of numbers on this. Our smallest department is the Department of Geodetic Science and Surveying, which currently has only seven faculty members; and the largest department is Mathematics, which has 93 faculty, down about 10 from a few years ago. We have close to 1,000 graduate students

REPORT ON THE COLLEGE OF MATHEMATICAL AND PHYSICAL SCIENCES (contd)

Dr. Garland: (contd)

enrolled in the College, around 200 staff members, and a total faculty size of 246.

In our College restructuring plans, our initial idea was to take Geodetic Science and Surveying and merge it into Geological Sciences. An alternative idea -- which has surfaced since our original thinking on that -- was to transfer this department into the College of Engineering, where they would be merged with Civil Engineering and Engineering Graphics. The center of gravity of that department has shifted more and more toward the engineering disciplines in recent years, so right now we are discussing this kind of transfer with Dean Cruz of the College of Engineering.

In terms of our instructional responsibilities, this transparency shows a summary of our enrollments. In 1988, we taught about 24,500 students Autumn Quarter; that was 60 percent of the total number of undergraduate students at the University. In 1993, our enrollments had dropped to about 21,700, and the University enrollments had dropped proportionately. We are still teaching about 60 percent of the students enrolled at the University in any one quarter. Over the same time period, our graduate population has stayed almost constant. Our total number of credit hours is now running at about 17 percent of the total number of credit hours taught by the University. So we have very large instructional responsibilities.

The nature of the subjects in my College tend to attract some of the brainier students at the University and so we are very proud of our honors program. In fact, we have the largest honors offerings of any college at the University and here is just a list of the various honors courses. One of my own priorities is actually to strengthen our honors program as we recruit higher ability students into the University.

In terms of research, this transparency shows a record of our research funding over the past six years. In 1988, we dipped down to around \$13 million and for '91 - '92 and '92 -'93, we have been up around \$20 million. This slight decline is primarily a result of the early retirement programs in which some of our more research active faculty decided to take early retirement. The data for the most recent year is not in yet, we expect it within a month, but our preliminary indications is that we should be up here somewhere and so we are resuming our upward march. I am very pleased at this growth because over the same period, federal funding of basic research has been static or in some key agencies actually declining somewhat. So this is a record that we are very pleased with.

As long as I am on the subject of research funding, I thought I would mention to you what the research funding in the Department of Astronomy is doing. I know many of you were on the Board when the University decided to withdrawal from the Columbus Project, and there was concern expressed at that time that this could be the death knell for the Astronomy department. I am pleased to be able to say that this has not been the case. In fact, let me just show you the research funding history since 1987 in our Department of Astronomy.

The Columbus Project actually was conceived around 1985 and we withdrew from it right about here on the chart. Since then you can see that the growth in Astronomy has been truly spectacular. The department has about 15 faculty members now, it had about 15 faculty members back in the time of the Columbus Project, but they are not the same 15 faculty members. In fact, there are only three faculty members in the department today who were here in 1985. There is a long story behind this upward growth, but I don't think that I will go into that story this afternoon.

Let me tell you a little bit about faculty research honors in the College. Here is just a few of the research honors won by college faculty. There is a much longer list than

REPORT ON THE COLLEGE OF MATHEMATICAL AND PHYSICAL SCIENCES (contd)

Dr. Garland: (contd)

this, but I tried to pick some that are by and large national competitions. We have eight Ohio Eminent Scholars in the department. That is 44 percent of the University total. We have 57 percent of the University professors, there are three members of the National Academy of Sciences at Ohio State, all three of them have appointments in my College and one of them is a shared appointment with Biological Sciences. The Distinguished Scholar Awards is an internal University award and we have 26 percent of those. The Alfred P. Sloan Foundation Fellowship is a very prestigious fellowship given to junior faculty members, and we have 13 of those.

The one that I am most proud of is this last column, the National Young Investigators, which used to be called the Presidential Young Investigators. This is a national program administered by the National Science Foundation. It is a fellowship that is made to junior faculty members and it is extremely competitive. Typically universities nominate their most distinguished junior faculty for the award and of those nominated, only about one in ten are actually selected. We have been extremely successful.

In fact, let me just show you on a department by department breakdown how those awards have gone. We have NYI or PYI awardees in four of our departments, an enormous number in Physics. The Physics Department has really made a concerted effort to nominate its young faculty, but this is an impressive record for all of these departments. These are very difficult to get and these are the life blood of our future at the University.

Let me say a little bit now about some of the long-range goals of the College, which were actually approved by the faculty. One goal is to achieve top ten ranking. That job is not as easy as you might think, if you ever thought it was an easy job. Because of the nature of the disciplines in our College, we are not only competing with the major public universities -- the Penn States, Michigans, and Berkeleys of the world -- but we are also competing with the Harvards, Cal Techs, and MITs. The core sciences are high priorities at virtually every prestigious university in the United States. So this is a very tough goal for us to achieve, but we think that we are going to be able to reach it.

We want to increase the visibility and stature of the faculty using quantitative measurements. Each of our departments has its own quantitative measure of faculty performance. It varies from things like per capita funding of research dollars, the number of invited papers and major conferences, and publications in prestigious journals, indicators of this sort. So one of our goals is to increase our performance in this area.

We want to improve the quality, diversity, and efficiency of the learning environment at all levels, not only our graduate programs in quantum field theory, for example, but our basic remedial courses in mathematics. And we also want to increase and facilitate interdisciplinary research.

Let me tell you some of my own personal goals as Dean of the College. Recruiting faculty is my number one priority, it's also the number one priority for my department chairs. In my opinion -- and I know this is an opinion shared by many of you -- the quality of the institution will never be any better than the quality of the faculty that we hire. So hiring these people and also keeping them here is a top priority. A corollary to this, of course, is to maintain high standards in our promotion and tenure procedures so that we only keep on our permanent faculty those persons who are truly outstanding.

REPORT ON THE COLLEGE OF MATHEMATICAL AND PHYSICAL SCIENCES (contd)

Dr. Garland: (contd)

I want to improve the environment for women and minorities in the College. The physical sciences, as some of you know, has historically not been very hospitable to women and minorities. We are all working very hard to try and improve the environment and we have a number of programs underway. The best way to improve the environment, of course, is to bring more women and minorities into the College, both on the faculty and in the students. We have been working very hard to do this, but it is an uphill battle. I have to tell you it is very difficult in these areas.

I want to improve GTA training and service course instruction. A few years ago we were hearing complaints -- in fact, we still hear complaints -- from students who can't understand their foreign TA's or various problems of this sort. So TA training is something that we take seriously and we have made some innovations in this area and we are still working on it.

I want to enhance our honors program as I mentioned before. I want to improve laboratory safety and the quality of space. Some of our laboratory buildings are in very poor shape, some of them are very old and outmoded. We are having a lot of trouble trying to comply with OSHA's standards in some of them. This is a high priority. And I want to increase fundraising and development efforts. This is not something that we have historically paid much attention to in the University, but I think it is very important that we pay attention to it in the future.

My associate deans and I, and the rest of the people in the College office, see that our primary responsibility is to make things happen. What I mean by that is that we do not want to be viewed as a bureaucracy that puts impediments in the way of good ideas. What we would like to do is to encourage good ideas and initiatives from the faculty and then try to be responsive to those, try to make things happen.

I thought I would finish up by giving you an example of one of our achievements from the past year. It has been a good year in terms of research awards and prizes for faculty and things of that sort, but I would like to tell you instead about a recruitment we did for a junior assistant professor. One of the policies that we have in the College is that all finalists for a faculty position, in any department, are interviewed by the dean or by one of our associate deans. We have not been hiring a lot of faculty in recent years because of budget cutbacks. We have been downsizing like everybody else, but we are still hiring new faculty.

Normally what I like to do is review the C.V. of each person and then sit down and have a talk with that person. One day I was running a little bit late, I walked in and was told that I had an appointment in two minutes to speak to a candidate. I didn't really get a chance to look at the C.V. This was a candidate for one of our astronomy openings in theoretical astrophysics. I sat down with this person for maybe 45 minutes and I was immediately captivated by him. He was outgoing, he was personable, and he was working on very arcane mathematical models of the early universe. He was able to put that into an intelligible form. He was excited about what he was doing.

It was clear to me when I talked to him that this would be a person who could really bring to life the subject matter that he was an expert in to his students. What I did not know was whether he was any good. I knew he would be good in the classroom, I could just tell that from his personality, but I did not know how good a scholar he was. So after he left, I took time to read his C.V. and his letters of recommendation. Let me just read a little from one of the letters of recommendations that we got on this candidate. This is from a distinguished full professor who holds an endowed chair in astrophysics at Princeton University and that is the university where this applicant

REPORT ON THE COLLEGE OF MATHEMATICAL AND PHYSICAL SCIENCES (contd)

Dr. Garland: (contd)

was from. He said, "David was truly remarkable in a graduate class, the most remarkable that we have had in a very long time. Our best students are typically very good, indeed, but also show some frailty in one area or another. David seems to avoid such weaknesses. He was a model student during his whole stay here, consistently doing better than anyone else, even in our most boring or difficult courses.

He was an intellectual and personal leader for the rest of the students and he turned out an absolutely amazing amount of first-rate research in a wide-ranging variety of topics. All the while, he began and finished at least five completely separate projects as a student. Each one of which produced at least one very good published paper and a couple of them several very good papers. An enviable record for an excellent established faculty member and unique in my experience for a student." This person finishes the letter by saying, "He would be a credit to any department, however excellent. He is very, very good, uniquely so, and I recommend him to you as highly as I know how and completely without reservation."

That sentiment was echoed by five other letters of recommendations that we had. So it was clear that we had to get this person. It was an uphill battle, we had to fight for several months. We recruited him and his wife to campus several times. We had to overcome a number of reservations he had about coming to Ohio State. We were doing battle with MIT and the University of Chicago at the time, but in the end we prevailed. It was a cooperative effort -- Provost Sisson was a big help and Dean Harris of the College of Arts was a big help, because we had to find a position for his wife -- that seems to be happening almost all of the time these days.

He was also extremely expensive for us, and not in terms of his salary. Like many of the top people in these academic fields, they are not really that interested in their salary, at least as junior assistant professors. Once he has house payments to make and college tuition to pay, that changes. But initially the salary is not what brings them here. What does bring them here is by and large the quality of colleagues with whom they have to interact, the sense of vitality of the department, and the feeling that the department is able to convey to them the excitement and intellectual vigor.

It was interesting to me when I was reading through his letters, one of his references compared him to some of the other young stars in astrophysics. They said that he is not perhaps quite as technically brilliant as Barbara Ryden, but his strengths go far beyond technical brilliance. Well Barbara Ryden is one of the young stars in theoretical astrophysics and she is on our faculty. We hired her the year before. She is a National Young Investigator. I think she may also be a Sloan Fellow and she was also a major recruiting effort for us.

I mention this example because I want to make the following point. We tend to pat ourselves on the back -- my College and the rest of the University -- over the glitzy major achievements that we make, when someone wins a million dollar research award or when we get a large gift which enables us to build a new building or when someone wins a major prize. Those are all important advances for the University, but I think sometimes it is these small triumphs of hiring outstanding junior faculty -- this doesn't get picked up by the newspaper and we don't issue press releases; nobody may know about it outside the particular discipline and a handful of administrators -- that will really make the University one of the major educational centers of the world. Thank you very much.

REPORT ON THE COLLEGE OF MATHEMATICAL AND PHYSICAL SCIENCES (contd)

Mr. Kessler:

Thank you, Dr. Garland. Are there any questions of Jim?

President Gee:

Jim, just a couple of questions. I was fascinated by the recruitment of the young astrophysicist. Apparently the direction that we are taking in our program has been one that has caught peoples' fancy, in terms of coming here, because we have hired very good junior faculty. Am I right in that regard?

Dr. Garland:

You are talking about astronomy?

President Gee:

Yes, astronomy.

Dr. Garland:

We have three areas in which we are trying to coordinate and advance in astronomy. One of them is in theory and this young man is one of our theorist. Another area is in astronomical instrumentation. Now before I was Dean, I thought what that meant was eye pieces for telescopes, but, in fact, what it really means are banks of computers and sophisticated electronic detectors. The third area is in observational astronomy, basically using the telescopes that the instrumentation facilities develop instruments for. Those are the three areas and they are coordinated together, and we are having a great deal of success in building on those.

President Gee:

So we do have access to some good telescope time now?

Dr. Garland:

We have limited access in the short-term and we are in a holding pattern there. At some point the department feels, and I agree, that we really do need to have access to one of the major telescopes of the world. We are still working on that to become a partner in a limited way.

Mr. Celeste:

I noticed a big decrease in the number of undergraduates in mathematics, is that typical of other places?

Dr. Garland:

I think it just reflects the student enrollment at the University in general. Most of the credit hours taught in mathematics are service credit hours taught to students in other areas, so that as University enrollments decline, the math teaching declines as well. Now we have had growth in chemistry. We have had more students taking chemistry, but chemistry teaches to a large number of students in technical areas and those areas have not been showing the same kind of decline as the University population as a whole.

REPORT ON THE COLLEGE OF MATHEMATICAL AND PHYSICAL SCIENCES (contd)

Mr. Kessler:

Jim, you mentioned in the beginning one of your mission statements was to be ranked in the top 10 with a difficult peer group. Where do we rank?

Dr. Garland:

It is hard to know. For one thing, you have to go on a department by department basis, but I would say right now we are probably around the top 15 -- some departments are better and some are a little bit worse.

Mr. Kessler:

Are there any other questions for Dr. Garland? Thank you, Jim.

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REPORT ON RESEARCH FOUNDATION

Mr. Celeste:

A copy of the report is in front of you for the May 1994 Grants and Contracts period. Awards for the year are up to about \$139 million or 0.2 percent above the July to May time period last year. A summary of the award totals is given in the first section of the report.

Expenditures from external sources in Tab 2 are ahead of last year by 9.2 percent, for a total of \$143.6 million through May 31, 1994. At Tab 3, four projects are highlighted and at Tab 4, a complete list of new awards received in May is presented.

I would like to mention that I did have the opportunity this past week to visit the ElectroScience Laboratory and would urge everybody to do the same. I might mention, that I was there surrounded by a lot of the brass from the military, who are helpful in supporting our activities and they were going through the same process. Some of the demonstrations I saw were ground penetrating radar, foliage penetration images, helicopter antenna radiation pattern analysis code, intelligent vehicular highway system radar studies, and sea ice remote sensing antenna, among many others. I was not able to see some of the demonstrations, because only the military could see them.

I also had the opportunity this week to meet with some folks who have been working on software development that they believe might have some commercial applications. We have talked about the importance of the opportunities for technology transfer and that is something that we are going to be focusing on as much as possible in the future.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 95-1

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for May 1994 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

REPORT OF RESEARCH CONTRACTS AND GRANTS (contd)

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of May 1994 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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HOSPITALS BOARD REPORT

Mr. Skestos:

On June 30 the Strategic Planning Committee continued its discussion on how the Medical Center could remain viable in the changing medical economy by focusing on the elements and issues related to the development of a medical center based integrated finance and delivery system. With such a finance/delivery system, the OSU Medical Center could:

Provide a broad continuum of care through new and expanded services.

Accept risk for providing professional and institutional clinical services, i.e., a single premium per covered life per month for all services provided.

The Committee discussed the components already in place and those components which will be needed, and the actions required to position the Medical Center to create the healthcare financing and delivery system. Estimates of the capitalization requirements were also discussed.

The Executive Committee received reports on: the Hospitals' intent to continue pursuit of its legal case for additional indirect medical education reimbursement from the U.S. Department of Health and Human Services; and the final adjustments to a business plan for a captive malpractice insurance company, which will permit increased control and use of the assets of the existing self-insurance trust fund. This plan will be forwarded to the University Fiscal Affairs Committee for further review and action.

The Committee reviewed the financial and statistical report, noting that while there were fewer admissions than budgeted, the increased intensity of service per patient and strong expense controls resulted in the current financial operations remaining strong.

At this time, I would like to present the following resolution for approval:

UNIVERSITY HOSPITALS BOARD REAPPOINTMENTS

Resolution No. 95-2

Synopsis: Approval of the reappointment of University Hospitals Board members is proposed.

WHEREAS the Board of Trustees on November 30, 1979, approved the establishment of a University Hospitals Board; and

UNIVERSITY HOSPITALS BOARD REAPPOINTMENTS (contd)

WHEREAS the membership of the Hospitals Board was approved on April 4, 1980, and has been subsequently amended; and

WHEREAS the term of four general public members of the Hospitals Board have expired:

NOW THEREFORE

BE IT RESOLVED, That the following individuals be reappointed as general public members of the University Hospitals Board, as follows:

- Donald K. Day, effective May 1, 1994 - April 30, 1997
- David P. Lauer, effective May 1, 1994 - April 30, 1997
- Judy Barker, effective July 1, 1994 - April 30, 1997
- William M. Bennett, effective July 1, 1994 - April, 30, 1997

Upon motion of Mr. Skestos, seconded by Amb. Wolf, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Skestos:

The Educational Affairs Committee met this morning and we heard from Provost Dick Sisson on two matters: academic enrichment and changes in international affairs. We also heard from Dr. Ed Ray on an update of the Early Retirement Incentive Program and our academic support unit restructuring. I would now like to call upon Provost Sisson to present the resolutions for approval by this Board.

Provost Sisson:

Thank you, Mr. Chairman. The following eight resolutions are part of the materials that you have before you:

ADMINISTRATIVE RESTRUCTURING

Resolution No. 95-3

WHEREAS the University's commitment to restructuring includes ensuring that academic support units provide cost effective operations that take advantage of the efficiencies gained by consolidating complementary activities; and

WHEREAS administrative computing is managed by University Systems, which reports to the Vice President for Business and Administration, and Academic Technology Services, which reports to the Chief Information Officer in the Office of Academic Affairs, are part of the same overall university information system; and

WHEREAS the University Center for International Studies, which reports to the Dean of Social and Behavioral Sciences, has university-wide responsibilities that are comparable to those of other area studies centers, which report to the Senior Vice Provost in the Office of Academic Affairs:

NOW THEREFORE

BE IT RESOLVED, That University Systems will report to the Chief Information Officer, with UNITS (University Network Integrated Telecommunications System) remaining in the Office of Business and Administration, and that the University Center for International Studies will report to the Senior Vice Provost in the Office of Academic Affairs; and

ADMINISTRATIVE RESTRUCTURING (contd)

BE IT FURTHER RESOLVED, That the Secretary of the Board of Trustees be hereby authorized and directed to incorporate the above changes of the Bylaws of the Board of Trustees and the Rules of the University Faculty.

**THE OHIO STATE UNIVERSITY- MANSFIELD
BOARD APPOINTMENTS**

Resolution No. 95-4

Synopsis: Approval of nominees to The Ohio State University-Mansfield Board is proposed.

WHEREAS the Board of Trustees on June 3, 1994, approved the establishment of The Ohio State University-Mansfield Board; and

WHEREAS it has been previously stipulated that "The Mansfield board shall be composed of eleven members appointed by the Ohio State University Board of Trustees in consultation with the president of the university" (one member of the Mansfield board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named persons have been nominated and selected for appointment to The Ohio State University-Mansfield Board for the term as specified:

Trustee Member

<u>Name</u>	<u>Term of Appointment</u>
James F. Patterson	3 years

Private Citizens

Paige Squires	3 years
Lydia Reid	3 years
Jeffrey Molyet	3 years
Rush Stumbo	2 years
James Meyer	2 years
Evelyn McDonald	2 years
John Roby	1 year
Robert Houk	1 year
Gary Feagin	1 year

Student Member

Larry Douglas Stephens	1 year
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NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as members of The Ohio State University-Mansfield Board, effective July 1, 1994.

**ESTABLISHMENT OF THE OHIO STATE UNIVERSITY-LIMA AND
THE OHIO STATE UNIVERSITY-MARION
BOARDS OF TRUSTEES**

Resolution No. 95-5

Synopsis: Authorization to establish a Board of Trustees at the Lima and Marion Campuses is proposed.

WHEREAS the Educational Affairs Committee of the Board of Trustees has discussed the establishment of a Board of Trustees at The Ohio State University-Lima and The Ohio State University-Marion; and

WHEREAS committee members have directed the Office of Academic Affairs and the Office of Legal Affairs to develop proposed bylaws for such a Board; and

WHEREAS the attached bylaws have been developed in close consultation with the faculty and administration at all four regional campuses:

NOW THEREFORE

BE IT RESOLVED, That The Ohio State University Board of Trustees approve the establishment of Boards of Trustees at the Lima and Marion Campuses as described in the following bylaws:

LIMA - BYLAWS

3335-117-01 COMPOSITION AND ADMINISTRATION OF THE BOARD.

- (A) THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES HEREBY ESTABLISHES A BODY TO BE KNOWN AS THE OHIO STATE UNIVERSITY - LIMA BOARD OF TRUSTEES ("THE LIMA BOARD").
- (1) THE LIMA BOARD SHALL BE COMPOSED OF ELEVEN MEMBERS APPOINTED BY THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES IN CONSULTATION WITH THE PRESIDENT OF THE UNIVERSITY.
 - (2) ONE MEMBER OF THE LIMA BOARD SHALL BE A MEMBER OF THE UNIVERSITY BOARD OF TRUSTEES (THE "TRUSTEE MEMBER"). NINE MEMBERS SHALL BE PRIVATE CITIZENS WHO HAVE AN INTEREST IN AND KNOWLEDGE OF HIGHER EDUCATION AND WHO RESIDE WITHIN THE AREA SERVED BY THE INSTITUTION. NO EMPLOYEE OF THE UNIVERSITY AND NO EMPLOYEE OR MEMBER OF THE BOARD OF THE LIMA TECHNICAL COLLEGE SHALL BE ELIGIBLE TO SERVE AS A CITIZEN MEMBER. THE SELECTION PROCESS FOR THE LIMA BOARD MEMBERS SHALL INCORPORATE THE AFFIRMATIVE ACTION POLICIES OF THE UNIVERSITY.
 - (3) ONE MEMBER OF THE LIMA BOARD SHALL BE A STUDENT WHO IS CURRENTLY ENROLLED AT THE LIMA REGIONAL CAMPUS. THE STUDENT MEMBER SHALL HAVE NO VOTING POWER ON THE BOARD, SHALL NOT BE CONSIDERED AS A MEMBER OF THE BOARD IN DETERMINING WHETHER A QUORUM IS PRESENT, AND SHALL NOT BE ENTITLED TO ATTEND EXECUTIVE SESSIONS. THE STUDENT MEMBER SHALL SERVE A TERM OF ONE YEAR.
 - (4) INITIAL APPOINTMENTS OF THREE CITIZEN MEMBERS SHALL BE FOR TERMS OF THREE YEARS. THREE CITIZEN MEMBERS SHALL INITIALLY BE APPOINTED FOR TERMS OF TWO YEARS. THREE CITIZEN MEMBERS SHALL INITIALLY BE APPOINTED FOR TERMS OF ONE YEAR. THEREAFTER, CITIZEN MEMBERS SHALL SERVE THREE-YEAR TERMS. NO CITIZEN MEMBER SHALL SERVE MORE THAN THREE CONSECUTIVE FULL TERMS.

**ESTABLISHMENT OF THE OHIO STATE UNIVERSITY-LIMA AND
THE OHIO STATE UNIVERSITY-MARION
BOARDS OF TRUSTEES (contd)**

LIMA - BYLAWS (contd)

- (5) THE TRUSTEE MEMBER SHALL SERVE A TERM OF THREE YEARS AND MAY BE REAPPOINTED SO LONG AS HE OR SHE REMAINS A MEMBER OF THE UNIVERSITY BOARD OF TRUSTEES.
- (6) TERMS OF THE APPOINTED MEMBERS SHALL BEGIN ON JULY 1.
- (7) MEMBERS OF THE LIMA BOARD SHALL SERVE WITHOUT COMPENSATION BUT MAY BE REIMBURSED FOR EXPENSES INCURRED IN THE PERFORMANCE OF THEIR DUTIES. MEMBERS OF THE LIMA BOARD SHALL BE PROVIDED IMMUNITIES OR INDEMNIFICATION AGAINST ANY CLAIMS OR LIABILITIES WHICH MAY ARISE FROM THE PERFORMANCE OF THEIR DUTIES TO THE FULL EXTENT PERMITTED BY LAW.
- (8) THE DEAN/DIRECTOR OF THE LIMA REGIONAL CAMPUS SHALL ASSIST THE CHAIR OF THE LIMA BOARD IN ESTABLISHING BOARD AGENDAS AND PRIORITIES AND SHALL PROVIDE SUCH STAFF SERVICES AND OTHER ASSISTANCE AS THE BOARD MAY REQUIRE. THE DEAN/DIRECTOR MAY ATTEND ALL MEETINGS OF THE BOARD.
- (9) THE PROVOST OR THE PROVOST'S DESIGNEE, IN COOPERATION WITH THE DEAN/DIRECTOR, SHALL SERVE AS THE LIAISON BETWEEN THE LIMA BOARD AND THE VARIOUS COLLEGES AND DEPARTMENTS OF THE UNIVERSITY, AND MAY ATTEND ALL MEETINGS OF THE BOARD.
- (10) THE CHAIR OF THE FACULTY ASSEMBLY SHALL SERVE AS A RESOURCE PERSON FOR THE LIMA BOARD AND, IN ORDER TO SERVE THAT FUNCTION, MAY ATTEND ALL PUBLIC MEETINGS OF THE LIMA BOARD.

3335-117-02 POWERS AND DUTIES.

- (A) THE LIMA BOARD SHALL ADVISE AND ASSIST THE DEAN/DIRECTOR IN THE ADMINISTRATION OF THE LIMA REGIONAL CAMPUS. SUBJECT TO THE AUTHORITY AND PERIODIC REVIEW OF THE UNIVERSITY BOARD OF TRUSTEES, THE LIMA BOARD SHALL:
 - (1) DEVELOP SUPPORT FOR THE LIMA REGIONAL CAMPUS IN ITS SERVICE AREA;
 - (2) ADVISE THE DEAN/DIRECTOR CONCERNING LOCAL EDUCATIONAL NEEDS, AND PERCEPTIONS OF UNIVERSITY PROGRAMS;
 - (3) SERVE AS AN ADVOCATE FOR THE NEEDS OF THE LIMA REGIONAL CAMPUS IN LOCAL AND STATE GOVERNMENT AGENCIES, AND IN THE LEGISLATURE;
 - (4) PARTICIPATE IN THE STRATEGIC PLANNING PROCESS FOR THE REGIONAL CAMPUS;
 - (5) REVIEW AND PROVIDE A RECOMMENDATION WITH RESPECT TO CURRENT FUNDS AND CAPITAL BUDGETS PRIOR TO THEIR SUBMISSION TO THE UNIVERSITY BOARD OF TRUSTEES BY THE PRESIDENT;
 - (6) COORDINATE WITH THE BOARD OF THE LIMA TECHNICAL COLLEGE IN ALL AREAS OF COMMON INTEREST.

**ESTABLISHMENT OF THE OHIO STATE UNIVERSITY-LIMA AND
THE OHIO STATE UNIVERSITY-MARION
BOARDS OF TRUSTEES (contd)**

LIMA - BYLAWS (contd)

- (B) THE HIRING, EVALUATION, PROMOTION, TENURE STATUS, DUTIES AND RESPONSIBILITIES, AND COMPENSATION OF FACULTY SHALL BE CONDUCTED IN ACCORDANCE WITH ESTABLISHED UNIVERSITY RULES AND THE LIMA BOARD SHALL HAVE NO JURISDICTION WITH RESPECT TO THESE MATTERS.
- (C) TO ENSURE THAT THE UNIVERSITY BOARD OF TRUSTEES MEETS ITS GOVERNANCE OBLIGATIONS UNDER OHIO LAW, THE LIMA BOARD WILL BE ACCOUNTABLE, THROUGH THE PRESIDENT, TO THE UNIVERSITY BOARD OF TRUSTEES.
 - (1) THE APPOINTMENT OF THE DEAN/DIRECTOR WILL BE APPROVED BY THE UNIVERSITY BOARD OF TRUSTEES IN ACCORDANCE WITH RULE 3335-3-291 OF THE ADMINISTRATIVE CODE, FOLLOWING CONSULTATION WITH THE LIMA BOARD.
 - (2) RECOMMENDATIONS AND REPORTS OF THE LIMA BOARD THAT REQUIRE THE UNIVERSITY BOARD OF TRUSTEES REVIEW OR ACTION WILL BE COMMUNICATED TO THE UNIVERSITY BOARD OF TRUSTEES THROUGH THE PRESIDENT.
 - (3) THE UNIVERSITY BOARD OF TRUSTEES WILL CONTINUE TO HOLD THE PRESIDENT RESPONSIBLE FOR THE CONDUCT OF ACADEMIC PROGRAMS AND FOR ENSURING THAT THE REGIONAL CAMPUS IS OPERATED IN A MANNER CONSISTENT WITH UNIVERSITY POLICY, AS WELL AS STATE AND FEDERAL LAW.

3335-117-03 MEETINGS.

- (A) REGULAR MEETINGS OF THE LIMA BOARD SHALL BE HELD EACH MONTH, OR ON SUCH OTHER SCHEDULE AS MAY BE ESTABLISHED BY THE BOARD, AT TIMES WHICH SHALL BE SET AND PUBLICLY ANNOUNCED BY THE CHAIR.
- (B) SPECIAL MEETINGS MAY BE CALLED AT THE DIRECTION OF THE CHAIR, OR SHALL BE CALLED BY THE CHAIR AT THE REQUEST OF THREE MEMBERS OF THE LIMA BOARD, PROVIDED THAT NOTICE TO ALL BOARD MEMBERS SHALL BE GIVEN NOT LESS THAN FIVE DAYS PRIOR TO THE MEETING.
- (C) EXCEPT AS OTHERWISE SPECIFIED IN THESE BYLAWS, ALL MEETINGS OF THE LIMA BOARD AND ITS COMMITTEES SHALL BE CONDUCTED IN ACCORDANCE WITH THE LATEST REVISION OF "ROBERT'S RULES OF ORDER."
- (D) MEETINGS OF THE LIMA BOARD SHALL BE OPEN TO THE PUBLIC, EXCEPT FOR EXECUTIVE SESSIONS CALLED FOR REASONS PERMISSIBLE UNDER OHIO LAW.
- (E) A MAJORITY OF THE CURRENT MEMBERSHIP OF THE LIMA BOARD SHALL BE NECESSARY FOR A QUORUM.
- (F) MOTIONS MAY BE PASSED BY A MAJORITY OF THOSE PRESENT.

3335-117-04 VACANCIES AND REMOVAL.

- (A) VACANCIES SHALL BE FILLED BY THE UNIVERSITY BOARD OF TRUSTEES IN THE SAME MANNER AND SUBJECT TO THE SAME QUALIFICATIONS AS APPOINTMENTS FOR FULL TERMS.

**ESTABLISHMENT OF THE OHIO STATE UNIVERSITY-LIMA AND
THE OHIO STATE UNIVERSITY-MARION
BOARDS OF TRUSTEES (contd)**

LIMA - BYLAWS (contd)

- (B) MEMBERS OF THE LIMA BOARD SERVE AT THE PLEASURE OF THE UNIVERSITY BOARD OF TRUSTEES.
- (C) ANY LIMA BOARD MEMBER WHO HAS THREE UNEXCUSED ABSENCES FOR THREE SUCCESSIVE MEETINGS, OR FIVE UNEXCUSED ABSENCES IN ANY CALENDAR YEAR, SHALL BE AUTOMATICALLY REMOVED.

3335-117-05 OFFICERS.

- (A) THE LIMA BOARD SHALL SELECT A CHAIR, A VICE CHAIR, AND SUCH OTHER OFFICERS AS THE BOARD MAY DEEM ADVISABLE. THE CHAIR AND OTHER OFFICERS SHALL BE ELECTED ANNUALLY BY THE BOARD. NO OFFICER MAY SERVE MORE THAN TWO CONSECUTIVE ONE-YEAR TERMS.
- (B) THE CHAIR SHALL PRESIDE AT ALL MEETINGS OF THE BOARD, SHALL APPOINT MEMBERS OF ANY COMMITTEES CREATED BY THE BOARD, SHALL SERVE AS AN EX-OFFICIO MEMBER OF ALL STANDING AND SPECIAL COMMITTEES, SHALL APPROVE THE AGENDA FOR ALL BOARD MEETINGS, AND SHALL MAKE AN ANNUAL REPORT TO THE UNIVERSITY BOARD OF TRUSTEES AND SUCH OTHER REPORTS AS THE UNIVERSITY BOARD OF TRUSTEES MAY REQUIRE.
- (C) THE VICE CHAIR SHALL PERFORM THE DUTIES AND EXERCISE THE POWERS OF THE CHAIR DURING THE ABSENCE OF THE CHAIR OR IN THE EVENT OF THE CHAIR'S INABILITY TO ACT.

3335-117-06 COMMITTEES.

- (A) THE LIMA BOARD SHALL ESTABLISH AN EXECUTIVE COMMITTEE, A FINANCE COMMITTEE, A CAMPUS FACILITIES AND PLANNING COMMITTEE, AND SUCH OTHER COMMITTEES AS IT MAY FROM TIME TO TIME DEEM ADVISABLE.
 - (1) THE EXECUTIVE COMMITTEE SHALL HAVE THE POWER TO TRANSACT SUCH BUSINESS OF THE BOARD BETWEEN REGULAR MEETINGS OF THE BOARD AS THE BOARD MAY HERINAFTER AUTHORIZE. ALL ACTIONS OF THE EXECUTIVE COMMITTEE SHALL BE REPORTED TO THE FULL BOARD AT ITS NEXT REGULAR MEETING.

THE EXECUTIVE COMMITTEE OF THE BOARD SHALL CONSIST OF: THE CHAIR, WHO WILL SERVE AS CHAIR OF THE COMMITTEE; THE VICE CHAIR; AND THE CHAIRS OF ALL STANDING COMMITTEES OF THE BOARD. ANY STANDING COMMITTEE CHAIR MAY DESIGNATE A MEMBER OF THAT COMMITTEE WHO IS ALSO A BOARD MEMBER TO REPRESENT THE CHAIR AT ANY MEETING OF THE EXECUTIVE COMMITTEE.
 - (2) THE FINANCE COMMITTEE SHALL BE RESPONSIBLE FOR ADVISING THE LIMA BOARD ON CAMPUS FINANCIAL MATTERS.

THE FINANCE COMMITTEE SHALL CONSIST OF FOUR BOARD MEMBERS APPOINTED ANNUALLY BY THE CHAIR OF THE BOARD.
 - (3) THE CAMPUS FACILITIES AND PLANNING COMMITTEE SHALL MONITOR THE CONDITION OF THE CAMPUS FACILITIES AND SHALL HAVE THE RESPONSIBILITY FOR LONG-RANGE CAMPUS PLANNING, AND FOR RECOMMENDING ADDITIONS, ALTERATIONS, REPAIR, AND MAINTENANCE.

**ESTABLISHMENT OF THE OHIO STATE UNIVERSITY-LIMA AND
THE OHIO STATE UNIVERSITY-MARION
BOARDS OF TRUSTEES (contd)**

LIMA - BYLAWS (contd)

THE COMMITTEE SHALL CONSIST OF FOUR LIMA BOARD MEMBERS,
APPOINTED ANNUALLY BY THE CHAIR OF THE BOARD.

MARION - BYLAWS

3335-119-01 COMPOSITION AND ADMINISTRATION OF THE BOARD.

- (A) THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES HEREBY ESTABLISHES A BODY TO BE KNOWN AS THE OHIO STATE UNIVERSITY - MARION BOARD OF TRUSTEES ("THE MARION BOARD").
- (1) THE MARION BOARD SHALL BE COMPOSED OF ELEVEN MEMBERS APPOINTED BY THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES IN CONSULTATION WITH THE PRESIDENT OF THE UNIVERSITY.
 - (2) ONE MEMBER OF THE MARION BOARD SHALL BE A MEMBER OF THE UNIVERSITY BOARD OF TRUSTEES (THE "TRUSTEE MEMBER"). NINE MEMBERS SHALL BE PRIVATE CITIZENS WHO HAVE AN INTEREST IN AND KNOWLEDGE OF HIGHER EDUCATION AND WHO RESIDE WITHIN THE AREA SERVED BY THE INSTITUTION. NO EMPLOYEE OF THE UNIVERSITY AND NO EMPLOYEE OR MEMBER OF THE BOARD OF THE MARION TECHNICAL COLLEGE SHALL BE ELIGIBLE TO SERVE AS A CITIZEN MEMBER. THE SELECTION PROCESS FOR THE MARION BOARD MEMBERS SHALL INCORPORATE THE AFFIRMATIVE ACTION POLICIES OF THE UNIVERSITY.
 - (3) ONE MEMBER OF THE MARION BOARD SHALL BE A STUDENT WHO IS CURRENTLY ENROLLED AT THE MARION REGIONAL CAMPUS. THE STUDENT MEMBER SHALL HAVE NO VOTING POWER ON THE BOARD, SHALL NOT BE CONSIDERED AS A MEMBER OF THE BOARD IN DETERMINING WHETHER A QUORUM IS PRESENT, AND SHALL NOT BE ENTITLED TO ATTEND EXECUTIVE SESSIONS. THE STUDENT MEMBER SHALL SERVE A TERM OF ONE YEAR.
 - (4) INITIAL APPOINTMENTS OF THREE CITIZEN MEMBERS SHALL BE FOR TERMS OF THREE YEARS. THREE CITIZEN MEMBERS SHALL INITIALLY BE APPOINTED FOR TERMS OF TWO YEARS. THREE CITIZEN MEMBERS SHALL INITIALLY BE APPOINTED FOR TERMS OF ONE YEAR. THEREAFTER, CITIZEN MEMBERS SHALL SERVE THREE-YEAR TERMS. NO CITIZEN MEMBER SHALL SERVE MORE THAN THREE CONSECUTIVE FULL TERMS.
 - (5) THE TRUSTEE MEMBER SHALL SERVE A TERM OF THREE YEARS AND MAY BE REAPPOINTED SO LONG AS HE OR SHE REMAINS A MEMBER OF THE UNIVERSITY BOARD OF TRUSTEES.
 - (6) TERMS OF THE APPOINTED MEMBERS SHALL BEGIN ON JULY 1.
 - (7) MEMBERS OF THE MARION BOARD SHALL SERVE WITHOUT COMPENSATION BUT MAY BE REIMBURSED FOR EXPENSES INCURRED IN THE PERFORMANCE OF THEIR DUTIES. MEMBERS OF THE MARION BOARD SHALL BE PROVIDED IMMUNITIES OR INDEMNIFICATION AGAINST ANY CLAIMS OR LIABILITIES WHICH MAY ARISE FROM THE PERFORMANCE OF THEIR DUTIES TO THE FULL EXTENT PERMITTED BY LAW.

**ESTABLISHMENT OF THE OHIO STATE UNIVERSITY-LIMA AND
THE OHIO STATE UNIVERSITY-MARION
BOARDS OF TRUSTEES (contd)**

MARION - BYLAWS (contd)

- (8) THE DEAN/DIRECTOR OF THE MARION REGIONAL CAMPUS SHALL ASSIST THE CHAIR OF THE MARION BOARD IN ESTABLISHING BOARD AGENDAS AND PRIORITIES AND SHALL PROVIDE SUCH STAFF SERVICES AND OTHER ASSISTANCE AS THE BOARD MAY REQUIRE. THE DEAN/DIRECTOR MAY ATTEND ALL MEETINGS OF THE BOARD.
- (9) THE PROVOST OR THE PROVOST'S DESIGNEE, IN COOPERATION WITH THE DEAN/DIRECTOR, SHALL SERVE AS THE LIAISON BETWEEN THE MARION BOARD AND THE VARIOUS COLLEGES AND DEPARTMENTS OF THE UNIVERSITY, AND MAY ATTEND ALL MEETINGS OF THE BOARD.
- (10) THE CHAIR OF THE FACULTY ASSEMBLY SHALL SERVE AS A RESOURCE PERSON FOR THE MARION BOARD AND, IN ORDER TO SERVE THAT FUNCTION, MAY ATTEND ALL PUBLIC MEETINGS OF THE MARION BOARD.

3335-119-02 POWERS AND DUTIES.

- (A) THE MARION BOARD SHALL ADVISE AND ASSIST THE DEAN/DIRECTOR IN THE ADMINISTRATION OF THE MARION REGIONAL CAMPUS. SUBJECT TO THE AUTHORITY AND PERIODIC REVIEW OF THE UNIVERSITY BOARD OF TRUSTEES, THE MARION BOARD SHALL:
 - (1) DEVELOP SUPPORT FOR THE MARION REGIONAL CAMPUS IN ITS SERVICE AREA;
 - (2) ADVISE THE DEAN/DIRECTOR CONCERNING LOCAL EDUCATIONAL NEEDS, AND PERCEPTIONS OF UNIVERSITY PROGRAMS;
 - (3) SERVE AS AN ADVOCATE FOR THE NEEDS OF THE MARION REGIONAL CAMPUS IN LOCAL AND STATE GOVERNMENT AGENCIES, AND IN THE LEGISLATURE;
 - (4) PARTICIPATE IN THE STRATEGIC PLANNING PROCESS FOR THE REGIONAL CAMPUS;
 - (5) REVIEW AND PROVIDE A RECOMMENDATION WITH RESPECT TO CURRENT FUNDS AND CAPITAL BUDGETS PRIOR TO THEIR SUBMISSION TO THE UNIVERSITY BOARD OF TRUSTEES BY THE PRESIDENT;
 - (6) COORDINATE WITH THE BOARD OF THE MARION TECHNICAL COLLEGE IN ALL AREAS OF COMMON INTEREST.
- (B) THE HIRING, EVALUATION, PROMOTION, TENURE STATUS, DUTIES AND RESPONSIBILITIES, AND COMPENSATION OF FACULTY SHALL BE CONDUCTED IN ACCORDANCE WITH ESTABLISHED UNIVERSITY RULES AND THE MARION BOARD SHALL HAVE NO JURISDICTION WITH RESPECT TO THESE MATTERS.
- (C) TO ENSURE THAT THE UNIVERSITY BOARD OF TRUSTEES MEETS ITS GOVERNANCE OBLIGATIONS UNDER OHIO LAW, THE MARION BOARD WILL BE ACCOUNTABLE, THROUGH THE PRESIDENT, TO THE UNIVERSITY BOARD OF TRUSTEES.
 - (1) THE APPOINTMENT OF THE DEAN/DIRECTOR WILL BE APPROVED BY THE UNIVERSITY BOARD OF TRUSTEES IN ACCORDANCE WITH RULE 3335-3-291 OF

**ESTABLISHMENT OF THE OHIO STATE UNIVERSITY-LIMA AND
THE OHIO STATE UNIVERSITY-MARION
BOARDS OF TRUSTEES (contd)**

MARION - BYLAWS (contd)

THE ADMINISTRATIVE CODE, FOLLOWING CONSULTATION WITH THE MARION BOARD.

- (2) RECOMMENDATIONS AND REPORTS OF THE MARION BOARD THAT REQUIRE THE UNIVERSITY BOARD OF TRUSTEES REVIEW OR ACTION WILL BE COMMUNICATED TO THE UNIVERSITY BOARD OF TRUSTEES THROUGH THE PRESIDENT.
- (3) THE UNIVERSITY BOARD OF TRUSTEES WILL CONTINUE TO HOLD THE PRESIDENT RESPONSIBLE FOR THE CONDUCT OF ACADEMIC PROGRAMS AND FOR ENSURING THAT THE REGIONAL CAMPUS IS OPERATED IN A MANNER CONSISTENT WITH UNIVERSITY POLICY, AS WELL AS STATE AND FEDERAL LAW.

3335-119-03 MEETINGS.

- (A) REGULAR MEETINGS OF THE MARION BOARD SHALL BE HELD EACH MONTH, OR ON SUCH OTHER SCHEDULE AS MAY BE ESTABLISHED BY THE BOARD, AT TIMES WHICH SHALL BE SET AND PUBLICLY ANNOUNCED BY THE CHAIR.
- (B) SPECIAL MEETINGS MAY BE CALLED AT THE DIRECTION OF THE CHAIR, OR SHALL BE CALLED BY THE CHAIR AT THE REQUEST OF THREE MEMBERS OF THE MARION BOARD, PROVIDED THAT NOTICE TO ALL BOARD MEMBERS SHALL BE GIVEN NOT LESS THAN FIVE DAYS PRIOR TO THE MEETING.
- (C) EXCEPT AS OTHERWISE SPECIFIED IN THESE BYLAWS, ALL MEETINGS OF THE MARION BOARD AND ITS COMMITTEES SHALL BE CONDUCTED IN ACCORDANCE WITH THE LATEST REVISION OF "ROBERT'S RULES OF ORDER."
- (D) MEETINGS OF THE MARION BOARD SHALL BE OPEN TO THE PUBLIC, EXCEPT FOR EXECUTIVE SESSIONS CALLED FOR REASONS PERMISSIBLE UNDER OHIO LAW.
- (E) A MAJORITY OF THE CURRENT MEMBERSHIP OF THE MARION BOARD SHALL BE NECESSARY FOR A QUORUM.
- (F) MOTIONS MAY BE PASSED BY A MAJORITY OF THOSE PRESENT.

3335-119-04 VACANCIES AND REMOVAL.

- (A) VACANCIES SHALL BE FILLED BY THE UNIVERSITY BOARD OF TRUSTEES IN THE SAME MANNER AND SUBJECT TO THE SAME QUALIFICATIONS AS APPOINTMENTS FOR FULL TERMS.
- (B) MEMBERS OF THE MARION BOARD SERVE AT THE PLEASURE OF THE UNIVERSITY BOARD OF TRUSTEES.
- (C) ANY MARION BOARD MEMBER WHO HAS THREE UNEXCUSED ABSENCES FOR THREE SUCCESSIVE MEETINGS, OR FIVE UNEXCUSED ABSENCES IN ANY CALENDAR YEAR, SHALL BE AUTOMATICALLY REMOVED.

3335-119-05 OFFICERS.

- (A) THE MARION BOARD SHALL SELECT A CHAIR, A VICE CHAIR, AND SUCH OTHER OFFICERS AS THE BOARD MAY DEEM ADVISABLE. THE CHAIR AND OTHER

**ESTABLISHMENT OF THE OHIO STATE UNIVERSITY-LIMA AND
THE OHIO STATE UNIVERSITY-MARION
BOARDS OF TRUSTEES (contd)**

MARION - BYLAWS (contd)

OFFICERS SHALL BE ELECTED ANNUALLY BY THE BOARD. NO OFFICER MAY SERVE MORE THAN TWO CONSECUTIVE ONE-YEAR TERMS.

- (B) THE CHAIR SHALL PRESIDE AT ALL MEETINGS OF THE BOARD, SHALL APPOINT MEMBERS OF ANY COMMITTEES CREATED BY THE BOARD, SHALL SERVE AS AN EX-OFFICIO MEMBER OF ALL STANDING AND SPECIAL COMMITTEES, SHALL APPROVE THE AGENDA FOR ALL BOARD MEETINGS, AND SHALL MAKE AN ANNUAL REPORT TO THE UNIVERSITY BOARD OF TRUSTEES AND SUCH OTHER REPORTS AS THE UNIVERSITY BOARD OF TRUSTEES MAY REQUIRE.
- (C) THE VICE CHAIR SHALL PERFORM THE DUTIES AND EXERCISE THE POWERS OF THE CHAIR DURING THE ABSENCE OF THE CHAIR OR IN THE EVENT OF THE CHAIR'S INABILITY TO ACT.

3335-119-06 COMMITTEES.

- (A) THE MARION BOARD SHALL ESTABLISH AN EXECUTIVE COMMITTEE, A FINANCE COMMITTEE, A CAMPUS FACILITIES AND PLANNING COMMITTEE, AND SUCH OTHER COMMITTEES AS IT MAY FROM TIME TO TIME DEEM ADVISABLE.

- (1) THE EXECUTIVE COMMITTEE SHALL HAVE THE POWER TO TRANSACT SUCH BUSINESS OF THE BOARD BETWEEN REGULAR MEETINGS OF THE BOARD AS THE BOARD MAY HEREAFTER AUTHORIZE. ALL ACTIONS OF THE EXECUTIVE COMMITTEE SHALL BE REPORTED TO THE FULL BOARD AT ITS NEXT REGULAR MEETING.

THE EXECUTIVE COMMITTEE OF THE BOARD SHALL CONSIST OF: THE CHAIR, WHO WILL SERVE AS CHAIR OF THE COMMITTEE; THE VICE CHAIR; AND THE CHAIRS OF ALL STANDING COMMITTEES OF THE BOARD. ANY STANDING COMMITTEE CHAIR MAY DESIGNATE A MEMBER OF THAT COMMITTEE WHO IS ALSO A BOARD MEMBER TO REPRESENT THE CHAIR AT ANY MEETING OF THE EXECUTIVE COMMITTEE.

- (2) THE FINANCE COMMITTEE SHALL BE RESPONSIBLE FOR ADVISING THE MARION BOARD ON CAMPUS FINANCIAL MATTERS.

THE FINANCE COMMITTEE SHALL CONSIST OF FOUR BOARD MEMBERS APPOINTED ANNUALLY BY THE CHAIR OF THE BOARD.

- (3) THE CAMPUS FACILITIES AND PLANNING COMMITTEE SHALL MONITOR THE CONDITION OF THE CAMPUS FACILITIES AND SHALL HAVE THE RESPONSIBILITY FOR LONG-RANGE CAMPUS PLANNING, AND FOR RECOMMENDING ADDITIONS, ALTERATIONS, REPAIR, AND MAINTENANCE.

THE COMMITTEE SHALL CONSIST OF FOUR MARION BOARD MEMBERS, APPOINTED ANNUALLY BY THE CHAIR OF THE BOARD.

NAME CHANGE OF COLLEGE

Resolution No. 95-6

Synopsis: The name change from the College of Agriculture to the College of Food, Agricultural, and Environmental Sciences is proposed.

NAME CHANGE OF COLLEGE (contd)

WHEREAS the College of Agriculture believes that its current name does not adequately reflect the activities of the College and its faculty; and

WHEREAS the College includes curricula in food science, food business management, sustainable resource management, and is the home for the interdisciplinary Environmental Science Program and the School of Natural Resources; and

WHEREAS the College believes the proposed new name will be beneficial in their attempts to recruit students, secure extramural funding, and better describe to the public the nature of their work; and

WHEREAS the proposed new name has been widely discussed with students, faculty, and staff within the College, appropriate alumni groups and other external constituencies of the College and have been approved by a vote of the faculty; and

WHEREAS the recommendation of favorable action on this proposal by the Council on Academic Affairs includes a clear understanding that approval of this proposal does not preclude the use of the terms "food" or "environmental" by other units; and

WHEREAS the proposed name change was approved by the University Senate at its June 4, 1994 meeting:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees approve the proposal for the name change from the College of Agriculture to the College of Food, Agricultural, and Environmental Sciences, effective immediately.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 95-7

Synopsis: Approval of the following amendments to the Rules of the University Faculty are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the Rules of the University Faculty as approved by the University Senate; and

WHEREAS the proposed changes to the Rules of the University Faculty were approved by the University Senate on June 4, 1994:

Amended Rules

3335-5-19 Faculty.

As used in these rules the term "faculty" shall include persons appointed by the board of trustees with regular, regular clinical, auxiliary, and emeritus faculty titles on full- or part-time appointments, with or without salary.

- (A) "Regular faculty": persons with the titles of professor, associate professor, assistant professor, and instructor who serve on appointments totaling fifty per cent or more service to the university. REGULAR FACULTY ARE TENURE-TRACK FACULTY.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Amended Rules (contd)

- (B) "Regular clinical faculty": persons with the titles of professor of clinical (division, department or college), associate professor of clinical (division, department or college), assistant professor of clinical (division, department or college), and instructor of clinical (division, department or college), who serve on appointments totaling fifty per cent or more service to the university. Regular clinical faculty appointments are made only in the college of dentistry, the college of nursing, the college of optometry, the departments of veterinary clinical sciences and veterinary preventive medicine in the college of veterinary medicine, the divisions of pharmacy practice and pharmaceutical administration in the college of pharmacy, and the following departments in the college of medicine: anesthesiology, emergency medicine, family medicine, internal medicine, neurology, obstetrics and gynecology, ophthalmology, otolaryngology, pathology, pediatrics, physical medicine AND REHABILITATION, preventive medicine, psychiatry, radiology, and surgery. REGULAR CLINICAL FACULTY ARE NOT ELIGIBLE FOR TENURE.

The number of persons holding regular clinical faculty titles in each division, department or college authorized to make such appointments cannot be greater than forty percent of the combined total of regular and regular clinical faculty in that division, department or college. Individuals appointed to the regular clinical faculty are limited to participating in governance at the division, departmental and college levels, but may not participate in promotion and tenure matters of regular faculty.

- (C) "Auxiliary faculty": persons with adjunct titles, clinical titles, visiting titles, ~~AND LECTURERS~~ LECTURER TITLES; also professors, associate professors, assistant professors, and instructors who serve on appointments totaling less than fifty per cent service to the university. PERSONS WITH REGULAR FACULTY TITLES MAY NOT HOLD AUXILIARY TITLES. PERSONS HOLDING AUXILIARY TITLES ARE NOT ELIGIBLE FOR TENURE, MAY NOT VOTE AT ANY LEVEL OF GOVERNANCE, AND MAY NOT PARTICIPATE IN PROMOTION AND TENURE MATTERS.

(1) THE TITLES OF ADJUNCT PROFESSOR, ADJUNCT ASSOCIATE PROFESSOR, ADJUNCT ASSISTANT PROFESSOR, AND ADJUNCT INSTRUCTOR SHALL BE USED TO CONFER FACULTY STATUS ON INDIVIDUALS WHO HAVE CREDENTIALS COMPARABLE TO REGULAR FACULTY OF EQUIVALENT RANK, WHO PROVIDE SIGNIFICANT, UNCOMPENSATED SERVICE TO THE INSTRUCTIONAL AND/OR RESEARCH PROGRAMS OF THE UNIVERSITY AND WHO NEED A FACULTY TITLE TO PERFORM THAT SERVICE. SIGNIFICANT SERVICE WOULD INCLUDE TEACHING THE EQUIVALENT OF ONE OR MORE COURSES, ADVISING GRADUATE STUDENTS OR SERVING ON GRADUATE COMMITTEES, AND SERVING AS A CO-INVESTIGATOR ON A RESEARCH PROJECT. SUCH INDIVIDUALS MAY BE EITHER NONUNIVERSITY EMPLOYEES OR UNIVERSITY EMPLOYEES COMPENSATED ON A NONINSTRUCTIONAL BUDGET. ADJUNCT APPOINTMENTS ARE MADE FOR THE PERIOD IN WHICH THE UNCOMPENSATED SERVICE IS PROVIDED NOT TO EXCEED ONE YEAR; RENEWAL IS CONTINGENT UPON CONTINUED SIGNIFICANT CONTRIBUTIONS. PROCEDURES FOR THE PROMOTION OF ADJUNCT FACULTY MEMBERS SHALL BE THE SAME AS FOR PROMOTION OF REGULAR FACULTY.

(2) THE TITLES OF CLINICAL PROFESSOR, CLINICAL ASSOCIATE PROFESSOR, CLINICAL ASSISTANT PROFESSOR, AND CLINICAL INSTRUCTOR SHALL BE USED TO CONFER FACULTY STATUS ON INDIVIDUALS WHO HAVE CREDENTIALS COMPARABLE TO REGULAR CLINICAL FACULTY OF EQUIVALENT RANK AND WHO EITHER PROVIDE SIGNIFICANT, UNCOMPENSATED SERVICE FOR WHICH A FACULTY TITLE IS NEEDED OR COMPENSATED SERVICE TO THE CLINICAL INSTRUCTIONAL PROGRAMS IN THE COLLEGES OF THE HEALTH SCIENCES. CLINICAL APPOINTMENTS ARE MADE FOR THE PERIOD IN WHICH THE SERVICE IS PROVIDED NOT TO EXCEED ONE YEAR. RENEWAL OF NO-SALARY APPOINT-

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Amended Rules (contd)

MENTS IS CONTINGENT UPON CONTINUED SIGNIFICANT CONTRIBUTIONS. PROCEDURES FOR THE PROMOTION OF CLINICAL FACULTY MEMBERS SHALL BE THE SAME AS FOR PROMOTION OF REGULAR CLINICAL FACULTY.

- (3) THE TITLES OF VISITING PROFESSOR, VISITING ASSOCIATE PROFESSOR, VISITING ASSISTANT PROFESSOR, AND VISITING INSTRUCTOR SHALL BE USED TO CONFER FACULTY STATUS ON INDIVIDUALS WHO HAVE CREDENTIALS COMPARABLE TO REGULAR FACULTY OF EQUIVALENT RANK WHO SPEND A LIMITED PERIOD OF TIME ON FORMAL APPOINTMENT AND IN RESIDENCE AT THIS INSTITUTION FOR PURPOSES OF PARTICIPATING IN THE INSTRUCTIONAL AND RESEARCH PROGRAMS OF THE UNIVERSITY. A VISITING APPOINTMENT CANNOT EXCEED THREE CONTINUOUS ACADEMIC YEARS OF SERVICE.
- (4) THE TITLES OF LECTURER AND SENIOR LECTURER SHALL BE USED FOR ALL COMPENSATED INSTRUCTIONAL APPOINTMENTS WHERE OTHER TITLES ARE NOT APPROPRIATE. LECTURERS' RESPONSIBILITIES SHALL BE LIMITED TO FORMAL COURSE INSTRUCTION.
- (D) "Emeritus faculty": persons who have served the university continuously as regular or regular clinical faculty for at least ten consecutive years who, upon retirement, were recommended by the chairperson, the dean and the senior vice president for academic affairs and provost for emeritus status. EMERITUS FACULTY MAY NOT VOTE AT ANY LEVEL OF GOVERNANCE AND MAY NOT PARTICIPATE IN PROMOTION AND TENURE MATTERS BUT MAY HAVE SUCH OTHER PRIVILEGES AS INDIVIDUAL ACADEMIC UNITS OR THE OFFICE OF HUMAN RESOURCES MAY PROVIDE.

3335-5-485 Athletic council.

- (A) Unchanged.
- (B) Duties and responsibilities.
- (1) Develop, subject to the general authority of the president and the board of trustees, policies governing intercollegiate and intramural athletics, as the agent of the senate. The senate may hold these policies in review.
- (a) These policies shall guide the administration of the program of intercollegiate athletics by the director of athletics, but the athletic council shall not serve in an administrative or executive capacity.
- (b) It will consider and establish policy on such matters as the income and expenditures budget, the schedules for seasonal and post-seasonal play in relation to the effect upon the welfare of the athletes, grants and other financial aid to athletes, eligibility of athletes, student grievance procedures and sportsmanship policies related to athletics, awards to athletes, ticket distribution, and public and campus relations of the athletic program.
- (c) Its recommendations and decisions on policy shall be made known to the senate and to the staff of the department of athletics.
- (d) The athletic council shall appoint one of its members to the recreation-intramural sports advisory council. The athletic council shall keep informed of activities, needs, and plans for recreation and intramural sports programs through the director of university recreation and intramural sports.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Amended Rules (contd)

- (2) Participate with the president in the process of selecting the university's two faculty representatives to the intercollegiate conference of faculty representatives (big ten conference).
- (a) For each faculty representative position, the athletic council shall prepare a list of no fewer than two regular faculty members from which the president shall select a faculty representative. All regular tenured faculty members are eligible for inclusion on these lists.
- (b) The chairperson of the athletic council shall appoint a nominating committee which shall have the responsibility to inform the university community about the position of faculty representative and to invite applications and/or recommendations for nominations. Brief recommendations in writing that state the candidate's qualifications for the position may be submitted to the nominating committee by any member of the university community. Applications and nominations shall be due in accordance with a reasonable schedule established by the nominating committee.
- (c) Final approval of each list of names submitted to the president shall be made by the full membership of the athletic council. The list for each faculty representative position shall be presented to the president during the ~~winter~~ AUTUMN quarter preceding the start of the next term of office in order to allow for a smooth transition between outgoing and incoming faculty representatives. THE NEW FACULTY REPRESENTATIVE WILL BE APPOINTED JANUARY 1 TO TAKE OFFICE JULY 1 OF THE SAME YEAR.
- (d) The terms of the representatives shall be arranged so that the terms shall not begin or expire within the same year. The term of office for a faculty representative is ~~three~~ FOUR years, beginning the first of July following appointment. Reappointment for no more than one additional ~~three~~FOUR-year term is permissible. If an incumbent faculty representative is eligible to and desires to serve another term, then at least seven months prior to the expiration of the current term, the athletic council shall undertake a review of the incumbent's performance. If the council decides that the incumbent should serve a second term and the president concurs, the faculty representative's term shall be renewed. Otherwise, the council shall move to prepare a list to submit to the president following the procedures of paragraphs (B)(2)(a) to (B)(2)(c) of this rule.
- (e) A faculty representative who is not already a member of the athletic council shall attend meetings of the council. The chairperson of the athletic council, or the chairperson's designee from among the faculty members of the athletic council, shall serve as an ex officio alternate for either faculty representative with full voting privileges at conference meetings.

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Rules of the University Faculty be adopted as recommended by the University Senate.

Mr. Shumate:

I have a question?

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Mr. Kessler:

Yes, Alex?

Mr. Shumate:

We just received a letter this morning that raised a question as to one of the proposed rule amendments. I just wonder if we could get some background or comments regarding this proposal to amend faculty rule 3335-5-19?

President Gee:

Nancy is here or Dick, if either one of you would like to respond?

Provost Sisson:

Vice Provost Nancy Rudd will respond.

Dr. Nancy Rudd:

As Provost Sisson indicated these rule changes came about as a result of broad-based consultation with deans, department chairs, Senate committees, with the Faculty Council of the Senate, and, of course, ultimately with the Senate. Throughout those conversations the impact of these changes on a few staff members in Social Work was both understood and judged to be appropriate. So that was understood.

I think the various bodies discussing these rules would feel that if a position's responsibilities are those of a faculty member and require faculty rights, then the position should be filled by a faculty member. We do not solve a misallocation of titles by giving staff members faculty titles and faculty rights.

Mr. Kessler:

Thank you, Nancy. Are there any further questions? Alex, do you have any other questions?

Mr. Shumate:

Just so I am clear, Nancy, these specific issues that are raised in this letter were raised throughout the process?

Dr. Rudd:

That is correct. I might add that although I have not taken a tally, I know that the point of view in this letter is not shared by all faculty in the College of Social Work.

Mr. Shumate:

Thank you.

Mr. Kessler:

Any additional questions?

Dr. Amy Riemenschneider:

This was an issue in terms that it had been a controversy within the faculty before

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Dr. Riemenschneider: (contd)

about voting rights and so forth. And the majority of the tenure-track faculty, I think, supported the motion that went through the Senate.

Mr. Kessler:

Thank you.

DEGREES AND CERTIFICATES - SUMMER QUARTER COMMENCEMENT

Resolution No. 95-8

Synopsis: Approval of Degrees and Certificates for Summer Quarter is proposed

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on September 1, 1994, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

PERSONNEL ACTIONS

Resolution No. 95-9

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the June 3, 1994 meeting of the Board, including the following Appointment, Reappointment, Appointment/Reappointment of Chairpersons, Leaves of Absence Without Salary, Professional Improvement Leaves--Cancellation, Professional Improvement Leave--Change in Dates, Promotions/Tenure, and Emeritus Titles as detailed in the University Budget be approved.

Appointment

Name: L. ALAYNE PARSON
Title: Vice Provost for Program Evaluation and Coordination
Office: Academic Affairs
Effective: July 1, 1994
Salary: \$92,424.00
Present Positions: Associate Dean, College of Mathematical and Physical Sciences, and Professor, Department of Mathematics

Reappointment

Name: LEROY PERNELL
Title: Interim Vice Provost
Office: Minority Affairs
Term: July 1, 1994 - August 31, 1994

July 8, 1994 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Appointment of Chairpersons

July 1, 1994 through December 31, 1994

Home Economics Education

Ruth E. Dohner*

July 1, 1994 through June 30, 1995

English
Textiles and Clothing

James P. Phelan*
Lucy R. Sibley*

Reappointment of Chairpersons

July 1, 1994 through December 31, 1994

Art

Robert Shay

July 1, 1994 through June 30, 1995

Medical Microbiology and Immunology
Pediatrics

Caroline C. Whitacre*
Antoinette J. Eaton**

July 1, 1994 through June 30, 1997

Medical Biochemistry

Gerald P. Brierley

July 1, 1994 through June 30, 1998

Agricultural Economics and Rural Sociology

Stanley R. Thompson

October 1, 1994 through September 30, 1998

Industrial Design
Slavic and East European Languages
and Literatures

James C. Kaufman

Charles E. Gribble

*Acting

**Interim

Leaves of Absence Without Salary

THOMAS J. GEORGE, Assistant Professor, Department of Finance, effective Autumn Quarter 1994, Winter Quarter, and Spring Quarter 1995, to be a Visiting Assistant Professor of Finance at Northwestern University.

SONYA WILLIAMS-STANTON, Assistant Professor, Department of Finance, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995, to pursue research interests at the University of Michigan.

Leave of Absence Without Salary--Continuation

DANIEL Z. ROSENBERG, Assistant Professor, School of Health, Physical Education, and Recreation, effective June 1, 1994, through June 30, 1994, for personal reasons.

PERSONNEL ACTIONS (contd)

Professional Improvement Leaves--Cancellation

WEN LANG LI, Professor, Department of Sociology, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

DAVID G. STROUD, Professor, Department of Physics, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

Professional Improvement Leaves--Change in Dates

BARBARA BECKER-CANTARINO, Professor, Department of Germanic Languages and Literatures, change leave from Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995, to Autumn Quarter 1994.

IVAN BOH, Professor, Department of Philosophy, change leave from Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995, to Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

PETER R. DICKSON, Professor, Department of Marketing, change leave from Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995, to Winter Quarter and Spring Quarter 1995.

JOAN M. KRAUSKOPF, Professor, College of Law, change leave from Autumn Semester 1994 and Spring Semester 1995, to Spring Semester 1995.

CARLA G. PESTANA, Assistant Professor, Department of History, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995, to Autumn Quarter 1994.

Promotion and Tenure

COLLEGE OF ENGINEERING

PROMOTION TO PROFESSOR

Kosuke Ishii, Mechanical Engineering - effective 10/1/94

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Jacqueline J. Gargus, Architecture - effective 10/1/94
Hitay Ozbay, Electrical Engineering - effective 10/1/94

COLLEGE OF HUMANITIES

PROMOTION TO PROFESSOR

Luciano F. Farina, French and Italian - effective 10/1/94

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Mineharu Nakayama, East Asian Languages & Literatures, effective 10/1/94
Craig Roberts, Linguistics - effective 10/1/94

COLLEGE OF MATHEMATICAL AND PHYSICAL SCIENCES

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Kurt Novak, Geodetic Science & Surveying - effective 10/1/94

PERSONNEL ACTIONS (contd)

Promotion and Tenure (contd)

COLLEGE OF MEDICINE
CLINICAL FACULTY

PROMOTION TO CLINICAL ASSOCIATE PROFESSOR

Joseph Sudimack, Physical Medicine & Rehabilitation - effective 7/1/94

COLLEGE OF MEDICINE
REGULAR CLINICAL FACULTY

REAPPOINTMENT

Michael G. Johanson, Anesthesiology - effective 7/1/95
Gaylynn Speas, Anesthesiology - effective 7/1/95

COLLEGE OF SOCIAL AND BEHAVIORAL SCIENCES

PROMOTION TO PROFESSOR

Nelson C. Mark, Economics - effective 10/1/94

COLLEGE OF SOCIAL WORK

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Denise E. Bronson - effective 10/1/94

UNIVERSITY LIBRARIES

PROMOTION TO ASSISTANT PROFESSOR AND TENURE

Bruce A. Leach - effective 7/1/94 & 2/20/95
Marguerite C. Weibel - effective 7/1/94 & 1/1/95

PROMOTION TO ASSISTANT PROFESSOR

Susan M. Kroll - effective 7/1/94

COLLEGE OF VETERINARY MEDICINE

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

David A. Wilkie, Veterinary Clinical Sciences - effective 7/1/94

COLLEGE OF VETERINARY MEDICINE
REGULAR CLINICAL FACULTY

REAPPOINTMENT

Barbara L. Oglesbee, Veterinary Clinical Sciences - effective 7/1/95
Terence A. Olive, Veterinary Clinical Sciences - effective 7/1/95

PERSONNEL ACTIONS (contd)

Emeritus Titles

RICHARD F. FIRESTONE, Department of Chemistry, with the title Professor Emeritus, effective July 1, 1994.

DANIEL L. LEUSSING, Department of Chemistry, with the title Professor Emeritus, effective July 1, 1994.

JAMES R. MORITA, Department of East Asian Languages and Literatures, with the title Professor Emeritus, effective July 1, 1994.

MARILYN N. SUYDAM, Department of Educational Theory and Practice, with the title Professor Emeritus, effective July 1, 1994.

FRANK J. ZIDONIS, Department of Educational Theory and Practice, with the title Professor Emeritus, effective July 1, 1994.

DAVID Y. CH'EN, Department of East Asian Languages and Literatures, with the title Associate Professor Emeritus, effective July 1, 1994.

NOLAN J. RINDFLEISCH, College of Social Work, with the title Associate Professor Emeritus, effective July 1, 1994.

RESOLUTION IN MEMORIAM

Resolution No. 95-10

Synopsis: Approval of one Resolution in Memoriam.

RESOLVED, That the Board adopt the following Resolution in Memoriam and that the President be requested to convey a copy to the family of the deceased.

Robert T. Trippy

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 14, 1994, of Robert T. Trippy, Associate Professor Emeritus in the College of Dentistry.

Dr. Trippy was born November 9, 1912, in Van Wert, Ohio. He completed his pre-dentistry education at Ohio State after two years of study at Miami University and entered the College of Dentistry from which he graduated with the D.D.S. degree in 1937. Following graduation, he immediately entered the practice of dentistry in Columbus and joined the College of Dentistry's faculty as a part-time demonstrator. He was a part-time clinical faculty member until 1959 when he joined the regular faculty with the rank of assistant professor. He was promoted to associate professor in 1964 and retired September 30, 1974.

He is best known by the over 3,000 dental students who graduated during his tenure as a teacher of dental anatomy, an element of traditional dental education which combines didactics with the drawing and carving of teeth, a course in which he had excelled as a dental student. He became the course director of dental anatomy in 1959. He also directed the College's Dental Assistant Utilization Program for the decade prior to his retirement.

Dr. Trippy was active in his church. He was a member of the International Wood Carvers Association and the Free and Accepted Masons. He was elected as a faculty member of Omicron Kappa Upsilon Dental Honorary Society and was a member of Phi Kappa Tau fraternity.

RESOLUTION IN MEMORIAM (contd)

Robert T. Trippy (contd)

On behalf of the University, the Board of Trustees expresses its sympathy and understanding to his family. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

The Educational Affairs Committee recommended the above resolutions and upon motion of Mr. Skestos, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote.

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INVESTMENTS COMMITTEE REPORT

Amb. Wolf:

The monthly Endowment Report is for the period May 20, 1994, through June 17, 1994. The market value of the Endowment Fund on June 17, 1994 was \$496.4 million. This total was approximately \$4.6 million above the May 20, 1994, market value. The market value of the equity portion of the Endowment Fund increased \$3.0 million, while the fixed income portion decreased \$800,000 during this reporting period. Recent appraisals on the West Granville Road properties resulted in an increase of \$2 million on real estate investments during this reporting period. Net new additions to the Endowment Fund for June totalled \$1.8 million.

Since July 1, 1993, the Endowment Fund has increased \$3.2 million, including net new additions of \$12.8 million. The current asset allocation for the Endowment is 60 percent invested in equities, 25 percent in fixed income, 8 percent in real estate, and 7 percent is cash equivalents.

Mr. Nichols updated the Investments Committee on the refinancing proposals for the River Road Hotel Corporation, which has previously been discussed at this Board meeting. He also presented the annual resolution authorizing the Treasurer and/or Vice President of Finance to buy and sell securities, and open and close bank accounts.

We also had a report from Mr. May regarding the Development activities of the University. The report on private support to the University for July-May compared with the same period last year is in the Development section of your notebook.

Gift receipts during May totaled \$4.6 million, which was 15 percent better than May 1993. Some other highlights in the report are as follows: gifts from non-alumni individuals remains strong (up 21 percent); also gifts from private foundations continue to be ahead of last year (up 15 percent); corporate giving is strong despite the 4 percent decrease shown. A large gift-in-kind last year of \$3.2 million somewhat skews the comparison. If this one gift is factored out, corporate giving would be up 14 percent this year. I am pleased to report that gifts to support student financial aid are up 8 percent.

I would like to recommend approval of the following Development Report, including the establishment of seven new named endowment funds totaling \$142,112 in restricted support to the University, and the revision of two named endowed funds. I also recommend the acceptance of \$1,440,817 in gift receipts to endowed funds and \$3,120,003 to current use funds received during the month of May.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 95-11

Synopsis: The report on the receipt of gifts and the summary for May 1994 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of seven (7) new named endowed funds and amendments to two (2) endowed funds :

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of May 1994 be approved.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT

July - May
1992 - 93 Compared to 1993 - 94

GIFT RECEIPTS BY DONOR TYPE

	Dollars July through May		
	<u>1993 - 94</u>	<u>1992 - 93</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$15,063,524	\$11,228,596	(25)
Alumni (From Bequests)	<u>3,570,306</u>	<u>1,782,515</u>	(50)
Alumni Total	\$18,633,830	\$13,011,111	(30)
Non-Alumni (Current Giving)	\$6,710,939	\$8,416,997	25
Non-Alumni (From Bequests)	<u>3,096,254</u>	<u>3,405,867</u>	10
Non-Alumni Total	\$9,807,193	\$11,822,864	21
Individual Total	\$28,441,023	\$24,833,975	(13) ^A
Corporations/Corp/Foundations	\$19,488,397	\$18,648,061	(4) ^B
Private Foundations	\$5,478,385	\$6,323,442	15 ^C
Associations & Other Organizations	<u>\$3,956,350</u>	<u>\$2,792,200</u>	(29) ^D
TOTAL	\$57,364,155	\$52,597,678	(8)

A Non -Alumni individual giving is up 21% largely due to an increase in gifts of \$10,000 or more (112 gifts for \$6.8 million last year; 111 gifts for \$8.4 million this year). Alumni giving is down 30%. The five largest gifts from alumni thus far this year total \$3.5 million. For the same period of time last year, the five largest alumni gifts totaled \$8.2 million.

B Corporate giving is down 4%. This is largely due to the \$3.2 mainframe computer given by IBM last year in January. No corporate gift of this magnitude has been received this year. However, if the \$3.2 million computer is factored out, corporate giving is up 14%.

C Gifts of \$10,000 or more from private foundations are more than \$700,000 ahead of the same time last year.

D Last year during July-May, 93 associations or other organizations gave \$10,000 or more (\$2,829,940). This year during the same period only 65 organizations gave at this level for a total of \$1,865,052.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July - May
1992 - 93 Compared to 1993 - 94 (contd)

GIFT RECEIPTS BY PURPOSE

	Dollars July through May		
	<u>1992 - 93</u>	<u>1993 - 94</u>	<u>% Change</u>
Gift Additions to Endowment:	\$20,809,448	\$17,352,045	(17)
Gifts to Current Use Funds:			
Buildings/Equipment	\$5,939,498	\$9,341,384	57
Program Support	\$20,951,881	\$15,897,016	(24)
Student Financial Aid	\$2,805,140	\$3,015,587	8
Annual Funds-Colleges/Departments	\$5,778,973	\$6,014,495	4
Annual Funds-University	<u>\$1,079,215</u>	<u>\$ 977,151</u>	(9)
Total	\$57,364,155	\$52,597,678	(8)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Funds

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
Department of Psychology Endowment Fund (Chairperson Discretionary Funds - Department of Psychology)	\$35,000.00		\$35,000.00
Bob Gano Memorial Fund (Scholarships - ATI)		\$21,487.50	\$21,487.50
Dr. Arden K. Hegtvedt Student Research Endowed Scholarship Fund (Scholarships - College of Dentistry)	\$20,254.00		\$20,254.00
The Thomas E. Cavendish Scholarship Fund (Scholarships - College of Law)		\$20,000.00	\$20,000.00
Medina County 4-H Endowment Fund (Scholarships and Program Support of Medina County 4-H Club)		\$15,190.00	\$15,190.00
The Mary Ann Miner Memorial Fund (Research, Education & Program Support - Division of Neurosurgery)		\$15,180.00	\$15,180.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
The Franklin County 4-H Endowment Fund (Support of the Franklin County 4-H Program)		\$15,000.00	\$15,000.00

Change in Description of Named Endowed Funds

Broward County, Florida Alumni Scholarship Fund

The W. Keith Davis Memorial Scholarship Fund

Establishment of Named Endowed Funds

Department of Psychology Endowment Fund

The Department of Psychology Endowment Fund was established July 8, 1994, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from alumni and friends of the Department of Psychology.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used at the discretion of the Department of Psychology by its chairperson.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$35,000.00

Bob Gano Memorial Fund

The Bob Gano Memorial Fund was established July 8, 1994, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Mary Gano of New Philadelphia, Ohio, (B.S.Agr., Dairy '89) and other family members and friends.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a scholarship to students whose major field of study is Dairy Cattle Production and Management at the Agricultural Technical Institute. When the fund is sufficient to provide additional scholarships, students in the Crops Management Technology at the Agricultural Technical Institute will also be eligible. First preference will be given to second-year students and Tuscarawas County residents; prior academic performance and a strong commitment to the dairy industry will be considered. Recipients will be selected by the financial aid coordinator in consultation with the dairy technology coordinator and the University Committee on Student Financial Aid.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

Bob Gano Memorial Fund (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$21,487.50

Dr. Arden K. Hegtvedt Student Research Endowed Scholarship Fund

The Dr. Arden K. Hegtvedt Student Research Endowed Scholarship Fund was established July 8, 1994, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the Dr. Arden K. Hegtvedt Student Research Scholarship Fund and from family, alumni, and friends in memory of Dr. Hegtvedt.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income is to be used to provide scholarship funds to a student(s) in the summer following completion of his or her first or second year of dental school. The intent of this fund is to serve as a memorial to Dr. Hegtvedt and to promote an interest in research among the students in the College of Dentistry. Selection of the scholarship recipient will be determined by consultation between the Chair and full-time faculty members of the Section of Oral and Maxillofacial Surgery and the Dean of the College of Dentistry.

It is the desire of the donor(s) that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor(s).

\$20,254.00

The Thomas E. Cavendish Scholarship Fund

The Thomas E. Cavendish Scholarship Fund of THE PORTER, WRIGHT, MORRIS & ARTHUR ENDOWMENT was established July 8, 1994, by the Board of Trustees of The Ohio State University, with founding gifts to The Ohio State University Development Fund from the law firm of Porter, Wright, Morris & Arthur, and The Hubert A. and Gladys C. Estabrook Charitable Trust, and friends and colleagues of Thomas E. Cavendish.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as the occasion dictates.

The annual income shall be used to provide financial assistance to one or more outstanding students who are enrolled in the College of Law. Recipients should demonstrate an interest in participating in activities other than pure academic pursuit. Awards, and the determination of the size thereof, shall be made by the Dean of the College of Law in consultation with the University Committee on Student Financial Aid and a committee of not more than five, nor less than three, Partners of the firm of Porter, Wright, Morris & Arthur; but the concurrence of such committee shall not be required as to the identity of any specific award recipient.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Thomas E. Cavendish Scholarship Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate administrative official who is then directly responsible for legal education in order to carry out the desire of the donors.

\$20,000.00

Medina County 4-H Endowment Fund

The Medina County 4-H Endowment Fund was established July 8, 1994, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from the Medina County Extension 4-H Committee and other friends of the Medina County 4-H Program.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Medina County 4-H Program. This support may include, but is not limited to, the funding of scholarships and awards for 4-H members, volunteer leaders and friends of 4-H; sponsoring seminars and programs; and purchasing material or services that will supplement 4-H programming or increase visibility and public support for 4-H in Medina County. All expenditures from this fund shall be approved by the Medina County Extension 4-H Committee and the professional in charge of the Medina County 4-H Program, pursuant to the guidelines as adopted and amended from time to time by the Medina County 4-H Endowment Fund Committee.

Should the need for this fund cease to exist, or so diminish as to provide unused income, then the income may be used for any purpose whatsoever, as determined by The Board of Trustees, with preferences being given to the recommendations from the appropriate administrative official of The University who is the Director for Ohio State University Extension, in consultation with a committee representing the local 4-H donors.

\$15,190.00

The Mary Ann Miner Memorial Fund

The Mary Ann Miner Memorial Fund was established July 8, 1994, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from family and friends in memory of Mary Ann Miner, Columbus, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The income shall be used to support research, education and/or patient care programs in the Division of Neurosurgery within the Department of Surgery as recommended by the Director of the Division of Neurosurgery and the Dean of the College of Medicine.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Mary Ann Miner Memorial Fund (contd)

designated by the Board of Trustees in consultation with the Director of the Division of Neurosurgery, the Dean of the College of Medicine, or program administrative officer in order to carry out the desire of the donors.

\$15,180.00

The Franklin County 4-H Endowment Fund

The Franklin County 4-H Endowment Fund was established July 8, 1994, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from the Franklin County Friends of 4-H and other friends of the Franklin County 4-H Program.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Franklin County 4-H Program. This support may include, but is not limited to, expanding the incentive program for youth and adults, educational program development, adult volunteer education enhancement, increasing public awareness, expanding social/cultural/economic outreach, strengthening older youth education, and increasing private funding support for 4-H in Franklin County. All expenditures from this fund shall be approved by the County 4-H Advisory Committee and the professional in charge of the Franklin County 4-H Program.

Should the need for this fund cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preferences being given to the recommendations from the appropriate administrative official of the University who is the Director for the Ohio State University Extension, in consultation with a committee representing the local 4-H donors.

\$15,000.00

Change in Description of Named Endowed Funds

The W. Keith Davis Memorial Scholarship Fund

The W. Keith Davis Memorial Scholarship Fund was established March 1, 1985, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Gerald A. and Betty L. Davis, Marion, Ohio. The description was revised July 8, 1994.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

Eighty percent of the annual income is to be used to provide scholarship assistance to qualified students of sophomore standing or higher who are enrolled at The Ohio State University, Marion Campus. The remaining twenty percent of annual income is to be returned to principal each year. The selection of the scholarship recipient(s) will be made by the University Committee on Student Financial Aid upon consultation with the Dean and Director of The Ohio State University at Marion.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Description of Named Endowed Funds (contd)

The W. Keith Davis Memorial Scholarship Fund (contd)

Should the need for this fund cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to recommendations from the person or committee then responsible for student scholarship awards.

Broward County, Florida Alumni Scholarship Fund

The Broward County, Florida Alumni Scholarship Fund was established March 2, 1984, by the Board of Trustees of The Ohio State University with gifts from alumni and friends of Broward County to The Ohio State University Development Fund. The description was revised July 8, 1994.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as the occasion dictates.

The annual income is to be used to provide one or more scholarships for undergraduate students from Southeast Florida, enrolled in The Ohio State University. The selection of the recipient(s) is to be made by the University Committee on Student Financial Aid upon recommendation of a selection committee from the Broward County, Florida Alumni Club. If there is no eligible candidate(s) for the scholarship, then the earnings are to be accumulated and awarded as appropriate at a future date.

Should the need for this fund cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to the recommendations from the appropriate administrative official of the University who is then responsible for scholarships and student financial aid.

AUTHORIZATION FOR DESIGNATED OFFICIALS TO BUY, SELL, ASSIGN AND TRANSFER SECURITIES, TO DEPOSIT OR WITHDRAW FUNDS FROM BANK ACCOUNTS AND TO DESIGNATE DEPOSITORIES

Resolution No. 95-12

Synopsis: Reaffirmation of the Board of Trustees Resolution No 94-8 (July 9, 1993), which authorized designated officials to buy, sell, assign and transfer securities, to deposit or withdraw funds from bank accounts held in the name of The Ohio State University, and to designate depositories is proposed.

WHEREAS designated officials of the university buy, sell, assign and transfer stocks, bonds and other financial instruments owned by The Ohio State University; and

WHEREAS various financial institutions are designated as depositories of The Ohio State University; and

WHEREAS accounts at various financial institutions are opened and maintained in the name of The Ohio State University:

NOW THEREFORE

AUTHORIZATION FOR DESIGNATED OFFICIALS TO BUY, SELL, ASSIGN AND TRANSFER SECURITIES, TO DEPOSIT OR WITHDRAW FUNDS FROM BANK ACCOUNTS AND TO DESIGNATE DEPOSITORIES (contd)

BE IT RESOLVED, That the Vice President for Finance and/or the Treasurer be authorized and empowered to buy, sell, assign and transfer any and all stocks, bonds, evidences of interest and/or indebtedness, rights and options to acquire or to sell the same, and all other securities corporate or otherwise, standing in the name of or belonging to The Ohio State University in any capacity; and

BE IT FURTHER RESOLVED, That the Vice President of Finance and/or the Treasurer be authorized and empowered to designate various financial institutions as depositories for The Ohio State University and to open and maintain accounts at various financial institutions in the name of The Ohio State University; to sign Agreements for credit and non-credit bank services; and

BE IT FURTHER RESOLVED, That the Vice President of Finance and/or the Treasurer be authorized, on behalf of The Ohio State University and in its name, to sign checks, drafts, notes, bills of exchange, letters of credit, acceptances or other orders for the payment of money from said accounts; to endorse in writing or by stamp checks, notes, bills, certificates of deposit or other instruments owned or held by this University for deposit in said accounts or for collection or discount by said banks; to accept drafts, acceptances, and other instruments payable to said banks; to waive, demand, protest, file notice of protest, or dishonor any check, note, bill, draft or other instrument made, drawn or endorsed by the University.

The Investments Committee recommended the above resolutions and upon motion of Amb. Wolf, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote.

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AGRICULTURAL AFFAIRS COMMITTEE REPORT

Mr. Celeste:

The Agricultural Affairs Committee met this morning and the main topic of discussion was a project called "Project Reinvent" through the College of Agriculture. Ohio State University is one of twelve universities receiving grants from the W. K. Kellogg Foundation to conduct a futuring process to determine what a modern land-grant college of agriculture should be. Kellogg's primary focus for this initiative is on colleges of agriculture. The initiative will also encourage university-wide transformation, with the College of Agriculture being the entry point and primary focus.

The desired end result is to transform the overall approach to preparing food systems professionals. A broad cross-section of food systems professionals in Ohio will serve as external partners to help redesign at least this portion of this land-grant institution, as well as offer suggestions for the total University. Seven other colleges at Ohio State are also cooperating and Regional Campuses will be involved as well.

The initial grant of \$133,000 has been awarded for an 18-month visioning activity. Once the vision is developed, the project will develop an implementation plan. Those projects producing sufficiently innovative visions for the future will be eligible for long-term implementation funding, which could be very substantial and we look forward to this process.

We also set a date for the next Committee meeting, Mr. Chairman, which will be after the President's luncheon at the Farm Science Review, on Tuesday, September 20.

AGRICULTURAL AFFAIRS COMMITTEE (contd)

Mr. Kessler:

Thank you, Mr. Celeste. Mr. Dailey, do you want to comment on anything?

Mr. Fred Dailey:

I just want to say that I think the project provides an opportunity for the College of Agriculture to take an introspective look at itself and make sure it is meeting the needs of the customers. I think it is a good opportunity and I hope that we will be able to further implement the planning process that we will be going through.

President Gee:

The other thing that is nice about this is that it is very consistent with the process that we are going through in the University itself and to have Kellogg come in and ask us to do something that we are already doing was in a way a homerun ball for us. Hopefully, we can fold those two activities in together. But then to have Kellogg finance it hopefully at a substantial level -- and we are talking about big bucks, millions of dollars -- would be a tremendous opportunity for Ohio State. So we are working very vigorously on this process.

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FISCAL AFFAIRS COMMITTEE REPORT

Mr. Shumate:

The Fiscal Affairs Committee met this morning and reviewed five agenda items, which we would like to recommend for Board approval:

**REQUEST FOR CONSTRUCTION BIDS FOR: DOAN/RHODES HALL
RADIOLOGY DEPARTMENT RENOVATION - SECOND FLOOR - PHASE I AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT
OF CONTINGENCY FUNDS FOR: LIBRARY BOOK DEPOSITORY AND
CAMPBELL HALL ADDITION**

Resolution No. 95-13

Synopsis: Authorization to request construction bids for the listed project and to accept the report of award of contracts and the establishment of contingency funds for the projects indicated is proposed.

WHEREAS University Hospitals desires to proceed with phase one of a two-phase program to renovate diagnostic support service areas to expand the Radiology Film File Room; and

WHEREAS the first phase of the project will accommodate new moveable filing systems, office, and mailing functions, and consolidate diagnostic file reading functions; and

WHEREAS the total estimated project cost for this first phase is \$1,150,479, and the total estimated construction cost for this phase is \$750,000, with funding provided from University Hospitals; and

WHEREAS resolutions adopted by the Board of Trustees on May 4, 1989 and March 1, 1991 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established State of Ohio and University procedures, and if satisfactory bids were received to recommend the award of contracts for the Library Book Depository and Campbell Hall Addition projects:

**REQUEST FOR CONSTRUCTION BIDS FOR: DOAN/RHODES HALL
RADIOLOGY DEPARTMENT RENOVATION - SECOND FLOOR - PHASE I AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT
OF CONTINGENCY FUNDS FOR: LIBRARY BOOK DEPOSITORY AND
CAMPBELL HALL ADDITION (contd)**

Library Book Depository

This project will construct a high density storage facility in the University Services Center on Kenny Road to house low activity books combining filing, retrieval and delivery services which will allow for economical storage for University Libraries. The total project cost is \$3,716,000; funding is provided from Senate Bill 351 (\$3,317,000) and University funds (\$400,000). The estimated completion date is June, 1995. The contracts awarded are as follows:

General Contract:	Weithman Brothers, Inc, Galion, Ohio
Amount:	\$1,823,300 * +
Estimate:	\$1,710,755 * +
Plumbing Contract:	Lincoln T. Mandeville/J. A. Croson (AJV), Columbus, Ohio
Amount:	\$168,989 +
Estimate:	\$ 99,795 +
HVAC Contract:	Farber Corporation, Columbus, Ohio
Amount:	\$518,000
Estimate:	\$644,250
Electric Contract:	Romanoff Electric Corp., Columbus, Ohio
Amount:	\$338,300
Estimate:	\$419,200
Total All Contracts:	\$2,848,589 *
Moveable Equipment:	\$200,000
Contingency Allowance:	\$212,118 (7.5% of construction cost)
Total Project Cost:	\$3,716,000

* Recommended alternates included in these totals.

+ The General and Plumbing Contracts are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Campbell Hall Addition

This project will provide an addition of approximately 8,000 square feet to the northwest wing to house the historic costume and textiles collections, labs, and classrooms, and provide a 9,500 square feet addition enclosed in the courtyard to create a two-story atrium for a student center, meeting area, and faculty and staff offices. The total project cost is \$3,430,892; funding is provided from House Bill 904 (\$1,665,000) and gifts (\$1,765,892). The estimated completion date is July 1995. The contracts awarded are as follows:

**REQUEST FOR CONSTRUCTION BIDS FOR: DOAN/RHODES HALL
RADIOLOGY DEPARTMENT RENOVATION - SECOND FLOOR - PHASE I AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT
OF CONTINGENCY FUNDS FOR: LIBRARY BOOK DEPOSITORY AND
CAMPBELL HALL ADDITION (contd)**

Campbell Hall Addition (contd)

General Contract:	Paul Vlack Company, Inc., Canal Winchester, Ohio
Amount:	\$1,969,760 *
Estimate:	\$2,025,486 *
Plumbing Contract:	Lincoln T. Mandeville/J. A. Croson (AJV), Columbus, Ohio
Amount:	\$215,650 * +
Estimate:	\$160,150 *
HVAC Contract:	Mariah, Inc., Columbus, Ohio
Amount:	\$353,602 * +
Estimate:	\$351,505 *
Electric Contract:	Buckeye Electric Co., Dayton, Ohio
Amount:	\$282,700 *
Estimate:	\$410,317 *
Asbestos Abatement Contract:	Central Insulation, Cincinnati, Ohio
Amount:	\$12,831
Estimate:	\$29,100
Total All Contracts:	\$2,834,543 *
Contingency Allowance:	\$201,265 (7.1% of construction cost)
Total Project Cost:	\$3,430,892

* Recommended alternates included in these totals.

+ The Plumbing and HVAC Contracts are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids on this project in accordance with established University procedures, and if satisfactory bids are received, to award contracts, with all actions to be reported to this Board at the appropriate time; and

**REQUEST FOR CONSTRUCTION BIDS FOR: DOAN/RHODES HALL
RADIOLOGY DEPARTMENT RENOVATION - SECOND FLOOR - PHASE I AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT
OF CONTINGENCY FUNDS FOR: LIBRARY BOOK DEPOSITORY AND
CAMPBELL HALL ADDITION (contd)**

BE IT FURTHER RESOLVED, That pursuant to the actions previously authorized by this Board, the report of award of contracts and establishment of contingency funds for the projects listed is hereby accepted.

(See Appendix II for maps, page 75.)

PURCHASE OF REAL PROPERTY

Resolution No. 95-15

**1929 KENNY ROAD
COLUMBUS, OHIO**

Synopsis: Authorization to purchase improved real property at 1929 Kenny Road in Columbus, Ohio, is proposed.

WHEREAS The Ohio State University currently leases from Kinnear Road Associates the improved real property located at 1929 Kenny Road in Columbus, Ohio, with the lease containing an option to purchase the property; and

WHEREAS this property has an average appraised value of \$4,150,000.00, and the purchase price, specified in the lease, will be approximately \$4,260,400 at the anticipated time of closing, and purchase of this property will save the University approximately \$880,000.00 over the remaining term of the lease; and

WHEREAS this property is located in the West Campus Research Park area and is needed to provide facilities for Research Park tenants, including sponsored research activities, and the appropriate University offices have determined that the purchase of this property is in the best interest of the University; and

WHEREAS funds for the purchase will be provided from Research Park funds to be repaid through the operation and lease of space in the building;

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Vice President for Business and Administration be authorized to purchase, in the name of the State of Ohio for the use of The Ohio State University, the improved real property located at 1929 Kenny Road at the price provided for in the University's lease, anticipated to be approximately \$4,261,000.00 at the time of closing, subject to the escalator clause provided in the lease, upon such terms and conditions as are deemed to be in the best interest of the University, subject to the University receiving the necessary approvals from the Ohio Board of Regents and the State Controlling Board.

(See Appendix III for background information and map, page 79.)

PURCHASE OF REAL PROPERTY

Resolution No. 95-16

**1606-1608 NEIL AVENUE
COLUMBUS, OHIO**

Synopsis: Authorization to purchase improved real property at Neil Avenue in Columbus, Ohio, is proposed.

WHEREAS The Ohio State University has been presented with an opportunity to purchase the improved real property located at 1606-1608 Neil Avenue in Columbus, Ohio; and

WHEREAS this property has an appraised value of \$105,000.00, and the owner, Mr. Fred Maloof, has offered to sell the property to the University at a price of \$105,000.00; and

WHEREAS this property is located within the South Campus acquisition boundary of the University's Master Plan and the appropriate University offices have determined that the purchase of this property is in the best interest of the University; and

WHEREAS funds for the purchase will be provided from general University funds in the University properties account:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Vice President for Business and Administration be authorized to purchase, in the name of the State of Ohio for the use of The Ohio State University, the improved real property located at 1606-1608 Neil Avenue at a price not to exceed \$105,000.00, upon such terms and conditions as are deemed to be in the best interest of the University, subject to the University receiving the necessary approvals from the Ohio Board of Regents and the State Controlling Board.

(See Appendix IV for background information and map, page 83.)

REVISED LATE FEES

Resolution No. 95-14

WHEREAS the Schedule of Student Fees submitted at the June 3, 1994 meeting contained an increase in late fees; and

WHEREAS this would require students to pay higher late fees than intended:

NOW THEREFORE

BE IT RESOLVED, That late fees be increased for all students, beginning Autumn Quarter 1994, as recommended in the accompanying table; and

BE IT FURTHER RESOLVED, That the Secretary be instructed to incorporate all supporting documents into the minutes of this meeting, and to file these materials with the official records of the University; and

BE IT FURTHER RESOLVED, That these revised late fees be incorporated into the Schedule of Student Fees.

(See Appendix V for background information, page 87.)

HOSPITALS PURCHASING AUTHORITY

Resolution No. 95-17

Synopsis: A revision in the University's Purchasing Policy to provide purchasing authority for the Hospitals of the University is proposed.

WHEREAS to eliminate duplication of services and improve efficiencies in the purchase of goods and services for the Hospitals of the University and their related facilities, the University has determined that it would be appropriate to provide purchasing authority for the Hospitals; and

WHEREAS this action is justified by the volume of purchasing activity undertaken by and for the Hospitals and will permit greater use of the Hospitals' inventory management system for better cash management and inventory control; and

WHEREAS in all respects the exercise of this purchasing authority by the Hospitals will be subject to the Purchasing Policy adopted by this Board on February 7, 1992, and shall encompass compliance with requirements governing the granting of waivers of competitive bidding, minority business development and minority set-aside participation, and other elements of the Policy; and

WHEREAS the appropriate University offices recommend this action to provide for Hospitals purchasing authority:

NOW THEREFORE

BE IT RESOLVED, That the Purchasing Policy of The Ohio State University is amended as follows:

1. The Associate Vice President for Health Services and Executive Director of University Hospitals shall have the responsibility and requisite authority for the purchase of equipment, materials, supplies, and services for the Hospitals of the University and their related facilities, in accordance with the University Purchasing Policy.
2. The exercise of this authority by the Associate Vice President for Health Services and Executive Director of University Hospitals shall be subject to the oversight authority of the Vice President of Business and Administration, who annually shall review the application of this delegation of authority.
3. The exercise of this authority by the Associate Vice President for Health Services and Executive Director of University Hospitals also shall be subject to the provisions of the Purchasing Policy, and any reporting required with respect to waivers of competitive bidding requirements, the minority business development and minority set-aside programs, and any other requirements of the Purchasing Policy shall be made through the Vice President for Business and Administration.

BE IT FURTHER RESOLVED, That pursuant to a memorandum of understanding, the Vice President for Business and Administration and the Associate Vice President for Health Services and Executive Director of University Hospitals shall be responsible, in consultation with the Vice President for Legal Affairs and General Counsel, for implementing these changes, including provisions to ensure that there is no increase in the total University cost for goods and services, to be effective no later than October 1, 1994.

The Fiscal Affairs Committee recommended the above resolutions and upon motion of Mr. Shumate, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote.

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July 8, 1994 meeting, Board of Trustees

Mr. Kessler:

If there is no further business, the meeting is adjourned. Again, Mr. Patterson and Mr. Dailey, we welcome you both to our meeting.

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Thereupon the Board adjourned to meet Wednesday, August 31, 1994, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Robert M. Duncan
Secretary

John W. Kessler
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND FIFTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, August 31, 1994

The Board of Trustees met at its regular monthly meeting on Wednesday, August 31, 1994, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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August 31, 1994 meeting, Board of Trustees

The Chairman, Mr. Kessler, called the meeting of the Board of Trustees to order on August 31, 1994, at 10:40 a.m. He requested the Secretary to call the roll.

Present: John W. Kessler, Chairman, Milton A. Wolf, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, James F. Patterson, Amira N. Ailabouni, and Thomas C. Smith.

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PRESIDENT'S REPORT

President Gee:

Ladies and gentlemen, welcome -- we are delighted to have you here today. Tomorrow, some 1,400 students will receive their degrees -- barring any last minute unpaid parking tickets or overdue library books. With this occasion, the summer will come to a close, even as we accelerate our preparations for the opening of Autumn Quarter, such is the academic rhythm.

The summer has been both interesting and productive for a number of our faculty and students. I thought that I would share this with you, because we have not had an occasion to be together for several months. Associate professor of veterinary clinical sciences Catherine Kohn is just back from the site of the Olympic Equestrian events in Georgia. Professor Kohn is president of the Veterinary Commission for the Olympics, and her group is charged with making sure that all sites and conditions are safe for the horses participating in the Olympics.

This month, Stuart Zweben was elected president of the National Association for Computing Machinery, an 85,000 member organization that is the oldest educational and scientific society in the computing field. Dr. Zweben is professor and chairperson of the Department of Computer and Information Science.

Katie Smith and Nancy Darsch returned from the Goodwill Games in Russia, with women's basketball Gold Medals, Katie as a player and Nancy as assistant coach of the United States team. The United States Men's Gymnastics Team was coached by our Peter Kormann, and he, along with Ohio State's Blaine Wilson and Drew Durbin brought Bronze team medals back with them.

Diving coach Vince Panzano is in Rome, as the head coach of the United States Diving Team at the World Championships. Former Ohio State divers Mark Bradshaw and Karen Dalton are representing the United States in that event. Two former synchronized swimmers also are competing in Rome, Carrie DeGuerre representing Canada, and Maria Giusti representing Venezuela.

This month, assistant professor of mechanical engineering Giorgio Rizzoni took a group of Ohio State mechanical and electrical engineering students to Indianapolis, where they won the Electricore Lightning Race at Indianapolis Raceway Park. Indy-style electric cars from eight universities were designed and built by students. Ten of the nearly 30 students who worked on this car all year attended the race. The event was televised -- I don't know if you had a chance to see it -- on ESPN's "Thursday Night Thunder" racing program -- an unlikely place to find Ohio State students! Just as a side note, we edged out Notre Dame and rightly so.

This summer, some 6,900 new first-year and transfer students and over 7,000 family members visited the campus for orientation. The students took placement tests, learned more about academic expectations, were informed of opportunities outside class, and received advice on how to navigate at this university. Parents attended

PRESIDENT'S REPORT (contd)

President Gee: (contd)

special sessions on academic expectations, financial aid, campus safety, and other issues related to successfully sending a family member to Ohio State. The orientation staff did an outstanding job -- and I have had an opportunity to visit with them on a number of occasions -- of making these newest members of our university family feel welcomed and informed. I attended several sessions and was very impressed, I must say, with the incoming class.

Yesterday, I spent some time with the staff of Residence and Dining Halls. Moving 7,000 people into housing requires a lot of planning, and Bill Hall and his staff are making sure everything is ready for Sunday, September 18, which is move-in day.

Of course, one of the most obvious signs that fall is fast approaching is a packed stadium -- but on the evening of August 6, it was filled not with football fans but with concert-goers. A second successful concert was hosted this season, with Elton John and Billy Joel bringing together a great crowd on a beautiful evening. I am told -- and unfortunately I was not able to be there -- that this concert demonstrated that 70,000 people in Ohio Stadium can sing something other than the "National Anthem" or "Carmen Ohio."

Ohio State was pleased to host the Capital City Classic football game in Ohio Stadium last Saturday, between Knoxville and Central State. Soon, the stadium, of course, will be full of Ohio State football fans. Our west coast alumni provided great support for the Buckeyes in Anaheim Monday night for the Disneyland Pigskin Classic. I would note that Athletic Director and our Chair are both 1 and 0. And everyone watching that game wants Ohio State to make a return trip to Southern California in December, Mr. Chairman! So I look forward to your leadership in that regard. Ohio State is blessed with great alumni support across the country and, indeed, around the world.

I am pleased that the Chairman of the Board of Directors of the Alumni Association, Dr. Tom Sawyer, is on the agenda and with us today. Tom, welcome. I know that his report will again underscore the valuable role our alumni play in assessing who we are and what we are, and assuring the future strengths of this great university.

Mr. Chairman, that is my report for the summer.

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UPDATE ON THE UNIVERSITY RESTRUCTURING

Provost Sisson:

Mr. Chairman, my report will be brief. I think it is fair to say that we maxed out, temporarily at least, at the July meeting when the number of departments at Ohio State University was reduced by 12 percent. During the coming year, my expectation is that a proportion will be reduced by another 5 percent, and the number will fall below 100 for the first time in the memory of living things. The coming year will also result in recommendations for reorganization among colleges. Initiatives, in several cases, are already underway and will be presented to -- and are in some cases being reviewed by -- the appropriate agencies of the University Senate, and by appropriate faculty groups.

UPDATE ON THE UNIVERSITY RESTRUCTURING (contd)

Provost Sisson: (contd)

Restructuring this past year was a beginning. Phase One: Structural reorganization that will save resources for some units; administrative efficiencies; fewer administrative stipends; and less administrative release time, which will enable some of our colleagues to spend more time in teaching and research. There will be other savings in the way of time: fewer departments means fewer committees; fewer committees means fewer meetings; and fewer reports to be written and fewer reports to be read or left unread, as the case may be. But more important for the long-run -- and that is what we are interested in -- long-term investment for quality capital growth, not quick cash. This is the flexibility that these new arrangements will allow and the re-investment of our resources.

Phase One restructuring will continue this year -- as I have already indicated -- in a deliberate and selective way. You will receive recommendations for the restructuring of additional colleges, as well as recommendations for the rearrangement of units among colleges.

We have also entered Phase Two of restructuring in many cases. The reorganization of functional responsibilities and personnel is one part of this phase; another part is planning and decisions on programmatic change and enhancement. That qualitative element that in the long-run makes restructuring really worthwhile.

We have made progress with respect to restructuring and academic support units. The Fiscal Committee heard a report about this element of restructuring in the comments by Vice Presidents Pichette and Shkurti. We have already brought to the attention of the Board change with respect to our information systems (computing) at the University. We all -- the Vice Presidents -- look forward to bringing to your attention -- and, hopefully, for your affirmation -- recommendations with respect to restructuring of academic support units during the coming year.

Last year was a beginning, only a beginning. Our journey continues and your comments and your affirmation will be required many times in route. Thank you, Mr. Chairman.

Mr. Kessler:

Thank you, Dr. Sisson. Are there any questions for our Provost?

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REPORT ON THE ALUMNI ASSOCIATION

Mr. Kessler:

It is my pleasure to call on Dr. Thomas Sawyer, Chairman of the Alumni Association Board of Directors. Tom --

Dr. Tom Sawyer:

Thank you, Mr. Chairman. It is ironic, personally, that I am with you this month -- twenty-five years ago this month I got my first job and that was to be a graduate intern to The Ohio State University Board of Trustees. I have seen many things change in those twenty-five years, but at that point and time the cry throughout campus was relevance, starting first from students, then faculty, and then many of our

REPORT ON THE ALUMNI ASSOCIATION (contd)

Dr. Sawyer: (contd)

outside constituencies. Twenty-five years later relevance is certainly a guiding concept still, as is a related one, that of value. As you in this body in the leadership of the institution and as Provost Sisson have pointed out, the academic faculty continue to look at all facets of this institution in terms of its value to achieving our mission. So just for a few moments this morning I would like to chat with you a little bit about both those concepts: relevance and value, and how they apply to your and our alumni association.

That topic really translates, I think, practically to three questions: 1) What as an association have we become?; 2) What are we doing with our resources?; and 3) Where are we going? -- all in 10 minutes.

We all have -- in this body and in many others -- our own idea and our own set of images. I saw many out in Los Angeles two days ago of what an alumni association is: a recruiter, an advocate, an Ombudsman, a source of counsel, a facilitator of fundraising, a pride generator, a pregame pep rally, and I could go on and on. But, I guess, for just a moment this morning, I ask you to consider the alumni of Ohio State today as a crucial political constituency. We feel -- and I know others on our Board join me -- in this era of retail politics, as we all have to grapple with dwindling support from the private sector, the alumni have grown and will continue to grow as prime sources of support.

So in this context, "Who are the alumni and what have we become?" We are now the third largest self-supporting alumni association in the world. A third of us are in Franklin County, which may surprise some of you; a third of us are in other counties of Ohio; and a third of us -- us meaning 110,000 as of today -- are in other areas of the United States and the world. With our 190 clubs and forty constituency societies -- that change by the month -- we are now having an alumni meeting around the world at least once every nine hours. I think since Gordon has joined us, he has spoken at at least half of those throughout the past years. As we look at the subsequent one, we now have Andy Geiger as another illustration of the partnership we have with this body and the leadership. Andy Geiger, I believe, has signed up for twenty-six of these in 1995.

Unlike some alumni associations which I have observed -- being on the faculty at four other institutions -- some alumni associations rotate around what I call the emotional peripheral of the institution, some are vitally involved, and many are somewhere in between. At this University, our Association is, indeed, truly unique because though we are self-supported, we work in partnership with the institution and 95 percent of our \$3.5 million budget is self-generated by the Association.

Those of you who know Dan -- especially off the tennis court -- know what a superb performer and leader of our staff that he is. He has certainly held many leadership positions in national alumni as well.

We also have -- as I will recount to you with just a couple of specifics -- very high productivity measured by our own TQM system, that was set up a couple of years ago, and which we continue to refine in managing the Association.

So, hopefully, you are all asking the question this morning as we sit here, with such uniqueness and with such resources, "What are we doing?" and "What are we doing for the University, as well as for ourselves?" The list, as you might imagine, is very long, but just let me highlight a few things. This year, for example, we will take the

REPORT ON THE ALUMNI ASSOCIATION (contd)

Dr. Sawyer: (contd)

advocates program, which strives to educate state policy makers about the needs of Ohio State, from a group of about 200 up to 1,000 advocates throughout every county in Ohio. They will work in concert with the President, Herb Asher, and others under your leadership to advocate, very literally, for the needs of the University.

We are increasing our recruiting -- not only quality students, but as you look at one of your new members on the Board, Jim Patterson, quality Board members as well. What do we mean by student recruiting? To give you one example, our clubs this past year had an increase of 223 percent in the juniors through Junior Nights. That is just one program of our field organizations out there to recruit quality students.

As you know, in this body, we have an extensive program to recognize quality teaching. We will be considering this year ways to expand upon that. This is a program which has caught, not only your attention, but that of Chancellor Hairston as well.

Day in and day out we serve what I call a portal of communication. Bridging literally thousands of calls and inquiries from alumni to the appropriate department within the University. And, finally, for those of you on this Board who are interested in the bottom line, I will give you one bottom line fact. Last year when we did a national survey of both our members and non-member alumni, we found that the one most distinguishing trait between members of the Association and non-members was a 20 percent increase in giving. I would be happy to supply those specifics to you, but very definitely one of the predictors of our membership is significantly higher giving to the University in many ways.

Finally, we feel that a key role of the Ohio State Alumni Association is to help prepare for the future needs of Ohio State University. In this vein, we are dealing with such questions as, "How do we communicate with current and future alumni who have literally escaped and gone beyond the print media"? One way will begin this fall through CompuServe. We are setting up electronic bulletin boards throughout the world with our alumni out in the fields. So we will communicate not only with them, but they with us through a means that more and more of our children -- and those in our generation as well -- are learning, that of electronics.

We are also identifying -- which is a real challenge -- the magnets in our programming that will not only keep current members attracted, but entice new ones as our graduates have more and more competition for their attention.

Third -- and this is an illusive goal, but a challenge that I think lies before all of us -- while we need to do the things we need to do in programming on a very mass basis, we are also facing the challenge of how we identify those opinion leaders, political leaders, and media leaders in other markets throughout the United States who can be especially helpful to Ohio State. For example, President Gee and Mal Baroway are meeting in several cities now with our key alumni who are not only editors and reporters, but owners of not only print but broadcast media as well.

We are also dealing with another future question and that is, "How do we marry the resources of this institution with alumni and alumni needs"? In that vein, we are beginning to work even more with our partnership with continuing education so that those resources and alumni needs can come together in a more systematic way.

REPORT ON THE ALUMNI ASSOCIATION (contd)

Dr. Sawyer: (contd)

Again, I could go on and on, and as you can see I would like to, but I will close leaving you with three messages, three themes. The first is an expression of our appreciation for all of your support and participation. Again, the one thing that makes our Association unique is our partnership together. Number two, I know that I in my term and my likely successor will be underlining again and again the importance we feel of the role of the alumni to this institution. And, finally, the third thing is that I want to reiterate on behalf of the Board and, I know, on behalf of Dan and the staff, our ongoing and really increasing commitment to the leadership of this Board and the leadership of the administration to continue to improve our ability to prepare those students who continually go from this place into the work place.

I thank you for your attention and I am open to any questions, especially those I can answer.

Mr. Kessler:

Thank you, Tom. Are there any questions for Tom? I was impressed that a third of our alumni live in Franklin County -- that is terrific and amazing to me.

Dr. Sawyer:

Interestingly enough, too, when we looked at those three geographic groups last year and in our national survey, the answers didn't differ across geography. A lot of people have the impression that those who live in Franklin County might have different opinions about the University and the Association, from those who might live in Los Angeles or Philadelphia, but that did not prove to be the case.

Mr. Kessler:

Thank you very much for your presentation. We also are very pleased with Dan Heinlen and the job that he does for the University and for the Association.

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REPORT ON THE COLLEGE OF BUSINESS

Mr. Chairman:

Next, I would like to call on Dean Joseph Alutto to report on The Max M. Fisher College of Business.

Dean Joseph Alutto:

If I could ask your indulgence, I would like to hand out some material that was left out of the package that each of you should have received. Actually, what was left out is something that might be of interest because it dates back to 1991. It is a copy of the Agenda for Action, which was the initial planning document developed by the College of Business. It listed a layout of a set of directions and a set of priorities that the faculty and staff and a variety of external groups had identified as providing the primary motivation, the primary momentum, for the College over the next 10 years.

Since that document has been passed, virtually every action the College has taken to deal with a variety of different changes in our fiscal environment have been made

REPORT ON THE COLLEGE OF BUSINESS (contd)

Dean Alutto: (contd)

in a way that is consistent with the objectives that have been stated. And, in fact, we have just received a grant from the Ernst and Young Foundation to come in and help us with a three-year review of where we have been, what we have accomplished, and what new issues have emerged that were not identified in 1991, in an attempt, in a sense, to do a reassessment and a redirection.

So we are very pleased with the progress that we have made and that needs to be put into context. The context is that since 1991, the operating budget of the College -- much like the operating budget of the University -- has been reduced by a little over 10 percent. In addition to that, within the College of Business, we have reallocated over 14 percent of our operating budget to new initiatives. If you look at that number, I don't know of another major college of business in the United States that has had to have a shift of about 25 percent in its operating budget. That has all been done within a very short period of time, and in a way that the faculty and our external advisory groups believe are consistent with our objectives.

I was asked to present some benchmarks for the College to give a sense of who we are and where we are going. In order to do that, I think that it is very important to understand that we are a professional school and that means that we have to look at ourselves in a way that is a little bit different than other colleges.

The primary objective for us is not to maximize the visibility or the stature of individual departments in the College of Business, because departments are not the location of our degree programs. This is a very important difference, which is sometimes difficult for people to understand. For example, in our case if we were to have the number one ranked accounting department in the United States -- and we have an Accounting Department that is very highly ranked, although not number one -- that alone would not be enough to make us a highly ranked college, because our programs are integrated programs.

The main focus for us has to be on degrees -- it has to be on our MBA degree, our undergraduate degree, and our Ph.D. degree programs. We have to access the contribution of various departments and faculty to those programs. So when we compare ourselves, it is not a comparison of departments -- although there is data that I provided for you on the relative stature of some of our departments. Our main concern is how does our corporate environment and how do our academic peers view our programs, the main product lines -- undergraduate degree, MBA, and Ph.D. I have tried to provide you with some data on that information, but that is a different perspective than you may get from some other colleges where departments are the equivalent of degrees. That is not the case in the College of Business.

For example, if you look at Table I, one of the things that you are going to find if you look at workload issues, you can compare how we stand relative to other institutions including the Big Ten schools -- and we did a survey, in fact, just this past summer as part of our budgeting process. Of eight schools that were reporting -- our permanent budget allocation for student credit hours ranked eighth out of the eight schools. Our permanent budget allocation for faculty FTE ranked fifth. We were number one in undergraduate student credit hours that we generated as a College. So in other words, the workload in the College of Business here at Ohio State is much higher than it is at our peer institutions within the Big Ten. That is simply a fact of life that has to be recognized because that is the reality within which we work.

REPORT ON THE COLLEGE OF BUSINESS (contd)

Dean Alutto: (contd)

If you look at other budget data for the University, we find for example -- as I indicated in Table II -- our class sizes are significantly higher than the average for the University that is going to be affected by the downsizing that we have talked about before with the Trustees. Hopefully that situation is going to be improved. But the reality is that the instructional workload for the College is sufficiently higher than it is for many other segments of the University.

You get a better sense of that, perhaps, if you were to look at Table IV -- which is an attempt to array a number of the larger colleges outside the medical school on a series of budget data and degree awarded data to give you a sense of how we stand relative to other institutions and other colleges within the University. As you can see, we are a very efficient unit -- meaning we generate quite a few degrees on a relative basis for each faculty FTE that we have. Our staff is working very, very hard. So from an efficiency point of view, I think one has to conclude that we run a very efficient operation. My concern as a dean is that there is a time when efficiency starts getting in the way of effectiveness, and that is the issue that I think I have to be concerned about and, I know, the Provost is concerned about it.

In terms of external evaluations, we have tried to provide you with some data. I will not take you through all of these because we just don't have the time, but I will just give you a sampling of it. In terms of our MBA program, U.S. News and World Report ranked the program twenty-eighth in terms of academic reputation; twenty-seventh in terms of CEO reputations; and thirty-fourth overall. That placed us sixth in the Big Ten, ahead of Illinois, Minnesota, Michigan State, Iowa, and Penn State.

Just to follow-up on that a little bit, much of that is based on placement data for students and the quality of incoming students. You should know for this incoming class -- this will be the third year in a row -- average work experience and graduate management test scores have increased significantly over the prior years. So it is an even better class coming in. Our placement record for this last graduating class -- we have 95 percent placement as of this date; and we had a 90 percent placement rate at the end of three months. There was an interesting piece in Business Week that just came out, where the wrong data was used and there is a response going back to them because they misinterpreted data that came from Ohio State. They thought that our placement rate was a little lower than that.

So we are doing fairly well. We expect, as a result of that, that over the next two or three years the public rankings of the College will, in fact, increase fairly significantly because we are tracking very well on the standards that are being used to compare institutions. That, obviously, has been part of the overall strategy for the College.

For individual programs, we just have a piece of data. For example, I talked about our accounting programs. The Public Accounting Report just came out for 1994 and our undergraduate program was ranked ninth in the nation, fourth in the Big Ten; and the MBA program in accounting was ranked ninth in the nation, third in the Big Ten. So in terms of our accounting specialization that continues to be a very high quality operation within the College.

Individual program reports for the College: in the School of Public Policy and Management, as you see continues to be a very good program -- a small, but very good program; Labor and Human Resources is clearly within the top 10 in the nation as a specialty program; our finance faculty remains one of the best in the nation, measured by productivity and peer evaluations; and our decision sciences faculty

REPORT ON THE COLLEGE OF BUSINESS (contd)

Dean Alutto: (contd)

continues to dominate, in terms, of publications and major journals.

So we think, in terms of overall operations for the College, that we are on track with the objectives that were identified in the Agenda for Action, despite all of the difficulties that have been encountered by the University as a whole, and by our College, as a part of that community. The objective that we've tried to put forward in the College is that budget issues simply change the specific path we take, but the budget issues do not change the commitment for excellence, and we think that is reflected in much of the activity that characterizes the College of Business.

I will be happy to stop and answer any questions or if you have any issues to raise in any of that material.

Mr. Kessler:

Any questions for Dean Alutto? How is the new school coming?

Dean Alutto:

Bill Shkurti was just mentioning this and we are waiting to see the schematics from the Architects, they should be done in the next two weeks. Everyone is very excited. Hopefully groundbreaking will take place this Spring. We are still shooting for occupancy of the first phase in the Fall of 1997 and the second phase in the Fall of 1998.

Mr. Kessler:

You are not excited are you?

Dean Alutto:

Not too much!

President Gee:

Explain the phasing difference to me again.

Dean Alutto:

There are six buildings involved in the construction and the funding occurs over two biennials. As a result of that, we wind up building, in a sense, four buildings in the first phase, and the remaining two buildings in the second phase. So by the fall of 1998, the entire operation will be in the new facilities.

President Gee:

The fact that the quality of our incoming class, the MBA program particularly, continues to go up rather dramatically -- isn't that fighting a substantial trend in the rest of the nation? How do we account for that? Are we doing something very special in terms of recruiting? Are we working more closely with businesses around the state? We must be doing something very specific.

REPORT ON THE COLLEGE OF BUSINESS (contd)

Dean Alutto:

We are doing a number of things. One of the wonderful things -- and I've talked about this before with this group -- about Ohio State has been that there is a field of dreams mentality here at Ohio State. The assumption is that we develop new programs, but we don't have to tell anyone about them, they will just come. That is not the way it works. For example, three years ago the College of Business spent no money recruiting students -- the assumption was if we had good programs, students would somehow show up.

Part of that 14 percent reallocation has been to spend more money on actually recruiting students. We have been very successful in having the corporate community come forward and fund scholarships for students, and now for the first time we actually have scholarships to offer to our MBA students on a competitive basis. There is, in fact, the promise of new facilities. We have difficulty recruiting students because we cannot invite them for interviews. When we invite them for interviews we do not interview them in Hagerty Hall, because it is a depressing environment for them.

Mr. Kessler:

Wait a minute, I graduated from Hagerty.

Dean Alutto:

I am aware of that, but you have to understand what we are competing with.

President Gee:

I don't know if there is a cognizant affect either.

Mr. Kessler:

It has not changed any.

Dean Alutto:

We have done some interesting things. We have invested -- as Bill and Janet know - - about \$350,000 to renovate classrooms in Page Hall, so that we have two classrooms that will mimic the environment that our students will have in the new facilities. What is happening is as we are recruiting students, they are not seeing Hagerty as the home and that begins to have an effect.

We have also done a much better job, for example, with student internships between the first and second year. This past year, we had 12 MBA students engaged in internships outside the United States. That has become a recruiting tool for us. It is all part of a system that focuses on upgrading the curriculum, the content of what we are doing, that then has an impact on our ability to effectively recruit.

Mr. Kessler:

Any other questions for Dean Alutto? Thank you very much, Joe.

REPORT ON THE COLLEGE OF BUSINESS (contd)

Dean Alutto:

Thank you.

(See Appendix VII for background information, page 189.)

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REPORT ON RESEARCH FOUNDATION

Mr. Celeste:

You will find a copy of the Grants and Contracts for June and July 1994 at your places.

To keep it brief, I would like to point out just a couple of things. In Tab 1 you will note that the expenditures grew 9.7 percent for a total of \$159 million this year over last year; and expenditures for July 1995 are approximately \$16.7 million, which represents a 12.2 percent increase over July 1994.

As you know, we kept a close look on awards over the year and it turned out that at the end of the year we were 0.5 percent above Fiscal Year 1993, with a total of \$166.8 million. As was the trend last year, the first month of this year awards are down by about 14.7 percent.

In the rest of the report you will find: in Tab 3, are highlighted projects; in Tab 4, is a complete list of new awards received in June; in Tab 5 is a list of new awards received in July; and Tab 6 provides summary tables of proposals, awards, and expenditures by academic unit for Fiscal Years 1992, 1993, and 1994.

This past week -- as I have done in the past -- I was able to spend some time with one of our distinguished professors, Rattan Lal. Dr. Lal is a 1994 University Distinguished Scholar award recipient and I was tremendously impressed with the work that he has been doing for the University.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 95-18

Synopsis: The reports on research and other sponsored program contracts and grants and the summaries for June and July 1994 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the months of June and July 1994 be approved.

REPORT OF RESEARCH CONTRACTS AND GRANTS (contd)

Upon motion of Mr. Celeste, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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HOSPITALS BOARD REPORT

Mr. Skestos:

During the past two months, the Hospitals Board spent considerable time discussing the issues surrounding actions required for the Medical Center to remain viable in a changing economy. These discussions included development of a Medical Center-based integrated finance and delivery system which requires: a broad continuum of patient care services with the associated unique management and administrative services; a strong primary care physician network; broad geographic coverage for easy access by patients; quality consistency; and cost constraint over the next few years.

The discussions on quality included: the Executive Committee receiving the annual report on the excellent quality/cost status of the Dodd Hall rehabilitation program; the Professional Affairs Committee receiving a quality review process being instituted by the Cardiac Division; and the Hospitals Board approving the Clinical Quality Management Plan and the Nursing Plan for 1994-95.

The Administrative/Operations Committee received reports on: expected donation of the University Reference Laboratory; final adjustments to the captive malpractice insurance company; and the Memorandum of Understanding on the delegation of purchasing authority. Each of these items is expected to enhance the Hospitals' responsiveness to the changing medical economy.

At the August 25 Hospitals Board meeting, significant discussion occurred concerning the objectives to be used for development of the membership/partnership status in the Medical Center-based integrated finance and delivery system. The Hospitals Board also received a financial report which indicated continued strong operational performance.

At this time, I would like to present the following resolution for approval:

CAPTIVE INSURANCE COMPANY

Resolution No. 95-19

WHEREAS the Board of Trustees in December 1976 authorized the establishment of a Self-Insurance and Indemnification Trust Fund for primary insurance coverage for the Hospitals; and

WHEREAS this trust fund has been under the management review of the Self-Insurance Committee of the University, appointed by the Vice President for Business and Administration; and

CAPTIVE INSURANCE COMPANY (contd)

WHEREAS the establishment and maintenance of the trust fund has been a prudent way to manage potential and actual claims against the University and its officers and employees regarding the operations of the Hospitals and other medical facilities at the University; and

WHEREAS the Self-Insurance Committee has recommended that a captive insurance company be established as a further enhancement to the insurance program; and

WHEREAS this captive insurance company would be created to secure additional hospital professional liability and comprehensive general liability for the Hospitals and would have the potential of securing additional coverage for other risk associated with the University; and

WHEREAS the Hospitals Board has reviewed and approved the establishment of a captive insurance company as one important component of the insurance program:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees authorizes The Ohio State University to establish and fund a captive insurance company in Bermuda for the purpose of expanding the insurance program for the University; and

BE IT FURTHER RESOLVED, That the President, Vice President for Health Sciences, and/or the Vice President for Business and Administration or their designees or any Trustee, officer, employee or agent of the University as selected by the President, is hereby authorized and directed, in his or her official capacity, to serve as a director of the captive insurance company, representing the interest of the University in such capacity as part of their official responsibilities to the University, entitling them to any immunity insurance, or indemnity protection to which officers and employees of the University now are, or hereafter may become, entitled.

Upon motion of Mr. Skestos, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Skestos:

The Educational Affairs Committee met this morning and I would like to call on Provost Sisson to present the five agenda items for approval.

Provost Sisson:

Thank you, Mr. Chairman. The following five resolutions are part of the materials that you have before you:

**THE OHIO STATE UNIVERSITY- LIMA
BOARD APPOINTMENTS**

Resolution No. 95-20

Synopsis: Approval of nominees to The Ohio State University-Lima Board is proposed.

WHEREAS the Board of Trustees on July 8, 1994, approved the establishment of The Ohio State University-Lima Board; and

**THE OHIO STATE UNIVERSITY- LIMA
BOARD APPOINTMENTS (contd)**

WHEREAS it has been previously stipulated that "The Lima board shall be composed of eleven members appointed by The Ohio State University Board of Trustees in consultation with the president of the university" (one member of the Lima board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named persons have been nominated and selected for appointment to The Ohio State University-Lima Board for the term as specified:

Trustee Member

<u>Name</u>	<u>Term of Appointment</u>
Theodore S. Celeste	3 years

Private Citizens

George Brooks	3 years
James H. McLemore	3 years
Robert C. Wiesenmayer	3 years
Jed E. Osborn	2 years
Larry E. Ward	2 years
Howard N. Watkins, Jr.	2 years
Thomas M. Francis	1 year
Daniel E. Fuhrman	1 year
Jaye E. McCain	1 year

Student Member

Keith Borgelt	1 year
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NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as members of The Ohio State University-Lima Board, effective July 1, 1994.

**THE OHIO STATE UNIVERSITY- MARION
BOARD APPOINTMENTS**

Resolution No. 95-21

Synopsis: Approval of nominees to The Ohio State University-Marion Board is proposed.

WHEREAS the Board of Trustees on July 8, 1994, approved the establishment of The Ohio State University-Marion Board; and

WHEREAS it has been previously stipulated that "The Marion board shall be composed of eleven members appointed by The Ohio State University Board of Trustees in consultation with the president of the university" (one member of the Marion board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

**THE OHIO STATE UNIVERSITY- MARION
BOARD APPOINTMENTS (contd)**

WHEREAS the following named persons have been nominated and selected for appointment to The Ohio State University-Marion Board for the term as specified:

Trustee Member

<u>Name</u>	<u>Term of Appointment</u>
David L. Brennan	3 years

Private Citizens

Larry Cline	3 years
Ron Hopwood	3 years
Thomas K. Jenkins	3 years
Ron Laipply	2 years
James McGlamery	2 years
Elaine Merchant	2 years
David Kirkton	1 year
John Mizick	1 year
Fred White	1 year

Student Member

Dennis Wasson	1 year
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NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as members of The Ohio State University-Marion Board, effective July 1, 1994.

**THE OHIO STATE UNIVERSITY- NEWARK
BOARD APPOINTMENTS**

Resolution No. 95-22

Synopsis: Approval of nominees to The Ohio State University-Newark Board is proposed.

WHEREAS the Board of Trustees on April 8, 1994, approved the establishment of The Ohio State University-Newark Board; and

WHEREAS it has been previously stipulated that "The Newark board shall be composed of eleven members appointed by The Ohio State University Board of Trustees in consultation with the president of the university" (one member of the Newark board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named persons have been nominated and selected for appointment to The Ohio State University-Newark Board for the term as specified:

**THE OHIO STATE UNIVERSITY- NEWARK
BOARD APPOINTMENTS (contd)**

Trustee Member

<u>Name</u>	<u>Term of Appointment</u>
George A. Skestos	3 years

Private Citizens

Susan Hatcher	3 years
J. Gilbert Reese	3 years
Norman R. Sleight	3 years
Eugene Branstool	2 years
Stuart N. Parsons	2 years
Charles F. Sinsabaugh	2 years
Robert A. Barnes	1 year
Patsy P. Jones	1 year
Earl Shurtz	1 year
Howard E. LeFevre	Trustee Emeritus

Student Member

James H. Boggs	1 year
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NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as members of The Ohio State University-Newark Board, effective July 1, 1994.

PERSONNEL ACTIONS

Resolution No. 95-23

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the July 8, 1994 meeting of the Board, including the following Appointments, Appointment/Reappointment of Chairpersons/Director, Leaves of Absence Without Salary, Leave of Absence Without Salary -- Continuation, Professional Improvement Leaves, Professional Improvement Leave--Cancellation, Professional Improvement Leaves--Change in Dates, and Emeritus Titles, as detailed in the University Budget be approved and the Medical Staff Appointments/Reappointments (The Arthur G. James Cancer Hospital and Research Institute) approved July 20, 1994, by the The Arthur G. James Cancer Hospital and Research Institute Board and Medical Staff Appointments/Reappointments (The Ohio State University Medical Center) approved June 30, 1994, by the Hospitals Board be ratified.

Appointments

Name:	JAY B. BARNEY
Title:	Professor (The Bank One Chair for Excellence in Corporate Strategy)
Department:	Management and Human Resources
Effective:	October 1, 1994
Salary:	\$118,000.00
Present Position:	Professor, Department of Management, Texas A&M

PERSONNEL ACTIONS (contd)

Appointments (contd)

Name: FREDERICK H. DAVIDORF
Title: Professor (The Martha G. and Milton Staub Chair for Research in Ophthalmology)
Department: Ophthalmology
Effective: September 1, 1994
Salary: \$80,004.00

Name: M. RONALD GLASER
Title: Associate Vice President and Professor (The Gilbert and Kathryn Mitchell Chair)
College: Medicine - Administration
Effective: September 1, 1994
Salary: \$128,196.00

Name: BRADFORD T. STOKES
Title: Associate Dean for Research and Professor
College/Departments: Medicine/Physiology and Surgery
Effective: August 15, 1994
Salary: \$102,384.00

Name: JACQUES L. ZAKIN
Title: Professor (The Helen C. Kurtz Chair in Chemical Engineering)
Department: Chemical Engineering
Term: July 1, 1994 - June 30, 1998
Salary: \$96,012.00

Appointment of Chairpersons/Director

July 1, 1994 through June 30, 1995

Family Resource Management

Lucy R. Sibley*

July 1, 1994 through June 30, 1996

Veterinary Medicine
(Department yet to be named)

Charles C. Capen**

July 1, 1994 through June 30, 1998

Agricultural Technologies (ATI)
Animal Science
Arts and Science and Business Technologies (ATI)
Chemical Engineering
Electrical Engineering
School of Natural Resources
Plant Sciences

Steven M. Neal
David L. Zartman
Richard J. Niklas
Liang-Shih Fan
Yuan F. Zheng
Frederick P. Miller
Luther Waters, Jr.

August 1, 1994 through July 31, 1998

Medical Microbiology and Immunology

Caroline C. Whitacre

*Acting

**Interim

PERSONNEL ACTIONS (contd)

Appointment of Chairpersons/Director (contd)

September 1, 1994 through June 30, 1998

Aeronautical and Astronautical Engineering,
Aviation, and Engineering
Mechanics (To be combined - new
name to be determined)

Gerald M. Gregorek

Reappointment of Chairperson

July 1, 1994 through September 30, 1998

Physics Frank C. De Lucia

Leaves of Absence Without Salary

STEPHEN G. CECCHETTI, Professor, Department of Economics, effective October 1, 1994, through September 30, 1995, to visit the Department of Economics at Boston College, and the Cambridge Offices of the National Bureau of Economic Research.

HOWARD P. FINK, Professor, College of Law, effective Autumn Semester 1994, for personal reasons.

JOSEPH M. ROSENBLATT, Professor, Department of Mathematics, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995, to accept a position at the University of Illinois.

Leave of Absence Without Salary -- Continuation

KIMBERLY M. ZISK, Assistant Professor, Department of Political Science, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995, to continue her Social Science Research Council/MacArthur Foundation Postdoctoral Fellowship.

Professional Improvement Leaves

CHARLES E. GRIBBLE, Chairperson and Professor, Department of Slavic and East European Languages and Literatures, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

JAMES R. BARTHOLOMEW, Professor, Department of History, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

DAVID C. FERREE, Professor, Department of Horticulture (OARDC), effective October 1, 1995, through March 31, 1996.

MARI R. JONES, Professor, Department of Psychology, effective Spring Quarter and Autumn Quarter 1995.

ROBERT KRAUT, Professor, Department of Philosophy, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

RANDALL C. ROWE, Professor, Department of Plant Pathology, effective March 15, 1995, through November 14, 1995.

MARTIN D. CAFFREY, Associate Professor, Department of Chemistry, effective Spring Quarter and Autumn Quarter 1995, and Winter Quarter 1996.

PERSONNEL ACTIONS (contd)

Professional Improvement Leaves (contd)

MARK E. CONROY, Associate Professor, Department of English, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

VICTORIA R. HOLBROOK, Associate Professor, Department of Near Eastern, Judaic & Hellenic Languages and Literatures, effective Spring Quarter and Autumn Quarter 1995, and Winter Quarter 1996.

ALLAN J. SILVERMAN, Associate Professor, Departments of Philosophy and Classics, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

JAMES H-Y. TAI, Associate Professor, Department of East Asian Languages and Literatures, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

Professional Improvement Leave--Cancellation

VICTOR J. MAYER, Professor, Department of Educational Studies: Humanities, Science, Technological, and Vocational, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

Professional Improvement Leaves--Change in Dates

H. ERDAL OZKAN, Professor, Department of Agricultural Engineering, change leave from September 1, 1994, through August 31, 1995, to October 1, 1994, through September 30, 1995.

ANTON F. SCHENK, Professor, Department of Geodetic Science and Surveying, change leave from Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995, to Winter Quarter, Spring Quarter and Autumn Quarter 1995.

RANDOLPH L. MOSES, Associate Professor, Department of Electrical Engineering, change leave from Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995, to Winter Quarter and Spring Quarter 1995.

Medical Staff Appointments (The Arthur G. James Cancer Hospital and Research Institute)

July 1, 1994 through December 31, 1994

Ronald L. Harter, M.D., Associate Attending Staff, Anesthesiology
Alan Brooks Carr, D.M.D., M.S., Associate Attending Staff, Dentistry
William John Becker, D.O., Associate Attending Staff, Pathology
Theodore Hollis Niemann, M.D., Associate Attending Staff, Pathology
Julian Anthony Kim, M.D., Attending Staff, Surgery
Christopher Francis Heck, M.D., Associate Attending Staff, Surgery

Medical Staff Reappointments (The Arthur G. James Cancer Hospital and Research Institute)

July 1, 1994 through June 30, 1995

Gail Ellen Besner, M.D., Associate Attending, Surgery
Ann Mary Kosloske, M.D., Associate Attending, Surgery

PERSONNEL ACTIONS (contd)

Medical Staff Appointments (The Ohio State University Medical Center)

July 1, 1994 through June 30, 1995

Loeb, Melanie A., Physician Extender, Department of Internal Medicine/Division of Nephrology
Gonzalez, J. Gavin, Limited Staff, Department of Otolaryngology,
(Transferred from Department of Surgery)
Moodispaw, Paul F., Limited Staff, Department of Internal Medicine, Division of Cardiology
(Transferred from Attending to Limited Staff)
Pendarvis, Ranie W., Limited Staff, Department of Radiology
(Transferred from Department of Internal Medicine)
Terebuh, Boris M., Limited Staff, Department of Physical Medicine and Rehabilitation
(Transferred from Internal Medicine)
Freid, Jay L., Limited Staff, Department of Physical Medicine and Rehabilitation (transferred from
General Medicine)
Maropis, Christopher G., Limited Staff, Department of Family Medicine
Alasyali, Evsen, Limited Staff, Department of Psychiatry
Bruning, Kristin L., Limited Staff, Department of Psychiatry
Costa, John J., Limited Staff, Department of Internal Medicine
Cottingham, Sandra L, Limited Staff, Department of Pathology
Eldadah, Mazen K., Limited Staff, Department of Neurology
Haybran, David H., Limited Staff, Department of Surgery, Division of Thoracic Surgery
Hernandez, Pablo D., Limited Staff, Department of Psychiatry
Hurlbutt, Thomas C., Limited Staff, Department of Neurology
Knox, Kenneth S., Limited Staff, Department of Internal Medicine
Smith, Bobby H., Limited Staff, Department of Pathology
Thalassinis, Arthur, Limited Staff, Department of Psychiatry
Trautmann, Glenn A., Department of Dentistry, Division of General Dentistry
Verma Anil C., Department of Dentistry, Division of General Dentistry
Wasielewski, Paul G., Limited Staff, Department of Neurology
Yilmaz, Serdar, Limited Staff, Department of Surgery, Division of Transplant Surgery
Amoli, Sean R., Limited Staff, Department of Radiology
Arnold, Misty E., Limited Staff, Department of Emergency Medicine
Barbero, Daniel J., Limited Staff, Department of Internal Medicine, Division of Internal Medicine
Battels, Ralph C., Limited Staff, Department of Emergency Medicine
Bender, Aaron Lee, Limited Staff, Department of Emergency Medicine
Bhattacharyya, Nishith, Limited Staff, Department of Surgery, Division of Pediatric Surgery
Bohme, Caroline J., Limited Staff, Department of Obstetrics and Gynecology
Boyle, Jr., Kenneth A., Limited Staff, Department of Ophthalmology
Cataland, Spero R., Limited Staff, Department of Internal Medicine, Division of Internal Medicine
Catton, Mark D., Limited Staff, Department of Surgery, Division of General Surgery
Church, Jeffrey S., Limited Staff, Department of Surgery, Division of Plastic Surgery
Corwin, Jr., Douglas T., Limited Staff, Department of Anesthesiology
Costa, Stephanie W., Limited Staff, Department of Obstetrics and Gynecology
Darson, Michael F., Limited Staff, Department of Surgery, Division of Urology
Deucher, Michael F., Limited Staff, Department of Internal Medicine, Division of Internal Medicine
Drobny, Eric D., Limited Staff, Department of Emergency Medicine
Egbert, Bradley D., Limited Staff, Department of Emergency Medicine
El-Shammas, Emile, N., Limited Staff, Department of Emergency Medicine
Elton, Scott W., Limited Staff, Department of Surgery, Division of Neurosurgery
Flemmings, Michelle A., Limited Staff, Department of Emergency Medicine
Foley, Brian S., Limited Staff, Department of Internal Medicine, Division of Internal Medicine
Freeman, Anthony C., Limited Staff, Department of Anesthesiology
Gharbo, Raouf S., Limited Staff, Department of Physical Medicine and Rehabilitation
Glenn, William E., Limited Staff, Department of Anesthesiology

PERSONNEL ACTIONS (contd)

Medical Staff Appointments (The Ohio State University Medical Center) (contd)

July 1, 1994 through June 30, 1995 (contd)

Gollapudy, Radhika, Limited Staff, Department of Psychiatry, Division of General Psychiatry
Gowdamarajan, Arun, Limited Staff, Department of Surgery, Division of General Surgery
Halkias, Louis E., Limited Staff, Department of Dentistry, Division of Oral and Maxillofacial Surgery
Haltermann, Sandra M., Limited Staff, Department of Dentistry, Division of General Dentistry
Hanf, Thomas R., Limited Staff, Department of Surgery, Division of General Surgery
Harris, James W., Limited Staff, Department of Ophthalmology
Heidelbaugh, Shelly M., Limited Staff, Department of Internal Medicine, Division of Internal Medicine
Hiller, Jay S., Limited Staff, Department of Radiology
Horak, Holli, Limited Staff, Department of Internal Medicine, Division of Internal Medicine
Houmard, Brenda S., Limited Staff, Department of Obstetrics and Gynecology
Howard, Barbara E., Limited Staff, Department of Surgery, Division of Plastic Surgery
Kedar, Emily A., Limited Staff, Department of Internal Medicine, Division of Internal Medicine
Knepler, Jr., James L., Limited Staff, Department of Internal Medicine, Division of Internal Medicine
Koch, Christian A., Limited Staff, Department of Internal Medicine, Division of Internal Medicine
Kolli, Susmitha P., Limited Staff, Department of Ophthalmology
Kozakiewicz, Richard T., Limited Staff, Department of Physical Medicine and Rehabilitation
Kraner, Thomas O., Limited Staff, Department of Surgery, Division of General Surgery
Kunesh, John C., Limited Staff, Department of Ophthalmology
Lapurga, John P., Limited Staff, Department of Anesthesiology
Lockman, Steven D., Limited Staff, Department of Physical Medicine and Rehabilitation
Maropis, Christopher G., Limited Staff, Department of Family Medicine
Martyn, Michael D., Limited Staff, Department of Otolaryngology
McGowan, Jill M., Limited Staff, Department of Internal Medicine, Division of Internal Medicine
Mendiratta, Vicki, Limited Staff, Department of Obstetrics and Gynecology
Miller, Craig A., Limited Staff, Department of Surgery, Division of General Surgery
Munoz, Numa F., Limited Staff, Department of Dentistry, Division of General Dentistry
Murray, Laura W., Limited Staff, Department of Internal Medicine, Division of Internal Medicine
Nalluri, Venkata S., Limited Staff, Department of Psychiatry, Division of General Psychiatry
Nicklin, James L., Limited Staff, Department of Obstetrics and Gynecology
Nijjar, Ajit S., Limited Staff, Department of Radiology
Nye, Christina N., Limited Staff, Department of Internal Medicine, Division of Internal Medicine
Nye, Scott W., Limited Staff, Department of Surgery, Division of General Surgery
Orr, Stephen H., Limited Staff, Department of Ophthalmology
Parellada, Alejo, Limited Staff, Department of Psychiatry, Division of General Psychiatry
Redmon, Julie A., Limited Staff, Department of Otolaryngology
Reeser, Jonathan C., Limited Staff, Department of Physical Medicine and Rehabilitation
Rhame, Gary L., Limited Staff, Department of Family Medicine
Ritter, David C., Limited Staff, Department of Surgery, Division of Surgical Oncology
Santos, Rosemeire R., Limited Staff, Department of Dentistry, Division of General Dentistry
Sarrimanolis, Nikos I., Limited Staff, Department of Internal Medicine, Division of Internal Medicine
Schafer, Natalie J., Limited Staff, Department of Dentistry, Division of Oral and Maxillofacial Surgery
Sears, Brian R., Limited Staff, Department of Surgery, Division of Orthopedic Surgery
Seifferth, Brian S., Limited Staff, Department of Emergency Medicine
Shah, Bivak R., Limited Staff, Department of Surgery, Division of General Surgery
Sheridan, Christine M., Limited Staff, Department of Anesthesiology
Smith, John H., Limited Staff, Department of Internal Medicine, Division of Internal Medicine
Spetie, Lacramioara, Limited Staff, Department of Psychiatry, Division of General Psychiatry
Strayer, John M., Limited Staff, Department of Emergency Medicine
Subramanian, Uma M., Limited Staff, Department of Internal Medicine, Division of Internal Medicine
Sullivan, Anne C., Limited Staff, Department of Surgery, Division of General Surgery
Taylor, Robert E., Limited Staff, Department of Psychiatry, Division of General Psychiatry

PERSONNEL ACTIONS (contd)

Medical Staff Appointments (The Ohio State University Medical Center) (contd)

July 1, 1994 through June 30, 1995 (contd)

Tedjarati, Shaheen S., Limited Staff, Department of Family Medicine
Terhune, Margaret H., Limited Staff, Department of Otolaryngology, Division of Cutaneous Encology
and Dermatologic Surgery
Tortorici, Troy Anthony, Limited Staff, Department of Anesthesiology
Tufariello, Jennifer M., Limited Staff, Department of Obstetrics and Gynecology
Vig, Daniel R., Limited Staff, Department of Surgery, Division of General Surgery
Wade-Hamme, Joyce D., Limited Staff, Department of Internal Medicine, Division of Internal Medicine
Wagner, Theodore Thomas, III, Limited Staff, Department of Surgery, Division of Urology
Woodberry, Kerri M., Limited Staff, Department of Surgery, Division of General Surgery
Young, Melissa D., Limited Staff, Department of Surgery, Division of General Surgery
Zhang, Hong, Limited Staff, Department of Internal Medicine, Division of Internal Medicine

July 1, 1994 through June 30, 1996

Niemann, Theodore H., Attending Staff, Department of Pathology, Division of Anatomic Pathology
Swan, Joseph, F., Courtesy Staff, Department of Anesthesiology
Tober, James C., Attending Staff, Department of Surgery, Division of Vascular Surgery
Adam, David R., Attending Staff, Department of Ophthalmology
Allen, Kyle R., Courtesy Staff, Department of Internal Medicine, Division of Community Internal
Medicine
Coccia, Maria R., Courtesy Staff, Department of Internal Medicine, Division of General Medicine
Forrest, Lowell A., Attending Staff, Department of Otolaryngology
Frid, David J., Attending Staff, Department of Internal Medicine, Division of Cardiology
Gallagher, Janice M., Courtesy Staff, Department of Pediatrics, Division of General Pediatrics
Julius, Carmen J., Attending Staff, Department of Pathology, Division of Clinical Pathology
Mostov, Perry, Attending Staff, Department of Family Medicine
Portman, David J., Courtesy Staff, Department of Obstetrics and Gynecology
Schuster, Andreas, Attending Staff, Department of Anesthesiology
Varley, Gary A., Courtesy Staff, Department of Ophthalmology
Waltz, Elizabeth T., Attending Staff, Department of Neurology

Medical Staff Reappointments (The Ohio State Medical Center)

July 1, 1994 through June 30, 1995

Austen, Lisa-Marie A., Limited Staff, Department of Family Medicine
Betts, William B., Limited Staff, Department of Surgery, Division of Transplantation
Cook, Charles H., Limited Staff, Department of Surgery, Division of General Surgery
Dayrit, Benedict B., Limited Staff, Department of Family Medicine
Gift, James, J., Limited Staff, Department of Dentistry, Division of Oral and Maxillofacial Surgery
Klooster II, Gerald, Limited Staff, Department of Physical Medicine and Rehabilitation
Noel, Alan D., Limited Staff, Department of Family Medicine
Reyes, Maria Theresa A., Limited Staff, Department of Family Medicine
Agabalayan, Bela, Limited Staff, Department of Psychiatry, Division of General Psychiatry

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State Medical Center) (contd)

July 1, 1994 through June 30, 1995 (contd)

Altenberger, Elizabeth A., Limited Staff, Department of Internal Medicine, Division of Pulmonary Diseases
Ballard, Jeanne E., Limited Staff, Department of Obstetrics and Gynecology
Beals, Douglas W., Department of Dentistry, Division of Oral and Maxillofacial Surgery
Beegan, James G., Limited Staff, Department of Physical Medicine and Rehabilitation
Bensard, Denis D., Limited Staff, Department of Surgery, Division of Pediatric Surgery
Blocker, Denise L., Limited Staff, Department of Internal Medicine, Division of Pediatrics
Bohley, Michael F., Limited Staff, Department of Surgery, Division of Plastic Surgery
Breckenridge, Mary B., Limited Staff, Department of Internal Medicine, Division of General Medicine
Browder, David A., Limited Staff, Department of Internal Medicine, Division of General Medicine
Burke, Brian V., Limited Staff, Department of Internal Medicine, Division of General Medicine
Calland, Jon W., Limited Staff, Department of Anesthesiology
Cataland, Spero R., Limited Staff, Department of Internal Medicine, Division of General Medicine
Clarkson, Mark W., Limited Staff, Department of Otolaryngology
Clements, John C., Limited Staff, Department of Internal Medicine, Division of General Medicine
Cook-Glenn, Celeste, Limited Staff, Department of Pathology
Cottingham, Sandra L., Limited Staff, Department of Pathology
Crouser, Elliott D. Limited Staff, Department of Internal Medicine, Division of Pulmonary Diseases
Devane, Matthew S., Limited Staff, Department of Internal Medicine, Division of General Medicine
Drabkin, Mark E., Limited Staff, Department of Ophthalmology
Fassler, John E., Limited Staff, Department of Internal Medicine, Division of Nephrology
Foley, Brian A., Limited Staff, Department of Internal Medicine, Division of Cardiology
Goldfarb, Steven J., Limited Staff, Department of Surgery, Division of Orthopedic Surgery
Gordon, Michael C., Limited Staff, Department of Obstetrics and Gynecology, Division of Maternal-Fetal Medicine
Harden, Darin A., Limited Staff, Department of Neurology
Hearne, Dean W., Limited Staff, Department of Internal Medicine, Division of Dermatology
Hessel, Adam B., Limited Staff, Department of Pathology
Holzhauer, Donald P., Department of Dentistry, Division of Oral and Maxillofacial Surgery
Humble, Brian W., Department of Dentistry, Division of Oral and Maxillofacial Surgery
Kagan, Arkady, Limited Staff, Department of Ophthalmology
Kang, Young W., Limited Staff, Department of Internal Medicine, Division of General Medicine
Kirkham, Steven, Limited Staff, Department of Ophthalmology
Lisko, Bradley A., Limited Staff, Department of Internal Medicine, Division of Pediatrics
Marar, Uma U.K., Limited Staff, Department of Internal Medicine, Division of General Medicine
McHugh, Daniel, Limited Staff, Department of Physical Medicine and Rehabilitation
Miller, Amy L., Limited Staff, Department of Anesthesiology
Morgan, Richard, Limited Staff, Department of Pathology
Mroueh-Mohamad, Jamil, Limited Staff, Department of Obstetrics and Gynecology, Division of Reproductive Endocrinology
Ralston, David R. Limited Staff, Department of Internal Medicine, Division of Pulmonary Diseases
Redding, Mark P., Limited Staff, Department of Surgery, Division of Neurosurgery
Reyes, David, Limited Staff, Department of Emergency Medicine
Rhoades, Chris A., Limited Staff, Department of Internal Medicine, Division of Hematology/Oncology
Robinson, Steven L., Limited Staff, Department of Surgery, Division of Plastic Surgery
Roche, Zeidy, Limited Staff, Department of Internal Medicine, Division of Nephrology
Smith, Sidney P., Limited Staff, Department of Otolaryngology
Sundaram, Vidya, Limited Staff, Department of Internal Medicine, Division of Endocrinology
Sutherland, Sharon, Limited Staff, Department of Obstetrics and Gynecology
Svadjian, Hratch, Limited Staff, Department of Psychiatry, Division of Child and Adolescent
Szykowny, Lee S., Limited Staff, Department of Psychiatry, Division of Child and Adolescent

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State Medical Center) (contd)

July 1, 1994 through June 30, 1995 (contd)

Tramuta, Daniel A., Limited Staff, Department of Internal Medicine, Division of General Medicine
Wilmer, William A., Limited Staff, Department of Internal Medicine, Division of Nephrology
Wolff, Michael W., Limited Staff, Department of Physical Medicine and Rehabilitation
Wood, Paul S., Department of Dentistry, Division of Oral and Maxillofacial Surgery
Wright, Christopher C., Limited Staff, Department of Surgery, Division of Orthopedic Surgery
Xie, Dong-lin, Limited Staff, Department of Pathology
Young, John J., Limited Staff, Department of Internal Medicine, Division of General Medicine
Zafirides, Peter P., Limited Staff, Department of Psychiatry, Division of General Psychiatry
Zerick, William R., Limited Staff, Department of Surgery, Division of Neurosurgery
Zietlow, Cary W., Limited Staff, Department of Anesthesiology
Abner, Kelee, Limited Staff, Department of Anesthesiology
Agarwal, Anil K., Limited Staff, Department of Internal Medicine, Division of Nephrology
Aluri, Babu, Limited Staff, Department of Psychiatry, Division of General Psychiatry
Anderson, Katherine A., Limited Staff, Department of Internal Medicine, Division of Pulmonary Diseases
Arthur, Deborah, Limited Staff, Department of Anesthesiology
Auge II, Wayne K., Limited Staff, Department of Surgery, Division of Orthopedic Surgery
Bach, Joseph T., Limited Staff, Department of Pathology
Bacon, Andrea M., Limited Staff, Department of Psychiatry, Division of General Psychiatry
Bade, Shelly, Limited Staff, Department of Emergency Medicine
Bakalagos, Efthimios A., Limited Staff, Department of Surgery, Division of General Surgery
Barnes, Douglas E., Limited Staff, Department of Otolaryngology
Barney, Vernon J., Limited Staff, Department of Anesthesiology
Beckmeyer, William P., Limited Staff, Department of Anesthesiology
Bertch, David J., Limited Staff, Department of Surgery, Division of Surgical Oncology
Beuerlein, Matthew E., Department of Otolaryngology
Bhattacharjee, Nandita R., Limited Staff, Department of Radiology, Division of Diagnostic Radiology
Bialecki, Phillip I., Limited Staff, Department of Emergency Medicine
Bibler, William B., Limited Staff, Department of Radiology
Bilon, Ann M., Limited Staff, Department of Psychiatry, Division of General Psychiatry
Blair, John G., Limited Staff, Department of Anesthesiology
Blocker, Denise L., Limited Staff, Department of Internal Medicine (Dual appointment with pediatrics)
Bohley, Michael F., Limited Staff, Department of Surgery, Division of Plastic Surgery
Bokor, Andrew B., Limited Staff, Department of Obstetrics and Gynecology
Boyer, Stephen H., Limited Staff, Department of Internal Medicine, Division of Cardiology
Boyle, Jeffrey G., Limited Staff, Department of Obstetrics and Gynecology, Division of Maternal-Fetal Medicine
Brem, Harold, Limited Staff, Department of Surgery, Division of General Surgery
Bridge, Peter M., Limited Staff, Department of Surgery, Division of Plastic Surgery
Browder, Lesley B., Limited Staff, Department of Emergency Medicine
Browder, David A., Limited Staff, Department of Internal Medicine, Division of General Medicine
Burak, William E., Limited Staff, Department of Surgery, Division of Surgical Oncology
Caputo, Christopher P., Limited Staff, Department of Internal Medicine, Division of Cardiology
Cavender, Richard K., Limited Staff, Department of Emergency Medicine
Chung, Stanley Yat-Ming, Limited Staff, Department of Surgery, Division of Orthopedic Surgery
Clarkson, Mark W., Limited Staff, Department of Otolaryngology
Clements, Herman R., Limited Staff, Department of Psychiatry, Division of General Psychiatry
Collins, Kathryn A., Limited Staff, Department of Surgery, Division of General Surgery
Collins, Carol J., Limited Staff, Department of Surgery, Division of Urology
Cook, Paul A., Limited Staff, Department of Surgery, Division of Orthopedic Surgery
Cook-Glenn, Celeste, Limited Staff, Department of Pathology
Cottrill-Skinner, Bridget Y., Limited Staff, Department of Obstetrics and Gynecology

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State Medical Center) (contd)

July 1, 1994 through June 30, 1995 (contd)

Cox, David T., Limited Staff, Department of Internal Medicine, Division of Infectious Diseases
Cram, Michael R., Limited Staff, Department of Surgery, Division of Urology
Cribbs, Randolph K., Limited Staff, Department of Surgery, Division of General Surgery
Crothers, Vanessa, Limited Staff, Department of Obstetrics and Gynecology
Csorba, Todd A., Limited Staff, Department of Anesthesiology
Cull, Kimberly J., Limited Staff, Department of Obstetrics and Gynecology
Cunningham, Michael F., Limited Staff, Department of Surgery, Division of Urology
Cuthbert, Peggy A., Limited Staff, Department of Internal Medicine (Dual appointment with Pediatrics)
Czerwinski, Peter, Limited Staff, Department of Anesthesiology
Dalia, Deanna H., Limited Staff, Department of Anesthesiology
Daniels, Curt J., Limited Staff, Department of Internal Medicine (Dual appointment with Pediatrics)
Dardas, Gergory J., Limited Staff, Department of Neurology
Delgra, Lemwel G., Limited Staff, Department of Anesthesiology
DeYoung-Owens, Anna M., Limited Staff, Department of Obstetrics and Gynecology
Dillon, Robert R., Limited Staff, Department of Family Medicine
Dodds, Stephen H., Limited Staff, Department of Emergency Medicine
Doe, Nathaniel S., Limited Staff, Department of Internal Medicine, Division of Nephrology
Donelan, Stephen M., Limited Staff, Department of Internal Medicine, Division of General Medicine
Duddy, John T., Limited Staff, Department of Surgery, Division of Orthopedic Surgery
Dueno, Otto R., Limited Staff, Department of Psychiatry, Division of General Psychiatry
Dvorak, Douglas W., Limited Staff, Department of Otolaryngology
Earle, Kristen R., Limited Staff, Department of Surgery, Division of Plastic Surgery
Easterline, William J., Limited Staff, Department of Surgery, Division of Thoracic Surgery
Edwards, Diane, Limited Staff, Department of Pathology
Fanning, Thomas S., Limited Staff, Department of Internal Medicine, Division of General Medicine
Farooqui, Asim A., Limited Staff, Department of Psychiatry, Division of General Psychiatry
Fino, Gina M., Limited Staff, Department of Pathology
Fisher, William E., Limited Staff, Department of Surgery, Division of General Surgery
Fonslick, Janee A., Limited Staff, Department of Obstetrics and Gynecology
Fox, Candace, Limited Staff, Department of Surgery, Division of General Surgery
Fraleay, Larry M., Limited Staff, Department of Anesthesiology
Frappier, Nancy R., Limited Staff, Department of Neurology
Fry, John A., Limited Staff, Department of Internal Medicine, Division of General Medicine
Fugate, Lisa P., Limited Staff, Department of Physical Medicine and Rehabilitation
Fulton, Mark A., Limited Staff, Department of Surgery, Division of General Surgery
Gammon, Richard R., Limited Staff, Department of Pathology
Gandhi, Adithya K., Limited Staff, Department of Internal Medicine, Division of Cardiology
Gehlert, Rick J., Limited Staff, Department of Surgery, Division of Orthopedic Surgery
Goldfarb, Steven J., Limited Staff, Department of Surgery, Division of Orthopedic Surgery
Goll III, Frederick, Limited Staff, Department of Otolaryngology
Gora, Alan G., Limited Staff, Department of Emergency Medicine
Gordillo, Gayle M., Limited Staff, Department of Surgery, Division of General Surgery
Gorecki, Daniel M., Limited Staff, Department of Emergency Medicine
Gross, Zvi, Limited Staff, Department of Family Medicine
Guerra, Berta M., Limited Staff, Department of Psychiatry, Division of General Psychiatry
Harris, William E., Limited Staff, Department of Anesthesiology
Harris, Dale A., Limited Staff, Department of Anesthesiology
Hartman, Eric J., Limited Staff, Department of Obstetrics and Gynecology
Harton, Jr., Paul J., Limited Staff, Department of Ophthalmology
Haynes, Ann M., Limited Staff, Department of Emergency Medicine
Hennessey, William J., Limited Staff, Department of Physical Medicine and Rehabilitation

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State Medical Center) (contd)

July 1, 1994 through June 30, 1995 (contd)

Higgason, Brad E., Limited Staff, Department of Anesthesiology
Huang, Emina H., Limited Staff, Department of Surgery, Division of General Surgery
Hurlbutt, Thomas C., Limited Staff, Department of Neurology
Hurley, Peter T., Limited Staff, Department of Surgery, Division of Orthopedic Surgery
Ikeler, Michael R., Limited Staff, Department of Internal Medicine (Dual appointment with Pediatrics)
Iqbal Javed, Limited Staff, Department of Psychiatry, Division of General Psychiatry, Division of Child and Adolescent
Jafri, S. Nayyer H., Limited Staff, Department of Pathology
Jayanti, Kameshwari, Limited Staff, Department of Psychiatry, Division of General Psychiatry
Jenkins John A., Limited Staff, Department of Surgery, Division of Neurosurgery
Jones, David R., Limited Staff, Department of Emergency Medicine
Jones, Grant L., Limited Staff, Department of Surgery, Division of Orthopedic Surgery
Kaide, Colin G., Limited Staff, Department of Emergency Medicine
Kalliafas, Stavros D., Limited Staff, Department of Surgery, Division of General Surgery
Kamaleson, Sunderraj M., Limited Staff, Department of Surgery, Division of Orthopedic Surgery
Keith, Scott H., Limited Staff, Department of Otolaryngology
Kelley, Donald L., Limited Staff, Department of Pathology
Kelly, Megan S., Limited Staff, Department of Obstetrics and Gynecology
Kennedy, John C., Limited Staff, Department of Psychiatry, Division of General Psychiatry
Kim, Soon I., Limited Staff, Department of Surgery, Division of Transplant Surgery
Krietemeyer, Laura A., Limited Staff, Department of Neurology
Kuhlman, Kurt, Department of Physical Medicine and Rehabilitation
Kunesh, Sarah L., Limited Staff, Department of Internal Medicine, Division of General Medicine
Kungl, Martin J., Limited Staff, Department of Anesthesiology
LaGattuta, David A., Limited Staff, Department of Obstetrics and Gynecology
Lanzerotte, Mark J., Limited Staff, Department of Anesthesiology
LaRoe, Rebecca R., Limited Staff, Department of Anesthesiology
Lassaletta, Margarita M., Limited Staff, Department of Emergency Medicine
Latcham, Allan P., Limited Staff, Department of Internal Medicine, Division of Cardiology
Lawson, Thomas W., Limited Staff, Department of Anesthesiology
Lenhart, Michael B., Limited Staff, Department of Internal Medicine, Division of Cardiology
Levine, Larry A., Limited Staff, Department of Physical Medicine and Rehabilitation
Li, Jimmy X., Limited Staff, Department of Pathology
Libertin, Andrew G., Limited Staff, Department of Internal Medicine, Division of Gastroenterology
Lisko, Bradley A., Limited Staff, Department of Internal Medicine (Dual appointment with Pediatrics)
Lorch, Frank E., Department of Physical Medicine and Rehabilitation
Lteif, Ghada N., Limited Staff, Department of Psychiatry, Division of General Psychiatry
Lysandrou, Plato J., Limited Staff, Department of Anesthesiology
Mabee, Christopher L., Limited Staff, Department of Internal Medicine, Division of General Medicine
Maia-Cohen, Sandra T., Limited Staff, Department of Pathology
Mak, Thomas A., Limited Staff, Department of Psychiatry, Division of General Psychiatry
Malkowski, Michael J., Limited Staff, Department of Internal Medicine, Division of Cardiology
Mallik, Gunwant, Limited Staff, Department of Surgery, Division of Neurosurgery
Martin, Michael A., Limited Staff, Department of Anesthesiology
McCahan, Amy S., Department of Dentistry, Division of General Dentistry
McGinnis, Michael A., Department of Dentistry, Division of Oral and Maxillofacial Surgery
McHugh, Daniel, Limited Staff, Department of Physical Medicine and Rehabilitation
Mertz, John T., Limited Staff, Department of Anesthesiology
Michaels, Gregory C., Department of Dentistry, Division of Oral and Maxillofacial Surgery
Miller, Robert L., Limited Staff, Department of Radiology
Miller, Amy L., Limited Staff, Department of Anesthesiology

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State Medical Center) (contd)

July 1, 1994 through June 30, 1995 (contd)

Mitchell, Matthew E., Limited Staff, Department of Surgery, Division of Orthopedic Surgery
Moore, Kevin J., Limited Staff, Department of Anesthesiology
Mountain, Rodney E., Limited Staff, Department of Otolaryngology
Mroueh-Mohamad, Jamil, Limited Staff, Department of Obstetrics and Gynecology, Division of Reproductive Endocrinology
Murphy, Brian P., Limited Staff, Department of Anesthesiology
Murray, Scott A., Limited Staff, Department of Physical Medicine and Rehabilitation
Murry, Andrew R., Limited Staff, Department of Internal Medicine, Division of General Medicine
Muscarella II, Peter, Limited Staff, Department of Surgery, Division of General Surgery
Mutabagani, Khaled H., Limited Staff, Department of Surgery, Division of General Surgery
Myers, Gerard A., Limited Staff, Department of Anesthesiology
Narula, Komal, Limited Staff, Department of Obstetrics and Gynecology
Nassif, Jr., Robert A., Department of Dentistry, Division of General Dentistry
Neely, Bruce K., Limited Staff, Department of Emergency Medicine
Neher, Jeffrey R., Limited Staff, Department of Internal Medicine, Division of General Medicine
Nielsen, Timothy A., Limited Staff, Department of Internal Medicine, Division of Dermatology
Nill, Michael R., Limited Staff, Department of Surgery, Division of General Surgery
Nitahara, Kenneth S., Limited Staff, Department of Surgery, Division of General Surgery
Ohye, Richard G., Limited Staff, Department of Surgery, Division of General Surgery
Olmo, Franklin A., Limited Staff, Department of Family Medicine
Onyia, Joseph N., Limited Staff, Department of Otolaryngology
Ortiz, Xavier G., Limited Staff, Department of Obstetrics and Gynecology
Pajka, Stanley F., Limited Staff, Department of Ophthalmology
Papp, John P., Limited Staff, Department of Internal Medicine, Division of General Medicine
Patel, Matthew N., Limited Staff, Department of Emergency Medicine
Patel, Anant I., Limited Staff, Department of Surgery, Division of Neurosurgery
Peller, Paul A., Limited Staff, Department of Surgery, Division of Urology
Pelletier, Ronald P., Limited Staff, Department of Surgery, Division of Transplant Surgery
Penza, Sam L., Limited Staff, Department of Internal Medicine, Division of Hematology/Oncology
Pesa, Marcus J., Limited Staff, Department of Emergency Medicine
Pikul, Brian K., Limited Staff, Department of Surgery, Division of Neurosurgery
Pole, Michael J., Limited Staff, Department of Radiology
Pope, Douglas A., Limited Staff, Department of Internal Medicine (Dual appointment with Pediatrics)
Pope-Harman, Amy L., Limited Staff, Department of Internal Medicine, Division of Pulmonary Diseases
Popp, James E., Limited Staff, Department of Surgery, Division of Orthopedic Surgery
Printy, Brian J., Limited Staff, Department of Obstetrics and Gynecology
Puthuff, Denise L., Limited Staff, Department of Internal Medicine, Division of Dermatology
Rachich, Kathleen A., Limited Staff, Department of Psychiatry, Division of General Psychiatry
Rafla, Emmanuel K., Limited Staff, Department of Anesthesiology
Ralston, Jeffrey L., Limited Staff, Department of Surgery, Division of Orthopedic Surgery
Redding, Mark P., Limited Staff, Department of Surgery, Division of Neurosurgery
Rego, Alfredo, Limited Staff, Department of Surgery, Division of General Surgery
Ribeiro, Isabela Q., Limited Staff, Department of Internal Medicine, Division of Infectious Diseases
Richards, Paul M., Limited Staff, Department of Anesthesiology
Richards, Dale R., Limited Staff, Department of Psychiatry, Division of General Psychiatry
Robinson, Steven L., Limited Staff, Department of Surgery, Division of Plastic Surgery
Rocchi, John R., Limited Staff, Department of Internal Medicine (Dual appointment with Pediatrics)
Rohlf, David P., Limited Staff, Department of Surgery, Division of Urology
Rohrscheib, Sidney P., Limited Staff, Department of Surgery, Division of General Surgery
Rosiek, Betsy K., Limited Staff, Department of Psychiatry, Division of General Psychiatry
Rossi, Thomas A., Limited Staff, Department of Physical Medicine and Rehabilitation

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State Medical Center) (contd)

July 1, 1994 through June 30, 1995 (contd)

Rotenberg, David D., Limited Staff, Department of Surgery, Division of Orthopedic Surgery
Rush, Jr., Robert M., Limited Staff, Department of Surgery, Division of General Surgery
Rusiecki, Thaddeus J., Department of Dentistry, Division of General Dentistry
Ryan, Andrew W., Limited Staff, Department of Surgery, Division of Orthopedic Surgery
Ryan, Martin T., Limited Staff, Department of Psychiatry, Division of General Psychiatry
Sabagh, Tarek M., Limited Staff, Department of Internal Medicine, Division of Hematology/Oncology
Schottenstein, Michael S., Limited Staff, Department of Psychiatry, Division of General Psychiatry
Schulte, G. Todd, Limited Staff, Department of Anesthesiology
Schulteis, Chad W., Limited Staff, Department of Psychiatry, Division of General Psychiatry
Schuster, Dara P., Limited Staff, Department of Internal Medicine, Division of Endocrinology
Schweiger, Gregory P., Limited Staff, Department of Surgery, Division of Orthopedic Surgery
Segina, Daniel N., Limited Staff, Department of Surgery, Division of Orthopedic Surgery
Seiff, Michael E., Limited Staff, Department of Surgery, Division of Neurosurgery
Serra, Fernando G., Limited Staff, Department of Surgery, Division of General Surgery
Sethi, Parminder S., Limited Staff, Department of Surgery, Division of Urology
Shaffer, James P., Limited Staff, Department of Internal Medicine (Dual appointment with Pediatrics)
Shana'ah, Arwa Y., Limited Staff, Department of Pathology
Sias, Tina M., Limited Staff, Department of Internal Medicine, Division of General Medicine
Singh, Kanwaljit, Limited Staff, Department of Internal Medicine, Division of Hematology/Oncology
Singh, Surendra P., Limited Staff, Department of Pathology
Singh, Ranjit R., Limited Staff, Department of Surgery, Division of General Surgery
Sinha, Renu, Limited Staff, Department of Surgery, Division of General Surgery
Slattery, Nancy Jo, Limited Staff, Department of Internal Medicine, Division of General Medicine
Slone, Hasel W., Limited Staff, Department of Radiology, Division of Diagnostic Radiology
Small, Robert H., Limited Staff, Department of Anesthesiology
Smart, Paulette A., Limited Staff, Department of Physical Medicine and Rehabilitation
Smith, James H., Limited Staff, Department of Internal Medicine, Division of Infectious Diseases
Smyke, Norman A., Limited Staff, Department of Anesthesiology
Sosolik, Randolph C., Limited Staff, Department of Pathology
Sotak, Michael P., Limited Staff, Department of Emergency Medicine
Spraul, Joseph W., Limited Staff, Department of Ophthalmology
Stephenson, Robert W., Limited Staff, Department of Physical Medicine and Rehabilitation
Stewart, Katharina, Limited Staff, Department of Obstetrics and Gynecology
Stone, Jeffrey A., Limited Staff, Department of Radiology
Straka, Phillip J., Limited Staff, Department of Surgery, Division of Plastic Surgery
Sutherland, Sharon A., Limited Staff, Department of Obstetrics and Gynecology
Taylor, Anne, Limited Staff, Department of Surgery, Division of Plastic Surgery
Thomas, Heather O., Limited Staff, Department of Anesthesiology
Thomas, Ronald E., Limited Staff, Department of Surgery, Division of Orthopedic Surgery
Torres, Carlos A., Limited Staff, Department of Emergency Medicine
Tourangeau, Steven E., Limited Staff, Department of Anesthesiology
Trout, Ann M., Limited Staff, Department of Internal Medicine, Division of Rheumatology/Immunology
Tso, Paul L., Limited Staff, Department of Surgery, Division of Transplant Surgery
Tzagournis, Adam C., Limited Staff, Department of Internal Medicine, Division of General Medicine
Unger, Dana R., Limited Staff, Department of Obstetrics and Gynecology
Van steyn, Scott J., Limited Staff, Department of Surgery, Division of Orthopedic Surgery
Vest, Susan C., Limited Staff, Department of Internal Medicine (Dual appointment with Pediatrics)
Vittalrao, Anuradha, Limited Staff, Department of Pathology
Volpe, Marc A., Limited Staff, Department of Surgery, Division of General Surgery
Waite, Michael D., Limited Staff, Department of Emergency Medicine
Walsh, Elizabeth C., Department of Dentistry, Division of Oral and Maxillofacial Surgery

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State Medical Center) (contd)

July 1, 1994 through June 30, 1995 (contd)

Wang, Jin, Limited Staff, Department of Surgery, Division of Neurosurgery
Ward, Bonita S., Limited Staff, Department of Pathology
Ward, Eric S., Limited Staff, Department of Surgery, Division of Urology
Webster, Brian R., Limited Staff, Department of Internal Medicine, Division of General Medicine
Willett, Darryl N., Limited Staff, Department of Otolaryngology
Williams, Michael J., Limited Staff, Department of Internal Medicine (Dual appointment with Pediatrics)
Wilson, Gary A., Limited Staff, Department of Surgery, Division of General Surgery
Wolfe, James R., Limited Staff, Department of Anesthesiology
Wolff, Michael W., Limited Staff, Department of Physical Medicine and Rehabilitation
Wylen, Esther L., Limited Staff, Department of Surgery, Division of General Surgery
Yenchar, Jeffrey K., Limited Staff, Department of Surgery, Division of General Surgery
Zerick, William R., Limited Staff, Department of Surgery, Division of Neurosurgery

July 1, 1994 through June 30, 1996

Marsh, Clay, B., Attending Staff, Department of Internal Medicine, Division of Pulmonary Disease
Matkovic, Velimir, Attending Staff, Department of Physical Medicine and Rehabilitation
McCamish, Mark A., Attending Staff, Department of Internal Medicine, Division of Endocrinology and Metabolism
McClead, Richard, E., Attending Staff, Department of Pediatrics, Division of Neonatology
McNeil, Donald L., Attending Staff, Department of Internal Medicine, Division of Allergy
Morrow, Grant III, Courtesy Staff, Department of Pediatrics
Nowicki, Phillip, Attending Staff, Department of Pediatrics, Division of Neonatology
Offenburger, Greg, L., Attending Staff, Department of Dentistry, Division of Oral and Maxillofacial Surgery
Page, Henry L., Attending Staff, Department of Dentistry, Division of Oral and Maxillofacial Surgery
Pakalnis, Ann, Courtesy Staff, Department of Neurology
Perry, Michael A., Attending Staff, Department of Pediatrics
Plouffe, Joseph F., Attending Staff, Department of Internal Medicine, Division of Infectious Diseases
Powell, Dwight A., Attending Staff, Department of Pediatrics, Division of Infectious Diseases
Roach, Jane Ann, Attending Staff, Department of Pediatrics, Division of Infectious Diseases
Rothermel, Kim G., Courtesy Staff, Department of Pediatrics
Ruff, Paul D., Courtesy Staff, Internal Medicine, Division of Cardiology
Ruymann, Frederick B., Attending Staff, Department of Pediatrics, Division of Hematology/Oncology
Schaeffer, Karl I, Courtesy Staff, Department of Obstetrics and Gynecology
Shubert, Phillip J., Attending Staff, Department of Obstetrics and Gynecology, Division of Maternal-Fetal Medicine
Stroebel, Frank W., Courtesy Staff, Department of Pediatrics
Taylor, Robert M., Courtesy Staff, Department of Neurology
Thome, Lilian T., Courtesy Staff, Internal Medicine, Division of Nephrology
Van Fossen, Douglas, B., Attending Staff, Department of Internal Medicine, Division of Cardiology
Wallace, Douglas W., Courtesy Staff, Department of Dentistry, Division of Oral and Maxillofacial Surgery
Westman, Judith A., Attending Staff, Department of Pediatrics
Whisler, Ronald L., Attending Staff, Department of Internal Medicine, Division of Rheumatology/Immunology
Woodard, Wiley, Courtesy Staff, Department of Obstetrics and Gynecology
Wurst, Ann Marie, Courtesy Staff, Department of Obstetrics and Gynecology

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State Medical Center) (contd)

July 1, 1994 through June 30, 1996 (contd)

Magorien, Raymond D., Attending Staff, Department of Internal Medicine, Division of Cardiology
Maher, William E., Attending Staff, Department of Internal Medicine, Division of Infectious Diseases
Main, Thomas S., Courtesy Staff, Department of Otolaryngology
Malarkey, William B., Attending Staff, Department of Internal Medicine, Division of
Endocrinology and Metabolism
Mallory, Thomas H., Attending Staff, Department of Surgery, Division of Orthopedic Surgery
Marsh, Jr. William L., Attending Staff, Department of Pathology, Division of Anatomic Pathology
Martin, Daniel J., Attending Staff, Department of Psychiatry, Division of General Psychiatry
Martin, Daniel R., Attending Staff, Department of Emergency Medicine
Mavassakalian, Matig, R., Attending Staff, Department of Psychiatry, Division of General Psychiatry
Mazzaferri, Ernest L., Attending Staff, Department of Internal Medicine, Division of
Endocrinology and Metabolism
McDonald, John S., Attending Staff, Department of Anesthesiology, Department of Obstetrics and
Gynecology
McGregor, John M., Attending Staff, Department of Surgery, Division of Neurosurgery
Mechenbier, James A., Courtesy Staff, Department of Otolaryngology
Mekhjian, Hagop S., Attending Staff, Department of Internal Medicine, Division of Gastroenterology
Mendell, Jerry R., Attending Staff, Department of Neurology
Mervis, Lawrence J., Attending Staff, Department of Surgery, Division of Neurosurgery
Metz, Earl, Attending Staff, Department of Internal Medicine, Division of Hematology/Oncology
Miller, Karl E., Attending Staff, Department of Family Medicine
Miller, Randy R., Attending Staff, Department of Pediatrics, Division of Neonatology
Miner, Michael E., Attending Staff, Department of Surgery, Division of Neurosurgery
Moore, James L., Attending Staff, Department of Neurology
Mueller, Charles F., Attending Staff, Department of Radiology, Division of Diagnostic Radiology
Murden, Robert A., Attending Staff, Department of Internal Medicine, Division of General Medicine
Myerowitz, P. David, Attending Staff, Department of Surgery, Division of Thoracic &
Cardiovascular Surgery
Mysiw, Walter J., Attending Staff, Department of Physical Medicine and Rehabilitation
Nahman, Jr., Norris S., Attending Staff, Department of Internal Medicine, Division of Nephrology
Nelson, Richard N., Attending Staff, Department of Emergency Medicine
Nelson, Steven D., Attending Staff, Department of Internal Medicine, Division of Cardiology
Ness, Gregory M., Attending Staff, College of Dentistry, Division of Oral & Maxillofacial Surgery
Newkirk, Ernest M., Courtesy Staff, Department of Obstetrics and Gynecology
Newton, Herbert B., Attending Staff, Department of Neurology
Nims, Thomas A., Courtesy Staff, Department of Surgery, Division of Surgical Oncology
O'Dorisio, Thomas M. Attending Staff, Department of Internal Medicine, Division of
Endocrinology and Metabolism
Olix, Melvin L., Attending Staff, Department of Surgery, Division of Orthopedic Surgery
Olson, Stephen C., Attending Staff, Department of Psychiatry, Division of General Psychiatry
O'Rourke, Donald E., Courtesy Staff, Department of Obstetrics and Gynecology
O'Shaughnessy, Richard W., Attending Staff, Department of Obstetrics and Gynecology

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State Medical Center) (contd)

July 1, 1994 through June 30, 1996 (contd)

Ostrum, Robert F., Attending Staff, Department of Surgery, Division of Orthopedic Surgery
Orsinelli, David A., Attending Staff, Department of Internal Medicine, Division of Cardiology
Osei, Kwame, Attending Staff, Department of Internal Medicine, Division of Endocrinology & Metabolism
O'Toole, Robert V., Attending Staff, Department of Pathology, Department of Obstetrics and Gynecology
Pacht, Eric R., Attending Staff, Department of Internal Medicine, Division of Pulmonary Diseases
Para, Michael F., Attending Staff, Department of Internal Medicine, Division of Infectious Diseases
Paraskos, John P., Courtesy Staff, Department of Obstetrics and Gynecology
Pariser, Stephen F., Attending Staff, Department of Psychiatry, Department of Obstetrics and Gynecology
Parker, Michael S., Courtesy Staff, Department of Obstetrics and Gynecology
Paulson, George W., Attending Staff, Department of Neurology
Pearson, Anthony C., Attending Staff, Department of Internal Medicine, Division of Cardiology
Pease, William S., Attending Staff, Physical Medicine and Rehabilitation
Peterson, Larry J., Attending Staff, College of Dentistry, Division of Oral and Maxillofacial Surgery
Petno, Vincent, Attending Staff, Department of Internal Medicine, Division of Cardiology
Pettit, George P., Courtesy Staff, Department of Obstetrics and Gynecology
Pfeil, Sheryl A., Attending Staff, Department of Internal Medicine, Division of Gastroenterology
Pintz, Evelyn E., Attending Staff, Department of Internal Medicine, Division of General Medicine
Pollifrone, David L., Attending Staff, Department of Surgery, Division of Urologic Surgery
Postlewaite, David S., Attending Staff, Department of Surgery, Division of Plastic Surgery
Qualman, Stephen J., Attending Staff, Department of Pathology, Division of Anatomic Pathology
Ragosin, Robert J., Attending Staff, Department of Radiology, Division of Diagnostic Radiology
Rammohan, Kottil W., Attending Staff, Department of Neurology
Ramundo, Mary B., Attending Staff, Department of Internal Medicine, Division of Infectious Diseases
Ray, John W., Courtesy Staff, Department of Otolaryngology
Rea, Gary L., Attending Staff, Department of Surgery, Division of Neurosurgery
Real, Margaret A., Attending Staff, Department of Internal Medicine, Cardiology
Reid, Gary C., Courtesy Staff, Department of Obstetrics & Gynecology
Reilley, Thomas E., Attending Staff, Department of Anesthesiology
Reinsel, Tom E., Attending Staff, Department of Surgery, Division of Orthopedic Surgery
Richards, Stephen R., Courtesy Staff, Department of Obstetrics & Gynecology
Roberts, David E., Attending Staff, Department of Internal Medicine, Division of Cardiology
Roberts, John B., Attending Staff, Department of Surgery, Division of Orthopedic Surgery
Robinson, John Lee, Attending Staff, Department of Internal Medicine, Division of Cardiology
Robinson, Raymond E., Courtesy Staff, Department of Obstetrics & Gynecology
Rogers, Philip A., Courtesy Staff, Department of Obstetrics & Gynecology
Romanelli, Vincent A., Attending Staff, Department of Anesthesiology
Rosenberg, Ellen M., Attending Staff, Department of Pediatrics, Division of Neonatology

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State Medical Center) (contd)

July 1, 1994 through June 30, 1996 (contd)

Ross, Jr., Patrick, Attending Staff, Department of Surgery, Division of Thoracic & Cardiovascular Surgery
Rueberg, Robert L., Attending Staff, Department of Surgery, Division of Plastic Surgery
Ruedrich, David A., Courtesy Staff, Department of Obstetrics and Gynecology
Rund, Douglas A., Attending Staff, Department of Emergency Medicine
Russ, John S., Courtesy Staff, Department of Obstetrics and Gynecology
Ryan, James, M., Attending Staff, Department of Internal Medicine, Division of Cardiology
Sagone, Arthur L., Jr., Attending Staff, Department of Internal Medicine, Division of Hematology and Oncology
Sahenk, Zarife, Attending Staff, Department of Neurology
Samuels, Philip, Attending Staff, Department of Obstetrics and Gynecology, Division of Maternal-Fetal Medicine
Saunders, William H., Attending Staff, Department of Otolaryngology
Scarborough, Dwight A., Courtesy Staff, Department of Internal Medicine, Division of Dermatology
Schaal, Stephen F., Attending Staff, Department of Internal Medicine, Division of Cardiology
Scharre, Douglas W., Attending Staff, Department of Neurology
Schirmer, William J., Attending Staff, Department of Surgery, Division of General Surgery
Schmidt, Grant E., Courtesy Staff, Department of Obstetrics and Gynecology
Schuller, David E., Attending Staff, Department of Otolaryngology
Sedmak, Daniel D., Attending Staff, Department of Pathology
Seguin, John H., Attending Staff, Department of Pediatrics, Division of Neonatology
Senhauser, Donald A., Attending Staff, Department of Pathology
Shah, Niranjana T., Courtesy Staff, Department of Pathology
Sharma, Hari, Attending Staff, Department of Pathology, Division of Anatomic Pathology
Shy, Kathy E., Attending Staff, Department of Psychiatry, Division of General Psychiatry
Sickles, Robert T., Attending Staff, Department of Family Medicine
Siegler, Ronald J., Attending Staff, Department of Otolaryngology
Simon, James W., Courtesy Staff, Department of Surgery, Division of Urologic Surgery
Simon, Sheldon R., Attending Staff, Department of Surgery, Division of Orthopedic Surgery
Slivka, Andrew P., Attending Staff, Department of Neurology
Smead, William L., Attending Staff, Department of Surgery, Division of Vascular Surgery
Somers, William J., Attending Staff, Department of Surgery, Division of Urologic Surgery
Sosnowski, Jacek T., Attending Staff, Department of Surgery, Division of Urologic Surgery
Speas, Gaylynn J., Attending Staff, Department of Anesthesiology
Speicer, Carl E., Attending Staff, Department of Pathology
Sprague, Michael S., Courtesy Staff, Department of Obstetrics and Gynecology
Stanley, David E., Courtesy Staff, Department of Preventive Medicine, MEDOHIO
Starling, Randall C., Attending Staff, Department of Internal Medicine, Division of Cardiology
St. John, Roy A., Attending Staff, Department of Internal Medicine, Division of Pulmonary Diseases
Stechschulte, Elizabeth A., Attending Staff, Department of Internal Medicine, Division of General Medicine
Stempel, Laurence, E., Courtesy Staff, Department of Obstetrics and Gynecology, Division of Maternal-Fetal Medicine
Stern, Stephen L., Attending Staff, Department of Psychiatry, Division of General Psychiatry
Stewart, Richard C., Courtesy Staff, Department of Surgery, Division of Orthopedic Surgery
Strauss, Richard H., Attending Staff, Department of Preventive Medicine

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State Medical Center) (contd)

July 1, 1994 through June 30, 1996 (contd)

Sullivan, Michael J., Attending Staff, Department of Otolaryngology
Teteris, Nicholas J., Department of Obstetrics and Gynecology
Theil, Karl S., Attending Staff, Department of Pathology, Division of Cytogenetics
Thomas, Fred B., Attending Staff, Department of Internal Medicine, Division of
Gastroenterology
Thomas, Melvin W., Courtesy Staff, Department of Family Medicine, Department of Preventive
Medicine
Thornton, Donald E., Attending Staff, Department of Internal Medicine, Division of
Hematology and Oncology
Tolbert, Herman A., Attending Staff, Department of Psychiatry, Division of Child Psychiatry
Townsend, Michael C., Attending Staff, Department of Surgery, Division of General Surgery
Triozi, Pierre L., Attending Staff, Department of Internal Medicine, Division of Hematology, Oncology
Troiano, Marlin F., Attending Staff, College of Dentistry, Division of Oral and Maxillofacial Surgery
Tzagournis, Manuel, Attending Staff, Department of Internal Medicine, Division of Endocrinology and
Metabolism
Ungerleider, James S., Attending Staff, Department of Internal Medicine, Hematology and
Oncology
Unverferth, Louis J., Courtesy Staff, Department of Surgery, Orthopedic Surgery
Vaccarello, Luis, Attending Staff, Department of Obstetrics & Gynecology, Division of
Gynecologic Oncology
Wagenbrenner, L. T., Courtesy Staff, Department of Otolaryngology
Walker, Michael J., Attending Staff, Department of Surgery, Division of Surgical Oncology
Wasielewski, Ray C., Attending Staff, Department of Surgery, Division of Orthopedic Surgery
Weber, Paul A., Attending Staff, Department of Ophthalmology
Weed, Harrison G., Attending Staff, Department of Internal Medicine, Division of General Medicine
Weiland, Jeffrey Earl, Attending Staff, Department of Internal Medicine, Division of Pulmonary
Diseases
Weller, Elizabeth B., Attending Staff, Department of Psychiatry, Division of Child Psychiatry
Weller, Ronald A., Attending Staff, Department of Psychiatry, Division of General Psychiatry
Welling, D. Bradley, Attending Staff, Department of Otolaryngology
Werman, Howard A., Attending Staff, Department of Emergency Medicine
Wewers, Mark D., Attending Staff, Department of Internal Medicine, Division of Pulmonary
Diseases
Williams, P. Tennyson, Attending Staff, Department of Family Medicine
Williams, Steven R., Courtesy Staff, Department of Obstetrics and Gynecology, Division of
Reproductive Endocrinology
Wise, Henry A., Attending Staff, Department of Surgery, Division of Urologic Surgery
Wissel, Mary Ellen, Courtesy Staff, Department of Pathology
Woda, Russell P., Attending Staff, Department of Anesthesiology
Woodworth, Bruce E., Attending Staff, Department of Surgery, Division of Urologic Surgery
Wright, James G., Attending Staff, Department of Surgery, Division of Vascular Surgery
Yablok, David O., Attending Staff, Department of Anesthesiology
Yates, Allan J., Attending Staff, Department of Pathology, Division of Neuropathology
Zuspan, Frederick P., Attending Staff, Department of Obstetrics and Gynecology
Marks, Jack, Courtesy Staff, Department of Internal Medicine, Division of General Medicine

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State Medical Center) (contd)

July 1, 1994 through June 30, 1996 (contd)

Martin, Jr., Edward W., Attending Staff, Department of Surgery, Division of Surgical Oncology
Melvin, William S., Attending Staff, Department of Surgery, Division of General Surgery
Nasrallah, Henry A., Attending Staff, Department of Psychiatry, Division of General Psychiatry
Perencevich, Eli W., Courtesy Staff, Department of Internal Medicine
Schumann, Scott D., Attending Staff, Department of Dentistry, Division of General Dentistry
Shell, Donald, Attending Staff, Department of Family Medicine
Walzak, Doris E., Attending Staff, Department of Internal Medicine, Division of General Medicine
Weaver, Joel M., Attending Staff, Department of Dentistry, Division of General Dentistry; Department of Anesthesiology
Werner, Lisa M., Attending Staff, Department of Psychiatry, Division of General Psychiatry

Emeritus Titles

ELSIE J. ALBERTY, Department of Educational Policy and Leadership, with the title Professor Emeritus, effective July 1, 1994.

WESLEY D. ANDERSON, Department of Veterinary Anatomy and Cellular Biology, with the title Professor Emeritus, effective July 1, 1994.

PHILIP HEIT, School of Health, Physical Education, and Recreation, with the title Professor Emeritus, effective September 1, 1994.

HENRY L. HUNKER, Department of Geography and School of Public Policy and Management, with the title Professor Emeritus, effective July 1, 1994.

JOHN H. KESSEL, Department of Political Science, with the title Professor Emeritus, effective July 1, 1994.

ROBERT R. MONAGHAN, Department of Communication, with the title Professor Emeritus, effective July 1, 1994.

LAUREL W. RICHARDSON, Department of Sociology, with the title Professor Emeritus, effective July 1, 1994.

ROGER C. RUDDUCK, Department of Electrical Engineering, with the title Professor Emeritus, effective July 1, 1994.

ARNE E. SLETTEBAK, Department of Astronomy, with the title Professor Emeritus, effective July 1, 1994.

PHYLLIS J. BAILEY, School of Health, Physical Education, and Recreation, with the title Associate Professor Emeritus, effective July 1, 1994.

GERARD L. ERVIN, Department of Slavic and East European Languages and Literatures, with the title Associate Professor Emeritus, effective July 1, 1994.

PERSONNEL ACTIONS (contd)

Emeritus Titles (contd)

GISELA J. HINKLE, Department of Sociology, with the title Associate Professor Emeritus, effective July 1, 1994.

LINDA B. MEEKS, School of Health, Physical Education, and Recreation, with the title Associate Professor Emeritus, effective October 1, 1994.

JOSEPH E. SCOTT, Department of Sociology, with the title Associate Professor Emeritus, effective July 1, 1994.

CHARLES SIMONIAN, School of Health, Physical Education, and Recreation, with the title Associate Professor Emeritus, effective July 1, 1994.

RESOLUTIONS IN MEMORIAM

Resolution No. 95-24

Synopsis: Approval of twelve Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

Robert L. Bates

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 21, 1994, of Robert L. Bates, Professor Emeritus in the Department of Geological Sciences.

Robert Bates received his A.B. degree from Cornell University in 1934, and his M.S. and Ph.D. degrees from the University of Iowa in 1936 and 1938, respectively. From 1938 through 1940, Dr. Bates was a geologist with the Texas Company. He served as a geologist with the New Mexico Bureau of Mines (1941-45), and served as Chief of the Oil and Gas Division (1945-47). Between 1941 and 1943, Dr. Bates was Assistant Professor of Geology at the New Mexico School of Mines; from 1948-51, he was Assistant and Associate Professor of Geology at Rutgers University; and from 1951 to 1977, he served as Associate Professor and Professor of Geology at The Ohio State University.

Professor Bates brought international attention to The Ohio State University through his research and teaching in the vitally important area of industrial rocks and minerals. He organized, and continuously participated in, the Forum on Geology of Industrial Minerals, which has met annually since 1965 (twice at Ohio State) and is the major site of interchange between industrial geologists, engineers, and academicians concerned with the extraction, use, and conservation of the nonmetallic rocks and minerals that are so important to our nation's economic vitality. Dr. Bates attended the Forum's thirtieth meeting just a few weeks before his death. His contributions to the study of the nonmetallics have been honored through election as a Distinguished Member of the Society of Mining Engineers; as an Honorary Life Member of the Ohio Geological Society; and as a 1978 recipient of the Hal Williams Hardinge Award of the American Institute of Mining, Metallurgical, and Petroleum Engineers.

Professor Bates contributed more than 120 books and papers to the geological literature, dealing primarily with the nonmetallic rocks and minerals. In addition, he patiently and artfully instructed students, colleagues, and the profession at-large in the craft of scientific communication by way of a column that appeared monthly in Geotimes for more than 30 years, beginning in 1955. Dr. Bates was a polished speaker and a concerned and devoted teacher, who lectured at many universities and professional meetings in this country and abroad. His skill as a writer made him much in demand as

RESOLUTIONS IN MEMORIAM (contd)

Robert L. Bates (contd)

an editor and critic. He served as former editor of The Journal of Geological Education and The Professional Geologist. His editorial expertise was honored by an award for outstanding editorial contributions by the Association of Earth Science Editors; as President of the Association of Earth Science Editors; his receipt of the Ben H. Parker Award of the American Institute of Professional Geologists; and his designation as an Honorary Member of the European Association of Earth Science Editors.

Dr. Bates retired in 1977, and was named Professor Emeritus in the Department of Geological Sciences. He continued active participation in departmental and professional affairs until the time of his death. He was a thoughtful, caring individual, with a contagious sense of humor and legion of friends.

On behalf of the University community, the Board of Trustees expresses to the family its sympathy and understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Patricia E. Blosser

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 17, 1994, of Patricia E. Blosser, Professor in the Department of Educational Studies: Humanities, Science, Technological, and Vocational.

Dr. Blosser was born April 17, 1931, near Mt. Eaton, Ohio. She graduated with a Bachelor of Arts from the College of Wooster in 1953, a Master of Arts from the University of Northern Colorado in 1956, a Master of Arts from Wesleyan University in Connecticut in 1962, and a Ph.D. in Science Education, Curriculum, and Teacher Education from The Ohio State University in 1970. She spent 13 years teaching in public schools in Ohio and Illinois.

During her active career at Ohio State, Dr. Blosser wrote and published many articles; among her recent publications, "Using Cooperative Learning in Science Classrooms" and "Procedures to Increase the Entry of Women in Science-Related Careers." During her tenure at Ohio State, her leadership and academic achievements were continually recognized; among her many awards and honors, she was elected president of the National Association for Research in Science Teaching (NARST) in 1989, and is listed in Who's Who of American Women, The World's Who's Who of Women, and Notable American in the Bicentennial Era.

Dr. Blosser also served as the Associate Director of the ERIC Clearinghouse for Science, Mathematics, and Environmental Education from 1979-1991. She was associated more recently with the Eisenhower National Clearinghouse. She was also a member of the editorial boards of the Macmillan Handbook of Research on Science Teaching and Learning, The Science Educator, and Science Education.

Dr. Blosser continued to work, to be supportive of both students and faculty, and to be optimistic even during her convalescence period after surgery and treatment. She was a student-oriented teacher who enjoyed most her student contact. Her commitment to Ohio State and her love for teaching, her students, and her colleagues is perhaps best reflected in her own words: "I can think of no place I would rather be or of a group I would rather work than with those individuals (faculty and college-wide) with whom I am in daily contact."

On behalf of the University community, the Board of Trustees expresses to the family of Professor Blosser its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

RESOLUTIONS IN MEMORIAM (contd)

Gordon E. Gatherum

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 7, 1994, of Gordon E. Gatherum, Professor Emeritus in the School of Natural Resources.

Dr. Gatherum was born on October 22, 1923, in Salt Lake City, Utah. He received a B.S. degree in 1949 from the University of Washington in Forest Management; a M.S. degree in 1951 from Utah State University in Range Management; and a Ph.D. degree in 1959 from Iowa State University of Science and Technology in Tree Physiology-Soils. He taught at Texas Technological College, Colorado State University and Iowa State University. He joined the faculty of the School of Natural Resources in 1969, as division Chairman of Forestry and Department Chairman of Forestry at the Ohio Agricultural Research and Development Center. Dr. Gatherum served as Director of the School of Natural Resources and Associate Dean of the College of Agriculture and Home Economics from 1975 to 1984. He retired as a Professor Emeritus in January 1989.

His list of publications primarily in forest tree physiology and soils was vast. In addition to his administrative duties he served on many professional organization committees, and executive boards including: the Society of American Foresters; the Association of State College and University Forestry Research Organizations; the American Association for the Advancement of Science; the Ohio Forestry Association; the League of Ohio Sportsmen; and the Council for Agricultural Science and Technology.

Dr. Gatherum's many recognitions included Forest Conservationist of the Year Award from the League of Ohio Sportsmen, Who's Who in America, American Men of Science, and the College of Agriculture, Home Economics, and Natural Resources Student Council Certificate of Merit. He was a member of Alpha Zeta, Gamma Sigma Delta, Osborn Research Club, Phi Eta Sigma, Sigma Xi, and Xi Sigma Pi.

On behalf of the University, the Board of Trustees expresses to the family of Professor Gatherum its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Roy M. Kottman

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 4, 1994, of one of its greatest leaders, Dr. Roy M. Kottman, Vice President and Executive Dean Emeritus in the College of Agriculture -- Administration.

Dr. Kottman was born on a farm near Thornton, Iowa; graduated as valedictorian of his high school class and in 1941 earned a B.S. in Animal Husbandry from Iowa State University. With donors like Sears, George Gund, and William Danforth, he was a scholarship recipient during all four of his undergraduate years. Roy served on active duty in the Field Artillery during 1941-46, and was on active reserve until retirement as a Colonel in 1961. His M.S. degree in Genetics was earned at the University of Wisconsin in 1948, and the Ph.D. in Animal Breeding from Iowa State University in 1954. He served as Assistant or Associate Dean of Agriculture at Iowa State from 1954 until 1958, when he then became Dean of Agriculture, Forestry, and Home Economics at West Virginia University and Director, of the Agricultural Experiment Station.

Effective June 1, 1960, Roy was appointed Dean of Ohio State's College of Agriculture and Home Economics, and Director of the Ohio Agricultural Experiment Station with the rank of Professor of Animal Science. From 1964 to 1982, he also served as Director of the Ohio Cooperative Extension Service. On February 1, 1982, he was named Vice President and Executive Dean for Agricultural Administration, and served in that capacity until his retirement on July 1, 1982. Following retirement, he devoted many hours to the task of securing land and funds for the benefit of his College and the University.

RESOLUTIONS IN MEMORIAM (contd)

Roy M. Kottman (contd)

During his tenure at Ohio State, Dr. Kottman founded the Farm Science Review, and was instrumental in establishing the Agricultural Technical Institute, the School of Natural Resources, and the Ohio Agricultural Council. His emphasis on innovative agricultural research led to the creation of the Ohio Agricultural Research and Development Center. He traveled extensively to all parts of the world promoting agricultural technology and development, including the establishment of two agricultural colleges in India. His leadership in technical agriculture has been recognized in the countries of Brazil, Puerto Rico, Uganda, and Somalia. He and his wife, Wanda, hosted People-to-People tours to The People's Republic of China and the former Soviet Union.

He was elected a Fellow of the American Society of Animal Science, a member of Gamma Sigma Delta and Alpha Zeta, agricultural honoraries, and Sphinx Honorary. He held memberships in the Presidents Club of The Ohio State University, National Dairy Shrine Club, Executive Order of the Ohio Commodores, and Phi Kappa Phi. He was an honorary member of the Rotary Club of Wooster, the fraternities of Alpha Gamma Rho, Delta Theta Sigma, Alpha Gamma Sigma, Phi Zeta, and Sigma Alpha. He received an honorary L.L.D. from the College of Wooster, the honorary American Farmer Degree from the National FFA, the Soil and Water Conservation Society of America's Honor Award, and the Ohio Agri-Business Association Award.

Roy was enshrined in the Ohio Agricultural Hall of Fame, the Ohio State Fair Hall of Fame, and The Ohio State University Farm Science Hall of Fame, and upon retirement The Ohio State University Board of Trustees authorized in his honor the naming of a building, Roy M. Kottman Hall. The University presented him with its Distinguished Service Award at the June 1994 Commencement.

On behalf of the University community, the Board of Trustees expresses to the family its deep sympathy and understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

James W. Long

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 1, 1993, of James W. Long, Assistant Professor Emeritus in the Department of Ophthalmology.

Dr. Long was born on January 12, 1906, in Columbus, Ohio. He earned a Bachelor's degree in 1930 and a medical degree in 1932, both from The Ohio State University. After completion of an internship at Cleveland City Hospital in Cleveland, Ohio, Dr. Long completed a year as an assistant resident in the Surgery Department in 1934. He completed his ophthalmology training in 1954 at The Ohio State University.

Dr. Long held a faculty appointment in the Department of Ophthalmology from 1965 until his retirement in 1970. In 1973, he was named Assistant Professor Emeritus.

On behalf of the University community, the Board of Trustees expresses to the family its deep sympathy and understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Richard O. Moore

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 8, 1994, of Richard O. Moore, Professor Emeritus in the Department of Biochemistry.

RESOLUTIONS IN MEMORIAM (contd)

Richard O. Moore (contd)

Professor Moore was born April 30, 1920, in Zanesville, Ohio. He received his B.A. from Depauw University in 1942. He served in the United States Army during World War II and then became a research assistant at the Indiana Medical School. He received his Ph.D. from Cornell University in 1951.

Professor Moore joined The Ohio State University in 1951. During the 1959-60 academic year, he was Visiting Professor at Harvard University. During 1964-66, he served as Acting Chairman of the Department of Agricultural Biochemistry. Professor Moore did research in the area of biochemical endocrinology and the preservation of food through radiation and published many scientific papers in those areas.

An active member of the University community, Professor Moore served on many committees, including the University Centennial Committee, the Council on Academic Affairs, the Graduate Council, the Faculty Council, and the Council on Student Affairs.

From 1971 until his retirement in 1984, Professor Moore served as Associate Dean of the College of Biological Sciences. In that position, he was responsible for curriculum development, research development, and the continuing education and professional development of faculty.

Professor Moore was a member of numerous honorary and professional societies, including Phi Kappa Phi, the American Association of the Advancement of Science, the American Chemical Society, Sigma Xi, Society of Experimental Biology and Medicine, and the American Society of Biological Chemists.

On behalf of the University community, the Board of Trustees expresses to the family its deep sympathy and understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Merton D. Oyler

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 14, 1994, of Merton D. Oyler, Professor Emeritus in the Department of Sociology.

Dr. Oyler was born on September 8, 1902, on a farm in Hamilton County, Ohio. When he was 11 years of age, his family moved to Butler County, Ohio, where he attended local schools, graduating from Hamilton City High School in 1920. He farmed for 2 years in partnership with his father, having responsibility for the tractor and wheat units of a general farm. In 1922, he entered the College of Agriculture at The Ohio State University, graduating in 1926 with a major in rural economics. He entered graduate school at Ohio State in 1926, completing his master's degree in rural sociology in 1928. He later continued his graduate work at The University of Chicago and received his Ph.D. in sociology in 1943.

Dr. Oyler held teaching and research positions at the Universities of Kentucky, Arkansas, and Virginia, and Berea College, where he was chairman of the Department of Sociology (1946-48). He returned to The Ohio State University in 1950 as Professor of Sociology, and in 1953 received a joint appointment in the Department of Agricultural Economics and Rural Sociology. Dr. Oyler taught classes in marriage and the family, and rural sociology. His research on the family included farming practices, attitudes and family behavior among the Amish and non-Amish, studies of adjustments of faculty families after retirement, and the effectiveness of college courses in the family field. He was also Director of the Marriage Counseling Clinic at Ohio State, counseling students in family courses and others in the University seeking such help. Dr. Oyler authored a number of articles on population trends, rural social organizations, and the family. Dr. Oyler retired from Ohio State in 1970, and was named Professor Emeritus at the time of his retirement.

RESOLUTIONS IN MEMORIAM (contd)

Merton D. Oyler (contd)

Dr. Oyler remained active in academia and was associated with the University of San Diego, where he served as Interim Chairman, and Barber-Scotia College, North Carolina. In 1974, he retired from academic life and volunteered his time and expertise to several groups in Columbus, for which he received many awards, including recognition from President Reagan, the State of Ohio, and the City of Columbus. He was a longtime member of the Rural Sociological Society, Alpha Gamma Sigma, and University Lodge #631, and enjoyed memberships in many other professional and service organizations.

On behalf of the University community, the Board of Trustees expresses to the family its deep sympathy and understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Duane R. Skidmore

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 15, 1994, of Duane R. Skidmore, Professor Emeritus in the Department of Chemical Engineering.

Dr. Skidmore was born on March 15, 1928, in Seattle, Washington. He received his B.S. degree in Chemical Engineering from the University of North Dakota in 1949, and his M.S. degree in chemical engineering from the University of Illinois in 1951. Pursuing other interests, he was awarded a Ph.L. in Philosophy by St. Louis University in 1956. Later he renewed his scientific studies at Fordham University where he completed his Ph.D. in Physical Chemistry in 1960. His dissertation was on the kinetics of some reactions involving the ozone, and he stayed on at Fordham as a post-doc for one year.

In 1961, he accepted a position as Research Chemist with E.I. DuPont in Wilmington, Delaware. Three years later, he took his first academic position at the University of North Dakota where he became involved in coal conversion studies which became the focus of his scientific efforts for the rest of his career. In 1967-68, he was an American Council on Education Intern for Academic Administration at the University of Kansas. On his return to North Dakota, he served as Acting Dean of the College of Engineering from 1968-69. In 1972, Dr. Skidmore became Professor of Mineral Processing Engineering at West Virginia University where he developed and chaired their Mineral Processing Engineering program.

He joined the chemical engineering faculty at Ohio State in 1978 and retired in 1990 because of poor health. At Ohio State, he introduced three courses on coal properties and coal processing, served as advisor to a number of M.S., Ph.D., and post-doctoral students, and was heavily involved in a variety of coal activities in the College of Engineering. He also served as Chair of the Department Graduate Studies Committee. His research focused on coal liquefaction and high temperature microbial desulfurization of high sulfur coal.

Endowed with a wry sense of humor, Dr. Skidmore's courses were popular and he took great interest in students often volunteering for Summer Freshman Orientation sessions.

He was a member of the American Institute of Chemical Engineers, American Chemical Society, American Institute of Mining Engineers, and American Association for the Advancement of Science. He was elected to membership in Sigma Xi and was a registered Professional Engineer in North Dakota and West Virginia. He was also a veteran of the United States Army.

On behalf of the University community, the Board of Trustees expresses to the family its deep sympathy and understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

RESOLUTIONS IN MEMORIAM (contd)

T. Scott Sutton

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 17, 1994, of T. Scott Sutton, Associate Dean Emeritus in the College of Food, Agricultural, and Environmental Sciences, and Professor Emeritus in the Department of Animal Science.

Professor Sutton was born on January 10, 1902, in Hammondsville, Ohio, the son of the late Robert W. and Emma (Mylar) Sutton. He graduated in 1920 from Bergholz High School and attended Kent State Summer School, 1921. He taught in the public schools of Columbiana and Jefferson counties, 1921-1925, and received a Bachelor of Science degree in Agriculture from The Ohio State University, 1928; a Master of Science degree, 1929; and a Ph.D. degree in the field of biochemistry and nutrition, 1934. Dr. Sutton became a faculty member at The Ohio State University and was employed by the Ohio Agricultural Experiment Station, and through the years he served as Director, Institute of Nutrition and Food Technology; Chairman, Department of Agricultural Biochemistry; Chairman, Department of Animal Science; and Associate Dean, College of Agriculture and Home Economics. Dr. Sutton retired as Associate Dean on June 30, 1966.

Dr. Sutton was the Group Leader of the O.S.U.-A.I.D. India Team of Agricultural Education and Research from 1955-1957, and also served as editor of the Journal of Dairy Science, 1939-1946. Scott Sutton was a member of the American Dairy Science Association, the American Society of Animal Production, the American Chemical Society, the American Institute of Nutrition, Delta Theta Sigma, Gamma Sigma Delta, Alpha Zeta, Phi Lambda Epsilon, Phi Zeta, and Sigma Xi. He was the recipient of the American Feed Manufacturers Award, 1949; the Distinguished Nutritionist Award, 1964; the College of Agriculture and Home Economics Distinguished Service Award, 1974; the Ohio Agricultural Hall of Fame, 1975; the Department of Dairy Technology Distinguished Service Award, 1967; The Ohio State University Centennial Achievement Award, 1970; and The Ohio State University Distinguished Service Award, 1980. In 1965, Punjab Agricultural University in India dedicated the Sutton House Building for Dr. Sutton's part in the development of the University.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Sutton its deepest sympathy. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's realization of the loss that the family, the University, and his many friends, students, and associates have sustained.

Robert J. Stull

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 7, 1994, of Robert J. Stull, Professor Emeritus in the Department of Art.

Robert Stull was born November 4, 1935, in Springfield, Ohio. He received his B.A. in 1962, and his M.A. in 1963, both from The Ohio State University. Following graduation he studied Japanese at New York University, and was awarded a Fulbright Scholarship to work for two years in Kyoto, Japan. He also held an honorary doctorate from Wilberforce University.

Professor Stull taught at the University of Michigan from 1968-1971, and joined the faculty at Ohio State in 1972 with joint appointments as an Associate Professor of Black Studies and Art. During his tenure in the College of Art, he taught ceramics, chaired the department for one term, was Associate Dean of the College of the Arts, and continued his own work as a potter, painter, and photographer. Professor Stull will also be remembered for having been an exceptionally generous person. The time, patience, and counsel that he gave to his students, his faculty, and his peers came from an individual who usually put the needs of others before his own.

Professor Stull's works are in private and public collections in Austria, Japan, Switzerland, Spain, Korea, Indonesia, Africa, Canada, France, the United States, and the District of Columbia. His

writings and works appear in numerous journals.

RESOLUTIONS IN MEMORIAM (contd)

Robert J. Stull (contd)

On behalf of the University, the Board of Trustees expresses to the family its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

I. Keith Tyler

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 4, 1994, of I. Keith Tyler, Professor Emeritus in the Department of Educational Policy and Leadership.

Dr. Tyler was an alumnus of The University of Nebraska, Yale University, and Columbia University. He was a Professor in Radio and Television Education at Ohio State until his retirement. Dr. Tyler was also the former director of the Institute for Education by Radio-Television, and the chairman of the Greater Columbus Cable Commission.

Always considerate of his students and their education, Dr. Tyler served as an advisor to the Foreign Students Association at Ohio State. He was rewarded for his years of service and dedication to Ohio State by being awarded the Distinguished Service Award and by being elected as a member of the College of Education Hall of Fame. Upon his retirement in 1975, he was named Professor Emeritus.

I. Keith Tyler was always a true friend to The Ohio State University, always giving to his students, to the University, and to radio and television, asking that upon his death contributions be made to the Friends of WOSU, giving once more for the future of educational radio and television and to Ohio State.

On behalf of the University community, the Board of Trustees expresses to the family its deep sympathy and understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Margaret Carey Tyler

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 21, 1994, of Margaret C. Tyler, Assistant Professor Emeritus in the Department of Educational Policy and Leadership.

Margaret Tyler received her B.A. from Adelphi College of New York, and her M.A. from Columbia University. She was a member of Phi Mu Sorority and the American Pen Women Association.

While at Ohio State University, Professor Tyler was the director of the Ohio School of the Air on WOSU Radio and served Ohio State Radio and Television for over 27 years. She also penned the program "Once Upon a Time in Ohio." Margaret Tyler and her family were an Ohio State family, collectively giving to Ohio State for many years. Upon her retirement in 1969, she was named Assistant Professor Emeritus.

On behalf of the University community, the Board of Trustees expresses to the family its deep sympathy and understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

PERSONNEL COMMITTEE REPORT

Mr. Kessler:

At this time the Personnel Committee of this Board would like to submit the following report.

It may be recalled that at our meeting on June 7, 1991, the Board approved a set of principles and guidelines to be used in our evaluation of the President. Pursuant to those guidelines, the Personnel Committee of the Board has met with President Gee and reviewed his assessment of accomplishments during the past year, as well as his goals for the University in the upcoming year.

Given that extremely positive evaluation, I want to present the Personnel Committee's recommendation regarding President Gee's salary. In making this recommendation we were necessarily mindful of the current financial condition of the University and the faculty and staff compensation increases approved by this Board in June. As such, we recommend that President Gee receive a 5 percent increase for the fiscal year 1994-1995, beginning July 1, 1994.

The Secretary of the Board is hereby authorized and directed to develop the appropriate documents to effectuate this increase in compensation.

I will now entertain a motion to approve all of the resolutions proposed by the Educational Affairs Committee and the Personnel Committee's proposal regarding President Gee's compensation for the coming year.

The Educational Affairs Committee recommended the above resolutions and upon motion of Mr. Skestos, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolutions and the report made by the Personnel Committee regarding President Gee's compensation by unanimous roll call vote.

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INVESTMENTS COMMITTEE REPORT

Amb. Wolf:

The Investments Committee met this morning and at this time I would like to call on Jerry May to make a presentation regarding the Development progress.

Mr. Jerry May:

Thank you very much, Amb. Wolf. I would like to call your attention just to a couple of things. If you will turn to the Development Tab, you will notice that it is a little thicker than normal this time because we have ended the fiscal year. We normally do, at this time of year, a series of longitudinal reports that give you a little piece of history.

You will notice after the section with a lot of writing and reporting that there are some colored charts and graphs and -- I want you to feel free to browse through those -- I do want to highlight one of those. You don't really need to look at it, but it is the fifth colored chart, which is entitled, "Gift Additions to Endowment." While we went over a number of other reports today, I would like to mention this one, in particular, and highlight it. It talks about one indicator, one result of the hard work that the deans, faculty, heads of departments, Development staff, and

INVESTMENTS COMMITTEE REPORT (contd)

Mr. May: (contd)

volunteers do that has a lasting impact on Ohio State and a lasting impact, frankly, on the resources that the Investments Committee of this Board has the opportunity to deal with.

If you will notice on that chart, the receipts in the Endowment last year were \$19.3 million. We are very pleased that we have continued to stay up around the \$20 million mark. The year before that we had our best year ever at \$23.5 million.

In the last decade -- essentially the last nine years, since the beginning of the last Campaign in 1985 -- the total gift receipts to the Endowment, added to the Endowment Portfolio for investment, were nearly \$150 million from individuals, corporations, and foundations. This has ranked us -- because of the combination of the good work of the Investments Committee of the Board, the Treasurer's Office, and the volunteers in the fundraising process -- number four in the Big Ten, and number five nationally in terms of resources in endowment portfolios of public universities. So we are very pleased and we are frankly very proud of being a partner in that.

One other thing that I would like to highlight is that yesterday the University's Campaign Planning Committee met. This is a group that was recruited by Bernie Gerlach, Chairman of The Ohio State University Foundation Board, and President Gee from among members of the Foundation Board and other friends and alumni of the University to work on the steady progression of campaign planning that we have talked about on several occasions here. We are very pleased that group met yesterday and is working on some of our directions. Mr. Kessler from your Board is a member of that.

Finally, Mr. Chairman, I would like to recommend the following: the establishment of one new named endowed chair and eight new endowed funds, which are listed in detail, totalling \$2,221,943.00; and the changes in name or description of four endowed funds that are listed in detail; the acceptance of \$1,946,448.00 in gift receipts to endowed funds that are already established -- those are additions; and finally the acceptance of \$8,536,722.00 in gift receipts to current use funds received during the month of June.

That concludes my report, Mr. Chairman.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 95-25

Synopsis: The report on the receipt of gifts and the summary for June 1994 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS the funding level has been reached to establish The Gilbert and Kathryn Mitchell Chair; and

REPORT ON UNIVERSITY DEVELOPMENT (contd)

WHEREAS this report includes the establishment of eight (8) new named endowed funds and amendments to four (4) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of June 1994 be approved.

TOTAL UNIVERSITY PRIVATE SUPPORT

July- June
1992-93 Compared to 1993-94

GIFT RECEIPTS BY DONOR TYPE

	Dollars July through June		
	<u>1993-94</u>	<u>1992-93</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$13,098,672	\$17,806,056	(26)
Alumni (From Bequests)	<u>2,548,515</u>	<u>3,627,179</u>	(30)
Alumni Total	\$15,647,187	\$21,433,235	(27)
Non-Alumni (Current Giving)	\$8,613,883	\$7,651,750	13
Non-Alumni (From Bequests)	<u>4,231,689</u>	<u>3,426,811</u>	23
Non-Alumni Total	\$12,845,572	\$11,078,561	16
Individual Total	\$28,492,759	\$32,511,796	(12) ^A
Corporations/Corp/Foundations	\$39,706,156	\$33,534,920	18 ^B
Private Foundations	\$9,472,048	\$8,786,899	8 ^C
Associations & Other Organizations	<u>\$17,213,216</u>	<u>\$14,366,712</u>	20 ^D
 TOTAL	 \$94,884,179	 \$89,200,327	 6

NOTES

- A Non-Alumni individual giving is up 16% largely due to an increase in gifts of \$10,000 or more (122 gifts for \$7.5 million last year; 124 gifts for \$8.9 million this year). Alumni giving is down 27%. The six largest gifts from alumni this year total \$3.6 million (one \$1 million+ gift). For the same period of time last year, the six largest alumni gifts totaled \$9.2 million (each gift was more than \$1 million).
- B Corporate giving is up 18%. Last year there were 652 corporations providing private support of \$10,000 or more (\$26.3 million). This year private support at the \$10,000 level exceeded \$32 million (773 corporations).
- C Gifts of \$10,000 or more from private foundations are nearly \$700,000 more than last year.
- D Last year during July-June, 228 associations or other organizations gave \$10,000 or more (\$12.9 million). This year during the same period 234 organizations or associations gave at this level for a total of \$15.8 million.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July- June
1992-93 Compared to 1993-94 (contd)

GIFT RECEIPTS BY PURPOSE

Dollars
July through June

	<u>1993-94</u>	<u>1992-93</u>	<u>% Change</u>
Gift Additions to Endowment:	\$19,298,493	\$23,456,829	(18)
Gifts to Current Use Funds:			
Buildings/Equipment	\$9,043,392	\$7,082,755	28
Program Support	\$55,414,083	\$47,920,156	16
Student Financial Aid	\$3,265,105	\$3,016,636	8
Annual Funds-Colleges/Departments	\$6,783,144	\$6,488,073	5
Annual Funds-University	<u>\$1,079,962</u>	<u>\$1,235,878</u>	(13)
Total	\$94,884,179	\$89,200,327	6

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
Establishment of a Named Endowed Chair			
The Gilbert and Kathryn Mitchell Chair (College of Medicine)	\$1,657,273.09		\$1,657,273.09
Establishment of Named Endowed Funds			
The Edith Crowley Blessing Scholarship Fund (Scholarships - College of Nursing)		\$40,000.00	\$40,000.00
The Melvin L. Schottenstein Cancer Research Endowment Fund (Cancer Research - Arthur G. James Cancer Hospital & Research Institute)	\$39,003.50		\$39,003.50
The Alma Herbst Memorial Lecture Fund (Lectures in Labor Economics - College of Social & Behavioral Sciences)		\$20,000.00	\$20,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
Establishment of Named Endowed Funds (contd)			
The Charles H. Ingraham Scholarship Fund (Scholarships in Agricultural Economics - College of Agriculture)		\$17,212.50	\$17,212.50
The Nathan Fechheimer Memorial Lecture Series in Animal Breeding and Production (Lectures - Department of Animal, Dairy and Poultry Science - College of Agriculture)	\$16,964.89		\$16,964.89
The Penny and Ray Karlsberger Fund for Endocrine Cancer Research (Cancer Research - Arthur G. James Cancer Hospital & Research Institute)		\$16,490.00	\$16,490.00
The H. Ward and Sara Ewalt Permanent Endowed Scholarship Fund in The College of Optometry (Scholarships - College of Optometry)		\$15,000.00	\$15,000.00

Change in Name and Description of Named Endowed Fund

From: The William Lloyd and Cora Roberts Evans Fellowship
To: The William Lloyd and Cora Roberts Evans Scholarship

Change in Description of Named Endowed Funds

The Robert E. Kibbey Memorial Scholarship Fund
The William R. Wallace Dental Research Scholarship Fund
The Zendell Family Scholarship Fund

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
Establishment of Named Endowed Fund			
The Jeanne Bonnet McCoy Presidential Scholarships Fund (Presidential Scholarships - University Honors Center - Academic Affairs)		\$400,000.00	\$400,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED CHAIR

Synopsis: Changing "The Gilbert and Kathryn Mitchell Fund" to "The Gilbert and Kathryn Mitchell Chair" is proposed in addition to making a change to the description.

WHEREAS in accordance with the guidelines previously established by the Board, The Gilbert and Kathryn Mitchell Fund was established July 20, 1979, by Gilbert and Kathryn Mitchell of Columbus, Ohio; and

WHEREAS all gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates; and

WHEREAS at the time of the establishment of the endowed fund it was agreed that the fund endow a Professorship and/or a Chair, when sufficient funds became available, which have now been received by The Ohio State University Development Fund:

NOW THEREFORE

BE IT RESOLVED, That "The Gilbert and Kathryn Mitchell Fund" be changed to "The Gilbert and Kathryn Mitchell Chair." In keeping with the original provisions of the original endowed fund, the income shall be directed toward medical research in the field of cancer, heart, kidney, and eyes. However, any income above the minimum needed for a chair position shall be used for research in the field of cancer, heart, kidney, and eyes. Appointment of the chair shall be recommended by the Dean of the College of Medicine. Final approval shall be made by the Provost, the President, and the Board of Trustees.

\$1,657,273.09

Establishment of Named Endowed Funds

The Edith Crowley Blessing Scholarship Fund

The Edith Crowley Blessing Scholarship Fund was established August 31, 1994, by the Board of Trustees of The Ohio State University with gifts received by The Ohio State University Development Fund from the estate of Alan D. Crowley, (B.S.Bus.Adm. '33), of Xenia, Ohio.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used to award one or more full merit scholarships to outstanding students admitted to the baccalaureate program at The Ohio State University College of Nursing. This scholarship(s) is renewable annually with a 3.0 or above grade point average and maintenance of satisfactory academic progress. Full scholarship funding shall continue through the master's level, should the recipient elect to continue his/her professional education in nursing. Preference shall be given to individuals with a strong interest in becoming an independent or clinical nurse practitioner. Funding shall be distributed by the Dean of the College of Nursing.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds(contd)

The Edith Crowley Blessing Scholarship Fund (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$40,000.00

The Melvin L. Schottenstein Cancer Research Endowment Fund

The Melvin L. Schottenstein Cancer Research Endowment Fund for The Arthur G. James Cancer Hospital and Research Institute was established August 31, 1994, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from various donors in memory of Melvin L. Schottenstein.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support cancer research in The Arthur G. James Cancer Hospital and Research Institute as approved by the Director of The Arthur G. James Cancer Hospital and Research Institute and the Vice President for Health Sciences.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Director of The Arthur G. James Cancer Hospital and Research Institute and the Vice President for Health Sciences in order to carry out the desire of the donors.

\$39,003.50

The Alma Herbst Memorial Lecture Fund

The Alma Herbst Memorial Lecture Fund was established August 31, 1994, by the Board of Trustees of The Ohio State University, with a gift to The Ohio State University Development Fund from Virgil C. (B.A. Economics, 1938; M.A. Economics, 1940; Ph.D. Economics, 1954) and the late Martha Bair Crisafulli, Clinton, New York, to be known as sponsors and additional contributors to be known as associate sponsors of the lecture fund.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide for a yearly lecture in the field of Labor Economics. The expenditure of funds shall be approved by the Chairperson of the Department of Economics.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Alma Herbst Memorial Lecture Fund (contd)

designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$20,000.00

The Charles H. Ingraham Scholarship Fund

The Charles H. Ingraham Scholarship Fund was established August 31, 1994, in honor of Dr. Charles H. Ingraham, Professor Emeritus, Agricultural Economics and Rural Sociology, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Russell E. Simmonds (B.S. in Agricultural Economics '68; MBA '71) of Plano, Texas.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used for an undergraduate scholarship for a student enrolled in Agricultural Economics. Selection of the recipient will be made in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor(s) that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Vice President for Agricultural Administration in conjunction with the Chair, Agricultural Economics and Rural Sociology in order to carry out the desire of the donors.

\$17,212.50

The Penny and Ray Karlsberger Fund for Endocrine Cancer Research

The Penny and Ray Karlsberger Fund for Endocrine Cancer Research for The Arthur G. James Cancer Hospital and Research Institute was established August 31, 1994, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Penny and Ray Karlsberger (B.A., Social & Behavioral Sciences, 1966).

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support endocrine cancer research with preference toward early diagnosis in The Arthur G. James Cancer Hospital and Research Institute as approved by the Director of The Arthur G. James Cancer Hospital and Research Institute and the Vice President for Health Sciences.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Director of The Arthur G. James Cancer

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds(contd)

The Penny and Ray Karlsberger Fund for Endocrine Cancer Research (contd)

Hospital and Research Institute and the Vice President for Health Sciences in order to carry out the desire of the donors.

\$16,490.00

The Nathan Fechheimer Memorial Lecture Series in Animal Breeding and Production

The Nathan Fechheimer Memorial Lecture Series in Animal Breeding and Production was established August 31, 1994 by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from residual research funds and COBA/Select Sires grants awarded to the late Nathan Fechheimer, Professor, Dairy and Poultry Science.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support lectures in the Department of Animal, Dairy, and Poultry Science or its successor department in the subject area of animal sciences.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the University's Board of Trustees in consultation with the Vice President, Agricultural Administration and department chair in the Department of Animal, Dairy, and Poultry Science, or its successor, in order to carry out the desire of the donors.

\$16,964.89

The H. Ward and Sara Ewalt Permanent Endowed Scholarship Fund in
The College of Optometry

The H. Ward and Sara Ewalt Endowed Scholarship Fund was established August 31, 1994 by the Board of Trustees of The Ohio State University, with a gift to The Ohio State University Development Fund from the E. F. Wildermuth Foundation in honor of H. Ward and Sara Ewalt.

This gift from the Wildermuth Foundation honors the Ewalts for a lifetime of community service, for their support of optometric education, and for their leadership of the foundation since its inception.

As a trustee and President of the foundation, Ward has made a valued difference in vision health care in our country. Through Ward's dedication to the fields of education and optometry much has been accomplished in support of optometric education of the highest quality. Sara has encouraged and supported him in all of these activities. When asked to name the most important thing to him outside work and family, Ward Ewalt answered, "the effort to make the College of Optometry at The Ohio State University the top optometric program in the world."

A minimum of not less than ten percent (10%) of the annual income shall be returned to principal each year. The remaining ninety percent (90%) of the annual income shall be used to award scholarships to optometry students who have demonstrated (1) leadership ability, (2) a high degree of academic

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds(contd)

The H. Ward and Sara Ewalt Permanent Endowed Scholarship Fund in
The College of Optometry (contd)

potential, and (3) scholastic achievement and enthusiasm for learning and/or financial need. The award recipients shall be selected by the Dean of the College of Optometry in consultation with the University Committee on Student Financial Aid. Should income from this fund not be awarded in any given year, the income shall be added to the next year scholarship pool or used to increase the fund's principal.

It is the desire of the donor(s) that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$15,000.00

Change in Name and Description of Named Endowed Funds

The William Lloyd and Cora Roberts Evans Scholarship

The William Lloyd Evans Fellowship Fund was established January 3, 1944 by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from family and friends in memory of William Lloyd Evans (B.S. 1892, M.S. 1896, and Honorary Doctor of Letters 1948), Professor of Chemistry and Chairperson of the Department of Chemistry 1928-1941. The name was changed to The William Lloyd and Cora Roberts Evans Fellowship on July 6, 1990, in memory of Cora Roberts Evans (B.A. '06 Arts & Sciences), wife of William Lloyd Evans. The name and description were revised August 31, 1994.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support a graduate scholarship in organic chemistry. Selection of the recipient shall be made by a Chemistry Department Committee along with the Chairperson of the Chemistry Department.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

Change in Description of Named Endowed Funds

The Robert E. Kibbey Memorial Scholarship Fund

The Robert E. Kibbey Memorial Scholarship Fund was established June 3, 1994 by the Board of Trustees of The Ohio State University, with a gift to The Ohio State University Development Fund from Robert E. Kibbey (B.S. '35), Marion, Ohio. The description was revised August 31, 1994.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Description of Named Endowed Funds (contd)

The Robert E. Kibbey Memorial Scholarship Fund (contd)

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships for African-Americans on the main and regional campuses of The Ohio State University. The Robert E. Kibbey Scholarship will be based on academic merit and financial need as determined by the University Committee on Student Financial Aid.

The William R. Wallace Dental Research Scholarship Fund

The William R. Wallace Dental Research Scholarship Fund was established February 4, 1993, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from alumni and friends of William R. Wallace, (D.D.S. '56, MS '62), Dean of The Ohio State University College of Dentistry, 1981-1991. The description was revised June 3, 1994, and further revised August 31, 1994.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarship funds each year for a third or fourth-year dental student to be selected at the end of his/her second or third year. Selection will be based on outstanding achievement in the College of Dentistry's student research program. A student may only receive this one year. Selection of the scholarship recipient will be made by a College of Dentistry faculty committee in consultation with the Dean of the College of Dentistry and the University Committee on Student Financial Aid.

It is the desire of the donor(s) that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairman, or program administrative officer in order to carry out the desire of the donor(s).

The Zendell Family Scholarship Fund

The Zendell Family Scholarship Fund was established April 8, 1994, by the Board of Trustees of The Ohio State University with a gift from David J. (B.A. Arts & Sciences 1963; JD 1966) and Randy Zendell of Wayne, New Jersey. The description was revised August 31, 1994.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more scholarship awards to students enrolled in the College of Law who have a demonstrated need for financial assistance, with first preference given to applicants from New Jersey/New York/Connecticut, including the Tri-State Metropolitan area. The recipients shall be named by the Dean of the College of Law in consultation with the University Committee on Student Financial Aid, and approval of the donors and/or their trustee.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Description of Named Endowed Funds (contd)

The Zendell Family Scholarship Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Law and the donors and/or their trustee in order to carry out the desire of the donors.

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Funds

The Jeanne Bonnet McCoy Presidential Scholarships Fund

The Jeanne Bonnet McCoy Presidential Scholarships Fund was established August 31, 1994, by the Board of Trustees through funds received by the University from The Ohio State University Foundation which has established an endowed fund with a gift from Jeanne Bonnet McCoy, (B.A., Arts and Sciences, 1937) of New Albany, Ohio.

The annual income shall be used to provide two Presidential Scholarships, one for a male student and one for a female student. Each student will be selected through the University's Presidential Scholarship competition and will continue through the senior year so long as he or she maintains eligibility as a Presidential Scholar. When a recipient graduates, a new freshman will be named so that each year there will be two Jeanne Bonnet McCoy Presidential Scholars, one male and one female. This fund shall be administered by the University Honors Center in consultation with the University Committee on Student Financial Aid.

\$400,000.00

INVESTMENTS COMMITTEE REPORT (contd)

Amb. Wolf:

To continue with the Investments Committee report, we reviewed the monthly Endowment Report for the period July 15, 1994 through August 19, 1994. I am pleased to announce that the market value of the Endowment Fund on August 19, 1994, was \$498.3 million. This total was approximately \$5.7 million above the July 15, 1994, market value. The market value of the equity portion of the Endowment Fund increased \$5.6 million, while the fixed income portion decreased \$200,000 during this reporting period. Net new additions to the Endowment Fund for August totalled \$1.5 million.

Since July 1, 1994, the Endowment Fund has increased \$12.3 million, including net new additions of \$1.5 million. The current asset allocation for the Endowment is 61 percent invested in equities, 24 percent in fixed income, 8 percent in real estate, and 7 percent in cash equivalents.

The Investments Committee next heard the Quarterly Endowment Investment Report for June 30, 1994. It was reported that the Endowment Fund had a total rate of return

INVESTMENTS COMMITTEE REPORT (contd)

Amb. Wolf: (contd)

of 0.7 percent for the one-year period ending June 30, 1994. The return for the three-year period ending June 30, 1994, was 9.3 percent, matching the S&P 500 and beating the Lehman Government/Corporate Bond Index at 8.4 percent. Over the past ten years, the Endowment income distribution per share has increased 84 percent, while inflation has increased 44 percent. The Endowment distributed \$24.3 million of income to over 2,100 funds in Fiscal Year 1994, and will distribute more than \$26.5 million during Fiscal Year 1995.

The Committee also heard an Endowment Income Summary Report. The report includes beginning and ending cash balances, and additions and expenditures for Fiscal Years 1992, 1993, and 1994, for comparison purposes only.

And, finally, Mr. Chairman, Mr. Nichols presented resolutions to sell two Foundation properties at or above the appraised values. The Committee is recommending approval to sell 932 City Park Avenue in Columbus, Ohio, and 4425 Indianola Avenue in Columbus, Ohio. Let me just say, that one appraisal is for \$150,000, and one is for \$135,000, and they are both being sold for the value or more than the appraisal, and we are recommending that those transactions be completed.

**SALE OF REAL PROPERTY
THE OHIO STATE UNIVERSITY FOUNDATION**

Resolution No. 95-26

932 CITY PARK AVENUE
COLUMBUS, OHIO

Synopsis: Approval of the sale of real estate gifted to The Ohio State University Foundation by bequest, to fund a Foundation Endowment for the College of Humanities is proposed.

WHEREAS The Ohio State University Foundation owns a single family residence located at 932 City Park Avenue in Columbus, Ohio, which was donated by the estate of Dr. Kenneth E. Naylor; and

WHEREAS the appraised value of the property is \$135,000, and the Foundation has received an offer to purchase the property for \$150,000; and

WHEREAS the net proceeds from this sale will be added to The Kenneth E. Naylor Professorship in the College of Humanities; and

WHEREAS the President and Treasurer of The Ohio State University Foundation determined the sale of this property is in the best interest of the Foundation:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees of The Ohio State University approve the sale of all the Foundation's right, title and interest in this property at a price of \$150,000, upon such terms and conditions as are deemed to be in the best interest of the Foundation; and

BE IT FURTHER RESOLVED, That the Treasurer of The Ohio State University Foundation be authorized to execute the necessary documents to complete this sale.

(See Appendix VIII for background information, page 205.)

**SALE OF REAL PROPERTY
THE OHIO STATE UNIVERSITY FOUNDATION**

Resolution No. 95-27

4425 INDIANOLA AVENUE
COLUMBUS, OHIO

Synopsis: Approval of the sale of real estate gifted to The Ohio State University Foundation by bequest, to fund a Foundation Endowment for WOSU is proposed.

WHEREAS The Ohio State University Foundation owns a four-family townhouse located at 4425 Indianola Avenue in Columbus, Ohio, which was donated by the estate of Professor Donald R. Glancy; and

WHEREAS the appraised value of the property is \$155,000, and the Foundation has received an offer to purchase the property for \$155,000; and

WHEREAS the net proceeds from this sale will be added to The Donald R. Glancy Fund for support of WOSU; and

WHEREAS the President and Treasurer of The Ohio State University Foundation determined the sale of this property is in the best interest of the Foundation:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees of The Ohio State University approve the sale of all the Foundation's right, title and interest in this property at a price of \$155,000, upon such terms and conditions as are deemed to be in the best interest of the Foundation; and

BE IT FURTHER RESOLVED, That the Treasurer of The Ohio State University Foundation be authorized to execute the necessary documents to complete this sale.

(See Appendix IX for background information, page 207.)

The Investments Committee recommended the above resolutions and upon motion of Amb. Wolf, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote.

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STUDENT AFFAIRS COMMITTEE REPORT

Ms. Ailabouni:

This morning we had Chief Ron Michalec from the Campus police come and discuss some updates on safety changes that will be taking place this year. He reiterated something that he announced last March about community policing -- he said it will continue through a partnership with Residence and Dining Halls. There are four areas already established and they will continue in the coming year.

He said along with Residence and Dining Halls they, meaning the Campus Police, would like to enhance programming for students to try and deter them and lure them away from campus High Street bars. He thinks that things such as mock/tailored casino nights are ways that they can try to provide alternatives for students.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Ms. Ailabouni: (contd)

Chief Michalec also said that there will also be an introduction of female students to the Rape, Aggression, Defense courses, which is something new this year, and then told us about three new program announcements. The first is regarding campus emergency phones -- they are pretty outdated and they will all be replaced. In addition, there will be forty new phones added. That should happen sometime in October or November. The phones will be strategically placed, including locations on the University-side of High Street, West Eleventh, Twelfth, and the entrances to most parking ramps, and as many of the University bus stops as possible.

The second program was the 800 Megahertz Radio Project. Chief Michalec acknowledged and thanked Vice President Janet Pichette and Assistant Vice President John Kleberg for their support. A communication center will be operational by late September or early October. Chief Michalec said this new system will enable the University Police to communicate with the City of Columbus fire and police departments, and will also allow for consolidated communications among the different departments on campus. This will also provide a campus-wide disaster alerting system in the event of a disaster.

The third program that Chief Michalec reported on was the transfer of USG Crimewatch Escort Service, in its advisory capacity. It will be moving from Student Affairs to the University Police Department. In this sense their budget and the housing of where they operate out of will now be within the Public Safety building.

As always we had the student government reports and -- as no disappointment to me -- all three student governments were very busy this summer planning for the upcoming year. President Sandra Solano of the Council of Graduate Students reported that CGS is sponsoring orientation for new graduate students and that will take place on September 19, in a few short weeks. She also reported that CGS is continuing to fill its committee appointments and that three focuses for the upcoming year are going to be restructuring, student health services, and graduate student stipends. There will be committees looking into those three topics.

President Aaron Granger reported this morning from the Interprofessional Council that IPC plans to be very active this coming year. I was happy to hear that the student government leaders have a very positive working relationship and I could see that just from this morning's meeting alone. An example of that is that in October, IPC and USG will have a collaborative effort working on USG's Women's Affairs regarding women's issues. I'm not sure exactly what they will be doing, but that will be coming up in October, so I am sure we will be hearing about that.

And, finally, Rob Edmund from the Undergraduate Student Government reported on several programs within USG. One of those programs is the Living Gift Program that we heard about this last spring. USG is challenging incoming students to pledge a minimum of three to five hours of their time for community service this fall. They have registered 850 volunteers which is close to 20 percent of the incoming students, so I am happy to hear about that. And, hopefully, that can be a national model for other campuses nationwide.

USG, as always, will have their Voter Registration Drive and they are planning it for September 26-30, 1994. This year they are going to be having a Big Ten competition with other student governments within the Big Ten, to compete to see who can register the most voters.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Ms. Ailabouni: (contd)

CGS, IPC, and USG are going to be holding a joint committee orientation session, September 27, to familiarize students with committee work. Once again that shows that the three student governments are working together.

USG is designing holistic approaches to the issues of campus safety and quality of instruction, which they have put a lot of time into, and are currently working on campus safety. They will report to us later in Autumn Quarter regarding that.

Finally, with discussion of a new student union or new student activity center, USG is currently looking into the current general fee that is imposed upon students in their quarterly fee statements. They are trying to find out what exactly is done with that general fee, as well as then to hopefully have their voice heard regarding the current discussion for a new activity/union fee. They are trying to see if those two fees will overlap and if they do, what we can do to keep that from happening and to keep student costs under control.

That completes my report, Mr. Chairman.

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FISCAL AFFAIRS COMMITTEE REPORT

Mr. Shumate:

On behalf of the Fiscal Affairs Committee, I would like to present eleven resolutions for Board action this morning. The Committee fully reviewed all of these items and, as you know, the material was previously sent to Board members concerning each of these resolutions:

**WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS
APRIL - JUNE 1994**

Resolution No. 95-28

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed.

WHEREAS the Purchasing Policy of The Ohio State University, adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, provides that the President and/or the Vice President for Business and Administration may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists, or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Vice President for Business and Administration has submitted a report on waivers of competitive bidding requirements granted for the period of April - June 1994; and

WHEREAS during the period covered, the Vice President for Business and Administration, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 66 waivers of competitive bidding requirements for annual purchases totaling approximately \$13,618,500.00, including approximately \$4 million for merchandise for resale, as shown on the enclosed exhibit:

**WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS
APRIL - JUNE 1994**

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of April - June 1994, is hereby accepted.

(See Appendix X for background information, page 209.)

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS**

Resolution No. 95-29

**JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE
HVAC IMPROVEMENTS AND
WASTE MATERIALS STORAGE FACILITY**

Synopsis: Authorization for the employment of architectural/engineering firms and request for construction bids for the listed projects is proposed.

WHEREAS the engineering firm of Schesser Buckley Mayfield, Inc., was selected to do an investigation of the heating, ventilating and air conditioning system at The James Cancer Hospital and Research Institute and has concluded that system improvements are needed throughout the facility to improve conditioned air delivery for the health and comfort of patients; and

WHEREAS the total estimated project cost is \$800,000.00, and the total estimated construction cost is \$750,000.00, with funding provided by the James Cancer Hospital; and

WHEREAS the University desires to construct a facility to house low-level radioactive waste materials for up to ten years until a regional disposal facility can be constructed by the Midwest Compact; and

WHEREAS the architectural/engineering firm selected for this project will assist in site selection and provide cost estimating, design, and construction observation, working in conjunction with the University and the Ohio Environmental Protection Agency and other regulatory agencies; and

WHEREAS the total estimated project cost will be determined following site selection and preliminary design estimates by the architectural/engineering firm; and

WHEREAS University funds in the amount of \$242,500.00 are available to fund the design costs of this project:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized, in accordance with established University and State of Ohio procedures, to select the engineering firm of Schesser Buckley Mayfield, Inc., as the architectural/engineering firm for design of The James Cancer Hospital and Research Institute HVAC Improvements project and that the fees for these services be negotiated between the firm and The Ohio State University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized, in accordance with established University and State of Ohio procedures, to select qualified architectural/engineering design firms as necessary for the Waste Materials Storage Facility project and that the fees for these services be negotiated between the firm and The Ohio State University; and

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS (contd)**

**JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE
HVAC IMPROVEMENTS AND
WASTE MATERIALS STORAGE FACILITY (contd)**

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids on these projects, in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to award contracts, with all actions to be reported to this Board at the appropriate time.

(See Appendix XI for map, page 211.)

**1275 KINNEAR ROAD
EMPLOYMENT OF A DEVELOPER FOR A TENANT IMPROVEMENT PROGRAM**

Resolution No. 95-30

Synopsis: Authorization to employ a developer to design, finance, and construct tenant improvements at 1275 Kinnear Road is proposed.

WHEREAS 1275 Kinnear Road is a major Research Park facility and the University desires to facilitate and expedite the planning, construction, and financing of tenant improvements at 1275 Kinnear Road using a private sector developer; and

WHEREAS the developer's services would be used on a case-by-case basis and the developer would not have an exclusive right to provide services to the building, with tenants being able to use their own architect, engineer, and construction firms when they are financing their own improvements; and

WHEREAS the University desires that these improvements would be financed through long-term leases with the Research Park tenants and all such improvements would belong to the University at the termination of the lease at no cost to the University; and

WHEREAS Section 3345.11 of the Ohio Revised Code provides for the University to lease auxiliary research facilities to or from others for an unspecified lease or renewal term; and

WHEREAS the appropriate University offices believe this program will help to create an environment that encourages the formation of a tenant/Research Park relationship that supports and enhances the University's academic mission:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Vice President for Business and Administration be authorized to request competitive proposals for this project, select a qualified developer, and award the necessary contracts, with all actions to be reported to this Board at the appropriate time.

(See Appendix XII for background and map, page 213.)

EASEMENTS

Resolution No. 95-31

**OHIO POWER COMPANY - OARDC AND
WARNER CABLE COMPANY - LIMA REGIONAL CAMPUS**

SYNOPSIS: Authorization to grant easements for the installation of electric service at Ohio Agricultural Research and Development Center in Wooster, Ohio, and for the installation of fiber optic and coaxial cable on University property located on the Lima Regional Campus is proposed.

WHEREAS the Ohio Power Company has requested a 15-year easement consisting of a strip of land approximately 20 feet in width and 260 feet in length for the installation of electric service to serve OARDC's new Tom Turkey Building, 1601 Gossard Drive, Wooster, Ohio; and

WHEREAS the Warner Cable Company has requested a 15-year easement consisting of a strip of land approximately 15 feet in width and approximately 4,200 feet in length for the installation of underground fiber optic and coaxial cable at the Lima Regional Campus along Biddle Drive and leading to Cook Hall and the Technical Education Laboratory; and

WHEREAS these easements will serve University property, and the appropriate University offices have recommended the approval of these easements:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request the Deputy Director of Public Works of the Department of Administrative Services, to act for and on behalf of the University in developing the necessary legal instruments to provide for these easements.

(See Appendix XIII for maps, page 217.)

PURCHASE OF REAL PROPERTY

Resolution No. 95-32

**1594 NEIL AVENUE
COLUMBUS, OHIO**

Synopsis: Authorization to purchase improved real property at 1594 Neil Avenue in Columbus, Ohio is proposed.

WHEREAS The Ohio State University has been presented with an opportunity to purchase the improved real property located at 1594 Neil Avenue in Columbus, Ohio; and

WHEREAS this property has an average appraised value of \$100,000.00, and the owner, the Estate of Mrs. Alice Elizabeth Martin, has offered to sell the property to the University at a price of \$84,000.00; and

WHEREAS this property is located within the South Campus acquisition boundary of the University's Master Plan and the appropriate University offices have determined that the purchase of this property is in the best interest of the University; and

PURCHASE OF REAL PROPERTY (contd)

**1594 NEIL AVENUE
COLUMBUS, OHIO (contd)**

WHEREAS funds for the purchase will be provided from general University funds in the University properties account:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Vice President for Business and Administration be authorized to purchase, in the name of the State of Ohio for the use of The Ohio State University, the improved real property located at 1594 Neil Avenue at a price not to exceed \$84,000.00, upon such terms and conditions as are deemed to be in the best interest of the University, subject to the University receiving the necessary approvals from the Ohio Board of Regents and the State Controlling Board.

(See Appendix XIV for background and map, page 221.)

LEASE OF LAND TO SILLIKER LABORATORIES OF OHIO, INC.

Resolution No. 95-33

Synopsis: Authorization to negotiate and enter into a long-term lease of land to Silliker Laboratories of Ohio, Inc., for the purpose of constructing a laboratory building in the University's Research Park is proposed.

WHEREAS Silliker Laboratories of Ohio, Inc., is a valued tenant in the University's Research Park and is affiliated with the Department of Food Science and Technology and directly supports instructional and research programs of that department and of the Department of Microbiology; and

WHEREAS Silliker has outgrown its facilities at 1224 Kinnear Road and needs additional space to expand its operations; and

WHEREAS Silliker has unamortized assets in leasehold improvements and two remaining lease renewal options; and

WHEREAS Silliker proposes to finance, construct, and operate a new facility in the University's West Campus Research Park; and

WHEREAS the University has approximately two acres of undeveloped land on the south side of Kinnear Road adjacent to and west of the Museum of Biological Diversity which can be made available for this purpose for no more than 40 years, including lease renewals; and

WHEREAS the title to the facilities and improvements would pass to the University at the end of the lease term and any renewal periods; and

WHEREAS location of this new Silliker Laboratory in the West Campus Research Park would be mutually beneficial for the University and Silliker and the appropriate University offices have determined that this long-term lease is in the best interest of the University:

NOW THEREFORE

LEASE OF LAND TO SILLIKER LABORATORIES OF OHIO, INC. (contd)

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized, in the name of the Board of Trustees, to negotiate and enter into a long-term lease of land of no more than 40 years, including lease renewals, on the south side of Kinnear Road adjacent to and west of the Museum of Biological Diversity for the purpose of providing a site for Silliker Laboratories of Ohio, Inc., to construct a new laboratory facility, with University approval of the facility's site and design plans, with a land rental rate of \$1.00 per year based on the University receiving appropriate in-kind and/or programmatic value for the market value of the land, and upon such other terms and conditions as are deemed to be in the best interest of the University.

(See Appendix XV for background and map, page 225.)

LEASE OF LAND TO THE EDISON WELDING INSTITUTE

Resolution No. 95-34

Synopsis: Authorization to negotiate and enter into a long-term lease of land to the Edison Welding Institute for the purpose of constructing a new joining technology center in the University's West Campus Research Park is proposed.

WHEREAS the Edison Welding Institute, formed in 1985 with The Ohio State University as a founding member, has become the nation's largest industrial consortium dedicated to materials joining technology, and has outgrown its facilities in the University's West Campus Research Park and needs to acquire new and greatly expanded facilities to meet the increasing demands for joining technology research and development; and

WHEREAS EWI proposes to construct a new facility for the proposed Edison Joining Technology Center and desires to locate this facility in the University's West Campus Research Park; and

WHEREAS the University has approximately 8 to 10 acres of undeveloped land on the south side of Lane Avenue and west of Carmack Road in Columbus, which land can be made available for this purpose; and

WHEREAS EWI proposes to design, finance, construct, operate, and maintain the facilities and improvements, with title to the facilities and improvements to pass to the University at the end of the lease term and any renewal periods; and

WHEREAS location of this new Edison Joining Technology Center in the West Campus Research Park would be mutually beneficial for the University and EWI and the appropriate University offices have determined that this long-term lease is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized, in the name of the Board of Trustees, to negotiate and enter into a long-term lease of approximately ten acres of land on the south side of Lane Avenue and west of Carmack Road for the purpose of providing a site for the Edison Welding Institute to construct a new joining technology center, with University approval of the facility's site and design plans, with a land rental rate of \$1.00 per year based on the University receiving appropriate in-kind and programmatic value for the market value of the land, upon such other terms and conditions as are deemed to be in the best interest of the University, and upon approval of a joint use agreement as required by the Ohio Board of Regents, and such other approvals by the State of Ohio as may be required.

LEASE OF LAND TO THE EDISON WELDING INSTITUTE (contd)

(See Appendix XVI for background and map, page 229.)

**COMPLIANCE WITH REGULATIONS OF THE
OHIO PUBLIC FACILITIES COMMISSION**

Resolution No. 95-35

Synopsis: Authorization for the designated officials to ensure compliance with regulations of the Ohio Public Facilities Commission is proposed.

WHEREAS pursuant to Chapter 154 of the Revised Code and the regulations of the Ohio Public Facilities Commission, each state institution of higher education to which funds are appropriated in Amended Substitute House Bill 790 enacted by the 120th General Assembly, is required to authorize a designated official to sign and submit to the Ohio Public Facilities Commission documentation required with respect to the individual projects for which funds are appropriated; and

WHEREAS in submitting this documentation each institution is required to permit the Commission to use designated institutional sites for the purpose of these projects and to agree to undertake the performance of the functions and responsibilities of a using governmental agency as provided in the Commission's regulations with respect to such projects:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration and/or Assistant Vice President/University Architect be authorized to complete, sign, and submit to the Ohio Public Facilities Commission documentation required by the Commission for any or all of the projects for The Ohio State University provided for or pursuant to the appropriations made under Section 73 of Amended Substitute House Bill 790 enacted by the 120th General Assembly; and

BE IT FURTHER RESOLVED, That this Board agrees to permit the Ohio Public Facilities Commission to use designated University sites for the purpose of such projects, the boundaries of which will be shown in the plans for such projects, for so long as the respective notes, if any, and bonds issued to finance the project shall be outstanding; and

BE IT FURTHER RESOLVED, That this Board agrees to undertake performance of the functions and responsibilities of a using governmental agency and of a designated governmental agency to the extent is it such as provided in the regulations of the Ohio Public Facilities Commission and any applicable leases, agreements, or rules of the Commission with respect to such projects.

**COMPLIANCE WITH REGULATIONS FOR UNIVERSITY ADMINISTRATION OF
STATE FUNDED CAPITAL PROJECTS**

Resolution No. 95-36

Synopsis: Authorization for the University to ensure compliance with regulations for University administration of State funded capital projects is proposed.

WHEREAS pursuant to Chapter 3345.50 of the Revised Code each state institution of higher education may locally administer a project for the construction, reconstruction, improvement, renovation, enlargement, or alteration of a public improvement under its jurisdiction for which the total amount of funds expected to be appropriated by the General Assembly does not exceed \$1,500,000

without the supervision, control, or approval of the Department of Administrative Services; and

**COMPLIANCE WITH REGULATIONS FOR UNIVERSITY ADMINISTRATION OF
STATE FUNDED CAPITAL PROJECTS (contd)**

WHEREAS pursuant to Section 3345.51 of the Revised Code each state institution of higher education may locally administer a project for the basic or supplemental renovation of a public improvement under its jurisdiction for which the total amount of funds expected to be appropriated by the General Assembly does not exceed \$500,000 without the supervision, control, or approval of the Department of Administrative Services:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees agrees that The Ohio State University shall take all necessary steps to ensure that the University complies with all laws that govern the selection of consultants, preparation and approval of contract documents, the receipt of bids, and the award of contracts with respect to the projects to be administered by the University pursuant to Sections 3345.50 and 3345.51.

**AUTHORIZATION FOR THE VICE PRESIDENT FOR BUSINESS AND ADMINISTRATION
TO SIGN UNIVERSITY CONTRACTS**

Resolution No. 95-37

Synopsis: Authorization to the Vice President for Business and Administration to sign University contracts and other documents as required is proposed.

WHEREAS Rules 3335-1-03(I) and 3335-3-08 of the Administrative Code provide that the Vice President for Business and Administration shall, under the direction of the President and with the approval of the Board of Trustees, be responsible and have the requisite authority for, among other duties, University purchasing and procurement and the coordination of all matters administratively assigned to the other Vice Presidents which relate to the business and administrative areas of the University; and

WHEREAS the Board desires to confirm the long-standing policy of the authority of the Vice President for Business and Administration to sign and execute on behalf and in the name of the University contracts, agreements, deeds, and other documents as necessary to carry out the business of the University:

NOW THEREFORE

BE IT RESOLVED, That the Vice President for Business and Administration be authorized, on behalf of The Ohio State University and in its name, to sign and execute contracts, agreements, deeds, leases, and other documents as necessary to carry out the business of the University.

RESTRUCTURING OF ACADEMIC SUPPORT UNITS

Resolution No. 95-38

Synopsis: The restructuring of offices and functions within the areas of Finance, Business and Administration, and Health Sciences is proposed.

WHEREAS the Office of University Budget Planning is responsible for planning and analysis of the University's financial resources; the Office of Campus Planning is responsible for physical campus planning and the planning and analysis of the University's space and facilities resources; the Office of Management Studies is responsible for providing analytic support to the areas within the Office of Finance; and the University Architect's Office is responsible for staff functions to support University

RESTRUCTURING OF ACADEMIC SUPPORT UNITS (contd)

master planning and for the coordination and oversight of design and construction of all capital projects for the University; and

WHEREAS at the direction of the Vice President for Finance and the Vice President for Business and Administration, the functions of these offices have been restructured so as to provide enhanced levels of support and effectiveness; and

WHEREAS the Vice Presidents of Health Sciences and Business and Administration have determined that the effectiveness and coordination of the University's health and safety programs can be strengthened by combining the Office of Radiation Safety within the Office of Environmental and Occupational Health and Safety:

NOW THEREFORE

BE IT RESOLVED, That the name of the combined Office of University Budget Planning, Office of Campus Planning, and Office of Management Studies be designated as the "Office of University Budget and Space Planning," and the name of the enhanced University Architect's Office be designated as the "Office of the University Architect and Physical Planning;" and

BE IT FURTHER RESOLVED, That the Office of Radiation Safety shall report to and be a part of the "Office of Environmental Health and Safety;" and

BE IT FURTHER RESOLVED, That these organizational changes shall be effective immediately and the Secretary of the Board of Trustees is hereby authorized and directed to incorporate the changes in the applicable sections of the Bylaws of the Board of Trustees and the Rules of the University Faculty.

The Fiscal Affairs Committee recommended the above resolutions and upon motion of Mr. Shumate, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolutions by unanimous roll call votes.

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Mr. Shumate:

Finally, Mr. Chairman, I have a resolution to propose:

**REDEVELOPMENT AND ENHANCEMENT -
CITY OF COLUMBUS**

Resolution No. 95-39

Synopsis: Authorization to the President, and/or his designee, to negotiate with local, state, and federal officials, private entities and other persons concerning collaborative participation in the effort to redevelop and enhance certain areas within the City of Columbus.

WHEREAS it is extremely important to The Ohio State University that certain areas in the City of Columbus in and around the University campus be redeveloped and enhanced in order to provide a safe, healthy, and liveable area for students, faculty, staff, and other residents and business establishments; and

**REDEVELOPMENT AND ENHANCEMENT -
CITY OF COLUMBUS (contd)**

WHEREAS the University seeks to cooperate with other governmental entities and the private sectors in joining together to bring about the appropriate redevelopment and enhancement:

NOW THEREFORE

BE IT RESOLVED, That in order to move this initiative forward the President, and/or his designee, is authorized to:

1. Negotiate for the financial participation of others in the project;
2. Negotiate, explore, and participate in the creation of an appropriate legal entity to accomplish the redevelopment and enhancement goals;
3. Negotiate with and hire or participate in the hiring of employees for this initiative; and
4. Expend funds necessary and incident to the preliminary work to get this effort into operation; and

BE IT FURTHER RESOLVED, That the President be requested to periodically report to the Board of Trustees on the progress of the program.

Upon motion of Mr. Shumate, seconded by Amb. Wolf, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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Thereupon the Board adjourned to meet Friday, October 7, 1994, at The Cleveland Clinic, Cleveland, Ohio.

Attest:

Robert M. Duncan
Secretary

John W. Kessler
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND SIXTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, October 7, 1994

The Board of Trustees met at its regular monthly meeting on Friday, October 7, 1994, at The Cleveland Clinic Foundation, Cleveland, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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October 7, 1994 meeting, Board of Trustees

The Chairman, Mr. Kessler, called the meeting of the Board of Trustees to order on October 7, 1994, at 9:50 a.m. He requested the Secretary to call the roll.

Present: John W. Kessler, Chairman, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, James F. Patterson, Amira N. Ailabouni, and Thomas C. Smith.

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Mr. Kessler:

At this time, I would like to have a motion for the Board to recess into Executive Session for the purpose of considering personnel issues.

Upon motion of Mr. Skestos, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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Mr. Kessler reconvened the meeting at 10:15 a.m.

Present: John W. Kessler, Chairman, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, James F. Patterson, Amira N. Ailabouni, and Thomas C. Smith.

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PRESIDENT'S REPORT

President Gee:

Good morning, everyone. We apologize very much for the fact that we had to take a few minutes for an Executive Session. To those of you who are new to the University Trustee meetings, let me just note that we had some business that we needed to take care of of a personnel nature and that is the reason for that meeting.

Let me say how delighted we are that we have some of our colleagues here from the Cleveland Clinic at this meeting of the Board of Trustees. As you know, in 1991 Ohio State began an academic partnership with Cleveland Clinic. It was the first such partnership between a private, non-profit academic medical center and a flagship state university. As a result, Ohio State medical students have the opportunity to train here at the Cleveland Clinic with members of this distinguished medical staff.

Likewise, I would note, the resources and opportunities of The Ohio State University Medical Center in education, research, and training are available to our colleagues here. As Dr. Fred Loop, chair of the board of governors of the Cleveland Clinic said, this partnership shares the strengths of our two institutions. And I would note that this partnership has an impact on all aspects of health care. I might mention that copies of a report on the progress and opportunities of our affiliation with Cleveland Clinic are available here today.

Ohio State's presence in Cleveland is substantial. More than 14,000 Ohio State alumni live in Cuyahoga County, and they contribute significantly to the quality of life in this area. Our graduates include, of course, His Honor, Mayor Mike White, whose political activism was evident some years ago in his days as president of Ohio State's Undergraduate Student Government. I will not comment on that further.

PRESIDENT'S REPORT (contd)

President Gee: (contd)

Ohio State University Extension has a very active program in Cuyahoga County. The chair of our Extension faculty in this area, Bonny Chirayath, is here with us. Bonny, will you stand? We are going to have a chance to come back to Bonny and some of her work in a minute, but I just wanted all of you to recognize our very strong presence here.

One very successful extension program is our urban gardening initiative. I have seen this program at work. I had the opportunity to visit one of the Cuyahoga Metropolitan Housing Authority properties, Olde Cedar Estates, last year. I saw first-hand the influence of Master Gardeners on the residents. From beautification programs, to vegetable gardening and raising herbs for profit, these efforts make a difference to the residents of high-density urban neighborhoods.

Master Gardener Dorothy Ziegler is here today. Dorothy, would you please stand and be recognized? We will have a chance to have you introduced in a minute also, again. Dorothy, I don't know if you remember the fact that we met. We appreciate the wonderful job that you are doing on behalf of Ohio State in this great program in this city.

The Ohio State University Extension also is involved in economic development. Walter Williams is here today. Walt, will you please stand? We appreciate Walter as our economic development agent and he has a joint appointment with Ohio State and the Greater Cleveland Growth Association.

Again, as we were talking, we do have a very strong presence. This public-private partnership enables us to apply the resources of our university to the problems facing this area. Ohio State has been a partner in reviving the Lake Erie recreational fishing industry. Through the Sea Grant program, Ohio State researchers are examining the impact of the Lorain artificial reef and the effect of the zebra mussel on marine life. We are endeavoring to improve water quality in the lake and the quality of life along the north coast.

It might surprise some of you to know that the largest 4-H program in the state is not in a rural area, but right here in Cuyahoga County, with more than 12,000 youngsters participating. They receive knowledge and skills in the areas of nutrition, health, drug-abuse prevention, career exploration, latch-key safety, and gardening.

Leadership development is an important part of our 4-H initiative. Another of our great success stories in Cleveland is The Ohio State University Young Scholars Program. Today, 262 Young Scholars are attending schools throughout the Cleveland District. These sixth through twelfth graders have community mentors, and participate in tutoring, academic, and personal enrichment programs. All attend a Summer Institute on the Columbus campus studying a variety of subjects with university faculty.

The Young Scholars continue to outperform their classmates in standardized tests. Last year in Cleveland, 63 percent of our ninth grade Scholars passed all parts of the proficiency tests on their first try, compared, I might note, to 15 percent of all Cleveland Public School ninth grade students, and 48 percent statewide. Let me just say that again, 63 percent of our Young Scholars passed, as compared with 48 percent statewide, and 15 percent of the Cleveland Public Schools. That is a remarkable tribute to our program.

PRESIDENT'S REPORT (contd)

President Gee: (contd)

So we are especially pleased that the first class of Ohio State Young Scholars graduated from high school last June. Eighteen Cleveland Young Scholars are now first-year students at Ohio State. Among the senior Young Scholars were the senior class presidents of John Hay High School, Collinwood High School, Martin Luther King High School, and Lincoln West. The top three students in the senior class at Cleveland East High School were all Young Scholars. The great success of this program is due to the partnership we have formed with the parents of our Scholars, the leadership and faculty of the Cleveland Public Schools, and with our many friends and alumni in this community who support the activities of our Young Scholars.

With us today from our Cleveland Young Scholars Office are: Linda Woodard, Fred Baston, Jr., and Young Scholar Darnel Graham, a ninth grader at John Adams High School. Will the three of you please stand and be recognized? Welcome to all of you and thank you very much for being here. Cuyahoga County continues to send us very fine students.

Today, on our Columbus campus, more than 3,300 students from this county are enrolled. This year, we signed transfer agreements with Lorain, Lakeland, and Cuyahoga Community Colleges, in order to make the transition from these institutions to Ohio State an easier one.

Ohio State's entering class this fall includes more than 500 Cuyahoga County residents. Among them are outstanding students like Shoshana Bucholtz, a National Merit and Distinguished Scholar from Cleveland Heights High School.

We are very proud of Bill Novak of Parma's Normandy High School. Bill is a senior majoring in molecular genetics and minoring in Spanish. He is completing his senior thesis on herpes simplex viruses. Bill was a research assistant one summer to an orthopaedic surgeon at the Cleveland Clinic. He is a Cuyahoga County Alumni Scholar.

This is my final point. I am proud of what we are doing here and I want everyone here to know that Ohio State is your university. These fine students and our graduates make a great difference in this area. From "the Flats" to the factories, from Gateway to gardening, from the lake to the laboratories of this Clinic, Ohio State is a vital part of the greater Cleveland community. So I thank all of you for being here.

Let me introduce Dr. Bob Moser, Vice President for Agriculture and Dean of the College of Food, Agricultural, and Environmental Sciences, who has some special guests he would like to introduce.

Dr. Bob Moser:

Thank you very much. We have several folks here from our Extension program that we would like to introduce to you, and I will let Bonny Chirayath make those introductions. Then we have some young people who would like to make a few comments about their experiences in 4-H here in Cuyahoga County.

PRESIDENT'S REPORT (contd)

Ms. Bonny Chirayath:

I would like to introduce several of our 4-H members and have two of our 4-H professionals and one adviser stand. We have Gregory Siek, 4-H Agent; Richard York, who is a 4-H Program Assistant and works extensively with our peer volunteer development program, which is a federally funded program for youth at risk; and Mary Ellen Dale, 4-H Adviser. (Shalesha Askew, Charles Hill, and Shelvon Duke stood, introduced themselves, and told about the 4-H programs that they are involved in.)

Our peer development program is a leadership development program that involves the students in community service as a part of what they do. And our last brief speaker is Dorothy Zeigler, an outstanding community gardener in our area. She is going to tell you a little about what she has done.

Ms. Dorothy Zeigler:

Thank you. President Gee and members of the Board, I am Dorothy Zeigler and I am from Shaker Community Gardens located on East 120th Street. The gardens have meant a lot to the members of that neighborhood -- it has brought us joy, fellowship, and fresh vegetables. It is like having country folks living in the city, doing country things. And we thank you for that.

Ms. Chirayath:

Thank you very much.

President Gee:

Let's give these people who have shown up today a big round of applause. I would like to make just one final comment, particularly to the young people. We are proud to have you as part of Ohio State. Just remember you carry our banner wherever you go and that is a very special thing for us. Thank you all for coming today and being here with us. We really appreciate it.

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CLEVELAND CLINIC/OHIO STATE UNIVERSITY AFFILIATION

Mr. Kessler:

I would like to call on Dr. Tzagournis, Vice President of Health Services, to introduce the presenters.

Dr. Manual Tzagournis:

Mr. Chairman and Board members, thank you for this opportunity to continue the theme that has already been established regarding the relationships of Ohio State University and the Cleveland area. We will specifically be giving you some facts on the Cleveland Clinic/Ohio State University Affiliation that you approved several years ago. We'd like to tell you briefly about our teaching programs and one research program and then give you an opportunity to ask some questions.

CLEVELAND CLINIC/OHIO STATE UNIVERSITY AFFILIATION (contd)

Dr. Tzagournis: (contd)

I would like to call on my colleagues to come and make the presentation: Dr. Andrew Fishleder from the Cleveland Clinic Foundation, Dr. Seth Kantor, and Dr. Fred Cornhill. We will start with Andy Fishleder who will talk a little bit about the perspective of this relationship from the Cleveland Clinic Foundation's point of view.
Dr. Andrew Fishleder:

On behalf of the Cleveland Clinic, I would like to welcome you all here. It is my privilege to help coordinate the partnership between the Cleveland Clinic and The Ohio State University in working out the details with a number of folks on the Ohio State campus.

The last time that the Board was here, I believe 3 years ago, we discussed many of the issues that were facing us to get the academic partnership up and running. We covered issues since that time -- in the first year or so after your visit here -- that related to really refining the way that we would get this partnership implemented and dealt with many of the small hurdles and logistical issues of having a relationship that is a bit long distance. Since that time, I believe, we have really accomplished quite a bit, particularly in the areas of medical student education and biomedical engineering, as you will hear about today. Those are the two areas that we have really focused on in the past two years, and Dr. Kantor and Dr. Cornhill will present the details of what we have been able to accomplish.

As we look to the future, we are very excited about other opportunities that are before us that this partnership has to offer. We believe that the model that Dr. Cornhill has established in biomedical engineering is one that will be fruitful in terms of graduate students and research activities in a variety of collaborative programs between the Clinic and Ohio State University. We have also begun to initiate discussions and build bridges in biostatistics, outcome research, and the College of Pharmacy, discussing potential programs in Cleveland with our Pharmacy group. We are looking at discussions with the College of Education for medical education and graduate student training. So there is a broad opportunity for a number of different collaborative programs to develop over the course of the next year.

As we look forward, I think that we are really beginning to see that the concept that was originally discussed by Dr. Tzagournis, Dr. Gee, and Dr. Healey, here in Cleveland -- that this would be an opportunity for both of our institutions to move forward together, share resources, and build on our complimentary strengths -- is really beginning to come to fruition. I think that what we will see in the not too distant future is that there will be more and more of these programs that will benefit not only both of our institutions and maximize our opportunities together, but will also benefit the communities that we are serving.

We are happy to have you here in Cleveland and look forward to having you back in another year or so, and hopefully we will be able to report on more accomplishments at that time.

Dr. Tzagournis:

Thank you, Andy. Seth Kantor is our Associate Dean for Education and he will give you a briefing on how the experiences are going for our students.

CLEVELAND CLINIC/OHIO STATE UNIVERSITY AFFILIATION (contd)

Dr. Seth Kantor:

I just have a few slides -- no medical educator can speak without a few slides. What I am going to present to you briefly represents many, many, man and woman hours of work, coordination, and administration to get these programs up and running. It has represented truly a partnership between the Cleveland Clinic and The Ohio State University College of Medicine.

We are very pleased at the results to date at the way we have been able to implement many of our programs up here in Cleveland, and we have really been able to broaden the experience of our students. We are very committed to this as a group.

Our goals when we set forth about 3 years ago were simple: 1) we wanted to provide a wider range of experience for our students both in basic science and clinical, and take advantage of the wonderful institution that is up here in Cleveland; 2) we wanted to enable interested CCF faculty to participate in teaching on a daily and ongoing basis, which would be to the advantage of both institutions; and 3) we wanted to collaborate on instructional material and curriculum development. Our curriculum has been in a constant state of revision, trying to adapt to the national health care mandate and we felt that by using our combined expertise we would be able to do that to everyone's satisfaction.

Before 1992 we had a few of our fourth-year students come up here on some clerkships. In 1992, we piloted our first third-year students who located up here one or two clerkships at a time. And in 1993-94, we were able to implement full-time third-year students up here at Cleveland, as well as part-time third-year students and full-time second-year students. This year we have now implemented a complete program and we have full-time second, third, and fourth-year students up at the Clinic.

This slide shows the options that we have currently for our students. We decided early on that all first-year students would do their first-year down in Columbus, because of the complexity of the first-year program, including the anatomy and medical humanities. Second-year students can come up to Cleveland now full-time and do our independent study program and third and fourth-year students can meet all of their graduation requirements up here at the Cleveland Clinic. This has evolved over the past 3 years and has taken a lot of effort on both of our parts.

Just a word on our ISP program -- it is truly an independent study program which gives our students detailed lists and objectives for learning, and then the students work at their own pace. They collaborate with the faculty, they take exams when they are ready to do so -- although they have to be within reasonable limits and those are set jointly -- and the students are able to progress and master each component through the second-year. Many of our MSP students -- M.D. and Ph.D. students -- undertake the ISP program because of the flexibility it offers.

We just spent a few days up at Ford learning about quality. One of our other programs that we are quite proud of and which really represents that type of quality is the Problem-based Learning Component. We have three tracks in the first two years and we think that the Problem-based Learning represents a major advance in terms of adult learning style. Students meet from day one in small groups, they set their own learning objectives, they set their own measures and benchmarks to see how they are meeting their objectives, and the students take exams based on the learning objectives that they identify. So it is truly a partnership for the students. Our

CLEVELAND CLINIC/OHIO STATE UNIVERSITY AFFILIATION (contd)

Dr. Kantor: (contd)

faculty mentors facilitate, but they do not lecture -- this is a major difference particularly in terms of undergraduate education. We anticipate that the PBL program, in another year or two, will be able to move up to Cleveland as well.

This slide shows our third-year clerkships currently required in our new curriculum. We just implemented a total new curriculum this July and all these clerkships -- family medicine, general/internal medicine, OBGYN, pediatrics, psychiatry, and surgery -- are now available at the Cleveland Clinic. Our students take the same core rotations that they do in Columbus.

This next slide shows the highlight of our new curriculum -- something that we are very proud of. I think we are at the state-of-the-art nationally in curricular development. These are our DOC rotations -- DOC stands for Differentiation of Care. This is the major core of the fourth-year of medical education.

I would like to draw your attention to number three. We now have a month's requirement in chronic care. We just had the Hastings Center people for a day-long conference at Ohio State and they emphasized the paradigm shift from acute care to chronic care. We have a full curriculum now that students must take prior to graduation spending a month in chronic care. At the Cleveland Clinic these are some of the available rotations for chronic care: Geriatrics Service, HIV Infectious Disease Service, which is a chronic disease, Physical Medicine and Rehabilitation, and Alcoholism and Drug Dependency. In Columbus we also use nursing homes, hospitals, and in transplant programs to enable our students to experience the full spectrum of care in today's environment.

This slide shows the number of students at the Cleveland Clinic over the past three years -- both third, fourth, part-time and full-time. You can see that we have increased greatly the number of full-time students experiencing rotations at the Cleveland Clinic. If you translate that into 1994-95, we project that we will have three second-year students here full-time, 49 third-year students either on a full-time or part-time basis, and 38 fourth-year students. So ninety students in the College of Medicine will experience at least one rotation up here in Cleveland.

It is fairly impressive if you look at the percentage. Twenty-three percent of our third-year class, almost a quarter of our class, will experience at least one rotation up at the Cleveland Clinic. Eighteen percent of our seniors also will experience a rotation up at the Clinic. We are quite pleased with the progress that we have made in just three short years in having students come up and experience what is to me a very good experience up here. This is particularly important as we shift our paradigm from in-patient to ambulatory. It is an important thing for us to be able to educate our students in an ambulatory environment.

If you look at the other side, the actual number of clerkships that we have up here, you will see that we have progressed each year so that this year almost 100 third-year and fourth-year clerkships will be taught at the Cleveland Clinic. There are a significant number of students and faculty involved up here. Overall, that represents over ten percent of the actual clerkships. Our third-year is designed by departmental clerkships and almost 10 percent of those clerkships are taken up here in Cleveland.

Finally, I just want to point out our current status. We are running quite smoothly all things considered. We have had to sort of reinvent a complete student affairs office

CLEVELAND CLINIC/OHIO STATE UNIVERSITY AFFILIATION (contd)

Dr. Kantor: (contd)

up here in Cleveland. As you are aware, all of those issues that revolve around students including matching, dean's letters and things of that nature we have had to reinvent up here. There have been a lot of issues related to grading and evaluation of students that we have had to reinvent as well. That has gone fairly smoothly.

We anticipate that enrollment will increase as word gets out and as students apply to medical school, specifically in Columbus. In order to come back to Cleveland in their second, third, and fourth-year, we think the enrollment will naturally increase. We anticipate this year that we will have over 8,000 applicants in the College of Medicine for our 210 slots. The number of applicants has increased dramatically every year and we will probably have an all-time record this year of over 8,000 applicants. Some of whom, I think, will be specifically from Northeastern Ohio in order to benefit from our Cleveland Clinic connections.

The next step will include teleconferencing, and the Cleveland Clinic has the capability. We are implementing that capability and that will be very important in order to make sure that the experience is academically comparable.

Finally, the future direction. We anticipate moving our Problem-based Learning Curriculum up to the Cleveland Clinic in the second-year. We want to increase our collaborative efforts in teaching bioethics to try to fill in gaps that exist in one institution or another and use the complete expertise in both institutions. We are interested in multi-media instructional development and use the expertise at both institutions as well.

We expect to develop a special clinical curriculum, and we met this morning on this. I am sure that you are all aware of the national issues in primary care and we feel that we might be able to pilot a new curriculum up at the Cleveland Clinic. We have a very successful MEDPATH program and I had the opportunity to talk to the Board about this program a few years ago. The MEDPATH program is continuing and is quite successful and we would like to extend some of those efforts up to the Cleveland Clinic as well, and possibly tie it into the Young Scholars program.

I think I will stop here. I just want to say that it has been a very fruitful experience for all of us. It has been one that has taken a lot of work and initiative that has truly evolved into a partnership. We anticipate that it will continue to be quite successful and benefit all our students and our College of Medicine. After this meeting, I am going to be meeting and having lunch with our students that are up here full-time to make sure that they feel that they are still part of the family down in Columbus. Thank you very much.

Dr. Tzagournis:

Thank you, Seth. Dr. Cornhill represents a joint effort in research and graduate study in Biomedical Engineering, and he will give you a brief progress report on his program. Dr. Cornhill spends approximately half of his time at the Cleveland Clinic and half of his time at The Ohio State University in Columbus.

CLEVELAND CLINIC/OHIO STATE UNIVERSITY AFFILIATION (contd)

Dr. Fred Cornhill:

It is a great pleasure for me to be able to give you an update on The Ohio State University/Cleveland Clinic Foundation affiliation in Biomedical Engineering. As you know, some three years ago we entered into an academic partnership with the goals of establishing a biomedical consortium of the highest quality -- conducting superior research and training scientists, biomedical engineers, and health care professionals to meet the challenges of the next century.

The Biomedical Engineering Center at The Ohio State University and the Department of Biomedical Engineering at the Cleveland Clinic Foundation have taken the lead in forging affiliations in the area of graduate education and research. I am very happy to report to the Board that after just two years of affiliation we have already graduated five biomedical engineering students from Ohio State with Masters of Science degrees for projects conducted at the Cleveland Clinic Foundation. Who would have thought a couple of years ago that we would now have twenty-eight graduate students who are pursuing their master's and Ph.D. research programs here at the Clinic, while taking their course work at Ohio State.

These students have been very productive in the first two years of affiliation and our students have authored more than 75 publications, presentations, and abstracts of their research work. This amazing achievement illustrates the high quality and commitment of the staff, faculty, and students in this collaboration.

The program has received considerable financial support from both Ohio State and the Cleveland Clinic. In the two years ending June 30, 1994, the Cleveland Clinic Foundation has provided in excess of \$400,000 to support these students by providing student stipends in the form of Graduate Research Associateships. In the same period, Ohio State has provided graduate student tuition waivers in the amount of \$160,000. This is one of the examples of the way in which the two institutions can work together and provide unique resources and opportunities.

As a result of the relationship between Ohio State and the Cleveland Clinic Foundation, the Whitaker Foundation awarded us a Special Opportunities Award of almost \$0.75 million to develop a new curriculum in Biomedical Imaging Engineering. What is very interesting is that after the application was initially reviewed, the Whitaker Foundation requested a site visit. I assumed that they would want to visit Ohio State; however, they said no, they wanted to meet at the Cleveland Clinic to see: if the affiliation was real; and to meet in private with our graduate student here at CCF. When the president of the Foundation exited the meeting and told us that he would strongly encourage any young person wishing to study biomedical engineering to do it at the Cleveland Clinic, we knew then that we had received the award.

The affiliation has also caught the imagination of some local philanthropists. For example, Dr. Thomas Mastin who is a former CEO of Lubrizol was very interested in our program and endowed a fellowship in Biomedical Engineering specifically to support a graduate student from Ohio State doing graduate work here at the Cleveland Clinic.

Let me now briefly tell you about three of our students, and give you some idea of the types of research projects that they are doing. Shaun Hanson came to us from Utah State University where he received a Bachelor of Science in Mechanical Engineering. I believe that one of the things that is most important to Shaun is that here at the Clinic he is working on multiple real projects which are preparing him for a career

CLEVELAND CLINIC/OHIO STATE UNIVERSITY AFFILIATION (contd)

Dr. Cornhill: (contd)

after graduation. Shaun is working in the area of osteoporosis and using unique image processing techniques to understand that process. This is a particularly important problem in post-menopausal women, the elderly, and also astronauts.

Anila Lingamneni came to us from Iowa State University where she received a Bachelor of Science in Biomedical Engineering and has an undergraduate degree in electrical engineering from the Birla Institute of Technology and Science in India. She has been one of our most enthusiastic students and I believe that her statement, "This is the way biomedical engineering should be" really sums up her feelings. She is working with Dr. Pete Hardy and Dr. Rick White in Radiology and using a unique magnetic resonance imaging technique to study myocardial mechanisms.

Finally, Dominik Meier comes to us from the Swiss Federal Institute of Technology -- the MIT of Switzerland. He sees unique opportunities at the Clinic with the close interaction between the engineers and the medical staff. He is an outstanding student. He is by the way one of my students, so I may be biased. Dominik is working on the important question of arterial wall plaque rupture, which plays a major role in myocardial infarction and sudden death.

During the two years of the affiliation, four of our staff members of Biomedical Engineering at the Cleveland Clinic have obtained faculty appointments at Ohio State and there are six members of the staff who have their dossiers currently in review at Ohio State.

Now, I would like to present briefly some of the joint research projects in which faculty and staff from both organizations are participating. In the first two years of the affiliation, we have obtained almost \$2 million in research funding for these activities. We believe that many of these grants would not have been possible if a single organization submitted them. The \$2 million does not include the \$0.75 million from the Whitaker Foundation or the Mastin Endowment.

Let me just speak very briefly about three of these projects. The first research project is on continuous magnetic cell separation. This joint project involves Jeffrey Chalmers, Associate Professor in Chemical Engineering at Ohio State, and Maciej Zborowski of the Department of Biomedical Engineering here at the Clinic. As a result of their efforts, they have received \$180,000 in funding from the Whitaker Foundation and almost \$400,000 from the National Institute of Health. Their project is to use antibodies to which iron particles are attached as a means of identifying individual cell types and then putting them through very high magnetic fields to separate the requisite cell. This project has the potential to have a major impact in the area of AIDS, cancer, and on health care costs. This very simple device may replace equipment currently in use which costs hundreds of thousands of dollars and requires a full-time operator.

Another research project in which I am personally involved takes the expertise in my laboratory at Ohio State and merges it with the expertise at CCF in Cardiology with Dr. Steven Nissen and in Biomedical Engineering with Dr. Kimerly Powell. The goal of this project is to identify Single Leg Separation, that is the lawyer's term for breakage, of the Bjork-Shiley Heart valve. The Pfizer Drug Company that owns Shiley is supporting this work. The problem here is that 40,000 of these valves have been implanted in people and the outlet strut is breaking initially on one side and then on the other side at a rate of 1 percent per year. When both sides break, the result is

CLEVELAND CLINIC/OHIO STATE UNIVERSITY AFFILIATION (contd)

Dr. Cornhill: (contd)

the death of the patient. So our challenge is to identify 25 micron cracks using x-rays in a heart that is moving in a rather erratic rhythm.

Finally, let me talk about the exciting project we are establishing in Non-Pulsatile Cardiac Assist. This project is developing a continuous flow pump which would supplement a failing left or right ventricle and would be implanted for long-term support or to keep patients alive awaiting cardiac transplantation. There is a very large number of individuals involved in this project. Leonard Golding, a Cardiac Surgeon in Biomedical Engineering at CCF, is heading the project; Sho Nakamura, from Ohio State, provides expertise in fluid mechanics; and Bill Smith, from CCF, provides expertise in design. Dr. Xu, an outstanding Ohio State faculty member in Electrical Engineering, is working on the pump motors. We also have a partnership with Motor Technology, Inc., Edison Biotechnology Center, and also the Office of Research. This group is now working very feverishly to submit a response to a request for a proposal from the National Heart and Lung Institute, to develop innovative cardiac assist devices. The NIH will set aside \$30 million for this program and proposal would be funded at a level of \$5 to \$10 million each. This slide shows this very small size of the current pump. It has many advantages including its very small size, very simple design and its blood lubricated bearing. Because of its small size, the pump can be used in the right and left side of the heart. It is our hope that if we are successful with this project, that in the years to come when one goes to one's physician that he/she will say your blood pressure is normal, but you have no pulse.

In closing, let me just say that we believe that the biomedical engineering affiliation has been very successful. We believe however that there are a number of challenges left: 1) to streamline the appointment process at Ohio State; 2) to provide significant research seed funding for research projects conducted cooperatively at both institutions; and 3) to take the Biomedical Engineering model and replicate in the areas of Cellular and Molecular Biology.

Thank you very much.

Dr. Tzagournis:

Thank you very much. If you have any questions, we would be happy to answer them.

President Gee:

Let me just make one comment and, Andy, I hope you return this to your colleagues. I think, needless to say, that we are all very impressed by where we were two years ago and where we are now. I think the point that is most important is that we can go so much further. I want you, in particular, to understand that we are completely devoted to this effort and, indeed, I think that we were really energized by this presentation. Please let us know what we need to do. I speak on behalf of everyone when I thank all of you for your hospitality at this wonderful place. We will come up often.

Dr. Fishleder:

Thank you for coming, and hopefully next year we will have a report on more that we are doing.

CLEVELAND CLINIC/OHIO STATE UNIVERSITY AFFILIATION (contd)

Mr. Kessler:

Thank you, doctors.

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President Gee:

Mr. Chairman, before you go on I just noticed an oversight that I had. My dear friend and colleague, Gerald Reagan, Secretary of the University Senate, is here representing our faculty. He traveled all this way and, Gerry, for that, if nothing else, you ought to receive recognition. So welcome. I am glad to have you here.

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REPORT ON RESEARCH FOUNDATION

Mr. Celeste:

You should all find a copy of the report of the August 1994 Grants and Contracts of The Ohio State University Research Foundation at your places.

I am pleased to report that expenditures from external sources are ahead of last year by 14.1 percent for a total of \$35.4 million through August 31, 1994.

You will also find projects that are highlighted, in particular, four Young Investigator Awards from the NSF to faculty in Engineering. Two that I would like to highlight are: 1) Ohio State has been designated one of the NIH Women's Health Initiative sites. OSU will receive \$8.6 million over the next 11 years to study cancer, heart disease, and osteoporosis in women, and what impact improved nutrition may have on these diseases; and 2) a \$1.0 million grant to the Cancer Center to conduct clinical trials as part of a consortium of hospitals that includes the Cleveland Clinic Foundation.

I would like to mention that I had an opportunity to spend some time with Dr. Cornhill yesterday and had a preview of his presentation today. I think it is a tremendous part of what Ohio is all about in terms of this collaboration.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 95-40

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for August 1994 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

REPORT OF RESEARCH CONTRACTS AND GRANTS (contd)

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of August 1994 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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HOSPITALS BOARD REPORT

Mr. Skestos:

At the September meeting, the Administrative/Operations Committee and Executive Committee continued their discussions on the actions required by the Medical Center in order to remain viable in the changing medical economy.

The discussions included a presentation on the potential significant reduction of payment for graduate medical education by Medicaid as Medicaid begins to allow commercial insurance companies/HMO's to manage Medicaid provider panels. There was also a report on the challenges associated with establishing local primary care networks and regional hospital networks. Highlighted were the current high investment costs for acquiring primary care sites, and the increased annual operating costs created by certain university and state regulations.

The Executive Committee reviewed and recommended for the University Board of Trustees approval the Hospitals participation with Grant Medical Center in the formation of a new consolidated helicopter corporation. Also, the Executive Committee received a preliminary report on the audited financials for Fiscal Year 1994. This report indicated an excellent financial/operating year. The financial report for the first two months of this operating year indicated the results are slightly above budget.

I would also like to recommend the following resolutions:

OHIO MEDICAL SCHOOLS CONSORTIUM

Resolution No. 95-41

Synopsis: Authorization for the University to become a founding member of the Ohio Medical Schools Consortium, a non-profit corporation is proposed.

WHEREAS the University has determined that it is advisable to enter into an agreement as authorized by Ohio Revised Code Section 140.03 to become a founding member of the Ohio Medical Schools Consortium (Consortium) in order to provide cooperative programs, projects, activities, and services; and

WHEREAS collaboration between the University Medical Center and the Consortium shall better provide for the health and welfare of the people of the State of Ohio by enhancing the availability, efficiency, and economy of the health care facilities and the services rendered thereby; and

OHIO MEDICAL SCHOOLS CONSORTIUM (contd)

WHEREAS the University Medical Center in cooperation with the other Ohio Medical Schools will be able to exercise a leadership role in health care reform by operating a model, statewide delivery system which can participate in statewide, regional, and local teaching opportunities and health care initiatives; and

WHEREAS the appropriate University offices have determined that it is in the best interest of the University for the University to become a member of the Consortium:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby authorizes The Ohio State University to join the Ohio Medical Schools Consortium, subject to additional authorization by this Board before the University Medical Center may participate in any Consortium plan to implement a statewide integrated health care system or incur any major commitment of dollars or risk to such a program, and authorizes the Dean of the College of Medicine, or his or her designee, to serve as the representative of the University in its capacity as a member of the Consortium, with membership costs associated with such membership to be provided through funds of the Ohio State Medical Center; and

BE IT FURTHER RESOLVED, That the Dean of the College of Medicine, or his or her designee, or any Trustee, officer, employee, or agent of the University, as selected by the President, or any faculty member designated by the Dean of the College of Medicine as may be required by the governing documents of the Consortium, is hereby authorized and directed, in his or her official capacity, to serve as a trustee, officer, or member of the Consortium, representing the interest of the University in such capacity as part of their official responsibilities to the University, and to do any and all things necessary or proper to carry out the matters and obligations of membership in the Consortium, and in so doing they shall be entitled to any immunity, insurance, or indemnity protection to which officers and employees of the University now are, or hereafter may become entitled.

**UNIVERSITY MEMBERSHIP IN
THE OHIO MEDICAL TRANSPORTATION CORPORATION**

Resolution No. 95-42

Synopsis: Recommendation that The Ohio State University become a member of a new corporation to provide helicopter medical services to the Central Ohio area is proposed.

WHEREAS The Board of Trustees of The Ohio State University authorized The Ohio State University to participate in the Hospital Helicopter Consortium of Central Ohio, (dba Skymed) to provide a helicopter transportation service; and

WHEREAS since 1987, The Ohio State University has been the principal member of the Hospital Helicopter Consortium of Central Ohio; and

WHEREAS the Hospital Helicopter Consortium of Central Ohio has provided a valuable service to the public at-large as well as other hospital facilities; and

WHEREAS a similar helicopter service has been operated by Grant Medical Center; and

WHEREAS University Hospitals and Grant Medical Center have determined that services to the community would be improved at a reduced cost if the two programs were consolidated; and

**UNIVERSITY MEMBERSHIP IN
THE OHIO MEDICAL TRANSPORTATION CORPORATION (contd)**

WHEREAS the University Hospitals Board has determined that such consolidation would be in the best interest of the University as well as the community at-large:

NOW THEREFORE

BE IT RESOLVED, That The Ohio State University Board of Trustees authorizes the University to form and participate in a new consolidated helicopter corporation and that the appropriate officials of The Ohio State University are empowered to take all such actions as are necessary to form and participate in such a corporation upon such terms and conditions as are in the best interest of the University; and

BE IT FURTHER RESOLVED, That the President and the Vice President for Health Sciences or their designees or any trustee, officer or employee of the University as selected by the President, is hereby authorized and directed in his/her official capacity to serve as a director of the new helicopter corporation, representing the interest of the University as part of their official responsibilities to the University thereby entitling them to any immunity, insurance or indemnity protection to which officers and employees of the University now are, or hereafter may become, entitled.

Upon motion of Mr. Skestos, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote.

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AGRICULTURAL AFFAIRS COMMITTEE REPORT

Mr. Celeste:

The Agricultural Affairs Committee of the Board of Trustees met at the Farm Science Review - Vice President's Luncheon on September 20. The Farm Science Review is held at the Molly Caren Agricultural Center near London, Ohio, and is an annual, three-day event.

Approximately 400 agricultural leaders, legislators, and University administrators attended the luncheon, which was held in a large tent on the Farm Science Review grounds. One of the annual treats is the role that Ed Johnson of ABN Radio plays as the emcee of this event. And for those who haven't heard him emcee, it is mandatory that you have the opportunity -- he does a magnificent job. The program included a welcome from Bob Moser, greetings from President Gee and Governor George Voinovich, and remarks by Richard Rominger, Deputy Secretary of the USDA. A special plaque presentation was made to House Speaker Vern Riffe for his support of agriculture. Craig Fendrick, Manager of the Farm Science Review gave an update of the Review and then participated with Bob Moser in the induction of three new members to the Farm Science Review Hall of Fame.

Following the luncheon, the Trustees, accompanied by two members of the Council on Agricultural, Research, Extension and Teaching, Joe Motz and Tim Hartsock, toured the Farm Science Review. Transportation was provided by a soy diesel bus supplied by the Ohio Soy Bean Association. Tour stops included the College of Food, Agricultural, and Environmental Sciences Tent, the Home Yard and Garden, and Utzinger Memorial Garden displays, the general exhibit areas, the Gwynne Conservation Area, and some field demonstrations.

Two all-time records were set at the Review this year. Pending verification, it is estimated that 132,400 individuals attended the Farm Science Review. There were 598 commercial exhibitors taking part in the 1994 Review.

AGRICULTURAL AFFAIRS COMMITTEE REPORT (contd)

Mr. Celeste: (contd)

One of the other functions at the luncheon was the opportunity for the Board to recognize Bob Moser for his excellent work in the past year on the reorganization efforts and restructuring. At this time, I would like to make a motion to ratify the Expression of Appreciation that was presented to Bob Moser at the Farm Science Review and ask Bob to come up so we can give him a more formal recognition for this effort.

EXPRESSION OF APPRECIATION

Resolution No. 95-43

WHEREAS Dr. Bobby Moser, as vice president for agricultural administration and dean, has demonstrated outstanding leadership abilities by bringing together faculty, staff, and students to work together as a cohesive group to engage in the challenging project of restructuring the college; and

WHEREAS Dr. Moser, and all concerned, have accomplished the college's restructuring in an equitable and prudent manner in order to better address current issues, as well as those that will emerge as we enter a new century; and

WHEREAS Dr. Moser initiated and led the college to consensus on renaming the college in more descriptive terms, changing its name to the College of Food, Agricultural, and Environmental Sciences; and

WHEREAS Dr. Moser, in the spirit the University's mission and vision statements, has expanded efforts in affirmative action, with demonstrable results; and in the formation of a college-wide Affirmative Action Committee, charged with nurturing diversity; and

WHEREAS he is the recipient of several prestigious awards, including the Outstanding Alumni Award from Oklahoma State University, the Professional Excellence Award from the Ohio Turfgrass Foundation, and the Service Award from the Ohio Swine Industry;

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees of The Ohio State University express its sincere appreciation to Dr. Bobby D. Moser for his service and leadership to The Ohio State University and wishes him continued success in the future; and

BE IT FURTHER RESOLVED, That this Board hereby ratify this Expression of Appreciation which was presented to Dr. Bobby Moser at the Farm Science Review on September 20, 1994.

Upon motion of Mr. Celeste, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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STUDENT AFFAIRS COMMITTEE REPORT

Ms. Ailabouni:

We held our Student Affairs Committee Meeting earlier this week so that I could hear from the Student Government leaders. On behalf of the Council of Graduate Students, Vice President Aldo Aguirre-Caceres reported that CGS has been involved

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Ms. Ailabouni: (contd)

with various programming in an effort to reach out to its students. This began with the Orientation - Welcome Reception on September 19, which had a wonderful turnout. On behalf of CGS, he extended a special thanks to President Gee and Mr. George Skestos for their positive remarks to the students. CGS also participated in the Welcome Bash at the Wexner Center for the Arts on September 21. They have also been proactive in recruiting students to get involved by providing informational tables at various student resource fairs, including: Asian-American students resource fair; African-American students resource fair; and the Gay-Lesbian and Bisexual resource fair.

CGS internally also has established a committee on multicultural human diversity. This committee consists of graduate students who are currently serving on University-level committees dealing with diversity. The purpose of this internal committee is to learn and discuss with those students how the different University departments are viewing the place of diversity and how each department is implementing new policies with regards to multiculturalism and diversity.

Also CGS has passed a resolution on graduate student stipends, and they have resolved that both the average graduate student stipend and the minimum graduate student stipend be increased by 15 percent for the time period 1993-94 to 1996-97. CGS would like to thank Provost Sisson for his address at the Council meeting earlier this quarter and an early thank you to Dr. Gee for when he will be addressing their meeting at the end of this month.

On behalf of the Interprofessional Council, President Aaron Granger reported on IPC's recent programming which included two proposals. The first of those proposals involved the creation of a student diversity council. This council would have one student representative from all student organizations of the University who's primary goal is to educate the University community about their organizations' costs. He explained that the goal of this council is to get unlike organizations to do some jointly sponsored events that they would work together on. He also stated that diversity is more than the presence of those different organizations on our campus, but that they should all be working together. As part of that effort, those organizations would commit to attending each others' programming, even if they are not involved in it in a collaborative effort.

IPC's second proposal is for the three student governments to come up with a student 5-year plan so they could address where we, as students, want this University to be by the year 2000. This would be for the purpose of finding some sense of continuity even with the changing student organizations' administrations. With both of those proposals, IPC plans to work with both the Council of Graduate Students and the Undergraduate Student Government.

Unfortunately the Undergraduate Student Government was not able to provide me with a specific report this month, but I am confident that they are continuing with their positive programming, and I would report on that next month.

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October 7, 1994 meeting, Board of Trustees

Mr. Kessler:

This morning we will be conducting the remaining Committee meetings as committees of the whole and I would like to call on Mr. Skestos to chair the Educational Affairs Committee meeting.

EDUCATIONAL AFFAIRS COMMITTEE MEETING

**WAIVER OF PARAGRAPH (F) OF BYLAW 3335-1-08
OF THE ADMINISTRATIVE CODE**

Resolution No. 95-44

Synopsis: Recommendation of the following Waiver of Paragraph (F) of Bylaw 3335-1-08 of the Administrative Code is proposed.

WHEREAS the Board of Trustees of The Ohio State University did, on January 9, 1976, amend paragraph (F) of bylaw 3335-1-08 of the Administrative Code to state that "buildings and structures shall not be named for any person who is an officer or employee of the University or the State of Ohio, but may be named for a person who has been retired or has otherwise left such a position for a minimum of three years"; and

WHEREAS the President wishes to recommend that the therapeutic recreational park adjacent to Dodd Hall, be named to honor Dr. Ernest W. Johnson, Associate Dean in the College of Medicine and Professor in the Department of Physical Medicine and Rehabilitation, and the School of Allied Medical Professions:

NOW THEREFORE

BE IT RESOLVED, That the applicable requirements of paragraph (F) of bylaw 3335-1-08 of the Administrative Code be waived so that the therapeutic recreational park adjacent to Dodd Hall may be named for an officer or employee of the University or the State of Ohio who has not been retired from such position for three years.

NAMING OF PARK

Resolution No. 95-45

Synopsis: Naming of the therapeutic recreational park adjacent to Dodd Hall on main campus of The Ohio State University is proposed.

WHEREAS upon the recommendation of the President, with the concurrence of the President's Executive Committee, it has been proposed that the newly constructed therapeutic recreational park adjacent to Dodd Hall at the corner of 9th Avenue and Cannon Drive be named "The Ernest W. Johnson Park" to reflect Dr. Johnson's role as an advocate for the physically challenged and a driving force behind accessibility efforts; and

WHEREAS Dr. Johnson served as chairperson of the Department of Physical Medicine and Rehabilitation for 25 years, during which time he trained most of the physiatrist in Central Ohio and many throughout the nation; and

NAMING OF PARK (contd)

WHEREAS Dr. Johnson helped mold Dodd Hall into one of the most respected physical rehabilitation centers in the nation, named as one of America's top ten for the last five years; and

WHEREAS the park was designed to enhance the therapeutic rehabilitation process and provide a location to improve the quality of life for patients of Dodd Hall:

NOW THEREFORE

BE IT RESOLVED, That hereafter the therapeutic recreational park adjacent to Dodd Hall shall be named "The Ernest W. Johnson Park."

PERSONNEL ACTIONS

Resolution No. 95-46

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the August 31, 1994 meeting of the Board, including the following Appointments, Appointment of Chairpersons, Leaves of Absence Without Salary, Leave of Absence Without Salary--Continuation, Professional Improvement Leave, Professional Improvement Leave--Cancellation, Professional Improvement Leave--Change in Dates, and Emeritus Titles, as detailed in the University Budget be approved.

Appointments

Name: LEROY PERNELL
Title: Vice Provost for Minority Affairs
Office: Academic Affairs
Salary: \$110,616.00
Effective: September 1, 1994

Name: DANIEL L. JENSEN
Title: Professor (The Deloitte and Touche Accounting Professorship)
Department: Accounting and Management Information Systems
Salary: \$98,244.00
Term: October 1, 1994 - September 30, 1999

Appointment of Chairpersons

September 1, 1994 through June 30, 1998

Industrial and Systems Engineering and
Welding Engineering
(To be combined - new name to be
determined) Richard Allen Miller

October 1, 1994 through September 30, 1995

Educational Policy and Leadership Beverly M. Gordon*

*Acting

October 7, 1994 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Appointment of Chairpersons (contd)

October 1, 1994 through June 30, 1998

Civil Engineering and Engineering Graphics
(To be combined - new name to be
determined)

Keith W. Bedford

Computer and Information Science

Stuart H. Zweben

Leaves of Absence Without Salary

AUDREY A. JAFFE, Associate Professor, Department of English, effective Spring Quarter 1995, for personal reasons.

JEFFREY M. KIPNIS, Associate Professor, Department of Architecture, effective Autumn Quarter 1994 and Winter Quarter 1995, to complete work in progress at the Architectural Association.

GAY Y. MILLER, Associate Professor, Department of Veterinary Preventive Medicine, effective October 1, 1994, through March 31, 1995, to work with colleagues at the University of Illinois.

CAROL F. ARKIN, Assistant Professor, The Ohio State University Extension, effective September 1, 1994, through September 20, 1994, for personal reasons.

CAROL S. TAYLOR, Assistant Professor, Department of English (Mansfield Campus), effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995, to direct an undergraduate research project.

Leave of Absence Without Salary--Continuation

NANCY E. ANDREWS, Assistant Professor, Department of Classics, effective Autumn Quarter 1994 and Winter Quarter 1995, to continue her Post-doctoral Research Fellowship at the University of Queensland.

Professional Improvement Leave

JAMES L. GINTER, Chairperson and Professor, Department of Marketing, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

Professional Improvement Leave--Cancellation

MANJULA B. WALDRON, Professor, Department of Biomedical Engineering, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

Professional Improvement Leave--Change in Dates

H. LEWIS ULMAN, Associate Professor, Department of English, change dates from Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995, to Autumn Quarter 1994.

Emeritus Titles

VIRGINIA G. ALLEN, Department of Educational Theory and Practice (Marion Campus), with the title Professor Emeritus, effective September 1, 1994.

PERSONNEL ACTIONS (contd)

Emeritus Titles (contd)

FRANKLIN D. DEMANA, Department of Mathematics, with the title Professor Emeritus, effective October 1, 1994.

HANS-ERICH KELLER, Department of French and Italian, with the title Professor Emeritus, effective July 1, 1994.

LEOPOLD LISS, Department of Pathology, with the title Professor Emeritus, effective September 1, 1994.

CARL H. POPELAR, Department of Engineering Mechanics, with the title Professor Emeritus, effective July 1, 1994.

RESOLUTIONS IN MEMORIAM

Resolution No. 95-47

Synopsis: Approval of eight Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

Richard R. Davis

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 20, 1994, of Richard R. Davis, Professor Emeritus in the Department of Agronomy.

Dr. Davis was born on December 7, 1923, in Kennedy, Alabama. Dr. Davis served a three-year tour of duty with the U.S. Navy during World War II, prior to receiving his B.S. degree in 1947 from Auburn University in Agricultural Science. He received his M.S. (1949) and his Ph.D. (1950) degrees in Agronomy and Crop Production, respectively, from Purdue University. He joined the Agronomy Department at The Ohio State University as an assistant in 1950. He was promoted to assistant professor in 1952, associate professor in 1953, and to professor in 1959.

Dr. Davis won distinction as a turfgrass and pasture research scientist. In 1961, he was named associate chair of the Agronomy Department and in 1969 he became assistant director of the Ohio Agricultural Research and Development Center. In 1978, he retired from the faculty in order to become vice president of Mississippi State University's Division of Agriculture, Forestry, and Veterinary Medicine. He retired from the faculty of Mississippi State in 1986.

A national leader in Agronomy, Dr. Davis was President of the Crop Science Society of America from 1973-1974. He was a Fellow in the Agronomy Society of America and a member of numerous scientific organizations. He and his wife Ruth, were avid square dancers and he was active in the Kiwanis.

On behalf of the University, the Board of Trustees expresses to the family of Professor Davis its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

RESOLUTIONS IN MEMORIAM (contd)

Allen W. Hall

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 30, 1994, of Allen W. Hall, Associate Dean and Professor Emeritus in the College of Dentistry.

Dr. Hall was born October 25, 1927, in East Liverpool, Ohio. He attended Westminster College before serving in the United States Army. He enrolled in The Ohio State University as a pre-dental student and earned a B.A. degree in 1951 and a D.D.S. degree in 1955. Dr. Hall then completed an internship in pediatric dentistry at the Columbus Children's Hospital.

He entered into the private practice of pediatric dentistry in Columbus, joining the College of Dentistry's faculty as a part-time clinical instructor in 1956. In 1960, he became a full-time instructor, advancing through the ranks to Professor in 1974. While a faculty member, he continued his education and was awarded a Master of Science in 1966.

He served as chairperson of the Section of Pediatric Dentistry and Chief of Dental Services at Children's Hospital from 1970 until 1976, and was appointed Assistant Dean and Secretary of the College. He retired in 1988 as Professor and Associate Dean.

In addition to his faculty and administrative contributions to the University, he will be remembered for his introduction and development of a dental health program for college athletes. His initial interest was spawned by his life-long love of athletics and his commitment to prevention of disease and injury.

He was able to convince the athletic department and football coach Woody Hayes of the value of mouthguards for football players and was appointed as the first team dentist in 1968. Dr. Hall provided a custom mouthguard program for the players. His program which is one of the first, if not the first, of its kind continued development under his guidance. It now provides a wide range of dental health services to all Ohio State student athletes and serves as a model for other universities.

He was a member of Delta Sigma Delta (dental fraternity), Omicron Kappa Upsilon (dental honorary fraternity), and The Ohio State University President's Club. Active in his profession, he held office in several organizations. He was a member of the American Dental Association, the Ohio Dental Association, the Columbus Dental Society, the American Academy of Pediatric Dentistry, and the American Society of Dentistry for Children.

On behalf of the University, the Board of Trustees expresses its sympathy and understanding to his family. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Philip B. Hardymon

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 31, 1994, of Philip B. Hardymon, Clinical Professor Emeritus in the Department of Surgery.

Dr. Hardymon was born on January 17, 1914, in Maysville, Kentucky. He received his undergraduate degree from the University of Kentucky and his medical degree from Vanderbilt. Dr. Hardymon obtained his specialty training in Surgery at Bowman Grey Medical School, staying on as an Assistant Professor of Surgery in 1946.

Philip Hardymon joined the faculty of The Ohio State University in 1947 as a Clinical Instructor in Surgery while he started a busy private practice. Dr. Hardymon was a member of the staffs of St. Anthony, Grant, Children's, University, Mt. Carmel, and St. Francis Hospitals. He served as chief of staff at both St. Francis and St. Anthony Hospitals. The medical library at St. Anthony Hospital was named the Hardymon Medical Library in 1982 in honor of his many contributions and service to that institution.

RESOLUTIONS IN MEMORIAM (contd)

Philip B. Hardymon (contd)

Professor Hardymon was certified by the American Board of Surgery, the American Board of Thoracic Surgery, and was elected a Fellow of the American College of Surgeons in 1949. He was active in numerous local medical societies including the Columbus Surgical Society (secretary-treasurer 1952-53), the Ohio State Medical Association (secretary-treasurer 1962-68), the Franklin County Medical Association, and the Association of Hospital Medical Education.

On behalf of the University, the Board of Trustees expresses to the family of Professor Hardymon its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Gilman D. Kirk

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 3, 1994, of Gilman D. Kirk, Assistant Professor Emeritus in the Department of Surgery.

Dr. Kirk was born on August 8, 1908, in Toledo, Ohio. He received his undergraduate degree from Yale and his medical degree from The Ohio State University College of Medicine in 1934. Dr. Kirk obtained his specialty training in Surgery at The Ohio State University.

Gilman Kirk first joined the faculty of The Ohio State University in 1937 as a Clinical Instructor in Surgery. He served the University for the next 42 years. This service was interrupted during World War II when Dr. Kirk served as Chief of Surgery of the 53rd General Hospital, Malvern, England, and the 297th General Hospital, Marsailles, France. Upon returning to Ohio State, Dr. Kirk was promoted to Clinical Assistant Professor of Surgery where he served until 1979. He taught students and residents at University Hospital as well as several other community hospitals during their rotations. He was a popular teacher and participated fully in rounds and conferences. He received an Alumni Achievement Award from the College of Medicine in September 1974.

Dr. Kirk was an active participant in local and national societies. He served as President of the Columbus Surgical Society, the Columbus Academy of Medicine, and the Medical Forum, was a Diplomat of the American Board of Surgery, a Fellow of the American College of Surgery, and a member of numerous local societies. Dr. Kirk was an active member of the staffs of Mt. Carmel, Children's, St. Anthony, and Grant Hospitals.

On behalf of the University, the Board of Trustees expresses to the family of Professor Kirk its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

John R. Knoderer

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 17, 1994, of John R. Knoderer, Assistant Professor Emeritus in the College of Dentistry (Restorative Dentistry).

Dr. Knoderer was born November 7, 1917, in Columbus, Ohio. He attended The Ohio State University and earned a D.D.S. degree with honors in 1941. His initial effort to establish a private practice was cut short by the entry of the United States into the Second World War. He served as a dental surgeon with the 11th Airborne Division in the Pacific War Zone and he rose to the rank of Major in the U.S. Army Dental Corps.

RESOLUTIONS IN MEMORIAM (contd)

John R. Knoderer (contd)

After the war, Dr. Knoderer returned to Columbus and entered private practice with his father, Dr. William H. Knoderer. He maintained a general dental practice at that office for thirty years. In 1950, he joined the College of Dentistry faculty as a part-time clinical instructor serving in several departments within the College. He was representative of many Columbus area dentists who held part-time appointments. They became the principal teaching cadre of the clinical disciplines. In 1973, he accepted a full-time appointment in the Department of Operative Dentistry and remained with the department until his retirement in 1988. During his tenure he devoted all of his time to clinical instruction.

Dr. Knoderer was a member of the Omicron Kappa Upsilon (dental honorary fraternity), a charter member of Holy Trinity Lutheran Church, and he belonged to several other prominent Columbus area organizations.

On behalf of the University, the Board of Trustees expresses to the family of Professor Knoderer its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Harold E. Reynard

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 5, 1994, of Harold E. Reynard, Professor Emeritus in the Department of Educational Services and Research.

Dr. Reynard was a part of The Ohio State University for most of his life. At Ohio State, he received his B.A. in Chemistry in 1935, his B.A. in Education in 1936, his M.A. in Education in 1938, and his Ph.D. in Educational Foundations in 1954. After earning his Ph.D., he was hired as a professor in the Bureau of Educational Research at Ohio State, teaching and working with both undergraduate and graduate students until his retirement. His major writing and research interests were in guidance counseling and governance in public schools, working closely with Ohio's state superintendents in order to make public schooling better. Those working with Dr. Reynard said that he made them feel like they were all "teammates" working for students and for education. He was also a former teacher and principal at Ohio State University School.

After living in Ft. Lauderdale, Florida, Professor Reynard and his wife returned to Columbus as they had always considered Columbus and Ohio State home. Dr. Harold Reynard was always a part of Ohio State, always considerate of his students and their education, asking that upon his death contributions be made to The Ohio State University Scholarship Fund.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Reynard its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Donald B. Robinson

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 17, 1994, of Donald B. Robinson, Professor Emeritus in the Department of Agricultural Education and the Ohio State University Extension.

RESOLUTIONS IN MEMORIAM (contd)

Donald B. Robinson (contd)

Professor Robinson was born January 2, 1904, in Waseon, Ohio. He completed his B.S. in agriculture degree (1927) and his M.S. degree in agriculture (1942), both from The Ohio State University.

"Robbie" began his Extension career in Ohio on March 1, 1944, as the Agricultural Agent in Union County. In 1946, he became Assistant Supervisor of Agricultural Extension Programs, working in western Ohio and held this position until 1951, when he was appointed Extension District Supervisor. In 1954, he became Assistant Director of Programs and in 1962 was named a member of The Ohio State University Contract Team for developing agricultural universities in India. He worked as an advisor to the University of Udaipur in Udaipur, Rajasthan, India, until 1964, when he returned to The Ohio State University as a District Supervisor. In 1965, he again returned to India and worked with the farm families in improving farming and family living in India. He continued this work until 1967 and then returned to The Ohio State University as a District Supervisor. He was appointed State Leader, Program Development in 1968 and held this position until his retirement in 1969.

Professor Robinson's contributions in providing excellent Extension educational programs in agricultural research, teaching, and farming, as well as implementing and evaluating Extension programs during his career earned him the respect and admiration of co-workers and associates throughout the state.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to his family. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Rudolph Speiser

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 4, 1994, of Rudolph Speiser, Professor Emeritus in the Department of Materials Science and Engineering.

Professor Rudolph "Rudy" Speiser was born in Cleveland, Ohio, on February 15, 1910. He was awarded B.A. and M.A. degrees in chemistry from The Ohio State University in 1938 and 1939, respectively. His M.A. thesis was concerned with "Critical Phenomena." He then entered Polytechnical Institute of Brooklyn, now called Polytechnic University, where he received a Ph.D. in physical chemistry in 1942 upon completion of his research on "Thermal Decomposition of N-Octane." From 1940 to 1942 he was an instructor in physical chemistry at "Brooklyn Poly." Before and during his years as an undergraduate student, Dr. Speiser worked as a technical director for many theater productions connected with the WPA, and he enjoyed telling stories about his encounters with young actors and theater personalities, such as Orson Welles, who later became celebrities.

Dr. Speiser's parents emigrated from Hungary shortly before his birth. His early years in Cleveland were made difficult by the death of his father who was killed in an automobile accident before he was five years old. After his widowed mother became ill, he spent several years in orphanages in the Cleveland area. There he was singled out as a particularly bright student and given special academic encouragement. In later years, Professor Speiser acknowledged this attention and often, in conversations with his family and colleagues, gave special recognition to some of the teachers in the Cleveland public school system who were instrumental in helping him. As a child, he developed a lifelong interest in reading and enjoyed frequent visits to public libraries. As a high school student, he earned needed money as a librarian's assistant. Financial pressures delayed and extended his college years.

RESOLUTIONS IN MEMORIAM (contd)

Rudolph Speiser (contd)

Dr. Speiser joined the Eastern Regional Research Laboratory in Philadelphia as Principal Physical Chemist in 1942. There he did research in support of the World War II effort, particularly in connection with synthetic rubber proteins, starch, and pectinic acids. He developed light scattering equipment and refractometers, as well as special equipment for the determination of molecular weights and shape factors of polymer molecules. From 1942 to 1946, he also taught evening courses in thermodynamics and statistical mechanics and physical organic chemistry at Temple University. He also lectured on polymer chemistry at the University of Pennsylvania. In 1946, he left government service to join the research effort of Professor H. L. Johnston in the Department of Chemistry at Ohio State. Professor Johnston had an enormous program of sponsored research during and after World War II. Dr. Speiser's title was Supervisor of High-Temperature Research. He was one of several key members of Professor Johnston's group who later became faculty members in physics, chemistry, and engineering. While with Johnston, Dr. Speiser developed techniques to study the thermodynamic behavior and structure of materials at very high temperatures (1600 to 2000 C). He was widely recognized for his contributions in the areas of x-ray analysis at high temperature, calorimetry and vapor pressure measurements, and measurement of thermal and electrical conductivity of materials. Highly skilled as an experimental scientist, he also made significant advances in theoretical topics, particularly with regard to the thermodynamics of mixing in condensed phases and the kinetics of phase transformations. These interests grew in importance during his later years.

As a member of the faculty in Metallurgical Engineering, Professor Speiser offered courses in thermodynamics and kinetics of metallurgical systems. He developed new courses in metal physics which brought solid-state theory and crystal physics into use by graduate students in metallurgy. Although most of his teaching was at the graduate level, he taught several courses over the years to undergraduates who enjoyed his colorful style. During his early years in Metallurgical Engineering, he developed a sponsored research program with support from the US Air Force, the American Iron and Steel Institute, the National Science Foundation, etc., in the areas of oxidation of alloys, phase transformations in alloys, electronic behavior of compounds, and surface energies. He is well known for his papers with Joseph Spretnak on the influence of boron on the properties of steels, as well as his papers with George St. Pierre on the tungsten-oxygen system. Rudy Speiser developed a thermodynamic model to account for the behavior of interstitial elements which he later applied to hydrogen in alloys.

In 1948, Dr. Speiser was asked to serve as a Lecturer in the Department of Metallurgical Engineering at Ohio State. He was appointed Assistant Professor in 1949 and one year later given a tenured appointment as Associate Professor. He was promoted to full Professor in 1957. He retired from the Department of Metallurgical Engineering in 1981. In 1988, the department merged into a new Department of Materials Science and Engineering. Following his retirement, Rudy Speiser and his wife, Betty, made their home in Estes Park, Colorado, where Dr. Speiser could pursue his long-time interest in mountain climbing. Prior to his retirement, he survived a major accident, when he and his good friend, Milton Boone, former Professor of Electrical Engineering, were swept off a face of the Matterhorn in Switzerland by an avalanche. They suffered serious injuries that required extended hospital stays. Dr. Speiser was undeterred by this setback, and his fascination with mountains continued.

Professor Speiser maintained an interest in sports all his life. In addition to mountain climbing, he was an excellent handball player and was instrumental in introducing many young faculty members to the game. He frequently played handball with Woody Hayes, with whom he shared a common birthdate, and their friendship extended to enjoying hikes together. He also enjoyed playing golf at The Ohio State University Golf Courses.

Rudy Speiser was active professionally and frequently gave lectures at international symposia of his professional societies. He was the author of many papers and book chapters. He collaborated

RESOLUTIONS IN MEMORIAM (contd)

Rudolph Speiser (contd)

successfully with many colleagues over the years and was particularly fond of taking new, young faculty members under his wing. He was dedicated to his scholarship and pursued new subjects avidly. He had great spirit and enthusiasm and readily entered into scientific discussions with colleagues and visitors where his breadth of knowledge and imagination provided enlightenment. These interdisciplinary conversations often took place during lunch at the Faculty Club where he was a member. He contributed greatly to the work of many University associates in chemistry, physics, electrical, and nuclear engineering, as well as biological sciences through informal encounters. He was a gifted teacher who was always eager to help someone learn.

Following his retirement to Estes Park, he visited the University of Colorado frequently and maintained contacts at Denver Institute. An interest in the mechanistic aspects of hurricanes, tornadoes, and earthquakes developed at this time. After several years, he and Betty spent winters near Tucson, Arizona, which they made their permanent home in 1985, even though they still enjoyed visiting Colorado in the summers. In Tucson, Dr. Speiser taught a course in electronic materials at the University of Arizona and, true to form, developed a collaboration with one of the young faculty members.

Rudy Speiser was a colorful, engaging, and interesting man who made friends wherever he went. He enjoyed meeting people and telling stories based on his experiences. His wide interests and his enthusiasms made him a wonderful companion to his wife, his three children, and all of his friends.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Rudolph Speiser its deepest sympathy. It was directed that this resolution be inscribed upon the minutes and that a copy be tendered to the family as an expression of the Board's realization of the loss that the family, the University, and his many friends, students, and associates have sustained.

Upon motion of Mr. Skestos, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote.

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Provost Sisson:

I have some good news that I would like to share with the Board and everyone else in attendance here. It has to do with rewards for distinguished teaching at Ohio State University -- it has just gotten better. I have been informed by Tom Sawyer, Chair of the Board of Directors of The Ohio State University Alumni Association, and Dan Heinlen, President and CEO of the Alumni Association, that the annual Alumni Distinguished Teaching Award prizes and support for them has been increased -- they are going to be doubled. The magnitude of the stipend in 1995 and the number of awards are going to be increased. The award will be increased from \$1,500 to \$3,000, and the number from eight to ten.

I also want to remind everyone that those selected for these awards have an increase in their base pay of \$1,200 per year, in addition to any merit allocation that is extended. And they become members of the University's Academy of Teaching, that honors those who contribute to distinctive and distinguished ways to the teaching mission of the University.

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FISCAL AFFAIRS COMMITTEE MEETING

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND PROJECT MANAGER AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT OF
CONTINGENCY FUNDS**

Resolution No. 95-48

**ARENA AND
DOAN/RHODES HALLS ELEVATOR MODERNIZATION**

Synopsis: Authorization for the employment of architectural/engineering firms and project manager for the Arena project and to accept the report of award of contracts and establishment of contingency funds for the Doan/Rhodes Halls Elevator Modernization project is proposed.

WHEREAS the University desires to employ an architectural/engineering firm and a project manager to provide programming, planning, schematic design, design development, construction documents, and contract administration for the construction of a new University arena with a seating capacity of about 20,000 - 21,000, to be used for basketball and other related University uses; and

WHEREAS the University desires to employ a project manager to provide value engineering, construction estimates, and project scheduling during the design process and, should the University elect, to provide these same services during the construction process, including prime contractor coordination, and other tasks to be determined; and

WHEREAS the design process will include development of a program of requirements, feasibility studies, and validation of current planning assumptions; and

WHEREAS the total estimated project cost of this project is approximately \$75,000,000 and the total estimated construction cost is \$60,000,000, with funding provided by House Bill 790 (\$15,000,000) and University bond proceeds and/or donor funds (\$60,000,000); and

WHEREAS a resolution adopted by the Board of Trustees on June 5, 1992 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to recommend the award of contracts for the Doan/Rhodes Hall Elevator Modernization project:

Doan/Rhodes Hall Elevator Modernization

This project will renovate four existing passenger elevators in Doan Hall, replace electronic controls on the main elevator bank in Rhodes Hall, and install one new elevator in an empty shaft in Rhodes Hall. The total project cost is \$1,380,600; funding is provided from University bond proceeds. The estimated completion date is January, 1996. The contract awarded is as follows:

General Contract:	Otis Elevator, Columbus, Ohio
Amount:	\$1,082,407 *+
Estimate:	\$1,000,000 *
Total All Contracts:	\$1,082,407 *

* Recommended alternates included in these totals.

+ The General Contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND PROJECT MANAGER AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT OF
CONTINGENCY FUNDS (contd)**

**ARENA AND
DOAN/RHODES HALLS ELEVATOR MODERNIZATION (contd)**

Doan/Rhodes Hall Elevator Modernization (contd)

Contingency Allowance: \$108,204 (10% of construction cost)

Total Project Cost: \$1,380,600

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized in compliance with the requirements of House Bill 790, to select qualified architectural/engineering and project management firms as necessary for the Arena and that the fees for these services be negotiated between the firms selected and the State of Ohio, Division of Public Works; and

BE IT FURTHER RESOLVED, That pursuant to the actions previously authorized by this Board, the report of award of contracts and establishment of contingency funds for the Doan/Rhodes Halls Elevator Modernization project is hereby accepted.

(See Appendix XVII for map, page 283.)

SALE OF REAL PROPERTY

Resolution No. 95-49

16.198 ACRES IN PIKE COUNTY

Synopsis: The sale of approximately 16.198 acres of unimproved real property located at OARDC's Piketon Research Extension Center is proposed.

WHEREAS The Ohio State University owns a tract of approximately 16.198 acres of unimproved real property located on the south side of State Route 32 just east of the intersection of Shyville Road in Pike County, Ohio; and

WHEREAS the Ohio Department of Transportation (ODOT) desires to purchase this tract of land for the purpose of making improvements to the Appalachian Highway; and

WHEREAS ODOT has offered to purchase the property for \$24,770.00, which is consistent with the value based on the University's current MAI appraisal; and

WHEREAS the appropriate University offices have determined that this sale of property is in the best interest of the University, and it is the desire of this Board to accept this offer and sell all of the University's right, title, and interest in this property:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized, in the name of the Board of Trustees, to sell all of the University's right, title, and interest in this property to the State of Ohio for the Ohio Department of Transportation at a price of not less

SALE OF REAL PROPERTY (contd)

16.198 ACRES IN PIKE COUNTY (contd)

than \$24,770.00, upon such terms and conditions as are deemed to be in the best interest of the University.

(See Appendix XVIII for background information and map, page 285.)

Ms. Pichette:

At the last Board meeting, the Board authorized the University to lease land to Edison Welding Institute for new materials joining the center. We have continued discussions with EWI regarding University use of this facility for our welding engineering program and related activities. We believe that we have come to general agreement on how to accomplish this without new general funds commitment and with appropriate protections for the University in any such arrangements.

Therefore we request an authorization to lease space in this new facility for academic and research use, consistent with the specific limitations on the general funds support. It is a joint use agreement which you are approving. I would be happy to answer any questions, and Ed Hayes may have additional comments about the academic linkages involved in the shared use and the benefits for the University.

Dr. Ed Hayes:

I would just comment that from a research point perspective and the impact on our academic programs, I think that this is a very important and appropriate move for the University to be making at this time. I think that the teaching factory that is planned to be a part of this shared use facility is very important. It will put our engineering program at the forefront of engineering programs in the world, in terms of being able to give our graduate and undergraduate students hands-on experience with modern technology. I would be happy to answer any other questions that you might have.

SHARED USE OF THE PROPOSED EDISON JOINING TECHNOLOGY CENTER

Resolution No. 95-50

Synopsis: Authorization to provide for University use of the proposed Edison Joining Technology Center in the University's West Campus Research Park is proposed.

WHEREAS the Board of Trustees has authorized the lease of approximately ten acres of land in the University's West Campus Research Park so that the Edison Welding Institute (EWI) may construct a new materials joining technology center; and

WHEREAS under the joint use agreement governing the use of the \$2 million capital appropriation for this project, the University will have access to use EWI equipment and technology; and

WHEREAS EWI and the University's College of Engineering wish to allocate a portion of the new facility to house components of the College's welding engineering program and other materials joining activities; and

SHARED USE OF THE PROPOSED EDISON JOINING TECHNOLOGY CENTER (contd)

WHEREAS this proposed shared use of the facility through the University's lease of space will strengthen the University's academic programs in welding engineering and result in higher quality programs and increased research activity for both institutions; and

WHEREAS this shared use will provide undergraduate and graduate students with research and practical experience in materials joining technology and a significant opportunity for increased interaction with private industry and will provide faculty members with increased opportunities for collaboration in research and technology transfer to develop and implement advanced joining technologies; and

WHEREAS the appropriate University offices have determined that the shared use of this facility is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees reaffirms Resolution 95-34 adopted on August 31, 1994, authorizing the University to lease land to Edison Welding Institute for the proposed Edison Joining Technology Center and authorizes the University to seek, at the appropriate time and in accordance with established University and State of Ohio procedures, release of the capital appropriation for this project contained in House Bill 790; and

BE IT FURTHER RESOLVED, That the University be authorized to enter into such agreements as necessary to provide for the appropriate shared use of this facility subject to the condition that no more than \$365,000.00 (in current dollars) per year of University funds, including central General Fund support not to exceed \$165,000.00 per year and up to \$100,000.00 per year from College of Engineering funds and up to \$100,000.00 per year from Office of Research funds, may be used to support the costs of University use of space in this facility and subject to a memorandum of understanding to be entered into by the University offices involved.

(See Appendix XIX for map, page 289.)

Upon motion of Mr. Shumate, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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INVESTMENTS COMMITTEE MEETING

Mr. Colley:

Mr. Chairman, the monthly Endowment Portfolio report was sent to the Board in advance of this meeting. Mr. Jerry May will discuss the proposed purchase of real property by the University Foundation and present the University Development report for August 1994, including the establishment of twelve new named endowed funds and the amendments to two endowed funds. Mr. May --

Mr. Jerry May:

Thank you very much, Mr. Colley. If I could digress just for a moment, I'd like to introduce someone else who is here from Cleveland today -- Chris Tall. Chris, I wonder if you would stand up and stay standing for just a minute? Chris has recently joined us in the last few months as the new regional director of major gifts and the head of our Cleveland Regional Office. He comes to us from Case Western Reserve University and is now our permanent representative in this area working on

INVESTMENTS COMMITTEE MEETING (contd)

Mr. May: (contd)

fundraising and other kinds of things on behalf of Ohio State. So I want you all to welcome Chris here and you will get to know him over time. Thank you, Chris.

I also want to call your attention to a document that was passed out earlier to you that we are starting to put together on a regular basis entitled, "Ohio State News." We have combined press releases and/or other activities related to fundraising over the past month or so into this document. Some of this information you have seen before, but we thought it might be helpful for you on a regular basis to have this as a reference in case there is somebody that you want to send it to or just for your own update in case you would miss it.

What I would like to do now is move to the issue of the sale of real property at the Riverwatch Tower. What we have decided to do today is bring this to you as an item for information and not for action. We will bring this back to you for formal action next month, but we wanted you to have a chance to look at this. I am working with the Office of Finance and the Treasurer's Office on this particular piece of property that we are interested in. Mr. Shkurti and I would be happy to answer any questions you have.

Hearing none, Mr. Chair, I would like to give a report on private support for July and August compared to the same period last year. If you turn to the Development tab in your notebook, you will notice that the private dollars for the first two months of the fiscal year were about \$1 million or 16 percent ahead of last year.

I would like to mention a few of the highlights: individual giving is up 14 percent, due to a strong increase in alumni giving which is up actually 49 percent; corporate giving at this early stage of the year is up 31 percent; gift totals from associations and other organizations are double what they were a year ago; and gifts added to the Endowment are running slightly ahead of last year, up about 9 percent. Are there any questions regarding the details of this part of the report?

Mr. Chairman, I would like to recommend to the Board therefore the establishment of twelve new named endowed funds that are identified and detailed for you on those pages totaling \$931,970 in restrictive support that has been received by the University. Also the revision of two named endowed funds, which also are itemized in your material. In addition, I recommend the acceptance of \$1,580,423 in gift receipts in endowed funds and \$5,109,000 to current use funds received during the months of July and August. Mr. Chairman, I present these resolutions for Board action.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 95-51

Synopsis: The report on the receipt of gifts and the summary for August 1994 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

REPORT ON UNIVERSITY DEVELOPMENT (contd)

WHEREAS this report includes the establishment of twelve (12) new named endowed funds and amendments to two (2) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of August 1994 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

TOTAL UNIVERSITY PRIVATE SUPPORT

July-August

1993 Compared to 1994

GIFT RECEIPTS BY DONOR TYPE

	Dollars July through August		
	<u>1993</u>	<u>1994</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$1,236,976	\$2,200,974	28%
Alumni (From Bequests)	<u>372,280</u>	<u>202,672</u>	-46%
Alumni Total	\$1,609,256	\$2,403,646	49%
Non-Alumni (Current Giving)	\$782,329	\$417,106	-47%
Non-Alumni (From Bequests)	<u>145,175</u>	<u>94,173</u>	-35%
Non-Alumni Total	\$927,504	\$511,279	-45%
Individual Total	\$2,536,760	\$2,914,925	14% ^A
Corporations/Corp/Foundation	\$2,205,711	\$2,884,946	31% ^B
Private Foundations	\$789,141	\$357,638	-55% ^C
Associations & Other Organizations	<u>\$242,346</u>	<u>\$532,912</u>	120% ^D
TOTAL	\$5,773,958	\$6,690,421	16%

NOTES

- A Overall individual giving is up 14% even though gifts from non-alumni during the first two months is 45% behind last year for the same period.
Alumni giving is up 49%. So far this year gifts of \$10,000 or more from alumni total \$1.9 million. For the same period of time last year gifts at this level totaled \$1 million.
- B Corporate giving is up 31%. Last year there were 56 corporations providing private support of \$10,000 or more (\$1.4 million). This year private support at the \$10,000 level exceeds \$2 million (64 corporations).
- C Gifts of \$10,000 or more from private foundations are about \$400,000 less than last year for the first two-month period.
- D Last year during July-August 7 associations or other organizations gave \$10,000 or more (nearly \$100,000). This year during the same period 17 organizations or associations gave at this level for almost \$400,000.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-August (contd)

1993 Compared to 1994 (contd)

GIFT RECEIPTS BY PURPOSE

	July through August		Dollars
	<u>1993</u>	<u>1994</u>	<u>% Change</u>
Gift Additions to Endowment:	\$1,448,967	\$1,580,423	9
Gifts to Current Use Funds:			
Buildings/Equipment	\$576,078	\$588,315	2
Program Support	\$2,419,073	\$3,271,257	35
Student Financial Aid	\$367,491	\$364,967	(1)
Annual Funds-Colleges/Departments	\$894,984	\$829,492	(7)
Annual Funds-University	\$67,365	\$55,967	(17)
Total	\$5,773,958	\$6,690,421	16

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Funds

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
The Lane Avenue Horticulture Farm Endowment (Program and Operational Needs of Lane Avenue Horticultural Farm)		\$173,932.00	\$173,932.00
The Bernard F. Master Athletic Scholarship Fund (Grant-in-Aid Scholarships for Men's Varsity Basketball Team)		\$130,750.00	\$130,750.00
OSU Mansfield Faculty Development Endowment Fund (Support for Research, Programs, Materials, and Travel for Mansfield Faculty)	\$114,227.75		\$114,227.75
The Gladys Foster Anderson Early Literacy Fund (Support for Projects of Early Literacy - College of Education)		\$ 75,000.00	\$ 75,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

Current	Total	Previous	
<u>Gifts</u>	<u>Gifts</u>	<u>Gifts</u>	
Joseph J. and Nina Mae Mattus Scholarship (Scholarship - College of Human Ecology)		\$ 53,680.72	\$ 53,680.72
Joseph J. and Nina Mae Mattus Scholarship, College of Food, Agricultural and Environmental Sciences (Scholarships - College of Food, Agricultural and Environmental Sciences)		\$ 53,680.72	\$ 53,680.72
The John Howard, Jr., Memorial in Aviation Fund (Department of Aviation Chairperson Discretionary Funds)		\$ 35,192.07	\$ 35,192.07
David M. Scott Memorial Scholarship Fund (Scholarships - Mansfield Campus Science/Engineering Students)	\$ 15,527.52		\$ 15,527.52
The Donald Collins Physical Therapy Memorial Scholarship Fund (Scholarships - School of Allied Medical Professions)	\$ 15,000.00		\$15,000.00
The Dr. Henry E. Wilson Medical Scholarship Fund (Scholarships - College of Medicine)	\$15,000.00		\$15,000.00

Change in Name and Description of Named Endowed Fund

From: The Martin W. Essex Scholarships for Graduate Education in Educational Administration
 To: The Martin W. and Blanche Essex Scholarships for Graduate Education in
 Educational Administration

Change in Description of Named Endowed Fund

Chi Association of Theta Xi Scholarship Fund

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Funds

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
The Critical Difference Re-Entry Scholarship Endowment Fund (Financial aid for women who have interrupted university education to meet other responsibilities)		\$187,500.00	\$187,500.00
The Elizabeth D. Gee Endowment Fund for Research on Women (Research Grants for the Center for Women's Studies - College of Humanities)		\$ 62,500.00	\$ 62,500.00
Total	\$159,755.27	\$772,235.51	\$931,990.78

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Funds

The Lane Avenue Horticulture Farm Endowment

The Lane Avenue Horticulture Farm Endowment was established October 7, 1994, by the Board of Trustees of The Ohio State University with the proceeds of the sale of the Overlook farm real estate and gifts of friends and alumni, faculty and staff of the horticulture program; to be used for the ongoing programs and operations of the Lane Avenue Horticulture Farm, a horticultural education and research center.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used for program and operational needs of the Lane Avenue Horticulture Farm. These expenditures include, but are not limited to:

- 1) the maintenance of programs, structures and holdings, whether as supplies, services, equipment and labor in the form of permanent and/or temporary wages;
- 2) supplemental support for research and educational programs.

The chairperson of the Department of Horticulture, The Ohio State University, in conjunction with a six- member committee from the Ohio Horticultural Council shall have the responsibility for and must approve all expenditures from the fund.

It is the desire of the Department of Horticulture and the Ohio Horitculture Council that this fund should benefit the University in perpetuity. Should the need for this fund cease to exist or so diminish as to

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Lane Avenue Horticulture Farm Endowment (contd)

provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees, in consultation with the appropriate college dean, department chairperson, or program administrative officer.

\$173,932.00

The Bernard F. Master Athletic Scholarship Fund

The Bernard F. Master Athletic Scholarship Fund was established October 7, 1994, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Dr. Bernard F. Master, Columbus, Ohio.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the grant-in-aid scholarship costs of student athletes who are members of the men's varsity basketball team pursuing undergraduate degrees at The Ohio State University. Recipients will be selected by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees, as recommended by the Director of Athletics, in order to carry out the desire of the donor.

\$130,750.00

OSU Mansfield Faculty Development Endowment Fund

The OSU Mansfield Faculty Development Endowment Fund was established October 7, 1994, by the Board of Trustees of The Ohio State University with community gifts to The Ohio State University from the Mansfield community.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support research efforts, to develop new academic programs and instructional materials, or to sponsor faculty travel for national conferences and workshops.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$114,227.75

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Gladys Foster Anderson Early Literacy Fund

The Gladys Foster Anderson Early Literacy Fund was established October 7, 1994, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Richard W. Foster (B.S. Business Administration 1965), Louesa Callahan Foster (B.S. Education 1965) and their family, in honor of Richard's mother, Gladys Foster Anderson (B.S.Ed. '25) and in recognition of her commitment to early literacy.

All gifts are to be invested in the University's Permanent Endowment Fund under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual interest will support work in the College of Education toward the advancement of programs in early literacy. The purpose of the fund is to foster quality education for children in the preschool and primary school years, with an emphasis on reading.

A Request for Proposals will be issued by the College of Education to faculty and students and in-service teachers who are working in conjunction with a member of the faculty in early literacy. This RFP may be issued annually or every two or three years, allowing the interest from the fund to accumulate. Proposals should address the unique needs of early literacy. Proposals shall be reviewed by a selection committee comprised of faculty in early literacy and a representative of the Dean of the College of Education. A member of the Foster family will always be invited to participate in the selection process.

The "Foster Fund" may be drawn upon to contribute to a specific need, e.g. to support student assistants, to provide consultant help to the program, to supplement essential materials, to support student/faculty/practitioner research, or to fund a symposium in early literacy. Projects should be chosen which are original, address the critical needs of early literacy, support cross-disciplinary work, and attract recognition for the University, the College of Education, and the program area of early literacy.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to the recommendations from the appropriate administrative official of the University who is then directly responsible for the College of Education and the curriculum in early literacy. If another purpose must be designated, an attempt will be made to consult with a surviving member of the Foster family.

\$75,000.00

Joseph J. & Nina Mae Mattus Scholarship

The Joseph J. & Nina Mae Mattus Scholarship was established October 7, 1994, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Joseph J. Mattus, (B.S.Agr. '22), and Nina Coleman Mattus (B.S.H.E. '21), of Redwood City, California.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

Joseph J. & Nina Mae Mattus Scholarship (contd)

The annual income shall be used for scholarships for students enrolled in the College of Human Ecology (formerly the College of Home Economics). Scholarship recipients shall be selected in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. Should the need for this fund cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to the recommendations from the appropriate officials of the University who are then directly responsible for the College of Human Ecology.

\$53,680.72

Joseph J. & Nina Mae Mattus Scholarship in the
College of Food, Agricultural and Environmental Sciences

The Joseph J. & Nina Mae Mattus Scholarship in the College of Food, Agricultural and Environmental Sciences was established October 7, 1994, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Joseph J. Mattus, (B.S.Agr. '22), and Nina Coleman Mattus (B.S.H.E. '21), of Redwood City, California.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for scholarships for students enrolled in the College of Food, Agricultural and Environmental Sciences (formerly the College of Agriculture). Scholarship recipients shall be selected in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. Should the need for this fund cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to the recommendations from the Vice President for Agricultural Administration, College of Food, Agricultural and Environmental Sciences.

\$53,680.72

The John Howard, Jr., Memorial in Aviation Fund

The John Howard, Jr., Memorial in Aviation Fund was established October 7, 1994, by the Board of Trustees of The Ohio State University with a contribution to The Ohio State University Development Fund from the late John Howard, Jr., of Columbus, Ohio.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The John Howard, Jr., Memorial in Aviation Fund (contd)

The annual income will be used at the discretion of the Department of Aviation's chairperson to enhance aviation teaching and research at the University. These expenditures will have the approval of the Dean of the College of Engineering.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$35,192.07

David M. Scott Memorial Scholarship Fund

The David M. Scott Memorial Scholarship Fund was established October 7, 1994, by the Board of Trustees of The Ohio State University with community gifts to The Ohio State University from the Mansfield community.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to fund one or more scholarships for science/engineering students enrolled at The Ohio State University at Mansfield.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$15,527.52

The Donald Collins Physical Therapy Memorial Scholarship Fund

The Donald Collins Physical Therapy Memorial Scholarship Fund was established October 7, 1994, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from his son, Gregory Collins, (B.S.All'd.Hlth Prof. '78) of Naples, Florida.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more scholarships to 1st or 2nd year standing students enrolled in the Physical Therapy Division of the School of Allied Medical Professions based on academic merit and a need for financial assistance. Selection of the recipient(s) is to be made at the recommendation of the Director of the Physical Therapy Division and faculty in consultation with the University Committee on Student Financial Aid and Gregory Collins.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Donald Collins Physical Therapy Memorial Scholarship Fund (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$15,000.00

The Dr. Henry E. Wilson Medical Scholarship Fund

The Dr. Henry E. Wilson Medical Scholarship Fund was established October 7, 1994, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development from his family and friends to perpetuate the memory of Dr. Wilson and his interest in medical education, ethics and research.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support medical scholarships to students in any year of study with preference to those who have limited financial resources and who have demonstrated integrity of character, a desire to pursue research and a genuine wish to serve humanity through the practice of medicine. The selection shall be made at the recommendation of the dean of the College of Medicine in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the dean of the College of Medicine or program administrative officer in order to carry out the desire of the donors.

\$15,000.00

Change in Name and Description of Named Endowed Fund

The Martin W. and Blanche D. Essex Scholarships
for Graduate Education in Educational Administration

The Martin W. Essex Scholarships for Graduate Education in Educational Administration was established March 3, 1978, with gifts from Martin W. Essex (B.S.Ed. '30; M.A. '34); State Superintendent of Public Instruction 1966-1977, and Blanche D. Essex. Friends and colleagues were also contributors to the fund. The name and description were revised October 7, 1994, by the Board of Trustees of The Ohio State University with additional gifts to The Ohio State University Development Fund from Martin W. and Blanche D. Essex, in recognition of their commitment to education administration and to the public schools.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Name and Description of Named Endowed Fund (contd)

The Martin W. and Blanche D. Essex Scholarships
for Graduate Education in Educational Administration (contd)

Annual interest shall be used at the discretion of the chairperson of the academic faculty of Educational Policy and Leadership for the awarding of an annual prize to a doctoral candidate in Educational Administration who has exhibited a commitment to excellence through outstanding scholastic achievement and who intends to serve in an administrative capacity in the public elementary and secondary schools.

Should the academic faculty of Educational Policy and Leadership cease to exist through any reorganization of the University, then the interest income will be used for an award as described above at the discretion of that university officer responsible for graduate education for administrative personnel in the public schools.

Change in Description of Named Endowed Fund

Chi Association of Theta Xi Scholarship Fund

The Chi Association of Theta Xi Scholarship Fund was established January 10, 1975, by the Board of Trustees of The Ohio State University with residue resources from the previously closed Chi Association Chapter at The Ohio State University and with gifts from its alumni members. The University's Chi Chapter was re-established on October 10, 1993. The description was revised October 7, 1994.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a scholarship for a member of the Chi Chapter of Theta Xi who is enrolled in the College of Engineering and/or the advanced ROTC program. Selection will be made by the dean of the College of Engineering in cooperation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Funds

The Critical Difference Re-Entry Scholarship Endowment Fund

The Critical Difference Re-Entry Scholarship Endowment Fund was established October 7, 1994, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts designated for financial assistance of women students from the Coca-Cola Foundation of Atlanta, Georgia.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Critical Difference Re-Entry Scholarship Endowment Fund (contd)

The annual income shall be distributed to the Office of Student Financial Aid to be used to support graduate and undergraduate women students with demonstrated financial need who interrupted their university education to meet other responsibilities. First preference will be given to women of color and other underrepresented groups. This scholarship will be administered by the Office of Admissions and Financial Aid. In any year when there are no eligible recipients, the endowment income shall be added to the principal.

\$187,500.00

The Elizabeth D. Gee Endowment Fund for Research on Women

The Elizabeth D. Gee Endowment Fund for Research on Women was established October 7, 1994, by the Board of Trustees through funds received by the University from The Ohio State University Foundation which has established an endowed fund with gifts designated for research grants from the Coca-Cola Foundation, Atlanta, Georgia.

The annual income shall be distributed to the Center for Women's Studies in the College of Humanities to provide research grants to faculty, and graduate students conducting research on women, gender, and gender-equity issues. This research fund will be administered by the Center for Women's Studies. In any year when there are no eligible recipients, the endowment income shall be added to the principal.

\$62,500.00

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Mr. Colley:

Mr. Chairman, Mr. Nichols will now present the Monthly Endowment Portfolio Report.

Mr. Nichols:

Thank you, Mr. Chairman. The Monthly Endowment Report is for the period August 19 through September 16, 1994. The market value of the Endowment on September 16 was \$502 million. This total is approximately \$3.7 million above the number reported to you last month. The equity portion increased \$5.7 million, while the fixed income portion decreased \$1.6 million in the face of increased interest rates. Net new additions for the Endowment for September totaled \$900,000.

Since July 1, the Endowment Fund has increased \$16 million including net new additions of \$2.4 million. Current asset allocations is 61 percent in equities; 24 percent in fixed income; 8 percent in real estate; and 7 percent in cash. That is the completion of the report and I would be glad to answer any questions.

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October 7, 1994 meeting, Board of Trustees

Mr. Colley:

Mr. Chairman, Judge Duncan will discuss a proposed gift of real property to the University from Mr. Austin E. Knowlton.

Judge Robert M. Duncan:

Mr. Chairman and members of the Board, for some time now Mr. May, distinguished alumnus Mr. Gerlach, Mr. Kessler, and I have all had, from time to time, various conversations with Mr. Knowlton, who is a distinguished graduate of our School of Architecture. These discussions concerned the gift of \$10 million from Mr. Knowlton to go towards the construction of a new School of Architecture.

As a product of those discussions, I think we have reached a consensus opinion with Mr. Knowlton concerning the terms and conditions of his pledge, and are the same matters of which the legal aspects were discussed with you this morning in Executive Session.

What Mr. May and I would like the Board to consider is approving the status of our negotiations in principle, and allow Mr. May and I to go back and complete the negotiations and the terms and conditions of the gift from Mr. Knowlton. We are delighted that Mr. Knowlton has seen fit to make this outstanding gift to the University.

Mr. Colley:

Mr. Chairman, I move the acceptance and approval, in principle of the gift from Mr. Knowlton.

Upon motion of Mr. Colley, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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Thereupon the Board adjourned to meet Friday, November 4, 1994, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Robert M. Duncan
Secretary

John W. Kessler
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND SEVENTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, November 4, 1994

The Board of Trustees met at its regular monthly meeting on Friday, November 4, 1994, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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November 4, 1994 meeting, Board of Trustees

The Chairman, Mr. Kessler, called the meeting of the Board of Trustees to order on November 4, 1994, at 7:35 a.m. He requested the Secretary to call the roll.

Present: John W. Kessler, Chairman, Milton A. Wolf, Michael F. Colley, George A. Skestos, David L. Brennan, James F. Patterson, Amira N. Ailabouni, and Thomas C. Smith.

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Mr. Kessler:

At this time, I would like to request that the Board recess into Executive Session for the purpose of considering personnel issues.

Upon motion of Mr. Skestos, seconded by Mr. Colley, the Board recessed into Executive Session by unanimous roll call vote.

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Mr. Kessler reconvened the meeting at 10:30 a.m. and asked the Secretary to call the roll.

Present: John W. Kessler, Chairman, Milton A. Wolf, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, James F. Patterson, Amira N. Ailabouni, and Thomas C. Smith.

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PRESIDENT'S REPORT

President Gee:

Welcome ladies and gentlemen, we are appreciative of your being here today. Let me note, that our students were busy this month with several campus-wide events including the Hispanic Fiesta, Alcohol Awareness Week activities, and, of course, Homecoming. Ohio State also hosted the National Conference of the Student Coalition For Action in Literacy Education, a program I visited in an important symbolic and substantive effort on behalf of this University.

One very special event I want to mention today was our community clean-up day, "High on Pride." Students, faculty, staff, and neighborhood residents came together on a Saturday and cleaned up the areas between High Street and Fourth Street, from Lane Avenue to Ninth Avenue. Very effectively, I might note, with the good cooperation from the city of Columbus, nearly 800 energetic volunteers cleaned 26 miles of curb line and 12 miles of alleys. We collected some 30 tons of "hard trash" like refrigerators, furniture, mattresses, and other bulky items; 25 tons of litter; and 2 tons of recyclables. The feedback we have received from the residents has been tremendous. We have scheduled a second clean up in April and plan to do these programs at least twice a year.

During the past month, I have visited four high schools: Hilliard, Youngstown East High School, Lordstown, and New Albany. In each case, the students have asked interesting questions about preparing for college and certainly about Ohio State. These visits give me an opportunity to work along side our admissions staff in our recruiting efforts.

As the enrollment reports given today will indicate, Dr. Jim Mager and his team continue to do outstanding work with principals and counselors, as well as with prospective students. On October 25, we held dedications for three programs in our

PRESIDENT'S REPORT (contd)

President Gee: (contd)

Research Park. The Eisenhower National Clearinghouse celebrated their new Online Resources Services. Teachers from around the country can access a comprehensive collection of instructional materials and programs available from federal agencies, commercial publishers, and educators. It is being described as an electronic treasure-trove of materials for teaching science and mathematics, in which we take the leadership in this country.

We opened the Radiation Dosimeter Calibration Facility in the Research Park. This Ohio Emergency Management Agency testing center calibrates some 30,000 radiation tests each year, monitoring radiation exposure for workers in a number of industries. The program also includes funding for graduate students in health physics and research opportunities for our faculty in nuclear engineering and other fields.

Also in the Research Park, we dedicated the Business Technology Center, a technology incubator that is a laboratory for entrepreneurship. The B.T.C. is part of Ohio's Thomas Edison Program sponsored by the Ohio Department of Development. Having the center on the campus increases interaction between start-up companies and university resources, including university-developed technologies. All three of these activities in the Research Park are examples of public/private partnerships with the university of which we are very proud.

Among the personnel actions recommended to this Board today is the appointment of a new leader for our Social Work programs, Dr. Tony Tripodi. Dr. Tripodi comes to us from Florida International University. However, he is returning to the Big Ten, as he spent 21 years at the University of Michigan School of Social Work.

Also, Miechelle Willis is recommended as Associate Director of Athletics and the lead administrator for our women's varsity programs. Miechelle is an experienced and respected athletic administrator and will have responsibility for both women's and men's basketball and 14 other varsity sports.

Today, Sherri Geldin, Executive Director of the Wexner Center for the Arts, will be making a presentation on the Center's activities. As a reflection of our success, let me share a snapshot from last week's *CBS Sunday Morning* broadcast. Eugenia Zuckerman introduced a profile of choreographer Bill T. Jones, a Wexner Artist in Residence this past year. She highlighted the performance of his new work, "Still Here," in both New York and at the Wexner Center in Columbus, and I am sure many viewers recognized the Mershon Auditorium stage as his rehearsal site.

We continue to be enriched by the diverse programs offered through this remarkable Center. You most likely saw a member of our faculty on the network news several times this month as Assistant Professor of Finance Paul Schultz attracted a lot of attention for his publicized and published study of the Nasdaq Stock Market. This month we dedicated the Drees Laboratory Addition for the departments of Computer and Information Science and Electrical Engineering. The nine-story addition adds 90,000 square feet and includes high voltage laboratories and several computer-equipped classrooms.

This past Wednesday, the cornerstone of the Wexner Jewish Student Center was laid. This beautiful new facility represents a wonderful investment in our neighborhood. It is an important cultural and religious home for Ohio State's Jewish community. Significantly, this Center also has as part of its mission, supporting multiculturalism and diversity and eradicating intolerance wherever it is found. It serves as a model

PRESIDENT'S REPORT (contd)

President Gee: (contd)

for the more than 400 Hillel Foundation Centers on campuses across the country for its commitment to serving all members of the university community.

Mr. Chairman, that concludes my report. I would like to note that our Vice President for Student Affairs, David Williams, is a new father. His son was born earlier this week, Nicholas McKenzie Williams. David, congratulations to you.

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UPDATE ON THE UNIVERSITY RESTRUCTURING

Provost Sisson:

Mr. Chairman, my report is going to be briefer at this gathering than it will at subsequent meetings during the year. Let me provide a little bit of context. We have looked at restructuring in two major ways this last year, one had to do with the Office of Academic Affairs and the units that are reporting to it.

The Managing For the Future Task Force for Ohio State noted that given the organizational complexity of the Office of Academic Affairs, that if it were left unchecked could lead to managerial apoplexy. We have done something about that. There is more organizational suppleness, I think, as a consequence of our reorganization and will lead hopefully to enhanced managerial effectiveness and clarity of leadership. That is something that you will be able to judge as the months and years go on.

From fifty units reporting directly to the Provost, we now have nineteen. There was reorganization in three colleges this last year, which resulted as well in a reduction of departments from thirty-one to nineteen.

There are a number of proposals that are currently under review, Mr. Chairman. One is for the reorganization of the College of Human Ecology. This proposal is currently under review by the Council on Academic Affairs and the Oversight Committee on Restructuring. An Ad Hoc Committee that was created by the Steering Committee of the University Senate this last year for the express purpose of providing advice to the academic community -- which includes us all -- on how we should go about and what we should do with respect to restructuring.

There is my proposal that will be reactivated, again, to convert the College of Social Work into a school housed within the College of Education. There is a proposal to create a school of public health, where that reflects our accent and our commitment to health policy research, teaching, and service here at Ohio State. It certainly would have, if approved, a solutary impact on extramural funding that would be brought to Ohio State.

There are several other proposals that are waiting in the wings for entry and to take their part in this drama. One is a proposal from the College of Social and Behavioral Sciences to combine Communication and Journalism. Another is a proposal for the reorganization within the College of Education. Another is a proposal -- which has just received approval of the deans and appropriate faculties of two colleges -- for the transfers of the Department of Geodetic Science and Surveying from the College of Mathematical and Physical Sciences into the College of Engineering.

UPDATE ON THE UNIVERSITY RESTRUCTURING (contd)

Provost Sisson: (contd)

The College of Food Agricultural and Environmental Sciences is reviewing, together with the Colleges of Veterinary Medicine and Engineering, the naming of departments and also reviewing appropriate programmatic initiatives and degree programs in their colleges.

I have asked all deans to update their restructuring proposals, which were submitted just last February, to take into account any change in those or any change in resources that may have occurred between the time of the original submission and now. With those in hand, we will plan on how we take the next step in terms of restructuring the University. They will be reviewed by the OCR, the Oversight Committee on Restructuring, and the Provost's Advisory Committee. As a consequence of these reviews, I am sure that I will have additional recommendations ultimately to bring to the Board for your consideration.

I look very much forward to this year. I would like to ask Dr. Amy Riemenschneider, Chair of the University Steering Committee, or Dr. Harry Allen, Chair of an increasingly engaged Faculty Council, if they have any remarks?

Dr. Amy Riemenschneider:

I would only like to say that this is my first year on the Oversight Committee and, believe you me, it's a lot of work. They really look at the proposals and really debate and seek input. So it is not something that somebody says and it goes through, there is a lot of involvement. So, I think, that there is a process involved.

Dr. Harry Allen:

The Faculty Council will be responding to Ohio State's restructuring throughout the year. We will be responding both reactively and, hopefully, proactively, with regard to specific recommendations that come forward and processes which are followed.

In a somewhat relationship to restructuring, during Winter Quarter we expect to sponsor two symposiums jointly with the Academy for Teaching. The first will involve evaluation of instruction and the second will involve innovation in instruction. In addition to these two activities, we expect to have a meeting -- it possibly might be a series of meetings -- with the Provost and the President at the end of Spring Quarter in order to discuss long-range University issues. These may well have an impact on the restructuring that is going on.

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REPORT ON THE WEXNER CENTER FOR THE ARTS

Mr. Kessler:

I'd like to call on Sherri Geldin for a report on the Wexner Center for the Arts. I might also mention that it is her birthday today.

President Gee:

I promised Sherri that we wouldn't say anything about that.

REPORT ON THE WEXNER CENTER FOR THE ARTS (contd)

Ms. Sherri Geldin:

That is off the record! Good morning, I am delighted to be here this morning, and thank you all for the invitation. As Gordon mentioned earlier, and hopefully, some of you may have seen the *CBS Sunday Morning* clip on the Bill T. Jones project. I would like to spend just a few minutes talking about that project, because it really exemplifies on so many different levels the kinds of activities that the Wexner Center is aggressively pursuing on a local, national, and even international basis.

Bill T. Jones is, as most of you know, quite a renowned choreographer. He has actually been here in Columbus before with his company the Bill T. Jones/Arnie Zane Dance Company. A couple of years ago, Bill T. began to conceive a new work of art, a dance that would, in effect, deal with issues of life threatening illness as they might be encountered by people of all races, ages, genders, and ethnicities. And Bill, having lived through a very devastating personal loss of his own, thought that through a kind of creative expression he could work through this and perhaps along the way help others to work through these kinds of devastating situations.

He customarily works with a number of performing arts and cultural arts presenting institutions around the country of which the Wexner Center is one, along with the Brooklyn Academy of Music in New York, the UCLA Center for the Performing Arts, Iowa's Hancher Auditorium, and on and on. There are about 20 different institutions where he regularly performs. In any event, he approached the Wexner Center to join this consortium of co-presenters and co-sponsors of a piece called, "Still/Here," in which not only would this performance take place in each of these various venues, but as part of putting together the piece itself, he would work with residents in each of those communities conducting what he calls survival workshops. These individuals participating would be selected by the host institution, in other words, the Wexner Center here in Columbus. Those workshops would then be video taped and ultimately that footage would be incorporated by his collaborator, Gretchen Vender, a video artist working in the Wexner Center's Art and Technology Lab, to put together a compendium of images that would form the backdrop of this particular piece.

Not only were we very enthusiastic about the prospect of being one of the consortium of co-sponsors, but in addition, offered Bill T. Jones one of the Wexner Center's Artist and Residency Awards. As I think you are aware, each year the Wexner Center selects one or more artists in the visual arts, the performing arts, and film and video -- each of the three programming areas that we deal with -- to come to the Center not only to create new work, but to interact with the community, the University staff, faculty, and students. To be not just a show case for the presentation of contemporary art, but for the Center to really assume a role as a catalyst in the creation and production of new work.

I could go on and on about this particular collaboration. What has been really extraordinary for all of us who have had a chance now to see it through its various stages was that this particular piece -- because of its subject matter -- gave us the opportunity to work with Dr. David Schuller, at the James Cancer Institute, who we met with early last fall as soon as this project began to get underway. Dr. Schuller helped us to identify some of the local residents who would take part in these survival workshops here in Columbus, which happened last December, and beyond that, will be working with us to co-sponsor a symposium on February 17 called, "Managing Mortality." That will proceed by one day the actual performance of "Still/Here," that will be in Mershon Auditorium on February 18. That will be a co-presentation between the Wexner Center and the Martin Luther King Complex, with whom we have had an ongoing, and, I should say, growing and strengthening partnership for some

REPORT ON THE WEXNER CENTER FOR THE ARTS (contd)

Ms. Geldin: (contd)

time now.

Bill T. was in Residence at the Wexner Center for the entire month of August. As Gordon mentioned, the *CBS Sunday Morning* crew was here and shot considerable footage at Mershon, as was Newsweek Magazine and PBS. Bill Moyer is working on a new series called, "Healing in the Arts," and we are hoping that footage shot during the Residency here will actually become ultimately a part of that series.

Part of the Residency Program, as I mentioned, is the opportunity for artists to interact with the community and principally, of course, the University community, but reaching well beyond. Throughout the one month Residency, there were five open rehearsals to which the public was invited. Having a chance to actually see the artistic process in motion so that they could watch this piece evolve, they had the opportunity to ask questions afterwards. Bill T. was very generous in terms of engaging in conversation with the public throughout these rehearsals. I might add for those of us watching this from day to day, we could actually see the impact of the comments and questions that were raised by the public as Bill built and finally finished work on this piece that then went off to really an ecstatic premier in "Leon," as part of the Leon Festival and is now on its national tour. Again, to return here to Columbus in February.

Now along with Bill T. Jones, we have two other eminent artists in Residence this year. Ann Hamilton in the Visual Arts. As many of you know Ann is actually a native of Columbus and has lived elsewhere for many years and now has returned here. Among other things, Ann is the only visual artist last year to have received one of the prestigious McCarther Awards. The University faculty was particularly pleased to learn that she would be our Artist in Residence this year, because they have long wanted the opportunity to have her come and work with students. She gave the first of what will be a series of talks in the Wexner Center performance space a few weeks ago to a full crowd.

Finishing up on Residencies -- a name that may not be as familiar to you, but which we are truly gratified to be able to announce, is Chris Marker. Chris Marker is a legendary French film maker. He is not particularly a household word here perhaps, but who at the age of 73 is now celebrating some 50 years in film making. He will be under the auspices of the Wexner Center Residency in January, creating his first ever new commission for an American Institution, which we will then be sending on the road to other institutions in the country, as well as abroad. This will be Chris Marker's personal tribute to the centenary of film and it promises to be a riveting installation.

Among other highlights -- in terms of the artistic programs coming up this year -- I should mention Robert Frank's exhibition, "The Americans." You have all probably seen a fair amount of press of late about Robert Frank, equally legendary in his own right as a photographer. In the mid-'50's, he really transformed the field of contemporary photography, particularly with this one series called, "The Americans." This was part of a Guggenheim Fellowship that he received in 1955, allowing him to make the cross-country sojourn for about two years in which he essentially documented his own travels and this has become a remarkable body of work.

It has not all been seen in its original sequence since the late 1950's, although Frank is currently the subject of a much acclaimed retrospective at the National Gallery of Art, which has occasioned all of this press. We are very fortunate that in being the premier venue for this smaller exhibition, which will travel at the same time as the full

REPORT ON THE WEXNER CENTER FOR THE ARTS (contd)

Ms. Geldin: (contd)

one, retrospective that we will be able to benefit from this resurgence of interest in Robert Frank. I should add that not entirely coincidentally in planning Chris Marker's presentation, at the same time it turns out that he and Robert Frank are not only contemporaries, but that they knew one another in New York back in the '50's.

In the area of the performing arts, many of you have now heard about this rage percussion troupe called Stomp. I am happy to say that the December 3 performance of Stomp is sold out. We are hoping to bring them back next year and are struggling with an agent at the moment who is weighing his options. I should say that there is very hot competition in town for the Stomp engagement next year, but we are hoping the Wexner Center will prevail. This is perhaps the most rambunctious and irreverent percussion troop that you will ever see -- they play everything, but traditional instruments. Many of you have probably seen them on David Letterman and *CBS Sunday Morning*, they have been all the rage in New York.

We will also be launching a new effort in the area of film and video in the late winter or early spring. Looking at creating a cinematic program which, in effect, fills a niche that perhaps in Los Angeles or in New York or in Chicago is very well served, but not so in Columbus. That is to say, looking at the classics in the context whether we do a series that features a particular film director or screen writer or actor or certain theme. If one thinks about the resources in the Columbus area, that is not one that is particularly available on an ongoing basis. We see this as part and parcel of a program-wide endeavor to not simply present the most rigorous and compelling of the arts that is being made today, but to find a way to look back over recent history and bring to this community some of the now classics of the contemporary jonrun. And in the area of film, of course, dipping back to the full 100-year history of film at this point.

I passed around earlier an article which is, literally, hot off the press in today's New York Times. You will see a review of an exhibitio -- which I just attended in New York -- the Rem Koolhaas Exhibition. Rem is a Dutch architect, which as the opening paragraph of this review states, who is highly celebrated and yet has not, at this point any way, been commissioned to do a single building here in this country.

Shortly after arriving here at the Wexner Center last fall, we began to talk with MOMA about the prospect of bringing this exhibition to Columbus. I am pleased to say we will be doing this in May and, hopefully, might plant a spark here to see if perhaps Columbus can be the first on the map to commission Rem Koolhaas to do a major building. He is an architect of extraordinary range, depth, creative spark, and intellectual ability and someone who will certainly enrich this community. He has agreed to do some workshops or studio classes with the architecture students and we are hoping to actually engage him in even more significant ways that we have yet to pin down.

I should add that with Residencies and with Visiting Artists alike, we try always to find means of connecting them to the University community and at the same time to the larger Columbus community. We do that not just under the auspices of the Wexner Center, but through community partnerships as well. The most recent has been with the Columbus Museum of Art, as we join together to celebrate a very ambitious contemporary exhibition that they are currently presenting, "Landscape is Metaphor." Hopefully you will all have a chance to see this in the next few months.

REPORT ON THE WEXNER CENTER FOR THE ARTS (contd)

Ms. Geldin: (contd)

This is probably the most ambitious exhibition of contemporary art that the Columbus Museum has undertaken and a number of people have approached me saying, "Gee aren't they kind of encroaching on your territory?" I am sure that many of you have seen in the press that there is invariably a reference to the fact that this looks more like a Wexner Center show than a Columbus Museum show. In fact, I see that as a real plus. The more we can introduce this community to the various creative expressions being pursued by contemporary artists -- and, I might add, under the egest of an institution that is considered main stream -- and the venerable arts institution in the city, that is really a plus for the Wexner Center, in terms of trying to create a context for what we do as well.

We co-hosted a symposium here. I am having ongoing conversations with Irvin Litman, the new Columbus Museum Director, to talk about ways that we might join forces on marketing studies and other initiatives that could really accrue to the benefit of both institutions. Likewise in terms of some of the other outreach -- we have partnerships underway with Opera Columbus. We recently had a series at the Center on films on opera and the Columbus Opera Director, Bill Russell, came and introduced some of those. So we are looking for ways to introduce our audiences to other cultural institutions and likewise their audiences to the Wexner Center.

It was very clear to me after arriving here and having a chance to access the terrain, that while the Wexner Center may well be much acclaimed across the country -- and certainly when I visit other cities here and even abroad -- the Wexner Center has developed quite an amazing reputation. Yet here in Columbus, it is not the best kept secret, perhaps not taken as a core cultural resource in the same ways that some of the other cultural institutions might be. So we are looking to expand the awareness of this community and, hopefully, the appreciation of this community for the kinds of programs that the Center is bringing. But in part, it was about inviting people here and making them feel welcome. It is a building, that as you all know, can be a little bit mystifying, perhaps a little intimidating -- as can contemporary art itself be -- and we have been exploring all kinds of initiatives to make the place more friendly, more open, and more welcoming.

Thanks to all of you and, particularly, with some help from the Provost's Office, we were able this year to insert in all 50,000 plus tuition packets -- that went to students this summer -- a Wexner Center student membership card. In addition to familiarizing them with the Center and with the benefits that accrue to them -- simply of virtue of their enrollment at OSU -- we also found that this would be a good marketing tool for us. We invited all of the students to come to an open house on the first day of school. We had several thousands of them actually pouring through the doors. Of course, it did not hurt that we offered them a free T-shirt. Not only have I seen those T-shirts coming and going on campus, but I see them coming and going through the Wexner Center. So it was not just a one-time visit. Likewise, we have worked with the Graduate Student Council and the various offices who plan orientation programs to make the Wexner Center a more active part, of not only the curriculum on campus, but the extra curricular activities as well.

The student membership campaign was really a corollary to a direct mail piece that went to the larger community of Columbus. The one that we call, "a great deal." We have been having a lot of fun with a graphic designer that we have been working with to make the image of the Center, again, one that is a little more accessible, hopefully captivating, and intriguing but offering a sense of fun as well. I am pleased to say that we are approaching at this point a one percent return on this piece, which is

REPORT ON THE WEXNER CENTER FOR THE ARTS (contd)

Ms. Geldin: (contd)

considered very successful indeed. At the same time, we are trying to reinforce among the public here that the Center is really the place where all the art forms converge.

It is not just exhibitions, not just performing arts, not just film and video, but a place where all of these art forms are presented and where artists have the opportunity to weave back and forth between and among the disciplines. So we created this piece which is what I call, "The Wexner Center Year at a Glance." It's the little blue book, which is a reference for our members and for the broader public. It contains a short paragraph about each of the upcoming programs at the Center.

We are about to celebrate the Wexner Center's Fifth Anniversary. And I should say, that the response in terms of recruiting additional members for our Director's Circle and our Chairman's Council has been very gratifying. Again, we have a sold out house for next week's performance of Liza Minnelli. This is, as you know, an event, in a sense a thank you, to all of the very generous donors to the Center's Director's Circle and Chairman's Council. Since we have Mershon Auditorium and 3,000 seats to fill, we have also made seats available to our broader membership and to the students. I have to confess, I assumed that for a student population in the mid-'90's that Liza Minnelli might not be such a draw, but, in fact, we put student seats on sale and those went in a few hours. So we are delighted to be able to have that kind of mix of talent at the Wexner Center.

I will close simply by telling you that we have a number of programs in the works for next year. I am not quite at liberty to announce what they are, but I can promise you that there is one exhibition, in particular, that we will be bringing here next fall that will have a tremendous city-wide resonance and particularly an Ohio State resonance as well.

Coming up on Monday, I am going to be meeting with Andy Geiger to initiate what I hope will be an ongoing collaboration with the Athletics Department as well. That is one that I suspect is not often thought of in tandem with the Wexner Center, but my strong feeling is that anyone who has a captive audience of 100,000 people every other Saturday is an audience that I would like to tap into. Thank you and I would be happy to answer any questions.

Mr. Kessler:

Thank you, Sherri. Are there any questions for Sherri? She is and has been doing a marvelous job since she has been here. We are thrilled you are here and the wonderful work that you are doing at the Wexner Center. Thank you for your presentation and have a happy birthday.

Ms. Geldin:

Thank you.

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REPORT ON THE COUNCIL OF GRADUATE STUDENTS

Mr. Kessler:

I would now like to call on Dr. Sandra Solano, President of the Council of Graduate Students to report.

Dr. Sandra Solano:

Thank you, Mr. Chairman and good morning. I would like to start by telling you why I am here today. Three years ago, I came from Sao Paulo, Columbia, which is a very large city and a beautiful country. I hope some of you will be able to visit it some day and you can consider this a personal invitation. I was looking for the best graduate education and the resources to apply it. I have to confess that I found more than that. I found myself a member of the community of this University.

As a citizen of this community, I was honored by being elected President of the Council of Graduate Students representing more than 11,000 students. Today, I am speaking on behalf of those students.

You have received a copy of the Council's priorities for the coming year 1994-95 approved at our last meeting. This list is not organized in priority order, but I want to highlight some of the aspects of the seven points.

The greatest responsibility that I and every other graduate student sitting in a governance body of the University has is to act in the best interest of graduate students. Our best interest is to study in and graduate from the best institution that The Ohio State University can be. This common goal makes our role in governance important. I am sure that this is a better University when the view points of faculty, staff, undergraduate, graduate, and professional students are taken into consideration in the decision-making process. Unfortunately as a survey of the Patterns of Administration showed, our representation at the department and college-level is not always optimal. We have more opportunity to participate in the governance of the University, than in our own departments and colleges. The improvement of this participation is today more important than ever.

As you have heard for the last year, restructuring is probably the most important process for the future of the University and we are working to maintain and enhance the communication at different levels to help in the success of this process. The Provost has called for broad consultation and our responsibility is to fully participate in this process.

Regarding tuition and fees, I want to ask you not to raise tuition but to take into consideration many factors, including that about half of the graduate students are unsupported. Increasing the tuition and fees affect this group of students unproportionately.

Another aspect is the differential fees. The Council has opposed differential fees since 1992. Usually, if not always, the differential fees -- and I am referring to such things like the computers fees -- are not included in the fee waiver granted to its graduate students with their fellowships and associateships. In addition, we think that University-wide fees, to provide a major source of funding for a project or service, should be approved by University-wide referendum. We propose that students should decide if they want to pay or not for social services or projects.

Another priority of the Council's this year is to work in favor of diversity. Where in the world would you find representatives from so many countries in such a relatively

REPORT ON THE COUNCIL OF GRADUATE STUDENTS (contd)

Dr. Solano: (contd)

small place? I will say probably the United Nations. However, the international character of this University is not our only treasure. The treasure is the opportunity to learn from all cultures, ideas, lifestyles, and life stories.

Personally, this has been the best experience of my life. If you agree with me that graduate education should form more than its scholars, our education will have been complete if we are not prepared to be leaders and pioneers of the 21st century. An integral part of this education is to understand, accept, tolerate, respect, and, finally, celebrate differences.

The world does not have borders or limits anymore. In this new year, we will live closer and closer. To be successful we have to be able to interact with others, because diversity is our greatest human resource. The Council plans to assess and promote it. I hope that soon we will see more clearly and be brightly reflected in the buildings, spirits, and leadership of the University, the greatest of diversity and multiculturalism.

I didn't know if I was going to use this example, but I have been asked so many times why people want to keep their own culture, why not just accept the culture that is in existence? I always say, "Would the salad be better if we take out the tomatoes, broccoli, and cauliflower and put all the same type of lettuce in?" I am sure some people like only lettuce, but you will all agree with me that the salad is better if you have all of the elements instead of a single element.

The celebration of diversity includes the support of non-discriminatory policies in the University. This shall include the student health insurance plan. The Council of Graduate Students in its last meeting passed a resolution requesting the Student Health Insurance Committee to consider, again, the inclusion of domestic partner coverage in the health insurance plan. The graduate students want to see this portion of the plan included in next year. We hope that the Student Health Insurance Committee and, when the time comes, this Board will take serious consideration of this request. You will receive a copy of this resolution shortly. Because health care effects our education and quality of life on campus, and this is one of our main concerns.

We are looking forward to broad participation and consultation in the proposal to marriage the Student Health Services and the College of Medicine. Our main concern is to work for containing health care out-of-pocket expenses for students, while maintaining a high quality health care. This includes looking into alternatives according to student health arrangements.

Finally, graduate students are basing their decisions to select one program or the other not just on the high quality of the programs, but on the support available. The financial support to graduate students is essential to attract the best quality of students, however financial support is not enough. Applicants are looking into health care and other services, such as child care, to make their decisions. These services are essential to enhance the quality of life on campus. Again, we are working to get the best education and to graduate not just from a large university, but from a big university.

I want to thank you for the opportunity to express the concerns of the graduate students and I will be glad to answer any questions.

REPORT ON THE COUNCIL OF GRADUATE STUDENTS (contd)

Mr. Kessler:

Thank you, Dr. Solano. Are there any questions? Thank you for addressing us this morning.

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REPORT ON RESEARCH FOUNDATION

Mr. Celeste:

You all should have a copy of the report for September 1994 Grants and Contracts at your places, which was previously mailed to you.

Once again I have good news, expenditures from external sources -- as you will find in Tab 1 -- are ahead of last year by 9.8 percent for a total of \$48.9 million through September 30, 1994. Awards for the year are in excess of \$54 million or 24.4 percent above the July to September time period last year. A summary of the award totals is given in the second section of this report.

At Tab 3, five projects are highlighted and at Tab 4, a complete list of new awards received in September is presented.

You were also previously sent a copy of the annual report, 1994 Research at The Ohio State University. I am pleased to report that expenditures for Fiscal Year 1994 exceeded \$197 million, 4.6 percent higher than in Fiscal Year 1993.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 95-52

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for September 1994 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of September 1994 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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HOSPITALS BOARD REPORT

Mr. Skestos:

At the annual October Strategic Planning Retreat, members of the Hospitals Board and representatives of Hospitals management, of the College of Medicine, of the medical staff and of the independent practice group for the physicians discussed the strategies required to enable the Medical Center to remain viable in a changing medical economy.

These discussions resulted in consensus that the preferred operating strategy for a successful integrated finance and delivery system based in the University Medical Center would require all participants and/or partners in the system to commit to similar and, eventually, shared economic incentives.

The retreat concluded with the participants unanimously encouraging that the Medical Center:

- 1) Be in every managed care contract that supports the overall strategy;
- 2) Develop a competitive medical center-based health insurance product;
- 3) Contract with, or employ physicians in order to build an adequate primary care network;
- 4) Build a geographically dispersed system of clinical services by aligning with other hospitals and service providers;
- 5) Create a physician-hospital-organization that could assist in accomplishing the aforementioned tactics; and
- 6) Form a corporate structure that would have the ability and capacity to support these efforts.

At the October meeting, the Professionals Affairs Committee reviewed the Executive Summary of the first ever employee survey, the quarterly quality report, and a "hospital report card" format being developed by a regional insurance company. Action plans responding to issues identified in these reports are a partial basis for the hospital service quality improvement plans. During the meeting of the Executive Committee, a Medicare Select Insurance Program being developed by the Hospitals was described. This plan will be used to attract Medicare patients to OSU Hospitals and will enable the Hospitals to gain expertise with a "controlled risk" insurance product.

The Hospitals Board received a report showing strong operational and financial performance for the first quarter. However, it was also noted that recent changes to the Medicaid fee schedule will result in an approximately \$1 million reduction in payments for the last six months of the fiscal year.

The Executive Committee was also provided updates on the incorporation of the captive malpractice insurance company and the helicopter merger -- two programs which will minimize future Hospitals operating costs.

The Fiscal Year 1993-94 Annual Audit was presented. The audit indicated a successful financial year and excellent compliance with previous audit recommendations.

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REPORT ON AGRICULTURE

Mr. Celeste:

During the period October 30 through November 2, 1994, a team of OSU administrators visited the Dominican Republic to review project activities in which OSU is a partner and participates. The group consisted of Bob Moser; Thomas Payne, Director of OARDC; David Hansen, Director of International Programs in Agriculture; William Flinn, President and Executive Director of the Midwest Universities Consortium for International Activities (MUCIA); and myself.

While there, we visited the Superior Institute of Agriculture (ISA), with which we have an institution building contract funded by the U.S. Agency for International Development, entitled "University Agribusiness Partnership Project." We are the lead institution on this MUCIA project. At ISA, we met with their board members and administrators, including: Benito Ferreiras, who recently completed a one-year visit here at OSU. We reviewed current collaborative activities, including the OSU Study Abroad Program, which will place its fifth class at ISA this Winter Quarter. ISA arranged visits to several agribusiness industries in the region with whom they are collaborating through the project.

We also discussed future collaboration on several projects currently in the development stage, and for which we are jointly seeking funding support from the Interamerican Development Bank and the World Bank.

The visit also included meetings in Santo Domingo. On Tuesday, November 1, we met with the U.S. Ambassador and the USAID Mission Director to discuss the status of our project and agriculture education, research and extension needs in the Dominican Republic. Much of this conversation centered on problems shared between the Dominican Republic and Haiti, and inputs needed by Haiti in view of the recent political events in that country. We also met with representatives of the Dominican Ministry of Agriculture. With them we discussed major development constraints and project needs in the agricultural sector. As a side bar, I might add we also were witnesses to one of the main problems of the country in terms of their difficulty in dealing with electrical capacity, because our meeting was in total darkness as the lights were out. They did not have a generator in that particular building, but most of them do have generators which will power on.

We found the Dominicans to be genuinely interested in continuing collaboration with OSU. Over 50 Dominicans have been trained at the graduate level at OSU during the past decade, and over 60 OSU faculty have visited and worked in that country. This is definitely an international linkage which merits continued attention and nurturing.

That completes my report.

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FISCAL AFFAIRS COMMITTEE MEETING

Mr. Shumate:

The Fiscal Affairs Committee met this morning and received reports from Vice President Shkurti regarding the Enrollment Update, the Board of Regents Funding Formula Recommendations, and the First Quarter Budget Report for Fiscal Year 1995. We also heard a report from Jim Mager on the Federal Direct Student Loan Program.

FISCAL AFFAIRS COMMITTEE MEETING

(See Appendix XX for a chart on the FY 1995 First Quarter Report, page 343.)

Mr. Shumate:

At this time I would like to call upon Mark Hilligoss and the team that will be presenting the annual audit report to the full Board. The Fiscal Affairs Committee received this report in detail on Tuesday, November 1, 1994.

ANNUAL AUDIT REPORT

Mr. Mark Hilligoss:

Thank you, Mr. Chairman and Mr. Shumate. As you know, the University has a five-year contract with Coopers and Lybrand for our annual audits of the University through Fiscal Year 1995, so we are in the fourth year of that contract. On Tuesday, we presented, in detail, the financial results for Fiscal '94 and today we will briefly summarize the points made earlier.

I have asked just two representatives to address the Board today from the team of many University staff and external auditors who have played a key role in the University's audit process. We have with us Dave Gaston, the C&L partner, and we have Don Seidelmann, Associate Controller. We will present our summary in two parts: the financial summary by Don; and the external auditors' summary by Dave Gaston.

Before I ask Don to provide you with the financial summary, I would like to say, once again, and thank Mr. Shkurti, that through coordinated extensive effort we have received an unqualified or clean opinion from Coopers and Lybrand on September 15 of this year. Finally, I would also like to recognize the leadership and service provided by our former Controller, Janet Achterman, over the last nine and a half years. With that, I will ask Don Seidelmann to present the five minute financial summary of Fiscal '94, followed by Dave Gaston's five minute summary of the external auditors.

Mr. Don Seidelmann:

On Tuesday, we presented to the Fiscal Affairs Committee a detailed explanation walking through the booklet that you have in front of you, "The Overview of Financial Conditions and Results of Operation for Fiscal Year 1994." What I would like to do at this time is to draw your attention to pages 26 and 27 of that book where we highlight six of the items that we feel are important conclusions barring on the fiscal representation of last year.

The first one is the fact that the University's financial performance and position continues to improve. This is evidenced on pages 5, 19, and 21. We have various charts, graphs, and explanations as to the sources and uses of the University's finances, the equity trends, the quiddity ratios, and support ratios that exhibit the upturn over the last couple of years of our equity positions. The most significant financial improvements have been in the current educational and general representation of the funds of the University, as well as in the Hospitals as was mentioned earlier in the reports.

Of the concerns that we have that were exhibited in last year's financials, we see an increased dependence on tuition and fees which has caused more dependence on our scholarships and loans. In the graphs of the report that you have in front of you,

ANNUAL AUDIT REPORT (contd)

Mr. Seidelmann: (contd)

you can see that the scholarships and loans of the University has shown an increase over the last few years. This is due, in part, to the merit scholar emphasis of the University, but also on the general need for that funding source for the students.

Of the other concerns included is deferred maintenance. This is an area that continues to be of a concern over the years. Over the last ten years, we see that the expenditures for operation and maintenance of plant have increased approximately 25 percent, while the buildings and infrastructure of the University that is dependant on that support has more than doubled.

The last point of concern or point to be brought up and be aware of is the anticipated increase of expenditures in Fiscal Year 1995, that we are presently in. This is due to the State Teachers' Retirement System Early Retirement Incentive Program that will be completed at the end of this year and will result in a sizeable expenditure by the University. This Early Retirement Incentive Program, however, will create for us the opportunities to restructure and will provide more flexibility for us to achieve the academic goals of the University. That concludes my part of the presentation.

Mr. Hilligoss:

Thank you, Don. David --

Mr. David Gaston:

Don Seidelmann's comments certainly are based and grounded in the financial statements for the University. Mark Hilligoss has previously told you that we have given a clean opinion on those financial statements for this fiscal year. In addition, we do a number of other activities on behalf of the Trustees and the University.

I will call your attention to a booklet that we did prepare and passed out earlier, and reviewed, in depth, with the Fiscal Affairs Committee on Tuesday morning. Basically on page 2, in this particular brochure, we do lay out the organization of the audit efforts on behalf of us, as outside auditors, and the various areas of the University that we do cover: certainly the Hospitals, the Research Foundation, the WOSU Stations, and we even do a special report for Dr. Gee on NCAA provisions. So all of these things were reviewed, as I said in detail, with the Fiscal Affairs Committee and all we did this morning is bring the report to you and say that we received very good cooperation from the folks at the University this year. We finished as early as ever in the audit process and, in fact, would have probably met with this group in October had you been here instead of Cleveland. So we stand ready to do this even earlier in the future.

Generally we bring about a half a dozen items to the attention of the Trustees and, again, this year we have done that. Those items are recommendations that the auditors do bring up with proposed solutions and then the response by the University. Those items are, again, reviewed in detail in the presentation and certainly we are ready to answer any questions on those issues.

In addition, we reviewed other items that are on the horizon and will come to the University's attention, which are basically changes in the government compliance reporting for things like research grants and federal funding. I think we had a good discussion on those items as well.

ANNUAL AUDIT REPORT (contd)

Mr. Gaston: (contd)

So that is a very quick summary of what is a labor of love for an army of auditors. Mr. Kessler and I go back about 40 years, and although he has retained his youthfulness --

Mr. Kessler:

You don't have to give the age, David.

Mr. Gaston:

I didn't say what age, Jack. Although Mr. Kessler has retained his youthful appearance, we both have a youthful, I think, approach to our job efforts here at the University.

Amb. Wolf:

I missed the refinements of his statement. You indicated that the amount of funds available to maintain the institution had gone up a modest percentage amount, where as the basic value of the buildings, the physical structures, had increased two and a half times. Do you recall that part of your presentation?

Mr. Seidelmann:

Yes, Sir.

Amb. Wolf:

What signal should that raise for us?

Mr. Seidelmann:

I think that there has been additional discussion from the Vice President for Business Administration in the past, as well as the Office of Finance, as to the information that we have seen in a deferred attempt to maintain the infrastructure of the University. This has been an industry-wide concern with many universities that we continue to provide for new structures and new facilities, but we have to continue to work at maintaining them.

The fixed plant of the University, as far as dollars and cents, has doubled over the last ten years, while the expenditure for the operation and maintenance of plant, as I cited, has increased approximately 25 percent. If you will look at what makes up operation maintenance and plant there is a lot of wages in there. So over the ten-year time period, that modest increase of 25 percent, compared to the increase in the fixed plant, would have been eaten up by increases in wages over the time. So there is a need to be aware of the condition of our structures and the conditions of the buildings that we are trying to maintain to do our mission.

Mr. Kessler:

Any additional questions? Thank you, Dave, Don, and Mark.

**ACCEPTANCE OF THE REPORT OF AUDIT
RECOMMENDATIONS AND RESPONSES FOR 1993-94**

Resolution No. 95-53

Synopsis: The report of the audit recommendations and responses for The Ohio State University for 1993-94 conducted by Coopers & Lybrand is recommended for acceptance.

WHEREAS in April 1991, with the approval of the Auditor of State, The Ohio State University entered into a five-year agreement with Coopers & Lybrand for an annual audit of the University for fiscal years 1990-91 through 1994-95; and

WHEREAS the Coopers & Lybrand audit of the University for 1993-94, meeting the requirements of the Auditor of State, has been received and the accounts, records, files, and reports of the University have been found to be in satisfactory condition, but certain recommendations have been included in the audit report; and

WHEREAS the auditors' recommendations have been studied by the appropriate University offices, and procedures and responses have been developed as a result of the recommendations:

NOW THEREFORE

BE IT RESOLVED, That the report of the Coopers & Lybrand audit for The Ohio State University for 1993-94 (including the report on the audit of the University's financial statements; and the summary of significant recommendations to management) and the management responses to the recommendations be accepted.

**WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS
July - September 1994**

Resolution No. 95-54

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed:

WHEREAS the Purchasing Policy of The Ohio State University, adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, provides that the President and/or the Vice President for Business and Administration may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists, or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Vice President for Business and Administration has submitted a report on waivers of competitive bidding requirements granted for the period of July - September, 1994; and

WHEREAS during the period covered, the Vice President for Business and Administration, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 73 waivers of competitive bidding requirements for annual purchases totaling approximately \$33,792,200.00, including \$16 million for merchandise for resale and approximately \$7.5 million for blood products for the Hospitals, as shown on the enclosed exhibit:

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of July - September 1994, is hereby accepted.

(See Appendix XXI for background information, page 345.)

**EMPLOYMENT OF ARCHITECTS / ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS**

Resolution No. 95-55

Projects Funded by Amended Substitute House Bill 790

Synopsis: Authorization to employ architects/engineers and to request construction bids for the following projects funded by Amended Substitute House Bill 790 is proposed.

WHEREAS authorization to employ architects/engineers and, as indicated, to request construction bids for the projects identified below is recommended:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for these projects and that the fees for these services be negotiated between the firm selected and the State of Ohio or the University, as appropriate; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids on the projects noted in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to recommend the award of contracts to the Department of Administrative Services, Division of Public Works, with all actions to be reported to this Board at the appropriate time.

(See Appendix XXII for background information and maps, page 347.)

Upon motion of Mr. Shumate, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote.

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STUDENT AFFAIRS COMMITTEE REPORT

Ms. Ailabouni:

This morning we met with the student government leaders. From the Interprofessional Council, President Aaron Granger was very, very happy to report on increasing professional student involvement, specifically by the Veterinary students and IPC. He stated that this is very important because IPC's goal and mission is to represent all professional students. He is hoping that that increase in student involvement will spread through the other professional schools.

Aaron also let us know that IPC is budgeting separate money to fund other professional student organizations with their community service projects. This means if they have a community service project that they are working on they can go to IPC and request some funding to help them with that. That will evidence IPC's commitment to community service.

He also mentioned that IPC is meeting this coming Thursday. Based on last month's report that I presented to you, they are establishing a diversity council and that diversity council chair will be elected at this coming meeting.

From the Undergraduate Student Government, President Rob Edmund had a very lengthy report and presented some things that the Assembly and Cabinet have done -- some actions by both.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Ms. Ailabouni: (contd)

Some Assembly actions have included establishing a committee to examine the possibility of evaluating the quality of off-campus renters. This is a way to reach the students who are renting off-campus. They have also improved their ballot counting scheme and next year's election results will be counted by hand. Although it sounds like this would not be time saving, it is in fact time. Those results would then be available within days or hours as opposed to weeks, as has been done in the past. That way the candidates and students will know in a very short period of time who their new leaders are.

A third thing that the Assembly has acted upon is that they are encouraging the polling of Business and Engineering students regarding the effectiveness and affordability of their computer fees. The purpose of this is that the data will be useful as the discussions further regarding a University-wide computer fee.

One of things that the Cabinet did is have a campus-wide safety day in which USG worked with the OSU Police, USG Crime Watch, and Safety Service, and several other organizations who are all committed to improving the awareness of safety issues on campus for the students.

A second action by the Cabinet was a successful, specifically, minority voter registration drive, which occurred at the time of the voter registration drive at the beginning of this quarter. Women's Affairs sponsored a dating violence discussion, which dealt with the issues related to physical, emotional, and verbal abuse in dating relationships.

And just like IPC's initiative and similar to that of CGS, USG is also creating a diversity council, which Vice President Steve Trenta is working on currently. They reported earlier in the quarter, regarding publishing teacher evaluations and they are currently working on that survey and distributing it. Specifically, they want to commend the Department of Political Science's full cooperation and willingness in circulating that survey. They are also polling Graduate Teaching Assistants with regards to their adequacy of training and supervision when they came here to the University.

Rob's final comment was regarding the "High on Pride" initiative that President Gee spoke of. USG is proud to say that they were involved in that cleanup project and that they had the largest group in attendance, outside of the honoraries and members of the Greek community.

We also had Betty Jo Hudson report to us this morning regarding University Ombudservices. She provided us with a statistically detailed summary and a five-year comparison of the services provided and the clientele served through her office. From that summary, undergraduate students remain the largest constituency served, followed by staff using Ombudservices.

The student at the meeting engaged in a discussion with Ms. Hudson about possible ways to actively reach more of the campus population. Specifically to be reaching the student population being all of the students: undergraduate, graduate, and professional students.

Speaking to her after the meeting, I was able to find out that some students approached her to have people from her office, including herself, come and speak at different student organizations meetings. I think this is very important in order to be able to reach the students and let them know that that service is available to them.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Ms. Ailabouni: (contd)

I will be happy to share that statistical report with anyone, if they would like to see it after the meeting.

That completes my report.

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INVESTMENTS COMMITTEE REPORT

Amb. Wolf:

The figures that I will be referring to are located in the notebooks either under the Endowment Portfolio tab or the Development Fund tab.

The Monthly Endowment Report is for the period September 16, 1994, through October 21, 1994. The market value of the Endowment Fund on October 21, 1994, was \$491.9 million. This total was approximately \$10.1 million below the September 16, 1994 market value, even though we had net new additions to the Endowment Fund for October which totalled \$1.8 million. This was because of the deterioration in the stock market in general.

Since July 1, 1994, the Endowment Fund has increased \$5.9 million, including net new additions of \$4.2 million. The current asset allocation for the Endowment is 61 percent invested in equities, 24 percent in fixed income, 8 percent in real estate, and 7 percent in cash equivalents.

The Committee also heard the Quarterly Endowment Investment Report for September 30, 1994. It was reported the Endowment Fund had a total rate of return of 2.6 percent for the three-month period, outperforming the Lehman Government/Corporate Bond Index at 0.5 percent, but trailing the S&P 500 at 4.9 percent.

On a little happier note, over the last ten years the Endowment's market value per share has increased 100 percent, while the Higher Education Price Index has increased 56 percent. I am pleased to say that the Endowment will distribute more than \$26.5 million to its over 2,100 funds during the 1995 Fiscal Year.

Also, Mr. Chairman and Board Members, the Investments Committee discussed the University's policy on South Africa investments. The Committee reviewed a resolution which would now allow the University to invest in companies doing business in South Africa and rescind Resolutions 78-111 and 85-147. The Committee recommends approval of this resolution.

AUTHORIZATION TO MODIFY UNIVERSITY'S INVESTMENT POLICY

Resolution No. 95-56

Synopsis: Authorization to amend the University's Investment Portfolio to reflect the removal of the restriction of investment in companies that do business in the Republic of South Africa is proposed.

WHEREAS on April 7, 1978, the Board of Trustees approved Resolution 78-112 adopting the Sullivan Principles concerning divestiture; and

AUTHORIZATION TO MODIFY UNIVERSITY'S INVESTMENT POLICY (contd)

WHEREAS The Ohio State University adopted an investment policy on June 7, 1985, Resolution 85-147, that reflected an awareness of our fiduciary obligations and the larger responsibility to stand as a model for the public united in opposition to the racist policies of the government of South Africa; and

WHEREAS following the abolishment of apartheid by the Congress of the Republic of South Africa, the international community has begun the process to remove the restrictions imposed in response to the nation's policy of institutionalized racism; and

WHEREAS the Republic of South Africa adopted a new Constitution in December 1993 and held free elections in April 1994; and

WHEREAS the Republic of South Africa and the new government has abolished the legal structure of apartheid; and

WHEREAS to rescind the restriction of investing in those companies doing business with the Republic of South Africa would be an important symbol in the continuation of our American traditions of civil law and democratic governance:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees rescinds those portions of the University investment policy that prohibits the investment in and support of those companies doing business in the Republic of South Africa that were adopted by Resolutions 78-112 and 85-147; and

BE IT FURTHER RESOLVED, That the Treasurer is authorized to reflect this change in the University Investment policy.

Amb. Wolf:

This Committee also reviewed our University Development program headed by Jerry May. The report on private support to the University for July-September 1994 compared to the same period last year is in the Development section of your notebook.

As you can see from the giving report, private gift dollars for the first quarter of this fiscal year are about \$5 million (or 41 percent) ahead of last year. Some other highlights of the report I would like to share with you are as follows:

- Individual giving is up 77 percent due to a strong increase in both alumni giving and non-alumni giving;
- Corporate giving is up 28 percent;
- Gift totals from associations and other organizations are 25 percent ahead of last year's pace; and
- Gifts added to the Endowment are 46 percent ahead of last year.

Mr. Chairman, I would like to recommend to the Board the establishment of eight new named endowed funds totaling \$790,667.64 in restricted support of the University and the revision of one named endowed fund.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 95-57

Synopsis: The report on the receipt of gifts and the summary for September 1994 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of eight (8) new named endowed funds and amendments to one (1) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of September 1994 be approved.

TOTAL UNIVERSITY PRIVATE SUPPORT
July-September
1993 Compared to 1994
GIFT RECEIPTS BY DONOR TYPE

	Dollars		<u>% Change</u>
	July through September <u>1993</u>	<u>1994</u>	
Individuals:			
Alumni (Current Giving)	\$1,713,361	\$2,794,666	63%
Alumni (From Bequests)	<u>511,151</u>	<u>645,508</u>	26%
Alumni Total	\$2,224,512	\$3,440,174	55%
Non-Alumni (Current Giving)	\$1,700,958	\$4,041,258	138%
Non-Alumni (From Bequests)	<u>608,835</u>	<u>529,636</u>	-13%
Non-Alumni Total	\$2,309,793	\$4,570,894	98%
Individual Total	\$4,534,305	\$8,011,068	77% ^A
Corporations/Corp/Foundation	\$3,722,222	\$4,757,230	28% ^B
Private Foundations	\$1,217,538	\$653,818	-46% ^C
Associations & Other Organizations	<u>\$497,304</u>	<u>\$620,590</u>	25% ^D
TOTAL	\$9,971,369	\$14,042,706	41%

NOTES

- A Overall individual giving is up 77% with strong support for both alumni and non-alumni. Alumni giving is up 55%. So far this year gifts of \$10,000 or more from alumni total \$2.6 million. For the same period of time last year gifts at this level totaled \$1.2 million. Non Alumni giving is up 98% for the first quarter. Gifts of \$10,000 or more total \$4.0 million this year compared with \$1.6 million for the first quarter last year.
- B Corporate giving is up 28%. Last year there were 90 corporations providing private support of \$10,000 or more (\$2.4 million). This year private support at the \$10,000 level exceeds \$3.4 million (98 corporations).
- C Gifts of \$10,000 or more from private foundations are about \$500,000 less than last year for the first quarter.
- D Last year during July-September, thirteen associations or other organizations gave \$10,000 or more (\$270,000). This year during the same period 19 organizations or associations gave at this level for more than \$400,000.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-September

1993 Compared to 1994

GIFT RECEIPTS BY PURPOSE

	Dollars July through September		<u>% Change</u>
	<u>1993</u>	<u>1994</u>	
Gift Additions to Endowment:	\$2,177,433	\$3,178,795	46
Gifts to Current Use Funds:			
Buildings/Equipment	\$1,062,086	\$3,985,739	275
Program Support	\$3,844,614	\$4,556,454	19
Student Financial Aid	\$1,231,774	\$986,893	(20)
Annual Funds-Colleges/Departments	\$1,514,050	\$1,240,588	(18)
Annual Funds-University	<u>\$141,412</u>	<u>\$94,237</u>	(33)
Total	\$9,971,369	\$14,042,706	41

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Current Gifts</u>	<u>Previous Gifts</u>	<u>Total</u>
Establishment of Named Endowed Funds:			
Schottenstein, Zox & Dunn Instructional Media Fund in Memory of Melvin L. Schottenstein (Support for Electronic Instructional Tools and Programs for the Law Library - College of Law)	\$50,000.00		\$50,000.00
Archaeological and Historic Textiles Fund (Program Support for Archaeological and Historical Textiles Study - College of Human Ecology)	\$20,000.00		\$20,000.00
Philip H. and Rhoda W. Gregory Scholarship Fund (Scholarships - OSU Mansfield)	\$20,000.00		\$20,000.00
The Joan Lewis McCoy Fund in the College of Nursing (Scholarships - College of Nursing)		\$19,334.64	\$19,334.64
The Gallia County 4-H Endowment Fund (Support of Gallia County 4-H Programs)	\$15,000.00		\$15,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Name and Description of Named Endowed Fund

From: The Metropolitan Washington, D.C. Alumni Scholarship Fund
To: Alumni Club of Washington, D.C./Spearman Scholarship Fund

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Current Gifts</u>	<u>Previous Gifts</u>	<u>Total</u>
Establishment of Named Endowed Funds:			
The Ernst & Young Learning Resource Endowment for Accounting Education (Faculty, Student & Program Support for College of Business)	\$600,000.00		\$600,000.00
The Jessie and Harold Zieg Medical Research Fund (Medical Research in Division of Rheumatology/Immunology College of Medicine)	\$50,000.00		\$50,000.00
The Dorothy Gall Malloy University Scholarship Fund (Merit Scholarships)		\$16,333.00	\$16,333.00
	_____	_____	_____
Total	\$740,000.00	\$50,667.64	\$790,667.64

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Funds

Schottenstein, Zox & Dunn Instructional Media Fund
in Memory of Melvin L. Schottenstein

The Schottenstein, Zox & Dunn Instructional Media Fund in Memory of Melvin L. Schottenstein was established November 4, 1994 by the Board of Trustees of The Ohio State University, with a gift to the Ohio State University Development Fund from Schottenstein, Zox & Dunn Co., LPA, Columbus, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to expand the College of Law's access to electronic instructional tools and programs for the Law Library, including interactive video, personal computer based tutorials, CD-ROM, and others.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Law in order to carry out the desire of the donors.

\$50,000.00

Archaeological and Historic Textiles Fund

The Archaeological and Historic Textiles Fund was established November 4, 1994 by the Board of Trustees of The Ohio State University with a bequest to The Ohio State University Development Fund from the late Keith H. Hill, Columbus, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

Annual income shall be used for research, graduate support and/or program resources in the study of archaeological and historical textiles in the College of Human Ecology.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever, as determined by the Board of Trustees, with preference being given to the recommendations from the appropriate officials of the University who are then directly responsible for the College of Human Ecology in order to carry out the desire of the donor.

\$20,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

Philip H. and Rhoda W. Gregory Scholarship Fund

The Philip H. and Rhoda W. Gregory Scholarship Fund was established November 4, 1994 by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the estates of Philip H. and Rhoda W. Gregory.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to award scholarships to deserving students enrolled at The Ohio State University Mansfield Campus who have completed a strong high school mathematics program, including four years of college-preparatory mathematics. The award will be administered by the OSU Mansfield Admissions and Scholarship Committee.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean and Director of the Mansfield Campus in order to carry out the desire of the donors.

\$20,000.00

The Joan Lewis McCoy Fund in the College of Nursing

The Joan Lewis McCoy Fund in the College of Nursing was established November 4, 1994 by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Dr. Leslie McCoy Conroy (M.D. '85), Burlington, Vermont; Craig R. McCoy, Chicago, Illinois; and Robert J. McCoy (B.S.Agr. '53, M.S. Agricultural Economics and Rural Sociology, '57), Cincinnati, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for research and scholarships in nursing at the discretion of the Dean of the College in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$19,334.64

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Gallia County 4-H Endowment Fund

The Gallia County 4-H Endowment Fund was established November 4, 1994 by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from the Gallia County 4-H Advisory Committee and other friends of the Gallia County 4-H Program.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Gallia County 4-H Program. This support may include, but is not limited to, the funding of scholarships and awards for 4-H members, volunteer leaders and friends of 4-H; sponsoring seminars and programs; and purchasing material or services that will supplement 4-H programming or increase the visibility and public support for 4-H in Gallia County. All expenditures from this fund shall be approved by the Gallia County 4-H Advisory Committee and the professional in charge of the Gallia County 4-H Program in consultation with the University Committee on Student Financial Aid where applicable.

It is the desire of the donors that this fund should benefit the University in perpetuity. Should the need for this fund cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever, as determined by the Board of Trustees with preference being given to the recommendations from the appropriate administrative official of the University who is Director of The Ohio State University Extension, in consultation with a committee representing the local 4-H donors, in order to carry out the desire of the donors.

\$15,000.00

Change in Name and Description of Named Endowed Fund

Alumni Club of Washington, D.C./Spearman Scholarship Fund

The Metropolitan Washington, D.C. Alumni Scholarship Fund was established April 1, 1983, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from alumni and friends of the Metropolitan Washington, D.C. area. The description was revised April 7, 1989. The name and description were further revised November 4, 1994.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

Until the fund reaches \$25,000 all annual income is to be returned to principal. Thereafter, the annual income shall be used to provide one or more scholarships for undergraduate students from the Metropolitan Washington, D.C. area enrolled in The Ohio State University, with preference to students who are in the upper twenty-five percentile of a national test, such as the ACT, SAT, etc. The selection of the recipient is to be made in accordance with the recommendation of a selection committee from The Ohio State University Alumni Club of Washington, D.C. in consultation with the University Committee on Student Financial Aid. The unused income in any given year is to be returned to principal.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Name and Description of Named Endowed Fund (contd)

Alumni Club of Washington, D.C./Spearman Scholarship Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Funds

The Ernst & Young Learning Resource Endowment for Accounting Education

The Ernst & Young Learning Resource Endowment for Accounting Education was established November 4, 1994 by the Board of Trustees through gifts received by the University from The Ohio State University Foundation which has established an endowed fund with gifts from the active and retired partners and professional staff members of Arthur Young & Company (now Ernst & Young LLP) who are alumni of The Ohio State University and from the Ernst & Young Foundation.

The alumni donors have designated their gifts to establish this Ernst & Young Learning Resource Endowment for Accounting Education as their commemoration of the 100th anniversary of the founding of Arthur Young & Company in 1894.

The annual income shall be used to promote innovations and excellence in accounting through the support of faculty, students, and practitioners. The administrator of the fund shall be the Chair of the Department of Accounting & MIS (Chair) of the Max M. Fisher College of Business (College) at the University. The Chair shall form an advisory committee consisting of representatives from Ernst & Young LLP and the College (including the Dean) to review the endowment's objectives and budget each year.

\$600,000.00

The Jessie and Harold Zieg Medical Research Fund

The Jessie and Harold Zieg Medical Research Fund was established November 4, 1994, by the Board of Trustees through funds received by the University from The Ohio State University Foundation which has established an endowed fund with gifts designated for support to the Division of Rheumatology/Immunology, College of Medicine, from Mr. Harold F. Zieg, (B.S. Bus.Adm. '32), Columbus, Ohio.

The income shall enhance medical research on arthritis and degenerative diseases in the Division of Rheumatology/Immunology. The areas of research will be relevant to inflammation and the mechanisms of these disorders with particular emphasis placed on investigations utilizing molecular biology and genetics that can provide insights into prevention and better forms of treatment. Additionally, the income may support, but not be limited to, scientific supplies, equipment, salaries for research personnel, and activities required for quality medical research.

\$50,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Dorothy Gall Malloy University Scholarship Fund

The Dorothy Gall Malloy University Scholarship Fund was established November 4, 1994, by the Board of Trustees through funds received by the University from The Ohio State University Foundation which has established an endowed fund with gifts from the late Dorothy Gall Malloy, (B.S.Ed. '26) of Malibu, California.

The annual income shall be used to provide one or more merit scholarships for Dorothy Gall Malloy University Scholars. This merit scholarship initiative is the result of recommendations from the 1990 University Task Force on Undergraduate Recruitment and the 1990-91 Undergraduate Recruitment Implementation Steering Committee to the Senior Vice President for Academic Affairs and Provost. Students shall be selected based upon the criteria sanctioned by the Senior Vice President for Academic Affairs and Provost and administered by the University Honors Center in consultation with the University Committee on Student Financial Aid.

\$16,333.00

Amb. Wolf:

Finally, Mr. Chairman, I would like to present a resolution for the naming of a new Architectural Building and an Architectural School to be named the Austin E. Knowlton School of Architecture and the Austin E. Knowlton Architecture Building. Mr. Knowlton has made a generous gift of \$10 million to the University and, as Vice President Pichette indicated, the State is providing \$10 million for this building, which will give us this \$20 million.

NAMING OF BUILDING AND SCHOOL

Resolution No. 95-58

Synopsis: The naming of a new School of Architecture building and the School of Architecture academic unit at The Ohio State University is proposed.

WHEREAS upon the recommendation of the President, with the concurrence of the President's Executive Committee, it has been proposed that the new School of Architecture building to be built be named the "Austin E. Knowlton Architecture Building" and the School of Architecture be named the "Austin E. Knowlton School of Architecture" to reflect Mr. Knowlton's gift commitment of \$10 million towards the building of a new School of Architecture building and his long-time support of the University, including activities in the hospitals and athletics; and

WHEREAS Mr. Knowlton, as owner and chairman of the board of The Knowlton Company, has made a significant impact on the building environment in Ohio and the nation, and particularly at educational institutions; and

WHEREAS Mr. Knowlton's company has built a number of buildings on the campus of The Ohio State University, including Hitchcock Hall, the School of Allied Medical Professions, Drake Union, Larkins Hall, and Rhodes Hall; and

NAMING OF BUILDING AND SCHOOL (contd)

WHEREAS Mr. Knowlton has always shown a commitment to supporting the community and academe, serving as the trustee of a private charitable foundation he founded, as a life member of The Ohio State University Alumni Association and of the School of Architecture Alumni Society, as a charter member of The President's Club and as a member of the School of Architecture Advisory Board:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned new School of Architecture building shall be named the "Austin E. Knowlton Architecture Building" and the School of Architecture shall be named the "Austin E. Knowlton School of Architecture."

Upon motion of Amb. Wolf, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Skestos:

Mr. Chairman, the Educational Affairs Committee met this morning and heard reports from Dr. Ed Ray concerning the update on the Early Retirement Incentive Program and from Dr. Nancy Rudd on Promotion and tenure.

At this time, I would like to call on our Provost to present four agenda items for approval.

Provost Sisson:

Thank you, Mr. Chairman. We are requesting approval from the Board on the following four resolutions:

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 95-59

Synopsis: Approval of the following amendments to the Rules of the University Faculty are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the Rules of the University Faculty as approved by the University Senate; and

WHEREAS the proposed changes in the Rules of the University Faculty were approved by the University Senate on October 1, 1994:

Amended Rules

3335-5-36 Committees.

(A) Unchanged.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Amended Rules (contd)

- (B) The executive committee shall consist of the chairpersons of the other four standing committees, the president of the council of graduate students and the dean of the graduate school. The curriculum, graduate associate and fellowship, policy and standards, and research committees shall each consist of ten faculty members of the council on research and graduate studies, one from each graduate area, and three graduate students, all of whom are members of the council. The research committee shall also include:
- (1) Six regular faculty ~~elected~~ SELECTED by the faculty council. Of these six, one member must serve on a regional campus and no more than one member may be from any individual college.

Balance unchanged.

3335-5-47 Organizing committees of the senate.

- (A) Unchanged.
- (B) Membership.
- (1) The president shall appoint members of the administration; the council of graduate students, the inter-professional council, ~~and~~ the undergraduate student government, AND THE FACULTY COUNCIL shall select members of their own constituency using procedures adopted by their respective bodies. ~~Faculty members of the steering committee (that is, the executive committee of the faculty council) shall be elected by the faculty council serving the following year. The slate of candidates shall be prepared by the outgoing members of the executive committee and shall include at least one more name than there are positions to be filled. Faculty members of other organizing committees shall be appointed by the executive committee of the faculty council. Names of potential committee members shall be solicited from the faculty council in writing.~~

Balance unchanged.

3335-5-471 Steering committee.

- (A) Membership.
- The steering committee shall consist of fourteen members.
- (1) Six regular faculty all of whom are members of the senate, ~~elected~~ SELECTED by THE faculty council. The term of service is two years.

Balance unchanged.

3335-5-472 Program Committee.

- (A) Membership.
- The program committee shall consist of nine members.
- (1) Four regular faculty, all of whom are members of the senate, ~~appointed by the executive committee of~~ SELECTED BY the faculty council. The term of service is two years.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Amended Rules (contd)

Balance unchanged.

3335-5-473 Rules committee.

(A) Membership.

The rules committee shall consist of ten members.

- (1) Six regular faculty all of whom are members of the senate, ~~appointed by the executive committee of~~ SELECTED BY the faculty council. The term of service is two years.

Balance unchanged.

3335-5-48 Standing and special committees of the senate.

(A) Unchanged..

(B) Membership.

- (1) All standing and special committees of the senate shall include at least one regular faculty member of the senate.

- (2) Unless otherwise specified by the rules, or by the senate, the president shall appoint members of the administration; the council of graduate students, the inter-professional council, ~~and the undergraduate student government,~~ AND THE FACULTY COUNCIL shall select members of their own constituency using procedures adopted by their respective bodies. ~~A three-step process shall be followed in establishing the faculty membership of standing and special committees.~~

~~(a) The executive committee of the faculty council shall appoint senators to committees based, as nearly as possible, on written preferences provided by senators. If it is not possible for a senator to be appointed to his or her preferred committees, the senator will be contacted to determine whether any other committee assignment would be acceptable.~~

~~(b) Committee vacancies not filled by senators shall be filled through election by faculty council members serving the following year. The executive committee of the faculty council shall prepare a ballot based on nominations solicited in writing from the faculty. The ballot shall include at least one more name than there are positions to be filled.~~

~~(c) The president shall be provided with the results of the processes described in (a) and (b) above and shall then fill any vacancies designated as presidential appointments.~~

Balance unchanged.

3335-5-482 The library council.

(A) Membership.

The library council shall consist of fifteen members.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Amended Rules (contd)

- (1) Nine regular faculty ~~appointed by the executive committee of the faculty council or elected by the faculty council in accordance with procedures specified in faculty rule 3335-5-48 (B)(2)~~ **SELECTED BY THE FACULTY COUNCIL.** The term of service is three years.
 - (2) Four students.
 - (a) One graduate student selected by the council of graduate students. The term of service is one year.
 - (b) One professional student selected by the inter-professional council. The term of service is one year.
 - (c) Two undergraduate students selected by the undergraduate student government. The term of service is one year.
 - (3) Two administrators.
 - (a) The dean of the graduate school.
 - (b) The director of libraries.
- (B) Unchanged.
- (C) Organization.
- (1) The chairperson shall be elected from among the ~~faculty~~ **VOTING** members of the library council.
 - (2) Reports by this council to the president, other than those made through the senate, shall be made through the senior vice president for academic affairs and provost.
 - (3) As a standing committee of the senate, this council is also governed by the provisions of rules 3335-5-46 and 3335-5-48 of the Administrative Code. (B/T 5/1/86, B/T 2/5/88, B/T 11/2/90, B/T 2/4/93, B/T 11/4/94)

3335-5-486 Council on enrollment and student progress.

- (A) Membership.
- The council on enrollment and student progress shall consist of sixteen members.
- (1) Nine regular faculty.
 - (a) Three regular faculty appointed by the president. The term of service is three years. Appointed members are eligible for reappointment.
 - (b) Six regular faculty ~~appointed by the executive committee of the faculty council or elected by the faculty council in accordance with procedures specified in faculty rule 3335-5-48 (B)(2)~~ **SELECTED BY THE FACULTY COUNCIL.** The term of service is three years.
 - (2) Six students.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Amended Rules (contd)

- (a) Two graduate students selected by the council of graduate students. The term of service is one year.
 - (b) Two professional student selected by the inter-professional council. The term of service is one year.
 - (c) Two undergraduate students selected by the undergraduate student government. The term of service is one year.
- (3) One administrator. The senior vice president for academic affairs and provost, or designee, non-voting, to serve as administrative liaison for the council.
- (B) Unchanged.
- (C) Organization.
- (1) The chairperson and chairperson-elect shall be elected from among the ~~faculty~~ VOTING members. The chairperson-elect shall serve as vice-chairperson.
 - (2) Reports by this council to the president, other than those made through the senate, shall be made through the senior vice president for academic affairs and provost.
 - (3) As a standing committee of the senate, this council is also governed by the provisions of rules 3335-5-46 and 3335-5-48 of the Administrative Code. (B/T 5/1/86, B/T 7/11/86, B/T 6/5/87, B/T 2/5/88, B/T 7/8/88, B/T 11/2/90, B/T 7/12/91, B/T 2/4/93, B/T 3/12/93, B/T 11/4/94)

3335-5-489 Committee on academic freedom and responsibility.

(A) Membership.

The committee on academic freedom and responsibility shall consist of eight members during autumn, winter, and spring quarters and ten members from June to the beginning of autumn quarter.

- (1) Six regular faculty (eight during the summer period), all of whom are members of the senate, ~~appointed by the executive committee of~~ SELECTED BY the faculty council. The term of service begins in the summer quarter following election and extends through the summer quarter following the third year of service.
- (2) Two graduate teaching, research, or administrative associates selected by the council of graduate students. The term of service is one year.

Balance unchanged.

3335-5-4815 Committee on traffic, parking, and public safety.

(A) Membership.

The committee on traffic, parking, and public safety shall consist of eighteen members.

- (1) Six regular faculty appointed by the executive committee of the faculty council or elected by the faculty council in accordance with procedures specified in paragraph

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Amended Rules (contd)

~~(B)(2) of rule 3335-5-48 of the Administrative Code~~ SELECTED BY THE FACULTY COUNCIL. The term of service is three years.

(2) through (5) unchanged.

(B) Unchanged.

(C) Organization.

(1) The committee shall elect a chairperson from among its ~~faculty~~ VOTING members. A chairperson shall serve a one-year term, and no more than one additional one-year term if reelected.

(2) As a standing committee of the senate, this committee is also governed by the provisions of rules 3335-5-46 and 3335-5-48 of the Administrative Code. (B/T 5/1/86, B/T 2/4/94, B/T 11/4/94)

3335-5-494 Faculty advisory committee to the chancellor of the Ohio board of regents (FAC).

(A) The university's representation to the FAC shall consist of two regular faculty members and the secretary of the university senate.

(B) One faculty member shall be ~~elected~~ SELECTED every two years, for a term of four years, commencing autumn quarter. During the first two years of the term the member shall be the representative-elect to the FAC. During the third and fourth years of the term, the member shall be the representative to the FAC. Faculty representatives ~~will be eligible for reelection~~ MAY BE SELECTED FOR A SECOND TERM. The secretary of the university senate shall serve for the duration of the secretary's appointment.

(C) The representative-elect shall be ~~nominated by the executive committee of the faculty council and elected by the faculty council. The ballot shall include at least one more name than there are positions to be filled and shall provide space for write-in votes. When an unexpired term becomes vacant, the vacancy shall be filled in a manner consonant with the original method of selection. A member selected to fill such a vacancy shall serve for the duration of the unexpired term.~~ SELECTED BY THE FACULTY COUNCIL.

(D) The president shall report the names of the faculty representatives to the chancellor of the Ohio board of regents.

(E) The faculty representative to the FAC shall report annually to the senate. (B/T 7/10/87, B/T 5/5/88, B/T 11/4/94)

The language "appointed by the executive committee of the faculty council or elected by the faculty council in accordance with procedures specified in faculty rule 3335-5-48 (B)(2)" has been deleted and replaced with the language "SELECTED BY THE FACULTY COUNCIL" for the following rules:

3335-5-481 Council on academic affairs (A)(1)(a)

3335-5-483 Committee on university bookstores (A)(1)

3335-5-484 Council on student affairs (A)(1)

3335-5-485 Athletic council (A)(1)(a)

3335-5-487 Committee on academic misconduct (A)(1)

3335-5-488 Committee on honorary degrees (A)

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Amended Rules (contd)

- 3335-5-4810 Faculty hearing committee (A)
- 3335-5-4811 Fiscal committee (A)(1)(a)
- 3335-5-4812 Faculty compensation and benefits committee (A)(1)
- 3335-5-4813 Legislative affairs committee (A)(1)
- 3335-5-4814 Research committee (A)(1)(b)
- 3335-5-4816 Committee on women and minorities (A)(1)

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Rules of the University Faculty be adopted as recommended by the University Senate.

DEGREES AND CERTIFICATES - AUTUMN QUARTER COMMENCEMENT

Resolution No. 95-60

Synopsis: The approval of Degrees and Certificates for Autumn Quarter are recommended.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on December 9, 1994, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

PERSONNEL ACTIONS

Resolution No. 95-61

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the October 7, 1994 meeting of the Board, including the following Appointment, Appointments of Chairpersons/Director, Leaves of Absence Without Salary, Leave of Absence Without Salary --Change in Dates, Professional Improvement Leave--Cancellation, and Emeritus Titles, as detailed in the University Budget be approved and Medical Staff Appointments/Reappointments (The Arthur G. James Cancer Hospital and Research Institute) approved September 21, 1994, by The Arthur G. James Cancer Hospital and Research Institute Board and the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center) approved September 29, 1994, by the Hospitals Board be ratified.

PERSONNEL ACTIONS (contd)

Appointments

Name: TONY TRIPODI
Titles: Acting Dean and Professor
College: Social Work
Term: January 1, 1995 - June 30, 1995
Salary: \$105,000.00
Present Position: Associate Director and Professor, Department of Social Work, Florida International University

Name: MIECHELLE O. WILLIS
Title: Associate Director of Athletics/Senior Women's Administrator
Department: Athletics
Effective: October 1, 1994
Salary: \$70,080.00
Present Position: Associate Athletic Director, Temple University

Appointment of Chairpersons/Director

July 1, 1994 through June 30, 1995

Division of Pharmaceutical Administration Richard H. Reuning*

October 1, 1994 through March 31, 1995

Division of Pharmacology Allan M. Burkman*

October 1, 1994 through September 30, 1995

Chemistry Matthew S. Platz*
School of Journalism Lee B. Becker*
Marketing Robert E. Burnkrant*

October 1, 1994 through June 30, 1998

Mathematics Robert B. Brown

*Acting

Leaves of Absence Without Salary

RUTH M. CHARNEY, Professor, Department of Mathematics, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995, to do joint research at Boston College.

ANTHONY M. BLOCH, Associate Professor, Department of Mathematics, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995, to work on research projects in dynamical systems and partial differential equations at the University of Michigan.

MARJORIE K. CHAN, Associate Professor, Department of East Asian Languages and Literatures, effective Autumn Quarter 1994, to complete several manuscripts.

LYNN CORBIN COSTANZA, Associate Professor, School of Music (Marion Campus), effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995, to accept a position at the Ohio Department of Education as the Music Consultant.

PERSONNEL ACTIONS (contd)

Leaves of Absence Without Salary (contd)

TIMOTHY A. GERBER, Associate Professor, School of Music, effective Winter Quarter 1995, to accept an appointment as the Roy Acuff Chair of Excellence in the Creative Arts at Austin Peay State University.

DIK L. LEE, Associate Professor, Department of Computer and Information Science, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995, to conduct research at the Department of Computer Science at the Hong Kong University of Science and Technology, Hong Kong.

FELIPE AGUERO, Assistant Professor, Department of Political Science, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995, to accept a senior research associate position at the North-South Center, University of Miami in Florida.

BEN A. HELLER, Assistant Professor, Department of Spanish and Portuguese, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995, to accept a visiting assistant professorship at Princeton University.

LUIS HERNANDEZ, Assistant Professor, Department of Mathematics, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995, to work at the Center for Mathematical Research in Guanajuato, Mexico.

KARI J. JORMAKKA, Assistant Professor, Department of Architecture, effective Autumn Quarter 1994, for personal reasons.

ELIAS L. KHALIL, Assistant Professor, Department of Economics (Mansfield Campus), effective Autumn Quarter 1994, Winter Quarter and Spring Quarter, to accept a Humboldt Research Fellowship at the University of Freiburg.

BARBARA J. POLIVKA, Assistant Professor, Department of Community, Parent-Child, and Psychiatric Nursing, effective Autumn Quarter 1994, for personal reasons.

RAMDURAI SUJATHA, Assistant Professor, Department of Mathematics, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995, to visit the Tata Institute of Fundamental Research, in Bombay, India.

Leave of Absence Without Salary--Continuation

ALLAN J. SILVERMAN, Associate Professor, Departments of Philosophy and Classics, effective Autumn Quarter 1994, to continue his Visiting Professorship at Yale University.

Professional Improvement Leave--Cancellation

H. LEWIS ULMAN, Associate Professor, Department of English, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

Medical Staff--Appointments (The Ohio State University Medical Center)

July 1, 1994- June 30, 1995

Boylous, James Donald, Limited Staff, Department of Anesthesiology
Ahmed, Mohammad Almas, Limited Staff, Department of Family Medicine
McKerahan, Kelly Lee, Limited Staff, Department of Family Medicine
Nguyen, Phoung Dac, Limited Staff, Department of Family Medicine
Praturi, Rajasree, Limited Staff, Department of Family Medicine

PERSONNEL ACTIONS (contd)

Medical Staff--Appointments (The Ohio State University Medical Center) (contd)

July 1, 1994- June 30, 1995 (contd)

Sparling, Wendy Lynn, Limited Staff, Department of Family Medicine
Shefflin, Scott, Limited Staff, Department of Family Medicine
Cooke, Glen E., Limited Staff, Department of Internal Medicine - Division of Cardiology
Abbott, Cyntia A., Limited Staff, Department of Internal Medicine -Division of Dermatology
Mosser-Goldfarb, Joy Lynn, Limited Staff, Department of Internal Medicine -Division of Dermatology
Reddy, Srikar Sunki, Limited Staff, Department of Internal Medicine -Division of Gastroenterology
Slahetka, Mary Frances Ann, Limited Staff, Department of Internal Medicine -Division of Gastroenterology
Avendano, Christopher Edward, Limited Staff, Department of Internal Medicine -Division of General Internal Medicine
Cardwell, Todd Nelson, Limited Staff, Department of Internal Medicine -Division of General Internal Medicine
Hoening, Eric Paul, Limited Staff, Department of Internal Medicine -Division of General Internal Medicine
Holliday, Scott Ashton, Limited Staff, Department of Internal Medicine -Division of General Internal Medicine
Nalluri, Koteswara Rao, Limited Staff, Department of Internal Medicine -Division of General Internal Medicine
Olson, Lyle Terrance, Limited Staff, Department of Internal Medicine -Division of General Internal Medicine
Schwartz, Mark Dory, Limited Staff, Department of Internal Medicine -Division of General Internal Medicine
Al-Haddad, Chafik, Limited Staff, Department of Internal Medicine -Division of Nephrology
Siegel, Randall Scott, Limited Staff, Department of Internal Medicine -Division of Pulmonary
Dickmeyer, Karla J., Limited Staff, Department of Obstetrics and Gynecology
Wittber, Glynn Marie, Limited Staff, Department of Obstetrics and Gynecology
Porcell, Ana Irene, Limited Staff, Department of Pathology
Urieli, Nili, Limited Staff, Department of Pathology
Hwang, Irving, Limited Staff, Department of Pathology - Division of Hematopathology
Muneer, Ather, Limited Staff, Department of Psychiatry
Cearlock, Jody Randell, Limited Staff, Department of Radiology - Division of Diagnostic Radiology
Chung, Christine B., Limited Staff, Department of Radiology - Division of Diagnostic Radiology
Neal, David E., Limited Staff, Department of Radiology - Division of Diagnostic Radiology
Whittemore, Russell M., Limited Staff, Department of Radiology - Division of Diagnostic Radiology
Williams, Peter Anthony, Limited Staff, Department of Radiology - Division of Diagnostic Radiology
Wissman, Robert David, Limited Staff, Department of Radiology - Division of Diagnostic Radiology
Mills, Justin Gerard, Limited Staff, Department of Radiology - Division of Radiology Oncology
Pak, Vladimir M., Limited Staff, Department of Radiology - Division of Radiology Oncology
Hawkins, Charles H., Limited Staff, College of Dentistry - Division of General Dentistry
Janer-Hash, Myrna I., Limited Staff, College of Dentistry - Division of General Dentistry
Kennedy, Thomas John, Limited Staff, College of Dentistry - Division of General Dentistry
Lund, Laura Jean, Limited Staff, College of Dentistry - Division of General Dentistry
Roh, Judy Cecilia, Limited Staff, College of Dentistry - Division of General Dentistry
Rosado Delgado, Yvonne, Cecilia, Limited Staff, College of Dentistry - Division of General Dentistry
Schwarz, Cornelia M., Limited Staff, College of Dentistry - Division of General Dentistry

July 1, 1994 - June 30, 1996

HARTER, RONALD L., Attending Staff, Department of Anesthesiology
OSBORNE, DYAN J., Attending Staff, Department of Anesthesiology
CASAVANT, MARCEL J., Attending Staff, Department of Emergency Medicine

PERSONNEL ACTIONS (contd)

Medical Staff--Appointments (The Ohio State University Medical Center) (contd)

July 1, 1994 - June 30, 1996 (contd)

HERSON, JOSEPH L., Attending Staff, Department of Family Medicine
HADLEY, SUSAN, Attending Staff, Department of Internal Medicine - Division of Infectious Diseases
CROUSER, SANGEETA, Attending Staff, Department of Obstetrics and Gynecology
HEWITT, GERI D., Attending Staff, Department of Obstetrics and Gynecology
TROUT, WAYNE, C., Attending Staff, Department of Obstetrics and Gynecology
BECKER, WILLIAM J., Attending Staff, Department of Pathology - Division of Clinical Pathology
LASKEY, LARRY C., Attending Staff, Department of Pathology - Division of Transfusion Medicine
LAMONTE, ROBERT C., Courtesy Staff, Department of Pediatrics
WAGNER, DIANA, Courtesy Staff, Department of Pediatrics
SNEED, RAPHAEL C., Attending Staff, Department of Physical Medicine and Rehabilitation
GALLAGHER, MAUREEN C., Courtesy Staff, Department of Preventive Medicine
KING, MARK A., Attending Staff, Department of Radiology
YU, JOSEPH S., Attending Staff, Department of Radiology
YOUNG, JAMES R., Attending Staff, Department of Surgery - Division of General Surgery
HOLLAND, GREG C., Courtesy Staff, Department of Surgery - Division of Plastic Surgery
KIM, JULIAN A., Attending Staff, Department of Surgery - Division of Surgical Oncology
HECK, CHRISTOPHER F., Attending Staff, Department of Surgery - Division of Thoracic and
Cardiovascular Surgery

Medical Staff--Reappointments (The Ohio State University Medical Center)

July 1, 1994 - June 30, 1996

MacLaurin, John P., Attending Staff, Department of Internal Medicine/Division of Nephrology
Marquardt, John L., Courtesy Staff, Department of Ophthalmology
Mauger, Thomas F., Attending Staff, Department of Ophthalmology
May, Albert N., Courtesy Staff, Department of Pediatrics
McCoy, Karen Sharrock, Attending Staff, Department of Pediatrics
McIlroy, Mary A., Courtesy Staff, Department of Pediatrics
McKinlay, Robert Todd, Courtesy Staff, Department of Ophthalmology
Messick, George M., Courtesy Staff, Department of Pediatrics
Middendorf, Donald F., Attending Staff, Department of Internal Medicine/Division of Nephrology
Mirvis, Bruce R., Courtesy Staff, Department of Pediatrics
Mishkind, Michael H., Courtesy Staff, Department of Internal Medicine/Division of Nephrology
Mobin-Uddin, Saeeda, Department of Obstetrics and Gynecology, Department of Pediatrics
Morgan, Donald A., Attending Staff, Department of Dentistry/Division of General Dentistry
Moses, James L., Attending Staff, Department of Ophthalmology
Murphy, Link R., Courtesy Staff, Department of Internal Medicine/Division of General Medicine
Nag, Subir, Attending Staff, Department of Radiology/Division of Radiation Oncology
Neri, Anthony S., Courtesy Staff, Department of Obstetrics and Gynecology
Nichols, Allan J., Courtesy Staff, Department of Internal Medicine/Division of Cardiology
Nyeste, Lawrence J., Courtesy Staff, Department of Obstetrics and Gynecology
O'Dair, Robert B., Attending Staff, Department of Ophthalmology
O'Donnell, Francis J., Courtesy Staff, Department of Internal Medicine/Division of Neurology
O'Dorisio, Mary Sue, Attending Staff, Department of Pediatrics
Olsen, John O., Attending Staff, Department of Radiology/Division of Nuclear Medicine
Olson, Thomas A., Attending Staff, Department of Pediatrics
Opremcak, E. Mitchel, Attending Staff, Department of Ophthalmology
Pappa, Karl S., Attending Staff, Department of Ophthalmology
Pellegrini, Arthur E., Attending Staff, Department of Internal Medicine/Division of Dermatology
Petrella, Richard A., Courtesy Staff, Department of Pediatrics

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1994 - June 30, 1996 (contd)

Polster, L. Robert, Courtesy Staff, Department of Pediatrics
Potter, Carol, J., Attending Staff, Department of Pediatrics
Pozderac, Rodney, Attending Staff, Department of Radiology
Rau, Robert C., Courtesy Staff, Department of Internal Medicine/Division of Dematology
Rauck, Amanda M., Attending Staff, Department of Pediatrics
Reiss, Rosemary E., Attending Staff, Department of Obstetrics and Gynecology
Rogers, Ann Marie, Courtesy Staff, Department of Pediatrics
Rohyans, JoAnn C., Courtesy Staff, Department of Pediatrics
Rovin, Brad H., Attending Staff, Department of Internal Medicine/Division of Nephrology
Rowland, Daniel G., Courtesy Staff, Department of Pediatrics
Samuel, Mervyn J., Courtesy Staff, Department of Obstetrics and Gynecology
Saunders, Christopher S., Courtesy Staff, Department of Internal Medicine/Division of Nephrology
Sawaya, George A., Courtesy Staff, Department of Obstetrics and Gynecology
Schwarzell, John R., Courtesy Staff, Department of Surgery/Division of General Surgery
Sheets, Eileen H., Courtesy Staff, Department of Pediatrics
Scheetz, Richard Edward, Jr., Courtesy Staff, Department of Dentistry/Division of Oral and
Maxillofacial Surgery
Shepherd, Larry M., Courtesy Staff, Department of Pediatrics
Shultz, John P., Courtesy Staff, Department of Pediatrics
Sommer, Annemarie, Attending Staff, Department of Pediatrics
Spigos, Dimitrios G., Attending Staff, Department of Radiology
Steinem, Cynthia A., Courtesy Staff, Department of Pediatrics
Stockum, Alfred E., Attending Staff, Department of Radiology
Sullivan, Jr., Miller J., Courtesy Staff, Department of Pediatrics
Schwarzell, John R., Courtesy Staff, Department of Surgery/Division of General Surgery
Taylor, Renee, S., Courtesy Staff, Department of Pediatrics
Teske, Douglas, W., Attending Staff, Department of Pediatrics
Thomas, Marvin H., Courtesy Staff, Department of Internal Medicine/Division of Rheumatology
Thomasgard, Michael C. Attending Staff, Department of Pediatrics
Thompson, Craig R., Courtesy Staff, Department of Pediatrics
Tsao, Chang-Yong, Attending Staff, Department of Pediatrics
Vaccaro, Patrick S., Courtesy Staff, Department of Surgery/Division of Vascular Surgery
Vasko, Susan D., Courtesy Staff, Department of Surgery/Division of Plastic Surgery
Vessels, Robert C., Attending Staff, Department of Dentistry/Division of General Dentistry
Wadwa, Janak, Courtesy Staff, Department of Pediatrics
Wahoff, Charles G., Courtesy Staff, Department of Pediatrics
Wall, Patrick M., Courtesy Staff, Department of Pediatrics
Wallenbrock, Angela, Attending Staff, Department of Psychiatry/Division of Child Psychiatry
Walsh, Brian J., Attending Staff, Department of Dentistry/Division of General Dentistry
Walson, Philip, D., Attending Staff, Department of Pediatrics
Walters, John D., Courtesy Staff, Department of Dentistry/Division of General Dentistry
Warmolts, John R., Attending Staff, Department of Neurology
Wheasler, Ray S., Courtesy Staff, Department of Pediatrics
Wheller, John J., Attending Staff, Department of Pediatrics
White, Jennifer, L., Courtesy Staff, Department of Pediatrics
Williams, Gwynette, M., Courtesy Staff, Department of Pediatrics
Wooley, Charles F., Attending Staff, Department of Internal Medicine/Division of Cardiology
Yoder, Frank W., Courtesy Staff, Department of Internal Medicine/Division of Dermatology
Haun, Deanna K., Limited Staff, Department of Family Medicine
Kowalski, Bruce J., Limited Staff, Department of Internal Medicine - Division of Cardiology
Pargulski, John, Limited Staff, Department of Internal Medicine - Division of Cardiology
Wiss, Joan M., Limited Staff, Department of Internal Medicine - Division of Dermatology

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1994 - June 30, 1996 (contd)

Deyrmenjian, Hosep H., Limited Staff, Department of Internal Medicine - Division of Gastroenterology
Hartke, Raymond, Limited Staff, Department of Internal Medicine - Division of Gastroenterology
Archer, Thomas P., Limited Staff, Department of Internal Medicine - Division of General Medicine
Cawley, Kelli A., Limited Staff, Department of Internal Medicine - Division of General Medicine
Durda, Elaine A., Limited Staff, Department of Internal Medicine - Division of General Medicine
Fanning, James E., Limited Staff, Department of Internal Medicine - Division of General Medicine
Farhat, M. Saad, Limited Staff, Department of Internal Medicine - Division of General Medicine
Gailliot, Christopher R., Limited Staff, Department of Internal Medicine - Division of General Medicine
Manokas, Tasos, Limited Staff, Department of Internal Medicine - Division of General Medicine
Motarjeme, Steven (Dual Appointment with Pediatrics), Limited Staff, Department of Internal Medicine -
- Division of General Medicine
Pomerantz, Richard W., Limited Staff, Department of Internal Medicine - Division of General Medicine
Stock, Kent (Dual Appointment with Pediatrics), Limited Staff, Department of Internal Medicine -
- Division of General Medicine
Sumego, Marianne (Dual Appointment with Pediatrics), Limited Staff, Department of Internal Medicine -
- Division of General Medicine
Vaughan, Geoffrey C., Limited Staff, Department of Internal Medicine - Division of General Medicine
Vegunta, Suneela, Limited Staff, Department of Internal Medicine - Division of General Medicine
Waissbluth, Alvaro D., Limited Staff, Department of Internal Medicine - Division of General Medicine
Ward, John J., Limited Staff, Department of Internal Medicine - Division of General Medicine
Zimmerman, David, Limited Staff, Department of Internal Medicine - Division of General Medicine
Singh, Inderpal, Limited Staff, Department of Internal Medicine - Division of Nephrology
Szymanski, David E., Limited Staff, Department of Neurology
Garcha, Trishwant S., Limited Staff, Department of Neurology
Chandler, Peter J., Limited Staff, Department of Obstetrics and Gynecology
Haugen, Matthew M., Limited Staff, Department of Obstetrics and Gynecology
Herta, Nancy L., Limited Staff, Department of Obstetrics and Gynecology
Thompson, Shelly L., Limited Staff, Department of Obstetrics and Gynecology
Turner, Leslie P., Limited Staff, Department of Obstetrics and Gynecology
Castellano, David, Limited Staff, Department of Ophthalmology
Davidorf, Jonathan M., Limited Staff, Department of Ophthalmology
Hogan, Christopher D., Limited Staff, Department of Ophthalmology
Reber, Kristina M., Limited Staff, Department of Pediatrics
Leder, Marc S., Limited Staff, Department of Pediatrics - Division of Emergency Medicine
Yendrek, Ronald J., Limited Staff, Department of Psychiatry - Division of General Psychiatry
Ashman, Carol J., Limited Staff, Department of Radiology - Division of Diagnostic Radiology
Cearlock, Jody, Limited Staff, Department of Radiology - Division of Diagnostic Radiology
Christoforidis, Greg, Limited Staff, Department of Radiology - Division of Diagnostic Radiology
DeFilippo, John L., Limited Staff, Department of Radiology - Division of Diagnostic Radiology
Ellis, Rodney J., Limited Staff, Department of Radiology - Division of Diagnostic Radiology
Jung, Stephen S., Limited Staff, Department of Radiology - Division of Diagnostic Radiology
Khabiri, Hooman, Limited Staff, Department of Radiology - Division of Diagnostic Radiology
Porter, Roert P., Limited Staff, Department of Radiology - Division of Diagnostic Radiology
Ridgeway, Joseph A., Limited Staff, Department of Radiology - Division of Diagnostic Radiology
Tran, Huan N., Limited Staff, Department of Radiology - Division of Diagnostic Radiology
Vitellas, Kenneth M., Limited Staff, Department of Radiology - Division of Diagnostic Radiology
Whittemore, Russell M., Limited Staff, Department of Radiology - Division of Diagnostic Radiology
Williams, Peter A., Limited Staff, Department of Radiology - Division of Diagnostic Radiology
Ekan, Thomas, Limited Staff, Department of Radiology - Division of Diagnostic Radiology
Urbaneja, Alberto S., Limited Staff, Department of Radiology - Division of Interventional Diagnostic
Radiology
Gooch, Denise Renee, Limited Staff, Department of Radiology - Division of Radiology Oncology

November 4, 1994 meeting, Board of trustees

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1994 - June 30, 1996 (contd)

Ribovich, Martin L., Limited Staff, Department of Radiology - Division of Radiology Oncology
Soleman, James D., Limited Staff, Department of Surgery - Division of Orthopedic Surgery
Gupta, Deepak, Limited Staff, Department of Surgery - Division of Thoracic & Cardiovascular Surgery
Martinez, Rolando M., Limited Staff, College of Dentistry - Division of General Dentistry

Appointments Medical Staff (The Arthur G. James Cancer Hospital and Research Institute)

William Paul Peters, M.D., Ph.D., Honorary Staff

September 1, 1994 through March 31, 1995

Adam Bennett Hessel, M.D., Associate Attending Staff, Department of Medicine/Pathology
Dyan J. Osborne, D.O., Associate Attending Staff, Department of Anesthesiology

September 1, 1994 through June 30, 1995

Mary T. Coleman, M.D., Associate Attending, Department of Family Medicine
Lowell A. Forrest, M.D., Associate Attending, Department of Otolaryngology
Larry C. Lasky, M. D., Associate Attending, Department of Pathology
Andreas Schuster, M. D., Associate Attending, Department of Anesthesiology

Emeritus Titles

KAYE R. EVERETT, School of Natural Resources, with the title Professor Emeritus, effective October 1, 1994.

TIEN H. WU, Department of Civil Engineering, with the title Professor Emeritus, effective October 1, 1994.

JOHN P. HENDERSON, College of Law, with the title Associate Dean Emeritus, effective November 1, 1994.

CLAUDE LAMBERT, Division of Speech and Hearing Science, with the title Technical Laboratory Manager Emeritus, effective November 1, 1994.

DAVID C. MARSH, Office of Finance, with the title Assistant Vice President for Facilities Planning Emeritus, effective November 1, 1994.

ALAN C. WILLIAMS, College of Business, with the title Program Director Emeritus, effective November 1, 1994.

RESOLUTION IN MEMORIAM

Resolution No. 95-62

Synopsis: Approval of one Resolution in Memoriam.

RESOLVED, That the Board adopt the following Resolution in Memoriam and that the President be requested to convey a copy to the family of the deceased.

RESOLUTIONS IN MEMORIAM (contd)

Margaret F. McDonald

The Board of Trustees at The Ohio State University expresses its sorrow upon the death on September 11, 1994, of Margaret F. (Mimi) McDonald, Associate Professor Emeritus in the Department of Agricultural Economics and Rural Sociology.

Professor McDonald was born on January 23, 1908, in Zanesville, Ohio. She attended North High School in Columbus from 1922 to 1925. Upon graduation, she enrolled at The Ohio State University where she earned a Bachelor of Arts degree in English in 1929, and later earned a Master of Science degree in Agricultural Economics in 1941.

From 1929-1942, Professor McDonald was a Teaching Assistant with the Ohio Cooperative Extension Service, specializing in economic information. She was promoted to Instructor in 1942, then to Assistant Professor with tenure in 1946. In 1959, she became an Associate Professor.

She served the Department of Agricultural Economics and Rural Sociology and the Ohio Cooperative Extension Service (now referred to as Ohio State University Extension) as an extension economist in economic information. In addition to economics research, she published a weekly bulletin, *Econogram*, and a monthly fact sheet, *Economic Information for Ohio Agriculture*, both of which were distributed to extension field staff and state specialists, farmers, and agribusinesses. She authored or co-authored more than 40 articles and bulletins during her career. Professor McDonald also managed a reference room for the Department of Agricultural Economics and Rural Sociology. There she assisted faculty, staff, and students in obtaining information and statistics about Ohio's agriculture.

Professor McDonald was one of the first females to choose agricultural economics as a profession. In the mid-1960's, she was one of only four or five female agricultural economists in the country. In fact, while attending meetings of the International Association of Agricultural Economists in India in 1960, the late Prime Minister Nehru asked to meet her. His comment to her was, "Is it not unusual, even for the so advanced United States, to have a female agricultural economist?" She was one of only three female delegates among the 480 attending those IAAE meetings; the other two were from England and Germany.

Margaret McDonald served as an executive board member of the Public Employees Retirement System. Her other memberships included the American Agricultural Economics Association, the International Association of Agricultural Economists, Phi Beta Kappa, Epsilon Sigma Phi agricultural extension honorary, Gamma Sigma Delta national agriculture honorary, and the Ohio State Faculty Women's Association. She served on several Ohio State committees during her tenure at OSU, and was a violinist with the OSU orchestra.

On behalf of the University, the Board of Trustees expresses to the family of Margaret McDonald its deepest sympathy. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's realization of the loss that the family, the University, and her many friends, students and associates have sustained.

Upon motion of Mr. Skestos, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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PLANNING COMMITTEE REPORT

Mr. Colley:

The Planning Committee met this past Tuesday and received a report relating to the revisions of the University's Master Plan from Dr. Ray, Mr. Shkurti, and Ms. Pichette, who was the lead presenter. The objectives of the meeting were: 1) to review and

PLANNING COMMITTEE REPORT (contd)

Mr. Colley: (contd)

approve the planning process and time line; 2) to review the work done to date by the coordinating work team, led by Professor Young from the School of Architecture; and 3) to review the planning assumptions underlying the program.

There are seven different work teams addressing specific components of the plan's development, with broad input from faculty, staff, and students, and the intent is to retain a consultant to prepare the final plan. The University will request competitive proposals for a consultant to be retained by the first of next year.

The Planning Committee of the Board will review the progress of the working teams in March and the final plan will be presented to the full Board for approval in July. Prior to that, there will be reviews by the Council of Deans, appropriate University Senate committees, student groups, and community organizations.

Mr. Chairman, the Committee spent significant time reviewing the current planning assumptions compared to the 1962 Master Plan concepts and invites members of the Board to review this in the materials distributed. Important to the plan's development is recognition that the master plan should provide a framework and criteria as guidelines for decision-making, but it will not set academic priorities or dictate results.

One of the innovative concepts integrated into the draft plan is a computerized data base to assist in the decision-making process since the mater plan will be a "living document" that can keep being updated as change dictates.

Mr. Shumate, Mr. Skestos, and I had the opportunity to review the plan in detail with Ms. Pichette and leaders of the work team. If members of the Board have any questions, Ms. Pichette has indicated that she would be pleased to respond now or after the meeting.

That concludes my report.

Mr. Kessler:

Thank you, Mr. Colley. Are there any questions?

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PRESENTATION FROM MICHAEL SCARCE

Mr. Kessler:

I would now like to call on Mr. Michael Scarce who has asked to address the Board for not to exceed five minutes.

Mr. Michael Scarce:

My name is Michael Scarce. As you know, I am a second-year graduate student in the Division of Comparative Studies and my comments this morning will be fairly brief.

As you know, and as we have already talked a little bit about it before with the Council of Graduate Students, I am here to discuss the Board's decision made earlier this year concerning student health insurance availability for domestic partners on our campus. I am not here today to ask you to reverse your decision on

the proposal.

PRESENTATION FROM MICHAEL SCARCE (contd)

Mr. Scarce: (contd)

Okay. This perception is evidenced by the official response in a letter from Bob Duncan we received a few days ago. That letter says, "It is clear and understandable that you are disappointed and discouraged that the student health plan recommendations were not adopted in totality, nevertheless each member of the Board has the obligation to use her or his best judgement in voting on issues often resulting in decisions that are controversial and a disappointment to some members of the University community. I regret that we cannot provide you with more definite answers to your inquiry."

I believe that you can provide us with more definite answers to our inquiry. The question is singular and it is very, very simple. Why did the Board reject the domestic partnership component of the Student Health Insurance proposal? That is all we are asking for, that is all we would like to know at this point.

As Board members you are entrusted with making multi-million dollar decisions for our University. Surely those decisions are based on some form of rationale or logic, this is what we want to hear, this is what we wish to know.

The proposal as it stands there are quite a few pros and so far we really haven't heard any cons. The proposal applies to both same sex, as well as different sex couples. This proposal is of no fiscal liability to the University, so therefore the change in moving it to the Fiscal Committee, when it was voted on before, was completely inappropriate, there was no student representation for a student issue, on and on and on. Inclusion of domestic partners will not be a burden to our Student Health Clinic here on our campus for domestic partners would be ineligible for treatment there. Okay. Central Benefits Insurance Company is also agreeable to the proposal and a domestic partnership program that the Board had approved of has already been instituted through Human Resources for both registration and verification of student domestic partners.

I ask you to answer so that we may move forward with our own work. The annual Student Health Insurance proposal sometimes takes months to assemble. If there are flaws or complications with the domestic partnership plan we need to know what they are so that we may continue to negotiate a health plan which works for our student population. The health plan that we currently have, does not.

Basically what I am saying is this, if you continue to waste our time, we will continue to waste yours. We will not go away and this issue will never be considered dead from our standpoint. While this is not a Gay or Lesbian specific issue, it does, of course, affect Gay and Lesbian students on this campus. Understand that your silence on this issue continues to dilute our University's non-discrimination policy. We are told that Gay, Lesbian, and Bisexual people on this campus have unimpeded equal access to every aspect of campus life regardless of sexual orientation. But then there is the exception of ROTC; then there is the exception of married student housing; and now there is the exception of the health and wellness of our families. Either we have a non-discrimination policy, which includes sexual orientation, at this University or we do not, and the Board has clearly voted that we do not.

I commend the Board members and administrators, and many of them are here in this room today, who have provided continued advocacy on these and other issues crucial to our student population. At the same time, I challenge those Board members and administrators who are obstructionists and allow their phobias to outweigh their integrity.

PRESENTATION FROM MICHAEL SCARCE (contd)

Mr. Scarce: (contd)

In closing, I simply ask, again, why did you vote the way that you did? And perhaps we can go around the table right now and have each Board member respond with how they voted previously and why. Would you like to begin Mr. Brennan?

Mr. Kessler:

Thank you. Have you finished with your presentation Michael?

Mr. Scarce:

Yes.

Mr. Kessler:

Thank you very much. We will get back to you with a further response.

Mr. Marc Conte:

Why can't you answer now?

Mr. Kessler:

The meeting is adjourned.

Mr. Conte:

The decision was made five months ago.

Mr. Kessler:

Excuse me, Mr. Scarce asked to address us for five minutes. He made a nice presentation.

Mr. Conte:

He asked you for a response and I don't know why you can't give it!

Mr. Kessler:

I said we will get back to you with a further --

Mr. Conte:

Why can't it be now?

Mr. Kessler:

The meeting is now adjourned, thank you.

Mr. Conte:

Why can't you give a response now? We need a response. We die, you do nothing! We die, you do nothing! We die, you do nothing! Give us a response!

November 4, 1994 meeting, Board of trustees

Thereupon the Board adjourned to meet Friday, December 2, 1994, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Robert M. Duncan
Secretary

John W. Kessler
Chairman

December 2, 1994 meeting, Board of Trustees

The Chairman, Mr. Kessler, called the meeting of the Board of Trustees to order on December 2, 1994, at 7:30 a.m. He requested the Assistant Secretary to call the roll.

Present: John W. Kessler, Chairman, Theodore S. Celeste, Michael F. Colley, David L. Brennan, and James F. Patterson.

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Mr. Kessler:

At this time, I would like to request that the Board recess into Executive Session for the purpose of considering personnel and legal issues.

Upon motion of Mr. Colley, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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Mr. Kessler reconvened the meeting at 10:30 a.m. and asked the Assistant Secretary to call the roll.

Present: John W. Kessler, Chairman, Milton A. Wolf, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, James F. Patterson, Amira N. Ailabouni, and Thomas C. Smith.

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PRESIDENT'S REPORT

President Gee:

This has been an exciting month, with a monumental event that has made my future very happy. I must admit, it was one of the most wonderful days of my life. My palms were sweating, my heart was pounding. . . I can't remember when I have been more excited. . . but enough about the Michigan game! Seriously, I do want to thank the members of this Board and our university family for the many good wishes directed to Constance and me.

As I have told some of our alumni, I think so highly of the Ohio State faculty, I married one of them! I hope that this Board, and her Dean, will note that we returned to campus after just a three-day honeymoon so that she could meet her obligations to her classes.

It is a very busy time of the quarter for all of our faculty and students -- as we are in the sprint toward finals and commencement. We are honored that the President Emeritus of Ohio University, Dr. Charles Ping, will be our commencement speaker. It is amazing how good our campus spirit is after that victory over Michigan. We also beat Michigan in another very important contest, the Ohio State-Michigan Blood Donation Battle.

Speaking of winners, Ann Marie Smith, a staff nurse at Dodd Hall, received the 1994 Association of Rehabilitation Nurses Staff Nurse Award for Clinical Excellence. She has been with the traumatic brain injury unit since 1988. Good people in our medical center, people like Ms. Smith, are the reason that *Modern Health* magazine this month named The Ohio State University Medical Center as one of America's Top 100 hospitals. We were among only 25 of the top 100 to repeat from last year's list. Reed Fraley, Executive Director and Associate Vice President, is in the audience, and Reed

December 2, 1994 meeting, Board of Trustees

PRESIDENT'S REPORT (contd)

President Gee: (contd)

congratulations to you and all of your staff, and I hope that you will return that to them from all of us here.

Ohio State's women's volleyball team, ranked third in the nation, captured the Big Ten Championship last week and begins NCAA tournament play tomorrow. We have high hopes for them! I believe that they are playing Texas A & M tomorrow evening. Forty-two fall sports student athletes were winners of academic all-conference honors from the Big Ten. All are non-freshman letterwinners and represent seven different sports.

More than 100 students from engineering, business, and journalism are hoping to be winners of the national race for solar powered cars. Sun-rayce is a 9-day staged race from Indianapolis to Golden, Colorado. Our team's entry, the Red Shift, is an amazing machine. I know they will represent us well, and already they have achieved a great deal by putting this project together.

We hosted 110 National Merit and National Achievement Scholars this past month as part of our recruitment of next year's class. With a one-day program emphasizing personal attention, more than 175 faculty and senior staff members and 130 upperclass students volunteered to help in this effort. I am confident, by the way, that we will continue to see great results from this recruiting of these very, very able academic folks.

Some of you may have seen the extensive interview in the *Wall Street Journal* last month with Professor Kathryn Stafford in the Department of Family Resource Management, on the proliferation of home-based businesses. There has been continuing national attention to Professor Paul Schultz's study of the NASDAQ stock market. And the current issue of *Vanity Fair* highlights humanities dean Kermit Hall's membership on the national Kennedy Assassination Records Review Board. This five-person panel determines which records are to be made public -- I would note that that is probably one of the more interesting tasks in America. This type of national activity not only brings recognition to our fine faculty, but also, of course, to the university. And involvement in such contemporary issues enlivens the classroom teaching of these same fine faculty.

Finally, Mr. Chairman, I would be remiss if I did not mention one item on your agenda today. The Board is recommended to name the park beside Caldwell Lab for Neal and Faye Smith. Professor Smith was a distinguished and pioneering faculty member in electrical engineering for nearly 40 years. Faye Smith worked for 25 years as assistant to the Secretary of the Board of Trustees.

Not only did these two great university citizens devote their professional lives to Ohio State, they also left a generous gift to the university they loved. In her quarter century of service to the Board of Trustees, Faye Smith had the responsibility to prepare recommendations and resolutions for its consideration. So today I can think of no better tribute than the recommendation you have before you to name after the Smiths this very fine park.

Mr. Chairman, that concludes my report.

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UPDATE ON UNIVERSITY RESTRUCTURING

Provost Sisson:

I would like to bring to your attention several items. First is the recommendation by the College of Medicine that there be a selective reorganization of existing units to form a school of public health, with appropriate affiliations with other units around the campus. On my recommendation, it is currently under formal review by the relevant committees of the University Senate.

Secondly, after a series of discussions, I would recommend that the Senate proceed with my original proposal elaborated, that the College of Social Work become a school as a part of the College of Education. In the interest of programmatic principle, I might say and organizational symmetry, the College of Human Ecology in a second review of its restructuring plan has proposed to reorganize from five departments to three, rather than from five to three in the division, as originally proposed.

I have just received and I will soon recommend to the Senate for formal review the transfer of the Department of Geodetic Science and Surveying from the College of Mathematical and Physical Sciences to the College of Engineering, with the ultimate plan for its merger with the Department of Civil Engineering and Engineering Graphics. I look forward to reporting progress on these and other proposals now in various stages of maturity at the February meeting of the Board, as well as to provide you with a report on the progress that we are making or have already made in the restructuring of academic support units. That's my report with respect to restructuring, Mr. Chairman.

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CANCER HOSPITAL REPORT

Mr. Kessler:

I would now like to call on Dr. David Schuller for a report on the Arthur James Cancer Hospital. Dr. Schuller --

Dr. David Schuller:

Thank you, Mr. Chairman. The following is a report on The Arthur G. James Cancer Hospital and Research Institute and this statistical and financial information is current up to October 31, 1994. Admissions to the James were 1,788, against a budget of 1,636, for a positive variance of 9.3 percent over budget. Consequently, patient days are 9.1 percent over budget year-to-date, with an average length of stay matching the budget at 7.3 days. Net patient revenues year-to-date are over budget by 6.4 percent, with total operating expenses showing a favorable variance of 5.8 percent. Consequently, the Hospital has witnessed a gain from operations of \$2,267,000, compared to a budgeted gain of \$1,311,000.

The Board of the Cancer Hospital and Research Institute continues to monitor continuous quality improvement initiatives. The James has been well within expected thresholds for all continuous quality improvement indicators. Any small variances have been studied and reported back to the Board. A number of operational initiatives have developed since the beginning of this current fiscal year. Many of these initiatives deal directly with our continued efforts and community service and education, as well as continued liability of the Cancer Hospital itself.

CANCER HOSPITAL REPORT (contd)

Dr. Schuller: (contd)

This year we have witnessed the opening of our outpatient Chemotherapy Center at Stoneridge on Sawmill Road. Volume continues to grow during this initial start-up phase. The James has begun operation of its second mobile Mammography Unit allowing us to perform more early diagnostic mammograms in a greater geographical area.

Efforts continue toward the expansion of our affiliate hospital agreements which now number a total of eleven. Working cooperatively as a part of the University Medical Center, these affiliate arrangements have provided us an ever-increasing patient referral base. This current year the James will enter into joint marketing efforts with three of those affiliate hospitals located in Springfield, Zanesville, and Knox County.

In local outreach activities the James has developed a working relationship with Mt. Carmel Medical Center, the Links Organization, and the Columbus Cancer Clinic to form a breast cancer alliance, specifically designed to address issues in the African-American population. Within the James we have witnessed the development of a Comprehensive Oncology Rehabilitation program. This program is designed to facilitate the development of an all encompassing patient service needs assessment and delivery system.

And, finally, the James Cancer Hospital Foundation Board, has endorsed a campaign to raise the necessary funds to initiate a major program in cancer genetics, which holds so much promise for diagnosis, treatment, and prevention based on molecular discoveries. The search for the director of that program has already commenced. All of the members of the cancer program including, the Cancer Hospital Board and the James Foundation Board have accepted the responsibility for the development of this important initiative for the citizens of Ohio. This completes my report, Mr. Chairman.

And if I may, may I add something more to the report?

Mr. Kessler:

You may.

Dr. Schuller:

As this Board knows, Mr. Kessler served as the first chair of the Cancer Hospital Board and was instrumental in providing critically important leadership to us from day one. So we just wanted to express our appreciation to you, Jack. What is in front of me is a resolution that was unanimously adopted by the current Cancer Hospital Board this past July to honor you for all of your leadership in the beginning, as well as just a little memento to again let you know how much we really appreciated your leadership. So thank you very much.

Mr. Kessler:

Thank you very much. The James Cancer Hospital is a wonderful asset for our community and they give excellent care to our patients. I think we should all be very proud of our association at Ohio State with this wonderful institution. Thank you, Dennis and David.

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Mr. Kessler:

I would now like to call on John Blancamano.

Mr. John Blancamano:

Thank you, Mr. Chairman. I am here today on behalf of the Office of Legal Affairs to request your approval for some changes in University rules dealing with potential conflicts of interest. As you know, members of the Board, and on occasion senior University officials, will serve on the boards of local businesses, including banks. This is an important part of our community service obligation, and it also helps to build relationships between the University and the local business community.

At the same time, the University has a number of contracts with local banks. Now these contracts rarely come before the Board for approval. I believe that on an annual basis the Board delegates the authority to the University Treasurer to review and approve those contracts. So as a practical matter, the Board is never directly involved in reviewing and approving contracts with banks. At the same time, we think that it is very important that we avoid even the appearance of a conflict of interest with respect to any of our banking contracts, and that is the reason why we are proposing these rule changes.

We in the Office of Legal Affairs, under the direction of Bob Duncan, have been working on this proposal for about a year. It is part of a general review of the University rules that we are doing right now. It is not motivated by any specific problem with the contract or bank that has come before us, this is just a general review process that we are going through.

I'll take a moment to outline the proposed changes. Under the new rule the Treasurer would report directly to the Board with respect to banking contracts -- this will clarify the line of authority. The Trustees will be required to disclose to the Treasurer any bank board memberships in which they are involved. If a contract with one of these banks should at any time require direct Board action, the affected Trustee will be required to: 1) abstain from any deliberations; and 2) abstain from any vote regarding that matter. With respect to new contracts, the rules would require the Treasurer to solicit proposals and to award the contract to the bank offering the terms that are most advantageous to the University.

Finally, I want to emphasize that these changes relate only to University contracts with banks and not to any other service or commodity. So that is a quick overview of the proposed rules which I believe you have in your packets. I would be happy to answer any questions that you may have.

Mr. Kessler:

Thank you, John. Are there any questions?

CONFLICT OF INTEREST

Resolution No. 95-63

WHEREAS the increasing number and complexity of University operations requires services of various financial service providers, including banking institutions; and

WHEREAS the Trustees desire to preclude any conflict of interest which may arise as a result of the procurement of such financial services; and

CONFLICT OF INTEREST (contd)

WHEREAS this goal may be accomplished by structuring a new procedure for awarding such contracts, by vesting in the Office of Treasurer to the University Trustees (Board Treasurer) the exclusive responsibility for recommending qualified providers to the Trustees, and by alerting Trustees when conflict of interest potential exists:

NOW THEREFORE

BE IT RESOLVED, That the Bylaws of the Board of Trustees and Rules of the University Faculty hereafter set forth be amended as indicated and that all other rules, regulations, and directives of the University be made to conform thereto:

Amended Bylaws

3335-1-02 Officers of the board.

(A) through (G) unchanged.

(H) The treasurer.

(1) The treasurer of the university shall be the treasurer of the board. As treasurer of the university and of the board, he shall:

(a) Receive such moneys as, in accordance with law, are not to be deposited with the state treasurer;

(b) Have charge and custody of, and be responsible for all funds, securities, notes, contracts, deeds, documents, and all other indicia of title in the university and valuable effects of the university; receive and give receipts for moneys due and payable to the university from any sources whatsoever; deposit all such moneys in the name of the university in such banks, trust companies or other depositories of the university; be responsible for the accuracy of the amounts of and cause to be preserved proper vouchers for all moneys disbursed;

(c) Keep, or cause to be kept, in his office at the university correct records of the financial affairs of the university, and exhibit such records to any of the members of the board upon request at such office;

(d) Render to the board, whenever it shall require him to do so, an account of the financial condition of the university and all of his transactions as treasurer, and, as soon as may be after the close of each fiscal year, make and submit to the board a like report for such fiscal year; and

(e) Give bond, payable to the state of Ohio for the use of the university, in such sum as the board shall determine:

(i) For the safe keeping of all university funds,

(ii) For the payment of same in accordance with the rules of the board, and

(iii) For the faithful discharge of his duties as treasurer.

Such bond shall be signed by a surety company authorized to do business in the state of Ohio, and the premium thereon shall be paid by the university. Such bond shall be approved by the attorney general and filed with the secretary of state.

CONFLICT OF INTEREST (contd)

Amended Bylaws (contd)

- (2) IN THE CAPACITY SOLELY AS BOARD TREASURER, THE BOARD TREASURER SHALL HAVE EXCLUSIVE RESPONSIBILITY FOR RECOMMENDING TO THE TRUSTEES QUALIFIED PROVIDERS OF FINANCIAL SERVICES, WHICH SERVICES ARE NECESSARY TO IMPLEMENT UNIVERSITY OPERATIONAL AND POLICY DECISIONS AND THE TRUSTEES SHALL ACT DIRECTLY ON SUCH RECOMMENDATION, DELEGATING NO PART OF THAT DUTY.
- (A) IN MAKING THE RECOMMENDATION THE BOARD TREASURER SHALL BROADLY SURVEY THE FINANCIAL SERVICE COMMUNITY FOR QUALIFIED PROVIDERS, REQUESTING PROPOSALS FROM THEM.
- (B) FROM QUALIFIED PROVIDERS RESPONDING, THE ONE RECOMMENDED SHALL OFFER:
 - (1) THE LOWEST PRICE, AND
 - (2) TREATMENT, INCLUDING PRICE, PREFERENTIAL TO OR THE SAME ACCORDED OTHER CUSTOMERS IN SIMILAR TRANSACTIONS.
- (C) TRUSTEES SHALL FILE WITH THE BOARD TREASURER ON OR ABOUT APRIL 15 OF EACH YEAR, ON A FORM PREPARED BY SUCH TREASURER, A FULL DISCLOSURE OF ANY FINANCIAL OR FIDUCIARY INTEREST THE TRUSTEE, A MEMBER OF THE TRUSTEE'S FAMILY, OR ANY BUSINESS ASSOCIATE OF THE TRUSTEE MAY HAVE IN ANY FINANCIAL SERVICE PROVIDER WHO MAY BE QUALIFIED TO DO BUSINESS WITH THE UNIVERSITY.
- (D) THE BOARD TREASURER SHALL NOTIFY THE TRUSTEES OF ANY PROPOSED TRANSACTION WITH A FINANCIAL SERVICE PROVIDER IN WHICH ANY TRUSTEE, HIS/HER FAMILY OR BUSINESS ASSOCIATE, HAS AN INTEREST, AND THE INTERESTED TRUSTEE SHALL ABSTAIN FROM THE DELIBERATIONS AND FROM THE VOTE WITH RESPECT TO THE PROPOSED FINANCIAL SERVICES CONTRACT.
- (E) PRIOR TO RECOMMENDING THE AWARD OF CONTRACT PURSUANT TO THIS SUBPARAGRAPH, THE BOARD TREASURER SHALL INFORM THE VICE PRESIDENT FOR FINANCE OF THE RECOMMENDATION AND THE BASIS THEREFORE.
- (2)(3) In addition, the treasurer shall perform such other duties as from time to time may be assigned to him by the board or by the chairman.

3335-1-03 Administration of the university.

(A) Unchanged.

(B) The president.

- (1) The president shall be the chief executive officer of the Ohio state university and shall be responsible for the entire administration of the university, subject to control of the board of trustees AND EXCEPTING THEREFROM THOSE FUNCTIONS RESERVED EXCLUSIVELY TO THE BOARD TREASURER AND TRUSTEES IN PARAGRAPH (H) (2) OF BYLAW 3335-1-02 OF THE ADMINISTRATIVE CODE. He shall lead in fostering and promoting education and research as the primary aims of the university. It shall be his duty to enforce the bylaws,

CONFLICT OF INTEREST (contd)

Amended Bylaws (contd)

- rules and regulations of the board of trustees, and, as a member of the faculty, he shall interpret to the board proposals and actions of the faculty. He is hereby clothed with the authority requisite to that end.
- (2) Any authority or responsibility of the president may be delegated by him to another person in the office of the president or to any other member of the faculty or staff of the university. Delegation of major areas of authority or responsibility shall have the prior consent of the board of trustees.
- (3) The president shall be a voting member of all college faculties, of the graduate school faculty, and of the faculty of the arts and sciences. He shall be a voting member and presiding officer of the university faculty and of the university senate. He shall appoint all committees of the university faculty and of the university senate, unless membership has been designated by rule.
- (C) through (H) unchanged.
- (I) Vice president for business and administration. The major area of responsibility and authority of the vice president for business and administration shall be that of the administration of the university operations. Without limiting the generality of the foregoing, the vice president for business and administration shall, under the direction of the president and with the approval of the board of trustees, be responsible and have the requisite authority for: the conduct and evaluation of all business and administrative activities and procedures, including management improvement programs; internal auditing; business management; business services EXCEPTING THEREFROM THOSE FUNCTIONS RESERVED EXCLUSIVELY TO THE BOARD TREASURER AND TRUSTEES IN PARAGRAPH (H) (2) OF BYLAW 3335-1-02 OF THE ADMINISTRATIVE CODE; the development, allocation, utilization, and maintenance of the physical facilities; university public safety; university-wide environmental health and safety; the operation of university air transportation services; and the coordination of all matters administratively assigned to the other vice presidents which relate to the business and administrative areas of the university.
- (J) through (M) unchanged.
- (N) Vice president for finance. The major area of responsibility and authority of the vice president for finance shall be that of the administration of university finances, including planning and resource allocation. Without limiting the generality of the foregoing, the vice president for finance shall, under the direction of the president and with the approval of the board of trustees, be responsible and have the requisite authority for: administration of the office of university treasurer, EXCEPTING THEREFROM THOSE FUNCTIONS RESERVED EXCLUSIVELY TO THE BOARD TREASURER AND TRUSTEES IN PARAGRAPH (H) (2) OF BYLAW 3335-1-02 OF THE ADMINISTRATIVE CODE; formulation, review and monitoring of capital and current funds budgets; managing university debt instruments, investments and cash flow; financial accounting and management; monitoring the state budget process and its impact on the university; indirect cost analysis and recovery; space use projections and planning; enrollment projections and long-range financial planning in the context of the academic mission and goals of the university.

Balance unchanged.

3335-1-08 Miscellaneous.

(A) through (F) unchanged.

CONFLICT OF INTEREST (contd)

Amended Bylaws (contd)

(G) CONFLICT OF INTEREST, ABSTENTION. NO TRUSTEE SHALL PARTICIPATE IN DELIBERATIONS OR VOTE ON A UNIVERSITY CONTRACT, ACTION OR TRANSACTION WHEN THE TRUSTEE HAS A FINANCIAL OR PERSONAL OR FIDUCIARY INTEREST IN ANY PERSON OR ENTITY AFFECTED BY SUCH CONTRACT, ACTION OR TRANSACTION. THE TRUSTEE HAVING THE PROHIBITED INTEREST SHALL MAKE FULL DISCLOSURE THEREOF AND SHALL ABSTAIN FROM ANY VOTE ON ANY SUCH MATTER. ANY CONTRACT, ACTION OR TRANSACTION IN WHICH ONE OR MORE TRUSTEES HAVE A PROHIBITED INTEREST MAY BE APPROVED BY THE AFFIRMATIVE VOTE OF A MAJORITY OF VOTING TRUSTEES WHO ARE NOT INTERESTED IN THE CONTRACT, NOTWITHSTANDING THE FACT THAT THE DISINTERESTED TRUSTEES CONSTITUTE LESS THAN A QUORUM OF THE TRUSTEES.

Amended Rules

3335-3-03 The president.

(A) The president shall be the chief executive officer of the Ohio state university and shall be responsible for the entire administration of the university, subject to the control of the board of trustees AND EXCEPTING THEREFROM THOSE FUNCTIONS RESERVED EXCLUSIVELY TO THE BOARD TREASURER AND TRUSTEES IN PARAGRAPH (H) (2) OF BYLAW 3335-1-02 OF THE ADMINISTRATIVE CODE. He shall lead in fostering and promoting education and research as the primary aims of the university. It shall be his duty to enforce the bylaws, rules and regulations of the board of trustees and, as a member of the faculty, he shall interpret to the board proposals and actions of the faculty. He is hereby clothed with the authority requisite to that end.

Balance unchanged.

3335-3-08 Vice president for business and administration.

(A) The vice president for business and administration shall be the executive head of the office of business and administration.

(B) The major area of responsibility and authority of the vice president for business and administration shall be that of the administration of the university operations. Without limiting the generality of the foregoing, the vice president for business and administration shall, under the direction of the president and with the approval of the board of trustees, be responsible and have the requisite authority for: the conduct and evaluation of all business and administrative activities and procedures, including management improvement programs; internal auditing; business management; business services EXCEPTING THEREFROM THOSE FUNCTIONS RESERVED EXCLUSIVELY TO THE BOARD TREASURER AND TRUSTEES IN PARAGRAPH (H) (2) OF BYLAW 3335-1-02 OF THE ADMINISTRATIVE CODE; the development, allocation, utilization, and maintenance of the physical facilities; university public safety; university-wide environmental health and safety; the operation of the university air transportation services; and the coordination of all matters administratively assigned to the other vice presidents which relate to the business and administrative areas of the university.

(C) The principal administrative officials of the office of business and administration shall include the assistant vice president, administration; assistant vice president, physical facilities; assistant vice president, university architect; assistant vice president, university public safety; assistant vice president, business management; assistant vice president, business services;

CONFLICT OF INTEREST (contd)

Amended Rules (contd)

assistant vice president, university systems; director, internal auditing; and such other associates as may be authorized from time to time.

3335-3-155 Vice president for finance.

- (A) The vice president for finance shall be the executive head of the office of finance.
(B) The major area of responsibility and authority of the vice president for finance shall be that of the administration of university finances, including planning and resource allocation. Without limiting the generality of the foregoing, the vice president for finance shall, under the direction of the president and with the approval of the board of trustees, be responsible and have the requisite authority for: administration of the office of university treasurer, EXCEPTING THEREFROM THOSE FUNCTIONS RESERVED EXCLUSIVELY TO THE BOARD TREASURER AND TRUSTEES IN PARAGRAPH (H) (2) OF BYLAW 3335-1-02 OF THE ADMINISTRATIVE CODE; formulation, review and monitoring of capital and current funds budgets; managing university debt instruments, investments and cash flow; financial accounting and management; monitoring the state budget process and its impact on the university; indirect cost analysis and recovery; space use projections and planning; enrollment projections and long-range financial planning in the context of the academic mission and goals of the university.
(C) The principal administrative officials in the office of finance shall be the university treasurer, the assistant vice president for facilities planning, the assistant vice president of university budget planning, the controller, the director of management studies, and such other associates as may be authorized from time to time.

Upon motion of Mr. Colley, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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REPORT ON RESEARCH FOUNDATION

Mr. Celeste:

You will find a copy of the report for October in front of your places and I might mention that since we don't have a Board meeting in January, I will at least give you a highlight of what is to come for November.

In this particular report you will note that in Tab 1, expenditures from external sources are ahead of last year by 8.4 percent for a total of \$61.4 million through October 31, 1994. Awards for the year are in excess of \$66 million or 13.5 percent above the July to October time period last year. The summary of the award totals is given in the second section of this report. I might mention -- as a heads-up for the month of November -- that we exceed the 13.5 percent and it appears in the preliminary numbers that we might come close to doubling that increase.

At Tab 3, four projects are highlighted and at Tab 4, a complete list of new awards received in October are presented. Tab 5, provides a summary of expenditures by academic area for Fiscal Year '94.

As you know, I have been meeting with some of Ohio State's finest -- in terms of folks that have been involved in various research projects. This past week, I made

December 2, 1994 meeting, Board of Trustees

REPORT ON RESEARCH FOUNDATION (contd)

Mr. Celeste: (contd)

my twentieth visit and this was with Professor Rebecca Jackson. I talked with her about the involvement that she's had with research and women's health issues. I continue to be amazed at the wonderful caliber of people that we have involved in these projects. I think that there are some tremendous opportunities to make those things known.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 95-64

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for October 1994 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of October 1994 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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HOSPITALS BOARD REPORT

Mr. Skestos:

At the November meeting the Administrative/Operations Committee reviewed the Fiscal Year 1993-94 operating activities and financial statistics of the local and regional networks. There was discussion concerning the number of outpatient and inpatient referrals and associated revenues.

In a continued effort to develop the programmatic parts of an integrated delivery system, briefings were provided on: 1) the strategic partnership being developed with Quorum Health, Incorporated; 2) the development of Medical Center based home healthcare services in partnership with a home health corporation; and 3) the imminent filing of a Medicare select health insurance product sponsored by the Medical Center.

The Hospitals Board also discussed the criteria and information that could be used to identify future hospital partners. This criteria will be discussed further. The Committee also approved an additional \$1 million (bringing the total to \$5 million) for Emergency Department renovation. The financial report reflects a strong operating performance in October.

December 2, 1994 meeting, Board of Trustees

HOSPITALS BOARD REPORT (contd)

Mr. Skestos: (contd)

The Board was also advised that the Hospitals had been identified for the second year in a row as a "top 100" institution by HCIA/Mercer. University Hospitals was one of only twenty-five institutions that received this recognition two years in a row.

That concludes my report.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Skestos:

The Educational Affairs Committee met this morning and we first heard from Mr. Karl Stocker who was representing the Students for Students group. He gave us a draft of a summary of the students' concerns in connection with the proposed new student union building. We also heard a report from Mr. Bill Shkurtl on general fees uses and the expenditures of those revenues.

We also heard from Dr. Ray and Provost Sisson in connection with the incentive-based budgeting. At that meeting, there were five or six faculty representatives and we discussed the incentive budgeting methods and the faculty acceptance of that process.

At this time, I would like to call on Provost Sisson to present four agenda items for approval.

Provost Sisson:

Thank you, Mr. Chairman. We are requesting approval from the Board on the following four resolutions:

AMENDMENTS TO THE OHIO STATE UNIVERSITY - NEWARK BOARD APPOINTMENTS

Resolution No. 95-65

Synopsis: Amendments to the terms of service for two members of The Ohio State University - Newark Board is proposed.

WHEREAS the Board of Trustees on April 8, 1994, approved the establishment of The Ohio State University-Newark Board; and

WHEREAS It has been previously stipulated that "The Newark board shall be composed of eleven members appointed by The Ohio State University Board of Trustees in consultation with the president of the university" (one member of the Newark board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

WHEREAS the Board of Trustees on August 31, 1994, approved the appointments for The Ohio State University-Newark Board; and

WHEREAS at the request of J. Gilbert Reese, and by the consent of Patsy P. Jones, they are asking that the Board of Trustees approve the following amendments in the terms of their service:

December 2, 1994 meeting, Board of Trustees

**AMENDMENTS TO THE OHIO STATE UNIVERSITY - NEWARK
BOARD APPOINTMENTS (contd)**

J. Gilbert Reese from a three-year term to a one-year term ending 1995
Patsy P. Jones from a one-year term to a three-year term ending 1997

NOW THEREFORE

BE IT RESOLVED, That the above mentioned amendments to The Ohio State University-Newark Board appointments, be approved.

NAMING OF PARK

Resolution No. 95-66

Synopsis: Naming of park on the south side of 19th Avenue, east of Caldwell Lab, on the site of the old Communications Lab, on the main campus of The Ohio State University is proposed.

WHEREAS upon the recommendation of the President, with the concurrence of the President's Executive Committee, it has been proposed that the park next to Caldwell Lab on 19th Avenue be named the "Neal and Faye Smith Park" to reflect Professor Neal A. and Faye Schlupe Smith's lasting commitment to the advancement of the University through support and service; and

WHEREAS Professor Smith served as a faculty member in the Department of Electrical Engineering for nearly 40 years in the high voltage and power systems engineering areas, developing and expanding the High Voltage Lab in the Communications Lab (where the park is now located); and

WHEREAS Faye Smith worked for 25 years in the Board of Trustees office as Assistant to the Secretary of the Board of Trustees; and

WHEREAS the integrity of the power systems engineering program in Ohio State's College of Engineering is directly attributable to Professor Smith's dedication and good judgment in maintaining the program's structure, as well as his efforts as a researcher, industry consultant, and liaison between students and prospective employers; and

WHEREAS Professor Neal and Faye Smith bequeathed more than \$1 million to Ohio State:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned park on 19th Avenue shall be named the "Neal and Faye Smith Park." If, at some future time, a building should be constructed on the site of the Neal and Faye Smith Park, then either another park in the 19th Avenue vicinity should be named as the Neal and Faye Smith Park, or a plaque should be displayed on the wall of the new building, commemorating the late Professor Neal Smith and his wife, Faye.

PERSONNEL ACTIONS

Resolution No. 95-67

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the November 4, 1994 meeting of the Board, including the following Professional Improvement Leaves, Professional Improvement Leave-Change in Dates, Emeritus Title, and Authorization as detailed in the University Budget be approved.

December 2, 1994 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Professional Improvement Leaves

PATRICIA A. LATHER, Associate Professor, Department of Educational Policy and Leadership, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

MARY S. LEACH, Associate Professor, Department of Educational Policy and Leadership, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

Professional Improvement Leave-Change in Dates

MARTIN D. CAFFREY, Associate Professor, Department of Chemistry, change from Spring Quarter and Autumn Quarter 1995, and Winter Quarter 1996, to Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

Emeritus Title

BRYAN E. WILDE, Department of Materials Science and Engineering, with the title Professor Emeritus, effective January 1, 1995.

Authorization

Authorization for the President to enter into negotiations with R. Reed Fraley, Executive Director and Assistant Vice President for Health Services, to facilitate the purchase of prior public service credit in the Public Employees Retirement System of Ohio.

The cost of such service shall be paid from unrestricted funds of the University as provided under Section 3345.16 of the Ohio Revised Code.

RESOLUTIONS IN MEMORIAM

Resolution No. 95-68

Synopsis: Approval of five Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

Kaye R. Everett

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 21, 1994, of Kaye R. Everett, Professor Emeritus in the School of Natural Resources.

Dr. Everett was born on January 8, 1934, in Corning, New York. He received his B.A. (Geology) in 1955 from the University of Buffalo; and his M.Sc. (Geology/groundwater hydrology) in 1958 from the University of Utah.

Professor Everett began a 34-year relationship with the then Institute of Polar Studies in 1960. Under the guidance of Richard P. Goldthwait, he completed a Ph.D. dissertation in 1963 on downslope soil movement and deformation. After a brief period of employment as a contract administrator for the U.S. Army, he rejoined the Institute in 1966 when he was also appointed as an Assistant Professor in the Department of Agronomy at The Ohio State University. Dr. Everett continued his research on landscape instability and became an authority on the genesis and properties of the organic soil deposits of the state.

December 2, 1994 meeting, Board of Trustees

RESOLUTIONS IN MEMORIAM (contd)

Kaye R. Everett (contd)

An expert in permafrost, geomorphology, and the genesis of soils, he was promoted to Associate Professor in 1970 and Professor in 1978. Over that period, he established an international reputation for his work on Arctic ecology and had recently initiated a new project to study greenhouse gas production in northern environments. Cold regions in which he did research included Alaska, Greenland, Antarctica, and Russia. While formally retiring from the Department in 1994, he had planned to continue his very active program in Arctic research.

Dr. Everett was a principal investigator or co-principal investigator on more than 30 federally supported research grants between 1960 and the present. He served as a consultant to Battelle Memorial Institute and various industries and federal agencies. Awards bestowed on him included Fellow, the Arctic Institute of North America and Fellow, the Ohio Academy of Science. His publications included more than 60 journal articles and 3 book chapters.

On behalf of the University, the Board of Trustees expresses to the family of Professor Everett its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Hugh D. Hindman

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 12, 1994, of Hugh D. Hindman, Athletic Director Emeritus in the Department of Athletics.

Mr. Hindman served the University for twenty-one years, starting in 1963 when he joined The Ohio State University football staff as an assistant to head coach Woody Hayes. He remained in that capacity for the next seven years and was widely recognized as one of the most knowledgeable offensive line coaches in college football. On game days, he also served as Ohio State's offensive coordinator. During his seven years as an assistant coach, The Ohio State University won the 1968 National Championship and captured three straight Big Ten titles between 1968 and 1970. The Buckeyes also played in the 1969 and 1971 Rose Bowls.

Following the 1970 season, Mr. Hindman left coaching to become Associate Athletic Director. He served in that capacity for seven years before being appointed Director of Athletics in 1977. Mr. Hindman was Director of Athletics at Ohio State between 1977 and 1984. During his tenure, the athletic program expanded to 31 sports, making it the largest in the nation. Under his guidance, the Ohio State program was extremely successful, winning numerous team and individual championships, as well as All-America acclaim. Additionally, in a time of ever spiraling costs, he founded the Buckeye Club, whose members help offset the cost of Ohio State's grant-in-aid program.

Hugh Hindman was also highly respected on the national level. At the time of his retirement, he served as chair of two of the NCAA's most prestigious committees, the Football Rules Committee and the Football Television Committee. He also was chair of the Big Ten's Bowl Liaison Committee. Those positions speak to the high esteem in which he was held by his peers.

A native of Columbus, Mr. Hindman graduated from North High School and Miami (Ohio). He began his coaching career as head coach at Grandview High School in Columbus, and later coached at North High School and Ohio University. An excellent teacher of the game, Mr. Hindman was considered a players' coach -- demanding, yet compassionate and caring.

On behalf of the University, the Board of Trustees expresses to the family of Hugh Hindman its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

December 2, 1994 meeting, Board of Trustees

RESOLUTIONS IN MEMORIAM (contd)

William E. Jennings

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 1, 1994, of William E. Jennings, Professor Emeritus in the Department of Educational Policy and Leadership.

Dr. Jennings was born July 22, 1907, in Knoxville, Tennessee. He received his B.A. from Goshen College, his M.A. from the University of Tennessee, and in 1952, his doctorate in Education from The Ohio State University.

In Tennessee, William Jennings taught at both the elementary and secondary levels. The University of Tennessee, the University of Georgia, and the University of New Mexico were also blessed to have William Jennings as a part of their teaching staff. But Ohio State was the place that Dr. Jennings became a true part of and Ohio State and the "Scarlet and Gray" was the school that he would ultimately consider home. He was a Professor in Education at Ohio State from 1947 to 1972.

Upon his retirement he and his wife, Ann Miller Jennings, now deceased, moved to Goshen, Indiana. They also spent time at their home in Ft. Worth, Florida. Even after moving away from Columbus and Ohio State, Dr. Jennings kept up with the news at Ohio State. His son, William C. Jennings, informed us that he kept some of his Christmas cards from the faculty of the College of Education in with his important papers.

On behalf of the University, the Board of Trustees expresses to the family of Professor Jennings its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Henry H. Simms

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 27, 1994, of Henry H. Simms, Professor Emeritus in the Department of History.

A native of Virginia and a graduate of William and Mary, he held a Ph.D. from Columbia University, and had taught earlier at Washington and Lee University and the University of Virginia.

Professor Simms served on the faculty of the Department of History from 1929 to 1966. Upon his retirement in 1966, he was named Professor Emeritus. At Ohio State, he was a much liked and admired teacher, and he directed the dissertations of more than twenty Ph.D. students, including Helen Edmonds and Earle E. Thorpe.

He was considered one of the outstanding figures in Southern United States history. Among his best known books were: The Rise of the Whigs in Virginia (1929), The Life of John Taylor: The Story of a Brilliant Leader in the Early Virginia State Rights School (1932), A Decade of Section Controversy, 1851-1861 (1942), Ohio Politics on the Eve of Conflict (1961), and Emotion at High Tide: Abolition as a Controversial Factor, 1830-1845 (1960).

On behalf of the University, the Board of Trustees expresses to the family of Professor Simms its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

December 2, 1994 meeting, Board of Trustees

RESOLUTIONS IN MEMORIAM (contd)

Oram C. Woolpert

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 21, 1994, of Oram C. Woolpert, Professor Emeritus in the Department of Microbiology.

Professor Woolpert was a graduate of Harvard; he earned his Ph.D. and M.D. degrees at the University of Chicago. He did his internship at Presbyterian Hospital and his residency at Chicago Municipal Contagious Disease Hospital.

Professor Woolpert taught courses in bacteriology and pathogenic and infectious diseases. He did pioneering research in the area of food poisoning, discovering *Streptococcus* food poisoning. He published many articles on that topic and others in the fields of virology, immunology and experimental medicine.

During World War II, Dr. Woolpert served one year commanding the 1st Service Command Laboratory, Boston, and served three years as director of Research and Development in Biological Warfare at Camp Detrich, in Frederick, Maryland. Professor Woolpert then went on to serve an additional six years in the same capacity, but employed by Civil Service.

Dr. Woolpert returned to Ohio State in 1952, as executive director of the OSU Research Foundation. Professor Woolpert retired in 1963, but continued to serve as consultant for the government.

He was the recipient of numerous awards, including: the Rush Prize and Medal, Ricketts Prize, and Legion of Merit and was also elected to two honor societies: Sigma Xi and Alpha Omega Alpha.

Professor Woolpert was a Colonel in the US Army Medical Corps Reserve and later transferred to the Navy as Captain, USNR Reserve Medical Corps.

On behalf of the University, the Board of Trustees expresses to the family of Professor Woolpert its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Skestos, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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INVESTMENTS COMMITTEE REPORT

Amb. Wolf:

The Investments Committee met earlier today and heard reports on the Endowment Portfolio and the Endowment income distribution from the Treasurer, Jim Nichols. I would like to call on Mr. Nichols to read the details of the report which he reviewed this morning with our Committee.

Mr. Nichols:

Thank you, Mr. Ambassador. The monthly report market value as of November 18 was \$488.4 million. This was approximately \$3.5 million below the October 21 value and the equity portion decreased \$2.8 million, while the fixed income portion decreased \$1.1 million. New additions for November total \$1.5 million. Since the beginning of the fiscal year on July 1, the Endowment Fund has increased \$2.4 million, including net new additions of \$5.6 million. Current asset allocations

December 2, 1994 meeting, Board of Trustees

INVESTMENTS COMMITTEE REPORT (contd)

Mr. Nichols: (contd)

remain steady at 61 percent in equities, 24 percent in fixed income, 8 percent in real estate, and 7 percent in cash.

The Investments Committee also discussed the Endowment income distribution for the year. The Committee will be having further discussions on this particular subject in the coming months and a recommendation will be brought to the Board at that time. That concludes my report, Mr. Ambassador.

Amb. Wolf:

Thank you very much. Mr. Chairman, in addition to Mr. Nichols' report, we heard a very interesting report from Jerry May, Vice President for Development, and at the conclusion of Mr. May's review, I will like to ask for a couple of motions.

UNIVERSITY FOUNDATION BOARD REPORT

Mr. Jerry May:

Thank you, Mr. Ambassador. If I could, I would like to do a two-part report. The first part has to do with the University Foundation Board meeting, which took place on November 18, 1994. That meeting was called to order by Chairman John B. Gerlach, Sr. Mr. Gerlach welcomed four new members to The Ohio State University Foundation Board: Loann Crane of Columbus, Ray Groves of New York City, Teckie Shackelford of Columbus, and Barbara Trueman of Columbus. In addition, Mr. Gerlach noted that University Trustee David Brennan had been appointed as an ex-officio member of The Ohio State University Foundation Board.

Treasurer James Nichols announced that the Foundation's assets had now reached \$34.4 million and for the first time the Foundation transferred more than \$1 million in income to the University during the fiscal year. The Foundation has now transferred more than \$4.6 million to the University.

Andy Geiger was a featured speaker during that meeting and he gave a presentation on the five key athletic fundraising priorities, totaling approximately \$65 million. Those priorities have to do with: 1) a special objective toward the basketball arena; 2) the baseball stadium, and the fundraising is far along on this; 3) the current rate annual fund scholarships for athletics, and that is a priority; 4) the endowed scholarship area -- will be a high priority in the future for fundraising for the athletic program; and 5) an academic support center for students and for student athletes. In addition, Andy discussed other needs that Athletics has having to do with a new aquatic center, indoor tennis facility, renovation of a softball facility, and improvements for sports medicine.

President Gee gave a report to the Board and he talked about the accomplishments of restructuring and the necessity of private funding to pursue high standards of quality for the future.

Finally, there was some discussion at the meeting and extensive discussion in a Campaign Planning Committee Meeting that I would like to report to you. The Campaign Planning Committee met and discussed campaign goals for the new

UNIVERSITY FOUNDATION BOARD REPORT (contd)

Mr. May: (contd)

campaign to be announced next fall. It also discussed that those goals will be set and established by summer 1995.

There was also a discussion that the kick-off for the five-year campaign is now planned for the weekend of September 28-30, 1995. There was discussion in the Campaign Planning Committee about the proposed minimum funding levels for named endowed funds such as chairs, professorships, scholarships, and fellowships. And there was a discussion regarding donor recognition levels and proposed donor recognition levels in the future, a volunteer organization for the campaign, and a peer screening program.

That concludes my report about the Foundation meeting.

DEVELOPMENT FUND REPORT

Mr. May:

The report on private support is in your notebooks under the Tab Development. You will notice that from July through October, the private dollars for the first quarter of this fiscal year are about \$4 million or 30 percent ahead of last year. Some other highlights of the report that I would like to share with you are as follows: individual giving is up 59 percent, due to strong increases in both alumni giving and non-alumni giving; we received nearly \$4 million more this year in gifts of \$10,000 or more from individuals, as compared to last year; corporate giving is up 24 percent; and gifts added to the Endowment are keeping pace with last year, and we expect that to continue to have strong performances.

Mr. Chairman, I would recommend that the Board note the establishment of a new named endowed chair which is listed in your materials, as well as five new named endowed funds totaling \$1,336,000. In addition, I would recommend that the Board approve the acceptance of condominium units at Riverwatch Tower, which is in a separate section of your notebook listed under Property.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 95-70

Synopsis: The report on the receipt of gifts and the summary for October 1994 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS the funding level has been reached to establish The Ford Motor Company Chair in Electromechanical Systems; and

WHEREAS this report includes the establishment of five (5) new named endowed funds:

REPORT ON UNIVERSITY DEVELOPMENT (contd)

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of October 1994 be approved.

Upon motion of Amb. Wolf, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

TOTAL UNIVERSITY PRIVATE SUPPORT
July-October
1993 Compared to 1994

GIFT RECEIPTS BY DONOR TYPE

	1993	1994	% Change
Individuals:			
Alumni (Current Giving)	\$2,086,016	\$3,282,544	57%
Alumni (From Bequests)	554,242	1,005,935	81%
Alumni Total	\$2,640,258	\$4,288,479	62%
Non-Alumni Current Giving)	\$1,899,758	\$4,500,873	137%
Non-Alumni (From Bequests)	1,604,225	952,807	-41%
Non-Alumni Total	\$3,503,983	\$5,453,680	56%
Individual Total	\$6,144,241	\$9,742,159	59% ^a
Corporations/Corp. Foundations	\$5,530,272	\$6,879,296	24% ^b
Private Foundations	\$1,674,906	\$911,418	-46% ^c
Associations & Other Organizations	\$767,877	\$823,675	7%
TOTAL	\$14,117,296	\$18,356,548	30%

NOTES

- A Overall individual giving is up 59% with strong support for both alumni and non-alumni. Alumni giving is up 62%. So far this year gifts of \$10,000 or more from alumni total \$3.0 million. For the same period of time last year gifts at this level totaled \$1.3 million.
 - B Non-alumni giving is up 56% for the first quarter. Gifts of \$10,000 or more total \$4.6 million this year compared with \$2.6 million for the first quarter last year.
 - C Corporate giving is up 24%. Last year there were 136 corporations providing private support of \$10,000 or more (\$3.8 million). This year private support at the \$10,000 level exceeds \$5.0 million (148 corporations).
- Gifts of \$10,000 or more from private foundations are about \$700,000 less than last year for the first quarter.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)
July-October (contd)
1993 Compared to 1994 (contd)

GIFT RECEIPTS BY PURPOSE

	Dollars July through October		% Change
	1993	1994	
Gift Additions to Endowment:	\$3,880,626	\$3,997,855	3
Gifts to Current Use Funds:			
Buildings/Equipment	\$1,209,225	\$5,304,094	339
Program Support	\$5,144,828	\$5,887,606	14
Student Financial Aid	\$1,386,261	\$1,212,749	(13)
Annual Funds-Colleges/Departments	\$2,179,277	\$1,837,415	(16)
Annual Funds-University	<u>\$317,079</u>	<u>\$116,829</u>	(63)
Total	\$14,117,296	\$18,356,548	30

THE OHIO STATE UNIVERSITY FOUNDATION

	Previous Gifts	Current Gifts	Total Gifts
<u>Establishment of a Named Endowed Chair</u>			
The Ford Motor Company Chair in Electromechanical Systems	\$1,250,000.00		\$1,250,000.00

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Funds

The Gilbert Moody University Scholarship Fund (Scholarships - Max M. Fisher College of Business)	\$25,000.00		\$25,000.00
The Henry H. Simms Fund (Awards to Graduate Students in American History - College of Humanities)	\$15,850.00		\$15,850.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	Previous Gifts	Current Gifts	Total Gifts
<u>Establishment of Named Endowed Funds (contd)</u>			
The Molra McKenzie Award for Graduate Student Study In Children's Literacy Learning (Research Support In Children's Literacy Learning - College of Education)	\$15,652.00		\$15,652.00
Mitsugi Satow-Rakuno Gakuen Scholastic Endowment Fund (Program Support for Joint Research by Rakuno Gakuen University and The Ohio State University - College of Veterinary Medicine)		\$15,000.00	\$15,000.00
The Alan R. Oatey Innovation Fund in Business (Program Support - Max M. Fisher College of Business)	\$15,000.00		\$15,000.00
Total	\$1,321,502.00	\$15,000.00	\$1,336,502.00

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF NAMED CHAIR

Synopsis: A recommendation to change "The Ford Motor Company Chair in Electromechanical Systems Fund" to "The Ford Motor Company Chair in Electromechanical Systems" is proposed.

WHEREAS In accordance with the guidelines previously established by the Board of Trustees, "The Ford Motor Company Chair in Electromechanical Systems Fund" was established September 7, 1990, through funds received by the University from The Ohio State University Foundation from the Ford Motor Company Fund of Dearborn, Michigan; and

WHEREAS the funding has now reached the level required to establish a chair:

NOW THEREFORE

BE IT RESOLVED, That "The Ford Motor Company Chair in Electromechanical Systems Fund" was changed to "The Ford Motor Company Chair in Electromechanical Systems." In keeping with the provisions of the original endowed fund, income provided by the Foundation shall be distributed to the College of Engineering to be used to promote and support teaching and research in Electromechanical Systems in the College of Engineering. When the Ford Motor Company professor has been appointed, the annual income shall be used to provide salary and program support for one joint appointment in both the Department of Electrical Engineering and the Department of Mechanical Engineering of the College of Engineering. Appointment to the Ford Motor Company Chair shall be recommended by the Dean of the College of Engineering to the Provost and approved by the Board

December 2, 1994 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED CHAIR (contd)

of Trustees. The chair holder shall report annually to the Ford Motor Company Fund on the goals, objectives, and plans for the chair in the upcoming academic year. These yearly reports will describe also the use of all fund earnings, past and projected, over the same two-year period.

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Funds

The Gilbert Moody University Scholarship Fund

The Gilbert Moody University Scholarship Fund was established December 2, 1994, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Gilbert Moody, (B.S.Bus.Adm. '34).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide awards to undergraduate or graduate students enrolled in The Max M. Fisher College of Business and pursuing an insurance or related financial services curriculum. A merit scholar shall have first preference for the award. Selection of the scholarship award recipients shall be made by the College Scholarship Committee in cooperation with University Honors and in consultation with the University Committee on Student Financial Aid, and approved by the Dean of The Max M. Fisher College of Business.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$25,000.00

The Henry H. Simms Fund

The Henry H. Simms Fund was established December 2, 1994, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Dr. Richard W. Smith (Ph.D., History, '59), and his wife Betty J. Smith in honor of former Ohio State University Department of History Professor, Henry H. Simms.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide financial assistance to graduate students in American History at The Ohio State University performing research on or writing their dissertations. Awards shall be made to those students focusing on some aspect of one of the following fields of study: the Colonial and Antebellum South, the Slavery Controversy, the Civil War and the Reconstruction Period.

December 2, 1994 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Henry H. Simms Fund (contd)

In the event that graduate instruction is not given in any of the above mentioned fields of study then the income shall be used to provide financial assistance to graduate students at The Ohio State University performing research on or writing their dissertations in other fields of American History prior to 1877.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$15,850.00

**The Moira McKenzie Award for Graduate Student Study
in Children's Literacy Learning**

The Moira McKenzie Award for Graduate Student Study in Children's Literacy Learning was established December 2, 1994, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from friends and family of Moira McKenzie, (Ph.D. Education, '74).

Dr. Moira McKenzie, recipient of the College of Education Award of Distinction in 1992, personified international distinction with her contributions to the education of young children in both England and the United States. While pursuing a doctorate at The Ohio State University in 1974, she helped to develop the innovative pre-service education strand known as EPIC (Educational Programs in Integrated Classrooms). Returning to England, she directed one of the teacher centers of the Inner London Education Authority. In recognition of her contributions to young children's education in England, she was made a Member of the British Empire by Queen Elizabeth II. Dr. Moira McKenzie died October 14, 1993. The Moira McKenzie Award for Graduate Study in Children's Literacy Learning recognizes her commitment to early literacy and to The Ohio State University, and stands as a memorial to her achievement.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support graduate student research of classroom influences upon children's literacy learning which is conceived as going beyond reading and writing. The award recipient(s) will be expected to develop a research plan which includes the preparation of a report that can be disseminated to teachers and others. Selection of the McKenzie Award recipient(s) shall be made by the Dean of the College of Education, in consultation with the faculty in the area of children's literacy.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$15,652.00

December 2, 1994 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

Mitsugi Satow-Rakuno Gakuen Scholastic Endowment Fund

The Mitsugi Satow-Rakuno Gakuen Scholastic Endowment Fund was established December 2, 1994, by the Board of Trustees of The Ohio State University with gifts from Kogo Yusa and many friends in honor of Mitsugi Satow (B.S.Agr. '21; M.S. Agriculture, '22), Chairman Emeritus, Board of Trustees at the Rakuno Gakuen University, Ebetsu, Japan.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be distributed to The Ohio State University to provide stipends to support various joint research programs involving exchange scientists from the Rakuno Gakuen University and researchers at The Ohio State University. (Activation of the income should be executed only after an accumulation of a total amount in excess of US \$200,000.00 expected by the year 2000 AD, as the principal).

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$15,000.00

The Alan R. Oatey Innovation Fund in Business

The Alan R. Oatey Innovation Fund in Business was established December 2, 1994, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund for support of The Max M. Fisher College of Business from Mr. Alan R. Oatey (B.S.Bus.Adm. '47).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be distributed to the Dean of The Max M. Fisher College of Business to be used to fund new projects and activities which further the interests of the College. Allocations from this fund will act as catalysts for new program developments and be based on competitive processes.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$15,000.00

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Amb. Wolf:

We are in the process of receiving the first floor of Riverwatch Tower in Columbus, Ohio, which is presently being leased by us. The bottom-line is that it would save us

December 2, 1994 meeting, Board of Trustees

Amb. Wolf: (contd)

about \$80,000 a year if we accept this gift and do some financing with it. The resolution is in the book and I table that resolution for acceptance.

**BARGAIN SALE OF REAL PROPERTY
THE OHIO STATE UNIVERSITY**

Resolution No. 95-69

101-126 Riverwatch Tower
364 West Lane Avenue, Columbus, Ohio

Synopsis: To authorize the acceptance of condominium units 101-126 of Riverwatch Tower (First Floor commercial space) subject to donor's related indebtedness, by The Ohio State University Foundation.

WHEREAS The Ohio State University Foundation has an opportunity to accept Units 101-126 of Riverwatch Tower, Columbus, Ohio, which is currently being leased by the University; and

WHEREAS the average appraised value of the property is \$552,500.00; and

WHEREAS the donor will also give approximately \$60,000.00 in cash and/or securities; and

WHEREAS the related indebtedness which The Ohio State University Foundation would assume would be approximately \$527,000; and

WHEREAS the appropriate Foundation and University officials have reviewed the potential donation and analyzed the related financial information and have estimated an annual savings for the University of at least \$40,000 by accepting the units versus continuing the existing lease;

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees of The Ohio State University approve the Foundation's acceptance of Units 101-126 Riverwatch Tower, subject to indebtedness of approximately \$527,000; and

BE IT FURTHER RESOLVED, That the University be authorized to loan The Ohio State University Foundation money, at the University's current interest rate, to payoff the mortgage; and

BE IT FURTHER RESOLVED, That this transaction is approved subject to the appropriate University and Foundation officials executing a memorandum of understanding between the University and Foundation.

Upon motion of Amb. Wolf, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix XXIV for background information, page 433.)

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STUDENT AFFAIRS COMMITTEE REPORT

Ms. Allabout:

This morning the Student Affairs Committee met and we heard from our student government leaders. The first report was from Mr. Steve Trenta, Vice President of the Undergraduate Student Government. He reported on various student government

AUTHORIZATION FOR 1995 SMALL CAPITAL IMPROVEMENTS PROJECTS (contd)

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration shall submit reports as appropriate to the Fiscal Affairs Committee for any such project undertaken pursuant to this authorization in which the total actual project cost exceeds \$1,000,000 and shall present to the Board an annual report on capital improvement projects completed, under construction, or in planning or design during 1995 and a written report to the Fiscal Affairs Committee of this Board on all contracts awarded pursuant to this authorization.

(See Appendix XXV for background information, page 435.)

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS**

Resolution No. 95-72

**PARKS HALL RENOVATION
RECREATION AND INTRAMURAL SPORTS FIELDS**

Synopsis: Authorization to employ architectural/engineering firms and request construction bids for the listed projects is requested.

WHEREAS the University desires to proceed with an addition to Parks Hall serving the College of Pharmacy to house a pharmaceutical care center, clinical faculty offices, meeting rooms, and a connector mall and renovations of several laboratories; and

WHEREAS the University has determined that it is in its best interest to combine the previously authorized Phases I and II with the newly received funding for Phase III into one comprehensive project; and

WHEREAS the total estimated project cost is \$1,450,000 and the total estimated construction cost is \$1,160,000, with funding provided by House Bill 715 (\$950,000), House Bill 790 (\$250,000) and College of Pharmacy and/or gifts (\$250,000); and

WHEREAS the Department of Recreation and Intramural Sports desires to proceed with the construction of new sports fields on approximately 38 acres of the west campus area; and

WHEREAS this project will provide for the replacement of the King Avenue playing fields and for the continued needs of intramural sports programs by providing two multi-purpose spaces containing eight softball and baseball fields, eight flag football fields, and two multi-purpose spaces for sport club practices, contest, and tournaments; and

WHEREAS the total estimated cost for replacement of the current playing fields is \$3,171,500 (with an estimated construction cost of \$2,775,000) and the total estimated cost for desired enhancements not available at the current fields is \$828,500 (with an estimated construction cost of \$725,000), with funding to be provided from future bond proceeds:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for these projects and that the fees for these services be negotiated between the firms selected and the State of Ohio, Division of Public Works or the University as appropriate; and

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS (contd)**

**PARKS HALL RENOVATION
RECREATION AND INTRAMURAL SPORTS FIELDS (contd)**

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids on these projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to recommend the award of contracts to the Department of Administrative Services, Division of Public Works or issue contracts with all actions to be reported to this Board at the appropriate time; and

BE IT FURTHER RESOLVED, That approval to proceed with the Recreation and Intramural Sports Fields project, including a decision as to whether the project will include the desired enhancements not available at the current fields, is subject to a memorandum of understanding to be entered into by the University offices involved; and

BE IT FURTHER RESOLVED, That in the event that these new playing fields need to be relocated in the future to accommodate another University or related use on this Lane Avenue site, the unit or area desiring to make use of this Lane Avenue site shall be responsible for funding the cost of relocating these fields to another location.

(See Appendix XXVI for maps, page 451.)

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS**

Resolution No. 95-75

Synopsis: Authorization to accept the report of award of contracts and establishment of contingency funds for the projects indicated.

WHEREAS a resolution adopted by the Board of Trustees on May 4, 1989 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established State of Ohio and University procedures, and if satisfactory bids were received to award contracts for the following project:

(* Recommended alternates included in these totals.)

Watts Hall/Ohio Legal Center Roof Replacements

This project replaces the deteriorated roofing on both buildings. The total project cost is \$140,000; funding is provided from Senate Bill 351. The completion date was September 1994. The contract awarded is as follows:

General Contract:	Enterprise Roofing, Dayton, Ohio
Amount:	\$127,676 *
Estimate:	\$128,000 *

December 2, 1994 meeting, Board of Trustees

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Watts Hall/Ohio Legal Center Roof Replacements (contd)

Total All Contracts:	\$127,676
Contingency Allowance:	\$10,111 (8% of construction cost)
Total Project Cost:	\$140,000

WHEREAS a resolution adopted by the Board of Trustees on October 5, 1990 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established State of Ohio and University procedures, and if satisfactory bids were received to award contracts for the following projects:

Main Library - Roof Replacement

This project will remove the existing deteriorated built-up roof and install new tapered insulation and a 4-ply built-up roof. The total project cost is \$338,500; funding is provided from Senate Bill 351. The estimated completion date is January 1995. The contract awarded is as follows:

General Contract:	South Texas and Lone Star Drywall, Columbus, Ohio
Amount:	\$278,724
Estimate:	\$279,600
Total All Contracts:	\$278,724
Contingency Allowance:	\$27,789 (10% of construction cost)
Total Project Cost:	\$338,500

Integrated Central Alarm Monitor Upgrade

This project upgrades and replaces the present fire alarm and monitoring system with a new system with the capacity to monitor all buildings and systems on campus and allow the fire and security systems to be under central control. The total project cost is \$450,000; funding is provided from Senate Bill 351. The completion date was September 1994. The contract awarded is as follows:

General Contract:	Acree Daily, Columbus, Ohio
Amount:	\$400,095 *
Estimate:	\$510,600 *
Total All Contracts:	\$400,095
Contingency Allowance:	\$34,417 (8.6% of construction cost)
Total Project Cost:	\$450,000

December 2, 1994 meeting, Board of Trustees

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

OARDC - Poultry Research Facility

This project will replace the pole shelter currently used to house male turkeys from genetic stocks. The new facility will approximate commercial housing conditions and allow for nutrition and environmental studies. The total project cost is \$615,071; funding is provided from Senate Bill 351 and House Bill 904. The estimated completion date is January 1995. The contracts awarded are as follows:

General Contract:	Ben D. Imhoff, Inc., Orrville, Ohio
Amount:	\$377,872
Estimate:	\$358,060
Plumbing Contract:	D and A Plumbing and Heating, North Canton, Ohio
Amount:	\$73,495 +
Estimate:	\$57,455
HVAC Contract:	Feinman Mechanical, Inc., North Canton, Ohio
Amount:	\$40,908
Estimate:	\$71,700
Electric Contract:	Abbott Electric, Inc., Canton, Ohio
Amount:	\$49,548 +
Estimate:	\$48,100 +
Total All Contracts:	\$541,823
Contingency Allowance:	\$43,346 (8% of construction cost)
Total Project Cost:	\$615,071

+ The Plumbing and Electric Contracts are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

OARDC - Wooster Campus Water System Improvements, Phase II

This phase of the project paints and updates the water storage tank on the OARDC Wooster Campus. The total phase II project cost is \$146,000; funding is provided from House Bill 715. The completion date was October 1994. The contract awarded is as follows:

December 2, 1994 meeting, Board of Trustees

REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT OF CONTINGENCY FUNDS (contd)

Wilce Student Health Center - Chiller/Cooling Tower Replacement (contd)

Electric Contract:	Fetter Electric, Newark, Ohio
Amount:	\$11,650
Estimate:	\$14,550
Total All Contracts:	\$131,150
Contingency Allowance:	\$13,118 (10% of construction cost)
Total Project Cost:	\$147,080

WHEREAS a resolution adopted by the Board of Trustees on March 5, 1993 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established State of Ohio and University procedures, and if satisfactory bids were received to award contracts for the following projects:

Classroom Improvements - Independence Hall

This project remodels the lecture hall in Independence Hall, including the refurbishing of the seats with new pads and upholstery, new carpet, and audio-visual equipment. The total project cost is \$278,200; funding is provided from House Bill 904. The estimated completion date is October 1994. The contracts awarded are as follows:

General Contract:	Good Home Maintenance, Columbus, Ohio
Amount:	\$209,719 * +
Estimate:	\$201,128 *
Electric Contract:	Romanoff Electric, Columbus, Ohio
Amount:	\$7,435
Estimate:	\$11,250
Total All Contracts:	\$217,154 *
Contingency Allowance:	\$21,724 (10% of construction cost)
Total Project Cost:	\$278,200

+ The General Contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

December 2, 1994 meeting, Board of Trustees

REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT OF CONTINGENCY FUNDS (contd)

Scott Hall Remodeling, Phase IIC

This project provides renovations to install a cold room, smoke detection panel, smoke alarm system, and emergency power system for the Byrd Polar Research area. The total project cost is \$400,000; funding is provided from a Board of Regents grant. The completion date was September, 1994. The contracts awarded are as follows:

General Contract:	M & P Construction, Gahanna, Ohio
Amount:	\$189,700 *
Estimate:	\$202,000 *
Plumbing Contract:	Farber Corporation, Columbus, Ohio
Amount:	\$8,397
Estimate:	\$14,000
Electric Contract:	Royal Electric, Columbus, Ohio
Amount:	\$127,900
Estimate:	\$160,000
Total All Contracts:	\$325,997
Contingency Allowance:	\$34,215 (10.5% of construction cost)
Total Project Cost:	\$400,000

Chadwick Arboretum Lake

This project constructs a lake and appropriate drainage. The total project cost is \$262,000; funding is provided from the Department of Physical Facilities. The completion date was July 1994. The contract awarded is as follows:

General Contract:	George Igel, Columbus, Ohio
Amount:	\$237,915
Estimate:	\$220,000
Total All Contracts:	\$237,915
Contingency Allowance:	\$23,785 (10% of construction cost)
Total Project Cost:	\$262,600

December 2, 1994 meeting, Board of Trustees

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

930 Kinnear Road (Center for Automotive Research), Phase II

This project renovates the building at 930 Kinnear Road for use by the College of Engineering's Center for Automotive Research and to ensure compliance with Ohio Building Code and ADA requirements. The total project cost is \$278,500; funding is provided from University funds. The completion date was October 1994. The contracts awarded are as follows:

General Contract:	Gutknecht Construction, Columbus, Ohio
Amount:	\$120,954 +
Estimate:	\$89,000
Plumbing Contract:	J. A. Croson, Columbus, Ohio
Amount:	\$8,489
Estimate:	\$9,800
HVAC Contract:	Columbus Heating and Ventilating, Columbus, Ohio
Amount:	\$55,900
Estimate:	\$58,500
Electric Contract:	MCS Electric, Groveport, Ohio
Amount:	\$37,800
Estimate:	\$49,700
Total All Contracts:	\$223,143
Contingency Allowance:	\$22,242 (10% of construction cost)
Total Project Cost:	\$278,500

+ The General Contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

OARDC - Road Resurfacing, Phase II

This project will repair and resurface the main roads on the OARDC Wooster Campus. The total project cost is \$187,500; funding is provided from House Bill 715. The estimated completion date is December 1994. The contract awarded is as follows:

General Contract:	Northstar Asphalt, North Canton, Ohio
Amount:	\$164,282 *
Estimate:	\$221,450 *

December 2, 1994 meeting, Board of Trustees

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

OARDC - Road Resurfacing, Phase II (contd)

Total All Contracts:	\$164,282
Contingency Allowance:	\$16,425 (10% of construction cost)
Total Project Cost:	\$187,850

Law Building - Roof Replacement

This project will replace 77% of the roof with built-up roofing and flashing. The total project cost is \$205,000; funding is provided from House Bill 715. The estimated completion date is January 1995. The contract awarded is as follows:

General Contract:	P & H Roofing, Columbus, Ohio
Amount:	\$188,000 +
Estimate:	\$182,400
Total All Contracts:	\$188,000
Contingency Allowance:	\$13,720 (7.3% of construction cost)
Total Project Cost:	\$205,000

+ The General contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Sidewalk Safety Improvements

This project will replace deteriorated concrete and asphalt sidewalks with a combination of concrete and unit precast pavers in the vicinity of Fyffe Road, Woody Hayes Drive, Ohio Union Drive, and College Road locations. The total project cost is \$489,800; funding is provided from House Bill 715. The estimated completion date is August 1995. The contract awarded is as follows:

General Contract:	Gutknecht Construction, Columbus, Ohio
Amount:	\$440,000 *
Estimate:	\$519,300
Total All Contracts:	\$489,800
Contingency Allowance:	\$44,000 (9% of construction cost)
Total Project Cost:	\$489,800

December 2, 1994 meeting, Board of Trustees

REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT OF CONTINGENCY FUNDS (contd)

Pomerene Hall Roof Replacement

This project will replace the entire roof, including slate, built-up, and copper seamed roofing and all flashing. The total project cost is \$380,000; funding is provided from House Bill 715. The estimated completion date is May, 1995. The contract awarded is as follows:

General Contract:	Olentangy Restoration, Marlon, Ohio
Amount:	\$322,000 *
Estimate:	\$327,210 *
Total All Contracts:	\$322,000 *
Contingency Allowance:	\$23,978 (7.5% of construction cost)
Total Project Cost:	\$380,000

WHEREAS a resolution adopted by the Board of Trustees on June 4, 1993 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established State of Ohio and University procedures, and if satisfactory bids were received to award contracts for the following project:

Rhodes Hall Roof Replacement

This project will repair and replace the entire roof system on Rhodes Hall. The total project cost is \$525,000; funding is provided from University Hospitals. The estimated completion date is December 1994. The contract awarded is as follows:

General Contract:	Phinney Industrial Roofing, Dublin, Ohio
Amount:	\$414,000 *
Estimate:	\$418,000 *
Total All Contracts:	\$414,000
Contingency Allowance:	\$51,286 (12% of construction cost)
Total Project Cost:	\$525,000

WHEREAS a resolution adopted by the Board of Trustees on September 1, 1993 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established State of Ohio and University procedures, and if satisfactory bids were received to award contracts for the following projects:

Dodd Hall Recreation and Therapy Park

This project constructs a safe and secure outdoor park to accommodate active and passive recreation to support structured programs for the patients of Dodd Hall. The total project cost is \$177,495; funding is provided from University Hospitals. The completion date is July 1994. The contracts awarded are as follows:

December 2, 1994 meeting, Board of Trustees

REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT OF CONTINGENCY FUNDS (contd)

Dodd Hall Recreation and Therapy Park (contd)

General Contract:	Wise Construction, Dayton, Ohio
Amount:	\$130,000
Estimate:	\$148,700
Electric Contract:	D'Laurin Electric, Dayton, Ohio
Amount:	\$14,974
Estimate:	\$48,500
Total All Contracts:	\$144,974
Contingency Allowance:	\$14,497 (10% of construction cost)
Total Project Cost:	\$177,495

Newark Regional Campus - LeFevre Parking Lot

This project constructs a parking lot adjacent to LeFevre Hall on the Newark Campus. The total project cost is \$293,500; funding is provided by Newark Regional Campus (\$11,000) and House Bill 904 (\$282,500). The estimated completion date is October 1994. The contracts awarded are as follows:

General Contract:	Kokosing Construction, Fredricktown, Ohio
Amount:	\$182,700
Estimate:	\$210,100
Electric Contract:	Kokosing Construction, Fredricktown, Ohio
Amount:	\$69,614 *
Estimate:	\$76,200 *
Total All Contracts:	\$252,314
Contingency Allowance:	\$25,414 (10% of construction cost)
Total Project Cost:	\$293,500

WHEREAS a resolution adopted by the Board of Trustees on December 3, 1993 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established State of Ohio and University procedures, and if satisfactory bids were received to award contracts for the following project:

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Radiation Dosimetry Calibration Facility

This project will construct a facility to house the nuclear engineering program. The total project cost is \$370,000; funding is provided from University funds (\$74,000) and the Ohio Energy Management Association (\$296,000). The completion date was September 1994. The contracts awarded are as follows:

General Contract:	Central Ohio Building, Columbus, Ohio
Amount:	\$199,890 +
Estimate:	\$198,644
Plumbing Contract:	Radico, Columbus, Ohio
Amount:	\$27,000 +
Estimate:	\$18,720 +
HVAC Contract:	C. R. Legner, Columbus, Ohio
Amount:	\$33,500 +
Estimate:	\$25,604 +
Electric Contract:	Fetter Electric, Newark, Ohio
Amount:	\$42,650
Estimate:	\$50,922
Total All Contracts:	\$303,040
Contingency Allowance:	\$31,846 (10.5% of construction cost)
Total Project Cost:	\$370,000

+ The General, Plumbing and HVAC contracts are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

WHEREAS a resolution adopted by the Board of Trustees on May 6, 1994 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established State of Ohio and University procedures, and if satisfactory bids were received to award contracts for the following projects:

Postle Hall - Asbestos Abatement

This project will proceed with asbestos abatement work in mechanical rooms 048 and 161. The total project cost is \$146,300; funding is provided from Board of Regents asbestos funds (\$131,670) and Department of Physical Facilities (\$14,630). The estimated completion date is January 1995. The contract awarded is as follows:

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Postle Hall - Asbestos Abatement (contd)

General Contract:	Buckeye Asbestos, Cincinnati, Ohio
Amount:	\$130,000
Estimate:	\$148,000
Total All Contracts:	\$130,000
Contingency Allowance:	\$13,000 (10% of construction cost)
Total Project Cost:	\$146,300

McC Campbell Hall - Heart Rehabilitation

This project will renovate rooms 188 and 192 to provide an exercise area with supporting offices and examination rooms to accommodate the relocation of the cardiac rehabilitation program from Larkins Hall and provide cosmetic renovation on the third floor of the Nisonger Center. The total project cost is \$205,650; funding is provided from University Hospitals. The estimated completion date is January 1995. The contracts awarded are as follows:

General Contract:	Waller and Lund, Cincinnati, Ohio
Amount:	\$117,830
Estimate:	\$167,000
HVAC Contract:	C. R. Legner, Columbus, Ohio
Amount:	\$20,200
Estimate:	\$21,000
Electric Contract:	Reco Electric, Gahanna, Ohio
Amount:	\$32,285 +
Estimate:	\$32,000 +
Total All Contracts:	\$170,315
Contingency Allowance:	\$17,036 (10% of construction cost)
Total Project Cost:	\$205,650

+ The Electric contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

December 2, 1994 meeting, Board of Trustees

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Rhodes Hall - Cardiac Catheterization

This project will construct a corridor from the second floor Radiology Department to connect with new, modular, pre-fabricated catheterization laboratories and to connect all three modular units. The total project cost is \$515,141; funding is provided from University Hospitals. The estimated completion date is December 1994. The contracts awarded are as follows:

General Contract:	Righter Company, Columbus, Ohio
Amount:	\$254,700
Estimate:	\$274,250
Plumbing Contract:	Holdridge Mechanical, Columbus, Ohio
Amount:	\$25,550
Estimate:	\$27,500
HVAC Contract:	Marco Plumbing & Heating, Columbus, Ohio
Amount:	\$15,900
Estimate:	\$18,200
Electric Contract:	Fetter Electric, Newark, Ohio
Amount:	\$69,450
Estimate:	\$119,050
Total All Contracts:	\$365,600
Contingency Allowance:	\$36,560 (10% of construction cost)
Total Project Cost:	\$515,141

OARDC - Selby Hall Roof Replacement

This project will replace the badly deteriorated and leaking roof to improve current deteriorated condition of the building roof. The total project cost is \$100,200; funding is provided from House Bill 715. The completion date was November 1994. The contract awarded is as follows:

General Contract:	Hicks Roofing, New Philadelphia, Ohio
Amount:	\$88,000 *
Estimate:	\$116,900 *
Total All Contracts:	\$88,000
Contingency Allowance:	\$8,820 (10% of construction cost)
Total Project Cost:	\$100,200

December 2, 1994 meeting, Board of Trustees

**REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

WHEREAS a resolution adopted by the Board of Trustees on July 8, 1994 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established State of Ohio and University procedures, and if satisfactory bids were received to award contracts for the following project:

Doan and Rhodes Halls Radiology

This project consists of a three phase program to renovate diagnostic support services areas to expand the Radiology Film File Room to accommodate new moveable filing systems, office and mailing functions; provide office functions for Ultrasound, CT, and Mammography; and consolidate diagnostic file reading functions. The estimated Phase I total project cost is \$993,385; funding is provided by University Hospitals. The estimated Phase I completion date is September, 1995. The contracts awards for Phase I are as follows:

General Contract:	M & P Construction, Blacklick, Ohio
Amount:	\$331,600 *
Estimate:	\$383,200 *
Plumbing Contract:	Farber Corp., Columbus, Ohio
Amount:	\$43,980 *
Estimate:	\$52,900 *
HVAC Contract:	Farber Corp., Columbus, Ohio
Amount:	\$153,700 * +
Estimate:	\$123,850 *
Electric Contract:	Jess Howard Electric, Blacklick, Ohio
Amount:	\$76,600 *
Estimate:	\$163,775 *
Total All Contracts, Phase I:	\$605,880.00

+ The HVAC contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

NOW THEREFORE

BE IT RESOLVED, That pursuant to the actions previously authorized by this Board, the report of award of contracts and establishment of contingency funds for the projects listed is hereby accepted.

(See Appendix XXVII for maps, page 455.)

December 2, 1994 meeting, Board of Trustees

PURCHASE OF REAL PROPERTY

Resolution No. 95-73

1602-04 NEIL AVENUE
COLUMBUS, OHIO

Synopsis: Authorization to purchase the improved real property at 1602-04 Neil Avenue in Columbus, Ohio, is proposed.

WHEREAS The Ohio State University has been presented with an opportunity to purchase the improved real property located at 1602-1604 Neil Avenue in Columbus, Ohio; and

WHEREAS this property has an average appraised value of \$110,000.00, and the owner, The Ohio State University Foundation, has offered to sell the property to the University at a price of \$103,100.00 plus expenses; and

WHEREAS this property is located within the South Campus acquisition boundary of the University's Master Plan, and the appropriate University offices have determined that the purchase of this property is in the best interest of the University; and

WHEREAS funds for the purchase will be provided from general University funds in the University properties account:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Vice President for Business and Administration be authorized to purchase, in the name of the State of Ohio for the use of The Ohio State University, the improved real property located at 1602-1604 Neil Avenue at a price not to exceed \$103,100.00, plus improved real property located at 1602-1604 Neil Avenue at a price not to exceed \$103,100.00, plus the Foundation's costs, upon such terms and conditions as are deemed to be in the best interest of the University, subject to the University receiving the necessary approvals from the Ohio Board of Regents and the State Controlling Board.

(See Appendix XXVIII for background information and map, page 479.)

Ms. Pichette:

This bargain purchase of real property is to allow us to move forward to complete the real estate purchase agreement that the University entered into in 1987 with Raymond Firestone. I would note that this agreement allows us to buy over 1,500 acres in Bath, Ohio, of his estate. The bargain price is \$5 million, we will execute a note which we can prepay, and the bargain price will result in a very generous gift to the University by Mr. Firestone.

Mr. Kessler:

David, do you want to say anything about the Firestone property?

Mr. Brennan:

As Janet stated, we are completing a gift that was arranged seven years ago and our plans are to present to this Board recommendations of consultants that will be hired to indicate how the property should be used.

December 2, 1994 meeting, Board of Trustees

BARGAIN PURCHASE OF REAL PROPERTY

Resolution No. 95-74

ESTATE OF RAYMOND C. FIRESTONE
1,503 ACRES IN BATH, OHIO

Synopsis: Authorization to purchase 1,503 acres of real property in Bath, Ohio, pursuant to the real estate purchase agreement entered into with the late Raymond C. Firestone is proposed.

WHEREAS in June 1987 the Board of Trustees of The Ohio State University authorized the University to enter into a real estate purchase contract for the bargain purchase of 1,503 acres of improved and unimproved real property in Bath, Ohio, owned by Raymond C. Firestone; and

WHEREAS the intent of Mr. Firestone in entering into this contract was to make a generous charitable contribution to the University; and

WHEREAS that real estate purchase contract provided for the purchase of this property upon the death of Mr. Firestone; and

WHEREAS Mr. Firestone passed away on September 9, 1994 and the University now desires to consummate the closing of this real estate purchase:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Vice President for Business and Administration be authorized, in the name of the Board of Trustees of The Ohio State University, to do all things necessary or appropriate and execute all documents and instruments necessary or appropriate, including but not limited to promissory notes and mortgages, to consummate the closing of the purchase of this property as provided for in the real estate purchase agreement described above, subject to the University receiving the necessary approvals from the Ohio Board of Regents and the State Controlling Board.

(See Appendix XXIX for background information, page 483.)

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**NON-MANDATORY TRANSFERS FROM CURRENT FUNDS
FISCAL YEAR 1993-1994**

Resolution No. 95-76

Synopsis: Transfers to Endowment Principal Funds, Annuity and Life Income Funds, Unexpended Plant Funds, Renewal and Replacement Funds - Remodeling and Renovation, Renewal and Replacement Funds - Repair and Replacement, and Retirement of Indebtedness Funds be submitted for approval.

WHEREAS non-mandatory transfers from current funds for the fiscal year 1993-1994 have been made; and

WHEREAS this accounting procedure is in compliance with the Auditor of State that all transfers among fund groups be reported:

NOW THEREFORE

December 2, 1994 meeting, Board of Trustees

**NON-MANDATORY TRANSFERS FROM CURRENT FUNDS
FISCAL YEAR 1993-1994 (contd)**

BE IT RESOLVED, That the transfers as detailed in the accompanying report be accepted and approved.

(See Appendix XXX for charts, page 485.)

Upon motion of Mr. Shumate, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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President Gee:

Mr. Chairman, I failed to do this at the opening, but let me just note and welcome Kevin King who is Chair of the Staff Advisory Council. Kevin in real life works on the Farm Science Review program - one of our stellar programs. Kevin represents the very able staff of this University as their chair, and he will be sitting with us as one of our resource people. Kevin, welcome.

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Thereupon the Board adjourned to meet Friday, February 3, 1995.

Attest:

Maureen T. Sharkey
Assistant Secretary

John W. Kessler
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND NINTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, February 3, 1995

The Board of Trustees met at its regular monthly meeting on Friday, February 3, 1995, at The Ohio State University College of Law, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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February 3, 1995 meeting, Board of Trustees

The Chairman, Mr. Kessler, called the meeting of the Board of Trustees to order on February 3, 1995, at 11:00 a.m. He requested the Secretary to call the roll.

Present: John W. Kessler, Chairman, Milton A. Wolf, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, James F. Patterson, Amira N. Ailabouni, and Thomas C. Smith.

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PRESIDENT'S REPORT

President Gee:

Ladies and gentlemen, welcome. First of all let me say that we are absolutely delighted to be in this beautiful facility -- our Law School -- one of the premier law schools in this country. We will have an opportunity to hear from its Dean a bit later, but nonetheless it is a delight to welcome all of you to this particular setting.

Inasmuch as this is our first meeting of 1995, I feel it is appropriate to say Happy New Year! But for our faculty, students, and staff, 1995 already has begun as a very busy and productive one.

A group of our faculty joined me in Dayton last month for the signing of a transfer agreement with Sinclair Community College. We then traveled to Springfield where a similar agreement was signed with Clark State Community College. These agreements are prepared to help students at community colleges make informed course selections that will prepare them to then enroll at Ohio State. You may recall that we signed similar agreements with three community colleges in the greater Cleveland area last year. The goal is -- as I like to say -- to create a more seamless academic career for students who begin at a community college in anticipation of entering a bachelor's degree program at Ohio State.

We also made an outreach visit last month to Pittsburgh. A group of high school counselors from the greater Pittsburgh area accepted our invitation to breakfast in order to learn more about Ohio State. A team from admissions and the University Honors Center joined me to tell the story of Ohio State to these very interested high school educators.

Students from the University Honors Center have reached out to our community by joining the faculty and students of Indianola Middle School in the Adopt-A-School Program. Our honors students will be tutoring youngsters in a variety of subjects, offering music lessons, and participating in after-school programs. Superintendent Larry Mixon and Ohio's First Lady Janet Voinovich were part of the kickoff celebration.

Ohio State's fraternities and sororities adopted Indianola Elementary School last year. So this is an ongoing program that we have and several of our other areas within the institution have adopted other schools. Through these programs, our students are participating in meaningful community service and recruiting future Ohio State students as well.

The university's celebration of United Black World Month began this week. From an address by Astronaut Charles Bolden to Farrell Foreman's Play "Gym Rats," this month-long series of cultural, social, and educational programs both energizes and educates all members of our very diverse community.

PRESIDENT'S REPORT (contd)

President Gee: (contd)

As we seek to build a stronger sense of community on our campuses, we also are working to improve the administrative infrastructure. Today, we will hear a report on Ohio State's Administrative Resource Management System (ARMS) initiative. This project will make a significant difference in the efficiency and effectiveness of many of our operating systems using state-of-the-art and state-of-the-market technologies.

I am reminded of the continuous challenge of changing technologies. At the winter meeting of the Board of Trustees in 1881, there was an extensive discussion of introducing new technology to the campus. The Board agreed to look into the feasibility of introducing electric lights. And we have been trying to "see the light" ever since.

We are meeting today in one of our newest facilities, as I mentioned, which is home to the College of Law. I think, by the way, as we look around we can all agree -- and I can remember one of the first speeches that I gave at this institution was in this auditorium -- that the transformation is really quite remarkable.

I am pleased that Dean Greg Williams will be updating the Board shortly on the College of Law. I hope you will not hold it against him that I am a member of his faculty! I was just up looking at my offices as a matter of fact.

I would note that Dean Williams' book, *Life on the Color Line: The True Story of a White Boy Who Discovered He Was Black*, is in bookstores this week. A major article on Greg appeared in last week's *Chronicle of Higher Education*, and he will appear with Tom Brokaw on *Dateline NBC* and on *Oprah* later this month. He also will be on national public radio this weekend and on *Fresh Air*, an NPR production. I saw him upstairs a minute ago with the Associated Press and he had a marvelous article that appeared yesterday in *The New York Times*. His is an interesting life story and is prompting dialogue and critical acclaim across this country. I wish him good luck as he faces the glare of publicity. If he can survive Oprah, he can certainly handle this Law School!

Virginia Trethewey is here -- Ginny, will you please stand? One of the distinguished graduates of this law school, Virginia Trethewey, is recommended to you today as Vice President for Legal Affairs and General Counsel. Ginny, we are delighted that you are here today. You graduated from this law school and can remember it when it was in somewhat different quarters and now you have returned as Vice President and General Counsel.

Of course, I would be remiss if I did not say publicly what I said to the Board privately today. One of the great joys of my life has been the opportunity to work with Judge Robert Duncan, a truly distinguished citizen of this state and a great, great, great, great citizen of this University. I want you all to know that he will continue to be part of our administrative team, nonetheless this is a passing of the baton. So with this appointment, I want you all to know that we are appreciative to Ginny and appreciative to Bob, and look forward to the continuing relationship with both of them.

Mr. Chairman, that concludes my report.

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UPDATE ON UNIVERSITY RESTRUCTURING

Provost Sisson:

Mr. Chairman, there are several things that I would like to bring to the attention of the Board regarding restructuring. First, all colleges as well as other units reporting to me have recently submitted -- at my request -- updates on their progress with respect to restructuring in their units and also as it relates to other units. I requested this information and analysis in preparation for the annual budget hearings to commence towards the end of Winter Quarter. I've also asked the Adhoc Senate Oversight Committee on Restructuring to review these reports and to provide me with their evaluation and comment, and I will soon be receiving those reports. I shall also review these reports with the Provost's Advisory Committee.

I regret to inform you -- but I think that you already know -- of Roy Koenigknecht's intention to step down as Dean of the Graduate School, effective at summer's end. This comes at the end of his second five-year term in a position where he has lead a number of important initiatives to enhance graduate programs at Ohio State University.

Given this transition, I have appointed a committee to conduct a review of the organization of the Graduate School. The committee is comprised of faculty who currently serve as directors of committees of graduate studies in their departments or interdisciplinary areas, as well as from the Senate Research Committee. As a matter of fact, Professor Sam Traina -- who participated in making a report to the Educational Affairs Committee -- is going to be a member of that committee. Also serving on this committee will be faculty from the Oversight Committee on Restructuring and the Council of Deans and Department Chairs, as well as two graduate students. Their report is due to me by the end of the Spring Quarter of this year. The purpose of this review is to help us assure that -- in the way that we operate -- we support and enhance our graduate programs in the most effective and efficient way possible.

Next, the proposals to restructure the College of Human Ecology, and the transfer of Geodetic Science from MAPS and its merger into the College of Engineering continue to be under the review of the University Senate. Also, I anticipate forwarding at least three additional proposals for restructuring to the appropriate Senate committees for review by the end of Winter Quarter.

I look forward to keeping you abreast of these initiatives, as well as others which I will report on at the next Board meeting concerning restructuring and academic support units.

Thank you, Mr. Chairman.

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PRESENTATION FROM BATH OPEN SPACES

Mr. Kessler:

I'd now like to call on Mr. Paul Meyer, representing Bath Open Spaces, who will address the Board for not more than five minutes. Welcome, Mr. Meyer.

PRESENTATION FROM BATH OPEN SPACES (contd)

Mr. Paul Meyer:

I'd like to ask some of my colleagues to join me. Members of the Board, Mr. President, and Judge Duncan, we are very pleased to be here this morning. My name is Paul Meyer. I can speak about 200 words a minute, with gusts up to 250, so I'm going to try to get through my time as quickly as possible.

I'm an attorney from Summit County and I want to thank Judge Duncan for arranging this opportunity for me to address the Board. I represent a grass roots community group known as Bath Open Spaces. We are concerned with the future of a 1,500-acre property which was acquired 24 days ago by Ohio State University. I'd just like to introduce some of my colleagues that came down here with me this morning from Summit County: Rachel Berstein, Susan Lines, Wilma Martino, Pat Patavan, and Chuck Wright.

As I'm sure all of you know, in 1987 the late Raymond Firestone gave The Ohio State University a wonderful opportunity and a great challenge. The opportunity was a bargain sale option to purchase his entire property below the market value. The challenge is now before you -- to make a thoughtful land-use decision consistent with your responsibilities.

I'm going to ask Mr. Wright to distribute these booklets. I brought these for you to take a look at. If you will just bear with me, it is arranged here in a precise way that I hope will be meaningful to you.

The first page -- which I'll start describing and I'd like you to take a look at is a fold-out -- is an aerial photograph that was taken in 1991 and it shows the entire property that you now own. It was shot at about 20,000 feet. Just to orient you -- if you're looking at that photo -- north is at the top; south at the bottom; Interstate 77 is on your right -- you can see that highway going north and south; and Interstate 271 is the highway running southwest to northeast. The Ohio Turnpike is not on this map, it is about 4 miles further up to the north; Cleveland is approximately 25 miles to the north; and Akron is approximately 8 miles to the south. The property outlined in red is your property.

You'll notice over on the left -- which is toward the west -- a parcel that is noncontiguous to the other property. That property is largely located in Medina County and represents about 214 acres. You will also notice a little spur of that piece that sticks into Summit County. The remaining property is in Summit County and it is entirely in Bath Township, which is the community that my colleagues and I reside in. The property represents about 10 percent of the area of Bath and, in terms of available land for development, it is about two-thirds of the total Township.

The Firestone homestead -- again, you won't be able to see it, but I will call it the right corner of the property -- represents the home that Mr. and Mrs. Firestone resided in for many years. The surrounding acreage is about 140 acres and is beautifully landscaped; it is a breathtaking vista that you can enjoy from that location.

Also on the property -- toward the center and bottom -- is a dark area called Bath Pond and there is a surrounding bog area that surrounds it. They tell me this is what is known as a kettle pond, which was carved out when the glacier retreated across northern Ohio. It has been largely undisturbed. There has been some ditching and dredging of it, but it remains pretty much intact after about 10,000 years.

PRESENTATION FROM BATH OPEN SPACES (contd)

Mr. Meyer: (contd)

The next page is basically a road map of the Township and shows you the impact of the property in the Township.

I want to spend a moment on the next page which is what we call, "the green sheet." It is a Bath Open Spaces outline of a land-use concept. We started this organization last summer with one person, Wesley Lemmon, an adjoining landowner. Since then, we've grown to over 400 participating members. Our steering committee meets every Sunday night and we have several other standing committees. Chuck, for example, heads up our fundraising activities; Susan and Wilma are on our schools committee; and Pat and Rachel are on our parks and environmental committee. We also have a communications committee and a planning committee.

On January 15, we presented this green sheet. It was thoroughly discussed at that time and unanimously approved as sort of a guideline for our approach to this issue. Just spending a moment on it, our first objective for this property and what we want more than anything is to recoup the investment of Ohio State University, together with an appropriate return on that investment. We think that is only appropriate because of the public funding that was used to purchase this property and the charitable intent of Raymond C. Firestone.

The second objective is that we perceive that there are some public and community interests at stake here and we certainly want to accomplish whatever those might be. Then the third objective is the land itself. We want to preserve open spaces and sensitive areas. It is beautiful property and we invite all of you to visit the community and visit your property. I think you will really be impressed.

Our approach in the structure is to try and have a detailed land-use plan within the next year or so and we think that is appropriate. Then the basic provisions are important in this outline. The first provision is that we are calling for a retention of Ohio State of some property for use as Ohio State sees fit. I read in The Columbus Dispatch that Dr. Gee suggested that the homestead there might make an academic retreat. I want to tell you, sir, that this prospect is especially appealing to people in Summit County. We'd love to have an Ohio State presence there, and we think it would be a delightful opportunity for the University, as well as the community. So we're very sincere about that. We want you to keep some of that property if it suits your purpose.

A lot of people think, or thought at first, that we are against development, we don't want any changes, and only Raymond Firestone could keep that property the way it is. We know that some things have to change, and so we are calling for limited residential development. We understand that is probably going to occur, and it is probably appropriate to recoup the investment.

Number three, four, and five of our basic provisions are things that I will be able to show you support for, and they are things that are in place and in progress right now. The third item is the retention of that 214 acres that is in Medina County. The park district is very interested in that property. We've met with them and our parks committee has met with them. They're very sincere about acquiring it and they have funds available for financing, and, I believe, they've written to the University. So, we'd love to see them accomplish their purpose and acquire some of that property.

PRESENTATION FROM BATH OPEN SPACES (contd)

Mr. Meyer: (contd)

The fourth provision on this sheet is the acquisition of some of the main property in Bath Township. We're calling for a mixed-use park and recreation area. We're either suggesting that Bath itself could acquire some of that property or in conjunction with Metro Parks, which is the park system for Summit County.

Then the fifth provision is an acquisition of some of that property by the local school district. I happen to be a graduate of that school district and have two children there now. I can tell you that it is a very fine school and the superintendent of the schools has written to Ohio State and indicated an interest in this property. So, we've incorporated their wishes into our approach.

I will not read the rest, but will say we have received tremendous encouragement from a number of people: U.S. Representative Thomas Sawyer; former Congressman John Siberling; State Representative Karen Dotey; and Summit County Executive Tim Davis. We have received the support of other groups in the area and are working with these groups together as friends of Firestone Farm, which include: Revere Land Conservancy, Medina Land Conservancy, and Sierra Club. These groups have adopted this green sheet as their approach without any changes.

Behind the green sheet -- on the next pages, just to quickly look -- we have a letter, for example, from the Medina County Park District which supports their interests; as I say, we have met with them. The next one is a very interesting letter from Metro Park serving Summit County and it was just dated January 27 and signed by John Daily. I want to tell you that this was his last day on the job after 30 years of service to the Metro Parks in Summit County. The very last thing he did before leaving his responsibilities was to sign this letter and indicate his interest in acquiring property from Ohio State. He is now, by the way, consulting with Bath Open Spaces on our Parks Proposal and he is going to help us design that and present that to the Metro Parks of Summit County.

There is also -- on the next page -- a letter from the Revere School District. I alluded to that. I want to call your attention to something Patrick Corbett says in the second paragraph which is, "... we are unable to accommodate the enrollment increase that would accompany any significant residential development." They are very serious about that. A significant residential development would, in effect, overwhelm the school system that exists there now. Then in the last paragraph he says, "we are interested in acquiring necessary acreage" and he also says, "we are interested in participating in the planning discussions" and I just call your attention to that.

There is a letter in there from the Corps of Engineers, which is interested in the wetlands aspect and so on. Then we also have had, just recently, a letter from the Ohio Department of Natural Resources which indicates interest in coming aboard and surveying the property from a botanical point of view.

Mr. Kessler:

Mr. Meyer, excuse me, you are into ten minutes, so if you could conclude.

PRESENTATION FROM BATH OPEN SPACES (contd)

Mr. Meyer:

O.K., let me conclude then. We have got a lot of information in there, along with a collection of newspaper articles to give you some background. Very frankly, we would like you to visit the property, we invite you to come to our community, and we want you to stay and use the land. We ask today that as you assemble your team of consultants, you appoint a representative of Bath Open Spaces as a member of that team. We want to work together and participate in the planning process in a meaningful way.

Thank you very much.

Mr. Kessler:

Thank you, Mr. Meyer, and your colleagues for coming down to Columbus and addressing us. We appreciate your time and your interest. Thank you.

(See Appendix XXXI for Bath Open Spaces -- Outline of Land Use Concepts for Firestone Property (Green Sheet), page 551.)

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ADMINISTRATIVE RESOURCE MANAGEMENT SYSTEM (ARMS) INITIATIVE

Mr. Kessler:

I'd next like to call on Mr. John Ellinger to report on the ARMS Project.

Mr. John Ellinger:

Mr. Chairman and members of the Board, if I may, I'll stand to give this presentation. I cannot do this presentation of ARMS alone, so I'm going to ask a few of my colleagues to come up and join me as I introduce them, as they are team members. We have Penny O'Neil, Co-chair of the ARMS Steering Committee; Leslie Flesch, Co-chair of the ARMS Steering Committee; Vance Hughes, Managing Partner for the Andersen Consulting Firm, as part of our project; and Rob DePalma, Director of the Project team from Andersen Consulting.

Today, we'd like to show you two examples of the business process re-engineering of the systems that we have been looking at in the first 95 days that our group has been working together.

I am going to start back first at the Managing for the Future Task Force -- as President Gee had submitted that to this group and a number of the members of the Board have participated in this. One of their recommendations was to review and improve the information management system that we have in this institution. Our part of this is the comprehensive look at implementing those types of things.

What we have in front of you is a scroll of an Income and Expense Transfer Form. This is an example of what ARMS is about -- changing the way we do business. This form is simply used to send money from one department to another because of a mistake that has been made. What we have here -- and I will point them out to you -- is the originating department and their processes, the counter department, the Accounting Division, University Systems, and, again, back to the Accounting Division.

ADMINISTRATIVE RESOURCE MANAGEMENT SYSTEM (ARMS) INITIATIVE (contd)

Mr. Ellinger: (contd)

The specific metrics on this particular part right now is up to three weeks processing time; 17 people involved; 26 individual stops -- now remember I am only talking about one form that we have here, and we do 4,000 of them a year; 11 miles walked; five different forms in addition to this one; and 200 shadow systems somewhere out here in the University that we are currently using.

What we are suggesting as an alternative would be a single financial repository where we can automate our systems, where the originating department can start their process, and send it automatically to the counter department. We would only get the Accounting Division involved if, and when, it is necessary to do so as part of an exception process.

While they are getting setup for the second scroll, let me share with you some other thoughts. We have in this 95 days been out also checking with our counterparts across the country. What are other schools doing? What do the National Associations have that we should be looking for? We have contacted approximately 26 other institutions who have been alerted that we are doing business process re-engineering on our systems. What we have found is that they are doing it piecemeal, they are not integrating their financial and human resource system. One of the things that we have found very little in other institutions.

The University of Minnesota spent \$26 million on a financial system, which many of our counterparts found out doesn't work because it didn't involve users, the people who are out there actually doing it. At the University of California-Davis, they have spent the last six years putting in a human resource system. They have customized it themselves and have no estimate of how much that cost is going to be, but they have spent \$26 million to put in a fiber-optic system. Now if you remember, the leadership, both sitting here as vice presidents and yourselves, have already done that. We have a better system of Sonnet and communication than many other institutions in this country, so we are already a leg up.

This second scroll that they are holding up is called the "Day of Hire." Every time a new employee comes into this institution we start with I-9 forms. We have W-4 forms for state and federal income tax; Personnel Data Records for things like what your educational background is and where you have worked; retirement forms for PERS and STRS; direct deposit forms for paychecks; optional paid deduction process flows; Personnel Action Requests -- and that is what this form is and we do 54,000 of those a year in this institution; on-line wage processing; orientation items; and benefits enrollments in the departments and benefits for Human Resources.

The metrics for this are: three weeks in time; 20 people involved; four departments; 61 manual steps; five miles walked by the employee alone; 27 different forms are in this process; eight shadow systems; six different stops for employees; and 20 times the employee fills out some of the same information in this process.

What we are suggesting is a single repository of information adapted for electronic transfer from department to employee. We are suggesting also that we interface with such things as: Traffic and Parking, so that the new employee does not have to go over and do that again; or their I.D.; or the retirement system, so that we don't have to send paper to the retirement systems. That type of flow charting is one day, hopefully, two people involved, ten manual work steps -- principally because we still can not eliminate the paper from outside, and one time to fill out the information.

ADMINISTRATIVE RESOURCE MANAGEMENT SYSTEM (ARMS) INITIATIVE (contd)

Mr. Ellinger: (contd)

How are we going from there to here? We are starting with some of the changes that we have already identified here to begin making changes in our current manual systems. What we have here in the future system is somewhere between two and three years out -- we can't wait to change some of these. The fun piece of doing this process is getting a process group in one room and watching them talk to each other and say, "I didn't know that you did that" and they work on the same floor. We certainly want to include best practices. We have visited private industry, such as Martin-Marietta, who just installed a system like this. We visited them last week. We also hope to visit folks like Nationwide Insurance and other groups across the state. The success factors in these projects -- as we have looked at them -- are: open communications with everyone on campus; involvement of users, managers, department chairs, and the decision makers in this institution; we need to educate and train the people, starting from day one. One of our Big 10 schools implemented a financial system without doing any training and they had a revolution on their hands by the users because they didn't know how to use it. We have to learn from the mistakes of others. We have to keep it simple. If a process or a step in a process does not add value, then let's not include that as a step. And, lastly, we have to overcome resistance to change because that is what the ARMS project is about, changing how we do business, and more importantly, how we do our jobs.

Mr. Chairman, that concludes my remarks.

Mr. Kessler:

Thank you very much, John, to you and your colleagues for an excellent presentation.

(See Appendix XXXII for charts, page 553.)

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REPORT ON THE COLLEGE OF LAW

Mr. Kessler:

I would like to next call on Dean Williams to report on the College of Law. Dean Williams, I want to thank you and your staff for hosting our meeting today and for the great book.

Dean Gregory Williams:

Thank you very much. It is a pleasure to be here today and I would like to welcome you, on behalf of the students, faculty, and staff, to the Law School. I hope that you have had a chance to walk around to see the building. We certainly love the building and it has made a great deal of difference in terms of what we are able to do here in the College of Law. We particularly want to thank the Board for their assistance in helping us to move forward on the building, as well as the central administration. And, of course, we had a number of private donors who were helpful as well, some of whom are sitting at the head table. So, again, welcome, we are glad that you are here with us today.

REPORT ON THE COLLEGE OF LAW (contd)

Dean Williams: (contd)

What I would like to do is to tell you a little bit about what is going on in the Law School to kind of bring you up-to-date on some of the things that are happening here. I am really pleased to talk about what is happening because we are at a very exciting time and things are happening at the local, national, and international level that we are involved in.

For instance, on the international level we recently had visitors here from the Ukraine that were looking at the American legal system and had a number of issues that they wanted to discuss with us. They were invited to Ohio by the Chief Justice of the Ohio Supreme Court, Justice Moyer, who is one of our graduates. They came here and we had an opportunity to spend a great deal of time talking with them about issues that they are facing in the Ukraine. In fact, they enjoyed the opportunity to exchange information so much that they have invited Professor Greg Travalio, of our faculty, to visit them this spring in the Ukraine to talk about issues with regard to commercial law.

We have John McCormac, a visiting faculty member. Some of you may be familiar with John who formerly served as the Dean of the Capital Law School, but also served as a Judge on the Court of Appeals in Ohio. He has been conducting a series of seminars over the years with judges in Ohio who are coming here to the Law School, going through training programs, and addressing issues that are important for the courts to look at in Ohio.

Another major activity that we have been involved in for quite some time, deals with dispute resolution. This spring we will be having a major conference here, and the keynote address will be made by Judge Jack Weinstein, of the Federal District Court in New York City. We are doing this conference in joint sponsorship with the Mershon Center, as well as our own Socio-legal Center. I should also point out that our work in dispute resolution has received such attention nationally that our Journal of Dispute Resolution, which is our second major journal that we have in the Law School, has now been adopted as the American Bar Association's official journal on dispute resolution. I think this is a substantial endorsement of the work that we have been able to do on dispute resolution.

Of course, our main journal, The Law Journal, continues to be the twelfth most frequently cited journal in the United States. So we are very proud of the work that has been done by our folks on both journals. We are also very fortunate to have one of the most outstanding persons in the country on dispute resolution, Associate Dean Nancy Rogers, who is now on the third edition of her book on dispute resolution. In fact, her work is so sufficiently recognized world-wide that she has been asked to head a delegation going to Barcelona, Spain, this summer, to conduct a series of seminars on dispute resolution for individuals in the Spanish government.

We have a number of new projects that we are presently in the process of developing. One project that there has been a great deal of interest in is called "Justice for Children," and Professor Edward Foley has undertaken the leadership of that program. This program has generated a lot of interest both within the Law School, as well as outside. We have a number of grant agencies that have expressed interest in trying to support what we are doing in looking at issues directly related to legal issues concerning children.

In addition, we still try to use our retirees. One of our retirees was an associate dean, John Henderson, who has undertaken leadership of a program involving law students

REPORT ON THE COLLEGE OF LAW (contd)

Dean Williams: (contd)

going into the Columbus Schools to provide classes and information about the legal system. We are very excited about that project.

Within the Law School we have also undertaken some major curriculum revisions in the last year. Professor Greg Travaglio served as chair of the Curriculum Committee and lead a two-year review and suggestions for revision of our first-year curriculum. In particular, adding additional courses in the first-year curriculum that we think are important for students to have once they graduate these days. But more importantly, we also want to focus on developing the writing skills of students. So we are going to be changing our curriculum and having our regular faculty members involved in small classes, no more than 20 students, working with students to enhance and develop their writing skills. We think this is very important in terms of the training that we need to provide here.

We continue to draw some of the finest students in the United States here to the Law School. We have on the average about 2,000 applications for 225 seats and they are truly outstanding applicants. We have a medium grade point average in our entering class of about a 3.5 on a 4.0 scale and a medium LSAT score of about 160 or about in the eighty-seventh percentile nationally. Approximately 75 percent of our student body are Ohioans, so we are getting just a truly outstanding student body here at the Law School.

In addition, we have been able to do a very good job with regard to placement. We are placing over 90 percent of our graduates within nine months of graduation. The average in the country is about 83 percent, so we are clearly above the average. Furthermore, I think that it is important to add that approximately two-thirds of our graduates are providing legal advice and assistance, and working in legal positions in the State of Ohio. It is also important to add that there was a recent study done concerning what the legal needs are in the State of Ohio. In spite of the fact that we are graduating a fair number of students every year, we are still only meeting approximately 17 percent of that need. So our feeling is that we are getting great students, they are having a truly outstanding program here, and they are going out in large measures serving the people of Ohio. So we are very, very proud of that.

We continue to provide a number of opportunities for students in the Law School to enhance their practical experience. We have an excellent clinical program that is led by Professor David Goldberger, who argued a case before the Supreme Court of the United States last fall. We have many, many students who are trying to take part in that clinical program. Unfortunately, we are not able to meet all of their needs, but we are hoping that we can expand the clinical opportunities in the future. We did add some additional clinical work this past year, with an additional mediation clinic. We presently have a prosecution clinic, as well as a criminal defense clinic, and we have students also involved in representing Ohio State University students in landlord/tenant disputes.

I want to draw your attention to some other aspects of the program, one which is our Socio-legal Center. We have one of the most unique connections in the world with Oxford University. We have many of our faculty members that are working with colleagues in England, specifically at Oxford University, trying to address pressing legal issues that are of international, as well as local and national scope.

REPORT ON THE COLLEGE OF LAW (contd)

Dean Williams: (contd)

We also have Professor James Brudney doing a substantial study of the National Labor and Relations Board's decisions and looking at those cases, and we have a joint project between Ohio State and Oxford in looking at regulatory law enforcement.

In other words, how regulatory agencies make their decisions when they are confronted with issues in front of them. We also have Professor Timothy Jost doing a great deal of work in the health care area and his work has been recognized nationally. He has been asked to go to Washington several times to speak with Congressional leaders concerning health care issues.

I know that I have raced through this, but I did want to give you an overview of what is happening in the Law School. I think that it is an exciting time for us. The future is bright, we have a great building, we have a great student body, we have been able to gather a tremendous faculty, and we have just recently hired two new people. This means that three of our last four hires have served as Clerks on the Supreme Court of the United States. And lastly, we have a high placement of our students that are graduating and who are going out to serve the legal needs of the State of Ohio.

I thank you for the opportunity to speak with you, and if you have any questions, I would be glad to answer them.

Mr. Kessler:

Thank you, Dean Williams. Are there any questions for Dean Williams?

President Gee:

Dean Williams, we appreciate two things: 1) is your leadership; and 2) is the opportunity that so many of our students have in getting a great legal education. But we remind you that Tom is one of our Trustees, so if you want to get a special pleading, always look to Tom.

Dean Williams:

I talk to Tom quite frequently.

President Gee:

That is what I thought. But we do thank you for your leadership. As you know, Greg is not in his rookie year. He came in and was presented with some enormous challenges and opportunities, and he has really grappled with both very effectively. We were just talking about this this morning, that now that we are more on the opportunity side he is going to have an enormous impact on the quality of legal education, not only at this University, but nationally. We are grateful for your leadership, Greg.

Mr. Smith:

I just want to point out that on the Search Committee that ultimately selected the Dean, he was the unanimous choice of the students. I think that choice has been borne out so far.

REPORT ON THE COLLEGE OF LAW (contd)

Mr. Kessler:

Thank you very much, Dean Williams.

Dean Williams:

Thank you very much.

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REPORT ON RESEARCH FOUNDATION

Mr. Celeste:

At your places you will find a copy of the report for both the November and December 1994 Grants and Contracts.

As I mentioned in my heads-up report at the last meeting in December, expenditures and awards were up substantially. Awards for the year are in excess of \$97.8 million or 21.4 percent above the July to December time period last year. A summary of the award totals is given in Tab 2 of this report. Detailed tables on awards and expenditures for November 1994 are also included.

At Tab 3, five projects are highlighted. Tab 4 is a complete list of new awards received in December and in Tab 5 a list of new awards for November is presented. Tab 6, provides a summary of NIH awards to Big Ten Medical Schools for Fiscal Year 1994. In the latest report, Ohio State has moved from sixty-fifth in 1991, up to fifty-third in the national rankings.

As I have done in the past, this week I visited with one of our distinguished professors, Dr. Arthur Burghes in the Departments of Neurology, Medical Biochemistry, and Molecular Genetics. I also met with one of his graduate students and a post-doctoral fellow to hear some of their concerns. I found the visit quite enlightening and think we need to address some of these issues.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 95-77

Synopsis: The reports on research and other sponsored program contracts and grants and the summaries for November and December 1994 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the months of November and December 1994 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

HOSPITALS BOARD REPORT

Mr. Skestos:

At the December and January meetings, the Hospitals Board received reports indicating monthly financial returns were better than budgeted. Additionally, changes to the Medical Staff Bylaws were approved so they would be consistent with the Joint Commission criteria.

The Hospitals Board spent considerable time discussing the changing healthcare market which is characterized by the buyers of health services demanding cost-effective, easily accessible, well integrated, quality care. These demands are causing employers, insurance companies, and governmental health programs to alter the way health services are managed and financed. As a result, healthcare providers are altering their organizations in order to respond to the patient, the payor, and other external agencies.

Current activities in central Ohio include the purchase of physician practices by insurance companies, the affiliation of hospitals, and the increasing use of heavily discounted payments. These types of changes will jeopardize the educational program and financial stability of the Medical Center if new operational initiatives are not undertaken. The Hospitals Board has supported initiatives which include the aggressive creation of a primary care network, the use of alternative sites for a comprehensive provision of healthcare services, the development of a medical center sponsored HMO, and formal partnerships with physician groups, hospitals, and insurance companies. The potential partners would include both proprietary and non-profit organizations. All logical partnership options which could support these initiatives are currently being explored.

In addition, Mr. Chairman, I have two resolutions that I would like to present to the Board:

**HOME HEALTH CARE PROGRAM
(AGREEMENT WITH MEDOHIO HEALTH, INC.)**

Resolution No. 95-78

WHEREAS The Medical Center of The Ohio State University has operated successful inpatient and outpatient programs offering needed services to the community as well as educational opportunities for students and residents; and

WHEREAS home health care programs are becoming increasingly necessary in delivering cost effective, high quality care; and

WHEREAS the patients served by the Medical Center should have access to home health care programs closely coordinated with the Medical Center; and

WHEREAS it is in the interest of the University to have access to alternative educational settings such as home health care programs:

NOW THEREFORE

**HOME HEALTH CARE PROGRAM
(AGREEMENT WITH MEDOHIO HEALTH, INC.) (contd)**

BE IT RESOLVED, That the Board of Trustees authorizes The Ohio State University and its Medical Center to enter into an agreement with MedOhio Health Inc., a not for profit corporation, for the Medical Center's participation in programs, services and activities useful to or supplementing services provided by the Medical Center; and

BE IT FURTHER RESOLVED, That the University is authorized to loan MedOhio Health Inc. up to \$900,000 as the initial capital for the program; and

BE IT FURTHER RESOLVED, That John W. Kessler, R. Reed Fraley, William J. Shkurti, and William M. Bennett are hereby nominated to serve on the Board of Directors of MedOhio Health Inc. and in their capacities as directors are hereby authorized and instructed to represent the interest of the University as part of their official responsibilities to the University, entitling them to any immunity, insurance or indemnity protection to which officers and employees of the University are, or hereafter may become, entitled.

(See Appendix XXXIII for Articles of Incorporation of MedOhio Health, Inc. and Regulations of MedOhio Health, Inc., page 557.)

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF AND
RULES AND REGULATIONS OF THE MEDICAL STAFF**

Resolution No. 95-79

Synopsis: The amendments to the Bylaws of the Medical Staff and Rules and Regulations of the Medical Staff are recommended for approval.

WHEREAS The Ohio State University Hospitals Board pursuant to bylaw 3335-101-04 of the Hospitals Board Bylaws is authorized to recommend to the Board of Trustees the adoption of amendments to the Bylaws of the Medical Staff and Rules and Regulations of the Medical Staff; and

WHEREAS the proposed amendments to the Bylaws of the Medical Staff 3335-43-04, 3335-43-08, and 3335-43-09, and Rules and Regulations of the Medical Staff 84-04 were previously endorsed and ratified by the University Hospitals Board on October 27, 1994, as follows:

Amended Bylaws of the Medical Staff

3335-43-04 Membership.

(A) Qualifications.

(1) through (3) unchanged.

(4) An applicant for membership shall at the time of appointment or reappointment, be and remain board certified in a medical specialty approved by the American Medical Association and American Board of Medical Specialties, or other applicable certifying boards for doctors of osteopathy, podiatry, psychology, and dentistry. An applicant who is ~~board eligible~~ AN ACTIVE CANDIDATE FOR BOARD CERTIFICATION at the time of initial appointment or reappointment shall have three years from the date eligibility was first attained to become board certified. Board certification is a continuing requirement. Whenever recertification is required by a sub-specialty board approved herein, applicants for appointment or reappointment shall meet the terms of recertification established by their respective sub-specialty board or boards. Failure to meet or maintain board certification will result in immediate termination from the medical staff. This requirement may be waived by action of the medical staff administrative committee, upon the recommendation of the credentials

committee or the medical director of OSU hospitals.

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF AND
RULES AND REGULATIONS OF THE MEDICAL STAFF (contd)**

Amended Bylaws of the Medical Staff (contd)

(B) through (D) unchanged.

(E) Procedure for appointment.

(1) The written and signed application for membership on the medical staff shall be presented to the chief of the clinical department. The applicant shall include in the application a signed statement indicating that if the applicant should be accepted to membership on the medical staff, he or she agrees to be governed by the bylaws, rules and regulations of the medical staff, the university hospitals board and the board of trustees of the Ohio state university. Signing the application also constitutes a consent to be interviewed in regard to the application, authorizes university hospitals to consult with members of the medical staffs of other hospitals with which the applicant has been or has attempted to be associated, and with others who may have information bearing on the applicant's competence, character and ethical qualifications. The applicant also consents to university hospitals' inspection of all records and documents that may be material to the evaluation of the applicant's professional qualifications and competence to carry out the clinical, medical and educational privileges for which the applicant is seeking as well as the applicant's professional ethical qualifications for medical staff membership and further releases from any liability all representatives of university hospitals for acts performed concerning this process. The applicant has an affirmative duty to disclose any prior or current loss, ~~or restriction of:~~ RESTRICTION, DENIAL, OR THE VOLUNTARY RELINQUISHMENT OF ANY OF THE FOLLOWING: professional licensure, BOARD CERTIFICATION, DEA registration, membership in any professional organization or ~~any loss, restriction or denial of~~ medical staff membership or privileges at any other hospital or health care facility. The applicant further agrees to disclose to the medical director of the Ohio state university hospitals the initiation of any process which could lead to such loss or restriction. Acceptance of membership on the medical staff of the Ohio state university hospitals authorizes the hospitals to conduct any appropriate health assessment including but not limited to drug or alcohol screens on a practitioner at any time during the normal pursuit of medical staff duties, based upon reasonable cause as determined by the chief of the practitioner's clinical department or the medical director of the Ohio state university hospitals or their authorized designee. The purpose of this assessment shall be to ensure that the member of the medical staff is able to fully perform and discharge the clinical, educational, administrative and research responsibilities which the member is permitted to exercise by reason of medical staff membership. At the time of the initial request for a health assessment, and at any time a medical staff member refuses to participate as needed in a health assessment, including but not limited to a drug or alcohol screening, the chief of the clinical department or the medical director may impose a summary suspension per paragraph (D) of rule 3335-43-05 of the Administrative Code. Upon request of the medical staff administrative committee or university hospitals board, the applicant will document his physical and mental status with sufficient adequacy to demonstrate that any patient treated by the applicant will receive care of a generally professionally recognized level of quality and efficiency. The conditions of this paragraph shall be deemed continuing and may be applicable to issues of continued good standing as a member of the medical staff.

(2) AN APPLICATION FOR MEMBERSHIP ON THE MEDICAL STAFF SHALL BE CONSIDERED COMPLETE WHEN ALL THE INFORMATION REQUESTED ON THE APPLICATION FORM IS PROVIDED, AND THE APPLICATION IS SIGNED BY THE APPLICANT. A COMPLETED APPLICATION MUST CONTAIN:

(A) PEER RECOMMENDATION FROM AN INDIVIDUAL(S) KNOWLEDGEABLE ABOUT THE APPLICANT'S CLINICAL AND PROFESSIONAL SKILLS.

(B) EVIDENCE OF REQUIRED IMMUNIZATIONS.

(C) EVIDENCE OF MALPRACTICE INSURANCE.
AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF AND
RULES AND REGULATIONS OF THE MEDICAL STAFF (contd)

Amended Bylaws of the Medical Staff (contd)

(D) SATISFACTION OF ECFMG REQUIREMENTS, IF APPLICABLE.

(E) VERIFICATION BY PRIMARY SOURCE DOCUMENTATION OF:

(i) STATE LICENSURE.

(ii) FACULTY APPOINTMENT.

(iii) DEA REGISTRATION.

(iv) GRADUATION FROM AN ACCREDITED MEDICAL SCHOOL.

(v) SUCCESSFUL COMPLETION OR RECORD OF POST M.D. GRADUATE MEDICAL EDUCATION.

(vi) BOARD CERTIFICATION OR ACTIVE CANDIDACY FOR CERTIFICATION.

Each chief of a clinical department will be responsible for investigating and verifying the character, qualifications, and professional standing of the applicant by making inquiry of the primary source of such information and shall within sixty days of receipt of the signed application, submit a report of those findings along with a recommendation on membership and clinical privileges to the medical director of university hospitals.

THE MEDICAL DIRECTOR SHALL RECEIVE ALL INITIAL SIGNED AND VERIFIED APPLICATIONS FROM THE CHIEF OF THE CLINICAL DEPARTMENT AND MAKE AN INITIAL DETERMINATION AS TO WHETHER THE APPLICATION IS COMPLETE.

The medical director will forward ~~the application~~ ALL COMPLETE APPLICATIONS to the credentials committee. The applicant shall have the burden of producing information for an adequate evaluation of applicant's qualifications for membership and for the clinical privileges requested. Failure of the applicant to complete the prescribed forms or to provide the information requested within the sixty-day period for approval shall be grounds for denial of the application.

If a completed appointment application does not receive the report and recommendation by the chief of the clinical department on a timely basis, it shall be forwarded to the medical director for presentation to the credentials committee on the same basis as other applicants. This action shall continue the applicant's status and privileges, if any, and creates no vested rights for the duration of the appointment period, only until such time as the processing of the application is concluded.

COMPLETED APPLICATIONS WILL BE ACTED UPON AS FOLLOWS:

(A) SIXTY (60) DAYS FOR REVIEW BY THE CREDENTIALS COMMITTEE.

(B) SIXTY (60) DAYS FOR REVIEW BY THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE.

(C) SIXTY (60) DAYS FOR REVIEW BY THE HOSPITALS BOARD.

ALL APPLICATIONS SHALL BE ACTED UPON BY THE HOSPITALS BOARD WITHIN 180 DAYS OF RECEIPT OF A COMPLETE APPLICATION.

- (3) The credentials committee shall review the application, evaluate and verify the supporting documentation, references, licensure, the chief of the clinical departments report and **AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF AND RULES AND REGULATIONS OF THE MEDICAL STAFF (contd)**

Amended Bylaws of the Medical Staff (contd)

recommendation, and other relevant information. The credentials committee shall access primary sources including but not limited to the AMA master file, national practitioner data bank, and the respective specialty and sub-specialty certification boards. The credentials committee shall review all aspects of the application for membership qualifications and for clinical privileges. The award or denial of clinical privileges shall be based on the ability of the applicant to properly perform the privileges and functions requested.

The CREDENTIALS committee shall, within sixty days from receipt of ~~the report and recommendation of the chief of the clinical department,~~ A COMPLETE APPLICATION make a recommendation to the medical director that the application be accepted, rejected, or modified. The medical director will forward the recommendation of the credentials committee to the medical staff administrative committee for final action within the medical staff. The final action of the medical staff administrative committee regarding an appointment decision will be MADE WITHIN SIXTY DAYS OF RECEIPT OF THE CREDENTIALS COMMITTEE RECOMMENDATION AND WILL BE communicated by the medical director, along with the recommendation of the medical director to the professional affairs, research and education committee of the university hospitals board, and thereafter to the university hospitals board. The university hospitals board shall make their recommendation to the board of trustees of the Ohio state university ~~by communicating~~ WITHIN SIXTY DAYS OF THE RECEIPT OF THE RECOMMENDATION OF THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE AND WILL BE COMMUNICATED through the president of the Ohio state university.

- (4) Unchanged.

(F) Procedure for reappointment.

- (1) At least ~~ninety~~ ONE HUNDRED EIGHTY days prior to the end of the fiscal year, or the end of the biennial period, the ~~chief of the clinical department~~ MEDICAL DIRECTOR shall provide each medical staff member ~~in their clinical department~~ with an application for reappointment to the medical staff. The chief of the clinical department shall review the information available on each medical staff member, and the chief of the clinical department shall make recommendations regarding reappointment to the medical staff and for granting clinical privileges for the ensuing biennial period. Those recommendations shall be transmitted in writing along with the signed and completed reappointment forms to the medical director at least ~~sixty~~ NINETY days prior to the end of the fiscal year or biennial period. The terms of paragraphs (A), (B), (D), and (E) of this rule apply to all applicants for reappointment. An application for reappointment must be submitted following a leave of absence from the medical staff and/or from the faculty. ONLY COMPLETED APPLICATIONS FOR REAPPOINTMENT WILL BE CONSIDERED BY THE CREDENTIALS COMMITTEE. AN APPLICATION FOR REAPPOINTMENT IS COMPLETE WHEN ALL THE INFORMATION REQUESTED ON THE REAPPOINTMENT APPLICATION FORM IS PROVIDED, AND THE REAPPOINTMENT FORM IS SIGNED BY THE APPLICANT. A COMPLETED REAPPOINTMENT APPLICATION FORM MUST CONTAIN:

(A) PEER RECOMMENDATION FROM AN INDIVIDUAL(S) KNOWLEDGEABLE ABOUT THE APPLICANT'S CLINICAL AND PROFESSIONAL SKILLS WHEN SUFFICIENT INFORMATION CONCERNING THE APPLICANT IS NOT AVAILABLE WITHIN THE CLINICAL DEPARTMENT.

(B) EVIDENCE OF REQUIRED IMMUNIZATIONS.

(C) EVIDENCE OF MALPRACTICE INSURANCE.

(D) SATISFACTION OF ECFMG REQUIREMENTS, IF APPLICABLE.

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF AND
RULES AND REGULATIONS OF THE MEDICAL STAFF (contd)**

Amended Bylaws of the Medical Staff (contd)

(E) VERIFICATION OF PRIMARY SOURCE DOCUMENTATION OF:

(i) STATE LICENSURE.

(ii) FACULTY APPOINTMENT.

(iii) DEA REGISTRATION.

(iv) SUCCESSFUL COMPLETION OR RECORD OF ADDITIONAL POST M.D.
GRADUATE MEDICAL EDUCATION.

(v) BOARD CERTIFICATION, RE-CERTIFICATION, OR CONTINUED ACTIVE
CANDIDACY FOR CERTIFICATION.

(2) The basis on which the chiefs of the departments are to act concerning the reappointment of a medical staff member and the clinical privileges to be granted upon such reappointment shall be a member's professional competence; clinical judgment; SOURCE VERIFICATION OF THE APPLICANT'S QUALITY ASSURANCE RECORD; ethical conduct; participation in staff affairs; compliance with the bylaws, rules and regulations of the medical staff, the university hospitals board, and the board of trustees of the Ohio state university; cooperation with university hospitals' personnel and the use of the hospitals' facilities for patients; relations with other physicians, other health professionals or other staff, and maintenance of a professional attitude toward patients; and the responsibility to the university hospitals and the public.

(3) The medical director shall forward the reappointment forms and the recommendations of the chief of the clinical department to the credentials committee. The credentials committee shall review the request for reappointment in the same manner, and with the same authority as an original application for medical staff membership. The credentials committee shall review all aspects of the reapplication INCLUDING SOURCE VERIFICATION OF THE APPLICANT'S QUALITY ASSURANCE RECORD for continuing membership qualifications and for clinical privileges. The credentials committee will forward its recommendations to the medical director at least thirty days prior to the end of the period of appointment. The medical director will transmit the reappointment request and the recommendation of the credentials committee to the medical staff administrative committee for final action within the medical staff.

Failure, without good cause, to submit reappointment forms shall be deemed a voluntary resignation from the medical staff and shall result in automatic termination of membership and all clinical privileges. A medical staff member whose membership is automatically terminated may apply to the credentials committee for a hearing, for the sole purpose of determining whether the failure to seek reappointment was excusable or whether the request for reapplication should be processed. The recommendation of the credentials committee regarding such automatic termination shall be presented to the medical staff administrative committee by the medical director. A request for reappointment subsequently received from a member who has been automatically terminated shall be processed as provided in this section.

Failure of the chief of the clinical department to act timely on an application for reappointment shall be handled as provided in paragraph (E)(2) of this rule.

(4) through (7) unchanged.

departments and divisions.

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF AND
RULES AND REGULATIONS OF THE MEDICAL STAFF (contd)**

Amended Bylaws of the Medical Staff (contd)

(A) through (C) unchanged.

(D) Qualifications and responsibilities of the chief of the clinical department.

The academic department chairperson will ordinarily serve also as the chief of the clinical department. Each clinical department chief shall be qualified by education and experience appropriate to the discharge of the responsibilities of the position. Such qualification shall be judged appropriate by the respective dean of the college of medicine or dentistry. Qualifications for chief of the clinical department generally shall include: recognized clinical competence, sound judgment and well-developed administrative skills.

(1) and (2) unchanged.

(3) Duties of the chief of the clinical department.

Each clinical department chief shall

(a) Unchanged.

(b) Maintain continuing review of the professional performance of all medical staff members with clinical privileges within the clinical department. DETERMINE THE COMPETENCE OF ALL PERSONNEL WHO ARE NOT INDEPENDENT PRACTITIONERS WHO PROVIDE PATIENT CARE WITHIN THE DEPARTMENT. PROVIDE FOR THE ORIENTATION AND CONTINUING EDUCATION OF ALL PERSONS IN THE CLINICAL DEPARTMENT.

(c) through (i) unchanged.

(j) DEVELOP AND IMPLEMENT POLICIES THAT SUPPORT THE PROVISION OF DEPARTMENTAL SERVICES AND MAKE RECOMMENDATIONS ON THE PROPER NUMBER OF QUALIFIED AND COMPETENT PERSONS NEEDED TO PROVIDE CARE WITHIN THE SERVICE NEEDS OF THE CLINICAL DEPARTMENT.

(k) PROVIDE FOR THE INTEGRATION OF THE DEPARTMENT AND ITS SERVICES INTO THE PRIMARY FUNCTIONS OF THE HOSPITAL AND COORDINATE INTERDEPARTMENTAL AND INTRADEPARTMENTAL SERVICES.

3335-43-09 Elected officers of the medical staff of the Ohio state university hospitals.

(A) through (D) unchanged.

(E) Election of officers.

(1) through (5) unchanged.

(6) An officer may be removed from the elected position by a majority vote upon written ballot of the attending staff following a regularly scheduled meeting. GROUND FOR REMOVAL SHALL BE MALFEASANCE, MISFEASANCE, OR NONFEASANCE IN OFFICE AS DOCUMENTED BY WRITTEN CHARGES SUBMITTED TO THE CHIEF OF STAFF, OR TO THE MEDICAL DIRECTOR IF CHARGES ARE FILED AGAINST THE CHIEF OF STAFF.

(F) through (G) unchanged.

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF AND
RULES AND REGULATIONS OF THE MEDICAL STAFF (contd)**

Amended Rules and Regulations of the Medical Staff

84-04 Order writing privileges.

(A) "Definition of "Patient Orders."

A patient order(s) is a prescription for care or treatment of inpatients, outpatients or emergency patients which is written; OR dictated verbally, to ~~an RN or RPh~~ QUALIFIED PERSONNEL IDENTIFIED BY CATEGORY IN PARAGRAPH (C) HEREIN, and signed by a medical practitioner. Patient orders may be written initially, renewed, discontinued or cancelled.

(B) Responsible medical practitioner.

The licensed physician, dentist or podiatrist (under medical doctor supervision), OR PSYCHOLOGIST (UNDER MEDICAL DOCTOR SUPERVISOR) member of the MEDICAL staff responsible for the hospitalization or outpatient care, and treatment of the patient is responsible for all orders for the patient. Attending, courtesy, and honorary medical staff may designate members of the limited staff to write orders under their direction. The attending staff member may also designate members of the pre-M.D. medical student group to write orders, but in all cases the orders shall be signed by the physician, dentist, podiatrist, PSYCHOLOGIST, or designated limited staff member who has the right of practice of medicine, dentistry, PSYCHOLOGY, or podiatry, and who is responsible for that patient's care. ~~Orders may not be written or received by physician assistants or other paramedical personnel.~~ All written orders must be signed by the medical practitioner prior to the execution of the order(s) by the hospital or outpatient nursing staff or other professional groups.

Patient orders written by "off-service" house officers or consultant staff must be countersigned by the responsible practitioner or ~~his~~ THE PRACTITIONER'S designee. Exception may be made in the event of preoperative orders or in the instance of acknowledged co-management; e.g. the intensive care unit or recovery room.

(C) Telephone and verbal orders.

Telephone and verbal orders may be given by the responsible attending physician, dentist, podiatrist, PSYCHOLOGIST, or MEMBER OF THE limited MEDICAL staff ~~officer~~ only to ~~the registered nurse or pharmacist, or respiratory therapist, in their respective areas of expertise~~ HEALTH CARE PROVIDERS WHO HAVE BEEN APPROVED IN WRITING BY TITLE OR CATEGORY BY THE MEDICAL DIRECTOR, THE EXECUTIVE DIRECTOR OF THE HOSPITALS, AND EACH CHIEF OF THE CLINICAL SERVICE WHERE THEY WILL EXERCISE CLINICAL PRIVILEGES, AND ONLY WHERE SAID HEALTH CARE PROVIDER IS EXERCISING CLINICAL PRIVILEGES WHICH HAVE BEEN APPROVED AND DELINEATED BY JOB DESCRIPTION FOR EMPLOYEES OF THE HOSPITALS, OR BY THE CUSTOMARY MEDICAL STAFF CREDENTIALING PROCESS WHEN THE PROVIDER IS NOT AN EMPLOYEE OF THE HOSPITALS. LISTS OF THE APPROVAL TITLES OR CATEGORIES OF PROVIDERS SHALL BE MAINTAINED BY THE MEDICAL DIRECTOR. THE JOB DESCRIPTION OR DELINEATED PRIVILEGES FOR EACH PROVIDER MUST INDICATE EACH PROVIDER'S AUTHORITY TO RECEIVE TELEPHONE OR VERBAL ORDERS, INCLUDING BUT NOT LIMITED TO THE AUTHORITY TO RECEIVE ORDERS FOR MEDICATIONS. The order is to be written and signed by the ~~nurse, pharmacist, or respiratory therapist~~ APPROVED HEALTH CARE PROVIDER to whom it is dictated OR GIVEN as "verbal order by Dr. ," or "V. O. by Dr. ," giving the medical practitioner's name and hour, followed by the ~~nurse's, pharmacist's, or respiratory therapist's~~ APPROVED HEALTH CARE PROVIDER'S signature. All telephone and verbal orders must be authenticated within 24 hours by signature of a licensed physician, dentist, podiatrist, PSYCHOLOGIST, or DESIGNATED limited staff member ~~or his/her~~

designee.

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF AND
RULES AND REGULATIONS OF THE MEDICAL STAFF (contd)**

(D) through (M) unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Bylaws of the Medical Staff and Rules and Regulations of the Medical Staff be adopted as recommended by the University Hospitals Board.

Upon motion of Mr. Skestos, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolutions with six affirmative votes cast by Amb. Wolf, and Messrs. Shumate, Celeste, Colley, Skestos, and Patterson.

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INVESTMENTS COMMITTEE REPORT

Amb. Wolf:

The Investments Committee met earlier this morning and heard the monthly and quarterly reports on the Endowment Portfolio from our Treasurer, Jim Nichols. I would like to now call upon Mr. Nichols to present the Treasurer's report.

Mr. Nichols:

Thank you, Amb. Wolf. The monthly report is for the period December 16 through January 20 and the market value of the Endowment at the end of the period was \$494.4 million, this totals approximately \$12.4 million above its December 16 value.

The market value of the equity portion of the Endowment increased \$6.9 million, while the fixed income remained steady during this reporting period. Net new additions for the Endowment totaled \$7.5 million.

Since July 1, 1994, the Endowment Fund has increased \$8.4 million, including net new additions of \$14 million. Current asset allocation for the Endowment is 60 percent in equities, 24 percent in fixed income, 8 percent in real estate, and 8 percent in cash.

The Investments Committee also heard the Quarterly Endowment Investment Report for December 31. It was reported that the Endowment Fund had a total rate of return of 1.6 percent for the six-month period, outperforming the Lehman Government Corporate Bond Index, but trailing the S&P 500. The Endowment will distribute more than \$26.6 million to its over 2,100 funds during the 1995 Fiscal Year.

That concludes the report, Amb. Wolf.

Amb. Wolf:

Thank you very much, Mr. Nichols. Mr. Chairman and members of the Board, we also had a lengthy discussion with Deans Richard Hill and Jim Garland, representatives from the Council of Deans, regarding a proposal to adjust the Endowment distribution from its present amount of 5.5 percent of the Endowment Fund corpus to something a bit lower. We will be reviewing that closely and will bring a proposal for vote to the Board at the next meeting.

We also heard a report from Jerry May regarding the University Development program, and I would like to now call upon Jerry to give this report.

INVESTMENTS COMMITTEE REPORT (contd)

Mr. May:

Thank you, Amb. Wolf. Under the Development Tab, you will note the report for the University Development Total Private Support, July-December. If I could call your attention to the total amount, we are about \$7 million ahead for the first six months of this year, from where we were at this point last year. We are about \$3 million up from individuals; actually 41 percent up from alumni. We are encouraged about that and will see how that plays out for the rest of the year. Our corporate giving continues to be up and our Endowment giving is about 25 percent ahead of where it was last year at this time.

The news on the number of gifts is also encouraging. November and December, taken as a two-month period -- like a retail business, for instance, a lot of sales go on during that time -- the same happened for the University. In fact, we had the largest number of gifts in a two-month period, in November and December, that we have ever had in the history of the University. We averaged about 1,000 gifts a day during that period of time, so we are very encouraged by that, Mr. Chairman.

We also had a report and a brief discussion about the Firestone property. We reviewed the information about the bargain sale to the University, we discussed the issues of the maintenance of the property -- to keep it up during the period of time we own that -- and we briefly discussed the steps that are being taken by the Committee to look at the eventual use of that property.

Mr. Chairman, I would like to recommend to the Board the establishment of two named endowed chairs -- which are listed in your materials -- one in the College of Medicine and one in the College of Engineering, as well as twelve new named endowed funds totaling \$2,922,277.66. In addition, I recommend the change in name and/or description to four endowed funds.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 95-80

Synopsis: The report on the receipt of gifts and the summary for December 1994 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS the funding level has been reached to establish The Neal A. Smith Chair in Electrical Engineering; and

WHEREAS the funding level has been reached to establish The Sandoz Pharmaceuticals Corporation Chair for Clinical Research; and

WHEREAS this report includes the establishment of twelve (12) new named endowed funds and amendments to four (4) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of December 1994 be approved.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT
July-December
1993 Compared to 1994

GIFT RECEIPTS BY DONOR TYPE

	Dollars July through December		
	<u>1993</u>	<u>1994</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$6,960,887	\$9,545,515	37%
Alumni (From Bequests)	<u>624,881</u>	<u>1,162,248</u>	86%
Alumni Total	\$7,585,768	\$10,707,763	41%
Non-Alumni Current Giving)	\$5,874,474	\$6,468,639	10%
Non-Alumni (From Bequests)	<u>1,745,117</u>	<u>1,170,261</u>	-33%
Non-Alumni Total	\$7,619,591	\$7,638,900	-
Individual Total	\$15,205,359	\$18,346,663	21% ^A
Corporations/Corp. Foundations	\$10,503,392	\$15,219,170	45% ^B
Private Foundations	\$3,199,573	\$2,322,818	-27% ^C
Associations & Other Organizations	<u>\$1,487,655</u>	<u>\$1,602,809</u>	8%
TOTAL	\$30,395,979	\$37,491,460	23%

NOTES

- A Overall individual giving is up 21% based upon strong support from alumni. Non-alumni giving is even with last year. Alumni giving is up 44%. So far this year gifts of \$10,000 or more from alumni total \$6.8 million. For the same period of time last year gifts at this level totaled \$3.9 million.
- B Corporate giving is up 45%. Last year there were 242 corporations providing private support of \$10,000 or more (\$7.6 million). This year private support at the \$10,000 level exceeds \$12.1 million (294 corporations).
- C Gifts of \$10,000 or more from private foundations are about \$850,000 less than last year for the first quarter.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-December (contd)

1993 Compared to 1994 (contd)

GIFT RECEIPTS BY PURPOSE

	Dollars July through December		
	<u>1993</u>	<u>1994</u>	<u>% Change</u>
Gift Additions to Endowment:	\$10,375,985	\$12,984,466	25
Gifts to Current Use Funds:			
Buildings/Equipment	\$3,251,492	\$9,827,987	202
Program Support	\$10,086,543	\$8,737,872	(13)
Student Financial Aid	\$2,132,772	\$2,047,590	(4)
Annual Funds-Colleges/Departments	\$4,031,706	\$3,505,461	(13)
Annual Funds-University	<u>\$517,481</u>	<u>\$388,084</u>	(25)
Total	\$30,395,979	\$37,491,460	23

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of a Named Endowed Chair</u>			
The Neal A. Smith Chair in Electrical Engineering (College of Engineering)	\$1,315,186.00		\$1,315,186.00
The Sandoz Pharmaceuticals Corporation Chair for Clinical Research (College of Medicine)	1,250,000.00		1,250,000.00
<u>Establishment of Named Endowed Funds</u>			
The David R. Lipphardt Scholarship in Manufacturing (Scholarships in manufacturing engineering - College of Engineering)		100,000.00	100,000.00
The Robert F. Suerdieck Scholarship Fund (1/2 to support the L. C. Chadwick Foundation; 1/2 for scholarships in the College of Food, Agricultural, and Environmental Sciences)		82,977.16	82,977.16

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Total	Previous		Current
	<u>Gifts</u>	<u>Gifts</u>	<u>Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Milburn Endowed Fund for Peace Studies (Support for the holder of Endowed Chair in Peace Studies)	\$22,010.42		\$22,010.42
Neal J. and Florence E. Bailey Scholarship in Optometry (Scholarships - College of Optometry)		22,000.00	22,000.00
The Service-Jerome Scholarship Fund (Scholarships to students from Ashtabula County)		20,000.00	20,000.00
The Community Bankers Association of Ohio 4-H Bank Scholars Fund (Scholarships to 4-H members)	18,000.00		18,000.00
The Meijer, Inc. Scholarship Fund (Scholarships - College of Pharmacy)	16,000.00		16,000.00
Donald E. McGinnis Concert Band Scholarship Fund (Scholarships - Ohio State University Concert Band)		15,868.00	15,868.00
The Muskingum County 4-H Endowment Fund (Support for Muskingum County 4-H Program)	15,236.08		15,236.08
The Diana Grossman Adams Memorial Scholarship Fund (Scholarships for students enrolled in a program leading to teaching certification in elementary education)	15,000.00		15,000.00
The Glenn O. and Lois S. Schwab Scholarship Fund (Scholarships - 1/2 for College of Food, Agricultural, and Environmental Sciences; 1/2 for College of Biological Sciences)		15,000.00	15,000.00

Change in Name of Named Endowed Fund

From: Columbus Chapter - National Association of Cost Accountants Scholarships in Accounting
To: Columbus Chapter - Institute of Management Accountants, Inc. Scholarship Fund

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Name and Description of Named Endowed Funds

From: Shirley A. Brooks Scholarship in Agriculture
To: Shirley A. Brooks-Jones Scholarship in Agriculture
From: The Helen Deacon Swank Voice Scholarship Fund
To: The Helen Swank Vocal Scholarship Fund

Change in Description of Named Endowed Fund

The Penny and Ray Karlsberger Fund for Endocrine Cancer Research

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Fund</u>			
The Patricia D. and D. Randall Morris Scholarship Fund (Scholarships for Work-Study Program)		15,000.00	15,000.00

TOTALS \$2,629,422.08 \$292,855.58 \$2,922,277.66

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED CHAIRS

The Neal A. Smith Chair in Electrical Engineering

WHEREAS in accordance with the guidelines previously established by the Board of Trustees, "The Neal A. Smith Chair Fund in Electrical Engineering was established February 4, 1993, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from the estates of Neal A. Smith (B.S.E.E. '41; M.S. Electrical Engineering, 1947), Professor Emeritus, Electrical Engineering, and Faye L. Smith (B.S. Ed. '39; M.A., Education, 1952), Assistant to the Secretary of the Board of Trustees Emeritus ; and

WHEREAS the funding has now reached the level required:

NOW THEREFORE

BE IT RESOLVED, that "The Neal A. Smith Chair Fund in Electrical Engineering" be changed to "The Neal A. Smith Chair in Electrical Engineering." In keeping with the provisions of the original endowed fund, upon attaining the required funding level, ninety percent (90%) of the annual income shall be used to attract, provide salary and program support, and retain an internationally recognized scholar in electrical engineering, with emphasis on Professor Neal A. Smith's specialty, power systems engineering. Appointment to the Neal A. Smith Chair shall be recommended by the Chairperson of the Department of Electrical Engineering to the Dean of the College of Engineering and to the Provost, and approved by the Board of Trustees. Ten percent (10%) of the annual income shall be reinvested in the principal.

February 3, 1995 meeting, Board of Trustees

\$1,315,186.00

The Sandoz Pharmaceuticals Corporation Chair for Clinical Research

WHEREAS in accordance with the guidelines previously established by the Board of Trustees, "The Sandoz Pharmaceuticals Corporation Endowment Fund for Clinical Research" was established October 6, 1989, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from Sandoz Research Incorporated, designated for support of clinical research in the College of Medicine and University Hospitals; and

WHEREAS the funding has now reached the level required:

NOW THEREFORE

BE IT RESOLVED, that "The Sandoz Pharmaceuticals Corporation Endowment Fund for Clinical Research" be changed to "The Sandoz Pharmaceuticals Corporation Chair for Clinical Research." The income shall provide for a Chair position to support clinical research in the College of Medicine and University Hospitals in areas of mutual interest to the donor and the University. The position shall be held by an eminent faculty member as recommended by the Associate Dean of Clinical Affairs, in consultation with the Vice President for Health Sciences and Dean of the College of Medicine, to the Provost and approved by the Board of Trustees.

\$1,250,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds

The David R. Lipphardt Scholarship in Manufacturing

The David R. Lipphardt Scholarship in Manufacturing was established February 3, 1995 by the Board of Trustees of The Ohio State University with a contribution to The Ohio State University Development Fund from the Resinoid Engineering Corporation and its Co-Chairman of the Board, Clarence A. Herbst, in honor of fellow Board Co-Chairman, David R. Lipphardt (B.I.E. '59).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The David R. Lipphardt Scholarship in Manufacturing honors Mr. Lipphardt for his distinguished career while encouraging others to follow in his footsteps. The fund's annual income will be used to encourage outstanding students to pursue degrees in manufacturing engineering. Preference will be given to candidates whose major interests are in the manufacturing of non-metallic products. David R. Lipphardt Scholars will be named annually, but may compete for renewed awards. Selection will be made by the Chairperson of the department(s) responsible for industrial, welding and systems engineering with assistance from the Dean of the College of Engineering and in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$100,000.00

The Robert F. Suerdieck Scholarship Fund

The Robert F. Suerdieck Scholarship Fund was established February 3, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the Robert F. Suerdieck Estate.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The Robert F. Suerdieck Scholarship Fund was created by the Last Will and Testament of Robert F. Suerdieck, which Last Will and Testament requests that one-half (1/2) of the scholarship moneys flowing from said Scholarship Fund be utilized to support the L. C. Chadwick Foundation at The Ohio State University, and one-half (1/2) be utilized for students attending the College of Food, Agricultural and Environmental Sciences.

Annual income for the College of Food, Agricultural and Environmental Sciences shall be used for a scholarship(s) to students in that college who carry a minimum GPA of 2.5 on a scale of 4.0. Selection will be made by the college scholarship committee in consultation with the Department Chairperson of Agricultural Engineering and the University Committee on Student Financial Aid.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Robert F. Suerdieck Scholarship Fund (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Vice President for Agricultural Administration or program administrative officer in order to carry out the desire of the donor.

\$82,977.16

The Milburn Endowed Fund for Peace Studies

The Milburn Endowed Fund for Peace Studies was established February 3, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Thomas W. Milburn, faculty member, Columbus, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be designated to The Mershon Center and used to support the outreach education activities of the holder of the Endowed Chair in Peace Studies. In the absence of a Chairholder in Peace Studies, the donor's preference is for a committee of Peace Studies Faculty to consult with the leadership of Mershon on the use of the annual income. The donor's preference is to support education about

- Peacekeeping**, keeping the disputants apart
- Peacekeeping**, mediation of conflict
- Peacekeeping**, constructing more positive relations between disputing parties.

In the absence of a Chairholder in Peace Studies, the donor's preference is for a committee of Peace Studies Faculty to consult with the leadership of Mershon on the use of the annual income.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrator in order to carry out the desire of the donor.

\$22,010.42

Neal J. and Florence E. Bailey Scholarship in Optometry

The Neal J. and Florence E. Bailey Scholarship in Optometry was established February 3, 1995, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Dr. Neal J. Bailey and Florence E. Bailey of Columbus, Ohio. Dr. Neal Bailey graduated from the OSU College of Optometry in 1947 with a B.S. in Optometry (summa cum laude), and then again in 1954 with a Ph.D. in Physiological Optics under the direction of Emeritus Regents Professor Glenn A. Fry. Dr. Bailey, with the help of his valued partner Flo, carried out a very successful practice in the University campus area for many years.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

Neal J. and Florence E. Bailey Scholarship in Optometry (contd)

Dr. Bailey served the College as Clinical Associate Professor Emeritus, Convocation Speaker for the 1990 graduating class, and as a major benefactor to the College, its students, and faculty. Dr. Bailey was the editor and founder of Contact Lens Forum and later the editor and founder of the Contact Lens Spectrum, two leading contact lens journals which are now combined into one.

Neal has contributed significantly to the field of contact lenses, working at the interface of scientific inquiry and the manufacturing sector.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships of no less than \$1,000 each to Optometry students who have demonstrated: (1) leadership ability, (2) a high degree of academic potential, and (3) scholastic achievement and enthusiasm for learning and/or financial need. The award recipient(s) shall be selected by the Dean of the College of Optometry or designee in consultation with the University Committee on Student Financial Aid. Should income from this fund not be awarded in any given year, the income shall be added to the next year's scholarship pool or used to increase the fund's principal.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$22,000.00

The Service-Jerome Scholarship Fund

The Service-Jerome Scholarship Fund was established February 3, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Harry W. and Ruth Mary (BS.Ed.'52) Service of Andover, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more scholarships to students from Ashtabula County with preference to students from Southern Ashtabula County. It is preferred, but not limited to, entering freshmen enrolling in the College of Food, Agricultural and Environmental Sciences, including associated institutions such as the Agricultural Technical Institute (ATI) and/or the College of Human Ecology. The College of Education may be considered if there are no applicants for the named colleges. The selection of students shall be made by the Ashtabula County Agricultural Scholarship Committee or if it ceases to exist, then the County Office of Ohio State University Extension, in consultation with the University Committee on Student Financial Aid.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Service-Jerome Scholarship Fund (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever, as determined by the Board of Trustees after consultation with and the recommendation of the Vice President for Agricultural Administration in order to carry out the desire of the donor.

\$20,000.00

The Community Bankers Association of Ohio 4-H Bank Scholars Fund

The Community Bankers Association of Ohio 4-H Bank Scholars Fund was established February 3, 1995, by the Board of Trustees of the Ohio State University with gifts to The Ohio State University Development Fund from members of the Community Bankers Association of Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships to selected 4-H members for citizenship education from the banking district of the participating bank member. Scholarship selection will be determined by the County 4-H Extension personnel, the Ohio 4-H Foundation, and Community Bankers Association of Ohio in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees in consultation with the Vice President for Agricultural Administration in order to carry out the desire of the donor.

\$18,000.00

The Meijer, Inc. Scholarship Fund

The Meijer, Inc. Scholarship Fund was established February 3, 1995, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Meijer, Inc. of Grand Rapids, Michigan.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more scholarships to fourth-year students in the College of Pharmacy. The scholarship recipient shall be determined by the Dean of the College of Pharmacy or his/her designee in consultation with the University Committee on Student Financial Aid.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Meijer, Inc. Scholarship Fund (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$16,000.00

Donald E. McGinnis Concert Band Scholarship Fund

The Donald E. McGinnis Concert Band Scholarship Fund was established February 3, 1995, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from the friends of Donald E. McGinnis.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a scholarship award to a junior member of The Ohio State University Concert Band who has demonstrated outstanding musicianship and leadership, in keeping with the standards set by Donald E. McGinnis during his distinguished tenure as director of the Concert Band. The scholarship is to be awarded annually and is not renewable. If there is no candidate for the award in any given year, the earnings are to be added to the principal. Scholarship recipients shall be selected by the Director of the School of Music in consultation with the instrumental music faculty and the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$15,868.00

The Muskingum County 4-H Endowment Fund

The Muskingum County 4-H Endowment Fund was established February 3, 1995, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from the Muskingum County 4-H Advisory Committee and other friends of the Muskingum County 4-H Program.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Muskingum County 4-H Program. This support may include but is not limited to, the funding of scholarships, awards and recognition to 4-H members, 4-H volunteer training and recognition, curriculum and marketing materials, and youth development opportunities. All expenditures from this fund shall be approved by the Muskingum County 4-H Advisory Committee and the Muskingum County 4-H Extension Agent.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Muskingum County 4-H Endowment Fund (contd)

Should the need for this fund cease to exist, or so diminish as to provide unused income, then the income may be used for any purpose whatsoever, as determined by The Board of Trustees, with preferences being given to the recommendations from the appropriate administrative official of the University who is the director for the Ohio State University Extension, in consultation with a committee representing the local 4-H donors.

\$15,236.08

The Diana Grossman Adams Memorial Scholarship Fund

The Diana Grossman Adams Memorial Scholarship Fund was established February 3, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from parents, Howard and Marie Grossman of Columbus, Ohio, and brothers, Robert E. Grossman (B.S.Bus.Adm. '75; M.B.A. '81) of Columbus, Ohio, and William H. Grossman (B.S. Mathematical & Physical Sciences 1972) of Alamo, California, in memory of Diana Grossman Adams (B.S.Ed. '65).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships to students enrolled in a program leading to teaching certification in elementary education. Selection of the recipients shall be made by the Dean of the College of Education or their designee in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the person then responsible for teacher preparation programs in order to carry out the desire of the donors.

\$15,000.00

The Glenn O. and Lois S. Schwab Scholarship Fund

The Glenn O. Schwab and Lois S. Schwab Scholarship Fund was established February 3, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Glenn O. Schwab, Professor Emeritus, Agricultural Engineering, and Lois S. Schwab of Powell, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be divided equally between the College of Food, Agricultural and Environmental Sciences and the College of Biological Sciences on an annual basis. In the College of Food, Agricultural and Environmental Sciences, the annual income for a scholarship(s) shall be awarded to a 2nd quarter junior or beyond, or a senior student majoring in Agricultural Engineering.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Glenn O. and Lois S. Schwab Scholarship Fund (contd)

The student must possess a minimum overall grade point average of 3.3 on a 4.0 scale and receive the highest grade in the design course in soil and water conservation engineering or its equivalent. If no student meets the 3.3 grade point average requirement, the scholarship will carry over to the next year and be added to that for the current year. Selection of the recipient will be made by the scholarship committee in consultation with the Department Chairperson of Agricultural Engineering and the University Committee on Student Financial Aid.

In the College of Biological Sciences, the scholarship(s) shall be awarded to a 2nd quarter junior or senior student in the Zoology Department who possesses the highest overall grade point average of at least 3.3 on a 4.0 scale and has completed one or more courses in parasitology, entomology, anatomy, ornithology, or other advanced zoology courses. If no student meets the 3.3 grade point average requirement, the scholarship will carry over to the next year and be added to that for the current year. The selection will be made by the Department Chairperson and the Dean of the College of Biological Sciences in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the chairpersons of the departments of Agricultural Engineering and Zoology or their successor, or program administrative officer in order to carry out the desire of the donors.

\$15,000.00

Change in Name of Named Endowed Fund

Columbus Chapter - Institute of Management Accountants, Inc. Scholarship Fund

The Columbus Chapter - National Association of Cost Accountants Scholarships in Accounting was established October 8, 1954, by the Past Presidents and endorsed October 18, 1954, by the Officers and Directors of the Columbus Chapter, National Association of Cost Accountants in memory and honor of Russell S. Willcox, in recognition of his outstanding contribution to the development of the accounting profession, through his teaching. He was President of the Columbus Chapter 1933-34, National Director N.A.C.A., and Professor of Accounting serving The Ohio State University for a period of thirty years. The name of the fund was changed February 3, 1995.

These scholarships will also commemorate the memory of the other deceased members of the Columbus Chapter, in the past, as well as in the future. The names shall be inscribed on a scroll in the Department of Accounting and Management Information Systems, The Ohio State University.

Contributions to the Fund may be added at any time, by any individual or organization interested in these scholarships in accounting.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Name of Named Endowed Fund (contd)

Columbus Chapter - Institute of Management Accountants, Inc. Scholarship Fund (contd)

The annual income shall be used for Scholarships in Accounting and the recipient shall be selected by the faculty of the Department of Accounting and Management Information Systems. Each scholarship is to be paid at the beginning of each quarter: in September, in December, and in March.

Should the need for this fund cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to the field of accounting.

Change in Name and Description of Named Endowed Funds

Shirley A. Brooks-Jones Scholarship in Agriculture

The Shirley A. Brooks Scholarship in Agriculture was established February 6, 1981, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Shirley A. Brooks-Jones. The name and description were revised February 3, 1995.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income from the principal is to be used to provide: 1) Scholarships for incoming or continuing students enrolled in the undergraduate degree program of agriculture or natural resources. First preference shall be given to students who are residents of Vinton County, Ohio, and, in turn, other southeastern Ohio residents. The students need not be honor students but should instead be those students whose grade point average in high school shows evidence of potential for success in college and who come from homes of modest means. Recipients may apply for and receive a first renewal of the scholarship; and 2) Academic study abroad scholarships for students in agriculture and natural resources for support of academic study abroad travel (international-outside of North America). Any graduate class rank is eligible to be considered. Preference would be given to residents of southeast Ohio. If none are available, other Ohio residents can be selected. Up to two-thirds of the income available will be designated for academic study abroad participants, while one-third of the income available is to be used for the scholarship portion. The selection of the recipients for both the scholarships and the study abroad travel scholarships will be made by the University Committee on Student Financial Aid based on recommendations of a committee comprised of the Assistant Dean for Student Affairs in the College of Food, Agricultural and Environmental Sciences and Shirley A. Brooks-Jones during her lifetime. Following her death, the second individual on the committee shall be a faculty member in agriculture who is familiar with the needs of students from southeastern Ohio.

Should the need for this fund cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to recommendations from the appropriate administrative official of the University who is then directly responsible for curricula in agriculture.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Name and Description of Named Endowed Funds (contd)

The Helen Swank Vocal Scholarship Fund

The Helen Deacon Swank Voice Scholarship Fund was established July 12, 1991, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from Helen Swank (B.S.Ed. '53; M.A. Music 1966) of Westerville, Ohio. The name and description were revised February 3, 1995.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a scholarship award for a junior vocal major or a graduate vocal major, male or female, who has demonstrated outstanding vocal performance ability and academic achievement. The scholarship is to be awarded annually and is not renewable. If there are no candidates for the award in any given year, the earnings are to be added to the principal. Scholarship recipients shall be selected by the Director of the School of Music in consultation with the voice faculty and the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

Change in Description of Named Endowed Fund

The Penny and Ray Karlsberger Fund for Endocrine Cancer Research

The Penny and Ray Karlsberger Fund for Endocrine Cancer Research for The Arthur G. James Cancer Hospital and Research Institute was established August 31, 1994, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Penny (B.S. 1967; M.A. 1985; Ph.D. 1993) and Ray (B.A. 1966) Karlsberger. The description was revised February 3, 1995.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support endocrine cancer research with preference toward early diagnosis in The Arthur G. James Cancer Hospital and Research Institute as approved by the Director of The Arthur G. James Cancer Hospital and Research Institute and the Vice President of Health Services.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Director of The Arthur G. James Cancer Hospital and Research Institute and the Vice President of Health Services in order to carry out the desire of the donors.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Fund

The Patricia D. and D. Randall Morris Scholarship Fund

The Patricia D. and D. Randall Morris Scholarship Fund was established February 3, 1995, by the Board of Trustees of The Ohio State University with funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts designated for support of scholarships from Patricia and Randall Morris, of New Albany, Ohio.

The annual income shall be used to provide scholarships for University students who are participating in the Work-Study Program. Recipients shall be selected by the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$15,000.00

Upon motion of Amb. Wolf, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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FISCAL AFFAIRS COMMITTEE REPORT

Mr. Shumate:

The Fiscal Affairs Committee met this morning and heard several reports: 1) Jill Morrelli, University Architect, presented an excellent report on the Capital Improvement Projects; 2) Bill Shkurti updated the Committee on the Board of Regents' December Subsidy Distribution and the Fiscal Year 1997-98 Capital Request Process; 3) Reed Fraley, on behalf of Dr. Tzagournis, discussed the proposed amendments to the Medical Practice Plan; and 4) Dennis Smith reported on the Cancer Hospital's participation in the National Cancer Care Network. On behalf of the Committee, I would like to present for a vote the following resolutions:

**REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT OF
CONTINGENCY FUNDS**

Resolution No. 95-81

UNIVERSITY HOSPITALS - EMERGENCY DEPARTMENT
EQUINE CENTER

Synopsis: Authorization to request for construction bids for the University Hospitals - Emergency Department project and to accept the report of award of contracts and establishment of contingency funds for the Equine Center project is proposed.

WHEREAS the University desires to proceed with the renovation and expansion of the existing Emergency Department to increase treatment areas; and

**REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT OF
CONTINGENCY FUNDS (contd)**

**UNIVERSITY HOSPITALS - EMERGENCY DEPARTMENT
EQUINE CENTER (contd)**

WHEREAS the project scope has increased to double the size of the Emergency Department through an addition to the west of the building and renovation of the existing emergency department since original approval in June, 1992; and

WHEREAS the revised total estimated project cost is \$5,000,000 and the revised total estimated construction cost is \$4,000,000, with funding provided by the University Hospitals; and

WHEREAS a resolution adopted by the Board of Trustees on May 4, 1989 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to recommend the award of contracts for the Equine Center project:

Equine Center

This project will construct an addition of approximately 44,200 square feet on the west side of the existing Veterinary Hospital to house horses used in the College of Veterinary Medicine's academic programs as well as privately owned patient horses and intensive care. The total project cost is \$6,372,066; funding is provided from House Bill 808 (\$4,272,000) and Gifts (\$2,100,066). The estimated completion date is June 1996. The contracts awarded are as follows:

General Contract: Settelin Construction Co., Columbus, Ohio

 Amount: \$3,835,000 * +

 Estimate: \$3,647,630 *

Plumbing Contract: J. A. Croson Co., Columbus, Ohio

 Amount: \$428,338 *

 Estimate: \$457,586 *

HVAC Contract: Kirk Williams Co., Inc., Grove City, Ohio

 Amount: \$704,300 *

 Estimate: \$755,660 *

Electric Contract: Buckeye Electric Co., Dayton, Ohio

 Amount: \$425,800 *

 Estimate: \$666,151 *

* Recommended alternates included in these totals.

+ The General Contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

**REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT OF
CONTINGENCY FUNDS (contd)**

**UNIVERSITY HOSPITALS - EMERGENCY DEPARTMENT
EQUINE CENTER (contd)**

Equine Center (contd)

Total All Contracts: \$5,393,438 *

Contingency Allowance: \$269,671 (5% of construction cost)

Total Project Cost: \$6,372,066

* Recommended alternates included in these totals.

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids on the University Hospital - Emergency Department project in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to recommend the award of contracts, with all actions to be reported to this Board at the appropriate time.

BE FURTHER IT RESOLVED, That pursuant to the actions previously authorized by this Board, the report of award of contracts and establishment of contingency funds for the Equine Center project is hereby accepted.

(See Appendix XXXIV for maps, page 565.)

EASEMENTS

Resolution No. 95-82

**CITY OF COLUMBUS - OLENTANGY BIKEWAY AT DODRIDGE STREET;
OHIO DEPARTMENT OF NATURAL RESOURCES - SOUTH BASS ISLAND; AND
OHIO BELL TELEPHONE COMPANY - NINTH AVENUE**

Synopsis: Authorization to grant easements at Olentangy River near Dodridge Street, South Bass Island, and Ninth Avenue is recommended.

WHEREAS the City of Columbus has requested a 25-year easement consisting of a strip of land approximately 30 feet in width and approximately 1,900 feet in length for construction of a bikeway along the Olentangy River at Dodridge Street; and

WHEREAS this bikeway will be part of the regional bikeway plan and will benefit the University's bikeway plan and serve many bicyclists and pedestrians traveling to and from the University; and

WHEREAS the Ohio Department of Natural Resources has requested a 15-year easement consisting of a strip of land approximately 20 feet in width and approximately 500 feet in length for installation of an underground propane gas line across University property located on South Bass Island; and

EASEMENTS (contd)

CITY OF COLUMBUS - OLENTANGY BIKEWAY AT DODDRIDGE STREET;
OHIO DEPARTMENT OF NATURAL RESOURCES - SOUTH BASS ISLAND; AND
OHIO BELL TELEPHONE COMPANY - NINTH AVENUE (contd)

WHEREAS this propane gas line will provide service to the ODNR fish hatchery located next to University property on South Bass Island; and

WHEREAS the Ohio Bell Telephone Company has requested a 15-year easement consisting of a strip of land approximately ten feet in width and approximately 140 feet in length for installation of an underground fiber optic cable along University property located along the eastbound lane of Ninth Avenue; and

WHEREAS this easement will be of benefit to the University; and

WHEREAS the appropriate University offices have recommended the approval of these easements:

NOW THEREFORE

BE IT RESOLVED, That the Vice President for Business and Administration be authorized to request the Deputy Director of Public Works of the Department of Administrative Services, pursuant to his statutory duties, to act for and on behalf of the University in developing the necessary legal instruments to provide for these easements.

(See Appendix XXXV for maps, page 569.)

PURCHASE OF REAL PROPERTY

Resolution No. 95-83

101-126 RIVERWATCH TOWER
364 WEST LANE AVENUE
COLUMBUS, OHIO

WHEREAS The Ohio State University has an opportunity to purchase units 101-126 of Riverwatch Tower, Columbus, Ohio, and;

WHEREAS the units are currently being leased by the University; and

WHEREAS the average appraised value of the property is \$552,500.00; and the owner, The Ohio State University Foundation has offered to sell the units to the University for the Foundation's purchase price of \$463,000, plus expenses; and

WHEREAS the funds for this purchase will be provided by an internal University loan which would be repaid from rental income; and

WHEREAS the appropriate University officials have reviewed the purchase and determined that the purchase of these units are in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Vice President for Business and Administration be authorized to purchase, in the name of The Board of Trustees of The Ohio State University, units 101-126 of the real property located at 364 West Lane Avenue at a purchase price not to exceed \$463,000,

PURCHASE OF REAL PROPERTY (contd)

101-126 RIVERWATCH TOWER
364 WEST LANE AVENUE
COLUMBUS, OHIO (contd)

plus the Foundation's expenses in acquiring and holding this property, upon such terms and conditions as are deemed in the best interest of the University, subject to the University receiving the necessary approvals from the Ohio Board of Regents and the State Controlling Board.

(See Appendix XXXVI for background information and maps, page 573.)

EAST OF HIGH STREET DEVELOPMENT (CAMPUS PARTNERS)

Resolution No. 95-84

WHEREAS The Ohio State University recognizes that some of the area east and south of the University Main Campus has become blighted and is in need of redevelopment; and

WHEREAS The Ohio State University believes that the University, in conjunction with the City of Columbus, should take a leadership role in the redevelopment; and

WHEREAS The Ohio State University recognizes the need for a partnership approach and substantial community input in the process; and

WHEREAS it is in the interest of The Ohio State University to assist in the redevelopment of this area for the safety and enjoyment of both the University community and the community at large; and

WHEREAS Campus Partners for Community Urban Redevelopment, Inc., has been created as an Ohio not for profit corporation, with Ohio State University Affiliates, Inc., as its sole member:

NOW THEREFORE

BE IT RESOLVED, That The Ohio State University Board of Trustees authorizes The Ohio State University and its affiliate, Ohio State University Affiliates, Inc., to enter into an agreement with Campus Partners for Community Urban Redevelopment, Inc., for the participation, on behalf of The Ohio State University, in this redevelopment project; and

BE IT FURTHER RESOLVED, That The Ohio State University is authorized to contribute to Campus Partners for Community Urban Redevelopment, Inc., from unrestricted gift monies, \$600,000 in one time funds to pay for the expenses of developing urban land-use plans and \$500,000 per year in continuing funds to pay for the expenses of regular operations, subject to annual review; and

BE IT FURTHER RESOLVED, That George J. Arnold, Robert M. Duncan, Ruth Gresham, Mark Hatch, Billy A. Hill, James L. Nichols, Janet G. Pichette, Edward J. Ray, William J. Shkurti, George A. Skestos, David Williams II, and Nancy L. Zimpher, are hereby nominated to serve on the Board of Trustees of Campus Partners for Community Urban Redevelopment, Inc.; and

BE IT FURTHER RESOLVED, That Robert M. Duncan, Ruth Gresham, Billy A. Hill, James L. Nichols, Janet G. Pichette, Edward J. Ray, William J. Shkurti, George A. Skestos, David Williams II, and Nancy L. Zimpher, and any other University Trustees, officers, employees, or agents who may subsequently be selected by this Board and/or the President of the University and/or his or her designee to be trustees, officers, employees, or agents of Campus Partners for Community Urban Redevelopment, Inc., are hereby authorized and instructed to serve in that capacity and to represent the interest of the University as part of their official responsibilities to the University, entitling them to any immunity,

EAST OF HIGH STREET DEVELOPMENT (CAMPUS PARTNERS) (contd)

insurance or indemnity protection to which Trustees, officers, employees, and agents of the University are, or hereafter may become entitled.

Judge Duncan:

Mr. Shumate, could I interrupt and ask that it be clarified for the record to reflect the action of the Fiscal Affairs Committee this morning in amending the resolution which is now before the Board to add in the seventh paragraph the words, "subject to annual review" and also in that resolution as it appears, to change the words "directors" to "trustees."

Mr. Shumate:

That is correct. That is the amended resolution that the Committee voted on.

Upon motion of Mr. Shumate, seconded by Amb. Wolf, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Skestos:

Mr. Chairman, the Educational Affairs Committee met this morning and heard a report from Dr. Hayes, and Professors Andy Ward and Sam Traina on the Strategic Plan for Research. At this time, I would like to call on Dr. Hayes to give us a summary of that report.

Dr. Edward Hayes:

Thank you, Mr. Skestos. For Board members, you might look under the Educational Affairs Committee Tab for the information from the report. In addition, there are copies at your places of the slides that were presented by Sam Traina and Andy Ward.

The plan that is before you, and that was discussed this morning, has been discussed by many groups in the University and many individual faculty have participated in the development of this plan. In developing the plan, the Research Committee sent out several planning principles. I will mention just one for your information and that is to insure that the research/mission statement in the plan is consistent with the University's Mission Statement. I think that if you look in this particular document -- and I call to your attention for later review and discussion -- on page 2.2, there is both the Mission Statement from the University that the Board had approved previously, and on that same page the further articulation of the research mission of the University.

The Strategic Plan for Research is an important extension of the University's Mission/ Vision Statement. While the plan provides clarity and focus to the research mission of the University, it does not detract from the central education and service missions of the University. In fact, in a number of ways it celebrates the interconnections of research, education, and service. There can be no Ph.D. thesis without research opportunities. The service function, in particular of our University extension, is made strong and vital through research. Even in our East of High Street project, there appears to be a confluence of research and service in an important University community project.

EDUCATIONAL AFFAIRS COMMITTEE REPORT (contd)

Dr. Hayes: (contd)

The timing of this report is also significant, as there are an increasing number of external factors that are threatening the scholarly research environment in which the University lives. On the one hand, our research environment is strong, with about \$200 million in expenses from external sources each year. On the other hand, this position is very fragile as the external competition for resources and for talented faculty and students becomes increasingly intense.

As you will see in the report, it sets out six significant aspirations, and I will just mention one. That is to achieve the status as one of the top ten public universities and one of the top 25 comprehensive research institutions in the nation. The plan is also very explicit about the importance of monitoring progress and the importance of developing metrics and benchmarking. As the University partners with Ford Motor to move forward with its emphasis on improving quality across the campus, I believe this report gives us a template for moving ahead toward the objectives of making this a greater University in the years ahead. Thank you.

Mr. Skestos:

Thank you, Dr. Hayes. I want you to know that we look forward to your periodic reports on the climb to the goals that you have set forth for this University.

At this time, I would like to call on Provost Sisson to present five items for the Board's approval.

Provost Sisson:

Thank you, Mr. Chairman. We request approval for the following resolutions:

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 95-85

Synopsis: Approval of the following amendments to the Rules of the University Faculty are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the Rules of the University Faculty as approved by the University Senate; and

WHEREAS the proposed changes in the Rules of the University Faculty were approved by the University Senate on December 3, 1994:

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Amended Rule

3335-5-4815 Committee on traffic, parking, and public safety.

(A) Membership.

The committee on traffic, parking, and public safety shall consist of ~~eighteen~~ NINETEEN members.

(1) through (4) Unchanged.

(5) ~~Three~~ FOUR members, non-voting.

(a) The assistant vice president for business and administration or designee.

(b) The assistant vice president ~~for facilities planning~~ --UNIVERSITY ARCHITECT or designee.

(c) The director of the division of traffic and parking.

(d) THE DIRECTOR OF THE DEPARTMENT OF DISABILITY SERVICES OR DESIGNEE.

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Rules of the University Faculty be adopted as recommended by the University Senate.

HONORARY DEGREE

Resolution No. 95-86

Synopsis: The awarding of an honorary degree to Daniel Hillel is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees awarding of an honorary degree as listed below:

Daniel Hillel

Doctor of Science

NOW THEREFORE

BE IT RESOLVED, That the above honorary degree be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

DEGREES AND CERTIFICATES - WINTER QUARTER COMMENCEMENT

Resolution No. 95-87

Synopsis: Approval of Degrees and Certificates for Winter Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on March 17, 1995, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

PERSONNEL ACTIONS

Resolution No. 95-88

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the December 2, 1994 meeting of the Board, including the following Appointments, Appointment/Reappointment of Chairpersons and Directors, Reappointment of Principal Administrative Official, Leaves of Absence Without Salary, Professional Improvement Leaves -- Change in Dates, and Emeritus Titles, as detailed in the University Budget be approved and the Medical Staff Appointments (The Arthur G. James Cancer Hospital and Research Institute) approved November 30, 1994, by The Arthur G. James Cancer Hospital and Research Institute Board and the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center) approved November 18, 1994, by the Hospitals Board be ratified.

Appointments

Name: VIRGINIA M. TRETHERWEY
Title: Vice President and General Counsel
Office: Legal Affairs
Effective: February 13, 1995
Salary: \$140,004.00

Name: STEPHEN A. SEBO
Title: Professor (The Neal A. Smith Chair in Electrical Engineering)
Department: Electrical Engineering
Term: January 1, 1995 - December 31, 1999
Salary: \$88,980.00

Appointment of Chairpersons and Director

November 8, 1993 through June 30, 1995

Veterinary Hospital

Richard M. Bednarski

PERSONNEL ACTIONS (contd)

Appointment of Chairpersons and Director (contd)

November 1, 1994 through June 30, 1995

Family Resource Management
Textiles and Clothing

Kathryn A. Jakes*
Kathryn A. Jakes*

January 1, 1995 through June 30, 1996

Art

Georg R. Heimdal*

Reappointment of Chairperson and Director

July 1, 1994 through June 30, 1995

Anesthesiology

John S. McDonald

October 1, 1994 through September 30, 1995

School of Health, Physical Education
and Recreation

Mary M. O'Sullivan*

*Acting

Reappointment of Principal Administrative Official

RAY D. RYAN, Executive Director, Center on Education and Training for Employment, effective July 1, 1994, through December 31, 1995, pursuant to rule 3335-3-17 of the Administrative Code.

Leaves of Absence Without Salary

DALE E. BRASHERS, Assistant Professor, Department of Communication, effective Winter Quarter 1995, to accept a Visiting Professorship at the University of California at Santa Barbara.

MARIA C. WHITTAKER, Assistant Professor, Department of Finance, effective Autumn Quarter 1994 and Winter Quarter 1995, for personal reasons.

MARY M. RIDER, Instructor, University Libraries, effective December 1, 1994, through January 2, 1995, for personal reasons.

Professional Improvement Leaves--Change in Dates

DAVID A. COLLIER, Associate Professor, Department of Management Sciences, change leave from Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995, to Spring Quarter and Summer Quarter 1995.

JOHN R. CURRENT, Associate Professor, Department of Management Sciences, change leave from Winter Quarter, Spring Quarter, and Summer Quarter 1995, to Winter Quarter and Spring Quarter 1995.

PERSONNEL ACTIONS (contd)

Medical Staff--Appointments (The Arthur G. James Cancer Hospital and Research Institute)

November 30, 1994 through June 30, 1995

Michael Miloro, D.M.D., Associate Attending Staff, Dentistry
Joseph Kevin Kington, M.D., Clinical Attending Staff, Obstetrics and Gynecology
Avrom David Epstein, M.D., Associate Attending Staff, Neurology/Ophthalmology
Igor Janke, M.D., Associate Attending Staff, Psychiatry
Bonnie L. Beaver, M.D., Associate Attending Staff, Surgery
Carmen Julius, M.D., Associate Attending Staff, Pathology
Robert A. Murden, M.D., Associate Attending Staff, Internal Medicine/General

Medical Staff--Appointments (The Ohio State University Medical Center)

Young, James R., Endoscopy Privileges, Department of Surgery (General Surgery)
Walker, Jon, Laser Privileges, Department of Ophthalmology

July 1, 1994 through June 30, 1996

Arnett, James A., Attending Staff, Department of Physical Medicine and Rehabilitation
Bogner, Jennifer, Attending Staff, Department of Physical Medicine and Rehabilitation
Bornstein, Robert A., Attending Staff, Department of Psychiatry
Corrigan, John D., Attending Staff, Department of Physical Medicine and Rehabilitation
Epstein, Avrom D., Attending Staff, Department of Neurology and Department of Ophthalmology
Kiecolt-Glaser, Janice K., Attending Staff, Department of Psychiatry
Lim, Shun P., Courtesy Staff, Department of Internal Medicine/Division of Cardiology
Madden, Jeffrey D., Attending Staff, Department of Physical Medicine and Rehabilitation
McEntyre, Wanda, Attending Staff, Department of Physical Medicine and Rehabilitation
Teteris, John, Courtesy Staff, Department of Obstetrics and Gynecology
Zuspan, Mark F., Courtesy Staff, Department of Obstetrics and Gynecology

July 1, 1994 through June 30, 1995

Tehsin, Athar Hussain, Limited Staff, Department of Internal Medicine
Nicholson, Roy, Limited Staff, Department of Otolaryngology
Yilmaz, Asli, Limited Staff, Department of Pathology
Ganzberg, Steven Isaal, Limited Staff, College of Dentistry

Medical Staff--Reappointments (The Ohio State University Medical Center)

July 1, 1994 through June 30, 1996

McGregor, Mary L., Courtesy Staff, Department of Ophthalmology
Miller, Carole, Ann, Courtesy Staff, Department of Surgery/Division of Neurological Surgery
Murphy, T. Michael, Courtesy Staff, Department of Dentistry/Division of Oral and Maxillofacial Surgery
Olejko, Terry, D., Courtesy Staff, Department of Dentistry/Division of Oral and Maxillofacial Surgery
Palaniappan, Jawahar, Courtesy Staff, Department of Internal Medicine/Division of Cardiology
Park, Roger, William, Courtesy Staff, Department of Pediatrics
Prescott, David H., Attending Staff, Department of Family Medicine
Rehmar, Alan J., Attending Staff, Department of Ophthalmology
Restuccio, Anthony P., Courtesy Staff, Department of Family Medicine
Ridenour, Chester, D., Courtesy Staff, Department of Ophthalmology
Sotos, Juan F., Attending Staff, Department of Pediatrics
Tallo, Diane, Courtesy Staff, Department of Internal Medicine/Division of General Medicine
Utrata, Peter, Attending Staff, Department of Ophthalmology

February 3, 1995 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1994 through June 30, 1996 (contd)

Visocan, Phyllis, Attending Staff, Department of Ophthalmology
Wachtel, Joel G., Attending Staff, Department of Ophthalmology
Weiss, Michael L., Attending Staff, Department of Family Medicine

Emeritus Titles

THOMAS L. SWEENEY, Office of Research and Department of Chemical Engineering, with the title Associate Vice President for Research and Professor Emeritus, effective January 1, 1995.

DANIEL B. HODGE, Department of Electrical Engineering, with the title Professor Emeritus, effective January 1, 1995.

ALAN R. OSBORNE, Department of Educational Theory and Practice, with the title Professor Emeritus, effective January 1, 1995.

THOMAS E. WEBB, Department of Medical Biochemistry, with the title Professor Emeritus, effective January 1, 1995.

ARNOLD M. ZWICKY, Department of Linguistics, with the title Professor Emeritus, effective February 1, 1995.

THOMAS M. OSTROM, Department of Psychology, with the title Professor Emeritus (Posthumously), effective February 1, 1995.

JAMES R. BLAKESLEE, JR., Department of Veterinary Anatomy and Cellular Biology, with the title Associate Professor Emeritus, effective February 1, 1995.

GARNARD J. BONER, Department of Veterinary Clinical Sciences, with the title Associate Professor Emeritus, effective January 1, 1995.

RICHARD J. HOPKINS, Department of History, with the title Associate Professor Emeritus, effective January 1, 1995.

EDWIN K. MICHAL, Department of Physiology, with the title Associate Professor Emeritus, effective January 1, 1995.

THOMAS J. MILLER, College of Dentistry (Periodontology), with the title Clinical Assistant Professor Emeritus, effective December 1, 1994.

MARY LEE LOFLAND, Ohio State University Extension, with the title Instructor Emeritus, effective January 1, 1995.

RESOLUTIONS IN MEMORIAM

Resolution No. 95-89

Synopsis: Approval of six Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

RESOLUTIONS IN MEMORIAM (contd)

George R. Gist

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 8, 1995, of George R. Gist, Director Emeritus in the Ohio State University Extension.

Dr. Gist was born in Wellsburg, West Virginia. He completed his B.S. in Agriculture at West Virginia University in 1942, his M.S. in Agronomy from West Virginia University in 1947, and the Ph.D. in Agronomy from Purdue University in 1956.

Professor Gist began his Extension career in Ohio on July 1, 1947 as the Associate County Extension Agent in Jefferson County. On May 1, 1951, he became an Extension Agronomist. From October 1961 to October 1963 he worked as an agronomist at Punjab Agricultural University in India. He then returned to OSU and worked as an Extension Agronomist until October 1967 when he returned to India and worked for two years as the administrative consultant and Chief of Party at the University of Udaipur. On March 1, 1970, he became Assistant Director for Extension Administration. He held this position until July 1, 1975 when he was appointed Associate Director for Extension. On July 1, 1983, he became Director of Extension and held this position until his retirement on August 31, 1983.

Dr. Gist's contributions in providing excellent Extension educational programs in agricultural research, and teaching, as well as his tenure as an Extension administrator during his career, earned him the respect and admiration of co-workers and associates throughout the state, country, and world. He received numerous awards during his career with Extension at The Ohio State University. One such award was the national Distinguished Service Ruby Award in 1980. This is the highest national award given annually to someone in the Extension Service.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to his family. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

Ira A. Gould, Jr.

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 5, 1994, of Ira A. Gould, Jr., Professor Emeritus in the Department of Food Science and Technology and the Ohio State University Extension.

Professor Gould (Ira to his colleagues and "The Great White Father" to his students) was born in Atchinson, Kansas, on September 28, 1905. He received a B.S. in Agriculture from West Virginia University in 1931; an M.S. in Dairy Manufacturing from Michigan State University in 1933; and a Ph.D. from the University of Wisconsin in 1938.

Dr. Gould began his career as a research assistant in the Experiment Station at Michigan State University in 1931. He served as Instructor and Associate Professor in the Department of Dairy Manufacturing at Michigan State University from 1933 until 1944. In 1944, he moved to the Dairy Food Department at the University of Maryland, where he became Chairman in 1946. He left Maryland in 1949 to become Professor and Chairman of the Dairy Technology Department at The Ohio State University, where he served as Chairman for the next 21 years. During his tenure, he succeeded in gaining national and international recognition for the Dairy Technology Department in education, research, and extension. From 1970 to 1973, he served as Chief of Party for an Ohio State University AID mission to India, where he helped develop the Karnal Dairy Technology Institute.

Professor Gould was very active in the American Dairy Science Association where he served as Vice President in 1955 and President in 1966. The American Dairy Science Association awarded him its highest honor in 1966, The Award of Honor. He was also a member of a number of other professional societies, which included: the Institute of Food Technologists; the Association for the Advancement

RESOLUTIONS IN MEMORIAM (contd)

Ira A. Gould, Jr. (contd)

of Science; the American Chemical Society; and the International Association of Milk, Food, and Environmental Sanitarians.

Dr. Gould was known and respected internationally for his research on the biochemical, physicochemical and microbiology of milk and dairy foods. Active in international dairy technology affairs, he was a United States Delegate to the XIV, XV, and XVI World Dairy Congresses held in Europe. He was a consultant to UNICEF and to the World Food and Agricultural Organization.

Professor Gould made contributions especially to dairy chemistry. His work on heat treatment of milk provided a basic understanding of the mechanisms of heat induced changes in proteins that helped in the development of high temperature pasteurization of fluid dairy foods. This work was the basis of his being awarded the Borden Award in Dairy Chemistry by the American Chemical Society in 1946.

Under his leadership, the Department of Dairy Technology made many significant advances, including the pioneering work that led to the automation of the dairy industry.

On behalf of the University, the Board expresses to the family of Professor Gould its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Harriet M. Green

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 23, 1994, of Harriet M. Green, Instructor Emeritus of the Ohio State University Extension.

Miss Green was born February 28, 1905, in Doland, South Dakota. She completed her B.S. in Home Economics at The Ohio State University in 1935 and her M.A. from Columbia University in 1952.

Harriet Green began her Extension career in Ohio, on February 17, 1936, as the Assistant Home Demonstration Agent in Franklin County. In 1936, she became Home Demonstration Agent in Coshocton County and held this position until her retirement in 1966. Miss Green's contributions in providing excellent Extension educational programs in home economics during her career earned her the respect and admiration of co-workers and associates throughout the State.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to her family. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

Mary Overmyer King

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 25, 1994, of Mary Overmyer King, Assistant Professor in the Ohio State University Extension.

Mary King was born on September 26, 1952, in Toledo, Ohio. She received her Bachelor's and Master's degrees from The Ohio State University in 1976 and also attended the University of Michigan as a Medical Dietician Intern.

Professor King joined the faculty of The Ohio State University in 1980 as an Instructor with the Ohio State University Extension in Crawford County as County Extension Agent in Home Economics. She

RESOLUTIONS IN MEMORIAM (contd)

Mary Overmyer King (contd)

was nationally known for dedicated and innovative teaching in the areas of 4-H Youth Development, leadership skills for youth, nutrition and health education. Many of her classes targeted at-risk youth and adults. She also served as the chair of the Crawford County Extension office. Professor King will be missed by her students and peers alike.

Ms. King was active in several professional organizations and was serving her second term as vice president of the National Association of Extension Home Economists. She had also served as an officer with the Ohio Cooperative Extension Agents Association; was past president of the Ohio Nutrition Council; and held memberships in the Society for Nutrition Education and the American Dietetic Association.

On behalf of the University, the Board of Trustees expresses to the family of Professor King its deepest sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Anthony C. Riccio

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 10, 1993, of Anthony Riccio, Professor Emeritus in the Department of Educational Services and Research.

Anthony Riccio received his Ph.D. in Education from The Ohio State University. He joined the faculty at Ohio State in 1961 and served with distinction until his retirement in 1985. Professor Riccio was a distinguished faculty member in the areas of school counseling and former president of the Association for Counselor Education and Supervision.

Dr. Riccio was also a prolific writer, and served in numerous leadership roles in the nation and in Ohio. He devoted many years of service to the Columbus community. He will be remembered not only as an outstanding scholar and teacher, but as an insightful and witty observer of higher education and of the College.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Riccio its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Lucy Roy Sibley

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 26, 1994, of Lucy Roy Sibley, Professor in the Department of Textiles and Clothing, and Acting Chairperson of the Departments of Textiles and Clothing, and Family Resource Management.

Dr. Sibley was born on June 10, 1934, in Fayetteville, Arkansas. She received her Bachelor of Science and Master of Science degrees from Auburn University in 1956 and 1958 respectively. Dr. Sibley received her Ph.D. in historic and ethnic textiles in 1981 from the University of Missouri-Columbia.

Dr. Sibley joined the faculty at The Ohio State University as Associate Professor in 1984. She was appointed Chairperson of the Department of Textiles and Clothing in 1985 and reappointed in 1991. She was promoted to Professor in 1988. Dr. Sibley was also recently appointed to lead the

RESOLUTIONS IN MEMORIAM (contd)

Lucy Roy Sibley (contd)

Departments of Textiles and Clothing, and Family Resource Management as the two departments embarked on merging into the Department of Consumer and Textile Science.

Professor Sibley was internationally known for her pioneering research on the role of textiles in prehistoric societies. In her work, she used fragments of textiles to reconstruct evidence of past behavior associated with cultural groups. Contributing to the understanding of utilization and function of textiles in the past. Her work encompassed a wide-range of periods of history and geographical locations with particular emphasis on Native American textiles from the Hopewell and Mississippian periods, fifth century Coptic textiles, and Shang period silk pseudomorphs. Dr. Sibley's ability to synthesize data from a variety of sources led to new insights into textiles, clothing, and lifeways of peoples of the past.

Lucy Sibley was a gifted teacher and guided both undergraduate and graduate education while at the University. She encouraged and collaborated with colleagues, and helped develop policy changes affecting 330 undergraduate students.

Active in many professional organizations in her field, Dr. Sibley held membership in the International Textiles and Apparel Association; the Costume Society of America; and the American Home Economics Association. She was also a member of many honorary societies including Phi Kappa Phi, Eta Sigma Phi, and Mortar Board.

Lucy Sibley contributed an enormous amount of time and service to the University. She was Chair, on the Council on Academic Excellence for Women 1993-94, and Chair-elect 1992-93. She served on the University Distinguished Scholar Selection Committee, University Post Doctoral Fellowship Selection Committee, Selection Committee for University Fellowship Selection Committee and the Selection Committee University Distinguished Scholar. Dr. Sibley served a key role in her association with the Friends of the Historic Costume and Textiles Collection, a volunteer organization established to support educational programs in the Department of Textiles and Clothing while providing an outreach to the community.

On behalf of the University, the Board of Trustees expresses to the family its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Skestos, seconded by Mr. Kessler, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote.

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STUDENT AFFAIRS COMMITTEE REPORT

Ms. Ailabouni:

This morning the Student Affairs Committee heard from Dr. Martha Garland and Mr. Eric Busch, co-chairs for the Committee on the Undergraduate Experience. That Committee was appointed last spring by Vice President David Williams and Provost Sisson to make recommendations for improvements for any and all aspects of the undergraduate experience at Ohio State. Unique to most committees that I've been affiliated with, this Committee is composed of an equal number of students, faculty, and staff, and in that capacity the students have worked as mentors to the faculty and staff members that they have been paired with. This has created a unique experience for the faculty and staff in that they have been able to see a different side to the undergraduate experience than one would commonly think of.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Ms. Ailabouni: (contd)

This Committee is divided into four focus groups: academic experience, finances, physical environment, and wellness. Each of those individual focus groups has developed its own areas of particular concern. I was informed that each focus group meets weekly, or at times they may meet more often. This has required a great commitment on the part of the members of the Committee.

As an example of something that they have begun to examine and take action on, the finances subgroup has identified financial aid as an issue which is often a key to the students' success and retention here at the University. They have gotten the various offices within Financial Aid to communicate with one another to institute a process whereby Student Financial Aid services could be improved. They have done this in the hope that through this communication and through a combination of some reorganization -- and perhaps also the use of new technologies -- the various financial aid services could become truly user-friendly to the students.

Staff members could solve some of the problems for the students, saving students from the many steps that they have to take a lot of times on their own. That way, these connections would be providing better service for the students. It is kind of ironic that we had that presentation earlier involving the multiple and often unnecessary steps that are taken for a process that hopefully can be maintained as a very simple one for the students.

With regard to new technologies, Mr. Busch presented a situation where electronic information systems -- information kiosks for example -- could be very helpful to students and visitors, and would reduce the frustration of wondering where to go and who to speak to. It could also possibly answer the general, but often asked, questions and concerns students usually have to stand in line for, only to be redirected to yet another long line at another counter.

As a student, I think that this Committee is long overdue and it has begun to serve a purpose already. I hope to see continued improvements for undergraduates as a result of this Committee's work.

As always, we heard from the student government leaders. Unfortunately, we did not hear from the Council of Graduate Students. The Interprofessional Council's President, Aaron Granger, spoke on one issue mainly, and that was the funding of IPC officers. It is a large commitment on their part to take on and to maintain both their academic responsibilities, as well as their commitment to the Interprofessional Council. He said as of now there is no funding for Interprofessional Council officers and he brings this issue to the Board because he feels that he has exhausted all avenues to change this current status and to find funding for IPC officers. He said currently the leadership of both USG and CGS do receive some form of funding, whether it be in the form of stipends or tuition waivers. Mr. Granger feels that IPC selected officers should also be treated equally, in the sense that they should receive some form of compensation for the time and efforts that they put in. He did commend Vice President David Williams for his willingness to cooperate and attempt to help them in this process.

Steve Trenta, Vice President of USG, noted that only \$153,000 is currently allocated annually for funding of the three student governments, as well as over 300 registered organizations. That is the lowest in the Big Ten, the next closest is Penn State, which allocates \$450,000 annually. You can see the big difference between \$153,000 and \$450,000.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Ms. Ailabouni: (contd)

Steve also informed us that Vice President Williams, this past Monday, allocated \$15,000 to implement a new student radio plan. He also let us know that USG holds its elections every spring quarter and currently the Elections Governance Board is gearing up for that election.

The Assembly is also dealing with a few issues. Currently, they are discussing the credit hour reduction -- Provost Sisson's initiative to possibly cut the required number of credit hours from 196 to 180. As an undergraduate, I can tell you it would definitely help undergraduate students graduate in the four years that we all think college should take to complete.

With regards to the new student union, Students for Students and USG are trying to come up with some kind of compromise and agreement whereby the Undergraduate Student Government's role will be more of an active one with Students for Students. USG stated that it is basically their interest to protect their collective bargaining rights which has created the dialogue between the two organizations.

That concludes my report.

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Thereupon the Board adjourned to meet Friday, March 3, 1995, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Robert M. Duncan
Secretary

John W. Kessler
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND TENTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, March 3, 1995

The Board of Trustees met at its regular monthly meeting on Friday, March 3, 1995, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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March 3, 1995 meeting, Board of Trustees

The Chairman, Mr. Kessler, called the meeting of the Board of Trustees to order on March 3, 1995, at 10:15 a.m. He requested the Secretary to call the roll.

Present: John W. Kessler, Chairman, Milton A. Wolf, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, James F. Patterson, Amira N. Ailabouni, and Thomas C. Smith.

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PRESIDENT'S REPORT

President Gee:

As many of you are aware, 1995 is a special year as we mark the 125th anniversary of this university. One hundred and twenty-five years ago this week, the legislation creating the university was being hotly debated in the Ohio House. After much discussion, it passed the House on March 10. The proposal was passed by the Senate on the 17th of March, and the law establishing the Ohio Agricultural and Mechanical College was signed on March 22, 1870.

The law called for trustees to be named, one from each congressional district. Former president Rutherford B. Hayes was governor at the time, and he appointed 19 trustees. The university history reports that, "most of them had filled public office and, although a considerable number of them were lawyers by profession, almost without exception, they were directly interested in practical agriculture."

The trustees did not meet until May, and the first charge to the trustees was to find a place for the university to be located and set a curriculum. The issues of facilities and property, academic structure, and agricultural affairs are, of course, still on the agenda of this great university 125 years later.

One of the first occasions to mark the anniversary was our annual Salute to Undergraduate Academic Achievement dinner held last month. We honored 125 students who were named by their college deans as the top scholars, and 88 faculty members chosen by the students as their guests. The student speaker was Kate Mueller, a senior from Orlando, Florida, who I have mentioned to this board before as a National Endowment for the Humanities Younger Scholar winner.

Let me share a few lines of Kate's thoughtful remarks about her academic experience. She said, "Recognizing us, the students, without recognizing our faculty mentors, is, as we say in my home state of Florida, like commenting on the sweetness of the orange without nodding to the sun that made it so. We ripened under your expert tutelage, and the fruits of our labors are most certainly the fruits of shared labors; without the guidance and encouragement of dedicated faculty members, I would not hesitate to say that very few of us would have reaped as much benefit or success from our years at Ohio State. So a collective 'thank you' from students to teachers is in order." So said Kate Mueller, who captured in her very sincere remarks the essence of the university at its very, very best.

The best of this university's faculty are being surprised in their classrooms and laboratories this month with the Alumni Distinguished Teaching Award and the Distinguished Scholar Award. I surprised violin professor Michael Davis at his faculty recital Monday evening. I caught psychology professor Bill von Hippel's class having an end-of-the-quarter pizza party, which I thought was interesting.

The chair of Veterinary Preventive Medicine arranged a special faculty meeting yesterday so that I could surprise Professor Linda Saif with a Distinguished Scholar

PRESIDENT'S REPORT (contd)

President Gee: (contd)

Award. Finding the meeting time somewhat inconvenient, she called my office to see if she could participate via conference call or computer modem. We insisted that she attend in person. Hopefully, I might add to Linda, the \$20,000 research grant and \$3,000 honorarium made it worth her while to be there! I will continue the presentations next week.

We also saw the best in this university in the campus appearance of choreographer Bill T. Jones and his landmark work *Still/Here*. Through this truly extraordinary event -- developed in part through a Wexner Center Residency -- the faculty, staff, and patients of the James Cancer Hospital came together with the arts community at our Wexner Center and Columbus's King Center to give expression to some very important issues.

Dr. David Schuller, director of the James Cancer Hospital, led a panel on "Managing Mortality" which included Bill T. Jones. I was honored to be part of that program. The occasion reminded me of the many collaborations possible at such a comprehensive university.

The ground breaking work of Professor Emeritus Chuck Csuri in computer art represents another collaborative endeavor. Professor Csuri's work is the cover story on the February 1995 issue of *Smithsonian* magazine. The author says, "In the short history of computer art, there are no Rembrandts or even Picassos. But there is Professor Charles Csuri at Ohio State University, who may be the nearest thing, in this new form, to an Old Master." Well, needless to say, I was excited to see Chuck receive this much-deserved accolade.

The broad reach of Ohio State was also obvious to me as I met with the leadership of the University of Dresden last month. There are exciting opportunities for students and faculty to collaborate with their colleagues in eastern Germany.

Last weekend and this, nearly 700 of the most academically gifted high school students who have applied for freshman admission are on campus to participate in the fifth annual Presidential and Medalist Scholarship competition. These students are in the top 3 percent of their high school classes and have been named University Scholars. They are seeking one of 40 prestigious scholarships that we provide to them.

In addition to the test they take in the morning, these students are exposed to some of the many points of pride on the Columbus campus. They visit the Wexner Center and experience mini-lectures by some of our best faculty members. They also tour residence halls.

I learned a lot more about student life on my regular night in the residence halls Wednesday night. I stayed in Barrett House and learned more than I wanted about "*Beverly Hills 90210*" and the Grammy Awards. I shocked several parents by getting on the phone with them in the students' room. Some just couldn't believe it was the president of the university in that room at midnight! It was great fun. My visit reminded me again just how effective our residence program is. Hall directors, food service staffs, resident advisors, and student leaders work very hard to make the residence halls great places to live! I can assure you that they do a very good job.

Ohio State is a better university thanks to the generosity of our many friends. In particular, I want to note that on your agenda today is a gift from basketball star Jim

PRESIDENT'S REPORT (contd)

President Gee: (contd)

Jackson in support of the athletic grant-in-aid program and to the Frank Hale, Jr. Black Cultural Center. This gift and others make a difference in quality.

It is, of course, ultimately the people of this university who make it a great place. And this month, we lost one of our finest citizens. To hundreds of students, Billy Hill was not only a trainer, but also a counselor, father, brother, and friend. His influence is lasting in the hopes and dreams, achievements and contributions of generations of young people. As I said at the celebration of his life last week, Billy Hill was a caring, committed family man, public servant, and university citizen. I know that this Board joins me in honoring his life and achievements in extending our condolences to his wife, Rose, who is one of our very, very able servants at the university.

Thank you very much, Mr. Chairman.

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UPDATE ON UNIVERSITY RESTRUCTURING

Provost Sisson:

There is a substantial number of things that are going on, but being mindful of Jonathan Swift's mandate to be studious of brevity and his modest proposal, I will try to abide by that injunction.

Tomorrow the University Senate will vote on two propositions that will be recommended by the Council on Academic Affairs. The proposed transfer of the Department of Geodetic Science and Surveying from the College of Mathematical and Physical Sciences to the College of Engineering. The direction of research and educational programs in this department has become increasingly oriented toward the kind of work that is being done in our College of Engineering and the fit is very good. Indeed, one of the programs that has been administered by that Department in surveying is a program for engineering majors. We anticipate that this Department ultimately will become a part of a new department in joining with Civil Engineering and Engineering Graphics.

Another proposal that is going to be voted upon by the Senate tomorrow is the reorganization of the restructuring of the College of Human Ecology. The proposal is for the College -- which is currently organized into five departments -- to be restructured into three departments, with an appropriate recombination of units and programs taking advantage, in a number of instances, of our early retirement incentive program for long-range planning. The College anticipates, as other colleges have already commenced, a review of academic programs as a result of restructuring.

I would like the Board to observe that if these proposals are adopted by the Senate - - as I would anticipate they will be -- and approved by the Board of Trustees -- as I trust they will be -- that we will have seen in less than a year's time a reduction of 15 percent of departments at The Ohio State University.

There are several other things that I would like to bring to the Board's attention. I have recommended to the relevant committees of the University Senate that the proposed restructuring that comes from the College of Social and Behavioral Sciences be reviewed and approved. The heart of this proposal is the recommen-

UPDATE ON UNIVERSITY RESTRUCTURING (contd)

Provost Sisson: (contd)

dition that the School of Journalism and Department of Communication be merged into a new school. This will be a high priority item for both the Oversight Committee on Restructuring and the Council on Academic Affairs during the first part of the Spring Quarter. I would hope that I would be able to bring this recommendation to the Board before the end of the school year.

We are continuing to review the proposal for the creation of a school of public health in the College of Medicine, but a school that will encompass the interest of faculty that transcends the College. That includes faculty and other colleges of the health sciences, as well as faculty outside of the health sciences themselves.

As part of a larger initiative -- that I think is very important for this University to pursue in applied social and public policy -- and also to be able to maintain and enhance programs in several colleges, the College of Education, the College of Social Work and the School of Public Policy and Management -- I have been working and will continue to work with the appropriate agencies in these academic units for merger into a larger academic unit.

There has been a considerable amount of activity also in those colleges that have restructured this last year. They have been developing new patterns of administration, they have commenced reviews of graduate and undergraduate programs, looking at some for deletion, recombination, and redefinition of their programs, as was part of the mandate for restructuring. We have also found that the choice of symbols and names for a new department is about as difficult to find agreement on as the reorganization itself. But I will be bringing forward the proposals for the renaming of a number of departments.

I have established a committee, I think a stellar committee, of colleagues to review the organization of our Graduate School. I think that this is an appropriate time to take stock of how we are doing in the support of our graduate programs. We have made enormous advances over the last five to ten years, but it is time to see whether or not we can be even more efficient and even more supportive with the resources that are at our disposal to enhance our graduate programs.

I will also be bringing to the Board recommendations I anticipate from the work of the Task Force on the Undergraduate Experience, which Vice President Williams and I appointed this past year. This Task Force has been vigorously at work and whose review has already resulted in some changes in the way that we do our business.

I would like to indicate to the Board, that I will be bringing forward a report on changes that we have made and that we propose to make in the academic support units. There are 12 different committees that are at work with respect to various aspects.

Finally, I would like to bring to the Board's attention the symposium that will be convened on April 14, having to do with Responsibility Centered Management. We have leaders in this field from other universities around the United States: Ken Gross-Lewis, who is my counterpart at Indiana University; John Curry, Administrative Vice Chancellor and Chief Financial Officer at UCLA, who was really present at the creation of this way of budgeting in higher education; and Bob Holbrook, from the University of Michigan. His responsibility this last year -- 100 percent time -- has been the development of implementation plans of the Michigan brand of this way of organizing the university's intellectual and budgetary business that is called, "Valued

UPDATE ON UNIVERSITY RESTRUCTURING (contd)

Provost Sisson: (contd)

Centered Management." I think that this symposium will be of interest to members of the Board and I will be in touch with you immediately with respect to the particulars of that program.

Mr. Chairman, I am delighted to be able to bring these observations to the attention of the Board and although Jonathan Swift may not have applauded the brevity in which I have made this presentation, I have done so as swiftly as I could.

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REPORT ON THE COLLEGE OF ENGINEERING

Mr. Kessler:

I would next like to call on Dean Cruz to give us a report on the status of the College of Engineering. Welcome, Dean Cruz.

Dean Jose Cruz:

Thank you, Mr. Chairman and Mr. President. I would like to spend a few minutes to review some of the accomplishments of the College of Engineering. There are so many things that have been happening that I will not be able to cover all of the transparencies I have brought, but will give copies of them to the Board.

The highlights at the top of the list -- continuing with what Provost Sisson said -- show that we have restructured from 15 departments to 8 departments. You will recall that the total reduction of the University is 15 percent and there are on the order of 100 departments, so we are contributing 7 reductions of these 15 departments. In addition, as Provost Sisson mentioned, we are in the process of proposing a transfer of one department in the College of Mathematical and Physical Sciences, to the College of Engineering, but then subsequently and shortly after that we will be consolidating that department with one of the existing departments as well. So there will be a total of eight reductions that we are contributing.

The research funding of the College is \$30 million a year, but in spite of cut-backs in federal funding and many other problems nationwide, we are able to maintain this level of funding. I am pleased to report that two members of our faculty have been elected to a very prestigious organization called the National Academy of Engineering: one from the Department of Materials Science and Engineering; and one from the Department of Electrical Engineering. This is the highest honor that any engineer could receive in the United States.

We also have four of our faculty receiving the National Science Foundation National Young Investigators Award, which used to be called the Presidential Young Investigator Award. There are 100 such awards in the United States in Engineering and we have four of them at Ohio State.

Two of our faculty received apples from President Gee this year -- Distinguished Teaching awardees in the College of Engineering. If I have time, I will show you pictures of student winners in various national competitions. We have seen them in the newspapers and other publications, and our students are really eager to participate, be competitive, and work together as a team.

REPORT ON THE COLLEGE OF ENGINEERING (contd)

Dean Cruz: (contd)

Part of the rationale for our reorganization in the College is based on key technologies that we feel are very important in the area of technology and Engineering. There are six key technology areas: advanced materials, manufacturing, transportation, advanced information processing and high performance computing, environment, and Bioengineering. The eight departments that we have in the school and one center are in a sense organized so that we maximize the merging of the areas in accordance with these key technologies.

Last year we set aside funds -- about \$300,000 -- to reallocate to the departments in accordance with how they were addressing these key technologies. In the interest of time I will not give the details, but we have allocated \$150,000 for advanced materials, which is one of the most important or high priority areas in our research, as well as campus-wide.

The second area that we put resources in is manufacturing. Again, this is one of the high priorities in the Office of Research. So through this and in part of some academic enrichment funds as well, we are able to focus on some important problems in manufacturing. You will recall that we have an Engineering Research Center -- one of the NSF Engineering Centers -- and it is, in a nutshell, manufacturing.

We also have TA's allocated to support a Gateway Program. This is a consortium of ten universities in the country addressing how we coordinate the teaching of physics, math, and engineering at the freshman level. So we are looking at new ways of educating engineers of the future and we are putting additional resources into these.

Just to give you some indication of where our campaign is going, we are coordinating the campaign according to our six technologies. Our goal is \$80 million for the College of Engineering and Jerry May knows this. We are allocating by departments, but also by key technologies.

Let me now give you some examples of departmental accomplishments. This transparency is the proposed Department of Aerospace Engineering, Applied Mechanics, and Aviation, which used to be the Departments of Aeronautical and Astronautical Engineering, Aviation and Engineering Mechanics. It is a small department, but in spite of the problems in the aerospace area, they have \$1.5 million of funding. They have 40 articles in refereed journals and one of the four National Young Investigator Awardees is from that department. He happens to be in an area called mechanics, and of the 100 allocated in the nation, he is the only one in mechanics.

One of our faculty, Mike Foster, received the University Distinguished Affirmative Action Award. After meeting with students and faculty, he has been looking into not only classroom problems, but other problems. Also, one of our faculty received the Alcoa Foundation Award.

Just to complete that department we have one faculty member who is President of the Electric Rocket Propulsion Society, and one faculty member who is Editor-in-Chief of a major publication called, *Applied Mechanics*. We have an annual International Symposium on Aviation Psychology, which is organized by one of the professors of Aviation and more than 700 attend this symposium world-wide. And, finally, we have another faculty member active in the Human Factors and Ergonomics Society.

REPORT ON THE COLLEGE OF ENGINEERING (contd)

Dean Cruz: (contd)

We have a doctoral student who has received a fellowship from the Gordon Research Conference based on the best paper; and another doctoral student in this department received the Best Student Paper at the Sixth Annual International Robert J. Melosh Competition. We also have a senior who has won the American Institute of Aeronautics and Astronautics Regional Student Conference on solar panels. A student team won the 1994 International Radio Controlled Cargo Competition, which had 80 entries from various universities.

There are seven other departments that I will not have time to go through, but since many of you may not always remember that the School of Architecture is part of the College of Engineering, let me go through their highlights.

As you already know, we have a \$10 million commitment from Austin Knowlton toward the construction of a new facility to be matched by the State through the efforts of Senator Aronoff. One faculty member has been retained by the World Bank and USAID to prepare reconstruction plans for Somalia.

Doug Way has been appointed by Vice President Gore to a panel to assess declassification of satellite data for the last 25 years. You may have read last week an article in the *New York Times* on that, where they declassified 800,000 different photographs for use in environmental analysis.

One professor of Architecture has been commissioned by the government of France to supervise completion of the last building designed by world renowned French architect, Le Corbusier.

Mark Robbins has been invited by the Museum of Modern Art in Japan to create a permanent installation for exhibit and that museum has a sister relationship with Ohio State. We have also launched a study program abroad for the Architectural Association of London.

One of our faculty members received the 1995 Creative Achievement Award from the American Collegiate Schools of Architecture; and another faculty member has received the 1995 Design Award, also from the same organization.

Rob Livesey received the Professional Achievement Award from the American Institute of Architects; Professor Nasar has been elected Fellow of the American Psychological Association; we have a Ph.D. student, one of two students in the country, selected to serve on the Executive Board of the Association of College Schools of Planning; and, finally, a very important book came out recently, *Ideas of Order - A Forward Approach to Architecture*.

So these are some of the highlights of the School of Architecture. As I mentioned, I will distribute this handout to the Board, which lists similar highlights for the other six departments. Thank you.

Mr. Kessler:

Thank you, Dean Cruz. Are there any questions for Dean Cruz?

REPORT ON THE COLLEGE OF ENGINEERING (contd)

Mr. Shumate:

Mr. Chairman, I am curious with the various national rankings that we read about from time to time -- various associations rank colleges, how would the College of Engineering be viewed nationally?

Dean Cruz:

In the *U.S. News and World Report* that came out a few months ago, we were listed as number seventeen out of about 300 engineering schools. As you know, much of that is subjective so being in the top 25 is really very good. Also, we are the only university in the State that is in the top 25.

Mr. Celeste:

How do we rank among public universities like Stanford and MIT?

Dean Cruz:

Among that top list, of course, Berkeley and Michigan are in there.

Mr. Celeste:

But we're pretty high.

Dean Cruz:

Pretty high.

Mr. Kessler:

Yes, Tom?

Mr. Tom Smith:

Mr. Chairman, Amira and I had an opportunity this past week to hear about a neat project that the College of Engineering students are working on called the Sunrace Project. I was wondering if Dean Cruz could spend a minute or two telling the Board about that?

Dean Cruz:

In the College we have more than 200 students involved in various projects. They vary from freshmen to graduate students and they are involved in competitions. Most of these projects are automotive related and they are done at the Center for Automotive Research on Kinnear Road. One of the projects is the cargo plane pictured here. I know that you want to know about the Sunrace, but the Society of Automotive Engineers' cargo plane has won the 1994 National Championship, competing against almost 100 universities across the nation. It is a remote controlled plane, and here is a picture of it and the trophy.

Here is a picture of a car in the Formula Lightning Competition. This competition is for electric vehicles and the chassis is standard for all competitors. The students are to apply, design, install, and implement battery systems in there and compete. They won the Indy Race in August 1994, in which there was 15 competitors.

REPORT ON THE COLLEGE OF ENGINEERING (contd)

Mr. Kessler:

Bobby Rahal is going to have to be very careful.

Dean Cruz:

We also have the solar vehicle, and here is a drawing of what it might look like with a driver in it.

Mr. Kessler:

President Gee has volunteered to be the first person to drive that solar vehicle.

Dean Cruz:

We would be delighted.

Mr. Kessler:

Are there any other questions for Dean Cruz? Thank you very much, Dean Cruz, we appreciate your coming.

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REPORT ON RESEARCH FOUNDATION

Mr. Celeste:

Today you will need to be a little more diligent in looking for your Research Foundation report for January, since we have a few extra brochures at your places.

I would like to point out that in Tab 1, expenditures from external sources are ahead of last year by 9.7 percent for a total of \$102 million. Awards for the year are in excess of \$109.3 million or 20.3 percent above the July through January time period last year. A summary of the award totals is given in the second section of this report.

Once, again, four projects are highlighted in Tab 3 and Tab 4, has a complete list of the new awards received in January. Tab 5, provides a summary of Big Ten R&D Expenditures from Fiscal Year 1984-1993 and in 1993 you will find that Ohio State was ranked twenty-third in the national rankings.

This past week, I made a visit to one of our professors' laboratories, Dr. William Palmer in the Physics Department, along with Dr. Harris Kagan. I saw some very exciting things that are going on right here on our campus.

I would also like to mention that included in this packet of information, the Research Foundation has been kind enough to put a brochure together entitled, *OSU's Key Technologies - Spears of Expertise in Science and Engineering*, and I hope that all of you will get a chance to look at that.

I would also like to present the following resolutions for vote:

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 95-90

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for January 1995 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of January 1995 be approved.

AMENDMENTS TO THE POLICY ON PATENTS AND COPYRIGHTS

Resolution No. 95-91

Synopsis: Recommendation to amendment the Policy on Patents and Copyrights is proposed.

WHEREAS the Board of Trustees of The Ohio State University has approved a Policy on Patents and Copyrights; and

WHEREAS the Faculty Patents and Copyrights Committee has recommended that an interpretive footnote be added to the University Policy on Patents and Copyrights to make clear the application of the Policy to computer software prepared for instructional use as follows:

- I. Purpose and scope
 - A. Unchanged.
 - B. Definitions

The following definitions will be employed in interpreting and implementing this Policy.

- (1) "Sponsored Program" means a research or other activity undertaken by the University or one of its units subject to specific obligations to another party. However, the ordinary obligations of the University to students (or their parents, guardians or dependents) solely as a consequence of enrollment or to faculty and staff (or their dependents) solely as a consequence of employment will not be construed as transforming normal enrollment or employment arrangements into agreements for Sponsored Programs.
- (2) "University Research" means any research or development activity which
 - (a) is undertaken in connection with a Sponsored Program, or
 - (b) is directly and immediately related to duties or responsibilities for which a person is compensated by the University or one of its units, or

AMENDMENTS TO THE POLICY ON PATENTS AND COPYRIGHTS (contd)

- (c) is conducted with more than insignificant use of facilities or equipment provided by the university or one of its units.
- (3) "Researcher" means any person, whether faculty, staff, student, or other, engaging in or directing University Research.
- (4) "Product of University Research" refers generally to inventions and other legally protectable material arising out of University Research and includes any discovery, invention, know-how design, model, work of authorship (including computer software), and any strain, variety or culture of an organism or any portion, modification, translation, or extension of these items. It includes marks used in connection with these. It does not include works of artistry, academic instruction, or traditional scholarship (including descriptions or discussions of University Research) insofar as these works were not produced as part of a Sponsored Program or of a specific University duty or assignment.

FOOTNOTE

THE FACULTY PATENTS AND COPYRIGHTS COMMITTEE RECOMMENDS THAT AN INTERPRETIVE FOOTNOTE TO BE ADDED TO SECTION B(4) OF THE UNIVERSITY POLICY ON PATENTS AND COPYRIGHTS AND HIGHLIGHTED IN THE SUMMARY TO MAKE CLEAR THE POLICY ON COMPUTER SOFTWARE PREPARED FOR INSTRUCTIONAL USE:

COMPUTER SOFTWARE PREPARED BY A MEMBER OF THE INSTRUCTIONAL STAFF FOR INSTRUCTIONAL USE.

COMPUTER SOFTWARE PREPARED PRIMARILY FOR INSTRUCTIONAL USE, AND THEREFORE SIMILAR TO TEXTBOOKS, SHALL BE TREATED AS TEXTBOOKS ARE TREATED UNDER THIS POLICY. SUCH WORK SHALL BELONG TO THE FACULTY MEMBER/AUTHOR EXCEPT WHEN THE WORK WAS PREPARED AS THE RESULT OF A SPECIFIC ASSIGNMENT INVOLVING RELEASE TIME, OR OTHER SIGNIFICANT UNIVERSITY SUPPORT, FOR WHICH THE UNIVERSITY PAID IN ORDER TO GET THE ASSIGNMENT ACCOMPLISHED. IF THE WORK IS PREPARED PURSUANT TO A SPECIAL ASSIGNMENT BY THE UNIVERSITY UNIT DIRECTLY RESPONSIBLE AND PAID FOR BY THAT UNIT, THEN THAT UNIT SHALL BE TREATED AS THE AUTHOR OF THE WORK AND SHALL BE TREATED AS OWNING THE FULL RIGHTS AND BENEFITS TO THE WORK INVOLVED. IF THE WORK IS PREPARED PURSUANT TO A SPECIFIC ASSIGNMENT FROM ELSEWHERE IN THE UNIVERSITY, THE WORK SHALL BE TREATED AS UNIVERSITY RESEARCH UNDER THIS POLICY.

SPECIFIC ASSIGNMENT AS USED HEREIN MEANS THAT THE FACULTY MEMBER, OR OTHER MEMBER OF THE INSTRUCTIONAL STAFF, PREPARED THE SOFTWARE AT THE REQUEST OF THE UNIVERSITY OR ONE OF ITS UNITS AND THAT IT WAS WORK THAT THE FACULTY MEMBER WOULD PROBABLY NOT HAVE CHOSEN TO DO BUT FOR THE SPECIFIC ASSIGNMENT AND THE RELEASE TIME OR OTHER SUPPORT PROVIDED. SUCH SPECIFIC ASSIGNMENT SHALL BE NEGOTIATED BETWEEN THE INSTRUCTIONAL STAFF AND THE UNIVERSITY UNIT MAKING THE ASSIGNMENT AND AGREED TO IN WRITING BY THE FACULTY MEMBER/AUTHOR BEFORE THE ASSIGNMENT IS COMMENCED. SUCH AGREEMENT SHALL SPECIFY THE DISTRIBUTION OF ROYALTY INCOME. ALL ROYALTY INCOME WILL BE HANDLED BY THE OFFICE OF TECHNOLOGY TRANSFER. SHOULD THERE BE NO WRITTEN AGREEMENT, THE FACULTY MEMBER/AUTHOR SHALL OWN THE FULL RIGHTS AND BENEFITS OF THE WORK INVOLVED.

IF, HOWEVER, THE UNIVERSITY OTHER THAN THE UNIT THAT HAS ENTERED INTO A SPECIFIC AGREEMENT AS PROVIDED ABOVE, IS ASKED TO MARKET THE PRODUCT IN ANY WAY, TO HANDLE THE ADMINISTRATION OF THE PROJECT IN ANY SPECIFIC AND SIGNIFICANT WAY, OR IF THE PROJECT INVOLVES SPONSORED RESEARCH,

AMENDMENTS TO THE POLICY ON PATENTS AND COPYRIGHTS (contd)

ADMINISTERED BY THE UNIVERSITY OR THE RESEARCH FOUNDATION, THEN THE WORK WILL BE TREATED AS UNIVERSITY RESEARCH UNDER THIS POLICY.

SOFTWARE PREPARED FOR INSTRUCTIONAL PURPOSES SHALL MEAN, COMPUTER SOFTWARE PREPARED WITH THE EXPECTATION THAT IT WILL BE USED PRIMARILY TO INSTRUCT STUDENTS AT THE PRIMARY, SECONDARY, COLLEGE OR UNIVERSITY LEVEL, INCLUDING ADULT OR CONTINUING EDUCATION PROGRAMS.

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the above interpretation be included as a footnote to Section I (B)(4) of the University Policy on Patents and Copyrights.

Upon motion of Mr. Celeste, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolutions by unanimous voice vote, cast by Messrs. Kessler, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, and Amb. Wolf.

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HOSPITALS BOARD REPORT

Mr. Skestos:

The Administrative Operations Committee and the Hospitals Board met in a combined session on February 23, 1995. It was reported that the initial bills for the physician billing system are expected to be printed in March. The operational report indicated continued strong financial performance with the year-to-year balance exceeding budget.

Considerable discussion occurred about the continued development of a Medical Center based Integrated Delivery and Financing System. As a result of these discussions, the Hospitals Board authorized the following actions:

- 1) The filing for an HMO license;
- 2) The development of an implementation plan for a central Ohio network of primary care and ambulatory care offices and facilities; and
- 3) The continual development of alliances with other hospitals.

There was also a brief overview of cost reduction and the Hospitals' restructuring efforts currently being undertaken. All of these actions will be aggressively pursued and are intended to permit the Medical Center to attract and service patients in the cost effective manner required to participate in OhioCare, a managed Medicaid law which will be implemented January 1996.

Mr. Chairman, that concludes my report.

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CANCER HOSPITAL BOARD REPORT

Mr. Shumate

I would like to recommend the following resolution:

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF
THE ARTHUR G. JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE

Resolution No. 95-92

Synopsis: The amendments to Bylaws of the Medical Staff of The Arthur G. James Cancer Hospital and Research Institute are recommended for approval.

WHEREAS The Arthur G. James Cancer Hospital and Research Institute Board pursuant to bylaw 3335-109-02 of the James Cancer Hospital Board Bylaws is authorized to recommend to the Board of Trustees the adoption of amendments to the Bylaws of the Medical Staff of The Arthur G. James Cancer Hospital and Research Institute; and

WHEREAS the proposed amendments to the Medical Staff Bylaws 3335-111-04, 3335-111-07, 3335-111-08, 3335-111-09, 3335-111-10, and 3335-111-11 were previously endorsed and ratified by The James Cancer Hospital and Research Institute Board on November 30, 1994, as follows:

Amended Bylaws of the Medical Staff

3335-111-04 Membership.

(A) Qualifications.

(1) Unchanged.

(2) All members of the medical staff of the CHRI shall be members of the faculty of the Ohio state university college of medicine, or in the case of dentists, of the Ohio state university college of dentistry, and shall be duly licensed. Only those allopathic and osteopathic physicians, dentists, oral surgeons, clinical psychologists, and podiatrists who can document their education, training, experience, competence, HEALTH STATUS ADEQUATE TO PERFORM THE PRIVILEGES BEING REQUESTED, adherence to the ethics of their profession, dedication to educational and research goals, and ability to work with others with sufficient adequacy to assure the board of trustees of the Ohio state university that any patient treated by them at the CHRI will be given the highest quality of medical care shall be qualified for eligibility for membership on the medical staff of the CHRI. CHRI MEDICAL STAFF MEMBERS SHALL ALSO HOLD APPOINTMENTS TO THE MEDICAL STAFF OF THE OHIO STATE UNIVERSITY HOSPITALS FOR CONSULTING PURPOSES.

(3) Unchanged.

(B) Application for membership.

Initial application for medical staff membership shall be made by the applicant to the director on prescribed forms stating the qualifications and references of the applicant and giving an account of professional training and experience. Applications may be made only if the qualifications are fulfilled as outlined in paragraph (A) of this rule and supported by ~~letters from~~ SIGNATURES OF the chief of the CHRI ~~service~~ SECTION, CHIEF OF THE CLINICAL DIVISION and the appropriate academic department chairperson. It shall include written statements which commit the applicant to abide by the bylaws, rules and regulations of the medical staff, and the board of trustees of the Ohio state university. The application shall also contain a statement acknowledging that medical staff membership requires participation in and cooperation with the peer review processes of evaluating credentials, medical staff membership and clinical privileges, and that a condition for membership requires mutual covenants between all members of the medical staff to release one another from civil liability in these review processes as long as the peer review is not conducted in bad faith, with malice, or without reasonable effort to ascertain the accuracy of information being disclosed or relied upon.

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF
THE ARTHUR G. JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE (contd)

Amended Bylaws of the Medical Staff (contd)

(C) and (D) unchanged.

(E) Procedure for appointment.

- (1) The completed and signed application for membership on the medical staff shall be presented to the director. ~~The applicant shall include in the application a signed statement indicating that accepted to membership on the medical staff, the applicant agrees to be governed by the bylaws, rules and regulations of the medical staff, and the board of trustees of the Ohio state university.~~ Signing the application ~~also~~ constitutes a consent to be interviewed in regard to the application, authorizes appropriate personnel within the CHRI to consult with members of the medical staffs of other hospitals with which the applicant has been or has attempted to be associated, and with others who may have information bearing on the applicant's competence, HEALTH STATUS, character and ethical qualifications. The applicant also consents to inspection by CHRI personnel of all records and documents that may be material to the evaluation of professional qualifications and competence to carry out the clinical, medical, and educational privileges for which the applicant is applying as well as professional ethical qualifications for medical staff membership and further releases from any liability all representatives of the CHRI for acts performed concerning this process. The applicant has an affirmative duty to disclose any prior or current challenges to licensure, INCLUDING VOLUNTARY RELINQUISHMENT OF SUCH LICENSURE, or any loss or limitations of membership in any medical, dental, podiatric, or other professional organization, or loss or limitations of medical staff membership or privileges at any other hospital, INCLUDING VOLUNTARY TERMINATIONS. Upon request of the medical staff administrative committee, the applicant will document physical and mental status with sufficient adequacy to demonstrate that any patient treated by the applicant will receive professional care of a generally recognized level of high quality and efficiency. The conditions of this paragraph shall be deemed continuing and may be applicable to issues of continued good standing as a member of the medical staff. INDIVIDUALS IN ADMINISTRATIVE POSITIONS WHO REQUEST MEDICAL STAFF MEMBERSHIP OR CLINICAL PRIVILEGES ARE SUBJECT TO THE SAME PROCEDURES AS ALL OTHER APPLICANTS FOR MEMBERSHIP AND PRIVILEGES.

The application for medical staff membership and/or clinical privileges shall be deemed complete when the following documents and information are received by the director; ~~verification~~ NOTICE of faculty appointment, completed and signed application, photograph attached, photostat of license and DEA certificate (INCLUDING VERIFICATION BY A PRIMARY SOURCE), chief(s) of section's and department chairman's ~~endorsement~~ ENDORSEMENTS, letters (3) of recommendation AT LEAST ONE OF WHICH REFERENCES THE APPLICANT'S CURRENT HEALTH STATUS, delineation of privileges, malpractice insurance policy face sheet, continuing medical education information.

(2) Unchanged.

- (3) The credentials committee will be responsible for investigating and verifying the character, qualifications, and professional standing of the applicant and shall submit a report of those findings and recommendations to the medical staff administrative committee for action. The chairman of the credentials committee shall be responsible to see that each ~~applicant~~ COMPLETE APPLICATION is reviewed and ~~reported upon within three months~~ PROCESSED WITHIN 180 DAYS.

(4) and (5) unchanged.

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF
THE ARTHUR G. JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE (contd)

Amended Bylaws of the Medical Staff (contd)

(F) Procedure for reappointment.

(1) Unchanged.

(2) The basis on which the chairperson of the academic department and the chiefs of the ~~services~~ SECTIONS of the CHRI are to act in regard to the reappointment of a medical staff member and the clinical privileges to be granted upon such reappointment shall be a member's professional competence; clinical judgment; ethical conduct; current licensure AND LISTING OF CME UNITS REQUIRED; health status, INCLUDING ANY REASONABLE EVIDENCE AND/OR HEALTH ASSESSMENT THAT MAY BE REQUESTED BY THE CREDENTIALS COMMITTEE, THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE OR COMMITTEE ON PHYSICIAN HEALTH; participation in clinical research programs; participation in staff affairs; compliance with the bylaws, rules and regulations of the medical staff including quality assurance responsibilities, and the board of trustees of the Ohio state university; cooperation with CHRI personnel; relations with other physicians, other health professionals or other staff; professional attitude toward patients; clinical and technical skills as indicated in part by the results of monitoring and evaluation activities; and, fulfillment of responsibilities to the university and the public. Continued membership on the medical staff requires participation in the patient care activities of the CHRI. A staff member who fails to admit patients or engage in comparable patient care activities in the CHRI (as determined by the director of medical affairs) for the preceding year will not be reappointed to the medical staff. The candidate may reapply for membership on the medical staff by procedures set forth in this rule subject to the same provisions and probation as new applicants for membership.

(3) through (5) unchanged.

3335-111-07 Divisions of the medical staff.

The medical staff of the CHRI shall be divided into honorary, attending, associate attending, clinical, and limited designations.

(A) through (E) unchanged.

(F) Clinical privileges.

(1) Restrictions:

(a) Unchanged.

(b) The evaluation of every initial application for clinical privileges shall be based upon the applicant's education, training, experience, demonstrated competence and adherence to quality assurance standards, references and other relevant information, including an appraisal by the ~~clinical service~~ chief of the ~~service~~ CHRI SECTION in which such privileges are sought. The applicant shall have the burden of establishing qualifications and competence in the clinical privileges requested and the recommendation for increase or reduction of same shall be the responsibility of the credentials committee.

(2) Special privileges:

(a) Under special circumstances privileges at the CHRI may be granted to ~~an~~ A FULLY LICENSED allopathic or osteopathic physician, dentist, or oral surgeon, ~~fully licensed in the state of Ohio~~ by the director of medical affairs in concurrence with the chief of the

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF
THE ARTHUR G. JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE (contd)

Amended Bylaws of the Medical Staff (contd)

appropriate ~~service~~ SECTION and with the approval of the director. The extent of privileges will be governed by the applicant's training and experience and will be in keeping with CHRI ~~service~~ guidelines.

- (b) Associates to the medical staff privileges: Other health care professionals who are duly licensed in the state of Ohio ~~and who are members of the faculty of the Ohio state university college of medicine~~ may be granted clinical privileges to provide specified patient care services under the supervision or direction of a physician member of the medical staff. Such professionals must apply for privileges in the same manner as provided in rule 3335-111-04 of the Administrative Code and this rule for medical staff membership and clinical privileges. All persons granted privileges must be assigned to a CHRI service and academic department appropriate to their professional training and will be responsible to the chief of the CHRI ~~service~~ SECTION, the director of medical affairs, the director, and the chairperson of the appropriate academic department for their activities. The medical staff administrative committee may establish particular qualifications required of members of a specific health care profession, provided that such qualifications are not founded on an arbitrary or discriminatory basis and are in conformance with applicable law. No other section of the medical staff bylaws, including the appeals mechanism, applies to these individuals.

Balance unchanged.

3335-111-08 Organization of the CHRI.

(A) The director.

(1) Unchanged.

(2) Responsibilities:

The director, shall be responsible to the board of trustees by way of the president of the Ohio state university for the conduct of teaching, research, and CHRI service activities of the facility, including continuing compliance with all appropriate quality assurance standards, ethical codes, or other monitoring or regulatory requirements. The director shall be the chairperson of the medical staff administrative committee and shall be a member of all committees of the CHRI. ~~Members of the chri services are accountable to the chri services chiefs, who are accountable to the director, who is accountable to the president of the Ohio state university and the board of trustees.~~

(B) Unchanged.

(C) The sections.

Each member of the attending, associate attending, clinical, limited, and honorary staff shall be assigned to a CHRI section by the director upon the recommendation of the department chairperson and the credentials committee.

There are ~~three~~ FOUR clinical sections; medical oncology, surgical oncology, ~~and~~ radiation oncology AND PATHOLOGY. Appointment to a specific section is based on the clinical specialty of the applicant for medical staff membership. Each section is headed by a section chief who has the responsibility to oversee all research and clinical activities conducted by members of the section. SPECIFICALLY, THE SECTION CHIEF SHALL BE RESPONSIBLE FOR THE

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF
THE ARTHUR G. JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE (contd)

Amended Bylaws of the Medical Staff (contd)

FOLLOWING: THE DEVELOPMENT AND IMPLEMENTATION OF POLICIES AND PROCEDURES THAT GUIDE AND SUPPORT THE PROVISION OF SERVICE; RECOMMENDATIONS RE: STAFFING NEEDS; THE ORIENTATION AND CONTINUING EDUCATION OF ALL SECTION MEMBERS; RECOMMENDATION FOR SPACE AND OTHER RESOURCES NEEDED. The section chief is appointed by the director.

(D) DEPARTMENT CHAIRS.

DEPARTMENTAL CHAIRPERSONS ARE APPOINTED BY THE DEAN OF THE COLLEGE OF MEDICINE AND PARTICIPATE IN THE PROCESSING OF APPLICATIONS FOR APPOINTMENT AND REAPPOINTMENT TO THE MEDICAL STAFF PURSUANT TO THESE BYLAWS.

~~(D)~~ (E) Disease specific committees. (Services)

The chiefs of CHRI services are appointed by the director in consultation with departmental chairpersons. The chiefs of CHRI services are responsible for research ~~and clinical~~ activities in their services. This includes the generation of new clinical protocols and the accrual of patients to these trials. The CHRI services may be added or deleted upon the recommendation of the director with the concurrence of a majority of the medical staff administrative committee and approval of the board of trustees of the Ohio state university. The addition/deletion of a CHRI service by the director is partially a function of the numbers of faculty, numbers of patients treated, research and educational activities, as well as what is perceived to be in the best interest of the mission of the CHRI.

3335-111-09 Elected officers of the medical staff of the CHRI.

(A) and (B) unchanged.

~~(C) Representatives of the medical staff elected at-large~~ DELEGATES AT LARGE.

THERE SHALL BE SIX DELEGATES AT LARGE, THREE TO BE ELECTED FROM THE ATTENDING STAFF AND THREE FROM THE RANKS OF DEPARTMENTAL CHAIRS PURSUANT TO THESE BYLAWS.

- (1) There shall be three medical staff representatives elected at-large.
- (2) Each will have responsibility for a group of medical staff committees, as defined in the rules and regulations.
- (3) Serve on the medical staff administrative committee.

(D) Unchanged.

(E) Election of officers.

(1) All officers (other than at-large officers) will be elected by a majority of those voting by written ballot ~~of the attending staff~~ after the june meeting of the medical staff. If a majority vote is not achieved by one candidate, there will be an election on a second ballot between the two receiving the greatest number of votes.

(2) through (6) unchanged.

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF
THE ARTHUR G. JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE (contd)

Amended Bylaws of the Medical Staff (contd)

(F) and (G) unchanged.

3335-111-10 Administration of the medical staff of the CHRI.

Medical staff committees.

(A) Unchanged.

(B) Medical staff administrative committee:

(1) Composition:

(a) Chief of staff, chief of staff-elect; section chiefs of medical oncology, radiation oncology, surgical oncology AND PATHOLOGY; chiefs of CHRI services; ~~chairpersons of anesthesiology, dentistry, family medicine, internal medicine, ob-gyn, ophthalmology, otolaryngology, physical medicine, pathology, psychiatry, radiology, surgery;~~ CHRI director, CHRI director of administration, CHRI director for medical affairs, ~~CHRI associate director for clinical affairs,~~ CHRI associate director for professional education; SIX AT LARGE DELEGATES, CHRI administrator for nursing; ~~ccc director of operations,~~ ~~ccc director for basic research,~~ ccc director for clinical research, ccc director for cancer control, ~~ccc director of fiscal affairs,~~ associate vice president of health services of the college of medicine and university hospitals medical director.

(b) and (c) unchanged.

(2) and (3) unchanged.

(C) Credentials committee:

(1) Unchanged.

(2) Duties:

(a) through (f) unchanged.

(g) The committee will make its recommendation to the CHRI medical staff administrative committee ~~through the office of the director.~~ Applications referred to the ~~chri medical staff administrative committee~~ will have the following information: Name, status, chri service, medical school and year of graduation, residency and fellowships, medical-related employment since graduation, board certification and recertification, licensure status.

(h) and (i) unchanged.

(D) Unchanged.

(E) COMMITTEE FOR PHYSICIAN HEALTH,

(1) COMPOSITION:

THE COMMITTEE SHALL CONSIST OF SEVEN (7) MEDICAL STAFF MEMBERS APPOINTED PURSUANT TO THESE BYLAWS.

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF
THE ARTHUR G. JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE (contd)

Amended Bylaws of the Medical Staff (contd)

(2) DUTIES:

- (a) TO CONSIDER ISSUES OF PHYSICIAN HEALTH OR IMPAIRMENT WHEN REQUESTED TO DO SO BY THE PHYSICIAN OR ANOTHER MEMBER OR COMMITTEE OF THE MEDICAL STAFF, HOSPITAL STAFF, OR ANY OTHER INDIVIDUAL.
- (b) TO PROVIDE APPROPRIATE COUNSEL AND REFERRAL TO ENABLE PHYSICIAN TO PROVIDE APPROPRIATE STANDARDS OF CARE.
- (c) TO CONSULT REGULARLY WITH THE CHIEF OF STAFF AND MEDICAL DIRECTOR OF THE HOSPITAL.
- (d) TO ADVISE CREDENTIALS AND/OR OTHER APPROPRIATE MEDICAL STAFF COMMITTEES ON ANY ISSUES AFFECTING THE QUALITY OF PATIENT CARE.
- (e) IT WILL BE THE RESPONSIBILITY OF THE CHAIRPERSON OF THE COMMITTEE TO ASSURE THAT ALL PROCEEDINGS AND RECORDS ARE HANDLED AND KEPT WITH UTMOST CONFIDENTIALITY.

~~(E)~~ (F) Cancer committee:

(1) Composition:

Required to be included as members of the cancer committee are representatives from surgery, medical oncology, diagnostic radiology, radiation oncology and pathology. Representatives from administration, nursing, social services, quality assurance and the cancer registry must also be included. A cancer liaison physician must also be included. Other disciplines should be included as appropriate for the institution.

(2) Duties:

- (a) Monitor sites presented and discussed at cancer conferences, references, educational programs, and other clinical activities to assure that major sites are included yearly and that tumor conferences are primarily patient oriented and prospective.
- (b) Monitor attendance at cancer conferences to ensure that consultative services are available to patients with cancer through multidisciplinary physician attendance at conferences.
- (c) Evaluate the quality of care of patients with cancer either directly or by interaction with and review of audit data from other committees.
- (d) Reevaluate the effectiveness of the patient care evaluation program.
- (e) Supervise the cancer registry for quality control of abstracting, staging and reporting.
- (f) Publish and distribute the annual report for the previous year by november 1.
- (g) Serve as registry physician-advisor(s).

(3) Unchanged.

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF
THE ARTHUR G. JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE (contd)

Amended Bylaws of the Medical Staff (contd)

3335-111-11 Amendments.

These medical staff bylaws may be amended after notice is given at one meeting of the medical staff administrative committee. Such notice shall be laid on the table until the next meeting and shall require two-thirds vote of the members of the medical staff administrative committee present for approval and submission to the medical staff for ratification. Ratification of an amendment shall be by a plurality of those medical staff members voting through written ballot. When an amendment is approved by the medical staff administrative committee and ratified by the medical staff it shall be forwarded to the ~~executive committee~~ BOARD. Each of the foregoing reviewers shall accept or reject the requested amendment. The amendment shall become effective when accepted by the board of trustees of the Ohio state university in the form ratified by the medical staff.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to Bylaws of the Medical Staff of The Arthur G. James Cancer Hospital and Research Institute be adopted as recommended by The Arthur G. James Cancer Hospital and Research Institute Board.

Upon motion of Mr. Shumate, seconded by Amb. Wolf, the Board of Trustees adopted the foregoing resolution by unanimous voice vote, cast by Messrs. Kessler, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, and Amb. Wolf.

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INVESTMENTS COMMITTEE REPORT

Amb. Wolf:

Mr. Chairman, the Investments Committee met earlier this morning and heard the monthly Endowment Portfolio Report from the Treasurer, Jim Nichols. We also heard from Vice President Jerry May, who discussed proposed new endowment funding levels. I would like to now call on Mr. Nichols to present the Treasurer's report and a resolution regarding modification to the University's Investment Policy.

Mr. Nichols:

Thank you, Amb. Wolf. For the last monthly report, and as of February 17, the value of the Endowment was \$505.4 million, which represents \$11 million above the report that we gave to you last month. Market value of the equity portion increased \$8.9 million and the fixed income portion increased \$2.1 million. Net new additions were \$490,000 for the month.

Since July 1, the Endowment has increased \$19.4 million, including \$14.5 million of new additions. Current asset allocation is 60 percent invested in equities, 24 percent in fixed income, 8 percent in real estate, and 8 percent in cash.

The Investments Committee also continued to discuss reducing the Endowment income distribution from 5.5 percent to 5.0 percent effective July 1. As was reported to you last month, consultation has occurred with representatives from the Council of Deans and other senior administrative officials of the University, and they are favorable to this request. The resolution in your Board book changes that distribution from 5.5 percent to 5.0 percent effective July 1. It also places a floor under the

INVESTMENTS COMMITTEE REPORT (contd)

Mr. Nichols: (contd)

distribution for Fiscal Year 1993-94, which is different than the resolution in the book which is FY '94-95. Finally it gives authorization to the Treasurer to change the Investment Policy itself, and that resolution is presented for your consideration.

AUTHORIZATION TO MODIFY UNIVERSITY'S INVESTMENT POLICY

Resolution No. 95-93

Synopsis: Authorization to modify the University's Investment Policy to decrease the Endowment Fund Income Distribution Percentage is proposed.

WHEREAS The Ohio State University Board of Trustees formalized on June 1, 1990, the Endowment Fund Income Distribution Percentage; and

WHEREAS the Investments Committee of the Board of Trustees periodically reviews the Endowment Fund Income Distribution Percentage; and

WHEREAS it is prudent investment policy to adjust the Endowment Fund Income Distribution Percentage as economic conditions change; and

WHEREAS the Investments Committee of the Board of Trustees has consulted with representatives of the Council of Deans and other senior administrative officials of the University; and

WHEREAS the Endowment Fund Income Distribution annual increases have far exceeded inflation over the past ten years:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees approves changing the Endowment Fund Income Distribution policy formula, effective July 1, 1995, from 5.5 percent to 5.0 percent of the average market value of the portfolio over the most recent three years; and

BE IT FURTHER RESOLVED, That the Board of Trustees establishes a minimum Endowment Fund Income Distribution at the Fiscal Year 1993-94 level; and

BE IT FURTHER RESOLVED, That the Treasurer is authorized to reflect this change in the University's Investment Policy.

Amb. Wolf:

Mr. Chairman, I would like to call upon Vice President Jerry May to present the University Development Report.

Mr. Jerry May:

Thank you very much, Amb. Wolf. If you turn to the Tab Development, you will notice in the summary of gift receipts by donor type, and then the next page by different programmatic area, that we are about \$6.5 million ahead of last year at this time in private support for this fiscal year thus far.

INVESTMENTS COMMITTEE REPORT (contd)

Mr. May: (contd)

Alumni giving, I am pleased to say, is up 32 percent and that is remaining strong. I should say that a lot of the figures that you see reflected are clearly a result of the hard work of deans, academic leaders, and volunteers who are in the field asking for support for the University. Our corporate support is up about 30 percent, our private Foundation is up about \$1 million, our Endowment support is at \$15.5 million this year, and we are about 16 percent ahead of last year. We will keep chasing that figure and keep pushing the Endowment up between now and the year 2000, as hard and as fast as we can.

"Buildings" is increasing because we have had some facilities projects -- the College of Business, Food Science and Technology, and others -- and that will continue to be dramatic. I should say that during the three months of November, December, and January, we had nearly 50,000 gifts in that three-month period totaling nearly \$25 million, so we are very encouraged by that.

Before I recommend to the Board the recommendation of new Endowment funds, I would like to call your attention to the page that starts with the establishment of named endowed chairs. As an example, I would like to tell you something about The Harold E. Burt Chair in Psychology that is listed at \$1.5 million. President Gee has already mentioned that one of our young alums recently stepped up with a \$100,000 gift, Jimmy Jackson, and you can see that listed. We are encouraged that some of our young successful alums are giving back and giving back so early. We are going to continue to pursue this and work in this area. But I want to tell you the story of The Harold E. Burt Chair in Psychology.

In 1930, a young man came to this institution as a student and had a mentor by the name of Harold Burt. That man went on to be president of CBS, an emeritus member of the University's Foundation Board, and a great supporter of Ohio State. His name is Frank Stanton and some of you may know Frank. Frank Stanton wanted to show and express his appreciation to Professor Burt, and made it known to him before he died just a few years ago. Frank has now contributed this in Harold Burt's honor. I think this is a great reflection of a special person -- a student that came here -- and a special professor who was his mentor and made him enormously successful in his career.

Mr. Chairman, I would like to recommend to the Board the establishment of two named endowed chairs, one professorship, 12 new names endowed funds totaling \$3 million, and a change in the description of one endowed fund.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 95-94

Synopsis: The report on the receipt of gifts and the summary for January 1995 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

REPORT ON UNIVERSITY DEVELOPMENT (contd)

WHEREAS the funding level has been reached to establish The Harold E. Burt Chair in Psychology, The John C. Geupel Chair, and The Dow Professorship in Chemistry; and

WHEREAS this report includes the establishment of twelve (12) new named endowed funds and an amendment to one (1) endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of January 1995 be approved.

TOTAL UNIVERSITY PRIVATE SUPPORT

July-January

1993-94 Compared to 1994-1995

GIFT RECEIPTS BY DONOR TYPE

	Dollars		
	July through December		
	<u>1993-94</u>	<u>1994-95</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$8,094,698	\$11,389,917	41
Alumni (From Bequests)	<u>1,460,101</u>	<u>1,227,633</u>	-16
Alumni Total	\$9,554,799	\$12,617,550	32
Non-Alumni (Current Giving)	\$6,633,521	\$ 5,538,102	-17
Non-Alumni (From Bequests)	<u>2,163,538</u>	<u>1,433,576</u>	-34
Non-Alumni Total	\$8,797,059	\$ 6,971,678	-21
Individual Total	\$18,351,858	\$19,589,228	7 ^A
Corporations/Corp. Foundations)	\$12,659,935	\$16,517,799	30 ^B
Private Foundations	\$ 3,691,946	\$ 4,719,075	28 ^C
Associations & Other Organizations	<u>\$ 1,641,455</u>	<u>\$ 1,928,564</u>	17 ^D
Total	\$36,345,194	\$42,754,666	18

NOTES

- A Overall individual giving is up 7% based upon strong support from alumni. Non-alumni giving is down 21% for the first seven months of the fiscal year. Alumni giving is up 32%. So far this year gifts of \$10,000 or more from alumni total \$8.3 million. For the same period of time last year gifts at this level totaled \$5.4 million.
- B Corporate giving is up 30%. Last year there were 273 corporations providing private support of \$10,000 or more (\$8.3 million). This year private support at the \$10,000 level exceeds \$13.1 million (330 corporations).
- C Gifts of \$10,000 or more from private foundations are about \$1.1 million more than last year for the period July-January.
- D During July-January 1993-94, forty-two associations or organizations gave \$10,000 or more (\$1 million). This year for the same period, forty-five associations or organizations gave at this level for a total of \$1.3 million.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-January (contd)

1993-94 Compared to 1994-1995 (contd)

GIFT RECEIPTS BY PURPOSE

	Dollars July through December		
	<u>1993-94</u>	<u>1994-95</u>	<u>% Change</u>
Gift Additions to Endowment:	\$13,356,771	\$15,484,500	16
Gifts to Current Use Funds:			
Buildings/Equipment	\$5,544,088	\$11,662,828	110
Program Support	\$9,878,843	\$8,802,662	(11)
Student Financial Aid	\$2,536,155	\$2,227,460	(12)
Annual Funds-Colleges/Departments	\$4,442,327	\$3,965,639	(11)
Annual Funds-University	<u>\$587,010</u>	<u>\$611,577</u>	4
Total	\$36,345,194	\$42,754,666	18

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of a Named Endowed Chairs</u>			
The Harold E. Burt Chair in Psychology (College of Social and Behavioral Sciences)	\$1,488,243.00		\$1,488,243.00
The John C. Geupel Chair (Grandfathered) (College of Engineering)	1,000,000.00		1,000,000.00
<u>Establishment of Named Professorship</u>			
The Dow Professorship in Chemistry (Grandfathered) (College of Mathematical & Physical Sciences)	252,557.40		252,557.40
<u>Establishment of Named Endowment Funds</u>			
The Optometry Alumni Endowed Fund (Program Support for College of Optometry)		67,820.00	67,820.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowment Funds (contd)</u>			
The Jim Jackson Athletic Scholarship Fund (Men's Varsity Basketball Team Scholarships - Department of Athletics)	50,000.00	50,000.00	
The Jim Jackson Endowed Fund for the Benefit of The Frank W. Hale, Jr. Black Cultural Center (Facility Management & Programming Activities)	50,000.00	50,000.00	
The James R. Thomas Scholarship Fund (Scholarships - Max M. Fisher College of Business)	17,757.32		17,757.32
The Ohio State University Cheerleader Alumni Society Scholarship Fund (Scholarships - Department of Athletics)	16,193.12		16,193.12
Darke County Alumni Scholarship Endowment Fund (Scholarships for students from Darke County)	15,587.92		15,587.92
The Coshocton County 4-H Endowment Fund (Support of Coshocton County 4-H Program)	15,500.50		15,500.50
The Donald and Gail Anderson Award (Annual cash awards for public school professionals contributing to College of Education programming)	15,285.00		15,285.00
Mahoning County 4-H Endowment Fund (Support of Mahoning County 4-H Program)	15,350.00		15,350.00
The Helen G. Saum Memorial Fund (Award for women students majoring in Physical Education)		15,000.00	15,000.00
Alumni Scholarship House (ASH) Fiftieth Anniversary Scholarship Fund (Grandfathered)(Scholarships to students in ASH Program)	10,233.80		10,233.80

Change in Description of Named Endowed Fund

Corwin A. Fergus Memorial Fund

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of a Named Endowed Fund</u>			
The Daughters of Ralph J. Stolle Food Science and Technology Support Fund (Scholarships & Program Support College of Food, Agricultural and Environmental Sciences)	_____	<u>50,000.00</u>	<u>50,000.00</u>
Total	\$2,846,708.06	\$232,820.00	\$3,079,528.06

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

ESTABLISHMENT OF NAMED CHAIRS

The Harold E. Burt Chair in Psychology

Synopsis: Recommendation for approval of the establishment of a named chair.

WHEREAS in accordance with the guidelines previously established by the Board of Trustees, "The Harold E. Burt Chair in Psychology Fund" was established June 1, 1990, through funds received by the University from Ruth and Frank Stanton.

WHEREAS the funding has now reached the level required:

NOW THEREFORE

BE IT RESOLVED, That "The Harold E. Burt Chair in Psychology Fund" be changed to "The Harold E. Burt Chair in Psychology". In keeping with the original provisions of the endowed fund, the annual income shall be used to provide salary and program support for the work of a distinguished teacher and scholar in the Department of Psychology, College of Social and Behavioral Sciences. Appointment to The Harold E. Burt Chair will be recommended by the Dean of the College of Social and Behavioral Sciences to the Provost and approved by The Ohio State University Board of Trustees.

\$1,488,243.00

The John C. Geupel Chair

Synopsis: Recommendation for approval of the establishment of a named chair.

WHEREAS in accordance with the guidelines previously established by the Board of Trustees, "The John C. Geupel Chair Fund" was established May 7, 1982, with a gift received by The Ohio State University Development Fund from John C. Geupel, Columbus, Ohio; and

WHEREAS the funding has now reached the level required:

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED CHAIRS (contd)

The John C. Geupel Chair (contd)

NOW THEREFORE

BE IT RESOLVED, That "The John C. Geupel Chair Fund" be changed to "The John C. Geupel Chair." In keeping with the original provisions of the endowed fund, the annual income shall be used for salary and program support for a distinguished teacher, researcher and engineer in the Department of Civil Engineering. Appointment to the Geupel Chair will be upon the recommendation of the Dean of the College of Engineering to the President and approved of the Board of Trustees.

\$1,000,000.00
(Grandfathered)

ESTABLISHMENT OF NAMED PROFESSORSHIP

Dow Professorship in Chemistry

Synopsis: Recommendation for approval of the establishment of a named professorship.

WHEREAS in accordance with the guidelines previously established by the Board of Trustees, the "Dow Professorship in Chemistry Fund" was established July 11, 1986, through funds received by the University from the Dow Chemical Company of Midland, Michigan, alumni and friends; and

WHEREAS the funding has now reached the level required:

NOW THEREFORE

BE IT RESOLVED, That the "Dow Professorship in Chemistry Fund" now be changed to the "Dow Professorship in Chemistry." In keeping with the original provisions of the endowed fund, the annual income shall be used to provide salary and program support for a distinguished faculty member in the Department of Chemistry. The Dow Professor of Chemistry will teach and conduct research in chemistry related to materials science. Appointment to the professorship will be recommended by the Dean of the College of Mathematical and Physical Sciences and approved of the Board of Trustees.

\$252,557.40
(Grandfathered)

Establishment of Named Funds

The Optometry Alumni Endowed Fund

The Optometry Alumni Endowed Fund was established March 3, 1995, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the Optometry Alumni.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Funds (contd)

The Optometry Alumni Endowed Fund (contd)

The annual income shall be used exclusively for and applied to the goals of the Optometry Alumni for the benefit of The Ohio State University College of Optometry. Expenditures shall be made by the Dean in consultation with the Optometry Alumni Board or the Board's designee.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$67,820.00

The Jim Jackson Athletic Scholarship Fund

The Jim Jackson Athletic Scholarship Fund was established March 3, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Jim Jackson, Columbus, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the grant-in-aid scholarship costs of student-athletes who are members of the men's varsity basketball team pursuing undergraduate degrees at The Ohio State University. Recipients will be selected by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Director of Athletics in order to carry out the desire of the donor.

\$50,000.00

The Jim Jackson Endowed Fund for
the Benefit of The Frank W. Hale, Jr. Black Cultural Center

The Jim Jackson Endowed Fund for the Benefit of The Frank W. Hale, Jr. Black Cultural Center was established March 3, 1995, by The Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Jim Jackson, Columbus, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income of The Jim Jackson Endowed Fund for the Benefit of The Frank W. Hale, Jr. Black Cultural Center shall be used to supplement facility management and programming as determined by The Frank W. Hale, Jr. Black Cultural Center. The program activities to be awarded shall be determined by the approved Hale Center personnel in consultation with the Office for Minority Affairs (OMA).

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Jim Jackson Endowed Fund for
the Benefit of The Frank W. Hale, Jr. Black Cultural Center (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Vice Provost for Minority Affairs as it relates to the educational purposes of African American students in order to carry out the desire of the donor.

\$50,000.00

The James R. Thomas Scholarship Fund

The James R. Thomas Scholarship Fund was established March 3, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from James R. Thomas (B.S.Bus.Adm. '50).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a scholarship to a junior or senior undergraduate student in The Max M. Fisher College of Business. Selection shall be based on merit and shall be given to students majoring in marketing. Selection shall be made by the College's scholarship committee (with formal approval by the Dean) in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$17,757.32

The Ohio State University Cheerleader Alumni Society Scholarship Fund

The Ohio State University Cheerleader Alumni Society Scholarship Fund was established March 3, 1995, by the Board of Trustees of the Ohio State University with gifts to The Ohio State University Development Fund from The Ohio State University Cheerleader Alumni Society, a Constituent Society of The Ohio State University Alumni Association.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The income is to be used to provide scholarship assistance to one or more undergraduate students actively participating in the cheerleading program. Students who have demonstrated academic ability and the need for financial assistance should receive first consideration. Selection of the recipient(s) is to be made by the current cheerleading coach with the approval of the designated Director of Athletics overseeing the cheerleading program and in consultation with the University Committee on Student Financial Aid. If the position of a cheerleading coach ceases to exist, the selection of the

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Ohio State University Cheerleader Alumni Society Scholarship Fund (contd)

recipient(s) is to be made by the designated Director of Athletics overseeing the cheerleading program. If in any year there are no applicants for this award, the income may be used at the discretion of the cheerleading coach and/or the designated Director of Athletics overseeing the cheerleading program for cheerleading purposes.

It is the desire of the donors that this fund should benefit the University in perpetuity. Should the need for these scholarships cease to exist or so diminish as to provide unused income, then the income may be used by the Department of Athletics to provide scholarship assistance to one or more undergraduate student-athletes who have demonstrated academic ability and the need for financial assistance, in order to carry out the desire of the donors.

\$16,193.12

Darke County Alumni Scholarship Endowment Fund

The Darke County Alumni Scholarship Fund was established March 3, 1995, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from the Darke County Alumni Club, alumni, and friends.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarship support under the guidelines of the Alumni Scholars Program for one or more qualified graduates of a Darke County Ohio high school. The Darke County Alumni Club will recommend recipients. The final selection will be made by the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$15,587.92

The Coshocton County 4-H Endowment Fund

The Coshocton County 4-H Endowment Fund was established March 3, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the Coshocton County 4-H Advisory Committee and other friends of the Coshocton County 4-H Program.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Coshocton County 4-H Endowment Fund (contd)

The annual income shall be used to support the Coshocton County 4-H Program. This support may include, but is not limited to, the funding of scholarships and awards for 4-H members, volunteer leaders and friends of 4-H; sponsoring seminars and programs; and purchasing materials or services that will supplement 4-H programming or increase the visibility and public support for 4-H in Coshocton County. All expenditures from this fund shall be approved by the Coshocton County 4-H Endowment Committee and the professional in charge of the Coshocton County 4-H Program in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees, with preferences being given to the recommendations from the appropriate administrative official of the University who is then Director for Ohio State University Extension, in consultation with a committee representing the local 4-H donors.

\$15,500.50

The Donald and Gail Anderson Award

The Donald and Gail Anderson Award was established March 3, 1995, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from Donald and Gail Anderson and from their friends and colleagues, upon Donald Anderson's retirement as Dean of the College of Education.

Dean Anderson served the College of Education for 26 years prior to his retirement in 1992. He was a member of the Educational Administration faculty before moving to the Dean's staff in 1968. He served as Assistant Dean, Associate Dean, Acting Dean and Dean, leading the College of Education in reorganization and in a movement toward post-baccalaureate preparation of teachers.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a cash award annually to one or two current or former public K-12 school professionals who have made outstanding contributions to College of Education programming. The award recipients may be current or former teachers, supervisors, counselors or administrators. Selection of the Anderson Award recipients will be made by the Dean of the College of Education, through a selection process to be determined by each Dean.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$15,285.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

Mahoning County 4-H Endowment Fund

The Mahoning County 4-H Endowment Fund was established March 3, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the Mahoning County 4-H Advisory Committee and other friends of the Mahoning County 4-H Program.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Mahoning County 4-H Program. This support may include, but is not limited to, the funding of scholarships and awards for 4-H members, volunteer leaders and friends of 4-H; sponsoring seminars and programs; and purchasing material or services that will supplement 4-H programming or increase the visibility and public support for 4-H in Mahoning County. All expenditures from the fund shall be approved by the Endowment Committee, a representative of the 4-H Advisory Committee, and the Mahoning County 4-H Agent or Mahoning County Chairperson.

It is the desire of the donors that this fund should benefit the University in perpetuity. Should the need for this fund cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever, as determined by the Board of Trustees, with preferences being given to the recommendations from the appropriate administrative official of the University who is the Director for Ohio State University Extension, in consultation with a committee representing the local 4-H donors, in order to carry out the desire of the donor.

\$15,350.00

The Helen G. Saum Memorial Fund

The Helen G. Saum Memorial Fund was established March 3, 1995, by the Board of Trustees of The Ohio State University through a bequest to The Ohio State University Development Fund from Helen G. Saum (B.S.Ed '27), Fostoria, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide an "Award of Excellence" to a woman student majoring in physical education. Selection shall be based on clearly demonstrated personal qualities of leadership and of academic and teaching potential. The recipient shall be selected in the spring, at the end of her junior year, with the funds awarded the following fall. A committee composed of three or more women faculty in physical education shall make the selection.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the person then responsible for women's physical education.

\$15,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

Alumnae Scholarship House (ASH)
Fiftieth Anniversary Scholarship Fund

The Alumnae Scholarship House (ASH) Fiftieth Anniversary Scholarship Fund was established March 3, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the Scholarship House Alumnae.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships to students in the ASH Program. In the event the ASH Program ceases to exist, the award shall be made to an undergraduate woman of high character and financial need with a grade point average similar to that required by the ASH Program, in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$10,233.80 (Grandfathered)

Change in Description of Named Endowed Fund

Corwin A. Fergus Memorial Fund

The Corwin A. Fergus Memorial Fund was established July 10, 1964, by gifts to the Development Fund from John C. Fergus, Robert H. Fergus, and Edith Fergus Gilmore, in memory of Corwin A. Fergus (B.A. '15, LL.B., '17). He was a member of The Ohio State University football team in 1912, 1913 and 1914. The description was changed February 7, 1986, and was revised again March 3, 1995.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one-year scholarships or fellowships for graduate or professional colleges, renewable up to three years, as provided in the agreement of the gift. Any unused income may be used to support the student-athlete educational programs in the Department of Athletics as approved by the Director of Athletics.

Should the need for this fund cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees of The Ohio State University, with preference being given to recommendations from the appropriate administrative officials of the University then responsible for graduate level and student-athlete educational programs.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Fund

The Daughters of Ralph J. Stolle Food Science and Technology Support Fund

The Daughters of Ralph J. Stolle Food Science and Technology Support Fund was established March 3, 1995, by the Board of Trustees through funds received by the University from The Ohio State University Foundation which has established an endowed fund with gifts from Ralph J. Stolle, of Lebanon, Ohio, in the names of his daughters, Sandra Perry, Gail Norris, and Mary Jo Cropper.

The annual income shall be used to support student education in the Department of Food Science and Technology under the direction of the department chair. Uses shall include, but not exclusively: student scholarships or fellowships, research and teaching equipment, conferences, research assistance and reference materials. Selection of scholarship recipients will be made by the department scholarship committee in consultation with the University Committee on Student Financial Aid.

\$50,000.00

Upon motion of Amb. Wolf, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Kessler, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, and Amb. Wolf.

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STUDENT AFFAIRS COMMITTEE REPORT

Ms. Ailabouni:

The Student Affairs Committee met yesterday afternoon and before I get into what we discussed yesterday, I will just briefly mention the student government reports.

Dr. Sandra Solano, President of the Council of Graduate Students, reported that the Council has presented a proposal to create an AdHoc Committee to study the purpose and allocation of the general fee here at the University. This proposal will be before the Fiscal Committee of the Senate, charging them to create such a committee. This committee will include participation by students, members of the Council of Student Affairs, as well as the Senate Fiscal Committee.

She also pointed out that the winter issue of the Graduate Voice, the publication from the Council, has come out. She asked that we notice that there is a concern within the Council of Graduate Students, and among graduate students in general, regarding the current review of the Graduate School. Sandra pointed out that two students have been appointed to the committee that is reviewing the Graduate School and noted that this review will be very important for the future of graduate education here at the University.

Lastly, she mentioned that the Council of Graduate Students is having its last winter meeting this coming weekend, with Vice President Shkurti as the guest speaker. The topic of discussion being fiscal affairs, including the level and allocation of stipends to graduate associates.

Mr. Steve Trenta, Vice President of the Undergraduate Student Government, reported on several projects that USG is involved in. He mentioned that the elections by-laws

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Ms. Ailabouni: (contd)

have been rewritten and that several rules have been repealed regarding student government elections and amongst those they have deemed unenforceable certain restrictions on the candidates. What has happened now is that there is no spending cap, no posting restrictions or limitations on corporate sponsorship of the candidates, and no restrictions on negative campaigning. This will hopefully, in their opinion, increase voter turn out and attention to the Undergraduate Student Government. USG felt that they were in a bit of a tenuous position by placing those restrictions on candidates considering the First Amendment rights to free speech.

Also, in an effort to memorialize Coach Ken Turner and Trainer Billy Hill, USG is planning a spring heart walk, which will be held on May 13. The money raised from that will go to benefit the American Heart Association. In collaboration with this effort are several organizations, including: the University Recreational Sports Department, the Office of Health Promotions, the University District Organization, the Greek Community Alumni Association, and the Parents Association, among others. This effort will be a combination of community service efforts sponsored by the student governments this year and they are hoping that it will involve many of the 900 living gift volunteers. They will also be extending an invitation to the Board to participate in this spring heart walk.

The Interprofessional Council deferred their report until the next Board meeting, but I would like to point out a few things that we discussed in our meeting yesterday. It was an open forum in which the main topic was the Union referendum. I think you are all aware that the referendum is underway, with voting being located at seven different areas around campus. Voting will end March 10 and there is no estimate for voter turn out.

Earlier last month, I had reported that Students For Students and the Undergraduate Student Government were having a bit of a disagreement or dispute regarding this process, what the role was of the President for Students For Students, and how USG figured into that. They have resolved that dispute. The meeting then grew into a broader discussion about student participation in processes and decision-making involving students. The discussion revolved around trying to eliminate the we/they mentality that often happens. We being the students and looking at the administration as the they entity.

Both the students and the administrators that were present at the meeting, felt that student empowerment in the University issues was very important. It was a matter of finding a sense of ownership in the process, rather than the feeling of mistrust that often times begins in these processes. In the long run, the discussion ended up being that the greater rewards for student participation would be advanced for future projects or future decision-making as long as students are continuing to be active voices in those processes, rather than just being appointed to sit in on meetings.

As a whole, the recommendation around the table was that the Board of Trustees would be the one to set those standards and those expectations regarding the level of student involvement. That concludes my report.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Skestos:

Mr. Chairman, the Educational Affairs Committee met this morning and heard an update on restructuring from Provost Sisson. Dr. Nancy Rudd also discussed the plans for the Regional Campus Trustees meeting to be held some time toward the end of August. At this time, I would like to call on Provost Sisson to present five items for approval.

Provost Sisson:

Thank you, Mr. Skestos. We request approval for the following resolutions:

**THE OHIO STATE UNIVERSITY-MARION
BOARD APPOINTMENT AND RESIGNATION**

Resolution No. 95-95

Synopsis: Approval of a nominee and resignation of a Board member to The Ohio State University-Marion Board is proposed.

WHEREAS the Board of Trustees on July 8, 1994, approved the establishment of The Ohio State University-Marion Board; and

WHEREAS it has been previously stipulated that "The Marion board shall be composed of eleven members appointed by The Ohio State University Board of Trustees in consultation with the president of the university" (one member of the Marion board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

WHEREAS Mr. Ronald Hopwood has regretfully resigned his three-year appointment to The Ohio State University-Marion Board; and

WHEREAS the following named person has been nominated and selected for appointment to The Ohio State University-Marion Board for the term as specified:

Name	Term of Appointment
G. Scott Drew	3 years

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominee be approved as a member of The Ohio State University-Marion Board and that the resignation of Ronald Hopwood from The Ohio State University-Marion Board be accepted, both effective July 1, 1994.

DISTINGUISHED SERVICE AWARDS

Resolution No. 95-96

Synopsis: The awarding of Distinguished Service Awards to eight individuals are recommended for approval.

DISTINGUISHED SERVICE AWARDS (contd)

WHEREAS the President's Executive Committee, upon the recommendation of the Committee on Distinguished Service Awards, nominated and recommended eight individuals for approval by the Board of Trustees to receive the Distinguished Service Award at a time convenient to the University and the recipients:

Charles Babcock
John W. Berry, Sr.
Sheila Castellarin
Charlotte L. Immke
Charles Y. Lazarus
Colleen McMurray
Kathryn T. Schoen
C. William Swank

WHEREAS these awards are given in recognition of distinguished service to The Ohio State University and the awards are in accordance with action taken by the Board of Trustees in 1952:

NOW THEREFORE

BE IT RESOLVED, That the Distinguished Service Awards be approved for awarding as designated above.

HONORARY DEGREES

Resolution No. 95-97

Synopsis: The awarding of honorary degrees for John P. Hirth, David H. Hubel, and Howard T. Odum are recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees awarding of honorary degrees as listed below:

John Price Hirth	Doctor of Science
David H. Hubel	Doctor of Science
Howard T. Odum	Doctor of Science

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

PERSONNEL ACTIONS

Resolution No. 95-98

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the February 3, 1995 meeting of the Board, including the following Appointment, Reappointment of Director, Professional Improvement Leaves, Professional Improvement Leaves--Cancellation, Promotion/Tenure, and Emeritus Titles as detailed in the University Budget be approved.

PERSONNEL ACTIONS (contd)

Appointment

Name: BARRY K. HUMPHRIES
Title: Executive Assistant to the Vice President for Student Affairs
Office: Student Affairs
Effective: November 1, 1994
Salary: \$140,004.00
Present Position: President, Renaissance Group, Inc.

Reappointment of Director

October 1, 1995 through September 30, 1999

Foreign Language Center

Diane W. Birckbichler

Professional Improvement Leaves

RICHARD D. HOWELL, Associate Professor, Department of Educational Services and Research, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

RAYMOND F. JEZERINAC, Associate Professor, Department of Zoology (Newark Campus), effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

MERRY M. MERRYFIELD, Associate Professor, Department of Educational Studies: Humanities, Science, Technological, and Vocational, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

ROHAN SAMARAJIVA, Associate Professor, Department of Communication, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

H. LEWIS ULMAN, Associate Professor, Department of English, effective Autumn Quarter 1994.

Professional Improvement Leaves--Cancellation

ALLAN J. SILVERMAN, Associate Professor, Departments of Philosophy and Classics, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

SHANG-TIAN YANG, Associate Professor, Department of Chemical Engineering, effective Autumn Quarter 1993, Winter Quarter and Spring Quarter 1994.

Promotion and Tenure

Promotion to Associate Professor with Tenure

MARY M. GARRETT, Department of Communication - effective 10/1/94

Emeritus Titles

JAMES L. BATTERSBY, Department of English, with the title Professor Emeritus, effective April 1, 1995.

KATHERINE H. BURKMAN, Department of English, with the title Professor Emeritus, effective April 1, 1995.

DONALD B. COOPER, Department of History, with the title Professor Emeritus, effective April 1, 1995.

PERSONNEL ACTIONS (contd)

Emeritus Titles (contd)

RICHARD T. GARNER, Department of Philosophy, with the title Professor Emeritus, effective April 1, 1995.

MICHAEL L. GEIS, Department of Linguistics, with the title Professor Emeritus, effective April 1, 1995.

FENG-SHENG FRANK HSUEH, Department of East Asian Languages and Literatures, with the title Professor Emeritus, effective April 1, 1995.

RONALD E. LAYMON, Department of Philosophy, with the title Professor Emeritus, effective April 1, 1995.

WILLIAMSON MURRAY, Department of History, with the title Professor Emeritus, effective April 1, 1995.

ROBERT T. ROSS, Department of Biochemistry, with the title Professor Emeritus, effective April 1, 1995.

WILLIAM W. ALLEN, Department of English, with the title Associate Professor Emeritus, effective April 1, 1995.

DANIEL R. BARNES, Department of English, with the title Associate Professor Emeritus, effective April 1, 1995.

MARIO IGLESIAS, Department of Spanish and Portuguese, with the title Associate Professor Emeritus, effective April 1, 1995.

RICHARD T. MARTIN, Department of English, with the title Associate Professor Emeritus, effective April 1, 1995.

BERNARD ROSEN, Department of Philosophy, with the title Associate Professor Emeritus, effective April 1, 1995.

PHILIP B. GRAHAM, Department of English (Newark Campus), with the title Assistant Professor Emeritus, effective April 1, 1995.

FAITH A. KERSEY, Department of English, with the title Instructor Emeritus, effective April 1, 1995.

JANET E. OVERMYER, Department of English, with the title Instructor Emeritus, effective April 1, 1995.

RESOLUTIONS IN MEMORIAM

Resolution No. 95-99

Synopsis: Approval of seven Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

RESOLUTIONS IN MEMORIAM (contd)

Samuel R. Beitler

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 18, 1994, of Samuel R. Beitler, Professor Emeritus in the Department of Mechanical Engineering.

Professor Beitler joined the faculty of the Department of Mechanical Engineering in 1921, after receiving a Bachelor of Mechanical Engineering degree of from The Ohio State University. He served the Department for 33 years until 1954, when he took up the position of director of Budgets and Administrative Assistant to President Howard L. Bevis. He remained in this capacity until 1959. He returned to the Department for 3 more years before retiring and becoming Professor Emeritus. Professor Beitler remained active in the department and the professional community for many years after his retirement. As a faculty member, Professor Beitler was known for his interest in students and for working with them through professional and honorary societies.

Samuel Beitler had an international reputation in the areas of hydraulics and fluid metering devices. He represented the U.S. for more than 30 years on international committees that maintain worldwide standards for fluid flow measurement and properties of steam. He was author of more than 20 major technical articles and co-author of a widely-used textbook on hydraulic machinery.

Professor Beitler was a Life Fellow and Honorary Member of the American Society of Mechanical Engineers, with over 50 years of active participation and leadership roles including: Chairmanships of the Columbus Section, National Local Sections Committee, National Constitution and Bylaws Committee, Research Planning and Executive Committees, Advisory Panel for the National Bureau of Standards, United States Committee for International Standards on Flow Measures, and National Fluid Meter Research Committee. He was Vice President for Region 5 and National Director of Research. He was a member of the engineering and science honorary societies Tau Beta Pi, Pi Tau Sigma, Sigma Xi, Pi Mu Epsilon, and Texnikoi.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Beitler its deepest sympathy. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's realization of the loss that the family, his students, the University and his many friends and associates have sustained.

McHenry Boatwright

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 5, 1994, of McHenry Boatwright, renowned bass-baritone opera and concert artist, and Professor Emeritus in the School of Music.

A native of Tenille, Georgia, McHenry Boatwright earned degrees in voice and piano from the New England Conservatory of Music. Early in his career his success as winner of the Chicagoland Music Festival Contest led to his appearance on the nationally televised Ed Sullivan Show. Further honors included two consecutive Marian Anderson Awards and a Town Hall debut sponsored by the National Federation of Music Clubs Biennial.

With his extraordinarily beautiful voice quality and commanding stage presence, McHenry Boatwright was much in demand in opera and in concert works with orchestras. He appeared with all the leading orchestras of the world including: the New York Philharmonic; the Los Angeles Philharmonic; and the Boston, San Francisco, and Atlanta Symphony orchestras under the direction of such conductors as Eugene Ormandy, Charles Munch, Leonard Bernstein, Michael Tilson Thomas, and Lorin Maazel. Professor Boatwright's singing lives on in his recordings on Decca, RCA, Columbia, Golden Crest, and London labels.

RESOLUTIONS IN MEMORIAM (contd)

McHenry Boatwright (contd)

For his performance in the Hambug State Opera's production of Gunther Schuller's The Visitation, McHenry Boatwright received an unprecedented fifty-one curtain calls. He later performed this role with the same Company at the Metropolitan Opera House in New York City. His fine reputation led to performances at President Carter's Inauguration and for President Eisenhower at Boston Garden. As a memorial to the late President John F. Kennedy, he sang the Brahms German Requiem with the Philadelphia Orchestra conducted by Eugene Ormandy.

McHenry Boatwright won a Grammy Award for his portrayal of Crown in Porgy and Bess with the Cleveland Orchestra under the direction of Lorin Maazel. He was also closely connected to the works of Duke Ellington, receiving a standing ovation for his performance of Ellington's Sacred Music at the Kennedy Center.

Professor Boatwright joined the faculty at The Ohio State University in 1973. He will long be remembered for the closing groups in the recitals he presented there in which he accompanied himself at the piano in his own arrangements of Negro Spirituals. His approach to these beloved songs was one of great devotion and his warmth of spirit touched each member of the audience.

On behalf of the University, the Board of Trustees expresses to the family of McHenry Boatwright its deep sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Wesley P. Cushman

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 1, 1995, of Wesley P. Cushman, Professor Emeritus in the School of Health, Physical Education and Recreation.

Wesley Peables Cushman was born in Auburn, Maine, on November 17, 1908. Professor Cushman graduated from Bowdoin College in Maine with a degree in Chemistry in 1931; studied architecture at Harvard for one year, received his master's degree in health and physical education from Teachers College, Columbia University in 1933; and received his Doctor of Education from Teachers College, Columbia University in 1942. While studying toward his doctorate, Dr. Cushman taught at Moravian College and Theological Seminary in Bethlehem, Pennsylvania, for four years; and as an Associate Professor of Health Education and Director of Health Services at Mankato State Teachers College in Mankato, Minnesota. Shortly after serving as a naval lieutenant in World War II, Dr. Cushman joined the faculty of The Ohio State University as an Associate Professor of Health Education.

Wesley Cushman was an active member of Ohio State's faculty for almost thirty years. During his tenure at Ohio State, Dr. Cushman was primarily responsible for the first-year student requirements for Health Education majors. This was an enormous responsibility. Considered one of the country's better health educators, Wesley Cushman was also well respected nationally. He was a long-standing member of The American School Health Association. Dr. Cushman was also president of the Association for the Advancement of Health Education from 1963-64.

All of his colleagues and former students, who fondly called him "Cush," have described Wesley Cushman as a man who was very amiable and well-liked. Many remember his love for handball and golf.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Cushman its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

RESOLUTIONS IN MEMORIAM (contd)

Harold E. Dilley

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 17, 1994, of Harold E. Dilley, Associate Professor Emeritus in the College of Dentistry.

Dr. Dilley joined the faculty of the College of Dentistry in 1963 as Assistant Professor, after service as a dentist in the United States military for 25 years. He earned his D.D.S. from the University of Iowa in 1933. After a few years in private practice, he joined the U.S. Army Dental Corps as a dental officer. During World War II, he was Chief of the Dental Service at Hammond General Hospital, a 3,600-bed Army Hospital, at Modesto, California. When the United States Air Force was established, he was assigned to the new branch. In 1950, he returned to the University of Iowa, where he taught as Dental Professor of Military Science and Tactics for two years while earning a M.S. in Prosthodontics.

For the remainder of his career in the U.S. Air Force, Dr. Dilley was assigned to various command positions in the U.S. and England, as well as serving as Chief of the Preventive Dentistry and Research Division in the office of the Air Force Surgeon General. He also acted as the Air Force's representative to the National Institute of Dental Research and was a member of the National Institute of Health's National Advisory Dental Research Council.

As a member of the College of Dentistry's faculty, Harold Dilley taught in the section of prosthodontics and served for many years as the College's Coordinator of Student and Patient Relations. He also served as the faculty advisor to Psi Omega Dental Fraternity. Unofficially, he was an advisor to numerous dental students considering careers as military dentists.

On behalf of the University, the Board of Trustees expresses to the family of Professor Dilley its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

J. Bruce Griffing

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 1, 1994, of J. Bruce Griffing, Professor Emeritus in the Department of Entomology.

Professor Griffing earned his B.S., M.S., and Ph.D. degrees from Iowa State University and joined The Ohio State University faculty in 1965 as Mershon Professor of Genetics. Two years later, he began a 17-year period of service as Chairman of the Genetics Department. In 1987, he transferred to the Department of Entomology in order to develop a program in population genetics. He retired as Professor Emeritus in 1988.

Bruce Griffing's research interests were in the areas of theoretical and experimental quantitative genetics, artificial selection theory, and natural selection theory incorporating interaction among individuals. Professor Griffing published numerous articles in professional journals on these topics.

Before beginning his master's degree program, Dr. Griffing held fellowships in Peru and Chile, and served with the U.S. Army in Panama during WWII. He was awarded a National Research Council Fellowship in 1954 to study genetics at Cambridge University, England, with Sir Ronald Fisher. Prior to coming to Ohio State, he had served in a series of research positions in the Genetics Section of Plant Industry at the Commonwealth Scientific Industrial and Research Organization (CSIRO) in Canberra, Australia.

Professor Griffing was a member of several professional organizations, including: the Genetics Society of America; the American Society of Naturalists; and the American Association for the Advancement of Science (AAAS). From 1971-75, he served on The Ohio State University Research Foundation Board of Directors.

RESOLUTIONS IN MEMORIAM (contd)

J. Bruce Griffing (contd)

On behalf of the University, the Board of Trustees expresses to the family of Professor Griffing its deep sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Donald E. Johnston

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 9, 1994, of Donald E. Johnston, Professor of Entomology and Director of the Acarology Laboratory.

Professor Johnston received his B.S. in biology from Wayne State University in 1957, his M.S. in zoology from the University of Maryland in 1961, and his Ph.D. in zoology from Ohio State in 1965.

Donald Johnston, who began teaching at Ohio State in 1967, originally studied snakes, but found the mites living on them even more fascinating. He was considered one of the world's foremost acarologists and was well-known for his work on mites; he was the author of numerous papers on the subject and he and his students were frequent presenters at national and international meetings.

Dr. Johnston played an active role in his department, college and university community, as well as many professional societies, including: the Entomology Society of America; the American Association for the Advancement of Science (AAAS); Society for Systematic Zoology; American Society of Acarologists; and was President-Elect of the International Congress of Acarology.

Professor Johnston had just finished heading the Acarology Laboratory's most successful Acarology Summer Program in its forty-four year history. Known and respected world-wide, the Acarology Summer Program brings distinguished resident and visiting scholars from all over the world together for intense three-week workshops each summer. The Acarology Laboratory and Professor Johnston had also just finished hosting the International Congress of Acarology, attended by 400 of the world's leading acarologists and their students, from 40 different countries.

In addition to his prodigious contributions to expanding the knowledge on mites, Donald Johnston was a dedicated teacher who had trained many of the world's outstanding acarology researchers. He was much respected and admired by the academic community for his scholarship; he was also a much valued friend, who will be remembered for his kindness and unflinching humor.

On behalf of the University, the Board of Trustees expresses to the family of Professor Johnston its deep sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

John A. Schmitt

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 24, 1994, of John A. Schmitt, Professor Emeritus in the Department of Plant Biology.

Professor Schmitt received his B.S. (1949), M.S. (1950), and Ph.D. (1954) degrees from the University of Michigan and a Certificate in Medical Mycology from Duke University Medical School in 1956. Professor Schmitt came to Ohio State in 1955 and one of his major accomplishments as a faculty member was the development of a successful course in medical mycology. He served as chairman of what was then the Botany Department from 1969 to 1974.

RESOLUTIONS IN MEMORIAM (contd)

John A. Schmitt (contd)

Professor Schmitt will be remembered by many of his students as an enthusiastic teacher and sympathetic mentor whose door was always open to them. In addition to his courses on the Columbus campus, he taught aquatic mycology at Stone Laboratory in the summers of 1960, 1963, 1965, 1967, and 1969.

Professor Schmitt was a member of several professional and honor societies, among them: the Botanical Society of America; the American Institute for Biological Sciences; the American Society for Microbiology; the Mycological Society of America; and Sigma Xi.

His research and that of his graduate students was primarily in the field of medical mycology and he published his work in that area in numerous papers and in several professional journals.

Professor Schmitt served as Director of the General Biology Program from 1978 to 1986. He retired from the University in 1987.

On behalf of the University, the Board of Trustees expresses to the family of Professor Schmitt its deep sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed in the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Skestos, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Kessler, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, and Amb. Wolf.

Mr. Skestos:

That concludes my report.

Mr. Kessler:

Thank you, Mr. Skestos. Yes, Mr. Brennan?

Mr. Brennan:

Mr. Chairman, as a member of the Educational Affairs Committee I would like to make an observation, which I have made before in a different context. The four of us sit on Regional Boards: Mr. Skestos sits on the Newark Board, Mr. Celeste is on the Lima Board, Mr. Patterson on the Mansfield Board, and I sit on the Marion Board.

As you know, this is a new relationship that we have with those Regional Campuses. As I have previously stated, and I just cannot emphasize too strongly, the enormous pride that those campuses have in being associated with The Ohio State University, which each of us have witnessed when we have attended meetings in those areas. This represents an enormous amount of potential for us. We are the only university in this state that has four Regional Campuses.

The Regional Campuses would like to engage in distance learning with us. I charge the administration of this University and -- Dr. Gee, I know, supports this -- to really aggressively pursue the ability to tie distance learning to those campuses, so that they can advance what they do regionally. We have heard this strongly from the Regional Campuses and we would just like to -- in the presence of this Board meeting -- emphasize the desirability in making that policy for Ohio State, so that we can be the leader in that kind of activity. With the enthusiasm that they have and coupled

EDUCATIONAL AFFAIRS COMMITTEE (contd)

Mr. Brennan: (contd)

with their desire to do this, it represents an enormous opportunity.

personally am very proud to be associated with the Marion Campus and, I think, my fellow Trustees feel the same way about their respected Campuses as well.

Mr. Kessler:

Thank you, David. You have made a very good point and I appreciate you bringing it up. You may note that our next Board meeting will held at the Newark Campus. We try once a year to go to one of the Regional Campuses and this year it is Newark.

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FISCAL AFFAIRS COMMITTEE REPORT

Mr. Shumate:

Earlier this morning, the Fiscal Affairs Committee met and heard the Second Quarter Budget Report from Vice President Bill Shkurti. The Committee also received an updated presentation from Vice President Linda Tom on the Health Benefits Program.

(See Appendix XXXVIII for a chart on the FY 1995 Second Quarter Budget Report, page 653.)
(See Appendix XXXIX for a chart on the 1995-96 Medical Benefit Plans, page 655.)

At this time, I would like to recommend four resolutions for approval:

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS

Resolution No. 95-100

October - December 1994

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed:

WHEREAS the Purchasing Policy of The Ohio State University, adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, provides that the President and/or the Vice President for Business and Administration may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists, or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Vice President for Business and Administration has submitted a report on waivers of competitive bidding requirements granted for the period of October - December, 1994; and

WHEREAS during the period covered, the Vice President for Business and Administration, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 59 waivers of competitive bidding requirements for annual purchases totaling approximately \$5,648,700.00, as shown on the enclosed exhibit:

NOW THEREFORE

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS (contd)

October - December 1994 (contd)

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of October - December 1994, is hereby accepted.

(See Appendix XL for background information, page 657.)

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS**

Resolution No. 95-101

RICHARD AND ANNETTE BLOCH CANCER SURVIVOR'S PLAZA

DINING COMMONS RENOVATION - PHASE I, NORTH AND MORRILL COMMONS

ADDITIONAL SMALL PROJECTS:

University Hospital Clinic - First Floor Offices
Rhodes Hall Atrium Refurbishing
Prior Health Science Library - Medical Heritage Center
ADA Modifications and Signs at ATI and Marion, Lima and Mansfield Campuses
Lima Campus - Cook Hall Library Renovations
Lima Campus - Reed Auditorium Renovation
Lima Campus - Reed & Cook Halls Loading and Access Road
Fontana Lab - Electron Optics Facility Renovation
Temporary Relocation of Chemistry Teaching Labs
Office of Academic Services Relocation Renovation

Synopsis: Authorization to employ architectural/engineering firms and request construction bids for the listed projects is requested.

WHEREAS the University has received a generous gift from Richard and Annette Bloch to construct a plaza on the northeast corner of Lane Avenue and Olentangy River Road including sculpture, walls, seating area, new walkways, an open one story structure with a fountain and interactive computer, and a connector walk to the Fawcett Center with a six space parking area; and

WHEREAS the total estimated project cost is \$1,271,000 and the total estimated construction cost is \$985,000, with funding provided by a gift (\$1,000,000) and University funds (\$271,000); and

WHEREAS authorization to secure planning services, a food service consultant, and a design firm and to request construction bids for Phase I of the Dining Commons Renovation project was approved by the Board of Trustees on November 16, 1987 and July 7, 1989; and

WHEREAS this project has been placed on hold by Residence and Dining Halls pending occupancy and budget issues and Residence and Dining Halls now desires to proceed with the renovation of North and Morrill Commons to replace outdated food service equipment and minor physical modifications to the existing kitchen, serving, and dining spaces; and

WHEREAS the total estimated project cost is \$425,000 and the total estimated construction cost is \$399,700, with funding provided by Residence and Dining Halls; and

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS (contd)**

WHEREAS University Hospitals desires to proceed with renovation of a suite of general offices on the first floor of the Clinics building to provide outpatient examination areas; and

WHEREAS the total estimated project cost is \$305,000 and the total estimated construction cost is \$260,000, with funding provided by University Hospitals; and

WHEREAS University Hospitals desires to proceed with renovation of the Atrium between Rhodes and Doan Halls to include the installation of a new ceiling, new lighting, painting of the north wall along Doan Hall, and cleaning of the sculpture; and

WHEREAS the total estimated project cost is \$325,000 and the total estimated construction cost of \$300,000, with funding provided from University Hospitals; and

WHEREAS the Offices of Health Sciences desires to proceed with the renovation of the fifth floor of the Prior Health Sciences Library into a Medical Heritage Center; and

WHEREAS the total estimated project cost is \$300,000 and the total estimated construction cost is \$240,000, with funding provided from a gift from the Academy of Medicine of Columbus and Franklin County; and

WHEREAS the University desires to proceed with numerous modifications and signage to comply with the Americans with Disabilities Act at the Agricultural Technical Institute in Wooster and at the Marion, Lima and Mansfield Campuses; and

WHEREAS the total estimated project costs are \$132,001 and the total estimated construction cost is \$115,100, with funding provided by the Board of Regents; and

WHEREAS the University desires to proceed with renovation of the Cook Hall Library on the Lima Campus to replace the existing finish flooring and cooling tower and an upgrade of the library entrance, security system, and lighting system; and

WHEREAS the total estimated project cost is \$130,000 and the total estimated construction cost is \$109,000, with funding provided by House Bill 715; and

WHEREAS the University desires to replace the 25 year old lighting and sound systems and to renovate the auditorium lobby in Reed Hall on the Lima Campus; and

WHEREAS the total estimated project cost is \$85,000 and the total estimated construction cost is \$71,000, with funding provided by House Bill 715; and

WHEREAS the University desires to remove the existing access roads, improve drainage, rebuild road base, and re-pave access to Reed and Cook Halls loading docks on the Lima Campus; and

WHEREAS the total estimated project cost is \$65,000 and the total estimated construction cost is \$55,000, with funding provided by House Bill 715; and

WHEREAS the University desires to renovate rooms within Fontana Laboratory to house the campus wide electron optics facility to support research throughout the campus; and

WHEREAS the total estimated project cost is \$350,000 and the total estimated construction cost is \$316,000, with funding provided by a grant from the Board of Regents (\$100,000) and various University departments (\$250,000); and

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS (contd)**

WHEREAS the University desires to renovate space within Koffolt and Fontana Laboratories to temporarily house the Department of Chemistry's Analytical Chemistry, Physical Chemistry, and Instrumentation Analysis laboratories during the rehabilitation of the McPherson Laboratory; and

WHEREAS the total estimated project cost is \$500,000 and the total estimated construction cost is \$420,000, with funding provided by Central University funds; and

WHEREAS the University desires to renovate space within Graves Hall to house the Office of Academic Services staff during renovation of the Prior Health Sciences Library; and

WHEREAS the total estimated project cost is \$325,000 and the total estimated construction cost is \$270,000, with funding provided by the College of Medicine:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for these projects and that the fees for these services be negotiated between the firms selected and the State of Ohio, Division of Public Works or the University as appropriate; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids on these projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to recommend the award of contracts to the Department of Administrative Services, Division of Public Works or issue contracts with all actions to be reported to this Board at the appropriate time.

(See Appendix XLI for maps, page 659.)

**LEASE OF LAND FOR THE PROPOSED
EDISON JOINING TECHNOLOGY CENTER
APPOINTMENT OF LEASING AGENT**

Resolution No. 95-102

Synopsis: The appointment of The Ohio State University Research Foundation as the agent of The Ohio State University pursuant to R.C. 165.20 for the limited purpose of leasing land to the Edison Welding Institute in accordance with the prior resolutions of this Board is recommended.

WHEREAS in August 1994 this Board approved the leasing of land in the University's West Campus Research Park to the Edison Welding Institute for the purpose of construction of a new joining technology center, and in October 1994 authorized the University to enter into agreements with EWI for appropriate shared use of this facility; and

WHEREAS the execution of the lease under the University's authority as set forth in R.C. 165.20 will allow Edison Welding Institute to obtain the necessary financing for the facility; and

WHEREAS R.C. 165.20 requires the University to appoint a nonprofit corporation to act as its agent in the leasing process:

NOW THEREFORE

**LEASE OF LAND FOR THE PROPOSED
EDISON JOINING TECHNOLOGY CENTER
APPOINTMENT OF LEASING AGENT (contd)**

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized, in the name of the Board of Trustees, to enter into such agreements as necessary to appoint and direct The Ohio State University Research Foundation as the agent of The Ohio State

University to negotiate and execute a long-term land lease with the Edison Welding Institute for the construction of the Edison Joining Technology Center on such terms and conditions as were set forth in the prior resolutions adopted by this Board.

**CHANGE IN THE OHIO STATE UNIVERSITY
COLLEGE OF MEDICINE PRACTICE PLAN**

Resolution No. 95-103

Synopsis: A change in The Ohio State University College of Medicine Practice Plan as adopted July 1, 1985, is proposed.

WHEREAS on March 3, 1978, this Board originally adopted a medical practice plan which governed the relationship between the regular faculty of the College of Medicine who were required to practice medical and other health care professions in order to meet their academic mission; and

WHEREAS this plan has been revised from time to time, the last revision being July 1, 1985, such plan and all revisions having been filed pursuant to Chapter 111.15 of the Ohio Revised Code as Rules 3335-91-01 through 3335-91-11; and

WHEREAS consistent with usual and customary academic and administrative practices, it was determined that appropriate review and evaluation of this plan should be made; and

WHEREAS the committees which was appointed by the Vice President for Health Sciences to review the medical practice plan and make appropriate recommendations relative to any changes or modifications thereto has completed its review:

NOW THEREFORE

BE IT RESOLVED, That the aforesaid Ohio State University College of Medicine Medical Practice Plan is hereby amended and adopted in the amended form attached hereto and incorporated herein, to become effective July 1, 1995; it is being understood that the newly adopted plan will supersede and render null and of no effect the Medical Practice Plan adopted by this Board on July 1, 1985; and

BE IT FURTHER RESOLVED, That if any portion of this Medical Practice Plan as adopted pursuant to this resolution is invalidated by a court of law, such determination shall not affect any other part of this Practice Plan.

Upon motion of Mr. Shumate, seconded by Amb. Wolf, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Kessler, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, and Amb. Wolf.

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AGRICULTURAL AFFAIRS COMMITTEE REPORT

Mr. Celeste:

This morning the Agricultural Affairs Committee met and discussed long-range planning with Drs. Bob Moser, Keith Smith and L. H. Newcomb.

We focused primarily on two areas: the first being the Project Reinvent, which we talked about briefly some time ago. This project is being funded by the Kellogg Foundation to conduct a futuring process. One of the things that was pointed out is that not only is this appropriate for the College of Food, Agricultural, and Environmental Sciences, but it is appropriate for the University, and it is a model for us to be able to share throughout the University. They are in the midst of this process now and have a wide variety of external partners participating in it. They are currently conducting focus group sessions with 19 groups, seven on campus and 12 off-campus, and will use the input from these sessions by bringing together 70 people in a future search conference in April. During this conference they hope to have the template for the vision for the year 2020 take shape.

The second area we focused on was CQI. We received an update on the College's efforts in Continuous Quality Improvement. As you know, many folks from the University participated in the Ford sponsored Symposium last September. The College of Food, Agricultural, and Environmental Sciences, formed a College CQI Committee, which has already held several meetings and has a process well in way toward implementing a CQI process. That concludes my report, Mr. Chairman.

Mr. Kessler:

Thank you, Mr. Celeste.

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Mr. Kessler:

While we have an extra minute, would you like to update us on your activity and what is going on in the Research Park?

Mr. Celeste:

Certainly, Mr. Chairman. One of the activities that we have going on at the present time is a strategic planning process for the Research Park, located on the West Campus. We have employed consultants in the process to bring together a group of folks both inside and outside the University to define the mission and to do some long-range planning and strategic development planning for the Park. This will include taking a look at some other parks around the country that might have comparable situations that we could use. There is a pretty exciting dynamic going on within that committee now. We hope to be back to this Board in about two months with some recommendations as a result of that work.

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March 3, 1995 meeting, Board of Trustees

Thereupon the Board adjourned to meet Friday, April 7, 1995, at The Ohio State University Newark Campus, Newark, Ohio.

Attest:

Robert M. Duncan
Secretary

John W. Kessler
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND ELEVENTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, April 7, 1995

The Board of Trustees met at its regular monthly meeting on Friday, April 7, 1995, at The Ohio State University-Newark Campus, LeFevre Hall, Newark, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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April 7, 1995 meeting, Board of Trustees

The Chairman, Mr. Kessler, called the meeting of the Board of Trustees to order on April 7, 1995, at 10:00 a.m. He requested the Secretary to call the roll.

Present: John W. Kessler, Chairman, Milton A. Wolf, Leslie H. Wexner, Alex Shumate, Michael F. Colley, George A. Skestos, James F. Patterson, Amira N. Ailabouni, and Thomas C. Smith. Fred L. Dailey, Director of the Ohio Department of Agriculture, was also in attendance.

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Mr. Kessler:

At this time, I would like to announce that the Personnel Committee of the Board of Trustees of The Ohio State University has elected the officers for the 1995-96 year: Milton A. Wolf, Chairman; and Leslie H. Wexner, Vice Chairman. Congratulations to both of you.

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PRESIDENT'S REPORT

President Gee:

Ladies and gentlemen, what a lovely day and a wonderful occasion to be here at this beautiful campus. I have been here a number of times and take great pride in it. My colleagues and I know that the Board is pleased to be meeting in this beautiful facility which was dedicated only a year ago. It was appropriately named for one of Ohio State's great friends, and a driving force in the progress of this campus, Howard LeFevre. Howard, will you please stand and let us recognize you. He is Trustee Emeritus for this campus and, I might note, supports numerous scholarships for Newark students.

It was almost exactly a year ago that this board appointed Dr. Rafael Cortada to his post as director and dean. In his few short months here, much has been accomplished and much is underway. He will report to this board shortly. Dr. Cortada, we thank you very much for allowing us to be here and be part of this occasion.

Not only are we proud of the more than 1,500 students enrolled at Ohio State Newark, but also of the many students from Licking County who attend the Columbus Campus. Please send us more students like Scott Bailey, who has attended classes at both Newark and Columbus. He is a graduate of Watkins Memorial High School and is a National Merit and Distinguished Scholar majoring in Chemical Engineering.

And Joelle Luedtke from Newark High School who is a Medalist Scholar in Mechanical Engineering. Joelle is planning to attend Georgetown Law School next year. I might note, that these are only two students among many, many, many who bring great honor to our university and to this community.

This past month, two faculty members received the highest honor of the American engineering profession. Professor Robert Wagoner, chair of the department of materials science and engineering, and Professor Robert Kouyoumjian, professor emeritus in the department of electrical engineering, each were elected to the National Academy of Engineering.

As these faculty members and others develop new technologies, we must explore ways to transfer these discoveries to the community. As a first step, we are asking today for board approval of a pilot project, PreComp, Inc., designed to study the

PRESIDENT'S REPORT (contd)

President Gee: (contd)

merits of commercialization of faculty-developed technology that is owned by the university.

Psychology professor Barbara Andersen was invited to participate in the White House Briefing on Women in Science and Technology, looking at the role of women in the sciences. Professor Andersen's research is on the psychological aspects of cancer.

The Department of Psychology was one of the many Ohio State programs recognized by the *US News & World Report* in its recent ranking of graduate programs. The magazine ranked the Ph.D. programs of several disciplines in the liberal arts. Political Science ranked 17th in the nation; psychology 24th; and sociology 25th. I might note, that despite the fact that I don't like these rankings -- because we are doing considerably better all of the time -- I think that they are getting better at doing their job.

The College of Education ranked 9th among 223 doctoral programs in the nation. Six specialty areas within the college were ranked in the top 5, and we were rated third in research activity and first in vocation/technical education, something enormously important for this state. Also highly rated were graduate programs in nursing, business, engineering, and law.

Let me note that two Case Western Reserve programs represent the only other Ohio school mentioned in the ranking. A look through the survey also clearly points out the strength of the Big Ten institutions, who together form the top ranks in many fields.

I might just note this for the Board, that of the fifteen major public universities in this country by ranking, ten of them are in the Big Ten. Sometimes we think of the Big Ten as being just an athletic conference, the truth of the matter is that we are truly an academic conference. Really a remarkable achievement for a group of major Midwestern universities.

At the top this year in intercollegiate athletics was our synchronized swimming team. Under interim coach Tammy Hunt, the team captured the National Collegiate Title for the 17th time -- 11th in a row.

The Lantern captured several regional honors last week from the Society of Professional Journalists. Ohio State received five Mark of Excellence Awards, including Best All-Around Newspaper in Ohio, Michigan, West Virginia, and western Pennsylvania.

This is International Week on campus, and the Director of the Peace Corp, Carol Bellamy, is speaking today as part of the program. Monday evening, Professor Elie Wiesel addressed a full Mershon Auditorium audience as part of the dedication of the new home of our Hillel Foundation. The Wexner Jewish Student Center is a magnificent, a truly remarkable addition to our neighborhood. If that memorable event was any indication, the enhanced programming of Hillel will make a significant contribution to student life at the university.

I would just note for those of you who are present, that Professor Wiesel's remarks were not only stirring, they were quite moving. He sang a song at the end -- my

PRESIDENT'S REPORT (contd)

President Gee: (contd)

understanding being that that is one of the few times that he has ever done that. I think that we were truly honored to be part of that occasion.

I also want to thank the members of the Board for co-chairing a wonderful tribute to Speaker Vern Riffe this week. The Vern Riffe Professor of Government and Politics will certainly become a prestigious faculty position.

This afternoon, we are breaking ground for the Richard and Annette Bloch Cancer Survivor's Plaza at the northeast corner of Lane Avenue and Olentangy River Road.

This park adds another dimension to our cancer-fighting efforts. The park will focus on hope and success, and is a public garden for inspiration and enjoyment. While it will stand on its own, the Bloch Plaza will be part of the Chadwick Arboretum.

Tonight, the Department of Athletics and the Buckeye Boosters are hosting the 35th anniversary celebration of Ohio State's 1960 National Championship Basketball Team. Lucas, Havlicek, Knight, Coach Taylor -- all members of that team are expected to be there, as will more than 1,000 guests.

I can't resist mentioning that in 1960, I was a teenager in Vernal, Utah. Ohio State's wonderful team lost only 3 games all year, on their way to the national championship, and one of them was in Salt Lake City, to my alma mater, the University of Utah! I suspect I shouldn't bring that up tonight, but nonetheless, my father was at that game and remembered greatly Ohio State losing that evening. I know that he would be awfully proud that I am affiliated with this great university now.

Thank you very much, Mr. Chairman, that concludes my report.

Mr. Kessler:

Thank you. I might mention that this Board of Trustees has the responsibility of evaluating President Gee's performance on an annual basis. When we were fortunate to hire President Gee five years ago, we said that we would do an internal evaluation with Dr. Gee on an annual basis and in the fifth year we would do an external evaluation. We were fortunate to get Dr. Peter McGrath, President of the National Association of State Universities and Land-Grant Colleges and the former President of the University of Minnesota, to come in and spend several days talking with us -- the faculty, students, and community leaders -- about the performance and the job that Dr. Gee has done at Ohio State during these past five years.

I would like to read just one paragraph of the report that Dr. McGrath gave to us just yesterday, and its summary conclusion is, "E. Gordon Gee is unquestionably the most effective and dynamic Ohio State president in recent memory. He has provided courageous and excellent leadership to Ohio State at a difficult time for American higher education and for a university that is one of the largest and most complex in the United States.

The main concern should be two-fold: 1) to work for improvements -- these are always necessary and possible in the performance of Dr. Gee and the Trustees, who are ultimately responsible for Ohio State; and 2) to keep the momentum for change and restructuring going, and relatedly to retain Dr. Gee's services at Ohio State for more years to come in the future."

PRESIDENT'S REPORT (contd)

Mr. Kessler: (contd)

The Board shares unanimously in this evaluation of Dr. Gee during these past five years. I wanted to publicly say what we think, and if I were his professor giving him a grade, the whole Board, I think, would give Dr. Gee an A to an A+.

Congratulations.

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**REPORT ON THE OHIO STATE UNIVERSITY-
NEWARK CAMPUS**

Mr. Kessler:

I would next like to call on Dean Cortada to report on the Newark Campus. Dean Cortada, I would also like to thank you very much for hosting us today, we are privileged to be here on this beautiful day.

Dean Rafael Cortada:

Good morning. I would like very much to welcome all of you to the Newark Campus. We take great pride in being the oldest and the largest of the Regional Campuses, and in many ways the pacesetters. Initially, I would like to thank this Board for the vote in April 1994 that made me part of Ohio State University. I have enjoyed my time since July 1994 when I reported, and I look forward to giving you my very best.

I would like to move very quickly through the highlights of the activities on the campus during the past year. To begin with, we are unique in the State of Ohio inasmuch as we are co-located, but at the same time you have joint or single leadership of the two institutions. The co-location of partnership on this campus proceeds with civility and cooperation, and is the model for the State of Ohio. The ability of the Technical College and Ohio State University to carry out the joint search with all of the implications involved would indicate the degree of civility, cooperation, and compromise that exists in that relationship.

In addition to this, we have been carrying forward -- and this is an ongoing process -- a transfer credit matrix project in which every course at the Central Ohio Technical College is being articulated with Ohio State University through the academic departments. This is a kin to bureaucratic trench warfare, but at the same time it represents the only conclusive way to secure articulation. So far 204 COTC courses have been reviewed: 60 have been given full credit; 50 have been given special credit, which means Ohio State University has no equivalent; 25 have been given technical credit; and the remainder are still ongoing.

The one problem we have here is that we have not been able to secure articulation of our nursing program at the Technical College with Ohio State University. Consequently, we have Franklin University on this campus offering the baccalaureate degree in nursing. We hope though, within the next academic year, to begin dialogue with the College of Nursing to provide Ohio State as an alternative for the Technical College graduates.

I would like at this point to thank the departments and the colleges of Ohio State University for their cooperation and for the willingness to compromise and work closely with both Ohio State University, represented by Tom Hayes of the Math

**REPORT ON THE OHIO STATE UNIVERSITY-
NEWARK CAMPUS (contd)**

Dean Cortada: (contd)

department, and Central Ohio Technical College, represented by Judy Rayburn. They have done a very good job for the public and for our students.

At the same time, we are also pursuing the possibilities of seeking cross listing and dual enrollment with the Technical College to begin the process of eliminating duplication from our course offerings. This will provide the public more options and will also assure that the Technical College and Ohio State University aren't duplicating offerings. The public, to a very large degree, wants access to both institutions for their own unique objectives and we are looking for ways within the existing parameters to provide that.

The Ohio State University at Newark has also taken the initiative of reaching out more aggressively to serve the business community. A survey was taken during the past Autumn of about 1,000 people working in thirty businesses in Licking, Knox, and Coshocton Counties. On the basis of that feedback, we actually increased the course offerings to businesses on site and we began to structure the course offerings in the directions that were requested. The response of the business community has been slow up until now but to a very large degree we view this as a continuing dialogue that is going to take time for the business community to accept and recognize.

To my left, you will note a very impressive structure -- the carillon represents a sign of the commitment that the community has had to this campus. That carillon is a gift from the Newark community in honor of Everett Reese and was built with privately raised funds. The funds include an overage above and beyond the monies used to erect the carillon that will be allocated to a scholarship. So this is, in every sense of the word, a living -- it does play Carmen Ohio -- and student-oriented memorial.

We are in the process also now of working with Mr. Howard LeFevre, who has long been involved in support of the Newark Campus, as he builds the Institute of Industry and Technology in Newark. We hope that the Institute is going to be affiliated with both The Ohio State University at Newark and the Central Ohio Technical College, and will provide an outlet for students at this campus to enjoy internships.

We would like to thank you also, by the way, for the creation of the new Board of Trustees at Newark, which has begun to meet and function. Some members of the Board will be joining you for lunch and we find that this is going to be a very useful advocacy for the campus.

Finally, in closing, I would like to introduce Dr. Paul Panek, sitting to my right. Dr. Panek is a psychologist specializing in gerontology and psychology of aging. He has been a very valuable partner and guide as I have become oriented to the campus.

So again, I would like to welcome you to the campus. All is well at the campus. We recognize that there are difficult times, but I hope that this campus is going to have the creativity to be resilient and creative as we move forward. Thank you very much.

Mr. Kessler:

Thank you, Dean Cortada.

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**PRESENTATION BY LAURA ARNOLD,
PRESIDENT OF THE STUDENT BAR ASSOCIATION**

Mr. Kessler:

I would next like to call on Ms. Laura Arnold, President of the Student Bar Association. Welcome.

Ms. Laura Arnold:

Chairman Kessler, Ms. Sharkey, President Gee, and members of the Board, my name is Laura Arnold and I am the President of the Student Bar Association of The Ohio State University College of Law. As many of you may know, the Student Bar Association is the governing body of the College of Law and as President, I am the elected representative of the 670 students who are currently enrolled in the College of Law.

Since I arrived at the College of Law in 1992, there has been two issues that have been pressing on the students' minds and those issues have involved the present College of Law diploma. The first of the issues is the language, "in the Year of Our Lord" which appears on the face of all Ohio State University diplomas and, in particular, the diploma of the College of Law.

The second issue is the size of the law school diploma. Now I don't have a law school diploma yet, but I do have an undergraduate diploma. This is the size of the diploma, it is an 8 1/2" by 11" diploma, and this is the size of the diplomas of most of the other law schools in the Sixth Circuit. So you can mat ours onto one of theirs.

It has been three years coming before we finally had the opportunity to come and speak with you. Over those three years, the students have signed many petitions, they have held many elections both formal and informal, they have petitioned the administration and the faculty, and they have received the support of both the administration and the faculty in their efforts.

All diplomas that are issued by The Ohio State University contain the following language, "in the Year of Our Lord." This language not only fails to take into account the religious diversity of the students in the College of Law, it also violates the Establishment Clause of the First Amendment of the Constitution.

While it is true that, as American citizens, we are required to live by the same calendar, the meaning of that calendar differs from student to student. For example, many students who are not of the Christian faith delineate time based on a secular standard, Common Era and After the Common Era (C.E. and A.C.E.), rather than delineating time based on the birth of Jesus Christ (B.C. and anno Domini or A.D.). Others deal with the issue by assuming that as American citizens, they have no choice but to succumb to the majority views and to accept the Christian calendar as their own. And they do so, but at the same time they ponder the meaning of the Constitution's promise of a separation of church and state.

Both the Supreme Court of the United States and the Sixth Circuit Court of Appeals have had several opportunities to evaluate analogous situations. The Courts have repeatedly held that government may not "symbolically or literally place a seal of approval on one religious view -- the Christian view." Nor may the government "invoke Jesus as the savior." The support of religious acts and symbols by public schools has been held to violate the accommodation we made long ago with the religious traditions and history of this country. That accommodation demands "a

**PRESENTATION BY LAURA ARNOLD,
PRESIDENT OF THE STUDENT BAR ASSOCIATION (contd)**

Ms. Arnold: (contd)

neutral state designed to foster the most extensive liberty of conscience compatible with similar or equal liberty for others." Though the language, "in the Year of Our Lord," appearing on law school diplomas may appear minimal to the majority of students, many of us see it as a governmental statement favoring one religious group and downplaying others. It is the rights of those few that the Establishment Clause of the First Amendment and the Bill of Rights were designed to protect.

If the diplomas stated, "in the Year of Our Lord, Jesus Christ," there would be no question whether or not they violated the First Amendment. Certainly the omission of the quote "Lord's" proper name renders the diplomas no less constitutionally defective. The language, "in the Year of Our Lord," implies that all Ohio State graduates acknowledge the same Lord -- that Lord being Jesus Christ. It also implies that all Ohio State graduates acknowledge "any Lord," any higher being or supreme power. Not only does the identity of a higher being vary from student to student, but in fact many students do not acknowledge the existence of a higher being or "Lord" at all. The placement of this language on law school diplomas clearly therefore endorses a particular religion over others, in direct contravention of the First Amendment of the United States.

We recognize that this language has been on Ohio State diplomas since the inception of the University, and we acknowledge the weight and the comfort associated with long-time tradition. But we firmly believe, that the students' interest in receiving non-denominational diplomas outweighs the comfort of tradition. We have dedicated at least seven years of our lives, each of us, in pursuit of our Juris Doctor degrees, and we intend to proudly display our Ohio State diplomas on our office walls for the next 30 to 50 years. The psychological sting that many of us feel upon seeing the language, "in the Year of Our Lord," on our diplomas tarnishes the pride and devotion that we feel toward our alma mater.

It could be argued that the language "in the Year of Our Lord," is necessary to clear up any confusion about the century in which we graduate. However, that argument is unfounded. The language "in the year nineteen hundred and ninety-five" is universally understood.

There is no question whether or not we received our degrees before or after the Common Era. And with each passing year the possibility of any confusion diminishes. Clearly, therefore, there is no secular purpose that justifies the language "in the Year of Our Lord," being on the College of Law diplomas. There is no doubt that the reference to "Our Lord," implies, Jesus Christ, and therefore advances a particular religion. The Establishment Clause of the First Amendment demands, that the language be removed from the diploma and the University's desire to retain the respect and loyalty of its law school graduates requires no less.

The second issue is the size of the diploma. Our concern about the size of the diploma focuses on three simple factors: the national status of The Ohio State University College of Law; the level of commitment required to obtain the Juris Doctorate degree; and the stature of the profession to which we aspire. Any one of these factors, when considered alone, would be sufficient grounds for this Board to respond to our request, but considered together these factors provide a compelling argument in favor of positive action by the Board.

**PRESENTATION BY LAURA ARNOLD,
PRESIDENT OF THE STUDENT BAR ASSOCIATION (contd)**

Ms. Arnold: (contd)

The Ohio State University College of Law has increased in ranking over the past year. It attracts students from all fifty states. As the top-ranked law school in Ohio, Ohio State attracts the best and the brightest, from all over the country and from all over the world. The students that come to Ohio State have high educational expectations and ambitious career goals. The "diploma," is the single tangible item that commemorates the law school experience, has served as a professional "calling card" since the dawn of modern universities, more than 900 years ago. Historically, the diploma has embodied not only a statement about the graduate, but a statement about the college from which the graduate comes and from the college.

Today, law school diplomas proudly adorn the office walls of legislators, judges, attorneys, executives, and other respected leaders of our community. Their visual and symbolic impact continues to speak a powerful message about the university from which they derive. The Ohio State University College of Law diploma, indistinct and unimpressive in size, embodies a silent yet potent message, one that is certainly not commensurate with its stature.

We believe that the appearance of our diplomas should reflect the commitment and labor involved in their attainment. As students at The Ohio State University College of Law we spend on average twelve hours a day studying for and attending classes. That doesn't even begin to take into account the countless hours that students spend involved in academic, cultural, political, and community-related activities, that carry the Ohio State name into the community and beyond the immediate community. The completion of this demanding program and the receipt of the Juris Doctor degree is a significant achievement in every law students' life.

Furthermore, upon graduation law students become alumni; alumni who will be walking advertisements of The Ohio State University, and, in particular, the College of Law; alumni whose support will be needed to assist the University in future efforts to improve and expand; alumni who will be in a financial position to enthusiastically offer that support when asked. Contributions of law school alumni currently amount to well over \$1 million annually, and include extensive goodwill efforts to promote and support the University and College in nonpecuniary matters.

Today, you have the opportunity to make a strong statement of commitment to Ohio State law graduates by means of a simple and inexpensive decision. This statement not only addresses the concerns of the law students currently enrolled at Ohio State, but effects alumni worldwide, who have a strong interest in promoting The Ohio State University College of Law.

We take a great deal of pride in our law school and in our degrees. We therefore implore you to grant us a diploma commensurate with our efforts; a symbol to show the world the prominence of our alma mater.

I would be happy to entertain questions.

President Gee:

Laura, let me just respond to you, if I can, and I welcome further discussion. First of all, we have trained you well. That was a wonderfully articulate statement and I'm proud to have you as one of our graduates, I really am.

**PRESENTATION BY LAURA ARNOLD,
PRESIDENT OF THE STUDENT BAR ASSOCIATION (contd)**

President Gee: (contd)

As you know, I am a lawyer by training -- a constitutional lawyer. We could probably argue about this all day. We do have one of the brighter constitutional lawyers in this country -- Judge Robert Duncan -- who says that this clearly is not a violation of the Establishment Clause and, in fact, there have been a number of those cases looked at in that regard. Now that does not go to the personal feelings, but it does go to the issue of whether or not this University is in violation, but we stand by the ruling of our General Counsel.

The second issue is should we continue it and should we reform both the size and the structure of the diploma? This is a large institution -- we graduate more students both at the undergraduate and graduate-level than any single university in the country. The law school already marches to a slightly different drum. You are on semesters -- which I fully applaud -- and hope that the rest of us will follow shortly. But to unilaterally issue a diploma of difference to you, via the rest of our students, we think would not be in the best interest of the law school or the students.

By the way, I've responded to the Dean of the College and he and I have gone back and forth on this issue. He has been a very strong advocate on behalf of the students and the administration of the law school. He has made it very clear that he supports the students on this issue.

I have already talked to the Provost about this because this is also a faculty matter of major proportions. The University administration -- given the academic structure of the University -- cannot unilaterally change this as a matter of academic precedent. I think that you have made a very important statement and it should be taken very seriously. This is not one of these things that we say and then we don't do. So what I would like to do is have the Provost and our Senate leadership establish a committee -- and I don't like committees that will just drag on -- to take a look at this diploma, not only for the law school but for the general University. Have this committee determine exactly what we are going to do and we will do that immediately. And if we do change the size of the diploma or the language, we will allow everyone to have a retroactive size.

I must say that I am a graduate of a distinguished law school, Columbia, and my diploma is smaller than yours. I hope that it doesn't diminish my ability to be able to perform. So I would just make a note of that, but I think your point is very well taken. I want you to transmit back to the students that today I requested the Provost, the Chair of Steering, and the Chair of our Faculty Council to immediately pursue this issue. Let us do come to a final conclusion for our students because this is an issue that has been raised and needs to be answered, and we will do that.

Ms. Arnold:

Are you referring to the size of the diploma, sir, or both issues?

President Gee:

Both the size and the language. I think that you have raised legitimate issues and we need to answer those, but we need to answer them within the context of all students, graduate and undergraduate.

**PRESENTATION BY LAURA ARNOLD,
PRESIDENT OF THE STUDENT BAR ASSOCIATION (contd)**

Ms. Arnold:

Would it be helpful if I went to the Interprofessional Council and sought their support?
Would that make any difference?

President Gee:

You don't need to have their support; we are simply going to move forward.

Ms. Arnold:

Okay.

Mr. Wexner:

I suggest, Jack, that you appoint a Trustee to be on that committee, whether as an officio or ex-officio. I have a clear interest in design, so I volunteer, but I think it is a significant issue. I'd be curious -- I think we all should be curious -- just to see what the other Big Ten schools and other major universities do. Because in a way it is a testimony to the University. Those diplomas do hang on many walls and represent the University. And I think the language issue -- I never had thought about this --

President Gee:

It is an issue, that is what I am saying. As you know, we submitted that to Bob Duncan for a legal ruling and Bob said that in terms of violation of the Establishment Clause it doesn't. But that doesn't mean that it may or may not be offensive and I think that we need to deal with that issue. And, by the way, I think that it is a great idea and I would welcome a member of our Board to be on the committee.

Mr. Kessler:

I have a volunteer and we appoint Leslie.

President Gee:

In this instance, we would do that. Laura, I would appreciate your carrying that message back to the law students. Again, you have made a remarkably important statement. We want to take it as an important issue, but I want to do it within the context of the fact that this is an issue -- though important to law students -- that is important to medical students, important to our Ph.D. candidates, and important to our undergraduates. We ought to deal with it within the context of all of those students. Okay?

Ms. Arnold:

President Gee, in response to your General Counsel's advice -- and meaning absolutely no disrespect -- there has not been any federal circuit court or district court to address this precise issue, nor has the Supreme Court ever addressed it. My guess is in the Sixth Circuit it would be held to be an adamantinus exception. But as you well know -- and the ACLU would support me on this -- there is no adamantinus exception to the First Amendment of the Constitution.

**PRESENTATION BY LAURA ARNOLD,
PRESIDENT OF THE STUDENT BAR ASSOCIATION (contd)**

President Gee:

You know something, you are damn smart! I am an out of work lawyer and I had to go into another line of business. I said what you had to say and we'll move forward. Okay?

Mr. Kessler:

Thank you, Laura.

Ms. Arnold:

Thank you very much.

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REPORT ON RESEARCH FOUNDATION

Mr. Shumate:

Before you this morning is a copy of the Report of the February 1995 Grants and Contracts of The Ohio State University Research Foundation. This report was also previously distributed to each of the members of the Board.

Expenditures from external sources are listed at Tab 1 and at this point we are ahead of last year by 9.3 percent for a total of \$115.6 million through February 28, 1995.

Awards for the year are in excess of \$121 million or 17.8 percent above the July to February time period last year. A summary of the award totals is given in the second section of this report.

At Tab 3, four projects are highlighted for our review. And in Tab 4 is a complete list of new awards that were received during the month of February.

Tab 5 provides a summary of Ohio State University Research and Development expenditures by discipline from Fiscal Year 1984 to 1993.

As President Gee mentioned in his opening comments, Robert Wagoner, professor and chair of the Department of Materials Science and Engineering, and Robert Kouyoumjian, professor emeritus in the Department of Electrical Engineering, are among 77 engineers elected to membership this year in the National Academy of Engineering. This is the highest honor of the American engineering profession and they certainly deserve our congratulations and accolades.

For the Board this morning, we have the following two resolutions for vote:

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 95-104

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for February 1995 are presented for Board acceptance.

REPORT OF RESEARCH CONTRACTS AND GRANTS (contd)

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of February 1995 be approved.

**PILOT PROJECT FOR THE
SMALL BUSINESS TECHNOLOGY TRANSFER (STTR) PROGRAM**

Resolution No. 95-105

WHEREAS Dr Douglas Kniss, an Associate Professor of Obstetrics and Gynecology, has developed a gene therapy based treatment protocol known as Antisense DNA Strategies to Suppress Preterm Labor, ("the discovery") and the University has applied for a patent on this discovery; and

WHEREAS a corporation known as PreComp, Inc. has obtained an award in the amount of \$100,000 from the Federal Small Business Technology Transfer Program for the purpose of conducting further research to develop and market the discovery; and

WHEREAS the Small Business Technology Transfer Program requires that at least 30 percent of the development work be performed by a non-profit research institution such as the University; and

WHEREAS the participation of Dr. Kniss and seven other members of the University faculty with expertise in this area is essential to the successful completion of the development project; and

WHEREAS it is in the common interest of the University, PreComp, Inc., Dr. Kniss, and the other seven members of the faculty, that the discovery be developed and marketed to improve the treatment of premature labor; and

WHEREAS the Board finds that a cooperative effort involving the University, its faculty researchers and PreComp, Inc., is the most effective way to develop the discovery and will best serve the interests of the University, its faculty, and the citizens of the State of Ohio:

NOW THEREFORE

BE IT RESOLVED, That in accordance with Sections IV and VI of the Policy on Patents and Copyrights and Revised Code Section 3345.14, the Vice President for Research is authorized to transfer to Dr. Kniss an exclusive license to use or develop the discovery and such license agreement shall provide for compensation to the University and such other terms as the Vice President for Research shall find in the best interest of the University; and

BE IT FURTHER RESOLVED, That pursuant to the Small Business Technology Transfer Program Model Agreement between the University and PreComp, Inc., Dr. Kniss is directed, in his capacity as a University employee, to direct the research and development of the discovery and to use University facilities for this purpose upon terms acceptable to the Vice President for Research; and

**PILOT PROJECT FOR THE
SMALL BUSINESS TECHNOLOGY TRANSFER (STTR) PROGRAM (contd)**

BE IT FURTHER RESOLVED, That as a component of their University compensation, and as an incentive to the performance of research which will benefit the University and the citizens of the State of Ohio, Dr. Kniss and the other seven members of the faculty will be afforded the opportunity to hold interests in PreComp, Inc., which for each of them shall be no more than 5 percent of the outstanding shares of the corporation.

Upon motion of Mr. Shumate, seconded by Mr. Patterson, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Kessler, Wexner, Shumate, Colley, Skestos, Patterson, and Amb. Wolf.

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HOSPITALS BOARD REPORT

Mr. Skestos:

The Hospitals Board met March 30, 1995, in a combined meeting with the Hospitals Strategic Planning Committee. It was reported that the patient care activities are at the levels originally projected and that the operational income is exceeding the fiscal year 1994-95 budget projection.

There was continued discussion on the eight strategic initiatives with particular emphasis on potential partners in the areas of managed care and hospital networks. The Hospitals Board encouraged continuation of these partnering initiatives as a response to OhioCare, the upcoming revised state medicaid program. A formal development plan for a primary care network and an aggressive cost containment plan was encouraged.

Also, Mr. Chairman, I have for submission to the Board the following two resolutions:

UNIVERSITY HOSPITALS BOARD APPOINTMENTS/REAPPOINTMENTS

Resolution No. 95-106

Synopsis: Approval of the appointments/reappointments to the Hospitals Board is proposed.

WHEREAS the Board of Trustees on November 30, 1979, approved the establishment of a University Hospitals Board; and

WHEREAS the membership of the Hospitals Board was approved on April 4, 1980, and has been subsequently amended; and

WHEREAS the following appointments/reappointments to the Hospitals Board are hereby recommended:

Appointments

Robert E. H. Rabold
Sally Soter
Merom Brachman

UNIVERSITY HOSPITALS BOARD APPOINTMENTS/REAPPOINTMENTS (contd)

Reappointments

Shirley D. Bowser
Donald Shackelford

NOW THEREFORE

BE IT RESOLVED, That the above appointments/reappointments of general public members of the University Hospitals Board be approved for a three-year term, effective May 1, 1995.

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF

Resolution No. 95-107

Synopsis: The amendments to the Bylaws of the Medical Staff are recommended for approval.

WHEREAS The Ohio State University Hospitals Board pursuant to bylaw 3335-101-04 of the Hospitals Board Bylaws is authorized to recommend to the Board of Trustees the adoption of amendments to the Bylaws of the Medical Staff; and

WHEREAS the proposed amendments to the Bylaws of the Medical Staff, 3335-43-07, were previously endorsed and ratified by the University Hospitals Board on February 23, 1995, as follows:

Amended Bylaw of the Medical Staff

3335-43-07 Divisions of the medical staff.

The medical staff of the Ohio state university hospitals shall be divided into honorary, attending, courtesy, and limited designations.

(A) through (D) unchanged.

(E) COMMUNITY AFFILIATE PHYSICIAN.

- (1) QUALIFICATIONS: COMMUNITY AFFILIATE PHYSICIANS SHALL CONSIST OF THOSE PRIMARY CARE PHYSICIANS, AS MAY BE IDENTIFIED BY THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE AND APPROVED BY THE UNIVERSITY HOSPITALS BOARD. THEY SHALL MEET AND MAINTAIN THE SAME STANDARDS FOR QUALITY PATIENT CARE APPLICABLE TO ALL MEMBERS OF THE MEDICAL STAFF. COMMUNITY AFFILIATE PHYSICIANS SHALL BE SUBJECT TO THE BYLAWS AND THE RULES AND REGULATIONS OF THE MEDICAL STAFF EXCEPT AS PROVIDED IN THIS SECTION. THEY SHALL NOT BE REQUIRED TO OBTAIN APPOINTMENT TO THE FACULTY OF THE UNIVERSITY, NOR SHALL THEY BE SUBJECT TO THE REQUIREMENTS FOR BOARD CERTIFICATION WITHIN THEIR RESPECTIVE AREA OF PRACTICE.

IN DETERMINING THE QUALIFICATIONS OF APPLICANTS TO THIS DIVISION OF THE MEDICAL STAFF, CRITERIA OF TEACHING AND RESEARCH ACCOMPLISHMENT SHALL NOT BE A REQUIREMENT.

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF (contd)

Amended Bylaw of the Medical Staff (contd)

ALL APPLICATIONS FOR APPOINTMENT AND REAPPOINTMENT TO THIS DIVISION OF THE MEDICAL STAFF SHALL BE MADE INITIALLY TO THE MEDICAL DIRECTOR. THE MEDICAL DIRECTOR WILL THEN REFER EACH APPLICANT TO THE APPROPRIATE CLINICAL DEPARTMENT FOR REVIEW BY THE CHIEF AS PROVIDED IN THESE BYLAWS.

(2) PREROGATIVES:

A COMMUNITY AFFILIATE PHYSICIAN MAY:

- (a) ADMIT PATIENTS CONSISTENT WITHIN THE LIMITATIONS OF BED AND SERVICE ALLOCATIONS ESTABLISHED BY THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE, AND APPROVED BY THE UNIVERSITY HOSPITALS BOARD. PATIENTS ADMITTED UNDER THEIR CARE WILL NOT BE REQUIRED TO PARTICIPATE IN THE EDUCATIONAL MISSION OF THE UNIVERSITY HOSPITALS. ORDINARILY, NO COVERAGE BY THE LIMITED MEDICAL STAFF WILL BE AFFORDED, WITH THE EXCEPTION OF EMERGENCY MEDICAL SERVICES.
- (b) EXERCISE FULL CLINICAL PRIVILEGES, HAVE ACCESS TO ALL MEDICAL RECORDS, AND BE ENTITLED TO UTILIZE THE FACILITIES OF UNIVERSITY HOSPITALS INCIDENTAL TO THE CLINICAL PRIVILEGES GRANTED UNDER PARAGRAPH (E) OF THIS RULE.
- (c) ATTEND TEACHING AND EDUCATIONAL CONFERENCES APPROVED BY THE UNIVERSITY, ATTEND MEDICAL STAFF SOCIAL FUNCTIONS, AND PARTICIPATE AS PROVIDERS IN UNIVERSITY OR UNIVERSITY HOSPITALS AFFILIATED HEALTH PLANS.

(3) RESPONSIBILITIES:

- (a) COMMUNITY AFFILIATED PHYSICIANS SHALL PARTICIPATE IN THE MANAGEMENT OF AND REPRESENT THE INTERESTS OF THE CLINICAL SERVICES FOR WHICH THEY ARE GRANTED CLINICAL PRIVILEGES. THEY SHALL COMPLY WITH ALL PROVISIONS OF THE BYLAWS AND RULES AND REGULATIONS OF THE MEDICAL STAFF, UNLESS EXPRESSLY EXEMPTED UNDER THIS RULE. THEY SHALL COMPLY WITH ALL HOSPITALS' POLICIES AND ACCREDITATION STANDARDS, AND SHALL BE SUBJECT TO THE SAME QUALITY EVALUATION, MONITORING, AND RESOURCE MANAGEMENT REQUIREMENTS AS OTHER MEMBERS OF THE MEDICAL STAFF.
- (b) BE RESPONSIBLE WITHIN THE MEMBER'S AREA OF PROFESSIONAL COMPETENCE FOR THE CONTINUOUS CARE AND SUPERVISION OF EACH PATIENT IN THE HOSPITALS FOR WHOM THE MEMBER IS PROVIDING CARE, OR ARRANGE A SUITABLE ALTERNATIVE FOR SUCH CARE AND SUPERVISION.
- (c) THEY ARE NOT ELIGIBLE TO VOTE ON MEDICAL STAFF POLICIES, RULES AND REGULATIONS, OR BYLAWS. THEY ARE NOT ELIGIBLE TO HOLD ELECTED MEDICAL STAFF OFFICE.

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF (contd)

Amended Bylaw of the Medical Staff (contd)

THEY MAY SERVE AS NON-VOTING EX-OFFICIO MEMBERS OF MEDICAL STAFF COMMITTEES IF APPOINTED PURSUANT TO THESE RULES.

- (d) BE SUBJECT TO PAYMENT OF MEDICAL STAFF DUES OR ASSESSMENTS AS APPROVED BY THE MEDICAL STAFF.
- (e) BE SUBJECT TO THE CORRECTIVE ACTION AND DUE PROCESS HEARING PROCEDURES, EXCEPT THAT FOR PURPOSES OF THE HEARING AND APPELLATE REVIEW PROCEEDINGS, THE DECISION OF THE HOSPITALS BOARD UNDER PARAGRAPH (D)(8) OF RULE 3335-43-06 OF THE ADMINISTRATIVE CODE, SHALL BE FINAL.

~~(E)~~(F) Clinical privileges.

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Bylaws of the Medical Staff be adopted as recommended by the University Hospitals Board.

Upon motion of Mr. Skestos, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolutions by unanimous voice vote, cast by Messrs. Kessler, Wexner, Shumate, Colley, Skestos, Patterson, and Amb. Wolf.

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STUDENT AFFAIRS COMMITTEE REPORT

Ms. Ailabouni:

The Student Affairs Committee met yesterday afternoon and I'm going to begin by presenting to you the report that Mr. Aaron Granger came to us with on the student initiated Diversity Committee for which he is responsible. He presented an outline of some of the basic goals for this Diversity Committee. The first component is the formation of a diversity team. This would involve students committing to another organization other than their own, and this would then also include joint programming among student organizations.

A second component would be a quarterly calendar -- a diversity programming list if you will -- that would be published each quarter. This would provide an incentive for different student organizations to get involved in and get to know other students and other organizations. However, we did discuss that although it sounds great and wonderful, there are some obstacles that need to be overcome, one of those being communication. Often times there is over-programming amongst student organizations at the University which then leaves students with having to make the decision between two or three different programming efforts in any given day or any given afternoon or evening.

A second obstacle that needs to be overcome is something that is seen by the students as a lack of institutional support in general. That is not to say that they don't have any at this point, but the collaborative effort is needed to increase

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Ms. Ailabouni: (contd)

the development of this committee which would then also be conducive to joint programming.

One possibility would be to present incoming students with this Diversity Committee information either through their UVC freshman class or during orientation. Orientation was seen as a key time because their parents are also with them and would be able to see what types of opportunities are available for their sons or daughters.

As always we heard from the student government leaders. Steve Trenta, Vice President for USG, came and reported to us that the student radio -- which we've been talking about since last quarter -- should be up and running within the next two weeks. The Heart Walk -- which USG initiated plans for last quarter -- will be occurring on May 13 from noon until 2:00 p.m. This will be a collaborative working relationship effort between other student organizations other than the Undergraduate Student Government, as well as community organizations.

The Undergraduate Student elections are upcoming. Yesterday there was an informal debate held in the Union food court and a formal debate will be held this coming Monday evening, with elections being held Tuesday and Wednesday. There will be 15 polling sites across the campus, and they will be manned by different student organizations during those two days.

The Undergraduate Student Government Assembly has always held their meetings in the Ohio Union and have decided to hold them in other venues. They held yesterday's meeting in the Hillel Center and will be holding another meeting in Drake Union, followed by a meeting in Royer Commons on North Campus.

The Assembly also has moved to introduce legislation in which they will donate \$100 to the Stephanie Hummer Memorial Recreation Park. We all remember that Stephanie Hummer was sadly murdered over a year ago and that case is still unsolved.

Aaron Granger, President of IPC, presented a year-end assessment of the Interprofessional Council. Some of their strengths which they graded themselves on include: working with other student governments and issues concerning diversity, as well as the response to student concerns. However, they did identify some of their weaknesses being in the areas of community service, representation, involvement in the University Senate Committees, and, generally speaking, student awareness of what IPC offers to them.

Sandra Solano, President of CGS, had two issues to present to us. One was an invitation to all the members of the Board to the Graduate Research Forum coming up in April. On Friday, April 21 from 5:00-6:30 p.m., there will be a reception for all the judges of that Research Forum held at the Wexner Center for the Arts. Vice President Hayes has graciously accepted to be a judge and will be joined by several distinguished judges from Ohio State, other colleges and universities in the United States, Puerto Rico, and Guatemala.

The final issue to present to you is, in my eyes, quite an important one. You will find at your places a handout entitled, "Inter-Office Memorandum." There had not been

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Ms. Ailabouni: (contd)

any graduate student stipend raises for three years until last year when the Board approved a raise of 4 percent. However, in referring to the figures that are before you -- with the comparison of graduate student stipends from Autumn '93 to Autumn '94 -- there are several areas of concern. The front page shows the percentage changes and then if you flip through the next pages there is a college by college breakdown. It raises the question, "Where did that 4 percent money go that was allocated to those colleges through the special budget?"

It presents a big problem because these are students who are serving the University and they were promised this 4 percent raise. Even more so, it causes me to question what has been done with that money. The percentages on the second and following pages include both internal and external funding. I can't really comment because we don't yet have a breakdown on whether the percentages came from internal funding decreasing or external funding decreasing to cause these percentages not reflected in that 4 percent increase.

I would like to call your attention to the University College -- on the second page -- line. At the very end, you will see that there is a -0.12 percentage change. University College is entirely internally funded. Meaning, it is entirely funded with University monies; therefore, there should have been no influence from any external monies for this change. The question then is why is there the negative percentage change. That 4 percent change should have been reflected in that figure.

The rest of that packet is self-explanatory. President Solano did say that they are still looking into it and are requesting from all the colleges a line-by-line breakdown. However, she did comment that some of the colleges are not presented in this packet. Those would be the ones that will have been affected by restructuring and there couldn't be any valid or fair way of comparing last year's to this year's salaries.

Are there any questions?

Mr. Kessler:

Any questions? Thank you, Amira. Busy committee!

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INVESTMENTS COMMITTEE MEETING

Amb. Wolf:

The Investments Committee Report consists of two parts this morning, one is an overview of the development program as we prepare for a capital campaign starting this September and also a review of nine endowed funds. That part of the report will require three resolutions and I will ask for one vote at the end for all three resolutions. The second part will be an update on the Endowment Portfolio by the Treasurer, Jim Nichols.

I will call on Jerry May, Vice President for Development, to make the first report.

INVESTMENTS COMMITTEE MEETING (contd)

Mr. Jerry May:

Thank you, Mr. Chairman. If I could ask you to turn to the Investments tab, there are two resolutions, as Amb. Wolf mentioned, and then there will be another resolution under the Development tab.

The three resolutions that I would like to review today lead off with the one that is entitled, "Minimum Endowed Funding Levels." This resolution, when approved, will increase minimum funding levels which have remained stable for the last ten years in the Endowment area. I presented this to the Investments Committee of the Board of Trustees last month for discussion and review, and it is the recommendation of the University's Campaign Planning Committee and has the support of the deans and other senior administrative officials.

I should add that while that resolution suggests the increase and the establishment of minimum funding levels for named endowed funds, particularly endowed chairs and professorships, student scholarships and fellowships, and, finally, the minimum level for endowed funds themselves, all existing agreements -- and I want to underscore this -- with individuals at current levels or in discussions that we are having right now will be grandfathered in. This will take effect over a period of time, but all of those that currently are in discussion or are at current existing levels will stay the same.

I would also like to turn your attention to the resolution entitled, "Fund Raising Campaign Counting Guidelines." In preparation for the University's campaign, it is very important that we have a definition of what the counting guidelines will be. What I have before you, once again, is a resolution that was discussed and presented to the Investments Committee of the Board of Trustees last month and is the recommendation of the Campaign Planning Committee. That resolution talks about the period of time of the campaign and what we are recommending counting in that campaign.

It also talks about a second goal to the campaign, in addition to a goal which we will determine next September at the kickoff of the campaign. It talks about a second goal for deferred gifts -- something that we have not done before. This gives people the opportunity to make a deferred gift to the University that is revokable, but keeps that as a separate campaign component.

Third, if I could direct your attention to the Development Tab, this is a part of my regular report to the Committee and to this Board. Under Development, you will see that giving this year for private support is 12 percent ahead; alumni giving remains very strong, up 30 percent over last year; and corporate giving, again, remains strong, up about 30 percent over last year at this point and time.

If you will note the section called, "Total Private Support Gift Receipts by Purpose," there are two things that I would like to highlight there before recommending the last resolution. Through February, nearly \$16 million has been added to the University's Endowment through private support. That continues to grow and is up as a result of a lot of fund raising work by a lot of University people and volunteers.

And, finally, I should point out -- as I did in the past report -- that the section noted under buildings and equipment under Current Use Funds is up 100 percent. You might ask why that is and the reason is directly related to the facility projects that we have been raising money for at this point and time. These are gift receipts.

INVESTMENTS COMMITTEE MEETING (contd)

Mr. May: (contd)

Mr. Chairman, I would be happy to take any questions.

Mr. Wexner:

I am curious if you know how other universities are doing? Are we in the mainstream of the trend or leading the charge?

Mr. May:

If you are referring to campaigns, in general, Mr. Wexner, The Ohio State University had the largest campaign ever held by a public university from 1985 to 1990. Since that period, there are a couple of public universities that have gone public with campaigns that are larger. The University of Illinois is somewhere between \$800 million and \$1 billion, and the University of Michigan is at \$850 million plus \$150 million deferred component, which adds up to \$1 billion. Those two right now are doing very well. Some private universities have come up with campaigns, but in terms of private support, Ohio State University is about sixth in the Big Ten and eighth nationally, among all public universities in America.

Mr. Wexner:

I was thinking in addition to the current trend -- we are doing better than last year. I don't know what the trend is.

Mr. May:

Yes, we are doing better than last year and many of our peer universities among the Big Ten are doing better than last year. It is probably because, not unlike what President Gee mentioned earlier, the Big Ten universities are not only leading the way academically and athletically, but we tend to be leading the way in private fund raising support. In my judgement that is because of the investment that these universities have put into fund raising in the last decade and a half or so. So if you are asking are we leading the charge, I would say we are right up there and we are pushing very hard. I think with this campaign we are going to be right back up there in the leadership role.

Mr. Chairman, I would move the following resolutions: 1) to increase and establish the Minimum Funding Levels for Named Endowed Funds and Current Use Equivalent Funds; 2) to Establish Guidelines for Counting Gifts Pledges and Planned Gifts during the forthcoming major Fund Raising Campaign; and 3) the establishment of nine new named endowed funds totaling \$541,000, the change in the name of one endowed fund, and the description change in three endowed funds.

MINIMUM ENDOWED FUNDING LEVELS

Resolution No. 95-108

Synopsis: New minimum funding levels for named endowed funds and current use equivalent funds are presented for Board acceptance.

MINIMUM ENDOWED FUNDING LEVELS (contd)

WHEREAS it is prudent policy to periodically adjust minimum funding levels of named endowed funds and current use equivalent funds to produce income sufficient to achieve intended purposes; and

WHEREAS the minimum funding levels for named endowed funds and current use equivalent funds have remained unchanged for ten years; and

WHEREAS it is recognized and understood that donors with existing agreements to establish named endowed funds will be honored and the minimum funding level will remain that which was in effect at the time of the original agreement; and

WHEREAS the Investments Committee of the Board of Trustees, the Campaign Planning Committee, Deans, and other senior administrative officials of the University agree to the following new minimum levels:

NAMED ENDOWED FACULTY FUNDS

	<u>Minimum Levels Required</u>
Named Endowed Chair (*)	\$1,500,000
Provides supplemental compensation and academic support funds for chair holder.	
Named Endowed Professorship (*)	\$750,000
Provides supplemental compensation and academic support for faculty member.	
Named Endowed Distinguished Visitor	\$500,000
Provides funds to bring a distinguished visitor to the University for a limited time, generally from one week to one year. This category of endowed faculty funds may be used for distinguished scholars, teachers, lecturers, research investigators, artists, writers, executives-in-residence, or others in association with activities that advance the academic, interdisciplinary, diversity, and other educational goals of the University, its colleges and programs.	
Named Endowed Faculty Award	\$250,000
Provides funds to recruit or retain outstanding faculty and provide them with academic support funds to enhance their work. Also designed to help meet the University's diversity goals.	

(*) *Non-endowed designated chairs and professorships can be created for a specified period of time by annual gifts at a level equivalent to the annual income generated by the respective endowed fund.*

MINIMUM ENDOWED FUNDING LEVELS (contd)

NAMED ENDOWED FACULTY FUNDS (contd)

Minimum Levels Required

Named Dean's Leadership Fund

\$100,000

Provides funds to allow deans to support existing or new faculty endeavors, promote promising initiatives across or among colleges, support lecturer series, and generally promote the goals of the college.

NAMED STUDENT FUNDS

Endowed

Current Use

Named Scholarships

\$100,000

\$5,000/yr. x 4 yrs.

Provides general University scholarships for a diverse group of students according to financial need as determined by federal guidelines, or provides scholarship assistance for students based on performance (i.e., musicians, artists, dancers, athletes, etc.), and for minority students.

Named Graduate Fellowships

\$250,000

\$12,500/yr.

Provides funds for a diverse group of outstanding graduate and professional students including minority students based on criteria established by colleges and departments.

Named Merit Scholarships

University Scholars

\$25,000

Does Not Apply

Provides \$1,000 to incoming students who graduated at the top of their high school class and who have high test scores.

Medalist Scholars

\$75,000

\$4,000/yr. x 4 yrs.

Provides in-state tuition award for 30 incoming students who score among the best in an on-campus competition.

MINIMUM ENDOWED FUNDING LEVELS (contd)

NAMED STUDENT FUNDS (contd)

Current Use		Endowed
Named Merit Scholarships (contd)		
Distinguished Scholars	\$150,000	\$7,500/yr. x 4 yrs.
Provides awards of in-state tuition and a stipend toward room and board for qualifying National Merit and National Achievement Scholars		
Presidential Scholars	\$250,000	\$10,000/yr. x 4 yrs.
Provides an in-state full-ride award for 10 incoming students who score at the very top in an on-campus competition.		

NAMED ENDOWED FUND

<u>Required</u>	<u>Minimum Level</u>
Named Endowed Fund	\$25,000

A "Named Endowed Fund" will provide an enduring memorial to the donor and bear the donor's name or an appropriate name of the donor's designation. The fund will be invested and the income used to provide support for a program designated by the donor and approved by the University.

NOW THEREFORE

BE IT RESOLVED, That the foregoing minimum funding levels for named endowed funds and current use funds be approved and become effective July 1, 1995.

FUND RAISING CAMPAIGN COUNTING GUIDELINES

Resolution No. 95-109

Synopsis: Guidelines for counting gifts, pledges and planned gifts during the forthcoming major fund raising campaign is presented for Board acceptance.

WHEREAS The Ohio State University expects to announce a major, comprehensive fund raising campaign in September 1995; and

FUND RAISING CAMPAIGN COUNTING GUIDELINES (contd)

WHEREAS it is prudent policy to adopt a set of guidelines defining the types of gifts to be counted and the timeline for the campaign counting period; and

WHEREAS the Investments Committee of the Board of Trustees and the Campaign Planning Committee have approved the following guidelines which conform to national reporting standards for such campaigns:

CAMPAIGN COUNTING GUIDELINES

- Gift Receipts (Cash, Securities, Gifts-in-Kind, Irrevocable Trusts)
 - All gift receipts July 1, 1993 - June 30, 2000 (Counting standards according to CASE/NACUBO guidelines)
 - All gift receipts prior to July 1, 1993, but not before July 1, 1991, for the following:
 - The Max Fisher College of Business
 - Alumni House Campaign
 - Food Science & Technology Building Fund
 - Baseball Stadium Fund
 - Selected Campaign-related Endowed Gifts of \$50,000 or more
 - Equine Trauma Center

- Pledge Commitments
 - All pledge commitments received in writing July 1, 1993 - June 30, 2000. Pledge payments beyond a five-year payout will be discouraged.
 - All pledge commitments received in writing prior to July 1, 1993, but not before July 1, 1991, for the following:
 - The Max Fisher College of Business
 - Alumni House Campaign
 - Food Science & Technology Building Fund
 - Baseball Stadium Fund
 - Selected Campaign related endowment pledges of \$50,000 or more
 - Equine Trauma Center

- Revocable Planned Gift Component
 - There will be a separate campaign goal for revocable planned gifts to be accounted for as follows:
 - All revocable planned gift agreements (such as bequest intentions, revocable trusts, etc.) acquired July 1, 1993 - June 30, 2000 will be reported both at face value and at net present value (valuation made at date of receipt and also at end of campaign).
 - Revocable planned gifts will not be counted toward identified campaign priority projects unless cash is realized from the commitment prior to June 30, 2000.

NOW THEREFORE

FUND RAISING CAMPAIGN COUNTING GUIDELINES (contd)

BE IT RESOLVED, That the foregoing guidelines for counting gifts, pledges and planned gifts during The Ohio State University's forthcoming major fund raising campaign be approved.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 95-110

Synopsis: The report on the receipt of gifts and the summary for February 1995 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of nine (9) new named endowed funds and amendments to four (4) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of February 1995 be approved.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT
 July-February
 1993-94 Compared to 1994-95
GIFT RECEIPTS BY DONOR TYPE

<u>Change</u>	Dollars		%
	<u>1993-94</u>	July through February <u>1994-95</u>	
Individuals:			
Alumni (Current Giving)	\$8,865,598	\$12,174,653	37
Alumni (From Bequests)	<u>1,516,126</u>	<u>1,278,244</u>	-16
Alumni Total	\$10,381,724	\$13,452,897	30 ^A
Non-Alumni (Current Giving)	\$7,205,779	\$5,746,006	-20
Non-Alumni (From Bequests)	<u>2,237,845</u>	<u>1,440,576</u>	-36
Non-Alumni Total	\$9,443,624	\$7,186,582	-24
Individual Total	\$19,825,348	\$20,639,479	4
Corporations/Corp. Foundations	\$13,488,678	\$17,576,323	30 ^B
Private Foundations	\$5,314,051	\$4,928,646	-7 ^C
Associations & Other Organizations	<u>\$1,730,140</u>	<u>\$2,070,077</u>	20 ^D
Total	\$40,358,217	\$45,214,525	12

NOTES

- A Alumni giving is up 30%. So far this year gifts of \$10,000 or more from alumni total \$8.6 million. For the same period of time last year gifts at this level totaled \$5.6 million. Non-alumni giving is down 24%. Gifts of \$10,000 or more from non-alumni individuals is about \$2 million less thus far this year. Overall giving from individuals is up 4%.
- B Corporate giving is up 30%. Last year there were 285 corporations providing private support of \$10,000 or more (\$9.9 million). This year private support at the \$10,000 level exceeds \$13.8 million (358 corporations).
- C Gifts of \$10,000 or more from private foundations are about \$240,000 less than last year for the period July-February.
- D During July-February 1993-94, forty-four associations or organizations gave \$10,000 or more (\$1 million). This year for the same period, forty-nine associations or organizations gave at this level for a total of \$1.4 million.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-February (contd)

1993-94 Compared to 1994-95 (contd)

GIFT RECEIPTS BY PURPOSE

	Dollars		<u>% Change</u>
	<u>1993-94</u>	July through February <u>1994-95</u>	
Gift Additions to Endowment:	\$14,028,393	\$15,851,962	13
Gifts to Current Use Funds:			
Buildings/Equipment	\$6,361,732	\$12,542,225	97
Program Support	\$12,141,343	\$9,086,970	(25)
Student Financial Aid	\$2,578,532	\$2,264,811	(12)
Annual Funds-Colleges/Departments	\$4,561,828	\$4,737,271	4
Annual Funds-University	<u>\$686,389</u>	<u>\$731,286</u>	7
Total	\$40,358,217	\$45,214,525	12

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The Robert R. Wieland Scholarship Fund (Scholarships - College of Law)		\$51,062.50	\$51,062.50
The William Richard Lipold Fund (President's Discretion for University General Support)	\$20,000.00		\$20,000.00
The College of Pharmacy Alumni Association Scholarship Fund in Pharmacy (Scholarships - College of Pharmacy)	\$15,250.00		\$15,250.00
Northern Ohio Golf Association Scholarship Fund (Scholarships - ATI)	\$15,250.00		\$15,250.00
James J. Conn, M.D., and Virginia Starbuck Conn Fund (Alumnae Scholarship House(s) construction & renovation)	\$15,000.00		\$15,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The College of Veterinary Medicine Enrichment Fund (Dean's Discretion - College of Veterinary Medicine)	\$15,000.00		\$15,000.00
Ernest Karam Book Awards Endowment Fund (Grandfathered) (Book Awards - College of Law)	\$10,000.00		\$10,000.00

Change in Name of Named Endowed Fund

From: The David H. Adamkin Athletic Scholarship Fund in Honor of Randall Dale Ayers
To: The David H. Adamkin Athletic Scholarship Fund in Honor of Randall Duane Ayers

Change in Description of Named Endowed Funds

The Bea Cleveland 4-H Scholarship Fund
Mortar Board Alumni Scholarship Fund
The John L. Ryant Memorial 4-H Agriculture Scholarship Fund

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
Nationwide Insurance Enterprise Foundation Undergraduate Honors Program Endowment (Scholarships - The Max M. Fisher College of Business)		\$200,000.00	\$200,000.00
The C. William Swank Chair in Rural and Urban Policy Fund (Chair Fund - College of Food, Agricultural, and Environmental Sciences)		<u>\$200,000.00</u>	<u>\$200,000.00</u>
Total	\$90,500.00	\$451,062.50	\$541,562.50

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Funds

The Robert R. Wieland Scholarship Fund

The Robert R. Wieland Scholarship Fund was established April 7, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund to honor the memory of Robert R. Wieland (B.A., Arts & Sciences, '58; J.D., Law, '60) from family, friends and colleagues.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be awarded to law students who have promise of academic achievement and evidence of financial need. The award recipient(s) shall be chosen by the Dean of the College of Law, or his/her designee, in consultation with the University Committee on Student Financial Aid. The award is for payment of tuition only and is renewable. Interest from the fund, exceeding tuition, would be returned to principal. Applicants must be U.S. citizens.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$51,062.50

The William Richard Lipold Fund

The William Richard Lipold Fund was established April 7, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from William Richard (Dick) Lipold (B.S.Ed. '57) of Sidney, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used at the discretion of the President for the general support of the University.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$20,000.00

The College of Pharmacy Alumni Association Scholarship Fund in Pharmacy

The College of Pharmacy Alumni Association Scholarship Fund in Pharmacy was established April 7, 1995, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from The Ohio State University College of Pharmacy Alumni Association, Columbus, Ohio.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The College of Pharmacy Alumni Association Scholarship Fund in Pharmacy (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more scholarships in varying amounts to deserving students in the College of Pharmacy, based on criteria established by the College of Pharmacy Scholarship Committee. The scholarship recipient(s) shall be determined by the Dean of the College of Pharmacy or his/her designee in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$15,250.00

Northern Ohio Golf Association Scholarship Fund

The Northern Ohio Golf Association Scholarship Fund was established April 7, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the Northern Ohio Golf Association.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income from the fund shall be used to provide one or more scholarships to students from northern Ohio who are interested in majoring in turfgrass management at the Agricultural Technical Institute of The Ohio State University. Preference will be given to those students who have been employed at least one summer in turfgrass field work. The scholarship recipient shall be chosen cooperatively by the Chairperson of the Horticultural Industries Technologies Division and the Financial Aid coordinator, in consultation with the University Committee on Student Financial Aid.

The Northern Ohio Golf Association intends this fund to benefit the University in perpetuity. If the need for this fund cease to exist or so diminish as to provide unused income, then an alternate purpose shall be determined by the Board of Trustees in consultation with the Director of the Agricultural Technical Institute.

\$15,250.00

James J. Conn, M.D., and Virginia Starbuck Conn Fund

The James J. Conn, M.D., and Virginia Starbuck Conn Fund was established April 7, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from James Conn (B.A., Biological Sciences, '38; M.D. '93) and Virginia Conn (B.A., Arts & Sciences, B.S.Ed. '38; M.A. '42), Columbus, Ohio.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

James J. Conn, M.D., and Virginia Starbuck Conn Fund (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for renovation or construction of Alumnae Scholarship House(s) including the support of fundraising activities for such renovation or construction upon the recommendation of the Alumnae Scholarship House Advisory Board or its successor with approval of the University office responsible for the Alumnae Scholarship House(s). All or part of the principal may also be expended for new construction or addition to Alumnae Scholarship House facilities upon recommendation of Alumnae Scholarship House Board and the President of The Ohio State University Alumni Association.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$15,000.00

The College of Veterinary Medicine Enrichment Fund

The College of Veterinary Medicine Enrichment Fund was established April 7, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from alumni, corporations, organizations, faculty, staff, and friends of the College of Veterinary Medicine.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used at the discretion of the Dean of the College of Veterinary Medicine for new initiatives and enrichment within the College.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the College of Veterinary Medicine in order to carry out the desire of the donors.

\$15,000.00

Ernest Karam Book Awards Endowment Fund

The Ernest Karam Book Awards Endowment Fund was established April 7, 1995, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Ernest Karam (B.S.Bus.Adm. '33).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

Ernest Karam Book Awards Endowment Fund (contd)

The annual income shall be used to provide awards to students at The Ohio State University College of Law to recognize academic achievement in the following categories:

- Students with highest academic average in each of the first year sections.
- Best students in each of the Legal Research and Writing sections as chosen by the Instructor.
- Student with highest academic improvement from first semester to second semester during the first year.

The award is a Black's Law Dictionary, Deluxe Edition.

No student may receive more than one dictionary. Should a student receive a dictionary in one class and have the highest academic record in another class, the next qualifying student will be granted a dictionary.

The book awards are to be purchased with income from the endowment. Any unused income is to be returned each year to the endowment to provide for increases in book costs or additional awards. A bookplate indicating the award is to be included in each dictionary. The Ernest Karam Book Awards are to be presented to qualified students during fall semester following the student's first year. The presentations will be made by Ernest Karam if he is available.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$10,000.00
(Grandfathered)

Change in Name of Named Endowed Fund

The David H. Adamkin Athletic Scholarship Fund in Honor of
Randall Duane Ayers

The David H. Adamkin Athletic Scholarship Fund in Honor of Randall Dale Ayers was established May 6, 1994 by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from David H. Adamkin (B.S.Agr. '70) Louisville, Kentucky, in honor of Randall Duane Ayers. The name was changed April 7, 1995.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the grant-in-aid scholarship costs of student-athletes who are members of the varsity men's basketball team pursuing undergraduate degrees at The Ohio State University. Recipients will be selected by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Name of Named Endowed Fund (contd)

The David H. Adamkin Athletic Scholarship Fund in Honor of
Randall Duane Ayers (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Director of Athletics in order to carry out the desire of the donor.

Change in Description of Named Endowed Funds

The Bea Cleveland 4-H Scholarship Fund

The Bea Cleveland 4-H Scholarship Fund was established February 4, 1993, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Beatrice J. Cleveland (B.S.H.E. '42), Columbus, Ohio. The description was revised April 7, 1995.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to award one scholarship to a present or former 4-H member who is a high school senior or college freshman during the year of application, and is planning to enroll in the College of Human Ecology at The Ohio State University, Columbus campus. Consideration for this scholarship will be based on demonstrated proficiency in the areas of leadership and academic achievement. Financial need will not be used as a criteria for selection. The scholarship is to be awarded in equal amounts over three consecutive quarters providing the recipient maintains a minimum GPA of 2.0. Should the annual income exceed \$1,000, the interest shall be applied to the principal balance until the annual income is sufficient to award an additional scholarship of like amount. In the event there is no qualified applicant, unused income shall be applied to the principal balance. Scholarship recipients are to be determined by the Ohio 4-H Selection Committee in consultation with the University Committee on Student Financial Aid on an annual basis.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever, as determined by the Board of Trustees, with strong preference being given to the recommendation of the Assistant Director, 4-H Youth Development, Ohio State University Extension, in order to carry out the desire of the donor.

Mortar Board Alumni Scholarship Fund

The Mortar Board Alumnae Scholarship Fund was established June 6, 1953, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the Mortar Board Alumni. The name was changed to the Mortar Board Alumni Scholarship Fund, March 1, 1985. The description was revised April 7, 1995.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Description of Named Endowed Funds (contd)

Mortar Board Alumni Scholarship Fund (contd)

The annual income is to be used to support scholarships for undergraduate students at The Ohio State University. Selection of the award recipients shall be to be made by the University Committee on Student Financial Aid upon recommendations from the Columbus Mortar Board Alumni Club.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use directly benefiting students shall be designated by the Board of Trustees in order to carry out the desire of the donors.

The John L. Ryant Memorial 4-H Agriculture Scholarship Fund

The John L. Ryant Memorial 4-H Agriculture Scholarship Fund was established February 4, 1993, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from his niece, Beatrice J. Cleveland (B.S.H.E. '42), Columbus, Ohio. The description was revised April 7, 1995.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to award one scholarship to a present 4-H member from Delaware County who is a high school senior during the year of application, and is planning to enroll as a freshman in The Ohio State University College of Food, Agricultural, and Environmental Sciences, Columbus campus. Consideration for this scholarship will be based on demonstrated proficiency in the areas of leadership and academic achievement. Financial need will not be used as a criteria for selection. If a qualified Delaware County applicant fails to exist, additional applicants from outside the County can be considered. The scholarship is to be awarded in equal amounts over 3 consecutive quarters providing the recipient maintains a minimum 2.0 GPA. Should the annual income exceed \$1,000 the interest shall be applied to the principal balance until the annual income is sufficient to award an additional scholarship of like amount. In the event there is no qualified applicant, unused income shall be applied to the principal balance. Scholarship recipients are to be determined by the Ohio 4-H Awards Selection Committee in consultation with the University Committee on Student Financial Aid on an annual basis.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever, as determined by the Board of Trustees, with strong preference being given to the recommendation of the Assistant Director, 4-H Youth Development, Ohio State University Extension Service, in order to carry out the desire of the donor.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Funds

Nationwide Insurance Enterprise Foundation
Undergraduate Honors Program Endowment

The Nationwide Insurance Enterprise Foundation Undergraduate Honors Program Endowment was established April 7, 1995, by the Board of Trustees of The Ohio State University through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts designated for support of The Max M. Fisher College of Business from the Nationwide Insurance Enterprise Foundation.

The annual income shall be used to provide scholarship awards for juniors and seniors selected to participate in the College's honors program and to provide resources to the College to initiate the honors program, to develop special courses and to enhance funding of special honors "core" courses.

\$200,000.00

The C. William Swank Chair in Rural and Urban Policy Fund

The C. William Swank Chair in Rural and Urban Policy Fund was established April 7, 1995, by the Board of Trustees of The Ohio State University through funds received by the University from The Ohio State University Foundation, which has established an endowed chair fund with gifts from Nationwide Insurance Enterprise Foundation, friends, colleagues, and members of The Ohio Farm Bureau Federation.

The annual income shall be used to support the work of a distinguished professor whose research, teaching and public service focus on the economic and/or legal dimensions of the rural and urban interface, including issues relating to farming on the urban fringe, quality of life, externalities and environmental regulations, management, and the industrialization of agriculture. The chair shall be appointed and shall serve at the pleasure of the Vice President for Agricultural Administration in consultation with the Chairperson of the Department of Agricultural Economics and a representative of Nationwide Insurance and the Ohio Farm Bureau Federation.

\$200,000.00

Upon motion of Amb. Wolf, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous voice vote, cast by Messrs. Kessler, Wexner, Shumate, Colley, Skestos, Patterson, and Amb. Wolf.

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INVESTMENTS COMMITTEE MEETING (contd)

Amb. Wolf:

I will now ask Mr. Nichols to report on the Endowment Portfolio.

Mr. James L. Nichols:

Thank you, Mr. Chairman. This Endowment report is for the period February 17 through March 17. Market value of the Endowment fund on March 17 was \$511.7 million, which totals approximately \$6.3 million higher than the report I gave to you last

INVESTMENTS COMMITTEE MEETING (contd)

Mr. Nichols: (contd)

month. The market value of the equity portion increased \$5.3 million, while the fixed income portion increased \$1.5 million. Net new additions to the Endowment fund for March totaled \$139,000. Since July 1, the Endowment fund has increased \$25.7 million, including net new additions of \$14.6 million.

Current asset allocations is 61 percent in equities, 23 percent in fixed income, 8 percent in real estate, and 8 percent in cash. That would conclude the report.

I might add maybe an addendum with regards to Mr. Wexner's question. In the last decade, we have moved from the eighth position in the country among all publics to fifth in the size of our Endowment. And among all universities, which includes all privates, we have gone from forty-third to thirty-second.

Mr. Kessler:

Thanks, Jim.

Amb Wolf:

Mr. Chairman, that concludes the Investments Committee meeting.

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EDUCATIONAL AFFAIRS COMMITTEE MEETING

Mr. Skestos:

Mr. Chairman and members of the Board, the first thing this morning Dr. John Riedl, Dean/Director of the Mansfield Campus, is going to address us on distance learning on the Regional Campuses. Welcome, John.

OHIO STATE UNIVERSITY DISTANCE LEARNING NETWORK

Dean John Riedl:

Thank you. The Regional Campuses have been working with the Office of Academic Affairs -- Bob Arnold and Ed Ray, in particular -- to put into place an OSU distance learning network. I shall tell you a little about our joint efforts and what has been happening in Mansfield, and two other campus deans will tell you about activities and plans on their respective campuses, and a little about related activities in some the colleges.

Together, we have identified a number of ways in which Ohio State could serve our region with distance learning. We have met with vendors, with experts in our communities, and with some of Ohio State's experts on distance learning and have visited some sites on other campuses where distance learning is in use. We have concluded that the time has come for Ohio State to link all of its campuses in a distance learning network. The technology is sufficiently advanced, the needs are clearly enough identified, the costs are sufficiently manageable, and the competition threatens to out strip us if we do not act soon. We have concluded that video conferencing equipment, using compressed video transmitted over fiberoptic telephone lines is the technology of choice.

OHIO STATE UNIVERSITY DISTANCE LEARNING NETWORK (contd)

Dean Riedl: (contd)

We have called for a network connecting Columbus with all four Regional Campuses and the Agricultural Technical Institute. The network must provide high quality video and sound. It must allow for multi-media presentation -- computer images, video cassette, projector/slides, compact discs, and written notes -- not just talking heads. It must allow complete, two-way communication. It must allow a course to be initiated at any one of the sites and to be received at any combination of the other sites. Such a network would allow Ohio State to reach many placebound individuals in all of our service areas with quality courses.

On the Mansfield Campus we have formed a committee of interested users who have been studying implementation issues. We have visited places which already use distance learning. We recognize that distance learning will require changes in our pedagogy. We have gone to the community for help with funding. We have made distance learning one of the main design requirements in a new learning center, which is presently under architectural design. The community has contributed \$600,000 toward the cost of that learning center. Of this, \$70,000 was donated by Sprint United Telephone specifically for the distance learning room.

I will now ask Violet Meek to describe what has been happening at Lima.

Dean Violet Meek:

Thank you. We at Lima are particularly excited about the prospect of the distance learning network since we are the furthest campus from Columbus. We have been enormously gratified by the support we have been getting from the Office of Academic Affairs and particularly Drs. Ray and Arnold.

I suppose you could say that the Lima Campus has been in distance learning a very long time, but for us it once meant the airplane that flew faculty from Columbus to Lima. The time has come for us to do more in different things. While the network program has been developing, we have been busy working on distance learning on other fronts. We have been part of a network with our joint vocational school and some of the city school systems around Lima, a group called, "Ideanet," to provide from our perspective inservice education to teachers.

We are working with the City of Lima to provide a network through the city and through the local cable system, Warner Cable, to provide public access information about campus events and, in our case, campus speeches throughout the city. With Lima Technical College and six other institutions we have a federal proposal in for roughly \$500,000, which will link us all over our region from as far away as Bellefontaine to Kenton. Again, in our case the initial work will be distance support for teachers.

We have worked very long with the College of Food, Agricultural, and Environmental Sciences, and particularly with ATI. We've always downlinked programs for them. ATI visited with us and our cable system last week and will be offering beekeeping this summer over the system in Lima. We look forward to offering more programs through the College of Food, Agricultural, and Environmental Sciences out in the district.

Finally, we have been working with the public schools in the School Net System -- President Gee saw this the other day -- and are trying to do some action research to determine what the effects of distance learning are on learning.

OHIO STATE UNIVERSITY DISTANCE LEARNING NETWORK (contd)

Dean Meek: (contd)

I would leave you with the point that that is really the parallel. The technological problems are solvable, they are the kinds of things that you can solve with money. The real question -- and the place that Ohio State will make its mark -- is, "What goes out over the system once we got it?" It is going to be Ohio State quality and that is the contribution we will make to our regions.

Now, let me introduce Dr. Dottavio from the Marion Campus to talk about what they have been doing.

Dean Dominic Dottavio:

Mr. Chairman, I believe Deans Riedl and Meek have made very fine statements that really captures much of what is going on on all of the Regional Campuses. So in the interest of time, I would like to make just a few brief points.

One is that The Ohio State University at Marion has experienced the full potential available from distance education, because we have offered courses using this technology since the fall of 1994. We have witnessed the highs and lows afforded by the concept, and we believe it offers enormous potential for bringing the world renowned resources of Ohio State University much closer to the people of the State of Ohio. Because of this, we certainly applaud and appreciate the efforts and the leadership that are being made by the Provost's office to more significantly involve the entire University in this concept.

The second point that I would like to make is that we have recognized, as part of this idea, the importance of local partnerships in making the uses of distance learning as widely available as possible. To this end, we have taken a lead on the Marion Campus in developing a technologic consortium with many of the partners that we have in the region -- GTE, Whirlpool, the two state prisons, the hospitals, and clearly the local school districts. They are very excited about being full partners with us and view it as an opportunity, again, to take the full resources that Ohio State has to offer and make it available in a much more convenient way to those communities.

I might make note as well, that the College of Education has just recently initiated a distance learning program which would enable that College to teach courses simultaneously to one or several of the Regional Campuses.

Then, the final point that I would make is that because we have invested already in this technology and see its potential and believe that it really is something that Ohio State must be actively involved in, we have also made it a centerpiece of our upcoming capital campaign.

Dean Cortada has been fully integrated in some of the discussions that we have had with you today and, in the interest of time, he is going to defer any further discussion. Thank you.

Mr. Skestos:

Are there any questions that anyone wishes to ask any of these deans?

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UPDATE ON UNIVERSITY RESTRUCTURING

Mr. Skestos:

We will now go on with the second part and I would call on Provost Sisson, to present an update on our restructuring.

Provost Sisson:

Thank you, Mr. Skestos. Mr. Chairman, members of the Board, I'm pleased to present this status report on University restructuring. This is a process which has continued during the Autumn and Winter Quarters and proposals for change are advancing through the University's governance process. While restructuring news has been limited thus far, there is an extraordinary amount of work that is going on behind the scenes. In fact, I'm pleased to report that restructuring has become a part of the fabric of the University's ongoing business.

There are several things that I would like to bring to your attention. With respect to the College of Human Ecology, there is a proposal that has been passed by the University Senate for the reorganization of this College and reduction of the number of departments from five to three. This is going to result in not only a more efficient management of programs, but, also, the securing of some savings. This comes about as a consequence of the merger of two existing departments, the merger of two other departments, and the folding in of one of the divisions of the former organization of the College into one of these departments.

I would also like to report on a transfer of the Department of Geodetic Science and Surveying from the College of Mathematical and Physical Sciences to the College of Engineering, which has also been approved by the University Senate. This move involved the Office of the Provost in facilitation, which is appropriate and necessary in many instances such as this. The College of Engineering has proposed to strengthen this department and it is an extraordinary unit within the University. It is an international leader in its traditional areas of strength -- in geodesic and photogrammetry, and in distance remote sensing, things of this sort. It has traditionally been secure in extramural funding and has a graduate program that is the envy of many universities around the country. This department also will be folded in, it is anticipated, with another department within the College of Engineering. As a matter of fact, there was a wag the other day who observed to me that if we keep going at this pace the University is going to end up being one large department. That is an outcome, which I assure you, I am going to resist because I know where that department would want to report. It would certainly want to report to the Office of the Provost.

Another thing which I brought to your attention the last time was names, symbols, and establishing new names or new units. This is going on in all of the colleges that have been undergoing restructuring. It's a long process. There is sinking debate, proposing discussion, review, debate again, proposals to the University Senate, again debate, and finally things that come to fruition -- several of those have, in the case of the College of Engineering. As a matter of fact, we have already received some proposals from the College of Food, Agricultural, and Environmental Sciences.

There are several other proposals which are currently under review. One is a proposed creation of a new School of Journalism and Communication, which comes about as a consequence of a merger of two existing units within the College of Social and Behavioral Sciences. Another proposal for something new -- creating something that

UPDATE ON UNIVERSITY RESTRUCTURING (contd)

Provost Sisson: (contd)

is quite distinctive within our institutional firmament here -- is the creation of a School of Public Health, which fits into our new initiatives in the general area of public policy.

One of the things that comes in the second phase of restructuring is the review of academic programs, of majors, things of this sort, and all colleges have been engaged in these reviews. There have been a number of degrees and degree programs that have been deactivated as a consequence of those reviews.

I would also like to extend the comments of Vice President May having to do with the Ohio State University Campaign. We are working together, that is the Office of Academic Affairs and the Office of Development, with the symbol and the clarion, "Affirm Thy Friendship." That is the call of our campaign.

As a matter of fact, the cooperation, the joint planning, the collaboration between Academic Affairs, academic units, and Development is quite unusual in universities. I think that there was a question as to whether or not we are ahead; we are in the lead. We are on point with respect to how these campaigns are organized within American universities. There is no question that Ohio State is far out ahead certainly in this regard. This is one of the most important things that we are going to be doing over the next five years here at Ohio State. That is the campaign to "Affirm Thy Friendship" and it is going to have a very deep, permanent, and robust effect on the restructuring of our institution.

Mr. Chairman, I would now like to change from a progress report to a call for action on the part of the Board. I would like to offer the following resolutions:

**ADMINISTRATIVE REORGANIZATION OF THE COLLEGE
OF HUMAN ECOLOGY**

Resolution No. 95-111

WHEREAS the Provost has called upon the colleges of The Ohio State University to consider their current administrative organization and suggest any restructuring deemed necessary; and

WHEREAS the College of Human Ecology has developed a statement of mission to guide its future development and identified priority areas for emphasis in service of that mission; and

WHEREAS the College of Human Ecology has considered alternatives and proposed a restructuring plan that is consistent with those priorities and has the approval of the faculty of the College; and

WHEREAS this proposal was developed with broad consultation with faculty, students, and staff within the College and with appropriate external constituencies; and

WHEREAS the proposed changes have been approved by the Council on Academic Affairs and the University Senate at its March 4, 1995 meeting:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the proposal for the administrative reorganization of the College of Human Ecology, effective immediately.

TRANSFER OF THE DEPARTMENT OF GEODETIC SCIENCE AND SURVEYING

Resolution No. 95-112

WHEREAS the Provost has called upon the colleges of The Ohio State University to consider their current administrative organization and suggest any restructuring deemed necessary; and

WHEREAS the Department of Geodetic Science and Surveying has a mission that is naturally aligned with that of the College of Engineering; and

WHEREAS the College of Engineering has endorsed the transfer of the Department of Geodetic Science and Surveying from the College of Mathematical and Physical Sciences to the College of Engineering; and

WHEREAS this proposal was developed with consultation with faculty, students, and staff within the department, the College of Engineering, and the College of Mathematical and Physical Sciences; and

WHEREAS the proposed changes have been approved by the Council on Academic Affairs and the University Senate at its March 4, 1995 meeting:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the transfer of the Department of Geodetic Science and Surveying from the College of Mathematical and Physical Sciences to the College of Engineering, effective immediately.

NAMING OF AUDITORIUM

Resolution No. 95-113

Synopsis : The naming of the auditorium in 100 Mendenhall Lab, 125 South Oval Mall on the main campus of The Ohio State University is proposed.

WHEREAS upon the recommendation of the President, with the concurrence of the President's staff, it has been proposed that the auditorium in 100 Mendenhall Lab be named the "Charles H. Summerson Auditorium" to reflect Dr. Summerson's significant contributions of time and effort to the Mendenhall Lab renovation project; and

WHEREAS Dr. Summerson was instrumental in getting the renovation project started and has spent many hours during the last ten years volunteering his time to coordinate the project as the representative for the Department of Geological Sciences, acting as the contact with state architects and contractors; and

WHEREAS Dr. Summerson's suggestions and counsel concerning the construction of the new auditorium to replace an old one helped to reduce costs; and

WHEREAS During his 35 years as a faculty member at Ohio State, Dr. Summerson has made a lasting impact on the university with his commitment to service, including his contributions to the renovation of Orton Hall:

NOW THEREFORE

NAMING OF AUDITORIUM (contd)

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned auditorium in 100 Mendenhall Lab shall be named the "Charles H. Summerson Auditorium."

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 95-114

Synopsis: Approval of the following amendments to the Rules of the University Faculty are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the Rules of the University Faculty as approved by the University Senate; and

WHEREAS the proposed changes in the Rules of the University Faculty were approved by the University Senate on March 4, 1995:

Amended Rules

3335-5-37 Membership.

There shall be a university senate, a unicameral body constituted as follows:

- (A) Unchanged.
- (B) Non-voting members: senate members not entitled to vote on the floor of the senate, but otherwise to participate in all senate deliberations, shall include THE CHAIR OF FACULTY COUNCIL_(IF NOT A MEMBER OF THE SENATE), the university ombudsperson, the director of alumni affairs, the secretary of the university senate, the president of the freshman senate, the president of the undergraduate student government, the vice president of the undergraduate student government, the president of the council of graduate students, and the president of the inter-professional council. (B/T 7/7/72, B/T 6/14/74, B/T 7/9/76, B/T 7/22/77, B/T 7/20/79, B/T 2/3/84, B/T 2/7/86, B/T 2/1/91, B/T 4/7/95)

3335-5-481 Council on academic affairs.

(A) and (B) Unchanged.

- (C) Organization.
 - (1) ~~The senior vice president for academic affairs and provost, or designee, shall be the chairperson of the council.~~ THE CHAIR OF THE COUNCIL SHALL BE ELECTED FOR A ONE-YEAR TERM BY THE COUNCIL FROM THE MEMBERSHIP OF THE COUNCIL. The vice chairperson of the council shall be elected for a one-year term from the regular faculty membership of the council. The chairperson (or in that person's absence, the vice chairperson) shall preside at all meetings of the council. The chairperson shall vote only in case of a tie vote among members of the council present and voting, whereas the vice chairperson shall vote without such restriction, even though presiding.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Amended Rules (contd)

- (2) Reports by the council on academic affairs to the president, other than those made through the senate, shall be made BY THE CHAIR through the senior vice president for academic affairs and provost.

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Rules of the University Faculty be adopted as recommended by the University Senate.

HONORARY DEGREE

Resolution No. 95-115

Synopsis: The awarding of an honorary degree to James Thurber (posthumously) is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees awarding of an honorary degree as listed below:

James Thurber (posthumously)

Doctor of Humane Letters

NOW THEREFORE

BE IT RESOLVED, That the above honorary degree be awarded in accordance with the recommendation at a time convenient to the University and the family of the recipient.

PERSONNEL ACTIONS

Resolution No. 95-116

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the March 3, 1995 meeting of the Board, including the following Appointment, Appointment/Reappointment of Chairpersons, Leaves of Absence Without Salary, Promotion and Tenure, Clinical Reappointments, and Emeritus Titles as detailed in the University Budget be approved and the Medical Staff Appointments (The Arthur G. James Cancer Hospital and Research Institute) approved March 31, 1995, by The Arthur G. James Cancer Hospital and Research Institute Board and the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center) approved February 23, 1995, by the Hospitals Board be ratified.

Appointment

Name: GRETA J. RUSSELL
Title: University Controller
Office: Finance
Effective: March 28, 1995
Salary: \$86,004.00
Present Position: Comptroller, State of Ohio, Office of the Treasurer

PERSONNEL ACTIONS (contd)

Appointment of Chairperson

May 1, 1995 through June 30, 1999

Pediatrics

Thomas N. Hansen

Reappointment of Chairperson

July 1, 1995 through June 30, 1996

Veterinary Clinical Sciences

Robert G. Sherding

Leaves of Absence Without Salary

ALAN D. CODE, Professor, Department of Philosophy, effective Spring Quarter 1995, to accept a visiting appointment at Stanford University.

JAMES MORGANSTERN, Department of History of Art, effective Spring Quarter 1995, to complete his collaborative study on the Norman Abbey of Jurnieges.

THOMAS W. HOPKINS, Instructor, the Ohio State University Extension, effective March 1, 1995, through February 29, 1996, to accept a position of agriculturist with Food for the Hungry in Peru.

Promotion and Tenure

PROMOTION TO PROFESSOR

LIDA G. WALL, Department of Speech and Hearing Science, effective April 1, 1995.

Clinical Reappointments

M. SUSAN CRISP, College of Veterinary Medicine, Veterinary Clinical Sciences - effective 7/1/94

LISA M. BADOWSKI, College of Optometry, effective 7/1/94

VINCENT L. DRIGGS, College of Optometry, effective 7/1/94

Medical Staff -- Appointments (The Arthur G. James Cancer Hospital and Research Institute)

March 8, 1995 through August 31, 1995

TILMER O. ENGBRETSON, Ph.D., Clinical Attending Staff, Department of Psychiatry

March 31, 1995 through June 30, 1995

WILLIAM J. BECKER, D.O., Associate Attending Staff, Department of Pathology

RONALD L. HARTER, M.D., Associate Attending Staff, Department of Anesthesiology

CHRISTOPHER F. HECK, M.D., Associate Attending Staff, Department of Surgery (Thoracic)

JULIAN A. KIM, M.D., Attending Staff, Department of Surgery (Oncology)

THEODORE H. NIEMANN, M.D., Associate Attending Staff, Department of Pathology

Medical Staff--Appointments (The Ohio State University Medical Center)

July 1, 1994 through June 30, 1996

DANA B. CHAYKIN-GLOVER, Attending Staff, Department of Family Medicine

JOHN P. KUEBLER, Courtesy Staff, Department of Internal Medicine (Hematology and Oncology)

PERSONNEL ACTIONS (contd)

Medical Staff--Appointments (The Ohio State University Medical Center) (contd)

July 1, 1994 through June 30, 1996 (contd)

ALI A. MEHDIRAD, Attending Staff, Department of Internal Medicine (Cardiology)
JAMES H. CALDWELL, Attending Staff, Department of Internal Medicine (Division of Gastroenterology)
CRAIG A. NANKERVIS, Attending Staff, Department of Pediatrics (Neonatology)
IGOR E. JANKE, Attending Staff, Department of Psychiatry
DAVID A. SOSKIS, Attending Staff, Department of Psychiatry
ROBERT D. WHITEHEAD, Attending Staff, Department of Family Medicine
WILLIAM H. OVERHOLSER, Courtesy Staff, Department of Family Medicine
DAVID B. MCCLURE, Courtesy Staff, Department of Internal Medicine (General Medicine)
KENT W. DOHERTY, Courtesy Staff, Department of Pediatrics (General Pediatrics)
MARILYNN J. PETERS, Attending Staff, Department of Psychiatry (Child and Adolescent Psychiatry)
JOHN F. NORRIS, Courtesy Staff, Department of Internal Medicine (Division of Cardiology)
MARY C. OEHLER, Attending Staff, Department of Radiology
JANICE S. ORR, Courtesy Staff, Department of Pediatrics
FRANK D. TICE, Attending Staff, Department of Internal Medicine (Division of Cardiology)
JASNA VASILJEVIC, Attending Staff, Department of Internal Medicine (Division of General Medicine)
JONATHAN D. WALKER, Attending Staff, Department of Ophthalmology
DIANE GORGAS, Attending Staff, Department of Emergency Medicine
ALLEN K. HERPY, Attending Staff, Department of Dentistry (Division of Oral and Maxillofacial Surgery)
ADAM B. HESSEL, Attending Staff, Department of Dermatology, Department of Pathology
WALTER B. HULL, Attending Staff, Department of Obstetrics and Gynecology
JOHN A. LARRY, Attending Staff, Department of Internal Medicine
MICHAEL MILORO, Attending Staff, College of Dentistry (Division of Oral and Maxillofacial Surgery)

July 1, 1994 through June 30, 1995

AMY A. MYERS, Limited Staff, Department of Family Medicine
STEVEN E. ROSS, Limited Staff, Department of Anesthesiology
RICHARD ALAN BLACK, Limited Staff, Department of Psychiatry
PETER S. APOSTOLES, Limited Staff, Department of Surgery (Division of Orthopedic Surgery)

Medical Staff--Reappointment (The Ohio State University Medical Center)

July 1, 1994 through June 30, 1996

MARY E. MORTENSEN, Attending Staff, Department of Pediatrics
LAURA RESTUCCIO, Courtesy Staff, Department of Family Medicine
KELLEY J. ZYNIWICZ, Courtesy Staff, Department of Internal Medicine (Dermatology)
CHARLES CLOUTIER, Attending Staff, Department of Surgery (General Surgery)
JOHN D. MAHAN, Attending Staff, Department of Pediatrics
SUSAN J. MAY, Attending Staff, Department of Pediatrics
JAMES A. MENKE, Attending Staff, Department of Pediatrics
CARL A. MINNING, JR., Courtesy Staff, Department of Ophthalmology
LESTER R. MOHLER, Courtesy Staff, Department of Surgery (Division of Plastic Surgery)
JEFFREY C. OEHLER, Courtesy Staff, Department of Ophthalmology
GARY L. RACEY, Attending Staff, Department of Dentistry (Division of Oral and Maxillofacial Surgery)
CAROLYN ROMSHE, Attending Staff, Department of Pediatrics
ALAN R. SACOLICK, Courtesy Staff, Department of Obstetrics and Gynecology
BHAGWAN SATIANI, Courtesy Staff, Department of Surgery (Division of Vascular Surgery)
ROGER H. SHERMAN, Courtesy Staff, Department of Ophthalmology

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointment (The Ohio State University Medical Center) (contd)

July 1, 1994 through June 30, 1996 (contd)

WARREN M. SOBOL, Courtesy Staff, Department of Ophthalmology
JOHN P. SOTOS, Courtesy Staff, Department of Pediatrics
BRIAN R. STAHL, Courtesy Staff, Department of Ophthalmology
JEAN M. ST. JOHN, Courtesy Staff, Department of Pediatrics
JOHN R. STECHSCHULTE, Attending Staff, Department of Ophthalmology
MARTIN A. TURMAN, Attending Staff, Department of Pediatrics
RICHARD H. TURNER, Attending Staff, Department of Surgery (Division of Orthopedic Surgery)
LAWRENCE D. WEIS, Attending Staff, Department of Surgery (Division of Orthopedic Surgery)
RONALD C. VAN BUREN, Attending Staff, Department of Family Medicine
GARY WISE, Courtesy Staff, Department of Neurology

July 1, 1994 through June 30, 1995

TODD M. DOWLING, Limited Staff, Department of Anesthesiology
CHARLES M. DANIEL, Limited Staff, Department of Internal Medicine (Division of General Medicine)
ALEX NICOLOZAKES, Limited Staff, Department of Internal Medicine (Division of Cardiology)
BEATRICE M. MCCLAIN, R.N., Physician Extender/Nurse Practitioner, Department of Internal Medicine (Division of Cardiology)

Emeritus Titles

JAMES R. WARMBROD, Department of Agricultural Education, with the title Presidential Professor Emeritus, effective April 1, 1995.

ALAN M. BURKMAN, College of Pharmacy, with the title Professor Emeritus, effective April 1, 1995.

MICHAEL C. GERALD, College of Pharmacy, with the title Professor Emeritus, effective May 1, 1995.

M. EUGENE GILLIOM, Department of Educational Studies: Humanities, Science, Technological, and Vocational, with the title Professor Emeritus, effective April 1, 1995.

POUL M.T. HANSEN, Department of Food Science and Technology, with the title Professor Emeritus, effective May 1, 1995.

LEROY J. KRAJEWSKI, Department of Management Sciences, with the title Professor Emeritus, effective July 1, 1995.

BERNARD J. LALONDE, Department of Marketing, with the title Professor Emeritus, effective July 1, 1995.

RONALD L. RACSTER, Department of Finance, with the title Professor Emeritus, effective April 1, 1995.

ROBERT A. RAPP, Department of Materials Science and Engineering, with the title Professor Emeritus, effective April 1, 1995.

WILLIAM W. TALARZYK, Department of Marketing, with the title Professor Emeritus, effective April 1, 1995.

ALAN C. WOODS, Department of Mathematics, with the title Professor Emeritus, effective April 1, 1995.

PERSONNEL ACTIONS (contd)

Emeritus Titles (contd)

DAVID S. YOHN, Department of Veterinary Pathobiology, with the title Professor Emeritus, effective April 1, 1995.

MARY A. WINTER, College of Dentistry, with the title Assistant Dean and Associate Professor Emeritus, effective March 1, 1995.

DAVID S. ADAMS, Department of Sociology (Lima Campus), with the title Associate Professor Emeritus, effective July 1, 1995.

E. KEITH BLANKENBAKER, Department of Educational Studies: Humanities, Science, Technological, and Vocational, with the title Associate Professor Emeritus, effective April 1, 1995.

JAMES L. COLLINS, Department of Educational Services and Research, with the title Associate Professor Emeritus, effective April 1, 1995.

EDDIE R. GILBERT, Department of Theatre, with the title Associate Professor Emeritus, effective April 1, 1995.

JOHN R. GRABNER, Department of Marketing, with the title Associate Professor Emeritus, effective April 1, 1995.

LEWIS GREENWALD, Department of Zoology, with the title Associate Professor Emeritus, effective April 1, 1995.

LEROY F. MEYERS, Department of Mathematics, with the title Associate Professor Emeritus, effective April 1, 1995.

FRANK C. PRATZNER, Department of Educational Studies: Humanities, Science, Technological, and Vocational, with the title Associate Professor Emeritus, effective April 1, 1995.

THOMAS G. RALLEY, Department of Mathematics, with the title Associate Professor Emeritus, effective April 1, 1995.

DONALD C. RIECHEL, Department of Germanic Languages and Literatures, with the title Associate Professor Emeritus, effective April 1, 1995.

RUSSELL J. SPILLMAN, Department of Educational Policy and Leadership, with the title Associate Professor Emeritus, effective April 1, 1995.

RAYMOND H. SWASSING, Department of Educational Services and Research, with the title Associate Professor Emeritus, effective April 1, 1995.

HERBERT WALUM, Department of Mathematics, with the title Associate Professor Emeritus, effective April 1, 1995.

SHIRLEY A. WILLIAMS, Department of Spanish and Portuguese (Lima Campus), with the title Associate Professor Emeritus, effective April 1, 1995.

WILLIAM W. REINHARDT, Department of History (Lima Campus), with the title Assistant Professor Emeritus, effective April 1, 1995.

PERSONNEL ACTIONS (contd)

Emeritus Titles (contd)

WILLIAM L. HALL, Department of Emergency Medicine, with the title Clinical Assistant Professor Emeritus, effective April 1, 1995.

RESOLUTIONS IN MEMORIAM

Resolution No. 95-117

Synopsis: Approval of four Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

Emil Bozler

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 7, 1995, of Emil Bozler, Professor Emeritus in the Department of Physiology.

Professor Bozler was born in Steingebronn, Germany, in 1901. He received his Ph.D. in zoology from the University of Munich in 1923. From 1923 to 1932, he was an Instructor of Physiology at the University of Munich; and from 1932 to 1936, he was a Research Fellow at the Johnson Foundation at the University of Pennsylvania.

Professor Bozler came to The Ohio State University Department of Physiology in 1936 as an Assistant Professor. He was promoted to Associate Professor in 1942 and to Professor in 1945. Upon his retirement in 1971, he was named Professor Emeritus and continued his research on muscle physiology until 1991.

In 1958, Dr. Bozler was appointed a Fulbright Scholar and was conferred the honorary Doctor of Science degree by The Ohio State University in 1975. His many memberships included: honorary member of the German Physiological Society; the Japan Society of Smooth Muscle Research; and the American Physiological Society.

An international symposium was held in 1989 at The Ohio State University Department of Physiology to honor him and to celebrate his contributions to the science of muscle physiology. At that symposium it was announced that the North Wing of Hamilton Hall, where Dr. Bozler worked for 50 years and where the Department of Physiology is currently housed, would be furthermore known as the *Emil Bozler Wing*.

At the age of 87, Emil Bozler still held a research grant from the National Institutes of Health. In 1993, he was inducted into the Ohio Science, Technology and Industry Hall of Fame at Ohio's Center of Science and Industry. In 1994 he received the Dr. Donald Unverferth Research Merit Award from the American Heart Association, Ohio Affiliate.

Professor Bozler's scientific publications span sixty-five years (from 1926 to 1990). During this time, he published more than 100 papers.

Dr. Bozler made fundamental discoveries in smooth, cardiac and skeletal muscle physiology at The Ohio State University. He was best known for his work on smooth muscle physiology. Indeed, he has been described as "the father of smooth muscle physiology." From 1938 to 1948, he established that

RESOLUTIONS IN MEMORIAM (contd)

Emil Bozler (contd)

smooth muscles could be grouped into two broad functional categories which he designated as visceral smooth muscle and multi-unit smooth muscle. In 1943, Professor Bozler discovered the basis of the inherent rhythmicity of vertebrate cardiac muscle and coined the term "pacemaker prepotential." From 1951 to 1958, he made important observations concerning the roles of ATP and calcium ion in skeletal muscle contraction and relaxation.

On behalf of the University, the Board of Trustees expresses to the family of Dr. Bozler, its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Arthur Z. Kovesdy

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 20, 1995, of Arthur Z. Kovesdy, Clinical Instructor in the College of Optometry.

Dr. Kovesdy was born December 11, 1935, in Cleveland, Ohio. He received his degree in Optometry from Ohio State in 1959, and worked several years for a Columbus ophthalmologist. Dr. Kovesdy later relocated to Cleveland where he continued his practice for thirty-four years. For the past 15 years, he volunteered his time on a regular basis, without compensation, as a Clinical Instructor in the College of Optometry, with special attention to the detection and diagnosis of diseases of the eye and visual system, along with where appropriate, their treatment.

He was a Fellow of the American Academy of Optometry and a member of the Cleveland, Ohio, and American Optometric Associations. He was also a member of The Ohio State University President's Club, where he and his wife, Elfriede, had established the Arthur Z. Kovesdy Endowment Fund to promote vision research in the College of Optometry.

On behalf of the University, the Board of Trustees expresses to the family of Dr. Kovesdy, its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Mylin H. Ross

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 1, 1995, of Mylin H. Ross, Dean of Men Emeritus.

A native of Lebanon, Ohio, Dean Ross earned the Bachelor of Science in Education degree (1931) and Master's degree (1943) from The Ohio State University. He entered the U.S. Navy in August of 1943 and served for 27 months as a gunnery officer in the Atlantic and Pacific in the grade of lieutenant.

Dean Ross was a dedicated educator throughout his entire professional life. He served as teacher, coach, and principal at several elementary and junior high schools, before joining the University staff in 1947 as Assistant Dean of Men.

Dean Ross' initial assignment at Ohio State involved work with the University's fraternities. As a result of his leadership, The Ohio State University received three consecutive national awards for its outstanding fraternity system in the years 1949-51.

RESOLUTIONS IN MEMORIAM (contd)

Mylin H. Ross (contd)

Mylin Ross was a strong advocate for community standards, student accountability, and student involvement. He was instrumental in establishing a comprehensive student court system and on-campus housing for men. Dean Ross was a tireless advocate for the inclusion of students in campus governance; he strengthened student government, and expanded opportunities for student participation on committees and decision-making bodies.

Dean Ross became Ohio State's second Dean of Men in 1952 and held the position until he retired in 1967. Over the years, students' references to Dean Ross were ones of friendship, loyalty, and respect. He was aware of the needs and concerns of each generation of students and ever willing to work with students to build a stronger, richer campus experience. His patience, understanding, and fairness won the admiration of students, faculty, and fellow deans.

Mylin Ross was a member of Phi Gamma Delta social fraternity and Phi Delta Kappa honorary fraternity of professional educators. During 1958, he served as president of the Ohio Association of Student Personnel Administrators.

Dean Ross was the recipient of numerous awards for his outstanding service to the campus community and his profession. In 1968 he received The Ohio State University Distinguished Service Award. In 1976 the lower unit of Lincoln Tower Residence Hall was named Ross House in honor of his contributions to student life.

On behalf of the University, the Board of Trustees expresses to the family of Mylin H. Ross its deepest sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Rolf Soellner

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 14, 1995, of Rolf Soellner, Professor Emeritus in the Department of English.

Born February 10, 1922, Rolf Soellner served with distinction in the Department of English from 1967 through 1987, where he established a reputation as a leading scholar of the works of William Shakespeare. The author of three books and numerous articles, Professor Soellner was the recipient of grants from the Guggenheim Foundation, the American Council of Learned Societies, the National Endowment for the Humanities, the Folger Shakespeare Library, the Huntington Library, and the Newberry Library.

Professor Soellner had a keen intelligence, a subtle sense of humor, and a passion for politics, traveling, and dancing.

On behalf of the University, the Board of Trustees expresses to the family of Professor Soellner its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Skestos, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Kessler, Wexner, Shumate, Colley, Skestos, Patterson, and Amb. Wolf.

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FISCAL AFFAIRS COMMITTEE MEETING

Mr. Shumate:

First, we'll have a report from Vice President Shkurti on the Benchmark Report, the House Budget Proposal, and then General Fee Review.

BENCHMARK REPORT

Mr. William J. Shkurti:

Thank you, Mr. Chairman. The materials I'll be referring to are in your Board book under the Fiscal Affairs tab. The Benchmark comparison of fees with peer institutions is something we do every year at this time to give you an indication where Ohio State stands. The first chart shows where we stand compared to 15 peer institutions that are public comprehensive research institutions and this was the standing as of the fall of this academic year. As the chart shows, the average for all these institutions is about \$3,600 dollars for annual tuition in fees. Ohio State stands 14 percent below that at about \$3,100 and our rank is tenth out of the 15 institutions.

The other comparison is for resident undergraduate fees -- we also compared non-resident undergraduate fees, resident graduate fees, and non-resident graduate fees -- and we are ranked relatively in the middle on those categories. The one thing I would point out for our resident undergraduate fees: we were sixth in 1990; and we are now down to tenth in 1995, which is, in part, a reflection of the fee caps we have operated under. It means, in relation to our peer institutions, our tuition was low to begin with and it is even lower now.

The other comparison we have is a comparison with the other public assisted universities in the State of Ohio. That comparison shows that we are tenth out of the 13 public assisted institutions and 9 percent below the statewide average. Even though the level of services and the quality of the academic experience we offer, I think, is extremely high -- not to take anything away from the other institutions -- but we certainly offer a lot more to our students than tenth out of 13. So I think it reinforces what *US News & World Report* once referred to us as a tremendous value or bargain for the money that we charge our students.

I think as we take a longer view of where we need to go and the institutions we are competing with, having below average tuition is excellent in attracting students here in terms of ability to pay, but it puts a real strain on the institution in terms of being able to offer the students the services they expect once they are here, compared to other institutions which have larger resources. We will be revisiting this issue next month as we make our recommendations for the budget coming up.

Mr. Wexner:

I asked this question last year and Alex reminded me, I have no clear understanding -- I would bet that no one on the Board has a clear understanding -- of where we are trying to be. So from my view, I now know where we are, but I think the policy decision of where we are trying to be is something that the Board should have information about and should be deliberated on over time.

Yet the issue is, "Is bigger better?" or "Is better better?" both in quality of what we are doing. I think the notion of us being a value is a good thing. I believe in value as a retailer, but I also have a sense of quality. I also have a sense that we are giving things away. I'm not talking about the University as giving things away, I am just saying that

BENCHMARK REPORT (contd)

Mr. Wexner: (contd)

you can have a value that is just ridiculous compared to the market, compared to your real costs, and compared to the quality of the product that you want to be.

I think this is really a very serious and significant issue for the Trustees to consider. I don't know how to tackle it in terms of time information that we need, but as far as I am concerned, this is perhaps the most major policy issue that the administration and the Trustees face.

Mr. Shkurti:

Mr. Wexner, if I may respond in part. I think that is an extremely important issue in terms of where this institution hopes to go. One thing I would point out, in terms of our academic goals, is that the Functional Mission Statement we talked about last year does at least strongly imply -- though it doesn't come out directly and say it -- that one of our goals is to be in the upper half of the Big Ten in terms of a variety of different measures. I think that does need additional discussion and the academic goals then should drive our tuition.

The other thing I would point out is one hurdle we have had that a private company that sets its course does not have is that even though we may set a certain goal in terms of our academic standards internally, the state regulates our resident in-state tuition much like a public utility. The state says, "This is what you can charge and no more." So that has to be dealt with as well. There is a little more flexibility in the tuition caps this year than there has been in previous years. But we do have an additional complication that we need to factor into our decision making in this regard.

Mr. Wexner:

Right. I understand that there is a political implication to it and that the University, the Trustees, the students, and the faculty are not insignificant lobbyists. I think the notion of the Legislature, as well as our partnership with the state, have a common vision of what is in the state's best interest.

You know, some years ago, the notion of open admissions and having the lowest priced education was the common goal of the Legislators and the University. With selective admissions, different economic views of the state today and different views of educational economics, I think that we should review our aspiration. They should be made to think about it because I think the knee-jerk reaction is one of value and has the broadest level of service. I think when I look at this, I see the range. There is a lot of averages and I don't know what middle means. I do remember my statistics course.

President Gee:

Let me try to respond. This is precisely the issue that the Trustees and the University administration must wrestle with. We've got a series of on-going discussions with our students regarding understanding the General Fee. For example, we have a fee structure, but this fee structure grew up over time and this is not an admission against interest, but it is clearly an admission. Our fee structure was added here, added there, and the question of what it was for and the value of it, etc., is not clear. We are in the process of unraveling that so we can then put it back together. Then we can have some rational basis to make the determination as to where we are and what we ought to be getting for our value.

BENCHMARK REPORT (contd)

President Gee: (contd)

The second thing, there is an "iron law" that does exist here though. The reason that we take a look at this is when one takes a look at the academic ranking of this University versus the cost for the student, we are clearly an enormously undervalued institution in terms of the cost side of the equation. We need to face that and we need to have the public and the state understand that so that then we can deal with that issue as part of the discussion.

Obviously, I think, at the same time we want to make certain that we do not inadvertently do something which has been uniquely Ohio State, which is the access issue. Not access based upon monetary availability, but access based upon the intellectual availability of the student. It is that issue that we are trying to put together. We hope, by the way, that by this discussion we are opening now with our faculty through the Senate, and with others in terms of our General Fee structure and then the tuition structure itself, that we will have a more appropriate answer because we simply have undervalued this institution.

Let me tell you one final story and then I'm going to let this go. In 1981, Alfred University, a small university in upstate New York was going bankrupt. It was on the edge of bankruptcy. Unlike most new presidents who come in and are faced with bankruptcy, he didn't stop cutting the grass, didn't stop paying the faculty, didn't stop doing a variety of other things. He did two things: 1) he raised the admission standards substantially; and 2) he raised the tuition substantially. And guess what happened? Alfred is now a very healthy university because people said, "Gee, this must be a great place. They have high admission standards and they have high tuition." We need to understand that as a part of the phenomena.

For the first time in my life I was asked a question by one of our own students at our student breakfast. I don't know if you were there, Tom, when the question was asked, but the student said, "Gee, you know, we charge so little compared with other institutions -- is my degree worth anything?" I thought that was an interesting question.

I only raise those questions to say that I think the Board and the University are going to have to wrestle with these in terms of evaluation of the University over the long haul and in terms of our own financial ability to be able to construct a rational approach to the way that we finance this institution. Amb. Wolf, did you have a question?

Amb. Wolf:

Yes, I have a question for Mr. Shkurti. In articulating the fees and how Ohio State ranks among its peer institutions, wouldn't it be wise or would it be prudent to figure in the amount of student aid and grants that are given to the students at Ohio State vis-a-vis the other institutions? Even though our tuition is \$3,000 and some dollars versus \$3,600, our tuition might indeed be relatively less if our scholarships and grants are more than they are per student at other universities.

Mr. Shkurti:

Amb. Wolf, that is correct. We did provide some comparative data a while ago and I'll be glad to update that for you. I think it shows that our student financial aid and grants in our relative ranking to our peer institutions is somewhat comparable to our tuition. In other words --

BENCHMARK REPORT (contd)

Amb. Wolf:

So, you think we rank the same in our scholarships and grants as we do in our tuition, which would leave us in the same place?

Mr. Shkurti:

That is correct. But I'll be glad to get you the updated figures.

Amb. Wolf:

Okay, thank you.

(See Appendix XLII for charts on Comparison of Fees, page 739.)

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HOUSE BUDGET PROPOSAL

Mr. Shkurti:

Mr. Chairman, while we are on financial issues and money issues, I will turn to the other side of the coin which is our state support. As you know, the House passed its version of the budget last night. The bottom line is it provides, above the recommendations of the Governor, an additional \$3.7 million over the biennial for Ohio State for our general fund and an additional \$4 million for our agricultural line items. The impact of this is that it increases the general fund income on main campus by about a half of a percent in FY '96 and '97. That may not sound like a lot, but, in fact, it does make a significant contribution to achieving our budget goals at this stage of the game. So, we are extremely grateful to the House, the House leadership, those that supported the budget, and the Governor for his initial support. We hope to be able to say the same thing about the Senate in a month or two from now. So I think that is a very encouraging development in terms of our state support.

President Gee:

Bill, if I could just interrupt I want to second that. We received enormously positive support from our Governor this year. As we all know, he has a number of strains and a number of uncertainties out there, including what has been happening at the federal level. The Governor made a very positive recommendation for higher education. We received very positive support out of the House. I really want to be on record of thanking the Governor and Mr. Browning, Director of the Budget, and certainly Speaker Davidson, Bill Batchelder, Bob Corbin, Tom Johnson, Ron Amstutz, and Otto Beatty, all of whom worked diligently on behalf of the University. There were a series of amendments that were brought forth that would have been quite debilitating to us that were all soundly defeated and for that I'm also grateful.

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GENERAL FEE REVIEW

Mr. Shkurti:

Mr. Chairman, the next issue the President had referred to previously was the issue of the General Fee. As you know, we have both an Instructional Fee and a General Fee.

GENERAL FEE REVIEW (contd)

Mr. Shkurti: (contd)

This University needs to do a better job of defining where the money comes from and where it goes for that. We have focused in the past on the combined total of the two fees and, as I mentioned earlier, it is below that of nine of twelve other state universities. We do not believe our students are being overcharged. Nevertheless, we think our student governments have raised a legitimate issue regarding accountability for how the General Fee is determined and where the dollars go.

At the request of the Undergraduate Student Government and the Council of Graduate Students -- and you have the two documents in your books -- the University Senate has created a subcommittee of the Senate Fiscal Committee to review the issues involving the General Fees. This subcommittee includes students, faculty, and staff and is scheduled to issue an interim recommendation to the Board at the May 5 meeting.

The University fully supports the efforts of this subcommittee and the staff from the Offices of Finance and Student Affairs have been assigned to work with the subcommittee. The subcommittee met for the first time yesterday, I have also met with them, and we all agreed that our goal is to provide an interim recommendation that the subcommittee and the Offices of Student Affairs and Finance all support in terms of rationalizing the General Fee by the May 5 meeting. So we'll be back in touch with you at the next monthly meeting regarding that.

Mr. Shumate:

Thank you. Are there any questions or any other items for Mr. Shkurti?

Mr. Patterson:

I am a slow thinker so I am still revolving back at the questions that Mr. Wexner brought up. It seems to me -- and I've not been through a tuition increase question yet -- that while these figures that list us among the other universities are important, it gives us a feel for where we are. I would submit that that's probably not one of those rankings that we necessarily want to be number one in. If we simply base tuition on what it costs us to operate, that would probably be wrong, too, in comparing ourselves.

It seems to me that if we continue to -- and I'm sure we will -- want to be a quality institution -- if it costs us \$3,200 to meet our costs for where we are, that's okay. If it costs us \$3,700 and it will move us up a couple of numbers in the rankings in terms of quality, then that is the kind of question that should be put before the Board of Trustees.

I would have much more receptibility to increases of tuition, even above what may be proposed in terms of just maintaining ourselves where we are, if in fact we were going to be moving up in terms of the "outstanding university in the country." So, I think, the quality of the education related to the cost is really what we need to measure, rather than just ourselves against the cost of what it is to operate. I am sure that is probably the way you do it.

President Gee:

You know, Jim, we cannot have the tin cup theory of tuition increases. We can't just say "come rattle our cup" and say we want more. It has got to be tied to the fact that we are going to do with those dollars something that substantially provides an opportunity of quality to our students, faculty, and staff. Otherwise, we are in a "no win" game. If Mr. Wexner ran the Limited that way, he would not be in business very

long.

GENERAL FEE REVIEW (contd)

President Gee: (contd)

We simply cannot do that. We've got to have quality tied to the price. There is just no doubt about it.

Mr. Wexner:

Jim, that is implicit. What I am saying is from one point of view you could look at the costs and say that we could make some assumptions about our efficiency. Let's put quality aside for a moment just to demonstrate the point. We could put quality aside and say, "Look, what does it cost to operate?" and that maybe floors us and we can make some assumptions that our operating costs are like other peoples' operating costs. I don't believe that we are fifty percent inefficient, just big order of magnitude.

On the other hand, if over time we are improving the quality of our product in terms of educational product, and we are improving the student body, the faculty, the nature of the whole academic experience, then, I think, we are enabled to generate more tuition income which presumably supports a higher grade faculty and the resources that the University needs. I think it ratchets itself up.

If in the alternative we had a deteriorating institution academically, and we only had the financial needs to raise our prices, we would probably put ourselves out of business. My sense is that we have made progress and we have a strategic vision of where the University is going. I don't think we have aligned with our economics, and I don't think that the Legislature necessarily is aligned. I think that kind of alignment every year or two -- you have to look at that gearing and see if it makes sense. Because I think the knee-jerk reaction is that we should give an incredible value, but we should also be a superior academic institution. I don't know how you get to "first tier academics with the lowest tier economics."

Mr. Patterson:

I think, just to follow-up, one of the key things that you just said was the strategic vision, because we can't just do a tuition increase in terms of what we need this year. We have to be seeing where we are going to build to -- what do we want to be in two years, in five years, and what is it going to take to get there.

President Gee:

As we talk with our various subcommittees of the Board, that is precisely what we are trying to do. We are trying to tie any of the fee structure to -- not the short-term. We need to fill a hole -- and thank goodness that this year, we have now managed ourselves through a very considerable financial crisis -- but now we are trying to tie it to the strategic vision. Particularly you are going to see in terms of some of our technology and other issues -- which really strategically need to be invested in now in order for us to be competitive down the line -- and that, over the next month as we discuss this with you, is going to be, hopefully, the tying link.

Mr. Shumate:

Any other questions? If not, thank you, Mr. Shkurti.

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RISK MANAGEMENT UPDATE

Mr. Shumate:

Mr. Nichols, will now give us a report on our risk management and the status of our efforts.

Mr. Nichols:

Thank you, Mr. Chairman. There is a small one page outline under the Fiscal Affairs tab. It has been fifteen months since the transfer was made of risk management responsibilities to the Office of the Treasurer. I last reported to you in early summer of last year. In that time, thirty-three risk areas have basically been identified in the University. Briefly in terms of activities, there has been a rather complete restructuring of insurance coverages for property, boiler machinery, and vehicular from a change in deductibles to a change in the coverage levels.

I would give you three examples of that. Our property insurance did not cover areas involving collapse, water damage, and earthquakes. At least in one of those three, we have had a very substantial incident that occurred a few years ago. Second, vehicular coverage basically had zero deductible under comprehensive and \$150 under collision, which is far below what is normally carried. We have substantially bumped those up and saved the according premium. Lastly, in an area that was discussed on the Board last year, we have raised the vehicular coverage from \$1 million to \$5 million in terms of liability -- \$1 million being extremely low.

As you know, the Board voted to establish a captive insurance company and that has been established. We traveled to the site on Bermuda and established that and had our first meeting. That particular effort is on plan as was presented to the Board.

Lastly, in an organization as big as Ohio State there is a need to try to pull together the various risk management areas of the University. We did establish an advisory council, if you will, and it pulls from all areas of the University the expertise that is located and can give advice. We have currently, in recent months, done requests for proposals and we have hired a risk management company -- Johnson and Higgins -- to do a comprehensive risk management review of the University. That will be completed within six months and should give us additional information and guidance with regards to how we should further structure our risk management plan.

In closing, I would tell you that there are about one dozen additional insurance plans that are currently being reviewed beyond the big three -- vehicular, boiler machinery, and property -- and there will be some recommendations made on those prior to July 1. We would anticipate being back to this Board in the fall with our recommendations regarding the review to be completed by the risk management consultant.

Mr. Shumate:

Are there any questions? I would encourage you also to follow-up with Mr. Brennan, who has a special interest in this.

Mr. Nichols:

I have already done that.

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Mr. Shumate:

I would like to present the following resolutions for vote:

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT OF
CONTINGENCY FUNDS**

Resolution No. 95-118

DOAN HALL - PERIPHERAL VASCULAR LAB
RHODES HALL BRICK REPAIR - PHASE II
MARION CAMPUS - LIBRARY/CLASSROOM BUILDING

Synopsis: Authorization to employ architectural/engineering firms and request construction bids for the Doan Hall - Peripheral Vascular Lab and Rhodes Hall Brick Repair - Phase II projects and acceptance of the report of award of contracts and establishment of contingency funds for the Marion Campus - Library/Classroom Building project are proposed.

WHEREAS University Hospitals desires to proceed with the renovation of approximately 3,000 square feet of space on the second floor of Doan Hall to relocate the Peripheral Vascular Laboratory and expand Cardiology services in the adjacent area; and

WHEREAS the total estimated project cost is \$300,000 and the total estimated construction cost is \$260,000, with funding provided by University Hospitals; and

WHEREAS University Hospitals desires to proceed with the second phase of the Rhodes Hall Brick Repair project for the repair of the exterior brick which is cracking, moving, and delaminating; and

WHEREAS the total estimated phase II project cost is \$300,000 and the total estimated construction cost is \$275,000, with funding provided by University Hospitals; and

WHEREAS a resolution adopted by the Board of Trustees on April 2, 1993 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to recommend the award of contracts for the Marion Campus Library/Classroom Building:

Marion Campus Library/Classroom Building

This project will construct a library and classroom facility to serve both the Marion Regional Campus and the Marion Technical College. This facility will accommodate current technologies application to library use to include audio visual communications. The total project cost is \$7,424,725; funding is provided from House Bill 715 (\$7,100,000) and Marion Campus (\$324,725). The estimated completion date is October 1996. The contracts awarded are as follows:

General Contract: Peterson Construction Co., Wapakoneta, Ohio

Amount: 3,983,700 +

Estimate: \$3,956,039

+ The General, HVAC, and Electric Contracts are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT OF
CONTINGENCY FUNDS (contd)**

DOAN HALL - PERIPHERAL VASCULAR LAB
RHODES HALL BRICK REPAIR - PHASE II
MARION CAMPUS - LIBRARY/CLASSROOM BUILDING (contd)

Marion Campus Library/Classroom Building (contd)

Plumbing Contract: J. A. Croson Co., Columbus, Ohio

Amount: \$334,889

Estimate: \$367,051

HVAC Contract: J. A. Guy, Inc., Dublin, Ohio

Amount: \$682,000 +

Estimate: \$644,241

Electric Contract: Buckeye Electric Co., Dayton, Ohio

Amount: \$1,148,000 +

Estimate: \$722,067

Total All Contracts: \$6,148,589

Moveable Equipment: \$323,750

Contingency Allowance: \$245,944 (4% of construction cost)

Total Project Cost: \$7,424,725

+ The General, HVAC, and Electric Contracts are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for the Doan Hall Peripheral Vascular Lab and the Rhodes Hall Brick Repair - Phase II projects identified above and that the fees for these services be negotiated between the firms selected and the State of Ohio, Division of Public Works or the University as appropriate; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids on these projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to recommend the award of contracts to the Department of Administrative Services, Division of Public Works or issue contracts with all actions to be reported to this Board at the appropriate time; and

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT OF
CONTINGENCY FUNDS (contd)**

DOAN HALL - PERIPHERAL VASCULAR LAB
RHODES HALL BRICK REPAIR - PHASE II
MARION CAMPUS - LIBRARY/CLASSROOM BUILDING (contd)

BE FURTHER IT RESOLVED, That pursuant to the actions previously authorized by this Board, the report of award of contracts and establishment of contingency funds for the Marion Campus - Library/Classroom Building project is hereby accepted.

(See Appendix XLIII for maps, page 745.)

SALE OF REAL PROPERTY

Resolution No. 95-119

117.27 ACRES OF THE BARNEBEY CENTER
FAIRFIELD AND HOCKING COUNTIES, OHIO

Synopsis: Authorization to sell approximately 117.27 acres of the Barnebey Center, located in Fairfield and Hocking Counties, is proposed.

WHEREAS the Board of Trustees of The Ohio State University owns approximately 808 acres of real property located in Madison Township of Fairfield County and Good Hope Township of Hocking County and known as the Barnebey Center; and

WHEREAS the School of Natural Resources and the College of Food, Agricultural, and Environmental Sciences have determined that this property no longer is needed for, and cannot be operated economically in support of, the educational and research programs of the School; and

WHEREAS Dean J. Kiourtsis has offered to purchase 117.27 acres of this property, including timber and mineral rights for \$114,900, and the appraised value of this portion of the property is approximately \$90,884; and

WHEREAS the net proceeds from the sale of this property shall be deposited in an Endowment account, the Barnebey Family Scholarship Fund, for undergraduate and graduate scholarships for students in the School of Natural Resources; and

WHEREAS the appropriate University offices have determined that this sale is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized, in the name of the Board of Trustees of The Ohio State University, to sell all of the University's right, title, and interest in this 117.27 acres portion of the Barnebey Center property, including all timber and mineral rights, to Dean J. Kiourtsis for no less than \$114,900, upon such terms and conditions as are deemed to be in the best interest of the University.

SALE OF REAL PROPERTY

Resolution No. 95-120

**95.18 ACRES OF THE BARNEBEY CENTER
FAIRFIELD AND HOCKING COUNTIES, OHIO**

Synopsis: Authorization to sell approximately 95.18 acres of the Barnebey Center, located in Fairfield and Hocking Counties, is proposed.

WHEREAS the Board of Trustees of The Ohio State University owns approximately 808 acres of real property located in Madison Township of Fairfield County and Good Hope Township of Hocking County and known as the Barnebey Center; and

WHEREAS the School of Natural Resources and the College of Food, Agricultural, and Environmental Sciences have determined that this property no longer is needed for, and cannot be operated economically in support of, the educational and research programs of the School; and

WHEREAS George Koberlein has offered to purchase approximately 95.18 acres of this property, including timber and mineral rights, for \$88,040, and the appraised value of this portion of the property is approximately \$73,764; and

WHEREAS the net proceeds from the sale of this property shall be deposited in an Endowment account, the Barnebey Family Scholarship Fund, for undergraduate and graduate scholarships for students in the School of Natural Resources; and

WHEREAS the appropriate University offices have determined that this sale is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized, in the name of the Board of Trustees of The Ohio State University, to sell all of the University's right, title, and interest in this 95.18 acres portion of the Barnebey Center property, including all timber and mineral rights, to George Koberlein for no less than \$88,040, upon such terms and conditions as are deemed to be in the best interest of the University.

SALE OF REAL PROPERTY

Resolution No. 95-121

**89.64 ACRES OF THE BARNEBEY CENTER
FAIRFIELD AND HOCKING COUNTIES, OHIO**

Synopsis: Authorization to sell approximately 89.64 acres of the Barnebey Center, located in Fairfield and Hocking Counties, is proposed.

WHEREAS the Board of Trustees of The Ohio State University owns approximately 808 acres of real property located in Madison Township of Fairfield County and Good Hope Township of Hocking County and known as the Barnebey Center; and

SALE OF REAL PROPERTY (contd)

**89.64 ACRES OF THE BARNEBEY CENTER
FAIRFIELD AND HOCKING COUNTIES, OHIO (contd)**

WHEREAS the School of Natural Resources and the College of Food, Agricultural, and Environmental Sciences have determined that this property no longer is needed for, and cannot be operated economically in support of, the educational and research programs of the School; and

WHEREAS Daniel L. Rankin and Michael J. Rankin have offered to purchase approximately 89.64 acres of this property, including timber and mineral rights, for \$89,700, and the appraised value of this portion of the property is approximately \$69,471; and

WHEREAS the net proceeds from the sale of this property shall be deposited in an Endowment account, the Barnebey Family Scholarship Fund, for undergraduate and graduate scholarships for students in the School of Natural Resources; and

WHEREAS the appropriate University offices have determined that this sale is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized, in the name of the Board of Trustees of The Ohio State University, to sell all of the University's right, title, and interest in this 89.64 acres portion of the Barnebey Center property, including all timber and mineral rights, to Daniel L. Rankin and Michael J. Rankin for no less than \$89,700, upon such terms and conditions as are deemed to be in the best interest of the University.

Upon motion of Mr. Skestos, seconded by Mr. Wexner, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Kessler, Wexner, Shumate, Colley, Skestos, Patterson, and Amb. Wolf.

(See Appendix XLIV for map, page 749.)

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Mr. Kessler:

In recognition of the long and distinguished service of Governor Richard F. Celeste to the Citizens of the State of Ohio and his outstanding support of The Ohio State University, we are today recommending that the Chemistry Building at 120 W. 18th Avenue on the Columbus Campus be named the "Richard F. Celeste Laboratory of Chemistry."

NAMING OF BUILDING

Resolution No. 95-122

Synopsis: The naming of the Chemistry Building at 120 West 18th Avenue is presented for Board acceptance.

WHEREAS the Board of Trustees has authority in naming of all buildings and structures at The Ohio State University, as set forth in paragraph (F) of rule 3335-1-08 of the Administrative Code; and

WHEREAS Richard F. Celeste has distinguished himself with more than twenty years of dedicated public service to the citizens of the State of Ohio as legislator, lieutenant governor, and governor; and

NAMING OF BUILDING (contd)

WHEREAS Richard F. Celeste has been a consistent friend and supporter of higher education and of The Ohio State University; and

WHEREAS upon the President has recommended that the Chemistry Building at 120 West 18th Avenue be named the "Richard F. Celeste Laboratory of Chemistry" in honor of Richard F. Celeste, Governor of the State of Ohio from 1983 to 1991:

NOW THEREFORE

BE IT RESOLVED, That in accordance with rule 3335-1-08(F) of the Administrative Code, the Chemistry Building at 120 West 18th Avenue shall hereby be named the "Richard F. Celeste Laboratory of Chemistry."

Upon motion of Amb. Wolf, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote, cast by Messrs. Kessler, Wexner, Shumate, Colley, Skestos, Patterson, and Amb. Wolf.

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Thereupon the Board adjourned to meet Friday, May 5, 1995, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Maureen T. Sharkey
Assistant Secretary

John W. Kessler
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND TWELFTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, May 5, 1995

The Board of Trustees met at its regular monthly meeting on Friday, May 5, 1995, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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May 5, 1995 meeting, Board of Trustees

The Chairman, Mr. Kessler, called the meeting of the Board of Trustees to order on May 5, 1995, at 10:00 a.m. He requested the Secretary to call the roll.

Present: John W. Kessler, Chairman, Milton A. Wolf, Leslie H. Wexner, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, James F. Patterson, Amira N. Ailabouni, and Thomas C. Smith. Fred L. Dailey, Director of the Ohio Department of Agriculture, was also in attendance.

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Mr. Kessler:

At this time, I would like to ratify the Election of Officers of this Board for the coming year:

**ELECTION OF OFFICERS
BOARD OF TRUSTEES**

Resolution No. 95-123

WHEREAS pursuant to paragraph (B) of rule 3335-1-02 of the Administrative Code, the officers of the Board are to be elected at the May meeting to take office immediately following adjournment of the meeting (May 5, 1995) and shall hold their office through the May 1996 meeting:

NOW THEREFORE

BE IT RESOLVED, That the following slate of officers for 1995-96 be elected:

Milton A. Wolf, Chairman

Leslie H. Wexner, Vice Chairman

Robert M. Duncan, Secretary

James L. Nichols, Treasurer

Upon motion of Mr. Skestos, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution with seven affirmative votes cast by Messrs. Kessler, Wexner, Shumate, Celeste, Skestos, Brennan, and Patterson, and an abstention by Amb. Wolf.

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COMMITTEE APPOINTMENTS 1995-96

Resolution No. 95-124

BE IT RESOLVED, That the appointments to Committees and representatives to the Research Foundation Board of Directors, the Inter-University Council, the University Hospitals Board, The Arthur G. James Cancer Hospital and Research Institute Board, the Ohio State University Affiliates, Inc., Board of Directors, the University Foundation Board, the Wexner Center Foundation Board, the University Managed Health Care System, Inc. Board of Directors, the Committee on Planning, and the University Master Plan Committee for 1995-96 be approved as follows:

Educational Affairs

Theodore S. Celeste, Chair
James F. Patterson, Vice Chair
George A. Skestos
Zuheir Sofia

COMMITTEE APPOINTMENTS 1995-96 (contd)

Investments Committee	Michael F. Colley, Chair David L. Brennan, Vice Chair George A. Skestos Alex Shumate
Standing Committee on Agricultural Affairs	James F. Patterson, Chair Fred L. Dailey, Vice Chair, Ex Officio Theodore S. Celeste
Student Affairs	Thomas C. Smith, Chair James F. Patterson, Vice Chair Zuheir Sofia New Student Trustee
Fiscal Affairs	Alex Shumate, Chair George A. Skestos, Vice Chair Michael F. Colley David L. Brennan
Personnel Committee	Milton A. Wolf, Chair Leslie H. Wexner, Vice Chair Alex Shumate
Inter-University Council	Zuheir Sofia
Research Foundation Board of Directors	Theodore S. Celeste
University Hospitals Board	George A. Skestos Theodore S. Celeste
The Arthur G. James Cancer Hospital and Research Institute Board	Alex Shumate, Chair Zuheir Sofia
Ohio State University Affiliates, Inc.	Milton A. Wolf (term 1 yr) Leslie H. Wexner (term 2 yrs) Alex Shumate (term 3 yrs)
University Foundation Ex Officio Class of Directors	Alex Shumate (term 1 yr) David L. Brennan (term 2 yrs) Theodore S. Celeste (term 3 yrs)
Wexner Center Foundation Board	Leslie H. Wexner (term 1 yr)
University Managed Health Care System, Inc., Board of Directors	Theodore S. Celeste
Committee on Planning*	George A. Skestos, Chair Alex Shumate, Vice Chair Theodore S. Celeste Michael F. Colley

*Serves as Board of Trustee's interface with the University's Planning Committee.

COMMITTEE APPOINTMENTS 1995-96 (contd)

University Master Plan Committee

Leslie H. Wexner

NOW THEREFORE

BE IT RESOLVED, That the above Committee appointments and the representatives for 1995-96 are hereby confirmed.

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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PRESIDENT'S REPORT

President Gee:

Ladies and gentlemen, welcome. I'm pleased to note our new chairman-elect, Ambassador Wolf. I want you to know that everyone at this University gives you our very best and we look forward to working with you very much and Mr. Vice Chairman, the same. We look forward to the opportunity for yet another great year at the University.

I would like to say that this is a time of very mixed emotions for me. Many of the people in this room know that Jack Kessler was the individual who chaired the committee that selected the President of this University of which I am the recipient of that good chairing. And as I said to the folks last night, "If you've got any trouble with me, blame him." He has been just an unbelievably committed individual to this University, not only for nine years as a member of our Board of Trustees, but for all of the years that he's devoted to Ohio State.

Jack, I know that I speak on behalf of all of those who love this University in telling you how much we appreciate your devotion and the privilege that it has been to work with you. On behalf of all of us here I do have a plaque for you -- this is just a small recognition, but nonetheless it does have everyones' signature on it. Jack, we love you, we appreciate you, and congratulations.

Mr. Kessler:

Thank you.

President Gee:

As you also know, we have another member of our Board leaving us today after two years of service. Amira Ailabouni has now come to the end of her term. Amira has represented the students of this University -- as a student member of the Board of Trustees. I think that people should know that our Student Trustees are viewed by the Board, are treated by the Board, and are respected by the Board as members of this Board. They are included in all activities and they are very responsive and responsible members of the Board.

Amira has been a leader in terms of student affairs, student activities, and in Board activities, and we have been deeply appreciative to have the opportunity to serve with her. Amira, we have a plaque for you. Ladies and gentlemen, let's give Amira a big round of applause.

PRESIDENT'S REPORT (contd)

Mr. Kessler:

I join with Dr. Gee and say that it has been a real pleasure serving with you. I think, as Gordon has said, we have been very blessed with our Student Trustees. Since I have been on the Board, every Student Trustee has been outstanding. I think both you and Tom are on the top of that list, and we appreciate your wonderful service.

Ms. Ailabouni:

Thank you.

President Gee:

Mr. Chairman, one need only walk across the Oval to know that spring is in full swing. Wednesday, Mortar Board members in caps and gowns walked down the long walk of the Oval, welcoming the new members of this senior honor society. Later today, Sphinx Senior Honorary will conduct its outdoor ceremony around the Sundial.

Hispanic Awareness Week is just ending, this is Asian Awareness Week. The Medieval and Renaissance Festival is being held on Saturday, and our fraternities and sororities are celebrating Greek Week.

Saturday, the second "High on Pride" campus community clean up will be held. This time, our student, faculty, and staff volunteers along with community residents will work on the area south of campus -- from the river to Fourth, from 11th down to Fifth Avenue. This is an important opportunity for us not only to make an impact on the area in the short-run, but also to build a sense of community and shared responsibility among all of us. This is a very important effort on behalf of the University and its students.

Commitment to service is certainly not limited to these special events. Our students, faculty, and staff give generously of their time and talent throughout the year. For example, I spent an afternoon with the Columbus City Year program, a national service organization that gives young people between the ages of 17 and 23 the opportunity to perform 9 months of community service in return for earning money for college tuition or student loan repayment. Ohio State will host the national City Year Conference this summer.

I also spent some time this month with Ohio State's chapter of Habitat for Humanity. I must say these energetic students make very significant contributions to the housing initiative. Columbus just celebrated the completion of its fiftieth house in this program. From outreach programs in the schools to participation in Operation Feed, the university family demonstrates its citizenship in many ways, on numerous occasions.

A successful Take a Daughter To Work Day program was sponsored by Ohio State's Association of Faculty and Professional Women, and the University Career Services Committee. Several hundred youngsters could choose from 28 different workshops, in addition to shadowing their family members.

Ohio State hosted the NCAA men's gymnastics competition -- one in which sophomore Drew Durbin claimed the national title on the pommel horse. Later this month, we will host the NCAA Men's Golf Championships.

Last Saturday, several hundred of this university's good friends came together for the President's Club spring dinner. We focused on endowed faculty positions,

PRESIDENT'S REPORT (contd)

President Gee: (contd)

celebrating the fact that we now have 92 endowed chairs and professorships! This is a very significant number, and -- I should point out -- the number has more than doubled through the efforts of the last university campaign. And our intent is to double and redouble those over the next two or three years.

On today's agenda you will note a commitment to the M.S. Sofia Professorship in Arabic Studies by Zuheir Sofia, who will join the Board next month as a University Trustee. Because of Mr. Sofia's generosity and leadership, the Department of Near Eastern, Judaic, and Hellenic Languages and Literatures will be able to support a distinguished scholar in Arabic Studies. A great way for him to start his tenure as a member of this Board, I might note, and I am deeply appreciative for that. Such endowed faculty positions enable us to attract and retain very distinguished scholars in a variety of fields.

Further evidence of the quality of our faculty was found this month on the front page of *The Washington Post*. The article highlights how Ohio State's College of Education is reinventing itself, "making teacher training more relevant and more rigorous." As the author notes, "[Ohio State] has been a leader in revamping how students are taught to teach."

On the heels of the *U.S. News & World Report* top five ranking for the education program, we are very proud of the national attention the college is receiving for its pioneering work. Much of what the College of Education has accomplished has been through its closer work with teachers in the field. We must connect in meaningful ways across the university to the people of this state.

Last weekend, I had the opportunity to visit with 20 families who are members of my Parent Advisory Committee. If you want to know how we are doing, ask the parents of our students! This lively group provided valuable insights into what we are doing right and what we need to improve ourselves.

They are, for example, very impressed with opportunities and services for honors students. But, like the rest of us, they want to see the personal approach extended to all students. Recognizing the importance of the first year, they suggested that we need to improve advising for freshmen, reduce student/advisor ratios, and find ways to ensure that first-year students are not closed out of courses or otherwise discouraged.

These parents were very excited by our community revitalization initiatives through Campus Partners. While complimentary of the residence hall program, they expressed concern for the quality of life of their students as they move into off-campus housing. Alternative retail and entertainment establishments were suggested, along with reducing crime and improving code enforcement.

As you might expect, they are concerned -- as we all are -- about the time it takes to earn a degree and they want to know where their money goes. But uniformly -- and this is very important -- they expressed great enthusiasm for the university. Each had wonderful anecdotes to share about the ways their sons and daughters are growing and becoming educated through their Ohio State experience. I look forward by the way to continuing the dialogue with this parent group. A new important advent at this institution.

This afternoon, we will re-dedicate Mendenhall Lab, one of the beautiful buildings around the Oval built in 1904. It will now provide modern teaching and research

PRESIDENT'S REPORT (contd)

President Gee: (contd)

space for geological sciences. The building's namesake, Thomas Mendenhall, was not only one of the university's first faculty members, but also a university trustee. It is now a building worthy of his name and certainly a very distinguished record.

As we near the end of the year, each of our student governments selects new leadership. While some will be attending this Board's June meeting, I want today to thank Rob Edmund, Aaron Granger, and Sandra Solano for their leadership of the undergraduate, professional, and graduate governments.

I must say that I think that we have had an extraordinary group of student leaders this year. You've gotten to know them and you've gotten to know them well. They have provided dedication, energy, and certainly they have provided a sense of the needs, wants, and desires of our students. I look forward to not only continuing to work with them in whatever capacity, but to the new student leaders that are in the process of being selected.

Mr. Chairman, that concludes my report.

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UPDATE ON UNIVERSITY RESTRUCTURING

Provost Sisson:

Thank you, Mr. Chairman. A number of things have been going on during the past month. Those departments that have been restructured and merged are seeking a new identity in terms of having names and symbols which will be adopted. Several of those are recommended to the Board for formal action and adoption today.

There has also been a recommendation for the creation of a School of Public Health, which changes a department and some affiliations primarily within the College of Medicine. But it has much broader encompassment than that and I think will certainly contribute to the vitality of our health sciences and also to our initiative in applied social and public policy.

There is a formal proposal that has been advanced by my office for the merger of the School of Public Policy and Management into an expanded College of Education. There is also a joint faculty committee of faculty from Education and Social Work -- which I have just appointed that will be chaired by Dean Carole Anderson, with Vice Provost Arnold as liaison from Academic Affairs -- to repair and propose the terms of the merger of the College of Social Work into the College of Education. This also is a part of our larger institutional commitment in the area of applied social and public policy.

The appropriate agencies of our University Senate are lively and busily, I might add, at work on several other restructuring proposals that I have advanced to them for review and action. I hope to be able to bring several of those to your attention and for your action at the meetings in June and July, as well as to providing you a composite summation of what we have done and what it means at the July Board meeting. Thank you, Mr. Chairman.

UPDATE ON UNIVERSITY RESTRUCTURING (contd)

Mr. Kessler:

Any questions for Dr. Sisson? Thank you, Provost Sisson.

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REPORT ON RESEARCH FOUNDATION

Mr. Celeste:

Thank you, Mr. Chairman. As much as I know that you like to keep the meeting moving, I would just like to preface my remarks by expressing my appreciation for your leadership, guidance, and tutelage along the way. And remind you of that wonderful time that we were spending in the process -- that was one of the first acts that I had as a member of this Board is watching that leadership that you gave the committee that brought us Dr. Gee. I really appreciate the wonderful leadership that you have.

The report for the Research Foundation is found at your places as usual. Some quick highlights are expenditures from external sources are ahead of last year by 10 percent for a total of \$130 million through March 31, 1995.

Awards for the year are in excess of \$132.5 million or 11.5 percent above the July to March time period last year. A summary of the award totals is given in the second section of the report.

As usual, four projects are highlighted in Tab 3 and in Tab 4 is a complete list of new awards received in March.

I might mention a couple of things I have done in the past few weeks. This past week, I met with Professor John Quigley, one of our 1995 Distinguished Scholar Award Winners, and talked a bit about the support of the University and issues that have been facing him. I sat in on -- as a follow-up to our discussion on distance learning -- a communications course that Tom McCain, from CAST (Center for Advanced Studies in Telecommunications) had and feel quite excited about what we have emerging and hope to encourage us in those efforts. I also attended a meeting of MIT's New Models for University-Industry Partnerships and am encouraged by our efforts in that area under the leadership of Dr. Hayes.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 95-125

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for March 1995 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

REPORT OF RESEARCH CONTRACTS AND GRANTS (contd)

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of March 1995 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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HOSPITALS BOARD REPORT

Mr. Skestos:

The Executive Committee of the Hospitals Board met on April 27, 1995. There was a report on potential "partnering" opportunities with several insurance companies and with local and regional hospitals.

Considerable discussion occurred on the following financial concerns. One, implications of OhioCare versus the existing Care Assurance Program. Under proposed OhioCare guidelines, University Hospitals could be assessed between \$3 million to \$6 million with no guarantee that any OhioCare sponsored patients nor that any of the assessment would be returned to University Hospitals. Under the existing Care Assurance program the assessments are returned, with matching monies, to University Hospitals.

Two, the negative effect of proposed Medicaid and Medicare managed care strategies on educational support monies. These strategies may result in significant loss of the educational support monies and thus, greatly impact the Hospitals' financial status.

The Executive Committee approved the FY 95-96 budget guidelines as prerequisites for the presentation of the complete and detailed budget at the May meeting.

The Committee extensively reviewed the quarterly financial report. It was reported that University Hospitals actual net income is exceeding budget guidelines. An estimate of the amount of University Hospitals' expenses allocated to supporting the James Hospital and education was presented. Specific discussion also occurred on the issue of current and future earnings projections, funding of depreciation, patient accounts receivable policies, and bond retirement/capital improvement funding.

That completes my report, Mr. Chairman.

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INVESTMENTS COMMITTEE REPORT

Amb. Wolf:

Mr. Chairman, the Investments Committee met yesterday to interview some prospective equity managers and we met again earlier this morning to discuss the Endowment Fund Report and the Development Fund Report. I would like now to call upon Mr. Jim Nichols to present the Treasurer's report. Jim --

INVESTMENTS COMMITTEE REPORT (contd)

Mr. James Nichols:

Thank you, Mr. Chairman. This report is for the period of March 17 through April 21.
Market value of the Endowment on April 21 --

Mr. Kessler:

Excuse me, Jim, you might just want to wait a minute.

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SPHINX LINK

Mr. Rob Edmund:

Sphinx Links Provost Richard Sisson. Richard Sisson is Senior Vice President for Academic Affairs and Provost of The Ohio State University.

As a native of Porter, Ohio, Dr. Sisson earned both his Bachelor of Arts degree in international relations and Master of Arts degree in political science at Ohio State and has returned to serve the University as Provost. Dr. Sisson earned his Ph.D. in Political Science from the University of California-Berkeley.

As a Vietnam-era veteran, Dr. Sisson began his academic career as an instructor and assistant professor at the United States Military Academy at West Point. He then went to the University of California-Los Angeles in 1968 and was promoted to professor in 1975.

His University activities include: the Council on Undergraduate Education and the Academic Council; the National Association of State Universities and Land Grant Colleges; and the Executive Committee of the Council on Academic Affairs. Dr. Sisson's scholarly interests include: multicultural societies and the cultural basis of politics in South Asia. He has had numerous books and articles published throughout his career.

Not only does Dr. Sisson have an outstanding academic record, he is always wearing a smile and willing to go that extra mile to help others.

Mr. Kessler:

I think Dr. Sisson is excused.

Provost Sisson:

I am under arrest.

President Gee:

Dick, congratulations to you. But Sphinx is really lowering its targets, there is no doubt about that. Well we will do some wild things while he is gone.

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INVESTMENTS COMMITTEE REPORT (contd)

Mr. Kessler:

Jim, can we go back to business?

Mr. Nichols:

I was just getting ready to say that the Endowment was at \$522.4 million -- which I might note is the highest in the history of the University -- on April 21. This was approximately \$10.7 million above the figure that I reported to you last month. It includes a \$9.5 million increase in equity, \$600,000 in the fixed portion, and also \$1.5 million of new gifts.

Since July 1, the beginning of the fiscal year, the Endowment increased \$36.4 million, including net new editions of \$16.1 million. The asset allocation is 61 percent in equities, 24 percent in fixed, 7 percent in real estate, and 8 percent in cash.

The Investments Committee also heard the Quarterly Endowment Report for March 31. The Endowment report has earned a total rate of return of 8.2 percent in the nine month period, out performing the Lehman Bond Index, but trailing the S&P 500.

The Endowment will distribute more than \$26.8 million to the colleges and departments -- I am sorry the Provost is not here to hear that -- by the end of this fiscal year, which again represents an all time high at the University. We are now at approximately 2,200 funds.

Lastly to follow on Ambassador Wolf's comments, the Investments Committee did meet yesterday for about five and a half hours to interview prospective fixed income managers. They will have further discussions during the next month and we will be bringing a recommendation forward to the Board at the June meeting.

That concludes my report, Ambassador Wolf.

Amb. Wolf:

Thanks very much. Let me just say that the Investments Committee has operated very prosperously under Jim Nichols' treasury position and we owe him a vote of thanks for the wonderful results we have had at least during my term as chairman of the Investments Committee. I would like that to be in the record.

I would like now to call upon Jerry May to give a report on the Development program.

Mr. Jerry May:

Thank you very much, Ambassador Wolf. The Development Report is in the tab under Development in your book. If you will note the section that is entitled, "Gift Receipts by Donor Type," I will give you just a couple of summaries.

First off you will notice that alumni contributions are up about 31 percent so far this year; corporate is up about 41 percent thus far, we will continue to track this and watch this; giving to student financial aid projects are up about 11 percent; and our annual giving support, both designated to the colleges and unrestricted to the University, are also up a bit.

The back page of that is a summary of "Gift Receipts by Purpose." As you look down that page you will notice a continued increase in the gift additions to the Endowment.

INVESTMENTS COMMITTEE REPORT (contd)

Mr. May: (contd)

We have about \$16.8 million in additions so far this year and about 15 percent over the same ground last year.

As we look at the new established named endowed funds that is on the next page, President Gee has already mentioned Zuheir Sofia and a new commitment he has made for a professorship. That is the change of a name in a fund and obviously a new commitment, but I would also like to highlight one other gift listed there.

You will see listed the VSP Primary Care Student Instrument Kit Endowment Fund in Optometry. Vision Service Plan is the major provider of vision care in the United States and contributed \$200,000 to establish an endowed fund, which will provide primary care instruments to all optometry students during their second year. The fund recently established by VSP's Board is really making a difference and is part of a partnership between Vision Services and the College of Optometry. These kinds of collaborations we are continuing to pursue and work on, and we are real pleased to have this kind of support and the College of Optometry as the great beneficiary of this.

Mr. Chairman, I would like to recommend to the Board the establishment of ten named endowed funds totaling \$369,000, and the change in name and/or description of two endowed funds.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 95-126

Synopsis: The report on the receipt of gifts and the summary for March 1995 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of ten (10) new named endowed funds and amendments to two (2) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of March 1995 be approved.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT
July-March
1993-94 Compared to 1994-95

GIFT RECEIPTS BY DONOR TYPE

	Dollars July through March		
	<u>1993-94</u>	<u>1994-95</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$9,339,931	\$12,984,558	39
Alumni (From Bequests)	<u>1,570,695</u>	<u>1,303,341</u>	-17
Alumni Total	\$10,910,626	\$14,287,899	31
Non-Alumni (Current Giving)	\$7,470,744	\$6,035,012	-19
Non-Alumni (From Bequests)	<u>2,198,626</u>	<u>1,906,773</u>	-13
Non-Alumni Total	\$9,669,370	\$7,941,785	-18
Individual Total	\$20,579,996	\$22,229,684	8 ^A
Corporations/Corp. Foundations	\$14,971,657	\$21,084,162	41 ^B
Private Foundations	\$5,408,578	\$5,214,613	-4
Associations & Other Organizations	<u>\$1,973,010</u>	<u>\$2,404,124</u>	22 ^C
Total	\$42,933,241	\$50,932,583	19

NOTES

- A Individual giving is up 8% due to the strong increase in alumni gifts (up 31%). So far this year gifts of \$10,000 or more from alumni total \$8.8 million. For the same period last year gifts at this level totaled \$5.7 million.
- B Corporate giving is up 41%. Last year there were 328 corporations providing private support of \$10,000 or more (\$10.8 million). This year private support at the \$10,000 level exceeds \$16.6 million (411 corporations).
- C During July-March 1993-94, fifty-two associations or organizations gave \$10,000 or more (\$1.2 million). This year for the same period, fifty-six associations or organizations gave at this level for a total of \$1.6 million.

REPORT OF UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT
 July-March
 1993-94 Compared to 1994-95

GIFT RECEIPTS BY PURPOSE

	Dollars July through March		
	<u>1993-94</u>	<u>1994-95</u>	<u>%Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$8,414,972	13,189,069	57
Program Support	\$22,881,677	\$25,038,717	9
Student Financial Aid	\$5,760,876	\$6,419,909	11
Annual Funds-Colleges/Departments	\$5,082,010	\$5,389,189	6
Annual Funds-University	<u>\$793,706</u>	<u>\$895,699</u>	13
Total	\$42,933,241	\$50,932,583	19

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through March		
	<u>1993-94</u>	<u>1994-95</u>	<u>% Change</u>
	\$14,646,758	\$16,793,813	15

REPORT OF UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The VSP Primary Care Student Instrument Kit Endowment Fund in Optometry (Instrument Kits for Second Year Students - College of Optometry)		\$200,000.00	\$200,000.00
Copperweld Corporation - Shelby Division Scholarship Fund (Scholarships - OSU Mansfield)	\$20,000.00		\$20,000.00
The Arthur C. Jahn Memorial Scholarship Fund (Scholarships - College of Humanities)		\$16,370.00	\$16,370.00
The Hoogstraal Memorial Acarology Scholarship Fund (Student Support for Acarology Summer Program - Department of Entomology)	\$15,500.00		\$15,500.00
The Carl S. Schlam Memorial Lecture Fund (Support for Annual Lectures - Department of Classics)	\$15,228.00		\$15,228.00
The Alumni Club of Franklin County Scholarship Endowment Fund (Scholarships for Students from Franklin County)	\$15,100.00		\$15,100.00
Geraldine Roush Hudson 4-H Memorial Fund (Scholarships for Present or Former 4-H Members from Adams or Highland County)		\$15,000.00	\$15,000.00

Change in Name and Description of Named Endowed Fund

From: The M. S. Sofia Scholarship and Lecture Memorial Fund in Arabic
To: The M. S. Sofia Professorship in Arabic Studies Fund

Change in Description of Named Endowed Fund

The Harrison Faculty Award for Excellence in Engineering Education

REPORT OF UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The Richard J. Fitton Leadership Fund (Support of Undergraduate Student Leadership Development Activities - College of Food, Agricultural and Environmental Sciences)		\$30,000.00	\$30,000.00
John D. Rudolph University Scholarship Fund in Engineering (Scholarships for University Scholars - College of Engineering)		\$25,000.00	\$25,000.00
The P. Tennyson Williams, M.D. Endowment Fund (Family Medicine Fellowship Support - College of Medicine)		\$16,961.98	\$16,961.98

Totals	\$65,828.00	\$303,331.98	\$369,159.98

REPORT OF UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Funds

The VSP Primary Care Student Instrument Kit Endowment Fund in Optometry

The VSP Primary Care Student Instrument Kit Endowment Fund in Optometry was established May 5, 1995, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Vision Service Plan, Northeastern Region.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

Vision Service Plan, the major provider of vision care in the U.S. established this fund to directly benefit students of optometry by providing every student at the end of their first year of classes a kit of select optometric instruments that would have been a required purchase for each first year optometry student. This instrument kit endowment was established by the company's board of trustees in response to the rising debt-load of optometry students nationally. This gift is a tangible and lasting expression of VSP's strong commitment to the success of optometrists and optometric education. VSP's commitment sets an inspirational example for the business community as an ideal for meaningful and effective partnerships between corporations and the University.

The annual income from this endowed gift shall be used to provide individual VSP Primary Care Instrument Kits to all students entering the second year of their optometric education as the students begin their clinical studies. Any unused income shall be applied to the principal. As the endowment fund grows each year, it will likely be possible to add or upgrade an instrument or two with time.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Optometry or other program administrative officer in order to carry out the desire of the donors.

\$200,000.00

Copperweld Corporation - Shelby Division Scholarship Fund

The Copperweld Corporation - Shelby Division Scholarship Fund was established May 5, 1995, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Copperweld Corporation - Shelby Division of Shelby, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more scholarships to students attending The Ohio State University at Mansfield. Students shall be selected to receive awards based on criteria developed by the Admissions and Scholarship Committee of The Ohio State University at Mansfield.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$20,000.00

REPORT OF UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Arthur C. Jahn Memorial Scholarship Fund

The Arthur C. Jahn Memorial Scholarship Fund was established May 5, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Lura Bell Jahn, Susan Jahn Mancini (M.A. Romance Languages and Literatures '66; B.S.Ed. '80), and friends in memory of Arthur C. Jahn (B.S.Bus.Adm. '29).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be distributed to the College of Humanities to be used to provide scholarships to undergraduate students at The Ohio State University. Preference is for students who have obtained or are obtaining upper-level language skills in French and Italian and are majoring in or taking coursework in accounting or other areas of business. Recipients will be selected by the Department of French and Italian in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$16,370.00

The Hoogstraal Memorial Acarology Scholarship Fund

The Hoogstraal Memorial Acarology Scholarship Fund was established May 5, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Catherine Hoogstraal Walker of Downey, California, in memory of her brother, Harry Hoogstraal, Ph.D., D.Sc. 1917-1986, a world renowned acarologist and foremost authority on ticks and tick-borne diseases.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for the support of acarology students, preferably at least three annually. They shall be in good academic standing and require financial aid to help defray costs of studying acarology at Ohio State University's Acarology Summer Program. Rather than providing a full scholarship, the primary intent of this fund is to continue the spirit of support pursued by Harry Hoogstraal in his concern that acarologists world-wide be able to travel to Ohio State University and engage in study with others of like mind. Selection of the award recipients will be made by the acarologists in the Department of Entomology in consultation with the donor and/or his/her delegates.

REPORT OF UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Hoogstraal Memorial Acarology Scholarship Fund (contd)

It is the desire of the donor that this fund should benefit the University and the Acarology Summer Program in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor, and that the funds be used for the benefit of like students in the Acarology Program, or the Department of Entomology, in that order.

\$15,500.00

The Carl C. Schlam Memorial Lecture Fund

The Carl C. Schlam Memorial Lecture Fund was established May 5, 1995, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from family, friends, alumni, students, and colleagues.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide for an annual lecture in the Department of Classics in memory of Carl C. Schlam, Professor of Classics at The Ohio State University from 1967-1993. The purpose of The Carl C. Schlam Memorial Lecture Fund is to promote a better understanding and appreciation of the Classical world, its history, literature, and tradition.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$15,228.00

The Alumni Club of Franklin County Scholarship Endowment Fund

The Alumni Club of Franklin County Scholarship Endowment Fund was established May 5, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from alumni and friends of Franklin County, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more scholarships in such amounts as determined by the Alumni Club of Franklin County to undergraduate and/or graduate students from the Franklin County area. If there are no eligible candidates, the earnings are to be accumulated and awarded in the future. Selection of the scholarship recipients will be made by the Alumni Club of Franklin County, Ohio, in consultation with the University Committee on Student Financial Aid.

REPORT OF UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Alumni Club of Franklin County Scholarship Endowment Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$15,100.00

Geraldine Roush Hudson 4-H Memorial Fund

The Geraldine Roush Hudson 4-H Memorial Fund was established May 5, 1995, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from Dr. Marsha Hudson Hodson and Mr. David A. Hodson, daughter and son-in-law.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to award a scholarship to an entering freshman at The Ohio State University. The recipient must be a present or former 4-H member from Adams or Highland County. The Highland County Ohio State University Extension Office will be the administrator of the scholarship, in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever, as determined by the Board of Trustees, with preferences being given to the recommendations from the appropriate administrative official of the University who is the Director for the Ohio State University Extension in consultation with the donors or donors' representative.

\$15,000.00

Change in Name and Description of Named Endowed Fund

The M. S. Sofia Professorship in Arabic Studies Fund

The M. S. Sofia Scholarship and Lecture Memorial Fund in Arabic was established June 1, 1990, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from Zuheir Sofia. With the agreement of other principal donors to the fund such as Mr. Charles S. Kassab and a major gift commitment of Mr. Zuheir Sofia to bring the fund to the level necessary for funding a professorship, the name and description were revised May 5, 1995.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT OF UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Name and Description of Named Endowed Fund (contd)

The M. S. Sofia Professorship in Arabic Studies Fund (contd)

In addition to gifts, the annual income will be applied to the principal until the fund reaches \$500,000. Thereafter, the annual income will be used to support a distinguished scholar whose professional activities and academic credentials will contribute to the following:

1. The development of a greater understanding and awareness of the Arabic language, culture, heritage and literature;
2. The dissemination of such knowledge in both the academy and the community; and,
3. The training of precollegiate teachers and university professors to integrate language, literature, and cultural components into their respective curricula and programs. This shall be accomplished in association with the National Arabic Language and Cultural Institute of the Department of Near Eastern Judaic, and Hellenic Languages and Literatures at the College of Humanities of The Ohio State University.

The Donor and the Head of the Department of Near Eastern Judaic, and Hellenic Languages and Literatures at the College of Humanities of The Ohio State University shall consult periodically to review the achievement of the above described purposes and to discuss modifications if necessary.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

Change in Description of Named Endowed Fund

The Harrison Faculty Award for Excellence in Engineering Education

The Harrison Faculty Award for Excellence in Engineering Education was established December 9, 1982, by the Board of Trustees of The Ohio State University, with a gift to The Ohio State University Development Fund from Doris A. and Stanley E. Harrison (B.S.E.E. '58, Honorary Doctor of Humane Letters '89). Additional gifts and reinvested fund income increased the principal sufficiently to prompt the Harrisons to seek a change in the fund's description. The description was revised May 5, 1995.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The Harrison Faculty Award will be made to an individual who is in the early or mid-part of his or her career, who is a College of Engineering faculty member in engineering architecture, and who has distinguished himself or herself through a contribution to the College of Engineering or society, as described below. The award will be based on excellence in teaching and the qualitative aspects of teaching, exceptional fundamental or applied research (either in scope or originality) in one or more areas of endeavor ordinarily carried out in the College of Engineering, or a single or unique contribution to engineering or architectural concepts, which is responsive to or has made an impact on society as a whole. As a general rule, the Award will be made to an individual (except under unique circumstances in any year that suggests a team should receive the Award).

REPORT OF UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Description of Named Endowed Fund (contd)

The Harrison Faculty Award for Excellence in Engineering Education (contd)

All annual income will be used for a monetary award, plus allowances for applicable taxable withholdings, and any associated expenses for an appropriate plaque or certificate to accompany the Award. The magnitude of the annual Harrison Faculty Award will be on the funds' most recent July 1 market value. Each full increment of \$50,000 in fund market value will add \$2,000 to the monetary award. All remaining annual income shall be reinvested into the fund's principal.

Nominations for the Award will be made by the College of Engineering faculty, and the final selection of the Award recipient will be made by a committee consisting of the Dean of the College of Engineering, one or more senior representatives from the College of Engineering faculty, a representative from the private sector whose business involves engineering, and one undergraduate member of the College of Engineering student body.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Funds

The Richard J. Fitton Leadership Fund

The Richard J. Fitton Leadership Fund was established May 5, 1995, by the Board of Trustees of The Ohio State University through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Richard J. Fitton (B.S.Agr. '50), Hamilton, Ohio.

The annual income shall be used to support undergraduate student leadership development activities in the College of Food, Agricultural, and Environmental Sciences. These activities include expenses for speakers, special workshops, recognition and awards, events, limited travel, training sessions, and organizational staff for the developmental leadership efforts.

\$30,000.00

John D. Rudolph University Scholarship Fund in Engineering

The John D. Rudolph University Scholarship Fund in Engineering was established May 5, 1995, by the Board of Trustees of The Ohio State University through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with a gift from John D. Rudolph (B.S. Industrial & Systems Engineering '90) of Fishers, Indiana.

The annual income shall be used to provide one or more University Scholarships for University Scholars enrolled in the College of Engineering, with preference for a student in Industrial and Systems Engineering. The student will be selected from among University Scholars enrolled in Engineering and administered by the College of Engineering in cooperation with the University Honors Center and in consultation with the University Committee on Student Financial Aid.

\$25,000.00

REPORT OF UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The P. Tennyson Williams, M.D. Endowment Fund

The P. Tennyson Williams, M.D. Endowment Fund was established May 5, 1995, by the Board of Trustees of The Ohio State University through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts designated for support of the Department of Family Medicine in the College of Medicine from Chairperson and Professor Emeritus, Dr. P. Tennyson and Marianna H. Williams, Columbus, Ohio.

The income shall support fellowships, with priority given to those pursuing academic careers in family medicine or to support the research of a fellow in training as a family medicine academician, as approved by the Chairperson, Department of Family Medicine and the Dean, College of Medicine. If funding becomes equal to or greater than that required to support a professorship position, the fund shall be renamed the P. Tennyson Williams, M.D. Professorship Fund, and the income shall support a professorship position with a focus on the scholarly development of family medicine as an academic discipline as recommended by the Chairperson, Department of Family Medicine and the Dean, College of Medicine.

\$16,961.98

Upon motion of Amb. Wolf, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

Amb. Wolf:

That concludes the report for the Investments Committee, Mr. Chairman. I would also like -- to save time -- to incorporate my remarks last night in your favor at this meeting. Thank you.

Mr. Kessler:

Thank you, sir, you are very kind.

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STUDENT AFFAIRS COMMITTEE REPORT

Ms. Ailabouni:

This morning we heard from Dr. Kate Riffie, Assistant Athletic Director for Student Athlete Support Services. She came to us to report on the state of Student Athlete Support Services here at the University and basically highlighted some of the many changes that have been made within the Department for student athletes. I am just going to touch on a few.

Additional Staff Members -- as a former tutor in the Athletic Department, I would like to say that with the addition of more counselors those staff members will be very helpful in helping us this year and hopefully will continue on next year. The number of counselors to student ratios was just too high and so this year those additional staff members really helped.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Ms. Ailabouni: (contd)

Study Tables -- there has just been a lot of different changes. The one primary change that is very visible is that the study tables are now in operation 12 hours a day, 8 a.m. to 8 p.m., rather than just the previous 8-9:30 p.m. time-frame. Also those study tables are now being held in the Undergraduate Student Library, which provides an academic setting rather than in the Commons' area that was used before.

The Student Athlete Recognition Dinner is coming up. Dr. Riffie pointed out that the number of student scholar athletes at that dinner has increased and that is definitely positive. She thinks that the combination of study tables and monitoring class attendance are both contributing factors to that increase in number.

The Life Skills Program, that Vice President Williams pointed out this morning, is the number one life skills program in the country. It is also the model used by the NCAA. It has continued to grow this year -- although Dr. Riffie does not think that it has grown as much as she would have hoped -- but it is still the number one program in the country.

The Student Athlete Advisory Board has also grown since last year. They are viewed as the liaison between their team and the Athletic Department. They do a variety of things: from participating in various community outreach programs, Toys For Tots, clothing drives, and speaking engagements, to the D.A.R.E. Program, and Prom Promises. And they will be participating in the upcoming Spring Heart Walk, which is sponsored by the Undergraduate Student Government.

In general, Dr. Riffie pointed out that they do try to make the experience of the student athlete while they are here very positive and very supportive. But the department will not be able to grow and assess itself unless it solicits feedback from exiting student athletes -- whether it be positive or negative. That feedback will be used for the growth within the department's Student Athlete Support Services.

This morning we also heard a report from Mr. Kevin Sheriff on the Undergraduate Student Government. He reported that recently Mr. Rob Edmund, former President of USG, resigned as student body president. With a combination of that and delays in tabulating the election results, USG has been experiencing a very challenging period. Former Vice President, Steve Trenta, has since become the President of the Undergraduate Student Government and he has also named Mr. Sheriff as the new acting vice president.

The Spring Heart Walk, as I pointed out, is coming up. It will take place on May 13 from noon until 2:00 p.m. The event is designed to raise money for the American Heart Association, and it is intended to memorialize athletic trainer Billy Hill and assistant basketball coach Ken Turner.

As I mentioned, the USG elections have already taken place and the results have not yet been tabulated. That has been due to a series of appeals filed by candidates against one another.

The Student Trustee selection process -- this would be for my replacement -- has concluded. Dave Kennedy, chair of the selection process, has forwarded names of the five finalists to the Governor.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Ms. Ailabouni: (contd)

Finally, this week by a majority vote of the Assembly, the Undergraduate Student Government has endorsed the domestic partners plan, which is part of the Student Health Insurance Plan. They have requested and strongly encourage the Board of Trustees to at least engage in an honest and open public debate on the issue.

I would like to -- before I make my last few statements -- thank the Board of Trustees, and the University administration, as a whole, for these last two years. I have both grown and learned from you, as well as I think that I have taught you a few things. I think that sort of comes with the territory -- a little give and take. But I just want to thank everyone. You have been both friends and in some cases tried to be fathers to me. I do thank you, although at times I may not have been receptive to your opinions.

With that I would like to end, Mr. Chairman, with a request from the Board to ratify the Expressions of Appreciation for our outstanding student government leaders. As President Gee indicated earlier, we had very able leadership this year.

EXPRESSION OF APPRECIATION

Resolution No. 95-127

WHEREAS Rob Edmund has served this past year as the President of the Undergraduate Student Government; and

WHEREAS he has served the University in an exemplary manner, both in academic and leadership roles; and

WHEREAS he has carried out his duties as USG President with a high degree of integrity and professionalism; and

WHEREAS Rob Edmund's dedication to student affairs has been evidenced by virtue of his outstanding work in seeking improvements to the University's General Fee; and

WHEREAS he has earned the respect and regard of faculty, staff, and students with whom he has interacted:

NOW THEREFORE

BE IT RESOLVED, That this Board expresses its appreciation to Rob Edmund for his outstanding contributions of leadership and service to The Ohio State University and wishes him happiness and success in all his future endeavors.

EXPRESSION OF APPRECIATION

Resolution No. 95-128

WHEREAS Dr. Sandra Solano has served this past year as the President of the Council of Graduate Students; and

WHEREAS she has served the University in an exemplary manner, both in academic and leadership roles; and

EXPRESSION OF APPRECIATION (contd)

WHEREAS she has worked tirelessly to apprise the Board of concerns of special interest to the graduate students; and

WHEREAS Dr. Solano's dedication to student affairs has been evidenced by virtue of her outstanding work on the Student Health Insurance Committee; and

WHEREAS her resolve, dedication and support of this University has been truly commendable:

NOW THEREFORE

BE IT RESOLVED, That this Board expresses its appreciation to Sandra Solano for her outstanding contributions of leadership and service to The Ohio State University and wishes her happiness and success in all her future endeavors.

EXPRESSION OF APPRECIATION

Resolution No. 95-129

WHEREAS Aaron Granger has served this past year as the President of the Interprofessional Council; and

WHEREAS he has been an outstanding advocate for the professional students at this University; and

WHEREAS he has carried out his duties as IPC President with a high degree of integrity and professionalism; and

WHEREAS Aaron Granger's dedication to student affairs has been evidenced by virtue of his outstanding work in establishing a student-led, University-wide Diversity Council; and

WHEREAS he has earned the respect and regard of faculty, staff, and students with whom he has interacted:

NOW THEREFORE

BE IT RESOLVED, That this Board expresses its appreciation to Aaron Granger for his outstanding contributions of leadership and service to The Ohio State University and wishes him happiness and success in all his future endeavors.

Upon motion of Mr. Kessler, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolutions by unanimous voice vote.

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EDUCATIONAL AFFAIRS COMMITTEE MEETING

Mr. Skestos:

Mr. Chairman, in the absence of our Provost, I have a number of resolutions I would like to present to the Board for approval:

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 95-130

Synopsis: Approval of the following amendments to the Rules of the University Faculty are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the Rules of the University Faculty as approved by the University Senate; and

WHEREAS the proposed changes in the Rules of the University Faculty were approved by the University Senate on April 8, 1995:

Amended Rule

3335-5-481 Council on academic affairs.

(A) Membership.

The council on academic affairs shall consist of fourteen members.

- (1) Nine regular faculty.
 - (a) Five regular faculty, at least two of whom are members of the senate, selected by the faculty council. The term of service is three years.
 - (b) Four regular faculty shall be appointed by the president. The term of service is three years.
- (2) ~~Four~~ FIVE students.
 - (a) ~~One graduate student selected by the council of graduate students. The term of service is one year.~~ TWO GRADUATE STUDENTS SELECTED BY THE COUNCIL OF GRADUATE STUDENTS. THE TERM OF SERVICE IS TWO YEARS AND ONE STUDENT IS APPOINTED EACH YEAR.
 - (b) One professional student selected by the inter-professional council. The term of service is one year.
 - (c) Two undergraduate students selected by the undergraduate student government. The term of service is two years and one student is appointed each year.
- (3) One administrator. The senior vice president for academic affairs and provost, or designee.

(B) and (C) unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Rules of the University Faculty be adopted as recommended by the University Senate.

NAMING OF DEPARTMENTS

Resolution No. 95-131

WHEREAS on June 3, 1994, the Board of Trustees approved the administrative reorganization of the College of Engineering; and

WHEREAS as a result of the administrative restructuring within the College of Engineering, the Departments of Aeronautical and Astronautical Engineering, Aviation, and Engineering Mechanics were consolidated to form a new department to be named the Department of Aerospace Engineering, Applied Mechanics, and Aviation; and

WHEREAS as a result of the administrative restructuring within the College of Engineering, the Departments of Industrial and Systems Engineering and Welding Engineering were consolidated to form a new department to be named the Department of Industrial, Welding and Systems Engineering; and

WHEREAS the proposed names for the two departments have been discussed with students and faculty within the College, and have been approved by a vote of the faculty; and

WHEREAS the proposed changes has the approval of the Council on Academic Affairs, and were approved by the University Senate at its April 8, 1995 meeting:

NOW THEREFORE

BE IT RESOLVED, That the above mentioned departmental name changes created by the administrative reorganization within the College of Engineering are hereby approved, effective immediately.

NEW DEGREE PROGRAM

Resolution No. 95-132

Synopsis: Establishment of a Master of Arts degree program in Arts Policy and Administration is proposed.

WHEREAS the Department of Art Education and the School of Public Policy and Management propose to establish a Master of Arts degree program in Arts Policy and Administration; and

WHEREAS the degree will be interdisciplinary, with students pursuing coursework in arts administration, public policy, art education, and the arts and humanities; and

WHEREAS required and elective courses for this degree are in place; and

WHEREAS need for such a program is demonstrated by the number of vacancies in directorships of art museums and other public arts institutions in addition to not-for-profit arts organizations, as well as by the growing complexity of public arts issues involving education, administration, politics and aesthetics; and

WHEREAS the Master of Arts degree in Arts Policy and Administration program has the approval of the Council on Research and Graduate Studies, the Council on Academic Affairs, and was approved by the University Senate at its April 8, 1995 meeting:

NOW THEREFORE

NEW DEGREE PROGRAM (contd)

BE IT RESOLVED, That the proposal to establish the Master of Arts degree in Arts Policy and Administration program is hereby approved and be effective upon the approval of the Board of Regents.

JOSEPH SULLIVANT MEDAL AWARD

Resolution No. 95-133

Synopsis: Approval of the awarding of the Joseph Sullivant Medal is proposed.

WHEREAS the Joseph Sullivant Medal is awarded once every five years as a memorial to the eminent services of Joseph Sullivant who, as a member of the first Board of Trustees, contributed significantly in determining the character and future of The Ohio State University; and

WHEREAS pursuant to the procedure established by this Board of Trustees, nominations for the award were referred through the Dean of the Graduate School to a Board of Award appointed by the President; and

WHEREAS after a careful review of all nominations this Board of Award recommends to the President that Thomas J. Dougherty (Ph.D., Physical-Organic Chemistry, '59), be the recipient of this award; and

WHEREAS the President, in support of this recommendation and on behalf of the Board of Trustees, authorizes the granting of this medal at a time convenient to the University and the recipient:

NOW THEREFORE

BE IT RESOLVED, That the Joseph Sullivant Medal Award be presented in accordance with the provisions for granting this award.

HONORARY DEGREES

Resolution No. 95-134

Synopsis: Approval of awarding honorary degrees to Austin E. Knowlton and Peter L. Scott is approved.

WHEREAS pursuant to paragraph (C) of rule 3335-3-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommended to the Board of Trustees awarding of honorary degrees as listed below:

Austin E. Knowlton
Peter L. Scott

Doctor of Engineering
Doctor of Business Administration

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipient.

DEGREES AND CERTIFICATES - SPRING QUARTER COMMENCEMENT

Resolution No. 95-135

Synopsis: Approval of Degrees and Certificates for Spring Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on June 9, 1995, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

PERSONNEL ACTIONS

Resolution No. 95-136

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the April 7, 1995 meeting of the Board, including the following Appointment of Chairpersons and Director, Leaves of Absence Without Salary, Professional Improvement Leaves, Professional Improvement Leave--Cancellation, Promotions/Tenure/Reappointments, and Emeritus Titles as detailed in the University Budget be approved.

Appointment of Chairpersons and Director

June 15, 1995 through June 30, 1999

Family Medicine

Glen F. Aukerman

July 1, 1995 through June 30, 1996

East Asian Languages and Literatures

Galal L. Walker*

July 1, 1995 through June 30, 1999

History of Art

Mark D. Fullerton

October 1, 1995 through September 30, 1996

Division of Comparative Studies in the
Humanities

Thomas P. Kasulis*

*Acting

PERSONNEL ACTIONS (contd)

Leaves of Absence Without Salary

KARL C. RUBIN, Professor, Department of Mathematics, effective Spring Quarter 1995 (50 percent), to accept a Guggenheim Fellowship.

JUNKO SHIGEMITSU, Professor, Department of Physics, effective Winter Quarter 1995, to accept an invitation to visit the Supercomputer Computations Research Institute at Florida State University.

Professional Improvement Leaves

LAWRENCE A. BAUM, Professor, Department of Political Science, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

HAO CHANG, Professor, Department of History, effective Autumn Quarter 1995.

SHELDON W. HALPERN, Professor, College of Law, Spring Semester 1996.

DONALD R. HOUSER, Professor, Department of Mechanical Engineering, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

KENNETH R. HOWEY, Professor, Department of Educational Policy and Leadership, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

DUANE F. MARBLE, Professor, Department of Geography, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

LARRY E. MILLER, Professor, Department of Agricultural Education, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

DAVID E. ORIN, Professor, Department of Electrical Engineering, effective Winter Quarter and Spring Quarter 1996.

MICHAEL D. ROSE, Professor, College of Law, effective Spring Semester 1996.

YOGESHWAR SAHAI, Professor, Department of Materials Science and Engineering, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

ROBERT L. SIERAKOWSKI, Professor, Department of Civil Engineering, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

GREGORY M. TRAVALIO, Professor, College of Law, effective Autumn Semester 1995.

DOUGLAS S. WAY, Professor, School of Architecture, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

ALLAN K. WILDMAN, Professor, Department of History, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

STANLEY C. AHALT, Associate Professor, Department of Electrical Engineering, effective Winter Quarter and Spring Quarter 1996.

GREG M. ALLENBY, Associate Professor, Department of Marketing, effective Autumn Quarter 1995.

KENNETH J. ANDRIEN, Associate Professor, Department of History, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

PERSONNEL ACTIONS (contd)

Professional Improvement Leaves (contd)

XIAOMEI CHEN, Associate Professor, Department of East Asian Languages and Literatures, effective Autumn Quarter 1995 and Winter Quarter 1996.

MAUREEN H. DONOVAN, Associate Professor, University Libraries, effective July 1, 1995 through June 30, 1996.

BERND FISCHER, Associate Professor, Department of Germanic Languages and Literatures, effective Autumn Quarter 1995.

L. CAMILLE HEBERT, Associate Professor, College of Law, effective Autumn Semester 1995.

CHU-HUANG HUANG, Associate Professor, Department of Computer and Information Science, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

AUDREY A. JAFFE, Associate Professor, Department of English, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

MARILYN A. JOHNSTON, Associate Professor, Department of Educational Theory and Practice, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

GEORGE KALBOUSS, Associate Professor, Department of Slavic and East European Languages and Literatures, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

ASHOK K. KRISHNAMURTHY, Associate Professor, Department of Electrical Engineering, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

KITTY O. LOCKER, Associate Professor, Department of English, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

JONATHAN E. MAYHEW, Associate Professor, Department of Spanish and Portuguese, effective Autumn Quarter 1995 and Winter Quarter 1996.

MINEHARU NAKAYAMA, Associate Professor, Department of East Asian Languages and Literatures, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

KEVIN J. O'BRIEN, Associate Professor, Department of Political Science, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

RICHARD E. PARENT, Associate Professor, Department of Computer and Information Science, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

CRAIGE ROBERTS, Associate Professor, Department of Linguistics, effective Winter Quarter and Spring Quarter 1996.

MARY ANN RUFFING-RAHAL, Associate Professor, Department of Community, Parent-Child and Psychiatric Nursing, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

STEPHANIE J. SHAW, Associate Professor, Department of History and Center for Women's Studies, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

CAROL P. HAWKS, Assistant Professor, University Libraries, effective July 3, 1995 through September 22, 1995.

PERSONNEL ACTIONS (contd)

Professional Improvement Leave--Cancellation

PETER R. DICKSON, Professor, Department of Marketing, effective Winter Quarter and Spring Quarter 1995.

Promotions, Tenure, and Reappointments

COLLEGE OF THE ARTS

PROMOTION TO PROFESSOR

Edward H. Adelson, Music - effective 10/1/95

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Antonio G. Mendoza, Art - effective 10/1/95
Esther B. Sullivan, Theatre - effective 10/1/95
Victoria E. Uris, Dance - effective 10/1/95

COLLEGE OF BIOLOGICAL SCIENCES

PROMOTION TO PROFESSOR

David A. Culver, Zoology - effective 10/1/95

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Keith R. Davis, Plant Biology - effective 10/1/95
Patricia G. Parker, Zoology - effective 10/1/95

COLLEGE OF BUSINESS

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

George A. Karolyi, Finance - effective 10/1/95
Paul H. Schultz, Finance - effective 10/1/95
David E. Wallin, Accounting & Management Information Systems - effective 10/1/95
Peter T. Ward, Management Sciences - effective 10/1/95

COLLEGE OF DENTISTRY

PROMOTION TO PROFESSOR

Carl M. Allen, Oral/Maxillofacial Surgery - effective 7/1/95
Alfred W. Reader, Endodontics - effective 7/1/95
John F. Sheridan, Oral Biology - effective 10/1/95

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Alan B. Carr, Restorative/Prosthetic - effective 7/1/95

PERSONNEL ACTIONS (contd)

Promotions, Tenure, and Reappointments (contd)

COLLEGE OF DENTISTRY
REGULAR CLINICAL FACULTY

PROMOTION TO ASSOCIATE PROFESSOR AND REAPPOINTMENT

Joel I. Haring, Endodontics 7/1/95 & 7/1/96
Robert A. Nist, Endodontics 7/1/95 & 7/1/96

COLLEGE OF EDUCATION

PROMOTION TO PROFESSOR

James W. Altschuld, Educational Services - effective 10/1/95
Gwendolyn Cartledge, Educational Services - effective 10/1/95
David E. Fernie, Educational Theory & Practice - effective 10/1/95
Charles R. Hancock, Educational Studies - effective 7/1/95
Peter V. Paul, Educational Services - effective 10/1/95

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Patricia A. Brosnan, Educational Theory & Practice - effective 10/1/95
Ralph Gardner III, Educational Services - effective 10/1/95
Patricia L. Scharer, Educational Theory & Practice, Lima - effective 10/1/95

COLLEGE OF ENGINEERING

PROMOTION TO PROFESSOR

Henry R. Busby, Jr., Mechanical Engineering - effective 10/1/95
Fabian C. Hadipriono, [combined Civil Engineering/Engineering Graphics] - effective 10/1/95

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Somnath Ghosh, Aerospace Engineering, Applied Mechanics, and Aviation - effective 10/1/95
Kevin M. Passino, Electrical Engineering - effective 10/1/95
Giorgio Rizzoni, Mechanical Engineering - effective 10/1/95
Kenneth H. Sandhage, Materials Science and Engineering - effective 10/1/95
Mo-How H. Shen, Aerospace Engineering, Applied Mechanics, and Aviation - effective 10/1/95

TENURE

Christopher Jekeli, Geodetic Science & Surveying - effective 10/1/95

COLLEGE OF FOOD, AGRICULTURAL AND ENVIRONMENTAL SCIENCES

PROMOTION TO PROFESSOR

Marvin T. Batte, Agricultural Economics - effective 10/1/95
Allan E. Lines, Agricultural Economics - effective 7/1/95
N. L. McCaslin, [combined Agricultural Education/Rural Sociology] - effective 7/1/95
Douglas D. Southgate, Agricultural Economics - effective 10/1/95
Steven K. St. Martin, [restructured Horticulture] - effective 7/1/95

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Joy Pate, [combined Animal Science/Dairy Science/Poultry Science] - effective 7/1/95

PERSONNEL ACTIONS (contd)

Promotions, Tenure, and Reappointments (contd)

COLLEGE OF FOOD, AGRICULTURAL AND ENVIRONMENTAL SCIENCES (contd)

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Joseph S. Hogan, [combined Animal Science/Dairy Science/Poultry Science] - effective 7/1/95
David S. Kraybill, Agricultural Economics - effective 7/1/95
Randall C. Reeder, Agricultural Engineering - effective 7/1/95
Emilie E. Regnier, [restructured Horticulture] - effective 10/1/95

OHIO STATE UNIVERSITY EXTENSION

PROMOTION TO PROFESSOR

William G. Owen - effective 7/1/95

PROMOTION TO ASSOCIATE PROFESSOR

Bryson R. Carter - effective 7/1/95
David A. Mangione - effective 7/1/95
Robert D. Plymale - effective 7/1/95

PROMOTION TO ASSISTANT PROFESSOR AND TENURE

Glen J. Arnold - effective 7/1/95 & 8/9/95
Daniel L. Frobose - effective 7/1/95 & 9/1/95
Ann E. Golden - effective 7/1/95 & 7/17/95
John F. Grimes - effective 7/1/95 & 1/1/96
Nancy J. Hudson - effective 7/1/95 & 8/1/95
Warren J. Kerrigan, Jr. - effective 7/1/95 & 10/23/95
Myra L. Moss - effective 7/1/95 & 6/1/95
Bruce P. Zimmer - effective 7/1/95 & 5/1/95

COLLEGE OF HUMAN ECOLOGY

PROMOTION TO ASSOCIATE PROFESSOR

Nancy A. Rudd, Textiles & Clothing - effective 10/1/95

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Lydia C. Medeiros, Human Nutrition & Food Management - effective 7/1/95
Anne M. Smith, Human Nutrition & Food Management - effective 7/1/95

COLLEGE OF HUMANITIES

PROMOTION TO PROFESSOR

Reuben Ahroni, Near Eastern, Judaic & Hellenic Languages & Literatures - effective 10/1/95
Kenneth J. Andrien, History - effective 10/1/95
Nicholas G. Howe, English - effective 10/1/95

May 5, 1995 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Promotions, Tenure, and Reappointments (contd)

COLLEGE OF HUMANITIES (contd)

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Muhammad M. Alesh, Near Eastern, Judaic & Hellenic Languages & Literatures - effective 10/1/95
Robert W. Batterman, Philosophy - effective 10/1/95
Jerry L. Curtis, French & Italian (Newark) - effective 10/1/95
Robert C. Davis, History - effective 10/1/95
Francis J. Donoghue, English - effective 10/1/95
Peter L. Hahn, History - effective 10/1/95
Lindsay R. Jones, Comparative Studies in the Humanities - effective 10/1/95
Stuart D. Lishan, English, Marion - effective 10/1/95
Beverly J. Moss, English - effective 10/1/95
Lupenga Mphande, Black Studies - effective 10/1/95
Ahmad A. Sikainga, History - effective 10/1/95

TENURE

John D. Conteh-Morgan, French & Italian - effective 10/1/95

COLLEGE OF LAW

PROMOTION TO PROFESSOR

David Williams II - effective 8/16/95

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Edward B. Foley - effective 8/16/95
Nancy B. Rapoport - effective 8/16/95

LIBRARIES

PROMOTION TO ASSOCIATE PROFESSOR

Gay N. Dannelly - effective 7/1/95

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Raimund E. Goerler - effective 7/1/95

COLLEGE OF MATHEMATICAL AND PHYSICAL SCIENCES

PROMOTION TO PROFESSOR

Martin D. Caffrey, Chemistry - effective 10/1/95
L. Stanley Durkin, Physics - effective 10/1/95
Kenneth C. Jezek, Geological Sciences - effective 7/1/95
Thomas Kappeler, Mathematics - effective 10/1/95

PERSONNEL ACTIONS (contd)

Promotions, Tenure, and Reappointments (contd)

COLLEGE OF MATHEMATICAL AND PHYSICAL SCIENCES (contd)

PROMOTION TO PROFESSOR (contd)

Robert J. Perry, Physics - effective 10/1/95
R. Sooryakumar, Physics - effective 10/1/95
Saleh A. Tanveer, Mathematics - effective 10/1/95

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

James V. Coe, Jr., Chemistry - effective 10/1/95
Richard J. Furnstahl, Physics - effective 10/1/95
Yong K. Huang, Mathematics, Marion - effective 10/1/95
Thomas J. Humanic, Physics - effective 10/1/95
Roy Joshua, Mathematics - effective 10/1/95
Mark A. Kleffner, Geological Sciences, Lima - effective 10/1/95
Steven N. MacEachern, Statistics - effective 10/1/95
Akos Seress, Mathematics - effective 10/1/95

COLLEGE OF MEDICINE

PROMOTION TO PROFESSOR

Ruth A. Altschuld, Medical Biochemistry - effective 5/1/95
Ing-Ming Chiu, Internal Medicine - effective 10/1/95
Charles R. Hille, Medical Biochemistry - effective 10/1/95
Edward W. Martin, Jr., Surgery - effective 7/1/95
Charles G. Orosz, Surgery - effective 7/1/95
Kwame Osei, Internal Medicine - effective 7/1/95
Deborah S. Parris, Medical Microbiology & Immunology - effective 10/1/95
Altaf A. Wani, Radiology - effective 10/1/95
Mark D. Wewers, Internal Medicine - effective 7/1/95

PROMOTION TO ASSOCIATE PROFESSOR

Cory M. Ward, School of Allied Medical Professions - effective 7/1/95

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Mark G. Angelos, Emergency Medicine - effective 7/1/95
Cynthia W. Broner, Pediatrics - effective 7/1/95
Crystal L. Dunlevy, School of Allied Medical Professions - effective 10/1/95
Thomas F. Mauger, Ophthalmology - effective 7/1/95
Karen S. McCoy, Pediatrics - effective 7/1/95
Thomas W. Prior, Pathology - effective 7/1/95
Michael C. Townsend, Surgery - effective 7/1/95
Dale D. Vandre, Cell Biology, Neurobiology & Anatomy - effective 10/1/95
D. Bradley Welling, Otolaryngology - effective 7/1/95

TENURE

Gregory J. Cole, Cell Biology, Neurobiology & Anatomy - effective 10/1/95

May 5, 1995 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Promotions, Tenure, and Reappointments (contd)

COLLEGE OF MEDICINE (contd)
REGULAR CLINICALS

PROMOTION TO PROFESSOR

Peter B. Baker, Pathology - effective 7/1/95
William H. Bay, Internal Medicine - effective 7/1/95
Seth M. Kantor, Internal Medicine - effective 7/1/95
Subir Nag, Radiology - effective 7/1/95

PROMOTION TO PROFESSOR AND REAPPOINTMENT

Daniel L. Coury, Pediatrics - effective 7/1/95 & 7/1/96
Sedighe Keyhani-Rofagha, Pathology - effective 7/1/95 & 7/1/96

PROMOTION TO ASSOCIATE PROFESSOR

Douglas B. Van Fossen, Internal Medicine - effective 7/1/95
Judith A. Westman, Pediatrics - effective 7/1/95

REAPPOINTMENT

Mary J. Bowman, Pediatrics - effective 7/1/96
John T. Davis, Surgery - effective 7/1/96
Mark H. Fishbein, Pediatrics - effective 7/1/96
Neil J. Grossman, Pediatrics - effective 7/1/96
Alfred C. Grovas, Pediatrics - effective 7/1/96
William L. Marsh, Jr., Pathology - effective 7/1/96
Carol J. Potter, Pediatrics - effective 7/1/96
Robert N. Rennebohm, Pediatrics - effective 7/1/96

COLLEGE OF OPTOMETRY

PROMOTION TO ASSOCIATE PROFESSOR

Joseph T. Barr - effective 7/1/95

COLLEGE OF PHARMACY

PROMOTION TO PROFESSOR

Joseph F. Dasta - effective 7/1/95
Lane J. Wallace - effective 10/1/95

May 5, 1995 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Promotions, Tenure, and Reappointments (contd)

COLLEGE OF SOCIAL AND BEHAVIORAL SCIENCES

PROMOTION TO PROFESSOR

Janet W. Gilkey, Speech & Hearing Science - effective 10/1/95
Johannes Rojahn, Psychology - effective 7/1/95
Ellen M. Thompson, Geography - effective 10/1/95

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Douglas E. Crews, Anthropology - effective 10/1/95

COLLEGE OF SOCIAL WORK

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Rudolph Alexander, Jr. - effective 10/1/95
Maria C. Julia - effective 10/1/95

COLLEGE OF VETERINARY MEDICINE

PROMOTION TO PROFESSOR

C. Guillermo Couto, Veterinary Clinical Sciences - effective 7/1/95
Daniel D. Smeak, Veterinary Clinical Sciences - effective 7/1/95
Paul C. Stromberg, [combined Veterinary Anatomy/Veterinary Pathology/Veterinary Physiology and Pharmacology] - effective 7/1/95

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Warren L. Beard, Veterinary Clinical Sciences - effective 7/1/95
Kenneth W. Hinchcliff, Veterinary Clinical Sciences - effective 7/1/95
Nongnuch Inpanbutr, [combined Veterinary Anatomy/Veterinary Pathology/Veterinary Physiology and Pharmacology] - effective 7/1/95
Michael J. Oglesbee, [combined Veterinary Anatomy/Veterinary Pathology/Veterinary Physiology and Pharmacology] - effective 7/1/95

COLLEGE OF VETERINARY MEDICINE
REGULAR CLINICALS

PROMOTION TO ASSISTANT PROFESSOR AND REAPPOINTMENT

Nancy L. Anderson, Veterinary Clinical Sciences - effective 7/1/95 & 7/1/96

REAPPOINTMENT

William G. Queen, Veterinary Preventive Medicine - effective 7/1/96
Frank H. Welker, Veterinary Preventive Medicine - effective 7/1/96

May 5, 1995 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Emeritus Titles

GARY L. FLOYD, College of Biological Sciences, with the title Dean and Professor Emeritus, effective July 1, 1995.

VERNON L. CARTER, College of Veterinary Medicine, with the title Associate Dean Emeritus, effective May 1, 1995.

ANTHONY C. BONACCI, College of Pharmacy, with the title Assistant Dean Emeritus, effective May 1, 1995.

RICHARD D. FRASHER, College of Engineering, with the title Assistant Dean Emeritus, effective May 1, 1995.

TIM M. BERRA, Department of Zoology (Mansfield Campus), with the title Professor Emeritus, effective July 1, 1995.

SHARRON M. CAPEN, Department of Veterinary Clinical Sciences, with the title Professor Emeritus, effective April 1, 1995.

WALTER F. HINK, JR., Department of Entomology, with the title Professor Emeritus, effective July 1, 1995.

J. DAVID MCCRACKEN, Department of Agricultural Education, with the title Professor Emeritus, effective July 1, 1995.

RAO V. PANGANAMALA, Department of Medical Biochemistry, with the title Professor Emeritus, effective May 1, 1995.

WALTER H. SCHMIDT, Ohio State University Extension, with the title Professor Emeritus, effective April 1, 1995.

JANE M. SNYDER, Department of Classics, with the title Professor Emeritus, effective May 1, 1995.

JOHN S. SWENTON, Department of Chemistry, with the title Professor Emeritus, effective July 1, 1995.

MARY E. CLAY, Department of Entomology, with the title Associate Professor Emeritus, effective July 1, 1995.

DANIEL L. COWDREY, Ohio State University Extension, with the title Associate Professor Emeritus, effective April 1, 1995.

BEVERLY A. KOENIG, Ohio State University Extension, with the title Associate Professor Emeritus, effective April 1, 1995.

BETTY W. KOZLOWSKI, Department of Human Nutrition and Food Management, with the title Associate Professor Emeritus, effective May 1, 1995.

TERRY L. LONG, Department of English (Newark Campus), with the title Associate Professor Emeritus, effective July 1, 1995.

CAROLYN A. ROMSHE, Department of Pediatrics (Endocrinology), with the title Associate Professor Emeritus, effective May 1, 1995.

May 5, 1995 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Emeritus Titles (contd)

JOHN N. STITZLEIN, Ohio State University Extension, with the title Associate Professor Emeritus, effective April 1, 1995.

KELSO L. WESSEL, Department of Agricultural Economics and Rural Sociology, with the title Associate Professor Emeritus, effective April 1, 1995.

PHILIP W. BALLINGER, School of Allied Medical Professions, with the title Assistant Professor Emeritus, effective May 1, 1995

RESOLUTIONS IN MEMORIAM

Resolution No. 95-137

Synopsis: Approval of six Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

Laura R. Clark

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 9, 1995, of Laura R. Clark, Associate Professor Emeritus in the College of Nursing.

Laura Clark was born October 10, 1908, in Youngstown, Ohio. After receiving a B.A. degree in History in 1929 from Wells College in Aurora, New York, she began her education in nursing at Johns Hopkins Hospital School of Nursing, receiving a diploma in 1932. Laura Clark completed a Masters degree in Public Health Nursing from Western Reserve University in 1938. She served as a captain in the U.S. Army during World War II, as a public health nurse in Europe.

Professor Clark joined the faculty of The Ohio State University School of Nursing as an Assistant Professor in 1955 and was promoted to the rank of Associate Professor in 1969. Upon her retirement in 1974, she was named Associate Professor Emeritus.

Professor Clark was associated with health focused efforts such as the Metropolitan Health Committee and the Regional Comprehensive Mental Health Committee; she also served on committees of professional organizations. During a summer's leave in 1966, she participated in a volunteer community health survey among the Andean Indians in Ecuador.

On behalf of the University, the Board of Trustees expresses to the family of Laura R. Clark its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

May 5, 1995 meeting, Board of Trustees

RESOLUTIONS IN MEMORIAM (contd)

Katharine A. Brownell Hartman

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 1, 1995, of Katharine Brownell Hartman, Professor Emeritus in the Department of Physiology.

Katharine Brownell Hartman was born in Buffalo, New York, on April 16, 1902. She received an AB degree in Chemistry in 1925 and an AM degree in Physiology in 1930 from the University of Buffalo. Dr. Brownell served as Research Assistant in the Department of Physiology, University of Buffalo from 1927-1930 and again from 1931-1934. Service was interrupted for one year, 1930-1931, when she served as a graduate assistant in Vital Economics at the University of Rochester. Professor Brownell Hartman subsequently came to the The Ohio State University Department of Physiology as a research assistant to Professor Frank A. Hartman under whom she earned the Ph.D. degree in 1940.

During her long career at The Ohio State University, Dr. Brownell served as Research Associate, 1940-1946; Instructor, 1946-1953; Assistant Professor, 1953-1960; Associate Professor 1960-1971; Professor, 1971-1972; and Emeritus Professor, 1972. In 1967, she married Dr. Frank A. Hartman, her longtime friend, mentor, and colleague. Dr. Brownell Hartman, retired from The Ohio State University in 1972. Following her retirement, she moved to Buffalo, New York, and, subsequently, to Pennsylvania where she remained until her death.

Dr. Brownell Hartman was a member of many professional societies including: the American Chemical Society; the American Physiological Society; the Society of Sigma XI; The Ohio Academy of Science; The Endocrine Society; the Corporation of the Marine Biological Society in Woods Hole, MA; and the Society for Experimental Biology and Medicine.

Professor Brownell Hartman and Frank A. Hartman were pioneers in the study of hormones of the adrenal cortex. Their early publications describe the many diverse effects on an extract which they called "cortin." They later described the "salt retaining" activity of adrenal extracts. The subsequent isolation, purification, and synthesis of the active adrenal steroid hormones by other scientists produced the substances responsible for the physiologic effects described by Hartman, Brownell and others. Dr. Brownell Hartman co-authored with Dr. Frank Hartman a monograph entitled, The Adrenal Gland (1949). To this day, it is an excellent historical source on the comparative physiology of the adrenal gland.

Professor Brownell Hartman also taught general physiology courses, as well as a popular advanced course in endocrinology. A number of graduate students who received their masters and Ph.D. degrees under Dr. Brownell Hartman are active members of university faculties and research institutions.

On behalf of the University, the Board of Trustees expresses to the family of Professor Brownell Hartman its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Eddie Kuester

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 9, 1995, of Eddie Kuester, Instructor Emeritus in the Ohio State University Extension.

Mr. Kuester was born November 14, 1907, in Greenwood, Wisconsin. He received a B.S. in agriculture from the University of Wisconsin in 1930.

May 5, 1995 meeting, Board of Trustees

RESOLUTIONS IN MEMORIAM (contd)

Eddie Kuester (contd)

Eddie Kuester began his Extension career on July 1, 1945, as the County Agricultural Agent in Darke County and held this position until his retirement on June 30, 1970. His contributions in providing excellent Extension educational programs in agriculture during his career earned him the respect and admiration of co-workers and associates throughout the state.

On behalf of the University community, the Board of Trustees expresses to the family its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Edmund D. Lowney

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 4, 1995, of Edmund D. Lowney, M.D., Professor Emeritus and past Director of the Division of Dermatology in the Department of Internal Medicine.

Edmund D. Lowney was born on November 9, 1931, in Port Arthur, Texas. He attended the University of Texas and graduated with a B.A. in 1953. He received his Ph.D. in experimental psychology from Yale University in 1957, followed by an M.D. from the University of Pennsylvania in 1960.

Following medical school, Dr. Lowney completed a one-year internship at New York Hospital-Cornell Medical Center in 1961. He completed his residency in dermatology at the University of Pennsylvania in 1964. After his training, Dr. Lowney joined the Division of Dermatology at the University of Michigan Medical School in 1964 as an Instructor, then Assistant Professor. In 1967, he joined the Medical College of Virginia as an Associate Professor, where he remained until 1969. In 1969, he joined the Division of Dermatology at The Ohio State University as Professor and Director where he remained until his retirement in 1985.

Dr. Lowney was a member of several professional societies including: Phi Beta Kappa; Sigma Xi; Alpha Omega Alpha; Society for Investigative Dermatology; American Academy of Dermatology; American Federation for Clinical Research; and American Dermatological Association. In addition, Dr. Lowney was Board Certified with the American Board of Dermatology in 1965.

Dr. Lowney was a compassionate and respected physician and teacher. He was known for his caring and even-tempered disposition. Dr. Lowney was a family man, who enjoyed spending time with his wife and two children.

On behalf of the University, the Board of Trustees expresses to the family its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Richard O. McFerren

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 7, 1995, of Richard McFerren, Instructor Emeritus in the Ohio State University Extension.

Mr. McFerren was born June 10, 1908, in Belle Valley, Ohio. He received a B.S. in Agriculture degree from The Ohio State University in 1930.

May 5, 1995 meeting, Board of Trustees

RESOLUTIONS IN MEMORIAM (contd)

Richard O. McFerren

Richard McFerren began his Extension career on April 1, 1937, as the County Agricultural Agent in Pike County and held this position until his retirement on January 31, 1969. His contributions in providing excellent Extension educational programs in agriculture during his career earned him the respect and admiration of co-workers and associates throughout the state.

On behalf of the University, the Board of Trustees expresses its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

John Strausbaugh

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 5, 1995, of John Strausbaugh, Assistant Professor Emeritus in the Ohio State University Extension.

Mr. Strausbaugh was born March 24, 1909, in Knox County, Ohio. He received a B.A. degree from Manchester College in 1930, a B.S. degree from The Ohio State University in 1931, and a M.S. degree from The Ohio State University in 1932.

John Strausbaugh began his Extension career on March 1, 1936, as the Assistant County Agricultural Agent in Columbiana County. In 1944, he became County Agricultural Agent in Seneca County and in 1947, he was named County Agricultural Agent in Trumbull County, a position he held until his retirement in 1968. His contributions in providing excellent Extension educational programs in agriculture during his career earned him the respect and admiration of co-workers and associates throughout the state.

On behalf of the University, the Board of Trustees expresses its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Skestos, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote.

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FISCAL AFFAIRS COMMITTEE MEETING

Mr. Shumate:

Thank you, Mr. Chairman. I'd like to call upon Vice Presidents Shkurti and Tom to lead us through the discussion of the Budget Guidelines for Fiscal Year 1995-96.

BUDGET GUIDELINES

Mr. Shkurti:

Thank you, Mr. Chairman. Since our distinguished Provost has been dragooned by our students, I will attempt to fill in. The material that he would have been referring to -- and Linda and I will refer to -- is in your Board books and summarizes the budget objectives. I think the first thing the Provost would have said is that the budget is not

BUDGET GUIDELINES (contd)

Mr. Shkurti: (contd)

an end in itself, but instead is a means to further the academic goals and missions of the institution.

The budget objectives are listed on page two of the document you have in front of you. There were two objectives set a year ago for this current budget: 1) to allocate resources according to the institutional priorities; and 2) to establish a foundation to reach financial equilibrium by the end of Fiscal Year 1995, which is where we are now. I am gratified to report -- and the Provost would have been gratified to report if he was here -- that both of those objectives have been met and that we can now look forward to the next biennium.

The objective outline for that biennium comes from the speech the President gave to the Senate last October, based on the University's Mission and Vision Statement and that is to enhance the quality of the education and campus experience for our students. I think the two words to stress here are: 1) quality, in terms of the experience both in and outside of the classroom; and 2) students, which really is the reason why we are here.

Let me turn now to the numbers part of the budget and explain how this relates to the objectives that we have set in front of us. The first issue is tuition, which is always a significant one. As you know, we get almost all of our income from either student fees or tuition and instructional subsidy. I presented information at the last Board meeting showing that our undergraduate Instructional and General Fees are nine percent below the state average and 14 percent below the average for peer institutions. Now we don't feel that gives us an entitlement to squeeze every penny we can out of our students. Even a relatively modest percentage increase -- if it is \$186 or whatever -- if you don't have \$186, it is still a big amount. We try to balance the need to raise tuition with the services our students demand and our competing institutions also provide. So that philosophy is reflected in the numbers and recommendations that you have in front of you.

These slides are the same as what is in your book, so you can either follow along up on the screen or in the books as well. For our undergraduate students, we are recommending a six percent increase in the combination of the Instructional and General Fees. That is for 41,000 undergraduate students both on the main campus and on the regional campuses. For full-time students, that will be \$186 more per year for a full three-quarter academic year. Of that six percent increase, we are recommending one percent be earmarked for new direct service improvements to students and I'll come back to that later.

Secondly, as you know, out-of-state students also pay an out-of-state surcharge. We are recommending that be increased in addition to the in-state fees and that the increase for that is five percent. So that a full-time, non-resident undergraduate will pay \$498 more per year.

As you may know, the language in the state budget bill requires you to vote twice on any tuition increase that is above four percent. So what we will recommend today is that you vote on the four percent component and then we will come back in June and ask that you vote on the additional component.

BUDGET GUIDELINES (contd)

Mr. Shkurti: (contd)

For graduate and professional students, we are recommending a five percent increase in the combined Instructional and General Fees for them. That is about 13,000 students. You may wonder why we are recommending five percent for them and six percent for undergraduate students. You may remember two years ago when undergraduate fees went up five percent, we raised graduate and professional fees seven percent to help us deal with the budget problems then. As a result, we feel we are a bit out of line with our competitors -- more so on the amount we charge graduate and professional students -- and we are trying to bring those fees back in line a little bit. It is not our indefinite intent to be locked into any one position relative to this, other than try to be sensitive to the market and also sensitive to the ability of our students to pay.

Finally, we are also recommending increases above five percent for students in law and dentistry. You may remember we did something similar last year. Both colleges have talked this over with their students, they felt it was necessary in order to make improvements in the instructional programs they offer those students. When we compare their fees with similar schools, we feel these increases are necessary. The amount above the base five percent will be returned fully to both of those colleges so that it will benefit their students and their instructional programs.

Now, I mentioned the tuition set-aside so if you go to page five, I'll talk about that briefly. This is something different in terms of departure from business as usual in the way the University operates. What we have said here is that we want to take one percent of that undergraduate Instructional Fee, or the difference between the five percent increase we need just to keep the place running, as an amount we can use to improve some services to our students. That is between \$800,000-\$900,000 a year in continuing funds.

We want to have an opportunity to consult with our students, student groups, the Senate Fiscal Committee, and the Council on Student Affairs on how this money might best be used. Some of the service improvements that we will be talking about with them include improved access to instructional computing, increased support of student organizations and so forth. I might correct the last dot point where it says "Improvements to Facilities Used by Students." It should say "Improvements to Facilities Used Primarily by Students." For example, Bricker Hall is used by students, but I would not argue that that would be a prime source of receipt of these funds.

I also want to make clear that because of the limited amount available, not all these items will be able to be funded. In fact, none of them will probably be able to be funded to the level they should be. But it is a start that allows us to direct some of the student money, in consultation with them, to areas where they think service improvements for both instructional and non-instructional services are most needed.

If you turn next to page six, I will talk briefly about restructuring the General Fee. You may remember this was quite an issue in the fall. Ohio State was somewhat different than most of the other institutions in the state in that although we all have an Instructional and a General Fee -- because that is required by state law -- the state law is somewhat ambiguous as to what goes in and what goes out. So my office and David Williams' office has worked with the special subcommittee of the University Senate Fiscal Committee -- that included student, staff, and faculty representation -- to try to redefine what the General Fee should do. The results of that are indicated on page six.

BUDGET GUIDELINES (contd)

Mr. Shkurti: (contd)

I will just summarize briefly that what it does is provide an interim proposal for this year. We wanted to make some progress -- although we realize there are still some things that need to be worked out -- and a more comprehensive proposal will be presented next year. It is budget neutral to both the students and the University. In other words, no existing instructional or non-instructional services will be reduced as a result of this recommendation. Nor does this recommendation -- which changes the way we account for fees -- produce any additional income in and of itself. I think that is an important point.

What it does do is realign our fee structure in a way that students have requested -- which I think was totally appropriate on their part -- and is more consistent with the practices of most other state universities in Ohio. It also reflects the full costing of these services which includes space and benefits. The services I am talking about -- that you see listed there -- are non-instructional direct services to students. What we are able to tell the students now is exactly how much is allocated per student, per quarter for these services, and this is based on 1995 data. We also recommend again that this fee be increased for 1996.

Next, I will turn to the income projections on page seven. I will not go through all the numbers, but I think the important thing you may wonder is if I just talked about raising tuition and fees by 5 or 6 percent, why our total income would only go up 3.4 percent, which you will notice in the bottom right-hand corner.

There are two reasons for that: 1) although our state support definitely has improved over where it has been in past years, it is not increasing more than 3.1 percent, which is a little less at the inflation rate; and 2) our tuition and fees income is increasing less than the amount we are raising tuition, because we still have some planned enrollment decline. The reason for that is that we want to keep the number of incoming freshmen stable at about 5,800. If we go much lower than that, we will be admitting students that we do not think have a good chance of surviving here. Even though the state rewards us for that -- and you have heard me beat this dead horse enough already and I will not reiterate it -- we think it is not good for the institution to bring in students who do not have a chance of succeeding here. So we are keeping our freshman class stable.

Meanwhile, we have rather large classes of freshmen that were admitted in the late 80's and early 90's who will be graduating. People do graduate from this institution sooner or later! So the total number of undergraduate students will decline even though the number of freshmen will remain relatively constant. That is a strategic decision this University is making to forgo income the state would otherwise provide because we think it is in the best interest of the institution and of the students here to do that. I think in the long-run we are better off even though we will have less income next year.

Next, if we turn to the expenditure side of the ledger, on page nine you will see a statement of academic priorities for the next two years and these come from President Gee's October 1, 1994 address to the University Senate. There are four priorities that elaborate upon enhancing the quality of the education and experience of our students. Those four areas of focus are: quality, fiscal growth, accountability, and community. We will revisit those at the next Board meeting on the specifics of some of the funding realignments we are doing to support those priorities. I will not go over them in detail today, but they are listed on pages 10-13 in your documents.

BUDGET GUIDELINES (contd)

Mr. Shkurti: (contd)

The next item is the preliminary expense projections on page fourteen. The one point I would stress about that -- rather than going through all the numbers -- is you may wonder if our income is only going up 3.4 percent, how some of our expenditures are able to go up more than that while we still have a balanced budget.

If you look at that item called, "General Fund Carry Over" at the bottom of the FY 1995 column of \$9.2 million, you may remember the \$7 million we got that was not originally projected in the budget last December because our credit hours were higher than expected. In addition, there is another \$2.2 million that came in over projection for other reasons or underspending for other reasons during the year.

The University has made a significant departure from business as usual which used to be to spend the money as soon as you got it so no one else knew you had it. Instead, we made a conscious decision -- you may remember when we talked about that last December -- that we would sit on this money for Fiscal Year '95 and make a decision on how best to use this strategically as part of the Fiscal Year 1996 budget process. So it has been redistributed then back through the other expenditure items to further the academic goals of the institution.

Now if we turn to the question I usually get from Trustees, which is "What are the implications of this budget?" Let me turn first to what the students will get and can expect in exchange for the higher tuition they will pay. I think the first and most important point is that The Ohio State University continues to be a best buy. We have an excellent reputation at a below average cost and in any market that is something that is an enviable situation to be in.

I would like to elaborate on that. Eric, if you will put up the chart on page seventeen.

This comes out of some of the questions that were raised by Mr. Patterson and Mr. Wexner in the discussion we had at the last Board meeting. One of which is, "How do we relate our tuition to the quality of the product we are providing?"

Those of you that are familiar with higher education know quality is a very hard thing to define and there are a number of ways to do it. One way is what the perception is among people who deal with higher education -- college presidents, deans and admissions directors -- in terms of the academic reputation of the institution. What you have got in the left-hand column there are the relative rankings of the five highest ranking public universities in Ohio listed in the *U.S. News and World Report Annual Survey*, which is one of the most respected of its kind. It shows that OSU's academic reputation nationally is thirty-first, the next highest is Miami at seventy-sixth, OU at eighty-third, and so on.

President Gee:

Bill, you might note that that is among 3,600 colleges and universities. So to be ranked in the top one percent -- thirty-first among all of those is not bad in and of itself. But when you take a look at where we are ranked among institutions in the state, and then, of course, you are going to talk about where we rank in terms of tuition, I think that does make a very strong statement about who we are.

Mr. Shkurti:

Yes. There is some debate about the value of the academic reputation arguments, although, again, these are people that should know. If you look at the value of what our students are getting in terms of a degree, I think these academic reputation

BUDGET GUIDELINES (contd)

Mr. Shkurti: (contd)

rankings are a good proxy for the value that employers and people outside the University put on a degree from a particular institution, particularly for an undergraduate. Graduate degrees are ranked more closely with a specific department. But I think it gives you at least a sense of the perception of the quality of the degree or the value of the degree that we are awarding to our students.

So as you can see among the public universities in Ohio, we are very clearly number one. That is not to say the other universities are not good universities; rather, it is to say this is the relative ranking that these universities have done by a party other than Ohio State. Then if you compare that to the annual tuition and fees, you will see that Ohio State at \$3,087 -- which is where we were this last year -- is the lowest of the five. In fact, the next lowest is Ohio University which is a little over \$400 a year higher than us and it goes up from there. So if you take reputation on the one hand, we are very high; and fees on the other hand, we are very low.

Again, I want to stress that does not mean we have an entitlement to squeeze every penny we can out of our students. All these other institutions are on the same funding formula that Ohio State is, and whether that is right or wrong or not is a whole different issue. They basically get their funding from the state the same as we do, so tuition is the other side of income. I don't think there could be any doubt that the value of what we offer our students at this institution is the highest in the state and that the services we are providing, the efficiency that we are providing those services, the quality at which we are providing those services, stacks very well against our in-state competitors.

I would suggest that when you take into account both state support and fees for our competitors that are our peer institutions in the Big Ten or other public comprehensive research institutions, you get the same kind of alignment. So, again, I want to stress that even though our tuition might be going up, it will not exceed that of any of these other institutions in Ohio and OSU will continue to be a best buy.

Also, the additional tuition dollars and the additional state support will allow us: to make a continued investment in strong academic programs through our academic enrichment program; to provide pay increases for student workers, and there is something like 11,000 of them; and to provide selected improvements and key student services. We will have more on that in June and July. One example would be moving to direct lending on student loans which should considerably reduce the lines and the hassle factor for our students in getting their student loan checks. The same is true for the use of electronic funds transfer and some of the other things that are being done in Fees and Deposits. So we are moving to directly improve services and the life of our students.

In addition, we will be: offering significantly more summer courses; increasing the value of our scholarships to offset tuition and other cost increases; continue to retain and recruit outstanding faculty; provide more opportunities for research in strategic areas for our students, which they can't get anywhere else; support a more diverse student body, including bringing more students on in the Young Scholar Programs; and make investments in a safer campus. So I think we should be held to the same standards that any other business or institution is, in terms of justifying what it is we are doing and the prices we are charging to our customers. In this case, our students.

BUDGET GUIDELINES (contd)

Mr. Shkurti: (contd)

And, I think, in any comparison we make, those prices are reasonable. In fact, when compared to the quality and the value of what people receive in return, this is an excellent place to be. We think our students will continue to vote with their feet to come here.

Next, let me turn to my colleague, Linda Tom, who will highlight for you what is involved in the compensation recommendations.

Mr. Shumate:

Before doing that, why don't we see if there are any questions from Board members on the initial portion of the presentation on Budget Guidelines. Are there any questions or comments? Jim?

Mr. Patterson:

I am not sure I understand this completely, but I am looking at it in terms of future years. This General Fund carry-over of \$9 million, if we work it into this year's budget -- and it was sort of something that came at us additionally -- if we don't have that same thing next year, will that put us in a position of saying we lost \$9 million and now we have to come up with that?

Mr. Shkurti:

That is a fair question. What I want to be clear on is what we are not doing is the old business as usual trick of taking one-time money to fund continuing needs and then the next year we end up \$9 million short. That is not the case here.

Mr. Patterson:

That is what I am asking.

Mr. Shkurti:

The reason it is not is that we made a permanent change in the way we calculate and report credit hours taken by our graduate students on assistantships. In effect, we were underreporting that in the past. We have made that change, it is now permanent in the system -- and as permanent as anything is in this day and age -- and it is a continuing amount of income that we can expect to receive from the state, based on what way the state provides funding. I would never bring to you -- unless it were an emergency and we put it up front -- funding continuing needs with one-time money, because that is the surest way to get into financial trouble. So this is continuing needs with continuing money.

Mr. Shumate:

Any other questions or comments? Tom?

Mr. Smith:

I just wanted to comment from the point of view of a student who will be paying more. I think any time we talk about this issue it is a difficult one, but I think there are two issues I think we have to separate. The first one is the broad issue of cost and

BUDGET GUIDELINES (contd)

Mr. Smith: (contd)

affordability that affects all universities. The second one is how the level of income in our cost affects this University.

I think those are two separate things and I think with regard to the first issue, we are limited in our ability to address that. I think Bill's office has been very sincere and hard working in trying to address the issues that we are able to handle. I like the fact that we have a 1 percent set aside for student services and that is a direct benefit that students will get. I like that fact that we had something like on page 16, that we can tell students what they are going to get for their higher tuition here.

The bottom line is we have a relatively low cost university and we not only have a high reputation, but we have high expectations and we have to find a way to meet those. So I think Bill's office has been very commendable in their work.

Mr. Shumate:

Thank you. Any other questions or comments? If not, Linda, will you walk us through the Compensation Package for 1996.

Ms. Tom:

Thank you, Alex. The proposed 1996 Compensation Package is laid out on page 18. The goals that we established for the compensation package this year were: to reward performance; to protect competitive compensation position, and we will have some information that I will share with you in a little bit about where we stand competitively; to maintain purchasing power of our faculty and staff; to maintain equity; and, of course, to have a package that is financially sound.

The elements of that package this year are indicated under "Elements." It will be a four percent payroll amount that will be allocated to vice presidents and deans and this will be allocated on basis of merit. Within that four percent, we have indicated that 2.5 percent would be the benchmark for what we call "base merit." That is if someone is performing in a satisfactory way, they can expect to get 2.5 percent, but there will be discretion to managers to provide increases up to that to reflect performance. An additional 1 percent will be held centrally for selective distribution to address market, equity, and exceptional merit situations.

One of the things that we wanted to mention is that part of our ability to deliver this favorable compensation package this year has to do with our significant restructuring of the health insurance coverage for faculty and staff, which has achieved significant cost savings for the University over the last two years.

For our Specials -- which are our students and our part-time personnel -- we will have a pool of 4.5 percent for pay distribution. Any questions about that? If not, what I'd like to do is share with you some of the competitive information which is also in your packet. In terms of setting salaries, and looking at our compensation packages, what we see as competitive or comparable institutions, and what we have found is with our faculty, the University has lost ground over the last five years. One of the comparisons that we make is with the Big Ten which is now being referred to as the Big Eleven which is more appropriate. It is the Big Eleven, plus the University of Chicago. What we have found is that over the last ten years, our salary position has dropped from third rank in '84 -'85, to eighth rank this year. Also in terms of looking at a ten-year salary increase history, we are now last in that ten-year comparison.

BUDGET GUIDELINES (contd)

Ms. Tom: (contd)

Another comparable group of institutions that we compare against are the comprehensive research institutions and a group called the American Association of Universities -- the AAU. There are 56 of those schools nationally. Again, if you look at where we have come in ten years, in '84-'85 OSU ranked seventh, and in '94-'95 we rank thirty-eighth. Then there is another category of schools that we have decided to look at and those are selected peer public universities. I'll share those with you in the next couple of pages -- and we rank ninth out of 16 of those universities.

We also look at the position with our staff and we have two categories of staff. One is our Classified Civil Service, which are mainly our support staff. With regard to the support staff, we are generally competitive with the appropriate market. In this case, it is the Columbus private and public employers with the exception of state government. With state government, we are in fact 14-15 percent below comparable state government positions.

Our second category is Administrative and Professional staff. With regard to this group we are generally below the market about 8-9 percent and that is a market that is both regional and national depending on positions. We are comparing ourselves against other higher education public and private employers.

The following pages are really more pictures of what I've just described. This is a comparable analysis of the average Ohio State faculty salary against those three groups that I mentioned earlier. Against the peer public schools -- and those schools are listed on that chart and you can probably see that better on your handout -- we are ninth out of 16. Against the Big Eleven, plus the University of Chicago -- which is called the CIC group -- we are also under them.

In terms of the comprehensive research institutions, in the University's Functional Mission Statement, the Office of Academic Affairs targeted the twenty-fifth rank there as the place there we want to be. So that is our desired position. As you can see, we are below the twenty-fifth rank which is currently the University of Virginia.

The next picture is actually just a diagram of where we stand against the peer public universities that we compare ourselves against. Let me make a comment here, this is a general average. We compare differently with different disciplines. For example, surprisingly enough, against this group of universities, our Colleges of Law and Business do not compare favorably. So one of the elements of our pay package this year is to have monies that would be provided to schools that require monies to bring them up to equity with their comparable disciplines. We hope that we'll be able to do some of that this year.

The next picture is the comparison of the Civil Service or support staff positions against our markets. As you can see, we are doing well comparably with our market composite but not with the state. Unfortunately, we do get many of our staff who compare themselves against state employees and in this instance, we feel that the comparable place to be is with the general market. The state has their own set of guidelines and what we say is that if you come to work at the University, we have many things to offer, but in terms of just the salary levels, the state does pay more. This is a picture of the Administrative and Professional Staff. As you can see, we are slightly below. Again, I would also say that this is a general comparison and there are differences in terms of occupational areas as well.

May 5, 1995 meeting, Board of Trustees

BUDGET GUIDELINES (contd)

Ms. Tom: (contd)

In looking at compensation, one of the elements that sometimes is not talked about is the benefits. This really just shows you, in terms of the benefits, where we are if we were to add that on to the salary. Our benefits are very comparable in terms of faculty and staff, and those are the last pictures that are in your packet. Thank you.

Mr. Shumate:

Any questions or comments?

Ms. Tom:

I need to make one other comment. In terms of the guidelines for the increases, the University Hospitals will be announcing their own guidelines. So the guidelines that we have provided really are for non-Hospitals' employees.

Mr. Shkurti:

Mr. Chairman, if I may just say one word in summary -- which is what the Provost would have said -- for the first time in four years, we are presenting to you a budget that does not include budget reductions. We are grateful to do that, and it is our intent to stay there and not be doing it, providing that national and international events cooperate.

In addition to having a stable budget, we want to make it clear that we do not interpret that as meaning a ratification of the status quo. Rather this institution is changing and the budget stability will allow us to focus on changing in a positive direction. As the President has said, "We've had all the challenges and none of the opportunities the last four years." Now we hope to be taking advantage of some of the opportunities of all the restructuring and all the pain we've gone through in the last four years to make this a better institution that emphasizes quality and excellence, and focuses on the experience of our students both inside and outside the classroom.

Mr. Shumate:

Thank you. Dr. Allen --

Dr. Harry Allen:

That salary analysis, was that adjusted for local cost of living indices or is that gross salary data?

Ms. Tom:

That is gross salary data.

Mr. Shumate:

Any other questions or comments? If not, I'd point out to the Board that the next steps in our budgeting process are outlined on page 19. I want to especially thank both Bill and Linda, and your respective staffs for the very thorough and hard work that you have put into this presentation. Mr. Chairman, I'd like to move adoption of the resolution for the budget guidelines.

1995-96 CURRENT FUNDS BUDGET GUIDELINES

Resolution No. 95-138

Synopsis: The budget guidelines for fiscal year 1995-96 are being submitted for adoption.

WHEREAS the levels of resources have been identified for 1995-96; and

WHEREAS appropriate planning and consultation within the University has been accomplished; and

WHEREAS the President is now prepared to present his 1995-96 Budget guideline recommendations:

NOW THEREFORE

BE IT RESOLVED, That the guidelines for the University's Current Funds Budget for fiscal year 1995-96, be developed from the accompanying text and tables; and

BE IT FURTHER RESOLVED, That the compensation package for fiscal year 1995-96 presented in the accompanying documents be implemented by the President for faculty, staff, and students; and

BE IT FURTHER RESOLVED, That tuition and fees be increased for all students beginning Autumn Quarter 1995 as specified in the accompanying guidelines incorporated in this resolution which is in compliance with current legislation; and

BE IT FURTHER RESOLVED, That in compliance with current legislation any tuition increases above 4 percent for in-state undergraduates be approved on a contingent basis only until a second vote at the June 2 Board meeting; and

BE IT FURTHER RESOLVED, That the Secretary be instructed to incorporate all supporting documents into the minutes of this meeting, and to file these materials with the official records of this University.

Upon motion of Mr. Shumate, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Kessler, Wexner, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, and Amb. Wolf.

(See Appendix XLV for budget charts, page 807.)

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**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS**

Resolution No. 95-139

SOUTH CAMPUS HIGH RISE UPGRADE
DOAN HALL ENDOSCOPY SUITE
DOAN HALL ROOF REPLACEMENT

Synopsis: Authorization to employ architectural/engineering firms and request construction bids for the projects listed are proposed.

WHEREAS Residence and Dining Halls desires to install new HVAC systems, bring electrical and plumbing systems to current code, and upgrade finishes and furnishings to Park, Stradley, Smith, and Steeb Halls on the South Campus; and

EMPLOYMENT OF ARCHITECTS/ENGINEERS AND

May 5, 1995 meeting, Board of Trustees

REQUEST FOR CONSTRUCTION BIDS (contd)

**SOUTH CAMPUS HIGH RISE UPGRADE
DOAN HALL ENDOSCOPY SUITE
DOAN HALL ROOF REPLACEMENT (contd)**

WHEREAS the total estimated project cost is \$14,000,000 and the total estimated construction cost is \$11,200,000, with funding provided from future University bond proceeds with debt service being paid by Residence and Dining; and

WHEREAS University Hospitals desires to proceed with the renovation of approximately 3,300 square feet of space on the second floor, north wing of the Doan Hall Endoscopy Suite to increase patient privacy, improve operating efficiency, and generally upgrade the facility; and

WHEREAS the total estimated project cost is \$540,000 and the total estimated construction cost is \$450,000, with funding provided by University Hospitals; and

WHEREAS University Hospitals desires to proceed with the replacement of the west half of the roof on Doan Hall; and

WHEREAS the total estimated project cost is \$400,000 and the total estimated construction cost is \$330,000, with funding provided by University Hospitals:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for the projects identified above and that the fees for these services be negotiated between the firms selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids on these projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time.

Upon motion of Mr. Shumate, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Kessler, Wexner, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, and Amb. Wolf.

(See Appendix XLVI for maps, page 833.)

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Thereupon the Board adjourned to meet Friday, May 5, 1995, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Robert M. Duncan
Secretary

John W. Kessler
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND THIRTEENTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, June 2, 1995

The Board of Trustees met at its regular monthly meeting on Friday, June 2, 1995, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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June 2, 1995 meeting, Board of Trustees

The Chairman, Ambassador Wolf, Ph.D., called the meeting of the Board of Trustees to order on June 2, 1995, at 10:40 a.m. He requested the Secretary to call the roll.

Present: Milton A. Wolf, Chair, Alex Shumate, Theodore S. Celeste, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Thomas C. Smith, and Holly A. Smith.

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INTRODUCTION OF NEW TRUSTEES

Ambassador Wolf:

Dear friends, I would like to take a moment to welcome and introduce our newest Trustees. With us today is Mr. Zuheir Sofia and Ms. Holly Smith. Mr. Sofia is the President and Chief Operating Officer of Huntington Bancshares, Inc., and has been appointed to this Board to replace our good friend John W. Kessler. Zuheir Sofia will serve a term that ends on May 13, 2004! Ms. Smith will be a junior next year and is majoring in biology. She has been appointed to replace Amira Ailabouni as our undergraduate Student Trustee and will serve in this capacity until May 13, 1997. I am sure that I can speak for the rest of the Trustees in saying that we are pleased to have you join this Board, and we look forward to working with you.

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PRESIDENT'S REPORT

President Gee:

Thank you very much, Mr. Ambassador, now Mr. Chairman. I don't know if you remember that he did get his Ph.D. a couple of years ago -- on top of everything else. And let me offer my best wishes to you, Ambassador Wolf, on this your first meeting as chairman of the board. And it is obvious that you have added a great deal of prestige with all of these people and cameras here to note what you are doing. So don't feel any pressure.

I must say to all of you that it has been a real honor and pleasure for me to work with Ambassador Wolf over the past five years and have the opportunity now to work with him as chairman. I value the professionalism that he brings to his position, and I value our personal friendship which means a great deal to me, as you all know.

I will just mention one thing, Milt had his birthday this past Monday. We won't sing happy birthday, but I want you all to know that there is a cake in the back to celebrate Ambassador Wolf's birthday. Can you see the cake back there? Let's give him a big round of applause. I will do a lot of things for you, but I won't lead anyone in happy birthday!

I also want to add my welcome to Mr. Sofia, my neighbor and my friend, and to Holly Smith, one of our distinguished undergraduate students. Holly has made a very clear and strong record at this University and will continue to do so in this particular capacity. Welcome, to both of you. I know that you will add a great deal to the board, and I know the board will have a meaningful experience for both of you.

While we are welcoming these colleagues, we are saying goodbye to Kevin King, who is ending this day his term as chair of the Staff Advisory Committee. Representing our university, representing our staff, and representing the best interests of those who make this university run in a very, very capable way every day, Kevin has done a wonderful job and I just wanted to recognize him. Kevin, you will go on and finish your doctorate, and make certain that you run the College of Education in an appropriate

PRESIDENT'S REPORT (contd)

President Gee: (contd)

way. And we welcome Sandy Li, a systems analyst in Academic Technical Services, who is the new chair of our Staff Advisory Committee.

This is a time of transition across the university, as we prepare to launch another 5,000 graduates into the ranks of alumni at next week's Commencement ceremony. As you are aware, the Foreign Minister of Israel, and Nobel Peace Prize winner, Shimon Peres will honor our graduates by being our speaker.

The Wexner Center again brought honor to the university by awarding the Wexner Prize last month to filmmaker Yvonne Rainer. This honor not only recognized her extraordinary body of work, but also encourages her continuing productivity as an artist. At the awards ceremony, we were again reminded of the marvelous role the Wexner Center Foundation plays in enriching Ohio State. It is a truly fine example of private support elevating this university.

Another wonderful example of our partnership with generous donors and the State of Ohio is the Fisher College of Business complex, for which we will break ground this afternoon and I welcome everyone to come and join us. With Route 315 and Lane Avenue now being principal entrances to the university, the Fisher College complex between Lane and Woodruff will provide an important gateway to the campus and significant new facilities for the college. These projects are only a few examples of what is possible through the generous support of our friends and graduates.

As some of you know, one of our most loyal graduates and one of the great friends of this university, Everett Reese, passed away last week. Ev Reese graduated in 1919, and throughout his life, he served his alma mater with loyalty and great dignity. I might note, that I had the pleasure of introducing Ev three weeks ago at our President's Club dinner and he was there happily engaged and committed to the end of that great life. He founded the President's Club. His leadership of our private fund-raising efforts set us on a course which has made a significant difference in the quality of Ohio State. His legacy is long and his example sets a high standard for everyone in this room and at the university.

At this time of the year, the departments, colleges, and student organizations hold year-end celebrations and give many awards. While I can not report by name all of the literally hundreds of persons honored this spring, let me make an observation about this year's Outstanding Senior Award Recipients, with whom I had lunch with yesterday. Eleven seniors were selected for their service to the university and the excellence of their work.

At lunch yesterday, I asked them about their plans. To give you just a snapshot of the caliber of their Ohio State experience, one is off to Harvard Law, one to Cal Berkeley to pursue a doctorate in molecular genetics, one is spending a year interning with the German parliament in Bonn, and another is taking a year off to train for the Olympic Trials in swimming, as she is one of the best swimmers in the world.

They have been in the Marching Band, student government, and honor societies. They have interned at NASA Kennedy Space Center and in Washington with a Congressman. They helped organize the High on Pride Clean Up, Parents Weekend, and Homecoming. They founded the Students for Disability Awareness and volunteered for dozens of service projects. Five of the eleven are Phi Beta Kappa and the grade average for the group is just over a 3.6. In short, they have done it all, and done it all well. I hope this gives you some idea of the excellence of our students.

PRESIDENT'S REPORT (contd)

President Gee: (contd)

Another indication of their quality is the fact that again this year, we have a Goldwater Scholar. This prestigious national award for students in science or mathematics was won by Jeffrey Fox of Kent, Ohio. He is a physics major and has been working with Professor Greg Lafayatis.

Scholarships are very important in recruiting talented students. Less than a year ago, this Board established the Jeanne Bonnet McCoy Presidential Scholarship Fund, an endowed scholarship that supports two Presidential Scholars each year. Today, I want to report that Jeanne and John G. McCoy have committed to funding two additional Presidential Scholars each of the next three years. By the fall of 1997, their gift will have grown to more than \$1.5 million and will support eight top scholars in the entering class. The generosity of the McCoy's to our Merit Scholarship Initiative will help us bring the very best students to this university from this state and around the country.

The best students in our athletic program -- and we have a number of our athletic colleagues here today -- were honored last month with the Scholar Athlete Award. A record 210 student athletes earned a 3.0 for the past year. This is an outstanding measure of the success of our program. The most important part about that is that when I came here five years ago, we were able to hold it in a fairly small room. This year we had to actually move it downtown to the Hyatt in order to be able to accommodate all of these fine students.

For those of you who count wins and losses -- and I know some of you are in this room -- I am pleased to report that two teams won Big Ten Championships this spring: baseball and men's golf. Today, the golf team is competing in the NCAA Championships on our Scarlet course, which is consistently ranked as one of the best collegiate golf courses in the nation.

We must have outstanding facilities, whether for business or basketball, to support distinguished teaching and excellent students. You will shortly hear a report on the new arena, which is moving ahead and on schedule. I have seen the plans and they are very exciting! It surely will be the best of modern engineering and will capture the pride and athletic tradition of this great university.

In advance of the presentation, I want to extend my appreciation to the gentleman on my right, Trustee George Skestos, for his stewardship of this major undertaking. What you will hear today is the result of a great deal of work by many people, but it is Mr. Skestos -- and certainly his leadership -- who has kept us on track. And for that, George, I am very grateful.

At this time, I would like to call on Andy Geiger, along with Mr. Skestos and others, to give the board a brief update on our arena efforts.

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UPDATE ON THE ARENA

Mr. Skestos:

Mr. President, Mr. Chairman, fellow Trustees, this morning we have asked Andy Geiger, our Athletic Director, to come before you and walk you through our design, our facade, and the preliminary drawings that we have at this time for our new Arena, which is to be built at Lane and Olentangy. However, before I ask him to come and

UPDATE ON THE ARENA (contd)

Mr. Skestos: (contd)

lead you through this, if you will indulge me for a few minutes, I would like to give you a little background.

Approximately one year ago, the General Assembly -- and particularly the then Speaker, Vern Riffe, with the approval of the Governor -- gave the University \$15 million for a new arena. Our old arena is over 40 years old, it is inadequate in size, and we need the space to do a lot of other sports presentations. Our present hockey rink is very inadequate in size, very run down, and just does not lend itself to the kind of quality of presentation that this University deserves.

So, the \$15 million was appropriated to OSU with the advice that we jointly meet with the City and explore the possibilities of OSU's new arena to be used jointly with the City. We did this. We spent three months during the summer and unanimously came to a conclusion, at that time, that one joint arena owned by OSU would not meet the expectations and the needs of both the City and the University. We also concluded that out of some nine sites that we explored, the best would be the site of Lane and Olentangy where our new arena is to be constructed.

We then proceeded to get an RFP out for our design consultant and our architect. After many hours of interviews and searching we came up with the selection of the design consultant of Sink, Combs, Dethlefs and our local architect Moody/Nolan. Now both of these have had some experience in the past in the arena area, especially our design consultant having done the Nichols Arena, the San Jose Arena, presently working on an arena in Winnipeg, and having worked as partners on several other arenas. Moody/Nolan had done the architectural work for the arena for the Olympics in Atlanta.

We then got together the design consultants and our architects, along with some 10 or 12 representatives from the University and myself. We went out looking at various arenas to determine what would best fit the needs of OSU. We went to four arenas: Grand Arena, we went out to Las Vegas and saw the arena out there, we went to Anaheim, and concluded with San Jose. We came back to Columbus and began working, and we have met at least every two weeks since that time.

After the first of the year, we got an RFP out for the construction manager. The GCB (Gilbane, Carbone, Banks) team has now been selected as the construction manager. They are on board now and I think that announcement has gone out today that they were selected about 3 or 4 weeks ago.

The cost of the arena, as it stands right now, will be no more than \$75 million. I have looked at the preliminary features and we talked with the architects. I think all the teams on board realize that that is where we have got to hold the line, and that is where we are going to hold the line.

Where is the \$75 million going to come from? Fifteen million was appropriated by the General Assembly, \$25 million will come from donors, and the other \$35 million will be from bonds. I have at least satisfied myself, along with some of Bill Shkurti's people, that the income from the arena will more than satisfy the principal and interest on the bonds and leave money to the Athletic Department to carry out a lot of their programs.

I might add that from the time we began our discussions last June until the present time, we have been supportive of the City in its quest for a soccer arena complex. Our joint efforts stated that we have been out front at all of our meetings, and we are

UPDATE ON THE ARENA (contd)

Mr. Skestos: (contd)

doing everything we can to support the quest for the soccer stadium and the arena in the City. Our Athletic Department has even secured a waiver -- and I think that we have only done that on a year-to-year basis because I think that is all that we can do -- to allow the professional soccer team that the City has sought to bring to Columbus to play in our stadium while a new soccer facility was being built at some facility to be owned or developed by the City. So we have, I think, exhibited at all times a real desire to be supportive of the City.

I would now like to turn the discussion over to Andy Geiger and he will walk you through, as I said, the drawings that we have at this time. I would ask that you wait until Andy is finished and then if there are any questions, you can present them to either myself or to Andy. At the conclusion of Andy's discussion there will be a brief break while Andy and the media move down to Room 4 where Andy will answer any further and more detailed questions from the media.

Mr. Andy Geiger: [Slide presentation]

Thank you, George. Good morning, ladies and gentlemen. This is a very, very exciting day not only for the Department of Athletics, but for members of the University's Business and Administration team, Office of Finance, and all the people that have been working very hard with our arena chairman, George Skestos, in getting the project to this day where we can show you the fruits of the labors thus far. This is a wonderful, wonderful building that we have an opportunity to bring to the Ohio State campus.

The first step in the planning, of course, was a site planning step and this is the intersection of Lane Avenue and Olentangy River Road. This is the Fawcett Center - - to give you full orientation as to where we are -- this is the Woody Hayes Athletic Center, and this is the site for the new baseball stadium. Here stands the arena on the corner, as George has just said, of Lane Avenue and Olentangy River Road.

As a part of the way to handle traffic -- we know that the building will certainly attract many cars to the area -- we thought that it was very important to extend Fyffe Road clear through to Ackerman Road. So you see this is to be a four-lane boulevard type of road that will allow us to use both the Ackerman Road and Lane Avenue interchanges off of Route 315.

The Chadwick Arboretum is being developed and this entire site will blend very nicely together. It will be a park-like setting. Here is the development of the memorial park for cancer survivors and that is right on the banks of the river. The Chadwick Arboretum people are working with us on the landscaping plans for the building so it will integrate very nicely into the area.

This slide shows the artist's rendering of the elevation if we were looking at the building standing on Olentangy River Road. We are looking west at this elevation. The architect, Curt Moody, believes that the building should reflect the architecture and the materials used on campus at Ohio State. So we are using red brick and limestone as materials for the building. We believe that the building is a gateway facility, people getting off of Route 315 and coming to the campus on Lane Avenue will certainly be confronted by a very large building, and we think that it should look like Ohio State. So the building has been designed and the materials being used are designed to have it fit clearly into the previous concepts that have been carried forward on the campus. We want to make it clear for people arriving on the campus that they have arrived at Ohio State and that is why we have used these materials.

UPDATE ON THE ARENA (contd)

Mr. Geiger: (contd)

You are now standing across Lane Avenue looking north and this is the side elevation of the building. Again you see the use of the red brick and limestone in the architectural materials that have been selected. This slide is a little closer detail. They are using round turrets which are the entrance lobbies. When we begin to look at the elevation down from the roof into the building itself, you'll see how those work.

Now let's take a walk through the building. We are looking from the top down, obviously, and this is the arena floor level. These are the facilities that will be on the same level as the arena floor. It is set up in this rendering as a basketball facility and you can see here the hockey dasher boards. The hockey rink will be 100' by 200', which is the Olympic standard for an ice hockey sheet. It is a little bit larger than the minimums required for the National Hockey League. It is absolutely up-to-date and state-of-the-art.

The mechanical area is right there and that is under the practice basketball facility, which we will show you when we get up to the next level. This facility is the commissary, it is the kitchen area for preparation of food, for catered events, and for all of the concession stands.

These areas -- and this whole thing is color-coded -- are the home team facilities. This is the women's basketball locker room, men's basketball locker room, ice hockey locker room, and this is the weight training facility. Across the hall we have the equipment issue area, this is the medical area, video room, and this is the media interview room for post games. This is a concession stand and these are restrooms in this color code -- and these colors will be carried throughout these charts as we move through the building. When we have a concert in the building and there is seating on the floor, we will need public facilities on this level. The arena will seat 21,000 people for a concert, 19,500 for a basketball game, and 17,000 people for an ice hockey game.

This area right here is the loading and staging area. These are semi-tractor trailer vehicles to give you some sense of size. There are two of them that can be actually pulled inside the building for unloading. Any of you that have seen concerts or other kinds of programs come and go know that a huge area for handling all of their equipment is badly needed. The building is planned at this level to have a great deal of storage. This green area is storage. The purple areas are house areas, the technical areas, and support areas for the arena staff to put on events. The blue areas are the support areas for visiting teams. Those are visiting team locker rooms and for concerts these are the changing rooms, stars' rooms, and that room right there is the green room.

This is the press lounge and the press workroom. There is a press lounge and then an area where both pre-game and post-game media can do its work.

If we go upstairs, this is the main concourse. I mentioned the circular turret-like facilities -- those are the entry lobbies. There are four entry areas in the building: this is facing the Woody Hayes Athletic Center, this side is the Olentangy River Road, and this is Lane Avenue.

This is the two-court basketball practice facility. The idea of building this arena is to make St. John Arena more available for some of our Olympic sports like wrestling, gymnastics, and volleyball. So we will house our basketball programs in their entirety in this building. When the arena is set up for some other event such as an ice hockey game or a concert, our basketball teams will have a place to practice and the

UPDATE ON THE ARENA (contd)

Mr. Geiger: (contd)

coaching staff will have much more flexibility in terms of scheduling practice in a convenient way for the students' class schedules and things of that sort.

The green areas here are the coaches' office suites for men's and women's basketball, and ice hockey. Again the purple area is the arena support staff offices, and we will move our entire ticket office complex over to this brand new facility.

All the way around this concourse -- and this is a very wide concourse, very comfortable for handling large crowds -- are restrooms and concession stands. You can see the color-coding for the concessions and these are for restrooms. There are some banquet and meeting facilities on this level. This is a store for novelty and sporting goods to be sold.

This area right here is The Ohio State University Hall of Fame Room. We think that we should and will have an outstanding display of our tradition and history of athletics here at Ohio State. The feeling in this lobby area will be that of an atrium -- there will be very high ceilings, there are escalators and stairways planned, and there will be, we think, at least two elevators, perhaps more. We are not sure about that yet.

You see, once again, where the hockey dasher board is and you now see the entire lower bowl seating in the arena. At this level there are about 6,700 seats.

We will now go upstairs to the donor concourse. This is a three-concourse building and this is the second of the three concourses and we now add by going up onto this concourse another 3,800 seats in what we are calling the arena circle. This will be part of our priority seating and donor arrangements that we have as a way of generating funds for the building. You can still see the practice gymnasium because of course that is at least a two-story tall, very, very tall part of the building, so you still see that part of the excavation as we go upstairs.

This again is a wide concourse available for hospitality, University events, and special events of all kinds, and throughout this concourse you will see several rooms that are set aside for conference and banquet activities, for hospitality when there are events, and for use by members of the University community when we are not having events. The building will be a useful building even if there is not a game going on. Again, all the way around there are restrooms and concession facilities on this particular concourse.

Going up one flight is the upper level concourse. Again, it is a wide concourse, very comfortable and all the way around are the amenities for concessions and restrooms for the public. Everything in the building is not only up to code, but ahead of code in terms of serving the public in a very comfortable way.

This next slide shows the entire bowl. All of the seats are shown here, the roof is off the building and you are looking down. You will see at the very top level the hockey press box, on either side are the print media areas, and in the middle television cameras and electronic media areas. There will be press facilities at the arena floor level and at the very top of the building. Ice hockey is a sport that the media likes to cover looking down from the top, it is very effective this way. If you are setup for basketball, once again, there is seating for 19,560 people.

This shows the building with the end sliced off of it. You are looking at it as if the end of the building wasn't completed and, again, you see the four levels of the building. Here is the arena floor, with all of the support facilities, with events that go on in the

UPDATE ON THE ARENA (contd)

Mr. Geiger: (contd)

game, and the staff support facility and all those kinds of things. This is the main entry concourse, street level concourse, and here is the ground level. You go up one more level to the donor concourse and the top level of upper level concourse is right here. There are about 9,000 seats in the upper bowl and 10,500 seats for basketball in the lower bowl level.

This slide shows what we would see if we were able to go in the building and take a snapshot. These are very hard to see from far away, but there are five snapshots shown here from various aspects of the building and this is a sort of angled look at it from part way up the arena circle looking from one corner into another corner. You get a feel for the size and scope of the building.

We wanted to get the feeling of steepness, we did not want to lose some of the nice feelings that we have in St. John Arena. So for the hockey seating, your feet -- if you are sitting in the first row of the building -- will be at the top of the dasher boards. The seats that are below the level of the dasher boards will be fairly steep. As you see the seating comes right down to the top of the dasher boards which is why we have planned for a very tall glass of area for ice hockey.

Side lines in the building -- our first priority was basketball, our second priority was hockey, but the difference is very little. The building will be an excellent venue for watching either basketball or hockey. All of the consultants that the architectural team has brought to us were very impressed with the work that they have done. The site planners, acoustics engineers, and electronic engineers are all working. The building will have in its infrastructure full capacity for handling television, state-of-the-art sound systems, all of those kinds of things. It will be a full-capacity building.

I will be delighted to answer any questions that you might have about what you have seen. Our plan is to complete the design process and be able to start construction some time next spring. We will be working very, very hard on the fundraising part of this, as well as the planning part of it. We are very confident in our ability to raise the funds. We have a combination of name gift opportunities and priority seating, and we think that we are well within the scope of reality in terms of accomplishing our goals. George --

Mr. Skestos:

Thank you, Andy. Are there any questions from the members of the Board?

Mr. Patterson:

I thought that it was very interesting, Andy. With the seating capacities we will have, what can we host and what can't we host ?

Mr. Geiger:

The question was, "What will we be able to host with this building given the seating capacity that is planned?" We will be able to have NCAA regional events here. We could host a Women's Final Four, we could have an NCAA Final Four ice hockey men's championship, and we could host a men's wrestling championship, because the floor will be one of the few in the country large enough to get all of the wrestling mats that they require in one place. It will be a building that will host everything except, probably in the future, a NCAA Men's Final Four. They are into 30,000 or more seats at this point, in terms of their future plans.

UPDATE ON THE ARENA (contd)

Mr. Skestos:

Any other questions? We thank you very much for your presentation. I think now we could maybe take a few minutes break, so that Andy can so get setup and the press can go over to Room 4.

President Gee:

Thanks. Good job, Andy.

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HOSPITALS BOARD REPORT

Mr. Skestos:

The combined meeting of the Strategic Planning Committee and the University Hospitals Board met on May 18, 1995. Mr. Merom Brachman and Mr. Robert Rabold were welcomed to their first meeting as new members of the Board. All members received a booklet containing the 1995-1996 Committee assignments and Board/Committee descriptions, as well as Committee summaries.

The Board received an update on discussions about local and regional partnership discussions and on discussions with several insurance companies about a possible HMO/PPO insurance product for Ohio Care. They also received an Action Plan report on the Hospitals' internal initiatives relative to budget/expense reduction, staff compensation, pricing, and staffing for 1995-96. The Hospitals Board approved and recommended to the University Board of Trustees for approval the proposed Operational and Capital 1995-96 budget and its guidelines.

The Joint Commission on the Accreditation of Healthcare Organizations performed one of its unannounced visits on May 17, 1995, for one day. The Hospitals received no citations and several positive comments.

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INVESTMENTS COMMITTEE REPORT

Mr. Brennan:

The Committee met earlier this morning. I would like to provide this Board with a brief report on recent meetings of the Campaign Planning Committee and The Ohio State University Foundation Board.

Both groups met on Friday, May 19, 1995, at the Faculty Club. The Campaign Planning Committee, which has been instrumental in assisting us with charting the course for the upcoming campaign during its initial phase, met to review the status of campaign leadership gifts, and reviewed several goal alternatives and campaign priorities.

The Committee agreed that setting a campaign goal at this time was premature, and that the next four months of leadership gift activity are crucial and will be the determining factor for setting the campaign goal to be announced on September 28, 1995.

INVESTMENTS COMMITTEE REPORT (contd)

Mr. Brennan: (contd)

The Board unanimously elected Mr. John W. Kessler to the Foundation Board as an Elected Director. Mr. Joel Stahl and Mr. Charles Carson, who served as directors since the Foundation's inception, were named Directors Emeriti. It was also announced that Ted Celeste would assume Mr. Kessler's position as the third Trustee representative to the Foundation Board, along with Alex Shumate and myself.

Mr. Jim Nichols reported that the assets of the Foundation have grown to \$42.2 million. This represents an increase in assets of nearly \$10 million since July 1, 1994.

The campaign theme, logo, and communication plans were reported to the Board by Mr. Dave Ferguson. The logo was presented along with the new campaign theme, "Affirm Thy Friendship, The Ohio State University Campaign" -- a take-off of *Carmen Ohio*, as you know. A new issue of Ohio State Update is being prepared for the June publication. Work on the campaign video -- to be premiered at the Kickoff event -- is progressing nicely.

Ms. Becki Crowell updated the Board on the Campaign Kickoff activities being planned. The Kickoff event will be Thursday evening, September 28, 1995, and will be held in Mershon Auditorium. The event will include the first viewing of the campaign video, the announcement of the goal, and related activities. College and constituent events follow on Friday morning, with a campaign leadership luncheon at noontime and volunteer workshops in the afternoon. There will be a reception for volunteers that afternoon and time for college and constituent dinners and events on Friday evening. Dr. Gee's pre-game luncheon will be on Saturday, and not incidentally the game with Notre Dame will start at 3:30 p.m. that same day.

This concludes my report, Mr. Chairman, and I would be happy to answer any questions.

Ambassador Wolf:

Are there any questions for Mr. Brennan?

President Gee:

I think our folks have done a fabulous job in planning toward our September Kickoff, but I must say that I have great, great, great admiration for the fact that they came up with a wonderful theme, "Affirm Thy Friendship." That is a fabulous way to think of our University. I think it is a truly terrific way for us to bring our folks back into a commitment to the University.

Ambassador Wolf:

Thank you, David. Jerry May will present the Development Report.

Mr. Jerry May:

Thank you very much, Mr. Chairman. If you could turn to the tab under Development in your books and note the section on private support, I would like to review just a couple of elements with you.

First, we have received about \$6.5 million more in the last period. We have a 14 percent increase in private gift support over the previous year in the same period.

INVESTMENTS COMMITTEE REPORT (contd)

Mr. May: (contd)

Our alumni contributions are considerably up, our corporate giving continues to be up, and our private foundation support continues to be up. We are watching the gift additions to the Endowment and we are about 10 percent ahead of last year, at this point in time, and \$17.5 million so far for the entire year.

Before I ask you to move on approving some of the new endowed funds, I would like to just call your attention to two funds that have been established this time because I have had the opportunity to meet with these donors in the past month. One of them is a gentleman by the name of Dr. Ralph Bryson, and under the endowments you will note that there is a new Bryson endowment in the College of Education. Let me tell you something about Dr. Bryson.

Dr. Bryson is an African-American and graduated from Ohio State in 1953 with a Ph.D. in English. He just retired after forty-one years as a distinguished professor at Alabama State University. What is really interesting about this is that after helping students for forty-one years, he has decided to come back to his alma mater that helped him get his start and establish a new scholarship for African-American students in the future who are English majors looking forward to going into his profession. I think this is a terrific endorsement -- that we have faculty who have worked hard all of their lives, who left this University forty-one years ago, and then come back to make this kind of a statement.

The other one that I want to call your attention to is the Malloy Scholarship that you also see listed under the Endowment. Mr. Jim Malloy is not an alum of Ohio State University, but he sent two daughters through Ohio State University. He is an iron worker and recently recovered from a very serious heart attack.

He was discussing doing something for Ohio State with his friend, John Johnson, a former assistant coach under Woody Hayes. He and John Johnson, and some ironworkers from the Ohio State Building and Construction Trades Council, decided to establish a scholarship fund in Mr. Malloy's name. I should tell you that Mr. Malloy's first job in Columbus was working on St. John Arena as an iron worker. So it is real great to see people who come back and give back after many years. I just want to call these to your attention.

Mr. Chairman, at this time I would like to recommend to the Board the establishment of one endowed chair, one endowed professorship, and eight new named endowment funds totaling \$2,659,688.50. In addition, I recommend the revision of four endowed funds.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 95-140

Synopsis: The report on the receipt of gifts and the summary for April 1995 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

REPORT ON UNIVERSITY DEVELOPMENT (contd)

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS the funding level has been reached to establish the Richard M. Morrow Chair in Polymer Engineering and The King George III Professorship in British History; and

WHEREAS this report includes the establishment of eight (8) new named endowed funds and amendments to four (4) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of April 1995 be approved.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT
July-April
1993-94 Compared to 1994-95

GIFT RECEIPTS BY DONOR TYPE

	Dollars July through April		
	<u>1993-94</u>	<u>1994-95</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$10,658,967	\$13,685,216	28
Alumni (From Bequests)	1,708,240	1,378,000	-19
Alumni Total	\$12,367,207	\$15,063,216	22
Non-Alumni (Current Giving)	\$8,071,360	\$6,760,156	-16
Non-Alumni (From Bequests)	<u>2,919,517</u>	<u>2,103,615</u>	-28
Non-Alumni Total	\$10,990,877	\$8,863,771	-19
Individual Total	\$23,358,084	\$23,926,987	2 ^A
Corporations/Corp. Foundations	\$16,656,548	\$20,726,875	24 ^B
Private Foundations	\$5,740,857	\$7,246,600	26 ^C
Associations & Other Organizations	<u>\$2,335,206</u>	<u>\$2,693,423</u>	15 ^D
Total	\$48,090,695	\$54,593,885	14

NOTES

- A Alumni giving remains strong (up 22%) while gifts from non-alumni individuals lags behind last year (down 19%). So far this year gifts of \$10,000 or more from alumni total \$9.1 million. For the same period last year gifts at this level from alumni totaled \$6.8 million. At the \$10,000 or more level gifts from non-alumni are running \$2 million behind last year.
- B Corporate giving is up 24%. Last year there were 369 corporations providing private support of \$10,000 or more (\$12.0 million). This year private support at the \$10,000 level exceeds \$15.7 million (444 corporations).
- C Gifts of \$10,000 or more from private foundations during the July-April period are \$1.7 million more than last year.
- D During July-April 1993-94, sixty associations or organizations gave \$10,000 or more (\$1.5 million). This year for the same period, sixty associations or organizations also gave at this level but for a total of \$2 million.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT
July-April
1993-94 Compared to 1994-95

GIFT RECEIPTS BY PURPOSE

		Dollars July through April	
	<u>1993-94</u>	<u>1994-95</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$8,882,319	\$13,707,314	54
Program Support	\$26,150,920	\$27,370,724	5
Student Financial Aid	\$6,688,433	\$6,744,503	1
Annual Funds-Colleges/Departments	\$5,506,502	\$5,773,140	5
Annual Funds-University	<u>\$862,521</u>	<u>\$998,204</u>	16
Total	\$48,090,695	\$54,593,885	14

GIFT ADDITIONS TO ENDOWMENT

		Dollars July through April	
	<u>1993-94</u>	<u>1994-95</u>	<u>% Change</u>
	\$15,911,229	\$17,456,825	10

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Chairs</u>			
Richard M. Morrow Chair in Polymer Engineering (Support for a chair in the Department of Chemical Engineering)	\$1,286,165.00		\$1,286,165.00
<u>Establishment of Named Endowed Funds</u>			
The Barnebey Family Scholarship Fund (Scholarships - School of Natural Resources)	\$497,818.00		\$497,818.00
The Mary Alice Lyon Endowed Scholarship Fund (Scholarships for students from Marion County attending OSU Marion)		\$50,000.00	\$50,000.00
The Kirby Kennedy Wyatt II Scholarship Fund in Theatre Technology and Design (Scholarships - College of the Arts)		\$30,225.00	\$30,225.00
The Association of American Editorial Cartoonists (AAEC)/John Locher Memorial Award Fund (Award to pay for student editorial cartoonist participation at annual AAEC meeting - University Libraries)	\$16,300.00		\$16,300.00
The Bryson Endowed Scholarship Fund (Scholarships - College of Education)	\$15,210.50		\$15,210.50
The Thomas M. Ostrom Scholar in Residence Fund (Income for a scholar in residence in the Department of Psychology)	\$15,651.00		\$15,651.00
<u>Change in Name and Description of Named Endowed Funds</u>			
From: Charles H. Ingraham Scholarship Fund			
To: Charles H. and Josephine Dunkle Ingraham 4-H Scholarship Fund			
From: James L. Nichols Endowment Fund			
To: Ben and Florence Nichols Endowment Fund			

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Name and Description of Named Endowed Funds (contd)

From: The Ralph and Estel Wenrick Scholarship Fund
To: The Ralph, Estel, Barton, and David Wenrick Scholarship Fund

Change in Description Named Endowed Fund

James J. Conn, M.D. and Virginia Starbuck Conn Fund

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Professorship

The King George III Professorship in British History (Support for a Professorship - College of Humanities)	\$713,319.00	\$713,319.00
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Establishment of Named Endowed Funds

The Robert E. Jacobson Research and Service Fund in Agricultural Economics (Program support for Department of Agricultural Economics)	\$20,000.00	\$20,000.00
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The James F. Malloy Scholarship Fund (Scholarships for students who are or have been, or whose parents are or have been members of the building and construction trade unions)	\$15,000.00	\$15,000.00
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Total	\$2,544,463.50	\$115,225.00 \$2,659,688.50
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REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

ESTABLISHMENT OF NAMED CHAIR

Richard M. Morrow Chair in Polymer Engineering

Synopsis: Recommendation for approval of the establishment of a named chair.

WHEREAS in accordance with the guidelines previously established by the Board of Trustees, the "Richard M. Morrow Fund in Polymer Engineering" was established July 12, 1991 through funds received by the University from the Amoco Foundation, Inc.; and

WHEREAS the funding has now reached the required level:

NOW THEREFORE

BE IT RESOLVED, That the "Richard M. Morrow Fund in Polymer Engineering" be changed to the "Richard M. Morrow Chair in Polymer Engineering." In keeping with the original provisions of the endowed fund, the annual income shall be used to provide salary and program support for a faculty position in the Department of Chemical Engineering. Appointment to the chair will be recommended by the Dean of the College of Engineering to the Provost and approved by The Ohio State University Board of Trustees. The distinguished scholar holding the Chair will be expected to provide additional leadership for the University's polymer engineering program to encourage and to conduct innovative, collaborative, and interdisciplinary research; to foster the development of new researchers in the field; and to communicate research ideas and results to industry and to other educators. The chair holder will also teach graduate and undergraduate students. Appointment to the chair will be recommended by the Dean of the College of Engineering to the Provost and approved by the Board of Trustees.

\$1,286,165.00

Establishment of Named Funds

The Barnebey Family Scholarship Fund

The Barnebey Family Scholarship Fund was established June 2, 1995, by the Board of Trustees of the Ohio State University with funds to The Ohio State University Development Fund generated from the proceeds of the sale of property known as the Barnebey Center.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide graduate and undergraduate scholarships for deserving students in the School of Natural Resources and for student oriented endeavors of significance to the progress of the School. Scholarship recipients shall be selected in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate administrative official who is then directly responsible for the School of Natural Resources in order to carry out the desire of the donor.

\$497,818.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Funds (contd)

The Mary Alice Lyon Endowed Scholarship Fund

The Mary Alice Lyon Endowed Scholarship Fund was established June 2, 1995, by the Board of Trustees of The Ohio State University with a gift from the estate of Mary Alice Lyon, of Marion, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships for graduates from any Marion County, Ohio, high schools as they choose to attend The Ohio State University at Marion. Recipients shall be selected in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Dean of The Ohio State University at Marion, in consultation with the Ohio State Marion Scholarship Committee in order to carry out the desire of the donor.

\$50,000.00

The Kirby Kennedy Wyatt II Scholarship Fund in Theatre Technology and Design

The Kirby Kennedy Wyatt II Scholarship Fund in Theatre Technology and Design was established June 2, 1995, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Kenyon and Camilla Whitright of Colorado Springs, Colorado.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

This scholarship was established in honor of Kirby Kennedy Wyatt II (Arts W '68). The annual income shall be used to provide one or more scholarships in varying amounts to undergraduate students in the College of the Arts who have demonstrated exceptional talent and ability in theatre and who are pursuing a major in Theatre Technology, in the area of set, costume, lighting or sound design. Income may also be used, at the discretion of the Undergraduate Studies Committee, to provide financial grants in the form of travel expenses, conference fees, and exhibition support to these recipients for participation in professional conferences.

Selection of recipients will be based on criteria established by the Department of Theatre's Undergraduate Studies Committee. The Committee, in consultation with the University Committee on Student Financial Aid and in consultation with a representative of the Wyatt family, will then make recommendations to the department chairperson. Should a representative of the Wyatt family no longer be available for consultation, the Department of Theatre's Undergraduate Studies Committee in consultation with the University Committee on Student Financial Aid will make the recommendation. If, in any given fiscal year, no recipients are selected for scholarships or professional conference grants, the unused income shall be reinvested in the endowment principal.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Funds (contd)

The Kirby Kennedy Wyatt II Scholarship Fund in Theatre Technology and Design (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the wishes of the donors.

\$30,225.80

The Association of American Editorial Cartoonists (AAEC)/
John Locher Memorial Award Fund

The Association of American Editorial Cartoonists (AAEC)/John Locher Memorial Award Fund was established June 2, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from family and friends of John Locher and members of the AAEC.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the annual AAEC/John Locher Memorial Award. The award was established to encourage student editorial cartoonists by paying all expenses to attend the annual meeting of the Association of American Editorial Cartoonists. The award is administered by the AAEC board through a judging committee.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Curator of the Cartoon, Graphic and Photographic Arts Research Library in order to carry out the desire of the donor.

\$16,300.00

Thomas M. Ostrom Scholar in Residence Fund

The Thomas M. Ostrom Scholar in Residence Fund was established June 2, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Mary Brickner-Ostrom, (M.A. Psychology '84; Ph.D. Psychology '86) Hilliard, Ohio, family and friends in memory of Dr. Thomas M. Ostrom, Professor of Psychology.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to bring a visiting scholar in residence in the field of Social Psychology with an emphasis in social cognition or cognitive science, in consultation with the faculty of Social Psychology and Mary Brickner-Ostrom.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Funds (contd)

Thomas M. Ostrom Scholar in Residence Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$15,651.00

The Bryson Endowed Scholarship Fund

The Bryson Endowed Scholarship Fund was established June 2, 1995, by the Board of Trustees of The Ohio State University with a gift from Ralph J. Bryson (Ph.D. Education '53), of Montgomery, Alabama. Dr. Bryson retired in 1994 from the professorate after 41 years of distinguished service to Alabama State University.

The fund was established as a tribute to Ras and Annie Bryson who moved from Canton and Hendersonville, North Carolina, respectively, in order to make a better life for themselves and to rear any children that they might have under conditions that would portend for a good education and for social and economic advancement. Ras and Annie Bryson were married in Cincinnati, Ohio, on November 17, 1919. Their children are Ralph J. Bryson (b. September 10, 1922) and Dorothy Bryson Lowe (b. November 21, 1924).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships to graduate or undergraduate students in Secondary Education or Educational Administration. Preference shall be given to students majoring in English. It is the wish of the donor that African-American students, members of Kappa Alpha Psi Fraternity, or other minorities be given preference in that order when scholarship recipients are selected. It is the donor's expectation that the recipients of these scholarships will recognize the importance of the work ethic and therefore maintain employment in order to contribute to the cost of tuition, fees and living expenses. Scholarships shall be awarded on the basis of demonstrated financial need. Students may receive a Bryson Endowed Scholarship in successive years, as long as all other selection criteria are met.

Selection of the Bryson Scholarship recipients shall be made by the Dean of the College of Education or the Dean's designee in consultation with the University Committee on Student Financial Aid. If possible, the donor and/or his designees shall be involved in the selection process, shall be given an annual report on the students selected, and shall be thanked by the students.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Dean of the College of Education in order to carry out the desire of the donor.

\$15,210.50

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Name and Description of Named Funds

Charles H. and Josephine Dunkle Ingraham 4-H Scholarship Fund

The Charles H. Ingraham Scholarship Fund was established on April 6, 1984, by the Board of Trustees of The Ohio State University. This fund was established by Charles H. Ingraham, Professor Emeritus and Josephine Dunkle Ingraham, their family, former students, and agri-businesses. The name and description were revised June 2, 1995.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income will be used to provide a scholarship for incoming freshman students from Washington or Morgan Counties enrolling in the College of Food, Agricultural, and Environmental Sciences. Students must be present or former 4-H members who have demonstrated outstanding leadership potential. Students selected shall have a demonstrated interest in the marketing of agricultural products. The recipients will be selected by the University Office of Financial Aids based on the recommendations of the Assistant Dean for Student Affairs, College of Food, Agricultural, and Environmental Sciences, in consultation with the 4-H Scholarship Selection Committee. Any income not used in a given year will be added to the principal at the end of that fiscal year.

Should the need for this fund cease to exist or so diminish as to provide unused income, then the income from the fund may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to the Dean of the College of Food, Agricultural, and Environmental Sciences at The Ohio State University.

Ben and Florence Nichols Endowment Fund

The James L. Nichols Endowment Fund was established April 8, 1994, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from James L. Nichols (B.S. Finance '73) to honor his parents. The name and description were revised June 2, 1995.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be added to the principal until such time as the donor specifies its use.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Name and Description of Named Funds (contd)

The Ralph, Estel, Barton and David Wenrick Scholarship Fund

The Ralph and Estel Wenrick Scholarship Fund was established September 6, 1985, by the Board of Trustees of The Ohio State University, with a gift to The Ohio State University Development Fund from Marilyn P. Wenrick (B.S.Bus.Adm. '56) in memory of her parents, Ralph and Estel Wenrick and brothers, Barton and David Wenrick. The name and description were revised June 2, 1995.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for scholarship awards to students attending The Ohio State University who have demonstrated (1) financial need, or (2) a high degree of academic potential, or (3) scholastic ability, with priority of said three criteria to be in order as numerically indicated, who graduated from Tecumseh High School located in Clark County, Ohio. Selection of the award recipients shall be made by the University Committee on Student Financial Aid in consultation with the donor.

Should Tecumseh High School cease to exist, then the award recipients shall be selected from students who have graduated from high school and who are from the same geographical district where students lived and attended Tecumseh High School. If no students apply for scholarship awards from the fund for a period of ten (10) consecutive years, then the income from this fund may be used for purposes consistent with the express wishes of the donor until such time as said students do apply.

Should the need for these scholarships cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to recommendations from the appropriate administrative official of the University who is then directly responsible for student financial aid.

Change in Description of Named Fund

James J. Conn, M.D., and Virginia Starbuck Conn Fund

The James J. Conn, M.D., and Virginia Starbuck Conn Fund was established April 7, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from James Conn (B.A. Biological Sciences, '38; M.D. Medicine '43) and Virginia Conn (B.A., Arts & Sciences, B.S.Ed. '38; M.A. '42), Columbus, Ohio. The description was revised June 2, 1995.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for renovation or construction of Alumnae Scholarship House(s) including the support of fundraising activities for such renovation or construction upon the recommendation of the Alumnae Scholarship House Advisory Board or its successor with approval of the University office responsible for The Alumnae Scholarship House(s). All or part of the principal may also be expended for new construction or addition to Alumnae Scholarship House facilities upon recommendation of Alumnae Scholarship House Board and the President of the OSU Alumni Association.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Description of Named Fund (contd)

James J. Conn, M.D., and Virginia Starbuck Conn Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF NAMED PROFESSORSHIP

The King George III Professorship in British History

Synopsis: Recommendation for approval of the establishment of a named professorship.

WHEREAS in accordance with the guidelines previously established by the Board of Trustees, "The King George III Professorship Fund in British History" was established May 7, 1993, with gifts to The Ohio State University Foundation designated for the support of the College of Humanities from Carl W. Thomas (B.S.Bus.Adm. '50; M.B.A. '53); and

WHEREAS the funding has now reached the required level:

NOW THEREFORE

BE IT RESOLVED, that "The King George III Professorship Fund in British History" now be changed to "The King George III Professorship in British History." In keeping with the original provisions of the endowed fund, the annual income shall be distributed to the College of Humanities to be used to support a professorship in British History. Appointment to the professorship will be recommended by the Dean of the College of Humanities to the Provost and approved by the Board of Trustees.

\$713,319.00

Establishment of Named Endowed Funds

The Robert E. Jacobson Research and Service Fund in Agricultural Economics

The Robert E. Jacobson Research and Service Fund in Agricultural Economics was established June 2, 1995, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Mid-East United Dairy Industry Association and friends of Robert E. Jacobson.

The annual income shall be used to support graduate student research and/or faculty research, teaching, and service activities, including travel, data acquisition and analysis, and publication, in the Department of Agricultural Economics and Rural Sociology and within the areas of dairy marketing and policy, milk pricing, cooperative marketing, and generic promotion as deemed desirable by the department chairperson. When appropriate, the earnings from this fellowship may be pooled with the earnings from the Earl B. Poling Fellowship and the Donald E. Zehr Fellowship to enhance the productivity of these gifts.

\$20,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The James F. Malloy Scholarship Fund

The James F. Malloy Scholarship Fund was established June 2, 1995, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with founding gifts from John Johnson, Sr. and the Ohio State Building and Construction Trades Council.

The annual income from The James F. Malloy Scholarship Fund shall be used to provide financial support to students. Those eligible for consideration of this scholarship shall be students who are or have been, or whose parents are or have been, members of the building and construction trade unions and have documented financial need. Selection of the recipient(s) shall be made by an advisory group consisting of one or two members appointed by Mr. Malloy or a family representative and a representative appointed by the Ohio State Building and Construction Trades Council in consultation with the University Committee on Student Financial Aid. A recipient of this scholarship may retain this award for four years so long as the student remains in good standing with the University, maintains a 2.0 grade point average, and continues to demonstrate financial need.

\$15,000.00

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

INVESTMENTS COMMITTEE REPORT (contd)

Ambassador Wolf:

We will now hear a report from Jim Nichols, University Treasurer.

Mr. Jim Nichols:

Thank you, Mr. Chairman. This report is for the period April 21 through May 19. The market value of the Endowment was at \$532.2 million for the second consecutive month, that is the highest total in the history of the University. This is \$9.8 million above the market value reported to you last month. The equity portion increased \$7.4 million and the fixed income increased \$2.1 million, during the reporting period. Net new additions totaled \$800,000.

President Gee:

I see you have been playing the market again.

Mr. Nichols:

Yes, sir. Since July 1 the Endowment fund has increased \$46.2 million including new additions of \$16.9 million. Current asset allocation is 61 percent in equities, 24 percent in fixed, 7 percent in real estate, and 8 percent in cash. That would conclude the report on the Investments, Mr. Chairman.

INVESTMENTS COMMITTEE REPORT (contd)

Ambassador Wolf:

The next item, which is the Approval of Investments Managers, we will have some preliminary observations by Secretary Judge Duncan.

Judge Robert Duncan, Secretary:

Yes, sir. Mr. Chairman, members of the Board, concerning this issue specifically, Messrs. Sofia, Patterson, Skestos, Shumate, and Ambassador Wolf have advised the Secretary of their abstentions on this issue and that they have not participated in any deliberations on this issue pursuant to Board Resolution No. 95-63.

Mr. Nichols:

Passed out to the Board is the resolution titled "Approval of Investments Managers."

This contains the same information that was in the last resolution passed by you a little over a year ago, with the exception that the market values have been updated. In addition to that, the Committee is bringing forth the following recommendations with regards to new fixed income managers in the search that we have had. I might mention that we had 85 firms respond to the request for proposals and six were interviewed by the Investments Committee last month.

The recommendations of all of these categories, by the way, are fixed income: \$10 million will be allocated to The Common Fund; \$10 million to Banc One Investment Advisors; and \$3 million to Holt-Smith and Renk. That is presented for your consideration.

APPROVAL OF INVESTMENTS MANAGERS

Resolution No. 95-141

Synopsis: The Investments Committee recommended the approval of Investment Managers.

WHEREAS it is the policy of The Ohio State University to utilize the services of external Investment Managers to assist in the management of the University's Endowment Fund; and

WHEREAS the Investments Committee of the Board of Trustees periodically reviews the results obtained by the external Investment Managers and the amount of funds assigned to each of them; and

WHEREAS it is prudent investment policy to adjust the mix and amounts of money assigned to external Investment Managers as economic conditions change; and

WHEREAS the Investments Committee has also directed the Treasurer to maintain University Managed equity funds which primarily consist of gifts and a University Managed fixed income fund which consist of GNMA's, U.S. Treasury and Agency Securities; and

WHEREAS the number of external Investment Managers and the amount of funds assigned to them and the Treasurer shall be determined by the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of the Investments Committee of the Board of Trustees the following named external Investment Managers and the Office of the Treasurer shall be approved to counsel in the management of Endowment Fund Investments totaling the initial amounts indicated:

APPROVAL OF INVESTMENTS MANAGERS (contd)

<u>Manager</u>	<u>Allocations</u>	<u>Date</u>	<u>Market Value as of 5/19/95</u>
Banc One Investment Advisors (Fixed Income)	<u>\$10,000,000</u>	6/95	
Boatmen's Trust Company (Fixed Income)	\$10,000,000	12/83	
	10,000,000	4/87	
	5,000,000	10/90	
	<u>5,000,000</u>	12/93	
	<u>\$30,000,000</u>		<u>\$38,238,005</u>
The Chicago Corporation (Equities)	\$10,000,000	10/77	
	7,500,000	7/78	
	(2,500,000)	7/79	
	(5,000,000)	7/81	
	1,000,000	4/83	
	5,000,000	6/86	
	5,000,000	3/87	
	<u>(7,500,000)</u>	5/89	
	<u>\$13,500,000</u>		<u>\$57,007,774</u>
The Common Fund (Fixed Income)	<u>\$10,000,000</u>	6/95	
Duff and Phelps Investment Management Company (Fixed Income)	\$10,000,000	7/87	
	<u>5,000,000</u>	3/92	
	<u>\$15,000,000</u>		<u>\$15,793,439</u>
Holt-Smith and Renk (Fixed Income)	<u>\$3,000,000</u>	6/95	
WR Lazard and Company (Fixed Income Index Fund)	\$10,000,000	8/89	
	5,000,000	11/90	
	<u>15,000,000</u>	12/93	
	<u>\$30,000,000</u>		<u>\$30,324,646</u>
R. Meeder and Associates, Inc. (Small Capitalization Equity Index Fund)	\$15,000,000	8/89	
	<u>\$ 5,000,000</u>	12/93	
	<u>\$20,000,000</u>		<u>\$26,871,260</u>
Nicholas-Applegate Capital Management Emerging Growth (Equities)	<u>\$20,000,000</u>	12/93	<u>\$21,251,880</u>
Nicholas-Applegate Capital Management Mid Cap Growth (Equities)	\$10,000,000	6/86	
	5,000,000	11/90	
	<u>5,000,000</u>	3/92	
	<u>\$20,000,000</u>		<u>\$46,578,008</u>

APPROVAL OF INVESTMENTS MANAGERS (contd)

<u>Manager</u>	<u>Allocations</u>	<u>Date</u>	<u>Market Value as of 5/19/95</u>
University Managed (Equities)	<u>\$26,958,008*</u>	various*	<u>\$61,534,053</u>
University Managed (Fixed Income - GNMA's/U.S. Treasuries and Agencies)	\$10,000,000 2,500,000 <u>10,000,000</u> <u>\$22,500,000</u>	7/87 12/90 3/92	<u>\$22,525,133</u>
University Students (Equities)	\$5,000,000 <u>2,000,000</u> <u>\$7,000,000</u>	2/90 12/93	<u>\$ 9,573,189</u>
Wells Fargo Nikko Investment Advisors (International Equity Index Fund)	<u>\$20,000,000</u>	12/93	<u>\$21,687,017</u>
Wells Fargo Nikko Investment Advisors (Small Capitalization Equity Index Fund)	\$15,000,000 <u>5,000,000</u> <u>\$20,000,000</u>	3/92 12/93	<u>\$24,437,354</u>
Wells Fargo Nikko Investment Advisors (Standard & Poors 500 Equity Index Fund)	\$30,000,000 7,500,000 17,000,000 <u>\$54,500,000</u>	10/89 11/90 12/92	<u>\$56,048,709</u>
Wood Island Associates, Inc. (Equities)	\$2,000,000 1,500,000 5,300,000 5,000,000 5,000,000 (7,500,000) <u>(1,300,000)</u> <u>\$10,000,000</u>	1/79 10/79 7/81 4/83 4/86 5/89 12/93	<u>\$10,720,528</u>

*Numerous dates due to receipt and sale of gifts.

Upon motion of Mr. Celeste, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolution with two affirmative votes cast by Messrs. Celeste and Brennan, and five abstentions cast by Messrs. Shumate, Skestos, Patterson, Sofia, and Ambassador Wolf.

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STUDENT AFFAIRS COMMITTEE REPORT

Ambassador Wolf:

I would like to call upon Mr. Smith now to present the Student Affairs Committee report.

Mr. Smith:

Thank you, Mr. Chairman, and happy belated birthday. I intended first to call upon Vice President Williams to give a report on the division of Students Affairs, but he is

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Smith: (contd)

speaking with the media so we will be happy to hear his report next month. Today marks the first meeting for our new Trustees who are both members of the Student Affairs Committee. Holly and Zuheir, welcome and congratulations.

Today also marks the first meeting for our new student government leaders and I would like to briefly introduce them and ask them to stand. Our first student government leader is Kevin Sheriff, who is a second year student majoring in political science and Spanish, and he is the newly elected President of the Undergraduate Student Government. Congratulations and welcome. John Wilhelm is a graduate student in public policy management, and he is the newly elected President of the Council of Graduate Students. John, congratulations.

Today our Committee held a planning session discussing the role of the Student Affairs Committee -- these would be the consideration of University policies and its function as a Board Committee. Our main focus was to develop ways in which we can strengthen the Student Affairs Committee and make it more active in 1995-96. Our Committee will be working very hard to raise the productivity and substance of our meetings. Among the topics and policies we expect to discuss and review this year include: the role of student participation in University governance; the University's continued efforts to improve the quality of education and life for our students; and substantive policies such as the development of the student activity fee in accordance with the General Fee. We welcome the input of every one of the Trustees as we develop our agenda throughout the year.

Within the spirit of change, I would like to just briefly mention several procedural actions that our Committee will be looking at on an immediate basis. The first one would be in regard to the Student Trustee Selection Process. In the coming month our Committee will be reviewing the procedure for selecting Student Trustees, consulting with the Board, and determining an appropriate method to revise this process. This selection process, of which any changes must be approved by this Board, is in some need of review. Among the items that we will consider will be the recruitment process, the efficiency of the process, and the selection criteria. We will be updating everyone on all that as we continue our work.

Beginning in July, we are planning to ask one of the three student government leaders to give a three to four minute summary report each month to this Board on the activities of all three student governments as a part of the Student Affairs Committee report. Each student government leader would rotate giving the report each month so that all of them may have an equal opportunity to deliver the report to the Board throughout the year. I will also call on Vice President Williams periodically to report to the Board as he was planning to do today. We will be consulting with all the members on the Board as we develop a way to implement this. Beginning also in July, our Committee will forward to the Board each month two resolutions of appreciation. These will be awarded to two students in recognition for an outstanding campus achievement, exemplary act of community service or some selfless display of the ideals and traditions that symbolize Ohio State. Our Committee will be working throughout June to develop a selection procedure for this honor.

Finally, Mr. Chairman, there is one item from our Committee today for the Board's consideration and approval, and that is the Student Health Insurance Plan for 1995-96.

I would note the attendance of many members of the Student Health Insurance Committee which developed this proposal. Thank you for coming. There is one

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Smith: (contd)

change to the resolution as it reads in your Board book. I would like to briefly note that on the second page under the "Resolve" clause, the section has been amended to read:

"NOW THEREFORE

BE IT RESOLVED, That Central Benefits Mutual Insurance Company, as amended, be approved for renewal of the Student Health Insurance Contract effective the first day of classes Autumn term 1995, for a period of one (1) academic year.

The sentence subsequent to that has been deleted. Pending any discussion of this plan I would like to ask for the Board's approval. Thank you, Mr. Chairman.

Ambassador Wolf:

Any discussion?

Mr. Skestos:

Mr. Chairman, I have to abstain from voting on this.

Judge Duncan:

Let me also state that Mr. Skestos has not participated in the discussion or deliberations concerning this matter.

Mr. Brennan:

Mr. Chairman, what were the amendments? It says "as amended."

Judge Duncan:

May I interject that the "as amended" has to do with the amendments from this year to last year, as approved by the President.

Mr. Brennan:

What amendments were they? I mean were they substantive amendments?

Judge Duncan:

Rates and coverage I believe. The extent of coverage other than the paragraph that had been deleted.

President Gee:

David, both the rates and coverages. Both of those are the issues that I talked about today and those have been deleted.

Mr. Brennan:

Are there any changes remaining in the policy?

STUDENT AFFAIRS COMMITTEE REPORT (contd)

President Gee:

No.

Mr. Brennan:

So there are no amendments to the policy that --

Ambassador Wolf:

There are no amendments, David, other than the one clause that was deleted in the previous amendment and has been approved and they involve rates and figures.

Mr. Brennan:

So the only amendments that this resolution approves are related to rates?

President Gee:

And the paragraph that was deleted.

Ambassador Wolf:

I'll explain it to you later on, it's tough.

Mr. Brennan:

If we pass this resolution, we are adopting, "That Central Benefits Mutual Insurance Company, as amended, be approved." I am just asking what the amendments are.

President Gee:

Again, let me explain. The recommendation came to my office, I made several modifications, and it is those modifications that are being adopted right now.

**STUDENT HEALTH INSURANCE
PLAN YEAR 1995-96**

Resolution No. 95-142

WHEREAS this Board awarded the insurance contract to Central Benefits Mutual Insurance Company following a competitive bid process, effective Autumn Quarter 1989 for an initial two (2) year term, subject to renewal thereafter; and

WHEREAS the University now has the opportunity to seek renewal of the program with the current carrier or competitively bid the insurance program; and

WHEREAS the current carrier, Central Benefits Mutual Insurance Company, has offered renewal rates that are very competitive in the insurance market and appropriate to our history of claims experience; and

WHEREAS the Student Health Insurance Committee obtained the assistance and expertise of Stephen L. Beckley & Associates, a nationally recognized student insurance consulting firm; and

**STUDENT HEALTH INSURANCE
PLAN YEAR 1995-96 (contd)**

WHEREAS after consideration of the expressed needs and concerns of the students who purchase the insurance, the Student Health Insurance Committee of the Council on Student Affairs has recommended -- and the full Council has ratified that recommendation -- that the current contract be renewed at the specific rates to provide the existing benefits plus benefit changes and cost containment measures consistent with the plan's goals of:

- (a) Maintaining Student Health Services, OSU Hospitals, OSU Physicians Provider Care Network, and MedOHIO urgent care facilities as a preferred provider system;
- (b) Increasing the Capitation coverage (self-funded services in Student Health Services) for services received at the Wilce Student Health Center from \$2,000 to \$2,200;
- (c) Managing costs of outpatient psychiatric and substance abuse services through the use of precertification and adjustment of the annual maximum benefit from \$3,000 to \$2,000;
- (d) Managing costs of chiropractic care by implementing use of Central Benefits' ChiroSELECT network;
- (e) Holding realignment of rates for the various insured groups flat to help keep family coverage affordable; and

WHEREAS this plan is fully funded by student premium and will be available on an optional basis to all registered students for the following proposed Quarterly Premium Rates:

<u>Classification</u>	<u>Current Quarterly Rates 1994-95</u>	<u>Proposed Quarterly Rates 1995-96</u>
Student	\$170	\$177 (4.1% ↑)
Student & Spouse	\$468	\$483 (3.2% ↑)
Student & Children	\$508	\$525 (3.2% ↑)
Student, Spouse & Children	\$805	\$831 (3.2% ↑)

Appropriate rates have also been derived from the quarterly rate for students on a semester system, and for periods of continuing coverage while not registered as a student.

NOW THEREFORE

BE IT RESOLVED, That Central Benefits Mutual Insurance Company, as amended, be approved for renewal of the Student Health Insurance Contract effective the first day of classes, Autumn Term 1995, for a period of one (1) academic year.

Upon motion of Mr. Sofia, seconded by Mr. Patterson, the Board of Trustees adopted the foregoing resolution with six affirmative votes cast by Messrs. Shumate, Celeste, Brennan, Patterson, Sofia, and Ambassador Wolf, and an abstention by Mr. Skestos.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Celeste:

Thank you, Mr. Chairman, and a happy belated birthday. I would like to call on Provost Sisson for an update on restructuring.

EDUCATIONAL AFFAIRS COMMITTEE REPORT (contd)

Provost Sisson:

Thank you, Mr. Chairman. On the agenda for today's Board of Trustees meeting are two items related to restructuring and in the interest of time and with the permission of the Chairman, I will weave my restructuring report into the recommendations that I am pleased to bring to the Board.

First is a proposal to create a School of Public Health within the College of Medicine.

The School is to be formed, among other things, by merging two existing units, the Department of Preventive Medicine and the Division of Health Services Management and Policy. Establishing such a school here at Ohio State is quite timely in view of the current interests in health issues and public health policy.

The existence of a School of Public Health will provide visibility and recognition for an already existing degree program and will attract additional research funding. I should also add that this is the first and only such school in the State of Ohio.

Secondly, we have a resolution to name the department in the College of Veterinary Medicine which was created in the process of restructuring this past year. As you will recall, one year, less one day ago, the administrative restructuring proposal from the College of Veterinary Medicine was approved by the Board, and the College moved from five to three departments.

The Department of Veterinary Pathobiology, the Department of Veterinary Anatomy and Cellular Biology, and the Department of Veterinary Physiology and Pharmacology were consolidated. The proposed name for this new department is the Department of Veterinary Biosciences. This is a nice name for the unit, it is short, and represents in a broad sense the areas within the consolidated units.

Next, just let me tell you about several items which will soon come to the Board for approval, I do trust. Tomorrow at the meeting of the University Senate, we will be voting on the proposed merger of the School of Journalism and the Department of Communication within the College of Social and Behavioral Sciences and the creation of a new school. I believe this new structure will facilitate changes at Ohio State and that we could become a leader in the broad area of communication nationally.

Finally, just this last Wednesday the Council on Academic Affairs of the Senate approved the change in the status of our Women's Studies Program, a very nationally recognized program. As part of the restructuring plans within the College of Humanities, the proposal to confer departmental status on the Center for Women's Studies will come before the Senate in the fall.

There are a number of other things going on and I will bring those to your attention as different moments of closure appear.

We are seeking approval on the following resolutions:

CREATION OF A SCHOOL

Resolution No. 95-143

WHEREAS the Department of Preventive Medicine and the Division of Health Services Management and Policy in the College of Medicine are proposing to merge in order to form a School of Public Health; and

WHEREAS the establishment of a School of Public Health would be timely in view of current state and national interest, and would attract national and local funding opportunities for health care policy research; and

WHEREAS the establishment of a School of Public Health would enhance collaboration in addressing issues of public health in teaching, research, and service; and

WHEREAS this proposal was developed with consultation with faculty and students within the College of Medicine and with appropriate external constituencies; and

WHEREAS the proposed changes have the approval of the Council on Academic Affairs, and were approved by the University Senate at its May 6, 1995 meeting:

NOW THEREFORE

BE IT RESOLVED, That the above mentioned merger between the Department of Preventive Medicine and the Division of Health Services Management and Policy to form the School of Public Health is hereby approved, effective immediately.

**RESTRUCTURING OF DEPARTMENTS --
COLLEGE OF VETERINARY MEDICINE**

Resolution No. 95-144

WHEREAS on June 3, 1994, the Board of Trustees approved the administrative reorganization of the College of Veterinary Medicine; and

WHEREAS as a result of the administrative restructuring with the College of Veterinary Medicine, the Departments of Veterinary Anatomy and Cellular Biology, Veterinary Pathobiology, and Veterinary Physiology and Pharmacology were consolidated to form a new department to be named the Department of Veterinary Biosciences; and

WHEREAS the proposed name for the department has been discussed with students, faculty, and staff within the College, and has been approved by a vote of the faculty; and

WHEREAS the proposed change has the approval of the Council on Academic Affairs, and was approved by the University Senate at its May 6, 1995 meeting:

NOW THEREFORE

BE IT RESOLVED, That the above mentioned departmental name change created by the administrative reorganization within the College of Veterinary Medicine is hereby approved, effective immediately.

**THE OHIO STATE UNIVERSITY - MARION
BOARD APPOINTMENT AND REAPPOINTMENTS**

Resolution No. 95-145

Synopsis: Approval of a nominee and reappointments of Board members to The Ohio State University-Marion Board is proposed.

WHEREAS the Board of Trustees on July 8, 1994, approved the establishment of The Ohio State University-Marion Board; and

WHEREAS it has been previously stipulated that "The Marion board shall be composed of eleven members appointed by The Ohio State University Board of Trustees in consultation with the president of the university" (one member of the Marion board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named persons have been nominated and selected for appointment and reappointment to The Ohio State University-Marion Board for the term as specified:

Appointment of Student Member

<u>Name</u>	<u>Term of Appointment</u>
Kathleen Clemons	1 year

Reappointment of Private Citizens

David Kirkton	3 years
John Mizick	3 years
Fred White	3 years

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as members of The Ohio State University-Marion Board, effective July 1, 1995.

**THE OHIO STATE UNIVERSITY - NEWARK
BOARD APPOINTMENTS AND REAPPOINTMENTS**

Resolution No. 95-146

Synopsis: Approval of nominees and reappointments of Board members to The Ohio State University-Newark Board is proposed.

WHEREAS the Board of Trustees on April 8, 1994, approved the establishment of The Ohio State University-Newark Board; and

WHEREAS it has been previously stipulated that "The Newark board shall be composed of eleven members appointed by The Ohio State University Board of Trustees in consultation with the president of the university" (one member of the Newark board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

**THE OHIO STATE UNIVERSITY - NEWARK
BOARD APPOINTMENTS AND REAPPOINTMENTS (contd)**

WHEREAS the following named persons have been nominated and selected for appointment and reappointment to The Ohio State University-Newark Board for the term as specified:

Appointment of Private Citizens

<u>Name</u>	<u>Term of Appointment</u>
Thomas A. Brannon	3 years
J. Gilbert Reese	Trustee Emeritus

Reappointment of Private Citizens

Robert A. Barnes	3 years
Earl Shurtz	3 years

Reappointment of Student Member

James H. Boggs	1 year
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NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as members of The Ohio State University-Newark Board, effective July 1, 1995.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 95-147

Synopsis: Approval of the following amendments to the Rules of the University Faculty are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the Rules of the University Faculty as approved by the University Senate; and

WHEREAS the proposed changes in the Rules of the University Faculty were approved by the University Senate on May 6, 1995:

Amended Rules

3335-5-484 Council on student affairs.

(A) Membership.

The council on student affairs shall consist of ~~eighteen~~ NINETEEN members.

(1) Six regular faculty, at least two of whom are members of the senate, selected by the faculty council. The term of service is three years.

(2) Eight students.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Amended Rules (contd)

- (a) Two graduate students selected by the council of graduate students. The term of service is one year.
- (b) One professional student selected by the inter-professional council. The term of service is one year.
- (c) ~~Two~~ FOUR undergraduate students selected by the undergraduate student government. ~~The term of service is one year.~~ TWO OF THESE STUDENTS SHALL HAVE A TERM OF SERVICE OF ONE YEAR. TWO OF THESE STUDENTS SHALL HAVE A TERM OF SERVICE OF TWO YEARS.
- (d) One student ~~who is a member of the freshman senate, appointed by the president of the freshman senate with the approval of the freshman senate~~ FROM A REGIONAL CAMPUS SELECTED JOINTLY BY THE UNDERGRADUATE STUDENT GOVERNMENT AND THE COUNCIL OF GRADUATE STUDENTS. The term of service is one year.
- ~~(e) The president of the undergraduate student government or designee.~~
- ~~(f) The president of the association of women students or designee.~~
- (3) ~~Four administrators. Each administrator shall be appointed for a one-year term and shall be eligible for reappointment.~~ THREE STAFF MEMBERS, APPOINTED BY THE VICE PRESIDENT FOR STUDENT AFFAIRS, NON-VOTING.
 - (a) ~~The dean of student life, non-voting.~~ ONE STUDENT AFFAIRS STAFF MEMBER TO ACT AS THE SECRETARY FOR THE COUNCIL. THE TERM OF SERVICE IS ONE YEAR.
 - (b) A student affairs staff member from a regional campus, ~~appointed by the vice president for student affairs, non-voting.~~ THE TERM OF SERVICE IS ONE YEAR.
 - (c) A college office student affairs staff member ~~appointed by the vice president for student affairs, non-voting.~~
- ~~(4) (d)~~ The vice president for student affairs or designee, non-voting.

(5) THE DIRECTOR OF STUDENT LIFE, NON-VOTING.

(6) ALTERNATES.

STUDENT MEMBERS OF THE COUNCIL ON STUDENT AFFAIRS MAY HAVE AN ALTERNATE. THE ALTERNATE SHALL BE SELECTED IN THE SAME MANNER AS THE ORIGINAL APPOINTMENT. IF THE MEMBER HAS VOTING STATUS, THE ALTERNATE MAY VOTE IN THE EVENT OF THE MEMBER'S ABSENCE.

(B) Duties and responsibilities.

- (1) ~~Legislative.~~ INITIATE RECOMMENDATIONS AND REVIEW PROPOSALS WITH REGARD TO POLICIES WHICH MAY AFFECT THE QUALITY OF STUDENT LIFE. Recommend to the senate any proposed changes in TO the "Code of Student Conduct."

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Amended Rules (contd)

~~(a)~~

~~(b) Recommend to the senate proposed legislation which may affect the quality of student life.~~

(2) ~~(c)~~ Make regulations pursuant to the rules of the university faculty, the bylaws, and the statutes, insofar as they pertain to the quality of student life.

~~(d) Serve as the principal liaison council between student governments and the faculty and administration. The council shall solicit information from these governments pertaining to any proposed changes in the faculty rules as they relate to the division of student affairs.~~

~~(2)~~ Advisory.

(3) ~~(a)~~ Advise the vice president for student affairs regarding the programs, services, and activities of the division.

(4) ~~(b)~~ Establish study groups, committees, and other mechanisms as needed to explore issues affecting the quality of student life and make recommendations regarding these issues to the vice president for student affairs, THE SENATE, AND OTHER APPROPRIATE GROUPS.

(5) ~~(c)~~ Advise other university departments and administrative units regarding proposed changes in the university's "Operating Manual" that may affect student rights and responsibilities.

~~(d) Recommend to the president, subject to the approval of the board of trustees, a list of attorneys, unaffiliated with the university, who shall be authorized to act as hearing officers to preside over disciplinary proceedings under rule 3335-11-02 of the Administrative Code.~~

~~(3)~~ (6) Approve policies that govern the registration, rights, privileges, and obligations of student organizations, including but not limited to fraternities and sororities, student publications, and student government. This responsibility may be delegated by the council to an appropriate ~~committee~~ COMMITTEES or administrative ~~agency~~ AGENCIES.

(7) SERVE AS A CHANNEL OF COMMUNICATION FOR THE WORK OF ALL OTHER COMMITTEES, PERMANENT AND AD HOC, THAT ADDRESS ISSUES WITHIN THE DOMAIN OF THE COUNCIL ON STUDENT AFFAIRS AND ESTABLISH MECHANISMS BY WHICH SUCH COMMITTEES REPORT REGULARLY TO THE COUNCIL ON STUDENT AFFAIRS AND THROUGH IT TO THE UNIVERSITY SENATE.

(C) Organization.

(1) The chairperson shall be elected from among the voting members of the committee.

(2) The council shall establish operating procedures to conduct, in an orderly fashion, the ~~legislative, advisory, and policy approval~~ functions of the council.

(3) As a standing committee of the senate, this council is also governed by the provisions of rules 3335-5-46 and 3335-5-48 of the Administrative Code. (B/T 5/1/86, B/T 2/5/88, B/T 11/2/90, B/T 7/12/91, B/T 2/4/93, B/T 7/9/93, B/T 11/4/94, B/T 6/2/95)

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Amended Rules (contd)

3335-5-4815 Committee on traffic, parking, and public safety.

(A) Membership.

(1) through (4) Unchanged.

(5) Four members, non-voting.

(a) The assistant vice president for business and administration or designee.

(b) The assistant vice president -- university architect or designee.

(c) The director of the division of traffic and parking.

(d) The director of the ~~department~~ OFFICE of disability services or designee.

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Rules of the University Faculty be adopted as recommended by the University Senate.

NAMING OF BUILDING

Resolution No. 95-148

Synopsis: Naming of Foundry Metals and Glass Building, 1055 Carmack Road, on the main campus of The Ohio State University is proposed.

WHEREAS upon the recommendation of the President, with the concurrence of the President's Executive Committee, it has been proposed that the newly renovated Foundry Metals and Glass Building at 1055 Carmack Road be named the "Hoyt L. Sherman Studio Art Center" to reflect Professor Sherman's contributions to teaching and research as a 46-year member of the faculty; and

WHEREAS Professor Sherman developed revolutionary methods to teach visual perception to students from a diverse number of disciplines including art, architecture, engineering, optometry, and dentistry, as well as to train aircraft pilots; and

WHEREAS the acclaim received upon Professor Sherman's many scholarly works and presentations and the accomplishments of his former students have brought great recognition to the University; and

WHEREAS the gallery space in Sullivant Hall which was named in his honor was turned over to another use and, subsequently, Professor Sherman's name was removed from it; and

WHEREAS his former student, renowned artist Roy Lichtenstein, made a gift in honor of Professor Sherman to complete the renovation of the building:

NOW THEREFORE

PERSONNEL ACTIONS (contd)

Appointment of Chairperson

May 15, 1995 through June 30, 1999

Family Medicine

Glen F. Aukerman**

Reappointment of Chairpersons

July 1, 1995 through June 30, 1998

Anesthesiology

John S. McDonald

July 1, 1995 through June 30, 1999

Obstetrics and Gynecology

Steven G. Gabbe

**Amended start date

Leave of Absence Without Salary--Continuation

JAMES E. STORBECK, Associate Professor, Department of Management Sciences, effective October 1, 1995, through September 30, 1996, to continue his research with the Magellan Group, IC2 Institute, and the University of Texas.

Professional Improvement Leaves

MICHAEL J. PARSONS, Chairperson and Professor, Department of Art Education, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

DAN BURGHELEA, Professor, Department of Mathematics, effective Winter Quarter, Spring Quarter, and Autumn Quarter 1996.

JAY A. FROGEL, Professor, Department of Astronomy, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

HENRI MOSCOVICI, Professor, Department of Mathematics, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

JOHN G. STREETER, Professor, Department of Agronomy, effective October 1, 1995, through March 31, 1996.

DAVID G. STROUD, Professor, Department of Physics, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

JULIA F. ANDREWS, Associate Professor, Department of History of Art, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

PAI-CHENG CHU, Associate Professor, Department of Accounting and Management Information Systems, effective Winter Quarter 1996.

JAMES A. COWAN, Associate Professor, Department of Chemistry, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

PERSONNEL ACTIONS (contd)

Professional Improvement Leaves (contd)

ROSS E. DALBEY, Associate Professor, Department of Chemistry, effective Winter Quarter, Spring Quarter, and Autumn Quarter 1996.

JOHN R. GIFFIN, Associate Professor, Department of Dance, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

THOMAS B. GREGORY, Associate Professor, Department of Mathematics (Mansfield Campus), effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

LORRAINE M. JUSTICE, Associate Professor, Department of Industrial Design, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

PETER D. MARCH, Associate Professor, Department of Mathematics, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

ELLEN S. NEWMAN, Associate Professor, Department of Theatre, effective Winter Quarter and Spring Quarter 1996.

C. CECILY O'NEILL, Associate Professor, Department of Educational Studies: Humanities, Science, Technological, and Vocational, effective Summer Quarter 1995, Winter Quarter and Spring Quarter 1996.

SUSAN K. ROTH, Associate Professor, Department of Industrial Design, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

Professional Improvement Leave--Cancellation

ROBERT KRAUT, Professor, Department of Philosophy, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

Promotion and Tenure -- Correction of Dates

PROMOTION TO ASSOCIATE PROFESSOR

BRYSON R. CARTER, Ohio State University Extension, correct date from July 1, 1995 to April 1, 1995

Medical Staff -- Appointments (The Arthur G. James Cancer Hospital and Research Institute)

May 31, 1995 through November 30, 1995

HOLLY RADIAL CRONAU, M.D., Associate Attending Staff, Department of Family Medicine

CHARLES P. POLLAK, M.D., Associate Attending Staff, Department of Neurology

JOHN B. ROBERTS, M.D., Associate Attending Staff, Department of Surgery

Medical Staff -- Reappointments (The Arthur G. James Cancer Hospital and Research Institute)

July 1, 1995 through June 30, 1997

CARL MICHAEL ALLEN, D.D.S., Associate Attending Staff, Dentistry

MILTON B. ARMSTRONG, M.D., Associate Attending Staff, Surgery

MARK W. ARNOLD, M.D., Associate Attending Staff, Surgery

LEONA B. AYERS, M.D., Associate Attending Staff, Pathology

JAMES L. BARRETT, M.D., Clinical Attending Staff, Dermatology

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Arthur G. James Cancer Hospital and Research Institute) (contd)

July 1, 1995 through June 30, 1997 (contd)

ROLF F. BARTH, M.D., Associate Attending Staff, Pathology
WILLIAM H. BAY, M.D., Associate Attending Staff, Medicine
WILLIAM J. BECKER, D.O., Associate Attending Staff, Pathology
DAVID C. BELL, M.D., Clinical Attending Staff, OB/GYN
JEFFREY G. BELL, M.D., Clinical Attending Staff, OB/GYN
SUSAN C. BENES, M.D., Associate Attending Staff, Ophthalmology
MICHAEL L. BLUMENFEL, Associate Attending Staff, OB/GYN
CARL BOESEL, M.D., Associate Attending Staff, Pathology
SUSAN JEAN BONA, M.D., Associate Attending Staff, Pathology
JAMES G. BOVA, D.O., Associate Attending Staff, Radiology
BRIAN L. BOWYER, M.D., Associate Attending Staff, Physical Medicine
JOHN T. BRANDT, M.D., Associate Attending Staff, Pathology
JONATHAN B. BROOKS, M.D., Associate Attending Staff, Emerg/Med
DAVID A. BROWN, M.D., Associate Attending Staff, Surgery
ROBERT A. BRUCE, JR., M.D., Clinical Attending Staff, Ophthalmology
DONALD K. BRYAN, M.D., Clinical Attending Staff, OB/GYN
GINNY BUMGARDNER, M.D., Associate Attending Staff, Surgery
JOHN A. BURNS, M.D., Associate Attending Staff, Ophthalmology
KENNETH V. CAHILL, M.D., Associate Attending Staff, Ophthalmology
MICHAEL CAMPAGNI, M.D., Associate Attending Staff, Surgery
RENEE M. CAPUTO, M.D., Associate Attending Staff, OB/GYN
FILIBERTO CAVAZOS, M.D., Associate Attending Staff, Pathology
DONALD CHAKERES, M.D., Associate Attending Staff, Radiology
ROBERT B. CHAMBERS, M.D., Associate Attending Staff, Ophthalmology
PATRICIA SMITH CHOBAN, M.D., Associate Attending Staff, Surgery
ALBERT C. CLAIRMONT, M.D., Associate Attending Staff, Physical Medicine
KATHRYN P. CLAUSEN, M.D., Associate Attending Staff, Pathology
CHARLES T. CLOUTIER, M.D., Associate Attending Staff, Surgery
DANIEL MICHAEL COHEN, M.D., Associate Attending Staff, Surgery
SAM C. COLACHIS, M.D., Associate Attending Staff, Physical Medical
CHRISTOPHER COPELAND, M.D., Clinical Attending Staff, OB/GYN
WILLIAM COPELAND, JR., M.D., Clinical Attending Staff, OB/GYN
ANDREW COSGAREA, M.D., Associate Attending Staff, Surgery
FERNANDO COSIO, M.D., Associate Attending Staff, Medicine
MATTHEW E. DANGEL, M.D., Associate Attending Staff, Ophthalmology
FREDERICK DAVIDORF, M.D., Associate Attending Staff, Ophthalmology
JOHN T. DAVIS, M.D., Associate Attending Staff, Surgery
ELIZABETH DAVIES, M.D., Associate Attending Staff, Surgery
PAUL M. DORINSKY, M.D., Associate Attending Staff, Internal Medicine
MARK L. ELLIOTT, PH.D., Clinical Attending Staff, Anesthesia
GARTH FREDRIC ESSIG, M.D., Associate Attending Staff, OB/GYN
CYNTHIA B. EVANS, M.D., Associate Attending Staff, OB/GYN
JAMES M. FALKO, M.D., Associate Attending Staff, Internal Medicine
RALPH A. FARINA, M.D., Associate Attending Staff, Anesthesia
ROBERT J. FASS, M.D., Associate Attending Staff, Medicine
LOUIS J. FLANCAUM, M.D., Associate Attending Staff, Surgery
JOEL L. FRAZIER, M.D., Associate Attending Staff, Surg/Ortho
CHAD I. FRIEDMAN, M.D., Associate Attending Staff, OB/GYN
STEVEN G. GABBE, M.D., Associate Attending Staff, OB/GYN
ERNESTO GOLDMAN, M.D., Associate Attending Staff, Anesthesia
LINDA S. GRAY, M.D., Associate Attending Staff, Medicine

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Arthur G. James Cancer Hospital and Research Institute) (contd)

July 1, 1995 through June 30, 1997 (contd)

MICHAEL GUERTIN, M.D., Associate Attending Staff, Anesthesia
BHAGWANDAS GUPTA, M.D., Associate Attending Staff, Anesthesia
KEVIN V. HACKSHAW, M.D., Associate Attending Staff, Internal Medicine
MONA Y. HALIM-ARMANIOS, M.D., Associate Attending Staff, Anesthesiology
ARIF HAMEED, M.D., Associate Attending Staff, Pathology
RONALD L. HARTER, M.D., Associate Attending Staff, Anesthesia
LEE A. HEBERT, M.D., Associate Attending Staff, Medicine
CHRISTOPHER F. HECK, M.D., Associate Attending Staff, Surgery
CHARLES HITCHCOCK, M.D., Associate Attending Staff, Pathology
MICHAEL B. HOWIE, M.D., Associate Attending Staff, Anesthesia
ALLEN LOUIS HUNEKE, M.D., Associate Attending Staff, OB/GYN
JAY JACOBY, M.D., Associate Attending Staff, Anesthesia
ERNEST W. JOHNSON, M.D., Associate Attending Staff, Physical Medicine
MICHAEL W. JOPLING, M.D., Associate Attending Staff, Anesthesia
CARMEN J. JULIUS, M.D., Associate Attending Staff, Pathology
PAUL E. KAPLAN, M.D., Associate Attending Staff, Physical Medicine
CURTIN G. KELLEY, M.D., Associate Attending Staff, Ophthalmology
WILLIAM BRIAN KELLY, M.D., Associate Attending Staff, Anesthesiology
ELIZABETH A. KENNARD, M.D., Associate Attending Staff, OB/GYN
MELANIE S. KENNEDY, M.D., Associate Attending Staff, Pathology
SEDIGHEH KEYHANI-ROFAGHA, M.D., Associate Attending Staff, Pathology
SUSAN L. KOLETAR, M.D., Associate Attending Staff, Medicine
MARK B. LANDON, M.D., Associate Attending Staff, OB/GYN
PETER ERIC LARSEN, D.D.S., Associate Attending Staff, Dentistry
LARRY C. LASKY, M.D., Associate Attending Staff, Pathology
RICHARD G. LEMBACH, M.D., Associate Attending Staff, Ophthalmology
ALAN D. LETSON, M.D., Clinical Attending Staff, Ophthalmology
CHARLES E. LEVY, M.D., Associate Attending Staff, Phys. Med/Rehab
RAO P. LINGAM, M.D., Associate Attending Staff, Anesthesia
LOUIS LOPEZ, M.D., Associate Attending Staff, Anesthesia
MARTIN LUBOW, M.D., Associate Attending Staff, Ophthalmology
JOEL G. LUCAS, M.D., Associate Attending Staff, Pathology
DEBORAH J. LYNN, M.D., Associate Attending Staff, Neurology
JOHN S. MCDONALD, M.D., Associate Attending Staff, Anesthesia
WILLIAM MARSH, JR., M.D., Associate Attending Staff, Pathology
THOMAS F. MAUGER, M.D., Associate Attending Staff, Ophthalmology
LAWRENCE J. MERVIS, M.D., Clinical Attending Staff, Surgery
MICHAEL MILORO, D.M.D., Associate Attending Staff, Dentistry
CHARLES F. MUELLER, M.D., Associate Attending Staff, Radiology
P. DAVID MYEROWITZ, M.D., Associate Attending Staff, Surgery
HENRY ATA NASRALLAH, M.D., Associate Attending Staff, Psychiatry
RICHARD NORMAN NELSON, M.D., Associate Attending Staff, Emerg/Med
GREGORY MARK NESS, D.D.S., Associate Attending Staff, Dentistry
HERBERT BRUCE NEWTON, M.D., Associate Attending Staff, Neurology
THOMAS A. NIMS, M.D., Clinical Attending Staff, Surgery
THEODORE H. NIEMANN, M.D., Associate Attending Staff, Pathology
EMIL M. OPREMCAK, M.D., Associate Attending Staff, Ophthalmology
DYAN J. OSBORNE, D.O., Associate Attending Staff, Anesthesia
RICHARD O'SHAUGHNESSY, M.D., Associate Attending Staff, OB/GYN
ROBERT V. O'TOOLE, M.D., Associate Attending Staff, Pathology
ERIC R. PACHT, M.D., Associate Attending Staff, Internal Medicine

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Arthur G. James Cancer Hospital and Research Institute) (contd)

July 1, 1995 through June 30, 1997 (contd)

MICHAEL F. PARA, M.D., Associate Attending Staff, Medicine
WILLIAM S. PEASE, M.D., Associate Attending Staff, Physical Medicine
ARTHUR E. PELLEGRINI, M.D., Associate Attending Staff, Pathology
SHERYL A. PFEIL, M.D., Associate Attending Staff, Internal Medicine
JOSEPH F. PLOUFFE, M.D., Associate Attending Staff, Medicine
GARY L. REA, M.D., Associate Attending Staff, Surgery
GARY C. REID, M.D., Clinical Attending Staff, OB/GYN
THOMAS E. REILLEY, D.O., Associate Attending Staff, Anesthesia
TOM E. REINSEL, M.D., Associate Attending Staff, Surgery
STEPHEN R. RICHARDS, M.D., Clinical Attending Staff, OB/GYN
VINCENT A. ROMANELLI, M.D., Associate Attending Staff, Anesthesia
PATRICK ROSS, JR., M.D., Associate Attending Staff, Surgery
ROBERT L. RUBERG, M.D., Associate Attending Staff, Surgery
WILLIAM H. SAUNDERS, M.D., Associate Attending Staff, Otolaryngology
PHILIP SAMUELS, M.D., Associate Attending Staff, OB/GYN
DOUGLAS W. SCHARRE, M.D., Associate Attending Staff, Neurology
ANDREAS W. SCHUSTER, M.D., Associate Attending Staff, Anesthesia
DANIEL D. SEDMAK, M.D., Associate Attending Staff, Pathology
DONALD A. SENHAUSER, M.D., Associate Attending Staff, Pathology
HARI SHARMA, M.D., Associate Attending Staff, Pathology
KATHY E. SHY, M.D., Associate Attending Staff, Psychiatry
SHELDON R. SIMON, M.D., Associate Attending Staff, Surgery
WILLIAM SMEAD, M.D., Associate Attending Staff, Surgery
GAYLYNN SPEAS, M.D., Associate Attending Staff, Anesthesia
CARL E. SPEICHER, M.D., Associate Attending Staff, Pathology
STEPHEN STERN, M.D., Associate Attending Staff, Psychiatry
MICHAEL SULLIVAN, M.D., Associate Attending Staff, Otolaryngology
JOSEPH F. SWAN, M.D., Associate Attending Staff, Anesthesia
KARL S. THEIL, M.D., Associate Attending Staff, Pathology
JOEL M. WEAVER, D.D.S., Associate Attending Staff, Anesthesia
PAUL A. WEBER, M.D., Associate Attending Staff, Ophthalmology
JEFFREY E. WEILAND, M.D., Associate Attending Staff, Internal Medicine
DUANE BRADLEY WELLING, M.D., Associate Attending Staff, Otolaryngology
HOWARD A. WERMAN, M.D., Associate Attending Staff, Emerg Medicine
RONALD L. WHISLER, M.D., Associate Attending Staff, Internal Medicine
HENRY A. WISE, M.D., Clinical Attending Staff, Surgery
RUSSELL WODA, M.D., Associate Attending Staff, Anesthesia
BRUCE E. WOODWORTH, M.D., Clinical Attending Staff, Surgery
DAVID O. YABLOCK, M.D., Associate Attending Staff, Anesthesia
ALLAN J. YATES, M.D., Associate Attending Staff, Pathology

Emeritus Titles

HENRY G. CRAMBLETT, College of Medicine -- Administration, with the title Dean and Professor Emeritus, effective July 1, 1995.

DALE W. ADAMS, Department of Agricultural Economics and Rural Sociology, with the title Professor Emeritus, effective July 1, 1995.

E. OJO AREWA, SR., Department of Anthropology, with the title Professor Emeritus, effective July 1, 1995.

PERSONNEL ACTIONS (contd)

Emeritus Titles (contd)

IVAN BOH, Department of Philosophy, with the title Professor Emeritus, effective July 1, 1995.

THERESE M. BONIN, Department of French and Italian, with the title Professor Emeritus, effective July 1, 1995.

THOMAS J. BYERS, Department of Molecular Genetics, with the title Professor Emeritus, effective July 1, 1995.

EMILIO CASETTI, Department of Geography, with the title Professor Emeritus, effective July 1, 1995.

SAMUEL C. CHU, Department of History, with the title Professor Emeritus, effective July 1, 1995.

ALBERT L. CLOVIS, College of Law, with the title Professor Emeritus, effective June 1, 1995.

DAVID W. COLE, Department of Finance, with the title Professor Emeritus, effective July 1, 1995.

JOSEPH M. FOLEY, Department of Communication, with the title Professor Emeritus, effective June 1, 1995.

ABBOT S. GAUNT, Department of Zoology, with the title Professor Emeritus, effective July 1, 1995.

JACK M. GEORGE, Department of Internal Medicine (Endocrinology), with the title Professor Emeritus, effective May 1, 1995.

ROGER E. GERKIN, Department of Chemistry, with the title Professor Emeritus, effective July 1, 1995.

WERNER HAAS, Department of Germanic Languages and Literatures, with the title Professor Emeritus, effective July 1, 1995.

GLENN C. HIMES, Department of Agricultural Economics and Rural Sociology, with the title Professor Emeritus, effective July 1, 1995.

ROBERT G. HOLMES, Department of Agricultural Engineering, with the title Professor Emeritus, effective July 1, 1995.

MICHAEL J. KINDRED, College of Law, with the title Professor Emeritus, effective June 1, 1995.

P. JOHN KOZYRIS, College of Law, with the title Professor Emeritus, effective June 1, 1995.

MARY G. MACVICAR, Department of Adult Health and Illness, with the title Professor Emeritus, effective July 1, 1995.

NORMAN RASK, Department of Agricultural Economics and Rural Sociology, with the title Professor Emeritus, effective July 1, 1995.

DONALD R. REDMAN, Department of Veterinary Preventive Medicine, with the title Professor Emeritus, effective July 1, 1995.

RHONDA R. RIVERA, College of Law, with the title Professor Emeritus, effective June 1, 1995.

JOHN C. RULE, Department of History, with the title Professor Emeritus, effective July 1, 1995.

PERSONNEL ACTIONS (contd)

Emeritus Titles (contd)

LARS G. SANDBERG, Department of Economics, with the title Professor Emeritus, effective July 1, 1995.

PHILIP C. SORENSEN, College of Law, with the title Professor Emeritus, effective June 1, 1995.

JAMES F. STEPHENS, Department of Poultry Science, with the title Professor Emeritus, effective July 1, 1995.

JOANNE S. STEVENSON, Department of Adult Health and Illness, with the title Professor Emeritus, effective July 1, 1995.

DENNIS P. STOMBAUGH, Department of Agricultural Engineering, with the title Professor Emeritus, effective July 1, 1995.

HEIMTRAUT F. TAYLOR, Department of Germanic Languages and Literatures, with the title Professor Emeritus, effective July 1, 1995.

THOMAS M. WOODSON, Department of English, with the title Professor Emeritus, effective July 1, 1995.

WILBURN H. WEDDINGTON, Department of Family Medicine, with the title Clinical Professor Emeritus, effective July 1, 1995.

MICHELINE P. BESNARD, Department of French and Italian, with the title Associate Professor Emeritus, effective July 1, 1995.

ANTHONY F. CAMPAGNA, Department of Management and Human Resources, with the title Associate Professor Emeritus, effective July 1, 1995.

THOMAS G. CARPENTER, Department of Agricultural Engineering, with the title Associate Professor Emeritus, effective July 1, 1995.

BRYSON R. CARTER, Ohio State University Extension, with the title Associate Professor Emeritus, effective May 1, 1995.

RICHARD D. DUVICK, Department of Agricultural Economics and Rural Sociology, with the title Associate Professor Emeritus, effective July 1, 1995.

TETSUNORI KOIZUMI, Department of Economics, with the title Associate Professor Emeritus, effective July 1, 1995.

BRUNO J. KOLODZIEJ, Department of Microbiology, with the title Associate Professor Emeritus, effective July 1, 1995.

WOODROW B. KRUEGER, Department of Microbiology (Mansfield Campus), Associate Professor Emeritus, effective July 1, 1995.

LAWRENCE T. PAUL, Department of Physiology, with the title Associate Professor Emeritus, effective July 1, 1995.

ALFRED E. STOCKUM, Department of Radiology, with the title Associate Professor Emeritus, effective July 1, 1995.

PERSONNEL ACTIONS (contd)

Emeritus Titles (contd)

EDWARD M. MILLER, Department of Pathology, with the title Clinical Associate Professor Emeritus, effective June 1, 1995.

JAMES C. CLAY, Department of Animal Science, with the title Assistant Professor Emeritus, effective July 1, 1995.

ELSPETH H. SAWYER, Department of Community, Parent-Child and Psychiatric Nursing, with the title Assistant Professor Emeritus, effective July 1, 1995.

CAROL A. BAKER, Department of Adult Health and Illness, with the title Clinical Assistant Professor Emeritus, effective July 1, 1995.

RUTH E. FALOR, Department of English, with the title Instructor Emeritus, effective July 1, 1995.

RESOLUTIONS IN MEMORIAM

Resolution No. 95-151

Synopsis: Approval of two Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

Billy A. Hill

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 20, 1995, of Billy A. Hill, Head Athletic Trainer in the Department of Athletics.

Mr. Hill was born in Memphis, Tennessee, on November 10, 1947. He served as a corpsman in the U.S. Army for three years, including a tour of duty in Vietnam. After being discharged from the service, he joined The Ohio State University in 1971 as an assistant trainer. Mr. Hill received his degree from The Ohio State University in 1973. He was appointed Head Athletic Trainer with responsibility for football in 1974 and served in that capacity until his death.

During his more than two decades of service to the University, Mr. Hill was respected and admired as one of college athletics most knowledgeable athletic trainers. Additionally, Mr. Hill was loved by all who knew him and was a trusted friend and confidant to thousands of young men and women who competed in athletics at Ohio State.

Mr. Hill received numerous national honors during his career. In addition to serving as head trainer for the United States track teams at the 1984 Olympics in Los Angeles, he was appointed in 1993 to the United States Olympic Committee's Sports Medicine Council. He will be inducted, posthumously, into the Ohio Athletic Trainers Association Hall of Fame in August 1995.

Billy Hill has been an integral part of the Athletic Department, the University, and the community for the past two decades and will be sorely missed by all who knew him.

On behalf of the University, the Board of Trustees expresses to the family of Billy Hill, its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

RESOLUTIONS IN MEMORIAM (contd)

John R. Randall

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 24, 1995, of John R. Randall, Professor Emeritus in the Department of Geography.

Professor Randall received his A.B. (1928) and his M.A. (1929) degrees from Michigan and his Ph.D. (1934) from Wisconsin in Geography (with a minor in Geology). He taught at Colorado, Illinois, and Penn State before coming to Ohio State in 1940.

During World War II, Professor Randall served in the U.S. Army as an Intelligence Officer in the Middle East (1942-1945). He held the rank of Lieutenant Colonel in the retired reserve AUS. After the war, he returned to The Ohio State University.

Professor Randall had a strong interest in international affairs. During the early fifties he participated actively in the formation of an interdisciplinary international studies group and in the development of several international institutes which attracted a number of prominent statesmen and scholars to the campus as speakers. He continued to serve on the International Studies Curriculum Committee (1953-65) and then on the Middle East Subcommittee of the International Program Committee (1967-73).

The Middle East was Professor Randall's particular area of expertise. During World War II, he was Geography Consultant to the Office of Strategic Services in Cairo (1943-45). He also served in the State Department as Chief of the Geographic Subdivision of the Europe-Africa Division and as Geographic Advisor to the Middle East Unit (1945-46). After coming to Ohio State, he served as Middle East consultant to U.S. Army Intelligence and as a member of the Editorial Board of the Middle East Journal. His articles on the region appeared in a number of geographic journals and he wrote chapters on it in several textbooks. His Ohio State course on the geography of the Middle East was the first such course to be offered in any U.S. university.

In addition to his work on the Middle East, Professor Randall played a major role in developing the World Regional Geography course which became the basic introductory course in human geography. In 1966 he directed a National Science Foundation Institute on new approaches to introductory world geography for university teachers, and later edited a monograph on that subject.

From 1967 until his retirement in 1974, Professor Randall was Chairman of the Graduate Studies Committee in the Department of Geography.

John Randall was broadly educated and always maintained a lively interest in music, literature, and world affairs. He will be remembered as a gentle and unfailingly cheerful man who thoroughly enjoyed his many conversations on all subjects with students as well as with colleagues and friends.

On behalf of the University, the Board of trustees expresses to the family of Professor Randall its deep sympathy and sense of understanding of their loss. It was directed that his resolution be inscribed in the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Skestos, Brennan, Patterson, Sofia, and Ambassador Wolf.

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REPORT ON RESEARCH FOUNDATION

Mr. Celeste:

Mr. Chairman, I would now like to call upon Vice President Hayes to give the Research Foundation Report.

Dr. Hayes:

Thank you, Mr. Celeste. A copy of the Report of the April 1995 Grants and Contracts of The Ohio State University Research Foundation was previously distributed to the Board. And for our new members, I might just hold up a copy so you can see what it looks like, it is a spiral-bound report that I would like to call your attention to.

Expenditures from external sources, under Tab 1, are ahead of last year by 8.3 percent for a total of \$141.8 million through April 30, 1995. Awards for the year are in excess of \$145.2 million or 12.6 percent above the July to April time frame last year. A summary of the awards is given by source of funds under Tab 2.

At Tab 3, four projects are highlighted. I would call to your attention the NSF Award to Charlie Bender, Director of the Ohio Supercomputer Center. This award establishes a Metacenter Alliance, making our Supercomputer Center a part of the NSF program. The Metacenter Alliance is designed to expand industrial and scientific high performance computing in areas of massively parallel computing.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 95-152

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for April 1995 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of April 1995 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Sofia, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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FISCAL AFFAIRS COMMITTEE REPORT

Mr. Shumate:

Thank you, Mr. Chairman. I would like to note that I would also like a piece of cake. Mr. Chairman, we will have an abbreviated and brisk report this morning. The Committee did receive reports this morning on the capital request updates and since we will be receiving that at the next meeting, why don't we receive the report then.

FISCAL AFFAIRS COMMITTEE REPORT (contd)

Mr. Shumate: (contd)

We also received an update on the mutual aid plan as well and recommended that the department proceed in accordance with its report. We have seven resolutions that we would like to present for vote this morning:

EMPLOYMENT OF ARCHITECTS/ENGINEERS

Resolution No. 95-153

**NEIL HALL RENOVATION
BAKER HALL RENOVATION**

Synopsis: Authorization to employ architectural/engineering firms for the listed projects is proposed.

WHEREAS Residence and Dining Halls and the Department of Athletics desires to renovate Neil Hall to accommodate classrooms, resource rooms, study spaces, and office space for the new Academic Learning Center; and

WHEREAS the total estimated project cost is \$4,900,000 and the total estimated construction cost is \$4,000,000, with funding provided by Physical Facilities (\$500,000), Athletics (\$300,000) and future University bond proceeds (\$4,100,000) with debt service being paid by Residence and Dining Halls; and

WHEREAS Residence and Dining Halls desires to install a new HVAC system, bring electrical and plumbing systems to current code, upgrade dining commons servery, kitchen and dining rooms, and upgrade finishes and furnishings in Baker Hall; and

WHEREAS the total estimated project cost is \$15,000,000 and the total estimated construction cost is \$12,000,000, with funding provided by future University bond proceeds with debt service being paid by Residence and Dining Halls:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for the projects identified above and that the fees for these services be negotiated between the firms selected and the University.

(See Appendix XLVIII for maps, page 965.)

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT OF CONTINGENCY FUNDS**

Resolution No. 95-154

**ATI/OARDC APARTMENT VILLAGE
DREESE LABORATORY AUDITORIUM RENOVATION
LABORATORY ANIMAL CENTER BUILDING #2**

Synopsis: Authorization to employ architectural/engineering firms for the Dreese Laboratory Auditorium Renovation project and authorization to employ architectural/engineering firms and request construction bids for the ATI/OARDC Apartment Village project and acceptance of the report of award of contracts and establishment of contingency funds for the Laboratory Animal Center Building #2 project are proposed.

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS AND REPORT
OF AWARD OF CONTRACTS AND ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

ATI/OARDC APARTMENT VILLAGE
DREESE LABORATORY AUDITORIUM RENOVATION
LABORATORY ANIMAL CENTER BUILDING #2 (contd)

WHEREAS Residence and Dining Halls desires to construct a new apartment village which will provide furnished apartments to serve the ATI and OARDC campuses in Wooster; and

WHEREAS the total estimated project cost is \$7,250,000 and the total estimated construction cost is \$5,800,000, with funding provided from future University bond proceeds with debt service being paid by Residence and Dining Halls; and

WHEREAS the University desires to proceed with renovation of the auditorium in Dreese Laboratory to enhance the teaching and learning environment of this facility; and

WHEREAS the total estimated project cost is \$350,000 and the total estimated construction cost is \$270,000, with funding provided by remaining contingency funds appropriated for the Dreese Laboratory Addition funded from House Bill 808; and

WHEREAS a resolution adopted by the Board of Trustees on July 10, 1992 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to recommend the award of contracts for the Laboratory Animal Center Building #2:

Laboratory Animal Center Building #2

This project will construct a new facility at the Lab Animal Center to provide a non-human primate containment facility for retrovirus and cancer research. The total project cost is \$2,530,000; funding is provided from University bond proceeds (\$2,500,000) and University Laboratory Animal Resources (\$30,000). The estimated completion date is December, 1995. The contracts awarded are as follows:

General Contract: Sherman R. Smoot, Columbus, Ohio

Amount: \$1,198,300 *

Estimate: \$1,353,600 *

Plumbing Contract: Radico, Inc., Columbus, Ohio

Amount: \$163,200 * +

Estimate: \$116,200 * +

HVAC Contract: Radico, Inc., Columbus, Ohio

Amount: \$688,300 * +

Estimate: \$522,100 * +

* Recommended alternates included in these totals.

+ The Plumbing and HVAC contracts are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS AND REPORT
OF AWARD OF CONTRACTS AND ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

ATI/OARDC APARTMENT VILLAGE
DREESE LABORATORY AUDITORIUM RENOVATION
LABORATORY ANIMAL CENTER BUILDING #2 (contd)

Laboratory Animal Center Building #2 (contd)

Electric Contract:	Buckeye Electric, Dayton, Ohio
Amount:	\$194,881 *
Estimate:	\$208,341 *
Total All Contracts:	\$2,244,681 *
Contingency Allowance:	\$118,433 (5.3% of construction cost)
Total Project Cost:	\$2,530,000

* Recommended alternates included in these totals.

+ The Plumbing and HVAC contracts are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for the projects identified above and that the fees for these services be negotiated between the firms selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids on these projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time; and

BE IT FURTHER RESOLVED, That pursuant to the actions previously authorized by this Board, the report of award of contracts and establishment of contingency funds for the Laboratory Animal Center Building #2 project is hereby accepted.

(See Appendix XLVIV for maps, page 969.)

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Ms. Linda Tom:

Mr. Chairman, the resolution before the Board is to provide a one-year Early Retirement Incentive Program for staff members in The Ohio State University Hospitals and the Cancer Hospital. This is presented to be in compliance with the state law governing the Public Employees Retirement System for our employees. The proposal is for a one-year plan to be in place for Fiscal Year '96. We will provide one year of service credit for those who elect this program.

Ms. Tom: (contd)

This is for the Hospitals only and the reason is that the Hospitals, as you well know, are undergoing some significant challenges in terms of staying competitive and dealing with major health care issues that are facing not only us in Ohio, but nationally. Part of those efforts will in fact result in some staff reductions. Plans are underway now in terms of developing those plans and every effort will be made to implement the reductions in a thoughtful and sensitive way.

**PERS EARLY RETIREMENT INCENTIVE PLAN
FOR UNIVERSITY HOSPITALS OR JAMES CANCER HOSPITAL**

Resolution No. 95-155

WHEREAS the Ohio Revised Code (O.R.C.) requires State entities to implement retirement incentive plans with the Public Employees Retirement System (PERS) in designated employing units during periods when staff reductions reach levels specified in the aforementioned code; and

WHEREAS the University designated specific employment units at the July 10, 1992 meeting of the Board; and

WHEREAS the number of staff reductions within University Hospitals and the James Cancer Hospital, designated employing units, are expected to exceed the levels specified in the O.R.C.:

NOW THEREFORE

BE IT RESOLVED, That effective July 1, 1995, and continuing through June 30, 1996, the University will establish a retirement incentive plan under O.R.C. Section 145.297 and purchase service credit for eligible PERS members who are employees of University Hospitals or the James Cancer Hospital. The amount of service credit purchased under the plan shall not exceed one year; and

BE IT FURTHER RESOLVED, That to be eligible, all participants must be contributing members of the Public Employees Retirement System of Ohio on the effective date of this plan and be eligible to retire, including service credit available under the plan; and

BE IT FURTHER RESOLVED, That the Vice President for Human Resources is authorized to notify the Public Employees Retirement System of Ohio of the University's plan for University Hospitals and the James Cancer Hospital in accordance with O.R.C. 145.297 and the terms of this resolution.

Dr. Ray:

Mr. Chairman, you may recall that we have had, I think, nine successive audit reports that said we needed to do an upgrade on our information systems. To give you a sense of how compelling this need is, I have noticed that the auditors are present today to see in fact what it is we propose to do. We also had the Managing For the Future Task Force which reported that they felt that information systems' improvements was an important part of what we needed to do to manage our resources more effectively. You received material earlier regarding the ARMS Project and what I would like to point out briefly are really two points.

First, that Phase I of the ARMS process -- and John Ellinger spoke to you some what elegantly about -- had to do with doing a needs assessment and looking at the way that we do things around here. Much of what we are doing through this ARMS Project -- even though it is focusing on upgrading and improving our information systems with respect to personnel and budget matters -- really has to do with the way we do business. It is more about processes and people and confidence rather than things

Dr. Ray: (contd)

like hardware and software. The emphasis in the first stage, which cost approximately \$1.2 million and, in fact, came in on budget, had to do with meeting with people and talking about how to re-engineer the way that we do things around here.

Phase II of the ARMS Project that I am asking for approval of now involves a cost of approximately \$3 million. I should say on both Phase I and Phase II we are talking about full cost when I talk about \$1.2 and \$3 million. These figures include both our own internal costs of being part of the partnership with Anderson Consulting and the money for the consultants to work with us as well. We expect to have a report on Phase II and recommendations for the implementation of the upgrade on these two main systems available to you at the November Board meeting. I could say more but, I'll leave it for whether there are questions that you want me to address or not.

ARMS PROJECT - PHASE II

Resolution No. 95-156

Synopsis: A vote to approve Phase II of the ARMS Project is proposed.

WHEREAS Phase I of the Administrative Resource Management System (ARMS) Project has been successfully completed; and

WHEREAS Phase II has been recommended by the appropriate University offices and required funding is available:

NOW THEREFORE

BE IT RESOLVED, That the University is authorized to proceed with Phase II of the ARMS Project as described in the accompanying materials; and

BE IT FURTHER RESOLVED, That the University will report back to this Board on the status of Phase II and recommendations for Phase III no later than December 1995.

(See Appendix XLVV for background information, page 973.)

Dr. Ray:

Both of these resolutions are, in a sense, continuing resolutions in that we are asking for an annual approval of academic computing fees in the College of Engineering and the College of Business. It is not business as usual in an important sense and that is we are actually back here to do something we promised to do as soon as we could two years ago when we asked for the College of Engineering fee.

We are asking you to approve fees for the next academic year that are less than the add-on fees for academic computing that we had in both colleges last year. We are asking you to approve an add-on fee of \$115 per quarter for undergraduates in the College of Engineering, compared to \$120 per quarter last year; and \$90 per quarter for graduates in the Fisher College of Business, as compared to the \$95 per quarter that you approved last year.

We told you when we started this business of computing fees for colleges that we would only consider two critical cases -- the College of Engineering and the College of Business. Those would be the only cases that we would consider and that we

Dr. Ray: (contd)

would not have a proliferation of computing fees on campus and that as we identified the wherewithal to bring those add-on costs back to the general level of University fees and tuition, we would make every effort to do so.

So part of what we propose to do is use some of the additional money through tuition increases that will be brought to bear on our general academic computing needs at the University. Part of what we will do with that money is offset some of the add-on costs that students in engineering and business have to pay. We anticipate that that will cost the University somewhere on the order of \$75,000 to \$80,000.

Let me quickly put some numbers in perspective for you so that you will understand what we are talking about here. When we agreed to consider computing fees in the first place, you all made it clear, and we agreed, that these should not substitute for existing University and college expenditures on computing. I want to point out that the College of Engineering, in terms of its central resources, spends approximately \$2 million per year to support academic computing. The College of Business, in each of the last three years, has averaged about \$1 million. The Engineering Computing Fee will raise about \$1.3 million and the Business Computing Fee will raise about \$750,000. So we are talking about a genuine partnership here. In addition, in the first year of implementing its computing fee the College of Business spent an additional \$500,000 to provide renovations of space and to prepare facilities to most suitably use the software and hardware resources that we were making available.

You all have in the materials that were distributed to you reports -- I think very thoughtful reports -- from each of the colleges that included surveys of students -- a voice of the customer effort that ought to be echoed elsewhere in much of what we do. In fact, some of the information that came back from the students included: that they wanted additional seats for computing; that they wanted more around-the-clock access to facilities; and that they wanted to have more personalized consulting resources available to them as they try to use the software and hardware. Those are the key elements in the proposals from both colleges on how they would use the monies that we are asking your approval for now. I'll stop there, Mr. Chairman, and if you have any questions I would be happy to respond.

Mr. Shumate:

Thank you, Dr. Ray, and thank you for your excellent leadership on both of these projects. We appreciate it.

**CONTINUATION OF COMPUTER LABORATORY FEE
IN BUSINESS**

Resolution No. 95-157

Synopsis: Authorization to continue with a computer laboratory fee in the Fisher College of Business is proposed.

WHEREAS the Fisher College of Business was authorized to implement a computer laboratory fee for its majors in Spring 1994; and

WHEREAS a review of the first year has shown the income from that fee to have been invested as planned and the planned first-year improvements in instructional computing services to have been accomplished; and

WHEREAS a survey of business students has shown substantial satisfaction with improvements already made; and

**CONTINUATION OF COMPUTER LABORATORY FEE
IN BUSINESS (contd)**

WHEREAS the Fisher College of Business has monitored the use of computing laboratories and taken steps to increase accessibility as needed by students; and

WHEREAS there is a need to continue the implementation of the Fisher College of Business computer laboratory plan:

NOW THEREFORE

BE IT RESOLVED, That full-time undergraduate majors (12 credit hours or more) will be assessed a computer laboratory fee of \$90 per quarter and full-time graduate students (8 credit hours or more) will be assessed a computer laboratory fee of \$120 per quarter beginning Autumn Quarter 1995. The fee will be prorated at \$8 per credit hour for undergraduate majors enrolled for less than 12 credit hours and at \$15 per credit hour for graduate students enrolled for less than 8 credit hours. For subsequent years, the full-time computing fee will be limited to 10 percent of the resident undergraduate or graduate tuition, respectively. Prorated fees for students enrolled less than full-time will be adjusted correspondingly; and

BE IT FURTHER RESOLVED, That the use of the Business computer laboratory fee will be reviewed by the Office of Academic Affairs, and subject to annual approval by the Board of Trustees, until the fee is eliminated or replaced by a University-wide computing fee; and

BE IT FURTHER RESOLVED, That as proposed last year, that continuation of the Business computer laboratory fee constitutes the completion of consideration of college-specific computing fees by the Office of Academic Affairs. Subsequent proposals for computing fees, if any, must be University-wide.

**CONTINUATION OF COMPUTER LABORATORY FEE
IN ENGINEERING**

Resolution No. 95-158

Synopsis: Authorization to continue with a computer laboratory fee in the College of Engineering is proposed.

WHEREAS the College of Engineering was authorized to implement a computer laboratory fee for its majors in Spring 1993; and

WHEREAS a review of the past year has shown the income from that fee to have been invested as planned and the planned past-year improvements in instructional computing services to have been accomplished; and

WHEREAS a survey of engineering students has shown substantial satisfaction with the improvements already made; and

WHEREAS the College of Engineering has monitored the use of computing laboratories and taken steps to increase accessibility as needed by students; and

WHEREAS there is a need to continue the implementation of the College of Engineering computer laboratory plan; and

WHEREAS students who are majors in computer and information science in the College of Mathematical and Physical Sciences make substantial use of Engineering computing laboratories, approximately two-thirds as much as their counterparts in Engineering, and are currently assessed the computing fee:

**CONTINUATION OF COMPUTER LABORATORY FEE
IN ENGINEERING (contd)**

NOW THEREFORE

BE IT RESOLVED, That the College of Engineering is authorized to continue assessing undergraduate majors and graduate students in the college a computer laboratory fee. Beginning Autumn Quarter 1995 full-time undergraduate majors (12 credit hours or more) will be assessed \$115 and full-time graduate students (8 credit hours or more) will be assessed \$120 per quarter. The fee will be prorated at \$10 per credit hour for undergraduate majors enrolled for less than 12 credit hours and at \$15 per credit hour for graduate students enrolled for less than 8 credit hours. For subsequent years the computing fee will be limited to 15% of the resident undergraduate tuition and the prorated fees for students who are not full-time will be adjusted correspondingly; and

BE IT FURTHER RESOLVED, That majors in computer and information science who are enrolled in the College of Mathematical and Physical Sciences will continue to be assessed a computing laboratory fee by the College of Engineering at the rate of two-thirds of the amount assessed engineering majors; and

BE IT FURTHER RESOLVED, That the use of the Engineering computer laboratory fee will be reviewed by the Office of Academic Affairs, and subject to annual approval by the Board of Trustees, until the fee is eliminated or replaced by a University-wide computing fee.

Mr. Shkurti:

Thank you, Mr. Chairman. You may remember at the last Board meeting the Board approved by vote an increase in tuition of four percent for undergraduates and 5 percent for graduates and professional students. But under state law, we have to come back for a separate vote on any increase above four percent for undergraduates. So the resolution you have in front of you does have that additional two percent, for a total of six percent.

In addition, attached to the resolution are a listing of other fees that are being increased, most are an increase in inflation or less, and some are actually being decreased. For example, Dr. Ray mentioned the two computer fees. We discussed this at length at the last meeting, so I will not go into detail. I'll just make two points very quickly. One is included in the fee resolution and they are the fees for the Regional or Extended Campuses. I want to point out that the respective Boards of those campuses were consulted before making those recommendations. Also attached to the resolution is a list of direct service improvements to students that are coming as a result of this budget. It includes: the improvement in computer services or access to computers, as Dr. Ray mentioned; increases in pay to student workers and financial aid; and improvements in recreational services.

The total increase of all these direct service improvements to students is itemized at \$9.1 million, that compares with a total increase in all tuition, meaning all instruction and general fees for all students of \$9 million. In other words, students are getting back every penny that they are paying in additional tuition in terms of improved or better services that help students and I think that is an important point as we consider these tuition increases. Mr. Chairman, that concludes my presentation and I would be glad to answer any questions, if there are any.

FY 1996 OPERATING BUDGET IMPLEMENTATION

Resolution No. 95-159

Synopsis: The second vote on tuition increases is submitted for adoption.

WHEREAS current legislation requires a second separate vote for any tuition increases above 4 percent for in-state undergraduates; and

WHEREAS an increase of 4 percent in the combined General and Instructional Fees for in-state undergraduates was approved at the May 5, 1995 Board meeting; and

WHEREAS an additional increase of 2 percent, for a total of 6 percent, must be approved on a contingent basis for a separate vote; and

WHEREAS appropriate planning and consultation within the University has been accomplished:

NOW THEREFORE

BE IT RESOLVED, That tuition and fees be increased for in-state undergraduates beginning Autumn Quarter 1995 as specified in the accompanying guidelines incorporated in this resolution; and

BE IT FURTHER RESOLVED, That all other fees be approved as specified in the accompanying materials; and

BE IT FURTHER RESOLVED, That the Secretary be instructed to incorporate all supporting documents into the minutes of this meeting, and to file these materials with the official records of this University.

(See Appendix XLVVI for Budget Charts, page, 977.)

Upon motion of Mr. Shumate, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Skestos, Brennan, Patterson, Sofia, and Ambassador Wolf.

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Thereupon the Board adjourned to meet Friday, July 7, 1995, at The Ohio State University Hospitals Rhodes Hall Auditorium, Columbus, Ohio.

Attest:

Robert M. Duncan
Secretary

Milton A. Wolf, Ph.D.
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND FOURTEENTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, July 7, 1995

The Board of Trustees met at its regular monthly meeting on Friday, July 7, 1995, at The Ohio State University Hospitals' Rhodes Hall Auditorium, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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July 7, 1995 meeting, Board of Trustees

The Chairman, Ambassador Wolf, Ph.D., called the meeting of the Board of Trustees to order on July 7, 1995, at 7:30 a.m. He requested the Secretary to call the roll.

Present: Milton A. Wolf, Chairman, Leslie H. Wexner, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Thomas C. Smith, and Holly A. Smith.

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Ambassador Wolf:

At this time, I would like to call for a motion to recess into Executive Session for the purpose of considering personnel and legal matters.

Upon motion of Mr. Skestos, seconded by Mr. Shumate, the Board recessed into Executive Session by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Ambassador Wolf.

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Ambassador Wolf reconvened the meeting at 10:10 a.m. and asked the Secretary to call the roll.

Present: Milton A. Wolf, Chairman, Leslie H. Wexner, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Thomas C. Smith, and Holly A. Smith.

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**AMENDMENTS TO THE COMMITTEE
APPOINTMENTS FOR 1995-96**

Resolution No. 96-1

Synopsis: Amendments to the Committee Appointments of the Board of Trustees for 1995-96 are recommended.

RESOLVED, That Resolution No. 95-125, detailing the Committee Appointments of the Board of Trustees for 1995-96 be amended as follows:

Educational Affairs

Theodore S. Celeste, Chair
James F. Patterson, Vice Chair
George A. Skestos
Zuheir Sofia
Thomas C. Smith

Investments Committee

Michael F. Colley, Chair
David L. Brennan, Vice Chair
George A. Skestos
Alex Shumate

Standing Committee on Agricultural
Affairs

James F. Patterson, Chair
Fred L. Dailey, Vice Chair, Ex Officio
Theodore S. Celeste

**AMENDMENTS TO THE COMMITTEE
APPOINTMENTS FOR 1995-96 (contd)**

Student Affairs	Thomas C. Smith, Chair James F. Patterson, Vice Chair Zuheir Sofia Holly A. Smith
Fiscal Affairs	Alex Shumate, Chair George A. Skestos, Vice Chair Michael F. Colley David L. Brennan
Personnel Committee	Milton A. Wolf, Chair Leslie H. Wexner, Vice Chair Alex Shumate
Inter-University Council	Zuheir Sofia
Research Foundation Board of Directors	Theodore S. Celeste
University Hospitals Board	George A. Skestos Theodore S. Celeste
The Arthur G. James Cancer Hospital and Research Institute Board	Alex Shumate, Chair Zuheir Sofia
Ohio State University Affiliates, Inc.	Milton A. Wolf (term 1 yr) Leslie H. Wexner (term 2 yrs) Alex Shumate (term 3 yrs)
University Foundation Ex Officio Class of Directors	Alex Shumate (term 1 yr) David L. Brennan (term 2 yrs) Theodore S. Celeste (term 3 yrs)
Wexner Center Foundation Board	Leslie H. Wexner (term 1 yr)
University Managed Health Care System, Inc., Board of Directors	Theodore S. Celeste
Committee on Planning*	George A. Skestos, Chair Alex Shumate, Vice Chair Theodore S. Celeste Michael F. Colley
University Master Plan Committee	Leslie H. Wexner

*Serves as Board of Trustees interface with the University's Planning Committee.

**AMENDMENTS TO THE COMMITTEE
APPOINTMENTS FOR 1995-96 (contd)**

The Ohio State University - Lima Board
The Ohio State University - Mansfield Board
The Ohio State University - Marion Board
The Ohio State University - Newark Board

Theodore S. Celeste (1997)
James F. Patterson (1997)
David L. Brennan (1997)
George A. Skestos (1997)

Upon motion of Mr. Patterson, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Ambassador Wolf.

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Ambassador Wolf:

Ladies and gentlemen, before calling on President Gee for his report, I would like to mention that we are overjoyed to have him here with us for many, many more years. I think all of us lost a little weight the last couple of weeks worrying about his whereabouts. I will say that you never realize how precious someone is -- whether it is a friend, a professional associate or a family member -- until you almost lose them. It was at that moment that we realized how much we love our president and how devoted we are to him. We just want to give him a vote of confidence and tell him how grateful we are that he is still with us, and we look forward to a long relationship. Let's give him a round of applause.

President Gee:

Thank you very much, Mr. Chairman, and it is to all of you that I give my devotion. I told the Trustees -- I want to say this to my faculty, staff, and student colleagues who are here -- that ultimately the issue that I faced was an easy one because of the fact that I have such deep affection and appreciation for all of you. I appreciate all that you have done for me. Besides, it was just a public relations ploy, and it worked!

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PRESIDENT'S REPORT

President Gee:

Not much has happened since the June meeting, I took a quiet little trip to Asia that seemed to capture the attention of the media. Representing the Midwest Universities Consortium for International Activities, I visited several leaders in Korean higher education, toured rubber and palm oil plantations in Malaysia, and met with Asian development leaders in Manila.

While observing the activities of this university and our Big Ten colleagues around the Pacific, I also met with our Ohio State alumni in Hong Kong -- which is a wonderful and very active group -- and had a lovely evening with our Seoul alumni. It was clear to me that the MUCIA universities are making a difference in the region, and Ohio State's ties to the area are strong, indeed, and growing.

In addition to all I learned about international scholarly activities, I also learned a lot about time zones and international telephone operators. People were trying to call me in Kuala Lumpur, fax me at a rubber plantation, and get messages to me in the swamps and jungles of Asia. In a very unexpected fashion, I was faced with a couple of great opportunities -- the greatest of which is right here at The Ohio State

PRESIDENT'S REPORT (contd)

President Gee: (contd)

University. I continue to be amazed by the attention and response to this whole scenario.

Just to balance the ledger a little, let me share a letter which I received from an anonymous citizen -- and I want Mr. Skestos to see that it is a real letter:

"Dear President Gee,

What a big joke! You were acting like you were out of the country. I heard on the radio, 'How do we really know he is out of the country?' And I know you made up the story. How can you keep a straight face. You weren't in Korea -- maybe Korea, Ohio. You were just hiding out and acting like someone else would want you to be their president. Ha! You were just trying to distract attention from the upcoming football season. Maybe you should try being president of the football team. Now that would be a real job."

Maybe he is the same person who put the "For Sale" sign in my yard, which was there when I came back. Let me say briefly and publicly today how grateful I am for the support shown me by all of the members of the Ohio State family and I reiterate what I said earlier. Our agenda is long, the opportunities are significant, and I want all of you to know that I look forward to vigorously working with you and do so with an open and cherished heart.

The campuses have been lively this summer. We hosted 800 young adults from around the nation as City Year celebrated its first national convention. I'm sorry that I wasn't here, but David Williams has reported that City Year felt very, very good about it and certainly we did. City Year is a community service program for 17 to 23 year-olds, a part of AmeriCorps.

Also visiting the campus last month were six Nobel Laureates in chemistry and physics who joined our own Laureate and Ohio State Professor Ken Wilson at the 50th International Symposium on Molecular Spectroscopy. It was fortunate that I was out of the country during that meeting. I can't imagine what I could have said to that impressive gathering!

A number of our students and faculty are on the road this summer. Seventy-one members of our Men's Glee Club are touring southern England and Wales to participate again -- as they did four years ago -- in international choral competition. The last time they went, they were the 1990 Choir of the World. As you know, they won that competition, and I know they will represent us very well indeed.

Athletic Director Andy Geiger and several of his staff and coaches have toured the state, meeting the public and promoting interest in the Ohio State sports program. Next week, I will again hit the road on one of my State Tours that I thoroughly enjoy, this time visiting northwestern Ohio.

June saw the presentation of the Distinguished Staff Awards to twelve honorees who have exceeded the norm and excelled in their service to students, faculty, and staff colleagues. Two Ohio State faculty received Sloan Fellowships in June. Assistant Professor of Physics Klaus Hinscheid received this prestigious grant to continue his study of elementary particles. Assistant Professor of Mathematics Ilya Zakharevich

PRESIDENT'S REPORT (contd)

President Gee: (contd)

will use his grant to study unpredictability -- to explain what is going on when you do not expect something to happen, and it does. Well I think that, in this instance, I probably should have consulted him a little earlier myself.

You have on the agenda today the naming of the Law Building for one of this university's great friends and a very distinguished attorney, John Drinko. Mr. Drinko is committed to quality legal education and has, through his leadership and generosity, advanced the reputation of Ohio State's law school. It is, indeed, appropriate that we honor Mr. Drinko in this manner.

This month, the dean of the College of Optometry, Dick Hill, is stepping down from his leadership role in the college. I know that this Board recognizes the enormously effective job that Dick has done for the college and as an academic leader across the institution.

I will just add parenthetically, another individual who has stepped down -- a very, very key member of my team and one of my closest and dearest friends -- Herb Asher. As many of you know, Herb has retired. We will be hopefully attracting Herb back on a voluntary basis. We can't lose that insight and energy that Herb has. But, nonetheless, through our early retirement programs -- though effective in terms of fiscal resources of the institution -- we have lost some extremely extraordinarily talented people and they will be very much missed. I wish I could name all those many people, but just as two examples, Dick Hill and Herb Asher.

Today, I am very pleased to announce that Professor Glen Hoffsis is being recommended as dean of the College of Veterinary Medicine. I was delighted when the search committee came forward with Glen's name, as he has proven to be an extraordinarily capable leader for the college as Acting Dean. This is an important time for the college as academic programs have been reorganized and the significant new equine research and treatment facility is underway. I am confident of Glen's continued strong leadership.

Also, today we are most fortunate to have attracted to the deanship of our College of Medicine one of this nation's most distinguished leaders in academic medicine and health science activities. I am delighted to announce that Dr. Bernadine Healy has accepted the position of Dean of Ohio State's College of Medicine, and a recommendation on this appointment will be coming to this Board later today. As you all know, Dr. Healy has led the National Institutes of Health and been a national spokesperson on health issues. She is an accomplished practitioner and scholar whose extensive leadership experience will give strong direction to the college as we enter the next century.

I am delighted about both of these appointments and look forward to welcoming both of them as colleagues to this institution.

Mr. Chairman, that concludes my report and I thank you, again, for your kind words.

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PERSONNEL COMMITTEE REPORT

Ambassador Wolf:

Ladies and gentlemen, at this meeting it is customary to review and recommend the President's salary for the coming year. So I would like to give you a report of the Personnel Committee's action regarding suggestions and recommendations for President Gee's salary for the coming year.

As you know, the Board of Trustees had Dr. Peter McGrath, President of the National Association of State Universities and Land Grant Colleges, conduct an extensive fifth-year evaluation of President Gee's activities and performance. The evaluation, I'm saying to you, was absolutely remarkable -- it might have been written by President Gee, I don't know -- but, it indicated that the University has had a remarkable run of effective leadership under Gordon Gee these past five years, certainly because of "his integrity, his vision and his high energy."

The Board of Trustees here certainly appreciates President Gee's dedication and hard work. He has guided this University through some of the most difficult financial periods and he has seized every opportunity to make this University a stronger institution. He has developed wonderful working relationships with our students, faculty, staff, alumni, and public officials and the Board is hereby recommending that President Gee's salary be increased to \$220,000 per year.

I will say to you, that this is over the objection and resistance of President Gee. I tried to talk to him about financial remuneration during this recent critical period and he refused to talk to me about any salary, so this is probably coming as a surprise to him. The Trustees would have recommended an even higher figure, but Dr. Gee refused to consider it. So I table that as a motion from the Personnel Committee. Is there a second?

Upon motion of Ambassador Wolf, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Ambassador Wolf.

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PRESENTATION ON INSTRUCTIONAL TECHNOLOGY

Ambassador Wolf:

Ladies and gentlemen, this morning we are going to hear and see a presentation on instructional technology here at the University. We are pleased to have Provost Sisson here with us and he will conduct this exploration. Provost Sisson --

Provost Sisson:

Let's get on with the show! If I might invite the members of the Board to have seats out in the audience, so you'll be able to see with greater acuity the things that are going to be played.

Good morning all. Learning technologies do change, though some have suggested they have changed insufficiently over the last half millennia. But today an extraordinary invention in telecommunications and the technologies of the electronic-age provide opportunities for advancement in instruction and in discovery that was the stuff of science fiction not so long ago.

PRESENTATION ON INSTRUCTIONAL TECHNOLOGY (contd)

Provost Sisson: (contd)

While initially rather crude, the learning technologies of this new age are rapidly becoming more refined and can be important agents in improving the quality and efficiency in much of what we do. They provide accessibility, reaching students in a more flexible and efficient way in particular courses. And in more and more cases, we will see collaborative programs through distance learning -- accessibility in yet another way.

Students can have access to materials both written and visual that were inaccessible before, they now provide versatility. Ideas and objects of study can be virtually placed in virtual context, virtually. Whether in the study of language, the cultural context of art and performance, or biological ecology and environmental change. New technologies enable versatility in substitutions, in particular, experimental material used in the past -- whether organic or inorganic -- can now be replicated so that these objects in simulated three-dimensional space can be reconstructed after experimental use, made whole again. An alternative cut at that problem, in a manner of surgically speaking. They also enable versatile, self-generated, and cooperative learning through self-paced modes, as well as access to learning resources in rhythms that can better fit the student.

In all of these, the role of the instructor remains critical, but also can become more versatile whether as a guide, resource, motivator, mentor, challenger, or intellectual leader. Much education in these medias will be at the introductory and intermediate levels. Those simulations in some fields hold great potential for discovery and advanced instruction.

A number of universities are making advances in these areas as are our competitors without. The universities of the CIC (Committee on Institutional Cooperation), the Provostial Association of the Big Ten, plus the University of Chicago are no exception. Indeed, in order to minimize duplication and to maximize cooperative planning and collaboration, the provosts of the CIC, a little over a year ago, formed a task force on learning technologies. The task force surveyed the state of these technologies at our member institutions and recently sponsored a symposium that brought a dozen or more key campus leaders from each school to the University of Illinois for intensive discussions. Each school brought examples of their current technology initiatives to share with peers -- some of which we took are on display outside of the room here and I invite you to take advantage of some of those exciting things.

That symposium yielded a set of recommendations for the development of shared instructional programs for simultaneous, electronic delivery to multiple CIC campuses. Ohio State is participating in shared programs with the University of Illinois in military history and with the Universities of Michigan, Minnesota, and Wisconsin in political science. Another recommendation is the development of shared materials for high-demand language instruction. Ohio State has been chosen to take the lead in this initiative. A subcommittee of the CIC, the provosts of Illinois, Wisconsin, and Ohio State -- that is me -- have now been charged by our colleagues to define the next phase of collaboration and cooperation among our universities in the development and sharing of teaching and learning technologies, and joint programmatic development.

Today we want to share with you selections from a menu of learning technologies developed right here at Ohio State. Dr. Kermit Hall, Dean of the College of Humanities, will highlight a number of the current technology initiatives in several of

PRESENTATION ON INSTRUCTIONAL TECHNOLOGY (contd)

Provost Sisson: (contd)

our colleges, followed by colleagues who will give you some glimpses into our future.
Kermit --

Dean Kermit Hall: [Computer Presentation]

Nothing like a dramatic introduction. Good morning, I am Kermit Hall, Dean of the College of Humanities. I am delighted to have this opportunity to share with you some of the exciting developments involving learning technologies not only in my College, but in the University as a whole. My goal this morning is simple, to give you an idea of how we use technology in our classrooms today. Bob Arnold and Charlie Bender will provide you with a vision of what can and should be at Ohio State in the future.

Today you will see examples from language instruction, art and culture, and anatomy. These examples are designed to give you a sense of the variety of ways teaching technologies are used at Ohio State, but what follows is merely a sampler. It is meant to wet your appetite. We are doing exciting things, for example in distance learning through the Department of Communication and in the College of Medicine. Examples of these and other kinds of learning technologies will be available to you after the meeting just outside the auditorium. Take a minute and graze in our electronic pasture and talk with our faculty and staff about what they are up to. They are available to help you literally get plugged in.

Now this presentation will emphasize four themes about learning technology presently in use at Ohio State. First, it allows students to be active learners rather than passive receivers of knowledge. They can become immersed in the materials in ways not previously possible. They can become virtually part of the nation's culture, hear the ideas that drive famous artists and politicians, and get inside the human body.

Second, our present technology permits students to develop their skills on an individualized, self-paced basis. Students have the opportunity to practice and repeat material until they master it -- qualities that make this technology appropriate for both introductory, as well as advanced instruction.

Third, the technology of today and tomorrow is not intended to replace faculty. To the contrary, it is designed to enhance what faculty can do. Few issues in higher education today raise greater concern than the quality of teaching. Indeed, at times critics are inclined to take Shakespeare's famous line from Henry VII, "The first thing we do is kill all the lawyers" and apply it to professors. But in contemplating such a solution, recall what H.L. Minkin once said about challenges as daunting as teaching our students. "For every complex problem," Minkin observed, "there is a simple solution and it is usually wrong."

Fourth, as proud as we are of what we have done, we also need to remind ourselves that we are at the beginning of a revolution. To stay competitive in the world of learning technology, any sense of complacency must be tempered with the knowledge that today's newspapers are used to wrap tomorrow's fishes. Now let's get on with your instruction in language, arts and culture, and anatomy.

PRESENTATION ON INSTRUCTIONAL TECHNOLOGY (contd)

Dean Hall: (contd)

Think back to when you learned a language, you used a combination of text and audio tape. This approach was certainly sound enough for its time, but new technology allows us to make active learners of our students. It also means that students can stay on task because the language materials and all related supporting elements are readily accessible.

Let's explore Arabic songs -- a section from the Arabic individualized language course developed by Professor Mahdi Alosch here at Ohio State. A homework assignment with this program asks you to listen to the song, try to understand what the artist is saying, and answer open-ended questions. Then, at the touch of a button, you can access a dictionary or a grammar reference. Access to these tools, plus the ability to control the pace at which you go through the material are what instructional technology is all about.

Here the singer is talking about his love for a woman, but the meaning the student must tease out of the text is that the woman represents his homeland, Iraq. A virtual tour of the City of Baghdad is included to provide a cultural back-drop for studying the song and learning the language. The program asks you to identify the country and city, and then you are taken at your own speed on a tour of the City of Baghdad.

Now this approach adds a cultural text in geographical reference to the supporting materials already provided through the dictionary and grammatical references. Through technology, we have not only strengthened the pedagogical process, but broadened significantly the students' learning horizon.

To check your own understanding of the song's meaning, a section of multiple-choice questions is included. If you choose an incorrect answer, you are returned to the original text. You are then asked to go back to the text, review both the song and the related material, and make another choice. The program immediately tells you that you are correct.

The last two tasks ask you to type in English what you remembered about the song and what you learned about the country and city presented. This information is invaluable in helping the professor evaluate your strengths, as well as your weaknesses.

As we have seen in Arabic songs, working with non-print materials gives students an opportunity to learn much more than just the grammatical components of the language as important as those are. Practice with real songs not only improve students' listening comprehension, but it also introduces them to the culture in a way not possible with textbooks or rehearsed language tapes. Computers in the end then are an excellent way of delivering materials because a mountain of information can be made available almost instantaneously to the student.

Japanese is another area of language instruction where technology brings different audio and video materials together to foster active student learning. One important aspect of learning spoken Japanese is to know what words to use based on the context. Professor Mari Noda of Ohio State employs a program to enhance listening comprehension and speaking skills which covers a number of commonly encountered context.

PRESENTATION ON INSTRUCTIONAL TECHNOLOGY (contd)

Dean Hall: (contd)

Here at the main menu we see a variety of conversational settings. Let's take shopping as an example from this menu. In the program, you make a selection to listen to a conversation between speakers and then react to questions in situations based on what you learned. In many of the activities, you assume a speaking role and interact with your computer counterpart in a practice conversation such as this one.

The use of technology in this way gives you the ability to ask native speakers, "could you please repeat that?," as many times as you need to understand what was said. However, even more important technology puts you in the middle of the Japanese culture so that you can experience what it is like to go shopping in a Japanese store. You become a participant learner and you have an understanding of the language beyond just knowing the present subjunctive of a particular verb.

Now as a student of the College of Arts, a course about contemporary art and music, Susan Meyers takes you through American cultural forms from World War II to the present. When studying the 1960's, for example, the class will talk about social commentary as an important theme of the time and the role played by the arts in fostering that commentary. You examine photography, sculptures, and paintings as vehicles for expressing views about the Vietnam War. This approach allows the student and the teacher to integrate different media forms. The result is a rich portrayal of how one facet of public opinion influenced that War.

Multimedia technology also allows the teacher to give the student insight into the purposes of the artist. Take this picture of the Vietnam Memorial. What do you understand of the Memorial by looking at it? Wouldn't it be helpful to hear Mya Lynn, the designer of the Memorial, address this question of understanding from her perspective? Let's listen and find out.

Now let me shift your attention to another area of learning at Ohio State: the teaching of anatomy. Multimedia technology married with the computer's power to simulate, gives more than 700 students a year, in our Allied Health and Medicine Programs, a vivid demonstration and introduction to anatomy. However, instead of dissecting animals or cadavers, the computer provides the experience without the sacrifice. In anatomy, computer simulations of cadaver labs help students learn the structure and system of the body in an efficient manner.

The program, AnatLab, developed by Professor Julia Guy, takes students through drawings, photographs, and video clips to help them learn the course content. Now in this example about the muscles of the leg and foot, you learn physical structures and clinical terms as you go. Here you see a screen that sketches the three muscle groups you will study in this lesson with relevant vocabulary defined. As you continue through the lesson, you can dissect the leg as you see here on the screen. Moving further, you can learn the names of additional leg structures and then click the clinical terms to hear how they are pronounced. At certain points in the program, you can go through a demonstration like this one which points to a particular muscle.

All of the examples you have just seen are that -- examples of the technological revolution that is sweeping over not only Ohio State, but higher education generally and not just in this state and nation, but in the world. This learning revolution is driven not by the technology, but by the simple fact that the technology helps us do some things better than we have been able to do them previously; we make active learners of our students; we allow them to grow intellectually on an individualized

PRESENTATION ON INSTRUCTIONAL TECHNOLOGY (contd)

Dean Hall: (contd)

and self-paced basis; and we give the faculty the opportunity to be even better teachers of those students.

Learning technologies are part of an on-going pedagogical revolution, one in which what seemed impossible a few years ago is now routine. That same process of making the exceptional commonplace will be going on for the foreseeable future. If we manage that process correctly, we will not only fashion better students and more creative professors, but we will make Ohio State a more attractive university for the best of both.

As these examples indicate, we are fortunate to have faculty and staff that have pushed us to the edges of the revolution in learning. But as Bob and Charlie will shortly suggest, in the fiercely competitive world of higher education and technological development, we can not afford to rest on our laurels. Because if we do, we will run the risk of becoming so many fishes wrapped up in our own old newspapers.

Thank you.

Dr. Robert Arnold: [Computer Presentation]

Morning. There are fifty-three multimedia classrooms on our campus, each equipped with audio/video projection and computer management of text, audio, and video. These classrooms range in size from 30 to 700 seats. In addition, there are twelve computing labs outfitted with computer desks that are suitable for multimedia teaching -- each has 30 seats. This means that today we have about 6,000 seats available in multimedia classrooms or labs. We are projecting another 1,000 by the beginning of Autumn Quarter. These 7,000 seats are about 25 percent of the available seats that we have in classrooms and labs. Sixteen of our 20 largest lecture halls are now so equipped. The other four soon will be.

The next step will be the centralization of media distribution to these rooms. We will begin by linking the 20 largest lecture halls to a central media distribution center that will deliver all media electronically. Faculty within these rooms will be able to access slides, videotapes, films, audio CD's, and network and cable television, as well as computer prepared courseware with a device similar to the remote control that you all use for a T.V. or a VCR. This system will be designed specifically for Ohio State's needs by a leading company in the development of fully integrated multimedia systems. It will be designed in such a way that at some point in the near future, virtually every appropriate classroom on campus will be linked to our media center and all media will be transported electronically.

In order to help faculty develop such materials, Academic Technology Services has a facility that provides instruction and demonstration, and courseware authoring; gives faculty support and design consultation; has a multimedia lab for testing and experimentation; and has state-of-the-art production services, including a CD mastering facility. They will soon announce a grant program that will provide funding to faculty who want to develop such materials.

In addition, an innovative center has been developed by the College of the Arts. The Advanced Computing Center for the Arts and Design has been successful in developing one of the 22 new media centers nationally. The Emerging Technology Studio is where high-end, state-of-the-art interactive multimedia are developed, demonstrated, produced, and evaluated. We expect the Center to provide leadership

PRESENTATION ON INSTRUCTIONAL TECHNOLOGY (contd)

Dr. Arnold: (contd)

for the entire University and we have invested the Provost's Academic Enrichment Funds in its start-up and continuing operation.

But this is only the beginning, because as these materials become available for use in the classroom, they also have the potential to be made available to every computer on this campus and the Extended Campuses, as well as every computer linked to the University network through Homenet. Thus, any student with a computer, whether a University machine in a computing lab or a student-owned computer in a dorm or apartment will soon be able to access course material like you have just seen -- before a class to prepare and after class to review and study.

Imagine this at some time in the future, the person teaching Arts 160 will have all the course material available for computer access. During the fourth lecture on Pop Art, 20 slides of work by Andy Warhol and 20 slides of work by Roy Lichtenstein are discussed. In the future, any student in that course, from a home computer or a lab, will be able to see those 40 slides and the lecture text before coming to that lecture and will be able to review the slides and text after the lecture and at home, 24-hours-a-day whenever it is convenient.

But it goes beyond that. Let's say the material on Warhol and Lichtenstein has peaked an interest in the student, he or she then will be able to go much deeper. Another 100 slides of Warhol's and Lichtenstein's work, video interviews with the artists, art critics talking and writing about their work, biographical material, and a journey on the World-Wide Web to the Warhol Museum in Pittsburgh, as well as other museums around the world with Warhol and Lichtenstein works in their collections. We will then provide not just information on these artists, but create a dialog between students and the instructor who both have access to information that will emphasize understanding of the information rather than just the information itself.

Teaching will change in ways that we cannot even imagine at this point, but what we know now is that it will be richer, deeper, and far more potent than it presently is. This example from the Arts has parallels in almost all the other disciplines and, of course, as Kermit has shown, goes well beyond the materials presented in traditional lectures.

Thank you.

Dr. Charles Bender: [Computer Presentation]

After yesterday, I changed my title. I got involved in thinking about instructional technology about six months ago when Bob asked me to take a very close look at what we were doing, what other schools were doing, and so we did quite an assessment. We looked at Michigan, we looked at the Big Ten, and we even looked at the University of California -- Cal State looks pretty good, too. We did quite a bit of work with Ohio State and that is what you have heard from Dean Hall. We have planned faculty upgrades, expanded current activities, and we have some pilot projects in mind for next year. My job, I guess, was the vision for the future.

Why should OSU spend money on empowering instructional technology? I think it: enhances student learning; improves faculty teaching; develops a useful research agenda; and, finally, attracts better and more students and faculty.

PRESENTATION ON INSTRUCTIONAL TECHNOLOGY (contd)

Dr. Bender: (contd)

Why now? We have new educational demands; we have maturing technologies that are right and ready to use today; we have a changing student pipeline; we are becoming a network society; we are competing now with information; we have the opportunity; and, finally, we have to compete.

The new educational demands talk more to not just traditional literacy, but have to include: computer literacy, media literacy, network literacy, and, in the central point, information literacy. Maturing technologies -- we have moved from print and software through multimedia, merged multimedia, entertainment technology, and, finally, communications technology.

Our changing student pipeline reflects fewer numbers of students as sophisticated users of technology. We have a group that comes every year to the Ohio Supercomputer Center, it is a program that we have run for six years. There are about 15 kids from junior and senior high schools that learn not just supercomputing, but how to compute in collections of groups of three and four as a research group would.

What is really important to us here in this room is that we have had 120 graduates. We have an active alumni group of 67 and 15 of them are going to OSU. Their needs are different today and in the future. Today they want to work at home. We have to provide them that kind of environment. Today they want to learn at 2:00 in the morning. We have to provide that kind of environment. Tomorrow they are going to have to learn almost anything, anytime, anywhere to compete for jobs and whatever.

We are becoming a network technology. Networking just for entertainment is an estimated \$400 billion business today and it is expanding very, very rapidly. The growth of the Internet is doubling every year. You have heard about the Global Information Infrastructure, it is connected to the National Information Infrastructure, which is connected to the Ohio Information Infrastructure -- we call that ORNET, something that we started -- which is connected to the greater Columbus Freenet -- which is something that we started -- which, of course, is connected to Sonnet, and then reaches out to our students, faculty, and staff through Homenet.

You have heard a lot about K-12 initiatives "wiring the state." We will be spending \$95 million connecting up our K-12 classrooms. We are not the only state, we are not in front, but we are doing it. So the network is really becoming very pervasive.

You hear about TeleHealth -- that is my term -- other people call it TeleMedicine. This shows the virtual hospital at the University of Iowa, where people can -- using the Internet -- find out information about themselves, as well as different kinds of medical problems.

The home is becoming a workplace, I have five machines at home -- some of them even work. We are getting new terms introduced into our living, "Edutainment." You know, it is interesting to watch your kid read on a CD ROM in front of you and learn probably quicker than I did.

So the stage is really set. We are beginning to compete over that Internet with information. As I said, the growth of the Internet is doubling every year and it is not doubling because of higher education, businesses are jumping on the Internet. For example, this is something I pulled off the Net yesterday. If you would like to buy a

PRESENTATION ON INSTRUCTIONAL TECHNOLOGY (contd)

Dr. Bender: (contd)

lobster from Nova Scotia, you can order it over the Internet. The whole point is that you can access and look at catalogs over the Internet today.

In the Boston area, Internet growth is growing at a factor of four. On the peninsula in California, it is growing at a factor of about four. In Ohio itself, a factor of three. So people are jumping on the Net for purposes, industrial purposes, and economical purposes. Electronic data exchange is creating a global trade. Our ability to talk without understanding peoples' languages. There is a whole group in California called, "CommerceNet" that are trying to understand how this is all going to be put together, as well as to the trade point here in Columbus.

Information is becoming a commodity and that is what the bottom slide speaks to. Codified information and knowledge are replacing capital and energy as a primary transformation -- transforming economic resource. That is a change.

People are talking about information warfare. When we were in the energy crisis, all of a sudden the intelligence community started thinking more about energy rather than Soviet bombs. That was driven by John Doitch. He happens to run the CIA today, so I think you are going to see quite a bit more in that realm. The idea of an I-bomb was introduced on the third wave in 1970.

We have an opportunity and it is called cooperation. The College of Education has been working very hard -- and we have moved some people in there -- but think about different teaching paradigms. Teaching paradigms which might include learning by investigation rather than by rote memory and repetition. The College of the Arts, you have already heard -- ACAT -- has developed some of the best materials that are available both on CD ROM, as well as over the Internet. You have ATS and it provides multimedia design and tool support.

So you have all the ingredients: you have the guys that understand what it should be; you have the people that can design those kinds of activities; you have the support in ATS; and, of course, we have OSU for the content. All the colleges and departments can participate in developing courseware that could be available not just to our students, but hopefully to other students around the world and around the country.

So we are moving. We are currently developing an academic computing-like plan with the help of students, faculty, and staff. I have been asked to develop a faculty modernization and utilization plan for capital equipment both from the state, as well as other places. And, finally, we would like to develop a University involvement and commitment very much like we did for computing. Thank you.

Provost Sisson:

Mr. Chairman, that concludes the show -- at least the show on learning technologies. I am sure that anyone here would be prepared to answer questions, but in the interest of time, perhaps the Board would want to move on to the next item on the agenda. We will have opportunities to discuss these issues. I know a number of the members of the Board are very, very interested in this as we proceed, but we are at your disposal.

PRESENTATION ON INSTRUCTIONAL TECHNOLOGY (contd)

Ambassador Wolf:

I think as long as we are seated, we will move on to Vice President Janet Pichette's presentation.

Provost Sisson:

Very good.

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PRESENTATION ON THE UNIVERSITY'S MASTER PLAN

Ms. Pichette:

The objective for today's presentation is to relay the main concept of the draft that we have right now for the overall University Master Plan Recommendations. You received a document last week called, "A Framework for Change and Improvements: The Update of the Campus Master Plan" and we are pleased to give you a synopsis today of these recommendations.

This plan, we believe, will truly give you the framework that the Board has been seeking to guide us in our future decision making. This long-range plan will allow OSU to achieve the true excellence it deserves. It is anticipated that once you have had more time to digest this material and we have had a much more detailed discussion, we will incorporate all of your comments into the Master Plan and then we will proceed with the comprehensive district plans.

At this time, I would like to ask Jill Morelli, University Architect, to proceed with the presentation. She will be introducing some members from IMPACT -- the Interim Master Planning Committee -- who have been working very diligently on this over the last year. Jill --

Ms. Jill Morelli: [Slide Presentation]

Thank you, Janet, and I want to thank the Board of Trustees for the opportunity to present this very exciting project to you today.

For nearly two years, the development of the Master Plan at Ohio State University has been an ongoing group of the Interim Master Planning Advisory Committee or IMPACT. IMPACT represents a truly collaborative effort which is led by Paul Young and Karen Bokor -- please stand and be recognized, thank you. Lead members of the Committee include: Eric Kunz, with the Office of Budget and Space Planning; Jim Stevens, with the Office of Physical Facilities; Alayne Parson, with the Office of Academic Affairs; Jean Hansford, Senior Campus Planner; and myself, with the Office of University Architect and Physical Planning. At least 20 other persons were actively involved with the seven work groups, which included students and faculty members. In addition, input was solicited from the Campus community through two open forums and also numerous presentations to the Senate committees, as well as other administrative groups.

But what exactly is Campus Master Planning? Campus Master Planning is an integral part of the University planning. It is not a separate and isolated activity that is accomplished only by physical planners and architects. It is an ongoing process. It does not end with the construction of a facility. It is a tool to reinforce the sense

PRESENTATION ON THE UNIVERSITY'S MASTER PLAN (contd)

Ms. Morelli: (contd)

of academic community, support the learning process and enhance the sense of heritage and tradition, and it is the creation and improvement of campus spaces through the siting and designing of buildings and landscape.

It is also important to know what Campus Planning will and will not do. Campus Master Planning will proactively anticipate long-range needs. It will guide currently identified needs and provide pertinent and timely campus-related information for making the best University decisions at all levels. However, it is also important to know what a Campus Master Plan won't do. It won't set academic priorities, it won't provide specific answers to specific questions, and it won't make decisions for us. These activities will always remain with and depend upon the collective judgement of individuals familiar with specific planning issues involved.

In January of this year, we selected the team of Sasaki Associates and Michael Dennis Associates with the local affiliate of Moody/Nolan to assist us in preparing the campus plan. Today we have with us representing the consultants: Ken Bassett and Perry Chapman of Sasaki; Eric Thorkelson of Michael Dennis and Associates; and Bob Larimer representing Moody/Nolan our local affiliate. This Sasaki-Dennis Team has been instrumental in focusing our priorities, providing us with the perspective of neutral observers and visionaries, and have identified resources that we who live here often overlook and underappreciate because of too frequent exposure.

For example, Ohio State has a compact, walkable central campus where the academic and living environment of the University is centered. Where else in the world can we find health sciences, agriculture, law, business, education, engineering, veterinary medicine, as well as the arts and sciences in such close proximity to campus. There are memorable campus spaces that link and define diverse groups of buildings. There is a vibrant blending of the campus with the surrounding urban fabric and the legacy of agriculture fields and natural resource areas sustain the University's land grant heritage.

The consultant team has also identified two past development trends that have guided growth in the last 30-50 years. The average annual growth of building area at Ohio State has been about one percent per year. Despite that now the University is projecting little or no increase in student population, the number of projects presently in planning, design, and construction, and the new emphasis in research suggests that this historical rate will, in fact, continue.

Additionally, the development in the past was constructed primarily in the Midwest and West Campus regions, in a low density, suburban-like type of construction. If today we were to apply these two trends to future campus construction, that is a one percent growth at this same low density, all available land on the existing Columbus campus could be consumed in 10 to 15 years. This map of the existing campus right now illustrates what a large resource that is.

To illustrate this point in the most dramatic fashion, the Master Planning Team prepared a fantasy plan of our campus at this suburban low density. In contrast, there is a second fantasy plan with a higher more urban density. Which is the better legacy to leave? We believe that the most important recommendation of the Campus Master Plan of the Sasaki-Dennis Team is that in order to maintain this walkable campus that we hold so precious, to meet the estimated future needs of growth that we will in fact see, and to preserve irreplaceable green, open spaces, the University must, in fact, make a commitment to development at the densities recommended.

PRESENTATION ON THE UNIVERSITY'S MASTER PLAN (contd)

Ms. Morelli: (contd)

The urban densities that the Master Plan has recommended are similar to the North Campus, rather than the high-rises of the medical campuses or downtown. Typical characteristics would be buildings of three to four stories, which create outdoor spaces with the characteristics of rooms.

The 1995 plan that we are submitting today has five components that I will be describing to you. First is the statement of University context which relates the 1995 plan to the University's mission, describes the assumptions upon which the planning process was based, and outlines the key historical decisions that have shaped the campus that we have today -- such as this map of the 1962 Campus Master Plan.

Second is the long-range conceptual plan. A picture of what the campus should be in 30 to 50 years. This conceptual plan has five primary objectives that guide future campus development. We must conserve our finite land resources by defining and protecting a green reserve of linked open spaces. We must develop an academic research core at a relatively high urban density. A key to this development is a commitment to structured parking, as well as instituting aggressive methods for reducing parking demands on campus.

Unifying and integrating the future campus development is a responsibility that we must assume which would create civic structures of boulevards, streets, bicycle paths, and pedestrian ways, and would also define development zones with designated land use and density ranges. It must establish planning and design principles which reflect long-range commitment to improving the quality of the campus environment. Strengthening the linkages to our community by developing mutually supported boundaries and campus gateways. Something that perhaps OSU has not always done well.

Third is the district plan for the academic core in the north zone. This area between High Street, Route 315, Lane Avenue and West Twelfth, supports a rich blending of academic, residential, social, and recreational functions. The primary objectives of the district plan are to identify infill and future development sites for new projects as shown here in red. It also will establish the framework of streets, major walks, open spaces, and landscape fabric -- a civic structure, if you will, that will draw the academic core zone together and set the terms for siting new facilities. And also to reinforce the role of Lane Avenue as a principal regional approach to the campus from Route 315, making it a great boulevard with a continuous campus green way. Fourth is the neighborhood plan for the North Campus. This is a prototype for a series of neighborhood plans that will eventually include all areas of the campus where detailed guidelines for building placement, massing, site improvement, and landscaping need to be delineated. This area was selected for a more detailed study because of the considerable amount of new construction, renovation, demolition, and replacements that will likely occur here in the next 10 to 15 years.

Principle recommendations include street and quad landscape upgrades to enhance stomatic coherence and improve pedestrian environment. As an example, these are views of our present Eighteenth Avenue, which is presently being redesigned as a pedestrian pathway.

Principal building entrances and other civic spaces need to be carefully defined. New building sites, new building frontage lines, and building entrance locations must be located and major streets in the area -- Seventeenth, Eighteenth, and Nineteenth Avenues -- will be landscaped to reinforce the sense of the American street.

PRESENTATION ON THE UNIVERSITY'S MASTER PLAN (contd)

Ms. Morelli: (contd)

However, Seventeenth and Nineteenth Avenues will serve vehicular traffic, while Eighteenth Avenue will become our primary pedestrian spine in the North Campus area.

The north/south pedestrian circulation will be enhanced and improved pathways, continuity of open spaces -- as illustrated here in Smith Plaza -- and future parking structures will be constructed with ground floor frontage for people-occupied spaces, rather than vehicles.

A fifth component response to that charge is to make this plan a dynamic working tool that shapes campus development. These principles, policies, and guidelines are designed to make this plan a living document by providing operating procedures for reviewing projects and recommendations. Design review procedures will be implemented which will guide the course of the University's own development on a project by project basis. In truly beautiful spaces such as the Oval, landscape and architecture coexist in a symbiotic relationship; however, this relationship is one that can only be built over time and with a very clear vision.

Our goal in preparing this 1995 Master Plan is to provide a decision-making framework that will give positive guidance to a wide-range of users, but, ultimately, it must provide flexibility without randomness and provide form without rigidity. I believe that this Master Plan can do exactly that.

What will our campus look like in 30 to 50 years? We don't know specifically what it will look like, but you will know that you are at Ohio State. The elements of what makes this campus great in 1995 will still be there -- not as museum pieces, but because people consider them important enough to be utilized and cherished, and there will be new sacred spaces and new buildings to define them with the plan that we are implementing. One of the basic precepts of any new project on this campus is that we are truly building a community for the future generations of students who will come to Ohio State.

What we are presenting to you today is a preliminary Master Plan draft for your comments and recommendations. We appreciate any and all of your comments. Over the next two months as the document is finalized, our goal is to bring it to you sometime in the fall for final approval.

We thank you for your time and I will be happy to answer any questions that you may have. I would also like to particularly thank four individuals who helped me put this program together: Paul Young, Karen Bokor, Lari Seeger, and Ayman Ishmail. Thank you all very much, I appreciate it.

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UPDATE ON THE RESEARCH PARK

Dr. Edward Hayes:

Over the past several months, the Research Park Advisory Committee, along with members from the city and state government, the community, current Research Park tenants, members of the faculty, and the University administration, has been working with an external consultant, the Research Park Consortium Group, to develop the strategic action plan for further development of The Ohio State University Research Park.

UPDATE ON THE RESEARCH PARK (contd)

Dr. Hayes: (contd)

Today, I will be providing you with an update on these planning activities and setting forth the context and time line for the next steps in the development of The Ohio State University Research Park. I want to emphasize that we are talking about a university-focused research park, as opposed to a commercial research park. University-focused in that it supports the academic programs of the University.

You have just heard a clear, precise presentation on the major elements that are under consideration for the new Campus Master Plan. The planning for the Research Park can be viewed within the context of the Campus Master Plan as a district planning effort for the development of zone one -- which if you go back to your book is in volume one, page 32 of the draft summary report.

There are two specific conclusions from the Research Park Advisory Committee that I want to call to your attention this morning. The first is that the Research Park should be expanded and enhanced in order to further develop in Central Ohio knowledge-based and technology-based companies that capitalize on the business strengths of the community in the innovations of the faculty, students, and staff of the University. The second conclusion is that it would be important to the future of the University, our educational research activities, to the State of Ohio, and the communities of Central Ohio to have a successful Research Park at the main campus of The Ohio State University.

The external consultants that worked with the Advisory Committee were very specific in their recommendations to the University on steps that need to be taken to expand and enhance the Research Park. These include the following: 1) the Research Park should be managed by an affiliated not-for-profit corporation; 2) the University must address and resolve the space and land use issues regarding West Campus; 3) the University needs to clarify the terms and conditions under which the University will make land available for the Research Park; 4) the University should partner with the city, county, and state, as well as the private business sectors in the future development of the Research Park; and 5) there needs to be predicable commitments from all the partners to the start-up capitalization and operating expenses of the expanded Research Park activity.

Of course, there is much more information in the analysis in the consultant's report dealing with the successful operation of comparable university research parks. However, after you digest all of the analysis the basic message is clear, Ohio State can have a very successful Research Park, but we have some important homework to do with our potential partners before we will be ready to take the next steps in the development of the Research Park.

So the take home-message that I want to leave you with today is that while we have completed this first phase in our planning efforts, much remains to be accomplished before we can bring before you an action plan for discussion and approval. In order to capitalize on the momentum that has been built-up in this first phase of our planning effort we will be establishing a task force to develop the particulars for the operation of the not-for-profit organization and its interaction with the University.

The task force shall consist of the Vice President for Research, the Senior Vice President and Chief Information Officer, a representative of the Board of Trustees, a representative from Legal Affairs, representatives from the city, state, and county, plus representatives from the business community. This task force will take the lead in addressing recommendations of the external consultant and would develop and propose an operating budget for the Research Park office for the first two years of

UPDATE ON THE RESEARCH PARK (contd)

Dr. Hayes: (contd)

the project. The goal is to have a detailed Research Park plan ready for your consideration in the fall.

My hope is that this gives you an appropriate overview of where we stand now in our plans, and I would be happy to respond to any questions that you might have at this point. Thank you.

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HOSPITALS BOARD REPORT

Mr. Skestos:

The Professional Affairs/Education/Research Committee and the Executive Committee of the Hospitals Board met on June 29, 1995. The Professional Affairs Committee received the annual evaluation summary of quality activities. The formal results of the unannounced inspection on May 17, 1995 by the Joint Commission of Healthcare Organizations was received with a positive report of "no recommendations."

The Executive Committee discussed the development of a primary care network. This discussion included a presentation by the new Chief of Service for the Department of Family Medicine, Dr. Glen Aukerman. Additional reports were presented on the economics and protocols of practice acquisitions and the establishment of protocols and funding distribution formulas for primary care physician recruitment. The Committee also recognized and approved a resolution in the name of Marie Gallagher, Administrative Assistant, for her dedication and service to The Ohio State University Hospitals Board. That completes my report.

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STUDENT AFFAIRS COMMITTEE REPORT

Mr. Smith:

I would first like to call on Kevin Sheriff, President of the Undergraduate Student Government, who will deliver the student government report. Kevin --

Mr. Kevin Sheriff:

Thank you, Tom. First of all, I need to apologize to Dr. Gee for not having the courage to put my name on that letter. I know that your travels are well documented, I am still not convinced that you were out of the country for as long a time as you were! In all seriousness, I think that I speak on behalf of all the student governments when I say how grateful we are that you are here at Ohio State. As I tell orientation students every night when I speak to them about USG and the Living Gift Program, this is the greatest university on the face of the planet and your staying here demonstrates that. We are all very grateful that you are still here at Ohio State.

President Gee:

That is exactly the way that we rehearsed that, too.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Sheriff:

Right. As some of you may or may not know, summer is a transition time for the student governments. The student governments select their new leaders in the spring and I would like to introduce to you some of the officers.

For USG, I was elected President and I would like to introduce Jenny Nelson, Vice President, and Eric Gallon, Chief of Staff -- one of two. The executives have made almost all of their Cabinet and committee appointments, and the Assembly has elected its new officers. The new Assembly officers are: Speaker, Keir Gumbs; Parliamentarian, Adam Brinegar; and Clerk, Nick Parish.

We have also been very busy organizing our offices. Our Historian, Steven Casburn, is currently comprising a list of all former USG alumni and he is going as far back as 1908 when we had a separate Women's Council and Student Council. USG is also preparing for a summer Association of Big Ten Student Governments Conference in which we will have the opportunity to discuss with other Big Ten student governments our vision for the Big Ten and higher education.

In the coming year, we look forward to working very closely with the student government leaders. We have had an opportunity to meet with them twice already, which is a good sign, and we are much further along than we have been in past years.

I now would like to report to you what is going on with the Council of Graduate Students. They have elected their new leadership as well: President, John Wilhelm; Vice President, Jamie Newmeyer; Secretary, Kathleen Carberry; and Treasurer, Marc Conte.

CGS has scheduled two summer meetings and an executive planning session, as well as a retreat. Additionally, Vice President Newmeyer has been interviewing candidates for committee positions. Finally, there will be an incoming graduate student orientation on September 19, 1995.

IPC really did not have much to report, but in talking to their President, Sean Ruffin, I know that they have been very busy going through stacks and stacks of papers trying to get organized.

So that is the student government report. Thank you very much.

Ambassador Wolf:

Thank you very much.

Mr. Smith:

Thank you, Kevin. It was noted at the June meeting that the Student Affairs Committee has explored the formation of a separate committee to revise the Student Trustee selection process. Consistent with that desire, the Committee has decided upon a group of individuals to begin this undertaking and I would now like to announce a formation of that committee today.

Holly Smith, our other Student Trustee, will chair that committee, and the other members will be: Keir Gumbs, an undergraduate student; Sean Ruffin, who is the President of the Interprofessional Council and also a student at the Law School -- and by the way is also working in Ginny Trethewey's office this summer; Jamie Newmeyer, a graduate student representative; Barbie Tootle, the representative from the

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Smith: (contd)

University administration; David Frantz, the faculty representative; and Ted Celeste, the representative from the Board. This seven-person committee, a majority of whom are students, will begin its work immediately and, hopefully, will submit some proposals for a vision by November 1.

Last month I reported to you that the Committee is engaged in productive discussions regarding ways in which we can improve and strengthen our Committee. Those discussions continued throughout the month of June and will culminate soon with a plan of action for the remainder of the year. We expect that beginning with the next meeting, you will begin to see substantial changes with the way the Committee functions. At the least, you will see the Committee start to consider the student perspective of major policy issues that confront the University.

As if Gordon needed more accolades today, he may not think that he needs them but I am going to add to them. On behalf of Holly and the student government leaders, and the entire student body, let me express to Gordon how thankful we are that he has decided to remain with us for a while longer. Gordon's leadership has been absolutely tremendous for students here at Ohio State. I believe it to honestly be the case that he has never taken a single action here at the University without having the best interest of the students at heart. The results of his leadership prove exactly that from the commitment of improving the quality of education at Ohio State, to renovating and making safer the areas around campus, to simply restoring Ohio State to its rightful place as one of America's foremost public universities.

There are, of course, areas of which Gordon can improve, we won't mention the record against Michigan, but we do expect that he will preside over a Rose Bowl winner and national championship in years to come. Nonetheless, we are 1 and 0 against the State of California and even though it was not a tie, it was still one of our greatest victories ever.

To conclude, many of you have heard Gordon say that universities are very good at taking and not so good at expressing appreciation and thanks. So let me say publicly, Gordon, thank you. You have mine and my fellow students' deepest appreciation for all that you have done and will continue to do. That concludes my report.

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FISCAL AFFAIRS COMMITTEE REPORT

Mr. Shumate:

The four resolutions that I would like to offer this morning for approval are:

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS

Resolution No. 96-2

January - March 1995

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed.

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS (contd)

January - March 1995 (contd)

WHEREAS the Purchasing Policy of The Ohio State University, adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, provides that the President and/or the Vice President for Business and Administration may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists, or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Vice President for Business and Administration has submitted a report on waivers of competitive bidding requirements granted for the period of January - March 1995; and

WHEREAS during the period covered, the Vice President for Business and Administration, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 75 waivers of competitive bidding requirements for annual purchases totaling approximately \$6,211,900.00, as shown on the enclosed exhibit:

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of January - March 1995, is hereby accepted.

(See Appendix I for background information, page 63.)

1995-96 CURRENT FUNDS BUDGET

Resolution No. 96-3

Synopsis: The budget for fiscal year 1995-96 is being submitted for adoption.

WHEREAS the levels of resources have been identified for the first year of the 1995-97 biennium; and

WHEREAS appropriate planning and consultation within the University has been accomplished; and

WHEREAS the President is now prepared to present the 1995-96 budget:

NOW THEREFORE

BE IT RESOLVED, That the University's *Current Funds Budget* for fiscal year 1995-96, as described in the accompanying text and tables, be approved, with authorization for the President to make expenditures within the projected income levels; and

BE IT FURTHER RESOLVED, That the Secretary be instructed to incorporate all supporting documents into the minutes of this meeting, and to file these materials with the official records of this University.

(See Appendix II for the *Current Funds Budget* 1995-96, page 65.)

UNIVERSITY EXPENDITURE POLICIES AND UNIVERSITY TRAVEL POLICIES

Resolution No. 96-4

Synopsis: A University committee has formulated detailed policies on such expenditures as alcohol, employee recognition and business meals, and has revised the travel policies to be in compliance with federal tax regulations.

WHEREAS the University is held to a high level of accountability for its business practices, and, policies and procedures must be in place to ensure that expenditure decisions are consistent with the University's mission, applicable law, and ethical practice; and

WHEREAS these policies have been reviewed by various levels of fiscal personnel and by the President's Executive Committee, and have been found to be appropriate:

NOW THEREFORE

BE IT RESOLVED, That the policies as detailed in the accompanying attachments be accepted and approved, effective July 1, 1995.

(See Appendix III for background information, page 119.)

LEASE OF LAND

Resolution No. 96-5

296-306 WEST LANE AVENUE
COLUMBUS, OHIO

Synopsis: Authorization to Lease the improved real property at 296-306 West Lane Avenue in Columbus, Ohio, to Cooker Restaurant Corporation is proposed.

WHEREAS The Ohio State University owns and manages as part of the University Properties Portfolio, an apartment complex at 296-306 West Lane Ave., commonly known as Lane Manor Apartments; and

WHEREAS the facility is in need of major renovations, which will decrease the profitability of the facility; and

WHEREAS an alternative use for the site has been proposed; and

WHEREAS leasing this property to the Cooker Restaurant Corporation will increase the University's return on the property, as well as providing the University community with an underrepresented business and assisting the University efforts to revitalize the area surrounding the University community:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to lease the land to Cooker Restaurant Corporation upon such terms and conditions as are in the best interest of the University.

(See Appendix IV for background information and map, page 135.)

Upon motion of Mr. Shumate, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Ambassador Wolf.

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AGRICULTURAL AFFAIRS REPORT

Mr. Patterson:

On June 22 and 23, Ted Celeste and I had an opportunity to meet with officials from the Ohio Sea Grant Program. This is another one of Ohio State's programs that shows the fingers of Ohio State extending out into many, many different areas. The Ohio Sea Grant Program is a program that is primarily funded through a National Sea Grant Program -- Ohio State is one of just a few universities in the country. The program is run by Dr. Jeff Reutter, Director, who is here on the faculty at Ohio State and works at Stone Laboratory in Put-In-Bay and Gibraltar Island.

This day was a combination meeting with Legislators and Congressmen and their aids. There were press conferences held that promoted the program and it was extremely beneficial to us to see what we are doing in that area. Most of the work in Lake Erie -- those on zebra mussels and bringing Lake Erie back from the so-called, "Dead Lake" to an "Alive Lake" -- has been through the thrust and efforts of this group. Something that we can be very proud of.

Joining us that day was Mr. Franz Stone. Franz is the son of Julius Stone who originally bought Gibraltar Island and gave it to Ohio State. He is an elderly gentleman, but he and his wife were with us as he was inducted into the first Stone Laboratory Hall of Fame.

It was a very positive two days for Ohio State. Again, it shows the breathe of the involvement of Ohio State in so many different areas. That concludes my report.

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EDUCATIONAL AFFAIRS COMMITTEE MEETING

Mr. Celeste:

The Educational Affairs Committee will be meeting as a committee of the whole and I would now like to call on Provost Sisson to make a report on restructuring and note several agenda items for our attention.

UPDATE ON UNIVERSITY RESTRUCTURING

Provost Sisson:

Thank you, Mr. Chairman. I am delighted to provide this update on restructuring today. First I will ask the Board to act on a recommendation for the merger of the School of Journalism and the Department of Communications in the College of Social and Behavioral Sciences. This proposal ultimately received a strong endorsement -- in most cases unanimous and I think that perhaps in the University Senate there were one or two reservations of all the relevant agencies of the University Senate.

The effective date of the merger is to be July 1, 1996. That means that 1995-96 -- that is the coming academic year -- is to be a transitional year during which the two units will remain independent while working together on details of the merger. In particular, such issues as determining the name of the new school, reviewing possible changes in academic programs, and writing the patterns of administration. A working agreement describing the transitional period has been signed by Dean

UPDATE ON UNIVERSITY RESTRUCTURING (contd)

Provost Sisson: (contd)

Ripley, Lee Becker for Journalism, John Sagala for Communications, and myself in this regard.

In addition, a three-person committee of members from the University Senate's Council on Academic Affairs and the Oversight Committee on Restructuring will be setup to be kept informed of the progress during the coming year and to mediate if needed. In this process, let me note that the CAA, in conjunction with the Oversight Committee, asked for a working agreement. I would like to commend Dean Ripley and especially the faculty of the two units for their positive and rapid response to that request. Within one week of that request, Journalism and Communications had a written mission statement for the new school, they drafted a working agreement, and voted within their units to approve it. This is a remarkable experience and, in a sense, shows that things can occur in an expeditious fashion within such a liberal and conservative institution as the University.

As a preview of coming attractions, let me observe that part of the College of Humanities' restructuring proposal for the creation of a Department of Women's Studies from its current statement has received the unanimous endorsement of the Council on Academic Affairs of the University Senate. This cluster of faculty that we observed constitutes at Ohio State in this area as one of the most distinguished in the United States, outstanding students are attracted to their courses.

Finally, let me observe, too, that there is still work to be done, and we shall proceed to continue to do it during the coming year. Let me provide you with the installation and results at this point and time. With the changes in the Colleges of Engineering, Food, Agricultural, and Environmental Sciences, Veterinary Medicine, Human Ecology, Medicine, and Social and Behavioral Sciences, and approved by the Board, we will have decreased the number of departments at The Ohio State University from 112 less than two years ago, to the present 96. As I said, we still have work to do, and we look forward to doing it.

That concludes my report, Mr. Chairman. I would be happy to answer any questions.

Ambassador Wolf:

Are there any questions on the matter of restructuring that has been brought before us? If not, we have some other items to be presented.

Provost Sisson:

Thank you, Mr. Chairman. I would like to present the following resolutions for the approval of the Board:

**MERGER OF THE SCHOOL OF JOURNALISM
AND THE DEPARTMENT OF COMMUNICATION**

Resolution No. 96-6

WHEREAS the Provost has called upon the colleges of The Ohio State University to consider their current administrative organization and suggest any restructuring deemed necessary; and

WHEREAS the College of Social and Behavioral Sciences has developed a statement of mission to guide its future development and identified priority areas for emphasis in service of that mission; and

**MERGER OF THE SCHOOL OF JOURNALISM
AND THE DEPARTMENT OF COMMUNICATION (contd)**

WHEREAS the College of Social and Behavioral Sciences has considered alternatives and proposed a plan to merge the School of Journalism and the Department of Communication, and the proposed merger has the approval of the faculty of the College; and

WHEREAS a Working Agreement with Mission Statement has been developed and signed by all parties in which they pledge to work out any remaining issues and patterns of administration during the transitional year, 1995 - 1996; and

WHEREAS the proposed merger has the approval of the Council on Academic Affairs, and was approved by the University Senate at its June 3, 1995 meeting:

NOW THEREFORE

BE IT RESOLVED, That the above mentioned merger of the School of Journalism and the Department of Communication is hereby approved, effective July 1, 1996.

**THE OHIO STATE UNIVERSITY - LIMA
BOARD REAPPOINTMENTS**

Resolution No. 96-7

Synopsis: Approval of reappointments of Board members to The Ohio State University-Lima Board is proposed.

WHEREAS the Board of Trustees on July 8, 1994, approved the establishment of The Ohio State University-Lima Board; and

WHEREAS it has been previously stipulated that "The Lima board shall be composed of eleven members appointed by The Ohio State University Board of Trustees in consultation with the president of the university" (one member of the Lima board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named persons have been nominated and selected for appointment and reappointment to The Ohio State University-Lima Board for the term as specified:

Reappointment of Private Citizens

<u>Name</u>	<u>Term of Appointment</u>
Thomas M. Francis	3 years
Daniel E. Fuhrman	3 years
Jaye E. McCain	3 years

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as members of The Ohio State University-Lima Board, effective July 1, 1995.

**THE OHIO STATE UNIVERSITY - MANSFIELD
BOARD APPOINTMENT AND REAPPOINTMENTS**

Resolution No. 96-8

Synopsis: Approval of a nominee and reappointments of Board members to The Ohio State University-Mansfield Board is proposed.

WHEREAS the Board of Trustees on June 3, 1994, approved the establishment of The Ohio State University-Mansfield Board; and

WHEREAS it has been previously stipulated that "The Mansfield board shall be composed of eleven members appointed by The Ohio State University Board of Trustees in consultation with the president of the university" (one member of the Mansfield board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named persons have been nominated and selected for appointment and reappointment to The Ohio State University-Mansfield Board for the term as specified:

Appointment of Private Citizen

<u>Name</u>	<u>Term of Appointment</u>
Hayward Richardson	3 years

Reappointment of Private Citizens

Robert Houk	3 years
John S. Roby	3 years

Reappointment of Student Member

Larry Douglas Stephens	1 year
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NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as members of The Ohio State University-Mansfield Board, effective July 1, 1995.

ADMINISTRATIVE RESTRUCTURING

Resolution No. 96-9

WHEREAS the reporting line for University Systems was transferred to the Office of Academic Affairs, to which Academic Technology Services already reported, in July 1994 to promote cost effective delivery of informations system services; and

WHEREAS those efficiencies can best be realized by combining academic and administrative computing services within a single unit organized by functional areas; and

WHEREAS further efficiencies remain to be realized by coordinating networking and communication activities associated with computing and telephony:

NOW THEREFORE

ADMINISTRATIVE RESTRUCTURING (contd)

BE IT RESOLVED, That University Systems and Academic Technology Services be merged into a single unit organized by functional area and named University Technology Services under the leadership of a Director of University Technology Services, effective July 10, 1995; and

BE IT FURTHER RESOLVED, That the Director of UNITS will hold the additional title of Associate Director of University Technology Services for Networking and Communications and the responsibility of coordinating computing and telephony networking and communication activities; and

BE IT FURTHER RESOLVED, That the secretary of the Board of Trustees be hereby authorized and directed to incorporate the above changes in the Bylaws of the Board of Trustees and the Rules of the University Faculty.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 96-10

Synopsis: Approval of the following amendments to the Rules of the University Faculty are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the Rules of the University Faculty as approved by the University Senate; and

WHEREAS the proposed changes in the Rules of the University Faculty were approved by the University Senate on June 3, 1995:

Amended Rules

3335-3-21 Director of athletics.

- (A) Unchanged.
- (B) Under policies established by the athletic council, the director of athletics shall administer the ~~programs of intramural and~~ intercollegiate athletics PROGRAM.
- (C) and (D) unchanged.

3335-5-485 Athletic council.

- (A) Unchanged.
- (B) Duties and responsibilities.
 - (1) Unchanged.
 - (2) Participate with the president in the process of selecting ~~the university's two~~ ONE OR TWO UNIVERSITY faculty representatives to the intercollegiate conference of faculty representatives (big ten conference).
 - (a) through (c) Unchanged.
 - (d) IF THE PRESIDENT APPOINTS TWO FACULTY REPRESENTATIVES, THE terms of the representatives shall be arranged so that the terms shall not

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Amended Rules (contd)

begin or expire within the same year. The term of office for a faculty representative is four years, beginning the first of July following appointment. Reappointment for no more than one additional four-year term is permissible. If an incumbent faculty representative is eligible to and desires to serve another term, then at least seven months prior to the expiration of the current term, the athletic council shall undertake a review of the incumbent's performance. If the council decides that the incumbent should serve a second term and the president concurs, the faculty representative's term shall be renewed. Otherwise, the council shall move to prepare a list to submit to the president following the procedures of paragraphs (B)(2)(a) to (B)(2)(c) of this rule.

Balance unchanged.

3335-47-041 Exclusion of countable years of service from the probationary period ~~for child care and serious illness.~~

- (A) ~~One year of service may be excluded from the probationary period of an untenured regular faculty member after the birth or adoption of a child under six years of age. Such exclusion shall be granted at the request of a faculty member. Each faculty member is entitled to a maximum of two one-year exclusions should more than one child be born or adopted during the probationary period. If both parents are untenured faculty members at the Ohio state university, they are entitled to a maximum of one year between them if one child is born or adopted or two years between them if two or more children are born or adopted. Exclusion of time from countable years of service during the probationary period is not contingent upon a reduction in percent appointment or upon taking an official leave of absence. Requests for excluding time from the probationary period shall be made by the faculty member to the chairperson or director of the tenure initiating unit. The request must be made within one year of the birth or adoption and prior to the beginning of the final year of the probationary period. AN UNTENURED REGULAR FACULTY MEMBER MAY EXCLUDE TIME FROM THE PROBATIONARY PERIOD IN INCREMENTS OF ONE YEAR TO REFLECT THE CAREGIVING RESPONSIBILITIES ASSOCIATED WITH THE BIRTH OF A CHILD OR ADOPTION OF A CHILD UNDER AGE 6. REQUESTS TO EXCLUDE TIME FROM THE PROBATIONARY PERIOD FOR THIS REASON MUST BE MADE WITHIN THE YEAR FOLLOWING THE BIRTH OR ADOPTION AND PRIOR TO THE BEGINNING OF THE YEAR IN WHICH THE MANDATORY REVIEW FOR TENURE MUST OCCUR. MAXIMUM AMOUNT OF TIME THAT CAN BE EXCLUDED FROM THE PROBATIONARY PERIOD FOR THE BIRTH OF A CHILD OR ADOPTION OF A CHILD UNDER AGE 6 IS ONE YEAR. REQUESTS TO EXCLUDE TIME FROM THE PROBATIONARY PERIOD MADE UNDER THE TERMS OF THIS PARAGRAPH MUST BE SUBMITTED TO THE CHAIR OF THE TENURE INITIATING UNIT FOR FORWARDING TO THE DEAN AND TO THE OFFICE OF ACADEMIC AFFAIRS. SUCH REQUESTS WILL BE APPROVED UNLESS THEY ARE PROHIBITED BY PARAGRAPHS (C) OR (D) OF THIS RULE.~~
- (B) ~~Service time may be excluded from the probationary period at the request of a faculty member who must devote substantial time to the care of a seriously ill or injured person. Should such circumstances occur, up to two years of service time may be excluded from the probationary period. Requests for excluding time from the probationary period shall be made by the faculty member to the chairperson or director of the tenure initiating unit. The request must be made prior to the beginning of the final year of the probationary period. A PROBATIONARY FACULTY MEMBER MAY APPLY TO EXCLUDE TIME FROM THE PROBATIONARY PERIOD IN INCREMENTS OF ONE YEAR BECAUSE OF PERSONAL ILLNESS, CARE OF A SERIOUSLY ILL OR INJURED PERSON, AN UNPAID LEAVE OF ABSENCE, OR FACTORS BEYOND THE FACULTY MEMBER'S CONTROL THAT HINDER THE PERFORMANCE OF THE USUAL RANGE OF DUTIES ASSOCIATED WITH BEING A~~

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Amended Rules (contd)

SUCCESSFUL UNIVERSITY FACULTY MEMBER, I.E., TEACHING, RESEARCH, AND SERVICE, REQUESTS TO EXCLUDE TIME FROM THE PROBATIONARY PERIOD MADE UNDER THE TERMS OF THIS PARAGRAPH MUST BE SUBMITTED TO THE CHAIR OF THE TENURE INITIATING UNIT. REQUESTS SHALL BE REVIEWED BY THE DEPARTMENT PROMOTION AND TENURE COMMITTEE WHICH SHALL ADVISE THE DEPARTMENT CHAIR REGARDING THEIR APPROPRIATENESS. SUCH REQUESTS REQUIRE APPROVAL BY THE DEPARTMENT CHAIR, DEAN, AND SENIOR VICE PRESIDENT FOR ACADEMIC AFFAIRS AND PROVOST. A REQUEST TO EXCLUDE TIME FROM THE PROBATIONARY PERIOD FOR ANY OF THESE REASONS MUST BE MADE PRIOR TO THE BEGINNING OF THE YEAR IN WHICH THE MANDATORY REVIEW FOR TENURE MUST OCCUR. THE EXTENT TO WHICH THE EVENT LEADING TO THE REQUEST WAS BEYOND THE FACULTY MEMBER'S CONTROL, THE EXTENT TO WHICH IT INTERFERED WITH THE FACULTY MEMBER'S ABILITY TO BE PRODUCTIVE, AND THE FACULTY MEMBER'S ACCOMPLISHMENTS UP TO THE TIME OF THE REQUEST WILL BE CONSIDERED IN THE REVIEW OF THE REQUEST.

- (C) ~~Service time may be excluded from the probationary period at the request of a faculty member who is stricken with a serious illness or injury. Up to two years of time may be excluded from the probationary period depending upon the nature and duration of the illness. Requests for excluding time from the probationary period shall be made by the faculty member to the chairperson or director of the tenure initiating unit. The request must be made prior to the beginning of the final year of the probationary period. A REQUEST TO EXCLUDE TIME FROM THE PROBATIONARY PERIOD FOR ANY REASON WILL NOT BE GRANTED AFTER A NONRENEWAL NOTICE HAS BEEN ISSUED NOR WILL PREVIOUSLY APPROVED REQUESTS TO EXCLUDE TIME FROM THE PROBATIONARY PERIOD IN ANY WAY LIMIT THE UNIVERSITY'S RIGHT NOT TO RENEW A PROBATIONARY APPOINTMENT.~~
- (D) ~~Under this rule, a maximum of two years of service may be excluded from the probationary period. THE MAXIMUM AMOUNT OF TIME THAT CAN BE EXCLUDED FROM THE PROBATIONARY PERIOD FOR ANY REASON OR COMBINATION OF REASONS IS TWO YEARS FOR AN INSTRUCTOR OR ASSISTANT PROFESSOR AND ONE YEAR FOR AN ASSOCIATE PROFESSOR EXCEPT IN EXTRAORDINARY CIRCUMSTANCES. EXCEPTIONS REQUIRE THE APPROVAL OF THE DEPARTMENT CHAIR, DEAN, AND SENIOR VICE PRESIDENT FOR ACADEMIC AFFAIRS AND PROVOST.~~
- (E) ~~Requests to exclude service time from the probationary period under paragraph (A) of this rule shall be reported to the dean or director and senior vice president for academic affairs and provost. Requests to exclude service time from the probationary period under paragraphs (B) and (C) of this rule shall be reviewed by the chairperson or director of the tenure initiating unit with the advice of the unit's promotion and tenure committee. Recommendations for approval or disapproval under paragraphs (B) and (C) of this rule shall be forwarded to the appropriate dean for his/her recommendation. Both the unit and college recommendations shall be forwarded to the senior vice president for academic affairs and provost whose decision shall be final. (In the case of a faculty member serving on a regional campus, the request shall also be reviewed by the regional campus dean and director with the advice of the regional campus promotion and tenure committee. The dean and director's review shall be forwarded to the chairperson or director of the tenure initiating unit.)~~

3335-47-03 Probationary service, duration of appointments for regular faculty.

- (A) Unchanged.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Amended Rules (contd)

- (B) ~~Leaves of absence. The period of a leave of absence may not be credited in the probationary period unless there is a written agreement to so credit it. Such an agreement will require the approval of the dean and of the senior vice president for academic affairs and provost.~~
- (C) The appointment of a person to a nontenured regular faculty position is probationary in nature. Probationary appointments are for a one-year period, and faculty members on such appointments shall be reviewed annually. During this period persons have an opportunity to prove themselves to their peers; their record of accomplishments will be the basis for renewal or tenure decisions. Faculty members will be informed at the time of initial appointment and in a timely fashion each year thereafter when renewal or tenure decisions about them will be made and will be given the opportunity to submit materials they think are relevant to the making of these decisions. They shall also be provided all pertinent documents which set forth the relevant promotion and tenure policies, standards, and procedures (including but not limited to those that are required to be provided by rule 3335-3-35 of the Administrative Code) in a timely fashion.
- (D)-(C) The university does not assume any continuing obligation to renew the appointment of a nontenured regular faculty member. Nonrenewal may be based upon such factors as an assessment of inadequate performance or insufficient development, or any one of a number of academic, financial, or policy reasons, but must be the result of formal annual review in accord with the review procedures established by the appropriate academic unit of the appointee in accord with paragraph (B)(3) of rule 3335-3-35 of the Administrative Code. The nonrenewal of an appointment in and of itself, however, should not carry with it the implication of either incompetence or misconduct on the part of the faculty member.
- (E) (D) Decisions affecting the nonrenewal of a probationary appointment may not be arbitrary or capricious or carried out in violation of a faculty member's right to academic freedom. Faculty rule 3335-5-05 of the Administrative Code provides a procedural mechanism under which an aggrieved probationary faculty member can challenge a nonrenewal decision believed to have been improper. In that instance, however, the burden of proof is on the probationary faculty member to establish that the nonrenewal decision was improper. (B/T 10/5/84, B/T 7/10/87, B/T 11/2/90, B/T 4/8/94, B/T 7/7/95)

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Rules of the University Faculty be adopted as recommended by the University Senate.

NAMING OF BUILDING

Resolution No. 96-11

Synopsis: Naming of the Law Building, 55 West 12th Avenue, on the main campus of The Ohio State University is proposed.

WHEREAS upon the recommendation of the President and the President's Executive Committee it has been proposed that the Law Building at 55 West 12th Avenue be named "John Deaver Drinko Hall" to reflect Mr. Drinko's accomplishments in the field of law and his long-time support of the University and the College of Law; and

NAMING OF BUILDING (contd)

WHEREAS Mr. Drinko, as managing partner of the law firm Baker & Hostetler, was instrumental in the unprecedented growth of that firm as one of the first national law firms and one of the largest today with over 400 lawyers in seven offices nationwide; and

WHEREAS Mr. Drinko is recognized as one of the college's most generous benefactors whose contributions include the creation of endowments for two chairs, a building fund, and a law library fund; and

WHEREAS Mr. Drinko was instrumental in securing 40 percent of the \$15 million raised through the College of Law Centennial Campaign, providing funding for building additions and renovations and endowments which have greatly enhanced the College's quality of education; and

WHEREAS Mr. Drinko has distinguished himself as a dedicated advocate for higher education, through his leadership on The Presidents Club Executive Committee, The Ohio State University Foundation Board, the National Campaign Committee, and the College of Law's National Council, as well as through his creation of six endowed chairs at four Ohio law schools, including the two at Ohio State:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of Rule 3335-1-08 of the Administrative Code, the aforementioned Law Building shall hereby be named "John Deaver Drinko Hall."

CHANGE IN AN HONORARY DEGREE

Resolution No. 96-12

WHEREAS at the May 5, 1995 meeting, the Board of Trustees approved the awarding of an honorary Doctor of Engineering degree to Austin E. Knowlton; and

WHEREAS after consultation with the director of the Austin E. Knowlton School of Architecture, and key faculty members in the College of Engineering, it is recommended that the honorary degree of Doctor of Engineering be changed to Doctor of Architecture:

NOW THEREFORE

BE IT RESOLVED, That the Honorary Degree of Doctor of Engineering bestowed on Austin E. Knowlton be changed to the Honorary Degree of Doctor of Architecture and be awarded in accordance with this recommendation at a time convenient to the University and the recipient.

DEGREES AND CERTIFICATES - SUMMER QUARTER COMMENCEMENT

Resolution No. 96-13

Synopsis: Approval of Degrees and Certificates for Summer Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

DEGREES AND CERTIFICATES - SUMMER QUARTER COMMENCEMENT (contd)

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on August 31, 1995, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

PERSONNEL ACTIONS

Resolution No. 96-14

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the June 2, 1995 meeting of the Board, including the following Appointments, Reappointments, Appointment/Reappointment of Chairpersons and Directors, Leave of Absence Without Salary, Leave of Absence Without Salary--Continuation, Professional Improvement Leaves, Promotions/ Tenure/Reappointments, Emeritus Titles, and salary rolls with promotion, as detailed in the University Budget be approved and the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center) approved May 18, 1995, by the Hospitals Board be ratified.

Appointments

Name: BERNADINE P. HEALY
Titles: Dean, College of Medicine and Professor, Department of Internal Medicine
Effective: September 25, 1995
Salary: \$180,000.00
Present Position: Senior Policy Adviser, The Page Center, Cleveland Clinic Foundation

Name: GLEN F. HOFFSIS
Title: Dean
College: Veterinary Medicine
Effective: July 10, 1995
Salary: \$140,004.00

Name: JOHN P. SCHOESSLER
Title: Acting Dean
College: Optometry
Term: July 1, 1995 through June 30, 1996
Salary: \$115,572.00

Name: RICHARD W. HALL
Title: Acting Dean
College: Biological Sciences
Term: July 1, 1995 through August 31, 1995
Salary: N/A

Name: GLENN S. DAEHN
Title: Associate Professor (The Dr. Mars G. Fontana Professorship in Metallurgical Engineering)
College: Engineering
Effective: April 1, 1995
Salary: \$71,378.79

PERSONNEL ACTIONS (contd)

Reappointments

Name: TONY TRIPODI
Title: Acting Dean and Professor
College: Social Work
Term: July 1, 1995 - June 30, 1996
Salary: \$110,208.00

Name: DAVID L. FORSTER
Title: Professor (The Fred N. VanBuren Professorship in Farm Management)
College: Food, Agricultural, and Environmental Sciences
Term: October 1, 1993 through September 30, 1996

Name: JAMES C. NEFF
Title: Visiting Professor (Willard M. Kiplinger Chair in Public Affairs Reporting)
College: Social and Behavioral Sciences
Effective: July 1, 1995 through June 30, 1996

Appointment of Chairpersons and Directors

October 1, 1994 through June 30, 1998

English

James P. Phelan

June 1, 1995 through June 30, 1996

Communication

Donald J. Cegala**

July 1, 1995 through June 30, 1996

Dance
Human Nutrition and Food Management
Mershon Center

Karen A. Bell*
Jean T. Snook*
Richard K. Herrmann*

July 1, 1995 through June 30, 1997

Family Resource Management/
Textiles and Clothing

Kathryn A. Jakes

July 1, 1995 through June 30, 1999

Speech and Hearing Science

Robert A. Fox

July 10, 1995 through June 30, 1996

University Technology Services

James F. Davis**

October 1, 1995 through June 30, 1996

School of Journalism

Lee B. Becker**

* Acting

** Interim

PERSONNEL ACTIONS (contd)

Appointment of Chairpersons and Directors (contd)

October 1, 1995 through September 30, 1996

Sociology

Elizabeth G. Menaghan*

October 1, 1995 through September 30, 1998

Marketing

Robert E. Burnkrant

Reappointment of Chairpersons and Directors

January 1, 1995 through June 30, 1996

Home Economics Education

Ruth E. Dohner*

July 1, 1995 through June 30, 1996

Veterinary Hospital

Richard M. Bednarski

July 1, 1995 through June 30, 1999

Agricultural Education
Political Science

R. Kirby Barrick, Jr.
Paul A. Beck

* Acting

Leave of Absence Without Salary

POONAM PILLAI, Assistant Professor, Department of Communication, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996, for personal reasons.

Leave of Absence Without Salary--Continuation

GAY Y. MILLER, Associate Professor, Department of Veterinary Preventive Medicine, effective April 1, 1995, through June 30, 1995, to continue her work with colleagues at the University of Illinois.

Professional Improvement Leaves

C. WILLIAM BIRKY, JR., Professor, Department of Molecular Genetics, effective Winter Quarter and Spring Quarter 1996.

DIANE E. DEFORD, Professor, Department of Educational Theory and Practice, effective Winter Quarter and Spring Quarter 1996.

GEORGE E. NEWELL, Associate Professor, Department of Educational Studies: Humanities, Science, Technological, and Vocational, effective Spring Quarter 1996.

July 7, 1995 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Promotions, Tenure, and Reappointments

COLLEGE OF DENTISTRY
REGULAR CLINICAL FACULTY

REAPPOINTMENT

Janet L. Bolina - effective 7/1/96

Laura J. Lind - effective 7/1/96

COLLEGE OF ENGINEERING

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Michael B. Cadwell, School of Architecture - effective 10/1/95

COLLEGE OF HUMANITIES

PROMOTION TO PROFESSOR

Irene I. Delic, Slavic Languages and Literatures - effective 10/1/95

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Kirk A. Denton, East Asian Languages & Literatures - effective 10/1/95

COLLEGE OF MATHEMATICAL & PHYSICAL SCIENCES

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Klaus Honscheid, Physics - effective 10/1/95

COLLEGE OF SOCIAL & BEHAVIORAL SCIENCES

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Felecia G. Ross, School of Journalism - effective 10/1/95

UNIVERSITY LIBRARIES

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Mary W. Scott - effective 7/1/95

PROMOTION TO ASSISTANT PROFESSOR AND TENURE

Trisha L. Davis - effective 7/1/95 & 1/16/96

PERSONNEL ACTIONS (contd)

Medical Staff--Appointments (The Ohio State University Medical Center)

July 1, 1994 through June 30, 1995

July 7, 1995 meeting, Board of Trustees

Andrews, Aimee Rachelle, Limited Staff, Department of Pediatrics
Burns, Mary Heather, Limited Staff, Department of Pediatrics
Chadwick, II, Donald John, Limited Staff, Department of Pediatrics
Eapen, Reenu Sara, Limited Staff, Department of Pediatrics
Garg, Vidu, Limited Staff, Department of Pediatrics
Hughes, Jamie Leigh, Limited Staff, Department of Pediatrics
Jackson, Dhanawanti Sant, Limited Staff, Department of Pediatrics
Jacob, Elizabeth Mary, Limited Staff, Department of Pediatrics
Jamil, Kaisera, Limited Staff, Department of Pediatrics
Jones, Vivian Diane, Limited Staff, Department of Psychiatry
Lods, Stephen Christopher, Limited Staff, Department of Pediatrics
Lord, Ellen Rebecca, Limited Staff, Department of Pediatrics
Meck, Mandy M., Limited Staff, Department of Pediatrics
Patrick, Jr., Michael, Dennis, Limited Staff, Department of Pediatrics
Polas, Phyllis Jo, Limited Staff, Department of Pediatrics
Poole, Catherine Frances, Limited Staff, Department of Pediatrics
Rooney, Lisa Ann, Limited Staff, Department of Pediatrics
Saxena, Sajiv, Limited Staff, Department of Pediatrics
Troutman, James Michael, Limited Staff, Department of Pediatrics
Tyler, Brian Carey, Limited Staff, Department of Pediatrics
Younoszai, Adel Kabir, Limited Staff, Department of Pediatrics
Engebretson, Tilmer, O., Attending Staff, Department of Psychiatry (Health Psychology)
Latcham, Allan P., Attending Staff, Department of Internal Medicine, (Cardiology)
Fristad, Mary A., Attending Staff, Department of Psychiatry (Child and Adolescent Psychiatry)
Koizumi, Hisako M., Attending Staff, Department of Psychiatry (Child and Adolescent Psychiatry)
Ford, James, B., Attending Staff, Department of Dentistry (Division of General Dentistry)
Herwig, Theodor F., Courtesy Staff, Department of Family Medicine
Pollak, Charles P., Attending Staff, Department of Neurology

July 1, 1995 through June 30, 1996

Rhine, Lorie, A., Physician Extender, Department of Surgery (Thoracic and Cardiovascular Surgery)
Bell, Susan D., Physician Extender, Department of Surgery (Division of Neurosurgery)
Ward, Alan N., Attending Staff, Department of Internal Medicine (Division of General Medicine)

Medical Staff--Reappointments (The Ohio State University Medical Center)

July 1, 1993 through June 30, 1995

Barnes, James E., Attending Staff, Department of Surgery (Neurosurgery)
Christoforidis, A. John, Attending Staff, Department of Radiology

July 1, 1994 through June 30, 1995

Abuzzahab, Mary J., Limited Staff, Department of Pediatrics
Belardo, D. Sheryl, Limited Staff, Department of Pediatrics
Beman, Sandra A., Limited Staff, Department of Pediatrics
Bender, Thomas M., Limited Staff, Department of Pediatrics
Blanchong, Carol A., Limited Staff, Department of Pediatrics
Broderick, William G., Limited Staff, Department of Pediatrics
Buendia, Michelle S., Limited Staff, Department of Pediatrics
Carey, Colleen M., Limited Staff, Department of Pediatrics

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1994 through June 30, 1995 (contd)

Carlos, Jennifer B., Limited Staff, Department of Pediatrics
Chander, Rajat, Limited Staff, Department of Internal Medicine (Division of Gastroenterology)
Chattoraj, Mary R., Limited Staff, Department of Pediatrics
Conlon, Jennifer M., Limited Staff, Department of Pediatrics
Dickson, Bradley E., Limited Staff, Department of Pediatrics
Eckl, JoAnn L., Limited Staff, Department of Pediatrics
Gandhi, Anjali K., Limited Staff, Department of Pediatrics
Guerrero, Gregory P., Limited Staff, Department of Pediatrics
Hackshaw, Dawn S., Limited Staff, Department of Pediatrics
Hauersperger, Karla R., Limited Staff, Department of Pediatrics
Hensler, Karol A., Limited Staff, Department of Pediatrics
Holmes, Mary E., Limited Staff, Department of Pediatrics
Huffman, Todd A., Limited Staff, Department of Pediatrics
Jaroscak, Jennifer J., Limited Staff, Department of Pediatrics
Kiluk, Andrew K., Limited Staff, Department of Pediatrics
Kwak, Susie, Limited Staff, Department of Pediatrics
Lee, Effie M., Limited Staff, Department of Pediatrics
Lee, Robert T., Limited Staff, Department of Pediatrics
Minnich, Lisa, Limited Staff, Department of Pediatrics
Muresan, Mark A., Limited Staff, Department of Pediatrics
Myers, Laurie A., Limited Staff, Department of Pediatrics
Nunag, Robert D., Limited Staff, Department of Pediatrics
Nuss, Kathryn E., Limited Staff, Department of Pediatrics
Olsen, Chad C., Limited Staff, Department of Pediatrics
Oyortey, Michele A., Limited Staff, Department of Pediatrics
Parry, David E., Limited Staff, Department of Pediatrics
Peng, John C., Limited Staff, Department of Pediatrics
Prestifilippo, Rita E., Limited Staff, Department of Pediatrics
Ramseyer, Virginia A., Limited Staff, Department of Pediatrics
Rosenfeld, Scott L., Limited Staff, Department of Pediatrics
Rubino-Dunela, Julie M., Limited Staff, Department of Pediatrics
Shell, Richard D., Limited Staff, Department of Pediatrics
Tetting, Greg E., Limited Staff, Department of Pediatrics
Thompson, Blythe G., Limited Staff, Department of Pediatrics
Timan, Christopher J., Limited Staff, Department of Pediatrics
Whitaker, Elizabeth R., Limited Staff, Department of Pediatrics
Wittenberg, Ami J., Limited Staff, Department of Pediatrics
Wren, Joseph E., Limited Staff, Department of Pediatrics
Zegarski, Thomas J., Limited Staff, Department of Pediatrics
Benner, Daniel, R., Physician Extender, Department of Internal Medicine (Hematology/Oncology)
Browning, Jennifer, S., Physician Extender, Department of Internal Medicine (General Medicine)
Vandecreek, Larry, Physician Extender, Department of Neurology
Watson, Kim, M., Physician Extender, Department of Surgery (Thoracic and Cardiovascular Surgery)

July 1, 1995 through June 30, 1996

Amoli, Sean Reza, Limited Staff, Department of Radiology
Bhattacharjee, Nandita Reeser, Limited Staff, Department of Radiology
Chung, Christine B., Limited Staff, Department of Radiology
Church, Jeffrey Scott, Limited Staff, Department of Surgery (Division of Plastic Surgery)
Ellis, Rodney J., Limited Staff, Department of Radiology (Division of Radiation Oncology)
Hiller, Jay Scott, Limited Staff, Department of Radiology

July 7, 1995 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1996 (contd)

Mills, Justin Gerard, Limited Staff, Department of Radiology (Division of Radiation Oncology)
Nijjar, Ajit Singh, Limited Staff, Department of Radiology
Pak, Vladimir Milan, Limited Staff, Department of Radiology
Pendarvis, Ranie William, Limited Staff, Department of Radiology
Porter, Robert Patrick, Limited Staff, Department of Radiology
Ritter, David Clement, Limited Staff, Department of Surgery (Division of Surgical Oncology)
Stone, Jeffrey Alan, Limited Staff, Department of Radiology
Williams, Peter Anthony, Limited Staff, Department of Radiology

July 1, 1995 through June 30, 1997

Anderson, Douglas R., Attending Staff, Department of Dentistry (Oral and Maxillofacial Surgery)
Armstrong, Milton B., Attending Staff, Department of Surgery (Plastic Surgery)
Arnold, Mark W., Attending Staff, Department of Surgery (General Surgery)
Artman, Sarah L., Courtesy Staff, Department of Obstetrics and Gynecology
Bell, Jeffrey G., Courtesy Staff, Department of Obstetrics and Gynecology (Gynecologic Oncology)
Bumgardner, Ginny L., Attending Staff, Department of Surgery (Transplant Surgery)
Cohen, Daniel M., Attending Staff, Department of Surgery (Division of Thoracic and Cardiovascular Surgery)
DeGroot, Christopher M., Attending Staff, Department of Psychiatry
Farrar, William B., Attending Staff, Department of Surgery (Surgical Oncology)
Fass, Robert J., Attending Staff, Department of Internal Medicine (Infectious Diseases)
Flancbaum, Louis J., Attending Staff, Department of Surgery (Division of General Surgery)
Huneke, Allen L., Attending Staff, Department of Obstetrics and Gynecology
James, Arthur G., Honorary Staff, Department of Surgery (Surgical Oncology)
Kim, Julian A., Attending Staff, Department of Surgery (Surgical Oncology)
Kington, J. Kevin, Courtesy Staff, Department of Obstetrics and Gynecology
Koletar, Susan L., Attending Staff, Department of Internal Medicine (Infectious Diseases)
Kontras, Stella B., Attending Staff, Department of Psychiatry (Child Psychiatry)
Krantz, Carl A., Jr., Courtesy Staff, Department of Obstetrics and Gynecology
LaValle, Gregory J., Attending Staff, Department of Surgery (Surgical Oncology)
Levin, Douglas M., Courtesy Staff, Department of Internal Medicine (Gastroenterology)
Lewandowski, George S., Attending Staff, Department of Obstetrics and Gynecology (Gynecologic Oncology)

Emeritus Titles

Dean Emeritus, effective July 1, 1995

RONALD A. WRIGHT, College of Veterinary Medicine--Administration

Dean and Professor Emeritus, effective July 1, 1995

RICHARD M. HILL, College of Optometry--Administration

Associate Dean and Professor Emeritus, effective July 1, 1995

JEAN D. DICKERSCHIED, Graduate School

SHARON V. REDICK, College of Human Ecology--Administration

PERSONNEL ACTIONS (contd)

Emeritus Titles (contd)

Assistant Dean and Professor Emeritus, effective July 1, 1995

RUDY C. MELFI, College of Dentistry--Administration

Chairperson and Professor Emeritus, effective July 1, 1995

GERALD P. BRIERLEY, Department of Medical Biochemistry
GILBERT A. JARVIS, Department of Educational Studies: Humanities, Science, Technological and Vocational

Professor Emeritus, effective June 1, 1995

THOMAS W. MILBURN, Mershon Center

Professor Emeritus, effective July 1, 1995

LASZLO ADLER, Department of Industrial, Welding, and Systems Engineering
CHADWICK F. ALGER, Department of Political Science
HERBERT B. ASHER, Department of Political Science
STANLEY Z. BERRY, Department of Agronomy
VERA J. BLAINE, Department of Dance
ODETTE BLUM, Department of Dance
RANKO BOJANIC, Department of Mathematics
FIRMAN H. BROWN, Department of Theatre
JAMES H. BROWN, School of Natural Resources
RICHARD E. BURKART, School of Music
FREDERIC J. CADORA, Department of Near Eastern, Judaic, and Hellenic Languages and Literatures
BALAKINSHNAN CHANDRASEKARAN, Department of Computer and Information Science
PHILIP M. CLARK, Department of Psychology
JAMES W. COLLINSON, Department of Geological Sciences
ROGER T. CUNNINGHAM, Department of Educational Theory and Practice
JOHN T. DAVIS, Department of Classics
LOUIS P. DIORIO, College of Dentistry (Community Dentistry)
JOHN F. DISINGER, School of Natural Resources
DAVID O. EDWARDS, Department of Physics
ARTHUR D. EFLAND, Department of Art Education
ALI E. ENGIN, Department of Aerospace Engineering, Applied Mechanics, and Aviation
ROBERT E. FENTON, Department of Electrical Engineering
DENNIS W. FOREMAN, College of Dentistry (Oral Biology)
ROBERT J. GARBACZ, Department of Electrical Engineering
DAVID B. GERBER, Ohio State University Extension
JAMES G. GOTTLING, Department of Electrical Engineering
JOAN E. GRITZMACHER, Department of Home Economics Education
GEORGE F. HALL, School of Natural Resources
JAMES E. HARF, Department of Political Science
STANLEY L. HELGESON, Department of Educational Studies: Humanities, Science, Technological and Vocational
PAUL R. HENDERLONG, Department of Agronomy
RUPERT P. HERD, Department of Veterinary Preventive Medicine
HARRY C. HERSHEY, Department of Chemical Engineering
CHARLES F. HERMANN, Department of Political Science
LEONARD J. HERR, Department of Plant Pathology (OARDC)
WILLIAM L. HULL, Department of Home Economics Education

PERSONNEL ACTIONS (contd)

Emeritus Titles (contd)

Professor Emeritus, effective July 1, 1995 (contd)

LEROY J. HUSHAK, Department of Agricultural Economics and Rural Sociology
FRANK A. KAPRAL, Department of Medical Microbiology and Immunology
RICHARD J. KLIMOSKI, Department of Psychology
JOSEPH A. KONCELNIK, Department of Industrial Design
SHIRLEY L. KOONTZ, Department of Family Relations and Human Development
MERLYN M. LARSON, School of Natural Resources
JERRY E. LOWDER, School of Music
MARTHA C. MAAS, School of Music
VICTOR J. MAYER, Department of Educational Studies: Humanities, Science, Technological and Vocational
ROBERT J. MAYHAN, Department of Electrical Engineering
RICHARD L. MEYER, Department of Agricultural Economics and Rural Sociology
WILLIAM J. MEYERS, College of Dentistry (Endodontics and Diagnostic Services)
ROBERT L. MILLS, Department of Physics
HOWARD A. NEWMAN, Department of Pathology
ABRAMO C. OTTOLENGHI, Department of Medical Microbiology and Immunology
NED A. PARRETT, Department of Animal Science
ROSEMARY D. PLATT, School of Music
ANN S. PRUITT, Department of Educational Policy and Leadership
VICTOR M. RENDEL, Department of Educational Studies: Humanities, Science, Technological and Vocational
SAMUEL ROSEN, College of Dentistry (Oral Biology)
RANBIR S. SANDHU, Department of Civil Engineering
GLEN H. SCHMIDT, Department of Animal Science
DONALD A. SENHAUSER, Department of Pathology
RICHARD G. SEYLER, Department of Physics
HARI M. SHARMA, Department of Pathology
ROBERT J. SILVERMAN, Department of Educational Policy and Leadership
SUSAN SMIALOWSKA, Department of Materials Science and Engineering
ROBERT C. STIEFEL, Department of Civil Engineering
PAUL SUTTON, School of Natural Resources
KATSUMI TANAKA, Department of Physics
THOMAS N. TAYLOR, Department of Geological Sciences
VIRGINIA M. TIEFEL, University Libraries
DONALD J. TOSI, Department of Educational Services and Research
JAMES T. TOUGH, Department of Physics
LIDA G. WALL, Department of Speech and Hearing Science
ARNO C. WALLSCHLAEGER, Department of Industrial Design
THOMAS C. WEIDENSAUL, School of Natural Resources
FRANK W. WHITMORE, School of Natural Resources

Associate Professor Emeritus, effective April 1, 1995

JIRI HOCHMAN, School of Journalism

Associate Professor Emeritus, effective July 1, 1995

DIANNE L. ALMENDINGER, Department of Art (Mansfield Campus)
BERNARD I. BAYER, University Libraries
DAVID M. BOOTHE, Ohio State University Extension
RICHARD R. CENTING, University Libraries
MICHAEL A. CHIPPERFIELD, Department of Art

PERSONNEL ACTIONS (contd)

Emeritus Titles (contd)

Associate Professor Emeritus, effective July 1, 1995 (contd)

SAMMY J. CRAWFORD, Ohio State University Extension
CAROLETTA M. CURTIS, College of Social Work
CLYDE H. DILLEY, Department of Art
RUSSELL T. HASTINGS, Department of Theatre
DANIEL B. HOUSTON, School of Natural Resources
PAUL D. ISAAC, Department of Psychology
DANIEL L. JEFFERS, Department of Agronomy
JOSEPH D. KASILE, School of Natural Resources
THEODORE J. KAUL, Department of Psychology
RICHARD E. LAREW, Department of Civil Engineering
KENNETH S. LEE, School of Architecture
JAMES E. MAJOR, School of Music
JAMES R. MCCLENAHEN, School of Natural Resources
MICHAEL J. MILLER, Department of Engineering Graphics
CLARENCE J. NEAL, College of Dentistry--Administration
BARBARA A. NELSON, School of Health, Physical Education, and Recreation
CLYDE E. OPLIGER, Agricultural Technical Institute (Arts & Science & Business Technologies)
RUTH B. PAULSON, College of Dentistry (Oral Biology)
NORMA A. PITTS, Department of Textiles and Clothing
LARRY A. SACHS, School of Allied Medical Professions
JAMES E. SAGE, Department of Educational Studies: Humanities, Science, Technological and Vocational
JOHN T. SCHEICK, Department of Mathematics
THOMAS P. SCHWARTZBAUER, Department of Mathematics
LARRY D. SHINEMAN, Department of Art
LORREN L. STULL, Department of Educational Theory and Practice
MARTHA E. SUCHESTON, Department of Cell Biology, Neurobiology, and Anatomy
JOHN P. VIMMERSTEDT, School of Natural Resources
MONIQUE VUILLEUMIER, Department of Mathematics
BARBARA J. WURZEL, Ohio State University Extension

Assistant Professor Emeritus, effective July 1, 1995

MARGARET J. ADAMSON, School of Allied Medical Professions
LYNN A. COLBY, School of Allied Medical Professions
ELEANOR M. DANIEL, University Libraries
JAMES C. HOGG, Department of Art
DAPHNE C. HSUEH, University Libraries
MAUREEN A. HUNTER, Department of Veterinary Biosciences
CAROLYN B. KISNER, School of Allied Medical Professions
FREDERICK A. LENDRUM, Agricultural Technical Institute (Agricultural Technologies)
P. SUE MOYER, Ohio State University Extension
LAWRENCE J. PERK, University Libraries
BETTY J. REESE, Ohio State University Extension
CHARLES E. STOCK, Agricultural Technical Institute (Arts & Science & Business Technologies)
HONOR L. WHITACRE, College of Dentistry (Dental Hygiene)
JERRY L. WHITACRE, College of Dentistry (Restorative and Prosthetic Dentistry)
PAUL R. ZUMFELDE, Ohio State University Extension

Instructor Emeritus, effective July 1, 1995

ARCHIE W. ADDISON, Department of Mathematics

PERSONNEL ACTIONS (contd)

Emeritus Titles (contd)

Instructor Emeritus, effective July 1, 1995 (contd)

JOHN F. BRUCE, School of Health, Physical Education, and Recreation
DAVID G. EVANS, University Libraries
JOHN K. FLESSEL, Ohio State University Extension
GEORGE MANUSELIS, School of Allied Medical Professions
ROBERT E. SACHS, Ohio State University Extension

Director of Athletics Emeritus, effective July 1, 1995

JAMES L. JONES, Department of Athletics

Correction in Emeritus Title

Professor-Clinical Emeritus, effective July 1, 1995

WILBURN H. WEDDINGTON, Department of Family Medicine

RESOLUTION IN MEMORIAM

Resolution No. 96-15

Synopsis: Approval of a Resolution in Memoriam is proposed.

RESOLVED, That the Board adopt the following Resolution in Memoriam and that the President be requested to convey a copy to the family of the deceased.

Wave H. Shaffer

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 15, 1995, of Wave H. Shaffer, Professor Emeritus in the Department of Physics.

Professor Shaffer received his AB (1933) from Hiram College, his M.A. (1936) and Ph.D. (1939) degrees from The Ohio State University. As a National Research Council Postdoctoral Fellow at the University of Chicago (1939-1940) he worked on molecular spectroscopy with Dr. R. S. Mulliken (later a Nobel Laureate). Dr. Shaffer returned to The Ohio State University in 1940 as an Instructor in Physics and progressed through the academic ranks serving as Professor of Physics from 1950 until his retirement July 1, 1976.

From April to September of 1944 and 1945, Dr. Shaffer served as Physicist with the Applied Research Laboratory of Johns Hopkins University assisting in the development of proximity fuse devices. He served as a consultant with the Office of Scientific Research and Development 1946-50. He taught summers at the University of Colorado (1964) and at Dartmouth College (1965 and 1966).

Professor Shaffer will be remembered by OSU students for his animated teaching of two series of academic-year-long graduate level courses in quantum mechanics and classical mechanics. He encouraged students to master both for their future as well-educated scientists. An accomplished organist, he enjoyed teaching the physics of acoustics to students of music and speech, always illustrating fundamental theories of music and speech with excellent demonstration experiments.

His research and that of his graduate students was primarily in the mechanics of rotating vibrating polyatomic molecules and interpreting infrared spectra. The more than thirty students earning Ph. D.

RESOLUTION IN MEMORIAM (contd)

Wave H. Shaffer (contd)

or M.Sc. degrees with Dr. Shaffer left OSU well-prepared for their successful lives in academia and/or industrial or governmental laboratories.

His effective service on many boards and committees must be acknowledged: Board of Directors, Institute for Polar Studies; Faculty Council; Graduate Council; Council on Instruction; Curriculum Committees at departmental, college, and university level; and a member of hundreds of examining committees for Master's and Doctoral candidates.

Professor Shaffer was a fellow of: The Ohio Academy of Science, the American Association for the Advancement of Science, and the American Physical Society. He also held membership in the American Association of Physics Teachers, Ohio Section of American Physical Society, the Society of Sigma Xi, and The American Guild of Organists.

On behalf of the University, the Board of Trustees expresses to the family of Professor Shaffer its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Celeste, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Ambassador Wolf.

Mr. Celeste:

Mr. Chairman, I just have one other item. I would like to remind members of the Educational Affairs Committee that next month we will be meeting with the Regional Campus Trustees after the August Board meeting in the afternoon. I would encourage any other Trustees that would like to sit in on that to be there, but particularly members of the Educational Affairs Committee.

That concludes my report.

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REPORT ON RESEARCH FOUNDATION

Mr. Celeste:

I would like to call on Dr. Hayes to give the Research Foundation Report.

Dr. Hayes:

Thank you, Mr. Celeste. A copy of the Report of the May 1995 Grants and Contracts of The Ohio State University Research Foundation was previously distributed to each of the members of the Board of Trustees.

Expenditures from external sources are ahead of last year by 9.1 percent for a total of \$156.6 million through May 31, 1995. Awards for the year are in excess of \$155.9 million or 12.1 percent above the July to May time period last year. A summary of the award totals is given in the second section of this report.

REPORT ON RESEARCH FOUNDATION (contd)

Dr. Hayes: (contd)

At Tab 3, four projects are highlighted. These projects deal with a broad range of scholarly activities: research on advanced ceramics; studies of spinal muscular atrophy; research on advanced heart failure; and, finally, support for an exhibition at the Wexner Center.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 96-16

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for May 1995 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of May 1995 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Sofia, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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INVESTMENTS COMMITTEE MEETING

Mr. Colley:

We will be meeting as a committee of the whole this morning, and I would like to call on Mr. Nichols to present the Treasurer's report.

Mr. James Nichols:

Thank you, Mr. Chairman. This Endowment report is for the period May 19 through June 16. Market value of the Endowment was \$547.9 million at that point, which represents the third month in a row that I have reported to you an all time high. I am fairly comfortable -- given the movements of the market and the fund-raising -- that we will cross \$550 million at June 30, the end of the Fiscal Year.

The total market value was \$15.7 million above the number I reported to you last month, with the equity portion increasing 13.1 percent and the fixed income portion increasing \$2 million. Net new additions to the Endowment for June was \$1 million. Since July 1 of last year, the Endowment has increased \$62 million, including net additions of \$17.9 million. Asset allocation remains at 62 percent in equities, 23 percent in fixed, 7 percent in real estate, and 8 percent in cash.

That would conclude that part of my report and I would take any questions, Mr. Chairman, if there are any.

**AUTHORIZATION FOR DESIGNATED OFFICIALS TO BUY, SELL, ASSIGN
AND TRANSFER SECURITIES, TO DEPOSIT OR WITHDRAW FUNDS
FROM BANK ACCOUNTS, AND TO DESIGNATE DEPOSITORIES**

Resolution No. 96-17

Synopsis: Reaffirmation of the Board of Trustees Resolution No. 95-12 (July 8, 1994), which authorized designated officials to buy, sell, assign, and transfer securities, to deposit or withdraw funds from bank accounts held in the name of The Ohio State University, and to designate depositories is proposed.

WHEREAS designated officials of the University buy, sell, assign, and transfer stocks, bonds, and other financial instruments owned by The Ohio State University; and

WHEREAS various financial institutions are designated as depositories of The Ohio State University; and

WHEREAS accounts at various financial institutions are opened and maintained in the name of The Ohio State University:

NOW THEREFORE

BE IT RESOLVED, That the Treasurer and/or Vice President for Finance be authorized and empowered to buy, sell, assign, and transfer any and all stocks, bonds, evidences of interest and/or indebtedness, insurance, rights and options to acquire or to sell the same, and all other securities corporate or otherwise, standing in the name of or belonging to The Ohio State University in any capacity; and

BE IT FURTHER RESOLVED, That the Treasurer and/or Vice President for Finance be authorized and empowered to designate various financial institutions as depositories for The Ohio State University and to open and maintain accounts at various financial institutions in the name of The Ohio State University; to sign Agreements for credit and non-credit bank services; and

BE IT FURTHER RESOLVED, That the Treasurer and/or Vice President for Finance be authorized, on behalf of The Ohio State University and in its name, to sign checks, drafts, notes, bills of exchange, letters of credit, acceptances or other orders for the payment of money from said accounts; to endorse in writing or by stamp checks, notes, bills, certificates of deposit or other instruments owned or held by this University for deposit in said accounts or for collection or discount by said banks; to accept drafts, acceptances, and other instruments payable to said banks; to waive, demand, protest, file notice of protest, or dishonor any check, note, bill, draft, or other instrument made, drawn or endorsed by the University.

Upon motion of Mr. Colley, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Ambassdor Wolf.

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INVESTMENTS COMMITTEE MEETING (contd)

Mr. Nichols:

Regarding the Firestone Gift -- just as a notification -- during the next several weeks there were various financial options involved in the contract that is due to expire. Depending on the outcome of those particular options, there very well may be an opportunity to do refinancing of the current debt on that property. If that should occur, I will report back to the Board at the next meeting.

INVESTMENTS COMMITTEE MEETING (contd)

Mr. Colley:

Mr. Chairman, Mr. Gary Kitsmiller will substitute for Mr. May, Vice President for Development, and present this month's Development Report.

Mr. Gary Kitsmiller:

Thank you, Mr. Chairman. In your notebook under the Development tab, you will see the results of the private gift support to the University for the first 11 months of this Fiscal Year compared to last Fiscal Year. I will not go into a lot of detail, but give you a few highlights.

One of the more significant things is that alumni giving is up significantly over last year -- a 23 percent increase over last year. I did sneak a peak at some of the June figures -- although I don't have the final results for the whole fiscal year, but that has been sustained -- and I believe we will have a record year of alumni giving for this year.

Corporate giving remains strong -- a 27 percent increase over last year. There are approximately 100 corporations who have given at the \$10,000 level or more this year; 100 more corporations than gave at that level last year, so that is quite significant.

As Jim Nichols said, the gifts to the Endowment continue to be very strong. We are up slightly this year over last year. We have had about \$18 million added to the Endowment, and we would hope to be over \$20 million when we report the June figures.

One other aspect of fund-raising this year -- which is important to us who process all of the gifts that you will not see in your report -- is that the record totals of alumni giving and all donors will be very high this year. In fact, we will probably process more than 165,000 gifts to the University, which certainly adds strength to the broad-based support that we receive from all alumni and individuals to The Ohio State University.

That concludes my report on the fund-raising totals. Are there any questions?

Mr. Chairman, I would also like to recommend to the Board the establishment of two endowed professorships which are fully funded, eight new endowed funds totaling approximately \$1.2 million, and the revision of five formally approved endowed funds. I submit that for your approval.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 96-18

Synopsis: The report on the receipt of gifts and the summary for May 1995 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

REPORT ON UNIVERSITY DEVELOPMENT (contd)

WHEREAS the name and description are being revised and, the funding level has been reached to establish The Raymond E. Mason Professorship in Transportation and Logistics, and The Frederick P. Zuspan, M.D. Professorship in Obstetrics and Gynecology; and

WHEREAS this report includes the establishment of eight (8) new named endowed funds and amendments to five (5) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of May 1995 be approved.

TOTAL UNIVERSITY PRIVATE SUPPORT

July-May

1993-94 Compared to 1994-95

GIFT RECEIPTS BY DONOR TYPE

	Dollars July through May		
	<u>1993-94</u>	<u>1994-95</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$11,228,596	\$14,666,313	31
Alumni (From Bequests)	<u>1,782,515</u>	<u>1,379,322</u>	-23
Alumni Total	\$13,011,111	\$16,045,635	23
Non-Alumni (Current Giving)	\$8,416,997	\$7,595,627	-10
Non-Alumni (From Bequests)	<u>3,405,867</u>	<u>1,899,457</u>	-44
Non-Alumni Total	\$11,822,864	\$9,495,084	-20
Individual Total	\$24,833,975	\$25,540,719	3 ^A
Corporations/Corp. Foundations	\$18,648,061	\$23,734,391	27 ^B
Private Foundations	\$6,323,442	\$7,917,490	25 ^C
Associations & Other Organizations	<u>\$2,792,200</u>	<u>\$1,459,804</u>	-48 ^D
Total	\$52,597,678	\$58,652,404	12

NOTES

A Alumni giving remains strong (up 23%) while gifts from non-alumni individuals lags behind last year (down 20%). So far this year gifts of \$10,000 or more from alumni total \$9.2 million. For the same period last year gifts at this level from alumni totaled \$6.8 million. At the \$10,000 or more level gifts from non-alumni are running \$2.4 million behind last year.

B Corporate giving is up 27%. Last year there were 412 corporations providing private support of \$10,000 or more (\$13.2 million). This year private support at the \$10,000 level exceeds \$17.5 million (507 corporations).

C Gifts of \$10,000 or more from private foundations during the July-May period are \$1.7 million more than last year.

D During July-May 1993-94, sixty-five associations or organizations gave \$10,000 or more (\$1.9 million). This year for the same period, only thirty-four associations or organizations also gave at this level for a total of \$0.7 million.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT
July-May
1993-94 Compared to 1994-95

GIFT RECEIPTS BY PURPOSE

Dollars	July through May		
	<u>1993-94</u>	<u>1994-95</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$9,729,999	\$14,030,743	44
Program Support	\$28,457,807	\$30,414,440	7
Student Financial Aid	\$7,418,226	\$7,040,566	(5)
Annual Funds-Colleges/Departments	\$6,014,495	\$6,293,864	5
Annual Funds-University	<u>\$977,151</u>	<u>\$872,791</u>	(11)
Total	\$52,597,678	\$58,652,404	12

GIFT ADDITIONS TO ENDOWMENT

Dollars	July through May		
	<u>1993-94</u>	<u>1994-95</u>	<u>%Change</u>
	\$17,352,045	\$18,059,515	4

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Professorship</u>			
The Raymond E. Mason Professorship in Transportation and Logistics (Support for a Professorship - Fisher College of Business)	\$528,449.76		\$528,449.76
The Frederick P. Zuspan, M.D. Professorship in Obstetrics and Gynecology (Support for a Professorship - College of Medicine)	\$502,657.80		\$502,657.80

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The Marion L. Smith Scholarship Fund (Scholarships - College of Engineering)		\$51,950.00	\$51,950.00
Galion Scholarship Fund at OSU Mansfield (Scholarships for Galion High School graduates attending OSU Mansfield)	\$20,235.94		\$20,235.94
The Lucy Roy Sibley Memorial Graduate Scholarship (Graduate scholarships, associateships, fellowships - Department of Textiles & Clothing)	\$19,845.00		\$19,845.00
OSU Mansfield Scholarship Endowment Fund (Scholarships - OSU Mansfield)	\$18,389.25		\$18,389.25
The Robert M. Zollinger Legacy Endowment (Support for Health Sciences Library historic collection)	\$15,800.00		\$15,800.00
The TBDBITL Script Ohio Club Endowment (Program support - Ohio State University Marching Band)	\$15,285.50		\$15,285.50
The Phi Delta Gamma Graduate Scholarship Fund (Scholarship to a Masters or Ph.D. Candidate - Graduate School)		\$15,040.00	\$15,040.00
James Mosher Klein Scholarship Fund in Psychology (Graduate scholarship - Department of Psychology)		\$15,000.00	\$15,000.00
	_____	_____	_____
	\$1,120,663.25	\$81,990.00	\$1,202,653.25

Change in Name and Description of Named Funds

From: The Home Economics Cooperative Extension Fund
 To: The Family and Consumer Science Extension Fund

From: The Chester C. Winter Urology Library Endowment
 To: The Chester C. Winter Visiting Lectureship in Urology

Change in Description of Named Funds

The Janet and Grace Souders Crist Music Scholarship Fund
 The John O. and Elsie Jenkins Memorial Scholarship Fund

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION

Change in Name of Named Fund

From: The P. Tennyson Williams, M.D. Endowment Fund
To: The Marianna H. and P. Tennyson Williams, M.D. Endowment Fund

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

ESTABLISHMENT OF NAMED PROFESSORSHIPS

The Raymond E. Mason Professorship in Transportation and Logistics

WHEREAS in accordance with the guidelines previously established by the Board of Trustees, The Raymond E. Mason, Sr. (Designated) Professorship in Transportation and Logistics was established May 3, 1985, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Raymond E. Mason, Jr. (B.S.Bus.Adm. '41) and friends, in honor of Raymond E. Mason, Sr.; and

WHEREAS the required funding level has now been reached:

NOW THEREFORE

BE IT RESOLVED, That The Raymond E. Mason, Sr. (Designated) Professorship in Transportation and Logistics be changed to The Raymond E. Mason Professorship in Transportation and Logistics. The annual income shall be used by the Fisher College of Business to support the Raymond E. Mason Professorship in Transportation and Logistics. The Professorship will be used to attract and/or retain an internationally recognized scholar in the field of transportation and logistics. Appointment to the professorship will be made by the Dean of the Fisher College of Business with the approval of the Senior Vice President for Academic Affairs and Provost, and The Ohio State University Board of Trustees.

Requirements for the professorship include: a doctoral degree in transportation/logistics/marketing or related field; a record of significant achievements in transportation and logistics; demonstrated research capabilities; an ability to work effectively with professional community, industry and government; provides focus for Fisher College of Business in area of transportation and logistics; publishes research results; serves as leader and advocate for transportation and logistics with College, University and community-at-large; contributes to degree programs via curriculum design and/or instruction; participates in service activities at a national and/or international level; serves as liaison with University and business community, particularly transportation and logistics-related associations, groups and governmental agencies.

\$528,449.76

The Frederick P. Zuspan, M.D. Professorship in Obstetrics and Gynecology

WHEREAS in accordance with the guidelines previously established by the Board of Trustees, The Frederick P. Zuspan, M.D. Chair Fund in Obstetrics and Gynecology was established June 5, 1992, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Professor Emeritus Frederick P. Zuspan, M.D. (B.A. Biological Sciences, 1947; M.D. Medicine, 1951) his colleagues and friends and the Department of Obstetrics and Gynecology; and

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED PROFESSORSHIPS (contd)

The Frederick P. Zuspan, M.D. Professorship in Obstetrics and Gynecology (contd)

WHEREAS the required funding level has now been reached:

NOW THEREFORE

BE IT RESOLVED, That the Frederick P. Zuspan, M.D. Chair Fund in Obstetrics and Gynecology be changed to The Frederick P. Zuspan, M.D. Professorship in Obstetrics and Gynecology. The annual income shall be used to support a professorship position in the Department of Obstetrics and Gynecology as recommended by the Chairperson of the Department of Obstetrics and Gynecology and

the Dean of the College of Medicine. When the funding level required for a Chair at \$1,250,000 is reached, the income can be used for a chair position in the Department of Obstetrics and Gynecology as recommended by the Chairperson of the Department of Obstetrics and Gynecology and the Dean of the College of Medicine to the Provost and approved by the Board of Trustees. Any unused income can be returned to principal.

\$502,657.80

ESTABLISHMENT OF NAMED FUNDS

The Marion L. Smith Scholarship Fund

The Marion L. Smith Scholarship Fund was established July 7, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Ralph A. Rockow (B.S.M.E. '58; M.S. 1958) and other former students, friends, colleagues, and wife Marjorie L. Smith in honor of Professor Marion L. Smith (M.S., Mechanical Engineering '48) and his service as a Mechanical Engineering faculty member (1947-58) and as Associate Dean of Engineering (1958-84).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

Ninety percent of the yearly income will provide scholarships for worthy and deserving undergraduate students enrolled in the College of Engineering. Preference will be given to Mechanical Engineering majors. Additional preference will be extended to students who have demonstrated leadership in campus and/or community affairs. Marion L. Smith Scholars will be named annually, but may compete for renewed awards. Selection will be made by the Dean of the College of Engineering with assistance from the College of Engineering Scholarship Committee and the University Committee on Student Financial Aid. The remaining ten percent of the yearly income will be reinvested in the fund's principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$51,950.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

Galion Scholarship Fund at OSU Mansfield

The Galion Scholarship Fund at OSU Mansfield was established July 7, 1995, by the Board of Trustees of The Ohio State University with community gifts to The Ohio State University Development Fund. The funds were raised through a campaign sponsored by the Galion Area Betterment Commission.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more scholarships to Galion High School graduates attending OSU Mansfield. Students shall be selected to receive awards based on criteria developed by the OSU-Mansfield Admissions and Scholarships Committee, in concert with Galion representatives and school officials, and in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$20,235.94

The Lucy Roy Sibley Memorial Graduate Scholarship

The Lucy Roy Sibley Memorial Graduate Scholarship was established July 7, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the faculty and friends of the Department of Textiles and Clothing.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

Annual income shall be used for graduate scholarships, or graduate associateships, or fellowships for students who are accepted in the graduate program of the Department of Textiles and Clothing in the College of Human Ecology. Selection shall be made by the Dean of the College or his/her designee upon recommendation of the department chairperson in consultation with the graduate studies committee of the Department of Textiles and Clothing and the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to the recommendations from the appropriate administrative officials of the University who are then directly responsible for Textiles and Clothing education or the Dean of the College of Human Ecology, in order to carry out the desire of the donors.

\$19,845.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

OSU Mansfield Scholarship Endowment Fund

The OSU Mansfield Scholarship Endowment Fund was established July 7, 1995, by the Board of Trustees of The Ohio State University with community gifts to The Ohio State University Development Fund.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships to students attending The Ohio State University at Mansfield. Students shall be selected to receive awards based on criteria developed by the Admissions and Scholarship Committee of The Ohio State University at Mansfield, in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$18,389.25

The Robert M. Zollinger Legacy Endowment

The Robert M. Zollinger Legacy Endowment was established July 7, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from friends and family of Dr. Robert M. Zollinger, B.S. '25; M.D. '27; Doctor of Science (Honorary) '74; and, Professor Emeritus in the Department of Surgery.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The income shall support the preservation and availability of the collection of writings, materials for research and memorabilia of Dr. Robert M. Zollinger's, which is a part of the Health Sciences Library historic collection, as recommended by the Director of the Prior Health Sciences Library.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Director of the Prior Health Sciences Library and Vice President for Health Sciences, or program administrative officer in order to carry out the desire of the donors.

\$15,800.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

The TBDBITL Script Ohio Club Endowment

The TBDBITL Script Ohio Club Endowment was established July 7, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from alumni and friends of The Ohio State University Marching Band.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used, at the discretion of the Director of the Marching Band, for the purchase of instruments and other items or services needed to enhance the quality of The Ohio State University Marching Band.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income shall be used for purposes similar to those specified by the donors, as directed by the Board of Trustees of The Ohio State University in order to carry out the desire of the donors.

\$15,285.50

The Phi Delta Gamma Graduate Scholarship Fund

The Phi Delta Gamma Graduate Scholarship Fund was established July 7, 1995, by the Board of Trustees of The Ohio State University, with gifts to the Ohio State University Development Fund from members of the Delta Chapter of Phi Delta Gamma.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a scholarship to a Master's or Ph.D. candidate. Recipients shall be close to finishing the thesis or dissertation but for various reasons, including financial, have been unable to complete the requirements for the Master's and/or Ph.D. degree. Graduate students who are residents of Columbus or Franklin County, are in good standing, who have not registered for the last two years, and who could finish the degree requirements within one or two quarters are eligible for this scholarship. The scholarship may be used for stipend, thesis or dissertation expenses. This fund will be administered by the Graduate School. Recipients will be selected by the Dean of the Graduate School, on recommendation of a faculty committee, and in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$15,040.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED FUNDS (contd)

James Mosher Klein Scholarship Fund in Psychology

The James Mosher Klein Scholarship Fund in Psychology was established July 7, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from his parents, Charles Mosher Klein, M.D. and Barbara Barr Klein, of Sylvania, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to fund a scholarship(s) for a graduate student(s) in the Department of Psychology. The recipient will be chosen by the chairperson of the Department of Psychology in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$15,000.00

CHANGE IN NAME AND DESCRIPTION OF NAMED FUNDS

The Family and Consumer Science Extension Fund

The Home Economics Cooperative Extension Fund was established March 1, 1985 by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from faculty, friends and associates of the Cooperative Extension Service. The name and description were revised July 7, 1995.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income is to be used to provide support for activities and projects of Ohio State University Extension, Family and Consumer Sciences. Funds will be allocated upon the recommendation of the associate dean for extension education and approval of the dean of the College of Human Ecology.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees with preference being given to the recommendation of the dean of the College of Human Ecology, in order to carry out the desire of the donors.

The Chester C. Winter Visiting Lectureship in Urology

The Chester C. Winter Urology Library Endowment was established September 6, 1985, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Dr. Chester C. Winter, Columbus, Ohio. The name and description were revised July 7, 1995.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN NAME AND DESCRIPTION OF NAMED FUNDS (contd)

The Chester C. Winter Visiting Lectureship in Urology (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The income shall support an annual lectureship by a visiting professor of urology or one noted in that field, and appropriate expenses for the lectureship will be defrayed from the fund. A committee to administer the fund and choose the lecturer will meet annually to make preparations and will be chaired by the Director of the Division of Urology and will include the faculty member who is responsible for pediatric urology at Columbus Children's Hospital and Dr. Chester C. Winter while he is alive and able to attend. The chairperson of the Department of Surgery at The Ohio State University will be an ex-officio member of the committee. The lecture will be given to an audience including Ohio State University urology staff, residents and students interested in urology, and members of the Central Ohio Urology Society, as well as others that may be included at the discretion of the committee.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Director for the Division of Urology, Chairperson for the Department of Surgery and the Dean for the College of Medicine, or program administrative officer in order to carry out the desire of the donor.

CHANGE IN DESCRIPTION OF NAMED FUNDS

The Janet and Grace Souders Crist Music Scholarship Fund

The Janet and Grace Souders Crist Music Scholarship Fund was established October 5, 1990, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from Janet Souders Crist (M.A. Music '47) of Lancaster, Ohio. The description was revised July 7, 1995.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more scholarships/fellowships titled "The Janet and Grace Souders Crist Music Scholarship/Fellowship," hereafter referred to as "scholarship."

To be eligible for consideration for the scholarship, students shall be residents of Lancaster, in Fairfield County, Ohio. If no qualifying Fairfield County student is identified for two consecutive years, the scholarship may be given in the third year to a resident of a county contiguous to Fairfield County (Franklin, Hocking, Licking, Perry, or Pickaway) who meets the scholarship requirements. Preference in the selection process, however, will always be given to qualified Lancaster or Fairfield County students. Students shall also be graduating or have graduated from an accredited high school in one of the named counties.

Applicants shall be enrolled or accepted as full-time students in the University and majoring in one or more of the following disciplines within the School of Music: Theory and Composition, Music History and Literature, Music Performance, or Music Education.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN DESCRIPTION OF NAMED FUNDS (contd)

The Janet and Grace Souders Crist Music Scholarship Fund (contd)

Applicants shall be required, in the screening process, to audition before appropriate faculty members of the School of Music. Preference shall be given to applicants who major in one or more of the following specialties: voice, violin, viola, violon-cello, piano, organ, flute, oboe, French horn, trumpet or trombone.

Applicants shall have achieved an outstanding record of music performance and a high point-hour academic average with honor roll status during their most recent year of school in high school or at the University. Applicants shall have demonstrated leadership ability and good school citizenship. Financial need shall not be a factor in the selection.

The final selection of the recipients shall be made by the Dean of the College of the Arts in cooperation with the Director of the School of Music and in consultation with the University Committee on Student Financial Aid and Janet Souders Crist (or her representative) during her lifetime.

Scholarships may be awarded to outstanding students for more than one year if they continue to meet all of the qualifications herein set forth. Seventy-five percent (75%) of the income is to be used for scholarships, and 25% of the income is to be returned to the fund's principal to promote growth of the scholarship endowment. If in any year there are no qualified applicants, the unused income shall be reinvested in the fund's principal.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income shall be used for awards to outstanding faculty in the College of the Arts or for purposes similar to those specified by the donor, as directed by the Board of Trustees of The Ohio State University, in order to carry out the desire of the donor.

The John O. and Elsie Jenkins Memorial Scholarship Fund

The John O. and Elsie Jenkins Memorial Scholarship Fund was established April 7, 1978, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Thomas A. Jenkins (B.S.Bus.Adm. '50) of Toledo, Ohio; Palmer L. Jenkins (B.S.Bus.Adm. '47) of Alamo, California; and John O. Jenkins, Jr. (B.S.Ed. '40; M.A. '46) of Huntington Beach, California, and relatives and friends of the Jenkins family in honor of the parents, Mr. John O. Jenkins, Sr., and Elsie Jenkins. The description was revised September 1, 1993, and again on July 7, 1995.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

Twenty-five (25) percent of the annual income shall be returned to principal. Seventy-five (75) percent of the annual income shall be used to provide one or more scholarships to financially needy students in the College of Education. Selection of the scholarship recipients shall be made by the Dean of the College of Education in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

REPORT ON UNIVERSITY DEVELOPMENT (contd)
THE OHIO STATE UNIVERSITY FOUNDATION

CHANGE IN NAME OF NAMED FUND

The Marianna H. and P. Tennyson Williams, M.D. Endowment Fund

The P. Tennyson Williams, M.D. Endowment Fund was established May 5, 1995, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts designated for support of the Department of Family Medicine in the College of Medicine from Chairperson and Professor Emeritus, Dr. P. Tennyson and Marianna H. Williams, Columbus, Ohio. The name of the fund was revised July 7, 1995.

The income shall support fellowships, with priority given to those pursuing academic careers in family medicine or to support the research of a fellow in training as a family medicine academician, as approved by the Chairperson, Department of Family Medicine and the Dean, College of Medicine. If funding becomes equal to or greater than that required to support a professorship position, the fund shall be renamed The Marianna H. and P. Tennyson Williams, M.D. Professorship Fund, and the income shall support a professorship position with a focus on the scholarly development of family medicine as an academic discipline as recommended by the Chairperson, Department of Family Medicine and the Dean, College of Medicine.

Upon motion of Mr. Colley, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Ambassador Wolf.

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Thereupon the Board adjourned to meet Wednesday, August 30, 1995, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Robert M. Duncan
Secretary

Milton A. Wolf, Ph.D.
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND FIFTEENTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, August 30, 1995

The Board of Trustees met at its regular monthly meeting on Wednesday, August 30, 1995, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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August 30, 1995 meeting, Board of Trustees

The Chairman, Ambassador Wolf, Ph.D. called the meeting of the Board of Trustees to order on August 30, 1995, at 10:45 a.m. He requested the Secretary to call the roll.

Present: Milton A. Wolf, Chairman, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Thomas C. Smith, and Holly A. Smith. The Secretary notes for the record that Vice Chair Leslie H. Wexner, who was unavoidably out of state this morning, took part by means of a telephone connection which allowed him to hear all of the proceedings.

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PRESIDENT'S REPORT

President Gee:

I appreciate the opportunity to be with you today. As most of you know, I have been on vacation -- well, actually, I was on my honeymoon -- but things continued to be busy around the university despite the fact that I was gone.

The Young Scholars Program held their Summer Institute for the eighth consecutive summer, providing students in grades 7 through 12 with academic classes, study and social skills workshops, and exposure to career opportunities. For your remembrance, there are approximately 1,600 Young Scholars and, of course, this fall we will enroll the second group of Young Scholar graduates as students at the university. Having had our first group as freshman this past year, first-year students, I can say that this program has worked very, very well in the interest of our students in the university.

Among our most distinguished visitors this summer was astronaut Nancy Currie, one of our graduates, who took her second shuttle flight this summer. As many of you can remember, the "Ohio Flight." Governor Voinovich honored the shuttle crew at the Ohio State Fair since, as you recall, four of the five crew members are Ohioans. I was delighted to present them with Ohio State shirts and hats, and Nancy gave me a Buckeye that they had taken on the trip. Ohio State truly is everywhere!

This month, Ed Jennings travelled to Hanoi, just hours after the U.S. re-opened relations with Vietnam. He and Professor Charlie Bender of the Ohio Supercomputer Center, participated in a seminar with Vietnamese educators as they work to build an improved university system. The program was organized by the Big Ten through our Midwest Universities Consortium for International Activities, which has housed Ohio State and which I have had the privilege of chairing over the past several years.

The University, as you know, mourns the loss of one of our colleagues who was both an outstanding teacher and very skilled diplomat. Political Science Professor Joe Kruzel was serving as deputy assistant secretary of defense for European and NATO affairs. He was killed in an accident outside Sarajevo.

One of our students said that she took his introductory course in the Politics of Global Problems, and he was one of the best teachers she ever had. She remarked on his passion for the field and his effective communication skills. We are certainly, I think, all inspired by his commitment to public service and to peace, which he lived to the end.

While Ohio State scholars are busy literally around the world, I had a chance to see some of their work closer to home in northwest Ohio, during one of my state tours. I experienced Ohio agriculture from a farm field in Lindsey, Ohio, to the Cheerios Capital of the World -- the General Mills plant in Toledo. I am not certain if everyone

PRESIDENT'S REPORT (contd)

President Gee: (contd)

knows that we make more Cheerios than any other place in the world. Some little known fact for you can take home to your family and friends.

Darryl Knipp offered me a ride in his Case combine -- a machine about the size of this room -- and we worked a couple of rows of wheat. What I won't do for this university! I visited a Migrant Families Health Fair in Delta, Ohio, where 150 youngsters were receiving health education and information thanks to our extension faculty. From Hirzel Canning to Sauder Woodworking, I was again reminded -- again, and again, and again -- of the richness of this state and the importance of this university to its future.

To further illustrate our commitment to service, let me mention the involvement of our College of Nursing faculty in the "Back to School Rally and Health Fair" in Columbus this weekend. Our University Medical Center Health Center Partners will do various screenings. Our Ophthalmology Clinic will offer eye exams and vision testing, and the Speech, Language, and Hearing Clinic will conduct exams. Other agencies will offer information for parents and free school supplies. We are participating in this program with the Ohio Commission on African-American Males.

We are also very, very proud that in the *U.S. News & World Report* ranking of "America's Best Hospitals," the University Medical Center's endocrinology, orthopedics, and rehabilitation programs were singled out as being among the very best in the nation.

Also among the best in the nation is Blaine Wilson, Ohio State gymnast, who finished third in the U.S. National Gymnastics Championships last weekend. Furthermore, our own Coach of Men's Gymnastics, Peter Kormann, has been invited to be the coach in the United States Olympic Men's Gymnastics Team in Atlanta! He truly is at the top of his profession.

Tomorrow, we will hold Ohio State's 333rd Commencement. Nearly 2,000 graduates will receive their degrees. As those of you who regularly attend the ceremony know, I sometimes note that the graduates have earned their degrees through hard work, determination, and perspiration. Tomorrow, there will be plenty of the latter, as we converge on an arena without air conditioning we will soon correct that.

Even as we send off this class, we are getting ready for fall quarter. One sure sign of fall is the first football game. Sunday, the Buckeyes faced the Eagles of Boston College in the Kickoff Classic. As I look at the schedule, I think I should speak to Athletic Director Andy Geiger about these Catholic institutions on our schedule. If he wants to play this type of school, I might suggest Ohio Dominican College. Nonetheless, we did win, we won soundly, but we have way too many religious institutions on our schedule this year and we need to correct that.

Thank you very much, Mr. Chairman.

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HOSPITALS BOARD REPORT

Mr. Skestos:

The Administrative Operations Committee and Executive Committee of the Hospitals Board met July 20, 1995. The Administrative Operations Committee's main

HOSPITALS BOARD REPORT (contd)

Mr. Skestos: (contd)

discussion centered on the strategy for the development of a Primary Care Network. The Executive Committee's agenda included significant discussion on a potential relationship between The Ohio State University Hospitals and Harding Hospital.

On August 24, 1995 the Administrative/Operations Committee and the Hospitals Board convened. The Administrative/Operations Committee reviewed the process and criteria to be followed when negotiating to purchase Primary Care practices and authorized entering into final negotiations to acquire a physician practice, discontinuation of discussions for a second physician practice, and entering into the "due diligence" phase of negotiation with two other practices. The Hospitals Board ratified a primary care compensation program which allows the Hospitals to financially assist in the recruitment and retention of Primary Care physicians. The Hospitals Board also received a status report on discussions with U.S. Health and Harding Hospital, development of a Health Maintenance Organization (HMO), and the development of an Integrated Delivery and Finance System.

That completes my report, however I would move for the appointment of four members to the Medical Research and Development Committee which was established by this Board at its March 3, 1995 meeting.

**APPOINTMENTS TO THE MEDICAL RESEARCH AND
DEVELOPMENT COMMITTEE**

Resolution No. 96-19

WHEREAS under the College of Medicine Practice Plan, the Medical Research and Development Foundation (MRDF), a not-for-profit corporation, was created to operate as the conduit for moving academic enrichment funds from the practice medical practice groups to the University; and

WHEREAS at its March 3, 1995 meeting, this Board approved the amended Practice Plan to replace the MRDF with the Medical Research and Development Committee (MRDC) (Resolution No. 95-103); and

WHEREAS academic enrichment and teaching and research funds will now be transferred directly from the practice medical practice groups to the University; and

WHEREAS the MRDC will serve as an oversight body; and

WHEREAS the MRDC will consist of ten members, six elected by the faculty and four appointed by the University Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That in accordance with Resolution No. 95-103, the Board of Trustees hereby appoints the following individuals to serve on the Medical Research and Development Committee (MRDC):

Milton A. Wolf, Chairman of the Board of Trustees
E. Gordon Gee, President
Bernadine P. Healy, Dean of the College of Medicine
William J. Shkurti, Vice President for Finance.

**APPOINTMENTS TO THE MEDICAL RESEARCH AND
DEVELOPMENT COMMITTEE (contd)**

Upon motion of Mr. Skestos, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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INVESTMENTS COMMITTEE REPORT

Mr. Colley:

The Investments Committee received five detailed reports this morning from the Treasurer, Mr. Nichols, relating to the Endowment Report, the Quarterly Endowment Investment Report, the Endowment Income Summary, the Investment Manager Ownership and Management Changes, and the Refinancing of the Firestone Promissory Note. With your permission, I have asked Mr. Nichols to summarize those for the Board.

Mr. James Nichols:

Thank you, Mr. Chairman. With regards to the Endowment Report for the past month, the market value of the Endowment at the end of the reporting period, August 18, was at \$571.6 million. I might note this is the fifth month in a row I have reported an all-time high in the size of the market value of the Endowment. This was \$10.8 million above the previous report to the Board and the market value of the equity portion of the Endowment increased \$10.9 million, while the fixed income portion decreased \$200,000. Net new additions for the month total \$1.2 million.

Since the beginning of the fiscal year on July 1, the Endowment has increased in value \$15.9 million. Current asset allocations is 63 percent in equities, 22 percent in fixed income, 7 percent in real estate, and 8 percent in cash.

With regards to the Quarterly Endowment Report -- and this would be for the quarter ending and also fiscal year ending June 30, 1995 -- the Endowment rate of return for the Fiscal Year was 15.7 percent. When viewed in terms of the 3, 5, and 10 year returns of June 30, it was between the Lehman Corporate Bond Index and the S&P 500, which is where we would expect it to be given the strong movement in the stock market.

Over the past ten years, the value of the Endowment has increased 70 percent while inflation has increased 42 percent so our investment strategers are staying well ahead of inflation. An item as the Investments Committee knows in very important to me, during fiscal year 1995, the Endowment distributed \$26.8 million to the colleges and departments for use that was intended by the donors. I might note -- as we did this morning in the meeting -- that that is almost three and a half times the amount we distributed in 1985. So that's been a very substantive move and that is even in light of decreasing the distribution a half percent some seven years ago.

The Endowment also reviewed the Income Balance Report that has previously been reviewed on an annual basis. The report includes beginning and ending cash values with additions in expenditures for the last three fiscal years. Those balances have increased each of the last fiscal years and currently stand at approximately \$22 million.

Finally, I updated the Investments Committee on management changes at WR Lazard and an announcement by Wells Fargo that they were being purchased by Barkley's.

INVESTMENTS COMMITTEE REPORT (contd)

Mr. Nichols: (contd)

Lastly, the Investments Committee discussed the refinancing of the Firestone Promissory Note. The refinancing will use Endowment funds currently invested in short-term securities, current interest rate is 10.8 under the proposed scenario, the interest rate will be floating, but currently will be 5.7. That savings of about 500 basis points will amount to about \$243,000 a year in financing interest savings annually. The Investments Committee recommended that proposal and I offer it for your consideration, Mr. Chairman.

**AUTHORIZATION TO REFINANCE FIRESTONE PROMISSORY NOTE
DATED JANUARY 10, 1995**

Resolution No. 96-20

Synopsis: Authorization to pay the Firestone Promissory Note on September 1, 1995 with a payoff of \$5,300,661.77 for an annual interest savings of approximately \$243,400.00 per year, using Endowment Funds invested in short-term securities is requested.

WHEREAS pursuant to authorization from the Board of Trustees in June 1987 and December 1994, The Ohio State University purchased the 1,503 acre property of the late Raymond C. Firestone on January 10, 1995; and

WHEREAS the University executed a promissory note for the purchase; and

WHEREAS in accordance with the purchase agreement, the interest rate stipulated in the note is 10.8% per annum, and the University is able to prepay the note in its entirety, with a prepayment penalty of \$147,812.08, which will be recouped by interest savings in approximately seven months; and

WHEREAS the University is able to utilize for this payment Endowment Funds currently invested at short-term interest rates resulting in a savings of approximately \$243,400.00 per year using current rates, and net proceeds from the sale of the property will be added to the Endowment Fund:

NOW THEREFORE

BE IT RESOLVED, That the Treasurer of The Ohio State University be authorized to utilize Endowment Funds invested in short-term investments to prepay in full the Firestone note on September 1, 1995 in the amount of \$5,300,661.77; and that the Treasurer be authorized to execute all necessary documents to effect this transaction; and

BE IT FURTHER RESOLVED, That interest will accrue on the advance at the short-term investment rate of the Endowment Fund, and will be due from net proceeds from the sale of the property.

Upon motion of Mr. Colley, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution with six affirmative votes cast by Messrs. Celeste, Colley, Skestos, Patterson, Sofia, and Ambassador Wolf, and an abstention by Mr. Shumate.

(See Appendix VI for background information, page 247.)

Mr. Colley:

Mr. Chairman, Jerry May will present the monthly Development Report. Mr. May --

INVESTMENTS COMMITTEE REPORT (contd)

Mr. Jerry May:

Thank you very much, Mr. Colley. If you will turn to your books under the tab labeled "Development," I'm going to give a two-part report. The first part will require some action and I'd like to just briefly review the first part because I'd like to spend more time on the second part because I think you'll find that helpful with regard to the University's upcoming campaign.

If you look at the last year, you will notice that we, for the second time in the University's history, stayed up at the \$90 million plus level, which we're very pleased about. We were off \$2 million largely due to fewer estate gifts than we have had in recent years -- estate gifts being transactions after estates are concluded and the money is distributed to the institution. However -- and I will show you this on a slide in a minute in the next part of my report -- our net new activity -- total new cash pledges and deferred gift commitments -- is dramatically up as it was last year and I'll show you that and elaborate on that in a little bit. I should also mention that the gifts to the Endowment this year were the second highest in our history -- \$22.3 million, a 16 percent increase over the previous year was added to the University's Endowment.

If you'll notice, your pages are a little thicker than usual in terms of the number of new funds and in the interest of time, I'd like to highlight simply one and then ask to move this particular part of my report and have you approve it. And that is, I'd like to highlight the Richard M. Ross Chair and Management that you see listed there. This is in The Max M. Fisher College of Business and was made possible by a generous gift by Mrs. Elizabeth Ross. The Chair is in memory of her late husband, Richard M. Ross, who -- as many of you know or knew personally -- was the Head of Ross Laboratories and a 1938 alumnus of The Ohio State University. We have a press release with regard to that particular gift that is here, as well as perhaps in your material.

That along with what is in there in terms of all the new funds, at this time I'd like to ask Mr. Colley to present to the Board -- for you to present to the Board approval of one new named endowed Chair and 25 named endowed funds and the revision of two funds all of these totaling \$1,974,000.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 96-21

Synopsis: The report on the receipt of gifts and the summary for June 1995 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS the funding level has been reached to establish The Richard M. Ross Chair in Management; and

WHEREAS this report includes the establishment of twenty-five (25) new named endowed funds and amendments to two (2) endowed funds:

REPORT ON UNIVERSITY DEVELOPMENT (contd)

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of June 1995 be approved.

TOTAL UNIVERSITY PRIVATE SUPPORT
July-June
1993-94 Compared to 1994-95
GIFT RECEIPTS BY DONOR TYPE

	Dollars July through June		
	<u>1993-94</u>	<u>1994-95</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$13,098,672	\$16,518,955	26
Alumni (From Bequests)	<u>2,548,515</u>	<u>1,600,971</u>	-37
Alumni Total	\$15,647,187	\$18,119,926	16
Non-Alumni (Current Giving)	\$8,613,883	\$8,602,913	0
Non-Alumni (From Bequests)	<u>4,231,689</u>	<u>1,904,457</u>	-55
Non-Alumni Total	\$12,845,572	\$10,507,370	-18
Individual Total	\$28,492,759	\$28,627,296	0 ^A
Corporations/Corp. Foundations	\$39,706,156	\$42,278,894	6 ^B
Private Foundations	\$9,472,048	\$11,349,151	20 ^C
Associations & Other Organizations	<u>\$17,213,216</u>	<u>\$10,638,357</u>	-38 ^D
Total	\$94,884,179	\$92,893,698	-2

NOTES

A Total giving from individuals (\$28.6 million) holds strong, staying at last year's FY95 record levels. Alumni giving was up considerably (16%) with about \$2.5 million more in gifts during FY95 than last year. This was particularly evident at the \$10,000 plus giving level whereby alumni contributed \$2 million more (up 24%) this year.

The opposite was true of gifts from non-alumni where there was a drop of 28% at the \$10,000 plus giving level. This drop was mostly due to two estates valued at more than \$2 million which were received last year while no estates at this level were realized during FY95. Overall, the drop in estates transferred to the University was the only blemish in individual giving strength.

B Corporate giving remained strong during FY95. Corporations and corporate foundations contributed \$2.6 million more in FY95 than last year (6% increase).

C Three major gifts from foundations totaling more than \$4 million led the way for a 20% increase in this category for FY95.

D Last year during July-June, 234 associations or other organizations gave \$10,000 or more (\$15.8 million). This year during the same period 240 organizations or associations gave at this level for a total of only \$9.8 million.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT
July-June
1993-94 Compared to 1994-95

GIFT RECEIPTS BY PURPOSE

Dollars	July through June		
	<u>1993-94</u>	<u>1994-95</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$11,047,136	\$15,377,752	39
Program Support	\$66,995,467	\$61,458,052	(8)
Student Financial Aid	\$8,978,470	\$8,072,283	(10)
Annual Funds-Colleges/Departments	\$6,783,144	\$7,061,478	4
Annual Funds-University	<u>\$1,079,962</u>	<u>\$924,133</u>	(14)
Total	\$94,884,179	\$92,893,698	2

GIFT ADDITIONS TO ENDOWMENT

Dollars	July through June		
	<u>1993-94</u>	<u>1994-95</u>	<u>%Change</u>
	\$19,298,493	\$22,336,240	16

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The Electric Power Systems Engineering Endowment Fund (Support of general educational activities of faculty - Department of Electrical Engineering)	\$121,839.80		\$121,839.80
Kresge Endowment Fund for Computer Visualization Laboratory in Geological Sciences (Computer Hardware for Computer Visualization Laboratory - Department of Geological Sciences)	\$119,569.00		\$119,569.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Maria A. Melnyk Franks Memorial Scholarship Fund (Two Scholarships, One for School of Music; One for OSU Marching Band)	\$49,190.00		\$49,190.00
Department of Agricultural Education Program Excellence Fund (Program Support for Department of Agricultural Education)	\$30,000.00		\$30,000.00
The Van Wert County Extension Endowment Fund (Program Support for Van Wert County Extension)		\$30,000.00	\$30,000.00
The Richard L. Bere Agricultural Economics Scholarship Fund (Scholarships - Department of Agricultural Economics and Rural Sociology)		\$25,000.00	\$25,000.00
The WOSU Stations Fund (Support of WOSU Stations)	\$25,000.00		\$25,000.00
The Andreas Dorpalen Memorial Fund (Support for Graduate Student Travel to Germany While Working on Dissertation - Department of History)		\$20,000.00	\$20,000.00
Shirley Brooks-Jones and Ronald Jones Student Support Fund for Study Abroad in Agriculture and Natural Resources (Support for Students Studying Abroad - College of Food, Agricultural and Environ- mental Sciences)	\$18,971.32		\$18,971.32
The Belmont County 4-H Endowment Fund (Program and Scholarship Support for 4-H in Belmont County)	\$18,968.29		\$18,968.29
The J. Robert and Catharine P. Warmbrod Graduate Education and Research Fund (Program Support for Department of Agricultural Education)	\$17,748.00		\$17,748.00
The George E. Ruff Scholarship Fund (Scholarships to Former State Officers in Future Farmers of America - College of Food, Agricultural and Environmental Sciences)		\$16,413.22	\$16,413.22

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Paul E. Bates Chemical Engineering Scholarship Fund (Scholarships - Department of Chemical Engineering)	\$15,000.00		\$15,000.00
The John F. Disinger Endowment Fund (Scholarships - Sustainable Resource Management Program - School of Natural Resources)	\$15,000.00		\$15,000.00
The Lee Johnston Scholarship Endowment Fund (Scholarships - School of Natural Resources)	\$15,000.00		\$15,000.00
The Donald and Nancy Lamport Scholarship Fund in Pharmacy (Scholarships - College of Pharmacy)	\$15,000.00		\$15,000.00
Master of Arts in Public Policy and Management Scholarship Fund (Scholarships - Public Policy and Management Master's Program)	\$15,000.00		\$15,000.00
The George Sladoje Innovation Fund in Business (Funding for New Projects and Activities - Fisher College of Business)	\$15,000.00		\$15,000.00
The Ohio State University Retirees Association Endowment Fund (Support for Programs and Activities of OSU Retirees Association)		\$15,000.00	\$15,000.00

Change in Description of Named Endowed Funds

Sara Ann "Leach" Adams Loan Fund
Shirley A. Brooks-Jones Scholarship in Agriculture

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Chair

The Richard M. Ross Chair in Management (Support for a Chair in The Max M. Fisher College of Business)	\$1,255,000.00	\$1,255,000.00
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REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The Manuel Barkan Endowed Fellowship Fund (Support for Students Completing Doctoral Dissertations - Department of Art Education)		\$32,000.00	\$32,000.00
James R. and Vylee Calvert Garstick Permanent Endowment Scholarship Fund in the College of Optometry (Scholarships for Third & Fourth Year Students - College of Optometry)		\$25,000.00	\$25,000.00
The John D. Rudolph Fund for Author Speakers (Support to Bring an Author to Campus for Freshman Book Program - University Honors Program)		\$19,500.00	\$19,500.00
The Clarence A. and Beatrice Rohrbach Memorial Scholarship Fund (Scholarships - College of Food, Agricultural and Environmental Sciences)	\$15,000.00		\$15,000.00
Student-Alumni Council Service Endowment Fund (Support of University-Related Service Projects - Office of Student Life)		\$15,000.00	\$15,000.00
Student-Alumni Council Upperclassman Scholarship Fund (General University Scholarships)		\$15,000.00	\$15,000.00
Totals	\$386,717.41	\$1,587,482.22	\$1,974,199.63

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

ESTABLISHMENT OF NAMED ENDOWED FUNDS

Electric Power Systems Engineering Endowment Fund

The Electric Power Systems Engineering Endowment Fund was established August 30, 1995, by the Board of Trustees of The Ohio State University with dollars transferred into the University's Permanent Endowment Fund by the Department of Electrical Engineering. This transferred asset represents gifts from industry to The Ohio State University Development Fund for the Department of Electrical Engineering.

All assets are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

Electric Power Systems Engineering Endowment Fund (contd)

The annual income shall be used to support general educational activities of the electric power systems faculty of the Department of Electrical Engineering. The Chairperson, with the advice and consent of the electric power systems faculty, will be primarily responsible for authorizing expenditures from the Fund's annual income. Any unused yearly earnings will remain in the income account and will not be reinvested into the Fund's principal.

This Fund should benefit the University in perpetuity. If the need for the Fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the chairperson of the Department of Electrical Engineering and the concurrence of the electric power systems faculty.

\$121,839.80

Kresge Endowment Fund for Computer Visualization Laboratory in Geological Sciences

The Kresge Endowment Fund for Computer Visualization Laboratory in Geological Sciences was established August 30, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from alumni, corporations, foundations, faculty, students and friends of the Department of Geological Sciences.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the computer visualization laboratory with computer hardware for Geological Sciences as determined by the chairperson of the Department of Geological Sciences.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$119,569.00

The Maria A. Melnyk Franks Memorial Scholarship Fund

The Maria A. Melnyk Franks Memorial Scholarship Fund was established August 30, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Richard L. Franks (B.A. Humanities, 1977) and friends in memory of Maria A. Melnyk Franks.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Maria A. Melnyk Franks Memorial Scholarship Fund (contd)

The intent of the fund is to provide scholarships in perpetuity for students actively involved in music study at Ohio State as music majors or members of The Ohio State University Marching Band. The annual income shall be divided equally to provide two scholarships.

One scholarship shall be awarded to an outstanding undergraduate or graduate student enrolled at The Ohio State University's main campus in Columbus. Priority shall be given to students with a major in piano performance. If no piano majors qualify, the scholarship may be awarded to any music major. The second shall be awarded to an outstanding undergraduate or graduate student who is an active member of The Ohio State University Marching Band. The marching band scholarship may be held by a student from any school or department on the University's main campus.

For the first four years, priority will be given to graduates of public or private schools in Montgomery, Frederick or Carroll Counties in the State of Maryland. If no students from these Counties qualify, the funds may be awarded to any student who qualifies for either scholarship. If, in any given year, there are no qualified recipients, the income shall be returned to the fund's principal. After the first four years, the geographic limitations described here are to be removed.

Scholarships may be renewed up to four years by any individual recipient. All recipients must maintain a minimum grade point average as stipulated by School of Music and University policies.

The selection of the recipients shall be made by the director of the School of Music and the director of The Ohio State University Marching Band in consultation with the University Committee on Student Financial Aid with approval of the dean of the College of the Arts.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees with recommendations from members of the Franks family (Richard L., Charles R., Virginia L. Franks, and Connie A. Sanders or their heirs) in consultation with the appropriate college dean, school director, or program administrative officer in order to carry out the desire of the donor.

\$49,190.00

Department of Agricultural Education Program Excellence Fund

The Department of Agricultural Education Program of Excellence Fund was established August 30, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from alumni and friends of the Department of Agricultural Education.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for the benefit of the Department of Agricultural Education or its successor as recommended by the Chairperson of that Department.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

Department of Agricultural Education Program Excellence Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. Should the Department of Agricultural Education cease to exist through any reorganization of the University, the income or the principal may then be used by the Board of Trustees for any purpose whatsoever, with preference being given to recommendations of the appropriate official of the University who is then directly responsible for agricultural education, agricultural communication, extension education, or rural sociology programs.

\$30,000.00

The Van Wert County Extension Endowment Fund

The Van Wert County Extension Endowment Fund was established August 30, 1995, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from the Ohio State University Extension, Van Wert County, and other friends of the Van Wert County Extension program.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support educational programs in Van Wert County. This support may include, but is not limited to, the funding of scholarships and awards for Extension volunteers and friends of Extension; sponsoring seminars and programs; and purchasing material or services that will supplement Extension programming or increase the visibility and public support for Extension in Van Wert County. All expenditures from this fund shall be approved by the Extension Advisory Council in Van Wert County and the Extension staff.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used only for furthering the education of Van Wert County citizens as determined by the Board of Trustees, with preferences being given to the recommendations from the appropriate administrative official of the University who is the Director for the Ohio State University Extension, in consultation with a committee representing the local donors.

\$30,000.00

The Richard L. Bere Agricultural Economics Scholarship Fund

The Richard L. Bere Agricultural Economics Scholarship Fund was established August 30, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from The Kroger Company.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Richard L. Bere Agricultural Economics Scholarship Fund (contd)

The annual income shall be used to support undergraduate student scholarships in the Department of Agricultural Economics and Rural Sociology. The student recipients, who shall be enrolled in the Department of Agricultural Economics and Rural Sociology shall have demonstrated both academic promise and financial need. Selection shall be made in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Chairperson, Agricultural Economics and Rural Sociology, or its successor in order to carry out the desire of the donor.

\$25,000.00

The WOSU Stations Fund

The WOSU Stations Fund was established August 30, 1995, by the Board of Trustees of The Ohio State University with gifts from individuals, businesses, foundations, and others for the support of the WOSU Stations and their successors. The establishment of this Fund within the University's Permanent Endowment Fund was recommended and approved by The Friends of WOSU, an Ohio Nonprofit Corporation.

Except as hereinafter provided, all assets are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The uses of the net income of the WOSU Stations Fund shall be determined by the Board of the Friends of WOSU (the Board of Directors of the Friends of WOSU), or of the Friends Board of the successors to the WOSU Stations, which board shall establish an Endowment Commission to effectuate its decisions concerning the Fund. Such Commission shall consist of seven members, as follows: the President and the Treasurer of the Friends Board and the Director of the Stations who shall be ex-officio members; and four at-large members selected by the Board, two from among the current individual contributors and two from among the current business and foundation contributors. In selecting the business and foundation members, the Friends Board shall select the two institutions from which the members are to come, request a list of at least three candidates, with their qualifications, from each and appoint one members from each list. The ex-officio members shall serve during their terms of office; the at-large members (except three of those appointed at the inception of the Commission whose terms shall expire at the end of one, two, and three years respectively) shall each serve a four year term and may be reappointed by the Friends Board for one additional four year term. The Commission shall organize itself and elect its own officers in accordance with rules established by the Friends Board, which rules shall provide that the term of no more that one at-large member shall expire in any one year.

The Endowment Commission shall make recommendations regarding the following to the Friends Board which shall have the authority respecting the WOSU Stations Fund:

1. To withdraw any part or all of the current year's net income, and, after net income has been exhausted, to withdraw principal from the Fund, such withdrawals to be used for the purposes of the WOSU Stations or their successors as determined by the Friends Board. Net income not withdrawn by the end of each year shall be added to the principal of the Fund.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The WOSU Stations Fund (contd)

2. Should the WOSU Stations cease to be affiliated with The Ohio State University, the Friends Board has the authority to withdraw part or all of the Fund from the University's Permanent Endowment Fund.
3. To amend this document in order to make changes consistent with the purposes of the WOSU Stations Fund.

Should the need for the Fund as described cease to exist or so diminish as to provide unused income, the Friends Board shall determine an alternate use or disposition of the Fund.

If there is a change in the name of the Friends Corporation or of the public broadcasting station it supports, such new name shall be substituted above without affecting the validity of this document.

\$25,000.00

The Andreas Dorpalen Memorial Fund

The Andreas Dorpalen Memorial Fund was established August 30, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Rose-Marie Dorpalen in memory of her husband, Andreas Dorpalen. Andreas Dorpalen was Professor of German and European History at The Ohio State University from 1958 until his retirement in 1978. Professor Dorpalen was known as an inspiring teacher and a brilliant scholar. He is best remembered for his books, *The World of General Haushofer: Geopolitics in Action*; *Heinrich Von Treitschke*; *Hindenburg and the Weimar Republic*; *Hindenburg in der Geschichte der Weimarer Republik*; and *Europe in the Twentieth Century*.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be awarded to a graduate student enrolled in the Department of History to support travel to Germany when working on a doctoral dissertation in the areas of nineteenth or twentieth century German history. Applications will be solicited from graduate students and evaluated by an appointed committee. Recipients will be informed by the department chairperson. Awards need not be made each year and are made at the discretion of the committee and department chairperson. Each year the Andreas Dorpalen Award is awarded, it will be announced by the Department of History.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Dean of the College of Humanities in consultation with the chairperson of the Department of History in order to carry out the desire of the donor.

\$20,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

Shirley Brooks-Jones and Ronald Jones Student Support Fund for Study Abroad
in Agriculture and Natural Resources

The Shirley Brooks-Jones and Ronald Jones Student Support Fund for Study Abroad in Agriculture and Natural Resources was established August 30, 1995, by the Board of Trustees of The Ohio State University with initial gifts to The Ohio State University Development Fund from Shirley Brooks-Jones (B.A. English 1994), and Ronald Jones. This fund was created in honor of their parents who were natives of southeastern Ohio -- Maxine Helen Matthews (B.S.Ed. '24), Willard Ray Jones, Lena Ruth White and Raymond Brooks.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income from the endowment shall be used for undergraduate students studying abroad for academic credit awarded for participation in formal courses (excluding independent studies). Use of income to include, but not exclusively, transportation, books, fees and tuition. The funds shall be awarded to undergraduate students who are enrolled in the College of Food, Agricultural and Environmental Sciences, including the School of Natural Resources and the Agricultural Technical Institute. Preference shall be given to students with financial need who are from southeastern Ohio. Awards shall be made by the Assistant Dean for Student Affairs or his/her designee in the College of Food, Agricultural and Environmental Sciences in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in Perpetuity. If the need for the fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Vice President for Agricultural Administration in order to carry out the desire of the donors.

\$18,971.32

The Belmont County 4-H Endowment Fund

The Belmont County 4-H Endowment Fund was established August 30, 1995 by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Robert W. Lang, (B.S.Agr. '24) former County Extension Agent, Belmont County 4-H Council, and Friends of 4-H.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to fund, but not limited to, 4-H Camp Scholarships for Belmont County Youth to Camp Piedmont and to enhance 4-H Programs in Belmont County with scholarships for leadership and citizenship programs for youth and adult volunteers, promotion, and/or priority needs as determined by the County 4-H Council and the County Extension Agents.

An annual budget will be developed by a special committee made up of 4-H Council members, Ohio State University Extension, Belmont County Agents, and selected lay individuals.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Belmont County 4-H Endowment Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees with preferences being given to the recommendations from the appropriate administrative official of the University who is the Director for the Ohio State University Extension, in consultation with a committee representing the local 4-H donors in order to carry out the desire of the donors.

\$18,968.29

The J. Robert and Catharine P. Warmbrod Graduate Education and Research Fund

The J. Robert and Catharine P. Warmbrod Graduate Education and Research Fund was established August 30, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from former students, friends, family and colleagues of J. Robert Warmbrod in honor of his retirement.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to enhance the quality of graduate education and research in the Department of Agricultural Education. Uses shall include, but not exclusively, support of graduate and faculty research; visiting lecturers, consultants or professors; registration or tuition fees for graduate students and faculty for attendance at symposia, workshops, or conferences pertaining to their graduate studies; graduate courses taught or to be taught, or research. The uses of the funds shall be directed by the Chairperson, Agricultural Education, or his/her successor.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the chairperson, Agricultural Education, or his/her successor in order to carry out the desire of the donors.

\$17,748.00

The George E. Ruff Scholarship Fund

The George E. Ruff Scholarship Fund was established August 30, 1995, by the Board of Trustees of The Ohio State University with the initial gifts to The Ohio State University Development Fund from George E. Ruff (B.S.Agr. '63), Columbus, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a scholarship annually to an undergraduate student who is enrolled in the College of Food, Agricultural, and Environmental Sciences and has held a state officer position in the Future Farmers of America (FFA) program. The student must also possess at least a 3.0 GPA on a 4.0 scale. Scholarship recipient will be selected in consultation with the

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The George E. Ruff Scholarship Fund (contd)

University Committee on Student Financial Aid. Unawarded or unclaimed current-year earnings will be added to the principal of the endowment.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Vice President for Agricultural Administration in order to carry out the desire of the donor.

\$16,413.22

The Paul E. Bates Chemical Engineering Scholarship Fund

The Paul E. Bates Chemical Engineering Scholarship Fund was established August 30, 1995, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Paul E. Bates (B.Ch.E. '49) of Woodlawn, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be awarded to worthy and deserving Chemical Engineering students who have demonstrated promise of academic achievement. Preference will be given as follows: 1) African-American graduates of Columbus (OH) East High School; 2) African-American graduates of Cincinnati (OH) Princeton High School who are Woodlawn, Ohio, residents; 3) other African-Americans; and 4) women. The award recipients shall be selected by the Chairperson of the Department of Chemical Engineering in consultation with the University Committee on Student Financial Aid. The award is renewable. The Chemical Engineering department chairperson will reinvest all unused annual earnings into principal before the end of each fiscal year. The department chairperson also is expected to communicate yearly with the donor regarding the Bates Scholarship Program and its scholars.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$15,000.00

The John F. Disinger Endowment Fund

The John F. Disinger Endowment Fund was established August 30, 1995, by the Board of Trustees of The Ohio State University with various gifts to The Ohio State University Development Fund in honor of Dr. Disinger's 1995 Alumni Award for Distinguished Teaching.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The John F. Disinger Endowment Fund (contd)

The annual income shall be used to provide scholarship support for upper division undergraduate students enrolled in the Sustainable Resource Management Program of the School of Natural Resources and/or for resident instruction in environmental history and/or environmental impact evaluation in the School of Natural Resources. Selection of scholarship recipients shall be made in consultation with the University Committee on Student Financial Aid. The uses of the funds shall be administered by the Director, School of Natural Resources, or his/her successor.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Director, School of Natural Resources, or his/her successor in order to carry out the desire of the donors.

\$15,000.00

The Lee Johnston Scholarship Endowment Fund

The Lee Johnston Scholarship Endowment Fund was established August 30, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the family of Lee Johnston of Ohio, in memory of Lee Johnston.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to award one or more scholarships to junior or senior students in the School of Natural Resources at The Ohio State University. The students must possess leadership skills and maintain active participation in student/professional organizations within the School of Natural Resources. Selected students must demonstrate academic ability and a need for financial assistance. Selection of the award recipients shall be made by the Director, School of Natural Resources, and its scholarship committee in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$15,000.00

The Donald and Nancy Lamport Scholarship Fund in Pharmacy

The Donald and Nancy Lamport Scholarship Fund in Pharmacy was established August 30, 1995, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Donald (B.S.Pharm. '54) and Nancy (B.S. Occupational Therapy 1953) Lamport, Indianapolis, Indiana.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Donald and Nancy Lamport Scholarship Fund in Pharmacy (contd)

The annual income shall be used to provide one or more scholarships in varying amounts to deserving students in the College of Pharmacy, based on criteria established by the College of Pharmacy Scholarship Committee. The scholarship recipient(s) shall be determined by the Dean of the College of Pharmacy or his/her designee, in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$15,000.00

Master of Arts in Public Policy and Management Scholarship Fund

The Master of Arts in Public Policy and Management Scholarship Fund was established August 30, 1995, by the Board of Trustees of The Ohio State University with a transfer of funds from the Public Management Programs.

All funds are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for a scholarship for a Master of Arts student enrolled in the Public Policy and Management Master's Program. Recipients shall be selected by the Director of the Public Management Programs in consultation with the faculty of the Public Policy and Management Master's Program and the University Committee on Student Financial Aid. Criteria for the award include financial need, professional development potential, and commitment to public service.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Director of the Public Management Programs in consultation with the faculty of the Public Policy and Management Master's Program in order to carry out the desire of the donor.

\$15,000.00

The George Sladoje Innovation Fund in Business

The George Sladoje Innovation Fund in Business was established August 30, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Mr. George Sladoje (B.S.Bus.Adm. '65) of Glenview, Illinois.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The George Sladoje Innovation Fund in Business (contd)

The annual income shall be used by the Dean of the Fisher College of Business to fund new projects and activities which further the interests of the College. Allocations from this fund will act as catalysts for new program developments and be based on competitive review processes.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$15,000.00

The Ohio State University Retirees Association Endowment Fund

The Ohio State University Retirees Association Endowment Fund was established August 30, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the members and friends of The Ohio State University Retirees Association in honor of and in memory of those retirees who have devoted their professional lives to the service of The Ohio State University.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for the support of programs and activities which enhance the purposes of The Ohio State University Retirees Association. Distribution of the income shall be approved by the Executive Board of Directors of The Ohio State University Retirees Association upon the recommendation of the Endowment Committee of the Association.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate University administrative officers in order to carry out the desire of the donors.

\$15,000.00

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUNDS

Sara Ann "Leach" Adams Loan Fund

The Sara Ann "Leach" Adams Loan Fund was established December 5, 1986, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the family and friends of Sara Ann Adams (D.D.S 1977) in her memory. The description was revised August 30, 1995.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUNDS (contd)

Sara Ann "Leach" Adams Loan Fund (contd)

The annual income will be used to help first, second, or third year students in Orthodontics. The income will be loaned to the students at an interest rate being used for other University loan funds. No interest should be accrued on the loan until six months after the students' graduation. The loan should be paid back as soon as possible, but in no event should the loan be outstanding five years after graduation. Should the income account exceed the loans, the excess should be added to the principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees, as recommended by the College of Dentistry and/or appropriate University official in order to carry out the desire of the donors.

Shirley A. Brooks-Jones Scholarship in Agriculture

The Shirley A. Brooks-Jones Scholarship in Agriculture was originally established February 6, 1981, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Shirley A. Brooks-Jones (B.A. English, 1994). The name and description were revised February 3, 1995, and the description was further revised August 30, 1995.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income from the principal is to be used to provide scholarships for incoming freshmen enrolled in the undergraduate degree program of agriculture. First preference shall be given to students who are residents of Vinton County, Ohio, and, in turn, other southeastern Ohio residents. The students need not be honors students but should instead be those whose grade-point average in high school shows evidence of potential for success in college and who come from homes of modest means. Recipients may apply for and receive a first renewal of the scholarship. The selection of the recipients shall be made by the University Committee on Student Financial Aid based on recommendations of a committee comprised of the Dean of the College of Food, Agricultural and Environmental Science, the Assistant Dean for Student Affairs in the College of Food, Agricultural and Environmental Sciences, and Shirley A. Brooks-Jones during her lifetime. Following her death, the third individual on the committee shall be a faculty member in agriculture who is familiar with the needs of students from southeastern Ohio.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees with preference being given to recommendations from the appropriate administrative official who is then directly responsible for curricula in agriculture in order to carry out the desire of the donor.

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF NAMED CHAIR

The Richard M. Ross Chair in Management

The Richard M. Ross Chair in Management was established August 30, 1995, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Elizabeth M. Ross (B.S.Ed. '40) of Columbus, Ohio.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED CHAIR (contd)

The Richard M. Ross Chair in Management (contd)

The annual income is to be used to support The Richard M. Ross Chair in Management in The Max M. Fisher College of Business. Appointment to the Ross Chair will be made upon recommendation of the Dean of The Max M. Fisher College of Business to the University Provost and with approval of the University Board of Trustees.

\$1,255,000.00
(Grandfathered)

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Manuel Barkan Endowed Fellowship Fund

The Manuel Barkan Endowed Fellowship Fund was established August 30, 1995, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Theresa (Toby) Barkan Willits (M.A., Social Admin., 1951) of Dublin, Ohio.

Income provided by the Foundation shall be distributed to the Department of Art Education to be used to support the research of one or more graduate students who are completing work on their doctoral dissertations. The annual award(s) made with this income shall be determined by an appropriate committee of the faculty of the Department of Art Education, and the award shall be called the "Manuel Barkan Dissertation Fellowship." The principal criteria for the award should be the academic record of the recipient and the potential scholarly contribution of his/her dissertation research.

\$32,000.00

James R. and Vylee Calvert Garstick Permanent Endowed Scholarship
Fund in the College of Optometry

The James R. and Vylee Calvert Garstick Permanent Endowed Scholarship Fund in the College of Optometry was established August 30, 1995, by the Board of Trustees through funds received by the University from The Ohio State University Foundation which has established an endowed fund with gifts from Dr. James R. Garstick. Dr. Garstick, a private practitioner in Columbiana, Ohio, for 42 years and a 1951 graduate of The Ohio State University College of Optometry has enjoyed a very successful and productive career as an optometrist. His work ethic and very strong commitment to continuing education in the field of optometry has set an example for future students to emulate.

The annual income from this fund shall be used to award scholarships to third and fourth year optometry students with financial need. The award recipients shall be selected by the Dean of the College of Optometry program or designee in consultation with the University Committee on Student Financial Aid. Should income from this fund not be awarded in any given year, the income shall be added to the next year scholarship pool or used to increase the fund's principal.

\$25,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Clarence A. and Beatrice E. Rohrbach Memorial Scholarship Fund

The Clarence A. and Beatrice E. Rohrbach Memorial Scholarship Fund was established August 30, 1995, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from their sons as a memorial to their parents. One or more of their sons, David C. (B.S. Animal Science 1958), Kenneth G. (B.S. Horticulture 1962), Roger P. (Bachelor, Agricultural Engineering 1965; Ph.D. Agricultural Engineering 1968) and Keith V. (B.S. Horticulture 1970; M.S. Horticulture 1971; Ph.D. Agricultural Education 1975) attended The Ohio State University every year for 21 consecutive years.

Income provided by the Foundation shall be used to provide a scholarship annually to the College of Food, Agricultural, and Environmental Sciences undergraduate student including Agricultural Engineering, who, including their siblings' attendance at OSU, has established the greatest number of years of attendance at OSU. Ties will be broken by selecting the student with the highest demonstrated record of academic achievement. Scholarship recipients shall be selected in consultation with the University Committee on Student Financial Aid. Unawarded or unclaimed current year earnings will be added to the principal.

\$15,000.00

Student-Alumni Council Service Endowment Fund

The Student-Alumni Council Service Endowment Fund was established August 30, 1995, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from The Student-Alumni Council (SAC).

Income provided by the Foundation shall be distributed to the Office of Student Life to support University-related service projects which have a philanthropic and/or benevolent purpose of enhancing the benefits to the greater campus community and promoting awareness of activities and student lifestyles at The Ohio State University.

The service project(s) to be supported and at what monetary level will be suggested to the general membership for approval each year by the SAC Service Committee. The committee will be comprised of the following: the SAC treasurer, a SAC executive board member, a SAC general member, a representative from The Ohio State University Alumni Association, Inc., and a representative from the Office of Student Life. Selection of the project(s) will be based upon a written application submitted by a general member.

\$15,000.00

Student-Alumni Council Upperclassman Scholarship Fund

The Student-Alumni Council Upperclassman Scholarship Fund was established August 30, 1995, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from The Student-Alumni Council (SAC).

Income provided by the Foundation shall be distributed to The Office of Student Financial Aid to be used to award scholarships to students at The Ohio State University who have successfully completed three (3) quarters of undergraduate curriculum at The Ohio State University or any other

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

Student-Alumni Council Upperclassman Scholarship Fund (contd)

university and intend to remain enrolled for at least three (3) quarters after receipt of the scholarship at The Ohio State University. The number of awards to be given and the amount of each award will be determined each year by the SAC Scholarship Committee in consultation with the University Committee on Student Financial Aid. Each award will be used by the recipients for the following academic year. If the earned income is insufficient in any given year to meet the award stipends, then the difference will be paid by the SAC; should the earned income be greater, however, then the balance shall be added to the fund's principal.

Scholarship applicants will be interviewed by the Scholarship Interview Board. Members of this Board will be selected by the SAC Scholarship Committee. The Board will be comprised of three SAC members: the Treasurer, an Executive Board member, and a general member. The Scholarship Committee will select two additional members of the Interview Board; one from The Ohio State University Alumni Association, Inc. and the other from the University faculty.

\$15,000.00

The John D. Rudolph Honors Fund for Author Speakers

The John D. Rudolph Honors Fund for Author Speakers was established August 30, 1995, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with a gift from John D. Rudolph (B.S. Industrial & Systems Engineering 1990) of Fishers, Indiana.

Income provided by the Foundation shall be used to bring an author to campus to meet with the student participants in the Freshman Book Program. This program is sponsored annually by the University Honors Program. Expenditures will be authorized by the Director, University Honors Center, or his/her designee.

\$19,500.00

Upon motion of Mr. Colley, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

PRESENTATION ON UNIVERSITY-WIDE CAMPAIGN

Ambassador Wolf:

I suppose Mr. May will continue with the campaign report.

Mr. May: [Slide Presentation]

Yes, I will, thank you. I have a couple of slides that I thought might be helpful for everyone to see, that talk a little bit about the University's upcoming campaign that we are going to kick off under President Gee's leadership on September 28.

If I could start out by saying, all of you are volunteers on behalf of the University. You volunteer your time around this table and during a campaign, you're going to get

PRESENTATION ON UNIVERSITY-WIDE CAMPAIGN (contd)

Mr. May: (contd)

asked a lot of questions and many of you -- as we all know -- have been deeply involved already in the planning of the campaign and helping us along the way. You're going to get asked some questions and I'd like to show you a couple pieces of information that hopefully will answer many of these questions and give you a little bit of overview of the campaign.

The first question you are going to be asked is, "Why do we have a campaign at a major University like Ohio State, particularly since we just finished one five years ago?" And the reasons for that are many, but let me just give you a couple to respond to.

One is, we need it to remain competitive as a university and if we want to continue to increase and improve, we need to have campaigns to ratchet up private support. The second reason and perhaps the most important reason is we need to have campaigns to help focus on high priority needs that have to do with the academic mission of the institution.

Another very important reason we have campaigns is to raise the level of support and participation by our alumni and by our friends to new higher levels because of the intensity and the focus and the credibility of the campaign and, frankly, because of the credibility of the leadership.

With that, what I'd like to do is simply show you a couple slides that will help elaborate on what we're talking about. In terms of why we have campaigns and the impact of campaigns -- if you'll just take a look at this that goes back to 1987-88, what you are going to see on these particular charts is something that's kind of interesting. Before the last campaign, in the early 80's, we were raising -- which is the blue section along the bottom -- and receiving in gift receipts up in the neighborhood of \$30, \$40, and \$50 million progressively during that period of time. The last campaign moved us -- as you can see, that campaign ended in 1990 -- into the \$60 million range and we plateau there.

What you can also see during that period of time -- particularly the peak years of the campaign -- '87, '88, and '89, you can see the red section which are new net gifts -- acquisitions. In other words, new net pledges that have come in that hadn't been received by the University at that point. You see they grow a little bit during that period of time and when that campaign ended, you will see they go down to \$4 million, \$5 million, \$4 million. What happens is, that is a direct result of what campaigns' impact are.

You also see some deferred commitments that were pretty high during that period because we were really working hard on deferred commitments during that period. We invested more in our fundraising enterprise, both in terms of development staff, in terms of volunteers, and particularly in terms of academic leaders being part of the campaign.

Now if I can take you to the two years of our nucleus fund, which are the last two bars in the bar graph -- 1993-94 and 1994-95 -- you will see, once again, we have reached a new plateau in terms of being up in the \$90 plus million market in receipts. We are pleased about that, but we are particularly interested in having the section that is the red section begin to increase and then the small white section on top of that -- those are the net new pledges. You can see they are much more dramatic than they even were during peak time of the last campaign. That is a very important part, because we are trying to create momentum at this point when we do begin our

PRESENTATION ON UNIVERSITY-WIDE CAMPAIGN (contd)

Mr. May: (contd)

campaign on September 28. We have had leadership gifts over the last two years for a lot of projects and for a programs that are in the pipeline for the future.

I should also mention that during this time -- because of the work of the Trustees and the Foundation Board and Mr. Shkurti and the financial people -- we invested significantly more in our fundraising enterprise in the last two years. And there is a direct relationship to that and I will talk a little bit more about that as we move to the next slide.

The other question that you are going to get is, "How does Ohio State rank?" You are going to get a question like, "Do other colleges and other major universities have campaigns like this?" and the answer is they do. The answer is we are very competitive in terms of our ranking.

What you see here are the top 11 public universities in America in terms of fundraising, in terms of private gift receipts. This is out of a total of 270 reporting. So think about that for just a minute -- 270 public universities in America who report and The Ohio State University is listed number 9 out of 270. That is directly related to the effort that this University put in on its campaign in the last decade and that is why we have a campaign now because we want to continue to be a leader -- we want to continue to be a top ten as we move into the next century.

One of the other things that I can tell you about those that you will get questions about is all of the universities that are ahead of us -- University of Wisconsin, Illinois, Washington, Michigan, Minnesota, Indiana, and so forth -- are all not only having campaigns, but many of them are in their second and third, and in one case, fourth comprehensive campaign in their history. So there is a direct relationship to focusing on fundraising priorities -- that is high priority, academic priorities of the institution and needs, the investment of staff and volunteers in the effort in where you end up on this. So we are doing well at this particular point in time.

I should also mention at this time that while it is very interesting to compare ourselves to the other institutions to remain competitive, what we are really interested in is the next slide. I am going to show you two slides here. There are actually eight categories. What the campaign is for is what is the most significant part and this is what Provost Sisson and his staff and some of my senior staff have been working on for the last year and a half -- paralleling the restructuring process.

The deans of the University and other academic leaders -- such as in the James Cancer Hospital, the Wexner Center, and Athletics, and so forth -- have identified their highest priority needs. This is simply a summary of those, it is not comprehensive. If it was comprehensive we would need many, many charts and we would not be able to take all that time. But what you need to know is the principle objectives of this campaign are students. We are looking for a lot of student support and scholarship support all across -- whether it is for Critical Difference for Women scholarships or minority scholarships or merit scholarships, whatever. Every college in this institution has a priority for scholarships, so each of them plugs in here and each of them has their own list but this is a summary of the categories themselves.

Secondly, faculty and teaching. It is very important we know that we have more Endowed Chairs and more Professorships so that we can remain competitive, attract great, new faculty and keep the best faculty so that they don't go to the other institutions that are also doing a good job raising money.

PRESENTATION ON UNIVERSITY-WIDE CAMPAIGN (contd)

Mr. May: (contd)

Quality learning environment is what you have heard from me the most over the last year or so. That has to do with the quality of our facilities, the Fisher College of Business, Knowlton School of Architecture, Food, Science, and Technology building, the new Arena, and so forth. These are all priorities in this campaign. This particular list is comprehensive at this point. It is conceivable that sometime during the campaign, we will come back and ask you to consider adding one or two facilities, but at this point and time, this a stable list and it's something we need to focus on in a big way.

The other area that I'd like to talk about before I go to the other four categorical areas are the arts, culture, and libraries in this campaign. I put those on there because as President Gee and I traveled the coasts of this country, we find that the Wexner Center for the Arts, in particular, has become a focal point for a lot of distinctiveness at The Ohio State University. We also have great colleges that surround the arts and that help support us in the arts and have some very distinctive features, but we've decided that this is a very important feature for The Ohio State University and will be one of the featured objective areas of the campaign thematically.

Another area that is an ongoing area that would happen regardless of whether we had a campaign or not, is the importance of research and partnerships, but we wanted to highlight that in any case. This is where we are looking for new laboratories, we are looking for new support for research and key technologies, and this is in partnership with the research operation and particularly with the deans of the colleges that are pursuing this.

Academic learning and leadership is the area that is really code-word for service. That continues to be a key part of our mission. We know that the things that you see listed there are just a few of the many interventions and the many activities where we go into schools to try to improve educational systems, where we go into all kinds of other organizations in our state to help improve the condition of other programs and other institutions.

Health and Wellness is a very important objective in this campaign. We have one of the finest medical complexes with our whole Medical Center and our James Cancer Hospital, and we will continue to pursue that. It will be a very substantial part of the overall campaign goal.

Finally, annual giving. If someone says to you, "I only read in the newspaper that they're interested in these million dollar gifts." We are very interested in very large gifts, but we anticipate in this campaign that we are going to need something in the neighborhood of \$80 million plus from gifts of \$500, \$1,000, and \$2,500. So when people say, "My gift doesn't make a difference," I wanted to make sure that you had some ammunition as you talk to people that every single gift is going to make a difference in this campaign and it is going to be very important.

One more thing that I think is important for me to give you as background here and that is, not every single objective in this campaign that is on every dean's list is going to be funded. We focused on the most marketable ones and we think we have put ourselves in a position where we are going to be able to do a lot of those. But it is a combination of the interest of the donor, matched with the involvement of the dean and academic leadership that really results in the success of reaching the individual objectives.

PRESENTATION ON UNIVERSITY-WIDE CAMPAIGN (contd)

Mr. May: (contd)

As Provost Sisson has talked with the deans and as I have talked with the deans, they now know that the amount of money raised for any particular unit is directly proportional to how much time they, as academic leaders, involve themselves in the fundraising process with us. We think this is a very, very important part. I can just tell you that the Provost has made this a very high priority himself in terms of his own personal time, as well as supporting this.

Now, any campaign needs to have great objectives, it needs to have an articulate case, it needs a good development staff to support people, and so forth, but it needs volunteers. So today we have already announced -- and it is in the paper this morning -- some of the leadership that stars in this campaign, but it first starts with you all around this table. We know that you give more time than probably any volunteer on behalf of the University and your involvement in this campaign is critical. You have delegated to The Ohio State University Foundation Board the responsibility to make sure we have a healthy and functioning fundraising program. I can tell you that under the leadership of Bernie Gerlach, those Board members take that responsibility very seriously and have been extremely generous themselves.

Now if you look on this slide, you will notice a new box that is a little bit different -- it is called, "National Campaign Executive Committee." The National Campaign Executive Committee is the group of people that will be made up some of Foundation Board Members themselves and the co-chairs of the campaign. We will announce those names as we get to the campaign kickoff. It will number about 25-30 total, but that group will be led by the co-chairs of the campaign.

As you know, two of those co-chairs sit around this table -- Ambassador Wolf and Leslie Wexner. In addition to that, Bernie Gerlach and Teckie Shackelford, from Columbus, and in addition to that, Mr. Larry Barnett of New York City and Palm Springs. All of whom have agreed to lead this campaign and lead the National Campaign Executive Committee. In addition to that, we have two honorary chairs -- that are in the press release that is around today -- Max Fisher of Detroit and John Berry, Former Trustee, from Dayton, Ohio.

The last thing I'd like to say about the volunteers is, if you look at the bottom, you see the College and Constituent Development Committees and Boards. There are over thirty of these college and constituent development committees. They range from the Alumni Association has a campaign committee for Alumni House that will make this wonderful addition onto this facility; to the College of Humanities Advisory Committee; to the College of Business Advisory Committee, to the College of Medicine, to the James Cancer Hospital, and so forth.

This group, plus the National Major Gift Committees -- which I'm going to show you in just a moment -- make up the people that will be doing a lot of the asking in this program and are also the people that give a lot of the gifts in this program. Those two boxes on the bottom now number 1,300 volunteers -- alumni and non-alumni -- who have said, 'we want to help Ohio State during this campaign' -- 1,300 all of whom we are inviting back to campus in the coming months.

I should also add, when you think about volunteers that we need to make sure that this is a national campaign and so what you see here are the places in the United States where we have begun to recruit volunteer committees. They will number several hundred. These are people that will help one particular unit and they will help the whole University. But you can see them in cities all around Ohio at this point, also California, Texas, Florida, the East Coast, and all over the Midwest.

PRESENTATION ON UNIVERSITY-WIDE CAMPAIGN (contd)

Mr. May: (contd)

We are also supported in this process by the great work of the Alumni Association. The Alumni Association is not necessarily in the fundraising business, although we know that under Dan Heinlen's leadership, the Alumni Association spent a lot of time making gifts to the University and they encourage their people to make gifts, particularly scholarship gifts. In addition to the Alumni House, we know that the Alumni Association keeps people involved in the institution and as long as they continue to do that, we will have people that are more interested in giving to this institution and reinvesting and giving back.

The last thing that I want to say before I open this up to any questions regarding the campaign and this brief overview, is you are also going to get questions about the goal. While I've said to you from the beginning -- and in my judgement the most important thing is what the campaign is for -- people will say, "What is the goal going to be?"

A year and a half ago, I mentioned to you and mentioned publicly that we had done an estimate that we can raise \$650 million preliminarily during the course of this campaign. We now believe we can raise more than \$650 million, but we do not have that figure decided on today. The reason is the volunteers that are associated with this are going to meet with us all during the month of September, so that by the time we get to the kick-off on Thursday, September 28 at 7:30 p.m. -- for those of you who can be there and we would like everyone to be there at Mershon Auditorium -- we will announce a goal at that time if it is directly related to the needs that we have, and Provost Sisson and the deans have identified with what we think we can accomplish and what the volunteers say they will help raise. If I were to just project a number, it would really be a hollow and artificial number. We need to make sure that volunteers go after numbers that both are achievable and that they are going to work on behalf of.

So with that, Mr. Chairman, I'd like to answer any questions that you may have about the campaign and I can always prepare other materials, as well. We have lots of materials, but I wanted to give you this brief summary. I really appreciate the opportunity to talk to you about it today.

Mr. Colley:

Any questions by members of the Board? If not, Mr. Chairman, that concludes our report.

Ambassador Wolf:

Thank you, Mr. Colley, and thanks very much Mr. May for that very clear and exciting report.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Celeste:

The Educational Affairs Committee met this morning and heard three reports. The first of which Provost Sisson and Dr. Bob Arnold discussed the continuing efforts of the Committee on the Undergraduate Experience. One of the outcomes of the discussion was to make sure that we get regularly updated on the progress of the

EDUCATIONAL AFFAIRS COMMITTEE REPORT (contd)

Mr. Celeste: (contd)

efforts highlighted by the Committee and that not only do we get that information, but it is communicated to the University community as a whole and we have talked about several efforts of ways to make that happen. It is a very important Committee and has made great progress.

The second report was from Nancy Rudd and Linda Tom on the preliminary findings on the Faculty/Staff Attitude Survey that was done on approximately 1,500 faculty and staff that were interviewed. In general, the response was very favorable, there were some issues that were highlighted that we need to pay special attention to, and there will be further efforts to take a look at some of those areas.

Finally, Ed Ray reported back to the Committee on the Early Retirement Incentive Program and indicated that we are indeed in general on target with our original estimates. We will get another report -- this was the first early indication -- later on in the fall and then twelve months from now to take a look at what the impact was. Not only from a financial perspective, but also from the perspective of the reordering of priorities and restructuring. Which is a segue to introduce the Provost to update us on restructuring and then after that to give us presentation of the agenda items for our consideration.

UPDATE ON UNIVERSITY RESTRUCTURING

Provost Sisson:

Thank you very much, Mr. Celeste. I don't have any report on organizational change. This has been the summer we are going to be gearing up for continuing and bringing to completion a number of recommendations that I have already brought to the attention of the Board. I would like to elaborate just briefly comments that Mr. Celeste has already made having to do with the Early Retirement Incentive Program that Ed Ray presented in articulate detail to the Education Affairs Committee.

We really started our program and early retirement in a very focused way and it was an integral part of our restructuring process. This was the context in which that initiative, the ERI, was presented to the Board. You will recall that nearly two years ago, I invited all academic units to review, consider, and make proposals, as to how they would reallocate resources were resources to become available and had given that principle and programmatic direction we decided to proceed with an early retirement program.

There really are three principles -- three R's -- that undergird this program: redirection, redesign, and renewal. We are very pleased to present that our initial projections, as a consequence of the ERI, is a substantial savings that can be used for reinvestment, reallocation, and redirection of some \$8 million in annual rate savings and \$20 million in cash. The program is a very systematically drawn and will be very systematically implemented.

I also would like to accent another comment that Mr. Celeste made and that has to do with our Committee on the Undergraduate Experience. A Committee that was established jointly by Vice President Williams and me, just over a year ago and is going to constitute one of the most important initiatives that we have here at the University over the next several years. We shall look forward to providing regular updates to the Board with respect to our progress in that regard.

EDUCATIONAL AFFAIRS COMMITTEE REPORT (contd)

Provost Sisson:

Given that, Mr. Chairman, I would like to present the following proposals for adoption by the Board:

**ESTABLISHMENT OF THE HANS J. ZASSENHAUS
ASSISTANT PROFESSORSHIPS IN THE DEPARTMENT OF MATHEMATICS**

Resolution No. 96-22

WHEREAS many of the nation's finest universities offer term faculty positions in mathematics to recent Ph.D.s; and

WHEREAS such positions serve the purpose, analogous to that of postdoctoral fellowships in the laboratory sciences, of providing young scientists with an opportunity to further develop their teaching and research skills before seeking regular faculty positions; and

WHEREAS such individuals enrich the scholarly life of the department while helping it meet its instructional responsibilities; and

WHEREAS The Ohio State University Department of Mathematics has, with the approval of the College of Mathematical and Physical Sciences and the Office of Academic Affairs, for the past ten years maintained a complement of twelve rotating positions for term instructors and term assistant professors; and

WHEREAS recent changes to the Rules of the University Faculty have eliminated the category of term faculty under which such appointments were made; and

WHEREAS the Department of Mathematics, with the support of the College and the Office of Academic Affairs, proposes to continue this program of attracting the best teacher/scholars available and mentoring them and encouraging their development as future faculty members, and proposes also to use this program to promote diversity within the mathematical community; and

WHEREAS Hans J. Zassenhaus served with distinction as Research Professor in the Department of Mathematics of The Ohio State University from 1964 to 1982 and was a respected member of the international mathematical community:

NOW THEREFORE

BE IT RESOLVED, That the Department of Mathematics be authorized to offer, with the approval of the College of Mathematical and Physical Sciences, visiting assistant professor positions under the title of Hans J. Zassenhaus Assistant Professor; that these appointments be for one-year terms renewable for up to three years and carry regular faculty benefits; and that the Department of Mathematics be authorized to staff as many such positions as they deem appropriate, but not to exceed twelve at any one time.

NAMING OF BUILDING OR STRUCTURE

Resolution No. 96-23

Synopsis: The naming of the proposed new baseball stadium is presented for Board acceptance.

NAMING OF BUILDING OR STRUCTURE (contd)

WHEREAS The Board of Trustees has authorization in naming of all buildings and structures at The Ohio State University, as set forth in paragraph (F) of rule 3335-1-08 of the Administrative Code; and

WHEREAS The Ohio State University intends to build a new \$3.48 million baseball stadium; and

WHEREAS Dorothy M. Davis and the William H. Davis, Dorothy M. Davis and William C. Davis Foundation contributed a \$1.5 million leadership gift toward the construction of the new stadium:

NOW THEREFORE

BE IT RESOLVED, That the baseball stadium will henceforth be named the "William C. Davis Baseball Stadium," in memory of William C. Davis, son of Dorothy M. Davis and the late William H. Davis.

PERSONNEL ACTIONS

Resolution No. 96-24

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the July 7, 1995 meeting of the Board, including the following Appointments/Reappointment, Appointment/Reappointment of Chairpersons, Leaves of Absence Without Salary, Leaves of Absence Without Salary--Continuation, Professional Improvement Leaves, Professional Improvement Leave--Cancellation, Professional Improvement Leaves--Change in Dates, and Emeritus Titles, as detailed in the University Budget be approved and Medical Staff Appointments/Reappointments (The Arthur G. James Cancer Hospital and Research Institute) approved July 26, 1995, by The Arthur G. James Cancer Hospital and Research Institute Board and the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center) approved July 20, 1995, by the Hospitals Board be ratified.

Appointments

Name: RICHARD W. HALL
Title: Associate Dean
College: Biological Sciences
Effective: September 1, 1995
Salary: N/A

Name: ROBERT W. BRUEGGEMEIER
Title: Charles H. Kimberly Professorship in Pharmacy
College: Pharmacy
Term: July 1, 1994 through June 30, 1997
Salary: \$82,500.00

Name: PETER D. EASTON
Title: Professor (The John J. Gerlach Chair)
Department: Accounting and Management Information Systems
Term: July 1, 1995 through June 30, 2000
Salary: \$130,044.00
Present Position: Professor of Accounting and Finance, School of Economic and Financial Studies, Macquarie University, Australia

PERSONNEL ACTIONS (contd)

Appointments (contd)

Name: JOHN C. FELLINGHAM
Title: Professor (The H. P. Wolfe Chair in Accounting)
Department: Accounting and Management Information Systems
Term: July 1, 1995 through June 30, 2000
Salary: \$150,000.00
Present Position: Arthur Andersen Professor of Accounting, Penn State University

Name: EDWARD H. JENNINGS
Title: Professor (William H. Davis Chair in the American Free Enterprise System)
Department: Management and Human Resources
Term: October 1, 1995 through September 30, 2000
Salary: \$146,280.00

Name: DAVID R. RUDY
Title: Professor (The Warner M. and Lora Kays Pomerene Chair in Medicine)
Department: Family Medicine
Effective: August 1, 1995
Salary: \$100,008.00
Present Position: Professor and Chair, Department of Family Medicine, Finch University of Health Sciences, The Chicago Medical School

Reappointment:

Name: KENNETH J. WALDRON
Title: Professor (The John B. Nordholt Professorship in Mechanical Engineering or Metallurgical Engineering)
Department: Mechanical Engineering
Term: July 1, 1995 through June 30, 1998
Salary: \$145,740.00

Appointment of Chairpersons

July 1, 1995 through June 30, 1996

Division of Pharmacology

Norman J. Uretsky*

July 1, 1995 through September 30, 1996

Educational Studies: Humanities,
Science, Technological
and Vocational

David L. Boggs*

July 1, 1995 through June 30, 1999

Chemistry
Geography
Geological Sciences

Matthew S. Platz
Lawrence A. Brown
William I. Ausich

September 1, 1995 through December 31, 1995

Art Education

E. Louis Lankford*

*Acting

PERSONNEL ACTIONS (contd)

Reappointment of Chairperson

July 1, 1995 through June 30, 1999

Agricultural Engineering

Robert J. Gustafson

Appointments

GARY L. FLOYD, Acting Dean, College of Biological Sciences, effective September 1, 1995, through June 30, 1996, and waiver of rule 3335-5-19 (D) of the Administrative Code.

JOHN H. COOPER, new 5-year contract. Term of the contract: January 1, 1995 - January 1, 2000 with possible 2-year extension. Salary: \$130,008 with annual increases to be determined. Incentives: \$10,000 - \$50,000 based upon post-season competition, national ranking and graduation rates.

Leaves of Absence Without Salary

TODD W. SLAUGHTER, Associate Professor, Department of Art, effective Autumn Quarter 1995, to establish a studio in New York City and to pursue his art.

MARIO J. CRUCINI, Assistant Professor, Department of Economics, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996, to accept a visiting appointment at the New York University, Stern School of Business Administration.

Leaves of Absence Without Salary--Continuation

LYNN CORBIN COSTANZA, Associate Professor, School of Music (Marion Campus), effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996, to continue as the Music Consultant at the Ohio Department of Education.

GAY Y. MILLER, Associate Professor, Department of Veterinary Preventive Medicine, effective July 1, 1995 through September 30, 1995, to continue her work with colleagues at the University of Illinois.

Professional Improvement Leaves

STIG M. BERGSTROM, Professor, Department of Geological Sciences, effective Winter Quarter and Spring Quarter 1996.

MOHAMMED ISMAIL ELNAGGAR, Department of Electrical Engineering, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

BERL R. OAKLEY, Professor, Department of Molecular Genetics, effective Winter Quarter, Spring Quarter, and Autumn Quarter 1996.

RUSSELL M. PITZER, Professor, Department of Chemistry, effective Spring Quarter 1996.

MARIO J. MIRANDA, Associate Professor, Department of Agricultural Economics and Rural Sociology, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

Professional Improvement Leave--Cancellation

MARTIN D. CAFFREY, Associate Professor, Department of Chemistry, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

PERSONNEL ACTIONS (contd)

Professional Improvement Leaves--Change in Dates

MERRY M. MERRYFIELD, Associate Professor, Department of Educational Studies: Humanities, Science, Technological, and Vocational, change leave from Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996, to Autumn Quarter 1995, Winter Quarter and Summer Quarter 1996.

MINEHARU NAKAYAMA, Associate Professor, Department of East Asian Languages and Literatures, change leave from Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996, to Autumn Quarter 1995 and Winter Quarter 1996.

ROHAN SAMARAJIVA, Associate Professor, Department of Communication, change leave from Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996, to Winter Quarter and Spring Quarter 1996.

Medical Staff--Appointments (The Arthur G. James Cancer Hospital and Research Institute)

July 1, 1995 through December 31, 1995

Todd Michael Dowling, M.D., Associate Attending Staff, Anesthesiology
Norman A. Smyke, Jr., M.D., Associate Attending Staff, Anesthesiology
James N. Allen, M.D., Associate Attending Staff, Medicine
Judith A. Betts, M.D., Associate Attending Staff, Medicine
Michael E. Falkenhain, M.D., Associate Attending Staff, Medicine
Dean William Hearne, M.D., Associate Attending Staff, Medicine
James F. Lamb, M.D., Associate Attending Staff, Medicine
Clay B. Marsh, M.D., Associate Attending Staff, Medicine
Roy C. St. John, M.D., Associate Attending Staff, Medicine
Frank David Tice, M.D., Associate Attending Staff, Medicine
Sam Lawrence Penza, M.D., Attending Staff, Medicine
Niranjan T. Shah, M.D., Associate Attending Staff, Pathology
Sandra L. Cottingham, M.D., Associate Attending Staff, Pathology
Barry DeYoung, M.D., Associate Attending Staff, Pathology
Sandra Maia-Cohen, M.D. Associate Attending Staff, Pathology
William E. Burak, M.D., Attending Staff, Surgery
Joel Gelman, M.D., Associate Attending Staff, Surgery
Avrom Epstein, M.D., Associate Attending Staff, Neurology
Igor Janke, M.D., Associate Attending Staff, Psychiatry
Joseph Kington, M.D., Associate Attending Staff, OB/GYN
Michael Miloro, D.M.D., M.D., Associate Attending Staff, Dentistry
Alan B. Carr, D.M.D., Associate Attending Staff, Dentistry

Medical Staff--Reappointments (The James Cancer Hospital and Research Institute)

July 1, 1995 through June 30, 1997

BELINDA R. AVALOS, M.D., Attending Staff, Med/BMT
JAMES P. BACON, M.D., Associate Attending Staff, Med/Cardio
STANLEY P. BALCERZAK, M.D., Attending Staff, Med/Hem/Onc
CONSTANCE BAUER, M.D., Attending Staff, Rad/Therapy
BRENT C. BEHRNES, M.D., Attending Staff, Med/Hem/Onc
COSTANTINO, BENEDETTI, M.D., Attending Staff, Anesthesiology
DAVID BENJAMIN, M.D., Attending Staff, Med/Hem/Onc
WILLIAM F. BENNETT, M.D., Associate Attending Staff, Radiology
PHILIP F. BINKLEY, M.D., Associate Attending Staff, Med/Cardio
HARISIOS BOUDOULOS, M.D., Associate Attending Staff, Med/Cardio
BERTHA A. BOURONCLE, M.D., Attending Staff, Med/Hem/Onc

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The James Cancer Hospital and Research Institute) (contd)

July 1, 1995 through June 30, 1997 (contd)

JOHN G. BOUTSELIS, M.D., Attending Staff, OB/GYN
CHARLES A. BUSH, M.D., Associate Attending Staff, Med/Cardio
JAMES H. CALDWELL, M.D., Associate Attending Staff, Med/Gastro
DONNA A. CANIANO, M.D., Associate Attending Staff, Surgery
BRENDAN T. CARROLL, M.D., Associate Attending Staff, Psychiatry
SAMUEL CATALAND, M.D., Associate Attending Staff, Med/Endo
JOHN CHRISTOFORIDIS, M.D., Associate Attending Staff, Radiology
MARY T. COLEMAN, M.D., Associate Attending Staff, Family Med
EDWARD A. COPELAN, M.D., Attending Staff, Med/BMT
LARRY COPELAND, M.D., Attending Staff, OB/GYN
DARYL A. COTTRELL M.D., Associate Attending Staff, Med/Endo
GREGORY EATON, M.D., Associate Attending Staff, Med/Cardio
ELMAHDI A. ELKHAMMAS, M.D., Associate Attending Staff, Surgery
CHRISTOPHER ELLISON, M.D., Associate Attending Staff, Surgery
AVROM D. EPSTEIN, M.D., Associate Attending Staff, Neuro/Optom
PATRICK FAHEY, M.D., Associate Attending Staff, Family Medicine
WILLIAM B. FARRAR, M.D., Attending Staff, Surgery
RONALD M. FERGUSON, M.D., Associate Attending Staff, Surgery
MARY E. FONTANA, M.D., Associate Attending Staff, Med/Cardio
LOWELL A. FORREST, M.D., Associate Attending Staff, Otolaryngology
LUCY R. FREEDY, M.D., Associate Attending Staff, Radiology
MIRIAM L. FREIMER, M.D., Associate Attending Staff, Neurology
BARRY M. FRIEDMAN, M.D., Associate Attending Staff, Gen/Med
JOHN J. FROMKES, M.D., Associate Attending Staff, Med/Gastro
JOHN GAEUMAN, M.D., Associate Attending Staff, Gen/Med
REINHARD GAHBAUER, M.D., Attending Staff, Rad/Therapy
RICHARD A. GAMS, M.D., Attending Staff, Med/Hem/Onc
JACK M. GEORGE, M.D., Associate Attending Staff, Med/Endo
JOSEPH H. GOODMAN, M.D., Associate Attending Staff, Surgery
JOHN C. GRECULA., M.D., Attending Staff, Rad Therapy
ROBERT M. GUTHRIE, M.D., Associate Attending Staff, Family Medicine
JERRY T. GUY, M.D., Clinical Attending Staff, Med/Hem/Onc
GARRIE J. HAAS, M.D., Associate Attending Staff, MedCardio
MITCHELL L. HENRY, M.D., Associate Attending Staff, Surgery
ADAM B. HESSEL, M.D., Associate Attending Staff, Med/Pathology
SHEILA E. HODGSON, M.D., Attending Staff, Rad/Therapy
JAY D. IAMS, M.D., Associate Attending Staff, OB/GYN
REBECCA D. JACKSON, M.D., Associate Attending Staff, Med/Endo
IGOR JANKE, M.D., Associate Attending Staff, Psychiatry
DANIEL E. JOLLY, D.D.S., Associate Attending Staff, Dentistry
DAVID R. KELLY, M.D., Associate Attending Staff, Otolarn
JULIAN A. KIM, M.D., Attending Staff, Surg/Onc
DENIS R. KING, M.D., Clinical Attending Staff, Surg/Ped
ROBERT KIRKPATRICK, M.D., Associate Attending Staff, Med/Gastro
JOHN T. KISSEL, M.D., Associate Attending Staff, Neurology
ALBERT KOLIBASH, M.D., Associate Attending Staff, Med/Cardio
ANN MARY KOSLOSKE, M.D., Associate Attending Staff, Surgery/Ped
EDWARD J. KOSNIK, M.D., Clinical Attending Staff, Surgery
ERIC H. KRAUT, M.D., Attending Staff, Med/Hem/Onc
JOHN P. KUEBLER, M.D., Clinical Attending Staff, Med/Hem/Onc
CALVIN M. KUNIN, M.D., Associate Attending Staff, Med/Inf. Dis.
DAVID R. LAMBERT, M.D., Associate Attending Staff, Med/Derm

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The James Cancer Hospital and Research Institute) (contd)

July 1, 1995 through June 30, 1997 (contd)

GREGORY LAVALLE, M.D., Attending Staff, Surgery/Onc
CARL V. LEIER, M.D., Associate Attending Staff, Med/Cardio
GEORGE LEWANDOWSKI, M.D., Attending Staff, OB/GYN
RICHARD P. LEWIS, M.D., Associate Attending Staff, Med/Cardio
JOHN A. LOMBARDO, M.D., Associate Attending Staff, Family Med
CHARLES J. LOVE, M.D., Associate Attending Staff, Med/Cardio
RAYMOND D. MAGORIEN M.D., Associate Attending Staff, Med/Cardio
WILLIAM E. MAHER, M.D., Associate Attending Staff, Med/Inf. Dis.
WILLIAM B. MALARKEY, M.D., Associate Attending Staff, Med/Endo
EDWARD MARTIN, M.D., Attending Staff, Surgery
MATIG MAVISSAKALIAN, M.D., Associate Attending Staff, Psychiatry
ERNEST MAZZAFERRI, M.D., Associate Attending Staff, Medicine/Endo
HAGOP S. MEKHJIAN, M.D., Associate Attending Staff, Med/Gastro
WILLIAM S. MELVIN, M.D., Associate Attending Staff, Surg/General
JERRY R. MENDELL, M.D., Associate Attending Staff, Neurology
EARL N. METZ, M.D., Attending Staff, Med/Hem/Onc
DONALD MIDDENDORF, M.D., Associate Attending Staff, Med/Renal
MICHAEL E. MINER, M.D., Associate Attending Staff, Surg/Neuro
JAMES L. MOORE, M.D., Associate Attending Staff, Neurology
ROBERT A. MURDEN, M.D., Associate Attending Staff, Int. Medicine
JOHN M. MCGREGOR, M.D., Associate Attending Staff, Surgery
SUBIR NAG, M.D., Attending Staff, Rad/Therapy
N. STANLEY NAHMAN, M.D., Associate Attending Staff, Med/Renal
STEVEN D. NELSON, M.D., Associate Attending Staff, Med/Cardio
THOMAS M. O'DORISIO, M.D., Associate Attending Staff, Med/Endo
JOHN OLSEN, M.D., Associate Attending Staff, Radiology
DAVID ORSINELLI, M.D., Associate Attending Staff, Med/Cardio
KWAME OSEI, M.D., Associate Attending Staff, Med/Endo
ROBERT OSTRUM, M.D., Associate Attending Staff, Surgery
STEPHEN F. PARISER, M.D., Associate Attending Staff, Psychiatry
GEORGE W. PAULSON, M.D., Associate Attending Staff, Neurology
ANTHONY PEARSON, M.D., Associate Attending Staff, Med/Cardio
LARRY J. PETERSON, D.D.S., Associate Attending Staff, Dentistry
DAVID POLLIFRONE, M.D., Associate Attending Staff, Surgery
GARY L. RACEY, D.D.S., Clinical Attending Staff, Dentistry
MARGARET A. REAL, M.D., Associate Attending Staff, Med/Cardio
JOHN L. ROBINSON, M.D., Associate Attending Staff, Gen/Med
BRAD H. ROVIN, M.D., Associate Attending Staff, Med/Renal
ARTHUR L. SAGONE, M.D., Attending Staff, Med/Hem/Onc
ZARIFE SAHENC, M.D., Associate Attending Staff, Neurology
MERVYN J. SAMUEL, M.D., Clinical Attending Staff, OB/GYN
DWIGHT A. SCARBOROUGH, M.D., Clinical Attending Staff, Med/Derm
STEPHEN F. SCHALL, M.D., Associate Attending Staff, Med/Cardio
WILLIAM J. SCHIRMER, M.D., Associate Attending Staff, Surgery
DAVID E. SCHULLER, M.D., Attending Staff, Otolarn
KIRK VAN SHEPARD, M.D., Clinical Attending Staff, Med/Hem/Onc
B. SICKLE-SANTANELLO, M.D., Clinical Attending Staff, Surgery
ROBERT T. SICKLES, M.D., Associate Attending Staff, Fam/Med
RONALD J. SIEGLE, M.D., Attending Staff, Otolarn
JAMES W. SIMON, M.D., Clinical Attending Staff, Surg/Urology
ANDREW P. SLIVKA, M.D., Associate Attending Staff, Neurology
WILLIAM J. SOMERS, M.D., Associate Attending Staff, Surg/Urology

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The James Cancer Hospital and Research Institute) (contd)

July 1, 1995 through June 30, 1997 (contd)

RANDALL C. STARLING, M.D., Associate Attending Staff, Med/Cardio
FRED B. THOMAS, M.D., Associate Attending Staff, Med/Gastro
DONALD E. THORNTON, M.D., Attending Staff, Med/Hem/Onc
MICHAEL C. TOWNSEND, M.D., Clinical Attending Staff, Surgery
PIERRE TRIOZZI, M.D., Attending Staff, Med/Hem/Onc
MARLIN TROIANO, D.D.S., Associate Attending Staff, Dentistry
MANUEL TZAGOURNIS, M.D., Associate Attending Staff, Med/Endo
JAMES S. UNGERLEIDER, M.D., Attending Staff, Med/Hem/Onc
LUIS VACCARELLO, M.D., Attending Staff, GYN/Onc
DOUGLAS VAN FOSSEN, M.D., Associate Attending Staff, Med/Cardio
ROBERT C. VESSELS, D.D.S., Associate Attending Staff, Dentistry
MICHAEL J. WALKER, M.D., Attending Attending Staff, Surgery
JOHN R. WARMOLTS, M.D., Associate Attending Staff, Neurology
HARRISON WEED, M.D., Associate Attending Staff, Gen Medicine
LAWRENCE D. WEIS, M.D., Attending Staff, Surgery
ELIZABETH WELLER, M.D., Associate Attending Staff, Psychiatry
MARK D. WEWERS, M.D., Associate Attending Staff, Med/Pulmonary
TENNYSON P. WILLIAMS, M.D., Associate Attending Staff, Fam/Med

Medical Staff--Appointments (The Ohio State University Medical Center)

July 1, 1994 through June 30, 1995

Segeleon, Joseph E., Limited Staff, Department of Pediatrics
Mendieta, Richard Jones, Limited Staff, Department of Pediatrics

July 1, 1995 through June 30, 1996

Agner, David M., Limited Staff, Department of Physical Medicine and Rehabilitation
Akhtar, Saadia R., Limited Staff, Department of Internal Medicine (General)
Al-Hammami, Ghassan, Limited Staff, Department of Radiology
Alling, Richard D., Limited Staff, Department of Internal Medicine (General)
Amin, Kumar B., Limited Staff, Department of Surgery (Orthopedic Surgery)
Arnold, Paul M., Limited Staff, Department of Surgery (General)
Bahner, David P., Limited Staff, Department of Emergency Medicine
Baltisberger, Richard A., Limited Staff, Department of Pediatrics
Bhatt, Nitin Y., Limited Staff, Department of Internal Medicine (General)
Bhatt, Udayan Y., Limited Staff, Department of Internal Medicine (General)
Bier-Laning, Carol M., Limited Staff, Department of Otolaryngology
Bonasso, Christian L., Limited Staff, Department of Surgery (General)
Burgun, Stephen J., Limited Staff, Department of Internal Medicine (General)
Chen, Christine, Limited Staff, Department of Anesthesiology
Cirillo, Jr., Robert L., Limited Staff, Department of Radiology
Cleto, Jr., Emmanuel M., Limited Staff, Department of Radiology
Cush, Gregory J., Limited Staff, Department of Surgery (Orthopedic Surgery)
Danahey, Daniel G., Limited Staff, Department of Otolaryngology
Dunniway, Heidi M., Limited Staff, Department of Otolaryngology
El-Azeem, Sayed A., Limited Staff, Department of Obstetrics and Gynecology (Maternal-Fetal)
Englehart, Thomas W., Limited Staff, Department of Anesthesiology
Ferguson, Tadd, Limited Staff, Department of Emergency Medicine
Fisher, Tara B., Limited Staff, Department of Pediatrics
Flanagan, Charles E., Limited Staff, Department of Psychiatry

PERSONNEL ACTIONS (contd)

Medical Staff--Appointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1996 (contd)

Fleits, Julie M., Limited Staff, Department of Pediatrics
Forbush, Benjamin W., Limited Staff, Department of Surgery (General)
Gechlik, Gary Adam, Limited Staff, Department of Emergency Medicine
Gerkin, Seth E., Limited Staff, Department of Internal Medicine (General)
Gibson, Jennifer D. , Limited Staff, Department of Internal Medicine (General)/Pediatrics
Giovanniello, Michael T., Limited Staff, Department of Physical Medicine and Rehabilitation
Gorrepati, Medhavi, Limited Staff, Department of Pediatrics
Graziano, Kimberly M., Limited Staff, Department of Pediatrics
Groebbs, Allison Lloyd, Limited Staff, Department of Pediatrics
Groebbs, Allen R., Limited Staff, Department of Surgery (Orthopedic Surgery)
Haller, Lisa U., Limited Staff, Department of Internal Medicine (General)
Haller, David L., Limited Staff, Department of Internal Medicine (General)
Hazelbaker, Matthew, Limited Staff, Department of Obstetrics and Gynecology
Imseis, Hytham M., Limited Staff, Department of Obstetrics and Gynecology
Jackson, Thomas L., Limited Staff, Department of Surgery (Plastic Surgery)
Jacobson, Randall K., Limited Staff, Department of Ophthalmology
Jain, Rupesh, Limited Staff, Department of Surgery (Plastic Surgery)
Jones, Jason H. , Limited Staff, Department of Internal Medicine (General)
Katira, Shephali C., Limited Staff, Department of Pediatrics
Kelty, Lisa A., Limited Staff, Department of Surgery (General)
Kingrey, David A., Limited Staff, Department of Ophthalmology
Knight, Penny L., Limited Staff, Department of Obstetrics and Gynecology
Koppelman, Gayle M., Limited Staff, Department of Psychiatry
Kourlas, Peter J., Limited Staff, Department of Internal Medicine (General)
Kovalevsky, George, Limited Staff, Department of Obstetrics and Gynecology
Kramer, Matthew G., Limited Staff, Department of Anesthesiology
Larson, David, Limited Staff, Department of Pediatrics
Le, Namchi P., Limited Staff, Department of Emergency Medicine
Lotze, Timothy Edward, Limited Staff, Department of Pediatrics
Madden, Christopher J., Limited Staff, Department of Surgery (General)
Martinez, Deborah A., Limited Staff, Department of Surgery (Surgical Oncology)
Mathew, Stephen, Limited Staff, Department of Pediatrics
Mawhinney, Jennifer R., Limited Staff, Department of Obstetrics and Gynecology
Maximo, Clifford B., Limited Staff, Department of Surgery (General)
McAllister, Nancy R., Limited Staff, Department of Pediatrics
McIntyre, Autumn J., Limited Staff, Department of Internal Medicine (General)/Pediatrics
Mooney, Kimberly J., Limited Staff, Department of Ophthalmology
Moosa, Mahmood F., Limited Staff, Department of Internal Medicine (Endocrinology)
Narcelles, Nestor M., Limited Staff, Department of Anesthesiology
Narcelles, Marvin M., Limited Staff, Department of Internal Medicine (General)
Neidermeier, Julie A., Limited Staff, Department of Psychiatry
Neidhart, Jeffrey D., Limited Staff, Department of Internal Medicine (General)
Neufeld, Steven K., Limited Staff, Department of Surgery (Orthopedic Surgery)
Neuman, Jonathan C., Limited Staff, Department of Emergency Medicine
Nguyen, Quan H., Limited Staff, Department of Internal Medicine (Dermatology)
Nolfi, James J., Limited Staff, Department of Obstetrics and Gynecology
Owens, Kerry E., Limited Staff, Department of Surgery (General)
Pajka, John T., Courtesy Staff, Department of Ophthalmology
Pellegriani, Daniel P., Limited Staff, Department of Surgery (Thoracic Surgery)
Peters, Lynn K., Limited Staff, Department of Pediatrics
Powell, David M., Limited Staff, Department of Otolaryngology
Powell, Jill K., Limited Staff, Department of Obstetrics and Gynecology

PERSONNEL ACTIONS (contd)

Medical Staff--Appointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1996 (contd)

Powell, Matthew A., Limited Staff, Department of Obstetrics and Gynecology
Rachid, Fady H., Limited Staff, Department of Psychiatry
Raissi, Abdolrezza, Limited Staff, Department of Surgery (General)
Reeder, Timothy J., Limited Staff, Department of Emergency Medicine
Robyn, Jamie A., Limited Staff, Department of Internal Medicine (General)
Salvatore, Dawn M., Limited Staff, Department of Surgery (General)
Scarmack, Mark J., Limited Staff, Department of Pediatrics
Scherzer, Daniel J., Limited Staff, Department of Pediatrics
Sharma, Kavita G., Limited Staff, Department of Pediatrics
Singh, Sundeep Dhillon, Limited Staff, Department of Internal Medicine (Nephrology)
Snyder, Robert W., Limited Staff, Department of Pediatrics
Spetie, Dan N., Limited Staff, Department of Internal Medicine (General)
Stallkamp, Scott C., Limited Staff, Department of Obstetrics and Gynecology
Stansby, Eric S., Limited Staff, Department of Emergency Medicine
Stevenson, Matthew C., Limited Staff, Department of Psychiatry
Sulek, Mark J., Limited Staff, Department of Radiology
Sullivan, Patricia E., Limited Staff, Department of Internal Medicine (General)/Pediatrics
Vaughan, Nancy M., Limited Staff, Department of Physical Medicine and Rehabilitation
Villalobos, Rafael E., Limited Staff, Department of Surgery (Plastic Surgery)
Violi, Louis A., Limited Staff, Department of Internal Medicine (Pulmonary)
Wallen, Elizabeth A., Limited Staff, Department of Anesthesiology
Welch, Gerald E., Limited Staff, Department of Obstetrics and Gynecology
Wherley, Andrew J., Limited Staff, Department of Ophthalmology
Whittingham, Jennifer J., Limited Staff, Department of Anesthesiology
Wilson, Deborah L., Limited Staff, Department of Surgery (General)
Witheiler, Daniel D., Limited Staff, Department of Otolaryngology
Worobiec, Michael W., Limited Staff, Department of Psychiatry
Young, Jr., James L., Limited Staff, Department of Psychiatry

July 1, 1995 through June 30, 1997

Caffaratti, John D., Courtesy Staff, Department of Internal Medicine (Cardiology)
Carpenter, Denise, L., Attending Staff, Department of Physical Medicine
Grosskinsky, Clemens, M., Courtesy Staff, Department of Obstetrics and Gynecology
Sadaka, Akram, Attending Staff, Department of Preventive Medicine
Bridger, Matthew A., Courtesy Staff, Department of Family Medicine
Francis, Patricia A., Courtesy Staff, Department of Pediatrics
Janus, Mark D., Attending Staff, Department of Psychiatry (Child Psychiatry)

Medical Staff--Reappointments (The Ohio State University Medical Center)

July 1, 1993 through June 30, 1995

Gahman, James W., Courtesy Staff, Department of Family Medicine
Hedges, Charles R., Courtesy Staff, Department of Family Medicine
Lutes, Richard, A., Courtesy Staff, Department of Family Medicine
Besner, Gail E., Attending Staff, Department of Surgery (Pediatric)
Caniano, Donna, A., Attending Staff, Department of Surgery (Pediatric)
King, Denis, R., Attending Staff, Department of Surgery (Pediatric)
Bowman, Mary Jo A., Attending Staff, Department of Pediatrics

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1996

Andersen, Katherine A., Limited Staff, Department of Internal Medicine (Division of Pulmonary Disease)
Bakalagos, Efthimios A., Limited Staff, Department of Surgery (Division of General Surgery)
Bridge, Peter M., Limited Staff, Department of Surgery (Division of Plastic Surgery)
Catton, Mark D., Limited Staff, Department of Surgery (Division of Neurosurgery)
Chung, Stanley Y., Limited Staff, Department of Surgery (Division of Orthopedic Surgery)
Collins, Carol J., Limited Staff, Department of Surgery (Division of Urology)
Collins, Kathryn A., Limited Staff, Department of Surgery (Division of General Surgery)
Cook, Charles H., Limited Staff, Department of Surgery (Division of General Surgery)
Cribbs, Randolph K., Limited Staff, Department of Surgery (Division of General Surgery)
Cunningham, Michael F., Limited Staff, Department of Surgery (Division of Urology)
Darson, Michael F., Limited Staff, Department of Surgery (Division of Urology)
Elton, Scott W., Limited Staff, Department of Surgery (Division of Neurosurgery)
Fisher, William E., Limited Staff, Department of Surgery (Division of General Surgery)
Fox, Candace, Limited Staff, Department of Surgery (Division of General Surgery)
Fulton, Mark A., Limited Staff, Department of Surgery (Division of Neurosurgery)
Gagliardi, Raymond J., Limited Staff, Department of Surgery (Division of General Surgery)
Gordillo, Gayle M., Limited Staff, Department of Surgery (Division of General Surgery)
Gowdamarajan, Arun, Limited Staff, Department of Surgery (Division of General Surgery)
Hardcastle, Kristen R., Limited Staff, Department of Surgery (Division of General Surgery)
Howard, Barbara E., Limited Staff, Department of Surgery (Division of Plastic Surgery)
Huang, Emina H., Limited Staff, Department of Surgery (Division of General Surgery)
Kalliafas, Stavros D., Limited Staff, Department of Surgery (Division of General Surgery)
Kowalski, Bruce J., Limited Staff, Department of Internal Medicine (Division of Cardiology)
Mallik, Gunwant, Limited Staff, Department of Surgery (Division of Neurosurgery)
McKerahan, Kelly L., Limited Staff, Department of Family Medicine
Miller, Craig A., Limited Staff, Department of Surgery (Division of General Surgery)
Muscarella, II, Peter, Limited Staff, Department of Surgery (Division of General Surgery)
Mutabagani, Khaled H., Limited Staff, Department of Surgery (Division of General Surgery)
Nicolozakes, Alexandros W., Limited Staff, Department of Internal Medicine (Division of Cardiology)
Nill, Michael R., Limited Staff, Department of Surgery (Division of General Surgery)
Nitahara, Kenneth S., Limited Staff, Department of Surgery (Division of General Surgery)
Nye, Scott W., Limited Staff, Department of Surgery (Division of General Surgery)
Ohye, Richard G., Limited Staff, Department of Surgery (Division of General Surgery)
Patel, Anant I., Limited Staff, Department of Surgery (Division of Neurosurgery)
Pelletier, Ronald P., Limited Staff, Department of Surgery (Division of Transplantation)
Penza, Sam L., Limited Staff, Department of Internal Medicine (Division of Hematology and Oncology)
Popp, James E., Limited Staff, Department of Surgery (Division of Orthopedic Surgery)
Ralston, David R., Limited Staff, Department of Internal Medicine (Division of Pulmonary Disease)
Redding, Mark P., Limited Staff, Department of Surgery (Division of Neurosurgery)
Rotenberg, David D., Limited Staff, Department of Surgery (Division of Orthopedic Surgery)
Ryan, Andrew W., Limited Staff, Department of Surgery (Division of Orthopedic Surgery)
Sears, Brian R., Limited Staff, Department of Surgery (Division of Orthopedic Surgery)
Shah, Bivik R., Limited Staff, Department of Surgery (Division of General Surgery)
Singh, Ranjit R., Limited Staff, Department of Surgery (Division of General Surgery)
Straka, Phillip J., Limited Staff, Department of Surgery (Division of General Surgery)
Sullivan, Anne C., Limited Staff, Department of Surgery (Division of Orthopedic Surgery)
Tehsin, Athar H., Limited Staff, Department of Internal Medicine (Division of Infectious Disease)
Vegunta, Ravindra K., Limited Staff, Department of Surgery (Division of General Surgery)
Vig, Daniel R., Limited Staff, Department of Surgery (Division of General Surgery)
Wagner, II, Theodore T., Limited Staff, Department of Surgery (Division of Urology)
Wang, Jin, Limited Staff, Department of Surgery (Division of Neurosurgery)
Ward, Eric S., Limited Staff, Department of Surgery (Division of Urology)

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1996 (contd)

Woodberry, Kerri M., Limited Staff, Department of Surgery (Division of Plastic Surgery)
Wylen, Esther L., Limited Staff, Department of Surgery (Division of Neurosurgery)
Yenchar, Jeffrey K., Limited Staff, Department of Surgery (Division of General Surgery)
Yilmaz, Serdar, Limited Staff, Department of Surgery (Division of Transplantation)
Young, Melissa D., Limited Staff, Department of Surgery (Division of Orthopedic Surgery)
Al-Haddad, Chafik, Limited Staff, Department of Internal Medicine (Division of Nephrology)
Alasyali, Evsen, Limited Staff, Department of Psychiatry
Altenberger, Elizabeth A., Limited Staff, Department of Internal Medicine (Division of Pulmonary Disease)
Aluri, Babu C., Limited Staff, Department of Psychiatry
Apostoles, Peter S., Limited Staff, Department of Surgery (Division of Orthopedic Surgery)
Arnold, Misty E., Limited Staff, Department of Emergency Medicine
Austen, Lisa-Marie A., Limited Staff, Department of Family Medicine
Bacon, Andrea M., Limited Staff, Department of Psychiatry
Bade, Shelly, Limited Staff, Department of Emergency Medicine
Barbero, Daniel J., Limited Staff, Department of Internal Medicine (Division of General Medicine)
Battels, Ralph C., Limited Staff, Department of Emergency Medicine
Bender, Aaron L., Limited Staff, Department of Emergency Medicine
Betts, William B., Limited Staff, Department of Surgery (Division of Neurosurgery)
Beurerlein, Matthew E., Limited Staff, Department of Otolaryngology
Black, Richard A., Limited Staff, Department of Psychiatry
Browder, David A., Limited Staff, Department of Internal Medicine (Division of General Medicine)
Bruning, Kristin L., Limited Staff, Department of Psychiatry
Castellano, David, Limited Staff, Department of Ophthalmology
Cavender, Richard K., Limited Staff, Department of Emergency Medicine
Chander, Rajat, Limited Staff, Department of Internal Medicine (Division of Gastroenterology)
Clarkson, Mark W, Limited Staff, Department of Otolaryngology
Clements, John C., Limited Staff, Department of Internal Medicine (Division of Gastroenterology)
Cooke, Glen E., Limited Staff, Department of Internal Medicine (Division of Cardiology)
Cuthbert, Peggy S., Limited Staff, Department of Internal Medicine (Division of General Medicine)
Daniel, Charles M., Limited Staff, Department of Internal Medicine (Division of General Medicine)
Deucher, Michael F., Limited Staff, Department of Internal Medicine (Division of General Medicine)
Dodds, Stephen H., Limited Staff, Department of Emergency Medicine
Dronby, Eric D., Limited Staff, Department of Emergency Medicine
Duddy, John T., Limited Staff, Department of Surgery (Division of Orthopedic Surgery)
Fanning, Thomas S., Limited Staff, Department of Internal Medicine (Division of General Medicine)
Fassler, John E., Limited Staff, Department of Internal Medicine (Division of Nephrology)
Fino, Gina M., Limited Staff, Department of Pathology
Flemmings, Michelle A., Limited Staff, Department of Emergency Medicine
Freid, Jay I., Limited Staff, Department of Physical Medicine and Rehabilitation
Fry, John A., Limited Staff, Department of Internal Medicine (Division of General Medicine)
Ganzberg, Steven I., College of Dentistry (Division of General Surgery)
Gehlert, Rick J., Limited Staff, Department of Surgery (Division of Orthopedic Surgery)
Gharbo, Raouf S., Limited Staff, Department of Physical Medicine and Rehabilitation
Goll, III, Frederick, Limited Staff, Department of Otolaryngology
Gollapudy, Radhika, Limited Staff, Department of Psychiatry
Gonzalez, J. Gavin, Limited Staff, Department of Otolaryngology
Gorecki, Daniel M., Limited Staff, Department of Emergency Medicine
Gross, Zvi, Limited Staff, Department of Family Medicine
Guerra, Berta M., Limited Staff, Department of Psychiatry
Harris, Jr., James W., Limited Staff, Department of Ophthalmology
Hartman, Eric J., Limited Staff, Department of Obstetrics and Gynecology

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1996 (contd)

Heidelbaugh, Shelly M., Limited Staff, Department of Internal Medicine (Division of General Medicine)
Iqbal, Javed, Limited Staff, Department of Psychiatry
Jafri, S. Nayyer, Limited Staff, Department of Pathology
Jones, Grant L., Limited Staff, Department of Surgery (Division of Orthopedic Surgery)
Kaide, Colin G., Limited Staff, Department of Emergency Medicine
Kedar, Emily A., Limited Staff, Department of Internal Medicine (Division of General Medicine)
Kelly, Megan S., Limited Staff, Department of Obstetrics and Gynecology
Kennedy, John C., Limited Staff, Department of Psychiatry
Knepler, Jr., James L., Limited Staff, Department of Internal Medicine (Division of General Medicine)
Kolli, Susmitha P., Limited Staff, Department of Ophthalmology
Kozaiwicz, Richard T., Limited Staff, Department of Physical Medicine and Rehabilitation
Kuhlman, Kurt, Limited Staff, Department of Physical Medicine and Rehabilitation
Kunesh, Sarah L., Limited Staff, Department of Internal Medicine (Division of General Medicine)
Lockman, Steven D., Limited Staff, Department of Physical Medicine and Rehabilitation
Mabee, Christopher L., Limited Staff, Department of Internal Medicine (Division of Gastroenterology)
Miller, Robert L., Limited Staff, Department of Radiology
Mitchell, Matthew E., Limited Staff, Department of Surgery (Division of Orthopedic Surgery)
Mosser-Goldfarb, Joy L., Limited Staff, Department of Internal Medicine (Division of Dermatology)
Murray, Scott A., Limited Staff, Department of Physical Medicine and Rehabilitation
Murray, Laura W., Limited Staff, Department of Internal Medicine (Division of General Medicine)
Murry, Andrew, Limited Staff, Department of Internal Medicine (Division of General Medicine)
Nalluri, Venkata S., Limited Staff, Department of Psychiatry
Nicholson, Roy, Limited Staff, Department of Otolaryngology
Nicklin, James L., Limited Staff, Department of Obstetrics and Gynecology
Nielsen, Timothy A., Limited Staff, Department of Internal Medicine (Division of Dermatology)
Olson, Lyle T., Limited Staff, Department of Internal Medicine (Division of General Medicine)
Onyia, Joseph N., Limited Staff, Department of Otolaryngology
Papp, John P., Limited Staff, Department of Internal Medicine (Division of Gastroenterology)
Parellado, Alejo, Limited Staff, Department of Psychiatry
Pargulski, John, Limited Staff, Department of Internal Medicine (Division of Cardiology)
Patel, Matthew N., Limited Staff, Department of Emergency Medicine
Pesa, Marcus J., Limited Staff, Department of Emergency Medicine
Pikul, Brian K., Limited Staff, Department of Surgery (Division of Neurosurgery)
Pomerantz, Richard W., Limited Staff, Department of Internal Medicine (Division of General Medicine)
Reddy, Srikar S., Limited Staff, Department of Internal Medicine (Division of Gastroenterology)
Rocchi, John R., Limited Staff, Department of Internal Medicine (Division of General Medicine)
Segina, Daniel N., Limited Staff, Department of Surgery (Division of Orthopedic Surgery)
Seiff, Michael E., Limited Staff, Department of Surgery (Division of Neurosurgery)
Serra, Fernando G., Limited Staff, Department of Surgery (Division of General Surgery)
Sethi, Parminder S., Limited Staff, Department of Surgery (Division of General Surgery)
Sheflin, Scott M., Limited Staff, Department of Family Medicine
Siegel, Randall S., Limited Staff, Department of Internal Medicine (Division of Pulmonary Disease)
Singh, Surendra P., Limited Staff, Department of Pathology
Smart, Paulette A., Limited Staff, Department of Physical Medicine and Rehabilitation
Solmen, James D., Limited Staff, Department of Surgery (Division of Orthopedic Surgery)
Sparling, Wendy L., Limited Staff, Department of Family Medicine
Sullivan, Anne C., Limited Staff, Department of Surgery (Division of Orthopedic Surgery)
Sundaram, Vidya, Limited Staff, Department of Internal Medicine (Division of Endocrinology)
Sutherland, Sharon A., Limited Staff, Department of Obstetrics and Gynecology
Taylor, Anne, Limited Staff, Department of Surgery (Division of Plastic Surgery)
Terebuh, Boris M., Limited Staff, Department of Physical Medicine and Rehabilitation
Terhune, Margaret H., Limited Staff, Department of Otolaryngology

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1996 (contd)

Thalassinos, Arthur, Limited Staff, Department of Psychiatry
Tobin, Evan J., Limited Staff, Department of Otolaryngology
Tufariello, Jennifer M., Limited Staff, Department of Obstetrics and Gynecology
Tzagournis, Adam C., Limited Staff, Department of Internal Medicine (Division of General Medicine)
Vandecreek, Larry, Physician Extender, Department of Neurology
Vaughan, Geoffrey C., Limited Staff, Department of Internal Medicine (Division of General Medicine)
Vest, Susan C., Limited Staff, Department of Internal Medicine (Division of General Medicine)
Vittalrao, Anuradha, Limited Staff, Department of Pathology
Volpe, Marc A., Limited Staff, Department of Surgery (Division of Orthopedic Surgery)
Wade-Hamme, Joyce D., Limited Staff, Department of Internal Medicine (Division of General Medicine)
Waite, Michael D., Limited Staff, Department of Emergency Medicine
Watson, Kim, Physician Extender, Department of Surgery (Cardiovascular)
Webster, Brian R., Limited Staff, Department of Internal Medicine (Division of General Medicine)
Willett, Darryl N., Limited Staff, Department of Otolaryngology
Wilson, Gary A., Limited Staff, Department of Surgery (Division of Transplantation)
Wiss, Joan M., Limited Staff, Department of Internal Medicine (Division of Dermatology)
Wolff, Michael W., Limited Staff, Department of Physical Medicine and Rehabilitation
Woodberry, Kerri M., Limited Staff, Department of Surgery (Division of Plastic Surgery)
Xie, Dong-Lin, Limited Staff, Department of Pathology
Zafirides, Peter P., Limited Staff, Department of Psychiatry
Zhang, Hong, Limited Staff, Department of Radiology
Abbott, Cynthia A., Limited Staff, Department of Internal Medicine (Dermatology)
Abner, Kelee, Limited Staff, Department of Anesthesiology
Agabalyan, Bela, Limited Staff, Department of Psychiatry
Agarwal, Anil K., Limited Staff, Department of Internal Medicine (Nephrology)
Ahmed, Mohammad A., Limited Staff, Department of Family Medicine
Arthur, Deborah, Limited Staff, Department of Anesthesiology
Ashman, Carol J., Limited Staff, Department of Radiology (Diagnostic)
Attar, Talal, Limited Staff, Department of Internal Medicine (General)
Avendano, Christopher E., Limited Staff, Department of Internal Medicine (General)
Beals, Douglas W., Limited Staff, College of Dentistry (Oral & Maxillofacial Surgery)
Bhattacharjee, Nandita R., Limited Staff, Department of Radiology (Diagnostic)
Bialecki, Phillip I., Limited Staff, Department of Emergency Medicine
Bilon, Ann M., Limited Staff, Department of Psychiatry
Blair, John G., Limited Staff, Department of Anesthesiology
Bokor, Andrew B., Limited Staff, Department of Obstetrics and Gynecology
Boyle, Jr., Kenneth A., Limited Staff, Department of Ophthalmology
Breckenridge, Mary B., Limited Staff, Department of Internal Medicine (Cardiology)
Calland, John W., Limited Staff, Department of Anesthesiology
Caputo, Christopher P., Limited Staff, Department of Internal Medicine (Cardiology)
Cardwell, Todd N., Limited Staff, Department of Internal Medicine (General)
Cataland, Spero R., Limited Staff, Department of Internal Medicine (General)
Cearlock, Jody R., Limited Staff, Department of Radiology (Diagnostic)
Chandler, Peter J., Limited Staff, Department of Obstetrics and Gynecology
Clements, Herman R., Limited Staff, Department of Psychiatry
Costa, John J., Limited Staff, Department of Internal Medicine (General)
Costa, Stephanie W., Limited Staff, Department of Obstetrics and Gynecology
Cottrill-Skinner, Bridget Y., Limited Staff, Department of Obstetrics and Gynecology
Crothers, Vanessa, Limited Staff, Department of Obstetrics and Gynecology
Csorba, Todd A., Limited Staff, Department of Anesthesiology
Czerwinski, Peter, Limited Staff, Department of Anesthesiology
Dalia, Deanna H., Limited Staff, Department of Anesthesiology

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1996 (contd)

Davidorf, Jonathan M., Limited Staff, Department of Ophthalmology
Delgra, Lemwel G., Limited Staff, Department of Anesthesiology
DeVane, Matthew S., Limited Staff, Department of Internal Medicine (General)
DeYoung-Owens, Anna M., Limited Staff, Department of Obstetrics and Gynecology
Dickmeyer, Karla J., Limited Staff, Department of Obstetrics and Gynecology
Dillon, Robert R., Limited Staff, Department of Family Medicine
Donelan, Stephen M., Limited Staff, Department of Internal Medicine (General)
Drabkin, Mark E., Limited Staff, Department of Ophthalmology
Dueno, Otto R., Limited Staff, Department of Psychiatry
Egbert, Bradley D., Limited Staff, Department of Anesthesiology
El-Shammaa, Emile N., Limited Staff, Department of Emergency Medicine
Eldadah, Mazen K., Limited Staff, Department of Neurology
Fanning, James E., Limited Staff, Department of Internal Medicine (General)
Farooqui, Asim A., Limited Staff, Department of Psychiatry
Foley, Brian A., Limited Staff, Department of Internal Medicine (Cardiology)
Foley, Brian S., Limited Staff, Department of Physical Medicine & Rehabilitation
Fonslick, Janee A., Limited Staff, Department of Obstetrics and Gynecology
Freeman, Anthony C., Limited Staff, Department of Anesthesiology
Fugate, Lisa P., Limited Staff, Department of Physical Medicine & Rehabilitation
Gammon, Richard R., Limited Staff, Department of Pathology
Gift, James J., Limited Staff, College of Dentistry (Oral & Maxillofacial Surgery)
Glenn, William E., Limited Staff, Department of Anesthesiology
Gooch, Denise, Limited Staff, Department of Radiology (Radiation Oncology)
Halkias, Louis E., Limited Staff, College of Dentistry (Oral & Maxillofacial Surgery)
Harris, Jr., James W., Limited Staff, Department of Ophthalmology
Harris, William E., Limited Staff, Department of Anesthesiology
Haybron, David M., Limited Staff, Department of Surgery (Thoracic & Cardiovascular)
Hernandez, Pablo D., Limited Staff, Department of Psychiatry
Hoenig, Eric P., Limited Staff, Department of Internal Medicine (General)
Holzhauer, Donald P., Limited Staff, College of Dentistry (Oral & Maxillofacial Surgery)
Houmard, Brenda S., Limited Staff, Department of Obstetrics and Gynecology
Jones, Vivian D., Limited Staff, Department of Psychiatry
Kelley, Donald L., Limited Staff, Department of Pathology
Knox, Kenneth S., Limited Staff, Department of Internal Medicine (General)
Koch, Christian A., Limited Staff, Department of Internal Medicine (General)
Krietemeyer, Laura A., Limited Staff, Department of Neurology
Kunesh, John C., Limited Staff, Department of Ophthalmology
LaGattuta, David A., Limited Staff, Department of Obstetrics and Gynecology
Lappurga, John P., Limited Staff, Department of Anesthesiology
LaRoe, Rebecca R., Limited Staff, Department of Anesthesiology
Lawson, Thomas W., Limited Staff, Department of Anesthesiology
Li, Xuan, Limited Staff, Department of Pathology
Lysandrou, Plato J., Limited Staff, Department of Anesthesiology
Mak, Thomas A., Limited Staff, Department of Psychiatry
Manokas, Tasos, Limited Staff, Department of Internal Medicine (General)
Maropis, Christopher G., Limited Staff, Department of Family Medicine
Martyn, Michael D., Limited Staff, Department of Otolaryngology
McGinnis, Michael A., Limited Staff, College of Dentistry (Oral & Maxillofacial Surgery)
McGowan, Jill M., Limited Staff, Department of Physical Medicine & Rehabilitation
Mendiratta, Vicki, Limited Staff, Department of Obstetrics and Gynecology
Miller, Amy L., Limited Staff, Department of Anesthesiology
Morgan, Richard L., Limited Staff, Department of Pathology

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1996 (contd)

Motarjeme, Steven C., Limited Staff, Department of Internal Medicine (General)/Pediatrics
Myers, Amy A., Limited Staff, Department of Family Medicine
Myers, Gerard A., Limited Staff, Department of Anesthesiology
Orr, Stephen H., Limited Staff, Department of Ophthalmology
Pole, Michael J., Limited Staff, Department of Radiology (Diagnostic)
Pope, Douglas A., Limited Staff, Department of Internal Medicine (General)/Pediatrics
Porcell, Ana I., Limited Staff, Department of Pathology
Racich, Kathleen A., Limited Staff, Department of Psychiatry
Reeser, Jonathan C., Limited Staff, Department of Physical Medicine & Rehabilitation
Rego, Alfredo, Limited Staff, Department of Surgery (General)
Rhoades, Chris A., Limited Staff, Department of Internal Medicine (Hematology/Oncology)
Ribeiro, Isbela Q., Limited Staff, Department of Internal Medicine (Infectious Diseases)
Richards, Dale R., Limited Staff, Department of Psychiatry
Richards, Paul M., Limited Staff, Department of Anesthesiology
Robles, Rolando D., Limited Staff, Department of Family Medicine
Ryan, Martin T., Limited Staff, Department of Psychiatry
Sabagh, Tarek M., Limited Staff, Department of Internal Medicine (Hematology/Oncology)
Santos, Rosemeire R., Limited Staff, College of Dentistry (General)
Sarrimanolis, Nikos I., Limited Staff, Department of Internal Medicine (General)
Schafer, Natalie J., Limited Staff, College of Dentistry (General)
Schottenstein, Michael S., Limited Staff, Department of Psychiatry
Schwartz, Mark D., Limited Staff, Department of Internal Medicine (General)/Pediatrics
Schweiger, Gregory P., Limited Staff, Department of Surgery (Orthopedic)
Seifferth, Brian S., Limited Staff, Department of Emergency Medicine
Shaffer, James P., Limited Staff, Department of Internal Medicine (General)/Pediatrics
Shana'ah, Arwa Y., Limited Staff, Department of Pathology
Slattery, Nancy J., Limited Staff, Department of Internal Medicine (General)
Small, Robert H., Limited Staff, Department of Anesthesiology
Smith, J. Horatio, Limited Staff, Department of Internal Medicine (General)
Sosolik, Randolph C., Limited Staff, Department of Pathology
Spraul, Joseph W., Limited Staff, Department of Ophthalmology
Stewart, Katharina T.J., Limited Staff, Department of Obstetrics and Gynecology
Stock, Kent J., Limited Staff, Department of Internal Medicine (General)/Pediatrics
Strayer, John M., Limited Staff, Department of Emergency Medicine
Subramanian, Uma M., Limited Staff, Department of Internal Medicine (General)/Pediatrics
Taylor, Anne, Limited Staff, Department of Surgery (Plastic)
Tedjarati, Shaheen S., Limited Staff, Department of Family Medicine
Thomas, Ronald E., Limited Staff, Department of Anesthesiology
Thomas, Heather O., Limited Staff, Department of Anesthesiology
Torres, Carlos A., Limited Staff, Department of Emergency Medicine
Tortorici, Troy A., Limited Staff, Department of Anesthesiology
Tran, Huan N., Limited Staff, Department of Radiology (Diagnostic)
Trianfo, Jr., Victor A., Limited Staff, Department of Family Medicine
Unger, Dana R., Limited Staff, Department of Obstetrics and Gynecology
Urbaneja, Alberto S., Limited Staff, Department of Radiology (Diagnostic)
Walsh, Elizabeth C., Limited Staff, College of Dentistry (Oral & Maxillofacial Surgery)
Ward, Bonita S., Limited Staff, Department of Pathology
Ward, John J., Limited Staff, Department of Internal Medicine (Gastroenterology)
Wasielewski, Paul G., Limited Staff, Department of Neurology
Whittemore, Russell M., Limited Staff, College of Dentistry (Oral & Maxillofacial Surgery)
Wittber, Glynn M., Limited Staff, Department of Obstetrics and Gynecology
Wood, Paul S., Limited Staff, College of Dentistry (Oral & Maxillofacial Surgery)

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1996 (contd)

Yilmaz, Asli, Limited Staff, Department of Pathology
Young, John J., Limited Staff, Department of Internal Medicine (Cardiology)
Zietlow, Cary W., Limited Staff, Department of Anesthesiology

July 1, 1995 through June 30, 1997

Adams, John L., Courtesy Staff, Department of Pediatrics
Allen, Jr., James N., Attending Staff, Department of Internal Medicine (Pulmonary)
Bacon, James, P., Attending Staff, Department of Internal Medicine (Cardiology)
Balcerzak, Stanley P., Attending Staff, Department of Internal Medicine (Hematology/Oncology)
Banks, Joseph H., Courtesy Staff, Department of Pediatrics
Benner, Daniel R., Physician Extender, Department of Internal Medicine (Hematology and Oncology)
Bennett, Joseph C., Courtesy Staff, Department of Internal Medicine (Community Internal Medicine)
Betts, Judith A., Attending Staff, Department of Internal Medicine (Nephrology)
Boudoulas, Harisios, Attending Staff, Department of Internal Medicine (Cardiology)
Bremer, Don L., Attending Staff, Department of Ophthalmology
Broner, Cynthia W., Courtesy Staff, Department of Pediatrics
Brooks, Gregory I., Courtesy Staff, Department of Pediatrics
Brown, David A., Attending Staff, Department of Surgery (Thoracic and Cardiovascular Surgery)
Brown, Robert T., Courtesy Staff, Department of Pediatrics
Browning, Jennifer, Physician Extender, Department of Internal Medicine (General Medicine)
Budin, Lee, E., Courtesy Staff, Department of Pediatrics
Carr, Richard, D., Honorary Staff, Department of Internal Medicine (Dermatology)
Cattaneo, Stephen M., Courtesy Staff, Department of Surgery (Thoracic and Cardiovascular Surgery)
Choban, Patricia S., Attending Staff, Department of Surgery (General Surgery)
Corrigan, John, D., Attending Staff, Department of Physician Medicine and Rehabilitation
(Rehabilitation Psychology)
Coury, Daniel L., Attending Staff, Department of Pediatrics
Crocchi, Henry, Courtesy Staff, Department of Ophthalmology
Cromer, Barbara A., Attending Staff, Department of Pediatrics
Davies, Elizabeth A., Attending Staff, Department of Surgery (Transplant)
Dawdy, W. David, Courtesy Staff, Department of Pediatrics
DeAndrade, Ronald, Courtesy Staff, Department of Internal Medicine (Nephrology)
Dietrich, Ann Marie, Attending Staff, Department of Pediatrics
Dorinsky, Paul M., Attending Staff, Department of Internal Medicine (Pulmonary)
Elkhammas, Elmahdi A., Attending Staff, Department of Surgery (Transplant Surgery)
Engebretson, Tilmer O., Attending Staff, Department of Psychiatry (Health Psychiatry)
Friedman, Roger A., Courtesy Staff, Department of Internal Medicine (Rheumatology/Immunology),
Department of Pediatrics
Gams, Richard A., Courtesy Staff, Department of Internal Medicine (Hematology/Oncology)
Gardner, Edmond W., Courtesy Staff, Department of Internal Medicine (Dermatology)
Gerald, Steven E., Courtesy Staff, Department of Internal Medicine (Nephrology)
Gray, Linda S., Attending Staff, Department of Internal Medicine (Rheumatology/Immunology)
Grossman, Neil J., Attending Staff, Department of Pediatrics
Grovas, Alfred C., Attending Staff, Department of Pediatrics
Hackshaw, Kevin V., Attending Staff, Department of Internal Medicine (Rheumatology/Immunology)
Henry, Mitchell L., Attending Staff, Department of Surgery (Transplant Surgery)
Hickey, Charles J., Attending Staff, Department of Ophthalmology
Howell, Kathleen C., Attending Staff, Department of Internal Medicine (General Medicine)
Igel, Andrea M., Courtesy Staff, Department of Pediatrics
Johnson, Philip R., Courtesy Staff, Department of Pediatrics
Kakos, Gerard S., Attending Staff, Department of Surgery, (Thoracic and Cardiovascular Surgery)

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1997 (contd)

Kapetansky, Frederick, Attending Staff, Department of Ophthalmology
Kelley, Curtin G., Attending Staff, Department of Ophthalmology
King, Kathleen P., Courtesy Staff, Department of Internal Medicine (General Medicine)
Kirkpatrick, Robert B., Attending Staff, Department of Internal Medicine (Gastroenterology)
Klein, Jared L., Attending Staff, Department of Internal Medicine (Bone Marrow Transplantation),
Department of Pediatrics
Klinger, Robert J., Courtesy Staff, Department of Pediatrics
Klopfenstein, Kathryn J., Attending Staff, Department of Pediatrics
Knox, David W., Courtesy Staff, Department of Internal Medicine (Dermatology)
Kosier, Marilyn K., Courtesy Staff, Department of Ophthalmology
Kunin, Calvin M., Attending Staff, Department of Internal Medicine (General Medicine)
Lambert, David R., Attending Staff, Department of Internal Medicine (Dermatology)
LaMonte, Robert, C., Courtesy Staff, Department of Pediatrics
Letson, Alan D., Attending Staff, Department of Ophthalmology
Lewis, James W., Courtesy Staff, Department of Internal Medicine (Nephrology)
Lim, Shun P., Courtesy Staff, Department of Internal Medicine (Cardiology)
Lombardo, John A., Attending Staff, Department of Family Medicine
Lopez, Ronald L., Courtesy Staff, Department of Obstetrics and Gynecology
Angelos, Mark G., Attending Staff, Department of Emergency Medicine
Baker, Peter B., Attending Staff, Department of Pathology
Barson, William J., Courtesy Staff, Department of Pediatrics
Bartkowski, Henry, M., Courtesy Staff, Department of Surgery (Neurosurgery)
Bay, William H., Attending Staff, Department of Internal Medicine (Nephrology)
Bazzoli, Allan S., Courtesy Staff, Department of Physical Medicine and Rehabilitation
Becker, William J., Attending Staff, Department of Pathology
Beggan, Bryan E., Attending Staff, Department of Family Medicine
Boesel, Carl, P., Attending Staff, Department of Pathology
Bryan, Donald K., Attending Staff, Department of Obstetrics and Gynecology
Burdge, Jeremy, J., Attending Staff, Department of Surgery (Plastic)
Caldwell, James H., Attending Staff, Department of Internal Medicine (Gastroenterology)
Cannon, Patricia, A., Courtesy Staff, Department of Pediatrics
Chambers, Robert B., Attending Staff, Department of Ophthalmology
Chan, David P., Attending Staff, Department of Pediatrics
Chitakara, Vijay, K., Courtesy Staff, Department of Pediatrics
Clairmont, Albert, C., Attending Staff, Department of Physical Medicine and Rehabilitation
Cohen, Daniel, M., Courtesy Staff, Department of Pediatrics
Coleman, Carl R., Attending Staff, Department of Surgery (Orthopedic)
Copeland, Christopher M., Attending Staff, Department of Obstetrics and Gynecology
Cosgarea, Andrew J., Attending Staff, Department of Surgery (Orthopedic Surgery)
Cosio, Fernando G., Attending Staff, Department of Nephrology
Craig, Elson L., Attending Staff, Department of Ophthalmology, Department of Pathology
Davidorf, Frederick H., Attending Staff, Department of Ophthalmology
Davies, A. Robert, Courtesy Staff, Department of Internal Medicine (General Medicine)
DeMaria, Joseph J., Courtesy Staff, Department of Internal Medicine (Dermatology)
Denlinger, David E., Courtesy Staff, Department of Ophthalmology
Eaton, Antoinette, Attending Staff, Department of Pediatrics
Falkenhain, Michael E., Attending Staff, Department of Internal Medicine (Nephrology)
Ferraro, James W., Attending Staff, Department of Surgery (Plastic)
Fields, Henry W., Attending Staff, Department of Dentistry
Foy, James, E., Courtesy Staff, Department of Pediatrics
Frazier, Joel, L., Attending Staff, Department of Surgery (Orthopedic)
Freno, Janet, A., Courtesy Staff, Department of Pediatrics

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1997 (contd)

Friedman, Barry M., Attending Staff, Department of Internal Medicine (General Medicine)
Fristad, Mary A., Attending Staff, Department of Psychiatry (Child Psychiatry)
Gallagher, Janice, M., Courtesy Staff, Department of Pediatrics
George, Jack M., Attending Staff, Department of Internal Medicine (Endocrinology, Diabetes and Metabolism)
Greco, Carol J., Attending Staff, Department of Obstetrics and Gynecology
Guertin, Michael G., Attending Staff, Department of Anesthesiology
Hameed, Arif, Attending Staff, Department of Pathology
Harter, Ronald L., Attending Staff, Department of Anesthesiology
Heintz, John S., Courtesy Staff, Department of Internal Medicine (General Medicine), Department of Pediatrics
Hessel, Adam B., Attending Staff, Department of Internal Medicine (Dermatology), Department of Pathology
Houser, Robert, G., Courtesy Staff, Department of Surgery (Plastic)
Huheey, Marilyn, Attending Staff, Department of Ophthalmology
Hull, Walter B., Attending Staff, Department of Obstetrics and Gynecology
Jackson, Rebecca D., Attending Staff, Department of Internal Medicine (Endocrinology, Diabetes and Metabolism)
Johanson, Michael G., Attending Staff, Department of Anesthesiology
Johnson, Ernest W., Attending Staff, Department of Physical Medicine and Rehabilitation
Julius, Carmen, J., Attending Staff, Department of Pathology
Kaplan, Paul E., Attending Staff, Department of Physical Medicine and Rehabilitation
Kelch, Lisa, A., Courtesy Staff, Department of Pediatrics
Kennedy, Melanie S., Attending Staff, Department of Pathology
Keyhani-Rofagha, Sedigheh, Attending Staff, Department of Pathology
Lamb, James, F., Attending Staff, Department of Internal Medicine (General Medicine)
Lasky, Larry, C., Attending Staff, Department of Pathology
Lehmann, David M., Attending Staff, Department of Ophthalmology
Lembach, Richard G., Attending Staff, Department of Ophthalmology
Levine, Edward J., Attending Staff, Department of Internal Medicine (Gastroenterology)
Levy, Charles E., Attending Staff, Department of Physical Medicine and Rehabilitation
Lo, Warren, D., Courtesy Staff, Department of Pediatrics
Lubbers, Judith R., Courtesy Staff, Department of Family Medicine
Lubow, Martin, Attending Staff, Department of Ophthalmology
Lucas, Joel G., Attending Staff, Department of Pathology
Allen, Hugh, D., Courtesy Staff, Department of Pediatrics
Alton, Mary E., Attending Staff, Department of Internal Medicine (Cardiology)
Applegate, Mary S., Courtesy Staff, Department of Internal Medicine (General Medicine)
Avalos, Belinda R., Attending Staff, Department of Internal Medicine (Bone Marrow Transplantation)
Ayers, Leona W., Attending Staff, Department of Pathology (Anatomic Pathology)
Aziz, Haroon A., Courtesy Staff, Department of Surgery (Plastic)
Bagenstose III, Abner, H., Courtesy Staff, Department of Internal Medicine (Infectious Disease)
Baker, Norman, D., Attending Staff, Department of Ophthalmology
Barrett, James L., Courtesy Staff, Department of Internal Medicine (Dermatology)
Barth, Rolf F., Attending Staff, Department of Pathology (Anatomic Pathology)
Bass, Jack C., Courtesy Staff, Department of Pediatrics
Bauer, Stephen R., Courtesy Staff, Department of Pediatrics
Bauer, Constance J., Attending Staff, Department of Radiology (Radiation Oncology)
Bechtel, Mark A., Courtesy Staff, Department of Internal Medicine (Dermatology)
Blumenfeld, Michael L., Attending Staff, Department of Obstetrics and Gynecology
Boudinot, Wanda C., Attending Staff, Department of Pediatrics
Boudoulas, Olga, Courtesy Staff, Department of Internal Medicine (Dermatology)

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1997 (contd)

Bowman, Maryjo A., Attending Staff, Department of Pediatrics
Brady, Michael T., Attending Staff, Department of Pediatrics
Bridger, Matthew A., Courtesy Staff, Department of Family Medicine
Brooks, Jonathan B., Attending Staff, Department of Emergency Medicine
Burdge, Jeremy J., Attending Staff, Department of Surgery (Plastic)
Burns, John A., Attending Staff, Department of Ophthalmology
Cahill, Kenneth V., Attending Staff, Department of Ophthalmology
Caldwell, Patricia B., Attending Staff, Department of Internal Medicine (Cardiology)
Campagni, Michael A., Attending Staff, Department of Anesthesiology
Carnes, Allen D., Courtesy Staff, Department of Dentistry (Oral and Maxillofacial Surgery)
Carroll, Brendan T., Attending Staff, Department of Psychiatry
Cassidy, Steven C., Courtesy Staff, Department of Pediatrics
Chakeres, Donald W., Attending Staff, Department of Radiology (Radiation Oncology)
Chioran, George M., Attending Staff, Department of Ophthalmology
Clausen, Kathryn P., Attending Staff, Department of Pathology (Anatomic Pathology)
Cody, Robert J., Attending Staff, Department of Internal Medicine (Cardiology)
Colachis, Sam C., Attending Staff, Department of Physical Medicine and Rehabilitation
Coleman, Thomas, H., Courtesy Staff, Department of Internal Medicine (Infectious Disease)
Cook, Stephanie C., Attending Staff, Department of Emergency Medicine
Copelan, Edward A., Attending Staff, Department of Internal Medicine (Bone Marrow Transplantation)
Copeland, Larry J., Attending Staff, Department of Obstetrics and Gynecology (Gynecologic Oncology)
Cordero, Leandro, Attending Staff, Department of Pediatrics
Cottrell, Daryl A., Attending Staff, Department of Internal Medicine (Endocrinology, Diabetes and Metabolism)
Crecelius, Jeffrey W., Courtesy Staff, Department of Pediatrics
Cronau, Holly R., Attending Staff, Department of Family Medicine
Dangel, Matthew E., Attending Staff, Department of Ophthalmology
Davidoff, Elliot, Courtesy Staff, Department of Ophthalmology
Derick, Robert J., Attending Staff, Department of Ophthalmology
Diaz, Philip Tomas, Attending Staff, Department of Internal Medicine (Pulmonary)
Dick, Michael R., Attending Staff, Department of Emergency Medicine
Dingle, John B., Attending Staff, Department of Ophthalmology
Dixon, Gerald F., Courtesy Staff, Department of Internal Medicine (Pulmonary)
Eaton, Gregory M., Attending Staff, Department of Internal Medicine (Cardiology)
Edgin, Richard A., Attending Staff, Department of Internal Medicine (Gastroenterology)
Epstein, Avrom D., Attending Staff, Department of Neurology (Also in Department of Ophthalmology)
Evans, Cynthia, B., Attending Staff, Department of Obstetrics and Gynecology
Evans, Thomas W., Attending Staff, Department of Dentistry (Oral and Maxillofacial Surgery)
Fahey, Patrick J., Attending Staff, Department of Family Medicine
Falko, James, M., Attending Staff, Department of Internal Medicine (Endocrinology, Diabetes and Metabolism)
Fischer, Richad A., Attending Staff, Department of Surgery (Orthopedic)
Fishbein, Mark H., Attending Staff, Department of Pediatrics
Forsythe, Robert C., Courtesy Staff, Department of Pediatrics
Frid, David J., Attending Staff, Department of Internal Medicine (Cardiology)
Gabbe, Steven G., Attending Staff, Department of Obstetrics and Gynecology (Maternal Fetal Medicine)
Gahbauer, Reinhard, A., Attending Staff, Department of Radiology (Radiation Oncology)
Goldman, Ernesto, Attending Staff, Department of Anesthesiology
Gorgas, Diane L., Attending Staff, Department of Emergency Medicine
Grecula, John, C., Attending Staff, Department of Radiology (Radiation Oncology)
Grossman, Lindsey K., Attending Staff, Department of Pediatrics

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1997 (contd)

Guthrie, Robert M., Attending Staff, Department of Emergency Medicine
Guy, Jerry T., Courtesy Staff, Department of Internal Medicine (General Medicine)
Hadley, Susan, Attending Staff, Department of Internal Medicine (Infectious Disease)
Hamilton, James F., Courtesy Staff, Department of Internal Medicine (Dermatology)
Haun, Steven E., Courtesy Staff, Department of Pediatrics
Hedges, Charles R., Courtesy Staff, Department of Family Medicine
Henderson, David E., Courtesy Staff, Department of Pediatrics
Herwig, Theodor F., Courtesy Staff, Department of Family Medicine
Hickey, Robert W., Attending Staff, Department of Pediatrics
Hitchcock, Charles I., Attending Staff, Department of Pathology (Anatomic)
Hoekstra, James W., Attending Staff, Department of Emergency Medicine
Howell, Howard S., Attending Staff, Department of Internal Medicine (General Medicine)
Howie, Michael B., Attending Staff, Department of Anesthesiology
Iams, Jay D., Attending Staff, Department of Obstetrics and Gynecology (Maternal Fetal Medicine)
Innes, Jeffrey T., Courtesy Staff, Department of Surgery (General Surgery)
Irsik, Ronald D., Attending Staff, Department of Radiology (Radiation Oncology)
Jacoby, Jay, Attending Staff, Department of Anesthesiology
Janke, Igor, E., Attending Staff, Department of Psychiatry
Jolly, Daniel, E., Attending Staff, Department of Dentistry (General Dentistry)
Jopling, Michael, W., Attending Staff, Department of Anesthesiology
Kaeding, Christopher C., Attending Staff, Department of Surgery (Orthopedic)
Kantor, Seth M., Attending Staff, Department of Internal Medicine (Rheumatology/Immunology)
Kean, John R., Courtesy Staff, Department of Surgery (Orthopedic)
Kebe, Stephen L., Courtesy Staff, Department of Pediatrics
Kelly, William, B., Attending Staff, Department of Anesthesiology
Kennard, Elizabeth Ann, Attending Staff, Department of Internal Medicine (Endocrinology and Infertility)
Kern, Richard, A., Courtesy Staff, Department of Pediatrics
King, Denis R., Attending Staff, Department of Surgery (Pediatric)
Kitchen, Calvin B., Courtesy Staff, Department of Ophthalmology
Kobus, Raymond J., Courtesy Staff, Department of Surgery (Orthopedic)
Koizumi, Hisako M., Attending Staff, Department of Psychiatry (Child)
Kraut, Eric, H., Attending Staff, Department of Internal Medicine (Hematology/Oncology)
Kuzma, Mary K., Courtesy Staff, Department of Pediatrics
Landon, Mark B., Attending Staff, Department of Internal Medicine (Maternal Fetal Medicine)
Langkamp, Diane L., Courtesy Staff, Department of Pediatrics
Latcham, Allen P., Attending Staff, Department of Internal Medicine (Cardiology)
Laxson, Leah C., Attending Staff, Department of Ophthalmology
Lembach, Robert E., Courtesy Staff, Department of Ophthalmology
Lewis, Richard P., Attending Staff, Department of Internal Medicine (Cardiology)
Lindner, Steven E., Courtesy Staff, Department of Pediatrics
Lingam, Rao, P., Attending Staff, Department of Anesthesiology
Lutmer, William J., Courtesy Staff, Department of Internal Medicine (Community Medicine)

Emeritus Titles

Associate Dean and Professor Emeritus, effective July 1, 1995

WILLIAM J. COLLINS, Department of Entomology

Professor Emeritus, effective July 1, 1995

JOHN C. BELLAND, Department of Educational Policy and Leadership

PERSONNEL ACTIONS (contd)

Emeritus Titles (contd)

Professor Emeritus, effective July 1, 1995 (contd)

DENNIS R. FELLER, College of Pharmacy
CECIL G. GOUKE, Department of Black Studies
HAROLD C. HINES, Department of Animal Science
RICHARD R. LANESE, Department of Preventive Medicine
C. BENJAMIN MELECA, Department of Family Medicine
DONALD O. PARSONS, Department of Economics
GLENN S. ROTHMAN, Department of Art (Marion Campus)
GEORGE L. SMITH, Department of Industrial, Welding, and Systems Engineering
TOD F. STUESSY, Department of Plant Biology
JAMES V. WIGTIL, Department of Educational Services and Research
CHRISTOS I. YESSIOS, Austin E. Knowlton School of Architecture

Associate Professor Emeritus, effective July 1, 1995

LARRY B. ANDERSON, Department of Chemistry
JAMES O. BILLUPS, College of Social Work
JEPHTHA R. HOSTETLER, Department of Preventive Medicine
JAMES D. MACDONALD, Department of Speech and Hearing Science
CAROLE W. MYER, Department of Veterinary Clinical Sciences
PAUL S. NISWANDER, Department of Speech and Hearing Science
JOHN G. ROBERTS, Agricultural Technical Institute (Agricultural Technology)
SHIMSON ZIMERING, Department of Mathematics

Assistant Professor Emeritus, effective July 1, 1995

MARCUS D. DRESBACH, Ohio State University Extension
MARION FREEMAN, Ohio State University Extension
SHIRLEY A. PALMER, Department of Sociology (Newark Campus)

Clinical Professor Emeritus, effective July 1, 1995

WILLIAM J. RUEGER, Department of Pediatrics

**PURCHASE OF ADDITIONAL YEARS OF
PUBLIC EMPLOYEES RETIREMENT SYSTEM SERVICE CREDIT**

Resolution No. 96-25

WHEREAS the University entered into a compensation arrangement effective December 1, 1989, involving the position of Vice Provost for Minority Affairs; and

WHEREAS as part of the total compensation package The Ohio State University ("University") agreed to purchase one year of additional retirement system service credit for each year of actual service to the University, up to a maximum of five years, with the understanding that the employee had five or more years of military service or teaching service not included in a vested retirement system; and

WHEREAS the employee completed five years actual service to the University effective December 1, 1994; and

**PURCHASE OF ADDITIONAL YEARS OF
PUBLIC EMPLOYEES RETIREMENT SYSTEM SERVICE CREDIT (contd)**

WHEREAS the employee was enrolled in the Public Employees Retirement System ("PERS") throughout his employment with the University; and

WHEREAS the PERS plan is contributory and meets the qualification requirements under Internal Revenue Code Section 401(a); and

WHEREAS the Board desires to confirm a plan to permit the University to "pick up" and pay such amounts which the Board determines in order to purchase the five additional years of PERS service credit for the employee pursuant to Ohio Revised Code Sections 145.291 - .293; 145.295; 145.301 or 145.31, provided that the University shall not be permitted to pay such contributions to the extent (1) of any reimbursement by way of salary reduction agreement with the employee, or (2) of any option by the employee to receive such "pick up" payments in cash in lieu of having such contributions paid to the plan within the meaning of revenue and private letter rulings construing Internal Revenue Code Section 414(h)(2):

NOW THEREFORE

BE IT RESOLVED, That the Board confirms a plan to "pick up" and pay the amounts which the University determines to be necessary to purchase on the employee's behalf the five additional years of PERS service credit pursuant to Ohio Revised Code Sections 145.291 - .293; 145.295; 145.301 or 145.31, provided that the University shall not be permitted to pay such contributions to the extent (1) of any reimbursement by way of salary reduction agreement with the employee, or (2) of any option by the employee to receive such "pick up" payments in cash within the meaning of revenue and private letter rulings construing Internal Revenue Code Section 414(h)(2); and

BE IT FURTHER RESOLVED, That the amounts which the University determines to pay to purchase five additional years of PERS service credit under Ohio Revised Code Section 145.293 for the then-Vice Provost for Minority Affairs be "picked up" (within the meaning of Internal Revenue Code Section 414(h)(2)) and paid by the University to PERS in lieu of a contribution by the employee and in lieu of any additional compensation to the employee.

RESOLUTIONS IN MEMORIAM

Resolution No. 96-26

Synopsis: Approval of eight Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Leonard O. Andrews

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 24, 1994, of Leonard O. Andrews, Professor Emeritus in the Department of Educational Theory and Practice.

Dr. Andrews was born on October 11, 1904, in Wausaukee, Wisconsin. He received a bachelor's degree in 1926 from Alma College (MI); a master's degree from the University of Michigan in 1930; and an honorary LL.D. degree from Capital University in 1965.

Leonard Andrews joined the faculty of The Ohio State University in 1948. He served as the coordinator of student field experiences for the College of Education from 1948 to 1967, and was professor of curriculum and foundations until 1971 when he received his emeritus status.

RESOLUTIONS IN MEMORIAM (contd)

Leonard O. Andrews (contd)

For many years, Dr. Andrews served as a speaker and consultant in the field of student teaching and laboratory experiences in teacher education. Following retirement from regular teaching, Professor Andrews continued to work with institutions, state departments, and associations across a broad range of topics and issues in teacher education, working with teaching education centers, evaluations of programs and agencies, and with several subject areas such as foreign language education and vocational education.

Professor Andrews was recognized for his achievements and service to educators by the College of Education when he was inducted into the Hall of Fame in December 1993 for his significant contributions to the teaching profession. To be inducted into the Hall of Fame is the highest honor given by the College of Education to a faculty member or former student. The Association of Teachers Educators at their 60th Annual Convention in 1980 also recognized Dr. Andrews as a Distinguished Lecturer and made him a Distinguished Member of the Association.

On behalf of the University, the Board of Trustees expresses to the family of Professor Andrews its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Orval J. Baldwin

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 7, 1994, of Orval J. Baldwin, Assistant Professor Emeritus in the Department of Engineering Graphics.

Professor Baldwin was a graduate of Iowa State University where he was enrolled in the Reserve Officers Training Corps. Upon graduation he accepted a commission in the U.S. Army, in which he served until 1962, attaining the rank of Colonel.

Orval Baldwin joined the Department of Engineering Graphics as an Assistant Professor in Autumn 1962. While a member of the Department, he led the effort to create a new graphics problem book which was created "inhouse" to meet the needs of OSU students. His colleagues have described him as a very meticulous person with great attention to detail. A former supervisor praised him as faithful, prompt, and conscientious in performing his teaching functions.

Professor Baldwin was also known as an avid stamp collector - from his travels in the military he had amassed a collection of stamps from around the world. One of his career assignments in the military was to aid in the recovery of villages and towns in Europe; transportation had been mostly destroyed. When asked about this experience he said he remembered one thing: the mud.

He retired from the University in 1976, and lived in the Dublin area with his wife, Nelle. In 1991, they entered the Friendship Village retirement community where he was active on the program committee for residents. His wife predeceased him in November of 1992.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Baldwin its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Elwood J. Dollinger

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 20, 1993, of Elwood J. Dollinger, Professor Emeritus in the Department of Agronomy.

RESOLUTIONS IN MEMORIAM (contd)

Elwood J. Dollinger (contd)

Dr. Dollinger was born April 20, 1920, in Lynchburg, Ohio. He received the B.S. degree from The Ohio State University in 1944; M.S. degree from Penn State in 1947; and Ph.D. degree from Columbia University, New York, in 1953. During his Ph.D. program, Dr. Dollinger was a research associate at the Cold Spring Harbor from 1951-1953 and a member of the research staff at Brookhaven National Lab from 1951-1953.

Elwood Dollinger began his career in 1955 at the Ohio Agricultural Research and Development Center in Wooster, Ohio. His research activities were divided between corn breeding and genetic research. He was a member of the Maize Virus Disease Research Group in Wooster, and cooperated in the development of disease tolerant germplasm. During his career at the OARDC, Dr. Dollinger contributed greatly to the development and release of 20 inbred lines of corn and several synthetic populations. The improved agronomic traits of these lines, as well as enhanced resistance to viruses contributed greatly to the increased production of maize in Ohio and the North Central region.

Throughout his career, Professor Dollinger maintained an interest in maize mutants. He worked on the production, characterization and cytological analysis of maize mutants using microscopy. His mutant stocks were remitted to the Maize Genetics Stock Center upon his retirement.

On behalf of the University, the Board of Trustees expresses to the family of Elwood Dollinger its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Virgil G. Hinshaw, Jr.

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 22, 1995, of Virgil G. Hinshaw, Jr., Professor Emeritus in the Department of Philosophy.

Professor Hinshaw graduated with highest honors from Pasadena Junior College and Stanford University. In 1941 he followed his undergraduate advisor at Stanford, Everett Hall, to the University of Iowa. At Iowa he earned an M.A. degree, working primarily with Gustav Bergmann who was to be a dominant philosophical influence on him, despite his later completion of both A.M. and Ph.D. degrees at Princeton where he worked closely with Walter Stace and Ledger Wood. After taking his Ph.D. in 1946, Dr. Hinshaw accepted a position at Ohio State and remained a full-time member of The Ohio State University Department of Philosophy until his retirement in 1981, following which he taught as part-time Emeritus for several years.

Virgil Hinshaw brought the post-war emphasis on modern logic and philosophy of science to Ohio State. Indeed, his courses, papers, and serious connections with mathematics and the sciences during the late '40's and early '50's were the dominant factors in giving the Ohio State department the shape and stance which it has had ever since. His early papers on the sociology of knowledge and the nature of philosophy of history attracted wide attention, as did his contribution to the Einstein volume in the Library of Living Philosophers and a number of papers read at meetings of the American Philosophical Association and on special occasions. In commenting on the papers of others, he managed to be acute, well-informed, and penetrating, all the while being considerate and courteous. He took pleasure in a well-turned phrase--especially if it enlivened a paper or a conversation with a bit of humor.

At one time or another he served on all of the Department committees and was for several years Director of Graduate Studies and Department Vice-Chair. He also served occasionally as Acting Chair of the department. His services were valued on college and University committees and as elected member of the Faculty Council.

RESOLUTIONS IN MEMORIAM (contd)

Virgil G. Hinshaw, Jr. (contd)

From 1975-87, he served on the Governing Board of the Association of Princeton Graduate Alumni, and for many years he was recording secretary representing the Graduate School for the *Princeton Alumni Weekly*. He was elected to Phi Beta Kappa and listed in the *Directory of American Scholars, Who Knows--and What, Who's Who in the Midwest, in America, and in the World*, and in the *Dictionary of International Biography*. He held long-time memberships in the American Philosophical Association, the Association for Symbolic Logic, the Mind Association, the History and Philosophy of Science section of the American Association for the Advancement of Science, the Philosophy of Science Association, and the AAUP.

On behalf of the University, the Board of Trustees expresses to the family of Professor Hinshaw its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Clifton J. Latiolais

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 30, 1995, of Clifton J. Latiolais, Sc.D., Professor Emeritus in the College of Pharmacy.

Professor Latiolais earned his B.S. in pharmacy degree in 1949 from Loyola University, New Orleans, Louisiana; his M.S. in hospital pharmacy in 1952 from the University of Michigan; and was awarded an Honorary Doctor of Science degree in 1973 from the Philadelphia College of Pharmacy & Science.

Clifton Latiolais began his career at The Ohio State University in 1958 and retired in 1983, after bringing international distinction to Ohio State University Hospitals and the College of Pharmacy. During his tenure, the program produced 129 outstanding leaders in hospital pharmacy and pharmacy education. In a manner of speaking, Professor Latiolais was at the pinnacle of hospital pharmacy for 30 years. His preeminence in the area of bringing IV admixture technology to the forefront of hospital pharmacy practice led to dozens of national and international seminar engagements.

In 1959 Professor Latiolais established a graduate program and residency program in hospital pharmacy at Ohio State which has produced directors of pharmacy at the top teaching hospitals in the nation. In 1985, his former students bestowed an honor on Professor Latiolais by dedicating The Latiolais Award to recognize excellence for contributions made to hospital pharmacy. The Latiolais Award is presented annually at the Midyear Clinical Meeting of the American Society of Health-Systems Pharmacists.

Professor Latiolais served as president of the American Society of Hospital Pharmacists (ASHP), the American Pharmaceutical Association, the Ohio Society of Hospital Pharmacists, and the American Managed Care Pharmacy Association. He is a former Harvey A.K. Whitney Award recipient and was granted lifetime ASHP Honorary Member Status.

On behalf of the University, the Board of Trustees expresses to the family of Professor Latiolais its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

James C. MacDonald

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 27, 1994, of James C. MacDonald, Associate Professor Emeritus in the School of Journalism.

RESOLUTIONS IN MEMORIAM (contd)

James C. MacDonald (contd)

James MacDonald received his B.A. from the University of Michigan in 1947 and worked for the Milwaukee Journal, the Battle Creek Enquirer, the Detroit Free Press, and the Toledo Blade before coming to Ohio State.

He joined The Ohio State University School of Journalism in 1970 and taught courses on world press, public affairs reporting, advanced newswriting and reporting, and investigative reporting and editorial writing. He is remembered by his students as a caring and warm teacher devoted to the improvement of field of journalism. Upon his retirement in 1984, he was named Associate Professor Emeritus.

On behalf of the University, the Board of Trustees expresses to the family of Professor MacDonald its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Richard W. Stow

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 8, 1995, of Richard W. Stow, Professor Emeritus in the Department of Physical Medicine and Rehabilitation.

Dr. Stow was recruited from the Mayo Foundation in Rochester, Minnesota, where he was doing cardiovascular research specifically in the field of cardiac output determination. Dr. Stow served the University forty-two years, starting in 1953 when he joined The Ohio State University College of Medicine as an Assistant Professor. He remained in that capacity for the next five years and then was promoted to Associate Professor in 1958. During the academic year of 1960-61, he became a Fulbright Scholar in Physiology at the University of Tehran, Iran, studying blood pressure in camels. Dr. Stow was promoted in 1972 to Professor.

Professor Stow loved working with students and served as a thesis advisor for several students of the Department of Physical Medicine as candidates for M.M.S. degree. He worked with resident and staff in the area of research, especially in the area of methods and instrumentation.

Dr. Stow designed an electromyographic monopolar needle and other unique electrodiagnostic equipment. He was the most cited author in the Archives of Physical Medicine and Rehabilitation.

Richard Stow was a member of the Ohio State Chapter of the AAUP, serving as secretary from 1969-71 and was a member of the Green Ribbon Commission.

On behalf of the University, the Board of Trustees expresses to the family of Richard Stow its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Thomas R. White

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 12, 1995, of Thomas R. White, Professor in the Department of Educational Studies: Humanities, Science, Technological and Vocational.

Professor White was a B.S., M.A., and Ph.D. graduate of The Ohio State University. He provided substantive leadership in the development of vocational and distributive education for Ohio State.

RESOLUTIONS IN MEMORIAM (contd)

Thomas R. White (contd)

From 1976 to 1982, Professor White chaired the Commission on Professional Standards for the Council for Distributive Education. He was active in developing graduate studies in vocational education both here and for the Indiana Consortium for Advanced Graduate Studies in Vocational Education.

Thomas White received Outstanding Service Awards from the Indiana Vocational Association and the National Council for Distributive Education.

On behalf of the University, the Board of Trustees expresses to the family of Professor White its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Ambassador Wolf.

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REPORT ON RESEARCH FOUNDATION

Mr. Celeste:

Ordinarily, as you know, we have asked Dr. Hayes to give this report, and I am pleased to report that the reason that he is not giving the report today is that he is in class giving a final exam, but were he here, I am sure that he would be pleased to hold up several items. So, I will try to stand in his place and point out to you that in your report for June and July of 1995 you will find that in Tab 1 for '95 Fiscal Year we exceeded the previous year by 9.1 percent for a total of \$173.6 million. Now if Ed were here he would have wanted to have highlighted one particular thing and that is the indirect costs collections are up by seven percent, which helps to pay the heat and the light.

Expenditures through July 31 of the new fiscal year are approximately \$15.4 million, a decrease of 7.5 percent from the previous fiscal year. Total awards for Fiscal Year '95 were \$180.4 million or 8.2 percent above Fiscal Year '94 and that you can find in Tab 2.

Awards for the first month of the new fiscal year through July 1, 1995 are \$11.1 million, about 7.8 percent above awards for July for the same period last year. In Tab 3, you will find six projects that are highlighted; Tab 4 lists new awards received in June; and Tab 5 lists new awards received in July.

I would like to mention that I had -- as I have done in the past -- a good visit with one of the University's distinguished scholars and eminent scientist, Ron Glaser, Associate Vice President for Research and Administration. We had an excellent discussion about what the University's efforts have been and will continue to be to hold up this institution as one of the finest research institutions in the country.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 96-27

Synopsis: The reports on research and other sponsored program contracts and grants and the summaries for June and July 1995 are presented for Board acceptance.

REPORT OF RESEARCH CONTRACTS AND GRANTS (contd)

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the months of June and July 1995 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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STUDENT AFFAIRS COMMITTEE REPORT

Mr. Smith:

Today our Committee heard an update from Associate Athletic Director Paul Krebs regarding student usage of the new arena. I am happy to report that students will be very pleased with the seating arrangement in the new arena. First the seating in the new arena will continue the tradition of maintaining student seating close to the floor to enhance the excitement and intensity of every Ohio State event. In addition, students will have access to more seats both near the floor and in the rest of the arena that is currently provided in St. John Arena.

In addition to that, there will be many opportunities for students in regards to reworking the student seating plan itself, facilities' management of the new arena, and many other areas concerning the new arena. The Athletic Department has really made an effort to ensure that the new arena becomes and remains student friendly and the report for today reflects that commitment.

Also today, our Committee considered a new initiative aimed at determining student satisfaction vis-a-vis their status as customers of the University. This undertaking is - - as of this time -- in the form of a draft and is noted in the memo that I have distributed to each of you. The Committee welcomes your input and suggestions. Now I would like to call on David Williams to deliver an update on Student Affairs. David --

Mr. David Williams:

Thank you, Mr. Chair. When Tom asked us to do this, I thought first that we want to thank Tom for bringing the focus back on Student Affairs because after all, what we are here for is students and we hope that this can just be the start of us giving more information and a more expansive view to you guys throughout the year. But first, I thought that maybe the best thing to do is to actually let you know what and who is Student Affairs just in case you do not know.

Student Affairs now is basically comprised of about six different types of units and many of the people who head up those units are here today and so when I call them, I wish they would stand so people could recognize them. First -- and I am sure everybody on the Board knows -- one of my Assistant Vice Presidents is also Director of Athletics and, obviously, is in charge of the Athletic Department, Andy Geiger.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Williams: (contd)

Second, we have the Human Resource and Fiscal Area headed by Assistant Vice President Eric Bush. Within that area is: Disability Service, Parents Association, and all our personnel and fiscal aspects across the whole unit.

Third, we have Residence and Dining, Unions, and Events headed by Bill Hall. I am sure most of you know Bill Hall. Within that we have: Residence Halls; both the Ohio and Drake Unions; the Fawcett Center -- which you are in now -- and for those of you who have been on the Board for a while, you have seen how this place has improved over time and I might add that at one point for some of you when you came on, that was not part of Student Affairs, so we think we have done a wonderful job with it; and the Office of Student Life.

Also, we have our Wellness Area headed by Mary Daniels. I might add that both Eric and Mary are graduates of Ohio State. Eric having two degrees from here, including a M.B.A. and Mary who is a Ph.D. graduate of Ohio State. Mary heads up the Wellness Unit which has: Student Health Center; Counseling and Consultation; and Recreation and Intramurals.

Fifth, we have Campus Partners -- which is pretty new to us -- and Barry Humphries is here. I am sure all of you know about Campus Partners and the efforts we are trying to do to renovate the area, if you like, on our south and our east borders.

Finally, our newest unit, which is headed up by Mary Basinger and was mentioned earlier today, is our Student Advocacy Center and Mary is not with us today. I want to mention two things: 1) this is one of the outcomes of the "Q" committee. The Committee on Undergraduate Experience actually recommended that we have something like this and we thought it was a good idea. We actually were hoping that they would recommend something like that so we would have a little more ammunition to do this and we went right out and did it. We were able to steal the President's right-hand person to head it up and we're very happy with it.

Let me kind of give you an example of how some of that works, so you don't get a misconception of this office and there was some of that at first. I explain it by relating an experience I had when a student came in who could not register for his last quarter. He was ready to graduate and he owed about \$150. The interesting thing was he was both a student employee in the Union, but he also was on Financial Aid.

So one office was basically saying he could not register, but in the other office they were ready to cut him a check. The computers just weren't talking. I was able to pick up the phone and I called Jim Magers and Jim said, "send him right over, we will take care of it," and we got him registered within an hour.

That is not to bring focus to Jim or I, but to bring focus on some of the problems our students experience. This office basically would do that for any student who comes in. This office has absolutely nothing to do with a student who comes in and says, "You know I got a 'D' in that class and I really thought I should get a 'B+'." We won't be an advocate for that. This is just to cut through some of the red tape on campus. In saying that, that kind of segue right into what we are trying to consider our goal mission and objectives. In a unit that large -- as I just described to you all the units that work in there -- it is kind of hard to come up with a mission. So we are working on that and we have a committee that is comprised of people from all of those different areas working on that.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Williams: (contd)

The one thing I like about this is, this is chaired by a woman named Janice Browning. Janice Browning is a staff person in Recreation and Intramurals. What we decided to do is all of us administrators in Student Affairs, we got out of the way and we let the people that have to work every, every day in there to have a lot of leadership in that. So they are working on coming up with a precise sort of set of objectives, goals and a mission.

I can basically say, "I know where this is going to end," because I know what our mission is. Our mission is to serve the student and we look in Student Affairs that our primary customer, recognizing that there are a lot of customers in the University, are the students first and their parents second. So that will be the bedstone of our mission if you like.

Let me just give you a few examples of the things that are coming up because I know I have a very short period of time. As Dick mentioned, the Committee on Undergraduate Experience -- Dick and I appointed that Committee. We are going to spend the year implementing some of the recommendations and doing some of the tracking.

Move in -- if you all have never been to Ohio State's move in, I invite each and every one of you to come and not only observe, but to help us move in students. The President's Executive Committee is there, the President himself has on time gone out and worked with the OWLS. The OWLS are students who come in and help other students move in on September 17 at St John's Arena, we will move in all of our first year students. Every first year student who comes here who lives in the Dorm comes through St. John, we send them over to their dorm and we actually help move them in. So you're welcome to come to that.

You have heard a lot about the Arena. I just want to say what Tom has already said -- we are working very hard this year to involve the students not only in the seating capacity and their designation of seats in the arena, but also to try to develop more opportunities from a learning point of view. We're going to work with the Office of Academic Affairs to see if we can't make a multidiscipline sort of unit that deals with the running of the arena, concert promotion, all those sort of things and actually, hopefully, one day you might have an entertainment type major here at Ohio State. Student Affairs is responsible to a certain degree for our speaker's bureau -- second year we'll be doing that, this year and concert. I was hoping that I'd be happy to say to you today that we had signed a contract to have another stadium concert next year with the Grateful Dead, but as you know, one of the Grateful Dead died and that concert went in the wind. We are working with some promoters for two big concerts, names of which if I told you would certainly blow your mind so I won't tell you.

We try to involve students in community involvement. We are very close to things like City Year, Columbus Compact, Campus Compact, and trying to move to a situation where all our students feel very, very concerned about the fact that they should be doing something along the way of giving back to their community.

Soon you will be seeing drawings for new rec fields. We're losing our rec fields over here. At first we cried about it. Mary stayed on my back almost every day about getting this resolved. We think we have it resolved and we're going to be moving to West Campus and I can guarantee you when those fields are finished, they will be the best recreation and intramural fields in the United States on a College Campus. They will also include a childrens park and some involvement with the community.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Williams: (contd)

We were able to help both the Student Government and the Greek -- let me put the Greek aside for a minute. Student Government had their first retreat -- the student government leaders. We were happy to help make that happen.

Most of you know that we have had problems with our Greek Community. We've had big problems with our Greek Community. One of the biggest challenges we've had -- we've turned the corner on that. Our Greek Community is probably one of our strongest allies now and a lot of you have had a lot to do with that because of your leadership. Certainly Mike and David have had a lot to do with the two fraternities that they are members of to help us turn the corner in that.

We are real happy that we are going to be sponsoring the Ohio State's first OSU team retreat, which will take members of every one of our Greek Organizations away for four days. The President is going to be there, I'm going to be there, Andy Geiger will be there, and, I think, Janet is going to be there. We are going to work with these young people to make our Greek Community even better. So we are real happy with where we are going there.

South Campus -- if you have been on South Campus, especially in our dorms -- I'm sure Tom and Holly can attest to the fact -- that most students here do not want to live on South Campus and we are going to change that. We have a massive plan for the renovation of South Campus. We have already started on it with the Jessie Owens Rec Center. We have a sand volleyball court -- one of only ten universities to have that -- and we soon will have the only inline, rollerhockey court. This is where kids who do roller blading can play roller blading hockey. Obviously, I do not know anything about that, but it will be there.

We also are working to have Neil Hall renovated. As a keystone in that, Andy is bringing over the academic support unit of Athletics. So we will have our academic center for Athletics, but we're working with the College of Education to have what we consider to be the state-of-the-art Education Laboratory in that building. And we're going to renovate every dorm on South Campus. So, hopefully, within five years, all the students will be wanting to live on South Campus and not wanting to live on North Campus.

We are working with a number of units on campus. Actually, we will be in a meeting Friday and we are hoping to start a Student and Student Affairs -- and this is just a part of a bigger picture -- exchange with the University of Natal in Durben, South Africa. They had had a lot of interest in what they're going in Student Affairs and when we were over there, we were surprised that many of their problems were some of the same problems we had. And so what they have asked is can they bring over some administrators and students and we likewise send some of ours over.

As you can see from CUE and since Dick has been here as a Provost, we are trying to get a stronger working relationship with the Office of Academic Affairs and I think CUE is sort of the beginning of that.

We have increased funding for student organizations, twice as much. We went from \$50,000 to \$100,000 this year thanks to Mr. Shkurti. And we also want to work with Student Government and with the Student Trustees on trying to resolve the issue of the General Fee. We hope that by the end of this year we can put that one to bed. Finally I might say that -- or finally as it relates to this is serving all of our students. Why I say that is because I think that some of the programs that we have, we've had at this University serve some students and we haven't done as good of job as we need to do to serve all of our students and so you can expect to see Student Affairs

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Williams: (contd)

continue to be restructured until we get to that goal -- til we serving all of our students.

I want to close by just saying this going a little bit back to the mission and the philosophy is, in Student Affairs -- we don't write this down anywhere, but this is basically what we think -- if you don't like to work with students, if you don't like to sit and talk to them, if you don't like them bugging you every hour of the day, then you shouldn't be working in Student Affairs. It is as simple as that. That's basically what we're about.

Let me just close by saying this, a couple of years ago, we had a snow day -- a close day. It was cold outside and we closed the school for a day or two and there are a lot of people that have to work, Janet's Police have to work during that day, but the fact of the matter is what I think a lot of people fail to realize is when we closed this school, there were 10,000 students that were in the dormitories. All of those people had to come to work that day. Everybody that works in those dorms, so even when this school closes for emergency, people in Student Affairs are working and our Recreation Staff volunteered to come in that day so we could open up Larkins so we could have some of those students to come over and have something to do. I'd be happy to entertain any questions.

Mr. Smith:

Are there any questions? If not, let me just say that David was my tax professor last year and he missed out on the opportunity to call on me on occasion so it's a lot easier for me to ask him questions about Student Affairs than for him to ask me questions about tax..

Mr. Williams:

Thank you, Mr. Chairman.

Mr. Smith:

Thank you very much, David.

Finally, I would like to call on John Wilhelm to present the report on behalf of the Student Governments. John --

Mr. John Wilhelm:

Good morning. On behalf of the three student governments, I am pleased to relay the following information. All three student governments have had a productive summer and have accomplished many of the organizational tasks in preparation for the beginning of the academic year. We are all excited about the arrival of Fall Quarter and the chance to further the work that we have already begun. We are also looking forward to celebrating the University's 125 Anniversary.

Earlier this month, the leadership of all three organizations participated in a joint planning session and retreat at Stone Lab. This was a unique opportunity and provided the beginnings of a forum for discussion and interaction between the student governments that can positively impact all students and the campus community as a whole.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Wilhelm: (contd)

During the session, we identified areas of both individual and joint focus. USG noted that they have prioritized student run radio, publishing teacher evaluations, and academic advising. CGS is currently finalizing the plans for the orientation of incoming graduate students. We are also interested in reviewing the proposal for the restructuring of the Graduate School. IPC will stress increased awareness of its role in support of professional students.

At the joint planning session, we reached consensus to work on two initiatives this year. The first is their review of student organization funding with an emphasis on the funding mechanisms for the 300 plus student organizations on campus. The second initiative involves the rising need for childcare services amongst the student body.

Finally, as President of the Council of Graduate Students, I would like to thank Dean Roy Koenigskecht for his many years of service to graduate students at Ohio State. I would also like to welcome Dr. Susan Huntington as the new Dean of the Graduate School and relay that we are all looking forward to working with her.

Thank you.

Mr. Smith:

Thanks, John. Mr. Ambassador, that concludes my report.

Amb. Wolf:

Thanks very much, John, that was a very, very informative report. We certainly enjoyed the two presenters.

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FISCAL AFFAIRS COMMITTEE MEETING

Mr. Shumate:

First in our committee of the whole meeting, I would like to call upon Vice President Janet Pichette to make two presentations: 1) concerning the Waiver of Competitive Bidding Requirements; and 2) Request for Construction Bids.

Ms. Janet Pichette:

Thank you, Mr. Chairman. The first item of the report on Waivers of Competitive Bidding granted from April through June 1995, there were 103 waivers granted for annual purchases, totally a little more than \$26 million. I would note that over \$18.5 million of this was for merchandise to be resold in the Bookstores, Clinics, and other locations. The breakdown is shown on the exhibit included in your materials, we seek your acceptance of this report, and I would be happy to answer any questions you might have.

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS

Resolution No. 96-28

April - June 1995

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed.

WHEREAS the Purchasing Policy of The Ohio State University, adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, provides that the President and/or the Vice President for Business and Administration may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists, or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Vice President for Business and Administration has submitted a report on waivers of competitive bidding requirements granted for the period of April - June 1995; and

WHEREAS during the period covered, the Vice President for Business and Administration, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 103 waivers of competitive bidding requirements for annual purchases totaling approximately \$26,314,100.00, including two waivers for merchandise for resale of approximately \$18,567,000.00, as shown on the enclosed exhibit:

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of April - June 1995, is hereby accepted.

(See Appendix VII for background information, page 249.)

Ms. Pichette:

The second resolution is to allow the University to move forward with the renovations to the University Hospitals' Radiology Department, our new Baseball Stadium, and improvements to the Howlett Hall Greenhouse. This last item was approved by the Board as a small capital project, but the project has received additional funding to take it over \$1 million, so we are bringing it back for the Board to reauthorize. We also have the report of award of contracts for Bloch Cancer Survivor's Plaza.

I would like to note the importance of two donor funding to these projects: 1) the Cancer Survivor's Plaza has been made possible through a very generous gift from Richard and Annette Bloch; and 2) Dorothy Davis and the Davis Foundation contributed generous leadership gifts to the Baseball Stadium.

I would be happy to answer any questions that you might have about these projects.

**REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT OF
CONTINGENCY FUNDS**

Resolution No. 96-29

**RADIOLOGY DEPARTMENT RENOVATION, PHASE II;
BASEBALL STADIUM;
HOWLETT HALL GREENHOUSE IMPROVEMENTS; AND
RICHARD AND ANNETTE BLOCH CANCER SURVIVOR'S PLAZA**

Synopsis: Authorization to request construction bids for the Radiology Department Renovation Phase II, Baseball Stadium, and Howlett Hall Greenhouse Improvements projects and acceptance of the report of award of contracts for the Richard and Annette Bloch Cancer Survivor's Plaza project are proposed.

WHEREAS University Hospitals desires to proceed with Phase II of the renovation of the Radiology Department, which will include approximately 12,000 square feet of space on the second floor of Rhodes and Doan Halls and will continue the renovation of diagnostic support service areas and improve patient services in the CT scan and Ultrasound areas; and

WHEREAS the total estimated Phase II project cost is \$1,700,000 and the total estimated construction cost is \$1,300,000, with funding provided by University Hospitals; and

WHEREAS the Department of Athletics desires to proceed with construction of a 3,000 seat baseball stadium including pressbox, locker rooms, concession and vending areas, security, first aid areas, and dugouts; and

WHEREAS the total estimated project cost is \$3,481,942 and the total estimated construction cost is \$3,052,278, with funding provided by the Department of Athletics (\$149,678), unused bond proceeds (\$649,000), and gifts (\$2,683,264) including a generous leadership gift of \$1,500,000 from Dorothy Davis and the Davis Foundation; and

WHEREAS a resolution adopted by the Board of Trustees on February 4, 1993 authorized the President and/or Vice President for Business and Administration to employ architects/engineers and request construction bids in accordance with established University procedures for various projects estimated at less than \$1,000,000 including the Howlett Greenhouse Remodeling Phase I project estimated at \$450,000; and

WHEREAS this project has received additional funding and now is anticipated to exceed the \$1,000,000 authorized in the previous resolution;

WHEREAS the revised total project cost is \$1,100,000 and the total estimated construction cost is \$900,000; with funding provided by House Bill 904 (\$450,000) and House Bill 790 (\$650,000); and

WHEREAS a resolution adopted by the Board of Trustees on March 3, 1995 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to recommend the award of contracts for the Richard and Annette Bloch Cancer Survivor's Plaza project:

Richard and Annette Bloch Cancer Survivor's Plaza

This project will construct a plaza at the northeast corner of Lane Avenue and Olentangy River Road including sculpture, walls, seating areas, new walkways, an open one-story structure with a fountain and interactive computer, and a connector walk to the Fawcett Center with a six space parking area. The total project cost is \$1,317,805; funding is provided from a generous gift from Richard and Annette Bloch (\$1,000,000) and University Funds (\$317,805). The estimated completion date is December 1995. The contracts awarded are as follows:

**REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT OF
CONTINGENCY FUNDS (contd)**

RADIOLOGY DEPARTMENT RENOVATION, PHASE II;
BASEBALL STADIUM;
HOWLETT HALL GREENHOUSE IMPROVEMENTS; AND
RICHARD AND ANNETTE BLOCH CANCER SURVIVOR'S PLAZA (contd)

Richard and Annette Bloch Cancer Survivor's Plaza (contd)

General Contract: Gutknecht Construction, Columbus, Ohio

Amount: \$782,400 *

Estimate: \$789,300 *

Electric Contract: Romanoff Electric, Columbus, Ohio

Amount: \$123,890 * +

Estimate: \$111,200 * +

Total All Contracts: \$906290

Contingency Allowance: 45,315 (5% of construction cost)

Total Project Cost: \$1,317,805

* Recommended alternates included in these totals.

+ The Electric Contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids on the Radiology Department Renovation Phase II, Baseball Stadium, and Howlett Hall Greenhouse Improvements projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time.

BE FURTHER IT RESOLVED, That pursuant to the actions previously authorized by this Board, the report of award of contracts and establishment of contingency funds for the Richard and Annette Bloch Cancer Survivor's Plaza project is hereby accepted.

(See Appendix VIII for maps, page 251.)

Upon motion of Mr. Shumate, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Ambassador. Wolf.

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CAPITAL BUDGET PRESENTATION

Mr. Shumate:

Our next agenda item, Mr. Chairman, is a presentation on the Capital Budget, and I would like to call upon Provost Sisson and Vice President Shkurti to make that presentation.

Provost Sisson:

Thank you, Mr. Shumate. Before I commence this presentation, I would like to bring to your attention -- sitting on my right -- Professor Jane Fraser. Professor Fraser is the new Chair of the University Senate Steering Committee and a Professor of Engineering, and you all know Professor Allen.

Mr. Chairman and members of the Board, we are sharing with you today our recommendations regarding the University's request to the Board of Regents for Capital Projects for the period July 1, 1996 to June 30, 1998. These recommendations represent the culmination of a year long planning effort that involved extensive consultations with the Fiscal Committee of the Board of Trustees, the deans and vice presidents, and the Fiscal Committee of the University Senate.

For the first time in recent history, preliminary recommendations were shared with the Board and with the campus community in May, well before a final decision was required. These recommendations reflect a significant effort to improve the quality of our physical environment within available resources.

The specifics of the criteria we used, the reasoning behind our decisions on each project, and the implications for the future are all discussed in detail in the memorandum from Bill Shkurti and me to President Gee dated August 28. You have a copy of that document, so I will not go into detail here. Instead, I will briefly summarize our recommendations which fall into three categories.

The first category is University Commitments. This includes basic and supplement renovations to reduce the back-log of deferred maintenance, as well as phase two of the Fisher College of Business and the Food, Science, and Technology project. Both the Fisher College of Business and the Food, Science, and Technology project involve matching fundraising and replacement of outdated facilities for core professional disciplines.

High academic priority, high need. This second group involves renovation and repair facilities for core disciplines in Arts and Sciences, Life Sciences, and Physical Sciences. The renovation of Hagerty Hall and replacement of outdated facilities for the College of Veterinary Medicine.

High financial feasibility. This third group involves projects where there is a high physical need and high financial feasibility. This includes replacement of outmoded facilities for the College of Architecture, for which \$10 million in private donations has already been pledged; and replacement facilities -- this is number two -- for the Heart and Lung Institute, which involves a net reduction of 37,000 square feet of space.

We feel that our recommendations are consistent with the University's academic priorities in support of teaching, research, and public service. They are also consistent with our financial goals of maximizing the effective use of existing space. We strongly recommend these proposals for your approval.

Now I would like to ask Bill if he would address issues concerning the particulars of the financing of these initiatives.

CAPITAL BUDGET PRESENTATION (contd)

Mr. William Shkurti:

Thank you, Provost Sisson. The Provost explained the process and priorities of the Capital Request, so I would like to deal with the funding support in behind them. There are really three aspects to this: the changes in the way the State is funding capital projects and this has occurred since we briefed you last May; the implications of that for OSU; and then what we proposed to do about it. Those are described in detail in the memo from me or Mr. Shumate that's in your board book, so I will not go over them in detail but simply summarize the outcome.

The changes are significant and they are included in the state budget. In fact they are the most significant in state funding in the 25 years since the state voters originally approved the state-wide bond issue in 1968 to have state-wide funding of university academic buildings. The new set-up, which was proposed by the Board of Regents, and approved by the General Assembly and signed by the Governor, sets up an allocation for each university per capital determined via formula and then if the university spends more than that they have to come up with the money out of their own resources. If they spend less than that they can keep it and redirect it to other capital resources.

I want to stress that this is something that we support, we have supported, and will support, when I say we I mean the president, speaking for the university as well as the Provost and I in consultations with the Regents. And even though it provides more financial responsibility to the university then for us it also gives us more control and more ability to affect our own destiny and we think that's consistent with where the university needs to go.

In terms of the implications of these changes, I wish that I could say to you there are this, this, and this, in fact, the implications are not clear because the implementations issues are not yet been resolved. In the memo I highlight five different implementations issues that we still need to work out with the Board of Regents. I will highlight just one as an example for you today, which is probably most important.

The Regents have already issued the details of a formula by which they will distribute the money that we will use to pay for capital projects and Ohio State's share of that is 22.4 percent. It is based on a combination of our mission and the age of our facilities and we support the way that the formula was put together and we were consulted on it as were the other universities.

The problems is that the Regents have not yet been able to tell us that it is 22.4 percent of what and the what could make a big difference in terms of what happens to our capital request. They have said that the minimum that they will recommend state-wide for these capital projects is \$300 million, so you do not need to be a genius to figure out 22.4 percent is \$67 million. The problem is that if this minimum ends of being up what they recommend that is not enough to cover projects the state has already committed to us and we have already committed, including to donors, to move forward with, in fact, there are five projects that are in the pipeline that have already been authorized by the state, under the old system, and that includes the Fisher College of Business, the Food Science Building, Biological Sciences Building, The Knowlton School of Architecture, and the Heart and Lung Institute.

Now we the university will meet our commitment to the donors but we would like to do this in an orderly way that's consistent with our priorities and we would not like to feel that the state is punishing us for good planning or changing the rules in the middle of the game. On the other hand, if the Regents recommend \$400 million, for state-wide projects which is in fact is what was recommended two years ago. Our 22.4 percent of that is \$89 million that would allow us to fund fully seven of the eight

CAPITAL BUDGET PRESENTATION (contd)

Mr. William Shkurti: (contd)

projects on our priority list, leaving only the Heart and Lung is the eighth of the seven on a list that we would still like to find a way to fund that. so in terms of what we are doing about the situation that we find ourselves, again I want to stress that we are supporting the policy direction the Regent's are moving in. IN fact this request that you received in May was done in anticipation that we are in affect spending our own money and should treat these capital projects as such so that there are no klunkers on the list. These are all things that we need to do sooner or later.

The recommendations though are due to the Board of Regents on September 15. There are requests so that is why we are asking you to vote on them today. The priorities will stay the same as the Provost mentioned, they haven't changed since our initial outlook in the Spring but we have added some disclaimer language which says even though the priorities are going to stay the same the amount for each project may differ so once we find out what the ground rules are we may ruggle dollars and sources between different projects so that we could meet our commitments and move forward with these projects.

The third thing that we have done is to talk to our sister institutions, the four year schools, to see how their dealing with this and they are having the same problems we are, and they are also going to encourage the Regents to do something other than a \$300 million minimum and we think that'll help. And finally we will be talking to the Regents and the political leadership because in the end all state capital decisions are political decisions to make sure the political decision reflects the right economic and educational decision for this institution and we think a \$400 million state allocation is not unreasonable to do that. So in summary I think that I can say that these capital request reflect a new funding era and a new funding era that we support. That the implementation issues can best be described as muddy or muddled, at this point, but there will be proactive in trying to deal with those and trying to work cooperatively with the Regents and hope that the Regents will work cooperatively with us in making this new system work in the way that everybody intended. Mr. Chairman that concludes my presentation I'm sure that the Provost and I will be glad to answer any questions you might have.

Are there any questions from members of the Board? One question might be that many of these recommendations relate to the first phase of larger and longer commitments and what's the impact of adopting this resolution today, on future years?

Mr. Shkurti:

Mr. Chairman, I will deal with the financial impact and if the Provost wants to add on the academic impact. One of the things that the Board and the President has impressed upon us as vice presidents is to think ahead move than six months, so that in preparing these proposals we've tried to think through the impact of this on future biennium and attachment H in the document that provost Sisson talks about the linkages for some of the future bienniums. I think in summary I could describe it as we've worked out the cost of Phase II and III of some of these projects that were started in the first year, for example the Physics building, and are confident that within any reasonable state-wide appropriation from the Regents under the new system we will be able then to meet the commitments in the next two years of the biennium and the years that follow and do it in a way that's consistent with our academic needs.

CAPITAL BUDGET PRESENTATION (contd)

Provost Sisson:

I have nothing to add.

Mr. Shumate:

The second question, just for my clarification, we've already received private funds for the College of Architecture, so as a result aren't we in fact committed to that project.

Mr. Shkurti:

Mr. Chairman that is absolutely correct and I want to stress that we will meet all of our commitments to our donors no matter what it takes but what we hope is that the Regents will be helpful to us in setting up a system that allows us to do that and isn't punitive towards us for going out and finding the extra funding.

Mr. Shumate:

Any other questions? If not a would make a motion to adopt the resolution. Is there a second.

Milton Wolf:

Thank you very much, Mr. Shumate. And I think that with the completion of your report if there is no other business that brings us to the completion of this meeting. The next meeting of the Board of Trustees will be held on Friday October 6 at the Fawcett Center in this room. Thank you very much.

1997-98 CAPITAL REQUEST

Resolution No. 96-30

Synopsis: The Capital Request for FY 1997-98 is being submitted for adoption.

WHEREAS the capital needs and resources for the 1997-98 have been identified; and

WHEREAS the appropriate planning and consultation within the University has been accomplished; and

WHEREAS the President is now prepared to present the 1997-98 capital request; and

WHEREAS this request is due to the Ohio Board of Regents by no later than September 15, 1995:

NOW THEREFORE

BE IT RESOLVED, That the University's FY 1997-98 capital request as described in the accompanying text and tables be approved for submission to the Ohio Board of Regents; and

BE IT FURTHER RESOLVED, That the Secretary be instructed to incorporate all supporting documents into the minutes of the meeting, and to file these materials with the official records of this University.

(See Appendix IX for background material, page 257.)

Upon motion of Mr. Shumate, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Amb. Wolf.

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August 30, 1995 meeting, Board of Trustees

Thereupon the Board adjourned to meet Friday, October 6, 1995, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Robert M. Duncan
Secretary

Milton A. Wolf
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND SIXTEENTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, October 6, 1995

The Board of Trustees met at its regular monthly meeting on Friday, October 6, 1995, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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October 6, 1995 meeting, Board of Trustees

The Chairman, Ambassador Wolf, Ph.D., called the meeting of the Board of Trustees to order on October 6, 1995, at 10:45 a.m. He requested the Secretary to call the roll.

Present: Milton A. Wolf, Chairman, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Thomas C. Smith, and Holly A. Smith.

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PRESIDENT'S REPORT

President Gee:

Ladies and gentlemen, welcome. September was an extraordinary month for this university as we welcomed and welcomed back some 56,000 students. Once again, move-in day for the residence halls was an exercise in precision and planning. Parents told me they were amazed at how easily and quickly they completed the task of getting their students settled. Of course, no amount of planning by Vice President Williams' team can prepare them for those tearful goodbyes!

The recommendations of the Committee on the Undergraduate Experience called for greater emphasis on welcome activities and better attention to transfer students. Significant strides were made in both areas. A transfer student orientation program was well received, and the program schedule for new students was filled. In an effort to provide alternative programming for students, the Office of Residence and Dining Halls hosted "Buckeye Fever" in St. John Arena on the first Thursday night of the quarter. Thousands of students participated in fun and games, music and dancing. Prizes included a free quarter's room and board, tickets to athletic events, and even a chance to attend football practice!

Ohio State's highly regarded Farm Science Review was held in September, with hundreds of thousands of people visiting our Molly Caren Center. I continue to be impressed by the innovations on display. I visited the Irv Bell farm outside Zanesville this week, and I know he speaks for many Ohioans when he praises the work of our faculty in bringing new ideas to the farm and field.

More than 25 alumni groups met in reunion with the opening of the home football season. As I told our Alumni Club Officers Conference, we are blessed with great alumni support. From the Mechanical Engineering Alumni Luncheon to that great alumni band, thousands of Buckeyes came together to celebrate this university. Of course, I would be remiss not to mention one of the highlights of my career: as you well know, Constance and I dotted the "i" in "Script Ohio." It was wonderful and something that I will always remember of the university.

The university started the year with great energy and tremendous pride. The *U.S. News and World Report* rankings rated us 15th in the nation among public universities in academic reputation, and 36th among all universities. The Fisher College of Business placed in the top 25 in both the undergraduate and graduate programs. And, the College of Engineering was ranked 17th in the nation, 10th among public universities.

The National Research Council reported their study of doctoral programs and Ohio State received very good news. Among the 38 disciplines rated, Ohio State placed 16 in the Top 25 in the nation. Thirty-six of the 38 programs ranked Ohio State number one among all Ohio public universities. And perhaps most significantly, 26 of the 29 Ohio State programs that were ranked in 1982, were rated higher in this report. It is gratifying, by these numbers, to see the quality of our faculty so recognized.

PRESIDENT'S REPORT (contd)

President Gee: (contd)

We welcomed one of Ohio State's great citizens back to campus this month with the opening of the Roy Lichtenstein Exhibit at the Wexner Center for the Arts. Community and campus came together to celebrate this notable presentation of one of America's greatest artists.

I was particularly taken with Mr. Lichtenstein's sincere tributes to his teacher and mentor, Professor Hoyt Sherman. We dedicated the Hoyt Sherman Studio Art Center, made possible through the generosity of the Lichtensteins. And, Roy and I even got caught up in a game of Twister with students! It was an exhilarating few days for the university. The exhibition promises to bring many people to the campus.

The kickoff of *The Ohio State University Campaign: Affirm Thy Friendship* was memorable! CBS News correspondent Erin Moriarty guided us through an outstanding program highlighting the many ways this campaign will enhance the university. My compliments to Vice President May and his colleagues for so effectively launching the campaign. Everyone present felt the spirit and excitement of this undertaking. I will say that our goal of \$850 million looked even larger when it was spelled out by the marching band on Saturday! The zeros ran into the end zone!

We continued to enjoy our great Buckeye spirit when the Notre Dame game kicked off. What a great day for college athletics and for the university. Although the press might lead you to think otherwise, 100,000 fans in the stadium and 60,000 students at the university all enjoyed the day with exuberance and good judgment.

Four dozen people, most of them not Ohio State students, received much more attention than they deserved. While we continue to be concerned about excessive rowdiness and are working with city officials to improve behavior in the area, I also want to say how proud I am of the way the people of Ohio State conducted themselves on that occasion. Even Regis Philbin, Mr. Notre Dame, had kind words for the hospitality of Ohio State on his program Monday morning!

In all, we had a wonderful opening ten days. The energy and pride that has been generated will be needed as we look ahead to a great quarter and an outstanding year.

Mr. Chairman, as I close my report, I want to offer for your consideration a resolution honoring the University Women's Club on the occasion of their 100th anniversary. This group of dedicated women enjoys a legacy of service and success that has enhanced university life for a century.

President Canfield's wife was the founder of the group, organized to promote friendly association and service. Members have raised funds for scholarships, served as ambassadors for the university, and volunteered thousands of hours to our university community.

I ask that you join me in honoring the University Women's Club, its president Ann Hayes and centennial chair Ruth Mount, for their continued loyalty and service to Ohio State.

**RECOGNITION OF THE 100TH ANNIVERSARY OF THE
UNIVERSITY WOMEN'S CLUB AT THE OHIO STATE UNIVERSITY**

Resolution No. 96-31

WHEREAS October 1995 marks the 100th anniversary of the founding of the University Women's Club at The Ohio State University by Flavia Canfield, the wife of President James H. Canfield; and

WHEREAS the purposes of the University Women's Club over the years have been to promote friendly association among its members; to furnish them organized opportunities for participation in social, cultural, recreational and intellectual activities; to promote service projects for educational and philanthropic purposes; and to further other interests of the University community; and

WHEREAS in fulfilling its purposes the Club has assumed leadership in promoting the interests and the welfare of women and of women students; and

WHEREAS it has contributed monies to the University for scholarships, grants, and student emergency loan funds over the past century, and it has given \$207,200, the proceeds from Buckeye Bargains Thrift Shop, during the last twenty-eight years; and

WHEREAS members of the Club have provided extensive volunteer services to many programs of the University including the University Medical Center, University Student Orientation, activities of numerous student organizations; and to community groups and agencies in times of need; and

WHEREAS since its early years the Club has offered its members opportunities for fellowship and service through its many interest groups; and

WHEREAS the Club continues to be sensitive to the many avenues through which it may enhance the lives of its members and contribute to the betterment of the University:

NOW THEREFORE

BE IT RESOLVED, That The Ohio State University continues to recognize and support the University Women's Club as an important and viable organization which through its presence, its programs, and its projects enhances the lives of students, faculty, and all members of the University community.

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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HOSPITALS BOARD REPORT

Mr. Skestos:

The Strategic Planning Committee met on September 28, 1995. The Committee heard a status report from the consulting firm of McManis Associates on the restructuring of our twelve-hospital Healthcare Consortium into an Integrated Delivery System. The Committee also reviewed a proposal for the development of a comprehensive plan for our Information System.

The Professional Affairs/Education/Research Committee convened September 28, 1995. In executive session they reviewed the Hospitals' quality indicators and the managed care quality report developed by the Community Mutual Insurance Company. In regular session, the Executive Director briefly presented a semi-annual report on Human Resource activities.

The Executive Committee received an update on collaboration discussions with local and regional facilities. Coopers and Lybrand representatives summarized their audit

October 6, 1995 meeting, Board of Trustees

of University Hospitals' fiscal year 1995. No audit adjustments or items of concern were noted. The Hospitals' Fiscal Services Department was complimented for their management of the accounting process for the James Cancer Hospital and University Hospitals.

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CANCER HOSPITAL REPORT

Mr. Shumate:

Next month Dr. David Schuller will be with us to present a full report on activities at the James. I have an agenda item that I would like to present to the Board today that recommends the approval of the annual appointment of members to the James Cancer Hospital and Research Institute Board.

THE ARTHUR G. JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE BOARD APPOINTMENTS

Resolution No. 96-32

Synopsis: Appointments of members to The Arthur G. James Cancer Hospital and Research Institute Board is proposed.

WHEREAS the Board of Trustees on September 1, 1993, approved the establishment of The Arthur G. James Cancer Hospital and Research Institute Board; and

WHEREAS it has been stipulated in Bylaw 3335-1-03 (W) that the Cancer Hospital Board shall be comprised of two members of the university board and a senior physician and faculty member, two senior university administrators, and two citizens from the general public who shall be appointed by the university board of trustees in consultation with the president; and

WHEREAS the following named persons have been selected for appointment to the Cancer Hospital Board:

Alex Shumate (Reappointment)
Zuheir Sofia (Appointment)
Henry G. Cramblett, M.D., Senior Physician and Faculty Member (Reappointment)
Edward F. Hayes, Senior University Administrator (Reappointment)
Greta Russell, Senior University Administrator (Appointment)
Richard J. Solove, General Public Member (Reappointment)
Ellen Hardymon, General Public Member (Reappointment)

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be appointed, effective May 1, 1995, as members of The Arthur G. James Cancer Hospital and Research Institute Board for a term ending April 30, 1996.

Upon motion of Mr. Shumate, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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INVESTMENTS COMMITTEE REPORT

Mr. Colley:

The Investments Committee met yesterday for five hours to review the performance of the Endowment Funds Equity Managers. We will meet next month to review the Fixed Managers and will recommend any changes necessary in asset reallocation after that time.

Mr. Chairman, with your permission, I would like to ask Mr. Nichols and Mr. May to present the Treasurer's Report and the monthly Development Report at this time.

Mr. James Nichols:

Thank you, Mr. Colley. This Endowment report is for the period August 18 through September 15. The market value of the Endowment on September 15 was \$588.8 million, which for the sixth month in a row, is an all time high for the University. This total was approximately \$17.2 million above the number I reported to you last month, which includes an increase in the equity portion of \$12.3 million, and the fixed income portion of \$2.4 million. Net new additions for the Endowment for August were \$3.4 million.

Since July 1, the Endowment has increased \$33.1 million including net new additions of \$4.6 million. Current asset allocation is 64 percent in equities, 22 percent in fixed, 7 percent in real estate, and 7 percent in cash equivalents.

As Mr. Colley indicated, the Investments Committee met yesterday afternoon to review Equity Managers, and we will meet next month to review Fixed Income Managers. I have promised the Chair that the meeting will not exceed four hours next month. However, the Committee will discuss any recommendations concerning adjustments and asset allocations or amounts of money that would go to managers, and any of those recommendations will be brought forward to the full Board next month. That concludes my report of the Investments Committee.

Mr. Colley:

Mr. May --

Mr. Jerry May:

Thank you very much, Mr. Colley. Before I proceed to the tab labeled "Development" in your book, I'd like to just take one moment to thank each of the Board members for their time, counsel, and support they provided in the past months as we initiated the University Campaign. Your endorsement and your support has been well noticed by lots of people. We deeply appreciate it, and we have plenty to do.

If I could turn to the tab under Development for a moment, I want to highlight a couple of things. At this point in time, the July - August period, our private support is up about \$3 million, and we will continue to try to push that as hard as we can during the year. The real encouraging news so far is that our scholarship support is up significantly and our gift additions to the Endowment are up about 170 percent, which is pretty dramatic. I suspect that is going to level down a little bit, but it is encouraging to know that last year we added about \$1.5 million in additions to the Endowment in the first two months, and this year we are up to \$4.3 million. So we are encouraged by that.

Before I ask you to pass a resolution regarding the new additions to the Endowment of the University and the endowed funds, I would like to make a personal comment about one of the donors that you see back in gift additions to the endowed funds

INVESTMENTS COMMITTEE REPORT (contd)

Mr. May: (contd)

under the Foundation. You will notice that Professors William Form and Joan Huber, husband and wife, have established a graduate fellowship fund in the Department of Sociology.

Now the reason that I want to call attention to this is not because Joan and Bill, who many of you know very well, are fine faculty members, great researchers, and terrific teachers who have distinguished themselves as professors here over a number of years, but I also want to highlight this because they represent literally thousands of individuals who give to Ohio State every year through the Campus Campaign. This, as many of you know, is the tenth year of the Campus Campaign.

The Campus Campaign is the effort every year where faculty and staff of the University give back to the University. They are just an example today of the generosity of many, many faculty and staff. This year we passed the \$30 million mark for the ten years of the Campus Campaign. That is \$30 million that the faculty and staff have contributed to this institution. We are very proud of our colleagues on the faculty and staff, and we are very pleased that Bill and Joan, Professors Form and Huber, have given to the graduate fellowship fund -- graduate fellowships being one of those key areas of this campaign that we want to support in the future.

With that, Mr. Colley, I would like to present to the Board for approval one named endowed chair, 12 new named endowed funds, and the revision of two endowed funds. Total of the gifts received in these new endowment funds is \$2,025,783.00.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 96-33

Synopsis: The report on the receipt of gifts and the summary for August 1995 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS the funding level has been reached to establish The John L. Marakas Nationwide Insurance Enterprise Foundation Chair in Cancer Research; and

WHEREAS this report includes the establishment of twelve (12) new named endowed funds and amendments to two (2) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of August 1995 be approved.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT
July-August
1994 Compared to 1995

GIFT RECEIPTS BY DONOR TYPE

	Dollars July through August		
	<u>1994</u>	<u>1995</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$2,200,974	\$2,051,945	-7
Alumni (From Bequests)	<u>202,672</u>	<u>181,647</u>	-10
Alumni Total	\$2,403,646	\$2,233,592	-7
Non-Alumni (Current Giving)	\$417,106	\$751,929	80
Non-Alumni (From Bequests)	<u>94,173</u>	<u>190,505</u>	102
Non-Alumni Total	\$511,279	\$942,434	84
Individual Total	\$2,914,925	\$3,176,026	9 ^A
Corporations/Corp. Foundations	\$2,884,946	\$4,924,125	71 ^B
Private Foundations	\$357,638	\$964,066	170 ^C
Associations & Other Organizations	<u>\$532,912</u>	<u>\$500,873</u>	-6
Total	\$6,690,421	\$9,565,090	43

NOTES

- A Overall in individual giving is up 9% even though gifts from alumni during the first two months is 7% behind last year for the same period.
- Non-alumni giving is up 84%. So far this year gifts of \$10,000 or more from alumni total slightly more than \$500,000. For the same period of time last year gifts at this level totaled about \$200,000.
- B Corporate giving is up 71%. Last year there were 64 corporations providing private support of \$10,000 or more (\$2 million). This year private support at the \$10,000 level exceeds \$3.8 million (73 corporations).
- C Gifts of \$10,000 or more from private foundations are about \$600,000 more than last year for the first two-month period.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)
 July-August (contd)
 1994 Compared to 1995 (contd)

GIFT RECEIPTS BY PURPOSE

Dollars	July through August		
	<u>1994</u>	<u>1995</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$747,604	\$710,995	-5
Program Support	\$4,187,729	\$5,475,560	31
Student Financial Aid	\$869,629	\$1,752,278	101
Annual Funds-Colleges/Departments	\$829,492	\$1,520,609	83
Annual Funds-University	<u>\$55,967</u>	<u>\$105,656</u>	89
Total	\$6,690,421	\$9,565,098	43

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through August		
	<u>1994</u>	<u>1995</u>	<u>% Change</u>
	\$1,580,423	\$4,269,847	170

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The Samuel B. Sneath Memorial Scholarship Fund (Scholarships - College of Medicine)		\$253,595.03	\$253,595.03
Student Organization Support Endowment Fund (Support of Registered Student Organizations - Office of Student Affairs)	\$110,000.00		\$110,000.00
The Gwen H. Kagey Endowed Scholarship Fund (Scholarships - Black Studies)		\$105,000.00	\$105,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Duane C. Brown Program Fund in Geomatics (Program Support - Department of Geodetic Science and Surveying)		\$50,000.00	\$50,000.00
The Johnie Christian Scholarship Fund (Scholarships - College of Education)		\$25,000.00	\$25,000.00
The Michelle Lynn Dauterman Fund (Establishment of Computer Aided Design Laboratory - College of Human Ecology)		\$16,688.50	\$16,688.50
The Todd David Harris Memorial Scholarship Fund (Scholarships - College of Engineering)		\$15,500.00	\$15,500.00
The Korean Studies Fund (Support to promote awareness of Korean culture & language - College of Humanities)		\$15,000.00	\$15,000.00
The Clifton J. Latiolais Endowed Fund in Health-System Pharmacy (Program Development of Health-System Pharmacy - College of Pharmacy)		\$15,000.00	\$15,000.00

Change in Description of Named Endowed Fund

The Steve Goldberg Memorial Fund

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Chair

The John L. Marakas Nationwide Insurance Enterprise Foundation Chair in Cancer Research (Support for a Chair in the Arthur G. James Cancer Hospital and Research Institute)	\$1,250,000.00	\$1,250,000.00
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Establishment of Named Endowed Funds

The Bank One Fund for Student Excellence and Leadership (Scholarships for MBA Students - Max M. Fisher College of Business)	\$100,000.00	\$100,000.00
The William Form and Joan Huber Graduate Fellowship Fund in the Department of Sociology (Graduate Fellowship - Department of Sociology)	\$50,000.00	\$50,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Anna Sborowitz Scholarship Fund (Scholarships for Mobility Impaired Students)		\$20,000.00	\$20,000.00
<u>Change in Description of Named Endowed Fund</u>			
The Kent Distinguished Scholarship Fund			
Total	\$210,000.00	\$1,815,783.53	\$2,025,783.53

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Samuel B. Sneath Memorial Scholarship Fund

The Samuel B. Sneath Memorial Scholarship Fund was established October 6, 1995, by the Board of Trustees of The Ohio State University, with a gift to The Ohio State University Development Fund from the estate of Helen S. Sneath, Ft. Lauderdale, Florida.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income from the fund shall be used for the purpose of educating needy students who are residents of Hancock and/or Seneca Counties, Ohio, pursuing premedical and medical studies at The Ohio State University with the intent of becoming Doctors of Medicine. The award(s) shall be made as equitable as possible between these two counties. If there are no such students from the two aforementioned counties during any calendar year to receive such an award, then applicants may be selected from among students who are residents of Sandusky, Crawford, or Wyandotte Counties, Ohio, for such year and, if there are no applicants from these counties, then the fund may make an award to applicants who are residents of any county in Ohio. The selection of the recipient shall be made by the College of Medicine in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then it is the desire of the donor that it shall be terminated and thereupon the remaining assets of the fund shall be distributed equally between the following: First Presbyterian Church of Fort Lauderdale, Florida; First Presbyterian Church of Tiffin, Ohio; Trinity Church of Findlay, Ohio; Leo Goodwin Institute for Cancer Research of Fort Lauderdale, Florida; and Wittenberg University, Springfield, Ohio.

\$253,595.03

Student Organization Support Endowment Fund

The Student Organization Support Endowment Fund was established October 6, 1995, by the Board of Trustees of The Ohio State University, with funds to The Ohio State University Development Fund from distribution of licensing revenue as recommended by the Licensing Revenue Task Force and approved by the Board of Trustees on June 3, 1994.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

Student Organization Support Endowment Fund (contd)

Funds are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used in support of the registered student organizations at The Ohio State University through the Office of Student Affairs. The 550 student organizations are a vital force in establishing a sense of community and connections between students and the University. The more than 10,000 students who participate annually are given tremendous opportunities to develop social and leadership skills. These organizations include the major student governments: Undergraduate Student Government, Council of Graduate Students, and Inter-professional Council; special event organizations such as Student Events Committee, Homecoming, and Renaissance Festival; clubs and special interest organizations like crew club and other sports clubs, chess club; Greek organizations, and minority focus organizations.

It is the desire of the Licensing Revenue Task Force and the Office of Student Affairs that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the intent of the Licensing Revenue Task Force and the Office of Student Affairs.

\$110,000.00

The Gwen H. Kagey Endowed Scholarship Fund

The Gwen H. Kagey Endowed Scholarship Fund was established October 6, 1995, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from the estate of Gwen H. Kagey (B.A. Theater '75). Gwen was a faculty member in the Department of Dance and was a frequent visitor to the College of Humanities office.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships for qualified students majoring in the Black Studies program. Scholarship recipients shall be selected in consultation with the University Committee on Student Financial Aid. In the event the Black Studies program should cease to exist, it is the desire of the donor that the fund be used as appropriate to benefit minority students.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Dean of the College of Humanities in conjunction with the Chairperson of Black Studies in order to carry out the desire of the donor.

\$105,000.00

The Duane C. Brown Program Fund in Geomatics

The Duane C. Brown Program Fund in Geomatics was established October 6, 1995, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from Theresa P. Brown, widow of Duane C. Brown, former adjunct professor in the Department of Geodetic Science and Surveying at The Ohio State University, of Indialantic, Florida.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Duane C. Brown Program Fund in Geomatics (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support workshops/short courses/schools in Geomatics at the discretion of the Department of Geodetic Science and Surveying chairperson.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$50,000.00

The Johnie Christian Scholarship Fund

The Johnie Christian Scholarship Fund was established October 6, 1995, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from the estate of Johnie Christian, (Ph.D. Education '40) a retired teacher in Denton, Texas, who passed away April 21, 1995.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships for worthy undergraduate and graduate students in the College of Education. The recipients shall be in need of funds to continue their education. Preference shall be given to minorities and underprivileged students. Scholarship recipients shall be selected in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the person then responsible for teacher preparation programs in order to carry out the desire of the donor.

\$25,000.00

The Michelle Lynn Dauterman Fund

The Michelle Lynn Dauterman Fund was established October 6, 1995, by the Board of Trustees of The Ohio State University, with memorial gifts to The Ohio State University Development Fund from friends and the family of Michelle Lynn Dauterman.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The income earned for the first three years is to be used to establish a Computer-Aided Design Laboratory in the College of Human Ecology, Textiles and Clothing program. All annual income thereafter shall be used for program resources, support, and training in the area of Computer-Aided Design in the College of Human Ecology.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Michelle Lynn Dauterman Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever, as determined by the Board of Trustees with preference being given to the recommendations from the appropriate officials of the University who are directly responsible for the College of Human Ecology in order to carry out the desire of the donors.

\$16,668.50
(Grandfathered)

The Todd David Harris Memorial Scholarship Fund

The Todd David Harris Memorial Scholarship Fund was established October 6, 1995, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from Judith Wright Harris (B.A. Music '62) and Ronald D. Harris (B.Ch.E. '61; M.S. Chemical Engineering '61) and friends to honor the memory of Todd David Harris - a son of the Harris.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

Eighty percent of the annual income will be awarded to one or more graduate or undergraduate students of Chemical Engineering. The remaining twenty percent shall be reinvested into the fund's principal before the end of each fiscal year. Selection of each Todd D. Harris Scholar will be done at the discretion of the Chairperson of the Department of Chemical Engineering or his/her designee in consultation with the University Committee on Student Financial Aid. Preference will be given to candidates for whom the Todd D. Harris Scholarship funds will make a meaningful difference in their academic life. Awardees will be provided with information about Todd D. Harris (previously furnished by the Harris family) and the name and address of the Harris family contact. If a deserving Chemical Engineering student cannot be found, then a Mechanical Engineering major will be chosen based on the above criteria. All unawarded income shall be reinvested into the fund's principal before the end of the fiscal year. Chemical Engineering's Department Chairperson will inform the Harris family on the use of each year's income.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$15,500.00
(grandfathered)

The Korean Studies Fund

The Korean Studies Fund was established October 6, 1995, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from Mr. Kim Joon Hyup, Seoul, Korea, a former president of the Bank of Seoul and a friend of The Ohio State University and Korean Studies, and other individuals.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Korean Studies Fund (contd)

The annual income shall be used to increase and promote awareness of the Korean culture and language through some or all of the following means: providing study abroad funds for students to travel to Korea, providing funds for faculty doing research in Korean Studies, or sponsoring a lecture by a distinguished scholar in Korean Studies. The exact use will be determined on an annual basis by the Chairperson of East Asian Languages and Literatures in consultation with the faculty in Korean language and culture.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Dean of the College of Humanities in consultation with the Chairperson of East Asian Languages and Literatures in order to carry out the desire of the donors.

\$15,000.00
(Grandfathered)

The Clifton J. Latiolais Endowed Fund in Health-System Pharmacy

The Clifton J. Latiolais Endowed Fund in Health-System Pharmacy was established October 6, 1995, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from alumni and friends of the late Clifton J. Latiolais.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support educational and research initiatives and faculty appointments within the area of study of Health-System Pharmacy at the College of Pharmacy. In the event that it becomes necessary to invade the principal to meet the above objectives, the Dean of the College of Pharmacy may do so at his/her discretion. However, the principal of the fund shall not fall below \$15,000.00

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$15,000.00
(Grandfathered)

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUND

The Steve Goldberg Memorial Fund

The Steve Goldberg Memorial Fund was established November 5, 1993, with gifts in memory of Steven A. Goldberg (D.D.S. '79) from his wife, Sheryl, and his parents, Dr. and Mrs. Morris W. Goldberg (B.A. Bio Sci '49; D.D.S. '52). The description was revised October 6, 1995.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUND (contd)

The Steve Goldberg Memorial Fund (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support research, publication costs, equipment, travel and other scholarly activities that assist students in fulfillment of the Master of Science degree in endodontics and enhance the educational objectives of the program. Expenditure of income shall be determined by the Director of Endodontic Graduate Programs.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF NAMED ENDOWED CHAIR

The John L. Marakas Nationwide Insurance Enterprise
Foundation Chair in Cancer Research

The John L. Marakas Nationwide Insurance Enterprise Foundation Chair in Cancer Research was established October 6, 1995, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed chair with a gift from Nationwide Insurance Enterprise Foundation.

The annual income from The John L. Marakas Nationwide Insurance Enterprise Foundation Chair in Cancer Research shall be used to support the cancer research activities of the holder of The John L. Marakas Nationwide Insurance Enterprise Foundation Chair in Cancer Research. The individual appointed to this chair should have a record of significant achievements in the field of cancer research. Appointment to the chair will be recommended by the Dean of the College of Medicine to the Provost and approved by The Ohio State University Board of Trustees.

\$1,250,000.00
(Grandfathered)

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Bank One Fund for Student Excellence and Leadership

The Bank One Fund for Student Excellence and Leadership was established October 6, 1995, by the Board of Trustees through funds received by the University from The Ohio State University Foundation which has established an endowed fund with gifts from Bank One, Columbus, N.A.

The annual income shall be used to provide one or more full tuition scholarships for MBA students in the Max M. Fisher College of Business.

The College will meet annually with Bank One officials to define the characteristics of the student profile necessary to be considered for a scholarship and the availability of an internship as part of the scholarship package. Recipients shall be recommended by a college committee (led by the academic

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Bank One Fund for Student Excellence and Leadership (contd)

director of the MBA program) in consultation with the University Committee on Student Financial Aid to the dean for formal approval.

\$100,000.00

The William Form and Joan Huber Graduate Fellowship Fund
in the Department of Sociology

The William Form and Joan Huber Graduate Fellowship Fund in the Department of Sociology was established October 6, 1995, by the Board of Trustees through gifts received by the University from The Ohio State University Foundation from William Form, Professor Emeritus in the Department of Sociology, and Joan Huber, Senior Vice President and Provost and Professor Emeritus in the Office of Academic Affairs and Department of Sociology, of Columbus, Ohio.

The annual income shall be used to provide graduate fellowship support for students in the Department of Sociology at the discretion of the Department Chair.

\$50,000.00

The Anna Sborowitz Scholarship Fund

The Anna Sborowitz Scholarship Fund was established October 6, 1995, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Paul K. Sorren (B.S.Bus.Adm. '46) of Miami Beach, Florida.

The annual income shall be used to provide one or more student scholarships for undergraduate mobility impaired students with severe limitations in movements or use of one or more of their extremities. Recipients must demonstrate financial need and satisfactory progress in their academic studies. They must be enrolled with seven or more hours of course work showing substantial progress toward a degree at The Ohio State University. Students may use the scholarship to support tuition, room, board, special equipment, and miscellaneous expenses such as books and supplies. The scholarships will be administered by the Office for Disability Services in consultation with the University Committee on Student Financial Aid.

\$20,000.00
(Grandfathered)

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUND

The Kent Distinguished Scholarship Fund

The Kent Distinguished Scholarship Fund was established February 4, 1993, by the Board of Trustees of The Ohio State University through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with an initial gift funding to The Ohio State University Foundation from Ralph Kent (B.S. Accounting '37) and Betty Kent (w. 1939), Harbor Springs, Michigan, and Longboat Key, Florida. The description was revised October 6, 1995.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUND (contd)

The Kent Distinguished Scholarship Fund (contd)

The annual income and principal, if needed, as provided by the Foundation shall be used to provide merit scholarships for Kent Distinguished Scholars in Accounting. It is anticipated that the endowment principal, when fully funded, will provide each year sufficient distributable income as determined by the University to fund distinguished scholarships for five students annually on a continuing basis. Recipients shall be students majoring or planning to major in accounting. Annually, any prior year's income which was not awarded shall be added to the fund's principal. It is the desire of the donors that students be selected as freshmen and continued through their senior year so long as they continue as Distinguished Scholars and continue in Accounting. Should the Accounting major become a five-year program, as is now anticipated, recipients shall be continued for their fifth year.

It is the hope of the donors that recipients will give strong consideration to the accounting honors program and accounting internships, especially the internships offered by Ernst & Young. The scholarship will be administered by the Department of Accounting in cooperation with the University Honors Center and in consultation with the University Committee on Student Financial Aid. The Dean of the The Max M. Fisher College of Business will have a continuing oversight role on the operation of the Kent Scholarship program.

Kent Distinguished Scholars shall be selected through the University Initiative to recruit National Merit and National Achievement Scholars. Once these Scholars have confirmed acceptance at Ohio State, a Kent Scholar shall be named from the pool of candidates based on the above criteria. Should the recipient maintain eligibility as a Distinguished Scholar, but change from Accounting, then the University shall fund the student from other sources and a new Kent Distinguished Scholar would be named. Each year, any unused income shall be transferred to the endowment principal.

The merit scholarship initiative is the result of recommendations from the 1990 University Task Force on Undergraduate Recruitment and the 1990-1991 Undergraduate Recruitment Implementation Steering Committee to the Senior Vice President for Academic Affairs and Provost.

Upon motion of Mr. Colley, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Celeste:

Before I begin my report, I would just like to take a moment to thank the Provost and the Vice Provost, as well as those Trustees who serve on the Regional Boards, for their help last month in making a success of the Regional Boards of Trustees meeting that followed our full Board meeting. I thought it went off very well and appreciate everyone's help in making that happen.

This morning at the Educational Affairs Committee we heard several reports, one of which the President has already referred to on the various rankings by the National Research Council. In addition to those that the President held up, I might add that, in particular, three programs jumped out: 1) the physics program jumped 15 places, from 39th to 24th and had the highest rated improvement in program quality in the last five years of any physics program in the country; 2) the psychology program improved from 32nd to 21st and had the highest program quality improvement in the last five years among the top 50 psychology programs surveyed; and the linguistics program improved from 11th to 8th and is the top program of its kind in the Big Ten.

EDUCATIONAL AFFAIRS COMMITTEE REPORT (contd)

Mr. Celeste: (contd)

We expect additional large improvements in the next 10-year report.

Also during the Committee meeting, the Provost reported on providing information on reinstating the distinguished university professorship program and Dr. Ray discussed plans for providing institutional analysis through a joint appointment, which we will be voting on, that is listed in the Personnel Actions. Additionally, we heard some continuing information on the work of the Committee for the Undergraduate Experience and I would like to call on Provost Sisson and Vice President David Williams to present an update on that report.

UPDATE ON THE COMMITTEE FOR THE UNDERGRADUATE EXPERIENCE

Provost Sisson:

Thank you, Mr. Celeste. Mr. Chairman and members of the Board, one of the major initiatives that we have here at Ohio State -- and this was announced over a year and half ago -- was a review and action with respect to the Undergraduate Experience. It is a joint effort on the part of the Vice President for Student Affairs and myself, our joint offices, together with a much wider range within the University community, to take a look not only at the academic side of things, but the context in which students live and learn during this extraordinarily important part of their lives.

We have received a report as you know, we have reviewed the report as you know, we are taking action on the report -- as I hope that you would suspect that we are -- and we are here to provide you with some of the things that have been done. What we propose to do is to do this on a regular basis so that you are aware of the things that are going on in this regard within the University. I might add that we are doing more than the Undergraduate Experience, we are making major strides in the graduate areas and professional schools as well. But we want to focus on this extraordinarily important dimension of what we do here at Ohio State.

We have established a Student Advocacy Office to facilitate students who have concerns about navigating the University and I am pleased to say that seems to be working extremely well. We have spent a considerable amount of time at the outset looking at the transition that students have from whatever walk of life that they are in before coming to Ohio State -- whether as a recent graduate from high school or from a community college or employment -- and their entry into the University. This is a critical element of success at Ohio State and also in proceeding to a timely graduation from the institution. In this regard, we are starting this quarter with a pilot series of course clusters where students see one another in an educational format -- in a number of different courses -- the same students studying in the same courses. Another thing that we haven't done well in the past -- we are getting better at it, I think, but nevertheless we certainly have a long way to go -- is in assisting our transfer students into the University. We tend to focus on new first quarter freshmen, but a large proportion of our students who come here -- and I would imagine that that proportion may well increase -- come from other institutions. We need, we are, and we shall continue to provide our transfer students with greater attention than we have in the past, and David will elaborate on that somewhat.

One other point that I would like to make before David provides a more robust commentary, is that the President has just asked that I, through the Coordinating Council, see that the vice presidential areas that have a responsibility in the area of the Undergraduate Experience follow-up on the recommendations. This is to be given the consistent attention of all vice presidents who have responsibilities relevant in the Coordinating Council. David --

UPDATE ON THE COMMITTEE FOR THE UNDERGRADUATE EXPERIENCE (contd)

Professor David Williams:

Thank you. Just a few other things that I might add is that we have tried to take all of the recommendations that were listed in the CUE report and keep an updated score card as it relates to what has been implemented, what we are working on implementing, and what has not been implemented as of yet -- either because we are trying to find if that is the right thing to do or trying to identify the resources to do it. We want to come back to you and tell you some of the things that have been implemented so far and so we will consistently do that. So my role is just to tell you a few of them today.

The first one is one of the things that came out very strong in the CUE report is the whole thing of how we deal with new students -- from when they get accepted, to what we do in Orientation, to what we do during Welcome Week. We have expanded that. What we want to do is to look at when that first bit of interest is taken -- either by the student while in high school or when we have an interest in a student -- and what we do from that point to transition the student in until the end of the first year, because we don't want to stop at just when they start classes.

The Provost and I will be appointing, as of Monday morning, what we call the Transition-in Committee, that will look at all of that. They will look at what we do once that interest is shown, how we respond to the perspective student, how we respond to the parent, what we do at Orientation, what we do during Welcome Week, and how we keep in touch with the student and the student's progress for transferring in during that first year. This Committee will look at that whole process and come back to us in February with a report, so that we can start on the next year to try to do a better job.

Having said that, we think that with Welcome Week and Orientation we did a better job this year. We had a lot more activities. Some that you might want to be aware of are: for the first time we had what was called "Scarlet Fever," which was a party that took place the second or third day. It was in St. John and about 3,500 students were predominantly first-year students. We had a lot of give-a-ways, in fact we gave away dinner at the President's house for a whole floor in one of our dorms. He wasn't there when I gave that away, but nevertheless we gave it away and it went very well.

Also, the Office of Recreation and Intramurals are co-sponsoring what we call "All-nighters" at Larkins. We had our first "all-nighter" on that first Friday and this was in response to the students' desires that we have some alternative activities for them other than the High Street scene. We had an overwhelming crowd at Larkins that night.

Some other things. One of the big issues that the students talked about was safety and alcohol and drugs, and we have done a number of things in that area. One thing that actually took place last night was in response to what happened on 12th Avenue last weekend, and we want to move as quickly as we can on this. Ohio State, through Campus Partners, sponsored a forum held in the Law School auditorium where we brought together people who were involved on 12th Avenue. It was hard going in and even afterwards it was hard to figure out exactly who were the victims -- the students, non-students, or the police -- but we facilitated a dialogue between those individuals and the City police. It was very, very interesting and actually the auditorium was packed.

Also we have distributed alcohol fact sheets. It is very interesting when you talk to the Greek community now, because they have credited us with actually giving them information as it relates to how to actually throw a proper party. If you are going to have alcohol, this is what you have to do: you have to have doors closed, no underage drinkers in the houses, and all those sort of things. I'm real happy to say, as it relates to our Greek community, they have actually turned the corner. Actually,

UPDATE ON THE COMMITTEE FOR THE UNDERGRADUATE EXPERIENCE (contd)

Professor Williams: (contd)

to a large degree, our Greek community is one of the jewels that we have now.

Sororities have all passed rules that there be no alcohol in their houses. Saturday I was pleased to be on a program with a fraternity where we had a fire last year, and they are our first fraternity that has gone on record as being a substance-free house.

So they vowed, as of Saturday when they reopened their fraternity, that there would be no alcohol and no drugs in their house. So we are real pleased with that.

We have also hired a new wellness director, who basically will work in the area of wellness, but has an extensive background in alcohol and drug prevention education experience. This is a combining of at least three of our areas: Counseling and Consultation; Recreation and Intramurals; and the Student Health Center. We are trying to get the message out that wellness is just not one thing, it is a lot of things for the benefit of our students.

One of the things that I think the students here will clearly state is that one of the big problems they saw as it relates to the University was Traffic and Parking. We have a new Traffic and Parking director and she has expressed her overwhelming commitment to addressing the CUE recommendations. I am real proud to say that Traffic and Parking actually did a lot with regard to the entry of our students this year.

One of the things that was very impressive was in the midst of a rainy day, where the students had to actually register their cars, Traffic and Parking had tents out, they had music on, they had food out, and the attitude was totally different. So our hats go off to them.

Welcome Week was a lot better. As I said we had a lot more activities, but the key mark of that was the move-in. Our move-in is becoming internationally known. People are very pleased, and we had a lot of comments on how well it went. The President actually comes and goes around to the dorms. I think that he could elaborate on how well the parents perceived what we do as it relates to moving in our students. Everybody takes part in it. The real nice thing about this year is that every office that has something to do with freshmen coming into this University was out that Sunday in the Field House. So if you had a problem as a student -- financial aid, fees and deposits, or you wanted to register your bike -- there was somebody there in the Field House to help that day.

Student Trustee Tom Smith will be heading up a committee that he is putting together to actually look at the further review and implementation of a student fee. This is something that the students are very interested in so that we can move forward on some of our projects.

I think the last thing that I want to speak to is the whole issue of rewarding things that have gone right. CUE has been very, very forceful and Sherri Noxel -- Sherri, please stand up -- actually works as the GAA, a doctoral student, who basically keeps Dick and I on the right road to make sure that we are staying with this. Sherri was very, very instrumental in telling us that a lot of people have been doing the right things already, and a lot of people are changing over to do the right things. I am real pleased with what CUE has done. We will consistently come out with what we call, "Things done right" -- to publicly come out and say to departments and to people, "You're doing the right things for our customers -- the students."

Thank you, Mr. Provost and Mr. Chairman.

EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Celeste: (contd)

Thank you very much. This will be an ongoing report and as you can see, we have already taken a lot of action in terms of the recommendations of CUE.

I would like to call on Provost Sisson, once again, to present the agenda items for the Board's approval.

Provost Sisson:

Thank you, Mr. Celeste. I have six proposals to bring before you:

**THE OHIO STATE UNIVERSITY - MARION
BOARD APPOINTMENT**

Resolution No. 96-34

Synopsis: Approval of a nominee of a Board member to The Ohio State University-Marion Board is proposed.

WHEREAS the Board of Trustees on July 8, 1994, approved the establishment of The Ohio State University-Marion Board; and

WHEREAS it has been previously stipulated that "The Marion board shall be composed of eleven members appointed by The Ohio State University Board of Trustees in consultation with the president of the University" (one member of the Marion board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named person has been nominated and selected for appointment to The Ohio State University-Marion Board to fill the unexpired term of James McGlamery:

David F. Bacon, term ending June 30, 1996

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominee be approved as a member of The Ohio State University-Marion Board, effective immediately.

**APPOINTMENTS TO THE ENGINEERING EXPERIMENT STATION
ADVISORY COUNCIL**

Resolution No. 96-35

WHEREAS the Engineering Experiment Station is under the control of the Board of Trustees of The Ohio State University; and

WHEREAS according to statute 3335.27 of the Administrative Code, there shall be an advisory council made up of the director of the Engineering Experiment Station and six members appointed by the Board, chosen from the faculty of the College of Engineering; and

WHEREAS this Engineering Experiment Station Advisory Council "shall select suitable subjects for investigation, apportion the available funds, and with the consent of the Board may provide for the dissemination of the results to the people of the state;"

NOW THEREFORE

**APPOINTMENTS TO THE ENGINEERING EXPERIMENT STATION
ADVISORY COUNCIL (contd)**

BE IT RESOLVED, That upon the recommendation of President E. Gordon Gee, pursuant to the request of Jose B. Cruz, Jr., Dean and Director, College of Engineering, Engineering Experiment Station, The Ohio State University Board of Trustees, acting in accordance with the requirements of the Ohio Revised Code Section 3335.27, hereby appoint the following individuals to serve on the Engineering Experiment Station Advisory Council:

Name	Title	Proposed Term
William A. Baeslack, III	Professor of Industrial, Welding & Systems Engineering & Associate Dean for Research & College Development	3 years (10/1/95 - 9/30/98)
Walter D. Burnside	Professor of Electrical Engineering & Director, ElectroScience Laboratory	3 years (10/1/95) - 9/30/98)
Liang-Shih Fan	Professor & Chairperson of Chemical Engineering	2 years (10/1/95 - 9/30/97)
Hamish L. Fraser	Professor & Ohio Eminent Scholar of Materials Science & Engineering	2 years (10/1/95 - 9/30/97)
Donald R. Houser	Professor of Mechanical Engineering & Director, Center of Automotive Research	1 year (10/1/95 - 9/30/96)
Don W. Miller	Professor of Mechanical Engineering & Chairperson, Nuclear Engineering Graduate Program	1 year (10/1/95 - 5/30/96)

NAMING OF BUILDING

Resolution No. 96-36

Synopsis : Naming of the new Equine Trauma, Intensive Care and Research Center, a new facility adjacent to the Veterinary Hospital on Vernon Tharp Street, on the Columbus campus of The Ohio State University is proposed.

WHEREAS upon the recommendation of the President and the President's Executive Committee, it has been proposed that the new Equine Trauma, Intensive Care and Research Center currently under construction be named "The Daniel M. Galbreath Equine Trauma, Intensive Care and Research Center" to reflect the many contributions of Mr. Galbreath to The Ohio State University, the College of Veterinary Medicine, the equine industry, and the community; and

WHEREAS Daniel M. Galbreath had been a committed leader and supporter of the University for many years as a member of The Ohio State University Foundation Board, the University Board of Trustees, the Fisher College of Business' Pace Setters Club, the University Hospitals Board, and the 1985-90 National Campaign Committee, for which he served as vice chairman; and

WHEREAS Mr. Galbreath's role as chair of the College of Veterinary Medicine's fund-raising campaign for the \$6.9 million equine center has brought significant distinction to the project through his dedication and long-time involvement with the College; and

NAMING OF BUILDING (contd)

WHEREAS he was a well-known, respected member of the equine industry, breeding winning thoroughbred racehorses at the Kentucky Derby, Belmont, and the English Derby, and providing guidance as a director of Churchill Downs and as a member of organizations such as Breeders Cup and Ohio Thoroughbred Breeders & Owners, as well as numerous conservation societies; and

WHEREAS both the University and the central Ohio community have benefitted from Daniel M. Galbreath's efforts as a liaison between the two, as well as a civic activist with leadership roles in the Columbus Rotary Club, The Columbus Foundation, and the Columbus Area Chamber of Commerce:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned Equine Trauma, Intensive Care and Research Center, adjacent to the Veterinary Hospital on Vernon Tharp Street, be named "The Daniel M. Galbreath Equine Trauma, Intensive Care and Research Center."

WAIVER

Resolution No. 96-37

Synopsis: Approval of a waiver for Donald Harris is proposed.

WHEREAS pursuant to the Board's acceptance of the Report of the Committee on Retirement and Insurance on February 6, 1959, and Resolution 77-92, "Principal Administrative Officials" of The Ohio State University are to be relieved of their administrative assignments at age 65; and

WHEREAS the University's proposed reappointment of Donald Harris as Dean of the College of the Arts would be restricted by the age 65 exclusion; and

WHEREAS the University wishes to continue the appointment of Donald Harris in this administrative post beyond his sixty-fifth birthday:

NOW THEREFORE

BE IT RESOLVED, That Resolution 77-92 and the provisions of the February 6, 1959, Report of the Committee on Retirement and Insurance be waived to allow for the continued reappointment of Donald Harris as Dean of the College of the Arts.

PERSONNEL ACTIONS

Resolution No. 96-38

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the August 30, 1995 meeting of the Board, including the following Change in Title, Concurrent Appointment, Appointments, Reappointment, Appointment of Chairpersons/Director, Reappointment of Administrative Official, Leave of Absence Without Salary, Emeritus Titles, and Correction to Emeritus Status, as detailed in the University Budget be approved.

PERSONNEL ACTIONS (contd)

Change in Title

Name: JAMES J. MAGER
Title: Assistant Vice President for Enrollment Management
Office: Academic Affairs
Term: October 1, 1995, through September 30, 2000
Salary: \$105,000.00
Present Position: Director, Office of Admissions and Student Financial Aid

Concurrent Appointment

Name: ERIC R. KUNZ
Titles: Assistant Vice President for Resource Planning and Assistant Provost for
Institutional Analysis
Offices: Finance and Academic Affairs
Effective: October 1, 1995
Salary: \$97,056.00
Present Position: Assistant Vice President for University Budget and Space Planning,
Office of Finance

Appointments

Name: WILLIAM L. BERRY
Title: Professor (The Richard M. Ross Chair in Management)
Department: Management Sciences
Term: October 1, 1995, through September 30, 2000
Salary: N/A

Name: DONNA A. CANIANO
Title: Associate Professor (The Harry C. and Mary Elizabeth Powelson
Professorship of Medicine)
Department: Surgery
Effective: October 1, 1995
Salary: N/A

Reappointment

Name: JACK A. BOULANT
Title: Professor (Fred A. Hitchcock Professorship in Environmental Physiology)
Department: Physiology
Term: July 1, 1995 through June 30, 1999
Salary: \$82,812.00

Appointment of Chairpersons/Director

September 1, 1995 through June 30, 1999

Human Nutrition and Food Management Tammy M. Bray

October 1, 1995 through September 30, 1996

Educational Services and Research Peter V. Paul *

October 1, 1995 through September 30, 1999

Center for Medieval and Renaissance Studies Nicholas G. Howe

*Acting

PERSONNEL ACTIONS (contd)

Reappointment of Principal Administrative Official

DONALD HARRIS, Dean, College of the Arts, effective July 1, 1996, through June 30, 1997, pursuant to rule 3335-3-17 of the Administrative Code.

Leave of Absence Without Salary

ELIZABETH B. BERNHARDT-KAMIL, Professor, Department of Educational Studies: Humanities, Science, Technological, and Vocational, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996, to accept the position of Director of the Language Center at Stanford University.

Emeritus Titles

Professor Emeritus, effective July 1, 1995

CLYDE W. FRANKLIN II, Department of Sociology

Assistant Professor Emeritus, effective October 1, 1995

JOSEPH C. LOON, Department of Geodetic Science and Surveying

Correction to Emeritus Status

LARRY B. ANDERSON, Associate Professor Emeritus, Department of Chemistry, effective July 1, 1995, has now decided not to retire and Emeritus status is withdrawn.

RESOLUTIONS IN MEMORIAM

Resolution No. 96-39

Synopsis: Approval of three Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Barbee William Durham

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 12, 1995, of Barbee W. Durham, Supervisor Emeritus in the Office of Business and Administration - Stores.

Mr. Durham graduated from The Ohio State University School of Pharmacy in 1934. He joined The Ohio State University Reagent Laboratory in 1937, and served the University for more than 44 years with a high sense of professional and unusual dedication.

Beyond the borders of the campus he promoted progress toward equal rights for all people. His conviction launched six decades of work in civil rights activities, beginning as a University student working to desegregate campus-area restaurants. He was a charter member of the Vanguard League, which successfully ended racial discrimination in Columbus theaters and restaurants. He was a Life member of NAACP; past president of the Columbus branch and part-time Executive Secretary of the branch from 1952-1967. He was a member of the Columbus Board of Education's Task Force on Racism; Mayor's Task Force on University Area Problems; Columbus Board of Education's 1976 "Committee on Criteria for Superintendent Selection;" and in 1983 he served as Columbus Council's PTA representative to the Ohio State Board of Education. Mr. Durham was active in developing the Columbus school desegregation case.

RESOLUTIONS IN MEMORIAM (contd)

Barbee William Durham (contd)

Mr. Durham was a member of several professional and honor societies, among them: Phi Rho Alpha, Rho Chi, Sigma Xi and Alpha Phi Alpha. He was the recipient of numerous awards, including The Ohio State University Distinguished Service Award (1980), the Alpha Kappa Alpha Sorority Human Service Award (1984) and The Columbus Education Association Martin Luther King, Jr. Humanitarian Award (1985).

On behalf of the University, the Board of Trustees expresses to the family of Mr. Durham its deep sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed in the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Daniel M. Galbreath

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 3, 1995, of Daniel M. Galbreath, former chairman and member of the Board of Trustees of The Ohio State University.

Born in Columbus, Ohio, Mr. Galbreath graduated from Amherst College in 1950 and earned his Master's Degree from The Ohio State University in 1952. He served as Chairman and Chief Operating Officer of The Galbreath Company, an international real estate development, management and leasing firm founded by his father, the late John W. Galbreath.

Daniel M. Galbreath was a member of the Board of Trustees of The Ohio State University from 1978 through 1987, serving as chairman in 1986-87. His support of and involvement with The Ohio State University extended well beyond his appointment as a Trustee. His dedication and commitment to Ohio State is further evidenced by his service as a member of the University's Foundation Board, the Hospitals Board, chairman of the 1985-90 National Campaign Committee, and chairman of the College of Veterinary Medicine's fundraising campaign.

An ardent sportsman, he served as president of the Pittsburgh Pirates, director of Churchill Downs, The Keeneland Association, and The National Football Foundation and Hall of Fame, and former chairman of the Player Relations Committee of Major League Baseball. He had a deep interest in conservation, locally and nationally, serving as chairman of the Wildlife Conservation Fund of America and trustee of The Wilds.

Well known for his involvement in the Columbus Community, Dan Galbreath's civic contributions included leadership roles in The Columbus Foundation, the Columbus Rotary Club, the Columbus Zoological Park Association, and the Columbus Area Chamber of Commerce. In recognition of his many contributions, he was awarded the Columbus Award in 1988, the Governor's Award in 1980, and The Ohio State University Distinguished Service Award in 1994.

In addition to his civic involvement, Dan Galbreath also served as director of the National Realty Committee, the Borden Chemicals and Plastics Partnership. He was a former director of Banc One Corporation, and former member of the Federal Research Board and The Chemical Bank National Advisory Board.

On behalf of the University, the Board of Trustees expresses to the family its deep sympathy and understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

RESOLUTIONS IN MEMORIAM (contd)

Joseph J. Kruzel

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 19, 1995, of Joseph J. Kruzel, Associate Professor in the Department of Political Science and the Mershon Center.

Dr. Kruzel was born on May 6, 1945 in Goldsboro, North Carolina. A distinguished graduate of the U.S. Air Force Academy Class of 1967, he served on active duty as an intelligence officer in Vietnam and as a briefing officer for the Joint Chiefs of Staff. He later served as a member of the U.S. Delegation to the Strategic Arms Limitation Talks (SALT 1). In recognition of his contributions to the SALT 1 negotiations, Dr. Kruzel was presented a Department of Defense distinguished service award.

Dr. Kruzel received his M.P.A. and Ph.D. from Harvard University. Further government service included assignments as special assistant to Secretary of Defense Harold Brown, and legislative assistant for defense and foreign policy for Senator Edward M. Kennedy.

Following faculty service at Duke University, Dr. Kruzel joined the faculty of The Ohio State University in 1983 as an associate professor in the Department of Political Science and the Mershon Center. He was an outstanding teacher in the Department of Political Science and a recipient of an Arts and Sciences Outstanding Teaching Award. Among his numerous publications on defense policy and arms control was the Mershon Center's American Defense Annual, a critically acclaimed yearly review and assessment of the major issues in U.S. security policy which he served as founding editor. He also served as director of the Mershon Program on International Security and Military Affairs.

In 1993 Dr. Kruzel took a leave of absence from Ohio State to serve in Washington as Deputy Assistant Secretary of Defense for European and NATO Policy. In this position, he served as the Secretary of Defense's chief advisor and policy maker with regard to NATO and Eastern Europe. He received the Medal for Distinguished Public Service for his work in creating the Partnership for Peace program which has brought the former Warsaw Pact nations into close harmony with NATO. As the crisis in Bosnia deepened, Dr. Kruzel's expertise and diplomacy saw him become the chief Department of Defense negotiator on the U.S. team striving to end that Balkan conflict. Warmly regarded and respected by all parties to the conflict, he saw it as his duty to bring about a peaceful resolution of the war without widening the violence and involving U.S. troops. Dr. Kruzel was discharging this duty and commitment to peace at the time of his tragic death in Bosnia. His posthumous honors include a second Medal for Distinguished Public Service, the Presidential Citizen's Medal, and the French Legion of Honor.

On behalf of the University, the Board of Trustees expresses to the family of Professor Kruzel its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Celeste, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Ambassador Wolf.

Ambassador Wolf:

I suggest we stand for a moment in memory of those folks who we just passed Resolutions in Memoriam for.

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REPORT ON RESEARCH FOUNDATION

Mr. Celeste:

I would like to call on Dr. Hayes to make the Research Foundation report.

REPORT ON RESEARCH FOUNDATION (contd)

Dr. Hayes:

A copy of the Report of the August 1995 Grants and Contracts of The Ohio State University Research Foundation was previously distributed to each of the members of the Board.

Expenditures from external sources are under Tab 1, and are below last year by 12.0 percent for a total of \$31.2 million through August 31, 1995. Some of the decrease is due to current year handling of the Department of Labor expenditures. Normally, the Research Foundation would have funded over \$3 million in subcontracts at other institutions in July and August. Due to changes in the Department of Labor payment schedules, these expenditures have not been made at this point.

When expenditures are corrected for this anomaly in subcontracts, the rate for Fiscal Year 1996 is still approximately 5.5 percent below last year at this time. This slower than anticipated expenditure rate appears to be due to two factors: 1) slower than anticipated start-up of some major projects; and 2) a natural conservatism as faculty anticipate further cuts in federal funding.

Awards for the year are in excess of \$23 million or 13.5 percent below the July to August time period last year. A summary of the award totals is given in the second section of this report.

At Tab 3, four projects are highlighted. These projects cover a broad range of scholarly research, from controlling brown tree snakes, development of visualization tools for die casting, diagnostic tests for cancer, to feasibility studies for obtaining more and better traffic control using satellite data. Tab 4 is a complete list of new awards received in August of this year and Tab 5 provides summary tables and pie charts for Fiscal Year 1995.

I would like to bring to your attention the additional materials that you received at today's meeting: 1) a copy of our annual report, 1995 Research at The Ohio State University; and 2) a pocket card summarizing Fiscal Year 1995 research data. I just call your attention to the fact that the total for 1995 is \$213.5 million in total external support. Another feature on the backside of this pocket card is that approximately 1,400 undergraduates were supported last year by external contracts and grants.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 96-40

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for August 1995 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of August 1995 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

STUDENT AFFAIRS COMMITTEE REPORT

Mr. Smith:

Good morning, everyone. Yesterday, the Student Affairs Committee met and discussed a presentation from Dean Nancy Zimpher and Dr. Mike Casto, both of whom are heading up the Campus Collaborative for Educational Excellence. This initiative forms the Human Services Area of Campus Partners.

Dean Zimpher and Dr. Casto presented five general areas in which the Collaborative is attempting to provide a unique approach to the social and human problems of the University district: strengthening faculty participation, increasing the quality of student life in the area, enhancing public schools, increasing health and well-being, and strengthening the economic environment. Examples of these efforts include: developing an Off-Campus Student Services Center; creating a Business Incubator Program; and extending outreach programs across High Street in an effort to build linkages with the area's residents.

This Collaborative is composed of over 25 campus and community organizations and is maintaining funding from various University and private sources. It truly represents a vital effort of the Campus Partner's initiative and we can expect to hear many good things from them in the future.

The Committee also heard a report from Student Trustee Holly Smith on the progress of revising the Student Trustee selection process. The revisions to this process will be presented to the full Board at next month's meeting. Among the changes the Board can expect to consider is a streamlining of the process from two evaluation committees to one.

As David mentioned earlier, we will convene a committee later this month which will explore issues regarding the creation and implementation of a student activity fee as part of the University's revision and clarifications of the General Fee. We are eager to get started so that we can once and for all resolve the issues surrounding and ultimately create such a student fee.

Now I would like to call on Sean Ruffin, President of the Interprofessional Council, who will give the report on behalf of the student governments. The total reports are noted beyond the Student Affairs tab in your folders. Sean --

Mr. Sean Ruffin:

Thank you, Mr. Smith. Good morning. The Interprofessional Council had an opportunity to participate in the orientations of the Colleges of Veterinary Medicine, Optometry, and Dentistry, and we think that this opportunity had a great impact on our increased interest in participation of the students at our first meeting. At our first meeting we filled all of our appointment positions to the University Senate, as well as confirmed our operating for the academic year.

One of our main agenda items for this semester will be establishing and strengthening ties with the outside community outside of the University, and consequently, we're in the process of coordinating a mentoring program with Columbus City Schools -- middle school students -- and we are really excited about that.

Finally IPC, CGS, and USG coordinated a joint committee orientation to apprise and acclimate our committee members to University governance. It was well attended and we think that was a great success.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Ruffin: (contd)

USG has been working on a number of projects during that past month. The start-up of the student run radio has been the main priority of USG during the past months and it is still at the forefront of their agenda. The equipment for the station has been ordered and is currently en route to Columbus. The studio room has been secured and will be located in the basement of the Ohio Union, and UNITS' technicians have already installed the signal lines for the studio. The staff has largely been selected and is enthusiastic about its start-up. USG is working as hard as it can to get the radio up and running as soon as possible.

USG has also been diligently working on a published teacher evaluation manual. Carolyn Hopkins, the Academic Excellence Director for USG, has been researching evaluation projects around the Big Ten and within the now famous, Shkurti or Sisson Sixteen. Carolyn is also working with the University Registrar's Office on this project.

It is hoped a final proposal will be submitted in a matter of weeks to the Office of Academic Affairs. The proposal will advocate, of course, the teacher evaluation project which not only will provide useful statistics to students, but celebrate teaching as well. The ultimate goal is to improve the quality of education for students.

In addition to these projects, USG is currently signing up incoming students for the First Year Intern and Living Gift Programs. The First Year Intern Program provides incoming students the chance to get involved with USG through working with current members of the organization. The Living Gift Program is a Community Service Program which asks students to give some of their time to the University community through volunteer work.

USG will also seek to improve academic advising, campus safety, and time to graduate during the coming year as they work on the implementation of the Committee on the Undergraduate Experience Report.

The Council of Graduate Students is pleased to report that they have had a very productive start to the new academic year. One of their flagship events, the Orientation for Incoming Graduate Students, was a huge success. It attracted between 600 and 700 new students who attended this half-day program and the response was very positive. CGS would like to thank the members of the Board of Trustees who participated, specifically President Gee and Trustees Celeste and Holly Smith.

At their September Council Meeting, CGS approved a set of priorities for '95-'96. Their intent is to make this list more of a working set of activities for the Council than perhaps they have been in the past. These priorities are as follows: Graduate School Restructuring; representation and participation; tuition, fees and financial support; child care; health care; diversity; and the Graduate School experience. While all of these issues are important, the report to the Provost regarding the restructuring of the Graduate School is perhaps the most timely and has received the most attention with graduate students.

Finally, CGS is pleased to report that we are in the initial stages of coordinating a Homecoming Tailgate Party for advanced degree students with the Interprofessional Council and Jones Graduate Tower. This will be in celebration of Homecoming and the 125th Anniversary of the University.

Thank you, Mr. Smith, and that concludes my report.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Smith:

Thank you very much, Sean. That was a great report.

Beginning today, the Student Affairs Report will also include a brief presentation from one area of Student Affairs and I would now like to call on David Williams who will introduce today's presenter. David --

Professor David Williams:

Thank you, Mr. Smith. As I mentioned at the last Board meeting, we welcome the opportunity to give you some information about some of the things we do in Student Affairs vis-a-vis the quality of life for students outside of the class. Today we are going to hear from our Director of Recreation and Intramurals, Mr. Mike Dunn. Mike actually has the distinction of being the first person I was able to hire when I moved to Student Affairs and he is still here and doing a great job, I might add. Mike --

Mr. Mike Dunn:

Thank you, David, and thank you, Mr. Smith and the Board. I'm really happy to be here; in fact, today celebrates my 18th month and 15th day at Ohio State University. I keep teasing the staff, but the honeymoon period doesn't appear to be over with yet. We're still getting just a great amount of cooperation from people in this room and people throughout the University and from our staff.

I am told that I'm actually the third full-time director that Ohio State has ever had in the Recreation and Intramural Sports Program. The person who I succeeded, Fred Beekman, actually had worked for the University for 47 years, and even in his retirement -- emeritus status -- continues to work for the University. So this is a real exciting opportunity for me. I am originally a Big Ten graduate from Purdue University and I know we're going to beat Purdue in another Homecoming game this year.

The tradition that this program has in Recreation and Intramurals at Ohio State is really a great one. Ohio State was the first campus in the country to recognize the importance of intramural and recreational sports on any college campus. We formed the first department in 1913 and four months after that, the University of Michigan followed suit -- as they often do, I guess, with following Ohio State -- and then several other Big Ten campuses and then campuses across the country.

The program that I inherited is one that is therefore steeped in a lot of tradition. It is also one that, in terms of tradition, has had a very long tradition of providing excellent intramural programs for students from throughout the University campus over the years.

Upon my arrival, one of the first things that we did was identify with the need for looking at new directions to move in. One of the things that I have left at your places is our new mission/vision and value statement. It is a corporate model. We've not just identified with the mission and vision, but also with the nine different areas that we value which include: customer satisfaction, tradition, awareness, mutual respect, development, innovation, diversity, partnership, and community support.

We spent in the neighborhood of about 6-7 months, as a staff, developing this. We had tremendous assistance. This past year we used a CQI process and worked closely with Jane Fraser, Linda Tom, and Hal Brown throughout this entire process. So it has been a real exciting opportunity for us to learn what CQI was all about at the same time.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Dunn: (contd)

There are other things that we have attempted to do this year that I want to share with you -- David has mentioned a couple. I think we really recognize the role that we play as an alternative to some of the other options that students have for recreation, particularly the High Street area.

David has mentioned the all-nighter and we actually had our first all-nighter this past January. We say all-nighter, but that is a little bit of a misnomer -- it goes from 10:00 p.m. to 2:00 a.m. At our first one in January, we had well over 2,000 students that attended and participated. We actually had to open spaces that we didn't anticipate having to open in the facility.

Dr. Gee:

Mike, let me just say for me that is all night, let me assure you.

Mr. Dunn:

Thank you, President Gee. I think one of the most telling moments that we had was at the end of the evening when two students that had hung out from 10:00 p.m. right until we closed at 2:00 a.m. at the Kaoroke area, came up to several of our staff -- and I was included -- and said, "We'd really like to thank you. You gave us something else to do besides go to the bars this evening." I think that was the consensus among many of the students that were there that evening. We gave them some options that they may not have had previously.

This year we were fortunate enough to be funded for an additional six all-nighters, plus we are going to continue with the tradition we started in the spring which is to have a Sunday night all-nighter as we start each finals week for students who choose to stay up all night anyway. We will offer students study opportunities, as well as the opportunity to take a swim, shoot baskets, play racquet ball, and lift weights between their studying and when they want to go back to studying again. So that will be a program that will continue this year.

We also worked with several of the High Street vendors -- specifically with McDonald's, Campus Expressions, Grade A Notes, and Donatos Pizza -- and in each of our three facilities, we developed a comments board. It's a High Street Partner's Comment Board for all of our participants to be able to respond back to us with what their needs are. We basically promised 48-hours turnaround on anything that is put in the comment boxes across campus. We don't always give people the answer they'd like, but we explain why we do some of the things that we do.

We've taken our aerobics program which is nationally known -- it was a program that had been offered just in Larkins Hall -- and have expanded it across campus and off-campus. This year we will be offering aerobics at University Hospitals, the Jewish Community Center, and the Ohio Union as we did this past winter. Also we are looking to offer sand volleyball and aerobics in the East of High Street area.

We have worked closely with the Admissions Office recognizing that Larkins Hall and our facilities are places that perspective students will want to visit to see what kind of recreational sport opportunities are available for the students. We work closely with them to identify with new passes and things of that nature so that when guests visit campus, they have free access to our facilities.

We did a take-off on Dr. Gee's "High on Pride" clean-up days. We actually closed Larkins Hall -- which I'm told had never been done before -- from our normal 6:00 a.m. to 5:00 p.m., back in December and we invited all of our participants to come in

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Dunn: (contd)

and help us with the clean-up of Larkins Hall. We had over 150 participants -- students, faculty, and staff -- that came in and many spent the entire day with us. At 5:00 p.m. we opened back up for our regular hours to a number of real positive comments about the experience. I think this also allowed for some new ownership of that facility and all our facilities.

We have worked with the Prior Health Sciences Library project providing a facility on South Campus with our Jesse Owens Center-South. We feel it has been a great exchange. We gave up some indoor space that we'd like to have for this next year and a half, but in exchange for that we will actually have -- when it is returned to us -- an air conditioned Jesse Owens Center with a new roof, a new handicapped accessible area, and new lighting that is three times greater than the lighting that we gave up. At the same time, this project has allowed us the opportunity to add some other outdoor recreation areas on the South Campus specifically: in-line skating, basketball, noose, and volleyball courts. The list goes on and on.

I think one of our best accomplishments on campus is that we have well over 500 student employees that work for us in a variety of capacities. Often times I think that people don't realize that the students who work for us come from virtually every major area of the campus and are participants the same way. We have several thousand participants a day in our facilities, and we are also one of the areas on campus where there is no distinction made between students, faculty, and staff. So our areas are areas where faculty, staff, and students can work together and actually participate together. Our 74 student clubs all involve faculty and staff as advisors, as well as participants in the clubs.

We are not without our challenges and I need to mention a couple of those. Paula Compton, the Associate Director for Admissions, calls our programs, "the actual programs that fit inside the envelope," the envelope meaning the facilities that we have. We have been real appreciative of the Board's support, as well as the support from the vice presidents and numerous other offices around campus for the relocation project of our outdoor recreation fields from King Avenue out to West Campus. We think that will be a really great alternative for students when that is fully developed.

At the same time, our indoor facilities have some real special needs. They could best be described as being aging. The Jesse Owens Centers were built in the early '70's and were meant to stand for 20 years. They have actually reached the 20-year mark, and we are doing a great deal of work on them now on almost a daily basis.

The Larkins Hall facility was the original facility that opened in 1931, was added to in 1977, and in five to ten years after that, the whole industry of recreational sports on college campuses changed. For those of you who have visited campuses like Miami of Ohio, Ohio University, Toledo, Bowling Green, or Indiana University, the student recreational facilities there are really very attractive facilities that allow for students to say, "I want to be there, this is the choice for how I would like to spend my time outside of the classroom and away from a study environment."

We are also saddled with -- and this is both a positive and negative responsibility -- currently 44 percent of our indoor facility time is shared with Athletics and Physical Education, often times during prime time, as well as non-prime times. We both need to find ways to be better landlords to intercollegiate athletics with the 13 teams that practice and participate at our facilities, but we also need to find ways to create new spaces for our students.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Dunn: (contd)

The last thing that I would mention, and then I would entertain any questions that you might have, is that recreation and intramural sports plays a tremendous role on college campuses, and Ohio State is certainly one where we play a role in the whole area of recruitment and retention of students. The one study that I always like to refer to when I talk about recruitment/retention of students, is the ten-year longitudinal study that was completed about a half a dozen years ago at Bowling Green. They identified with the students that graduated from that campus over a 10-year period. They found that students that made use of their recreational facilities three or more times a week for an hour or more a day, the persistence rate of those students for graduation was 74 percent, versus the campus-wide average of 43 percent. They also found that the 643 students that worked in recreation and intramurals at that time persisted and graduated at a rate of 91 percent.

I think we in recreation and intramural sports have a real opportunity to make a difference on the Ohio State campus. I would like to tell you that we pledge ourselves to doing that to the best of our ability. I apologize if I have gone over. Are there any questions?

President Gee:

Mike, in terms of the issue of being a landlord for intercollegiate athletics, obviously, one of our major hopes with the new arena is that the use of St. John and that new arena will alleviate a large amount of space that can then be returned to the intramural programs and students on a regular basis. I assume that you are planning with Athletics to make sure that that happens?

Mr. Dunn:

That is correct, as much as is possible with that facility.

Mr. Smith:

Thank you very much, Michael.

Mr. Dunn:

Thank you. I will leave some extra forms for anybody that might like to see our mission/vision statements.

Mr. Smith:

Last and certainly not least, the Student Affairs Committee announced in July that each month they would recognize a student for providing outstanding service and spirit to Ohio State. Holly Smith is coordinating the selection of those honorees and I would now like to call on her to present the very first Student Recognition Award. Holly --

Ms. Smith:

Thank you. As Tom has explained, each month the Student Affairs Committee of the Board of Trustees will recognize one Ohio State student who has exemplified either outstanding service to fellow students or outstanding service to the community. The Student Affairs Committee is committed to recognizing those students who promote understanding, diversity, or mutual respect throughout the University or the community.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Ms. Smith: (contd)

I am very honored to recognize Tamara Renee Carter as the first recipient of the Student Recognition Award. Tamara is a fifth-year student at Ohio State majoring in communications who hopes to find a career in crisis management. Tamara has been employed in Residence and Dining Halls for several years. She was an office assistant in Bradley/Patterson, a resident advisor in Barrett House, and currently she works as a student assistant in the Office of Resident Life.

Recently Tamara has exemplified outstanding service to the University community by tirelessly assisting incoming students moving into the dormitories. Tamara worked to coordinate the OWLS Program, which is the Orientation Welcome Leader Program, for the Residence Halls opening. Just for your information, OWLS are students who volunteer to return to campus early to assist other students to move into the Residence Halls. During the Residence Halls opening, Tamara was assigned to manage hot spots, which were high stress points for students and parents.

Tamara's service to students has not been just with the Residence Halls. She has been involved with the University Mentoring Program as a peer mentor. Tamara has also volunteered with the minority scholars program, calling perspective students to provide them with information and encourage their attendance at Ohio State. Thus, Tamara is certainly a student who exemplifies outstanding service to this University.

Tamara, the Board would like to commend you for your service to fellow students by presenting you with the first Student Recognition Award.

Mr. Smith:

Congratulations, Tamara. Thank you, Holly. As you can see, we have been a very active Committee and are going to continue to be in the future. That concludes my report, Mr. Ambassador.

Ambassador Wolf:

Thanks very much, Tom. That was a wonderful report and those were marvelous presentations.

(See Appendix X for the Student Recognition Award, page 331.)

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AGRICULTURAL AFFAIRS COMMITTEE REPORT

Mr. Patterson:

September 19-21, 1995, the 1995 Farm Science Review was held at the Molly Caren Agricultural Center near London. On Tuesday, Ted Celeste and I attended the Vice President's luncheon and heard Gordon speak, and Marion Berry, the Presidential Assistant to the Secretary of the USDA, discussed the upcoming Farm Bill. Over 400 leaders from across the state attended the luncheon, where Bob Eby of OARDC and Dave Miskell of Ohio State University Extension were inducted into the Farm Science Review Hall of Fame. The weather was great on Tuesday and brought out 48,860 people, and over the three-day period 126,720 people visited the Farm Science Review.

AGRICULTURAL AFFAIRS COMMITTEE REPORT (contd)

Mr. Patterson: (contd)

The development of the vision and mission statement for Project Reinvent, the Kellogg Project, is complete. Six major strategy areas that align with this statement have been identified to provide the Foundation for action planning and implementation over the next several years. These six areas are: 1) to focus the programmatic efforts of the College to reach greater levels of excellence; 2) to build structures within the College that allow for the kind of flexibility needed to meet future demands; 3) to modify current systems of reward to support the vision and mission; 4) to create a comprehensive communication and marketing system that will increase common understanding of the direction and efforts of the College; 5) to develop a strong network of partnerships among units within the College; and 6) to build systems that will increase the College's capacity for timely response to constituent needs.

The final report for Phase I of Project Reinvent and the proposal for Phase II funding will be submitted to the Kellogg Foundation in December. A site visit by Foundation representatives is being planned for January. Pending approval from Kellogg, Phase II should begin in late winter or early spring.

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FISCAL AFFAIRS COMMITTEE MEETING

Mr. Shumate:

This morning during our Committee meeting, Vice Presidents Bill Shkurti and Jerry May presented a report on the Development and Endowment Activities, and Dr. Ed Ray discussed the internal reorganization of support units in Academic Affairs and Finance to provide for institutional analysis.

I would also like to present the following resolutions for approval:

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND REQUEST FOR
CONSTRUCTION BIDS AND REPORT OF AWARD OF CONTRACTS
AND ESTABLISHMENT OF CONTINGENCY FUNDS**

Resolution No. 96-41

POSTLE HALL - CLINIC RENOVATION;
HEALTH SCIENCE LIBRARY RENOVATION; AND
HOWLETT HALL GREENHOUSE IMPROVEMENTS

Synopsis: Authorization to employ architectural/engineering firms and request construction bids for the Postle Hall - Clinic Renovation and acceptance of the report of award of contracts for the Health Science Library Renovation and the Howlett Hall Greenhouse Improvements projects are proposed.

WHEREAS the College of Dentistry desires to reconfigure approximately 4,000 square feet of existing clinical space on the first floor of Postle Hall to support the activities of Pediatric Dentistry, Orthodontics, and Graduate Orthodontics; and

WHEREAS the total estimated project cost is \$350,000 and the total estimated construction cost is \$280,000, with funding provided by the College of Dentistry; and

WHEREAS a resolution adopted by the Board of Trustees on April 2, 1993 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to recommend the award of contracts for the Health Science Library Renovations project:

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND REQUEST FOR
CONSTRUCTION BIDS AND REPORT OF AWARD OF CONTRACTS
AND ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

**POSTLE HALL - CLINIC RENOVATION;
HEALTH SCIENCE LIBRARY RENOVATION; AND
HOWLETT HALL GREENHOUSE IMPROVEMENTS (contd)**

Health Science Library Renovations

This project will renovate the existing library including removal of the Randtriever, install another floor in the two-story area, relocate the circulation desk, and enclose the first floor. This project is being accomplished in two phases: first, a renovation of the Jesse Owens Recreation Center South to temporary house the Health Science Library during the renovation of Prior Health Science Library, and second, the renovation of the Prior Health Science Library facility. The total project cost is \$8,527,000; funding is provided from House Bill 904 (\$1,885,000), House Bill 790 (\$6,168,000), House Bill 715 (\$24,000), central University funds (\$150,000), Academy of Medicine grant (\$300,000). The estimated completion date for Phase I is August 1995 and Phase II is September 1996. The contracts awarded are as follows:

General Contract (Phase I):	Williamson Builders, Plain City, Ohio
Amount:	\$197,200
Estimate:	\$265,000
Mechanical Contract (Phase I):	J. A. Guy Inc., Dublin, Ohio
Amount:	\$106,900
Estimate:	\$183,000
Electric Contract (Phase I):	Fetter Electrical Contractors, Newark, Ohio
Amount:	\$75,650
Estimate:	\$95,000
General Contract (Phase II):	Newberg International Corp., Cleves, Ohio
Amount:	\$2,780,500 *
Estimate:	\$4,107,080 *
Plumbing Contract (Phase II):	Radico, Inc., Columbus, Ohio
Amount:	\$197,900 *
Estimate:	\$200,700 *
HVAC Contract (Phase II):	Farber Corp., Columbus, Ohio
Amount:	\$810,000 *
Estimate:	\$996,800 *

* Recommended alternates included in these totals.

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND REQUEST FOR
CONSTRUCTION BIDS AND REPORT OF AWARD OF CONTRACTS
AND ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

POSTLE HALL - CLINIC RENOVATION;
HEALTH SCIENCE LIBRARY RENOVATION; AND
HOWLETT HALL GREENHOUSE IMPROVEMENTS (contd)

Health Science Library Renovations (contd)

Electric Contract (Phase II):	Eastmoor Electrical Contractors, Columbus, Ohio
Amount:	\$820,570 *
Estimate:	\$864,600 *
Total All Contracts:	\$4,988,720 *
Moveable Equipment/Furniture:	\$1,297,200
Asbestos Abatement:	\$150,000
Completion of Fifth Floor:	\$640,450
Contingency Allowance:	\$538,669 (10.8% of construction cost)
Total Project Cost:	\$8,527,000

* Recommended alternates included in these totals.

WHEREAS a resolution adopted by the Board of Trustees on August 30, 1995 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to recommend the award of contracts for the Howlett Hall Greenhouse Improvements project:

Howlett Hall Greenhouse Improvements

This project will renovate the existing greenhouse, polyhouse, and headhouse facilities with provisions for new pesticide storage area, floors, cooling upgrade, electrical, water and computer upgrade to each compartment. The total project cost is \$1,219,000; funding is provided by House Bill 904 (\$450,000), House Bill 790 (\$650,000), and Department of Horticulture (\$119,000). The completion date is February 1996. The contracts awarded are as follows:

General Contract:	M & P Construction Co., Blacklick, Ohio
Amount:	\$840,700 * +
Estimate:	\$833,746 * +
Plumbing Contract:	J. A. Croson Co., Columbus, Ohio
Amount:	\$97,000 * +
Estimate:	\$87,316 * +

* Recommended alternates included in these totals.

+ The General and Plumbing Contracts are in excess of the filed estimate of cost; however, the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND REQUEST FOR
CONSTRUCTION BIDS AND REPORT OF AWARD OF CONTRACTS
AND ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

POSTLE HALL - CLINIC RENOVATION;
HEALTH SCIENCE LIBRARY RENOVATION; AND
HOWLETT HALL GREENHOUSE IMPROVEMENTS (contd)

Howlett Hall Greenhouse Improvements (contd)

HVAC Contract:	Farber Corp., Columbus, Ohio
Amount:	\$52,200 *
Estimate:	\$54,600 *
Electric Contract:	Fetter Electrical Contractors, Newark, Ohio
Amount:	\$61,510 *
Estimate:	\$63,171 *
Total All Contracts:	\$1,051,410 *
Contingency Allowance:	\$60,397 (5.7% of construction cost)
Total Project Cost:	\$1,219,000

* Recommended alternates included in these totals.

+ The General and Plumbing Contracts are in excess of the filed estimate of cost; however, the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for the Postle Hall - Clinic and that the fees for these services be negotiated between the firms selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids on the Postle Hall - Clinic Renovation in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time; and

BE IT FURTHER RESOLVED, That pursuant to the actions previously authorized by this Board, the report of award of contracts and establishment of contingency funds for the Health Science Library Improvements and Howlett Hall Greenhouse Renovations projects is hereby accepted.

(See Appendix XI for maps, page 333.)

Ms. Pichette:

I am very pleased to bring the following resolution to you this morning. This will formerly approve the two-year process on revising the University's Master Plan, which was adopted in 1962. This new plan will take us into the 21st century.

We have reviewed the progress towards this new plan with the Board at various Board committee meetings during the last year and, as you recall, held a working

Ms. Pichette: (contd)

committee of the whole meeting in late August. In your book is a summary of the issues from those meetings that address the various points. Also, as a result of that and other sessions we have strengthened the Master Plan that you are approving today.

I want to let you know that there are no significant changes to any policies, principles, or procedures, but what we have done is strengthen the report as to clarity and added some principles where they would specifically call out certain issues. For example, we met with the Knowlton School of Architecture people and chapter four now has greater clarity. One of the principles now stands on its own, as opposed to being nested as a safety principle. Also, we have emphasized the focus on Lane Avenue. Another emphasis has been made on the East of High and where we interact with the community.

The plan is a dynamic framework for decision-making. We look forward to bringing to you the next level, which are the district plans. The district plans will include such areas as the Research Park. We hope to start presenting some of these to the Board as early as November and through the coming months.

I would like to recognize the impact group: Paul Young, Jill Morelli, Jean Hansford, Eric Kunz, Alayne Parson, and Jim Stevens. They have worked countless hours on bringing this to you and also we have had the benefit of our consultants, Sasaki Associates/Michael Dennis Associates, and Moody/ Nolan. I would be happy to answer any questions.

Mr. Shumate:

Are there any questions?

Mr. Patterson:

Alex, I don't know whether this is the right time for it, but it is not part of the motion that will be before us. There were a couple of places in the policies that were enumerated in the Master Plan where we were delegating authority to the University Facilities Committee. Mr. Chairman, we may want to give some thought -- since we are delegating authority for approving different things to them -- to perhaps annually reporting back to your Committee, or to the full Board, any of the actions that they take in regard to that Master Plan during the course of the year.

President Gee:

I would incorporate that as a friendly amendment.

Mr. Patterson:

Alright.

Mr. Shumate:

Excellent suggestion. Any other suggestions? That will be incorporated in our motion for approval.

Mr. Brennan:

Am I to understand that the amendment suggested by Jim will be incorporated in that resolution?

Mr. Shumate:

Yes.

UNIVERSITY MASTER PLAN

Resolution No. 96-42

Synopsis: Adoption of the University Master Plan is proposed.

WHEREAS The Ohio State University Comprehensive Master Plan was adopted by the Board of Trustees on February 16, 1962, and subsequently amended from time to time during the 1960s and 1970s; and

WHEREAS the current Master Plan needs to be updated and revised to support the academic purposes and priorities of the University as it approaches the 21st century; and

WHEREAS the Board of Trustees recognizes the campus and its facilities as a valuable resource for accomplishing the University's mission and enhancing the quality of life for its students, faculty, staff, and visitors; and

WHEREAS the Board recognizes an obligation to support and lead collective efforts to improve the quality of life in the neighborhoods adjacent to the University's campuses; and

WHEREAS the current master planning effort has been led and coordinated by the University's Interim Master Planning Advisory Committee, and the University hired Sasaki and Associates with subcontracts to Michael Dennis and Associates and Moody/Nolan, LTD., to provide planning services in the development of a new Master Plan; and

WHEREAS this effort has been reviewed by the Board's Planning Committee on November 1, 1994, and by the Board of Trustees at their July 7, 1995 meeting and at a special working briefing on August 29; and

WHEREAS Volume I ("University Context") of the proposed Campus Master Plan describes the history, background principles, and the physical and institutional setting for the Plan and describes the proposed decision-making process for Columbus Campus projects and improvements for which the Master Plan is intended to be an essential resource document; and

WHEREAS Volume II ("Long Range Concept Plan") provides for a broad framework to guide the physical development of the Columbus Campus over the next 30 or more years and frames a vision of what the Columbus Campus should look like beyond 30 years to ensure that physical development decisions contribute to a clear, long-range concept for a unified, efficient, and attractive campus well beyond 2025, and this vision includes the conservation of open spaces and land resources, a strategy for unifying and integrating future campus development, a commitment to strong design principles, and strengthened linkages with the University's neighbors; and

WHEREAS the appropriate University offices have reviewed the proposed Campus Master Plan and recommend its adoption:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby adopts the proposed Columbus Campus Master Plan consisting of Volume I ("University Context") and Volume II ("Long Range Concept Plan") and directs the appropriate University offices under the leadership of the Office of Business and Administration and the Office of Finance to proceed, consistent with established University decision-making procedures, with implementation of the processes and additional planning activities provided for in the Plan and that the University shall report annually to this Board, through the Fiscal Affairs Committee, decisions made with respect to matters for which authority is delegated in accordance with this Master Plan as adopted.

UNIVERSITY MASTER PLAN (contd)

(See Appendix XII for Master Plan Summary of Issues, page 337.)

DISPOSITION OF PATIENT SATISFACTION MEASUREMENT SYSTEM

Resolution No. 96-43

WHEREAS the University, through the combined efforts and expertise of faculty, employees and students associated with Health Services Management and Policy, School of Public Health, and University Medical Center, using University financial and administrative support, has developed, tested, copyrighted and now markets Patient Satisfaction Measurement System (PSMS), which measures and evaluates health care patient satisfaction and medical provider satisfaction; and

WHEREAS Stephen Strasser, an Associate Professor of Health Services Management and Policy, has played a major role in the design, development and marketing of PSMS, and continues to be a key element in the evolution of PSMS; and

WHEREAS, Associate Professor Strasser desires to grow and expand PSMS as a private enterprise, and to this end has, independent of the University, organized Healthcare Research Systems, LLC. (HRS), a limited liability company under Ohio law; and

WHEREAS, the Board finds that the best interests of the University and the citizens of the State of Ohio will be served by the University selling PSMS to HRS for its present fair market value, enhanced by a share in the profits, if any, realized by HRS upon a subsequent sale of HRS or the assets thereof to a third party:

NOW THEREFORE

BE IT RESOLVED, That in accordance with Sections IV and V of the Policy on Patents and Copyrights and Revised Code Section 3345.14, the Vice President for Health Sciences, with the concurrence of the Vice President for Research, is authorized to sell and transfer to HRS all of the University's ownership interest in the intellectual property, personal property, contracts, and all other assets and contractual obligations of PSMS, under contract terms that recognize the fair market value of PSMS as it currently exists within the University, and such other terms as the Vice President for Health Sciences shall find in the best interests of the University.

Upon motion of Mr. Shumate, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Ambassador Wolf.

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Ambassador Wolf:

Before we adjourn, I would like to call on President Gee for some last minute observations.

President Gee:

Thank you very much, Mr. Chairman. The observation will be precise and that being that as you are aware we have accepted the opportunity to host the President of the United States, the Vice President of the United States, a number of Cabinet officers, and approximately 250 chief executive officers for a Regional Economic Summit on October 20, 1995.

We look forward to hosting the President. I was asked by several of our news folks why we were chosen and I think the reason is simple, to note: Ohio is an extremely strong state economically and is doing very well; Columbus is a very progressive

October 6, 1995 meeting, Board of Trustees

city;
President Gee: (contd)

and this University is uniquely positioned in that regard. So we welcome the President and look forward to that day. The students and others at this University will have a great opportunity to visit with him. Thank you very much, Mr. Chairman.

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Thereupon the Board adjourned to meet Friday, November 3, 1995, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Robert M. Duncan
Secretary

Milton A. Wolf, Ph.D.
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND SEVENTEENTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, November 3, 1995

The Board of Trustees met at its regular monthly meeting on Friday, November 3, 1995, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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November 3, 1995 meeting, Board of Trustees

The Chairman, Ambassador Wolf, called the meeting of the Board of Trustees to order on November 3, 1995, at 7:35 a.m. He requested the Secretary to call the roll.

Present: Milton A. Wolf, Chairman, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, and James F. Patterson.

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Ambassador Wolf:

At this time, I would like to call for a motion to recess into Executive Session for the purpose of considering personnel and legal matters.

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board recessed into Executive Session by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Colley, Skestos, Brennan, Patterson, and Ambassador Wolf.

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Ambassador Wolf reconvened the meeting at 10:40 a.m. and asked the Secretary to call the roll.

Present: Milton A. Wolf, Chairman, Leslie H. Wexner, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, James F. Patterson, Thomas C. Smith, and Holly A. Smith. Fred L. Dailey, Director of the Ohio Department of Agriculture, was also in attendance.

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PRESIDENT'S REPORT

President Gee:

Ladies and gentlemen, welcome. Let me first note that the apples at the back of the room are Melrose, a cross between Red Delicious and Jonathan. These apples were developed, by the way, at Ohio State University by the late Dr. Freeman Howlett, former Professor Emeritus of Horticulture, and grown by Mr. Patterson. So those of you who are eating those Ohio State apples, remember that that is the reason we do research and teaching at this university.

Last month, I began my report by saying that "September was an extraordinary month" for the university. Well, ladies and gentlemen, October was no different! I am quite certain that no one can say Ohio State is boring! We have had quite a procession of distinguished visitors -- as I said to the President of the United States, having Lou Holtz and Bill Clinton on campus in the same quarter is almost overwhelming!

Let me say first how very proud we all should be of the fine work done by our colleagues and our students hosting the President's Midwest Region Economic Conference. Let me just note for those who were not present, that our chair, Ambassador Milton Wolf, presided over that visit with great grace and represented the university very well, including hosting the evening dinner. I thank you very much, Ambassador Wolf, for doing that. It was terrific.

Bill Hall, Assistant Vice President for Student Affairs, put together a great team on very short notice. The staff of the Fawcett Center, our University News Services group, our Public Safety department, and many, many others worked together to create a memorable occasion.

I would especially like to call your attention to the exceptional educational opportunities our students enjoyed during this meeting. At our suggestion, several cabinet officials left the conference to meet with students. I only imagine the benefits

PRESIDENT'S REPORT (contd)

President Gee: (contd)

to those who gathered at the Hale Center to listen to Commerce Secretary Ron Brown. Or the agriculture students who visited with Secretary of Agriculture Dan Glickman. Dozens of students served as hosts and aids to the press center and the staff during the conference. I am quite certain that for all of those and all of us it will be a day long to be remembered.

It is a day that will be remembered by the College of Law as well. On that same afternoon, we celebrated the action this Board took to name the College of Law Building: John Deaver Drinko Hall. By the time we got to the Homecoming Parade and Pep Rally, enthusiasm was at quite a pitch! Homecoming King Laurence Latimer, a political science major from Brooklyn, New York, and Homecoming Queen Khieka Jennings, a theatre major from Tampa, Florida, presided over a rainy, but spirited, Homecoming victory over Purdue University.

Our university family came together for another big weekend in October. Parents' Weekend was a great success, and Bill Wahl will be sharing some of that with you in his report later this morning. We also held our third "High on Pride" Campus Clean-Up Day. Despite a steady downpour, community residents, faculty, staff, and students worked diligently to clear trash from the neighborhood east of High Street. This activity is now a regular part of our program schedule, and we will be out there again in the spring.

Today, the College of Law is hosting a conference on public and private responsibilities for meeting the needs of children. As the nation debates welfare reform and social policy, and in the face of crises in our cities and in families, Ohio State's Interprofessional Commission is bringing together experts from many disciplines, for informed dialogue on an important issue. This conference is part of the law school's Justice for Children Project, one of the first of its kind in the country to look at the issue of children's legal rights.

While Ohio State at Lima is celebrating its 35th birthday, and the Wexner Center for the Arts prepares to celebrate its sixth anniversary this weekend, the university celebrated its 125th birthday with a party on the Oval on October 16, complete with an enormous cake.

I had the opportunity last month to visit Muskingum and Perry Counties. I spent an afternoon visiting with high school and middle school students in Crooksville, Ohio. A class of fifth graders put on a skit for me in which four rather shy young men portrayed Terry Glenn, Shawn Springs, Bob Hoying, and Eddie George, and a very spirited young lady played the part of Coach Cooper. The point of their skit was congratulating these players for the good job they were doing, and to show great spirit that we have come to know as part of this institution! Everyone in the room was wearing something scarlet and gray.

I mention this point for one very simple reason and that is how far-reaching the success of our athletic and academic programs can be. Here I was in a very poor school district in an Appalachian county, in a school where only a small percent go on to college. And yet they felt a part of Ohio State. They know we have great students, they know we have great athletes, and they believe that we are a great university!

We are receiving a lot of national attention right now for our success in football. And, I know we take pride in the way in which our students and coaches represent us in that pursuit. I must say to everyone in this room that I was never more proud of the

PRESIDENT'S REPORT (contd)

President Gee: (contd)

team and its coaches in my fifteen years as university president as I was at the Iowa game: a game we won, but with class and in the best interest in traditions of intercollegiate athletics.

Ladies and gentlemen, that completes my report.

Ambassador Wolf:

Thanks very much, Mr. President. I know while you described what a glorious month October was, November has started out with a little bit of sadness. I know that all of us are very grieved that Florida State University lost their football game last night!

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HOSPITALS BOARD REPORT

Mr. Skestos:

The Hospitals Board held its annual Strategic Planning Retreat on October 23, 1995. Three separate presentations were heard: Ms. Farah Walters, President and Chief Executive Officer of University Hospitals Health System, Inc. of Cleveland, discussed the experience University Hospitals of Cleveland had undergone in building a Primary Care Network; Mr. James Wesner, General Counsel for the University of Cincinnati, discussed the joint alliance agreement where the University of Cincinnati Hospital aligned with Christ Hospital and St. Luke Hospital; and Mr. Mark Johnson and Mr. Fred Cohen, representatives of an insurance company entitled Independent Health, reviewed the strategic process they are following in order to develop a Health Maintenance Organization (HMO) for The Ohio State University Hospitals.

A brief Hospitals Board meeting convened during the lunch hour of the retreat at which time the Board approved the Strategic Financial Goals for Fiscal Year 1995-96.

That concludes my report, Mr. Chairman.

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CANCER HOSPITAL REPORT

Mr. Shumate:

The report this morning will be presented by Dr. David Schuller and he will be reporting on the results and operations of the Cancer Hospital.

Dr. David Schuller:

Good morning. The Comprehensive Cancer Center, The Arthur G. James Cancer Hospital and Research Institute, witnessed another year of growth and achievement over Fiscal Year '94-'95. Almost 5,200 admissions equated to some 37,000 patient days and an occupancy rate of 83 percent for this past year. In addition, Clinic visits exceeded 38,500, which included some 22,349 new cancer patients to the James. These statistics supported income of just over \$93 million, which after expenses netted an increase to funds of \$3,870,000.

CANCER HOSPITAL REPORT (contd)

Dr. Schuller: (contd)

In addition to the Hospital's operations, the Comprehensive Cancer Center received over \$49.2 million in total annual peer-reviewed research awards continuing our growth in our research program. One of the reasons for the continued positive growth in our operations can largely be attributed to an increase in the awareness of the cancer program at Ohio State and specifically the James. In our annual awareness survey, individuals were asked to name facilities that were known for cancer diagnosis and treatment and in an unaided format, more than half of those surveyed mentioned the James or Ohio State University. This reflected a dramatic overall increase in comparison to the responses recorded during the previous year.

Fiscal Year '94-'95 was extremely busy in the development and continued growth of new research programs. The Comprehensive Cancer Center successfully competed for a four-year continuation of its Cancer Center Support Grant. This award from the National Cancer Institute finances Cancer Center administration and funds a variety of services critical to the efficacy of its research programs.

Typical of programs within our Center is the focus on breast cancer research which received a major boost this year when the NCI awarded a four-year \$1.6 million program development grant to an interdisciplinary group of our Cancer Center investigators. This funding will allow for the expansion of breast cancer research, as well as the recruitment of new researchers to our program.

In addition to research initiatives, the James continued as a leader in public education with distribution throughout the United States of over 28,000 educational video tapes produced by our Cancer Center and made available through Blockbuster Video Stores, Big Bear, Krogers, and statewide local libraries. A second mobile mammography unit was added during the year supporting both our educational and cancer detection activities. The James also joined forces with the Twin Rivers Chapters of Lynx Incorporated, the Columbus Cancer Clinic, and Mount Carmel Health to form the Breast Cancer Awareness and Prevention Project to help educate African-American women about breast cancer.

With the introduction of the Comprehensive Oncology Rehabilitation Program during the year, the James took one of its greatest steps forward in enhancing the quality of patient care and redefining the way care will be delivered. The program's mission is to return our patients to as normal a lifestyle as possible within the limits of their disease and the treatment for that disease.

During the year, the cancer program saw a continuation of its history of strong support and involvement from the community. To recognize individuals whose voluntary leadership over an extended period of time has had a positive impact on the creation and continued advancement of our program here at Ohio State, the James Leadership Society was established. And during the Hospital's annual Cancer Survivors' Day this past June, John Walton Wolfe was inducted as the sole charter member of the Society in recognition of his persevering support and guidance which were vital to the creation of our cancer research facility.

A major advantage that we cannot at all underestimate -- and really a source of excitement for all of us -- is having our Cancer Center be part of a large national university like Ohio State. It creates opportunities that arise to work with other programs on our campus. Now some of these partnerships, like those with the University Extension Service and the Ohio Super Computer Center, might be expected, while partnerships with the Department of Athletics and the Wexner

CANCER HOSPITAL REPORT (contd)

Dr. Schuller: (contd)

Center for the Arts might seem quite unusual. We collaborated with the Wexner Center leadership to sponsor a symposium on mortality, with a talented panel including: internationally acclaimed choreographer Bill T. Jones and President Gee.

Again, the James continued its partnership with head football coach John Cooper coordinating regular visits to the James by football coaches and players, which clearly boosts the spirits of both the patients and staff of the James during the football season.

In the coming year, the focus will be on preparing ourselves for the future. In Fiscal Year '94-'95, the James was a founding member of the National Comprehensive Cancer Network. This is a network of some 13 leading national cancer institutions who will concentrate on providing comprehensive quality care under a changing healthcare environment. The James will continue to focus on cost, access, and the protection of clinical trials, as well as the continued growth of our research activities. This completes my report. Thank you very much.

Mr. Shumate:

Are there any questions for Dr. Schuller? If not, we thank you for your report and also for your excellent leadership at the James.

Dr. Schuller:

Thank you.

President Gee:

David just had a birthday. How old are you now, David?

Dr. Schuller:

Fifty-one years old, sir.

President Gee:

I went over to the James in secret to give you a tie-dyed doctor's robe, but, unfortunately, you were still in the operating room. It's really terrible that you would not forsake that patient and come out for a minute or two. Happy Birthday, David!

Dr. Schuller:

Thank you.

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INVESTMENTS COMMITTEE REPORT

Mr. Colley:

The Investments Committee met yesterday for three and a half hours and, again, this morning. I would now like to call on Mr. Nichols to present the Treasurer's report.

INVESTMENTS COMMITTEE REPORT (contd)

Mr. Nichols:

Thank you, Mr. Chairman. This Endowment report is for the period September 15 through October 20. The market value of the Endowment Fund on October 20 was \$584 million, approximately \$4.8 million below the September 15 value. The market value of the equity portion decreased \$5 million and the fixed income portion increased \$700,000 during the reporting period.

Net new additions to the Endowment for October were \$1.4 million. Since July 1, the Endowment Fund has increased \$28.3 million, including net new additions of \$6 million. Current asset allocation is 63 percent in equities, 23 percent in fixed income, 7 percent in real estate, and 7 percent in cash.

The Investments Committee also heard the Quarterly Endowment Investment Report for September 30. The report of the Endowment Fund had a total rate of return of 5.8 percent for the three-month period, out performing the Lehman Government Bond Index, but trailing the S&P 500. The Endowment will distribute more than \$25.9 million to its over 2,200 funds during this fiscal year.

The Investments Committee was also informed that ABN (AMRO Bank of the Netherlands) has signed a letter of intent to acquire the Chicago Corporation, with the acquisition expected to be finalized during the second quarter of 1996.

The Investments Committee was also briefed on a federal class action lawsuit filed in Texas concerning charitable organizations who use the Gift Annuity giving option. That suit has been expanded to include over 2,000 charitable organizations which includes The Ohio State University Foundation.

And, finally, yesterday, as Mr. Colley mentioned, the Investments Committee held its annual review of Endowment Fund Fixed Income Managers. Next month the Investments Committee will bring recommendations for change in both asset allocation and the allocations of each investment managers to the Board. That concludes my report, Mr. Chairman.

Mr. Wexner:

I'm curious, it has just occurred to me -- what has been the performance of the equity managed funds over that last three years, as compared to the S&P?

Mr. Brennan:

It is in there.

Mr. Wexner:

Over three years?

Mr. Nichols:

Let me pull that out.

Mr. Wexner:

Do you look at it on a 12, 24, 36 -- that kind of roll?

Mr. Brennan:

Jim, do you have that?

INVESTMENTS COMMITTEE REPORT (contd)

Mr. Nichols:

Yes. The equity performance over a three-year basis, Mr. Wexner, would be 13 percent, compared to the S&P 500 at 13.2 percent; the Dow Jones at 14.2 percent; and the Russell 2000 at 16.4 percent. Over the five-year period, the equity performance would be 11.6 percent, compared to the University at 12.1 percent; and the Dow Jones at 13 percent.

Ambassador Wolf:

Are there any other questions?

Mr. Colley:

Mr. Chairman, Mr. May will now present the monthly Development Report.

Mr. May:

Thank you very much, Mr. Colley. As you can see from the Development tab in your notebook, we list the gifts to the University by purpose and source. We are about seven percent ahead in the first quarter of this year than we were last year. Alumni giving continues to be up. The reason non-alumni giving is down is because we hit a substantial contribution -- which was part of a large package from a group of non-alumni last year at this time -- but we believe we'll recover by the end of the year. Our corporate giving and Foundation giving continues to be up.

What we are encouraged about are two things. If I could call your attention to the Gifts by Purpose -- colleges and departments giving is up about 50 percent, and those are the unrestricted gifts that are designated to the colleges and to the departments. We encourage that mostly through annual giving and that continues to be up, as it is unrestricted money to the University.

The most encouraging news for us at this point -- and, I think, it is probably directly related to the hard work of the faculty, deans, and development staff across the University and the responsiveness of donors -- is that the Endowment support is running about twice as much. Instead of \$3 million, where we were last year to the Endowment, we have added over \$6 million to the Endowment this year. I can't guarantee we are going to keep that pace up, but we are going to do our best.

Mr. Chairman, at this time I'd like to ask for approval of four new named endowed funds and the revision of two named endowed funds totaling \$436,861.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 96-44

Synopsis: The report on the receipt of gifts and the summary for September 1995 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of four (4) new named endowed funds and amendments to two (2) endowed funds:

REPORT ON UNIVERSITY DEVELOPMENT (contd)

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of September 1995 be approved.

TOTAL UNIVERSITY PRIVATE SUPPORT
July-September
1994 Compared to 1995
GIFT RECEIPTS BY DONOR TYPE

	Dollars July through September		
	<u>1994</u>	<u>1995</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$2,794,666	\$3,929,673	41
Alumni (From Bequests)	<u>645,508</u>	<u>777,277</u>	20
Alumni Total	\$3,440,174	\$4,706,950	37
Non-Alumni (Current Giving)	\$4,041,258	\$1,123,044	-72
Non-Alumni (From Bequests)	<u>529,636</u>	<u>567,028</u>	7
Non-Alumni Total	\$4,570,894	\$1,690,072	-63
Individual Total	\$8,011,068	\$6,397,022	-20 ^A
Corporations/Corp. Foundations	\$4,757,230	\$6,581,384	38 ^B
Private Foundations	\$653,818	\$1,329,210	103 ^C
Associations & Other Organizations	<u>\$620,590</u>	<u>\$647,619</u>	4
Total	\$14,042,706	\$14,955,235	7

NOTES

A Overall individual giving is down 20% even though gifts from alumni during the first quarter is 37% ahead of last year for the same period.

Non-alumni giving is down 63% due to a \$3.2 million gift-in-kind received last year from a group of non-alumni. Without this very exceptional gift, non-alumni giving would be up 22% thus far this year.

Alumni have given \$1.3 million more during the first quarter this year than last, highlighted by one gift of securities of more than \$1 million.

B Corporate giving is up 38%. Last year there were 98 corporations providing private support of \$10,000 or more (\$3.4 million). This year private support at the \$10,000 level exceeds \$5.2 million (116 corporations).

C Gifts of \$10,000 or more from private foundations are about \$600,000 more than last year for the first quarter.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-September (contd)

1994 Compared to 1995 (contd)

GIFT RECEIPTS BY PURPOSE

	Dollars July through September		
	<u>1994</u>	<u>1995</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$4,196,453	\$1,153,895	-73
Program Support	\$5,958,057	\$9,176,709	54
Student Financial Aid	\$2,553,371	\$2,568,195	1
Annual Funds-Colleges/Departments	\$1,240,588	\$1,908,246	54
Annual Funds-University	<u>\$94,237</u>	<u>\$148,490</u>	58
Total	\$14,042,706	\$14,955,535	7

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through September		
	<u>1994</u>	<u>1995</u>	<u>% Change</u>
	\$3,178,795	\$6,332,146	99

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The Joseph D. Blicke Educational Development Fund (Educational Program Support for Undergraduate and Graduate Students - College of Food, Agricultural and Environmental Sciences)		\$391,856.32	\$391,856.32
John P. Apel Memorial Scholarship Fund in Civil Engineering (Scholarships - Department of Civil Engineering)	\$15,005.00		\$15,005.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Ohio State Floriculture/Landscape Horticulture Alumni Association Fellowship Endowment Fund (Undergraduate Student Stipends to Fund Faculty Directed Work Experiences in Department of Horticulture)	\$15,000.00		\$15,000.00
The Van Wert County 4-H Endowment Fund (Support of Van Wert County 4-H Youth Development Program)	_____	\$15,000.00	\$15,000.00
Total	\$30,005.00	\$406,856.32	\$436,861.32

CHANGE IN NAME AND DESCRIPTION OF NAMED ENDOWED FUND

From: The Thomas E. Leontis Endowment in Modern Creek Studies
 To: The Thomas E. Leontis Endowment in Modern Greek

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUND

James Mosher Klein Scholarship in Psychology

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Joseph D. Blickle Educational Development Fund

The Joseph D. Blickle Educational Development Fund was established November 3, 1995, by the Board of Trustees of The Ohio State University with initial gifts to The Ohio State University Development Fund from the estate of Joseph D. Blickle (B.S.Agr. '29; M.S. Agricultural Engineering '32).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide undergraduate educational program support which includes but not exclusively, scholarships, wages, recruitment activities, graduate programs through potential supplementing of graduate stipends to attract top students and staff development activities within the Agricultural Engineering Department at the College of Food, Agricultural and Environmental Sciences. Unawarded or unclaimed current-year earnings will be added to the principal of the endowment.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Joseph D. Blickle Educational Development Fund (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Vice President of Agricultural Administration in order to carry out the desire of the donor.

\$391,856.32

John P. Apel Memorial Scholarship Fund in Civil Engineering

The John P. Apel Memorial Scholarship Fund in Civil Engineering was established November 3, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the family and friends of the late John P. Apel (B.C.E. '56).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income will be awarded to one or more Civil Engineering undergraduate(s) in recognition of John "Jack" Apel's accomplished career as a civil engineer and surveyor. Selection criteria will include leadership abilities and demonstrated commitment to the Civil Engineering profession. Additional preference will be extended to Ohio residents. Selection will be made by the Chairperson for the Department of Civil Engineering in consultation with the Dean of Engineering and the University Committee on Student Financial Aid. If The Ohio State University ceases to offer Civil Engineering degrees, the John P. Apel Memorial Scholarship will be awarded to qualified students in other engineering disciplines.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer, in order to carry out the desire of the donor.

\$15,005.00
(Grandfathered)

The Ohio State Floriculture/Landscape Horticulture
Alumni Association Fellowship Endowment Fund

The Ohio State Floriculture/Landscape Horticulture Alumni Association Fellowship Endowment Fund was established November 3, 1995, by the Board of Trustees of The Ohio State University with a gift from The Ohio State University Development Fund from The Ohio State Floriculture/Landscape Horticulture Alumni Association to be used for student stipends to fund faculty directed work experiences within the Department of Horticulture. This work experience is designed to provide hands-on field experience in an instructional/laboratory setting.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual interest income shall be used for undergraduate student stipends, awarded through a competitive application process. Award criteria and awards shall be made available to applicants as recommended by a committee comprised of:

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Ohio State Floriculture/Landscape Horticulture
Alumni Association Fellowship Endowment Fund (contd)

- 1) The president of The Ohio State Floriculture/Landscape Horticulture Alumni Association or his/her appointee,
- 2) Chairperson of the Department of Horticulture, and
- 3) His/her appointed faculty representatives from floriculture and horticulture.

The committee named above shall have the responsibility and must approve expenditures from the fund.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$15,000.00
(Grandfathered)

The Van Wert County 4-H Endowment Fund

The Van Wert County 4-H Endowment Fund was established November 3, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the Van Wert County 4-H Advisory Council and other friends of the Van Wert County 4-H program.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Van Wert County 4-H youth development program. This support may include, but is not limited to, the funding of scholarships and awards for 4-H members, volunteer leaders and friends of 4-H; sponsoring seminars and programs; and purchasing material or services that will supplement 4-H programming or increase the visibility and public support for 4-H in Van Wert County. All expenditures from this fund shall be approved by the Van Wert County 4-H Advisory Council and the Extension professional in charge of the Van Wert County 4-H program.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees with preferences being given to the recommendations from the appropriate administrative official of the University who is the Director for the Ohio State University Extension in consultation with a committee representing the local 4-H donors in order to carry out the desire of the donors.

\$15,000.00
(Grandfathered)

REPORT ON UNIVERSITY DEVELOPMENT (contd)
THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN NAME AND DESCRIPTION OF NAMED ENDOWED FUND

The Thomas E. Leontis Endowment in Modern Greek

The Thomas E. Leontis Lecture in Modern Greek Studies was established May 8, 1987, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Thomas E. Leontis of Columbus, Ohio. Anna P. Leontis made additional gifts to expand the endowment's purposes. The name and description were revised November 3, 1995.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support a lectureship in Modern Greek Studies, as well as regular conference activities. The purpose of the endowment fund is twofold: first it is to serve as a catalyst in the Modern Greek Program at the University in generating a keener awareness of the importance of Greek history and culture, especially since 1204; and their contribution to solidifying the bonds between Greece and the United States; and secondly, the endowment fund will bring annually to the Ohio State campus a distinguished speaker of national and/or international reputation who will contribute to the cultural growth of the University and community bodies, by offering new ideas and historical and cultural interpretations of important past and current situations. The selection of the lecturer will be made by a committee chaired by the senior staff member of The Ohio State University Modern Greek Studies Program and including (a) the second staff member of the Program, and (b) an individual selected by the committee Chair either from the University faculty involved with the Program or from the Greek Orthodox Community.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUND

James Mosher Klein Scholarship Fund in Psychology

The James Mosher Klein Scholarship Fund in Psychology was established July 7, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from his parents, Charles Mosher Klein, M.D. and Barbara Barr Klein of Sylvania, Ohio. The description was revised November 3, 1995.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to fund a scholarship(s) for a graduate student(s) in the Department of Psychology with preference given to students majoring in the cognitive/experimental field. The recipient(s) will be chosen by the chairperson of the Department of Psychology in consultation with the University Committee on Student Financial Aid based on merit.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

Upon motion of Mr. Colley, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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November 3, 1995 meeting, Board of Trustees

Mr. Colley:

I have one further item, Mr. Chairman, and I would like to call on Provost Sisson to present the report and resolution regarding the Naming and Complex Gift Policy.

Provost Sisson:

Thank you, Mr. Chairman. As we gear up for the upcoming Campaign, it is very important that we focus our attention on the procedures for the naming of University facilities. The procedures for submitting and processing commemorative naming requests are outlined in the "Naming and Complex Gifts Policy" which is in your Board books.

We have discussed this procedure over the last six months with a variety of people on campus and we believe this policy will serve the institution well. If you have any questions, Jerry May or I will be happy to address them.

PROCEDURES FOR COMMEMORATIVE NAMING REQUESTS

Resolution No. 96-45

Synopsis: Procedures for submitting and processing commemorative naming requests are presented for Board acceptance.

WHEREAS in accordance with University bylaw 3335-1-08 (F) University buildings and structures shall be named by the Board of Trustees following recommendations submitted by the President and the appropriate faculty or other group; and

WHEREAS it is desirable to specify the procedures and process by which naming requests are submitted for consideration; and

WHEREAS the commemorative naming procedures will be more systematic and inclusive of the views of the University community; and

WHEREAS the President's Executive Committee, the University Senate Steering Committee and the Council of Deans have reviewed and approved the attached naming requests procedures:

NOW THEREFORE

BE IT RESOLVED, That the procedures for submitting and processing commemorative naming requests as described in the attached document be approved and become effective November 3, 1995.

Upon motion of Mr. Colley, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

(See Appendix XIII for procedures of Naming Requests, page 389.)

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EDUCATIONAL AFFAIRS COMMITTEE MEETING

Ambassador Wolf:

The Educational Affairs Committee will now meet as a committee of the whole and I would like to call on Mr. Celeste to chair the meeting.

Mr. Celeste:

Thank you, Mr. Chairman. In that capacity, I would suggest that since we do have a number of reports, I would urge the Provost and his colleagues to keep the reports as brief and efficient as possible. We do have three reports to be made, and I would like to turn it over to the Provost to begin that presentation.

ACADEMIC SUPPORT UNIT RESTRUCTURING REPORT

Provost Sisson:

Thank you, Mr. Celeste. First of all, I would like to introduce my colleague to my right who is not Professor Marilyn Blackwell, but Professor Sebastian Knowles, Professor of English, and very active in the Faculty Council.

Mr. Chairman, I would like to present -- and I will be brief -- a report on the very important initiative that the President and I discussed at the time that I agreed to come back to Ohio State as Provost. I have reported on a number of aspects of academic restructuring and I don't know of any university that has accomplished more than we. We proceeded in that regard in a principled way with a breath of involvement that is unusual for a university. The product is the work of many and has taken enormous amounts of time and energy, especially of faculty, deans, and department chairs. It is difficult and it is continuing.

The same I would say is true for our academic support unit restructuring, which has proceeded at pace. You have in the material before you a description of how we proceeded in the process, the charges, and to each of the twelve task forces that were set up. We decided how to proceed by initially having a consumer survey. The consumers being the academic leadership within the University, as well as the major leaders of non-academic units. To define those areas that they felt should have the highest priority for improving efficiency, the quality of service, and also where we would be able to secure savings.

I was initially inclined to secure the assistance of outside consultants to do the work for us, but was prevailed upon by wiser counsel to invite those responsible to assume the initiative in pushing these issues as far as they possibly could with the assistance of their associates and managers under their purview. As well as with the help of principal consumers on the things that they did.

There have been a number of achievements, the process is ongoing, and it will never finish, but there have been a number of things that I would like to bring to your attention. We have secured in these 12 areas, \$4.5 million in permanent savings and also in anticipated cost avoidance. We have also been able to redirect over \$1 million to new activities and initiatives.

There has been increased efficiency and effectiveness in a number of these areas. I would just like to point to three. One is the coordination of our information systems on campus, where we have brought into a congruency the academic and administrative computing operations on campus. Relevant to this also is our initiative that you have already been alerted to and informed about, which is our ARMS Project.

Another area is space planning -- our master planning process was facilitated by the reorganization that came about as a consequence of this larger initiative from which I am reporting. Also for the first time, the capital planning process, review, and decision was a function of this initiative.

ACADEMIC SUPPORT UNIT RESTRUCTURING REPORT (contd)

Provost Sisson: (contd)

Another area which I would like to alert you to -- and which will be very important -- is our Graduate School review. This will be a much more targeted effort than our task force on the Undergraduate Experience, but will certainly have important long-term consequences.

This is not a final report, this is a status report of a continuing process. The President and I are now considering how we can best move into the second phase and we will be delighted to keep you apprised of our progress in that regard.

If there are any questions, I would be happy to do my best to address them.

Mr. Celeste:

Are there any questions? That is a tremendously important area and we appreciate your work and efforts to present it in a brief way.

UPDATE ON THE CUE REPORT IMPLEMENTATION

Provost Sisson:

Mr. Chairman, our next issue is an update on the Undergraduate Experience and I would call on my colleague, Vice President Williams, to lead off this discussion.

Professor David Williams:

We have seven items to report back to you that are in the pipeline from last week. I want to first read a sentence to you as stated in the CUE final report, "We were consistently impressed with the good work that so many people at Ohio State are already doing." This was in the final report.

Based on that, during the time that the Committee for the Undergraduate Experience (CUE) was doing this report and in its findings, they decided to give an award called "The Things Gone Right Award" and five of those were given out to: 1) the Offices of Student Financial Aid, Student Loan Services, and Fees, Deposits and Disbursements; 2) the Offices, Colleges, and Vice Presidents serving on the CQI Initiative; 3) College of Engineering Gateway Program; 4) High on Pride Events Committee; and 5) the Offices of the University Registrar, Fees, Deposits and Disbursements, Offices of Housing Food Service and Event Centers, and Academic Technology Services.

What the Provost and I have decided to do, beginning with the December 1 Board meeting, is to continue that award. Sherri Noxel, a GAA who is working on this, will be bringing forth to us things that are "going right at the campus." These are things that have gone right even without CUE and some that have gone right because of CUE. So beginning next month, we will present a plaque at this meeting to someone who or some unit that has done something right for recognition. I'll turn it back to you, Dick.

Provost Sisson:

Thank you, David. I would like to bring your attention to three different initiatives. One, they all in one way or another address the issue of the first-year experience, the transition into the University, which is perhaps the most critical for undergraduates, not only here at Ohio State but at universities around the country.

UPDATE ON THE CUE REPORT IMPLEMENTATION (contd)

Provost Sisson: (contd)

Dean James Garland, Dean of Mathematical and Physical Sciences, has appointed a task force to address a very important issue -- instruction of lower level courses in mathematics. This is where students have experienced quite a bit of difficulty. It is not an issue only for Ohio State, it is an issue for entering students at practically all universities. This committee is being chaired by Professor Jim Stith, Professor of Physics, and also has the full engagement of the Department of Mathematics. There is a coordinating committee within that Department chaired by Professor Dan Shapiro that is involved with this.

If we can figure this out, if we are able to do what we hope that we are going to be able to do, we will not only provide a great service to the students who study here, but to students at other universities around the country.

Another initiative I would like to report on is academic clusters for first-year students. We have several of these and we have a request from other groups of students to establish them in the Winter Quarter. One is being conducted by University College and includes students who are living in Baker Hall. Another cluster has 38 students in it from the College of Food, Agricultural and Environmental Sciences. These students take the same courses and have a considerable amount of interaction together, which is the idea of this. This cluster will continue for this group of students into the Winter Quarter.

I indicated that we have a request from other students for the same kind of opportunity. Albeit all students don't agree that this is the best way to pursue their education, but for a number of students, they do. We anticipate a year from now that we will have 19 clusters that will hopefully facilitate students into University life.

In order to attract more of the very finest students who graduate from Ohio high schools and also in areas in the neighboring states, a critical element will be our Honors Program. Again, Jim Garland, Executive Dean of the College of Arts and Sciences, has established a task force to develop a strategic plan for enhancing the character and the quality of our Honors Program, a very vital part of the undergraduate education at Ohio State even today. David --

Professor Williams:

As Dick mentioned about the transition-in, we reported to you at the last Board meeting that we were in the process of establishing a committee called the Transition-in Committee. That has been done, it will be co-chaired by Dr. Jack Cooley from Arts and Sciences, and Bryan Harris from Recreation and Intramural Sports.

We will also be undertaking a project to relocate the Offices of Off-Campus Housing and Greek Affairs -- or at least major portions of them -- into the areas where the student community lives. So we will be moving our services out of the Union to 15th Avenue, because that is where the population of students they serve actually live.

Finally, we are real happy to say that KBUX -- the student-run radio station -- began broadcasting on October 20. They have had such a great outpour of support that Director Geiger and myself offered to do a program for them. We were going to do a jazz show, but I hate to say they have not called on us. So evidently they do not want us or they have enough DJ's. But we are real proud of the students -- it is a student initiative, student run, student done, and all kudos go to the students. Thank you.

UPDATE ON THE CUE REPORT IMPLEMENTATION (contd)

Mr. Celeste:

Mr. Provost, I had a question about the clustering concept. Are those students all in the same year?

Provost Sisson:

They are all first-year students. In the University College cluster, they all live in the same dorm. In the Food, Agricultural and Environmental Sciences cluster many of them live together in the same dorm, but not all. These 38 students are clustered into two different interconnected groups, which will be the same during the Winter Quarter.

Mr. Celeste:

Any other questions on this topic?

President Gee:

I can attest that the clustering concept works well. I stayed overnight the other evening in Norton and Scott Halls -- which are the two halls that mainly house agricultural students -- and they really feel that that type of clustering makes you feel much more accommodated. Many of them know each other from FHA and FFA activities, state officers and a variety of other things. It seems to me like it is working very, very well. I am very pleased with that.

GRADUATE EDUCATION HIGHLIGHTS

Dr. Hayes:

You will find in the package in front of you, information on programs that we put together for local members of the business community and the General Assembly, and today we are bringing forward to you one example of these presentations. It is an example of an outstanding research program, as well as an educational program for our graduate students.

At this time, I would like to introduce to you the presenters -- Glenn Daehn, Associate Professor in the Department of Materials Science and Engineering. Professor Daehn is one of our rising stars both in teaching and research. One indication of this is that he was selected as one of the Presidential Young Investigators and received a five-year award as a result of that from the National Science Foundation. Glenn is joined at the table by his graduate student, Greg Fenton, and William Clark, Associate Dean of the Graduate School.

The research work that Professor Daehn and Mr. Fenton will be reporting on is aimed at making lighter vehicles possible with high velocity metal forming. Then we will give you a few highlights of this research.

Professor Glenn Daehn: [Slide presentation]

Thank you very much. It is really my privilege to be here today and tell you a little bit about some of the work my students have been working hard on over the past few years. What we are working on is high velocity metal forming and Greg is one student who is working with me, among a number of others. Let me give you a little bit of the motivation for this.

GRADUATE EDUCATION HIGHLIGHTS (contd)

Professor Daehn: (contd)

First of all, it is well-known that aluminum can provide lightweight automobiles. Ford has shown this and many other companies have shown this. In the example that you see on the screen, you can take a steel body and reduce the weight almost by half if you can use aluminum.

However, there are a few problems with aluminum. First of all, it tears very easily relative to steel. That makes it difficult to form. It's also difficult to hold dimensional tolerances because of some special problems. You usually use thicker pieces of aluminum which cause some problems. The material is also fairly expensive, but recycling can mitigate much of that, and that's not a problem that we are addressing right now.

We have found through our research that high velocity metal forming can solve many of the traditional problems associated with aluminum sheet forming. First of all, the formability is dramatically improved if you can use high velocity metal forming and you can also gain much better dimensional tolerance. Also, we use one-sided dyes which will allow you to go from the concept to an automobile much faster.

However, there are some problems with this. First of all, the equipment for doing high velocity forming is not well-developed at all. Although in theory and in practice in our laboratories it can be done very reproducibly -- very easily; design methods are not very well established at all. Greg's research really is addressing design methods and eventual manufacturing of equipment.

We feel we have been progressing fairly well. We have a consortium that's being formed right now. Rockwell International has been working with us very hard, and they have actually installed some facilities in their Thousand Oaks Facility to do this experimentally. We are also working with G.M. Reynolds, and Battelle is heavily involved. Greg happens to be a joint grad student between Ohio State and Battelle.

Some of the other bits and pieces, we had a consortium meeting in June and we had about 25 people from industry attend. Also, we have appeared in Business Week and other places, and I think you'll agree that they caught my good side in this photo.

One point I'd like to make is that students are really the key in any kind of new technology. First of all, we are doing something that is fairly new. There was some work in this many years ago that has been forgotten and there is really very little that is relevant in the published literature. A company can't go out and easily hire people in this area if they would want to get into this and also there aren't companies that are really producing serious production equipment. Really it is graduates from groups like mine, I'd like to think, that are going to be important in bringing us to the marketplace. I think it is no coincidence, whatsoever, that usually you find vigorous high-tech employment near top research universities.

I'd also like to make a few points on how graduate and undergraduate education are very different. Undergraduate education is really dealing with classical established things -- things that are well-known. Teaching methods do not vary very much from place to place and as a result of this, you can draw on things that have been done before and teaching can be efficient.

In graduate education, we are really trying to develop new concepts, new ideas, and we are really teaching people to be intellectual pioneers. We are hoping to train the next generation of teachers and also economic development often flows from a lot of these ideas. Since you are doing things for the first time often, teaching is necessarily somewhat inefficient and you can't teach people in as large of groups and as efficiently as you may otherwise.

GRADUATE EDUCATION HIGHLIGHTS (contd)

Professor Daehn: (contd)

With that, I'd like to turn things over to Greg who can share some of his personal experiences in this research.

Mr. Greg Fenton:

Thank you very much, Dr. Daehn. I'd like to thank everyone for letting me have a few moments to tell you about myself and the research that I'm conducting at OSU under the advisement of Dr. Daehn.

As you can see, the title of my presentation today deals with miracle tools to study electromagnetic forming. Electromagnetic forming is by no means a new concept, but it is a novel one and it has been around for about two and a half decades. In that time, basically no research or work has been done to put together high-fidelity models to understand the phenomena and the physics involved; let alone all the aspects related to the materials into forming techniques.

To take a few minutes to tell you who I am, I was born in the Columbus area and graduated from high school in this area. I then went to OSU to get an undergraduate degree. After finishing that, I went to work at Battelle for a number of years before returning back to graduate school. I am now in the Materials Science Department working under Dr. Daehn. Most of the work that I'm pursuing deals with high-velocity forming techniques and the various aspects related to that.

My graduate experience meant a lot of independent thought when I first got here. It was a very big adjustment period for me. However, when we got into laboratory problems always a very intense team effort was put forth to solving a problem which is a very good thing. How that relates to problems that you get in the undergraduate curriculum is that they're usually very well posed and solution paths are always very concise and clear, and that is not true in the graduate regime.

My graduate experience basically fell in place when I realized why my undergraduate curriculum was even taken. You take all these difficult courses and, at times, things don't make sense, but eventually things do make sense and that is a very rewarding experience.

Now to get to the good stuff, I'll tell you a little bit about my research. The slide I'm showing here is a very simple schematic of a sheet metal free-form operation. What you see on the lower left is a high energy capacitor system which is usually charged to a few thousand kilovolts and then the large current is dumped into what I'm calling a pancake-type coil. That intense current has a very high magnetic field associated with it. That field then works against this conductive plate which induces currents to flow in it. Those currents themselves have a magnetic field associated with them. The two fields work against each other and you get a very rapid propulsion of this plate along this axis of symmetry here. So you'll get a bulging effect out of this.

This slide shows some two-dimensional data that is taken off the computer and these simulations were done at OSC, Ohio Supercomputer Center, on the CRAY. Just to briefly tell you what I'm showing you here, this slide shows a thin aluminum sheet over here; underneath is my pancake coil with five conducting rings; and then this is a clamping block to hold the sample in place. What you are seeing are the magnetic fields of the two currents running both in the sheet and in the coil, interacting and causing a rapid expansion of the sheet.

To make that information a little bit more easily understood, what you see at the top was some data that was taken out of some literature that was done about 7 or 8 years ago by some Japanese. These are some snapshots out of a simulation that

GRADUATE EDUCATION HIGHLIGHTS (contd)

Mr. Greg Fenton: (contd)

was put together showing you a relative comparison between computer and in-lab experiment. As you can see, there is very good qualitative agreement between the two.

Earlier this summer, some work was done at the Rockwell Science Center by another graduate student looking at different aspects of forming energies and starting temperatures of the samples. So qualitatively, the simulations agree nicely with the experiment. The next step to my research deals with performing quantitative comparisons.

So with that, I'd like to conclude. Thank you very much for your time.

Dr. Hayes:

The take home message I hope that Board members will get from this presentation is that Ohio State -- particularly in Engineering, but in many of our departments -- is committed to creating this kind of research environment, that we are producing new knowledge and insights that are important for economic growth. At the same time, this research is providing the kind of education and training opportunities that our students, particularly graduate students, need to have for productive careers in the years ahead.

This is the kind of thesis research that has given Ohio State high standings in the recent National Research Council of Graduate Rankings that Associate Dean Douglas Wolfe reported to the Educational Affairs Committee on last month. Dean Clark is with us to give you a brief update on this and there is a table and handout there for later reading. Dean Clark --

Dean William A. Clark:

Thank you very much, Mr. Chairman, and members of the Board. First let me send Dean Susan Huntington's apologies for not being here. She is downtown wrestling with the Board of Regents' Doctoral Program Reviews, so her sense of priorities puts her efforts in that direction.

You have in front of you two additional documents as Vice President Hayes referred to. The first one is a report entitled, "Research Doctorate Programs in the United States." As Vice President Hayes just mentioned, much of the data in here was presented to the Educational Affairs Committee last month. However, there is some additional data information that we have been working on subsequently which begins on page 11 through to the end. This data compares much of what we do at Ohio State in our performance as evaluated in the NRC report with our performance against other institutions within the State of Ohio. There are some conclusions that I will touch briefly on in just a moment.

What we have seen this morning from Professor Daehn is a wonderful example of the kind of university/industry/community interactions which are possible at major research and teaching universities. However, these enterprises are large, they require people of high quality, and they require capital investment, all of which are very expensive. There has been a tendency we feel, within the State of Ohio, to try to duplicate efforts such as this around the state, when, in fact, economies have scaled and quality indicates that the competitive states are far better served by consolidating such facilities in a few well-chosen, strategically placed locations and increasing investment in those local areas.

GRADUATE EDUCATION HIGHLIGHTS (contd)

Dean Clark: (contd)

In Ohio, we began to look at this in some areas. Materials network is an example of that where very expensive capital equipment has been strategically positioned, rather than be distributed all over the state.

The Research Doctorate Program document -- especially the second half -- provides more clear evidence that Ohio State in its doctorate educational programs has, again, done more with less. Not only than other major peer group schools -- those of the Big Ten and top quality elite public institutions of the nation -- but, also surprisingly, other institutions within the State of Ohio.

If you look at some of the data contained in pages 15 through 21, you will see comparisons of improvements in program quality that have taken place at Ohio State, compared to those other institutions in the last 10 years or 5 years. You will also see comparisons of the critical statistics of time to the doctoral degree and those institutions. It is quite clear that Ohio State has been more successful in making those improvements and at keeping time to degree for doctoral students down to a minimum, rather than up here in our peer institutions and other institutions in the State of Ohio have done. So once again the argument in some cases of small is better and distributing is better, doesn't appear to hold up in this particular case.

If we compare our performance with our neighboring states, there are some guidelines and some hints there as to why this is, and that is the single sheet that I have distributed. What we have here is some data gathered again two years ago by the National Research Council on doctoral programs in all of the states in the United States. We have taken out of this Michigan, Wisconsin, and Illinois, whose flagship institutions rank among the very, very top institutions in the country.

The interesting fact here is that in Ohio in 1993 we produced 1,663 Ph.D.'s. and we did this by having doctoral programs in 15 separate institutions. If we compare that, for example, with the State of Illinois -- which produced almost half as many Ph.D.'s as we did at 2,236 -- they did that with one fewer doctoral grounding institutions. The State of Michigan produces almost as many as we do with 1,400 Ph.D.'s, by doing it in eight institutions; and the State of Wisconsin produces half as many Ph.D.'s as we did, in one quarter of the number of institutions. So it is quite clear that our competitive states are much more efficient at focusing doctoral education in the high quality institutions than we are within the State of Ohio.

So we would ask you to consider the information that we presented in this document and make a couple of observations as we try to position Ohio State to continue its dramatic improvement in the last ten years and right through till the next NRC report in ten years time. Number one, we feel very strongly that the State of Ohio must rationalize its Ph.D. programs and not only recognize Ohio State as a flagship teaching and research institution at the doctoral level, but also try to look outside the State of Ohio for indications as to how to improve Ohio State rather than concentrating on interstate competition.

Secondly, the institutions that we have referred to on the single sheet -- Michigan, Illinois, and Wisconsin -- are not only flagship institutions in their state, they are funded as flagship institutions in their state. Whereas we at Ohio State are funded as are other state institutions. I think that it is asking a lot of Ohio State to continue to improve against this elite group and continue to lead the way within the State of Ohio until there is some recognition and some difference in the funding subsidy to reflect the different nature of the operation in doctoral education that we have at this University.

That concludes my remarks.

November 3, 1995 meeting, Board of Trustees

Dr. Hayes:

Thank you, that concludes our report.

President Gee:

Will, your point was subtly made but deeply appreciated, because we are all caring on the same issue.

(See Appendix XIV for background information on Research - Doctorate Programs in the United States, page 397.)

Mr. Celeste:

If there are no questions, Provost Sisson would you move ahead?

Provost Sisson:

Thank you, Mr. Chairman. I would like to present the following resolutions for the approval of the Board:

ESTABLISHMENT OF DEPARTMENT

Resolution No. 96-46

WHEREAS the Center for Women's Studies has proposed that it be established as an academic department in the College of Humanities; and

WHEREAS departmental status with the accompanying rights and responsibilities as a tenure-initiating unit will permit the program in Women's Studies to prosper with greater control over hiring, promotions, and tenure decisions; and

WHEREAS Women's Studies has been recognized as an academic program at The Ohio State University since 1975 and a Center since 1980, and has satisfied or exceeded the academic guidelines for a department, concerning discrete area of academic concern, potential academic programs, source of faculty research and public service opportunities, potential for developing national and international recognition, and student demand; and

WHEREAS the Center for Women's Studies and the College of Humanities have concluded a working agreement assuring that Women's Studies will satisfy or exceed the requirements for administrative efficiency for departments, concerning faculty positions, budget, and enrollment; and

WHEREAS the faculty of the College of Humanities has voted to support this proposal; and

WHEREAS this proposal has the approval of the College of Humanities Executive Committee and the Dean of the College; and

WHEREAS this proposed change has the approval of the Council on Academic Affairs, and was approved by the University Senate at its October 7, 1995 meeting:

NOW THEREFORE

BE IT RESOLVED, That the requested change to departmental status for the Center for Women's Studies is hereby approved, effective immediately.

NAMING OF BUILDING

Resolution No. 96-47

Synopsis: Naming of new addition to Evans Laboratory, 100 W. 18th Avenue, on the main campus of The Ohio State University is proposed.

WHEREAS upon the recommendation of the President and the President's Executive Committee, it has been proposed that the newly constructed addition to Evans Laboratory at 100 W. 18th Avenue be named the "Newman and Wolfrom Laboratory of Chemistry" to reflect the notable contributions of Melvin Newman and Melville Wolfrom, two career-long members of Ohio State's chemistry department; and

WHEREAS Newman and Wolfrom were the first two faculty members of the department elected to the National Academy of Science and were among the first three named Regents' Professors at Ohio State; and

WHEREAS as the authors of over 850 publications between them, dedicated to the pursuit of research and the dissemination of knowledge to colleagues, industry, and students, Newman and Wolfrom had a tremendous impact on advancing the field of chemistry; and

WHEREAS Newman and Wolfrom's leading achievements in organic chemistry and carbohydrate chemistry -- developing the Newman Projection Method used world-wide to depict three-dimensional molecules and developing a systematic terminology now used as the standard for carbohydrate chemistry, respectively -- have brought them many awards and have helped build the Department of Chemistry to a position of national prominence:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned addition to Evans Laboratory shall be named the "Newman and Wolfrom Laboratory of Chemistry."

DEGREES AND CERTIFICATES - AUTUMN QUARTER COMMENCEMENT

Resolution No. 96-48

Synopsis: The Academic Affairs Committee recommended the approval of Degrees and Certificates for Autumn Quarter.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements; and

WHEREAS the College of Food, Agricultural, and Environmental Sciences has recommended that George Easton Morrow be awarded a Bachelor of Science in Natural Resources degree posthumously:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on December 8, 1995, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

PERSONNEL ACTIONS

Resolution No. 96-49

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the October 6, 1995 meeting of the Board, including the following Appointments, Reappointment, Appointment/Reappointment of Chairpersons, Leaves of Absence Without Salary, Professional Improvement Leaves, and Emeritus Titles, as detailed in the University Budget be approved and Medical Staff Appointments (James Cancer Hospital) approved September 27, 1995, by The Arthur G. James Cancer Hospital and Research Institute Board, and the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center) approved September 28, 1995, by the Hospitals Board be ratified.

Appointments

Name: MARVIN T. BATTE
Title: Professor (The Fred N. VanBuren Professorship in Farm Management)
Department: Agricultural Economics and Rural Sociology
Term: October 1, 1995 through September 30, 1998
Salary: \$67,890.01

Name: WILLIAM S. MARRAS
Title: Professor (The NCR Designated Chair in Biodynamics)
Department: Industrial, Welding, and Systems Engineering
Term: October 1, 1995 through June 30, 1996
Salary: \$74,472.00

Reappointment

Name: GLENN S. DAEHN
Title: Associate Professor (The Dr. Mars G. Fontana Professorship in Metallurgical Engineering)
College: Engineering
Term: October 1, 1995 through June 30, 1996
Salary: \$79,915.56

Appointment of Chairpersons

July 1, 1995 through June 30, 1996

Medical Biochemistry

Howard W. Sprecher*

October 1, 1995 through June 30, 1996

Art

Georg Heimdal

October 1, 1995 through September 30, 1996

Near Eastern, Judaic and Hellenic Languages
and Literatures

Reuben Ahroni*

January 1, 1996 through December 31, 1999

Art Education

James W. Hutchens

*Acting

PERSONNEL ACTIONS (contd)

Reappointment of Chairperson

October 1, 1995 through June 30, 1996

Educational Policy and Leadership

Beverly M. Gordon*

Leaves of Absence Without Salary

HOWARD M. FEDERSPIEL, Professor, Department of Political Science (Newark Campus), effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996, to accept a position at the Institute of Islamic Studies, McGill University, Montreal, Canada.

KARL C. RUBIN, Professor, Department of Mathematics, effective Autumn Quarter 1995 and Winter Quarter 1996, to do research at the Institute for Advanced Study in Princeton, New Jersey.

KATHERINE TATE, Associate Professor, Department of Political Science, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996, to accept a fellowship at the Center for Advanced Study in the Behavioral Sciences, Stanford University.

DAVID H. STEIGERWALD, Assistant Professor, Department of History (Marion Campus), effective Autumn Quarter 1995, Winter Quarter, and Spring Quarter 1996, to accept a Fulbright Visiting Lectureship at the University of Ryukus, Okinawa, Japan.

Professional Improvement Leaves

CHARLES G. BROWN, Associate Professor, Department of Emergency Medicine, effective January 1, 1996, through June 30, 1996.

WILLIAM R. FENNER, Associate Professor, Department of Veterinary Clinical Sciences, effective January 14, 1996, through May 5, 1996, and June 17, 1996, through August 2, 1996.

Medical Staff--Appointments (The Arthur G. James Cancer Hospital and Research Institute)

Mary Beryl Daly, M.D., Ph.D., Honorary Staff

September 1, 1995 through February 29, 1996

Thomas Andrew Gable, M.D., Department of Anesthesiology, Associate Attending Staff

Ali Akbar Mehdirad, M.D., Department of Medicine, Associate Attending Staff

Jean Pintar Hubble, M.D., Department of Neurology, Associate Attending Staff

Michael J. Stanek, D.O., Department of Medicine, Attending Staff

Donald S. Higgins, Jr., M.D., Department of Neurology, Associate Attending Staff

Steven M. Nash, M.D., Department of Neurology, Associate Attending Staff

Candia S. Kaplan, Ph.D., Department of Surgery--Division of Neurosurgery, Clinical Attending Staff

Medical Staff--Appointments (The Ohio State University Medical Center)

July 1, 1995 through June 30, 1997

Backes, Carol R., Courtesy Staff, Department of Pediatrics

Ladson-Wofford, Stephanie, Attending Staff, Department of Internal Medicine/Nephrology

Narula, Komal, Courtesy Staff, Department of Obstetrics and Gynecology

Penza, Sam, Attending Staff, Department of Internal Medicine/Bone Marrow Transplantation

Pope-Harmon, Amy L, Attending Staff, Department of Internal Medicine/Pulmonary

Wilmer, William A., Attending Staff, Department of Internal Medicine/Nephrology

PERSONNEL ACTIONS (contd)

Medical Staff--Appointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1996

Al-Turk, Issam Ahmad, Limited Staff, Department of Family Medicine
Althouse, Dee Ann, Limited Staff, Department of Internal Medicine (General Medicine)
Brown, Sonya K., Limited Staff, Department of Pathology
Chan, Yiu-Chung, Limited Staff, Department of Psychiatry
Cho, Chin (Andy) Uk, Limited Staff, Department of Surgery (General Surgery)
Cocci, Maria Regina, Limited Staff, Department of Internal Medicine (Infectious Disease)
Davis, Denise Lynn, Limited Staff, Department of Physical Medicine and Rehabilitation
Dox, Hector A., Limited Staff, Department of Surgery (Thoracic Surgery)
Fahy, Ruairi Joseph, Limited Staff, Department of Internal Medicine (Pulmonary and Critical Care)
Farhan, Nabil Jamil, Limited Staff, Department of Internal Medicine (Nephrology)
Farmer, Linda Ann, Limited Staff, Department of Pediatrics
Galbraith, James, H., Limited Staff, Department of Internal Medicine (General Medicine)
Gorman, Timothy Edward, Limited Staff, Department of Pathology
Grant, Iain Lachlan, Limited Staff, Department of Otolaryngology
Hackenberg, D. Douglas, Limited Staff, Department of Pediatrics
Herman, Perry M., Limited Staff, Department of Phys Med and Rehab (Dual Appointment Pediatrics)
Hoover, Robert James, Limited Staff, Department of Internal Medicine (Cardiology)
Isaacson, Bart Jon, Limited Staff, Department of Internal Medicine (General Medicine)
Iskra-Stevenson, Linda A., Limited Staff, Department of Pediatrics
Jett, Laura L., Limited Staff, Department of Family Medicine
Joseph, Monica Adla, Limited Staff, Department of Pediatrics
Keeling, Thomas Callender, Limited Staff, Department of Internal Medicine (General Medicine)
Lee, Jody Sul, Limited Staff, Department of Radiology
Linscott, Joseph C., Limited Staff, Department of Family Medicine
McGuinness, Brian Joseph, Limited Staff, Department of Surgery, (General Surgery)
Mitroo, Varun, Limited Staff, Department of Radiology
Moore, Nancy Carroll, Limited Staff, Department of Pathology
Quarterman, Mark Johnson, Limited Staff, Department of Pathology
Singh, Sonia, Limited Staff, Department of Pediatrics
Thomas, Andrew McLean, Limited Staff, Department of Internal Medicine (General Medicine)
Tisone, Joseph Andrew, Limited Staff, Department of Pathology
Tranovich, Virginia Luisa, Limited Staff, Department of Pediatrics
Trela-Fulop, Kathleen Jean, Limited Staff, Department of Pediatrics
Wallington, Charlyce Janell, Limited Staff, Department of Pediatrics
White, Erik David, Limited Staff, Department of Pediatrics
Yunger, Jr., Thomas Matthew, Limited Staff, Department of Internal Medicine (General Medicine)

Medical Staff--Reappointments (The Ohio State University Medical Center)

July 1, 1995 through June 30, 1996

Benner, Daniel R, Physician Extender, Department of Internal Medicine (Hematology/Oncology)
Boyle, Jeffrey G., Limited Staff, Department of Obstetrics and Gynecology (Maternal and Fetal)
Choric, III, Louis Joseph, Limited Staff, Department of Ophthalmology
Davidorf, Jonathan Michael, Limited Staff, Department of Ophthalmology
Hanf, Thomas R., Limited Staff, Department of Family Medicine (Transfer from Department of Surgery)
Herta, Nancy L., Limited Staff, Department of Obstetrics and Gynecology
Horak, Holli A., Limited Staff, Department of Neurology (Transfer from Internal Medicine)
Hurlbutt, Thomas C., Limited Staff, Department of Neurology
Marar, Uma U., Limited Staff, Department of Internal Medicine (General Medicine)
Nguyen, Phoung D., Limited Staff, Department of Family Medicine
Olmo, Franklin A., Limited Staff, Department of Family Medicine
Rhine, Lorie A, Physician Extender, Department of Surgery (Thoracic and Cardiovascular Surgery)

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1996 (contd)

Ribovich, Martin L., Limited Staff, Department of Radiology
Saxena, Sajiv, Limited Staff, Department of Pediatrics
Spetie, Lacramiora, Limited Staff, Department of Psychiatry
Turner, Leslie P., Limited Staff, Department of Obstetrics and Gynecology
Vitellas, Kenneth M., Limited Staff, Department of Radiology

July 1, 1995 through June 30, 1997

Allen, J. Geoffrey, Attending Staff, Department of Ophthalmology
Allen, Carl M., Attending Staff, Department of Dentistry (Oral and Maxillofacial Surgery)
Arnett, James A, Attending Staff, Department of Physical Medicine and Rehabilitation (Rehabilitation Psychology)
Auseon, John C, Courtesy Staff, Department of Internal Medicine (Cardiology)
Barker, Raymond E., Courtesy Staff, Department of Internal Medicine (Cardiology)
Benes, Susan, Attending Staff, Department of Ophthalmology
Berggren, Ronald B, Honorary Staff, Department of Surgery (Plastic)
Besson, Michael J, Courtesy Staff, Department of Ophthalmology
Binkley, Philip F., Attending Staff, Department of Internal Medicine (Cardiology)
Bogner, Jennifer A, Attending Staff, Department of Physical Medicine and Rehabilitation
Bornstein, Robert A, Attending Staff, Department of Psychiatry (Health Psychology)
Boutselis, John G., Attending Staff, Department of Obstetrics and Gynecology (Division of Gynecologic Oncology)
Bova, James G, Attending Staff, Department of Radiology
Bridger, Matthew A., Courtesy Staff, Department of Family Medicine
Brown, Charles G., Attending Staff, Department of Emergency Medicine
Bush, Charles A, Attending Staff, Department of Internal Medicine (Cardiology)
Caniano, Donna A, Attending Staff, Department of Surgery (Pediatric Surgery)
Carpenter, Denise L, Attending Staff, Department of Physical Medicine and Rehabilitation
Carroll, Trent J, Courtesy Staff, Department of Ophthalmology
Casavant, Marcel J., Attending Staff, Department of Emergency Medicine
Castile, Robert G, Attending Staff, Department of Pediatrics.
Cavazos, Filiberto, Attending Staff, Department of Pathology (Anatomic)
Chambers, Linda A, Attending Staff, Department of Pathology
Cole-Sedivy, Deborah L., Courtesy Staff, Department of Family Medicine
Copeland, William E., Jr., Attending Staff, Department of Obstetrics and Gynecology
Crouser, Sangeeta J, Attending Staff, Department of Obstetrics and Gynecology
Cunningham, Jerome J, Attending Staff, Department of Radiology (Diagnostic Radiology)
Donovan, Lorna F, Courtesy Staff, Department of Pediatrics
Epitropoulos, Alice T, Attending Staff, Department of Ophthalmology
Essig, Garth F, Attending Staff, Department of Obstetrics and Gynecology
Farber, Sanders M, Courtesy Staff, Department of Ophthalmology
Farina, Ralph A., Attending Staff, Department of Anesthesiology
Ferguson, Ronald M, Attending Staff, Department of Surgery (Transplant Surgery)
Fiala, Joseph F, Courtesy Staff, Department of Pediatrics
Fox, Charity C, Attending Staff, Department of Internal Medicine (Rheumatology/Immunology)
Freedy, Lucy R, Attending Staff, Department of Radiology
Freimer, Miriam L, Attending Staff, Department of Neurology
Friedman, Chad I, Attending Staff, Department of Obstetrics and Gynecology (Endocrinology-Infertility)
Fuller, Roderick L, Courtesy Staff, Department of Surgery (Orthopedic Surgery)
Gaeuman, John V, Attending Staff, Department of Internal Medicine (General) (Also in Department of Preventive Medicine)
Garvin, J. Charles, Courtesy Staff, Department of Ophthalmology
Goldberg, Donald, Courtesy Staff, Department of Psychiatry

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1997 (contd)

Grosskinsky, Clemens M, Courtesy Staff, Department of Ophthalmology
Gupta, Bhagwandas, Attending Staff, Department of Anesthesiology
Hebert, Lee A, Attending Staff, Department of Internal Medicine (Nephrology)
Hedrick, Sterling W, Courtesy Staff, Department of Internal Medicine (Rheumatology/Immunology)
Hewitt, Geri D, Attending Staff, Department of Obstetrics and Gynecology
Hodgson, Sheila E, Attending Staff, Department of Radiology (Radiation Oncology)
Kelley, Michael T. Attending Staff, Department of Emergency Medicine (Also in Department of Pediatrics)
Kiecolt-Glaser, Janice K, Attending Staff, Department of Psychiatry (Health Psychology)
Kim, Moon H, Attending Staff, Department of Obstetrics and Gynecology (Endocrinology-Infertility)
King, Mark, A, Attending Staff, Department of Radiology
Kolibash, Albert J, Attending Staff, Department of Internal Medicine (Cardiology)
Larsen, Peter E., Attending Staff, Department of Dentistry (Oral and Maxillofacial Surgery)
Lebeiko, Carol H, Attending Staff, Department of Psychiatry (Child)
Leier, Carl V, Attending Staff, Department of Internal Medicine (Cardiology)
Little, Charles M., Attending Staff, Department of Emergency Medicine
Loar, Michael C, Courtesy Staff, Department of Pediatrics
Love, Charles J Attending Staff, Department of Internal Medicine (Cardiology)
Lozano, Rolando A, Courtesy Staff, Department of Pediatrics
Lynn, Deborah J, Attending Staff, Department of Neurology

Emeritus Titles

Professor Emeritus, effective July 1, 1995

ROBERT SHAY, Department of Art

Assistant Professor Emeritus, effective June 1, 1995

JUDITH A. WESSEL, Ohio State University Extension

Correction in Emeritus Title

Chairperson and Professor Emeritus

FREDERIC J. CADORA, Department of Near Eastern, Judaic and Hellenic Languages and Literatures

RESOLUTIONS IN MEMORIAM

Resolution No. 96-50

Synopsis: Approval of six Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

RESOLUTIONS IN MEMORIAM (contd)

H. Richard Blackwell

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 20, 1995, of H. Richard Blackwell, Professor Emeritus in the College of Optometry.

Dr. Blackwell was internationally renowned for his research in visibility and visual performance. His work formed the basis for the solution of many practical problems as disparate military strategy in World War II, determining the cause of traffic accidents, setting illumination standards for interior and exterior lighting, and testing visual functions both for screening purpose and in the course of optometric or ophthalmologic eye examinations. It was for these activities that he was honored by the War and Navy Departments, by the Optical Society of America, by the Industrial Medicine Association, by the Illuminating Engineering Research Institute, by the Illuminating Engineering Society of North America, and by the United States Committee for CIE (International Commission on Illumination).

He was Executive Secretary of the Armed Forces-National Research Council Vision Committee (1947-1958). He was professor of psychology, engineering, and ophthalmology at the University of Michigan and head of the Vision Research Laboratories there until 1958. Then he became Director of the Institute for Research in Vision at Ohio State University, as well as professor of physiological optics in the College of Optometry. For 18 years he was chairman of the Committee of Experts on Visual Performance of the International Commission of Illumination (CIE). He was also the inventor of a number of optical instruments for vision research and application in the field of illumination engineering as well as other applications involving visibility.

In 1983, he retired to Longboat Key, Florida, with his wife. When he was not walking, swimming, hiking in the mountains, dancing, and seeking out birds and wildflowers with his wife, he worked on a mathematical model for predicting visibility.

On behalf of the University, the Board of Trustees expresses to the family of Dr. Blackwell its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

John T. Davis

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 22, 1995, of John T. Davis, Professor Emeritus in the Department of Classics.

Professor Davis was born on December 15, 1942, in Columbus. He took his degrees in Classics at The University of Michigan, B.A. in 1964, M.A. in 1965, and Ph.D. in 1967. He completed his dissertation on Latin love poetry under the late Professor Frank Copley, one of the greatest American scholars in that field. While at Michigan, Professor Davis not only excelled as a student -- he was elected to Phi Beta Kappa -- but he also became head drummer in the Michigan marching band.

Professor Davis spent his entire 28-year career at Ohio State in the Department of Classics. He was an authority on Latin poetry, in particular the love poetry of Ovid, and wrote two well-received books as well as significant articles on Ovid and other Latin writers. He also directed the work on a number of Ph.D. and M.A. students in his chosen field.

Indeed, Professor Davis was one of the most effective teachers in the University both at the undergraduate and graduate level. Among his many activities, he created very innovative slide/tape programs and a workbook to facilitate the teaching of classical mythology. These remain in use at a number of universities around the country. He also created an audio-visual center (the Forbes Center) where the students could study the myths at their own pace. Through the use of these materials and through his own dynamic teaching, Professor Davis in his first years at the University developed Classics 222, classical mythology, into the biggest and most popular course on campus. He continued to teach this course annually until his retirement. It may be fair to say that he taught more undergraduate students during his career than perhaps any professor on campus.

RESOLUTIONS IN MEMORIAM (contd)

John T. Davis (contd)

While formally retiring this past summer because of ill health, Professor Davis had hoped to be able to continue his scholarly work and to aid in the transformation of his beloved Forbes Center from a tape/slide to computer format. It is a great loss to the field and to the students of this University that he was taken from us at so young an age.

On behalf of the University, the Board of Trustees expresses to the family of Professor Davis its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Carl R. Reese

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 29, 1995, of Carl R. Reese, Professor Emeritus in the Department of Zoology.

Professor Reese, who was born in 1900, was a pioneer in bird-song recording and analyses. In addition to 22 years of service to the University and the Zoology Department, Professor Reese taught for 19 years in the Columbus Public Schools.

Professor Reese was a World War 1 Navy veteran, USS Drayton, anti-submarine patrols. Dr. Reese received his Ph.D. from Ohio State in 1947 and began teaching at Ohio State on a full-time basis that same year.

He and Professor Donald Borrer were among the first to do spectrographic analyses of bird-song and coauthored several seminal papers in the area. His pioneering work with Borrer was cut short, when, in 1955, he was asked to be the first on-campus coordinator for the Agricultural Assistance Program to India.

After his retirement in 1970, Professor Reese enjoyed traveling and took great pleasure in the accomplishments and successes of his former students.

Professor Reese was a member of several professional societies, including the American Association for the Advancement of Science, Columbus Audubon Society, Sigma Psi, and was past president of the Wheaton Club.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Reese its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Mabel Spray

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 4, 1995, of Mabel Spray, Professor Emeritus of the Ohio State University Extension.

Professor Spray was born June 16, 1914, in Leopold, West Virginia. She received a BS in home economics from West Virginia University in 1937 and a MA from Columbia Teacher's College in 1954.

Professor Spray began her Extension career on September 16, 1943, as the Home Demonstration Agent in Richland County. On November 1, 1951, she became the Home Management Specialist. She held this position until July 1, 1958, when she became Extension Specialist, Family Economics and remained in this position until her retirement on June 30, 1970.

RESOLUTIONS IN MEMORIAM (contd)

Mabel Spray (contd)

Mabel's contributions in providing excellent Extension educational programs in home economics during her career earned her the respect and admiration of co-workers and associates throughout the state.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to her family. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

Robert G. Whiteus

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 26, 1995, of Dr. Robert G. Whiteus, Assistant Dean and Professor Emeritus in the Department of Veterinary Clinical Sciences.

A native of Coshocton, Ohio, Dr. Whiteus graduated from The Ohio State University College of Veterinary Medicine in 1952. He then received a clinical instructor position for a year, but was called to serve in the military during the Korean Conflict and was stationed for two years in Germany. Dr. Whiteus returned to Ohio State and the position of head of the Small Animal Outpatient Clinic.

In 1957, Dr. Whiteus earned a master's degree in hospital administration and taught a practice management course to senior veterinary students for several years. He was the principal planner, coordinator, and designer of the current Veterinary Hospital building which was completed in 1973. In 1971, Dr. Whiteus was appointed Director of the Veterinary Hospital, a position he held until becoming Assistant Dean of finances and personnel in 1984. Dr. Whiteus retired from Ohio State in December 1988.

On behalf of the University, the Board of Trustees expresses to the family of Dr. Whiteus its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Shimson Zimering

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 6, 1995, of Shimson Zimering, Associate Professor Emeritus in the Department of Mathematics.

Professor Zimering was a graduate of the University of Geneva; he earned his Ph.D. in Mathematics and Physics at the University of Brussels and did postdoctoral research at Harvard University.

Professor Zimering did significant research in physics, in applied mathematics, and in classical mathematical analysis, and published numerous articles in all three fields. Dr. Zimering joined the Mathematics Department of The Ohio State University in 1968, and remained in that department until his retirement in June 1995.

Professor Zimering was a dedicated teacher. His students recognized his sincere commitment to their education, filling his classes and referring to him affectionately as "Sam." He developed advanced courses to share his special insights with them. He was several times a finalist for the Outstanding Teaching Award.

On behalf of the University, the Board of Trustees expresses to the family of Professor Zimering its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

RESOLUTIONS IN MEMORIAM (contd)

Shimson Zimering (contd)

Upon motion of Mr. Celeste, seconded by Mr. Wexner, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Wexner, Celeste, Colley, Skestos, Brennan, Patterson, and Ambassador Wolf.

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REPORT ON RESEARCH FOUNDATION

Mr. Celeste:

I would like to call on Dr. Hayes to give the Research Foundation Report.

Dr. Hayes:

A copy of the Report of the September 1995 Grants and Contracts of The Ohio State University Research Foundation was previously distributed to each Board member.

I would call your attention to Tab 1, expenditures from external sources are below last year by 8.9 percent for a total of \$44.5 million through September 30, 1995. About \$2.6 million of this lower expenditure rate is due to a technical change in the Department of Labor outlay rates on subcontracts to other institutions. If one corrects for this anomaly, the expenditure rate would be 3.5 percent below last year at this time.

Awards for the year are in excess of \$38.4 million or 28.9 percent below the July to September time period last year. A summary of the award totals is given in the second section of this report. Much of the reduction is due to the timing of new awards. However, some of the reduction in federal awards may be an early sign of program reductions in the FY '96 federal budget.

At Tab 3, four projects are highlighted and cover a broad range of scholarly research: 1) the acquisition of an atomic resolution analytical transmission electron microscope will enhance research on new and advanced materials; 2) the studies of chemopreventive agents, with support from the Cleveland Clinic Foundation, will explore dose levels for candidate compounds, as well as mechanisms of action; 3) this project will receive support from the Environmental Protection Agency to collect practical information on agricultural management practices for nutrient and pesticide applications; and 4) this project is made possible by a grant from the Ohio Division of Adult and Vocational Education. In this project, Emmalon Norland will carry out an evaluation of the Ohio Department of Education's adult basic and literacy education program.

In Tab 4 is a complete list of new awards received in August.
This concludes my report.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 96-51

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for September 1995 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

REPORT OF RESEARCH CONTRACTS AND GRANTS (contd)

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of September 1995 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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STUDENT AFFAIRS COMMITTEE REPORT

Mr. Smith:

First I would like to introduce the student member of the President's Council, Mara Levine. Mara, would you please stand and be recognized? Thank you for coming today.

The Committee met yesterday and along with members of the Student Activity Fee Committee, heard a presentation from Eric Busch, Assistant Vice President of Student Affairs, regarding the issues surrounding the feasibility of and need for a student activity fee. Mr. Busch distributed information, noting that every Big Ten university, except Ohio State, currently has a student activity fee of some kind, funding everything from student organizations to entertainment programming to student legal services.

This information, along with data relevant to this campus, will serve as the basis for discussion in the Student Activity Fee Committee to answer two key questions: 1) is it desirable to create a student activity fee out of part of what is currently the general fee?; and 2) if so, what should that fee entail and how can it be designed so that students will have a greater voice over it?

Those are the primary issues that committee will be exploring over the next few months, but let me emphasize that we are not necessarily talking about a fee that is in addition to what students already pay. We will simply be trying to see if it is feasible to give students a larger voice over the student-related portion of the general fee monies.

At today's meeting we heard reports on Homecoming and the 125th Anniversary, both of which contributed to making October such an exciting month here at the University. The Committee also heard from our student government leaders and I am pleased to report -- which David has already mentioned -- on behalf of Kevin Sheriff, that we now have a student-run radio system on campus that is on the air and running very well. And, David, Kevin informs me that he would like you and Andy to do your jazz show from Southern California in a couple of months. He is waiting to surprise you, I think.

In addition, the Interprofessional Council has also been very active. Their most significant news is that they are now receiving funding for their officers, which puts them on an even plane with our other student government leaders.

At this time, I would like to call on Bill Wahl, Manager of the Parent Association to deliver a report. Bill --

REPORT ON THE PARENT ASSOCIATION

Mr. Bill Wahl:

Thank you. I thought I would take just a very brief period of time to bring you up to speed on our Parent Association. This is something that is relatively new here at the University. Dr. Gee had a parent association at Colorado, and I received a call one day to start a parent association here at the University and I did.

The Parent Association is three and a half years old at this point. We have a Board of Advisors and it is composed of 20 parents and up to eight University representatives, including a student representative on our Board. Our mission is to provide opportunities for parents and guardians to become partners with the University in the educational experience of their students and provide a link to campus life and information about the University.

We have over 600 families in the Association and find that most of our parents join during summer orientation. Every year we send out renewal notices and most years we get 70 percent of the folks coming back to be a part of our Association.

The Office has an 800-number and we find that an average of 25 calls per week come into our 800-number. Lots of moms and dads call us with questions and concerns, many times we can solve those problems within our Office and a lot of times we end up sending them to other offices for more information.

Within the last couple of months, the new Student Advocacy Office has really helped us out. Mary Basinger and I are working very closely together with the students and the parents, as a group. Our parents love to volunteer for a wide variety of University projects -- you get mothers and fathers who want to see what is going on here -- and they do get involved. Every year they volunteer at the summer orientation for our new students coming in. During orientation, our Association Office provides a reception every evening, and mothers and fathers who are a part of the Association take time to come in and greet the new moms and dads who are arriving on campus -- make them feel more comfortable with what we are as a University. Many times they strike up friendships immediately.

We also assist with move-in. When Bill Hall gets started with move-in for Autumn Quarter, we get involved in several ways: we provide an opportunity for our parents, who are a part of our Association to be there, again, to greet our parents coming in, while the students are picking up keys or whatever. A couple of years ago, I asked moms if they would like to bake some cookies and this year we had about 3,000 home baked cookies for our new parents as they came to the French Field House. They thoroughly enjoyed it.

Parents' Weekend is the largest event that the Association Office directs. This weekend was just held October 13-15. The first four Parents' Weekends that we had were held about three-quarters of the way through Spring Quarter and were never well attended, just a modest amount of individuals. This spring when we held Parents' Weekend, we had only about 750 parents and guardians attend. So we moved Parents' Weekend to Autumn Quarter and it was really successful -- almost 1,800 guests were in attendance. Parents, guardians, some grandparents, and several hundred siblings, younger brothers and sisters, came to see what our University was all about.

At our Parents' Weekend we did several things. On Friday, we had a downtown experience to give our mothers, fathers, and guardians a chance to see Columbus. Saturday included: participation in the campus clean-up, and several of my parents went along with Dr. Gee on the clean-up; tours of the campus, the Greek area, and the Woody Hayes practice facility; and the afternoon was dedicated to a tailgate party in the French Field House.

REPORT ON THE PARENT ASSOCIATION (contd)

Mr. Wahl: (contd)

In just a moment you will see a very short video of some of the things that happened during Parents' Weekend. Our parents were treated to a variety of student entertainment: there was a dance group; we watched the Buckeyes on large screen televisions as they beat Wisconsin, and the parents loved that as well; we had a cookout for the parents; and a variety of other things. The evening entertainment included: a Glenn Miller Swing Band and a chance for the parents to see the Buckeye Basketball Midnight Madness in St. John Arena. There was a kind of electricity in the crowd that you will see.

Sunday morning we had a brunch in the Ohio Union, which included the presentation of the Parent of the Year Award and a speech by Dr. Gee. The video that you will see was produced by Act 1, a company in Columbus, and they spent most of Saturday night editing the video that they took Saturday. On Sunday, the parents were in the Union and they got to see the video of themselves immediately, which was a pleasant surprise.

I really do want to take one moment to thank David Williams for his support and Eric Busch who really gave a lot of advice and guidance to this weekend. Eric spent some time with me and we really worked on trying to improve communication with the parents. Again, the video was conceived and executed by Eric, in conjunction with Act 1. Steve, if you will roll the video.

[Video presentation of the Parents' Weekend.]

I think that you can see that our parents and guardians had a wonderful weekend and the Association is moving forward. In the next few years, you will be hearing much more from us. Thank you.

Mr. Smith:

If there are no questions for Bill, thank you very much for coming that was a great presentation.

STUDENT RECOGNITION AWARD

Mr. Smith:

I would now like to call on Holly Smith, Student Trustee, to present the Student Recognition Award this month. Holly --

Ms. Holly Smith:

Thank you, Tom. I am very honored to recognize Arnita Marie Stanford, as this month's recipient of the Student Recognition Award. Arnita has exemplified outstanding service to The Ohio State University and to the community. She is a senior pharmacy major at Ohio State and plans to graduate Winter Quarter 1996, with a minor degree in Family Relations and Human Development.

Arnita has been both a dedicated and active leader at Ohio State serving as the president of the Student National Pharmaceutical Association and the Ohio State chapter of Phi Lambda Sigma, a national pharmacy leadership society.

STUDENT RECOGNITION AWARD (contd)

Ms. Smith: (contd)

Not only has Arnita been very active at Ohio State, but she has also exemplified outstanding service to the children in our community. Arnita currently directs the pharmacy program entitled, "Katy's Kids." Katy's Kids is an educational program which teaches local elementary children about responsible and appropriate medication use. This program stresses that medicine is not candy and that medicine could be dangerous if taken incorrectly.

In addition, Arnita is one of Ohio State's excellent scholar athletes. She is a member of the track team and currently holds Ohio State's women's outdoor track record of 56.97 seconds in the 400-meter hurdles and the French Field House record for the 55-meter hurdles with a time of 7.77 seconds. To top off this impressive record, Arnita placed sixth in the semi-final 400-meter hurdles during the 1992 Olympic trials.

Arnita is clearly an outstanding example of a student who has demonstrated excellence in her leadership roles at Ohio State and her commitment to community service. Arnita, the Board would like to commend you for your service to elementary school children and for your service to this University by presenting you with the Student Recognition Award.

Ms. Arnita Stanford:

I would just like to thank the Board of Trustees, President Gee, the Dean of our College, my husband, and Dr. Ken Hale. Thank you.

Mr. Smith:

Congratulations, Arnita, and thank you, Holly.

(See Appendix XV for Student Recognition Award, page 401.)

Mr. Smith:

I would like to, again, call on Holly Smith to present the Amendments to the Student Trustee Selection Process.

Ms. Smith:

There are several proposed changes to the Student Trustee Selection Process, but they are in no way a drastic departure from the previous process that we have had in place. I would like to briefly explain to you the changes that have been made.

First of all, the Student Trustee Selection Process would become a one committee process where in previous years there have been both a screening and interviewing committee. It was believed that the one committee structure would allow for the continuity of criteria from the screening portion of the process to the interviewing portion of that process.

Secondly, a document entitled "The Specific Guidelines for the Student Trustee Selection Process" would provide both a framework and suggestions for implementing the selection process. These guidelines are meant to clarify the coordination and procedural aspects of this process. In addition, applications would be made available to students by December 1, allowing for an increased time interval for students to fill out and complete their applications.

The fourth change is that the coordination of the Student Trustee Selection Process

would alternate each year between the Undergraduate Student Government president and the joint leadership of the Council of Graduate Student president and the Interprofessional Council president. We believe that this will provide an opportunity to utilize the resources from both CGS and IPC, and the coordination of the selection process for the graduate student trustee.

Finally, if a dispute should arise concerning the coordination and/or procedures of the Student Selection Process, the Student Affairs Committee jointly with the three student governments would resolve this dispute. This provides a mechanism for disputes to be resolved in a timely and efficient manner.

The Student Affairs Committee has reviewed these proposed changes and would like to recommend them to the Board for their approval. Thank you.

**AMENDMENTS TO THE STUDENT TRUSTEE
SELECTION PROCESS**

Resolution No. 96-52

WHEREAS on September 2, 1988, the Board approved a procedure for Selection of Student Trustees, which was subsequently amended on February 2, 1992; and

WHEREAS the Student Affairs Committee of the Board of Trustees formed a Student Trustee Selection Process Committee to review the selection of student trustees, consulting with the Board, and determining an appropriate method to revise the selection process; and

WHEREAS the Student Trustee Selection Process Committee has met and revised the selection process, with the approval of the three student governments, as follows:

- A. The Application Process. The three student government presidents will meet in November to finalize the student trustee application. They shall determine the format of the application, the application deadline, and other dates pertaining to the student trustee selection process.
- B. The Student Trustee Selection Committee. Each student government shall appoint a maximum of three members to serve on the Student Trustee Selection Committee [Committee]. The Vice President for Student Affairs will appoint one faculty member and one administrator who will serve as non-voting members.
- C. The Screening Process. The Committee will review all applications and forward a select group for interviews.
 - 1. A quorum shall be constituted by two-thirds of the voting members of the Committee.
 - 2. The Committee shall develop written procedures and criteria by which all nominees will be considered.
- D. The Interviewing Process. The Committee will conduct interviews over a two-week period.
 - 1. A quorum shall be constituted by two-thirds of the voting members of the Committee.
 - 2. The Committee shall develop the written procedures and review the criteria by which all nominees recommended by the Screening Process shall be interviewed and evaluated.
- E. The Selection Process.
 - 1. Upon completion of all interviews and evaluations, the Committee will select a slate of five students to be presented to the Governor of the State of Ohio by March 1.

AMENDMENTS TO THE STUDENT TRUSTEE

SELECTION PROCESS (contd)

2. One of these students will be appointed to the Board of Trustees by the Governor.

NOW THEREFORE

BE IT RESOLVED, That the amendments to the Student Trustee Selection Process be approved, effective immediately.

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

(See Appendix XVI for Specific Guidelines for the Student Trustee Selection Process, page 403.)

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AGRICULTURAL AFFAIRS COMMITTEE REPORT

Mr. Patterson:

This morning we heard a report on CQI within the College of Food, Agricultural and Environmental Sciences.

The College CQI Committee has identified issues with the help of a Values Survey coupled with information from Project Reinvent. Through a priority process, the top identified problems and issues are now to be tackled by work teams. A CQI resource team has been formed with the purpose of coordinating common needs, supporting access to continued learning, and acting as an information broker, as well as serving as an advocate for the work teams. These work teams, using CQI principles, have started forming throughout the College. The Vice President's Administrative Cabinet has started the process with a fall retreat and has recently been organized into three teams: leadership, red tape, and identifying our customers.

The Department of Agricultural Engineering has identified its own resource team and the Department of Agricultural Economics has also started working with CQI tools. A recent CQI retreat was also held for OARDC Administrative Cabinet and Ohio State University Extension administration worked through the process at a fall meeting. The OSU Extension Administrative office will be forming their team and implementation should begin in December.

Mr. Chairman, I also would just like to pyramid -- in Dr. Schuller's report this morning he made note that the James Cancer Hospital is now working with the Ohio State University Extension Service. This is something the Extension Service views as a very exciting new endeavor and is looking forward to as they work with all phases of the University.

Thank you.

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FISCAL AFFAIRS COMMITTEE REPORT

Mr. Shumate:

Mr. Chairman, our Committee met this morning and received a report from Vice President Shkurti on the enrollment. We also heard a report on faculty/staff benefits from Vice President Tom. At this time, I would like to call upon Vice President Pichette to present three resolutions for our vote this morning.

Ms. Pichette:

The three resolutions are as follows:

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT OF
CONTINGENCY FUNDS**

Resolution No. 96-53

DOAN HALL - LABOR AND DELIVERY UNIT
UNIVERSITY HOSPITALS - EMERGENCY POWER SYSTEM

Synopsis: Authorization to employ architectural/engineering firms and request construction bids for the Doan Hall - Labor and Delivery Unit and acceptance of the report of award of contracts for the University Hospitals - Emergency Power System project are proposed.

WHEREAS University Hospitals desires to complete approximately 19,000 square feet of shelled-in space and renovate approximately 12,500 square feet of existing space on the sixth floor of Doan Hall to create one contiguous labor and delivery unit; and

WHEREAS the total estimated project cost is \$4,900,000 and the total estimated construction cost is \$4,150,000, with funding provided by University Hospitals; and

WHEREAS a resolution adopted by the Board of Trustees on October 2, 1992 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to recommend the award of contracts for the University Hospitals - Emergency Power System project:

University Hospitals - Emergency Power System

This project updated a 1989 emergency power study and initiated action to upgrade and consolidate the Hospitals' emergency power system. The total project cost is \$4,230,820; funding is provided from University Hospitals. The estimated completion date is May 1997. The contracts awarded are as follows:

General Contract:	Cody Zeigler, Summit Station, Ohio
Amount:	\$1,147,000
Estimate:	\$1,153,000
Plumbing Contract:	Farber Corporation, Columbus, Ohio
Amount:	\$151,020 * +
Estimate:	\$135,300 *
HVAC Contract:	Farber Corporation, Columbus, Ohio
Amount:	\$189,100 * +
Estimate:	\$182,500 *
Electric Contract:	Accurate Electric Construction, Columbus, Ohio
Amount:	\$2,143,500 *
Estimate:	\$2,239,500 *

EMPLOYMENT OF ARCHITECTS/ENGINEERS AND

**REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT OF
CONTINGENCY FUNDS (contd)**

**DOAN HALL - LABOR AND DELIVERY UNIT
UNIVERSITY HOSPITAL - EMERGENCY POWER SYSTEM (contd)**

Contingency Allowance: \$263,650 (7.3% of construction cost)

Total Project Cost: \$4,230,820

* Recommended alternates included in these totals.

+ The Plumbing and HVAC Contracts are in excess of the filed estimate of cost; however, the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for the Doan Hall - Labor and Delivery Unit and that the fees for these services be negotiated between the firms selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids on the Doan Hall - Labor and Delivery Unit in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time; and

BE IT FURTHER RESOLVED, That pursuant to the actions previously authorized by this Board, the report of award of contracts and establishment of contingency funds for the University Hospitals - Emergency Power System project is hereby accepted.

(See Appendix XVII for map, page 409.)

PURCHASE OF REAL PROPERTY

Resolution No. 96-54

1.428 ACRES SOUTH OF KINNEAR ROAD
COLUMBUS, OHIO

Synopsis: The Fiscal Affairs Committee recommends authorization to purchase 1.428 acres of vacant real property in the Kinnear Road corridor adjacent to University owned property along Kinnear Road.

WHEREAS The Ohio State University owns property in the West Campus Research Park area that is transversed by railroad sidings owned by CSX Transportation, Inc.; and

WHEREAS CSX has discontinued rail service in the area and desires to dispose of its rights of way, both owned and held by easement; and

WHEREAS acquisition of this property would be of strategic value to the University by removing physical and legal barriers for University operations requiring crossings of CSX property and providing land for needed parking and driveway access at 1275 Kinnear Road; and

PURCHASE OF REAL PROPERTY (contd)

1.428 ACRES SOUTH OF KINNEAR ROAD
COLUMBUS, OHIO (contd)

WHEREAS the property has an appraised value of \$90,000.00, and CSX has offered to sell the property to the University for \$50,000.00; and

WHEREAS the appropriate University offices have determined that the purchase of this property is in the best interest of the University; and

WHEREAS funds for the purchase will be provided from Research Park funds to be repaid through Research Park operations at 1275 Kinnear Road:

NOW THEREFORE

BE IT RESOLVED, That the President and/ or the Vice President for Business and Administration be authorized to purchase, in the name of the State of Ohio for the use of The Ohio State University, the 1.428 acres of vacant land adjacent to and east and south of 1275 Kinnear Road for \$50,000.00 and to acquire easement rights along Kinnear Road from CSX Transportation, Inc., upon such terms and conditions as are deemed to be in the best interest of the University, subject to the University receiving the necessary approvals from the Ohio Board of Regents and the State Controlling Board.

(See Appendix XVIII for background information and map, page 413.)

**USE OF LAND AT THE LIMA REGIONAL CAMPUS
BY LIMA TECHNICAL COLLEGE**

Resolution No. 96-55

Synopsis: The Ohio State University-Lima Board and the Fiscal Affairs Committee recommend the approval of Lima Technical College's use of land at the Lima Campus for the construction of an Engineering and Technologies Laboratory.

WHEREAS in support of Lima Technical College's academic program, the College desires to build a new Engineering and Technologies Laboratory; and

WHEREAS this facility will require approximately 1.3 acres of land, with an additional .5 acre for joint use site landscaping, and this land is located on the University's Lima Campus; and

WHEREAS construction of this facility will displace current intramural facilities and the College has agreed, within two years of the start of construction, to replace these intramural facilities at a site to be approved by the Dean and the office of the University Architect and Physical Planning; and

WHEREAS the University and the College have agreed to cooperate in the support of each entity's programs; and

WHEREAS The Ohio State University-Lima Board recommended approval of this use of University land at their meeting on October 12, 1995; and

WHEREAS use of University land for the construction of this facility is in the best interest of the University and the College:

NOW THEREFORE

**USE OF LAND AT THE LIMA REGIONAL CAMPUS
BY LIMA TECHNICAL COLLEGE (contd)**

BE IT RESOLVED, That the President and/or the Dean of The Ohio State University at Lima and the Vice President for Business and Administration be authorized, in the name of the University, to enter into a Memorandum of Understanding authorizing the Lima Technical College to construct its Engineering and Technologies Laboratory on the University's Lima Campus.

(See Appendix XIX for map, page 417.)

Upon motion of Mr. Shumate, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Skestos, Brennan, Patterson, and Ambassador Wolf.

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AUDITOR'S REPORT

Mr. Shumate:

Mr. Chairman, our Committee also met yesterday to review the Auditor's Report and the Fiscal Year 1995 financial reports. Again, I would like to call upon Vice President Pichette to provide us with a brief summary of yesterday's presentation.

Ms. Pichette:

The University now is in the final year of a five-year contract with Coopers and Lybrand for the annual audit of the University. Coopers and Lybrand has completed the audit for FY '94-'95 and we are submitting that for your acceptance. There was a detailed presentation of the report to the Fiscal Affairs Committee yesterday.

I would stress that the presentation of the Audit Report has been a joint collaboration effort of the Offices of the Internal Auditors, Controller's, and Coopers and Lybrand. On behalf of Bill Shkurti and myself, I want to acknowledge the fine work that both the Office of Internal Auditors, directed by Aletha Shipley, and the Controller's Office, lead by Greta Russell, have done in coordinating this annual audit effort. They have both responded especially well to the challenge given that this is their first year or using the term "new experience" at Ohio State.

I would like to ask Aletha to introduce the external auditors and present the summary presentation.

Ms. Aletha Shipley: [Overhead presentation]

Thank you, Ms. Pichette and Mr. Chairman. As you know, the University has a five-year contract with Coopers and Lybrand for the annual audits of the University through the Fiscal Year, which ended June 30, 1995. I believe it was my third day on the job that we kicked off this audit process for the year and yesterday, after a little over six months, we presented in detail the financial results for the 1994-95 Fiscal Year. Today we will briefly summarize items that were discussed in that presentation.

To address the Board today, I am accompanied by Mr. Mike Fleitz, a partner with Coopers and Lybrand, and Ms. Greta Russell, University Controller. Our presentations will be made in two-parts: 1) Ms. Russell will give a summary of the financial results for the 1994-95 Fiscal Year; and 2) Mr. Fleitz will give the external auditors' summary.

Before I ask Ms. Russell for the financial summary, I would, again, like to thank Mr. Fleitz and the staff of Coopers and Lybrand for their efforts. The audit went smoothly

AUDITOR'S REPORT (contd)

Ms. Shipley: (contd)

and was completed in a timely manner with a September 15 report date and anticipated completion of remaining reports within the next month. Again, we received an unqualified and clean opinion.

I would also like to thank Ms. Pichette and Mr. Shkurti for their support and last, but not least, I would like to recognize the efforts of all of the external auditors' staffs, the internal auditor's staff, the staff of the Office of the Controller, and all of the fiscal officers and administrative associates in the various colleges, offices, and departments within the University that participated in the audit process.

I would now like to introduce Ms. Greta Russell, University Controller, for the financial summary for Fiscal Year 1995, followed by Mr. Mike Fleitz with his summary of the external auditors' reports.

Ms. Greta Russell:

Thank you, Aletha. Mr. Chairman, today we would like to take the opportunity to hit the highlights for the financial for 1994-95. First we would like to look at the University in total. We had revenue of \$1.8 billion, 65 percent in current unrestricted funds --which are the operating funds of the University -- made up of state appropriation, tuition, Hospitals, and auxiliaries; expenses of \$1.6 billion, resulting in an increase in our equity position of \$172 million; assets of \$3.1 billion; and equity of \$2.6 billion, with \$2.1 billion made up in plant.

To look at a closer view of our Education and General of the revenue that came in we had state appropriations of 33 percent; tuition and fees of 25 percent; private support of 13 percent; federal support of 18 percent; sales and service of 4 percent; and others of 7 percent. I would just like to highlight that our private support this year went up 10 percent.

A closer look at our federal support -- as was noted earlier by Dr. Hayes, we are experiencing a flat in federal support. We received 77 percent of our federal support from four agencies: HHS - 31 percent; Education - 20 percent; Agriculture - 15 percent; the National Science Foundation - 11 percent; Defense and Labor - 5 percent each; and the other agencies make up 13 percent. With the federal government's goal of a balanced budget there is an uncertainty as to the growth of our federal funds. So as we look to the future, as you know, half of our students receive student aid support. If we take the total students we have enrolled at this point, over 27,000 of our students receive some kind of federal support.

As we look to the uncertainty of the federal government, it means that we will have to look at others for our support. When you take into consideration that tuition and fees are capped at six percent, our state support has been level for the last three years at about 33 percent. That says that we didn't start none to soon with our campaign for private support and that is where we have to experience our growth. As I mentioned before, this year private support went up and it went up enough to move private support from 12 to 13 percent of our overall revenue.

Looking at how we expended our money in Education and General: 45 percent went to instruction; 18 percent went to research; 8 percent went to public service; 8 percent went to academic support -- that is our libraries; student service accounted for 3 percent; and scholarships and fellowships were at 6 percent.

To highlight scholarships and fellowships, they went up 11 percent. If we look at the trend for the last 10 years up to 1994, we had experienced a growth in scholarships and fellowships of about 8.7 percent, so it was certainly gratifying to see that this

AUDITOR'S REPORT (contd)

Ms. Russell: (contd)

year we were able to contribute 11 percent of our expenditures to scholarships and fellowships. The other 12 percent is of other support and mandatory transfers which is our debt seeking fund.

Looking at our equity and the revenue growth of our equity in the last 10 years, you will see that our unrestricted has continued to grow, as well as our restricted. The downturn that you see in 1989 and 1992, were the result of the Early Retirement Incentive Programs. As you can see even though we had an Early Retirement Incentive Program this year, we were able to sustain and continue to grow because of our revenues and be able to sustain the \$37 million that it took to fund that early retirement. So we didn't have a downturn this year because of that Early Retirement Incentive Program.

Just to see that we are able to meet our bills, this overhead is a look at our liquidity ratio which indicates the relative liquidity of the University. It is a fundamental indicator of our financial strength. A one-to-one ratio indicates that an institution has sufficient liquid assets to satisfy all related liabilities and plant debt. As you see, we are 1.87 to 1, so that certainly says that we are able to meet our liabilities and debt.

Another ratio I ask that you consider is the current operation support ratio. This ratio measures the ability to support current operations from available resources without using future resources. The average industry ratio is .30 to 1 and Ohio State is .29 to 1, that is consistent with Fiscal Year 1994. We expected this ratio to go down, to decrease dramatically, due to the early retirement incentive, but as you can see it did not, and that was because of the equity growth that we sustained this year.

In conclusion, I would just like to say that the University is certainly healthy from a financial standpoint. We have constant state growth at 33 percent, the federal growth is an uncertainty, and our tuitions are capped at 6 percent. So that means growth has to come from private support.

With that, Mr. Chairman, I conclude my report.

Ms. Shipley:

Thank you, Greta. Mike --

Mr. Mike Fleitz:

Thank you, Aletha. Mr. Chairman, being near the end of the agenda today, I will be brief. I would first point you to the blue document that you should have in your packet entitled, "Report on Audit of Financial Statements." On page I of that document is our report on the audit of the University's financial statements and, as Aletha mentioned, it is a clean and unqualified opinion.

I would state that as a result of the hard work done by Greta in her first year as Controller of the University, and Mark Hilligoss and the rest of the Controller's office staff, in preparing the financial statements we were able to complete the audit in a timely fashion and sign off by September 15, as you see at the bottom of that report.

Also in your packet, you should see a white document entitled, "Matters Related to the 1994-95 Audit of the University," which really summarizes the detailed results of the audit. That document was, again, discussed in detail with the Fiscal Affairs Committee yesterday and I would only make two comments with regard to that document this morning.

AUDITOR'S REPORT (contd)

Mr. Fleitz: (contd)

First of all, the audit of an institution of your size is a very extensive and long project. As Aletha mentioned, it runs for about six months. This year's project involved the collaborative efforts of the Internal Auditor's department, two sub-contracting firms, Manoranjan & Jayanthan, Inc., and Parns & Company, in addition to Coopers and Lybrand. So it is a rather large project.

The agenda for yesterday's meeting is presented on the screen and I would move on the summary of significant recommendations which is on page 7 of the document that you have. We make a number of recommendations as a result of the audit and they deal with issues from the departmental level to looking at the University on a University-wide basis or campus-wide basis.

I would focus your attention on the last bullet of that slide and as you see there is a comment that we have made in prior years and it has received a lot of discussion relative to the University's information and technology environment. That comment dealt with our belief that the University needed to upgrade its financial systems.

As you can see, we have indicated that we feel that comment is no longer applicable. That really reflects the progress that has been made by your ARMS Steering Committee, the University's management, and your external consultant, headed toward really upgrading your financial systems.

As we discussed yesterday with the Fiscal Affairs Committee, you are headed toward probably the most challenging piece of that project, the implementation phase. We would only reemphasize today that as management faces that challenge, we would certainly encourage the Fiscal Affairs Committee and the Board to support them through that process. That will be a significant challenge.

With that, that concludes my comments. I would say on behalf of Coopers and Lybrand, we are in the final stages of our five-year contract with the University. It's been our pleasure to be of service to you and we look forward to an opportunity to serve you in the future. Thank you.

Mr. Shumate:

Are there any questions? If not, Mr. Chairman, I would like to move acceptance of the report of audit recommendations and responses. I am very pleased that this is an unqualified and clean report.

**ACCEPTANCE OF THE REPORT OF AUDIT
RECOMMENDATIONS AND RESPONSES FOR 1994-95**

Resolution No. 96-56

Synopsis: The report of the audit recommendations and responses for The Ohio State University for 1994-95 conducted by Coopers & Lybrand is recommended for acceptance.

WHEREAS in April 1991, with the approval of the Auditor of State, The Ohio State University entered into a five-year agreement with Coopers & Lybrand for an annual audit of the University for fiscal years 1990-91 through 1994-95; and

WHEREAS the Coopers & Lybrand audit of the University for 1994-95, meeting the requirements of the Auditor of State, has been received and the accounts, records, files, and reports of the University have been found to be in satisfactory condition, but certain recommendations have been included in the audit report; and

**ACCEPTANCE OF THE REPORT OF AUDIT
RECOMMENDATIONS AND RESPONSES FOR 1994-95 (contd)**

WHEREAS the auditors' recommendations have been studied by the appropriate University offices, and procedures and responses have been developed as a result of the recommendations:

NOW THEREFORE

BE IT RESOLVED, That the report of the Coopers & Lybrand audit for The Ohio State University for 1994-95 (including the report on the audit of the University's financial statements; and the summary of significant recommendations to management) and the management responses to the recommendations be accepted.

Upon motion of Mr. Shumate, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Skestos, Brennan, Patterson, and Ambassador Wolf.

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Mr. Shumate:

Mr. Chairman, there is one additional resolution this morning on the Authorization of Funding for Campus Partners. At this time, I would like to call on Vice President Williams to lead us in this discussion.

Professor Williams:

You have an Authorization of Funding for Campus Partners in front of you. Just very briefly -- and I would like to ask Mr. Shkurti to help with any questions you may ask -- this resolution is for \$28 million over five years and for the Board of Trustees to approve the authorization of that funding.

It is a clear understanding that before any money will be released for Campus Partners' initiatives, there will be plans submitted and approval by an internal committee, which will comprise of myself, Vice Presidents Pichette, Shkurti, and Trethewey, and Senior Vice Provost Ray. We are in the process of trying to phase out the plan, to try to come back to the Board with different phases, with partners for these projects. We foresee coming back next month with at least the first plan of our first phase.

Bill, you might want to talk about where the money is coming from.

Mr. Shkurti:

The money, as David mentioned, is up to \$28 million over five years. The details, as David mentioned, will follow next month and beyond that. Our preliminary plans are that \$25 million of the \$28 million would come from the Endowment for investment in physical assets, such as land. It is not new for the Endowment to invest in land, the Endowment currently owns land worth about \$44 million.

The difference then between the \$25 million and \$28 million, is an additional \$3 million that will come from restricted gift money for investment of people. That includes seed money for our faculty to become involved in some of the issues involving Campus Partners and East of High Street, and also for the administrative cost of Campus Partners.

The other thing that I would say regarding the financial commitment is that it is a significant financial commitment. It also has a significant benefit that could help the University for years to come, both in terms of recruiting the best students -- who are our lifeblood -- and excellent academic programs, which we do have. But our surveys are showing that the students also want a physical environment that they are

November 3, 1995 meeting, Board of Trustees

comfortable in and this project provides that opportunity. It is also the opportunity to protect the investment in our main campus by protecting our borders of which the east side of High Street is an important part.

Professor Williams:

We would be happy to entertain any questions.

Mr. Shumate:

Are there any questions?

**AUTHORIZATION OF FUNDING
FOR CAMPUS PARTNERS**

Resolution No. 96-57

Synopsis: Authorizes up to \$28 million in funding for Campus Partners Initiatives from investment of endowment funds and expenditure of unrestricted gift money.

WHEREAS the success of the Campus Partners Initiatives is in the best interests of The Ohio State University, its students, faculty and staff; and

WHEREAS the revitalization of the area East of High Street will benefit the entire University community and the citizens of the City of Columbus for many years to come; and

WHEREAS the Campus Partners Initiatives present meaningful opportunities for collaborative programming between academic units and support units of the University and the constituent groups and institutions within the East of High Street area; and

WHEREAS the Campus Partners Initiatives depend for their success on significant investment by the University and by the City of Columbus, the State of Ohio, the business community and other public and private investors; and

WHEREAS the University's investment in Campus Partners Initiatives is premised upon the basic principles that such investment

- a. Will serve as a catalyst to attract other sources of funding and not as a substitute for other support;
- b. Will be directed to revitalization efforts in the immediate vicinity of the University generally described as East of High Street; and
- c. Will support initiatives that directly benefit OSU students, faculty and staff:

NOW THEREFORE

BE IT RESOLVED, That The Ohio State University Board of Trustees authorizes funding support for investment in Campus Partners Initiatives from endowment and unrestricted gift money, not to exceed the amount of \$28 million over the next five years; and

BE IT FURTHER RESOLVED, That any release of the authorized funds will require the prior approval and recommendation of an internal review committee of the University administration and the specific approval by resolution of The Ohio State University Board of Trustees.

Upon motion of Mr. Shumate, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Skestos, Brennan, Patterson, and Ambassador Wolf.

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November 3, 1995 meeting, Board of Trustees

Thereupon the Board adjourned to meet Friday, December 1, 1995, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Robert M. Duncan
Secretary

Milton A. Wolf
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND EIGHTEENTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, December 1, 1995

The Board of Trustees met at its regular monthly meeting on Friday, December 1, 1995, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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December 1, 1995 meeting, Board of Trustees

The Chairman, Ambassador Wolf, Ph.D., called the meeting of the Board of Trustees to order on December 1, 1995, at 11:15 a.m. He requested the Secretary to call the roll.

Present: Milton A. Wolf, Chairman, Leslie H. Wexner, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Thomas C. Smith, and Holly A. Smith.

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INVESTMENTS COMMITTEE REPORT

Mr. Colley:

Mr. Chairman, the Investments Committee met earlier this morning and received reports from Mr. May and Mr. Nichols relating to the University Development Campaign and the Treasurer's Report. At this juncture, Mr. Nichols will relay the Treasurer's Report.

Mr. Nichols:

Thank you, Mr. Colley. This report is for the period October 20 through November 17. Market value of the Endowment on November 17 was \$589.6 million, which is another all-time high. This is approximately \$5.5 million above the number I reported to you last week. The equity portion increased \$4.1 million, the fixed income portion increased \$900,000 during the reporting period, and net new additions total \$1.7 million.

Since July 1, the Endowment has increased \$33.8 million, including net new additions of \$7.8 million. Current asset allocation is 63 percent in equity, 23 percent in fixed, 7 percent in real estate, and 7 percent in cash.

The Investments Committee also reviewed the Investment Managers' Fee Schedule and the individual Investment Managers' performance for 1995 and further back, and discussed the Endowment's current asset allocation.

In October, in a long afternoon meeting, and again in November, in a long afternoon meeting, the Investments Committee had their annual review of both equity and fixed income managers. And as a result of that, under the Investments tab there is a resolution concerning approval of Investment Managers, which includes asset allocation changes and changes in Investment Managers. This resolution is presented for your consideration.

Judge Duncan:

Mr. Chairman, it is my understanding that Ambassador Wolf and Messrs. Shumate, Skestos, Sofia, and Patterson will be abstaining on this vote.

APPROVAL OF INVESTMENT MANAGERS

Resolution No. 96-58

Synopsis: The Investments Committee recommended the approval of Investment Managers.

WHEREAS it is the policy of The Ohio State University to utilize the services of external investment Managers to assist in the management of the University's Endowment Fund; and

WHEREAS the Investments Committee of the Board of Trustees periodically reviews the results obtained by the external Investment Managers and the amount of funds assigned to each of them; and

APPROVAL OF INVESTMENT MANAGERS (contd)

WHEREAS it is prudent investment policy to adjust the allocation and amounts of money assigned to external Investment Managers as economic conditions and performance change; and

WHEREAS the Investments Committee has also directed the Treasurer to maintain University Managed equity funds which primarily consist of gifts and a University Managed Fixed Income fund which consists of GNMA's, U.S. Treasury & Agency Securities; and

WHEREAS the number of external Investment Managers and the amount of funds assigned to them and the Treasurer shall be determined by the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of the Investments Committee of the Board of Trustees the following named external Investment Managers and the Office of the Treasurer shall be approved to manage Endowment Funds as follows:

<u>Manager</u>	<u>Allocations</u>	<u>Date</u>	<u>Market Value as of 11/17/95</u>
Banc One Investment Advisors (Fixed Income)	<u>\$10,000,000</u> <u>\$10,221,032</u>	6/95	
Boatmen's Trust Company (Fixed Income)	\$10,000,000 10,000,000 5,000,000 5,000,000 <u>10,000,000</u>	12/83 4/87 10/90 12/93 12/95	
	<u>\$40,000,000</u>		<u>\$49,820,252</u>
The Chicago Corporation (Equities)	\$10,000,000 7,500,000 (2,500,000) (5,000,000) 1,000,000 5,000,000 5,000,000 (7,500,000) <u>\$13,500,000</u>	10/77 7/78 7/79 7/81 4/83 6/86 3/87 5/89	
			<u>\$64,952,227</u>
The Common Fund (Fixed Income)	<u>\$10,000,000</u> <u>\$10,080,815</u>	6/95	
Holt, Smith, and Renk (Fixed Income)	<u>\$3,000,000</u>	6/95	<u>\$3,051,736</u>
Huntington Trust Company (Fixed Income)	<u>\$10,000,000</u> 12/95 <u>\$10,000,000</u>		
WR Lazard and Company (Fixed Income Index Fund)	\$10,000,000 5,000,000 15,000,000 <u>20,000,000</u> <u>\$50,000,000</u>	8/89 11/90 12/93 12/95	
			<u>\$51,541,673</u>

APPROVAL OF INVESTMENT MANAGERS (contd)

<u>Manager</u>	<u>Allocations</u>	<u>Date</u>	<u>Market Value as of 11/17/95</u>
R. Meeder and Associates, Inc. (Small Capitalization Equity Index Fund)	\$15,000,000 5,000,000 <u>10,000,000</u>	8/89 12/93 12/95	
	<u>\$30,000,000</u>		<u>\$38,332,531</u>
Nicholas-Applegate Capital Management Emerging Growth (Equities)	<u>\$20,000,000</u>	12/93	<u>\$26,012,576</u>
Nicholas-Applegate Capital Management Mid Cap Growth (Equities)	\$10,000,000 5,000,000 5,000,000 <u>10,000,000</u> <u>\$30,000,000</u>	6/86 11/90 3/92 12/95	
			<u>\$67,657,933</u>
University Managed (Equities)	<u>\$28,242,555</u> *	various*	<u>\$66,595,816</u>
University Managed (Fixed Income - GNMA's/U.S. Treasuries and Agencies)	\$10,000,000 2,500,000 10,000,000 <u>(15,000,000)</u> <u>\$ 7,500,000</u>	7/87 12/90 3/92 12/95	
			<u>\$ 8,021,379</u>
University Students (Equities)	\$5,000,000 2,000,000 <u>(2,000,000)</u> <u>\$5,000,000</u>	2/90 12/93 12/95	
			<u>\$8,986,065</u>
Wells Fargo Nikko Investment Advisors (International Equity Index Fund)	<u>\$20,000,000</u>	12/93	<u>\$22,056,761</u>
Wells Fargo Nikko Investment Advisors (Small Capitalization Equity Index Fund)	\$15,000,000 <u>5,000,000</u> <u>\$20,000,000</u>	3/92 12/93	
			<u>\$28,325,179</u>
Wells Fargo Nikko Investment Advisors (Standard & Poors 500 Equity Index Fund)	\$30,000,000 7,500,000 17,000,000 <u>(20,000,000)</u> ** <u>10,000,000</u> <u>\$44,500,000</u>	10/89 11/90 12/92 2/94 12/95	
			<u>\$74,754,806</u>

* Numerous dates due to receipt and sale of gifts.

** Temporary reduction.

Upon motion of Mr. Colley, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution with four affirmative votes cast by Messrs. Wexner, Celeste, Colley, and Brennan, and five abstentions by Messrs. Shumate, Skestos, Sofia, and Patterson, and Ambassador Wolf.

INVESTMENTS COMMITTEE (contd)

Mr. Colley:

Mr. Chairman, if I may, I'd like to call on Jerry May for the Development Report.

Mr. Jerry May:

Thank you very much, Mr. Colley. Before I share with you the usual report on giving for the fiscal year thus far and the information regarding endowed funds, I'd like to bring you up-to-date regarding progress on the University's Campaign that we kicked off a couple of months ago.

You may recall that we announced an \$850 million goal and at the time of kick-off, we announced \$281.2 million in gifts, pledges, and commitments. We now have moved from \$281 million to \$313 million toward the Campaign goal, \$32 million since the Campaign kick-off. I'd be happy to take any questions with regard to the Campaign progress, otherwise I'll move ahead with the remainder of the regular Development Report.

The regular report is under the Development tab and you'll notice for the first four months of Fiscal Year '96, we are about \$2.5 million ahead of last year's support for the same period. A couple of highlights for you: alumni giving is up \$3.3 million, about 77 percent at this point in time and corporate giving is strong again, up another 25 percent. One that we are very interested in and are watching carefully is unrestricted giving to the colleges and departments, which is up 34 percent, and unrestricted giving to the University is up 182 percent at this point in time.

We will look to see how this trend goes, but, as you know, annual giving is one of the eight major components in this Campaign. We are hoping that the annual giving will continue to rise, because that benefits both the University and the individual colleges within the University in a very significant way. I'm also pleased to report that gifts to the Endowment continue to surpass last year's at this point, \$3.3 million ahead or 84 percent ahead, and we will watch that during the course of the year.

Before I ask Mr. Colley to approve the resolution to establish new named endowed funds, I'd like to highlight -- and you'll see several interesting ones there and people that you know -- Rick and Marty Denman. The Denman Professorship has now been fully funded. Rick and Marty have just completed the funding of their Professorship in Clinical Research in Epilepsy.

Rick Denman, as many of you know, was a charter member of the University Foundation Board and has worked on behalf of the University for more than a decade. They have been very close to the medical school, are close supporters of the Young Scholars Program, and have been active with the College of Business. They are former Ohio natives living now in California, and I believe are representative of the kind of people nationally that have had links to this University, have had links to this state, have not forgotten their roots, and continue to keep Ohio State University in their plans.

Mr. Colley, at this time, I'd ask you to present to the Board of Trustees, the approval of two named professorships, seven new named endowed funds, and the revision of two endowed funds that total \$1,457,726.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 96-59

Synopsis: The report on the receipt of gifts and the summary for October 1995 are presented for Board acceptance.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS the funding level has been reached to establish the Richard J. and Martha D. Denman Professorship for Clinical Research in Epilepsy and The Vernal G. Riffe Professorship in Government and Politics; and

WHEREAS this report includes the establishment of seven (7) new named endowed funds and amendments to two (2) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of October 1995 be approved.

TOTAL UNIVERSITY PRIVATE SUPPORT
July-October
1994 Compared to 1995
GIFT RECEIPTS BY DONOR TYPE

	Dollars		
	<u>1994</u>	<u>1995</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$3,282,544	\$6,541,767	99
Alumni (From Bequests)	<u>1,005,935</u>	<u>1,053,717</u>	5
Alumni Total	\$4,288,479	\$7,595,484	77
Non-Alumni (Current Giving)	\$4,500,873	\$1,503,635	-67
Non-Alumni (From Bequests)	<u>952,807</u>	<u>607,157</u>	-36
Non-Alumni Total	\$5,453,680	\$2,110,792	-61
Individual Total	\$9,742,159	\$9,706,276	0 ^A
Corporations/Corp. Foundations	\$6,879,296	\$8,571,145	25 ^B
Private Foundations	\$911,418	\$1,802,984	98 ^C
Associations & Other Organizations	<u>\$823,675</u>	<u>\$769,976</u>	-7
Total	\$18,356,548	\$20,850,381	14

NOTES

A Overall individual giving is about the same this year as last for the July-October reporting period. Non-alumni giving is down 61% due to a \$3.2 million gift-in-kind received last year from a group of non-alumni. Without this very exceptional gift, non-alumni giving would be up 6% thus far this year.

Alumni have given \$3.3 million more during the first quarter this year than last, highlighted by two gifts totaling nearly \$2.8 million.

B Corporate giving is up 25%. Last year there were 148 corporations providing private support of \$10,000 or more (\$5.1 million). This year private support at the \$10,000 level exceeds \$6.8 million (153 corporations).

C Gifts of \$10,000 or more from private foundations are about \$900,000 more than last year for the first quarter.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)
 July-October (contd)
 1994 Compared to 1995 (contd)
GIFT RECEIPTS BY PURPOSE

	Dollars July through October		
	<u>1994</u>	<u>1995</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$5,304,094	\$2,127,780	-60
Program Support	\$7,815,252	\$12,518,586	60
Student Financial Aid	\$3,070,410	\$3,126,497	2
Annual Funds-Colleges/Departments	\$2,049,963	\$2,748,589	34
Annual Funds-University	<u>\$116,829</u>	<u>\$328,929</u>	182
Total	\$18,356,548	\$20,850,381	14

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through October		
	<u>1994</u>	<u>1995</u>	<u>% Change</u>
	\$3,997,855	\$7,343,490	84

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Professorships</u>			
Richard J. and Martha D. Denman Professorship for Clinical Research in Epilepsy (Support for Professorship - College of Medicine)	\$521,534.60		\$521,534.60
The Vernal G. Riffe Professorship in Government and Politics (Support for Professorship - Department of Political Science)		\$500,000.00	\$500,000.00
<u>Establishment of Named Endowed Funds</u>			
The Dayton A. Eldridge Innovation Fund in Business (Funding for New Projects & Activities - Fisher College of Business)		\$166,666.66	\$166,666.66

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The STRS Teacher Education Scholarship Endowment Fund (Scholarships for State Universities of Ohio)		\$152,750.00	\$152,750.00
The Edward J. Ray Commemorative Research Fund (Graduate Student Support - Department of Economics)		\$15,000.00	\$15,000.00

Change in Name and Description of Named Endowed Funds

From: The Dr. William E. Hunt Fund in Neurosurgery
To: The William E. and Charlotte Curtis Hunt Professorship Fund in Neurosurgery

From: The D. W. Miller, 1869-1947, Endowed Scholarship Fund
To: The D. W. Miller, 1869-1947, Medical Student Loan Fund

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Funds

The Mary K. Laughlin and Emery B. Laughlin Endowment Fund (Research & Education Support - Department of Ophthalmology)	\$50,000.00		\$50,000.00
William E. and Mary Ann Arthur Dean's Innovation Fund (Faculty & Student Support - Fisher College of Business)	\$20,000.00		\$20,000.00
The Magdalena M. Fearon Cancer Out-Patient Support Fund (Non-Medical Support for Cancer Out-Patients - The Arthur G. James Cancer Hospital and Research Institute)	\$15,000.00		\$15,000.00
The Dorothy Lewis, Freda and Roy Barnhart and Mary and Frank Jenkins 4-H Fund (4-H Program Support - Clark & Madison Counties & Ohio 4-H Members with Disabilities)	_____	<u>\$16,775.00</u>	<u>\$16,775.00</u>
Total	\$606,534.60	\$851,196.66	\$1,457,726.26

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

ESTABLISHMENT OF NAMED ENDOWED PROFESSORSHIPS

Richard J. and Martha D. Denman Professorship
for Clinical Research in Epilepsy

WHEREAS in accordance with the guidelines previously established by the Board of Trustees, the Richard J. and Martha D. Denman Fund was established March 1, 1985, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Richard J. (B.S.Bus.Adm. '57) and Martha D. Denman of Laguna Beach, California; and the name was revised November 1, 1991; and

WHEREAS the required funding level has now been reached:

NOW THEREFORE

BE IT RESOLVED, That the Richard J. and Martha D. Denman Fund be changed to the Richard J. and Martha D. Denman Professorship for Clinical Research in Epilepsy. Future funding will lead to the eventual establishment of a Chair. The Professorship will support the work of a distinguished researcher, teacher and practitioner to be selected by the Dean of the College of Medicine in consultation with Mr. and Mrs. Denman as long as they are alive.

\$521,534.60 (Grandfathered)

The Vernal G. Riffe Professorship in Government and Politics

The Vernal G. Riffe Professorship in Government and Politics was established December 1, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the friends and associates of Vern Riffe.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide salary and/or program support for the work of a distinguished teacher and scholar in the Department of Political Science whose interests focus in one or more areas of American government and politics--legislative, state or democratic political leadership and institutions. Appointment to the Vernal G. Riffe Professorship will be recommended by the Chairperson of the Department of Political Science and the Dean of the College of Social and Behavioral Sciences to the Provost and approved by The Ohio State University Board of Trustees.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for these funds should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$500,000.00 (Grandfathered)

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Dayton A. Eldridge Innovation Fund in Business

The Dayton A. Eldridge Innovation Fund in Business was established December 1, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Mr. Dayton A. Eldridge (B.S.Bus.Adm. '36).

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Dayton A. Eldridge Innovation Fund in Business (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used by the Dean of the Fisher College of Business to fund new projects and activities which further the academic interests of the College. Allocations from this fund will act as catalysts for new program developments and be based on competitive review processes.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$166,666.66

The STRS Teacher Education Scholarship Endowment Fund

The STRS Teacher Education Scholarship Endowment Fund was established December 1, 1995, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from STRS 75th, Inc., a nonprofit corporation created as part of the 75th anniversary celebration of the State Teachers Retirement System of Ohio (STRS).

STRS 75th, Inc. was established for the purpose of commemorating Ohio teachers by establishing a Teachers' Park at the Ohio Historical Center and commissioning relief statuary for the Ohio Capitol. It was understood at the beginning of the subscription campaign for these commemorative projects that any excess funds would be used to endow teacher education scholarships.

Donor gives its funds to The Ohio State University for the purpose of endowing teacher education scholarships at the state universities of Ohio, subject to the conditions set forth below. The gift shall be invested in the Permanent Endowment Fund of The Ohio State University, with the right to invest and reinvest as the occasion dictates.

The annual income shall be used to provide scholarships for students (undergraduate or graduate) preparing for teacher certification at any of the state universities in Ohio with a college, school, or department of education. Annual scholarship distribution will be overseen by the State University Education Deans (SUED). Scholarships shall be awarded on a rotating basis among the various state universities, with each college, school, or department of education sharing in approximate proportion to the number of students enrolled in their teacher preparation programs during a multiple-year cycle of awards. The Dean of The Ohio State University College of Education (or its successor) shall ensure that a committee of SUED is convened at least annually, that the interest income from the Endowment is distributed in accordance with the wishes of the donor and the deans, and that a report is submitted to the State Teachers Retirement System of Ohio at least annually setting forth the previous year's distributions.

It is the desire of the donor that this fund should benefit the state universities in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, or if the gift or interest generated therefrom should be used in a manner inconsistent with these terms, then the principal of the fund shall be paid to STRS. If that organization ceases to exist, another use shall be designated by the Board of Trustees to carry out the desire of the donor.

\$152,750.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Edward J. Ray Commemorative Research Fund

The Edward J. Ray Commemorative Research Fund was established December 1, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the alumni, friends and associates of Edward J. Ray.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support scholarly activities of the Department of Economics graduate students at the discretion of the department chairperson.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$15,000.00
(Grandfathered)

CHANGE IN NAME AND DESCRIPTION OF NAMED FUNDS

The William E. and Charlotte Curtis Hunt Professorship Fund in Neurosurgery

The Dr. William E. Hunt Fund in Neurosurgery was established March 7, 1986, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund in honor of William E. Hunt (M.D. 1945) from friends and colleagues. Significant contributions were made after the death of Charlotte Curtis Hunt, former Associate Editor of The New York Times and daughter of Dr. George Morrice Curtis, first Professor of Research Surgery at Ohio State. The name and description were revised December 1, 1995.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income will be returned to the principal until it reaches the required level of \$500,000 at which time it is to be activated as a Professorship in Surgery in the Division of Neurologic Surgery, for the purpose of maintaining and enhancing joint teaching and research activities in clinical neurosurgery and the basic neurosciences. Candidates would be recommended to the Provost by the Director of Neurologic Surgery, the Chairs of the Departments of Surgery and Neurology, the Chair of the Neuroscience Program and the Dean of the College of Medicine, for the approval of the Board of Trustees. If funds become available and the principal reaches the required Chair level of \$1,250,000, the Professorship will be converted to a Chair with the same purpose as outlined above.

A special program to raise funds for this Professorship will be instituted upon approval. If, within five years, the funds received or committed are not adequate to support a Professorship, the annual income will be assigned to such other faculty position (or positions) as would support the aims of the fund as described above.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN NAME AND DESCRIPTION OF NAMED FUNDS (contd)

The William E. and Charlotte Curtis Hunt Professorship Fund in Neurosurgery (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the concerned faculty and the Dean of the College of Medicine, in order to carry out the desire of the donors.

The D. W. Miller, 1869-1947, Medical Student Loan Fund

The D. W. Miller, 1869-1947, Endowed Scholarship Fund was established September 2, 1992, by the Board of Trustees of The Ohio State University through gifts to The Ohio State University Development Fund from Marian Y. Rudd in memory of D. W. Miller (1869-1947), a person whose concern for others helped many. May those who benefit from it find reason to remember him and follow his example. The name and description were revised December 1, 1995.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The income shall be used to provide one or more interest-free loans to students enrolled in the College of Medicine. Selection shall be made with preference to female student(s) from Auglaize or Allen counties and, in turn, other such Ohio residents, although there may be occasional exceptions. Any unused income should be returned to the principal at the end of each fiscal year.

The terms of the loan are under the jurisdiction of the College of Medicine in consultation with the University Committee on Student Financial Aid. Loan terms and application and repayment procedures will be consistent with other College of Medicine and University loan procedures with the exception that repayment may be delayed until 15 years after graduation from the College of Medicine and be interest free.

The selection of the recipient(s) shall be made at the recommendation of the Dean of the College of Medicine in consultation with the University Committee on Student Financial Aid. In awarding the loan funds, it is preferred that the amount be as substantial as possible rather than distributing smaller loan funds to numerous students.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Medicine and with the University Committee on Student Financial Aid in order to carry out the desire of the donor.

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Mary K. Laughlin and Emery B. Laughlin Endowment Fund

The Mary K. Laughlin and Emery B. Laughlin Endowment Fund was established December 1, 1995, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts designated for support of the Department of Ophthalmology, College of Medicine, from a bequest of the late Mary K. Laughlin, Montgomery County, Ohio.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Mary K. Laughlin and Emery B. Laughlin Endowment Fund (contd)

The income shall be used to support research and education programs deemed most vital by the Chairperson of the Department of Ophthalmology in consultation with the Dean of the College of Medicine.

\$50,000.00

William E. and Mary Ann Arthur Dean's Innovation Fund

The William E. and Mary Ann Arthur Dean's Innovation Fund was established December 1, 1995 by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts designated for support of the Max M. Fisher College of Business from contributions from William E. (B.S.Bus.Adm. '50; J.D. Law '53) and Mary Ann (B.S.H.E. '54) Arthur, Columbus, Ohio.

The annual income shall be distributed to the Max M. Fisher College of Business to be used by the dean for the following:

The income shall be used to fund activities by faculty and students which relate to those participating in the service economy. Funds shall be awarded on a competitive basis (annually) to support research, teaching, and interaction with service providers and other aspects of the service economy. The donors shall be updated annually on the use of the fund income.

\$20,000.00
(grandfathered)

The Dorothy Lewis, Freda and Roy Barnhart and Mary and Frank Jenkins 4-H Fund

The Dorothy Lewis, Freda and Roy Barnhart and Mary and Frank Jenkins 4-H Fund was established December 1, 1995, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Mary Lewis Jenkins in memory of her mother, Dorothy Helm Lewis, by Lester Barnhart (B.S.Agr. '69), Lynda Jenkins Heyl (B.S.H.E. '74; M.S. Human Ecology '78), Barry Lewis Jenkins, and Janet Jenkins Johnson (B.S.Ed. '74, B.A. Humanities '76, M.A. Education '81), in honor of their parents.

Income provided by the Foundation shall be used to support 4-H Volunteer Leader recognition in Clark County, 4-H members enrolled in nutrition projects in Madison County, and Ohio 4-H members with disabilities. The income shall be equally divided and administered by the County Extension professionals directly responsible for 4-H programming in Clark and Madison Counties, and the 4-H State Leader or their designee who is directly responsible for 4-H programming for youth with physical, learning or emotional disabilities. Uses for the leader recognition shall include, but not be limited to: recognition items, banquets, leader trips, plaques or gifts. Uses for 4-H members in nutrition projects shall include: recognition items, student scholarships for nutrition programs at The Ohio State University, nutrition leader training, trips to regional or state nutrition educational events. Uses for support of 4-H members with disabilities shall include but are not limited to: scholarships, special equipment, programs, member travel, camp or conference fees. If no funds are used for disabled 4-H members in a given year, the second preference is to use the funds for needy 4-H member support or returning the unused income to the principal.

\$16,775.00 (grandfathered)

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Magdalena M. Fearon Cancer Out-Patient Support Fund

The Magdalena M. Fearon Cancer Out-Patient Support Fund for The Arthur G. James Cancer Hospital and Research Institute was established December 1, 1995, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Magdalena M. Fearon.

The annual income produced by this endowment fund shall be distributed for the non-medical care of cancer patients while they receive service by the Cancer Hospital. This assistance may include but need not be limited to housing, support groups, transportation to and from the hospital and educational materials. Housing, meals (per diem), and transportation assistance for needy families of cancer patients (out patients or hospital patients) should also be provided. If the University should create a hospice, then it shall share half of the annual income with the Out-Patient Support Fund, to be approved by the Director of The Arthur G. James Cancer Hospital and Research Institute and the Vice President of Health Services.

\$15,000.00 (grandfathered)

Upon motion of Mr. Colley, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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PRESIDENT'S REPORT

President Gee:

Ladies and gentlemen, welcome and thank you very much for joining us today. Some might say that this past month has been one of highs and lows ... but let me put things in perspective. On September 30, when Ohio State played Notre Dame, we honored the members of the 1935 Buckeye team who, sixty years ago, lost to the Irish in Ohio Stadium. Fred Crow, an attorney from Pomeroy, Ohio, was a member of that team. Despite facing some serious health concerns, he made the trip to campus for the game.

He wrote me a wonderful note saying that game day was, "one of the most outstanding days in my lifetime." Mr. Crow wrote a column for the Pomeroy newspaper describing his experience. He said that it was "one of the greatest thrills that I have ever experienced . . . especially when we entered the field as heroes."

Just two weeks later, Mr. Crow passed away at University Hospitals. In the obituary that appeared in the *Columbus Dispatch*, it was proudly noted that Fred Crow was a member of the 1935 Ohio State football team, listed first among many other distinguished accomplishments and contributions to his community.

That I submit to you, ladies and gentlemen, is what this is about -- about pride and loyalty, about dedication and commitment to team. I am enormously proud to be part of a university that means so much to so many people, a university that cares so much about its traditions -- and certainly about its people.

A marvelous group of student athletes will represent us in the Citrus Bowl -- including Eddie George, winner of the Walter Camp Award as the nation's most outstanding college football player.

PRESIDENT'S REPORT (contd)

President Gee: (contd)

Our women's volleyball team is ranked 7th in the nation and just received an invitation to the NCAA tournament. This marks the seventh consecutive year this team has participated in the tournament. Last year we made the Final Four in women's volleyball, a team with a record of excellence.

A member of our faculty was honored this month with the 1995 Excellence in College and University Teaching Award in the Food and Agricultural Sciences. This is a national award and was given to Professor Carl Zulauf, Associate Professor of Agricultural Economics, by the U.S. Department of Agriculture and the National Association of State Universities and Land-Grant Colleges.

Beyond the classroom, Professor Zulauf has involved 22 undergraduates in various research projects and published two peer-reviewed and nine other articles with undergraduates as co-authors. He is, indeed, one of our finest teachers.

This afternoon, we will hold a ceremony honoring former Ohio Governor Richard Celeste with the naming of the Chemistry Building the Richard F. Celeste Laboratory of Chemistry. The faculty and students who remember the old "Sawtooth" Chemistry Building are excited not only by this facility, but also by the addition to the adjacent Evans Lab that is nearing completion.

We announced a wonderful gift this month for the Schottenstein Center, a building which will house, among other things, an arena for the men's and women's basketball programs and ice hockey. The Schottenstein family has been extraordinarily generous to this university in a number of areas, and we are very proud and grateful for this evidence of their continuing support.

This month marked the sixth anniversary of the Wexner Center for the Arts. The gala weekend honored many of the Wexner Center's supporters, and enriched the Center's programs by \$1.5 million. Let me add, that that is a hell of an anniversary present!

A very special party was held at The Frank W. Hale, Jr. Black Cultural Center on Thanksgiving. The Office of Minority Affairs hosted 110 students, faculty, and staff for a free turkey dinner with all the trimmings. For those unable to go home, it was a wonderful opportunity to be with the Ohio State family. In fact, I understand that one mother from the Detroit area read about the dinner and called to see if her son, a student at Capital University, could attend since he could not get home. He joined the Ohio State group for a great afternoon of food and fellowship.

Finally, I want to report that a time capsule has been prepared as part of the university's 125th anniversary. The capsule will be placed in a pillar in the Main Library and is scheduled to be opened in 2070, the 200th anniversary of Ohio State. Students, faculty, and staff contributed items that represent this year -- 1995. Among the objects in the capsule are a university ID card, a telephone receiver containing fiber optics, various pins and patches, and musical CDs. Perhaps one of the most characteristic items of today's students is a backpack. Of course, I would have to note with some pride, that the capsule also contains a bow tie! It is hard to imagine what students will say when the capsule is opened in 75 years! Of course, by then EVERYONE will be wearing bow ties, and I will be recognized as a fashion visionary!

Mr. Chairman, that concludes my report.

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STUDENT RECOGNITION AWARD

Ms. Smith:

I am very honored to recognize Christian Zawodniak as this month's recipient of the Student Recognition Award. Christian is a junior majoring in both English and French and plans to pursue a career in teaching at the high school level.

Christian has exemplified outstanding service and leadership at Ohio State in various ways. To begin with, Christian volunteers his time as a peer tutor for students enrolled in English 110. Students in this English class receive one hour and twenty minutes of tutoring each week from students like Christian. In addition, he is very active in the Undergraduate English Forum which is a group designed to assist English majors in career choices and provide a sense of community for these students. Christian has been very instrumental in organizing forums that address issues of interest to these English majors.

Christian has gone above and beyond the call of duty to represent his fellow English majors. For example, he is a student representative to the English Undergraduate Committee, which is a committee comprised of faculty and staff who review policy changes in the structural frame of the English major curriculum.

Not only has Christian exemplified outstanding service and leadership at Ohio State, but he has also exemplified outstanding service to the Columbus Community. Christian willingly volunteers his time to the Columbus AIDS Service Connection. Each month the AIDS Service Connection sponsors a dinner for people with AIDS at the North Broadway United Methodist Church and Christian volunteers his time by serving the meals. He is committed to this volunteer effort because he feels that these dinners provide a sense of community for those people who are HIV- positive. Clearly Christian is a fine example that in this holiday season it is truly more important to give of your services and talents rather than to receive. Christian, the Board would like to commend you for your service to this University and to the Columbus Community by presenting you with the Student Recognition Award. Congratulations!

Christian would like to make a few remarks. Christian --

Mr. Christian Zawodniak:

I would like to thank everyone for this great award. I think it is great that the Board of Trustees and Ohio State University is putting this kind of focus on undergraduate education, because it is easy to get lost at a big place like this. I would like to read very briefly from a speech I like by James Baldwin which addresses the purpose of education, if I may:

"The purpose of education finally is to create in a person the ability to look at the world for himself; to make his own decisions; to say to himself, this is black or this is white; to decide for himself whether there is a God in Heaven or not; to ask questions of the universe; and then learn to live with those questions is the way he would achieve his own identity. But no society is really anxious to have that kind of person around. What society really ideally wants is a citizenry which will simply obey the rules of society. If a society succeeds in this, that society is about to perish."

I read that not to cast any kind of gloom on this great ceremony, but to stress the importance of a sense of humanity and compassion in our education. Because

STUDENT RECOGNITION AWARD (contd)

December 1, 1995 meeting, Board of Trustees

Mr. Zawodniak: (contd)

Germany, before World War II, had the best universities in the world, but they still ended up being led by a maniac who ruined much of the world.

So even though we must have a fine university -- and we do and I love it -- we must also have a fine sense of personal compassion and understanding. It works not only for students, but for all teachers as well.

Also, I would like to thank my mentor, Brenda Brueggemann, who welcomed me into Ohio State's English Department and really helped me get around that big place. So I'd like to say that it is important that we are a great university, but it is also important that we are a great community.

Thank you!

Ambassador Wolf:

Thank you very much, Christian. You certainly deserve that honor and your words were very well received.

Mr. Zawodniak:

Thank you, I really appreciate it.

Ambassador Wolf:

Thank you, Holly.

(See Appendix XXIX for Student Recognition Award, page 601.)

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HOSPITALS BOARD REPORT

Mr. Skestos:

The Hospitals Board met November 30, 1995, at which time it approved the Harding/OSU Joint Venture agreement and thereafter recommended it for approval by the University Board of Trustees. The Hospitals Board also endorsed a loan in the amount of \$250,000 to MedOhio Health, Inc., for filing of a fully refundable deposit with application for Certificate of Authority to operate a health maintenance organization and recommended it to the University Board of Trustees.

The Executive Director presented the Hospitals' annual report which highlighted activities initiated in Fiscal Year 1994-95, as well as the current/future concept strategies of primary care. A panel of physicians and an administrator were available for a question and answer session relating to the development of the Hospitals' primary care network.

Mr. Chairman, that completes my report.

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FISCAL AFFAIRS COMMITTEE REPORT

Mr. Shumate:

Our Committee met earlier today and we received a report on the update for the Debt Reduction Program from Vice President Bill Shkurti. We also received the report and background discussion on the adoption of the District Plan for the North Academic Core Area and in our books is a proposed resolution to be voted on in February. I would point out that the staff is using that document as a guide at the present time and if any Board members have any questions or suggestions, please feel free to contact Vice President Pichette.

At this time, Mr. Chairman, we have several resolutions that I would like to present for Board approval and these resolutions are in our Board books and were discussed at the Fiscal Affairs Committee meeting this morning:

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS

Resolution No. 96-60

July - September 1995

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed.

WHEREAS the Purchasing Policy of The Ohio State University, adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, provides that the President and/or the Vice President for Business and Administration may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists, or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Vice President for Business and Administration has submitted a report on waivers of competitive bidding requirements granted for the period of July - September, 1995; and

WHEREAS during the period covered, the Vice President for Business and Administration, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 101 waivers of competitive bidding requirements for annual purchases totaling approximately \$17,519,700.00, as shown on the enclosed exhibit:

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of July - September 1995, is hereby accepted.

(See Appendix XXI for background information, page 501.)

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS**

Resolution No. 96-61

DOAN HALL - ENDOSCOPY SUITE AND PERIPHERAL VASCULAR LAB
DOAN HALL ROOF REPLACEMENT

BEVIS AND RIGHTMIRE STRUCTURAL SYSTEMS
PUBLIC SAFETY BUILDING - HVAC SYSTEM IMPROVEMENT
OARDC PESTICIDE STORAGE BUILDING
ATI - PHASES I AND IV, MECHANICAL AND MASONRY IMPROVEMENTS
ROAD RESURFACING - W. 10TH AVENUE
WATERLINE EXTENSION - COLLEGE ROAD TO NEIL AVENUE
STREET AND ROAD IMPROVEMENTS
SMITH LAB ROOF REPLACEMENT
ANIMAL SCIENCE MEAT LAB RENOVATION
CAMPUS LIGHTING RENOVATION, PHASE II
RESEARCH CENTER ROOF REPLACEMENT
SMITH LAB REMODELING
OARDC - OUTLYING BRANCH ROAD
LARKINS HALL - ROOF REPLACEMENT
POSTLE HALL - RESEARCH LAB RENOVATION
OARDC - LIBRARY EXPANSION AND VIDEO CENTER
STARLING-LOVING STEAM CONVERTER
MARION CHILDCARE CENTER, PHASE II
INTEGRATED CHILD CARE CENTER ADDITION
TURFGRASS FIELD SERVICE BUILDING
KOFFOLT LAB RENOVATION
CAMPUS GROUNDS - EXTERIOR PHONES
ATI-SKOU HALL ROOF REPLACEMENT AND OARDC ROOF REPLACEMENTS
SOUTH POLO FIELD ADDITION PARKING LOT
BYRD POLAR - SEDIMENT CORE ARCHIVAL COLDROOM
RHODES HALL - ATRIUM REFURBISHING
UNIVERSITY HOSPITAL CLINIC - FIRST FLOOR OFFICES

Synopsis: Authorization to employ architectural/engineering firms and request construction bids for the Doan Hall - Endoscopy Suite and Peripheral Vascular Lab and Doan Hall Roof Replacement projects and accept the report of award of contracts and establishment of contingency funds for the projects indicated.

WHEREAS resolutions adopted by the Board of Trustees on April 7, 1995 authorized proceeding with the Doan Hall Peripheral Vascular Lab and on May 5, 1995 authorized proceeding with the Doan Hall Endoscopy Suite; and

WHEREAS University Hospitals has now determined that it is in the best interest to combine these two projects with a combined estimated total project cost of \$1,200,000 and a combined estimated construction cost of \$950,000, with funding provided by University Hospitals; and

WHEREAS a resolution was adopted by the Board of Trustees on May 5, 1995 authorizing proceeding with the Doan Hall Roof Replacement project involving replacement of the west half on the roof on Doan Hall; and

WHEREAS the University Hospitals has now determined to proceed with replacement of the entire roof with a revised estimated project cost of \$1,180,500 and a revised total estimated construction cost of \$936,500 with funding provided by University Hospitals; and

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

WHEREAS resolutions adopted by the Board of Trustees on October 5, 1990 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established State of Ohio and University procedures, and if satisfactory bids were received to award contracts for the following projects:

(* Recommended alternates included in these amounts)

Bevis and Rightmire Structural Systems

This project removes asphalt walkways on the east side of Bevis Hall and the south side of Rightmire Hall, remove topping to expose concrete decking, waterproof the concrete decking, and install new asphalt. The total project cost is \$115,121; funding is provided from House Bill 808 (\$112,081) and Department of Physical Facilities (\$3,040). The completion date is June 1995. The contract awarded is as follows:

General Contract:	Central Ohio Building Co., Inc., Columbus, Ohio
Amount:	\$88,720
Estimate:	\$94,500
Total All Contracts:	\$88,720
Contingency Allowance:	\$8,873 (10% of construction cost)
Total Project Cost:	\$115,121

Public Safety Building - HVAC System Improvement

This project installs a single package roof mounted air conditioning system to serve the entire building, modify the radiant heating system, and install a new system of direct digital controls. The total project cost is \$285,000; funding is provided from House Bill 808. The completion date is September 1995. The contracts awarded are as follows:

HVAC Contract:	Columbus Heating and Ventilating, Columbus, Ohio
Amount:	\$219,000 +
Estimate:	\$205,500 +
Electric Contract:	Fetter Electric, Newark, Ohio
Amount:	\$16,450
Estimate:	\$31,000
Total All Contracts:	\$234,450
Contingency Allowance:	\$18,185
Total Project Cost:	\$285,000

+ The HVAC Contract is in excess of the filed estimate of cost; however the total price of all contracts in within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

OARDC Pesticide Storage Building

This project will construct approximately 1,500 square feet of enclosed space with proper floor, air handling, utilities and exhaust hood for the storage and mixing of pesticides. The total project cost is \$144,500; funding is provided from House Bill 808. The completion date is September 1995. The contracts awarded are as follows:

General Contract:	Alvada Construction, Inc., Alvada, Ohio
Amount:	\$88,213
Estimate:	\$80,300

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

OARDC Pesticide Storage Building (contd)

Plumbing Contract:	Warner Mechanical Corp., Fremont, Ohio
Amount:	\$23,930
Estimate:	\$24,150
Electric Contract:	A. T. Emmett, Inc., Port Clinton, Ohio
Amount:	\$12,622
Estimate:	\$15,250
Total All Contracts:	\$124,765
Contingency Allowance:	\$12,487 (10% of construction cost)
Total Project Cost:	\$144,500

WHEREAS a resolution adopted by the Board of Trustees on May 3, 1991 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established State of Ohio and University procedures, and if satisfactory bids were received to award contracts for the following project:

ATI - Phases I and IV, Mechanical and Masonry Improvements

This project improves the mechanical equipment and HVAC controls, and makes masonry improvements and foundation and structural modifications to buildings on the ATI campus in Wooster. The total estimated project cost is \$102,743; funding is provided by House Bill 808. The completion date is September 1995. Contracts awarded are as follows:

General Contract:	Stanley Miller Construction Co., East Sparta, Ohio
Amount:	\$40,807
Estimate:	\$52,300
HVAC Contract:	Schmid Plumbing and Heating, Inc., Wooster, Ohio
Amount:	\$36,400 +
Estimate:	\$23,300
Total All Contracts:	\$77,207
Contingency Allowance:	\$4,941 (6.4% of construction cost)
Total Project Cost:	\$102,743

+ The HVAC Contract is in excess of the filed estimate of cost; however the total price of all contracts in within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

WHEREAS resolutions adopted by the Board of Trustees on February 4, 1993 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established State of Ohio and University procedures, and if satisfactory bids were received to award contracts for the following projects:

Road Resurfacing - W. 10th Avenue

This project provides new wearing surface for West 10th Avenue from Clinic Drive to Neil Avenue. The total project cost is \$81,450; funding is provided from House Bill 904. The completion date is May 1996. The contract awarded is as follows:

General Contract:	Kokosing Construction, Fredricktown, Ohio
Amount:	\$68,000
Estimate:	\$115,700

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Road Resurfacing - W. 10th Avenue (contd)

Total All Contracts:	\$68,000
Contingency Allowance:	\$6,810 (10% of construction cost)
Total Project Cost:	\$81,450

Waterline Extension - College Road to Neil Avenue

This project will complete the water line from College Road to Neil Avenue to provide a reliable water services to the main campus. The total project cost is \$500,000; funding is provided from House Bill 904. The completion date is January 1996. The contract awarded is as follows:

General Contract:	Bale Contracting, Columbus, Ohio
Amount:	\$451,624 * +
Estimate:	\$438,250 * +
Total All Contracts:	\$451,624
Contingency Allowance:	\$22,581 (5% of construction cost)
Total Project Cost:	\$500,000

+ The General Contract is in excess of the filed estimate of cost; however the total price of all contracts in within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Street and Road Improvements

This project resurfaces several streets on central campus including: West 17th Avenue, West 11th Avenue, and Neil Avenue from 11th to South Oval Drive. The total project cost is \$270,320; funding is provided by House Bill 904. The completion date is June 1996. The contract awarded is as follows:

General Contract:	Lionel Construction, Zanesville, Ohio
Amount:	\$238,159 +
Estimate:	\$231,500 +
Total All Contracts:	\$238,159
Contingency Allowance:	\$11,908 (5% of construction cost)
Total Project Cost:	\$270,320

+ The General Contract is in excess of the filed estimate of cost; however the total price of all contracts in within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Smith Lab - Roof Replacement

This project replaces 44% of the roof and renovates the parapet walls. The total project cost is \$145,755; funding is provided by House Bill 904. The completion date is February 1996. The contract awarded is as follows:

General Contract:	Harold J. Becker Company, Dayton, Ohio
Amount:	\$130,049
Estimate:	\$152,400
Total All Contracts:	\$130,049
Contingency Allowance:	\$13,006 (10% of construction cost)
Total Project Cost:	\$145,755

EMPLOYMENT OF ARCHITECTS/ENGINEERS AND

**REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Animal Science - Meat Lab Renovation

This project renovates sections of the basement and first floor to meet federal government requirements (USDA) for the meat lab operation in the Animal Science Building. The total project cost is \$395,500; funding is provided from House Bill 904. The completion date is December 1995. The contracts awarded are as follows:

HVAC Contract:	Farber Corporation, Columbus, Ohio
Amount:	\$169,600 +
Estimate:	\$150,000 +
General Contract:	Dorsey Construction Co., Columbus, Ohio
Amount:	\$86,350
Estimate:	\$89,400
Electric Contract:	Electric Power Equipment Co., Columbus, Ohio
Amount:	\$55,593
Estimate:	\$70,800
Asbestos Abatement	
Contract:	Hunter Environmental, Seven Hills, Ohio
Amount:	\$10,200
Estimate:	\$25,000
Total All Contracts:	\$321,743
Contingency Allowance:	\$31,140 (9.7% of construction cost)
Total Project Cost:	\$395,500

+ The HVAC Contract is in excess of the filed estimate of cost; however the total price of all contracts in within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Campus Lighting Renovation, Phase II

This project will complete the exterior lighting improvements for safety and security in the areas of the Oval and Mirror Lake Hollow pedestrian circulation paths. The total project cost is \$500,000; funding is provided from House Bill 904. The completion date is May 1996. The contract awarded is as follows:

Electric Contract:	Elite Building/Electric Power Equipment (AJV), Westerville, Ohio
Amount:	\$464,400 +
Estimate:	\$459,500 +
Total All Contracts:	\$464,400
Contingency Allowance:	\$29,756 (6.4% of construction cost)
Total Project Cost:	\$500,000

+ The Electric Contract is in excess of the filed estimate of cost; however the total price of all contracts in within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Research Center Roof Replacement

This project will replace the deteriorated roof over the entire building. The total project cost is \$477,250; funding is provided from House Bill 904. The completion date is August 1995. The contract awarded is as follows:

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Research Center Roof Replacement (contd)

General Contract:	Phinney Industrial Roofing, Inc., Dublin, Ohio
Amount:	\$425,000 *
Estimate:	\$494,560 *
Total All Contracts:	\$425,000 *
Contingency Allowance:	\$42,500 (10% of construction cost)
Total Project Cost:	\$477,250 *

Smith Lab Remodeling

This project remodels space vacated by the Physics Library for classroom use. The total project cost is \$125,000; funding is provided from House Bill 904. The completion date is June 1995. The contracts awarded are as follows:

General Contract:	Williamson Builders, Plain City, Ohio
Amount:	\$63,000 *
Estimate:	\$69,300 *
HVAC Contract:	R. J. Lemmons, Springfield, Ohio
Amount:	\$8,470
Estimate:	\$14,900
Electric Contract:	Knight Electric, Gahanna, Ohio
Amount:	\$33,050
Estimate:	\$39,770
Total All Contracts:	\$104,520 *
Contingency Allowance:	\$5,245 (5% of construction cost)
Total Project Cost:	\$125,000

WHEREAS a resolution adopted by the Board of Trustees on May 7, 1993 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established State of Ohio and University procedures, and if satisfactory bids were received to award contracts for the following projects:

OARDC - Outlying Branch Roads

This project repairs and resurfaces roads and parking lots and related work at the Southern Branch. The total project cost is \$70,000; funding is provided by House Bill 904. The completion date is July 1996. The contract awarded is as follows:

General Contract:	L. P. Cavett, Cincinnati, Ohio
Amount:	\$58,825
Estimate:	\$59,000
Total All Contracts:	\$58,825
Contingency Allowance:	\$5,268 (9% of construction cost)
Total Project Cost:	\$70,000

Larkins Hall - Roof Replacement

This project replaces the deteriorated roof. The total project cost is \$500,000; funding is provided by House Bill 904. The completion date is August 1996. The contract awarded is as follows:

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Larkins Hall - Roof Replacement (contd)

General Contract:	Columbus Roofing and Sheet Metal, Columbus, Ohio
Amount:	\$417,350 +
Estimate:	\$408,800
Total All Contracts:	\$417,350 +
Contingency Allowance:	\$38,427 (9.2% of construction cost)
Total Project Cost:	\$500,000

+ The General Contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Postle Hall - Research Lab Renovation

This project renovates outdated research laboratories to meet current/future research lab standards and requirements and to convert outdated clinical facilities into research labs and clinical research labs. The total project cost is \$538,982; funding is provided by House Bill 904 (\$400,000) and College of Dentistry (\$138,982). The completion date is April 1996. The contracts awarded are as follows:

General Contract:	C & N Construction, Columbus, Ohio
Amount:	\$147,600 * +
Estimate:	\$126,000 * +
Plumbing Contract:	J. A. Croson Company, Columbus, Ohio
Amount:	\$51,518 * +
Estimate:	\$48,000 * +
HVAC Contract:	Bloomer Mechanical, Columbus, Ohio
Amount:	\$189,800 *
Estimate:	\$219,561 *
Electric Contract:	R. R. Kinsey, Columbus, Ohio
Amount:	\$45,064 *
Estimate:	\$75,000 *
Total All Contracts:	\$433,982 *
Contingency Allowance:	\$40,410 (9.3% of construction cost)
Total Project Cost:	\$538,982

+ The General and Plumbing Contracts are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

OARDC - Library Expansion and Video Center

This project renovates a section of Fisher Auditorium to provide additional space for the library and develop a video center incorporating the video classroom. The total project cost is \$192,000; funding is provided from House Bill 904 (\$132,000) and House Bill 790 (\$60,000). The completion date is December 1995. The contracts awarded are as follows:

General Contract:	Stanley Miller Construction Co., East Sparta, Ohio
Amount:	\$81,030 * +
Estimate:	\$79,600 * +
Mechanical Contract:	Schmid Plumbing and Heating, Inc., Wooster, Ohio
Amount:	\$37,000 +
Estimate:	\$21,000 +

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

OARDC - Library Expansion and Video Center (contd)

Electric Contract:	Abbott Electric, Inc., Canton, Ohio
Amount:	\$25,611
Estimate:	\$30,300
Total All Contracts:	\$143,641 *
Contingency Allowance:	\$14,273 (9.9% of construction cost)
Total Project Cost:	\$192,000

+ The General and Mechanical Contracts are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

WHEREAS a resolution adopted by the Board of Trustees on February 4, 1994 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established State of Ohio and University procedures, and if satisfactory bids were received to award contracts for the following projects:

Starling-Loving Steam Converter

This project replaces the heating, air conditioning, and hot water system in wing A of the building. The total project cost is \$156,650; funding is provided by House Bill 904. The completion date is September 1996. The contracts awarded are as follows:

Mechanical Contract:	J. A. Guy, Dublin, Ohio
Amount:	\$119,700
Estimate:	\$137,300
Electric Contract:	El-O Services Company of Columbus, Pickerington, Ohio
Amount:	\$8,340
Estimate:	\$10,000
Total All Contracts:	\$128,040
Contingency Allocation:	\$12,793 (10% of construction cost)
Total Project Cost:	\$156,650

Marion Childcare Center, Phase II

This project renovates the parking facilities and installs playground facilities. The total project cost is \$167,340; funding is provided by a Board of Regents Grant (\$130,000) and Marion Campus funding (\$37,340). The completion date is November 1995. The contract awarded is as follows:

General Contract:	Downing Construction, Baltimore, Ohio
Amount:	\$140,340 +
Estimate:	\$131,000 +
Total All Contracts:	\$140,340
Contingency Allocation:	\$9,797 (7% of construction cost)
Total Project Cost:	\$167,340

+ The General Contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Integrated Child Care Center Addition

This project constructs an addition to the existing University Child Care Center for a model integrated program serving medically fragile and mentally retarded/developmentally disable children in the State of Ohio. The total project cost is \$643,000; funding is provided by a University line of credit to be repaid by the Child Care Center over a fifteen year period. The completion date is December 1995. The contracts awarded are as follows:

General Contract:	C & N Construction Services, Columbus, Ohio
Amount:	\$356,800
Estimate:	\$392,650
Plumbing Contract:	J. A. Croson, Columbus, Ohio
Amount:	\$33,500
Estimate:	\$41,450
HVAC Contract:	J. A. Guy Inc., Columbus, Ohio
Amount:	\$97,300 +
Estimate:	\$58,300 +
Electric Contract:	Now Electric, Columbus, Ohio
Amount:	\$47,820
Estimate:	\$49,600
Total All Contracts:	\$535,420
Contingency Allowance:	\$44,549 (8.3% of construction cost)
Total Project Cost:	\$643,000

+ The HVAC Contract is in excess of the filed estimate of cost; however the total price of all contracts in within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

WHEREAS a resolution adopted by the Board of Trustees on May 6, 1994 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established State of Ohio and University procedures, and if satisfactory bids were received to award contracts for the following project:

Turfgrass Field Services Building

This project provides site work and utilities for the building donated by the Ohio Turfgrass Foundation. The total project cost is \$251,380; funding is provided by the College of Agriculture. The completion date is September 1995. The contract awarded is as follows:

General Contract:	George Igel, Columbus, Ohio
Amount:	\$204,441 +
Estimate:	\$197,500 +
Total All Contracts:	\$204,441
Contingency Allowance:	\$20,446 (10% of construction cost)
Total Project Cost:	\$251,380

+ The General Contract is in excess of the filed estimate of cost; however the total price of all contracts in within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

WHEREAS a resolution adopted by the Board of Trustees on June 3, 1994 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established State of Ohio and University procedures, and if satisfactory bids were received to award contracts for the following project:

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Koffolt Lab Renovation

This project renovates rooms 103 and 117 in Koffolt Laboratory to create two new laboratories. The total project cost is \$446,349; funding is provided by a Board of Regents Grant (\$106,075), a National Science Foundation Grant (\$234,199), and University funds (\$106,075). The completion date is September 1995. The contracts awarded are as follows:

General Contract	Good Home Maintenance, Columbus, Ohio
Amount:	\$157,876
Estimate:	\$197,000
Plumbing Contract:	J. A. Croson, Columbus, Ohio
Amount:	\$57,850 +
Estimate:	\$26,000 +
HVAC Contract:	C. R. Legner, Columbus, Ohio
Amount:	\$55,000 +
Estimate:	\$34,000 +
Electric Contract:	Romanoff Electric, Columbus, Ohio
Amount:	\$40,885
Estimate:	\$46,000
Total All Contracts:	\$311,611
Contingency Allowance:	\$50,370 (16% of construction cost)
Total Project Cost:	\$446,349

+ The Plumbing and HVAC Contracts are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

WHEREAS a resolution adopted by the Board of Trustees on December 2, 1994 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established State of Ohio and University procedures, and if satisfactory bids were received to award contracts for the following projects:

Campus Grounds - Exterior Phones

This project replaces thirty-three existing emergency telephones and installs ninety-two new emergency telephones to enhance security around campus. The total project cost is \$400,000; funding is provided by House Bill 790. The completion date is February 1996. The contract awarded is as follows:

Electric Contract:	Brush Contractors, Grove City, Ohio
Amount:	\$353,028 *
Estimate:	\$371,000 *
Total All Contracts:	\$353,028
Contingency Allowance:	\$17,651 (5% of construction cost)
Total Project Cost:	\$400,000

ATI - Skou Hall Roof and OARDC - Roof Replacement

These projects replace the deteriorated roof on Skou Hall on the ATI campus and Agricultural Engineering and Gerlaugh Hall plus ten shingle roofs on miscellaneous buildings on the OARDC campus. The total project cost is \$373,500; funding is provided by House Bill 790. The completion date is August 1996. The contract awarded is as follows:

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

ATI - Skou Hall Roof and OARDC - Roof Replacement (contd)

General Contract:	Lepi Enterprises, Zanesville, Ohio
Amount:	\$314,157
Estimate:	\$583,880
Total All Contracts:	\$314,157
Contingency Allowance:	\$31,440 (10% of construction cost)
Total Project Cost:	\$373,500

South Polo Field Addition Parking Lot

This project provides for better drainage, a paved surface, and new lighting at the current gravel parking lot. The total project cost is \$250,000; funding is provided by Traffic and Parking. The completion date is October 1995. The contracts awarded are as follows:

General Contract:	Strawser Paving, Columbus, Ohio
Amount:	\$111,290
Estimate:	\$291,000
Electric Contract:	Romanoff Electric, Columbus, Ohio
Amount:	\$91,275
Estimate:	\$97,000
Total All Contracts:	\$202,565
Contingency Allowance:	\$17,520 (8.6% of construction cost)
Total Project Cost:	\$250,000

Byrd Polar - Sediment Core Archival Coldroom

This project provides storage facilities for Russian and American Arctic sediment cores and all associated interior equipment. The total project cost is \$330,000; funding is provided by a Board of Regents Grant (\$65,000), Naval Research Grant (\$200,000) and Office of Research (\$65,000). The completion date is February 1996. The contracts awarded are as follows:

General Contract:	Paul Vlack, Canal Winchester, Ohio
Amount:	\$244,100
Estimate:	\$252,150
Plumbing Contract:	J. A. Croson, Columbus, Ohio
Amount:	\$26,500 * +
Estimate:	\$24,400 * +
Electric Contract:	Romanoff Electric, Columbus, Ohio
Amount:	\$6,485
Estimate:	\$7,650
Total All Contracts:	\$277,085
Contingency Allowance:	\$23,966 (8.6% of construction cost)
Total Project Cost:	\$330,000

+ The Plumbing Contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

WHEREAS a resolution adopted by the Board of Trustees on March 3, 1995 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established State of Ohio and University procedures, and if satisfactory bids were received to award contracts for the following projects:

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

Rhodes Hall - Atrium Refurbishing

This project renovates the atrium between Rhodes and Doan Halls including installation of a new ceiling, lighting, painting of the north wall along Doan Hall, and cleaning of the sculpture. The total project cost is \$504,500; funding is provided by University Hospitals. The completion date is July 1996. The contracts awarded are as follows:

General Contract:	Field and Associates, Springfield, Ohio
Amount:	\$303,620
Estimate:	\$452,000
Electric Contract:	Romanoff Electric, Columbus, Ohio
Amount:	\$97,725
Estimate:	\$100,000
Total All Contracts:	\$401,345
Contingency Allowance:	\$69,527 (17% of construction cost)
Total Project Cost:	\$504,500

University Hospitals Clinic - First Floor Offices

This project renovates a suite of general offices on the first floor of the Clinics building to provide outpatient examination areas. The total project cost is \$265,000; funding is provided by University Hospitals. The completion date is March 1996. The contracts awarded are as follows:

General Contract:	Good Home Maintenance, Columbus, Ohio
Amount:	\$124,849
Estimate:	\$150,000
Plumbing Contract:	Franklin Fire Protection, Columbus, Ohio
Amount:	\$48,296 +
Estimate:	\$25,000 +
HVAC Contract:	R. J. Lemmons, Springfield, Ohio
Amount:	\$26,940
Estimate:	\$32,500
Electric Contract:	Charles Hardy Inc., Columbus, Ohio
Amount:	\$33,500 +
Estimate:	\$32,500 +
Total All Contracts:	\$233,585
Contingency Allowance:	\$15,315 (6.6% of construction cost)
Total Project Cost:	\$265,000

+ The Plumbing and Electric Contracts are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for the Doan Hall Endoscopy Suite and Peripheral Vascular Lab and Doan Hall Roof Replacement projects and that the fees for these services be negotiated between the firms selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids on the Doan Hall Endoscopy Suite and Peripheral Vascular Lab and the Doan Hall Roof Replacement projects in accordance with established

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND
ESTABLISHMENT OF CONTINGENCY FUNDS (contd)**

University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time; and

BE IT FURTHER RESOLVED, That pursuant to the actions previously authorized by this Board, the report of award of contracts and establishment of contingency funds for the projects listed is hereby accepted.

(See Appendix XXII for maps, page 503.)

ARMS PROJECT - PHASE III

Resolution No. 96-62

Synopsis: A vote to approve Phase III of the ARMS Project is proposed.

WHEREAS Phase II of the Administrative Resource Management System (ARMS) Project as authorized by the Board of Trustees as its June 2, 1995 meeting has been successfully completed; and

WHEREAS Phase III has been recommended by the appropriate University offices and required funding will be available:

NOW THEREFORE

BE IT RESOLVED, That the University is authorized to proceed with Phase III-A of the ARMS Project as described in the accompanying materials, including authorization to spend up to \$7.0 million; and

BE IT FURTHER RESOLVED, That the University will report back to this Board at the next regularly scheduled Board meeting (February 2, 1996) for authorization to proceed with the remainder of Phase III and with cost and benefits estimates for the life of the project.

(See Appendix XXIII for background information, page 531.)

**NON-MANDATORY TRANSFERS FROM CURRENT FUNDS
FISCAL YEAR 1994-95**

Resolution No. 96-63

Synopsis: Transfers to Endowment Principle Funds, Annuity and Life Income Funds, Unexpended Plant Funds, Renewal and Replacement Funds - Remodeling and Renovation, Renewal and Replacement Funds - Repair and Replacement, and Retirement of Indebtedness Funds be submitted for approval.

WHEREAS non-mandatory transfers from current funds for the fiscal year 1994-95 have been made; and

WHEREAS this account procedure is in compliance with the Auditor of State that all transfers among fund groups to reported:

**NON-MANDATORY TRANSFERS FROM CURRENT FUNDS
FISCAL YEAR 1994-95 (contd)**

NOW THEREFORE

BE IT RESOLVED, That the transfers as detailed in the accompanying report be accepted and approved.

(See Appendix XXIV for charts, page 543.)

SOUTHERN OHIO ECONOMIC DEVELOPMENT CORPORATION

Resolution No. 96-64

WHEREAS the Ohio General Assembly in 1989 appropriated funds for the establishment of the Alternative Agriculture Enterprise Center (the "Enterprise Center") as a unit within the University Extension and has continued such appropriation through the current biennium; and

WHEREAS the purpose of the Enterprise Center is to promote economic growth and development in Southern Ohio through programs encouraging the introduction of specialty crops, marketing, and the establishment of small businesses; and

WHEREAS the Enterprise Center has achieved continuing success through its development programs; and

WHEREAS economic growth in Southern Ohio can further be promoted through the creation of a non-profit corporation which will perform an expanded outreach function and participate directly in small business development and marketing activities:

NOW THEREFORE

BE IT RESOLVED, That The Ohio State University Board of Trustees authorizes The Ohio State University to enter into an agreement with the non-profit corporation to be known as Southern Ohio Development Corporation for participation in an expanded economic development program, upon such terms as the Vice President for Agricultural Administration may deem appropriate; and

BE IT FURTHER RESOLVED, That The Ohio State University is authorized to contribute funds to the support of the Southern Ohio Development Corporation in an amount which the Vice President for Agricultural Administration may deem appropriate, but not to exceed \$100,000 per year; and

BE IT FURTHER RESOLVED, That the Vice President for Agricultural Administration shall provide an annual report to this Board on the activities of the Southern Ohio Development Corporation; and

BE IT FURTHER RESOLVED, That the Vice President for Agricultural Administration is authorized to designate three University employees who are hereby nominated to serve on the board of trustees of Southern Ohio Development Corporation; and

BE IT FURTHER RESOLVED, That the three University employees designated by the Vice President for Agricultural Administration to serve on the board of trustees of Southern Ohio Development Corporation, and any other University trustees, officers, employees, or agents who may subsequently be selected to serve on the board, are hereby authorized to serve in that capacity and to represent the interests of the University as part of their official responsibilities to the University, entitling them to any immunity, insurance or indemnity protection to which trustees, officers, employees and agents of the University are or hereafter may become entitled.

(See Appendix XXV for background information, page 551.)

THE OHIO STATE UNIVERSITY

AND HARDING HOSPITAL JOINT VENTURE

Resolution No. 96-65

Synopsis: Authorization to enter into a Joint Venture Agreement with Harding Hospital, Inc., an Ohio non-profit corporation, for the joint provision of mental health services is proposed.

WHEREAS The Ohio State University operates a neuropsychiatric facility providing mental health services to citizens of Central Ohio and opportunities for teaching and research with the College of Medicine; and

WHEREAS the managed care environment in health care continues to reduce utilization of the neuropsychiatric facility thereby jeopardizing its continued financial stability; and

WHEREAS The Ohio State University and Harding Hospital have previously collaborated on initiatives of mutual interest such as a joint psychiatric residency program and the placement of a MedOhio Family Care Center on the Harding campus; and

WHEREAS a joint venture between Harding Hospital and The Ohio State University will allow the development of a more attractive, efficient, and comprehensive program of mental health services to be made available to the community and third party payors; and

WHEREAS a joint venture with Harding Hospital will enhance the teaching and research mission of the College of Medicine:

NOW THEREFORE

BE IT RESOLVED, That The Ohio State University Board of Trustees authorizes The Ohio State University to enter into a Joint Venture Agreement with Harding Hospital for participation in a financially integrated joint venture for the coordinated management of inpatient and outpatient mental health services, upon such specific terms as the Vice President for Business and Administration and the Vice President for Health Sciences may deem appropriate; and

BE IT FURTHER RESOLVED, That The Ohio State University is authorized to contribute up to \$2 million to the support of this joint venture, and to loan funds not to exceed \$2 million to Harding Hospital for its contribution to the joint venture, upon terms further outlined in the Joint Venture Agreement; and

BE IT FURTHER RESOLVED, That as appropriate and as directed by the President, any one or more of the Trustees, officers, and employees of the University are hereby authorized, designated and directed to serve as members of the joint governing body, joint oversight committee, and officers of the joint venture, representing the University in such capacities as part of their official duties and responsibilities to the University and entitling them to any immunity, insurance, indemnity and representation to which Trustees, officer, and employees of the University now are, or hereafter may be, entitled.

(See Appendix XXVI for background information, page 555.)

**FORMATION OF THE OHIO STATE UNIVERSITY RESEARCH PARK, INC.
(AN OHIO NONPROFIT CORPORATION)**

Resolution No. 96-66

Synopsis: The Fiscal Affairs Committee recommends authorization to form an Ohio nonprofit corporation, The Ohio State University Research Park, Inc.

**FORMATION OF THE OHIO STATE UNIVERSITY RESEARCH PARK, INC.
(AN OHIO NONPROFIT CORPORATION) (contd)**

WHEREAS the Board of Trustees established The Ohio State University Research Park on October 5, 1984, as a University operation managed by the Offices of Research and Business and Administration to foster and encourage research affiliations and linkages between the University and private businesses, governmental entities, and nonprofit research organizations; and

WHEREAS there is a need for an enhanced Research Park to expand industry-supported research opportunities, provide greater economic enrichment and development within central Ohio, increase opportunities for technology transfer, increase educational experiences available to our students, and enhance the University's preeminence as a major research institution; and

WHEREAS the Board of Trustees recognizes that this effort requires a partnership approach with substantial involvement and commitment from the State, the City of Columbus, and other local jurisdictions, businesses, and research organizations; and

WHEREAS this Board has determined that there is a need to create a nonprofit corporation to plan, market, promote, finance, and operate an enhanced University Research Park and to undertake other related activities in support of this purpose; and

WHEREAS the formation of a nonprofit research park corporation has been recommended by a special Research Park advisory committee and the appropriate University offices; and

WHEREAS the City of Columbus and the State of Ohio have agreed in principle to support a first phase of study by such a corporation to determine the feasibility of developing an enhanced University Research Park:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby authorizes and endorses the establishment of a nonprofit corporation under Chapters 1702 and 1724 of the Ohio Revised Code, that will qualify as an exempt organization under the U.S. Internal Revenue Code, to plan, market, promote, finance, and operate The Ohio State University Research Park, as provided in this resolution; and

BE IT FURTHER RESOLVED, That the University gives its consent to such corporation to use the name and registered marks of the University, as determined appropriate by the President of the University, to carry out the purposes of the corporation; and

BE IT FURTHER RESOLVED, That the President is hereby authorized, in consultation with State, City, other governmental, business, and civic leaders, to identify the six community directors of the corporation, no more than one of whom may be a University employee, who, together with the President of the University, the Vice President for Research, and a Trustee of the University, will constitute the initial board of the corporation; and

BE IT FURTHER RESOLVED, That as appropriate and as directed by this Board or the President, any one or more of the Trustees, officers, and employees of the University are hereby authorized, designated, and directed to serve as an incorporator of the corporation and/or as directors, officers, employees, and agents of the corporation, representing the University in such capacities as part of their official duties and responsibilities to the University and entitling them to any immunity, insurance, indemnity, and representation to which Trustees, officers, and employees of the University now are, or hereafter may be, entitled; and

BE IT FURTHER RESOLVED, That the University is not authorized to delegate any operation of the Research Park to this corporation or to lease or give effective control of any land or buildings to the corporation until this Board has approved a Phase I development plan for the corporation, which plan will include a business plan, marketing plans, infrastructure needs analysis, land use plan, and

**FORMATION OF THE OHIO STATE UNIVERSITY RESEARCH PARK, INC.
(AN OHIO NONPROFIT CORPORATION) (contd)**

proposed agreements with other governmental entities, the University, and private organizations as appropriate for the necessary support of the development plan; and

BE IT FURTHER RESOLVED, That the Vice President for Research will report to this Board periodically on the activities and progress of The Ohio State University Research Park, Inc.

(See Appendix XXVII for background information, page 559.)

Mr. Shumate:

A supplemental resolution was passed out to all of the Board members authorizing the appointment of Ted Celeste to The Ohio State University Research Park Board of Directors.

**APPOINTMENT TO THE BOARD OF DIRECTORS OF
THE OHIO STATE UNIVERSITY RESEARCH PARK, INC.**

Resolution No. 96-67

WHEREAS the Board of Trustees has authorized and endorsed the establishment of The Ohio State University Research Park, Inc., as a nonprofit corporation under Chapters 1702 and 1724 of the Ohio Revised Code, that will qualify as an exempt organization under the U.S. Internal Revenue Code, to plan, market, promote, finance, and operate The Ohio State University Research Park; and

WHEREAS one member of the Board of Directors of this corporation is to be a Trustee of the University, appointed by this Board:

NOW THEREFORE

BE IT RESOLVED, That Resolution No. 95-125, detailing Committee Appointments of the Board of Trustees for 1995-96 be amended to include:

The Ohio State University Research
Park, Inc., Board of Directors

Theodore S. Celeste

HEALTH MAINTENANCE ORGANIZATION

Resolution No. 96-68

Synopsis: Loan to MedOhio Health, Inc. for filing of deposit with application for certification of authority to operate as a health maintenance organization.

WHEREAS The Ohio State University Medical Center would benefit from a close alignment with an insurance organization, especially a health maintenance organization (HMO); and

WHEREAS the Ohio Medicaid program is essential to the teaching, research and patient care missions of The Ohio State University; and

WHEREAS the Ohio Medicaid program will soon be undergoing significant changes and an HMO aligned with the University will be necessary to preserve the University's position in the Medicaid program; and

WHEREAS the process for qualifying for HMO status requires the immediate submission of an application and \$250,000 filing fee to the Ohio Department of Health:

December 1, 1995 meeting, Board of Trustees

HEALTH MAINTENANCE ORGANIZATION (contd)

NOW THEREFORE

BE IT RESOLVED, That the University is authorized to loan \$250,000 to MedOhio Health, Inc. contingent on MedOhio Health, Inc.'s decision to seek a certificate of authority for operation as a health maintenance organization.

Upon motion of Mr. Shumate, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Patterson, Sofia, and Ambassador Wolf.

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STUDENT AFFAIRS COMMITTEE REPORT

Mr. Smith:

Good morning. Yesterday the Committee participated in a discussion led by Eric Busch, Assistant Vice President for Student Affairs, regarding a concept of customer service vis-a-vis students at Ohio State. Along with the Committee and Eric, representatives from various offices across campus discussed both the measures needed to gauge the level of this concept here at Ohio State and why Ohio State should place greater value upon recognizing the student as a customer of its product.

The why part is easy. We must continue to give increasing emphasis to learning what motivates students in terms of attending school here and what satisfies them once they are here in terms of their education and quality of life. Should we not do so, plain economic reality dictates that we will risk losing our competitive edge in the market and our status as Ohio's flagship University.

The Committee concluded yesterday that the next step is to gather information campus-wide in a number of different areas in which the customer concept is being tested including: the CUE project, CQI efforts, and initiatives in Academic Affairs. The Committee plans to revisit this issue prior to the next Board meeting and, with information in hand, determine how best to proceed.

This morning Jim Mager presented a report from the Office of Admissions. He presented the Committee with a great deal of useful information regarding efforts to improve and strengthen the admissions and recruitment process, and responded to several questions by the Trustees.

This month's meeting roughly marks the half-way point in the year for the Board and the Committee, and our plate the past six months has been a full one. We have created a Student Recognition Award to honor students for outstanding service to the community and the University. This month, we are particularly happy that the award will be given from now on at the beginning of the Board meeting to heighten its status as an award of outstanding achievement and we intend to make it even more prestigious in the future in order to draw the very finest recipients.

In addition, we have discussed in detail efforts of the University community and Campus Partners, through the Campus Collaborative for Community Excellence, and the issue of student fees, which has led to the formation of a committee to study the issue. Our Committee also over saw the approval of the Student Health Insurance Plan, the amendments to the Student Trustee Selection Process, and in kicking off our student customer discussion yesterday, we realized our last major goal of 1995.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Smith: (contd)

We would have traded all of these things however, for a victory over Michigan. I want to especially thank Vice Presidents Hayes, Pichette, and Shkurti, Eric Busch, and Provost Sisson for their help on all of these issues. Most importantly, we are happy that the Office of Student Affairs has worked closely with the Committee enabling them to give the Board a greater sense of its activities and mission. Holly and I are appreciative to President Gee and the Trustees, especially Jim Patterson, Zuheir Sofia, and our Chairman, Ambassador Wolf, for giving us the freedom to be creative and innovative in building a stronger Committee. Our task for the Spring is very clear: to continue and build what we have started.

Mr. Ambassador, I would now like to call on Jennifer Nelson, Vice President of the Undergraduate Student Government and a newly appointed Student Trustee member to the Campus Partners Board of Trustees, to deliver the student government report. Jennifer, welcome.

Ms. Jennifer Nelson:

Thank you. Hello. I will be giving the student government report today because USG President Kevin Sheriff is at the Association of Big Ten Students Conference at the University of Iowa this weekend and could not be here.

I would just like to update the Board on the activities of the Undergraduate Student Government at this time. KBUX student radio has been running very smoothly and we're excited to have over a hundred student D.J.'s on the air. We have a radio benefit scheduled for the first week of classes Winter Quarter, on January 4, in the Ohio Union Ballroom. We have about six bands committed at this time and are looking forward to even more. It should be a very exciting evening and we would like to invite everyone to be there. We are also continually working towards off-campus broadcasting.

Teacher evaluations will be available for students to use in scheduling Spring Quarter classes and will be published on a permission-granted basis. Because of the many time restraints -- the end of the quarter and the beginning of the new quarter -- we have been working day and night on this project.

Two other items to note: 1) USG's four-part Senate Legislative packet is currently in committee; and 2) USG is also exploring ways to implement the recommendations of the CUE Report with regard to UVC.

CGS would like to commend the many individuals and offices around the University that were involved in coordinating President Clinton's visit and the Midwest Economic Conference. CGS would like to say that this was a fantastic chance to showcase Ohio State and the entire two days was conducted under first-class fashion.

CGS was honored to have Dean Susan Huntington address the Council at their October meeting. Dean Huntington outlined several activities that will improve the graduate student experience at Ohio State, and they are looking forward to working closely with the Graduate School next fall and jointly producing the orientation for incoming graduate students. Dean Huntington will also assist CGS in promoting the annual Graduate Research Forum, which occurs in the spring of each year.

John Wilhelm, President of CGS, would like to report that Provost Sisson invited several members of CGS to visit with him and discuss the proposal for the restructuring of the Graduate School. The Provost agreed to speak at the November 19 Council meeting and entertained questions regarding this situation.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Ms. Nelson: (contd)

Two weeks ago, the Legislative Affairs Chair of CGS and John Wilhelm attended the Annual Conference of the National Association of Graduate and Professional Students. The primary thrust at the national level revolves around Student Financial Aid and Research Funding. Direct lending has also arisen as a focal point in this arena.

Finally, CGS is compelled to register their concern regarding the new initiatives surrounding the prospect of a student activity fee. From a historical perspective, CGS has not been opposed to the consideration of the fee but has advocated a diligent approach to the evaluation of such a fee based on equity, efficiency, and long-term implications to graduate students.

It also seems that at this juncture, CGS must question the new forum in which the discussion is slated to occur and the justification for this being based on an apparent urgency associated with the budgetary process and the inability of existing policy and decision-making bodies of the University to react in a timely fashion. Short cutting the existing system is likely to produce a poor product or doom a good product through distrust of the underlying motives.

CGS urges that through the Senate Steering Committee representatives of this body, the student governments, faculty, and the administration meet to establish the proper starting place and parameters for continued discussion regarding the student activity fee.

The Interprofessional Council is currently working on matching professional students with students from Everett Middle School. Mr. Ray Paulkin, director of the Adopt-a-School Program for Columbus City Schools, addressed the body and discussed ways that members of IPC can get involved. Many of the students lack positive role models, so he explained the necessity of matching them with tutors and mentors. The school is very flexible in accommodating professional students' schedules, which makes the program very appealing. IPC will begin meeting with students at the beginning of the year.

IPC is also responding to a request by non-law students that the Law Library be made accessible to other segments of the student population. Within the past year, the Law School has added security readers to the Law building, which although are great for safety, effectively closes off the building to non-law students. Considering that law students are a bit elitists, it remains to be seen how this will be resolved. I must comment that this was submitted to me by Mr. Sean Ruffin himself. Nevertheless, they are having discussions to see what alternatives exist.

Lastly, IPC decided on the agenda for the next half of the school year. Agenda items include: tuition and financial aid; Traffic and Parking issues -- i.e., "B" stickers for professional students; and, of course, a social event. IPC would also like to join the other student governments in their concern with the proposed student activity fee. This University, unlike many others, has a rich history of student participation on critical issues. Certainly if the idea of a student activity fee is a good one, students will be receptive. On the other hand, we could start down the slippery slope of ignoring students' good sense, intellect, and desire to do what's best for the University and for students.

That concludes my report from the three student governments.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Smith:

Mr. Ambassador, as an elitist law student, that concludes my report. Thank you, Jennifer.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Celeste:

We had a long and very interesting agenda at the Educational Affairs Committee this morning. Provost Sisson commented on the Board of Regents' Master Plan and there was a great deal of discussion on the Master Plan as drafted. Also, the Trustees will have an opportunity to participate in the give and take at the session that is planned in the next week or so.

We also heard a report from Vice Provost Bob Arnold on Distance Learning, which updated us on activities at the University up to this point. It also included a number of experiments and efforts here on campus, as well as some exciting new opportunities going on on the Mansfield and Lima Campuses. While we do have quite a bit going on, there was clearly an indication of the need to make additional efforts in this area.

Vice President Ed Hayes discussed the present status of our Technology Transfer efforts. In particular, what the implications are on the economic impact both to the University and to the community in general of those efforts and what the possibilities might be for the future in those efforts.

We also have three presentations for the full Board this morning, the first being what we talked about instituting, "The Things Gone Right Award." I would call on Provost Sisson and David Williams for this presentation.

THE THINGS GONE RIGHT AWARD

Provost Sisson:

Thank you, Mr. Chairman. We have normally presented an update on CUE activities for the benefit of the Board, also restructuring activities in those academic support units and the academic units themselves. David and I thought that there are reports on "Things Gone Wrong" frequently -- not at the Board meetings, but around the community and whatnot -- but it is very important for us to take notice of things gone right. So we are honored to commence this tradition at this meeting of the Board, and I would ask Professor Williams to give the citations.

Professor David Williams:

Thank you, Provost Sisson. In recognition of the outstanding effort of individuals who have gone beyond the expected and past the ordinary, we are delighted to present the "Things Gone Right Award." With less than three weeks to prepare, staff members from across campus committed extraordinary time and effort to make a special event happen. Calendars were cleared of all previous engagements and as one staff member said, "We were working seven days straight, from 7:00 in the morning until 11:00 at night with hardly any sleep."

In the Ohio State tradition, a group of Ohio State's family did not hesitate to work hard to meet tough deadlines. Students sometimes pull all-nighters to complete end-of-the-quarter term papers; faculty sometimes pull all-nighters to get those Federal Express grant proposals in to meet funding agency deadlines; and, in this

THE THINGS GONE RIGHT AWARD (contd)

Professor Williams: (contd)

case, many dedicated staff members were pulling all-nighters to make this event a success.

To formally express our gratitude today, we honor three of these individuals on behalf of all of the dedicated University employees who made President Clinton's visit and the Midwest Regional Economic Conference possible with the "Things Gone Right Award." Would Bill Hall, Assistant Vice President for Student Affairs, who chaired the campus coordinating committee for the Conference and the President's visit; Jim Stevens, Associate Vice President for Business and Administration/Physical Facilities, who was responsible for the physical set-up for the President's address; and Dick Stoddard, Director of Federal Relations and Special Assistant to the President, who coordinated the original contact between the White House and the University, please come forth to receive these awards. I would like to read "The Things Gone Right Award" at Ohio State:

"This University award presented December 1995 recognizes individuals or groups at Ohio State who have gone beyond the expected and past the ordinary. The "Things Gone Right Award" established by the Committee on the Undergraduate Experience rewards examples of innovation, community building, student involvement, positive impact, and special effort.

Congratulations to these offices: Academic Affairs, the Fawcett Center, Finance, House and Food Service Event Center, Ohio State Marching Band, Office of the President, Physical Facilities, Reprographics and Printing Services, Special Events, UNITS, University Communication, University Development, University Police, the Wexner Center, and WOSU for the outstanding work in preparing for the visit of the President of the United States."

The individuals in these offices worked tirelessly to plan the Midwest Regional Economic Conference and the Presidential address on the Oval in less than three weeks. The efforts let undergraduates experience Ohio State as a leading university in national affairs and gave students the opportunity to see President Clinton, Vice President Gore, and members of the Cabinet. Thanks for showing the nation and the world The Ohio State University pride!

Mr. Bill Hall:

On behalf of literally hundreds of people that really made this happen, I will accept this award, but it was a real pleasure to serve the University in this way. Thank you very much, Dr. Gee, Mr. Ambassador, and the Board for giving us this opportunity.

President Gee:

Thanks to all of you, they did a remarkable job. And thanks to the two of you, what a nice surprise. I, of course, expected to get one, too, but "The Things Gone Wrong Award" will be mine.

UPDATE ON THE EARLY RETIREMENT INCENTIVE PROGRAM

Mr. Celeste:

Our next presentation is from Ed Ray on the Early Retirement Incentive Program.

UPDATE ON THE EARLY RETIREMENT INCENTIVE PROGRAM (contd)

Dr. Edward Ray:

Thank you, Mr. Chairman. You have material in front of you that provides a narrative and some tables of data on where we are with respect to the Early Retirement Program and that certainly doesn't bear repeating here.

What I would like to remind you of is this really is our first summing up of how this program has played out. The retirements were officially closed effective at the end of June. We have had detailed discussions with each of the colleges and departments about how they might want to modify their replacement programs to be as protective as possible of the quality of the programs that we offer in concert with their efforts to redirect resources. So there have been some minor changes relative to some of the earlier reports that I have given to you as we have tried to forecast how this would all play out.

Let me give you some bottom line statistics. We have had effectively 335 full-time equivalent retirements out of a population of 506, which is 63 percent. To give you some perspective, in May of 1994 when we came to the Board and asked you to raise the cap from the 300 that we had started with, we indicated that we anticipated that we might have something on the order of 350 retirements out of a population of about 518. That compares with the figures that I just gave you of 335 out of 506.

If you remember that the nature of the program was to predominately replace retired faculty with faculty at the entry level on a staggered basis over a several year period, you should know that we anticipate -- after our discussions with the colleges and departments -- 221 of the 267 replacements, or 83 percent, to be at the assistant professor level. We expect the actual reduction in line positions to be 56 positions, which represent something less than two percent of the faculty FTE base.

If one looks at the student/faculty ratio that emerges as a result of this in the downsizing and the student population that we have managed over the last four or five years -- when this program has played itself out we expect the student/faculty ratio to be approximately 16.6. That compares with a ratio of 16.8 in 1986 and a high point of 17 in 1994. That is not to say that that is a good figure or it is a competitive place to be if we want to be a major provider of education in America, but it does say that we are not in fact losing ground relative to the relationships that we have managed to maintain in the past.

When I came to the Board in February 1994 to talk about the possibility of an Early Retirement Program, we indicated that we expected -- as a result of the non-replacement of some positions and the replacement of other positions at entry level salaries below exit salaries -- that we might be able to realize something on the order of \$8 million in continuing annual rate savings that could be redirected to other purposes in the University. I am here to report to you that our current estimate of that figure is \$7.7 million.

I also indicated to the Board in November of 1994 -- when we began to get a better sense of what the annual changes in cash flow might be across departments and colleges -- that we anticipated that the cash savings would be somewhere between \$9.5 and \$26.5 million, it obviously depended upon the rate at which we replaced positions and the entry level salaries that were awarded to new hires. I am here to tell you that our current estimate is, in fact, \$18 million, which is below the \$20 million that we indicated might be possible in August. That has to do with making what we think are prudent decisions, about letting some hires occur a little earlier, and at a little more senior level because they represent critical specific hires to maintain program quality in particular areas.

UPDATE ON THE EARLY RETIREMENT INCENTIVE PROGRAM (contd)

Dr. Ray: (contd)

A couple of other elements of the plan that I would like to call to your attention include the fact that one of our biggest concerns about this program -- apart from the financials -- would be its impact on the quality of our program offerings, particularly during this transition period, the first year, in which very few replacements are expected to take place.

You should know that departments and colleges worry about the quality of the products that they offer as well and have been anticipating this transition for some period of time. So during the course of this first year, we expect that close to 25 percent of the faculty retirees, through this program, will have some sort of affiliation with their programs, primarily in providing teaching in critical areas. Staffing is going to be required of this sort until the new hires are brought aboard.

Our expectation is that, as the program proceeds, fewer and fewer rehires of retirees will occur as permanent staff come aboard. I can tell you as a practical financial matter that these faculty who are coming back to provide that fill-in teaching in critical areas are, in fact, being paid, on average, \$5,000, which corresponds to an exit average cost per course of just under \$15,000. So, again, I think prudent measures have been taken by people at the department and college level to provide intermediate staffing where it is needed and to do it in a very cost effective way.

You will remember also that we set aside \$1 million in annual rate -- out of the FY '95 budget reduction -- to be used to deal with cash flow and annual rate problems that might emerge in selected areas because of the implementation of the buy-out program. I am here to tell you that, in fact, we will be able to manage and to have negotiated managing the few areas where difficulties exist quite easily. We expect that at the end of this program, almost all of the \$1 million in annual rates -- and most certainly more than half of the \$5 million in cash that was kicked off by that insurance program -- will be available at the end to -- as the Provost has promised -- put resources back into academic enrichment efforts.

Finally, the last element of the program that I should be on record as recognizing now -- because we will need to come back to a discussion of it -- is "What the follow-up program for phased retirement will be for the University?" We, of course, still have the STRS Program in place, but it was a very clear mandate from the Board that this would, in fact, be the last time that we would have an across-the-board Early Retirement Program, and that we need to come up with some substitute mechanism.

Our office, Academic Affairs, will be working over the next few months with Human Resources to develop alternatives and at such time as we have produced them, we will be here before the Board to discuss those alternatives and to get your counsel.

That concludes my report, and I would be happy to respond to any questions.

Mr. Celeste:

Thank you very much, Ed. Are there any questions? If not, I appreciate your report and the status of the program.

(See Appendix XXVIII for background information on the Early Retirement Incentive Program, page 591.)

REPORT ON OUTSIDE CONSULTING BY FACULTY

Mr. Celeste:

We have one final presentation this morning from Drs. Rudd and Hayes on outside consulting by faculty.

Dr. Nancy Rudd:

Thank you. About three weeks ago an article in the Columbus Dispatch pointed out deficiencies in the reporting and approval process for faculty members on outside professional service activities. We had begun to address these deficiencies before the article was published. The new handbook for deans, chairpersons, and directors that was disseminated in early October, put these academic administrators on notice with regard to their responsibility and the approval process for such activity. They have been working with their faculty to assure that any who are involved in such outside professional service are reporting that activity and having it approved in compliance with University procedures. In addition, we will be holding a workshop for department chairs next week. They are working with faculty to determine when outside professional service is and is not appropriate.

To put this issue in context, we would like to provide brief comments on the nature of faculty members on outside professional service activities and on administrative efforts -- other than approving the reporting process -- that have been underway to assure that this activity is an appropriate use of faculty time. A thorough discussion of the nature of outside professional service by faculty and its benefits to the University and to the community would require far more time than is available today, but I offer a few highlights.

First, faculty have expertise that is not readily available outside universities and is sometimes unique. Provision of this expertise contributes to economic development and to the alleviation of social problems. Indeed, universities are being called upon to provide increasing amounts of such expertise by entities in both the private and public sector. If faculty were not permitted to engage in outside professional service, the loss to public and private entities in Ohio and beyond would be considerable.

Much of this service, particularly to public entities, does not provide direct compensation to the faculty member. It may provide research opportunities or research funds for faculty members and/or students; it may provide in-kind gifts, such as state-of-the-art laboratory equipment that enhances both instruction and research; or it may provide no compensation at all. It may be purely voluntary.

Second, students benefit by being taught by faculty members with ongoing experience in the professional field for which students are being trained, by being able to participate in the research opportunities that are involved in such activities, and by the connections to prospective employers made by faculty members.

Third, research carried out during outside consulting activities produces both advancements in knowledge and publications that disseminate those findings. These outcomes enhance the University's reputation, in addition to their inherent value.

I might add that most consulting or outside professional service activities is sporadic and does not involve a great deal of time. The number of faculty who are engaged in this kind of activity to the maximum permitted by the University is extremely small and is largely in those colleges, like engineering, where there is a very, very heavy demand for the expertise that faculty members can provide.

While our form of reporting and approval process needs work -- and we have acknowledged that -- it is not the case that our department chairs are unaware of the

REPORT ON OUTSIDE CONSULTING BY FACULTY (contd)

Dr. Rudd: (contd)

outside professional activities of their faculty. In 1993, the Office of Academic Affairs established faculty workload and performance review policies. The first required departments to develop policies that assure that every faculty member is carrying a full complement of responsibilities. The second requires a written annual performance review for every faculty member.

We reported the establishment of these policies to the Board at the time that they were developed. These two policies together, when fully implemented, should assure that outside professional activities are a part of the performance review process and do not take the place of or otherwise interfere with a faculty member's foremost responsibility to effectively teach, conduct research, and perform intrauniversity service.

Vice President Hayes will now comment on another important initiative.

Dr. Edward Hayes:

In parallel with our efforts on workload and performance for the faculty, the University over the past year undertook the development of a conflict of interest policy in parallel with what is going on in many universities. We were required to have a policy in place, as of this October, in order for faculty to be involved as principal investigators on grants funded by the National Science Foundation and the National Institutes of Health.

The inner policy that is in place applies to all research activity and is primarily focused on financial conflicts of interest. The implementation began this summer. During the coming Winter Quarter we will begin a more comprehensive conflict of interest policy that will apply to aspects of faculty work. As anticipated, this policy will deal with both financial conflicts of interest and conflicts of time. This policy will be developed through the normal approved channels for developing such policies, and will ultimately come to the Board when that action is complete for final approval by the Board.

This policy -- and the educational efforts that will accompany it -- will assure that faculty members are sensitive to and avoid potential conflicts of interest. It will also provide a mechanism to help faculty members structure potential conflicts of interest situations, to avoid conflicts, and also to provide a mechanism to inform faculty members that some activities cannot be carried out at all because they entail unavoidable conflicts. I mentioned that with the interim policy, the Office of Research, working with Legal Affairs, have added an additional person to specifically focus on managing potential conflicts of interest situations during this period.

I hope this gives you some perspective as to where we stand in developing more formal conflict of interest policies. We would be happy to answer any questions that you might have.

Mr. Celeste:

Are there any questions from the Trustees on this important issue? If not, thank you very much for your presentation and update on the status in that area.

Mr. Celeste:

In addition, Mr. Chairman, we do have several resolutions to consider and I would like to ask Provost Sisson to present them.

Provost Sisson:

Thank you, Mr. Chairman. A very short side bar, the body politic of the University -- the minds and vital organs of this University that makes it distinctive -- I have reported on a number of times on restructuring, and the support structures -- the arms, legs, and backbone of the University -- I reported on at the last meeting. I think that this physical model has been most useful in the restructuring of one element within the Office of Academic Affairs. That is, let me refer to my colleague, Ed Ray, as a consequence of his running and finishing the Columbus Marathon three weeks ago. It may take a little time for us to make him restructure himself, but we will assure that that is done. I know it can be done because I ran it with him last year, and I am continuing to restructure myself in preparation for running it with him again.

Mr. Chairman, I present the following resolutions for approval of the Board:

**THE OHIO STATE UNIVERSITY - LIMA
BOARD APPOINTMENT**

Resolution No. 96-69

Synopsis: Approval of appointment of Board member to The Ohio State University-Lima Board is proposed.

WHEREAS the Board of Trustees on July 8, 1994, approved the establishment of The Ohio State University-Lima Board; and

WHEREAS it has been previously stipulated that "The Lima board shall be composed of eleven members appointed by The Ohio State University Board of Trustees in consultation with the president of the university" (one member of the Lima board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named person has been nominated and selected for appointment to The Ohio State University-Lima Board for the term as specified:

Appointment of Student Member

<u>Name</u>	<u>Term of Appointment</u>
Troy Green	1 year

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominee be approved as a member of The Ohio State University-Lima Board, effective July 1, 1995.

NAMING OF BUILDING

Resolution No. 96-70

Synopsis: Ratification of the naming of the convocation, sports, and multi-purpose center to be constructed at the corner of Lane Avenue and Olentangy River Road.

NAMING OF BUILDING (contd)

WHEREAS The Ohio State University intends to build a new \$75 million convocation, sports, and multi-purpose center at the corner of Lane Avenue and Olentangy River Road; and

WHEREAS the Schottenstein family has a long and distinguished tradition of philanthropy, service and dedication to the community and to The Ohio State University; and

WHEREAS it is the desire of the Schottenstein family and the Schottenstein Stores Corp., and its subsidiary, Value City Department Stores, Inc., that the University have the finest facility possible to enhance the quality of the life of Ohio State student-athletes, faculty, staff, alumni, and the people of Ohio through sports, entertainment, and other activities; and

WHEREAS the Schottenstein family and the Schottenstein Stores contributed \$12.5 million, the third largest gift ever received by The Ohio State University, toward the construction of this facility:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees hereby ratifies that the aforementioned facility be named "The Schottenstein Center."

NAMING OF CLINIC

Resolution No. 96-71

Synopsis: Naming of the Plant and Pest Diagnostic Clinic (PPDC), 110 Kottman Hall, 2021 Coffey Road on the main campus of The Ohio State University is proposed.

WHEREAS upon the recommendation of the President and the President's Executive Committee, it has been proposed that the Plant and Pest Diagnostic Clinic located in 110 Kottman Hall at 2021 Coffey Road be named the "C. Wayne Ellett Plant and Pest Diagnostic Clinic" to honor Dr. C. Wayne Ellett, professor emeritus; and

WHEREAS Dr. Ellett served on the faculty of The Ohio State University for more than forty-five years as a professor in both botany and plant pathology; and

WHEREAS his contributions to the University were many, including his expertise in plant disease diagnosis, and most notably, his establishment of the Plant Disease Clinic; and

WHEREAS Dr. Ellett's expertise and willingness to collaborate and work cooperatively with colleagues across many departments have earned him the respect and admiration of many faculty:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned facility shall be named the "C. Wayne Ellett Plant and Pest Diagnostic Clinic."

NAMING OF LIBRARY

Resolution No. 96-72

Synopsis: Naming of the library in Room 1160 Dodd Hall, 480 W. 9th Avenue on the main campus of The Ohio State University is proposed.

NAMING OF LIBRARY (contd)

WHEREAS upon the recommendation of the President and the President's Executive Committee, it has been proposed that the library located in Room 1160 Dodd Hall at 480 W. 9th Avenue be named the "Richard W. Stow Memorial Library" in memory of the late Richard W. Stow; and

WHEREAS Dr. Stow was a Fulbright Lecturer and prominently noted for his innovations in electromyographic instrumentation; and

WHEREAS he was a recipient of the prestigious "Award for Outstanding Contributions to Clinical Chemistry" for his research in the measurement of blood flow and chemistry in tissues; and

WHEREAS Dr. Stow's exemplary and distinguished career and accomplishments as a biophysicist provide a legacy of excellence at The Ohio State University College of Medicine:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned facility shall be named the "Richard W. Stow Memorial Library."

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 96-73

Synopsis: Approval of the following amendments to the Rules of the University Faculty are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the Rules of the University Faculty as approved by the University Senate; and

WHEREAS the proposed changes in the Rules of the University Faculty were approved by the University Senate on November 4, 1995:

Amended Rule

3335-5-481 Council on academic affairs.

(A) and (B) unchanged.

(C) Organization.

- (1) The chair of the council shall be elected for a one-year term by the council from the membership of the council. The vice chairperson of the council shall be elected for a one-year term BY THE COUNCIL from the ~~regular faculty~~ membership of the council. The chairperson (or in that person's absence, the vice chairperson) shall preside at all meetings of the council. ~~The chairperson shall vote only in case of a tie vote among members of the council present and voting, whereas the vice chairperson shall vote without such restriction, even though presiding.~~

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Rules of the University Faculty be adopted as recommended by the University Senate.

HONORARY DEGREE

Resolution No. 96-74

Synopsis: The awarding of honorary degree to Jeanne Bonnet McCoy is recommended for approval.

WHEREAS pursuant to paragraph (C) of rule 3335-3-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommends to the Board of Trustees awarding of an honorary degree as listed below:

Jeanne Bonnet McCoy

Doctor of Humane Letters

NOW THEREFORE

BE IT RESOLVED, That the above honorary degree be awarded in accordance with the recommendation at a time convenient to the University and the recipient.

PERSONNEL ACTIONS

Resolution No. 96-75

WHEREAS faculty previously honored with assignment of the title of Presidential Professor or University Professor have indicated a desire to have their titles changed to Distinguished University Professor (or Distinguished University Professor Emeritus if retired) in keeping with the title to be conferred under the reactivated award program; and

NOW THEREFORE

BE IT RESOLVED, That all aforementioned previously honored faculty receive the titles of Distinguished University Professor or Distinguished University Professor Emeritus; and

BE IT FURTHER RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the November 3, 1995 meeting of the Board, including the following Concurrent Appointment, Appointments, Leaves of Absence Without Salary, Leave of Absence Without Salary--Continuation, Professional Improvement Leave--Change in Dates, and Change of Titles as detailed in the University Budget be approved.

Concurrent Appointment

Name: SUSAN L. HUNTINGTON
Titles: Acting Vice Provost for Graduate Studies and Acting Dean
Office/School: Academic Affairs and Graduate School
Effective: December 1, 1995
Salary: N/A
Present Position: Acting Dean, Graduate School

Appointments

Name: JAY D. IAMS
Title: Professor (The Frederick P. Zuspan, M.D. Professorship in Obstetrics and Gynecology)
Department: Obstetrics and Gynecology
Effective: October 1, 1995
Salary: \$53,472.00

PERSONNEL ACTIONS (contd)

Appointments (contd)

Name: JOAN M. KRAUSKOPF
Title: Professor (President's Club Professorship in Law)
College: Law
Effective: November 1, 1995
Salary: \$108,960.00

Name: NANCY H. ROGERS
Title: Associate Dean and Professor (The Joseph S. Platt - Porter, Wright, Morris & Arthur Professorship in Law)
College: Law
Effective: November 1, 1995
Salary: \$127,920.00

Leaves of Absence Without Salary

JOSUE CRUZ, JR., Associate Professor, Department of Educational Theory and Practice, effective Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996, to accept a faculty position at the University of South Florida.

ELLEN S. NEWMAN, Associate Professor, Department of Theatre, effective Winter Quarter 1996, for personal reasons.

RICHARD L. STALNAKER, Associate Professor, Department of Mechanical Engineering, effective October 1, 1995, through November 30, 1995, for personal reasons.

PERVIN K. SHROFF, Assistant Professor, Department of Accounting and Management Information Systems, effective Winter Quarter and Spring Quarter 1996, to spend time at the University of California at Berkeley.

Leave of Absence Without Salary--Continuation

ELIAS L. KHALIL, Assistant Professor, Department of Economics (Mansfield Campus), effective Autumn Quarter 1995 and Winter Quarter 1996, to study the theory of entrepreneurship.

Professional Improvement Leave--Change in Dates

ELLEN S. NEWMAN, Associate Professor, Department of Theatre, change leave from Winter Quarter and Spring Quarter 1996 to Spring Quarter 1996.

Change of Titles

From Presidential Professor to Distinguished University Professor

GEORGE F. MARTIN

From University Professor to Distinguished University Professor

BUNNY C. CLARK
HARVEY M. FRIEDMAN
SUSAN L. HUNTINGTON
LEO A. PAQUETTE

From Presidential Professor Emeritus to Distinguished University Professor Emeritus

JAMES R. WARMBROD

PERSONNEL ACTIONS (contd)

Change of Titles (contd)

From Chairperson and Professor Emeritus to Chairperson and Distinguished University Professor Emeritus

GEORGE R. ST. PIERRE

From Professor Emeritus to Distinguished University Professor Emeritus

JOHN P. HIRTH
DAVID O. EDWARDS
ROBERT A. RAPP
ARNOLD M. ZWICKY

RESOLUTIONS IN MEMORIAM

Resolution No. 96-76

Synopsis: Approval of three Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Francis R. Aumann

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 2, 1995, of Francis R. Aumann, Professor Emeritus in the Department of Political Science.

Born in Delaware, Ohio, and a graduate of Ohio Wesleyan, Professor Aumann held an M.A. from Ohio State University and a Ph.D. from the University of Iowa. He was a visiting professor at Ohio Wesleyan University, Wayne State University, the University of Iowa, and Southern Illinois University.

During World War II, he served in the United States Navy and subsequently was a member of the Naval Reserve, from which he retired in 1963 at the rank of Commander.

Professor Aumann was a faculty member in the Department of Political Science from 1928 to 1971, rising quickly through the ranks from Instructor to Professor in 1940. Upon his retirement in 1971, he was appointed Professor Emeritus. In recognition of his valuable contributions to his University and his community, Dr. Aumann was presented with the University's Distinguished Service Award in 1981.

Francis Aumann was an accomplished scholar and teacher and provided valuable service to the Department and the University throughout his over four decades as a member of the faculty. A leading specialist in public law, he was author of seven books and fifty articles in professional journals, including the premier journal of his discipline, the American Political Science Review. Professor Aumann was a highly respected teacher and played a valuable role in shaping the careers of numerous undergraduate and graduate students, whose devotion to him has been expressed over the years by their substantial contributions to maintain the Department's Francis R. Aumann Fund. He also played a significant role in the development of the Department as its national reputation grew during his tenure. His high standards, his conscientiousness, and his collegiality served as a model for all of his colleagues.

After his retirement in 1971, Professor Aumann maintained contact with his department from his long-time home on Como Street in the Clintonville area of Columbus. Through visits to his home, current faculty were able to appreciate his strong commitment to intellectual life as well as his recollections of his profession and his life on the faculty.

RESOLUTIONS IN MEMORIAM (contd)

Francis R. Aumann (contd)

On behalf of the University, the Board of Trustees expresses to the family of Professor Aumann its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Clyde W. Franklin II

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 25, 1995, of Clyde W. Franklin II, Professor Emeritus in the Department of Sociology.

Professor Franklin graduated magna cum laude with a B.A. degree in Sociology from A.M. and N. College, Pine Bluff Arkansas, in 1961. He received his M.A. in Sociology from Atlanta University in 1962, and his Ph.D. degree in Sociology from the University of Washington in 1969.

He began teaching at Ohio State in 1967 and, after 26 years at Ohio State, he decided to retire because of illness in June 1995. Originally Dr. Franklin's research interests were in theoretical social psychology and race relations, but in recent years his work concentrated on the interactions of race and gender. One of the foremost scholars of men's studies, he was the founding editor of The Journal of African American Male Studies. He has published numerous articles on men's lives and written four books in the areas of social psychology and race and gender relations. In his teaching and research, Professor Franklin sought to generate knowledge that would make a difference by making empirically grounded statements about socially and politically important issues.

In addition to expanding knowledge in the fields of race and gender, Professor Franklin never lost his enthusiasm for teaching and mentoring young scholars. His talents and skill as a lecturer allowed him to challenge students in his large introductory sociology course to come to terms with the impact of race and gender inequality in their own lives. Although he was honored with the Distinguished Graduate Teaching Award in Sociology several times during his career, Dr. Franklin's success is measured in the lives of the many women and men he has influenced both intellectually and personally.

A strong advocate of social change, Professor Franklin was respected and admired by his colleagues and students for his unfaltering commitment to social equality for all groups of people. As outspoken as he could be in challenging social injustice, he was also a valued, trustworthy, and loving friend who will be remembered for his kindness, humor, and fun-loving nature. He lived life to its fullest and will be sorely missed as a colleague, a mentor, a teacher, and a friend.

On behalf of the University, the Board of Trustees expresses to the family of Professor Franklin its deep sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Miriam Mooney

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 9, 1995, of Miriam Mooney, Professor Emeritus in the School of Music.

Professor Mooney graduated with honors from Western College for Women and earned a M.A. in literature from Vanderbilt University. She then completed advanced piano study at the Juilliard School in New York and with Tobias Matthay in London. She was on the faculty of the School of Music for 38 years and served as Chair of the Keyboard Section of the School of Music from 1955 until her retirement in 1973.

RESOLUTIONS IN MEMORIAM (contd)

Miriam Mooney (contd)

She served on the Board of Directors of the Ohio Federation of Music, the Columbus Symphony, and the Ohioana Library, and was a founder and life member of the Board of Opera Columbus, She also was a member of Wednesday Literary Club and served as a Deacon at the Broad Street Presbyterian Church.

Her many students and colleagues will always remember her kindness and her constructive leadership.

On behalf of the University, the Board of Trustees expresses to the family of Professor Mooney its deep sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Celeste, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Wexner, Celeste, Colley, Skestos, Patterson, Sofia, and Ambassador Wolf.

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REPORT ON RESEARCH FOUNDATION

Mr. Celeste:

For the purpose of the Research Foundation report, I'd like to call on Dr. Hayes.

Dr. Hayes:

The Board should have the report for October 1995 Grants and Contracts which was previously distributed to each of the members.

Expenditures from external sources are at Tab 1. They are below last year by 8.3 percent for a total of \$56.3 million through October 31, 1995. Much of this reduction in the rate of expenditures is due to the normal conservatism of our faculty waiting to see what is going to happen in Washington as Congress figures out how it is going to balance the budget. The immediate result is that it looks like our return on indirect cost recoveries for this year may be down by as much as two or three percent.

Awards for this year are in excess of \$63.7 million or 3.9 percent below the July to October time period last year. A summary of the awards' total is given in the second section of this report. With the continuing uncertainty surrounding the '96 budget, for most agencies, we're likely to continue to experience further delays in the receipt of new awards. For instance, just last month the National Science Foundation was shut down at the time that the National Science Board was supposed to meet and approve various key programs. So there are a number of activities which have been delayed and the final appropriations for a number of the agencies have not yet been approved for this year.

At Tab 3 there are five projects highlighted that cover the broad range of scholarly activities that receive funding. I'll just mention these for your information. The Center for Human Resources received funding from the Bureau of Labor Statistics for the collection and production of data from the National Longitudinal Surveys. The data are used by economists, sociologists, and other researchers in government, academic research community, and private organizations to examine a variety of policy issues related to the labor market.

REPORT ON RESEARCH FOUNDATION (contd)

Dr. Hayes: (contd)

The Byrd Polar Research Center has received funding from NASA for a remote sensing system to be used in the Antarctic continent. Dr. Pollock has received funding from the National Institute on Aging for a study on disruptive nocturnal behaviors of elders residing with caregivers. In addition, several faculty in Pathology have received funds for a multidisciplinary study using boron compound as a capture agent on patients with brain tumors. And Robert Suber, from the Office of Minority Affairs, has received funding for the Upward Bound Project to empower low-income youth to persist in their educational and career pursuits.

In Tab 4 is a complete list of new awards received in October. Tab 5 provides data on the Office of Technology Transfer and Licensing. Some details of this activity were presented to the Educational Affairs Committee, as Mr. Celeste mentioned earlier. At Tab 6 you'll find the list of awards, fellowships, and prizes that have been provided to individual faculty members and we do this once a year. The faculty in the Colleges of Arts and Humanities, in many cases, receive awards directly, as opposed to receiving them through the Research Foundation.

Mr. Celeste, this concludes my report. A motion to approve the research agreement between The Ohio State University and The Ohio State University Research Foundation would be appropriate at this time.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 96-77

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for October 1995 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of October 1995 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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Thereupon the Board adjourned to meet Friday, February 2, 1996, at The Ohio State University Ohio Union, Columbus, Ohio.

Attest:

Robert M. Duncan
Secretary

Milton A. Wolf, Ph.D.
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND NINETEENTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, February 2, 1996

The Board of Trustees met at its regular monthly meeting on Friday, February 2, 1996, at The Ohio State University Ohio Union, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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February 2, 1996 meeting, Board of Trustees

The Chairman, Ambassador Wolf, Ph.D., called the meeting of the Board of Trustees to order on February 2, 1996, at 10:45 a.m. He requested the Secretary to call the roll.

Present: Milton A. Wolf, Chairman, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Thomas C. Smith, and Holly A. Smith.

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Ambassador Wolf:

Ladies and gentlemen, before we go any further we have a very happy occasion today to celebrate. I hope all of you will join me in wishing President Gee a very happy birthday! We have a birthday cake for him, which is being wheeled in right now.

President Gee:

Thank you very much. I really appreciate this.

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PRESIDENT'S REPORT

President Gee:

I might note that today is Groundhog Day. I was hoping to see my shadow, so I would have a job for at least six more weeks!

Mr. Chairman, I want to make special note of two agenda items to be considered by this Board this morning. The Ambassador Milton A. and Roslyn Z. Wolf Chair Fund is before this body for acceptance, thanks to a substantial gift from Ambassador and Mrs. Wolf. This generously endowed fund will help ensure the future strength of this university and future opportunities for its students.

Mr. Ambassador, I would just note that this commitment is deeply appreciated. Coupled with the time and dedication you have given as a member and chair of this Board, please know that you are making a difference.

Secondly, also on your agenda today, is The Michael F. Colley Fund for The Michael F. Colley Trial Advocacy Skills Competitions Program. When the endowment is fully funded, the annual income will support an intra-scholastic competition and two inter-scholastic competition teams. These mock trial experiences are an invaluable part of legal education. I might just note, that this is something that is very, very important to our Law School and being a faculty member in the Law School, I know how important this is to our faculty and certainly to our students.

So, to both of you I say thank you. This kind of dedication from our own Board is something that we all ought to recognize. Please give these two gentlemen a round of applause.

As has been widely reported, and as will be noted in this meeting, The Ohio State University enjoyed record levels of support for the Campaign during the month of December. Many, many people have "affirmed their friendship" for this great university. As we look to the future, this support will be vital not only to maintaining our strength, but also to building upon it.

The future of America's state and land-grant universities will be shaped by decisions and actions taken now. As you know, thanks to Alan Miller and others, I am

PRESIDENT'S REPORT (contd)

President Gee: (contd)

privileged to chair the Kellogg Commission on the Future of State and Land-Grant Universities.

I will just note that in light of what we are doing at this institution, that this larger commission will be examining the student experience, access to public education, creating a learning society, campus cultures, and outreach for the 21st century.

As we seek to enrich the student experience at Ohio State, we have many partners. The Elaine S. and John C. Rule Study Abroad Fund on today's agenda, will support study-abroad programs for history students, with preference to those studying early and modern Europe. Professor Rule is a noted scholar in that field and Elaine Rule is a public school educator.

We believe that community service also is important to student development. Our University Honors Center is engaged in the Adopt-A-School Program with the Indianola Middle School. This month, the project received a grant from the National Collegiate Honors Council to help link the middle school students to the Internet. Ohio State students will be helping these junior high youngsters develop a home-page for their school on the World Wide Web. Honors students regularly tutor, teach music, and prepare students for proficiency tests.

Service has also been important to another of our other great staff members, Reggie Anglen, coordinator of public relations for our news services office. Reggie directs and produces a weekly radio program, "Insight," and gives his time to numerous community boards. He is a friend and mentor to many students on the campus. Reggie is the 1996 recipient of the Columbus Education Association's Dr. Martin Luther King, Jr. Humanitarian Award, and I am enormously proud of what Reggie does for this University and what he has accomplished.

This month, a graduate student in public policy and management, Jing Shiang, received the 1994-95 Dissertation of the Year Award from the National Association of Schools of Public Affairs and Administration. This is a national competition, and I congratulate not only Mr. Shiang -- who is still Mr. Shiang because he has not yet been adopted by the doctoral program -- but also Professor Ron Huff and his colleagues in the School of Public Policy and Management.

The Ohio State Medical Center received more honors this month. Ours is one of three health care organizations recognized for its program to improve quality and lower costs while maintaining a high standard of patient care. The award was presented by Modern Healthcare.

We are beginning Ohio State's celebration of United Black World Month. A wide array of programs will reach not only our university students, but members of the community. A number of school groups will be visiting the campus to learn more about African-American history.

Earlier this week, we opened the new book depository on Kenny Road, with a capacity of 2 million volumes. Currently home to 300,000 volumes collected from Ohio State libraries and temporary off-campus warehousing, books are stored for preservation and to make room for new acquisitions.

The building also houses the University Archives whose holdings include more than one million photographic images of Ohio State. The depository is climate controlled. Any item can be retrieved through the computerized library catalog system. I was interested to learn that the items are not stored by call numbers -- which is the way I

PRESIDENT'S REPORT (contd)

President Gee: (contd)

was used to finding things "in the good old days" -- instead, they are shelved by size and are assigned location numbers, making retrieval quite simple and storage more efficient, and very consistent with the nature of the new technology, I might note, Mr. Brennan.

Finally, I don't think anyone here needs to be reminded -- as we have walked in here today -- of the weather in January. Our staff in physical facilities did a truly marvelous job clearing sidewalks and roads on the campuses.

I also was made aware of the role of the Department of Geography's Atmospheric Science Lab in America's transportation industry. The lab maintains a computerized forecasting service on-line. An article in the *New York Times* most recently indicated how important the forecasting service is to the trucking industry. Emeritus Professor of Geography Henry Hunker shared a message he received from one official of Schneider National Trucking. He wrote:

"You folks run a tremendous page. I've been using information obtained through it to keep the more than 10,000 truck drivers employed by our company aware of what the road ahead will look like. As the nation's largest truckload carrier, we continually strive to find an edge, and the OSU page has given one to us. We were able to stop most of our trucks west of the blizzard, and so they were productive while others sat in truck stops for two days."

This is yet one more interesting and important service provided by the university.

Mr. Chairman, that completes my report.

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STUDENT RECOGNITION AWARD

Ms. Smith:

I am very honored to recognize Michael McNamara as this month's recipient of the Student Recognition Award. Michael is a junior majoring in microbiology. He has exemplified outstanding service to The Ohio State University and to its students. Michael has been an outstanding volunteer at The Ohio State University and particularly in the Office for Disability Services.

As a group tutor, Michael spends over four hours a week to assist students with numerous academic subjects. He has assisted the blind in taking their examinations by dictating tests for these students and as a test proctor, Michael, supervises students who require additional time to complete their examinations. According to the coordinator of academic support services, Michael has given the Office for Disability Services over 70 hours of volunteer service since July 1995.

Surprisingly, Michael's service to Ohio State as a volunteer does not end at the Office for Disability Services. He has volunteered two quarters at The Ohio State University Hospitals in the Emergency Department and an additional two quarters in Transportation. Michael is clearly an outstanding example of an Ohio State student who has demonstrated commitment to University and community service.

Michael, the Board would like to commend you for your service to this University and its students by presenting you with this month's Student Recognition Award.

February 2, 1996 meeting, Board of Trustees

STUDENT RECOGNITION AWARD (contd)

Congratulations.

Mr. Michael McNamara:

Thank you.

Ambassador Milton Wolf:

All of us congratulate you, Mr. McNamara. Thank you very much, Holly.

(See Appendix XXX for Student Recognition Award, page 665.)

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HOSPITALS BOARD REPORT

Mr. Skestos:

The Executive Committee of the Hospitals Board met December 21, 1995 and January 25, 1996, at which time it authorized the Hospitals: 1) to purchase the SMS Clinical Information System which will replace the paper ordering process, automate patient order communications, and integrate clinical results into a single computerized patient record; 2) to join the Ohio State Health Network, a formal network of rural hospitals currently in the Healthcare Consortium of Ohio. The Ohio State Health Network will become a sustaining member of Prime Physician Access (PPA), a regional group of primary care physicians who will be a part of the provider network for the HMO being developed by MedOhio Health, Inc.; and 3) to participate in a national not-for-profit organization entitled the National Cardiovascular Network, which is intended to bid on national contracts for health patients.

The Executive Committee also received a detailed financial presentation by management reflecting the need for continuous action to decrease costs and to continue to make changes which will allow the Medical Center to be responsive to the health market place.

In addition, I would like to recommend the resolution to Amend the Hospitals Board Bylaws, as detailed in your Board books:

AMENDMENTS TO THE UNIVERSITY HOSPITALS BOARD BYLAWS

Resolution No. 96-78

Synopsis: The amendments to the University Hospitals Board Bylaws are recommended for approval.

WHEREAS pursuant to bylaw 3335-103-01 of the University Hospitals Board Bylaws, the University Hospitals Board Bylaws may be amended by The Ohio State University Board of Trustees; and

WHEREAS the amendments to the University Hospitals Board Bylaws have been endorsed and ratified by the University Hospitals Board on August 24, 1995, as follows:

Amended Bylaws

3335-93-10 Responsibilities of executive director of university hospitals.

The executive director shall have authority as conferred by the vice president for health ~~services~~ SCIENCES and the hospitals board. The executive director shall be responsible for the operation of

AMENDMENTS TO THE UNIVERSITY HOSPITALS BOARD BYLAWS (contd)

university hospitals and shall serve as the chief executive and operating officer. The executive director will coordinate and prioritize matters of capital medical equipment, clinical space, and clinical programs with the medical director. (B/T 4/6/90, B/T 2/2/96)

3335-97-01 Committee designations.

The board shall establish an executive committee, a strategic planning committee, an administrative/operations committee, a professional affairs/education/research committee, and special purpose committees. The chairperson of the board shall appoint the board's representatives to the committees; the president of the university may designate any officer of the university to attend meetings of the committees as ex-officio members without vote. The vice president for health ~~services~~ SCIENCES, the dean of the college of medicine, and the medical director, may attend meetings as ex-officio members without vote. As non-voting secretary of the board, the hospitals executive director shall attend all meetings and act as secretary. (B/T 5/2/80, B/T 4/6/90, B/T 2/2/96)

3335-97-02 Executive committee.

- (A) Unchanged.
- (B) Composition. The executive committee of the board shall consist of: the chairperson of the board, who will serve as chairperson of the committee; the vice chairperson of the board; the immediate past chairperson of the board; the president of the university; and the chairpersons of all standing committees of the board, and the two trustee members of the board. The vice president for health ~~services~~ SCIENCES, or other officer designated by the president of the university, and the dean of the college of medicine, the medical director, the hospitals executive director, the chief of the medical staff, and the chief of staff elect, shall serve as ex-officio members without vote.
- (C) Unchanged.

3335-101-07 Hospital clinical departments.

- (A) Appointment of the chief of each clinical department is subject to approval by the board on the recommendation of the dean of the applicable professional school and the vice president for health ~~services~~ SCIENCES. All such appointments shall be periodically reviewed by the board. Chiefs of clinical departments vacancies may be filled on an interim basis at any time by action of the dean of the appropriate professional college, after consulting with the board. (In general, the chiefs of clinical departments will be chairpersons of corresponding academic departments in the medical college.)
- (B) Unchanged.
- (C) The dean of the college of medicine ~~serves as the chief medical officer and~~ shall appoint a medical director who SHALL SERVE AS THE CHIEF MEDICAL OFFICER WHO reports to the dean and to the board. In matters relating to medical care in the hospitals, members of the clinical departments of the hospitals are accountable to the clinical chiefs, who are accountable to the medical director, who is accountable to the dean of the college of medicine and to the board. The dean in this capacity is accountable directly to the vice president for health ~~services~~ SCIENCES and to the board. If one individual holds both the dean and vice president position, the medical director will serve as the chief medical officer in the hospital.

Balance unchanged.

NOW THEREFORE

February 2, 1996 meeting, Board of Trustees

AMENDMENTS TO THE UNIVERSITY HOSPITALS BOARD BYLAWS (contd)

BE IT RESOLVED, That the foregoing amendments to the University Hospitals Board Bylaws be adopted as recommended by the University Hospitals Board.

Upon motion of Mr. Skestos, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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STUDENT AFFAIRS COMMITTEE REPORT

Mr. Smith:

At yesterday's meeting the Committee discussed two issues relating to students as the principal client and customer of the University. Mary Basinger, Director of the Student Advocacy Center, and Rich Hollingsworth, Special Assistant to the President, delivered a presentation on the new Student Advocacy Center and the phase-out of the Ombudservices Office.

The Student Advocacy Center originated from a recommendation in the CUE report and was modeled after a similar center at Indiana University. Any University student with a concern, issue, or problem can come to the Center and ask for help. So far the Center has handled financial aid, academic, and other concerns simply dealing with students who need to be pointed in the right direction.

To give you an example of the Center's success, one student was quoted in yesterday's Lantern as saying, "I would not have made it through my first quarter without the center." Another student had a financial aid concern resolved in a matter of hours after spending nearly two weeks cutting through the red tape with the University. With success stories like these, the Center's popularity is guaranteed to only increase in the future.

The Committee also discussed a presentation yesterday from the University Career Services Committee, which was formed in part to examine how Ohio State can better prepare its students for employment and/or graduate education. National trends have indicated that getting a job after graduation has surpassed the general desire to gain education beyond high school as the most important reason to go to college.

Improving coordination among existing career and placement units and capitalizing on technological advances were among the solutions recommended in the presentation yesterday. The Career Services Committee also proposes establishing a university-wide career resource library so that students all over campus can have a single place to go and explore career information and opportunities.

Let me editorialize a bit by saying that these initiatives will not succeed without the strategic vision and support of this Board and the administration. Our ability to prepare students for the marketplace and the world they will face after graduation is growing increasingly critical not just to students, but also to employers.

In the report you were given from the presentation, it was reported that, "seven out of every eight alumni" stated that improved career assistance or internship development was the most important service Ohio State could individually provide. Building a vision and culture that links our students with more job and career opportunities is essential to competing in a technological age, attracting better students, and telling the world about the value that an Ohio State education will add to a student's potential.

February 2, 1996 meeting, Board of Trustees

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Smith: (contd)

The Committee intends to revisit these issues in the future by building on the momentum and perspective we gained in our recent retreat.

I would now like to call on John Wilhelm, who will deliver this month's report from the three student governments. Welcome, John.

Mr. John Wilhelm:

Good morning. I believe that the last time we saw each other we were trying to get the most out of our Citrus Bowl experience by hanging around the baggage carousel until the wee hours of the morning; and although it may be cold today, at least we are not wet. So I think that is a good start.

Sean Ruffin, IPC President, and Kellie Hay, from CGS, have been coordinating the selection process for the new Student Trustee and are pleased to report that things are proceeding on schedule and according to plan.

USG would like to announce that 15,000 teacher evaluations have been distributed this week and are available around campus, and welcomes feedback surrounding this issue. The Council of Graduate Students would like to highlight our upcoming Graduate Research Forum. The Forum is our flagship event and is the most notable event of its kind at any university in the nation. We would like to thank the Office of Research and the Graduate School for their continued support of this event.

Additionally, I would like to take a brief moment and mention that the three student governments are in the initial stages of organizing a joint task force to improve the child care opportunities for all students. Changing student demographics have significantly increased the need for these services not just at Ohio State, but across the country. We hope to be at the forefront of designing solutions to this situation. We will be seeking your support for our initiatives in this area.

Finally, on behalf of all students, I would like to welcome Tami Longaberger-Kaido to the Board of Trustees and encourage her to continue the fine traditions of this Board in its attention to student issues at Ohio State.

Also, I was tapped on the shoulder by Campus Mail and they had a birthday card that needed to be delivered here today from the students of Ohio State to the President.

President Gee:

Thank you very much, John. I appreciate that.

STUDENT PRESENTATIONS TO BOARD

Mr. Smith:

Today we have a number of students on the agenda who will share with us their experiences and concerns at the University. Under the leadership of Student Trustee Holly Smith, the Board has selected five students who will talk to us for a few minutes. I would now like to now turn it over to Holly, who will explain a little bit about how these students were selected and introduce them. Holly --

STUDENT PRESENTATIONS TO BOARD (contd)

Ms. Smith:

Thank you. Today we have the unique opportunity to hear first-hand the experiences of five students here at Ohio State University. These students were selected based on a form that they submitted to the Ohio Union office. This group will share with us a broad spectrum of issues that impact this University daily. I strongly believe that this is a positive experience both for the students and Trustees. The Trustees will have the opportunity to gain a greater insight into student life and concerns, and the students will be able to effectively convey their concerns and issues.

First of all, I would just like to say that I am delighted to welcome each of these five students. The first two students who will address the Board are Pamela M. Cusick and Roberta Rindfleisch, graduate students in the College of Social Work. Welcome.

Ms. Pamela M. Cusick:

Thank you very much for this great opportunity. My name is Pamela Cusick and I am a master's student in the College of Social Work at the Mansfield Campus.

I am a non-traditional student. I have found it necessary to further my education and get my master's, but continue to work at the same time. Luckily, the Regional Campuses offer an accelerated program that allows us to attend classes in the evenings and on the weekends. I am able to complete this degree in two years on the Mansfield and Columbus Campuses.

What Roberta and I are here to do today is advocate on behalf of the non-traditional student to provide this same type of a program on the Columbus Campus. There are two types of programs in the College of Social Work: 1) the accelerated program where you can go full-time and complete your degree in two years; and 2) a part-time program that you can participate in, but it can take up to four to five years, depending on your stamina to complete the degree.

We are advocating that the same programs that are offered on the Regional Campuses, Mansfield and Lima, respectively be provided in Columbus so that non-traditional students can attend these classes in the evenings and on the weekends and still get a Master's degree from the College of Social Work.

One of the reasons that I did apply to the Mansfield Campus is that in the year I applied, there were over 700 students who applied to the College of Social Work to get their Master's degree in Columbus. Over 700 students for 120 student positions.

There is a need in this area for master's students. A non-traditional program would open up this opportunity to people who work full-time -- need to work full-time -- and have a family. You can't afford to go to school without a job in most situations.

I happened to have read the Lantern last Wednesday -- and congratulations, President Gee on your nomination to the Kellogg Commission -- and the Commission's five goals are: 1) the student experience; 2) access to public education; 3) creating a learning society; 4) campus cultures; and 5) responsible engagement and outreach for the 21st century. What a better opportunity there would be for the students of the College of Social Work here in Central Ohio to receive a Master's degree and be able to get a job -- successfully complete the program.

Roberta and I are cohorts and she is going to tell you a little bit about her experience as a graduate student here on the Columbus Campus.

STUDENT PRESENTATIONS TO BOARD (contd)

Ms. Roberta Rindfleisch:

Thanks, Pam. Thank you all for the opportunity to discuss our concerns today. I am very proud to be a student in The Ohio State University College of Social Work Master's Clinical Program. My father recently retired from teaching here and I have great respect for the professors in the College, but I also have concerns as to the attitude within this College towards the non-traditional working students.

I am a product of a local adult degree program at the undergraduate level. I know how difficult it is to work full-time, perform a field practicum, carry a class load, keep a grade point average up, and take care of a family. Upon scheduling for classes in the Master's program last fall, it was explicitly clear through conversations with College staff that non-traditional students were not "catered to" and that is in quotes.

Personally, I did not enter the program to be catered to. I found these statements to be very condescending and disrespectful. Many of my student peers have experienced much the same attitude, which is reflected in their frustration towards faculty and staff of the College. Adult students receive little support or flexibility on the job for their educational goals and when combined with the College's attitude of inflexibility -- it makes for a very difficult situation. I have heard this on many occasions with students in my classes.

The field of social work is comprised of diverse individuals from all lifestyles, working to make life better for all of us. It is of concern that a great deal of emphasis at the College is on the younger, traditional students within its operational levels. While I do not begrudge the younger traditional student, I would like to see an openness or willingness to consider more closely the needs of the non-traditional student.

As Social Work students, how better to learn advocacy at the academic level than to feel the empowerment of an organization which respects what a student brings to others, no matter what age they are and no matter what stage of life they are in. Rather than making non-traditional students fit a mold, why not create a new agenda or paradigm for growth within a great university for the many years to come.

We thank you very much.

President Gee:

Could I just ask a couple of questions? Did both of you do your undergraduate work here earlier? Tell me about your undergraduate experience.

Ms. Cusick:

I initially started my undergraduate work at OSU Lima. In my junior year, I commuted from Lima down here two days a week, and in my senior year I moved down here and graduated in 1992.

President Gee:

In 1992 -- so you are a fairly recent graduate of the institution as an undergraduate. Did you go directly into the Master's program?

Ms. Cusick:

I waited a year.

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STUDENT PRESENTATIONS TO BOARD (contd)

President Gee:

Roberta, what about you?

Ms. Rindfleisch:

My undergraduate degree is in Gerontology from Ohio Dominican College, and I graduated in 1991. I waited a few years, got some experience, and then went back and applied for the Master's program.

President Gee:

I think that it is important for us all to hear your background. The reason that I asked that question is that even though you call yourselves non-traditional students, I would submit to you that in the world in which we now are living, that you are increasingly the traditional student. Those bright young folks that you see behind you who have always been designated the traditional student -- the 18 to 22 year olds, "thank you very much, come get a degree, and join a fraternity and a sorority and that's the way that life is" -- their challenges are increasingly different. But the truth of the matter is that universities -- unless they are configured to serve you -- are not going to be serving very many people. The life-long learning, however we designate it, is actually going to be configured by the strains and constraints that you all bring to the table. We are in the throws of becoming a 21st century university and part of that real struggle is to identify who our customer is, the clientele, and how we serve them. I think that is very much the issue that you brought to the table.

We had a discussion in this very room about two weeks ago about this and that discussion continues. So your plea is not falling on deaf ears. Actually we are all struggling not with whether we have to do the kinds of things that you are talking about, but how quickly we can do it with the strains of quality that we think that we need to bring to the table. Thank you very much.

Mr. Brennan:

I would just like to add that we all admire both of you very, very much.

Ms. Cusick:

Thank you very much.

Ms. Rindfleisch:

Thank you for the opportunity.

Mr. Smith:

Thank you, Pamela and Roberta. When Holly and I were discussing about how best to introduce the students we agreed that we should do the introductions on an alternating basis. So at this time, I would like to call on Kayvan Keyhani to address the Board. Thanks for coming today.

Mr. Kayvan Keyhani:

My name is Kayvan Keyhani and I am a first-year medical student at Ohio State University.

STUDENT PRESENTATIONS TO BOARD (contd)

President Gee:

Where did you do your undergraduate work, Kayvan?

Mr. Keyhani:

I just finished my undergraduate work this summer at Ohio State.

President Gee:

Great, so you are in the continuing mode.

Mr. Keyhani:

I am quite continuing and actually in dire need of a break, but we won't discuss that. That was an argument that I had with my parents, but I won't get into that.

I really would like to thank the Board of Trustees for listening to me. It is extremely empowering to be able to have these core complaints that you have been carrying around for years and always complaining to your friends and people, and then to one day have the opportunity to come here and actually get to the heart of the matter. Whether or not you are in the position right now to do anything about these things is irrelevant. Just the fact that I was able to share these with you is extremely great. The mark of a great empire is the ability to keep in touch with its students and constituents. So I thank you.

I came to the Ohio State Medical School, over many other schools, basically because of what I saw happening on Twelfth Avenue. The whole of Twelfth Avenue -- I graduated in four years and a quarter -- changed in four years. I have never seen such growth. The entire Avenue used to be just three or four buildings, and by the time I graduated and entered Medical School, the entire Avenue was lined with Medical complexes. I realized that as a clinician you couldn't ask for anything better than to be here because of the incredible opportunities that I would be afforded in any specialty I would later choose. The investment in growth that Ohio State has committed into its Medical Complex was definitely the number one prevailing reason that I chose this school.

Another great thing that I would like to comment on -- before I start into my complaints, I guess that is the best way to say it. Even though the excellence of the University goes unspoken everyday and I am here to talk about some of the things that maybe you haven't heard about -- one of the things that I have noticed recently is the physical grounds. I have always remarked when I visit other universities that my friends go to -- where the price tag is around \$22,000 in-state or out -- that it looks great here. There are nice entrances to the university, there are great trees everywhere, it is well manicured, and it looks like you are on a college campus. I have to say in the last four years, ever since Dr. Gee came here, I have noticed quite a change in the physical appearance of this University. I have to congratulate the University and the Board of Trustees on this magnificent change. I think it totally gives you a different psychology when you are on this campus and when you see nice facilities.

The commitment to investment and research growth are all wonderful, but on the other hand I see some really basic needs of the students going completely unfulfilled. I had the opportunity to come here about an hour earlier to hear a little of the proceedings, and the price tag for some of these things would be so trivial compared to the numbers that we were talking about. I will just share with you one of them and it is called Larkins Hall.

STUDENT PRESENTATIONS TO BOARD (contd)

Mr. Keyhani: (contd)

I was here for the last four years and for the whole debate on whether we needed a new Ohio Union. Although I believe that we need a new Ohio Union and I voted for it, I think one argument that just went totally unfulfilled was the commitment of this University to the health of its students. Larkins Hall is the smallest complex that I have visited in the twelve interviews I had at different medical schools.

Dr. Gee, one place that you may not be unfamiliar with, I think, is the University of Colorado. They had an incredible physical facility where --

President Gee:

It is called, "Gee Memorial Hall."

Mr. Keyhani:

Basically my friends are in disbelief when I tell them about the University of Colorado's physical facilities for exercise. They have more than just one room and one weight set. At Larkins Hall if you want to lift weights, there are two weight sets ranging from 10 to 70 pounds, that is what we consider a weight set. Two weight sets for 50,000 people who would want to work out. At the University of Colorado, you basically have a whole weight set to yourself. You have a hall that drags on and on. Now granted, the University of Colorado has quite a different tuition price tag and we can all contribute some of these things to that. On the other hand, two weight sets for 50,000 students -- and the price of these weight sets amounts to less than \$5,000 each -- should be rectified.

Another huge problem is that we have one area to ride the bikes. Last year they put in a tread mill on a trial basis and received overwhelming input, "yes, yes, yes, we love this tread mill, we love this tread mill." They pulled the tread mill out and said, "we don't have any more money, we can't buy it." Yet you had this forum for input from the students, and they wrote we need a tread mill. One tread mill costs less than \$500.00 -- one tread mill. I mean the University's Office of Physical Facilities is really responsive to us, as far as answering our complaints. They have a whole board for that -- "Sorry. We loved your suggestion, but we can't put another tread mill in. We don't have a tread mill, we can't even do that. We don't have the money right now." There are 12 bikes there, I believe, and I calculated that that works out to 3,500 students for every bike.

The answer most of my friends have chosen is, "Oh, just go buy a membership at any of these local workout places; Columbus is full of workout places." I submit, that is a poor, poor excuse. I do not want to pay money anywhere else when I am paying tuition at this University. I want to be shown that there is a commitment to my health and to my exercise.

I would also like to relate one other problem in Larkins Hall. The place is so hot it is unbearable -- even when it is 15 degrees below zero outside like we are at right now. You can ask anyone who works out there who hasn't bought a membership at Sawmill, and they will tell you that they can't believe it. The people in administration there who don't workout tell you, "boy you gotta be real tough because that temperature is up there." They have assured me that the temperature in there is not fatal.

STUDENT PRESENTATIONS TO BOARD (contd)

Mr. Keyhani: (contd)

I said to them that I have a little experience with physiology and I am a healthy, fit person, but when I walk in there I break into a sweat without even pedaling. That can't be too good. They assure me that, "No, no it is not fatal. Nobody will die and if it gets dangerous we are going to close the place down, we did four times last summer." I was very impressed with that and I thanked them.

There used to be a huge fan in there that used to circulate the air -- and this is an example of runaway bureaucracy -- they pulled the fan out of there and put it in the aerobics room, which is in equal need of circulation of air. I complained four distinct times, "Can we have the big fan back?" They said, "we don't have the money for a big fan; we put in four little fans." But it doesn't equal one big fan. I am at a loss as to how this could occur and they say that you have to write to President Gee. I asked if there was anybody less than President Gee that I could write to so that I could get a more immediate response. They said, "No, President Gee." So here I am complaining about a fan. Trivial but important nonetheless.

The other thing, I was reading in the Lantern -- and I would like to point this out to the Board of Trustees and the President -- about the leadership in the area of environment. If we are not leaders in the area of environment, then I ask who can be? I mean the businesses are under pressure for profit margins and if the University is not dedicated to the overall health of its community, then who will be dedicated to the overall health?

The Ohio State University in September 1994 purchased 1,500 acres of the Firestone Estate. Now this was a man who kept 1,500 pristine acres untouched for his hunting. It has 500 acres of untouched wetlands and hundreds of acres of mature woodlands and is home to endangered Tamarack trees. This area is located next to the very nice suburb of Bath Township. In a survey conducted there, 61 percent of the residents said that they were willing to pay higher property taxes to have the Township purchase the estate and designate it as a nature preserve.

On the other hand, in discussions with a liaison with the Board of Trustees -- that I have been reading here from an environmental group on campus -- OSU refuses to attach any environmental conditions to the sale and then refuses to section off any of the land. Bath Township cannot afford all 1,500 acres, but they can buy 1,000 acres. Ohio State has expressed that they would like to sell all of it in one parcel and obtain the maximum profit, which would be -- I guess the market is -- \$10-15 million. That is from September 1994 on a \$5 million purchase price.

Now I agree to research and commitment to growth and everything involved in that. I came here because of that commitment. On the other hand, I think that there needs to be a line drawn where leadership is cognizant of what we need to have a profit margin on and what we don't need. There have been 10 universities, including this University, that have expressed interest in sponsoring students and research activities there. I think that if there is a need and there are people who want to do research and find this place viable for research, than perhaps the idea of selling at a maximum price, or the idea of sticking to your guns, should be left behind in view of a more progressive tactic.

Thank you for hearing me. Thank you very much.

Mr. Smith:

Thank you, Kayvan.

STUDENT PRESENTATIONS TO BOARD (contd)

President Gee:

First of all thank you for coming, I think that was very helpful. Let me note to you that I couldn't agree with you more, and we do have very serious plans about renovating Larkins Hall and this facility.

I'd also note to you -- because I know this case very clearly and I hope that all of the students hear this -- that the University of Colorado charges a substantially higher tuition. The students there decided, without a vote, that they wanted to have a new facility and they are paying an extra \$250 a semester for that. That is a student run and student owned facility for which they are paying the full cost. You need to fully recognize that. So with all of this does come a price tag which we are fully willing to talk about, but ultimately we all have to come to the table on this. Thank you very much.

Mr. Keyhani:

Thank you.

Ms. Smith:

The next student who will address the Board is Bonita R. McGee, a senior majoring in Finance and International Business.

Ms. Bonita McGee:

Hello. First I would like to greet the Board and everyone here on this cold morning with the words of peace, "asalaamualaikum." My name is Bonita and today I wish to share with you experiences, concerns, and aspirations of the Muslim community here at The Ohio State University.

A Muslim friend of mine, from London, once observed that we as Muslims are an invisible minority here on this campus. And when I stop to think about my experiences over the years -- how difficult it was to find resources where I could practice my religion, or literally not eating some days when I lived in the dorms because the cafeteria system, at the time, was not sensitive enough in recognizing the Muslim's observance of Ramadan -- I can conclude that my friend's observation was correct.

The hostility and misconceptions of Islam that hold true nationwide, manifest themselves right here at this University. Muslim women are being ostracized by both men and women because of the proper dress they choose to wear and just last week, in this very building, a bulletin board on Islam was vandalized. What are we as an OSU community to do?

First, I would like to add that we as a Muslim community understand that we also hold a stake in making the term, "invisible minority" an untruth. Islam is a universal religion. We are embraced by peoples of all racial, social, and cultural backgrounds. Organizations such as the Muslim Student Association and the Islamic College group, aid in not only spiritual support for Muslims but also promote Islamic understanding and interfaith activities in this sometimes hostile environment of The Ohio State University.

Today I am proud to say that the Dates and Data Religious Life section now includes a listing of local mosques. Why?, because I wrote a letter and SCC responded. I remember speaking with Becky Parker a few years back, after my concerns over the many difficulties of Muslims observing Ramadan in the dorms. She told me about

STUDENT PRESENTATIONS TO BOARD (contd)

Ms. McGee: (contd)

the new Buckeye ID System, and I was reassured.

So you see, I understand that you can raise your voice and act and that makes a difference. I am here today to inform you that we, the Muslim community, will not be invisible any longer and we will continue to build upon what we are doing. For it is our obligation as Muslims to struggle to make this environment better for all Muslims and by doing that making the OSU community better for everyone. We maintain the right to voice our concerns and to critique policies of the University that we feel to be problematic to our communities.

We understand our obligations and we are ready to step forward. What we ask from you is that you meet us halfway in trust, fairness, and integrity. So sit with us and talk with us for we will no longer be an invisible minority at The Ohio State University.

Thank you.

Ms. Smith:

Bonita, how do you feel that Ohio State could better address the concerns of minorities and different cultural groups that are on campus?

Ms. McGee:

I think with respect to cultural minority groups -- even though I do not like the term minority but, albeit -- they are very good at expressing their concerns. I know that in the past, minority groups have come before the Board and periodically have expressed their concerns and I think that needs to continually happen. I think that these concerns happen in cycles and needs to stop happening in cycles. There needs to be a consistent commitment from the University, and it can't be something that is in today and out tomorrow.

We have to understand that we are constituents here and our concerns are legitimate and our concerns don't go away in a few months. We have to be vigilant, and students need to keep an open dialogue with the University. I know that in the past the dialogue has sometimes been hostile, but we need to keep reaching out our hands to one another. It can't just be students reaching out our hands to you, you have to reach out your hands to us also, because we will tell you our concerns and we will work with you. We don't want to work against the University, because we are all trying to graduate and educate one another here.

Mr. Smith:

Bonita, are you observing Ramadan right now?

Ms. McGee:

Yes. We are observing Ramadan right now, it started two Mondays ago. We also will have an interfaith program next Friday at the Hale Black Cultural Center, and we are inviting people of all faiths to come and join us, so you can understand a little bit more about us. You have no idea the questions I get about Ramadan and how torturous it is or what do we do and things like that. That type of ignorance needs to be alleviated. There is no reason why we should be in such a state of ignorance about a religion that's the fastest growing religion in the world and at this Ohio State University.

STUDENT PRESENTATIONS TO BOARD (contd)

Mr. Smith:

Thank you very much. Our final student will be Mara Levine, a senior majoring in Occupational Therapy.

Ms. Mara Levine:

Members of the Board of Trustees, good morning and thank you for providing this opportunity for students to be heard. My experiences could have happened to anyone on this campus, so I feel confident in saying that my general issues are similar to those of other students.

Ohio State displays great effort in providing excellence in academics, athletics, and activity opportunities for its students. Many times this effort is rewarded with smooth running programs; however, all programs are not perfect and quite often the students suffer.

For example, many undergraduates come to Ohio State with one major in mind, then change their mind again and again. Or they come completely undecided. That was the case with myself. I remember turning to my advisor for guidance and after discussing options my freshman year, we planned out a schedule that worked toward possible majors and kept me exploring in all of the liberal arts areas as well.

Unfortunately I never saw that advisor again, he left and so did the next three advisors that I received. In fact, I had a total of four more advisors before being shoved into an exploratory student category which is also known as being a junior stuck in UVC. Meanwhile, I was trying to sort out which courses would grant me academic satisfaction without destroying my GPA while meeting the prerequisites of my intended major, my intended minor, and my unintentional backup plan.

Luckily my story has a happy ending as I was accepted into my program of choice and have actually completed all of my GEC's. However, I still hear my friends complaining about getting mixed messages, and not getting all of the answers and information that they could from their advisors. They are uncertain as to how to plan their courses in order to graduate on time.

I strongly urge everyone to listen when students voice their concerns about frustrations in the academic advising situations because they are not unfounded. Additionally, I also recommend that the suggestions of the Academic Advising Association of Ohio State be considered, because sometimes students are not aware that there are issues on the other side of the table and that could be really pertinent. I think if we focus on this problem, students can obtain excellence easier at Ohio State.

My next issue that I wanted to discuss is actually piggybacking off of Kayvan. I participate in activities at Larkins Hall -- and now you know what it is from Kayvan -- but I just wanted to fervently, fervently ask that we really try to procure the funds to definitely renovate Larkins.

I also have a big suggestion, we need to put in coin operated lockers in the areas to replace the hooks that say, "high theft area" because that is kind of silly. I was a recent victim of theft at Larkins. My winter jacket was stolen from a public locker, but they left my boots, which was good because it was right after that snowfall.

We have the answers -- at the OSU bookstores they use the coin operated lockers and it is fine. I just wanted to add to all of Kayvan's pleas that we need to work on

STUDENT PRESENTATIONS TO BOARD (contd)

Ms. Levine: (contd)

Larkins Hall, because the safety there is important. I felt I could get out of this University without being a victim, but I didn't.

I am more at the end of my undergraduate academic career than I am at the beginning, but I always remember my first quarter here because I went in to see my professor. He was a professor teaching American History, Mansel Blackford, and he spoke to 400 students. I went in as this little freshman saying, "Hi, how are you?" He was kind, he tried to convince me to major in History, and he gave me his expectations of students.

I thought that would be it, but almost weekly throughout the rest of the quarter he stopped during class to check up on me. This is a class of 400 students, and I often sat in the back trying to rest a little. But he really sought me out to hear my concerns and to see how I was doing. What was truly special was that he continually recognizes me every time we've met on campus. Although it has been three years since I have taken that course, and I know my name now escapes him, I am his face from the past as he likes to call me. I know every time I run into him, I remember how small this school can be and that makes me happy.

Serving on the Board of Trustees indicates your loyalty and commitment to this University. I just wanted you to know that despite the kinks and the run-a-round students sometimes get, I feel that way too. Thank you.

Mr. Celeste:

Mara, on the academic advising issue -- other than people disappearing when you were trying to relate to them -- what specific things do you think they could be doing?

Ms. Levine:

I think that, especially in the undecided areas -- that is called UVC right now -- those advisors have to be very, very sensitive and very aware to the changing requirements and prerequisites for all of the degree granting programs here. I was undecided and one of my fields of study was a professional program. It was very competitive and really all I should have been worrying about was my grades instead of exploring everything. I was kind of lead in a different direction and my grades suffered. So I think that that is something that is really important.

Also, information needs to be consistent and current. For example, one of my sorority sisters took a biology course and the next day they came in and said, "Oh, it is not worth it, you shouldn't be taking this." She had to repeat two classes of biology for no reason -- although she is very good in biology now. Things like that would be very helpful, especially keeping consistent counselors for the younger students and during their sophomore years when changing majors really does seem to occur a lot.

Ms. Smith:

Thanks, Mara. I would just like to thank each one of these five students for sharing their experiences and concerns with the Board of Trustees. I believe that their experiences have allowed both the Board and students to better understand one another. I believe that it is vitally important that communications between students and the administration at Ohio State remain very open and productive. Thank you, again, Pamela, Roberta, Kayvan, Bonita, and Mara for sharing your experiences. We all appreciate that.

STUDENT PRESENTATIONS TO BOARD (contd)

Mr. Smith:

Ambassador, that concludes my report. I would like to thank you, the President, and all of the Board members for allowing the students this opportunity today. Thank you very much.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Celeste:

Before I begin, I'd like to thank Tom and Holly for putting together the presentations. I'd also like to thank the students for bringing up the issues that they did and know that we heard them, will take them to heart, and will consider everything that was brought up.

The Educational Affairs Committee did meet earlier this morning and I might just mention one thing before I talk about the meeting. Gordon alluded to some ongoing discussions that the Board has been having about excellence in the issues of teaching. I think that the Board is excited about the fact that we can have this dialog and it is one we wish to continue. We are excited about the caliber of people that we have running the University to make that happen and appreciate all the efforts that they've been putting forward.

In that light, I would like to raise up the Committee work this morning that focused on discussions with Vice Provost Bob Arnold, and Vice Presidents Williams and Pichette on the implementation of recommendations in the CUE Report. First was the University Departmental Teaching Excellence Award. This is the beginning of a process -- the awards will be presented at the June graduation -- to focus attention on the importance of teaching excellence, particularly as it pertains to the works of a department in that area. Secondly, we also talked about the efforts of the University on entering students with the help of a Transition-In Task Force and the work that they've been doing.

THE THINGS GONE RIGHT AWARD

Mr. Celeste:

I would like to call on Provost Sisson and Vice President Williams for a special presentation that we've coined, "The Things Gone Right Award."

Provost Sisson:

Thank you, Mr. Chairman. I'm delighted that we do have this award apropos of the context of things that aren't going quite as right as they should -- as we have heard from the very excellent presentations of our students. This is an award -- The Things Gone Right Award -- which the Offices of Student Affairs and Academic Affairs has awarded once and will award periodically to those who have gone beyond the call of duty in furthering the excellence of this institution. I would like to now call upon my good colleague here to make that presentation.

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THE THINGS GONE RIGHT AWARD (contd)

Professor David Williams:

Thank you. As we always try to do, this is a surprise and the Provost had to stall because one of our surprisees left the room. Mary Basinger and Kim Pachell, would you both please come up!

Let me read this:

"Congratulations to the Student Advocacy Center for helping students help themselves. The staff in the Student Advocacy Center has created a respectful and responsible place for students who have simple questions and complex problems. Retired faculty and staff volunteer with their understanding that Ohio State and its vast network of resources provide a valuable service for students who ask for help at our large University. Thanks for making a difference one student at a time."

As Tom quoted earlier -- I want to give you the exact quote from the Lantern, he didn't make this up -- this is from a transfer student majoring in education:

"The Student Advocacy (Center) is my best friend. I would not have made it through my first quarter without the center." He goes on to say, "I go straight to the center. You will have an answer, no matter what, within a week."

I'd also like to add the Center has been open only officially for one quarter and has already been contacted by 500 students, of which 200 of those students they were able to give a quick referral or answer to within a matter of 48 hours.

Ms. Basinger:

Thank you.

Ms. Pachell:

Thank you.

Mr. Celeste:

Congratulations to the winners and thank you, David and Mr. Provost.

Mr. Celeste:

I believe, Mr. Provost, you have some resolutions to present to us for consideration.

Provost Sisson:

Thank you, again, Mr. Chairman. I would like to present the following resolutions for the attention and action of the Board:

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**CREATION OF AN INSTITUTE FOR
BEHAVIORAL MEDICINE RESEARCH**

Resolution No. 96-79

WHEREAS the proposed Institute would enhance the University's competitiveness in a promising emerging field of research; and

WHEREAS it would facilitate and enhance continuing cooperation among a multi-disciplinary group of researchers who have already enjoyed considerable success working together; and

WHEREAS it would enhance this multi-disciplinary group's ability to attract research funds, graduate students, and post-doctoral researchers; and

WHEREAS the proposal satisfies Faculty Rule 3335-3-36, dealing with the establishment of academic centers, concerning the rationale for a center, membership/involvement, administration, budget and funding sources, and evaluation; and

WHEREAS the proposal to create an Institute for Behavioral Medicine Research has the approval of the Council on Academic Affairs, and was approved by the University Senate at its December 2, 1995 meeting:

NOW THEREFORE

BE IT RESOLVED, That the creation of an Institute for Behavioral Medicine Research is hereby approved, effective immediately.

NAMING OF DEPARTMENTS

Resolution No. 96-80

WHEREAS on June 3, 1994, the Board of Trustees approved the administrative reorganization of the College of Food, Agricultural, and Environmental Sciences; and

WHEREAS as a result of the administrative restructuring within the College of Food, Agricultural, and Environmental Sciences, the Department of Horticulture and the faculty in agronomic crops from the Department of Agronomy were consolidated to form a new department to be named the Department of Horticulture and Crop Science; and

WHEREAS as a result of the administrative restructuring within the College of Food, Agricultural, and Environmental Sciences, the Departments of Animal Science, Dairy Science, and Poultry Science were consolidated to form a new department to be named the Department of Animal Sciences; and

WHEREAS the names are appropriate to the curricular offerings and to research foci of the new departments; and

WHEREAS the proposed names for the two departments have been discussed with the faculty within the College, and have been approved by a vote of the faculty; and

WHEREAS the proposed changes have the approval of the Council on Academic Affairs, and were approved by the University Senate at its December 2, 1995 meeting:

NOW THEREFORE

BE IT RESOLVED, That the above mentioned departmental name changes created by the administrative reorganization within the College of Food, Agricultural, and Environmental Sciences are hereby approved, effective immediately.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 96-81

Synopsis: Approval of the following amendment to the Rules of the University Faculty is recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendment to the Rules of the University Faculty as approved by the University Senate; and

WHEREAS the proposed change in the Rules of the University Faculty was approved by the University Senate on December 2, 1995:

Amended Rule

3335-3-03 The president.

(A) and (B) unchanged.

(C) After consultation with the steering committee of the university senate, the president may recommend to the board of trustees candidates for honorary degrees. The number of candidates so recommended shall be limited to ~~four~~ EIGHT per calendar year. This right and its limitation in no way abrogates the power of the university senate to recommend candidates for honorary degrees (rule 3335-5-41 of the Administrative Code).

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendment to the Rules of the University Faculty be adopted as recommended by the University Senate.

HONORARY DEGREES

Resolution No. 96-82

Synopsis: The awarding of honorary degrees to Chang L. Tien and Leon H. Sullivan is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees awarding of honorary degrees as listed below:

Chang L. Tien
Leon H. Sullivan

Doctor of Engineering
Doctor of Humane Letters

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

PERSONNEL ACTIONS

Resolution No. 96-83

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the December 1, 1995 meeting of the Board, including the following Appointments, Appointment/Reappointment of Chairpersons and Directors, Leaves of Absence Without Salary, Leave of Absence Without Salary -- Continuation, Professional Improvement Leaves, and Emeritus Title as detailed in the University Budget be approved and Medical Staff Appointments (James Cancer Hospital) approved January 24, 1996, by The Arthur G. James Cancer Hospital and Research Institute Board, the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center) approved November 16, 1995, by the Hospitals Board be ratified.

Appointments

Name: JOSEPH W. RICH
Title: Professor (The Ralph W. Kurtz Chair in Mechanical Engineering)
Department: Mechanical Engineering
Term: January 1, 1996 through June 30, 2000
Salary: \$89,976.00

Name: RENE M. STULZ
Title: Professor (Everett D. Reese Chair of Banking and Monetary Economics)
College: Max M. Fisher College of Business
Effective: February 1, 1996
Salary: \$158,496.00
Former Position: Professor (The Ralph W. Kurtz Chair in Finance)

Appointments

July 1, 1995 through June 30, 1996

School of Public Health	Randall E. Harris, Interim Director
Slavic and East European	
Languages and Literatures	Anelya E. Rugaleva, Acting Chair

October 1, 1995 through September 30, 1999

Art	Georg R. Heimdal, Chair*
French and Italian	Robert D. Cottrell, Chair

Reappointments

July 1, 1996 through June 30, 2000

School of Music	Donald B. Gibson, Jr., Director
Theatre	Kathleen F. Conlin, Chair

*Correction in dates

Leaves of Absence Without Salary

MICHAEL L. KAMIL, Professor, Department of Educational Theory and Practice, effective Winter Quarter, Spring Quarter, and Autumn Quarter 1996, to accept a Visiting Professorship at Stanford University.

HAJIME MIYAZAKI, Professor, Department of Economics, effective Summer Quarter 1996, to conduct research at Osaka University Institute of Social and Economic Research, in Osaka, Japan.

February 2, 1996 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Leaves of Absence Without Salary (contd)

PHILIP L. SMITH, Associate Professor, School of Health, Physical Education, and Recreation, effective Autumn Quarter 1995 and Winter Quarter 1996, to be a Visiting Professor in Philosophy of Education at Harvard University.

VICTORIA E. URIS, Associate Professor, Department of Dance, effective Winter Quarter 1996, to prepare for a multimedia performance at the Wexner Center for the Arts in March 1996.

JOSEP FONTANA, Assistant Professor, Department of Spanish and Portuguese, effective Winter Quarter and Spring Quarter 1996, to accept a position at the Pompeu Fabra University in Barcelona, Spain.

XIAOTONG SHEN, Assistant Professor, Department of Statistics, effective Winter Quarter and Spring Quarter 1996, to do research with Wing Wong from the University of Chicago and the Chinese University of Hong Kong.

Leave of Absence Without Salary--Continuation

ELIAS L. KHALIL, Assistant Professor, Department of Economics (Mansfield Campus), effective Spring Quarter 1996, to continue his research.

Professional Improvement Leaves

DAVID R. DOWTY, Professor, Department of Linguistics, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

HENRY H. GLOVER, Professor, Department of Mathematics, effective Spring Quarter and Autumn Quarter 1996, and Winter Quarter 1997.

DAVID B. MIN, Professor, Department of Food Science and Technology, February 25, 1996, through August 24, 1996.

DIETER WANNER, Professor, Department of Spanish and Portuguese, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

MARTIN D. CAFFREY, Associate Professor, Department of Chemistry, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

MARJORIE K. M. CHAN, Associate Professor, Department of East Asian Languages and Literatures, effective Winter Quarter and Spring Quarter 1997.

KATHY M. FAGAN, Associate Professor, Department of English, effective Winter Quarter and Spring Quarter 1997.

EVE R. LEVIN, Associate Professor, Department of History, effective Winter Quarter and Spring Quarter 1997.

DAVID A. ODDEN, Associate Professor, Department of Linguistics, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

CAROLINE M. PALMER, Associate Professor, Department of Psychology, effective Winter Quarter and Spring Quarter 1997.

MARY A. ROZNOWSKI, Associate Professor, Department of Psychology, effective Autumn Quarter 1996 and Winter Quarter 1997.

February 2, 1996 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Professional Improvement Leaves (contd)

DONALD C. WINFORD, Associate Professor, Department of Linguistics, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

Medical Staff--Appointments (The Arthur G. James Cancer Hospital and Research Institute)

M. Judah Folkman, M.D., Honorary Staff

October 13, 1995 through June 30, 1997

Alan Brooks Carr, D.M.D., M.S., Associate Attending Staff, College of Dentistry
Holly R. Cronau, M.D., Associate Attending Staff, Department of Family Medicine
Charles P. Pollak, M.D., Associate Attending Staff, Department of Neurology
John B. Roberts, M.D., Associate Attending Staff, Department of Surgery

December 10, 1995 through June 30, 1997

James N. Allen, M.D., Associate Attending Staff, Department of Medicine
Judith Betts, M.D., Associate Attending Staff, Department of Medicine
Michael E. Falkenhain, M.D., Associate Attending Staff, Department of Medicine
Joseph K. Kington, M.D., Associate Attending Staff, Department of OB/GYN
James F. Lamb, M.D., Associate Attending Staff, Department of Medicine
Clay B. Marsh, M.D., Associate Attending Staff, Department of Medicine
Michael Miloro, DMD, M.D., Associate Attending Staff, Department of Dentistry
Roy C. St. John, M.D., Associate Attending Staff, Department of Medicine

January 12, 1996 through June 30, 1997

William E. Burak, M.D., Attending Staff, Department of Surgery
Sandra Maia-Cohen, M.D., Associate Attending Staff, Department of Pathology
Sandra Cottingham, M.D., Associate Attending Staff, Department of Pathology
Barry DeYoung, M.D., Associate Attending Staff, Department of Pathology
Todd Dowling, M.D., Associate Attending Staff, Department of Anesthesiology
Joel Gelman, M.D., Associate Attending Staff, Department of Surgery
Dean Hearne, M.D., Associate Attending Staff, Department of Medicine
Sam L. Penza, M.D., Attending Staff, Department of Medicine
Niranjan Shah, M.D., Associate Attending Staff, Department of Pathology
Frank Tice, M.D., Associate Attending Staff, Department of Medicine

January 31, 1996 through June 30, 1996

James E. Gadek, M.D., Associate Attending Staff, Department of Medicine
James Chadwick Tober, M.D., Associate Attending Staff, Department of Surgery
David Alan Wininger, M.D., Associate Attending Staff, Department of Medicine

Medical Staff--Appointments (The Ohio State University Medical Center)

July 1, 1995 through June 30, 1997

Aukerman, Glen F., Attending Staff, Department of Family Medicine
Ball, Alton J., Courtesy Staff, Department of Preventive Medicine
Blocker, Denise L., Courtesy Staff, Department of Pediatrics, Community Affiliate Physician,
Department of Internal Medicine
Boyer, Stephen H., Attending Staff, Department of Internal Medicine (Cardiology)
Burak, William E., Attending Staff, Department of Surgery (Surgical Oncology)
Cottingham, Sandra L., Attending Staff, Department of Pathology (Anatomic)

February 2, 1996 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Medical Staff--Appointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1997 (contd)

Crouser, Elliott, D. Attending Staff, Department of Internal Medicine (Pulmonary)
Demas, Christopher L., Community Affiliate Physician, Department of Family Medicine
DeYoung, Barry, Attending Staff, Department of Pathology
Dowling, Todd M., Attending Staff, Department of Anesthesiology
Gable, Thomas A., Attending Staff, Department of Anesthesiology
Gelman, Joel, Attending Staff, Department of Surgery (Urology)
Hearne, Dean W., Attending Staff, Department of Internal Medicine (Dermatology)
Hubble, Jean P., Attending Staff, Department of Neurology
Kagan, Arkady B., Courtesy Staff, Department of Ophthalmology
Kang, Young, Won, Attending Staff, Department of Internal Medicine (General Medicine)
Kaplan, Candia S., Attending Staff, Department of Surgery (Neurosurgery)
Lisko, Bradley, A., Courtesy Staff, Department of Pediatrics, Community Affiliate Physician,
Department of Internal Medicine
Littleton, Anne, D., Courtesy Staff, Department of Pediatrics

July 1, 1995 through June 30, 1996

Angus, Diana J., Physician Extender, Department of Internal Medicine (General)
Clarke, Johannah, Physician Extender, Department of Internal Medicine (General)
Hammond, Sharon L., Physician Extender, Department of Obstetrics and Gynecology
Rovick, Susan R., Physician Extender, Department of Obstetrics and Gynecology
Van Cleef, Sharon S., Physician Extender, Department of Internal Medicine (General Medicine)
Department of Surgery (Transplant)
Acre, Erick A., Limited Staff, Department of Neurology
Ahmad, Shafik, Limited Staff, Department of Family Medicine
Alamir, Amir, Limited Staff, Department of Internal Medicine (Nephrology)
Batterton, Eric Lowell, Limited Staff, College of Dentistry (General)
Bergese, Marta Alicia, Limited Staff, Department of Internal Medicine (General Medicine)
Bethel, Colin Anthony, Limited Staff, Department of Surgery (Pediatric Surgery)
Dox, Hector A., Limited Staff, Department of Surgery (Thoracic and Cardiovascular)
Boylan, Patrick Thomas, Limited Staff, Department of Internal Medicine (General Medicine)
Campanile, Frank Emile, Limited Staff, Department of Surgery (Orthopedics)
Cannon, Mark Andrew, Limited Staff, Department of Anesthesiology
Chacon, Guillermo Enrique, Limited Staff, College of Dentistry (Oral & Maxillofacial Surgery)
Collins, Michael Paul, Limited Staff, Department of Neurology
Cruz, Julio C., Limited Staff, Department of Internal Medicine (Dermatology)
Cummiings, William Nels, Limited Staff, College of Dentistry (General)
Fouts, Donald Albert, Limited Staff, Department of Family Medicine
Fulop, James Peter, Limited Staff, Department of Neurology
Geroulakos, George, Limited Staff, Department of Surgery (Vascular)
Harnett, James Aloysius, Limited Staff, College of Dentistry (General)
Hubbard, Donn B., Limited Staff, College of Dentistry (General)
Jensen, Paul Lloyd, Limited Staff, Department of Surgery (Division of Neurosurgery)
Kim, James KooHwan, Limited Staff, Department of Internal Medicine (General)
Kline, Curtis Brant, Limited Staff, College of Dentistry (General)
McFann, Lori Beth, Limited Staff, Department of Family Medicine
Padgett, Mary Catherine, Limited Staff, College of Dentistry (General)
Panovski, Elena, Limited Staff, College of Dentistry (General)
Reed, Thomas Charles, Limited Staff, College of Dentistry (General)
Seguin, Jill Anne, Limited Staff, College of Dentistry (Oral & Maxillofacial Surgery)
Skotzko, Daniel Derick, Limited Staff, College of Dentistry (General)
Teach, Patricia Lynn, Limited Staff, Department of Obstetrics and Gynecology
Tomita, Robin Yoshiro, Limited Staff, Department of Internal Medicine (General Medicine)

February 2, 1996 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Medical Staff--Appointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1996 (contd)

Tracewell, Wendy S., Limited Staff, Department of Psychiatry
Waack, David Alexander, Limited Staff, Department of Dentistry (Oral & Maxillofacial Surgery)
Watkins, Kathryn Jeanne, Limited Staff, College of Dentistry (General)
Yim, Susan Harris, Limited Staff, Department of Internal Medicine (Nephrology)

July 1, 1994 through June 30, 1996

Maia-Cohen, Sandra, Attending Staff, Department of Pathology (Anatomic)
Mangino, Julie E., Attending Staff, Department of Internal Medicine (Infectious Disease)
Marrar, Unni, K., Attending Staff, Department of Internal Medicine (General)
Nash, Steven, M., Attending Staff, Department of Neurology
Pesavento, Todd, E., Attending Staff, Department of Internal Medicine (Nephrology)
Reich, Michael I., Courtesy Staff, Department of Obstetrics and Gynecology
Rudy, David, R., Attending Staff, Department of Family Medicine
Savage, Beverley A., Courtesy Staff, Department of Obstetrics and Gynecology
Slone, Hasel W. Attending Staff, Department of Radiology
Smyke, Norman, A. Attending Staff, Department of Anesthesiology
Stanek, Michael J. Attending Staff, Department of Internal Medicine (Hematology, Oncology)
Sundaram, Uma, Attending Staff, Department of Internal Medicine (Gastroenterology)
Vanderhoff, Bruce T. Attending Staff, Department of Family Medicine
Whitaker, Elizabeth, R., Courtesy Staff, Department of Pediatrics
Wininger, David, A. Attending Staff, Department of Internal Medicine (Infectious Disease)

Medical Staff--Reappointments (The Ohio State University Medical Center)

July 1, 1995 through June 30, 1997

Austin, David G., Courtesy Staff, Department of Neurology
Baird, Ian M., Courtesy Staff, Department of Internal Medicine (Infectious Disease)
Barnes, James E., Attending Staff, Department of Surgery (Neurological)
Barrows, Holly, J. Courtesy Staff, Department of Obstetrics and Gynecology
Batley, Rosalind, Attending Staff, Department of Physical Medicine and Rehabilitation
Bell, David C., Courtesy Staff, Department of Obstetrics and Gynecology
Bennett, William, F., Attending Staff, Department of Radiology
Buchele, Brent, Attending Staff, Department of Surgery (Plastic)
Bullock, Joseph D, Courtesy Staff, Department of Pediatrics
Caffaratti, John, D., Courtesy Staff, Department of Internal Medicine (Cardiology)
Caputo, Renee M., Attending Staff, Department of Obstetrics and Gynecology
Cataland, Samuel, Attending Staff, Department of Internal Medicine (Endocrinology, Diabetes and Metabolism)
Chaykin-Glover, Dana Beth, Attending Staff, Department of Family Medicine
Coleman, Mary T., Attending Staff, Department of Family Medicine
Dadmehr, Nahid, Courtesy Staff, Department of Neurology
Davis, John B, Attending Staff, Department of Dentistry
Diaz, Donna T., Courtesy Staff, Department of Obstetrics and Gynecology
Eckhardt, A. Jay, Courtesy Staff, Department of Obstetrics and Gynecology
Ellison, E. Christopher, Attending Staff, Department of Surgery (General)
Finn, James W., Courtesy Staff, Department of Internal Medicine (Dermatology)
Fontaine, Arthur B., Attending Staff, Department of Radiology
Ford, James, B., Attending Staff, Department of Dentistry
Forrest, Lowell A., Attending Staff, Department of Otolaryngology
Francis, Patricia A., Courtesy Staff, Department of Pediatrics

February 2, 1996 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1997 (contd)

Franklin, Wayne H., Courtesy Staff, Department of Internal Medicine (Cardiology), Department of Pediatrics
Freidenberg, Donald L., Courtesy Staff, Department of Neurology
Fromkes, John, Attending Staff, Department of Internal Medicine (Gastroenterology)
Gahman, James W., Courtesy Staff, Department of Family Medicine
Goodman, Joseph H., Attending Staff, Department of Surgery (Neurological)
Goorey, Louis J., Courtesy Staff, Department of Pediatrics
Hackett, Kevin J., Courtesy Staff, Department of Obstetrics and Gynecology
Halim-Armanios, Mona Y., Attending Staff, Department of Anesthesiology
Harris, Randall E., Attending Staff, Department of Preventive Medicine
Herson, Joseph L., Attending Staff, Department of Family Medicine
Hinkle, Robert Murray, Courtesy Staff, Department of Dentistry (Oral and Maxillofacial Surgery)
Hixson, Carolyn S, Courtesy Staff, Department of Obstetrics and Gynecology
Hudson, Norman P, Attending Staff, Department of Internal Medicine (Rheumatology-Immunology)
Kaye, William R., Courtesy Staff, Department of Dentistry (Oral and Maxillofacial Surgery)
Keith, Paul F, Courtesy Staff, Department of Internal Medicine (General)
Kien, Graig L., Courtesy Staff, Department of Pediatrics, Department of Internal Medicine
Kissel, John, T., Attending Staff, Department of Neurology
Koff, Stephen A, Attending Staff, Department of Surgery (Urology)
Koranyi, Katalin, I., Courtesy Staff, Department of Pediatrics
Kreger, Cynthia G., Attending Staff, Department of Internal Medicine (General Medicine)
Liss, Leopold, Honorary Staff (Without privileges), Department of Pathology
Lombardi, JR., Adolph V., Courtesy Staff, Department of Surgery (Orthopedic)
Lopez, Luis A., Courtesy Staff, Department of Anesthesiology
Lubbers, Lawrence M., Attending Staff, Department of Surgery (Orthopedic)

July 1, 1995 through June 30, 1996

Archer, Thomas P., Limited Staff, Department of Internal Medicine (Cardiology)
Belardo, D. Sheri, Limited Staff, Department of Pediatrics
Blanchong, Carol A., Limited Staff, Department of Pediatrics
Broderick, William G., Limited Staff, Department of Pediatrics
Buendia, Michelle S., Limited Staff, Department of Pediatrics
Burns, Mary H., Limited Staff, Department of Pediatrics
Carey, Colleen M., Limited Staff, Department of Pediatrics
Carlos, Jennifer B., Limited Staff, Department of Pediatrics
Cawley, Kelli, Limited Staff, Department of Internal Medicine (Division of Hematology/Oncology)
Chadwick, Donald J., Limited Staff, Department of Pediatrics
Daniels, Curt J., Limited Staff, Department of Internal Medicine (Cardiology)
Eapen, Reenu S., Limited Staff, Department of Pediatrics
Farhat, M. Saad, Limited Staff, Department of Internal Medicine (General Medicine)
Gandhi, Anjali K., Limited Staff, Department of Pediatrics
Garg, Vidu, Limited Staff, Department of Pediatrics
Goswami, Naba, Limited Staff, Department of Internal Medicine (Cardiology)
Guerriero, Gregory P., Limited Staff, Department of Pediatrics
Hackshaw, Dawn S., Limited Staff, Department of Pediatrics
Harden, Darin A., Limited Staff, Department of Neurology
Henseler, Karol A., Limited Staff, Department of Pediatrics
Holliday, Scott A., Limited Staff, Department of Internal Medicine/Pediatrics
Hughes, Jamie L., Limited Staff, Department of Pediatrics
Jackson, Dhanawanti S., Limited Staff, Department of Pediatrics
Jacob, Elizabeth M., Limited Staff, Department of Pediatrics
Jamil, Kaisera, Limited Staff, Department of Pediatrics

February 2, 1996 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointments (The Ohio State University Medical Center) (contd)

July 1, 1995 through June 30, 1996 (contd)

Jaroscak, Jennifer J., Limited Staff, Department of Pediatrics
Kwak, Susie, Limited Staff, Department of Pediatrics
Larry, John A., Limited Staff, Department of Internal Medicine (Cardiology)
Lee, Robert T., Limited Staff, Department of Pediatrics
Lods, Stephen C., Limited Staff, Department of Pediatrics
Lord, Ellen R., Limited Staff, Department of Pediatrics
Meck, Mandy M., Limited Staff, Department of Pediatrics
Mendieta, Richard J., Limited Staff, Department of Pediatrics
Moodispaw, Paul F., Limited Staff, Department of Internal Medicine (Cardiology)
Muresan, Mark A., Limited Staff, Department of Pediatrics
Nalluri, Koteswara, Limited Staff, Department of Anesthesiology
Neher, Jeffrey R., Limited Staff, Department of Internal Medicine (General Medicine)
Olsen, Chad C., Limited Staff, Department of Pediatrics
Oyortey, Michele A., Limited Staff, Department of Pediatrics
Patrick, Jr., Michael D., Limited Staff, Department of Pediatrics
Polas, Phyllis J., Limited Staff, Department of Pediatrics
Poole, Catherine F., Limited Staff, Department of Pediatrics
Ramseyer, Virginia K., Limited Staff, Department of Pediatrics
Rooney, Lisa A., Limited Staff, Department of Pediatrics
Rosenfeld, Scott L., Limited Staff, Department of Pediatrics
Rubion-Dunlea, Julie M., Limited Staff, Department of Pediatrics
Segeleon, Joseph E., Limited Staff, Department of Pediatrics
Shell, Richard D., Limited Staff, Department of Pediatrics
Tetting, Gregg E., Limited Staff, Department of Pediatrics
Timan, Christopher J., Limited Staff, Department of Pediatrics
Troutman, James M., Limited Staff, Department of Pediatrics
Wissman, Robert D., Limited Staff, Department of Radiology
Wittenberg, Ami J., Limited Staff, Department of Pediatrics
Younoszai, Adel K., Limited Staff, Department of Pediatrics

Emeritus Title

GORDON M. CLARK, Department of Industrial, Welding and Systems Engineering, with the title Professor Emeritus, effective January 1, 1996.

RESOLUTIONS IN MEMORIAM

Resolution No. 96-84

Synopsis: Approval of seven Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

George Frederick Collins

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 6, 1995, of George Frederick Collins, Associate Professor Emeritus in the Department of Anesthesiology.

February 2, 1996 meeting, Board of Trustees

RESOLUTIONS IN MEMORIAM (contd)

George Frederick Collins (contd)

Dr. Collins was born in New Philadelphia, Ohio, in 1908, and graduated from The Ohio State University College of Medicine in 1933. His internship and residency in anesthesiology took place at the Methodist Hospital in Indianapolis, Indiana.

Dr. Collins was the first board certified anesthesiologist to practice in Columbus. He served as the head of the Department of Anesthesiology at the White Cross Methodist Hospital, later the Riverside Methodist Hospital. Under his leadership, the Department of Anesthesiology at Riverside grew to be one of the largest in the entire country, and appointment to that staff was a highly prized achievement.

Residents at University Hospitals were privileged to obtain part of their education from him. He attended many of the case conferences, making cogent comments about the management of complex clinical problems. He gave many talks to the residents, emphasizing the fine points of practice.

As one of the pioneers in the field, Dr. Collins was on close friendly terms with the leaders of the specialty throughout the country, and was highly respected by them.

On behalf of the University, the Board of Trustees expresses to the family of George Collins its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

James H. Davis

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 6, 1995, of James H. Davis, Professor Emeritus in the Department of Marketing.

James H. Davis was born February 1, 1914, in Seattle, Washington. He received a B.S. in accounting from the University of Missouri in 1937, an MBA in 1940, and a Ph.D. in marketing in 1947, both from The Ohio State University. Dr. James joined the faculty of the Business Administration Department of the College as an Instructor in 1947, progressing to full Professor in the Department of Marketing, and upon his retirement he was named Professor Emeritus.

While serving as a faculty member in the College of Business, Dr. Davis was a member of the Council on Admissions, the Graduate Committee, and the Committee on Criteria and Standards for a Ph.D. Degree. In 1948, his book, Increasing Wholesale Drug Salesmen's Effectiveness, was recognized by the American Marketing Association as the outstanding contribution toward increasing efficiency in marketing. Dr. Davis also published three additional books on marketing subjects.

On behalf of the University, the Board of Trustees expresses to the family of Professor Davis its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Walter M. Erickson

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 8, 1995, of Walter M. Erickson, Assistant Professor Emeritus in the College of Dentistry (Restorative and Prosthetic Dentistry).

Professor Erickson attended The Ohio State University and received his Doctor of Dental Surgery degree in 1946 from the College of Dentistry. Following military service in the United States Navy Dental Corps, Dr. Erickson was engaged in private dental practice in the Youngstown area from 1948-1972. In 1972, he was appointed to the faculty of the College of Dentistry, The Ohio State University, and served in the Section of Restorative and Prosthetic Dentistry for 17 years, retiring in 1989.

RESOLUTIONS IN MEMORIAM (contd)

February 2, 1996 meeting, Board of Trustees

Walter M. Erickson (contd)

Dr. Erickson's considerable experience in the practice of dentistry greatly enhanced and enriched the clinical training and education of his students. He will be remembered by all his students and associates as gentle and compassionate, extremely witty and very generous.

Professor Erickson was a Life Member of the Ohio Dental and American Dental Associations and of Delta Sigma Delta Dental Fraternity. He was a member of the Faculty Club, University Lodge No. 631, F&AM, and a 50-year member of the Ancient Accepted Scottish Rite, Valley of Columbus.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Erickson its deepest sympathy. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's realization of the loss that the family, his students, the University and his many friends and associates have sustained.

Duane B. Lau

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 17, 1995, of Duane Lau, Associate Professor Emeritus in the Ohio State University Extension.

Professor Lau was born June 6, 1928, in Adrian, Michigan. He received a B.S. in agriculture education from The Ohio State University in 1953 and a MA in adult education from the University of Maryland in 1959.

His career spanned many years and positions in Extension: Associate County Extension Agent in Lucas County, 1953; 4-H Agent in Lucas County, 1958; County Extension Agent, Agriculture in Lucas County, 1960; District Program Leader, 4-H, 1964; and Assistant State Leader, 4-H, 1966. He held this position until his retirement in 1983, when he was named Associate Professor Emeritus.

Professor Lau's contributions during his career included being responsible for 4-H project development in the areas of automobiles, safety, bicycles, electricity, petroleum power, aerospace, tractors, woodworking, mass media, and the 4-H dog program, as well as being the Ohio coordinator for the 4-H TV series "Mulligan Stew." His knowledge and technical competencies in 4-H and youth development earned him the respect and admiration of co-workers and associates throughout the state as well as the nation. He received the Distinguished Service Award presented by the National Association of Extension 4-H Agents in 1981.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to his family. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

Leroy F. Meyers

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 8, 1995, of Leroy F. Meyers, Associate Professor Emeritus in the Department of Mathematics.

Professor Meyers was a graduate of the City University of New York, Queens College, and earned his Ph.D. in Mathematics at Syracuse University. Dr. Meyers joined The Ohio State University, Department of Mathematics in 1954 and retired as Associate Professor Emeritus in 1995. In 1961, he used a leave of absence to do research in mechanical translation of languages at the National Bureau of Standards.

Leroy Meyers published research and creative work in diverse areas, including classical mathematical analysis, linguistics, geometry, and topology. He proposed and solved problems in mathematical

February 2, 1996 meeting, Board of Trustees

RESOLUTIONS IN MEMORIAM (contd)

Leroy F. Meyers (contd)

journals and served as Problems Editor for Mathematics Magazine. He even contributed poetry to some popular mathematical journals.

Professor Meyers' interest in supporting undergraduate mathematics was manifest. He willingly accepted assignments involving more than the customary number of credit hours in order to present the structure of the subject in a complete and organized manner. He sometimes supervised the undergraduate mathematics contests, and was always involved in them. He attended meetings of the Undergraduate Mathematics Club regularly and, in fact, had been scheduled to present a talk to the Club the second week of November. Professor Meyers also was responsible for overseeing the completion of the language requirement for graduate students.

Professor Meyers' other deep interests included astronomy and languages. He would research any question that arose in these areas, and provide the inquirer with a meticulously prepared report.

On behalf of the University, the Board of Trustees expresses to the family of Professor Meyers its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Lee Modjeska

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 1, 1996, of Lee Modjeska, Professor Emeritus in the College of Law.

Lee Modjeska received his B.A. from Antioch College in 1955 and his LL.B from the University of Wisconsin in 1960 where he served as Note Editor of the Wisconsin Law Review and earned Order of Coif honors.

He began his professional career with the National Labor Relations Board in Washington, D.C. During his NLRB tenure, he earned several commendations for sustained superior performance and participated in many landmark cases in the appellate courts and the U.S. Supreme Court.

In 1964, he went into private practice, first joining Smith & Schnacke in Dayton, Ohio. There he represented employers, most notably the Mead Corporation. Following a brief stint as a criminal defense attorney in Washington, he joined one of the nation's premier firms, Morrison & Forester of San Francisco.

Feeling the tug of public service, Lee Modjeska returned to the NLRB in 1975 and ultimately drew upon this combination of public and private labor law experience to teach at The Ohio State University College of Law beginning in 1977. In the course of his distinguished career, Lee Modjeska touched the lives of students as a teacher and mentor. He authored four legal treatises and nearly forty law school articles. He participated in and played important leadership roles in countless professional organizations. In recognition of this exemplary service, scholarship and teaching, Lee Modjeska was named the Joseph S. Platt - Porter, Wright, Morris & Arthur Professor of Law.

Struck with incurable cancer in 1987, Lee Modjeska brought the same discipline and mastery he displayed throughout his professional career to the personal battle he waged for eight years. Marshaling strength and spirit, Lee Modjeska took up taekwondo in 1988 and earned a black belt in 1991. Although illness brought his teaching career to a close in 1992, Lee Modjeska continued to work. He chronicled his battle with cancer in *Keeper of the Night, A Portrait of Life in the Shadow of Death* published in 1995.

On behalf of the University, the Board of Trustees expresses to the family of Professor Modjeska its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

February 2, 1996 meeting, Board of Trustees

RESOLUTIONS IN MEMORIAM (contd)

Quentin Van Winkle

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 10, 1995, of Quentin Van Winkle, Professor Emeritus in the Department of Chemistry.

Professor Van Winkle was born on March 10, 1919, in Grand Forks, North Dakota. He graduated *summa cum laude* with a B.S. degree in Chemical Engineering from South Dakota School of Mines in 1940. He then entered the graduate program in chemistry at The Ohio State University under the direction of Professor W. G. France and received his Ph.D. degree in 1947, following an interruption of his studies during World War II. During the war, he worked with Ph.D. status directly under Dr. Glenn T. Seaborg of the Metallurgical Laboratories of the University of Chicago on research for the Atomic Energy Commission at the Argonne National Laboratory.

He served as Research Associate in Chemistry at The Ohio State University in 1947 until his appointment as Assistant Professor in 1948. His activities at that time were especially demanding as a result of the untimely death of Professor France. Professor Van Winkle was promoted to Associate Professor in 1952 and to Professor in 1959. Upon his retirement in 1977, he was named Professor Emeritus.

Throughout his tenure at The Ohio State University, Dr. Van Winkle was regarded highly for his teaching skills and for his enthusiasm and personal interest in projects of students and colleagues from many diverse academic areas. In 1978, there was a **Quentin Van Winkle Symposium on the Physical Chemistry of Milk Proteins** sponsored by The Ohio State University Departments of Food Science and Nutrition and Chemistry, supported by the College of Agriculture and Home Economics and the Graduate School. The banquet address was presented by Professor C. V. Morr, who studied with Quentin Van Winkle. Professor Morr provided an excellent summary: "...Van Winkle is recognized and respected by his former students, especially his former graduate students who worked directly under him, as a person with a touch of genius and a generous amount of ingenuity, resourcefulness, cooperativeness, and as a truly 'professional' scientist."

Professor Van Winkle conducted research over a wide range of topics which resulted in more than sixty publications as papers, books, reviews, and patents. The topics covered by this research include a number of areas, including: separation processes for protactinium; physical chemical studies of numerous protein systems using electrophoresis, ultracentrifuges, and electron microscopes; and bioelectricity as an energy source. The work was supported through numerous research grants and involved a large number of graduate and undergraduate students. These diverse interests resulted in his: serving as research consultant with E. I. du Pont De Nemours & Co.; being given a courtesy appointment in the Division of Biophysics of the College of Biological Sciences; serving as an interface between the Department of Chemistry and the Department of Chemical Engineering; and teaching two summers in Lucknow and Chandigarh, India.

His memberships and honors also include: American Chemical Society; Fellow, American Association for Advancement of Science; DuPont Fellow at Ohio State University, 1943; Who's Who in American Science; and service on numerous Councils at Ohio State University.

On behalf of the University, the Board of Trustees expresses to the family its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Ambassador Wolf.

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REPORT ON RESEARCH FOUNDATION

Mr. Celeste:

Mr. Chairman, I might mention that I think it would be worthwhile for everyone to take a look at the Research Report. I have ask Ed to spend just a minute or two more on highlighting the issues. You should note that our awards for the period July 1, 1995 through December 31, 1995, are almost \$18 million less than the previous year and I think that it requires some comments from Dr. Hayes.

Dr. Edward Hayes:

Thank you, Mr. Celeste. I think that this overview is maybe appropriate at this time because what we are seeing are some of the unintended effects of the budget impasses in Washington. The Board may recall about 60 percent of our funding comes from the federal government and that we have had a very interesting year in Washington. This particular report is certainly dismal compared to the kinds of reports that this Board has seen over the past many years, so I thought that I would try to give you some insight into that.

Before I do that, I think it is important to note that there is one very positive sign, and you can see that under Tab 2. If you look at that Tab, you will note the support from industry is up about \$2 million or 28 percent. As you know, one of the things that we have been focusing on is increasing and improving our capacity to get funding from industry. So we hope that that component will continue to grow as we build stronger University/industry relationships.

Also under Tab 2, you can see the impact if you look at the total federal line. As Mr. Celeste pointed out, through the first six months we have seen \$52 million in new awards compared to about \$71 million for the same period last year.

Of particular interest is the 20 percent reduction in the National Science Foundation and the 41 percent reduction from the Department of Health and Human Services. That is mostly the National Institutes of Health or NIH, as we commonly refer to it. In the case of the NIH, the short fall is due primarily to the government shutdown, with significant delays in proposal review. Many of the NIH study sections had to be cancelled when the government was shut down and until they complete the review of proposals, we are not able to get new awards. We also received word from the National Institutes of Health that there may be delays throughout the next six months as they work their way out of the impact of the government shutdown.

We are also experiencing delays and awards from the National Science Foundation. Unlike the NIH, which now has a full year of appropriation, there is an additional reason that the NSF has had reductions. They are only funded through March 15 and not able to make commitments on new awards because they do not have their full year budgeted at this particular time. We are seeing some new awards, but certainly not the numbers that we have experienced in previous years.

So the shortfall, as you see it in this report, is about \$20 million. Our expectation is that you will probably see it grow over the next four months. I think that it is also important to recognize that the Republicans, the Democrats, Congress, and the Whitehouse all support university-based research. So I can go back to the point that I made at the beginning. I think that what we are seeing is the unintended effect of the fact that they are wrestling about other budget and policy issues in Washington. These science agencies happen to be in appropriation bills with other agencies in which the Republicans, Democrats, the Whitehouse, and the Congress do not agree.

I want to also call to your attention the secondary effect on expenditures, which is under Tab 1. The uncertainty about where the next grant is going to come from is

REPORT ON RESEARCH FOUNDATION (contd)

Dr. Hayes: (contd)

causing our faculty to be very conservative in expenditures. Sometimes you will hear people say that the faculty are hoarding their money. I would not suggest that would be the appropriate term, but they are being conservative.

For example, as a graduate student completes his or her degree, a faculty member may not take on a new graduate student; or if equipment is not needed, they may delay expenses; or if a trip to an international meeting is not absolutely essential they may delay that.

When we started into the year we were expecting a seven to eight percent increase in our expenditures, in fact the federal part of that is actually down nine percent. And although most of the expenses are controllable, the one item in there that goes right to the University's income is the indirect cost. So the fact that the indirect cost is running a few percentages behind where we were last year -- and probably around six to seven percent below what we were projecting -- is a matter that the Provost, the Vice President for Finance, and myself are focusing our attention on. We need to figure out that if we don't see a recovery in expenditures this year, we will have mechanisms in place to be able to make reductions in other parts of the research expenditures and that we come out with a balanced budget at the end of the year.

President Gee:

That indirect cost item that you are referring to does reflect the non-federal -- it is a general budget.

Dr. Hayes:

That is a reflection of the fact that when the money is not spent on direct expenses, like personnel, the University does not get its indirect cost because we get it as a fixed percentage. Our rate is 46 percent. We get the indirect cost as a fixed percentage of the actual expenditures. The slow down basically is affecting our bottom line through the indirect cost recoveries. So we have to plan for that. I wanted to assure the Board that we are planning for that. With the uncertainty it is a challenge to be effective, and so we need lots of options to deal with that.

That is intended to be an overview. I am optimistic about the longer term future because of the strength that we have in research, and also the fact that there appears to be a bipartisan support for university-based research. It may take us a while -- possibly as long as six months -- to work our way out of this.

President Gee:

Ed, I assume that indemnified in your remarks is the note that even as unfortunate as this is for us -- because we are a huge research enterprise -- every other major research institution is feeling almost the same impact within a plus or minus one percent. That is my understanding.

Dr. Hayes:

That is correct. What we are seeing is basically the same as our counterparts in the Big Ten -- and we keep in very close contact on these sorts of matters -- are seeing on their own campuses.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 96-85

Synopsis: The reports on research and other sponsored program contracts and grants and the summaries for November and December 1995 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the months of November and December 1995 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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INVESTMENTS COMMITTEE REPORT

Mr. Colley:

The Investments Committee met earlier this morning and heard reports from the Treasurer, Mr. Nichols, and from Mr. May, Vice President for Development. With your permission, at this time I would invite Mr. Nichols to present the Treasurer's report.

Mr. James Nichols:

Thank you, Mr. Colley. This Endowment report is for the period December 15 through January 19. The market value of the Endowment on January 19 was \$6.9 million. I might also note that it was \$604.4 million on December 31, and this represents the first time the Endowment has crossed \$600 million in the history of the University. The total was approximately \$5.7 million above the December 15 market value. The equity portion decreased \$1.9 million, and the fixed income portion increased \$1.1 million. The net new additions totaled \$8.5 million.

Since July 1, the Endowment Fund has increased \$45.2 million, including net new additions of \$19.8 million. The current asset allocation is 65 percent in equities, 23 percent in fixed income, 7 percent in real estate, and 5 percent in cash.

The Investments Committee reviewed a schedule for bidding of financial services. The components to be bid in the remainder of this fiscal year and early next fiscal year are equity gift sales, master lease, credit process, and lock boxes.

Finally, the Committee heard a report on consultants hired to perform land planning services for the Endowment Fund. A final report will be issued in the Fall of 1996. That completes my report, Mr. Chairman, but I would have one additional comment, an observation.

Earlier Provost Sisson reported on two new chairholders: one person was named to the Ralph Kurtz Chair in Mechanical Engineering; and the other chairholder was just leaving the Ralph Kurtz Chair in Finance. In a moment, the Board is going to vote on

February 2, 1996 meeting, Board of Trustees

INVESTMENTS COMMITTEE REPORT (contd)

Mr. Nichols: (contd)

a resolution fully funding the Helen Kurtz Chair in Marketing. A close observer might think that this is a typo or something else is wrong -- it is not. These are three of the six chairs established by Ralph and Helen Kurtz for this University: two in Medicine, two in Engineering, and two in Business.

Helen and Ralph both passed away this last year at age 95. I had the opportunity many times to travel to Tampa, and sit in their house and talk to them about investments and other areas, as did some of our faculty, particularly Dr. Tzagournis. Until their last conscience moments, I always got advice from Ralph Kurtz and Helen, I might add, about investments. So I will miss their counsel through the years, but did want to note that these represent -- until a couple of gifts that we had just received very recently -- the second largest donors in the history of the University. They truly loved this place.

Mr. Colley:

Thank you, Jim. Mr. Chairman, before I move to adopt the resolution to approve the Endowed funds, Mr. May has asked me to update the Board on the progress of the current giving year and the Development Campaign.

First, gift receipts for the first six months of the fiscal year are at an all-time high for the University. During the first six months, July through December, we received \$48.2 million in gifts, surpassing last year's record of \$37.5 million which represents an increase of 29 percent.

Second, Mr. Chairman, during December more than \$21 million in gifts were received. This was an all-time record of total gifts for one month. Not only was the total amount of gifts a record, but also the number of gifts -- more than 26,000 during the month. That means that we were receiving gifts at a rate of 1,000 per day during the month of December.

Finally, Mr. Chairman, the "Affirm Thy Friendship Campaign" total as of December 31, 1995, stands at \$345.1 million. Since the Campaign kickoff on September 28, 1995, the total announced today is at \$281.2 million. Nearly \$64 million have been contributed or pledged.

Mr. Chairman, at this time, I move that the Board approve the resolution to establish one endowed chair, sixteen named endowed funds, and to revise four endowed funds.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 96-86

Synopsis: The report on the receipt of gifts and the summary for December 1995 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS the funding level has been reached to establish The Helen C. Kurtz Chair in Marketing; and

REPORT ON UNIVERSITY DEVELOPMENT (contd)

WHEREAS this report includes the establishment of sixteen (16) new named endowed funds and amendments to four (4) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of December 1995 be approved.

TOTAL UNIVERSITY PRIVATE SUPPORT
July-December
1994 Compared to 1995
GIFT RECEIPTS BY DONOR TYPE

	Dollars July through December		
	<u>1994</u>	<u>1995</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$9,545,515	\$15,213,308	59
Alumni (From Bequests)	<u>1,162,248</u>	<u>2,950,108</u>	154
Alumni Total	\$10,707,763	\$18,163,416	70
Non-Alumni (Current Giving)	\$6,468,639	\$7,251,812	12
Non-Alumni (From Bequests)	<u>1,170,261</u>	<u>725,424</u>	-38
Non-Alumni Total	\$7,638,900	\$7,977,236	4
Individual Total	\$18,346,663	\$26,140,652	42 ^A
Corporations/Corp. Foundations	\$15,219,170	\$14,940,761	-2 ^B
Private Foundations	\$2,322,818	\$5,830,866	151 ^C
Associations & Other Organizations	<u>\$1,602,809</u>	<u>\$1,302,490</u>	-19 ^D
Total	\$37,491,460	\$48,214,769	29

NOTES

- A Overall individual giving this year is running 42% ahead of last year for the July-December reporting period. This is due to a 70% increase in alumni giving.
- Alumni have given \$7.5 million more during the July-December period this year than last, highlighted by five gifts totaling \$6.6 million.
- B Corporate giving is down slightly (-2%). Last year there were 294 corporations providing private support of \$10,000 or more (\$12.3 million). This year private support at the \$10,000 level is \$12.1 million (266 corporations).
- C Gifts of \$10,000 or more from private foundations are about \$3.5 million more than during last year's comparable reporting period.
- D Gifts of \$10,000 or more from associations and other organizations are down about \$200,000 this year for the July-December period.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)
 July-December (contd)
 1994 Compared to 1995 (contd)
GIFT RECEIPTS BY PURPOSE

	Dollars July through December		
	<u>1994</u>	<u>1995</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$9,778,087	\$8,279,650	(15)
Program Support	\$17,997,259	\$26,993,414	50
Student Financial Aid	\$5,319,909	\$7,339,931	38
Annual Funds-Colleges/Departments	\$4,008,121	\$4,967,119	24
Annual Funds-University	<u>\$388,084</u>	<u>\$634,655</u>	64
Total	\$37,491,460	\$48,214,769	29

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through December		
	<u>1994</u>	<u>1995</u>	<u>%Change</u>
	\$12,984,466	\$17,786,643	37

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Chair</u>			
The Helen C. Kurtz Chair in Marketing (Support of Chair in Fisher College of Business)	\$1,250,000.00		\$1,250,000.00
<u>Establishment of Named Endowed Funds</u>			
The Harry D. Moore and Lois A. Moore Memorial Fund (For purchase of materials & equipment - 50% for Department of Industrial & Systems Engineering; and - 50% for College of Engineering)		\$300,000.00	\$300,000.00

February 2, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Gwen H. Kagey Memorial University/ Distinguished Scholarship Fund (Distinguished & University Scholarships support)		\$262,500.00	\$262,500.00
The College of Medicine Surgery Chair Fund (Support for a Chair in an area within the Department of Surgery)		\$199,784.38	\$199,784.38
The Michael F. Colley Fund for The Michael F. Colley Trial Advocacy Skills Competitions Program (Support of Trial Advocacy Program - College of Law)		\$115,000.00	\$115,000.00
The Friends of the Libraries Endowment Fund (Director of University Library Discretionary)		\$25,000.00	\$25,000.00
The Ross/Abbott Laboratories Scholarship Fund (Scholarships - Department of Agricultural Engineering)		\$25,000.00	\$25,000.00
The Lois Simonds Hungate Extension Fellowship (Funding for Ph.D. Students in extension education, agricultural economics or human ecology - Agricultural Administration)	\$17,500.00		\$17,500.00
The Stella R. Jenks Education Library Endowment Fund (Resources and Equipment Purchases - College of Education Library)		\$16,702.00	\$16,702.00
OSU Mansfield Business Program (Costs supplement for OSU-Mansfield business administration program)	\$15,759.50		\$15,759.50
The Henry A. and Amelia T. Nasrallah Award for Research Excellence in Psychiatry (Annual Student Award - Department of Psychiatry)		\$15,000.00	\$15,000.00
The Dr. Garner M. Robertson Memorial Scholarship Fund in Pharmacy (Scholarships - College of Pharmacy)	\$15,000.00		\$15,000.00
The Elaine S. and John C. Rule Study Abroad Fund (Support for Travel and/or Study Abroad Department of History)		\$15,000.00	\$15,000.00

February 2, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Change in Name of Named Endowed Fund</u>			
From:	The L. C. Chadwick Endowment Fund		
To:	The Ohio State University Chadwick Arboretum Endowment Fund		

Change in Description of Named Endowed Funds

The Ohio State Floriculture/Landscape Horticulture Alumni
Association Fellowship Endowment Fund
The W. Keith Davis Memorial Scholarship Fund
The George B. Durrell Memorial Scholarship

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The Ambassador Milton A. and Roslyn Z. Wolf Chair Fund (Support of Chair - The Ohio State University)		\$199,375.00	\$199,375.00
The Lovell B. Tipton Endowed Fund for the Benefit of The Young Scholars Program (Support of Young Scholars Program)	\$73,607.07		\$73,607.07
The Gerlach Athletic Scholars Fund (Grant-in-Aid Support - Department of Athletics)		\$63,750.00	\$63,750.00
The Ronald L. Stuckey Stone Laboratory (Faculty Support at Stone Laboratory in Higher (Vascular) Aquatic Plants)		\$15,000.00	\$15,000.00
Total	\$1,371,866.57	\$1,252,111.38	\$2,623,977.95

February 2, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

ESTABLISHMENT OF NAMED ENDOWED CHAIR

The Helen C. Kurtz Chair in Marketing

The Helen C. Kurtz Chair in Marketing was established February 2, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the late Helen C. and Ralph W. Kurtz (B.M.E. '23) for support of the Max M. Fisher College of Business.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be distributed to the Max M. Fisher College of Business to support the teaching and research of The Helen C. Kurtz Chair in Marketing. The chairholder shall be an internationally recognized scholar in Marketing. The preferred focus of the chairholder's research and teaching shall be in the area of advertising, retailing, and promotions strategies. Appointment to the Chair shall be recommended by the Dean of the Max M. Fisher College of Business to the Provost and approved by the Board of Trustees.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$1,250,000.00
(Grandfathered)

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Harry D. Moore and Lois A. Moore Memorial Fund

The Harry D. Moore and Lois A. Moore Memorial Fund was established February 2, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the estates of Professor Emeritus Harry D. Moore (B.M.E. '41; M.S., Mechanical Engineering, '49) and Lois A. Moore.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

Fifty percent (50%) of the annual income shall be used by the Department of Industrial and Systems Engineering for the purchase of materials and equipment to aid the teaching of undergraduate manufacturing engineering courses. This portion of income shall not be used for scholarships, salaries, wages, graduate research or for travel expenses. All purchases shall be approved by the Industrial and Systems Engineering Alumni/ae Advisory Committee. If this committee ceases to exist or fails to function over a 24-month period, the income from this portion shall be used by The Ohio State University for undesignated purposes.

The remaining fifty percent (50%) of the annual income shall be used for the purchase of materials and equipment for the College of Engineering. This portion of income shall not be used for scholarships, salaries, wages, graduate research, or for travel expenses. The Dean of the College of Engineering shall authorize all expenditures in consultation with the Chairperson of the Department of Industrial Systems Engineering and the Vice President for University Development.

February 2, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Harry D. Moore and Lois A. Moore Memorial Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$300,000.00

The Gwen H. Kagey Memorial University/Distinguished Scholarship Fund

The Gwen H. Kagey Memorial University/Distinguished Scholarship Fund was established February 2, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the estate of Gwen H. Kagey, (B.A. Arts, '75) of Columbus, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one Distinguished Scholarship and four or more University Scholarships each year. The fund will be administered by the University Honors Center in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$262,500.00

The College of Medicine Surgery Chair Fund

The College of Medicine Surgery Chair Fund was established February 2, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from an anonymous donor.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be applied back to the principal until it reaches the required Chair level of \$1,250,000 at which time it shall support an area within the Department of Surgery in the College of Medicine. The naming and appointment of the Chair shall be recommended by the Dean of the College of Medicine in consultation with the Vice President for Health Sciences.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Medicine and the Vice President for Health Sciences in order to carry out the desire of the donor

\$199,784.38
(Grandfathered)

February 2, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Michael F. Colley Fund for The Michael F. Colley Trial Advocacy Skills Competitions Program

The Michael F. Colley Fund for The Michael F. Colley Trial Advocacy Skills Competitions Program was established February 2, 1996, by the Board of Trustees of The Ohio State University with founding gifts to The Ohio State University Development Fund from Michael F. Colley (B.A. Social Sciences '59; J.D. Law '61) and Michael F. Colley Co., L.P.A. of Columbus, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

At the time the Endowment reaches \$250,000, the annual income shall be used to provide financial support for the trial advocacy skills competitions program in the College of Law including an intrascholastic competition and two interscholastic competition teams. The respective trial advocacy teams shall be named the "Michael F. Colley National Mock Trial Team" and the "Michael F. Colley Student Trial Advocacy Team."

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$115,000.00

The Friends of the Libraries Endowment Fund

The Friends of the Libraries Endowment Fund was established February 2, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from earnings from The Ohio State University Friends of the Libraries semi-annual booksales.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for the purchase of books, journals, and other library materials; for supplies and equipment; for personnel resources; for resources, activities, and fees related to preservation of library materials; or for other purposes deemed beneficial by the Director of University Libraries.

This fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Director of University Libraries.

\$25,000.00

The Ross/Abbott Laboratories Scholarship Fund

The Ross/Abbott Laboratories Scholarship Fund was established February 2, 1996, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund of \$10,000 designated by Ralph A. Gyax, Associate Research Fellow, Process and Package Development, The Ross Products Division of Abbott, Columbus, Ohio, and \$15,000 from the estate

February 2, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Ross/Abbott Laboratories Scholarship Fund (contd)

of Joseph Blickle, Professor Emeritus, Department of Agricultural Engineering, The Ohio State University.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for scholarships to be awarded to undergraduate students in the Department of Agricultural Engineering. Preference shall be given to students with interest in food and biological engineering. Selection of the recipient(s) will be made by the scholarship committee in consultation with the Department Chairperson of Agricultural Engineering and the Office of Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Chairperson of the Department of Agricultural Engineering, their successor, or the program administrative officer in order to carry out the desire of the donor.

\$25,000.00

The Lois Simonds Hungate Extension Fellowship

The Lois Simonds Hungate Extension Fellowship was established February 2, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Lois Simonds Hungate (B.S.H.E. '51; M.S. Agricultural Economics, '58; Ph.D., Agricultural Economics, '67).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to fund an associateship or fellowship for Ph.D. students undertaking degrees in (in preference order) extension education, agricultural economics, or human ecology. Annual selection shall be made by the Director, Ohio State University Extension, or Chairperson, Agricultural Economics, or Dean, College of Human Ecology or their designees.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Vice President for Agricultural Administration, in order to carry out the desire of the donor.

\$17,500.00
(Grandfathered)

The Stella R. Jenks Education Library Endowment Fund

The Stella R. Jenks Education Library Endowment Fund was established February 2, 1996, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the estate of Stella R. Jenks (B.S.Ed. '35) of Santa Rosa, California.

February 2, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Stella R. Jenks Education Library Endowment Fund (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used primarily to purchase scholarly resources for the collections supporting The Ohio State University's instructional and research programs in Education. The income may also be used to purchase equipment that would facilitate access to a particular information format or research technology. The collection manager for the College of Education Library will be responsible for selecting scholarly resources for the collections and/or recommending equipment to be purchased with the income.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the collection manager for the College of Education Library and the director of University Libraries in order to carry out the desire of the donor.

\$16,702.00
(Grandfathered)

OSU Mansfield Business Program Endowment Fund

The OSU Mansfield Business Program Endowment Fund was established February 2, 1996 by the Board of Trustees of The Ohio State University with various gifts to The Ohio State University Development Fund from the Mansfield community.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the costs of the OSU-Mansfield business administration program to assure it meets the high standards of the University.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$15,759.50
(Grandfathered)

The Henry A. and Amelia T. Nasrallah Award for Research Excellence in Psychiatry

The Henry A. and Amelia T. Nasrallah Award for Research Excellence in Psychiatry was established February 2, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Dr. and Mrs. Henry Nasrallah, Columbus, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

February 2, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Henry A. and Amelia T. Nasrallah Award for Research Excellence in Psychiatry (contd)

The annual income shall support the establishment of an annual award for research excellence to a medical student, psychiatric resident and/or faculty member in psychiatry. Selection of the recipient(s) shall be made upon the recommendation of the Chairperson for the Department of Psychiatry in consultation with Dr. and Mrs. Nasrallah and the Dean of the College of Medicine.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Chairperson for the Department of Psychiatry and Dean of the College of Medicine in order to carry out the desire of the donors.

\$15,000.00
(Grandfathered)

The Dr. Garner M. Robertson Memorial Scholarship Fund in Pharmacy

The Dr. Garner M. Robertson Memorial Scholarship Fund in Pharmacy was established February 2, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Mrs. Shirley Robertson (B.A. Journalism '55) of Springfield, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more scholarships in varying amounts to deserving students in the College of Pharmacy, based on criteria established by the College of Pharmacy Scholarship Committee. The scholarship recipient(s) shall be determined by the Dean of the College of Pharmacy or his/her designee in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$15,000.00
(Grandfathered)

The Elaine S. and John C. Rule Study Abroad Fund

The Elaine S. and John C. Rule Study Abroad Fund was established February 2, 1996, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from John C. Rule, Professor of History at The Ohio State University from 1958 to 1995. Professor Rule is best known for his work in the history of Early Modern Europe. The fund is named in honor of Professor Rule's mother, Elaine S. Rule, an educator in the public school systems of the states of Washington, California, and Indiana who was always generous in her support of higher education, and himself.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Elaine S. and John C. Rule Study Abroad Fund (contd)

The annual income shall be awarded to one or more doctoral candidates enrolled in the Department of History of The Ohio State University to support travel and/or study abroad in Western Europe, defined for purposes of this scholarship as France, the Netherlands, Belgium, Italy, Spain and Portugal. Preference will be given to students in the field of Early Modern Europe (1450-1789); and failing a doctoral candidate in that field, to a student or students doing work in Modern Europe (1789 to the present) in the above enumerated countries. Applications will be solicited from graduate students and evaluated by an appointment committee in consultation with the University Committee on Student Financial Aid. The recipients will be informed by the department chairperson. Awards need not be made each year and are made at the discretion of the committee and the department chairperson. Each year, The Elaine S. and John C. Rule Scholarship is awarded, it will be announced by the Department of History.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Dean of the College of Humanities in conjunction with the Chairperson of the Department of History in order to carry out the desire of the donor.

\$15,000.00
(Grandfathered)

CHANGE IN NAME OF NAMED ENDOWED FUND

The Ohio State University Chadwick Arboretum Endowment Fund

The L. C. Chadwick Endowment Fund was established April 8, 1994, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from gifts to The OSU Chadwick Arboretum Tree Planting Program and from gifts in memory of L. C. Chadwick to be used for the maintenance of the landscaped spaces of the arboretum. The name was revised February 2, 1996.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for the care and maintenance of landscaped spaces of the arboretum. These expenditures listed according to priority, include but are not limited to:

- (1) student internships which are to be conducted within the Lane Avenue Gardens, and/or as needed throughout the arboretum proper;
- (2) maintenance of the Lane Avenue Gardens and other landscaped spaces whether as supplies, services, equipment and labor in the form of permanent and/or temporary wages; and
- (3) sponsorship of educational programming which may include an annual symposium focusing on public horticultural education.

The Ohio State University Chadwick Arboretum Coordinating Council and/or executive officer shall, in conjunction with an appointed standing arboretum advisory committee, have the responsibility for and must approve all expenditures from the fund.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN NAME OF NAMED ENDOWED FUND (contd)

The Ohio State University Chadwick Arboretum Endowment Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUNDS

The Ohio State Floriculture/Landscape Horticulture
Alumni Association Fellowship Endowment Fund

The Ohio State Floriculture/Landscape Horticulture Alumni Association Fellowship Endowment Fund was established November 3, 1995, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from The Ohio State Floriculture/Landscape Horticulture Alumni Association to be used for student stipends to fund faculty directed work experiences within the Department of Horticulture. This work experience is designed to provide hands-on field experience in an instructional/laboratory setting. The description was revised February 2, 1996.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual interest income shall be used for undergraduate student stipends, awarded through a competitive application process. Award criteria and awards shall be made available to applicants as recommended by a committee comprised of:

- 1) The president of The Ohio State Floriculture/Landscape Horticulture Alumni Association or his/her appointee,
- 2) Chairperson of the Department of Horticulture, and
- 3) His/her appointed faculty representatives from floriculture and horticulture.

The committee named above shall have the responsibility and must approve expenditures from the fund.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

The W. Keith Davis Memorial Scholarship Fund

The W. Keith Davis Memorial Scholarship Fund was established March 1, 1985, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Gerald A. and Betty L. Davis, Marion, Ohio. The description was revised July 8, 1994, and was further revised February 2, 1996.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

February 2, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUNDS (contd)

The W. Keith Davis Memorial Scholarship Fund (contd)

Seventy-five percent of the annual income is to be used to provide scholarship assistance to qualified students of sophomore standing or higher who are enrolled at The Ohio State University, Marion Campus. The remaining twenty-five percent of annual income is to be returned to principal each year. The selection of the scholarship recipient(s) will be made by the University Committee on Student Financial Aid upon consultation with the Dean and Director of The Ohio State University at Marion.

Should the need for this fund cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to recommendations from the person or committee then responsible for student scholarship awards.

The George B. Durell Memorial Scholarship

The George B. Durell Memorial Scholarship was established July 25, 1943, by the Board of Trustees of The Ohio State University with the initial gifts to The Ohio State University's Endowment Fund from The Union Fork and Hoe Company of 500 Dublin Avenue, Columbus, Ohio. The description was revised February 2, 1996.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income from the endowment shall be used to provide a renewable scholarship with a minimum \$2,500 annual value to one entering freshman agricultural student with financial need in the College of Food, Agricultural, and Environmental Sciences. The student would be eligible for renewal for a total of 12 quarters provided he/she remains a student in the College and maintains a minimum 3.3 cumulative grade point at the end of each academic year. A total of four students (one freshman, sophomore, junior, and senior) will be supported by the fund each year. Selection of the recipient will be made by the College Scholarship Committee directed by the Assistant Dean, Student Affairs, in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Vice President of Agricultural Administration in order to carry out the desire of the donor.

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Ambassador Milton A. and Roslyn Z. Wolf Chair Fund

The Ambassador Milton A. and Roslyn Z. Wolf Chair Fund was established February 2, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Ambassador Milton A. Wolf (B.A. Biological Sciences '48) and Roslyn Z. Wolf.

Income earned on the Endowment will be added to the principal of the fund until the donor's commitment has been fulfilled. When fully funded, the annual income provided by the Foundation will

February 2, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Ambassador Milton A. and Roslyn Z. Wolf Chair Fund (contd)

be used for support of an endowed chair at The Ohio State University. At the option of Ambassador Wolf, the chair fund may be converted to a scholarship fund, the provisions of which will be agreed upon between Ambassador Wolf and the University.

\$199,375.00

The Lovell B. Tipton Endowed Fund for the Benefit of The Young Scholars Program

The Lovell B. Tipton Endowed Fund for the Benefit of The Young Scholars Program was established February 2, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation which has established an endowed fund with a gift from The Lovell B. Tipton Charitable Remainder Unitrust, Columbus, Ohio.

The annual income shall be used to support the Young Scholars Program in a way that honors the spirit of Lt. Colonel Lovell B. Tipton's community involvement as it relates to youth.

The purpose of this fund shall include, but not be limited to, providing funds for scholarships and/or an annual activity or event appropriately named to honor Lt. Colonel Tipton's memory. Expenditures shall be determined by the director of the Young Scholars Program in consultation with the Vice Provost of the Office of Minority Affairs.

\$73,607.07

The Gerlach Athletic Scholars Fund

The Gerlach Athletic Scholars Fund was established February 2, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from John B. Gerlach, Sr., Columbus, Ohio.

Income provided by the Foundation shall be used to supplement the grant-in-aid scholarship costs of male and female student athletes pursuing undergraduate degrees at The Ohio State University. Recipients will be selected by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

\$63,750.00

The Ronald L. Stuckey Stone Laboratory Endowment Fund

The Ronald L. Stuckey Stone Laboratory Endowment Fund was established February 2, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund, initiated by Ronald L. Stuckey, Professor Emeritus, Plant Biology and given to The Ohio State University Foundation by his brother, Darwin Stuckey.

The annual income shall be used to support a qualified faculty-level individual for the offering of a course of instruction at Stone Laboratory in Higher (Vascular) Aquatic Plants to include field and laboratory work on their identification, and ecological and geographical relations.

\$15,000.00
(Grandfathered)

REPORT ON UNIVERSITY DEVELOPMENT (contd)

Upon motion of Mr. Colley, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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FISCAL AFFAIRS COMMITTEE REPORT

Mr. Shumate:

During our Committee meeting this morning, we received a very informative and very well-presented report from the University Architect on five major projects currently underway at the University: Life Sciences, the Knowlton School of Architecture, the Schottenstein Center, the Fisher College of Business, and the Food Science and Technology Building. I would recommend next year if we can, schedule permitting, that we have this presentation to the full Board. I think that you will find it interesting and informative, and these are major projects that are underway.

We also heard reports on the Capital Request, the Enrollment Management, and the Risk Management.

At this time, I would like to offer several resolutions for approval and I will move all of these. If there are any questions, the respective University officials are here to answer them. The written material on these resolutions was previously mailed to all Board members, and we did discuss these in detail during our Committee meeting.

**REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT OF
CONTINGENCY FUNDS**

Resolution No. 96-87

MANSFIELD CAMPUS - BOARD OF TRUSTEES CONFERENCE ROOM
FISHER COLLEGE OF BUSINESS - PHASES IA and I
AGRICULTURAL ADMINISTRATION MASONRY IMPROVEMENTS
BOTANY AND ZOOLOGY ROOF REPLACEMENT
HUGHES HALL ROOF REPLACEMENT
MERSHON AUDITORIUM RENOVATION
VETERINARY HOSPITAL WATERPROOFING
MANSFIELD - CONARD LEARNING CENTER
BOTANY AND ZOOLOGY LIBRARY RENOVATION
DAVIS BASEBALL STADIUM

(*Recommended alternates included in these numbers.)

Synopsis: Authorization to request construction bids for the Mansfield Campus Board of Trustees Conference Room and Fisher College of Business Phases IA and I, and acceptance of the report of award of contracts for the Agricultural Administration Masonry Improvements, Botany and Zoology Roof Replacement, Mershon Auditorium Renovation, Veterinary Hospital Waterproofing, Mansfield Campus Conard Learning Center, Botany and Zoology Library Renovation, and Davis Baseball Stadium projects are proposed.

WHEREAS the Mansfield Campus desires to renovate space in room 113 of Eisenhower Hall for use as a conference and board room for campus executive committee meetings, OSU/NCTC administration meetings, interactive teleconferencing, small conferences or meetings, and the monthly meetings of the Mansfield Board of Trustees; and

WHEREAS the estimated project cost is \$60,000 and the total estimated construction cost is \$34,000, with funding provided by House Bill 790; and

February 2, 1996 meeting, Board of Trustees

**REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT OF
CONTINGENCY FUNDS (contd)**

WHEREAS the University desires to proceed with the construction of the infrastructure for the Fisher College of Business (Phase IA) that includes the additional chiller plant capacity in the McCracken Power Plant to service this new complex and Phase I of the project which includes the College Building and Graduate Program Building; and

WHEREAS the total estimated project cost for these two phases of the work is \$47,508,620 and the total estimated construction cost for these phases of the work is \$35,626,000, with funding provided by House Bill 904 (\$2,630,000), House Bill 790 (\$23,932,000) and gifts to the University (\$20,946,620); and

WHEREAS resolutions adopted by the Board of Trustees on February 4, 1993, July 9, 1993, February 4, 1994, April 8, 1994, December 2, 1994, and August 30, 1995 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University and/or State of Ohio procedures, and if satisfactory bids were received to award contracts or as appropriate recommend the award of contracts for the Agricultural Administration Masonry Improvements, Botany and Zoology Roof Replacement, and Hughes Hall Roof Replacement, Mershon Auditorium Renovation, Veterinary Hospital Waterproofing, Mansfield Campus Conard Learning Center, Botany and Zoology Library Renovation, and Davis Baseball Stadium projects:

Agricultural Administration Masonry Improvements

This project provides spot tuckpointing, resealing stress points, removal and replacement of all sealant and caulking around windows and entrances, and chemically cleaning the entire building. The total project cost is \$98,350; funding is provided from House Bill 904. The contract awarded is as follows:

General Contract:	Restoration Company of America, Cincinnati, Ohio
Amount:	\$87,350
Estimate:	\$93,500
Total All Contracts:	\$87,350
Contingency Allowance:	\$10,127 (11.6% of construction cost)
Total Project Cost:	\$98,350

Botany and Zoology Roof Replacement

This project replaces 85% of the total roof. The total project cost is \$329,746; funding is provided by House Bill 904 (\$310,000) and Department of Physical Facilities (\$19,745). The contract awarded is as follows:

General Contract:	Phinney Industrial Roofing, Columbus, Ohio
Amount:	\$287,779 +
Estimate:	\$265,110
Total All Contracts:	\$287,779
Contingency Allowance:	\$15,589 (5.4% of construction cost)
Total Project Cost:	\$329,746

+The General contract is in excess of the filed estimate of cost; however, the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Hughes Hall Roof Replacement

This project replaces the roof, gutter and flashing. The total project cost is \$425,000; funding is provided by House Bill 904. The contract awarded is as follows:

**REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT OF
CONTINGENCY FUNDS (contd)**

Hughes Hall Roof Replacement (contd)

General Contract:	United Roofing, Holland, Ohio
Amount:	\$360,700 *
Estimate:	\$380,000 *
Total All Contracts:	\$360,700 *
Contingency Allowance:	\$26,493 (7.3% of construction cost)
Total Project Cost:	\$425,000

Mershon Auditorium Renovation

This project provides renovations to improve compliance with ADA, reupholster seats, replace the stage rigging, and upgrade the electrical distribution system. The total project cost is \$3,150,000; funding is provided from House Bill 904 (\$1,250,000), House Bill 790 (\$1,200,000), University Funds (\$700,000). The estimated completion date is January 1997. The contracts awarded are as follows:

General Contract:	Sherman R. Smoot, Columbus, Ohio
Amount:	\$1,915,000 +
Estimate:	\$1,825,000
Plumbing Contract:	C. R. Legner & Co., Columbus, Ohio
Amount:	\$45,193 +
Estimate:	\$41,085
HVAC Contract:	C. R. Legner & Co., Columbus, Ohio
Amount:	\$12,750 +
Estimate:	\$11,600
Electric Contract:	Electric Power Equipment, Columbus, Ohio
Amount:	\$721,574
Estimate:	\$726,000
Asbestos Abatement Contract:	Air Management Technologies, Muncie, Indiana
Amount:	\$17,840
Estimate:	\$57,000
Total All Contracts:	\$2,712,357
Contingency Allowance:	\$166,087 (6.1% of construction cost)
Total Project Cost:	\$3,150,000

+The General, Plumbing, and HVAC contracts are in excess of the filed estimate of cost; however, the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Veterinary Hospital Waterproofing

This project waterproofs the mechanical room floor. The total project cost is \$82,500; funding is provided by House Bill 904. The contract awarded is as follows:

General Contract:	H. K. Phillips Masonry, Columbus, Ohio
Amount:	\$73,181
Estimate:	\$83,300
Total All Contracts:	\$73,181
Contingency Allowance:	\$8,587 (11.7% of construction cost)
Total Project Cost:	\$82,500

**REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT OF
CONTINGENCY FUNDS (contd)**

Mansfield Campus - Conard Learning Center

This project constructs a two-story addition to Bromfield Hall to house a multi-use academic facility for instructional support programs, including computer laboratories, classrooms, and a two-way video classroom. The total project cost is \$1,425,000 and funding is provided by House Bill 790 (\$900,000) and gifts to the Mansfield Campus (\$525,000). The contracts awarded are as follows:

General Contract:	Stanley Miller Construction, East Sparta, Ohio
Amount:	\$738,340 +
Estimate:	\$735,500
Plumbing Contract:	Mohawk Mechanical, Lexington, Ohio
Amount:	\$21,534
Estimate:	\$25,000
HVAC Contract:	Mohawk Mechanical, Lexington, Ohio
Amount:	\$239,736
Estimate:	\$242,000
Electric Contract:	Knox Electric, Fredricktown, Ohio
Amount:	\$147,640 +
Estimate:	\$146,550
Total All Contracts:	\$1,147,250
Contingency Allowance:	\$156,933 (13.7% of construction cost)
Total Project Cost:	\$1,425,000

+The General and Electric contracts are in excess of the filed estimate of cost; however, the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Botany and Zoology Library Renovation

This project renovates space vacated by the Library on the second floor to provide faculty, administrative, and graduate student offices to house a department within the College of Humanities. The total project cost is \$450,000; funding is provided from House Bill 790. The contracts awarded are as follows:

General Contract:	Dorsey Construction, Columbus, Ohio
Amount:	\$144,570 *
Estimate:	\$177,200 *
Plumbing Contract:	Radico, Inc., Columbus, Ohio
Amount:	\$16,620 * +
Estimate:	\$11,620 *
HVAC Contract:	Radico, Inc., Columbus, Ohio
Amount:	\$119,475
Estimate:	\$134,500
Electric Contract:	Royal Electric, Columbus, Ohio
Amount:	\$59,700
Estimate:	\$73,500
Total All Contracts:	\$340,365 *
Contingency Allowance:	\$52,885 (15.5% of construction cost)
Total Project Cost:	\$450,000 *

**REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT OF
CONTINGENCY FUNDS (contd)**

Davis Baseball Stadium

This project constructs a 2,500 - 3,000 seat baseball stadium, including pressbox, lock rooms, concession and vending areas, first aid areas, and dugouts. The total project cost is \$4,983,767; funding is provided from gifts to the Department of Athletics. The estimated completion date is March 1997. The contracts awarded are as follows:

General Contract:	John James Estes, Columbus, Ohio
Amount:	\$3,547,000
Estimate:	\$3,685,214
Plumbing Contract:	Mariah, Inc., Columbus, Ohio
Amount:	\$311,000 +
Estimate:	\$278,000
HVAC Contract:	Mariah, Inc., Columbus, Ohio
Amount:	\$50,865 +
Estimate:	\$43,000
Electric Contract:	Wagner Smith, Dayton, Ohio
Amount:	\$524,000 +
Estimate:	\$488,000
Total All Contracts:	\$4,432,865
Contingency Allowance:	\$157,358 (3.5% of construction cost)
Total Project Cost:	\$4,893,767

+The General, Plumbing, HVAC, and Electric contracts are in excess of the filed estimate of cost; however, the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids on the Mansfield Campus Board Room and Fisher College of Business Phases IA and I projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time; and

BE IT FURTHER RESOLVED, That pursuant to the actions previously authorized by this Board, the report of award of contracts and establishment of contingency funds for the Agricultural Administration Masonry Improvements, Botany and Zoology Roof Replacement, Hughes Hall Roof Replacement, Mershon Auditorium Renovation, Veterinary Hospital Waterproofing, Mansfield Campus Conard Learning Center, Botany and Zoology Library Renovation, and Davis Baseball Stadium projects is hereby accepted.

(See Appendix XXXI for maps, page 667.)

**USE OF LAND AT THE NEWARK CAMPUS
BY THE CENTRAL OHIO TECHNICAL COLLEGE**

Resolution No. 96-88

Synopsis: The Ohio State University-Newark Board and the Fiscal Affairs Committee recommend the approval of the Central Ohio Technical College's use of land at the Newark Campus for the construction of an addition to Hopewell Hall.

February 2, 1996 meeting, Board of Trustees

**USE OF LAND AT THE NEWARK CAMPUS
BY THE CENTRAL OHIO TECHNICAL COLLEGE (contd)**

WHEREAS in support of student service programs of the Central Ohio Technical College and The Ohio State University at Newark, the College desires to build an addition to Hopewell Hall; and

WHEREAS, this facility will require approximately 1.9 acres of land, and this land is located on the University's Newark Campus; and

WHEREAS the University and the College have agreed to cooperate in the support of each entity's programs; and

WHEREAS The Ohio State University-Newark Board recommended approval of this use of University land at their meeting on January 18, 1996; and

WHEREAS use of University land for the construction of this facility is in the best interest of the University and the College:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Dean of The Ohio State University at Newark and the Vice President for Business and Administration be authorized, in the name of the University, to enter into a Memorandum of Understanding authorizing the Central Ohio Technical College to construct an addition to Hopewell hall on the University's Newark Campus.

(See Appendix XXXII for map, page 679.)

**SALE OF REAL PROPERTY
APPROXIMATELY 125 ACRES OF THE BARNEBEY CENTER
FAIRFIELD COUNTY, OHIO**

Resolution No. 96-89

Synopsis: The recommending of the sale of approximately 125 acres of the Barnebey Center, located in Fairfield County is proposed.

WHEREAS the Board of Trustees of The Ohio State University owns approximately 506 acres of real property located in Madison Township of Fairfield County and Good Hope Township of Hocking County and known as the Barnebey Center; and

WHEREAS the School of Natural Resources and College of Food, Agricultural, and Environmental Sciences have determined that this property no longer is needed for, and cannot be operated economically in support of, the educational and research programs of the School; and

WHEREAS Jack and Rebecca Schumacher of Carroll, Ohio, have offered to purchase approximately 125 acres of this property, including timber and mineral rights, with actual acreage to be determined by survey, at the consideration price of \$1,100 per acre, and the previous appraised value of this portion of the property is approximately \$750 per acre, and

WHEREAS the Metropolitan Park District of Columbus and Franklin County has a right of first refusal to purchase this property on the same terms and conditions and is in the process of determining whether it will exercise this right; and

WHEREAS the net proceeds from the sale of this property shall be deposited in two Endowment accounts, the Barnebey Family Scholarship Fund and the Annabelle Hoge Scholarship Fund, for undergraduate and graduate scholarships for students in the School of Natural Resources; and

February 2, 1996 meeting, Board of Trustees

**SALE OF REAL PROPERTY
APPROXIMATELY 125 ACRES OF THE BARNEBEY CENTER
FAIRFIELD COUNTY, OHIO (contd)**

WHEREAS the appropriate University offices have determined that the sale of this property is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized, in the name of the Board of Trustees of The Ohio State University, to sell all of the University's right, title, and interest in this 125 acre portion of the Barnebey Center property, including all timber and mineral rights, with the actual acreage to be determined by survey, to Jack and Rebecca Schumacher, or to the Metropolitan Park District of Columbus and Franklin County, at a consideration price of \$1,100 per acre, upon such terms and conditions as are deemed to be in the best interest of the University.

(See Appendix XXXIII for map, page 681.)

ADOPTION OF THE DISTRICT PLAN FOR THE ACADEMIC CORE NORTH DISTRICT

Resolution No. 96-90

Synopsis: The recommending of adoption of the proposed District Plan for the Academic Core North District as a part of the University Master Plan is proposed.

WHEREAS the Board of Trustees adopted Volume I ("University Context") and Volume II ("Long Range Concept Plan") of the University Master Plan on October 6, 1995; and

WHEREAS as provided in the Long Range Concept Plan, the University is to prepare district plans for all areas of the University to provide more detailed planning and design guidelines for each area and to ensure that the Master Plan's principles are advanced in a way that is commensurate with the particular circumstances of each district; and

WHEREAS the University now has prepared the first district plan, for the Academic Core area of the Columbus Campus bounded generally by High Street, Lane Avenue, Herrick and Cannon Drives, and West 12th Avenue; and

WHEREAS this Academic Core North District Plan addresses planning and design issues specific to this area, including land use, density and future development capacity, open space and civic structure, circulation and parking, infrastructure, and siting, design, and development guidelines for future facilities and open space improvements; and

WHEREAS the appropriate University offices have reviewed the proposed Academic Core North District Plan and recommend its adoption:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby adopts the proposed Academic Core North District Plan as a part of the University Master Plan and directs the appropriate University offices under the leadership of the Office of Business and Administration to proceed, consistent with established University decision-making procedures, with additional planning activities provided for in the Plan and that the University shall report annually to this Board, through the Fiscal Affairs Committee, decisions

February 2, 1996 meeting, Board of Trustees

ADOPTION OF THE DISTRICT PLAN FOR THE ACADEMIC CORE NORTH DISTRICT (contd)

made with respect to matters for which authority is delegated in accordance with the University Master Plan.

(See Appendix XXXIV for background information, page 683.)

ARMS PROJECT - PHASE III

Resolution No. 96-91

Synopsis: A vote to approve completion of Phase III of the ARMS Project is proposed.

WHEREAS Phase IIIA of the Administrative Resource Management System (ARMS) Project as authorized by the Board of Trustees at its December 1, 1995 meeting has been successfully completed; and

WHEREAS completion of Phase III has been recommended by the appropriate University offices and required funding will be available:

NOW THEREFORE

BE IT RESOLVED, That the University is authorized to proceed with completion of Phase III of the ARMS Project as described in the accompanying materials, including authorization to spend up to an additional \$9.0 million; and

BE IT FURTHER RESOLVED, That the University will report back to this Board before June 30, 1996 for authorization to proceed with the final project implementation phase.

(See Appendix XXXV for background information, page 685.)

FORMATION OF THE OHIO STATE HEALTH NETWORK

Resolution No. 96-92

Synopsis: The Hospitals Board recommends participation in the formation in and operation of an Ohio non-profit corporation, Ohio State Health Network.

WHEREAS the Board of Trustees previously authorized the University Hospitals to enter into affiliation agreements with other hospitals to establish the Health Care Consortium of Ohio to better fulfill the teaching, research and service missions of the University; and

WHEREAS the University Hospitals and James Cancer Hospital and the other Consortium hospitals intend to create a regional health care delivery system to develop a comprehensive health service network, to develop additional cost reduction initiatives, to develop information and telecommunication programs, and to develop an integrated service delivery network for managed care purposes; and

WHEREAS University Hospitals and the James Cancer Hospital recommend the best way to achieve these goals is to join in the formation of a new non-profit corporation, Ohio State Health Network:

NOW THEREFORE

FORMATION OF THE OHIO STATE HEALTH NETWORK (contd)

BE IT RESOLVED, That the Board of Trustees hereby authorizes and endorses the establishment of and participation in Ohio State Health Network, a nonprofit corporation, under Chapter 1702 of the Ohio Revised Code, to plan and develop a regional health care delivery system; and

BE IT FURTHER RESOLVED, That on an annual basis, a report will be presented to The University Hospitals Board and the University Board of Trustees outlining the activities and accomplishments of the Ohio State Health Network. The report will highlight key indicators which have been developed to assess progress of the network in meeting its objectives. Emphasis will be given to new program initiatives which have been established to improve the coordination and continuity of care for patients who must leave their community for more intensive service; and

BE IT FURTHER RESOLVED, That as appropriate and as directed by the President, any one or more of the officers and employees of the University are hereby authorized, designated, and directed to serve as an incorporator of the corporation and/or as directors, officers, employees, and agents of the corporation, representing the University in such capacities as part of their official duties and responsibilities to the University and entitling them to any immunity, insurance, indemnity, and representation to which officers and employees of the University now are, or hereafter may be, entitled.

(See Appendix XXXVI for background information, page 695.)

**AGREEMENT WITH MEDOHIO HEALTH, INC.
HEALTH MAINTENANCE ORGANIZATION**

Resolution No. 96-93

Synopsis: Approval of loan to MedOhio Health, Inc. for the purpose of developing a health maintenance organization compatible with and supportive of the teaching, research, and service missions of The Ohio State University.

WHEREAS The Ohio State University Medical Center would benefit from the services and products only available through an insurance organization, especially a health maintenance organization, which is supportive of the teaching, research, and service missions of The Ohio State University; and

WHEREAS MedOhio Health, Inc. is interested in pursuing the development and operation of such a health maintenance organization and has formed a non-profit subsidiary corporation MedOhio Health Plan, Inc. for such purpose; and

WHEREAS this Board previously authorized the University to loan \$250,000 to MedOhio Health, Inc. for the purposes of initiating an application by MedOhio Health Plan for a Certificate of Authority to operate as a health maintenance organization; and

WHEREAS it has been determined that \$1,200,000 will be needed by MedOhio Health Plan in order to develop the HMO:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees authorizes The Ohio State University and its Medical Center to enter into an agreement with MedOhio Health, Inc., a not-for-profit corporation, for the development of a health maintenance organization useful to and supplementing the services provided by the Medical Center; and

February 2, 1996 meeting, Board of Trustees

**AGREEMENT WITH MEDOHIO HEALTH, INC.
HEALTH MAINTENANCE ORGANIZATION (contd)**

BE IT FURTHER RESOLVED, That the University is authorized to loan \$1,200,000 to MedOhio Health, Inc., for the purpose of developing a health maintenance organization eligible to receive a Certificate of Authority from the Ohio Department of Insurance.

(See Appendix XXXVII for background information, page 697.)

Upon motion of Mr. Shumate, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Ambassador Wolf.

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Thereupon the Board adjourned to meet Thursday, February 29, 1996, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Robert M. Duncan
Secretary

Milton A. Wolf, Ph.D.
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND TWENTIETH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, February 29, 1996

The Board of Trustees met at its regular monthly meeting on Thursday, February 29, 1996, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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February 29, 1996 meeting, Board of Trustees

The Chairman, Ambassador Wolf, Ph.D., called the meeting of the Board of Trustees to order on February 29, 1996, at 10:45 a.m. He requested the Secretary to call the roll.

Present: Milton A. Wolf, Chairman, Leslie H. Wexner, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Thomas C. Smith, and Holly A. Smith.

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PRESIDENT'S REPORT

President Gee:

Ladies and gentlemen, welcome. I am sorry that we had a few minutes delay, but this is a very busy time for the university. I must say that I am not sure of the significance of meeting on Leap Day. But I suspect that in the university's 125-year history, this will be one of the few, if only, known occasions in which we have met on February 29!

Despite the fact that this is our second meeting of the month, I do have several items of university news to call to your attention. This week I had the opportunity to recognize long-time employees at the university. More than 350 faculty and staff who have worked for Ohio State for 25, 30, 35, and 40 years were honored at the Faculty and Staff Service Recognition Brunch.

Three people each celebrated 40 years of service. They have survived five university presidents! As I told them, when they started at Ohio State Ike was in the White House, Elvis was in demand, and I was in the 7th grade!

The long-service of these exceptional people is certainly worthy of our commendation. I might point out that among those honored for 30-years of service was Dan Heinlen, president and CEO of the Alumni Association. Dan does an exceptional job leading our more than 300,000 living alumni. But I might just point out -- and Dan is in the audience -- that when he became the head of our Alumni Association, I was still an undergraduate student.

Today you have on the agenda the appointment of one of our graduates, Colleen O'Brien, as Director of State Relations. Her substantial experience in state government will serve the university well. And, I might note -- and Kevin you are here -- it is reassuring to see that a former Student Government President turned out so well!

The 1996 Economic Impact Report was released earlier this month. Prepared by the School of Public Policy and Management under the direction of Professor Lee Walker, the study looked at the university's impact on spending, jobs, taxes, and community service. Let me just note that in 1994, through good stewardship and decision making, Ohio State leveraged state funds of \$351 million into a \$1.51 billion enterprise. This university promotes economic prosperity by generating \$3.5 billion in economic activity, nine times, I might note, the state's investment in the university. Of course, the economic benefits of the university -- while significant -- do not represent the value added by Ohio State in terms of knowledge, culture, health and well being, an educated work force, and an informed citizenry.

The Wall Street Journal of February 9 discussed the economic health of the midwest, saying, "Few Midwestern cities have thrived like Columbus, which

PRESIDENT'S REPORT (contd)

President Gee: (contd)

boasts an economy built on research, high technology and banking." Clearly, The Ohio State University is an integral part of that success.

The 1995 President's Report was published this month as part of Ohio State's *Quest*. The report calls attention to a number of outstanding programs that reflect the innovation and renewal evident across the university, including Campus Partners, the Student Advocacy Center, initiatives in teaching, and Project Reinvent.

Recruitment of new students for the Class of 1996 is aggressive and -- I am very happy to report -- very successful. As many of you have read in the newspapers, we attracted a very talented 1996 football recruiting class. Many pundits rank the class the very top in this nation. Having met a number of these young men and their families, I can tell you that the future looks bright for these students and our football program.

Nearly 900 of the most academically gifted students in the country who have applied for admission to Ohio State, came to campus this month to compete for scholarships. The students are in the top 3 percent of their high school classes. They participated in an essay examination and then learned a great deal more about opportunities at Ohio State. The number of scholarships for this target group was increased this year from 40 to 100.

The Student Alumni Council brought several hundred Ohio high school juniors to campus this month for Leadership Day. These prospective Ohio State students have demonstrated leadership in their schools and communities. They participated in a day-long series of workshops as well as campus tours.

To improve our recruitment efforts, we have opened a new Visitors Center this month. Located in Enarson Hall, it is a beautiful place to meet and greet the some 30,000 prospective students, family members, alumni, and friends who visit us each year. The Visitor Program of the Office of Admission and Financial Aid is delighted to have such pleasant surroundings, as all of us are. With brochures, videos, and computer-based information readily available to visitors -- as well as beverages and Cheryl's cookies -- we feel that this long-awaited move will put Ohio State's best foot forward to our guests. The Center will be formally dedicated next month.

Our students and faculty continue to garner honors and awards that bring distinction not only to them, but to the university. Katie Smith, a senior pre-dentistry student from Logan, became the all-time career scoring leader in Big Ten women's basketball. She also is the highest career scorer in Ohio State basketball history -- men's or women's. Katie made her final St. John Arena appearance last Sunday.

Aimee Hogan, a sophomore from Cherry Hill, New Jersey, was named Big Ten Diver of the Year and her coach, Vince Panzano, was named Coach of the Year in the conference.

Kendra Franklin of Gahanna was recognized by *USA Today* by being named a third-team selection in the All-USA College Academic Team. This places her among the top 60 college students in the nation! Kendra maintains a 3.98 grade average in molecular genetics. She has contributed significantly to a research

PRESIDENT'S REPORT (contd)

President Gee: (contd)

project on brain cancer. She is an active student leader, was a member of the Homecoming Court, and works at the University Honors Center.

Three Ohio State faculty members are among the recipients of Faculty Early Career Development Program Grants from the National Science Foundation. These awards are given to junior-level faculty in science and engineering who are effectively participating in research and teaching activities. Assistant Professor of Chemistry, Philip Grandinetti, and Assistant Professors of Computer and Information Science, Thomas Page and D.K. Panda, received a total of more than \$460,000 in grants.

Dean Nancy Zimpher, who is with us today, of our college of education has been named chair of the board of directors of The Holmes Partnership, a group of 90 education deans concerned with improving teacher education and better linking schools and universities. They seek to bring together veteran teachers, education students, and professors to conduct research, develop innovative programs that improve teaching, and prepare new teachers for the profession. The outstanding national reputation of the college and of its dean put Ohio State in a leadership role in teacher preparation and school reform.

Mr. Chairman, though long, that is my report and I appreciate you giving me the time.

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STUDENT RECOGNITION AWARD

Ms. Smith:

I am very honored to recognize Brian Mitchell, a junior majoring in mechanical engineering, as this month's recipient of the Student Recognition Award. Today we are recognizing Brian for his heroic and humanitarian efforts towards one of his professors at Ohio State.

Brian was enrolled in Math 415 during the past Summer Quarter. On the first day of classes, his professor, Professor Zimering, rushed into class looking very hot. As Professor Zimering reached up to write on the chalk board he grabbed his chest. It was apparent to the class that Professor Zimering was having a heart attack. One student stated that he had just completed an emergency training course, and in a very level-headed manner Brian instructed the student to take care of Professor Zimering while he left the room to call 911.

When Brian returned three minutes later, the student -- who had been left in charge -- had not done anything to help Professor Zimering. As a result, Brian took over and laid Professor Zimering down. He could not get a pulse, so Brian performed CPR for close to 20 minutes before the paramedics took over. Luckily, the paramedics were able to revive Professor Zimering after about 45 minutes of CPR, and he was able to return home thanks to the heroic efforts of Brian. Unfortunately, Professor Zimering did die four months later when he had a second heart attack while working in his garden.

STUDENT RECOGNITION AWARD (contd)

Ms. Smith: (contd)

Brian certainly acted in a heroic and, more importantly, level-headed manner during this crisis situation. According to Brian, the only thing going through his mind was what he could do to help Professor Zimering. He felt lucky to have had the chance to help him.

Like a true hero Brian does not accept credit for saving Professor Zimering, he believes all of the credit goes to the paramedics who arrived on the scene. In addition, he felt that Officer Scott Tipton -- the first University Police Officer on the scene -- deserves a great deal of credit in helping him perform CPR on Professor Zimering.

Brian was able to act quickly in this crisis situation due to training he had received previously as a life guard and in the military's standard first aid training class. He has been a member of Ohio State's ROTC program for two years and experienced six months of active duty in reserve training. In fact, Brian was the first in his class in advanced individual training as a radio and communications operator at military school at Fort Gordon, Georgia. Additionally, Brian has excelled academically at The Ohio State University by making the dean's list last quarter. Brian is clearly an outstanding example of a true hero here at The Ohio State University.

Brian, the Board of Trustees would like to commend you for your service to this University by presenting you with the Student Recognition Award. Congratulations and thank you.

Mr. Brian Mitchell:

Thank you.

Ambassador Wolf:

Brian, on behalf of the Board of Trustees, I would like to congratulate you. That was an outstanding performance and Holly delivered the history of your accomplishments very well. Thank you very much.

(See Appendix XXXVIII for Student Recognition Award, page 745.)

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HOSPITALS BOARD REPORT

Mr. Skestos:

The University Hospitals Board met February 22, 1996. The Board Chairman appointed three Board members to work with Hospitals' management on the development of strategic and operational issues in the areas of fund raising, personnel, and ethics.

As part of the financial report, pricing for managed care contracts was discussed in great detail. It was reported that the Hospitals is now beginning to see a negative impact of managed care contracting by Medicare and Medicaid, as well as commercial insurers on its activity levels and its revenues.

HOSPITALS BOARD REPORT (contd)

Mr. Skestos: (contd)

Strategic initiative updates included identifying the challenges related to the development of our HMO, the good progress in the alliance between Harding Hospital and OSU Hospitals, and the status of service improvements and cost reduction programs.

There was also significant discussion on the requirements for the information system of the University Medical Center sponsored integrated delivery system.

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FOUNDATION BOARD REPORT

Mr. Celeste:

On behalf my colleagues, Mr. Shumate and Mr. Brennan, who serve with me on the Foundation Board, I would like to briefly report on the recent meeting of The Ohio State University Foundation Board of Directors. On a very cold and rainy February 3, a joint meeting of the Foundation Board and the National Campaign Executive Committee was held in Naples, Florida.

Some of the highlights of the meeting included: 1) a discussion of the Campaign net progress-to-date; 2) a Campaign total of \$345 million showing excellent progress, with \$64 million acquired since the kick-off; 3) an insightful presentation made by John F. Wolfe, co-chair of the Campaign, about the value of the University Endowment and issues regarding the financing of public higher education; and 4) Campaign gift additions to the Endowment reaching \$60 million.

In addition, facility projects included in the Campaign remain on track, with four of them close to reaching the goal. John Berry, Foundation Board member and honorary co-chair of the Campaign, spoke on the importance of these facilities to the recruitment of students and faculty, the University's Master Plan, and Lane Avenue corridor.

Jim Nichols gave a very informative presentation on the history and performance of the University's Endowment. Especially noteworthy has been the growth and trust established by donors. The number has more than doubled since 1990, with 75 in 1991 and 151 in 1995.

David Brennan provided the Board with an update on the status of the Firestone Estate. Dick Leep reviewed with the Board the first results of the peer screening program. Thirteen screening sessions have been held with more than 200 alumni and friends participating. More than 6,000 new donor prospects have been identified.

Dean Bernadine Healy joined us and gave a marvelous talk about her vision for the College of Medicine and health care delivery. And President Gee reviewed and discussed several key initiatives with the Board including: the Campaign, Campus Partners and High Street, the Schottenstein Center, the Research Park, and the Kellogg Foundation Study of the Future of Land-Grant Institutions.

February 29, 1996 meeting, Board of Trustees

FOUNDATION BOARD REPORT (contd)

Mr. Celeste: (contd)

Jerry and his staff did a marvelous job preparing for the event and put together a comprehensive notebook, which I asked to be sent to all of the Trustees. I think that you will find this notebook very informative. The next meeting of the Foundation Board will be May 16 and 17 here on campus.

If there are no questions, that concludes my report, Mr. Chairman.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Celeste:

I will begin with an apology that the Educational Affairs Committee meeting ran a little bit long this morning, which kept the full Board meeting from operating on time. We heard some important information from Vice Provost Ed Ray and Professors Lewis Ulman and Bill Palmer about the use of instructional computing support in our undergraduate programs. At a future meeting of the Committee, we expect to hear a more lengthy report when we have more time.

In addition, we have passed several resolutions which we would like for the full Board to consider and I'd like to ask Provost Sisson to present them.

Provost Sisson:

Thank you, Mr. Celeste. Mr. Chairman, I would like to present the following resolutions for Board approval:

MERGER AND NAMING OF DEPARTMENTS

Resolution No. 96-94

WHEREAS on June 3, 1994, the Board of Trustees approved the administrative reorganization of the College of Engineering; and

WHEREAS as a result of the administrative restructuring within the College of Engineering, the Department of Civil Engineering and the Department of Engineering Graphics were consolidated to form a new department; and

WHEREAS on April 7, 1995, in cross-college restructuring, the Department of Geodetic Science and Surveying was transferred from the College of Mathematical and Physical Sciences to the College of Engineering; and

WHEREAS the Departments of Civil Engineering and Geodetic Science enjoy close disciplinary relationships in teaching and research, and these relationships would be enhanced by merging the respective departments, to the benefit of the College and the University; and

WHEREAS the College administration and faculty, and the faculties of the departments concerned, support the proposed merger of the departments; and

February 29, 1996 meeting, Board of Trustees

MERGER AND NAMING OF DEPARTMENTS (contd)

WHEREAS the faculties of the departments concerned, after a long and searching process, have determined that they can support only one name for the unit to be created by this merger, the Department of Civil and Environmental Engineering and Geodetic Science; and

WHEREAS the proposed merger and naming has the approval of the Council on Academic Affairs and was approved by the University Senate at its January 20, 1996 meeting:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees approve the proposal to combine the department formed by merging Civil Engineering and Engineering Graphics with the Department of Geodetic Science and Surveying, and to name the combined unit the Department of Civil and Environmental Engineering and Geodetic Science, effective immediately.

**DEGREE PROGRAM MODIFICATIONS
IN THE COLLEGE OF ENGINEERING**

Resolution No. 96-

95

WHEREAS the College of Engineering has the objective of creating programs in computer engineering that meet the criteria for ABET accreditation; and

WHEREAS this objective can be accomplished by modifying existing degree programs; and

WHEREAS the proposed modified and renamed programs have been approved by the College Committee on Academic Affairs, and have the support of College administration, faculty, and students; and

WHEREAS the Departments of Electrical Engineering and Computer and Information Science will establish a coordinating body to handle issues related to transition to and operation of the proposed curricula; and

WHEREAS the proposal to modify the current "BS in Computer and Information Science" and rename it "BS in Computer Science and Engineering," and the proposal to modify the current "BS in Electrical Engineering" and rename it "BS in Electrical and Computer Engineering" (BSECE) with two options: Electrical Engineering (EE), and Computer Engineering (CpE) has the approval of the Council on Academic Affairs and was approved by the University Senate at its January 20, 1996 meeting:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees approve the proposal to modify the degree programs as outlined above, effective upon the approval of the Board of Regents.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 96-96

Synopsis: Approval of the following amendments to the Rules of the University Faculty are

February 29, 1996 meeting, Board of Trustees

recommended.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the Rules of the University Faculty as approved by the University Senate; and

WHEREAS the proposed changes in the Rules of the University Faculty were approved by the University Senate on January 20, 1996:

Amended Rules

3335-5-4810 Faculty hearing committee.

- (A) Unchanged.
- (B) Duties and responsibilities.
 - (1) Conduct hearings ~~on allegations of incompetence or grave misconduct, or on appeals BY RESPONDENTS from findings of failure to meet university responsibilities, CHARGED UNDER RULE 3335-5-04 OF THE ADMINISTRATIVE CODE following THE procedures of paragraph (E) of THIS rule 3335-5-04 of the Administrative Code.~~
 - (2) Conduct hearings on complaints of alleged improper evaluation based upon reasons or considerations that infringe a constitutional right of the complainant following procedures of paragraph (C)(3) of rule 3335-5-05 of the Administrative Code.
 - (3) Conduct hearings on allegations of improper evaluation based upon inadequate consideration of the pertinent facts by the individual(s) making the decision following procedures of paragraph (C)(4) of rule 3335-5-05 of the Administrative Code.
 - (4) Conduct hearings on an appeal of a tenured faculty member because of termination of appointment during financial exigency following procedures of paragraph (B) of rule 3335-5-023 of the Administrative Code.

Balance Unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Rules of the University Faculty be adopted as recommended by the University Senate.

DISTINGUISHED SERVICE AWARDS

Resolution No. 96-

97

Synopsis: Approval of eight individuals to receive Distinguished Service Awards is proposed.

WHEREAS the President's Executive Committee, upon the recommendation of the Committee on

February 29, 1996 meeting, Board of Trustees

Distinguished Service Awards, nominated and recommended eight individuals for approval by the Board of Trustees to receive the Distinguished Service Award at a time convenient to the University and the recipients:

February 29, 1996 meeting, Board of Trustees

DISTINGUISHED SERVICE AWARDS (contd)

Richard J. Denman
Simon Dinitz
Wilbur Gould
Billy A. Hill (posthumously)
Susan J. Insley
Sally M. Nitschke (posthumously)
John J. Schiff
Arthur I. Vorys

WHEREAS these awards are given in recognition of distinguished service to The Ohio State University and the awards are in accordance with action taken by the Board of Trustees in 1952:

NOW THEREFORE

BE IT RESOLVED, That the Distinguished Service Awards be approved for awarding as designated above.

DEGREES AND CERTIFICATES - WINTER QUARTER COMMENCEMENT

Resolution No. 96-

98

Synopsis: Approval of Degrees and Certificates for Winter Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on March 15, 1996, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

PERSONNEL ACTIONS

Resolution No. 96-99

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the February 2, 1996 meeting of the Board, including the following Appointment, Appointment of Chairperson, Leave of Absence Without Salary, Professional Improvement Leaves, Emeritus Title, as detailed in the University Budget be approved and the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center) approved December 21, 1995, and January 25, 1996, by the Hospitals Board be ratified.

February 29, 1996 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Appointment

Name: COLLEEN A. O'BRIEN
Title: Director - State Relations
Office: Office of the President
Effective: March 11, 1996
Salary: \$85,008.00
Present Position: Deputy Director, State of Ohio, Office of Budget and Management

Appointment of Chairperson

January 1, 1996, through September 30, 1996

Department of Women's Studies

Sally L. Kitch

Leave of Absence Without Salary

STEWART D. SHAPIRO, Professor, Department of Philosophy (Newark Campus), to do a combination of teaching and research at the University of St. Andrews in Scotland, effective Spring Quarter 1996.

Professional Improvement Leaves

WEN S. CHERN, Professor, Department of Agricultural Economics and Rural Sociology, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

SHELDON W. HALPERN, Professor, College of Law, effective Spring Semester 1997.

TIMOTHY S. JOST, Professor, College of Law, effective Autumn Semester 1996 and Spring Semester 1997.

STANLEY K. LAUGHLIN, JR., Professor, College of Law, effective Spring Semester 1997.

JAMES E. MEEKS, Professor, College of Law, effective Spring Semester 1997.

Medical Staff--Appointments (The Ohio State University Medical Center)

July 1, 1995 through June 30 1997

Dull, Pamela A., Attending Staff, Department of Family Medicine
Durda, Elaine A., Attending Staff, Department of Internal Medicine (General Medicine)
Hansen, Thomas N., Attending Staff, Department of Pediatrics (Neonatology & Pulmonary)
Linchangco, Emmanuel, Courtesy Staff, Department of Internal Medicine (Community Medicine)
Cyrn, Katherine M., Attending Staff, Department of Radiology
Elliott, Mark L., Attending Staff, Department of Anesthesiology
Garcha, Trishwant S., Attending Staff, Department of Neurology
Higgins, Donald, S, Jr., Attending Staff, Department of Neurology
Keder, Lisa M., Attending Staff, Department of Obstetrics and Gynecology

July 1, 1994 through June 30, 1996

Michaels, Gregory C., Courtesy Staff, Department of Dentistry (Oral and Maxillofacial Surgery)
Mobin-Uddin, Asthma, Courtesy Staff, Department of Pediatrics
Tomczak, Rodney L., Attending Staff, Department of Surgery (Orthopedic)

February 29, 1996 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Medical Staff--Appointments (The Ohio State University Medical Center) (contd)

July 1, 1994 through June 30, 1996 (contd)

Ridgeway, Joseph A., Courtesy Staff, Department of Radiology
Shellhaas, Cynthia S., Attending Staff, Department of Obstetrics and Gynecology (Maternal & Fetal Medicine)
Vegunta, Suneela, Attending Staff, Department of Internal Medicine (General)
Weinstock, Michael, Attending Staff, Department of Internal Medicine (Infectious Diseases)

July 1, 1995 through June 1996

Jones, Julie Hickson, Limited Staff, Department of Obstetrics and Gynecology
Neal, David E., Attending Staff, Department of Radiology
Prior, Simon Robert, Limited Staff, College of Dentistry (Oral Surgery)
Schutte, Deborah Ann, Limited Staff, Department of Pediatrics (Cardiology)
Smith, III, Townsend, Limited Staff, Department of Anesthesiology
Hussein, Abdelhakim A., Limited Staff, Department of Neurology

Medical Staff-- Reappointments (The Ohio State University Medical Center)

July 1, 1995 through June 30, 1996

Cook, Paul A., Limited Staff, Department of Surgery (Orthopedic)
Janer, Myrna, Limited Staff, College of Dentistry (General)
Verma, Anil, Limited Staff, College of Dentistry (General)

July 1, 1995 through June 30, 1997

Christoforidis, A. J., Attending Staff, Department of Radiology
Davis, John, T., Attending Staff, Department of Surgery (Thoracic and Cardiovascular)
Drabyn, Gerald, Courtesy Staff, Department of Surgery (Plastic)
Kelly, David, R., Attending Staff, Department of Otolaryngology
Inglis, William D., Courtesy Staff, Department of Internal Medicine (Pulmonary)
Gadek, James E., Attending Staff, Department of Internal Medicine (Pulmonary)
Heck, Christopher F., Attending Staff, Department of Surgery (Thoracic and Cardiovascular Surgery)
Jackson, Benita M., Attending Staff, Department of Preventive Medicine

Laser Privileges

September 25, 1995

Pollifrone, David L., Attending Staff, Department of Surgery (Urology)
Arkady, Kagan, Attending Staff, Department of Ophthalmology
Pajka, John T., Attending Staff, Department of Ophthalmology

Emeritus Title

HUGO BEKKER, Department of Germanic Languages and Literatures, with the title Professor Emeritus, effective April 1, 1996.

RESOLUTIONS IN MEMORIAM

Resolution No. 96-100

Synopsis: Approval of four Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

Thomas J. Burns

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 10, 1996, of Thomas J. Burns, Professor Emeritus in the Department of Accounting and Management Information Systems.

Thomas Junior Burns was born in Arena, Wisconsin, on April 6, 1923. Following service with the U.S. Army in Europe during World War II, Professor Burns graduated from the University of Wisconsin with a degree in business administration in 1950. For several years, he served as controller and instructor in accounting at Lawrence University in Appleton, Wisconsin, and in 1952 he became a certified public accountant. In 1955 he entered the University of Michigan from which he received a Master's of Business Administration degree in 1957. Following a year on the accounting faculty at Southern Illinois University, he entered the University of Minnesota where he earned a Ph.D. in accounting.

In 1963, he was appointed Associate Professor of accounting at The Ohio State University. He spent the remainder of his career at Ohio State except for visiting professorships at the University of Chicago, Harvard University, Stanford University, and the University of California-Berkeley. He was promoted to professor in 1967 and served as chair of the Department of Accounting and Management Information Systems from 1977 to 1981. Professor Burns retired from Ohio State as the Deloitte & Touche Professor of Accounting in 1994. Despite the limitations imposed by severe arthritis, he continued to come to his office twice weekly to talk with students and colleagues and to work on matters related to various organizations and projects.

Professor Burns was totally dedicated to Ohio State's accounting students and programs. He founded the Accounting Honors Program in the late 1960's and served as its director until his retirement in 1994. Working with the Honors Program and the Omicron Chapter of Beta Alpha Psi, he molded an extraordinary educational experience for hundreds of accounting students. That experience included the Beta Alpha Psi National Student Seminar which he founded and which was named in his honor. In the early 1970's, he revitalized The Ohio State Accounting Hall of Fame and served as its chair until his death in 1996.

In addition to papers in academic and professional journals, Professor Burns' scholarly publishing included several books and many edited conference proceedings. Several of these proceedings were instrumental in raising the importance of behavioral and social phenomena in accounting research. He was a strong proponent of innovation in accounting education, and for nearly 30 years McGraw-Hill published his *Accounting Trends*, an annual collection of innovative course outlines.

Professor Burns contributed to many professional organizations. He served as national president of Beta Alpha Psi, director of education for the American Accounting Association, and president of the Academy of Accounting Historians. He received honors and awards from virtually every organization in which he became involved. These many honors include the Outstanding Accounting Educator Awards from both the American Institute of CPAs (1989) and the American Accounting Association (1992). He was also the first recipient of the Ohio Outstanding Accounting Educator Award. In addition, he received distinguished service awards from the

February 29, 1996 meeting, Board of Trustees

RESOLUTIONS IN MEMORIAM (contd)

Thomas J. Burns (contd)

Columbus Chapters of the Financial Executive Institute and the Institute of Management Accountants.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Burns its deepest sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Beulah Converse

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 30, 1996, of Beulah Converse, Assistant Professor Emeritus in the Ohio State University Extension.

Beulah Converse was born June 10, 1912, in Leetonia, Ohio. She received a Bachelor of Science in Home Economics degree from The Ohio State University in 1936. She began her Extension Career in 1959 in Mahoning County as the County Extension Agent, Home Economics. In 1970 she became the Area Extension Agent, Home Economics for the Canfield Area and held this position until her retirement in 1974.

Professor Converse's contributions in providing excellent Extension educational programs in home economics in the areas of working with low income youth and adults and homemakers during her career earned her the respect and admiration of co-workers and associates throughout the state.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to her family. It was directed that this resolution be inscribed in the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

William B. Shook

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 1, 1995, of William B. Shook, Professor Emeritus in the Department of Materials Science and Engineering.

Professor Shook came to The Ohio State University as a student and received a Bachelor's degree in Ceramic Engineering in 1953, after which he joined the Engineering Experiment Station as a research associate. In 1958, he was appointed supervisor of ceramic research and continued in this position until 1961, when he earned his Ph.D. He then joined the Department of Ceramic Engineering.

In 1963, Professor Shook joined an AID consortium of nine universities, and served for two years as a visiting professor at the Indian Institute of Technology in Kanpur, India, where he helped organize the metallurgy department. Professor Shook resumed his teaching and research activities at The Ohio State University in 1965.

Advising and counseling students were extremely important to Professor Shook. In 1971, he received The Ohio State University's Distinguished Teacher Award, the MacQuigg Award in 1972, and The Alumni Award for Distinguished Teachers in 1973. He served on numerous University and College of Engineering committees, was on the advisory board for Tau Beta Pi, and was a faculty advisor for Keramos, a professional fraternity for Ceramic Engineers.

RESOLUTIONS IN MEMORIAM (contd)

William B. Shook (contd)

William Shook became Chairman of the Department of Ceramic Engineering in 1972 and served in this capacity until his retirement in 1983. His expertise and research in the physical properties of ceramic materials and applications of computer technology to material analysis were well respected.

Professionally, Dr. Shook was active in the American Ceramic Society, where he served as an officer at both the local and national level. He was elected a Fellow of the Society in 1972. He received the Cramer Award in 1981. He was also active in the National Institute of Ceramic Engineers and the Ceramic Educational Council.

Dr. Shook served for many years as one of the Managing Directors for the British Ceramic Service Company. In the summer he would travel to England to help this firm coordinate kiln design issues in the firing of ceramics.

On behalf of the University, the Board of Trustees expresses to the family of Professor Shook its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Lowell Wilson

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on December 3, 1995, of Lowell Wilson, Associate Professor Emeritus in the Ohio State University Extension.

Lowell Wilson was born August 22, 1921, in Hamersville, Ohio. He received a B.S. in agriculture education in 1950, and a MS in agriculture education in 1964, both from The Ohio State University.

Professor Wilson began his Extension career in 1953, as the Associate County Extension Agent in Richland County. In 1956, he became the County Agricultural Agent in Union County and held this position until his retirement in 1981.

His contributions included: providing excellent Extension educational programs in agriculture, specifically in the area of corn and soybean production; and community development programs, including the Community Improvement Project in Milford Center. Professor Wilson's expertise in these areas during his career earned him the respect and admiration of co-workers and associates throughout the state.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to his family. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Celeste, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Ambassador Wolf.

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STUDENT AFFAIRS COMMITTEE REPORT

Mr. Smith:

Yesterday, our Committee heard a presentation from the Office of Greek Affairs and I want to summarize their presentation this morning.

From about 1973 to 1988, the Greek Affairs program at Ohio State was ranked one of the best, if not the best, in the country. After a period of down time in the last few years, I'm happy to report that with the support of Vice President Williams and some new leadership in the Greek Affairs Office, they are well on their way back.

As evidence of that, they just recently won a couple of awards for the first time in many, many years. They are also working very hard on developing alternative programs on campus to reduce the risk of alcohol and substance abuse. They are also engaging in some creative marketing on campus and working in coalitions and with other campus organizations to improve their effectiveness here at Ohio State.

We also heard a brief update yesterday on the Student Trustee Selection Process. That process is expected to conclude by March 15 and several of the candidates for the upcoming vacant Student Trustee position are in the audience today.

This morning our Committee heard a presentation from the NCAA Athletic Certification Committee which is a review program that was implemented in 1993 by the NCAA for all Division I institutions. Its purpose is to ensure integrity in the institution's athletic program and is composed of a two-step process.

The first step is a self-study process which is the on-campus process. At Ohio State it was composed of four subcommittees: 1) dealing with fiscal integrity -- examining the fiscal practices and the degree of institutional control in terms of financial management over the athletic program; 2) the Academic Integrity Subcommittee, which dealt with the integration of the student athlete with the student body, admission and recruitment issues, retention and graduation issues, and student support issues in terms of coursework, career, and life skills, and also academic tutoring; 3) the Equity Subcommittee, which dealt with student welfare issues, minority issues on campus, and also Title IX Compliance; and 4) the Governance Subcommittee, which was composed of the system that governs the athletic program here on campus and also examined issues dealing with rules compliance. Its primary purpose is to ensure that athletics and the mission of athletics is consistent with the mission of the institution.

The work of the subcommittees resulted in a nearly 700-page draft report. The report will be submitted to the NCAA subsequent to the completion of the second stage of the process, which is a peer review that will occur here at Ohio State in late April and May. After that, the recommendations will be submitted to the NCAA and they will make a recommendation on certification. So far, we are very confident that we will meet substantial compliance with all of their operating principals and we will be certified.

Finally, this morning we have a presentation from David Hothersall and Mabel Freeman from the University Honors Center. So I would like to call on them now.

REPORT ON THE UNIVERSITY HONORS CENTER

Dr. David Hothersall:

Thank you very much. Mr. Chairman, this is the fourth occasion that I have been asked to meet with members of the Board of Trustees to describe some of the activities in the University Honors Program. On previous occasions what I have done is to present you with profiles of the incoming class of honors students and to discuss the merit scholarship programs and various other activities. We thought that what we would do today, in the short time that we have available, is really try to capture for you some aspects of the experience of an honors student at this University. And, of course, at the heart of that experience are the academics.

The honors students are exceptionally talented and strong students. They come to this university expecting an academic program second to none, and that is what we endeavor to provide for them. Each quarter we offer between 55 and 60 honors courses, those are small enrollment courses with an average class size of 18 students. They are taught by some of the most distinguished members of our faculty and are taken only by honors students. They have an excellent reputation and are in great demand. I'd like to just describe two of them very quickly.

This quarter, Professor Rick Herrmann, from the Department of Political Science, is teaching an honors 597 course on political problems of the contemporary world. That class has 67 students in it. That is well above the norm for an honors class for reasons that I will make clear in a few minutes.

For the first six weeks of this quarter, the students were working together in teams collecting background information and studying assigned countries. They also had to learn to cooperate in that each of these countries had to be represented by either a president or a prime minister. The students are now involved in a two-week diplomatic simulation where they are developing national strategies, bargaining with each other, representing their national entities, and negotiating. These are countries that are involved in very serious ethnic and territorial conflicts. They are addressing issues of national and global significance and economic and ecological challenges. They are engaged in both bilateral and multilateral negotiations.

Throughout this entire process, the students are being provided -- perhaps even flooded -- with additional background information which is being presented to them electronically over a UserNet that has been set up for the members of this class. Fascinatingly, this information includes intelligence information -- which they can choose to use or discard -- and it also includes counterintelligence or deceptive intelligence information. Based upon all of this, the students then have to represent the best interests of their countries and their regions.

I can tell you that for the students in this class it has become almost totally consuming. We have three of the participants working at the University Honors Center and they talk about this class night and day. That is just about all we ever hear about. So it has been a most wonderful experience for them. They are also very involved and we hear about various strategies. I must tell you, ladies and gentlemen, I personally was very disturbed the other day when I heard that the Prime Minister of England had to report that the country had been bombed and eliminated from the face of the earth. But it is a wonderful course, and I think an example of the innovative teaching that is being conducted in the Honors Program.

REPORT ON THE UNIVERSITY HONORS CENTER (contd)

Dr. Hothersall: (contd)

On a modest scale, I would like to just tell you about my course. As a psychology professor, I teach honors psychology and have 24 students in my class. One of the projects that my students always do is to conduct an observation of some aspect of human behavior. So they develop a research proposal, which is then approved. They go out and conduct their observations, and they report these observations, both in written format and also in a poster or presentation format. I find that it is a marvelous feature of the class and it also really facilitates interaction and discussion between the class members.

The second area of the academics is, of course, research. Ohio State is a major research university and honors students are well-qualified to participate in research activities and many of them are doing so. We estimate that at this moment some 800 honors students are actively working on research projects and we expect 130 students will write honors theses and graduate with distinction.

Just one of them is the student that President Gee mentioned -- Kendra Franklin. Kendra is a senior Battelle Scholar, working with Dr. Ing-Ming Chiu in his molecular genetics laboratory. Kendra is working on a research team with ten other people consisting of faculty, post-doctoral fellows, pre-doctoral fellows, and graduate students. She is the only undergraduate working on that project.

As President Gee mentioned, Kendra is working with Human DNA. A particular gene which appears to be critically involved in glioblastoma -- the process by which certain brain cells become cancerous. What they are looking for is trying to understand the mechanism which is responsible for that development. Kendra has been working on this project for two and a half years, as an undergraduate student working in a world-class laboratory on a cutting edge research project.

This month, Kendra was named to the USA Today's All-American Academic Team and in her application she was asked to describe a creative achievement. This research is what she described by saying, "I think it is an example of the tremendous benefits and the opportunities that are available to students at this University."

We also have a very, very active co-curricular program. I have asked my colleague, Associate Director Mabel Freeman, to describe some of those activities to you.

Dr. Mabel Freeman:

Thank you. I'll be very brief. We think it is important for the students to see the faculty outside of the classroom and to experience the resources of both the university and the community around it.

To that end, this quarter alone, the students have been engaged in what we call, "Faculty Firesides." There has been a theme running through this Winter Quarter's Faculty Firesides: Professor Dan Barnes talking of contemporary legends and Professor Linda Rugg talking about Scandinavian Mythology. These evening sessions are totally voluntary, and the living room at Honors House is usually filled with students for them.

REPORT ON THE UNIVERSITY HONORS CENTER (contd)

Dr. Freeman: (contd)

We also have a Leadership Ohio State Project run by the honors students. Just this week, Dr. Bernadine Healy came and engaged the students in a discussion, not about medicine, but about leadership and how to be effective as a leader. They have heard from President Gee and a number of leaders throughout the year that they have been working with. These are freshman honors students.

This quarter alone we have seventy-four honors students engaged in volunteer work at Indianola Middle School. That school is located in the Campus Partners area and has thirty-three social agencies connected with it. Yet we have seventy-four college students suddenly making these kids think that there is hope, and that there is a possibility that they too might someday aspire to go to college.

Our students are working one-on-one as tutors. They are developing music programs in the middle school, they are developing a newspaper for the school and, in fact, the students wrote and received a National Ports Grant for \$500 so that the school could be linked into the Internet. They have now set up their own Worldwide Web page as a middle school, and there is great pride among the students that they are now on the Web thanks to this grant. We anticipate a hundred honors students volunteering Spring Quarter at Indianola Middle School.

We also have the John Rudolph Book Program through the generous donation of one of our more recent graduates. Each quarter the students voluntarily read "extra" books and sit down with faculty outside of a classroom setting and talk about what they have read.

During Autumn Quarter we had 120 students read a little book called, Einstein's Dreams by an MIT professor, and we had eight faculty meeting in small groups with these students. I think you will find it interesting to know, the faculty leading this literary discussion all came from the Departments of Physics and Chemistry.

This week opened the Mosaic Art Show. Mosaic is a literary magazine. As a result of the Mosaic Art show, there is a wonderful art display now in the Ohio Union.

David and I are looking forward to our Memorial Day weekend when we will be taking 154 honors students to Chicago for an architectural look at that city. In order to save money, we just cut out one thing -- sleeping. We leave early in the morning, we only sleep one night there, and we come back at midnight the next day. It is very economical, and 154 students will be going with us.

We have made use of the Honors House, as well as three Honors Residence Halls, housing 1,200 students, to do our programming. We must admit, unfortunately, that the honors ice hockey team did lose this week in the intramural playoffs, but they plan to be back Spring Quarter.

Finally, we would like to share with each of the Trustees our most recent poster, and we have brought one for each of you. We have a tradition with the scholarship competition that President Gee alluded to of bringing in outstanding high school students and giving them our "Ohio State of Mind: Where Great

February 29, 1996 meeting, Board of Trustees

REPORT ON THE UNIVERSITY HONORS CENTER (contd)

Dr. Freeman: (contd)

Minds Go" poster. Our students thought that you might like to have one and they would like your vote on the most compelling question of the season, which is: What is this green thing on this person's cheek? The current guess is that it is guava fruit, but we are open to other thoughts. So we do have one of these for each of you.

We appreciate your time today. Thank you. Thank you, Tom.

Mr. Smith:

Thank you very much. Are there any questions or comments for Drs. Hothersall or Freeman?

President Gee:

Thank you. They do a great job representing the University and all that is good about Ohio State. Thanks to both of you.

Mr. Smith:

That concludes my report, Mr. Ambassador. I would add one thing, I neglected to mention that Ted Celeste also served on the NCAA Athletic Certification Committee -- not just on the Steering Committee, but also on one of the Subcommittees -- and did an incredible amount of work on behalf of it. So the Committee wanted to express its thanks to him for all the work that he has done. Thank you, Mr. Ambassador.

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INVESTMENTS COMMITTEE REPORT

Mr. Colley:

The Investments Committee met earlier this morning and received reports from Mr. May and Mr. Nichols. At this time, I am pleased to present Mr. May for the Development Report.

Mr. Jerry May:

Thank you very much, Mr. Colley. If you would turn to the Development tab in your book you will notice the results of private support for the first seven months of this Fiscal Year. Much of this is impacted by the University's Campaign and the fact that we are \$11 million ahead so far this year, compared to where we were last year. This is clearly the result of the hard work of the Board of Trustees, the Foundation Board, the National Campaign Executive Committee, and, frankly, hundreds of volunteers across the country that continue to put Ohio State in front of individuals, corporations, and foundations.

I do want to talk about something that is on the second page entitled, "Gifts By Purpose." This is something that we sometimes take for granted because it happens on a daily basis and that is that every day we have students who are working on behalf of the university and on behalf of the Campaign, calling

INVESTMENTS COMMITTEE REPORT (contd)

Mr. May: (contd)

alumni and friends of the university all across the country. I can tell you that the reason we are up over 20 percent in our annual giving to our colleges and departments, and that we are up over 35 percent in our annual support to the university is clearly the result of the partnership that these students have made with us in terms of their own Campaign initiatives and leadership. So we are very appreciative of that and I wanted to mention that hard work.

You also see a number of pages of new endowed funds. Today, I would like to call your attention to three scholarship funds. I have singled them out because of the range that they represent coming to the institution. The first one that I want to talk about is a very, very substantial one provided by George W. Hendricks and Elizabeth L. Hendricks, The George and Elizabeth Hendricks Scholarship Funds, you will notice totals \$1.7 million. These four new endowed funds were created for the Colleges of Humanities, Engineering, and Medicine, by Mr. Hendricks in his will. He was a 1929 graduate of the College of Commerce, now the Fisher College of Business, and he had a successful career with the Ohio Company. He passed away in 1992 and we are now benefiting from the generosity of that decision that he made in his lifetime.

Secondly, in a very different area, I would like to call your attention to The Alice and Carolyn Bierce Thomas Critical Difference for Women Re-entry Scholarship Fund. This was made possible by a gift from the estate of Alice Thomas and also by her daughter, Carolyn Thomas, who has two degrees from The Ohio State University. What is exciting about this is that it will provide scholarships for women who have interrupted their education to meet other responsibilities and now need financial support to return to the academic process. This is an example of lots of gifts that we are continuing to get more of now in this particular program. It is an important area for our students.

The third endowed scholarship is from Ed Johnson. As many of you know, Ed Johnson is a 1959 graduate of the College of Agriculture, now the College of Food, Agricultural, and Environmental Sciences, and is owner and CEO of the Agricultural Broadcasting Network. He has established an undergraduate scholarship for entering freshmen who have been active in 4-H or the Future Farmers of America.

This just gives you an example of the range of people and areas where we are really beginning to make a huge difference in our endowed scholarship funds. I congratulate all of the people that provided this and the people that helped along the way.

Mr. Colley, at this time I would like to ask that you present to the Board of Trustees for approval 12 new named endowed funds and a revision of one endowed fund, all of these totaling \$2,389,000.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 96-101

Synopsis: The report on the receipt of gifts and the summary for January 1996 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

February 29, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of twelve (12) new named endowed funds and the amendment to one (1) endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of January 1996 be approved.

TOTAL UNIVERSITY PRIVATE SUPPORT

July-January

1994-95 Compared to 1995-96

GIFT RECEIPTS BY DONOR TYPE

	Dollars		
	July through January		
	<u>1994-95</u>	<u>1995-96</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$11,389,917	\$16,042,548	41%
Alumni (From Bequests)	<u>1,227,633</u>	<u>3,407,477</u>	178%
Alumni Total	\$12,617,550	\$19,450,025	54%
Non-Alumni (Current Giving)	\$5,538,102	\$8,225,075	49%
Non-Alumni (From Bequests)	<u>1,433,576</u>	<u>751,376</u>	-48%
Non-Alumni Total	\$6,971,678	\$8,976,451	29%
Individual Total	\$19,589,228	\$28,426,476	45% ^A
Corporations/Corp. Foundations	\$16,517,799	\$16,857,993	2% ^B
Private Foundations	\$4,719,075	\$7,037,609	49% ^C
Associations & Other Organizations	<u>\$1,928,564</u>	<u>\$1,413,226</u>	-27% ^D
Total	\$42,754,666	\$53,735,304	26%

NOTES

- A Overall individual giving this year is running 45% ahead of last year for the July-January reporting period. Alumni have given nearly \$7 million more during the July-January period this year than last, highlighted by five gifts totaling \$6.6 million. Non-alumni giving is also running about \$2 million ahead of the same period last year.
- B Corporate giving is up slightly (2%). Last year there were 330 corporations providing private support of \$10,000 or more (\$13.1 million). This year private support at the \$10,000 level is \$13.5 million (313 corporations).
- C Gifts of \$10,000 or more from private foundations are about \$2.3 million more than during last year's comparable reporting period.
- D Gifts of \$10,000 or more from associations and other organizations are down about \$500,000 this year for the July-January period.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-January (contd)

1994-95 Compared to 1995-96 (contd)

GIFT RECEIPTS BY PURPOSE

	Dollars July through January		
	<u>1994-95</u>	<u>1995-96</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$12,214,621	\$11,327,554	(7)
Program Support	\$19,813,062	\$28,360,210	43
Student Financial Aid	\$5,586,015	\$7,778,952	39
Annual Funds-Colleges/Departments	\$4,529,391	\$5,441,425	20
Annual Funds-University	<u>\$611,577</u>	<u>\$827,163</u>	35
Total	\$42,754,666	\$53,735,304	26

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through January		
	<u>1994-95</u>	<u>1995-96</u>	<u>% Change</u>
	\$15,484,500	\$20,096,981	30

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The Barton C. Kagey Scholarship Fund (Scholarships - College of Law)		\$174,000.00	\$174,000.00
The Glen H. And Beverly A. Schmidt Support for Study Abroad in Agriculture and Natural Resources (Support for undergraduate students studying abroad - College of Food, Agricultural, and Environmental Sciences)	\$60,000.00		\$60,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Alice and Carolyn Bierce Thomas Critical Difference for Women Re-Entry Scholarship Fund (Scholarships for women to re-enter educational process)		\$66,156.96	\$66,156.96
The Thelma Ross Scholarship Fund (Merit Scholarships - University Honors Center)		\$49,599.83	\$49,599.83
The Patricia A. Robinson Athletic Scholarship Fund (Grant-in-Aid Scholarships - Department of Athletics)		\$47,805.00	\$47,805.00
The Allen W. Hall Endowed Sports Dentistry Award Fund (Awards to senior dental students participating in Sports/Dentistry program)	\$25,215.87		\$25,215.87
The Ed Johnson Scholarship Fund (Scholarships - College of Food, Agricultural and Environmental Sciences)		\$25,000.00	\$25,000.00

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Funds

The George W. Hendrix and Elizabeth L. Hendrix College of Humanities Scholarship Fund (Scholarships - College of Humanities)		\$432,023.47	\$432,023.47
The George W. Hendrix and Elizabeth L. Hendrix College of Medicine Scholarship Fund (Scholarships - College of Medicine)		\$432,023.47	\$432,023.47
The George W. Hendrix and Elizabeth L. Hendrix Mechanical Engineering Scholarship Fund (Scholarships - College of Engineering)		\$432,023.47	\$432,023.47
The George W. Hendrix and Elizabeth L. Hendrix Electrical Engineering Scholarship Fund (Scholarships - College of Engineering)		\$432,023.46	\$432,023.46

February 29, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The William R. Bennett - Vision Service Plan Chair Fund in Business Practice Management in the College of Optometry (Chair support for Business Practice Management - College of Optometry)		\$250,000.00	\$250,000.00
<u>Change in Description of Named Endowed Funds</u>			
The Bank One Fund for Student Excellence and Leadership			
—	Total	\$85,215.87	\$2,340,655.66
			\$2,425,871.53

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Barton C. Kagey Scholarship Fund

The Barton C. Kagey Scholarship Fund was established February 29, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the estate of Gwen H. Kagey (B.A. Arts '75), Columbus, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships for students in the College of Law.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$174,000.00

The Glen H. and Beverly A. Schmidt Student Support Fund for Study Abroad
in Agriculture and Natural Resources

The Glen H. and Beverly A. Schmidt Student Support Fund for Study Abroad in Agriculture and Natural Resources was established February 29, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the College of Food, Agricultural, and Environmental Sciences in lieu of compensation of Glen H. Schmidt's

February 29, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Glen H. and Beverly A. Schmidt Student Support Fund for Study Abroad
in Agriculture and Natural Resources (contd)

teaching after retirement. The fund was created in appreciation for his enjoyable and rewarding employment at The Ohio State University as a faculty member and department chairperson in Dairy Science from 8/6/74 to 12/31/90 and as chairperson of the Department of Animal Sciences from 1/1/91 to 6/30/95.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for undergraduate students enrolled in the College of Food, Agricultural, and Environmental Sciences (including Natural Resources) studying abroad for academic credit in formal courses. Stipends provided to students from this fund shall be used to support fees, tuition, books, transportation, and living expenses abroad.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Vice President of Agricultural Administration in order to carry out the desire of the donors.

\$60,000.00

The Alice and Carolyn Bierce Thomas Critical Difference
for Women Re-Entry Scholarship Fund

The Alice and Carolyn Bierce Thomas Critical Difference for Women Re-Entry Scholarship Fund was established February 29, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Carolyn B. Thomas (B.S. Social Administration '49; Masters Social Administration '52), of Newtonville, Massachusetts and her mother, Alice B. Thomas of Akron, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships for women at the undergraduate or graduate level who have interrupted their education to meet other responsibilities and are in need of financial support to re-enter the educational process.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$66,156.96

February 29, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Thelma Ross Scholarship Fund

The Thelma Ross Scholarship Fund was established February 29, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from trusts established by Thelma Ross (B.S.Ed. '23), of Palm Beach, Florida.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more merit scholarships for Thelma Ross Distinguished Scholars, Medalist Scholars and/or University Scholars. Students shall be selected based upon the criteria sanctioned by the Senior Vice President for Academic Affairs and Provost and administered by the University Honors Center in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$49,599.83

The Patricia A. Robinson Athletic Scholarship Fund

The Patricia A. Robinson Athletic Scholarship Fund was established February 29, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Patricia A. Robinson of Troy, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the student-athlete grant-in-aid scholarship costs of student athletes who are pursuing undergraduate degrees at The Ohio State University. The recipients will be chosen by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$47,805.00

February 29, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Allen W. Hall Endowed Sports Dentistry Award Fund

The Allen W. Hall Endowed Sports Dentistry Award Fund was established February 29, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the Allen W. Hall Sports Dentistry Award Fund and from family, friends and alumni.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a suitable award to senior dental students who have participated in the Sports/Dentistry program in association with the Department of Athletics.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$25,215.87

The Ed Johnson Scholarship Fund

The Ed Johnson Scholarship Fund was established February 29, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Ed Johnson (B.S.Agr. '59).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to award one or more scholarships of a minimum of \$1,500.00 to a current 4-H or FFA student. The student is to be enrolled as an entering freshman at The Ohio State University, Columbus Campus, with a preferred, but not limited to, major in Agricultural Communication or Agribusiness and Applied Economics. The Student must be in the upper one-third of their high school class and have a record showing leadership, citizenship, and community service. Selection shall be made by the Assistant Dean, Student Affairs, College of Food, Agricultural and Environmental Sciences in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Food, Agricultural and Environmental Sciences in order to carry out the desire of the donor.

\$25,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The George W. Hendrix and Elizabeth L. Hendrix
College of Humanities Scholarship Fund

The George W. Hendrix and Elizabeth L. Hendrix College of Humanities Scholarship Fund was established February 29, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Mrs. Elizabeth Hendrix and the estate of George W. Hendrix (B.S.Bus.Adm. '29). This fund is established in memory of the parents of George W. Hendrix and Elizabeth L. Hendrix, namely, J. Clifford Hendrix and Lou Etta Hendrix, and Herman D. Lowe and Zilah Kays Lowe, respectively.

The annual income shall be used to provide merit based scholarships for students pursuing undergraduate degrees in the College of Humanities at The Ohio State University. Recipients will be selected by the Dean of the College of Humanities and/or his or her designees in consultation with the University Committee on Student Financial Aid.

\$432,023.47

The George W. Hendrix and Elizabeth L. Hendrix
Mechanical Engineering Scholarship Fund

The George W. Hendrix and Elizabeth L. Hendrix Mechanical Engineering Scholarship Fund was established February 29, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Mrs. Elizabeth Hendrix and the estate of George W. Hendrix (B.S.Bus.Adm. '29). This fund is established in memory of the parents of George W. Hendrix and Elizabeth L. Hendrix, namely, J. Clifford Hendrix and Lou Etta Hendrix, and Herman D. Lowe and Zilah Kays Lowe, respectively.

The annual income from this fund shall be used by the Department of Mechanical Engineering to provide scholarships for deserving undergraduate Mechanical Engineering majors. Students selected as George W. Hendrix and Elizabeth L. Hendrix Scholars will be eligible for renewal pending review of their academic progress. The Chairperson of the Department of Mechanical Engineering will be responsible for administering these scholarships in consultation with the University Committee on Student Financial Aid.

\$432,023.47

The George W. Hendrix and Elizabeth L. Hendrix
College of Medicine Scholarship Fund

The George W. Hendrix and Elizabeth L. Hendrix College of Medicine Scholarship Fund was established February 29, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Mrs. Elizabeth Hendrix and the estate of George W. Hendrix (B.S.Bus.Adm. '29). This fund is established in memory of the parents of George W. Hendrix and Elizabeth L. Hendrix, namely, J. Clifford Hendrix and Lou Etta Hendrix, and Herman D. Lowe and Zilah Kays Lowe, respectively.

February 29, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The George W. Hendrix and Elizabeth L. Hendrix
College of Medicine Scholarship Fund (contd)

The annual income shall be used to provide one or more scholarships to students enrolled in the College of Medicine. Selection of the recipients shall be made at the recommendation of the Dean of the College of Medicine in consultation with the University Committee on Student Financial Aid.

\$432,023.47

The George W. Hendrix and Elizabeth L. Hendrix
Electrical Engineering Scholarship Fund

The George W. Hendrix and Elizabeth L. Hendrix Electrical Engineering Scholarship Fund was established February 29, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Mrs. Elizabeth Hendrix and the estate of George W. Hendrix (B.S.Bus.Adm. '29). This fund is established in memory of the parents of George W. Hendrix and Elizabeth L. Hendrix, namely, J. Clifford Hendrix and Lou Etta Hendrix, and Herman D. Lowe and Zilah Kays Lowe, respectively.

The annual income from this fund shall be used by the Department of Electrical Engineering to provide scholarships for deserving undergraduate Electrical Engineering majors. Students selected as George W. Hendrix and Elizabeth L. Hendrix Scholars will be eligible for renewal pending review of their academic progress. The Chairperson of the Department of Electrical Engineering will be responsible for administering these scholarships in consultation with the University Committee on Student Financial Aid.

\$432,023.46

The William R. Bennett - Vision Service Plan Chair Fund
in Business Practice Management in the College of Optometry

The William R. Bennett - Vision Service Plan Chair Fund in Business Practice Management in the College of Optometry was established February 29, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from the Vision Service Plan, Northeastern Region.

VSP was established in 1967 by a group of Ohio optometrists with William R. Bennett serving as its President. Together they founded the first system of pre-paid vision care for the group market in Ohio under the name of Ohio Vision Service, later named Vision Service Plan. Bill served as President of Vision Service Plan through 1994, establishing programs in an eight state area. Through his careful guidance, innovation and leadership, Vision Service Plan has become the major provider of eye care insurance in the United States.

When fully funded, the annual income from this endowed gift shall be used to support The William R. Bennett - VSP Chair in Business Practice Management within Optometry. Any

February 29, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The William R. Bennett - Vision Service Plan Chair Fund
in Business Practice Management in the College of Optometry (contd)

individual appointed in the future to this distinguished chair should have an exemplary background in business principles and practice as they would relate optimally to independent professional practice. As part of this appointment, the chairholder will be involved in forming a business or financial plan for each optometry student for passage through their curriculum with emphasis on the best business practice strategies upon graduation and to direct them toward a successful entry into independent professional practice. Until this fund reaches its fully funded level as a chair, annual income will be used to retain the services of lecturers to enhance basic business skills within the optometry profession.

Appointments to this Chair may be made on a visiting or term basis, and may be full or part-time. Only one individual may hold this title at any time, however. Any unused income shall be applied to the principal.

\$250,000.00

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUND

The Bank One Fund for Student Excellence and Leadership

The Bank One Fund for Student Excellence and Leadership was established October 6, 1995, by the Board of Trustees through funds received by the University from The Ohio State University Foundation which has established an endowed fund with gifts from Bank One, Columbus, N.A. The description was revised February 29, 1996.

The annual income shall be used to provide one or more full tuition scholarships (with stipend, as appropriate) for MBA students in the Fisher College.

The college will meet annually with Bank One officials to define the characteristics of the student profile necessary to be considered for a scholarship and the availability of an internship as part of the scholarship package. Recipients shall be recommended by a college committee (led by the academic director of the MBA program) in consultation with the University Committee on Student Financial Aid to the dean for formal approval.

Upon motion of Mr. Colley, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

Mr. Colley:

I would now like to call on Mr. Nichols for the Treasurer's Report.

TREASURER'S REPORT

Mr. James Nichols:

Thank you, Mr. Chairman. This Endowment report is for the period January 19 through February 16. The market value of the Endowment on February 16 was \$627.1 million. This is another all time high and makes 10 of the last 11 months that we have been in that category. This is a \$26.2 million increase through the year. During the month, the market value of the equity portion increased \$25.5 million, a 6.4 percent move in four weeks, which is the largest that we have ever experienced. The fixed income decreased \$1.4 million during the period and new additions total \$900,000.

Since July 1, the Endowment Fund has increased \$71.4 million, including net new additions of \$20.7 million. The current asset allocation is 67 percent in equities, 22 percent in fixed, 7 percent in real estate, and 4 percent in cash.

The Investments Committee also heard the Quarterly Endowment Investment Report for December 31. The total Endowment rate of return was 9.2 percent, out performing the Lehman Government Bond Index but trailing the S&P 500. During the 10-year period, ending June 30, the Endowment's market value per share increased 70 percent, while the Higher Education Price Index increased only 52 percent.

The Endowment will distribute a little over \$26 million to its over 2,300 funds during this Fiscal Year. The Committee also discussed Endowment land planning.

That concludes my report, Mr. Chairman.

Mr. Colley:

Mr. Chairman, that concludes the report of the Investments Committee.

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REPORT ON RESEARCH FOUNDATION

Mr. Celeste:

Prior to calling on Dr. Hayes to present the Research Foundation Report, I would like to make mention that pursuant to our resolution, which we passed in December, the Research Park Corporation has been established. Members of its board have been selected and the first meeting will be tomorrow morning, at an office near the Research Foundation. We have an exciting group of folks and I think it will be a terrific board. We look forward to reporting its progress to you as it meets. Right now, I would like to call upon Dr. Hayes to present his report.

Dr. Edward Hayes:

Thank you, Mr. Celeste. A copy of the Report of the January 1996 Grants and Contracts of The Ohio State University Research Foundation is at your places. Expenditures from external sources are shown under Tab 1. They are below last year by 6.8 percent for a total of \$95.7 million in expenditures through January 31, 1996. About 4 percent of this reduction is due to a technical change in how the Department of Labor is paying for one of the subcontracts under our project.

REPORT ON RESEARCH FOUNDATION (contd)

Dr. Hayes: (contd)

So it is not a reduction of actual expenditures on the campus, but money that normally leaves the campus to support components of that project. The rest is due to the impact of uncertainties with the federal budget.

Awards for the year are in excess of \$93 million. This is 14.9 percent below the July to January time period last year. A summary of the award totals is given in the second section of the report.

Also at your places is a table -- it is not intended to be an eye test -- with a summary of what the situation is at the other CIC institutions. We have been in contact with the other senior research officers at all of the CIC institutions, and they're basically experiencing the same kind of impact. The table gives you detailed information on award dollars and the numbers of awards, and there are two histograms on the back, one for award dollars and the other for numbers of awards. Basically everybody is experiencing this kind of difficulty.

The one exception that I would call to your attention is in the case of one of the universities up north. Their NIH support looks particularly good during this period, but that is due to a single award of \$26 million from the NIH. If you subtract that award out, all of the CIC institutions look pretty much the same as a result of the government shut down and the delay of funding actions.

Listed under Tab 3 are three projects highlighted that cover a broad range of scholarly research. The Ohio State University Extension has received funding from the Ohio Department of Human Services to provide nutrition and education to food stamp participants. Professor Arnold Mokma, from the Agricultural Technical Institute, received funding from the Department of Education, to demonstrate an innovative set of practices and integrated academic and vocational education at three Ohio correctional institutions.

The Department of Sociology received a four-year renewal grant from the National Heart Lung and Blood Institute. This study will advance our understanding of the manner in which behavioral stress, reproductive hormones, and psychological characteristics impact lipid metabolism to alter the risk for coronary heart disease.

Under Tab 4 is a complete list of new awards received in January of this year.

This concludes my report, Mr. Celeste. A motion to accept the awards would be appropriate at this time.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 96-102

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for January 1996 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

February 29, 1996 meeting, Board of Trustees

NOW THEREFORE

REPORT OF RESEARCH CONTRACTS AND GRANTS (contd)

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of January 1996 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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FISCAL AFFAIRS COMMITTEE REPORT

Mr. Shumate:

Our Committee met earlier today and received a report from Dean Nancy Zimpher and Vice President Virginia Trethewey on the proposal to approve the formation of corporations for the Reading Recovery Program. This item will be presented to the Board next month for adoption.

At this time, I would like to call upon Vice President Shkurti to report to the Board on Revenue Benchmarks and the Preliminary Recommendation on Tuition and Fees.

**REPORT ON REVENUE BENCHMARKS AND
PRELIMINARY RECOMMENDATIONS ON TUITION AND FEES**

Mr. William Shkurti: [overhead presentation]

Thank you, Mr. Chairman. It is that time of year when our budget process starts to rumble forward. I will begin today, as Mr. Shumate mentioned, with some benchmarking on revenues and recommended levels of tuition. I will be referring to a report that is in your Board books dated February 29, that has some statistical comparisons I think you will find useful.

As Mr. Shumate mentioned, the purpose of this report is to make some financial comparisons to evaluate the university's overall context in terms of our revenues and also to give us a sense, strategically, of where we hope to go in terms of using those revenues. Before I get started, I would like to point out that the information in this report was compiled by the Office of University Resource Planning and Institutional Analysis, and includes the best data sets available in higher education. Those are based on self-reported data from the various institutions -- and we all subscribe to generally accepted accounting principles -- but there are some differences in reporting that need to be taken into account as we look at this data.

The first revenue benchmark that I would like to point out is on page three and is a table that we do annually that compares annual resident undergraduate fees at OSU with sixteen pure institutions. This list of sixteen was developed by Provost Sisson and myself, and the faculty call it the "Sisson/Shkurti Sweet Sixteen." It represents the other public comprehensive research institutions. The list shows that Ohio State's annual tuition for the regular three-fourths is \$3,273 a year, 9.6 percent below the average for all of those peer institutions.

**REPORT ON REVENUE BENCHMARKS AND
PRELIMINARY RECOMMENDATIONS ON TUITION AND FEES (contd)**

Mr. Shkurti: (contd)

If you turn to page four, we show how these figures have changed over time, particularly the last five years. A relatively high number among the sixteen means high tuition, a low number means relatively low tuition. As you can see, our resident undergraduate tuition, when compared to these institutions, has actually declined over the last five years, as has our non-resident undergraduate tuition. Our non-resident graduate tuition, on the other hand, is very high compared to these other institutions.

The next table, page five, compares OSU's tuition with the other thirteen Ohio public-assisted universities for the annual resident undergraduate fees. In this case, it shows where ten out of the thirteen universities are 8 percent below the average for the state, and I'll come back to that in a minute. That standing, by the way, has stayed relatively the same over the last five years.

Another source of our income is not just tuition, but also state support and I have an overhead which will illuminate what is in the chart. It shows what has happened to tuition and other sources of income for OSU's main campus between 1991 and 1996. I think it is important to keep in mind that during this period inflation increased at an average of about three percent a year, and OSU's total revenues increased at an average of about three percent a year -- that's the bar chart on the right-hand side. But our state subsidy -- the very small tiny little block on the left-hand side -- increased at an average of .3 percent a year, yet our student fees increased at an average of a little over 6 percent a year. In other words, student fees went up 20 percent faster than state support for FTE.

One of the questions that I always get is, "Why is your tuition going up twice the rate of inflation?" I think one of the answers is that our overall revenues are going up at just about the inflation rate, but our state support -- because of budget cuts and other reasons -- has not increased as rapidly as we think it should. We have had to make up at least a good portion of that through student tuition. I will be revisiting that issue in a minute as well.

Now let me talk about the implications of these numbers, because it shows that both on tuition and state support -- at least compared to some other institutions and compared to historical comparisons -- we are not doing as well maybe as we might. I think one implication of this -- and it is a good implication, because with low tuition we are providing a first-class education -- is that OSU is a tremendous value for our students and our taxpayers. So we don't think low tuition is bad by itself, it is how it relates to what else is going on.

You will notice on page seven, a chart that compares five Ohio universities regarding academic reputation -- at least as reported in *U.S. News and World Report* -- with their annual tuition and fees. You can see that in this particular chart, that our academic reputation -- and the academic reputation is the national ranking -- is thirty-sixth. It is the highest among these five schools and, in fact, the highest among all of the public universities in Ohio.

**REPORT ON REVENUE BENCHMARKS AND
PRELIMINARY RECOMMENDATIONS ON TUITION AND FEES (contd)**

Mr. Shkurti: (contd)

Our annual tuition and fees -- when compared to these public institutions -- are the lowest. So we have the best reputation for the lowest fees, which is an excellent value for our students. In presenting this chart I do not mean at all in any way to denigrate the education that students get at Miami, OU, Cincinnati or Bowling Green. They are all fine institutions. But one of the values of a degree is the reputation of the institution that goes with it and, in Ohio, that highest value is at Ohio State, even though our tuition is not the highest.

If you turn to the next page, you will see in part how OSU manages to do this, and I think we also have a graphic that shows this. What we have done here is use some standard reports that compare educational or instructional expenditures per FTE with instructional support or non-instructional expenditures per FTE, between OSU and the sixteen peer institutions that I mentioned earlier.

It shows that on instruction we are a little bit below the average of all of those institutions -- about 2.8 percent -- but we are fairly close in our instructional expenditures per FTE. So what this chart tells us is that we have stayed competitive in the classroom on the instructional side. I think that is appropriate to where the University should put its priorities if we have limited funds. But if we have low tuition, our state support has not grown, and we have invested money on the instructional side of what we do, something has to give.

The something that has to give is the kind of support that we provide outside the classroom, for a variety of activities, most of which benefit our students. The kinds of activities that are included in the non-instructional support side in these reports are things such as the administration of student financial aid, the maintenance of our buildings, academic computing support, various student services, recreation, and so forth, and academic and career counseling.

Now the people at this university who work in those areas do a magnificent job with the limited resources that they have. But when you are starting out 34 percent below your competition in a key area, there are just some things that you are not able to do. When we talk about where we need to go strategically and also what we hear from our students in terms of what concerns them, that is an area that we need to focus on. I'll be revisiting that in a minute.

Now the next issue that I would like to address is on page nine and it deals with the way that the State of Ohio has applied tuition caps. Essentially, the tuition caps on resident undergraduate tuition and our increases are limited to 6 percent a year, and that applies to all of the public institutions in Ohio. Although that is fair in the sense that everybody plays by the same rules, the disadvantage that provides to an institution like Ohio State -- who has historically had low tuition -- is demonstrated in the chart on page nine.

If you go to the far right-hand corner, it shows that if everybody raised their tuition 6 percent, for every dollar OSU gets, Ohio University gets \$1.12; the University of Cincinnati gets \$1.20; and Miami gets \$1.47. That is simply because they are starting at a higher base. If we would want someone like that big school up north within our state borders, and if tuition caps applied to them, and if they raised their already high tuition 6 percent, they would get \$1.78 for

**REPORT ON REVENUE BENCHMARKS AND
PRELIMINARY RECOMMENDATIONS ON TUITION AND FEES (contd)**

Mr. Shkurti: (contd)

every dollar that we get. So I think it shows that the way the tuition caps have been applied makes it hard for us to make a dent in terms of the competitiveness of some of the resources that we have generated by tuition.

On page 10 is a narrative that reiterates some of the things that I have already said, so I won't go into those. What I do want to talk just a little bit about is what our recommendations are now for tuition for Fiscal Year 1997. I would stress that these are preliminary, we are not asking the Board to vote on these today because we do need time to let you think about it and also to consult with our students.

Given our current enrollment levels, our levels of state support -- and I pointed out that our state support is growing, but it is not growing as much as some of our peer institutions -- and the level of tuition that we need to support our academic priorities and maintain financial equilibrium, we think the minimum amount necessary just to stay even is 5 percent. The problem is that it would not allow much in the way of service improvements, particularly in services outside of the classroom, for our students.

So what we are recommending this year is similar to what we did last year, which is a tuition increase of 6 percent on the instructional and general fee for all of our undergraduate students. The difference between that five percent that we just need to break even and the six percent -- or the one percent -- we would propose that we do the same thing we did last year, which is set it aside and have a detailed consultation with our students as to how that money can best be used to benefit them directly. We think that process worked well last year.

It is my understanding that Ed Ray gave a report to the Educational Affairs Committee on where the amount of money that was allocated for academic computing went. I think that benefited the students a great deal, and we would like to look at something similar for this year. So we recommend a 6 percent increase for our undergraduate students, a 5 percent base increase for everybody else, and then selective increases as appropriate for some of our professional schools.

In fact if you turn to page 12, there is a table that shows what these recommendations mean. In the case of a resident undergraduate, the quarterly tuition would go from \$1,091 to \$1,156 per quarter or a dollar increase of \$65. Over three quarters, that would be an increase of over \$195 or about 6 percent. As I indicated, those are our preliminary recommendations and we have also laid out the recommendations for graduate students and the non-resident surcharge which is paid by non-residents on top of the resident charges as well.

We have also laid out for you the request that we have received from the different professional schools for tuition increases above 5 percent for them. Remember, they are not covered by the state tuition caps and we've put them here for your information. These are not necessarily the recommendations of the administration. We will come back to you after we have had a chance to discuss this with the students and the colleges involved on recommendations in that area.

**REPORT ON REVENUE BENCHMARKS AND
PRELIMINARY RECOMMENDATIONS ON TUITION AND FEES (contd)**

Mr. Shkurti: (contd)

Now the final issue that I would like to address is the more strategic and long term issues of where we hope to go regarding tuition. On page 13, you will see proposed tuition principles on how we address the issue of tuition and setting tuition at Ohio State University. Again, these are proposed. The idea is to get a dialogue going on campus about what we would try to do.

I want to highlight one or two things. Item number four indicates that we need to address the imbalance between needs and resources at this university and that educational quality is not determined by available resources alone. So we are not proposing that a solution to all of our problems is to throw money at it that we extract from our students. On the other hand, in order to compete effectively with peer institutions and maintain excess for qualified students -- which include scholarship money -- we do need financial resources that would at least get us in and keep us in the ball game.

The other point is there are a number of things we do when we raise tuition -- inevitably most years we have to do that -- that we think protects our students. We think it is important that we recognize that and we deal with it. For example, principle number seven says that: general fund financial aid and graduate assisted fee authorization support increases should be commensurate with general tuition increases. So if tuition for undergraduate goes up 6 percent, we would recommend scholarship funding for undergraduate students go up 6 percent. We protect those students who are least able to pay and that is something that we have done automatically, but we think we need to put it in writing.

The other thing that I would point out on page 14 is a similar statement of principles that came from the University of Wisconsin system. We thought that you might be interested in those for comparison purposes. I could not resist pointing out in a note at the bottom of the table that the State of Wisconsin pays for approximately 65 percent of the cost of their students. Whereas the State of Ohio, through our funding network, pays approximately half. We are grateful for the half that we get, because without it it would not be possible for us to operate. When you compare, for example, tuition between OSU and Wisconsin that is a fair comparison, but Wisconsin is also operating from a much higher level of state support than we are.

On page 15, I have laid out simply the way the budget will be presented to the Board and to the Fiscal Affairs Committee over the spring. The benchmarks on revenue is what we are doing at this meeting; at the next meeting we will be back with some benchmarks on expenditures; and then at the May 3 meeting we will be asking you to approve guidelines on tuition and expenditures as we did last year. At the June 6 meeting we will have more on spending detail, including recommendations as to how we spend the one percent set aside after we consult with our students. Then on July 12, we will be asking you to approve the final budget document in its entirety and give you a strategic assessment and preview as to what we think lies ahead for the next fiscal year.

**REPORT ON REVENUE BENCHMARKS AND
PRELIMINARY RECOMMENDATIONS ON TUITION AND FEES (contd)**

Mr. Shkurti: (contd)

Finally, in the way of a summary, I want to point out -- and I think the data is very clear -- that our undergraduate fees at OSU are significantly below those at comparable institutions. This makes OSU an excellent value for Ohio taxpayers, and we are proud of that, but it also means that OSU does not have the kinds of resources to match our competition, particularly in the area of support services to students outside the classroom. So in order to maintain at least a minimum level of our competitive standing, we need to increase undergraduate instructional and general fees about 6 percent, or about \$195 a year, effective Autumn Quarter 1996, and instructional and general fees for all other students at least 5 percent.

We will use the next 60 days for consultation throughout the campus community and we will return to you in May. With regard to the question of strategically where the university needs to go, we recognize that price is extremely important. We do not want to price students out of access to education at Ohio State. But we are in an environment now where low price by itself is not enough, and the expectation of our students is low price and high quality. We think that is fair, and we think they deserve that. In order to provide that kind of value, we need to have a resource base that is competitive in providing our students the services they feel they need and we feel they need.

Mr. Chairman, that concludes my presentation and I would be glad to answer any questions any of the Board members may have.

Mr. Shumate:

Thank you, Bill. Are there any questions?

Mr. Patterson:

Bill, on page seven where you tied the expenditures to our rankings -- and you were talking about your whole report being a benchmark -- it just seems to me that of all of the things you have given us, that is the most important. I think as Trustees we need to know, perhaps now and in the future, whether this level of funding is going to keep us at, increase our level of ranking, or decrease our level of ranking. We need to get a trend on where we are going on that.

For example, we are using up the maximum -- we are going up to the cap on tuition. It seems to me that we need to know if we are falling behind, or whether we are going to be able to keep pace with that ranking or, as we indicated at our retreat, we want to increase our ranking.

Mr. Brennan:

Is there anybody above the thirty-sixth rank that has less tuition than we do?

Mr. Shkurti:

There are a number of institutions above thirty-sixth that have less tuition than we do and the most obvious example is the University of North Carolina at

**REPORT ON REVENUE BENCHMARKS AND
PRELIMINARY RECOMMENDATIONS ON TUITION AND FEES (contd)**

Mr. Shkurti: (contd)

Chapel Hill. If you take a look at their total revenues, they are way above us because their state support is much higher. If it would be of assistance to the Board, I would be glad to prepare a chart that compares the academic reputation with the overall revenues in spending and also what has happened over time in response to Mr. Patterson's question. This will provide you with a sense of where we are going. I think it is an important question. Of course, we are in a race where other people are not out to do us any favors. If we just stay where we are, it is very possible we could fall behind in the long run.

Ambassador Wolf:

Can you add state support to that, too?

Mr. Shkurti:

Yes, I can. I will be glad to provide that.

Mr. Shumate:

Any other questions? Bill, I assume the one percent tuition set-aside program has been favorably received by students. Is that correct?

Mr. Shkurti:

Mr. Chairman, at least in my perception it has. I have had the opportunity to meet with the Council on Student Affairs and the students on the Senate Fiscal Committee. I have received a very favorable response. I suspect the student trustees, the president, and the vice president for student affairs who interact with students even more than I do, would be able to comment on that as well.

Ms. Smith:

I would just like to say that I think students are very receptive to that. Students are looking to have opportunities outside the classroom, and right now, as Mr. Shkurti has stated, funding is just not available for those things. It is really important that we place the emphasis on the out of the classroom experience because that is how we retain students at Ohio State. So I totally agree, and I think students are very supportive.

Mr. Smith:

I would echo that. I think the process has been received very well. I have had conversations with Bill Shkurti regarding the fact that we will have consultations with students, and I think that they are excited about having that opportunity.

Mr. Shumate:

Great. Any other questions? If not, thank you, Bill, for your report. It was detailed thoroughly and we appreciate that. We look forward to the subsequent reports.

**REPORT ON REVENUE BENCHMARKS AND
PRELIMINARY RECOMMENDATIONS ON TUITION AND FEES (contd)**

(See Appendix XXXIX for background information, page 747.)

Mr. Shumate:

Mr. Chairman, at this time I do have four resolutions that I would like to present for the Board's approval:

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS

Resolution No. 96-

103

OCTOBER - DECEMBER 1995

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed.

WHEREAS the Purchasing Policy of The Ohio State University, adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, provides that the President and/or the Vice President for Business and Administration may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists, or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Vice President for Business and Administration has submitted a report on waivers of competitive bidding requirements granted for the period of October - December, 1995; and

WHEREAS during the period covered, the Vice President for Business and Administration, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 51 waivers of competitive bidding requirements for annual purchases totaling approximately \$3,732,400.00, as shown on the enclosed exhibit:

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of October - December 1995, is hereby accepted.

(See Appendix XXXX for background information, page 763.)

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS**

Resolution No. 96-104

**NORTHWEST PARKING GARAGE EXPANSION
SCHOTTENSTEIN CENTER
BIOTECHNOLOGY SUPPORT FACILITY - HEATING AND ELECTRICAL BACK-UP**

Synopsis: Authorization to employ architectural/engineering firms and request construction bids for the Northwest Parking Garage Expansion and request construction bids for the Schottenstein Center and Biotechnology Support Facility Heating and Electrical Back-up projects is proposed.

WHEREAS the College of Business complex will create an increased demand for faculty, staff and visitor parking in the central campus area; and

WHEREAS it has been determined to expand the existing Northwest Parking Garage by constructing approximately an 800 space, six level parking structure containing office and commercial shell space; and

WHEREAS the total estimated project cost is \$11,700,000 and the total estimated construction cost is \$9,400,000, with funding provided from future University bond proceeds with debt service being paid by the Division of Traffic and Parking; and

WHEREAS the Department of Athletics desires to proceed with the construction of the Schottenstein Center to house various sports programs; and

WHEREAS the estimated project cost is \$84,526,042 and the total estimated construction cost is \$71,600,000, with funding provided by House Bill 790 (\$15,000,000), future University bond proceeds (\$35,000,000), and gifts (\$34,526,042); and

WHEREAS the Biotechnology Center desires to proceed with the installation of back-up heating and electrical systems in the Biotechnology Support Facilities; and

WHEREAS the total estimated project cost is \$265,000 and the total estimated construction cost is \$228,250, with funding provided by a Board of Regents grants:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for the Northwest Parking Garage Expansion project and that the fees for these services be negotiated between the firms selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids for the Northwest Parking Garage Expansion, Schottenstein Center and Biotechnology Support Facility - Heating and Electrical Back-up projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to recommend the award of contracts or to issue contracts as appropriate with all actions to be reported to this Board at the appropriate time.

(See Appendix XXXXI for maps, page 765.)

SALE OF REAL PROPERTY

Resolution No. 96-

105

2.62 ACRES ON SAWMILL ROAD, COLUMBUS, OHIO

Synopsis: Recommendation of the sale to the City of Columbus of approximately 2.62 acres of land on the east side of Sawmill Road for the widening of that road is proposed.

WHEREAS The Ohio State University owns a tract of land consisting of approximately 2.62 acres running along the east side of Sawmill Road north of the intersection of Case Road and continuing north to the north boundary of the University's property; and

WHEREAS the City of Columbus desires to purchase this property for the widening of Sawmill Road as a part of the FRA Sawmill Road/West Case Road Improvement Project; and

WHEREAS, Marjorie Umbstaetter has a life estate interest in .055 acres of the 2.62 acres; and

WHEREAS based on appraisals done for the City and University, the value of this property is \$190,456, and the City is willing to purchase the property for this amount; and

WHEREAS the appropriate University offices have determined that this sale is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to sell all of the University's right, title and interest in this property to the City of Columbus, for no less than \$190,456, upon such terms and conditions as are deemed to be in the best interest of the University, subject to authorization by the Ohio General Assembly and approval by the Federal Aviation Administration, and to pay Marjorie Umbstaetter a portion of the purchase price that reflects the value of her life estate interest.

(See Appendix XXXXII for background information and map, page 769.)

EASEMENTS

Resolution No. 96-

106

**CITY OF MARYSVILLE - SANITARY SEWER IMPROVEMENTS, MILFORD AVENUE;
HOLMES-WAYNE ELECTRIC COOPERATIVE - ELECTRICAL SERVICE,
OHIO AGRICULTURAL RESEARCH AND DEVELOPMENT CENTER, WAYNE COUNTY;
COLUMBIA GAS OF OHIO, INC. - GAS PIPELINE SERVICE,
EDISON JOINING TECHNOLOGY CENTER;
METROCOMM AXS -
FIBER OPTIC CABLE, 2470 NORTH STAR ROAD; AND
OHIO BELL TELEPHONE COMPANY - TELEPHONE SERVICE,
OHIO AGRICULTURAL RESEARCH AND DEVELOPMENT CENTER, JACKSON COUNTY**

Synopsis: Authorization to grant easements on Milford Avenue, Marysville, Ohio; Ohio Agricultural Research and Development Center, Wayne County; Edison Joining Technology Center; 2470 North Star Road; and Ohio Agricultural Research and Development Center, Jackson County is proposed.

February 29, 1996 meeting, Board of Trustees

EASEMENTS (contd)

WHEREAS the City of Marysville has requested a 25-year easement consisting of a strip of land approximately 30 feet in width and approximately 85 feet in length for construction of sanitary sewer improvements to the University's Veterinary Clinic facilities located at 1018 and 1050 Milford Avenue; and

WHEREAS the sanitary sewer improvements will benefit the University; and

WHEREAS the Holmes-Wayne Electric Cooperative has requested a 25-year easement consisting of a strip of land approximately 30 feet in width and approximately 5,288 feet in length for providing electric service to facilities at the Ohio Agricultural Research and Development Center in Wayne County; and

WHEREAS the electric service will serve University property; and

WHEREAS Columbia Gas of Ohio, Inc. has requested a 25-year easement consisting of a strip of land approximately 20 feet in width and approximately 1,420 feet in length for installation of a gas pipeline service to the Edison Joining Technology Center located south of Lane Avenue and west of Carmack Road; and

WHEREAS the gas pipeline service will benefit the University and future Research Park tenants; and

WHEREAS the MetroComm AxS has requested a 15-year easement consisting of .286 acres of land; one tract of land being ten feet in width and approximately 413 feet in length for the installation of overhead wires; the other tract being approximately ten feet in width and approximately 941 feet in length for installation of underground fiber optic cables; both tracts leading into 2470 North Star Road; and

WHEREAS this easement will benefit the University; and

WHEREAS the Ohio Bell Telephone Company has requested a 15-year easement consisting of a strip of land ten feet in width and approximately 1,725 feet in length for the purpose of installing telephone service across the frontage of Ohio Agricultural Research and Development Center's farm operations in Jackson County, Ohio; and

WHEREAS this easement will serve University property and private property and the Ohio Bell Telephone Company will compensate the University with a lump sum payment of \$625.00 in consideration of the granting of this easement; and

WHEREAS the appropriate University offices have recommended the approval of these easements:

NOW THEREFORE

BE IT RESOLVED, That the Vice President for Business and Administration be authorized to request the Deputy Director of Public Works of the Department of Administrative Services, pursuant to his statutory duties, to act for and on behalf of the University in developing the necessary legal instruments to provide for these easements.

(See Appendix XXXXIII for maps, page 773.)

Upon motion of Mr. Shumate, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Ambassador Wolf.

February 29, 1996 meeting, Board of Trustees

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Thereupon the Board adjourned to meet Wednesday, April 3, 1996, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Robert M. Duncan
Secretary

Milton A. Wolf, Ph.D.
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND TWENTY-FIRST MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, April 3, 1996

The Board of Trustees met at its regular monthly meeting on Wednesday, April 3, 1996, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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April 3, 1996 meeting, Board of Trustees

The Chairman, Ambassador Wolf, Ph.D., called the meeting of the Board of Trustees to order on April 3, 1996, at 11:20 a.m. He requested the Secretary to call the roll.

Present: Milton A. Wolf, Chairman, Leslie H. Wexner, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, Zuheir Sofia, Thomas C. Smith, and Holly A. Smith. James F. Patterson arrived and was present at 11:40 a.m.

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PRESIDENT'S REPORT

President Gee:

Ladies and gentlemen, welcome. We are delighted to have you here on a beautiful day -- the first day to break 70 degrees in some time.

Since our last meeting, we have said good-bye to some 1,400 new graduates, and we have launched Spring Quarter. We begin this final quarter of the academic year with considerable momentum and many points of pride.

Yesterday, we broke ground for the Schottenstein Center. The premiere collegiate arena in the nation and which will, indeed, be a great point of pride for the University and all of its many friends.

To prepare for the spring quarter, the campus area did a little spring cleaning. During the break, the streets in the core student neighborhoods east of High Street were swept. It was the first time in at least six years that this was done. A massive communications plan warned the residents to move their cars off the streets. I think everyone was pleased with the results -- with the possible exception, of course, of those whose cars were removed! We will have the "High on Pride" clean-up day later this month. I would note with some trepidation that we had a fire off our campus last evening, and as many of you know Papa Joe's, a famous Ohio State establishment, did burn down. I was home with my wife last evening, I want everyone to know!

During the break, I took another of my State Tour trips, this time to Vinton, Fayette, and Perry counties. In addition to going to high schools, Rotary, alumni, and Chamber meetings, I visited the Orient Correctional Institution. No, not for an alumni meeting . . . although the two wardens and many of the staff are our graduates. I would just say as an aside, the staff laughed at me for the fact that I was walking around shaking everyone's hand. Professor Ron Huff accompanied me on the visit, as he is working with corrections personnel on eliminating gang activity within the system.

After the visit, I received a warm letter from the Director of the Ohio Department of Rehabilitation and Correction, Reginald Wilkinson, a wonderful person and another of our distinguished graduates. He pointed out that I am familiar with large state agencies that commit offenders, house felons, and parole people. . . only WE like to call it graduation. I never thought about it, but he and I do have some relationship in terms of the same kind of job! I told Reggie it could be worse: he could have a football team.

Members of the Ohio State family won a number of honors and awards this month. Professor of English Andrea Lunsford was named one of the Columbus YWCA Women of Achievement. She was honored for her mentoring and leadership not only within her department, but across the campus and in the community.

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April 3, 1996 meeting, Board of Trustees

PRESIDENT'S REPORT (contd)

President Gee: (contd)

Dr. John McDonald of the Department of Anesthesiology and Don Stredney of the Ohio Supercomputer Center were recognized by the Smithsonian Institution with the Cray Research Information Technology Leadership Award for breakthrough computational science. They have collaborated on a virtual reality project of epidural simulation.

The award honors vision, foresight, courage, and the determination to solve a significant but previously insoluble problem. This recognizes the partnership between the Ohio Supercomputer Center and our faculty. It is a wonderful project.

Interdisciplinary collaboration brought attention to the University this month with the announcement of a patent for the first blood test for cancer in animals. Professor of Veterinary Pathobiology Paul Stromberg and his colleagues in the Department of Medical Biochemistry, Thomas Webb and Dorothy Schumm, have come up with a test which, we hope, could lead to earlier diagnosis of cancer in humans. This breakthrough emphasizes the value of having medicine, veterinary medicine, and the basic sciences on the same campus collaborating.

The National Science Foundation has selected Ohio State as the site for a new \$5 million research center to study industrial sensors. This truly is a partnership, again, of the state, industry, and the University. The center will, among other things, study sensors to detect hazardous materials.

Our business students won the Big Ten MBA Case Competition for the second time in the past four years. Teams of students analyze case studies during the 24-hours of the contest, and they are judged on creativity, analysis, and communication.

The University garnered other honors this month including the Big Ten Championship in men's gymnastics and the National Collegiate Synchronized Swimming Championships. In both of these sports, we have Olympic-caliber athletes and coaches.

As part of our 125th anniversary celebration, WOSU produced a video, *Echoes Across the Oval*, which effectively tells the story of the University. The program has aired on WOSU-TV and is available in video. My congratulations to Dale Ouzts, Brent Greene, and Ed Clay for a first-rate production.

Finally, I want to introduce our new Director of State Relations, Colleen O'Brien. Colleen is here with us today -- at one of her first forays -- and is standing. She is already hard at work on behalf of the University. I can assure you her quick start on the job derives from her long and good service to the State of Ohio where she has served in many capacities. The final being as president of the Controlling Board which, of course, controls money coming to the University. Colleen, keep it coming, would you please! Of course, she is an Ohio State graduate. I would note -- Kevin Sheriff -- Colleen was a former student body president. So people do make good after this life, Kevin! Colleen, welcome and thank you so much for being with us.

Mr. Chairman, that is my report.

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STUDENT RECOGNITION AWARD

Ms. Smith:

I am very honored to recognize Deborah Lange as this month's recipient of the Student Recognition Award. Deborah is an example of one of Ohio State's excellent non-traditional students. She is a senior pharmacy student at Ohio State, expecting to graduate this Spring Quarter.

A proud mother of two children, ages 11 and 13, Deborah leads an extremely busy life. She has excelled at Ohio State and truly exemplifies outstanding service to the University and to the community.

As a pharmacy major, Deborah has been very involved in addiction recovery programs. Currently she serves as chair of the College of Pharmacy's Drug Abuse Education Committee, which is a student organization focused on educating primary students about drug abuse. This quarter the Committee plans to attend Ridgeview Middle School to help educate students about drug and alcohol abuse.

Also, Deborah was recruited by Ohio's Pharmacists Recovery Organization to lead a state-wide effort to implement student recovery programs in the four Ohio colleges of pharmacy. In addition, she attended the University of Utah School of Alcoholism and Other Drug Dependencies during the summer of 1995. The Utah school provides education and training relating to addictive drugs and the establishment of effective recovery programs.

Deborah believes that one of her strongest assets is her ability to adapt to new situations. During her lifetime she has moved a total of thirty-five times. At Ohio State Deborah has demonstrated a deep sense of commitment to addictive studies, education, and recovery program development as a pharmacy student. She has been a strong student leader in this regard, as well as other avenues within the College of Pharmacy and the community. Furthermore, she brings a diversity of life experiences to her professional education as a non-traditional student and a single mother.

Deborah, the Board of Trustees would like to commend you for your service to this University and the community by presenting you with this month's Student Recognition Award. Congratulations.

I would also like to introduce the people who are here to support her: Tom Lange; her two sons, Jason and Brandon; and Kenneth Hale, Assistant Dean of the College of Pharmacy.

Ms. Deborah Lange:

I would like to say thank you to the most important people in my life who helped me get to where I am today and they are my children. Jason and Brandon, would you please stand up.

This has been a fabulous journey and I would like to thank the Board for recognizing students. It is always a pleasure to be able to give back when one has been receiving so much. Thank you.

(See Appendix XLV for Student Recognition Award, page 847.)

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HOSPITALS BOARD REPORT

Mr. Skestos:

The Administrative/Operations Committee and Executive Committee of the University Hospitals Board met March 28, 1996. The Committee for Administrative/Operations was given an overview of the strategy for identifying and acquiring office locations for primary care physician practices. The Committee also instructed the Hospitals to enter into confidential discussions on acquiring two physician practices. Approval was given for the Hospitals to become a founding member of Labnet of Ohio, Inc., which is a newly created not-for-profit organization consisting of seventeen based laboratories. Labnet will market laboratory services on a regional and state-wide basis to insurers, managed care organizations, and others, and will refer sophisticated tests to OSU Hospitals for analysis and interpretation.

The Executive Committee approved the revised Interest and Ethics policies for the Hospitals and the Hospitals Board. The Executive Committee discussed the status of the OSU/US Health collaboration discussions, with specific emphasis on recent newspaper articles and the principle purpose for the talks. The principle issue is whether OSU can work with others to lower costs in an orderly way and in a manner consistent with continuing to provide quality medical care and quality medical education opportunities.

This same issue was the purpose for our current contractual partnership with Harding Hospital. It was reported that the OSU Hospitals/Harding Hospital Joint Governing Board met for the first time on March 28, 1996 to review current progress and the future direction of the relationship.

The financial report for the month of February 1996 showed University Hospitals' operational activities at a break-even level for the year.

That completes my report.

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CANCER HOSPITAL REPORT

Mr. Shumate:

The James Cancer Hospital Board is recommending amendments to their medical staff bylaws and to changes specifically to deal with board certification and the addition of a new category of attending staff. The amendments are noted in our books, along with an impact statement. The impact statement indicates that the amendments would allow community physicians with an interest in oncology, but without a University faculty appointment, access to the resources of the James Hospital.

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF
THE ARTHUR G. JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE

Resolution No. 96-107

Synopsis: The amendments to the Bylaws of the Medical Staff of The Arthur G. James Cancer Hospital and Research Institute are recommended for approval.

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF
THE ARTHUR G. JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE (contd)

WHEREAS The Arthur G. James Cancer Hospital and Research Institute Board pursuant to Bylaw 3335-109-02 of the James Cancer Hospital Board Bylaws is authorized to recommend to the Board of Trustees the adoption of amendments to the Bylaws of the Medical Staff Bylaws of The Arthur G. James Cancer Hospital and Research Institute; and

WHEREAS the proposed amendments to Medical Staff Bylaws 3335-111-04 and 3335-111-07 were previously approved by The Arthur G. James Cancer Hospital and Research Institute Board on January 24, 1996, as follows:

Amended Bylaws

3335-111-04 Membership.

(A) Qualifications.

(1) and (2) unchanged.

(3) BOARD CERTIFICATION.

AN APPLICANT FOR MEMBERSHIP SHALL AT THE TIME OF APPOINTMENT OR REAPPOINTMENT, BE AND REMAIN BOARD CERTIFIED IN A MEDICAL SPECIALTY APPROVED BY THE AMERICAN MEDICAL ASSOCIATION AND AMERICAN BOARD OF MEDICAL SPECIALTIES, OR OTHER APPLICABLE CERTIFYING BOARDS FOR DOCTORS OF OSTEOPATHY, PODIATRY, PSYCHOLOGY, AND DENTISTRY. AN APPLICANT WHO IS AN ACTIVE CANDIDATE FOR BOARD CERTIFICATION AT THE TIME OF INITIAL APPOINTMENT OR REAPPOINTMENT SHALL HAVE THREE YEARS FROM THE DATE ELIGIBILITY WAS FIRST ATTAINED TO BECOME BOARD CERTIFIED. BOARD CERTIFICATION IS A CONTINUING REQUIREMENT, WHENEVER RECERTIFICATION IS REQUIRED BY A SUBSPECIALTY BOARD APPROVED HEREIN, APPLICANTS FOR APPOINTMENT OR REAPPOINTMENT SHALL MEET THE TERMS OF RECERTIFICATION ESTABLISHED BY THEIR RESPECTIVE SUBSPECIALTY BOARD OR BOARDS. FAILURE TO MEET OR MAINTAIN BOARD CERTIFICATION WILL RESULT IN IMMEDIATE TERMINATION FROM THE MEDICAL STAFF. THIS REQUIREMENT MAY BE WAIVED BY ACTION OF THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE, UPON THE RECOMMENDATION OF THE CREDENTIALS COMMITTEE OR THE MEDICAL DIRECTOR OF THE CHRI.

(3) (4) Unchanged.

(B) through (F) Unchanged.

3335-111-07 Divisions of the medical staff.

The medical staff of the CHRI shall be divided into honorary, attending, associate attending, clinical, and limited designations.

(A) through (D) Unchanged.

(E) COMMUNITY ONCOLOGIST ATTENDING STAFF.

(1) QUALIFICATIONS.

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF
THE ARTHUR G. JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE (contd)

Amended Bylaws (contd)

THE COMMUNITY ONCOLOGIST ATTENDING (COA) STAFF SHALL CONSIST OF MEDICAL STAFF MEMBERS WHO DO NOT HAVE FACULTY APPOINTMENTS IN ANY OF THE ACADEMIC UNITS OF THE OHIO STATE UNIVERSITY, ARE LICENSED IN THE STATE OF OHIO WITH A PROVEN CAREER COMMITMENT TO ONCOLOGY AS DEMONSTRATED BY:

TRAINING.

CURRENT AMERICAN BOARD OF MEDICAL SPECIALTIES CERTIFICATION, IF APPLICABLE.

PRACTICE PROFILE.

MEMBERSHIP - PROFESSIONAL ONCOLOGY SOCIETIES.

PUBLICATIONS.

GRANT FUNDING.

OTHER FUNDING AND EXPERIENCE (AS APPROVED BY THE CHRI DIRECTOR AND THE CHIEF OF THE APPROPRIATE CHRI SECTION).

INDIVIDUAL COA STAFF UTILIZATION EXPECTATIONS SHALL BE DETERMINED BY THE CHRI DIRECTOR WITH THE ADVICE OF THE CHRI DIRECTOR OF MEDICAL AFFAIRS AND SHALL BE INTENDED TO PROVIDE OPTIMAL ACCESS FOR PATIENTS TO THE CHRI THAT DOES NOT INTERFERE WITH THE SERVICE, RESEARCH, OR EDUCATIONAL ACTIVITIES AND PRIORITIES OF THE UNIVERSITY FACULTY WHO CONSTITUTE THE CHRI ATTENDING, ASSOCIATE ATTENDING, OR CLINICAL ATTENDING STAFF. THE CHRI DIRECTOR AND THE STAFF MEMBER APPLYING FOR COA PRIVILEGES WILL MUTUALLY IDENTIFY THE APPLICANT'S CHRI CLINICAL AND/OR NON-CLINICAL INVOLVEMENT, INCLUDING THE CATEGORIES OF DIAGNOSIS, EXTENT OF ANTICIPATED PATIENT ACTIVITY, AND THE SERVICE AREAS TO BE UTILIZED EACH YEAR. A STATEMENT OF THIS PARTICIPATION WILL BE MADE A PART OF THE APPLICATION FOR APPOINTMENT.

ALL APPLICATIONS FOR APPOINTMENT AND REAPPOINTMENT AS A MEMBER OF THE COA STAFF SHALL BE MADE TO THE CHRI DIRECTOR FOR INITIAL EVALUATION. THE CHRI DIRECTOR MAY, WHEN APPROPRIATE, REFER EACH APPLICATION FOR COMPLETION OF THE APPOINTMENT PROCEDURE IN ACCORDANCE WITH PARAGRAPH (E) OR (F) OF RULE 3335-111-04 OF THE ADMINISTRATIVE CODE. HOWEVER, THE APPROVAL OF A CHAIRPERSON AND CHIEF OF SECTION SHALL NOT BE REQUIRED FOR THE APPOINTMENT OR REAPPOINTMENT RELATIVE TO ANY APPLICATION FOR COA STAFF PRIVILEGES. THE STAFF MEMBER'S ABILITY TO COOPERATE AND SUPPORT THE GOALS IDENTIFIED BY THE CHRI DIRECTOR WILL BE CONSIDERED IN THE DECISION FOR APPOINTMENT AND REAPPOINTMENT. ADEQUATE LEVELS OF CLINICAL ACTIVITY MAY BE REQUIRED TO PERMIT PROPER EVALUATION UNDER CHRI QUALITY ASSURANCE AND UTILIZATION GUIDELINES.

(2) PREROGATIVES.

COMMUNITY ONCOLOGIST ATTENDING STAFF MEMBERS MAY:

(a) ADMIT PATIENTS CONSISTENT WITH THE BALANCED TEACHING AND PATIENT CARE RESPONSIBILITIES OF THE INSTITUTION, WHEN, IN

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF
THE ARTHUR G. JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE (contd)

Amended Bylaws (contd)

THE JUDGMENT OF THE DIRECTOR OF MEDICAL AFFAIRS, A BALANCED TEACHING PROGRAM IS JEOPARDIZED, FOLLOWING CONSULTATION WITH THE DIRECTOR AND CHAIRPERSON OF THE APPROPRIATE ACADEMIC DEPARTMENT, AND WITH THE CONCURRENCE OF A MAJORITY OF THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE, THE DIRECTOR OF MEDICAL AFFAIRS MAY RESTRICT ADMISSIONS, IMPOSITION OF SUCH RESTRICTIONS SHALL NOT ENTITLE THE COA STAFF MEMBER TO THE PROCEDURES OF PARAGRAPH (G) OF RULE 3335-111-04 AND RULE 3335-111-05 OF THE ADMINISTRATIVE CODE.

- (b) EXERCISE SUCH CLINICAL PRIVILEGES AS ARE GRANTED.
- (c) UTILIZE ALL AMBULATORY AND INPATIENT FACILITIES OF THE CHRI CONSISTENT WITH THEIR GRANTED PRIVILEGES. COA STAFF WILL BE SUBJECT TO THE SAME CREDENTIALS REVIEW AS ALL OTHER CHRI STAFF.
- (d) ATTEND MEETINGS OF THE MEDICAL STAFF AS NON-VOTING MEMBER AND ATTEND ANY MEDICAL STAFF OR HOSPITAL EDUCATION PROGRAM. THE COA STAFF MEMBER MAY NOT HOLD ELECTED OFFICE IN THE MEDICAL STAFF ORGANIZATION OR SERVE ON ANY OF ITS STANDING COMMITTEES. HOWEVER, SUCH MEMBER MAY SERVE AS NON-VOTING EX-OFFICIO MEMBER OF MEDICAL STAFF COMMITTEES IF APPOINTED PURSUANT TO THESE RULES.

(3) RESPONSIBILITIES.

A COMMUNITY ONCOLOGY ATTENDING STAFF MEMBER SHALL:

- (a) MEET THE BASIC RESPONSIBILITIES SET FORTH IN RULES 3335-111-02 AND 3335-111-03 OF THE ADMINISTRATIVE CODE.
- (b) RETAIN RESPONSIBILITY WITHIN HIS/HER AREA OF PROFESSIONAL COMPETENCE FOR THE CONTINUOUS CARE AND SUPERVISION OF EACH PATIENT IN THE CHRI FOR WHOM HE/SHE IS PROVIDING CARE, OR ARRANGE A SUITABLE ALTERNATIVE FOR SUCH CARE AND SUPERVISION.
- (c) ACTIVELY PARTICIPATE IN SUCH QUALITY EVALUATION AND MONITORING ACTIVITIES AS REQUIRED BY THE MEDICAL STAFF, AND DISCHARGE SUCH STAFF FUNCTIONS AS MAY BE REQUIRED FROM TIME TO TIME INCLUDING, BUT NOT LIMITED TO, ADHERENCE TO ALL APPLICABLE QUALITY ASSURANCE AND MONITORING ACTIVITIES IN THE DIVISION RELATED TO THE COA'S PRACTICE INCLUDING ATTENDANCE AT PEER REVIEW, MORTALITY AND MORBIDITY CONFERENCES.
- (d) SATISFY THE REQUIREMENTS SET FORTH IN RULE 3335-111-11 OF THE ADMINISTRATIVE CODE FOR ATTENDANCE AT CHRI MEETINGS.

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF
THE ARTHUR G. JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE (contd)

Amended Bylaws (contd)

- (e) ACTIVELY ENCOURAGE ALL THEIR PATIENTS TREATED AT THE CHRI TO COOPERATE IN, AND WHENEVER APPLICABLE, PARTICIPATE IN AN APPROVED PROTOCOL AND KNOWINGLY PARTICIPATE IN THE TEACHING PROGRAM. FAILURE TO DO SO MAY CONSTITUTE GROUNDS FOR LOSING COA STAFF PRIVILEGES.
- (f) BECOME A MEMBER AND ACTIVE PARTICIPANT OF AT LEAST ONE CCC DISEASE SPECIFIC COMMITTEE.
- (g) BE SUBJECT TO REIMBURSING THE OSUMC FOR REGULAR UTILIZATION OF THE OSUMC GRADUATE MEDICAL STAFF AS DETERMINED BY THE DIRECTOR OR THE DIRECTOR OF MEDICAL AFFAIRS WITH APPROPRIATE ADVICE AND COUNSEL FROM THE ACADEMIC CHAIRPERSON.
- (h) BE SUBJECT TO PAYMENT OF MEDICAL STAFF DUES OR ASSESSMENTS AS APPROVED BY THE CHRI MEDICAL STAFF.

(E) (F) Unchanged.

(F) (G) Unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to Bylaws of the Medical Staff of The Arthur G. James Cancer Hospital and Research Institute be adopted as recommended by The Arthur G. James Cancer Hospital and Research Institute Board.

Upon motion of Mr. Shumate, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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FISCAL AFFAIRS COMMITTEE REPORT

Mr. Shumate:

Our Committee met earlier today in a joint session with the Educational Affairs Committee, and we received a detailed report from Vice Presidents Shkurti and Tom, and Dr. Ray on the 1997 budget, including spending benchmarks and the preliminary recommendations for expenditures and compensation.

(See Appendix XLVI for background information on Expenditure Benchmarks and Preliminary Recommendations, page 849.)

We also are recommending to the full Board the following resolutions:

April 3, 1996 meeting, Board of Trustees

**AUTHORIZATION OF THE DEFEASANCE OF THE OHIO STATE UNIVERSITY
DORMITORY REVENUE BONDS, SERIES A, C, E AND I**

Resolution No. 96-108

Synopsis: Authorization to deposit of securities representing direct obligations of the United States of America with an escrow trustee for the purpose of defeasing the Dormitory Revenue Bonds, Series A, C, E and I of The Ohio State University is proposed.

WHEREAS pursuant to a resolution of this Board of Trustees (the "Board") of The Ohio State University (the "University") adopted on April 8, 1957 (the "1957 Resolution") and a Trust Agreement dated as of April 15, 1957 (the "Original Trust Agreement"), this Board authorized, sold and delivered the University's Dormitory Revenue Bonds, Series A in the original principal amount of \$6,000,000, of which \$560,000 in principal amount is now outstanding (the "Series A Bonds"); and

WHEREAS pursuant to a resolution of this Board adopted on July 8, 1960 (the "1960 Resolution") and a Second Supplemental Trust Agreement dated as of October 15, 1959 (the "Second Supplement"), this Board authorized, sold and delivered the University's Dormitory Revenue Bonds, Series C, in the original principal amount of \$2,330,000, of which \$310,000 in principal amount is now outstanding (the "Series C Bonds"); and

WHEREAS pursuant to a resolution of this Board adopted on June 15, 1962 (the "1962 Resolution") and a Third Supplemental Trust Agreement dated as of April 15, 1962 (the "Third Supplement"), this Board authorized, sold and delivered the University's Dormitory Revenue Bonds, Series E, in the original principal amount of \$5,300,000, of which \$1,031,000 in principal amount is now outstanding (the "Series E Bonds"); and

WHEREAS pursuant to a resolution of this Board adopted on July 13, 1967 (the "1967 Resolution", and together with the 1957 Resolution, the 1960 Resolution and the 1962 Resolution, the "Resolutions") and a Fourth Supplemental Trust Agreement dated as of August 1, 1967 ("Fourth Supplement" and together with the Original Trust Agreement, the Second Supplement and the Third Supplement, the "Trust Agreement"), this Board authorized, sold and delivered the University's Dormitory Revenue Bonds, Series I, in the original principal amount of \$10,500,000, of which \$4,050,000 is now outstanding (the "Series I Bonds" and together with the Series A Bonds, the Series C Bonds, and the Series I Bonds, the "Bonds"); and

WHEREAS this Board has determined that it is in the best interests of the University to deposit with an escrow trustee direct obligations of the United States of America, which obligations will provide funds sufficient in time and amount to pay the remaining debt service on the Bonds so that the lien of the Trust Agreement may be deemed discharged and defeased, all within the meaning of the Resolutions and the Trust Agreement.

NOW THEREFORE

BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE OHIO STATE UNIVERSITY as follows:

Section 1. This Board hereby selects National City Bank, Columbus to act as escrow trustee (the "Escrow Trustee") in connection with the defeasance of the Bonds. The form of Escrow Agreement attached hereto (the "Escrow Agreement") is hereby approved, together with any changes therein and completions thereof which are not inconsistent with this Resolution and not substantially adverse to the University, and as are approved on behalf of the University by the Chairman of the Board of Trustees (the "Chairman") or the Treasurer of the University. The approval on behalf of the University of those changes and completions by the Chairman or the Treasurer, and the status of those changes as not substantially adverse to the University, shall

April 3, 1996 meeting, Board of Trustees

**AUTHORIZATION OF THE DEFEASANCE OF THE OHIO STATE UNIVERSITY
DORMITORY REVENUE BONDS, SERIES A, C, E AND I (contd)**

be conclusively evidenced by the execution of the Escrow Agreement on behalf of the University by the Chairman or the Treasurer. The Chairman, the President of the University, the Secretary of the Board and the Treasurer, or any one or more of them, are authorized and directed to execute and deliver the Escrow Agreement, in the name of and on behalf of the University. Such officers are each further authorized to execute and deliver on behalf of the University such other certificates, documents, receipts and instruments as are necessary in connection with the acts authorized by this Resolution and contemplated by the Escrow Agreement.

Section 2. It is found and determined that all formal actions of the Board Concerning and relating to the adoption of this Resolution were adopted in an open meeting of the Board, and that all deliberations of the Board and of any of its committees that resulted in such formal action were in meetings open to the public, in compliance with all legal requirements including Section 121.22 of the Ohio Revised Code.

Section 3. This Resolution shall take effect and be in force immediately upon its adoption.

(See Appendix XLVII for background information, page 863.)

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**FORMATION OF READING RECOVERY, INC.
AND READING RECOVERY COUNCIL OF NORTH AMERICA, INC.
(Ohio Nonprofit Corporations)**

Resolution No. 96-109

Synopsis: Authorization to form two Ohio nonprofit corporations, Reading Recovery, Inc., and Reading Recovery Council of North America, Inc., is proposed.

WHEREAS in 1984 the College of Education of The Ohio State University initiated the Reading Recovery program in North America; and

WHEREAS Reading Recovery is an early intervention program designed to help young, at risk, children develop literacy and the program has components involving research and development, teacher training, program evaluation, and service and outreach programs; and

WHEREAS this innovative program has been of tremendous success and is a continually expanding initiative that has brought international recognition to the University in the area of reading instruction; and

WHEREAS there is the need to provide a new structure and framework for the administration of Reading Recovery programs and activities to facilitate the continued growth and development of the programs and sustain and promote the nationwide network of professional educators involved in these programs, while continuing the leadership role the University in the research and development of Reading Recovery programs; and

WHEREAS this Board has determined that there is a need to create a nonprofit corporation, Reading Recovery, Inc., to assist the University in the ongoing research and development of Reading Recovery programs, to prepare teachers to conduct such programs, to evaluate and measure the success of such programs, and to provide and promote service and outreach activities related to these programs, and that there is a need to create, through Reading Recovery, Inc., a subsidiary nonprofit corporation, Reading Recovery Council of North America,

April 3, 1996 meeting, Board of Trustees

FORMATION OF READING RECOVERY, INC.
AND READING RECOVERY COUNCIL OF NORTH AMERICA, INC.
(Ohio Nonprofit Corporations) (contd)

inc., to directly promote Reading Recovery programs, to foster, encourage, and promote outreach, service, and coordination of nationwide Reading Recovery activities, and to provide for a national organization that is affiliated with the University but with a separate identity and focus; and

WHEREAS these corporations are to be organized and operated exclusively for educational, charitable, or scientific purposes by conducting the above and other related activities to benefit or carry out the purposes of the University:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby authorizes The Ohio State University and its affiliate, Ohio State University Affiliates, Inc., to establish two nonprofit corporations under Chapter 1702 of the Ohio Revised Code, such that each will qualify as an exempt organization under the U.S. Internal Revenue Code, to carry out the purposes related to the Reading Recovery program, as provided in this resolution; and

BE IT FURTHER RESOLVED, That the University may enter into agreements, as it deems necessary and appropriate, to license and govern the use, by these corporations, of the registered marks of the University, including the Reading Recovery mark, to carry out the purposes of the corporations; and

BE IT FURTHER RESOLVED, That Reading Recovery, Inc., and Reading Recovery Council of North America, Inc., shall reimburse the University for any direct or indirect costs incurred by the University on behalf of, or at the request of, these corporations; and

BE IT FURTHER RESOLVED, That as appropriate and as directed by this Board or the President or the Dean of the College of Education, any one or more of the Trustees, officers, and employees of the University are hereby authorized, designated, and directed to serve as an incorporator of either corporation and/or as directors, officers, employees, and agents of either corporation, representing the University in such capacities as part of their official duties and responsibilities to the University and entitling them to any immunity, insurance, indemnity, and representation to which Trustees, officers, and employees of the University now are, or hereafter may be, entitled; and

BE IT FURTHER RESOLVED, That the Dean of the College of Education shall annually report to this Board on the activities and accomplishments of these corporations.

Upon motion of Mr. Shumate, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Sofia, and Ambassador Wolf.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Celeste:

As a part of the Educational Affairs Committee agenda, which we shared with the Fiscal Affairs Committee, we heard several reports including: an update on restructuring from Provost Sisson and Vice President Bobby Moser; a quick review of the Statement on Teaching; and a recommendation for the establishment of the Technology Transfer Oversight Committee and related

April 3, 1996 meeting, Board of Trustees

EDUCATIONAL AFFAIRS COMMITTEE REPORT (contd)

Mr. Celeste: (contd)

issues. Those items will be brought up to the Board at our next meeting for approval.

We do have several resolutions and I would like to call on Provost Sisson to present them for the Board's consideration.

Provost Sisson:

Thank you, Mr. Celeste. Mr. Chairman, I would like to present the following resolutions for Board approval:

ABOLISHMENT OF NOTICES OF APPOINTMENT

Resolution No. 96-110

WHEREAS the University has traditionally issued an annual Notice of Appointment form in connection with personnel transactions for faculty and administrative and professional staff; and

WHEREAS the Notice of Appointment form is a budgetary convenience containing some information relating to the employment relationship, but is not intended to establish the terms and conditions of employment; and

WHEREAS the terms and conditions of employment for faculty and administrative and professional employees are set forth in the faculty rules and personnel policies of the University; and

WHEREAS the issuance of Notices of Appointment results in needless bureaucratic paperwork and superfluous documentation:

NOW THEREFORE

BE IT RESOLVED, That University rules 3335-1-04, 3335-5-02, 3335-5-03, and 3335-5-022 are hereby amended to delete the requirement for the issuance of a Notice of Appointment and to accurately state the conditions of employment for faculty and staff.

Amended Bylaw

3335-1-04 The faculty and staff.

(A) through (G) Unchanged.

(H) Election APPOINTMENT of faculty and staff. The board of trustees shall annually elect APPOINT the president, members of the faculty and all other employees of the university not in the classified civil service. ~~It is, however, the desire and intention of the board that these persons shall be permanent in their positions, subject to continued efficiency in service, the provisions of the Revised Code, and the rules relating to tenure promulgated by the board of trustees.~~

Balance unchanged.

ABOLISHMENT OF NOTICES OF APPOINTMENT (contd)

Amended Rules

3335-5-02 Appointments and continuing employment; conditions upon.

- (A) Upon nomination and recommendation by the president of the university, the board of trustees shall make all appointments to all positions within the university and approve the salaries therefor. Such appointments, for a period not to exceed four academic quarters, or a summer session and two semesters if applicable, shall be evidenced by a notice of appointment signed by the secretary of the board and sent to the appointee for acceptance. The notice of appointment form is a budgetary convenience containing some detail relating to the employment relationship during the term of the appointment, such as salary, title, and the quarters, semesters, or sessions, during which service is to be rendered. The form is used for appointment to many and varied kinds of service, including appointment to positions which may be tenure accruing and others which are not. Neither the issuance of the notice nor its contents is intended to reflect any commitment by the trustees as to the recipient's tenure or as to renewal of appointment.

Balance unchanged.

3335-5-03 Appointment of faculty and staff; tenure.

The board of trustees shall annually appoint the president and all employees of the university not in the classified civil service, subject to the laws of the state of Ohio, and in the case of regular faculty, to the rights and protection of tenure as provided for in these rules. Tenure is a commitment by the university and may be earned by all individuals with regular faculty status subject to successful completion of a probationary period. Regular faculty status is defined in rule 3335-5-19 of the Administrative Code. The protections of tenure and academic freedom extend to all levels of faculty responsibility within the university in accordance with rule 3335-5-01 of the Administrative Code and are not restricted to activities identified with specific instructional, research or public service programs. Tenure is only lost by formal resignation, by voluntary reduction of appointment below fifty per cent of service to the university (as specified in the notice(s) of appointment) except in the case of an approved leave of absence, by retirement, by transfer to regular clinical faculty or auxiliary status, or may be terminated by reason of proved incompetence or grave misconduct in accordance with rule 3335-5-04 of the Administrative Code, for causes set forth in rule 3335-5-02 of the Administrative Code, or under the conditions of bona fide financial exigency, as specified in rule 3335-5-021 of the Administrative Code. Tenure members of the regular faculty who serve the university as administrators do not lose tenure by virtue of being administrators.

3335-5-022 Treatment of tenured faculty members during financial exigency.

(A) Unchanged.

(B) (1) through (5) Unchanged.

- (6) Notice of termination. A termination of appointment because of the elimination of a tenure initiating unit shall become effective no sooner than one full appointment period following the expiration of the faculty member's current appointment JUNE 30 OF THE FIRST FULL ACADEMIC YEAR FOLLOWING THE ACADEMIC YEAR IN WHICH THE APPOINTMENT IS TERMINATED.

THE OHIO STATE UNIVERSITY - MANSFIELD BOARD APPOINTMENT

Resolution No. 96-111

Synopsis: Approval of a nominee to The Ohio State University-Mansfield Board is proposed.

WHEREAS the Board of Trustees on June 3, 1994, approved the establishment of The Ohio State University-Mansfield Board; and

WHEREAS it has been previously stipulated that "The Mansfield board shall be composed of eleven members appointed by The Ohio State university Board of Trustees in consultation with the president of the university" (one member of the Mansfield board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named person has been nominated and selected for appointment to The Ohio State University-Mansfield Board to fill the unexpired student term of Larry Douglas Stephens, who graduated on March 15, 1996:

Megan E. Grimm, term ending June 30, 1997

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominee be approved as a student member of The Ohio State University-Mansfield Board, effective March 15, 1996.

NAMING OF DEPARTMENT

Resolution No. 96-112

WHEREAS on April 7, 1995, the Board of Trustees approved the administrative reorganization of the College of Human Ecology; and

WHEREAS as a result of the administrative restructuring within the College of Human Ecology, the Departments of Family Resource Management, and Textiles and Clothing were consolidated to form a new department to be named the Department of Consumer and Textile Science; and

WHEREAS the proposed name reflects the teaching, research, and service interests of the new department, and it is consistent with trends in the profession; and

WHEREAS the faculty of the new department has voted unanimously in support of the proposed name change; and

WHEREAS related units in the University have raised no objections to the proposed name; and

WHEREAS the proposed change has the approval of the Council on Academic Affairs, and was approved by the University Senate at its March 2, 1996 meeting:

NOW THEREFORE

BE IT RESOLVED, That the above mentioned departmental name change created by the administrative reorganization within the College of Human Ecology is hereby approved, effective immediately.

April 3, 1996 meeting, Board of Trustees

RENAMING OF DEPARTMENT

Resolution No. 96-113

WHEREAS the name, Department of Agricultural Engineering, no longer reflects the scope and mission of the Department; and

WHEREAS the proposed name, the Department of Food, Agricultural and Biological Engineering, reflects the teaching, research, and service interests of the new Department, and it is consistent with trends in the profession; and

WHEREAS the faculty of the Department has voted unanimously in support of the proposed name, and the faculty of the College of Food, Agricultural, and Environmental Sciences voted 150 for and 54 against; and

WHEREAS related units in the University have raised no objections to the proposed name; and

WHEREAS the proposed name change has the approval of the Council on Academic Affairs, and was approved by the University Senate at its March 2, 1996 meeting;

NOW THEREFORE

BE IT RESOLVED, That the Department of Agricultural Engineering be renamed the Department of Food, Agricultural and Biological Engineering, effective immediately.

NAMING OF INTERNAL SPACES IN CAMPUS FACILITIES

Resolution No. 96-114

Synopsis: The naming of internal space within University facilities is proposed.

WHEREAS gifts and gift commitments have been received by donors to support the construction, equipping or furnishing of the classrooms, offices, laboratories and other noted spaces; and

WHEREAS upon the recommendation of the President and the President's Executive Committee, it has been proposed that the donors to these internal spaces be recognized for their generosity; and

WHEREAS the following list includes four (4) areas within Alumni House; thirteen (13) areas within the Max M. Fisher College of Business; seven (7) areas within the Food Science and Technology Building; three (3) areas within the Galbreath Equine Trauma Hospital; and, three (3) areas within the Schottenstein Center:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned internal spaces in campus facilities shall be named as indicated below:

April 3, 1996 meeting, Board of Trustees

NAMING OF INTERNAL SPACES IN CAMPUS FACILITIES (contd)

Project: Alumni House

- Columbia Gas Presidential Office Suite
- Walter and Gail Klevay Parlor
- Greenfield Printing and Publishing Company and the Wilson and David Moon Families Office of the Vice President for Communications
- Thomas E. Wheeler Communications Room

Project: Fisher College of Business

- John W. Berry Auditorium
- Huntington National Bank Plaza
- John W. Berry Atrium
- Continental Office Courtyard Area
- Walt Klevay Dean's Conference Room
- Bank One Columbus, NA, Graduate Student Lounge
- Ernst & Young Large Classroom
- Ernst & Young Interview Waiting Area
- David A. Rismiller Classroom
- Nationwide Insurance Honors Lounge
- Ernst & Young Lecture Room
- William M. Batten Computer Research Laboratory
- Fifth Third Bank Classroom

Project: Food Science and Technology Building

- Brewster Dairy Food Fermentations Laboratory
- Jessie and Wilbur A. Gould Seminar Room
- Smith Dairy Nutrition and Toxicology Research Colony
- Ohio Poultry Association Faculty, Staff and Alumni Lounge
- Ohio Poultry Association Department Chairperson's Office
- Worthington Foods Microbiological Media Prep Room
- Sandridge Food Corporation Low Temperature Phenomenon Laboratory

Project: Galbreath Equine Trauma Hospital

- Dr. Al Gabel Surgery Suite
- Marilyn and John Berry Reception Area
- Columbus Serum Corporation Conference Room

Project: Schottenstein Center

- Value City Arena
- Health Power HMO Hospitality Room
- Robert F. Baker Ticket Office

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 96-115

Synopsis: Approval of the following amendments to the Rules of the University Faculty are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the Rules of the University Faculty as approved by the University Senate; and

April 3, 1996 meeting, Board of Trustees

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

WHEREAS the proposed changes in the Rules of the University Faculty were approved by the University Senate on March 2, 1996:

Amended Rules

3335-11-07 Purpose.

The Ohio union and the Drake union UNIONS are established as the community UNIVERSITY centers of the OHIO STATE UNIVERSITY UNIVERSITY'S COLUMBUS CAMPUS. THEY EXIST for the primary purpose of serving students in their cultural, social, recreational, and organized LEADERSHIP activities. The Ohio union and the Drake union UNIONS are also established to serve the faculty, staff, and alumni, AND GUESTS of the university as well as their guests. (B/T 9/7/59, B/T 7/11/75, B/T 4/2/96)

3335-11-08 Director.

The director, Ohio unions, shall be the chief administrator of the Ohio union and the Drake union UNIONS. He THE DIRECTOR shall have the general administrative responsibility for the programs and financial affairs of these unions. The director shall be responsible to the ASSISTANT vice president for student affairs (HOUSING, FOOD SERVICE, AND EVENT CENTERS). (B/T 9/7/59, B/T 12/3/71, B/T 7/11/75, B/T 7/12/91, B/T 4/2/96)

3335-11-09 The Ohio unions council.

(A) The Ohio unions council shall consist of thirty-three THIRTY-FOUR members chosen as follows:

(1) Eighteen student members chosen in accordance with rules established by the Ohio unions council STUDENTS.

(a) ONE GRADUATE STUDENT SELECTED BY THE COUNCIL OF GRADUATE STUDENTS. TERM OF SERVICE SHALL BE ONE YEAR.

(b) ONE PROFESSIONAL STUDENT SELECTED BY THE INTER-PROFESSIONAL COUNCIL. TERM OF SERVICE SHALL BE ONE YEAR.

(c) ONE UNDERGRADUATE STUDENT SELECTED BY THE UNDERGRADUATE STUDENT GOVERNMENT. TERM OF SERVICE SHALL BE ONE YEAR.

(d) THE PRESIDENT OF THE STUDENT EVENTS COMMITTEE SHALL HAVE A PERMANENT SEAT ON THE COUNCIL.

(e) ONE STUDENT MEMBER SELECTED BY THE OHIO UNIONS PROGRAM OFFICE.

(f) THIRTEEN STUDENT MEMBERS SHALL BE SELECTED FROM THE STUDENT BODY UNDER THE PROCEDURES ESTABLISHED AND DOCUMENTED BY THE COUNCIL.

(2) One student appointed by the president of the undergraduate student government with the advice and consent of the student assembly; one student appointed by the president of the council of graduate students with the advice and consent of that council; one

April 3, 1996 meeting, Board of Trustees

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Amended Rules (contd)

~~student appointed by the president of the inter-professional council with the advice and consent of that council~~ REGULAR FACULTY.

FOUR REGULAR MEMBERS SELECTED BY THE FACULTY COUNCIL. TERM OF SERVICE SHALL BE TWO YEARS.

(3) ~~The vice president for student affairs and five staff members chosen as follows: the director, Ohio unions; the program director, Ohio unions; the recreation director, Ohio unions; one residence halls staff representative; one student organization staff representative. The staff members of the Ohio unions council shall be appointed for a term of two years by the vice president for student affairs~~ STAFF MEMBERS.

(a) THE DIRECTOR SHALL HAVE A PERMANENT SEAT ON THE COUNCIL.

(b) FOUR UNIONS' STAFF MEMBERS SHALL BE APPOINTED BY THE DIRECTOR. TERM OF SERVICE SHALL BE TWO YEARS.

(c) THREE STAFF MEMBERS FROM ACROSS THE UNIVERSITY SHALL BE APPOINTED BY THE VICE PRESIDENT FOR STUDENT AFFAIRS UNDER PROCEDURES ESTABLISHED AND DOCUMENTED BY THE COUNCIL.

(4) ~~Four faculty members. The faculty members shall be appointed for a term of two years by the vice president for student affairs after consultation with the senior vice president for academic affairs and provost~~ ALUMNI MEMBERS.

(5) Two alumni members designated SHALL BE APPOINTED by the Ohio state university ALUMNI association for a term of IN CONSULTATION WITH THE COUNCIL. TERM OF SERVICE SHALL BE three years under such procedures as the association shall adopt.

~~The faculty and alumni members shall not serve more than two consecutive terms on the council.~~

(5) COMMUNITY MEMBERS.

TWO COMMUNITY REPRESENTATIVES SHALL BE SELECTED UNDER PROCEDURES ESTABLISHED AND DOCUMENTED BY THE COUNCIL.

(B) DUTIES AND RESPONSIBILITIES.

Subject to the general authority of the president and the board of trustees, the Ohio unions council shall:

(1) ~~Establish the program policies of the Ohio unions and shall assist in the development of all of their student activities programs. It may advise the director on other matters pertaining to the operation~~ GENERAL POLICY ON SUCH MATTERS AS, BUT NOT LIMITED TO, FINANCIAL PLANNING, FACILITY USE, STUDENT DEVELOPMENT, PUBLIC AND CAMPUS RELATIONS.

April 3, 1996 meeting, Board of Trustees

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Amended Rules (contd)

(2) THESE POLICIES SHALL GUIDE THE ADMINISTRATION OF THE PROGRAM OF THE UNIONS BY THE DIRECTOR OF the Ohio unions, but the council shall not serve in an administrative-or-executive-capacity.

(C) ORGANIZATION

The president of the ~~Ohio-Drake-unions-activities-board~~ STUDENT EVENTS COMMITTEE shall serve as chairperson THE CHAIR, ~~of the Ohio-unions-council~~; AND the director, ~~Ohio unions~~, shall serve as the executive secretary of FOR the Ohio-unions council. THE STRUCTURE AND OPERATION OF THE OHIO UNIONS COUNCIL WILL BE ESTABLISHED AND DOCUMENTED BY THE COUNCIL. (B/T 9/7/59, B/T 2/9/67, B/T 11/9/67, B/T 12/3/71, B/T 7/11/75, B/T 7/20/79, B/T 2/7/86, B/T 11/2/90, B/T 7/12/91, B/T 4/2/96)

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Rules of the University Faculty be adopted as recommended by the University Senate.

HONORARY DEGREES

Resolution No. 96-116

Synopsis: The awarding of the following honorary degrees is proposed.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees awarding of the honorary degrees as listed below:

Sir James W. Black	Doctor of Science
Dr. Robert F. Furchgott	Doctor of Science
Dr. Daniel F. Koshland, Jr.	Doctor of Science

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

PERSONNEL ACTIONS

Resolution No. 96-117

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the February 29, 1996 meeting of the Board, including the following Reappointment of Chairpersons/Director, Reappointment of Principal Administrative Officials, Leaves of Absence Without Salary, Professional Improvement Leaves, Professional Improvement Leave--Change in Dates and Emeritus Title, as detailed in the University Budget be approved.

April 3, 1996 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Reappointment of Chairperson/Director

January 1, 1995 through September 30, 1997

Department of Germanic Languages and Literatures	Mark W. Roche
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July 1, 1996 through September 30, 1996

Department of Medical Biochemistry	Howard W. Sprecher*
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October 1, 1995 through June 30, 1996

School of Health, Physical Education, and Recreation	Mary M. O'Sullivan*
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*Acting

Reappointment of Principal Administrative Officials

CAROLE A. ANDERSON, Dean, College of Nursing, effective July 1, 1996, through June 30, 2001, pursuant to rule 3335-3-17 of the Administrative Code.

HENRY W. FIELDS, Dean, College of Dentistry, effective July 1, 1996, through June 30, 2001, pursuant to rule 3335-3-17 of the Administrative Code.

Leaves of Absence Without Salary

STEPHEN W. BIRDWELL, Associate Professor, College of Pharmacy, effective March 1, 1996 through February 28, 1997, for medical reasons.

MARY A. ROZNOWSKI, Associate Professor, Department of Psychology, effective March 3, 1996, through April 30, 1996, for medical reasons.

Professional Improvement Leaves

ARTHUR W. LEISSA, Professor, Department of Aerospace Engineering, Applied Mechanics and Aviation, effective Winter Quarter 1997.

EDWARD H. NEWMAN, Professor, Department of Electrical Engineering, effective Winter Quarter and Spring Quarter 1997.

WANSOO T. RHEE, Professor, Department of Management Sciences, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

RICHARD L. ROTH, Professor, Department of Art, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

PETER J. TURCHI, Professor, Aerospace Engineering, Applied Mechanics and Aviation, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

JEFFREY J. CHALMERS, Associate Professor, Department of Chemical Engineering, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

April 3, 1996 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Professional Improvement Leaves (contd)

BARBARA J. HAEGER, Associate Professor, Department of History of Art, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

ANTONIO G. MENDOZA, Associate Professor, Department of Art, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

ANNA O. SOTER, Associate Professor, Department of Educational Studies: Humanities, Science, Technological and Vocational, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

MELANYE P. WHITE-DIXON, Associate Professor, Department of Dance, effective Winter Quarter and Spring Quarter 1997.

DAVID D. WOODS, Associate Professor, Department of Industrial, Welding, and Systems Engineering, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

Professional Improvement Leave--Change in Dates

KATHY M. FAGAN, Associate Professor, Department of English, change dates from Winter Quarter and Spring Quarter 1997, to Autumn Quarter 1996 and Winter Quarter 1997.

Emeritus Titles

ERNEST M. NEWKIRK, Department of Obstetrics and Gynecology, with the title Clinical Associate Professor Emeritus, effective March 1, 1996.

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RESOLUTIONS IN MEMORIAM

Resolution No. 96-118

Synopsis: Approval of four Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

Glenn A. Fry

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 5, 1996, of Glenn A. Fry, Professor Emeritus in the College of Optometry.

Professor Fry received his A.B. degree from Davidson College in 1929, and then went on to receive a Master's and Ph.D. degrees from Duke University. Following two years at Washington University in St. Louis as a National Research Fellow, he came in 1935 to direct the optometry program at Ohio State where he remained for the next sixty years.

Wasting no time, he quickly established the optometry program as a School within the College of Arts and Sciences and began the first Physiological Optics graduate program in the nation associated with a School of Optometry. Dr. Fry administered the optometry program until 1966, when he was made a Regents Professor. In recognition of many years with the University and his legendary contributions to his profession, the University named the Optometry Building in his honor in 1983.

April 3, 1996 meeting, Board of Trustees

RESOLUTIONS IN MEMORIAM (contd)

Glenn A. Fry (contd)

Long before multi-disciplinary associations became fashionable, Dr. Fry was practicing the concept. Together with Dr. Arthur Culler of the Department of Ophthalmology, he established the Institute for Research in Vision on The Ohio State University campus in 1942. He maintained contacts in several disciplines by being active in the Illuminating Engineering Society, the International Commission on Illumination, Night Visibility Committee of the NRC Highway Research Board, Inter-Society Color Council, and the National Eye Institute. His research encompassed everything from highway safety to military applications of vision science (color vision, high intensity flashes, aerial reconnaissance, range finders).

Professor Fry's most notable contribution was his ability to educate and inspire others in the fields of optometry and vision science. The list of his graduate students serves as a Who's Who in optometric education and research. The curriculum he developed at Ohio State for both the professional program in optometry and the graduate program in physiological optics became the model for most other programs in the country.

Hailed as one of the most important figures in visual science, Glenn Fry received virtually every award his profession could give him including: the Tillyer Medal from the Optical Society of America; the Distinguished Service Award from the American Optometric Association; the Gold Medal from the Illuminating Engineering Society; and the Prentice Award from the American Academy of Optometry.

On behalf of the University, the Board of Trustees expresses to the family of Professor Fry its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Webster B. Kay

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 19, 1996, of Webster B. Kay, Professor Emeritus in the Department of Chemical Engineering.

Dr. Kay was born on December 8, 1900, in Hammond, Indiana, and attended country schools, graduated from Lima High School in 1918, and received his B.S. degree in Chemical Engineering from The Ohio State University in 1922. In 1926 he received his Ph.D. in Chemistry from the University of Chicago.

Webster Kay joined the Chemical Engineering faculty at Ohio State University in 1946, after twenty years as a Research Scientist at Standard Oil of Indiana. He was known world-wide as a leader in experimental research in thermodynamics. With his many graduate students he published his research results extensively in prestigious archival journals. His method of combining the critical constants of the pure components in a mixture, known as Kay's Rule, is found in thermodynamic textbooks for chemical engineering courses.

In addition to his research accomplishments, the courses Dr. Kay taught at Ohio State were highly regarded by students who appreciated his friendly manner and concern for their learning. In 1971 he was granted the title of Professor Emeritus, but continued to do research in thermodynamics and to advise graduate students working in this area.

He was a member of the American Institute of Chemical Engineers, Sigma XI Scientific Honorary Society, and a lifetime member of the American Chemical Society. In 1980, a special symposium in honor of Dr. Kay was held at the annual meeting of the American Institute of

April 3, 1996 meeting, Board of Trustees

RESOLUTIONS IN MEMORIAM (contd)

Webster B. Kay (contd)

Chemical Engineers in Chicago to acknowledge his many outstanding contributions in thermodynamics research.

On behalf of the University, the Board of Trustees expresses to the family of Professor Kay its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Elzy V. McCollough

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 12, 1996, of Elzy V. McCollough, Professor Emeritus in the Department of Accounting and Management Information Systems.

Professor McCollough received his Bachelor of Arts degree (cum laude) from Tarkio College and his Masters and Ph.D. degrees from the University of Iowa. He served on the accounting faculties of the University of Iowa and Louisiana State University prior to coming to Ohio State in 1959. He had been a CPA since 1956.

Elzy McCollough was a specialist in electronic data processing and served as department chair from 1964 to 1971. He also served as director of the Data Processing Center in the College and on the Graduate Council for the University. Professor McCollough was recognized as an outstanding teacher by the Undergraduate Student Forum. Dr. McCollough was awarded the title Professor Emeritus in 1985.

Professor McCollough was a member of the American Accounting Association, the American Institute of Certified Public Accountants, the National Association of Accountants, the Ohio Society of CPAs, the Systems and Procedures Association, Beta Gamma Sigma, the Order of Artus, Beta Alpha Psi, and Pi Omega Pi.

On behalf of the University community, the Board of Trustees expresses to the family of Professor McCollough its deepest sympathy. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's realization of the loss that the family has sustained.

Pearl S. Mullen

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 4, 1996, of Pearl S. Mullen, Assistant Professor Emeritus in the Ohio State University Extension.

Professor Mullen was born August 1, 1911 in Arnheim, Ohio. She received a B.S. in home economics education from The Ohio State University in 1933. She began her Extension career on July 1, 1961, as the County Extension Agent, Home Economics in Adams County. On January 1, 1965, she became the County Extension Agent, Home Economics in Brown County. She held this position until her retirement on August 15, 1973.

Pearl Mullen's contributions included providing excellent Extension educational programs in home economics, and especially to the Expanded Food and Nutrition Educational Program for both adults and youth as well as the Extension Homemakers group in Brown County. She was awarded the Distinguished Service Award at the 1973 annual meeting of the National Association of Home Economists. Her teaching and home economics expertise earned her the respect and admiration of co-workers and associates throughout the state.

April 3, 1996 meeting, Board of Trustees

RESOLUTIONS IN MEMORIAM (contd)

Pearl S. Mullen (contd)

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to her family. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Celeste, seconded by Mr. Wexner, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Sofia, and Ambassador Wolf.

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REPORT ON RESEARCH FOUNDATION

Mr. Celeste:

The Board may recall the President cited the recognition that Dr. McDonald and Don Stredney recently received with their "Virtual Reality Demonstration." Mr. Stredney was here before the Board and provided us with a demonstration of their efforts. We are very proud of what they have been able to accomplish. I would like to call on Dr. Hayes to present the Research Foundation Report.

Dr. Edward Hayes:

Thank you, Mr. Celeste. A copy of the Report of the February 1996 Grants and Contracts of The Ohio State University Research Foundation was previously distributed to the Board. We are continuing to see a slow down in funds coming from the federal government due to the shutdown and to the fact that a number of the agencies still do not have a full-year appropriation bill.

We have been sharing data with other CIC institutions and the impact here at Ohio State is being felt at the other CIC institutions. There is some difference in detail because there are different distributions among the federal funding agencies, but we are right about in the middle of the pack in terms of the downturn.

Under Tab 2, you will notice in new awards we are down below last year at this time by about 10 percent, and some of the other universities are down as much as 30 percent. This slow down in the arrival of awards is also affecting the rate of expenditures and we do not, at this point in time, expect that the rate of expenditures will be restored to the kind of growth that we have seen over the last three or four years until the situation of the federal government is sorted out.

Under Tab 1, you will see that through February 29, 1996, we are 6.4 percent behind where we were last year in terms of expenditures.

In Tab 3, there are five projects that are highlighted. The College of Pharmacy has received \$700,000 from Pharmacia to support drug development design and delivery over the next five years, and \$300,000 from Pharmacia for graduate fellowship support. Also of interest may be the Center of Mapping grant from the U.S. Geological Survey for \$500,000 for a cooperative effort with four state agencies to digitize State of Ohio maps.

April 3, 1996 meeting, Board of Trustees

REPORT ON RESEARCH FOUNDATION (contd)

Dr. Hayes: (contd)

In Chemical Engineering, Professor Fan has received \$300,000 from the National Science Foundation for investigating the hydrodynamic behavior of gas-liquid-solid fluidization under high pressure and high temperature conditions. This work is being conducted with industrial collaborators including: Shell Development Company, Amoco Oil Company, and Exxon Research and Engineering Company.

NSF is also providing over \$175,000 next year to support an Asynchronous Transfer Mode Networking Testbed. This is often referred to as an ATM Networking Testbed. There are important research problems including parallel computing, distributed computing, and multimedia that will be possible as a result of the support of that testbed.

Under Tab 4, is a complete list of the new awards received in February.

It would now be appropriate for a motion to accept these awards. Thank you.

REPORT ON RESEARCH CONTRACTS AND GRANTS

Resolution No. 96-119

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for February 1996 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of February 1996 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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STUDENT AFFAIRS COMMITTEE REPORT

Mr. Smith:

Yesterday, the Student Affairs Committee met and discussed this year's budget process with Vice President Bill Shkurti. Vice President Shkurti presented an overview of last year's process of consultation with students which culminated in the allocation of the one percent set-aside for student services in this fiscal year.

April 3, 1996 meeting, Board of Trustees

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Smith: (contd)

This year the process of consultation will be even more expansive than the previous year. We hope that there will be even more student input into the allocation of this year's planned one percent set-aside. Specifically, as Vice President Shkurti noted yesterday, we plan to consult student organizations, the Council on Student Affairs, the Senate Fiscal Committee -- which has three student members -- the Office of Student Affairs, and the Office of Academic Affairs as part of the consultation process. The Committee wants to express, as it did yesterday, its strong support to Vice President Shkurti for a well-designed input process which appears well poised for a substantial amount of student consultation.

At the same time, the Committee also discussed the allocation of last year's set-aside and reviewed a number of conceptual ideas that are possible allocations for this year. Many of those ideas are congruent with past priorities established by this Board as important and requiring follow-up and follow-through. Implementing the recommendations of CUE, primarily in the area of Career Services and Academic Advising, was strongly supported both by the Office of Student Affairs and also by a student proposal submitted to the Office of Finance.

As you may recall, I reported to this Board in February about the Career Services proposal presented to our Committee. Our Committee is pleased to see and support the continuing work on that issue. Investing in technology, particularly in the area of computing, was also mentioned as a possible priority for next year following up on last year's allocation in that area. CUE and technology represent two of our established commitments and require the requisite support to achieve the maximum benefit for the students and the University.

The Undergraduate Student Government also advocated exploring the issue of funding possible credit hour reduction requirements through the set-aside. All of these ideas and others will be discussed more thoroughly by students and others in the consultation as outlined above. The Committee looks forward to following up on the progress made in the coming months.

As a student, I personally want to applaud the University's commitment to setting aside one percent of the revenue increase for Student Services and look forward to the delivery of that promise. It shows we are placing a premium on the out-of-classroom experience and the quality of student life here at Ohio State.

As all of you know, yesterday the University broke ground on what promises to be our crown jewel facility, The Schottenstein Center. This forum today gives me the opportunity to state for the benefit of the community that this facility will represent one of the most student-friendly, student-driven enterprises ever undertaken at Ohio State.

At athletic events, the new arena will provide students with more seating than currently exists at St. John Arena, but at the same great location close to the action. In addition, students will have many, many opportunities to participate in the management of the facility through programs being considered across campus. Students will also have the benefit of athletic scholarships funded through the Seal-License Program, while at that same time paying nothing out of their tuition dollars for the facility.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Smith: (contd)

And perhaps most importantly, the Schottenstein Center will attract entertainment for the University community like we have never had before at Ohio State. Let there be no mistake, yesterday's ground-breaking was a terrific and beneficial event for the entire University community, including, and especially, the students.

Finally, I had the unique opportunity to travel Ohio with our President visiting high schools, community leaders, and alumni recently. Our tour took us through some of the deepest parts of rural Ohio. We visited a high school in Perry County where only four students per graduating class go on to attend a four-year university.

You may be wondering, as I was, why would we visit there? As I pondered that thought, one of our Admission's officers on the trip let me know that while recruiting at an elite high school near Chicago recently, she conveyed to them that we would also be visiting the high school in Perry County, as an example of Ohio State's diversity and its value to so many different people. That is, of course, the answer. Ohio State means so much because it offers so much opportunity to so many: rural and urban, elite and modest, native Buckeyes and adopted Buckeyes. What a statement about the potential of our University.

All during our tour we found time and again people who deeply appreciated the time Ohio State and our President was willing to spend with them, whether it was with community leaders learning about their economic development in agricultural programs in the schools, or spending time with alumni. As Gordon mentioned, we even visited a prison. And I'm not sure what programs we had there, but nonetheless, it was interesting.

When we began the trip, Dr. Gee asked me what I hoped to learn, and not being awake at the time I was non-plused to respond. I returned having learned not only what our President means to our University -- which is a lot, and as an example I will tell you that the E. Gordon Gee autographed poster is now the hottest commodity in southern Ohio -- I also learned what Ohio State means to Ohio's people.

The people we met confirmed that we are Ohio's flagship university and we must carry that message beyond our campus to every corner of our state and further. There is no university in this state which can match our good will if we continue to reach out and reach up, reconnecting with Ohio's people again and again. As a student and as a Trustee, I am excited about what we can do when people learn that we can and will make a difference in their lives.

I would now like to ask Sean Ruffin to deliver the Student Government report.
Sean --

Mr. Sean Ruffin:

Thank you and good morning. The Undergraduate Student Government is currently in its election season and elections will be held on April 9 and 10. Also, USG will be distributing their second published teacher evaluations and I am told that they will be coming very soon.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Mr. Ruffin: (contd)

The Council of Graduate Students would like to highlight the upcoming Graduate Research Forum scheduled for Saturday, April 20. CGS would also like to encourage the Board of Trustees and the University administration to devote more attention and resources to career counseling and placement services for all students which would show a strong institutional commitment to the long-term success of our students. The Interprofessional Council is currently winding up its elections with the final ballot counts being done today.

On behalf of all student governments, I am also pleased to announce that the Board of Trustees Selection Committee has made its final selections, and we are really impressed with the final candidates and feel that they are worthy of mention. They are: Mark Burkman, from the College of Dentistry; Darren Gebler, from the Department of Physics; Damien Green, from the College of Medicine; David Torborg and Rebecca Woods, both from the College of Law. I would also like to thank Kelly Hay, from the Council of Graduate Students, who served as co-coordinator of the Committee for all of her hard work and diligence.

That concludes my report.

Mr. Smith:

Thank you very much, Sean, and we need to give you a special thanks for overseeing the process. You did an outstanding job. Dr. Wolf, and fellow Indians' fans, that concludes my report.

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INVESTMENTS COMMITTEE REPORT

Mr. Colley:

The Investments Committee met earlier this morning and received a report from the Treasurer, Mr. Nichols, on the Endowment Portfolio. At this time, I would like to ask Mr. Nichols to give his report.

Mr. James Nichols:

Thank you, Mr. Chairman. This covers the period of February 16 through March 15, 1996. The market value of the Endowment on March 15 was \$623.1 million, approximately \$3.9 million below the number I reported to you last month. The market value of the equity portion increased \$500,000, while the fixed income portion decreased \$4.7 million in light of rising interest rates during the reporting period. Net new additions to the Endowment for March totaled \$1.2 million.

Since July 1, the Endowment fund has increased \$67.4 million, including net new additions of nearly \$22 million. Current asset allocation is 67 percent in equities; 22 percent in fixed income; 7 percent in real estate; and 4 percent in cash.

The Investments Committee also heard a report on the net benefit achieved from the Endowment Asset Reallocations which occurred in December. For the first three months, the net benefit is \$780,000.

April 3, 1996 meeting, Board of Trustees

INVESTMENTS COMMITTEE REPORT (contd)

Mr. Nichols: (contd)

That concludes my report, Mr. Chairman.

Mr. Colley:

Mr. Chairman, you may recall that last November we reported that the Investments Committee met for nine hours -- two separate meetings -- and reviewed portfolio managers. Based upon the recommendations of the Treasurer, the gain he mentioned was a result of the changes made at that time for which the Investments Committee wishes to commend the Office of the Treasurer.

At this time, Mr. Jerry May, Vice President for Development, will present his monthly report.

Mr. Jerry May:

Thank you very much, Mr. Colley. The Development Report is in your Board book.

As you can see by the summary, after the first eight months of this year we are \$13 million ahead in private support and about 28 percent ahead for the fiscal year-to-date. Much of this is related to the University's energy and investment all across the University, and its fund raising campaign.

Individual giving is the area that we are most pleased to talk about for the moment because it is up by more than \$10 million, almost a fifty percent increase. We continue this trend, and we should continue to recognize and thank the alumni and other individual supporters who have stood up on behalf of Ohio State.

Support for Student Financial Aid continues to be up significantly this year. Annual giving continues to be up -- in fact, the annual giving unrestricted to the colleges and departments is up 23 percent. That means that deans have more money to work with. In addition to that, the unrestricted giving to the University is up 36 percent. Mr. Nichols already mentioned that we are up considerably. In fact, 33 percent so far this year has been added to the Endowment over the previous period last year.

Before I ask Mr. Colley to present to the Board the resolution today, I would like to highlight two of the endowments that are listed. The first one I would like to highlight is The Roxanne (Roxey) C. Sedgwick Critical Difference for Women Re-Entry Scholarship Fund.

The reason I want to mention this is that Roxanne Sedgwick was from LaJolla, California, and passed away a couple of years ago. She had a B.S. in Education in 1937, and an M.A. in education in 1942. She spent her career as a teacher encouraging young women to pursue their educational interests and advanced educational interests. Today with support from her estate, we are able to set up a Critical Difference For Women Scholarship for women who have interrupted their education to meet other responsibilities and now are in need of financial support as they re-enter the educational enterprise.

April 3, 1996 meeting, Board of Trustees

INVESTMENTS COMMITTEE REPORT (contd)

Mr. May: (contd)

The second one is the Vision Service Plan, which is listed under the gifts to the Foundation. This is a fully endowed chair by the Vision Service Plan, a corporation made up of many optometrists who are alums of The Ohio State University. They have developed a VSP Chair for the Advancement of Professional Practice. This particular chair will promote the highest ethical standards and professionalism in the independent practice of Optometry.

We are very excited to have this fully endowed chair. I would be very remiss if I did not mention and acknowledge Richard Hill -- although he is not here today -- who was the Dean of Optometry, until last year. Dick Hill was key in building this relationship and really made this happen. If all goes well, we will also have a second endowed chair to announce in the next year from this organization.

Mr. Colley, at this time, I'd like to ask you to present to the Board of Trustees for approval: two new fully endowed chairs, eight new named endowed funds -- including, two new endowed chair funds -- and the revision of four endowed funds. The total amount of the gift received related to these ten funds is \$4,340,321.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 96-120

Synopsis: The report on the receipt of gifts and the summary February 1996 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS the funding levels have been reached to establish The William Greenville Pace III Endowed Chair in Cancer Research, and The Vision Service Plan Chair for the Advancement of Professional Practice; and

WHEREAS this report includes the establishment of eight (8) new named endowed funds and amendments to four (4) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of February 1996 be approved.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT
July-February
1994-95 Compared to 1995-96
GIFT RECEIPTS BY DONOR TYPE

	Dollars July through February		
	<u>1994-95</u>	<u>1995-96</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$12,174,653	\$16,305,011	34%
Alumni (From Bequests)	<u>1,278,244</u>	<u>5,107,558</u>	300%
Alumni Total	\$13,452,897	\$21,412,569	59%
Non-Alumni (Current Giving)	\$5,746,006	\$8,581,394	49%
Non-Alumni (From Bequests)	<u>1,440,576</u>	<u>751,376</u>	-48%
Non-Alumni Total	\$7,186,582	\$9,332,770	30%
Individual Total	\$20,639,479	\$30,745,339	49% ^A
Corporations/Corp. Foundations	\$17,576,323	\$18,449,033	5% ^B
Private Foundations	\$4,928,646	\$7,143,658	45% ^C
Associations & Other Organizations	<u>\$2,070,077</u>	<u>\$1,549,977</u>	-25% ^D
Total	\$45,214,525	\$57,888,007	28%

NOTES

- A Overall individual giving this year is running 49% ahead of last year for the July-February reporting period. Alumni have given nearly \$8 million more during the July-February period this year than last, highlighted by five gifts totaling \$6.6 million. Non-alumni giving is also running about \$2 million ahead of the same period last year. The largest gift from a non-alumnus is \$1.3 million.
- B Corporate giving is up slightly (5%). Last year there were 358 corporations providing private support of \$10,000 or more (\$13.8 million). This year private support at the \$10,000 level is \$14.6 million (354 corporations).
- C Gifts of \$10,000 or more from private foundations total about \$2.2 million more than during last year's comparable reporting period.
- D Gifts of \$10,000 or more from associations and other organizations are down about \$500,000 this year for the July-February period.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)
July-February (contd)
1994-95 Compared to 1995-96 (contd)
GIFT RECEIPTS BY PURPOSE

	Dollars July through February		
	<u>1994-95</u>	<u>1995-96</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$12,447,338	\$11,425,550	(8)
Program Support	\$20,980,713	\$30,905,397	47
Student Financial Aid	\$5,710,030	\$7,978,716	40
Annual Funds-Colleges/Departments	\$5,345,158	\$6,581,594	23
Annual Funds-University	<u>\$731,286</u>	<u>\$996,750</u>	36
Total	\$45,214,525	\$57,888,007	28

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through February		
	<u>1994-95</u>	<u>1995-96</u>	<u>% Change</u>
	\$15,851,962	\$20,937,761	32

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Chair</u>			
The William Greenville Pace III Endowed Chair in Cancer Research (Support of Chair in Cancer Research - College of Medicine)	\$1,500,000.00		\$1,500,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	Previous Gifts	Current Gifts	Total Gifts
<u>Establishment of Named Endowed Funds</u>			
The William Greenville Pace III and Joann Norris Collins-Pace Chair Fund for Cancer Research (Support of Chair in Cancer Research - College of Medicine)	\$400,000.00		\$400,000.00
The Endowed Chair Fund for Director of of The Ohio State University Marching Band (Support of Chair for Ohio State University Marching Band)		\$167,166.67	\$167,166.67
The Dean Arthur Martin Scholarship Fund (Scholarships - College of Law)		\$52,146.26	\$52,146.26
The Roxanne (Roxey) C. Sedgwick Critical Difference for Women Re-Entry Scholarship Fund (Scholarships - Critical Difference for Women)		\$41,808.38	\$41,808.38
College of Dentistry Endowed Faculty Research Enrichment Fund (Research Projects - College of Dentistry)		\$30,407.93	\$30,407.93
The Charles M. Lynn Memorial Award (Scholarships - College of Engineering)	\$16,150.00		\$16,150.00
The Elizabeth Dancey Scholarship Fund (Scholarships - School of Music)	\$15,976.11		\$15,976.11

Change in Name and Description of Named Funds

From: The W. Arthur Cullman Business Policy Support Fund
To: The W. Arthur Cullman Executive Involvement Fund

From: The Robert A. and Dorothy M. Hodson Family 4-H Endowment Fund
To: The Robert A. and Dorothy M. Hodson Family 4-H Scholarship Endowment Fund

From: The Presutti Dance Fund
To: The Presutti-Madison Memorial Dance Fund

CHANGE IN DESCRIPTION OF NAMED FUND

Wayne E. and Mildred K. Smith Endowment Fund

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION

	Previous Gifts	Current Gifts	Total Gifts
<u>Establishment of Named Endowed Chair</u>			
The Vision Service Plan Chair for the Advancement of Professional Practice (Support of Chair - College of Optometry)	\$1,250,000.00		\$1,250,000.00
<u>Establishment of Named Endowed Funds</u>			
The Ciba Vision-Richard M. Hill Contact Lens Endowed Scholarship Fund (Scholarships - College of Optometry)		\$66,666.00	\$66,666.00
Total	\$3,182,126.11	\$358,195.24	\$3,540,321.35

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

ESTABLISHMENT OF NAMED ENDOWED CHAIR

The William Greenville Pace III Endowed Chair in Cancer Research

WHEREAS in accordance with the guidelines previously established by the Board of Trustees, The William Greenville Pace III Fund was established December 5, 1969 with gifts from an anonymous donor in honor of William G. Pace III, M.D. (M.M.Sc. '59), Professor Emeritus, of Naples, Florida; and

WHEREAS the required funding level has now been reached:

NOW THEREFORE

BE IT RESOLVED, That The William Greenville Pace III Fund be changed to The William Greenville Pace III Endowed Chair in Cancer Research. The annual income shall provide for a chair position to exclusively support the advancement of medical knowledge in the field of cancer research, both basic and clinical, with emphasis on hematology oncology, in the College of Medicine. The position shall be held by a nationally eminent faculty member as recommended by the Dean of the College of Medicine in consultation with the Vice President for Health Sciences to the Provost and approved by the Board of Trustees. The activities of the endowed chair holder shall be reviewed no less than every five years by the Dean to determine compliance with the intent of the donor as well as the academic and research standards of the University

\$1,500,000.00

April 3, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The William Greenville Pace III and Joann Norris Collins-Pace
Chair Fund for Cancer Research

The William Greenville Pace III and Joann Norris Collins-Pace Chair Fund for Cancer Research was established April 3, 1996, by the Board of Trustees with gifts from William G. Pace III, M.D. (M.M.Sc. '59), Professor Emeritus, and his wife, Joann Norris Collins-Pace, of Naples, Florida.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall provide for a Chair position to exclusively support the advancement of medical knowledge in the field of cancer research, both basic and clinical, with an emphasis on surgery, in the College of Medicine. The position shall be held by a nationally eminent faculty member as recommended by the Dean of the College of Medicine in consultation with the Vice President for Health Sciences. The activities of the endowed chair holder shall be reviewed no less than every five years by the Dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Medicine and the Vice President for Health Sciences in order to carry out the desire of the donors.

\$400,000.00

The Endowed Chair Fund for Director of The Ohio State University Marching Band

The Endowed Chair Fund for Director of The Ohio State University Marching Band was established April 3, 1996, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the estate of the late Dayton Eldridge (B.S.Bus.Adm. '36, OSU Marching Band member 1932-35) and friends of the marching band.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

Income from the fund shall be distributed to the School of Music and shall provide for support of The Ohio State University Marching Band until such time as the endowed chair is filled. Appointment of the Chair for Director of The Ohio State University Marching Band will be made by the Director of the School of Music with the approval of the Dean of the College of the Arts. When the appointment is made, income from the fund will be distributed to the School of Music for support of the director's position.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of the Arts or program administrative officer in order to carry out the desire of the donors.

\$167,166.67

April 3, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

Dean Arthur Martin Scholarship Fund

The Dean Arthur Martin Scholarship Fund was established April 3, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the estate of Alice Elizabeth Martin (B.A. English '28), Columbus, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships for needy students in the College of Law. Recipients will be selected in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$52,146.26

The Roxanne (Roxey) C. Sedgwick Critical Difference
for Women Re-Entry Scholarship Fund

The Roxanne (Roxey) C. Sedgwick Critical Difference for Women Re-Entry Scholarship Fund was established April 3, 1996, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the Estate of Roxanne (Roxey) C. Sedgwick (B.S.Ed. '37; M.A. Education '42).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships for women at the undergraduate or graduate level who have interrupted their education to meet other responsibilities and are in need of financial support to re-enter the educational process. Recipients will be selected in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate program administrative officer in order to carry out the desire of the donor.

\$41,808.38

April 3, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

College of Dentistry Endowed Faculty Research Enrichment Fund

The College of Dentistry Endowed Faculty Research Enrichment Fund was established April 3, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the estate of Dr. Paul J. Slazen (D.D.S. '71; M.S. 1975).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support both basic and clinical research projects conducted by faculty in the College of Dentistry and/or the Division of Dental Hygiene. Awards will be made annually to faculty whose research is judged to be outstanding as determined by those with oversight for these programs and designated by the Dean of the College of Dentistry. The award may be used for equipment, supplies, travel, publications or other research related needs.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Dentistry in order to carry out the desire of the donor.

\$30,407.93

The Charles M. Lynn Memorial Award

The Charles M. Lynn Memorial Award was established April 3, 1996, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Anne E. Lynn, wife; Marion MacBeth and Marjorie Lynn (B.S.Ed. '48), sisters; Elizabeth A. Teti and Mary Beth Lynn (M.S. Human Ecology '85), daughters; and friends of Charles M. Lynn (B.I.E. '44).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall provide one or more Charles M. Lynn Awards to outstanding Industrial and Systems Engineering majors who have completed their junior year. Preference will be given to candidates who, like Mr. Lynn, are members of the Tau Beta Pi engineering honorary fraternity. Descendants of Mr. Lynn who meet these selection criteria are encouraged to compete for Lynn Awards. Selection will be made by the chairperson of the Department of Industrial, Welding and Systems Engineering with assistance from the College of Engineering Scholarship Committee and in consultation with the University Committee on Student Financial Aid. The chairperson will inform Mrs. Anne E. Lynn or her designated family representative on the use of each year's income.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean.

April 3, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Charles M. Lynn Memorial Award (contd)

department chairperson or program administrative officer in order to carry out the desire of the donors.

\$16,150.00
(Grandfathered)

The Elizabeth Dancy Scholarship Fund

The Elizabeth Dancy Scholarship Fund was established April 3, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from family and friends in memory of Elizabeth Dancy.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be awarded to an incoming student in the School of Music who has demonstrated promising vocal ability and academic achievement and who has chosen a major in voice. Following an audition, scholarship recipients shall be selected by the Director of the School of Music in consultation with the voice faculty and the University Committee on Student Financial Aid. The scholarship shall be awarded annually and is not renewable. If there are no candidates in any given year, the earnings are to be added to the principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income shall be used for purposes similar to those specified by the donors, as directed by the Board of Trustees of The Ohio State University in order to carry out the desire of the donors.

\$15,976.11
(Grandfathered)

CHANGE IN NAME AND DESCRIPTION OF NAMED ENDOWED FUNDS

The W. Arthur Cullman Executive Involvement Fund

The W. Arthur Cullman Business Policy Support Fund was established July 9, 1982, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the family and friends of W. Arthur Cullman. The name and description were revised April 3, 1996.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used by the Max M. Fisher College of Business to involve executives in formal and informal interaction with students and faculty. Activities can include but

April 3, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN NAME AND DESCRIPTION OF NAMED ENDOWED FUNDS (contd)

The W. Arthur Cullman Executive Involvement Fund (contd)

not be limited to the Cullman MBA Luncheon Series, the recruitment of adjunct faculty, and the development of guest executive lecturers in the classroom.

It is the desire of the donor(s) that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor(s).

The Robert A. and Dorothy M. Hodson Family 4-H Scholarship Endowment Fund

The Robert A. and Dorothy M. Hodson Family 4-H Endowment Fund was established April 3, 1992, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Robert A. Hodson (B.S. Agr. '51) and Dorothy M. Hodson of Hillsboro, Ohio. The name and description were revised April 3, 1996.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships to one or more undergraduate students at The Ohio State University enrolled in the College of Food, Agricultural and Environmental Sciences, from Highland County High Schools who successfully completed at least one year of 4-H membership. Preference will be given to those with outstanding 4-H achievements who continue to lead and serve in the University or their local community. Recipients may be entering first year students as well as continuing students. Students must maintain a minimum GPA of 2.25. Recipients will be selected in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

The Presutti-Madison Memorial Dance Fund

The Presutti Dance Fund was established April 4, 1986, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Dr. John R. (B.S. Biological Sciences '56; M.D. '60) and Mrs. Janet Presutti Madison (B.S.Ed. '58; M.A. Physical Education '65), in memory of Mrs. Lucy E. Presutti. The description was revised July 11, 1986, and the name and description were further revised April 3, 1996.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

April 3, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

CHANGE IN NAME AND DESCRIPTION OF NAMED ENDOWED FUNDS (contd)

The Presutti-Madison Memorial Dance Fund (contd)

The annual income shall be used to provide support for archival research in dance. Disposition of the funds shall be determined by the chairperson of the Department of Dance in consultation with appropriate dance faculty and Janet Presutti Madison (or her representative), and with the approval of the Dean of the College of the Arts.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income shall be used for similar purposes as determined by the Board of Trustees, with preference being given to recommendations from Janet Presutti Madison in consultation with the appropriate administrative official of the University who is then directly responsible for the academic programs in dance in order to carry out the desire of the donors.

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUND

The Wayne E. and Mildred K. Smith Endowment Fund

The Wayne E. and Mildred K. Smith Endowment Fund was established June 4, 1976, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Wayne E. Smith (B.S.Agr. '37) and Mildred K. Smith, Worthington, Ohio. The description was revised April 3, 1996.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for scholarships for needy students and research in food systems as designated by the chairperson of the Department of Food Science and Technology in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Vice President, Agricultural Administration in consultation with the chairperson of the Food Science and Technology department, or their successor, or program administrative officer in order to carry out the desire of the donors.

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF NAMED ENDOWED CHAIR

The Vision Service Plan (VSP) Chair for the Advancement of Professional Practice

The Vision Service Plan (VSP) Chair for the Advancement of Professional Practice was established April 3, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from the Vision Service Plan, Northeastern Region. The Vision Service Plan, from its inception, has championed independent professional practice at highest ethical levels. The commitment of VSP to this proposition is well demonstrated through an outstanding program which provided

April 3, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED CHAIR (contd)

The Vision Service Plan (VSP) Chair for the Advancement of Professional Practice (contd)

scholarships and another which funded an endowment that provides basic equipment assistance to every second-year student, both programs having the direct effect of reducing student debt on graduation.

Income provided by the Foundation shall be used to support the Vision Service Plan (VSP) Chair for the Advancement of Professional Practice. The purpose of this chair is to promote the highest ethical standards and professionalism in the independent practice of optometry. Any individual appointed to this distinguished chair must have a demonstrated commitment to these principles and must have had extensive, personal experience with that mode of practice. Duties associated with this appointment would be expected to include active and enthusiastic participation in the instructional, research and patient care dimensions exemplifying independent practice in this profession. Appointments to this chair may be made on a visiting or term basis, and may be full or part-time. Only one individual may hold this title at any time however. Any unused income shall be applied to the principal.

\$1,250,000.00
(Grandfathered)

ESTABLISHMENT OF NAMED ENDOWED FUND

The Ciba Vision-Richard M. Hill Contact Lens Endowed Scholarship Fund

The Ciba Vision-Richard M. Hill Contact Lens Endowed Scholarship Fund was established April 3, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Ciba Vision Corporation in honor of Dr. Richard M. Hill, former Dean of the OSU College of Optometry.

This gift from Ciba Vision honors Dr. Hill for a lifetime of unflinching service to the profession of optometry and optometric education, and for his outstanding leadership.

As Dean of the College of Optometry at Ohio State, Dr. Hill made a valued difference in vision, health care in our country and abroad. Through his dedication to the fields of education and optometry, much has been accomplished in support of optometric education of the highest quality.

Income provided by the Foundation shall be distributed to be used to award scholarships to optometry students who have demonstrated (1) leadership ability, (2) a high degree of academic potential, and (3) scholastic achievement and enthusiasm for learning and/or financial need. The award recipients shall be selected by the Dean of the College of Optometry in consultation with the University Committee on Student Financial Aid. Should income from this fund not be awarded in any given year, the income shall be added to the next year scholarship pool or used to increase the fund's principal.

\$66,666.00

Upon motion of Mr. Colley, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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April 3, 1996 meeting, Board of Trustees

Thereupon the Board adjourned to meet Friday, May 3, 1996, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Robert M. Duncan
Secretary

Milton A. Wolf, Ph.D.
Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND TWENTY-SECOND MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, May 3, 1996

The Board of Trustees met at its regular monthly meeting on Friday, May 3, 1996, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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May 3, 1996 meeting, Board of Trustees

The Chairman, Ambassador Wolf, Ph.D., called the meeting of the Board of Trustees to order on May 3, 1996, at 10:50 a.m. He requested the Secretary to call the roll.

Present: Milton A. Wolf, Chairman, Leslie H. Wexner, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Thomas C. Smith, and Holly A. Smith.

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**ELECTION OF OFFICERS
BOARD OF TRUSTEES**

Resolution No. 96-121

Judge Duncan read the Nominating Committee's report in which the following slate of officers were recommended:

WHEREAS pursuant to paragraph (B) of rule 3335-1-02 of the Administrative Code, the officers of the Board are to be elected at the May meeting to take office immediately following adjournment of the meeting (May 3, 1996) and shall hold their office through the May 1997 meeting:

NOW THEREFORE

BE IT RESOLVED, That the following slate of officers for 1996-97 be elected:

Leslie H. Wexner, Chairman

Alex Shumate, Vice Chairman

Robert M. Duncan, Secretary

James L. Nichols, Treasurer

Upon motion of Ambassador Wolf, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Ambassador Wolf.

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Judge Duncan:

I would like to advise the Board that Mr. Wexner will be reviewing the Trustee Committee appointments recommendations for 1996-97 and they will be ratified at our next Board meeting.

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PRESIDENT'S REPORT

President Gee:

Welcome all. We are pleased that so many of you would come and join us today.

First of all, let me recognize the extraordinary service of Ambassador Milton Wolf -- nine years of great effort and energy on this Board, and dedication to this University.

May 3, 1996 meeting, Board of Trustees

We had an opportunity last night to tell him what we think of him, how much we love him, and how much we appreciate him. I will not go into those again, but to just say to those of you today that he is a person of extraordinary abilities and uncommon courage, someone that we greatly appreciate, and someone that I value as my friend.

Milt, on behalf of all of us at this institution and all of those who have benefited from your leadership, again, I want to congratulate you. We have a small plaque from your colleagues on the Board to say, once again, how much we love and appreciate your service. Congratulations.

Ambassador Wolf:

Thank you very much, Mr. President. I will just have a few comments toward the end of the meeting.

President Gee:

O.K., great! I would note, Mr. Wexner, congratulations to you. This is a burden that no one should have to take on, but, nonetheless, we welcome you to that. We all look forward, and I particularly, to the opportunity to work under your chairmanship.

It does give me a great deal of pleasure on your last meeting, Mr. Chairman, to report a spade of good news. It has been a winning month on a number of fronts.

Michael Timko of Lorain, Ohio, majoring in chemical engineering and Garth Robins, a physics major from Shaker Heights, Ohio, have been named 1996 Goldwater Scholars. Ladies and gentlemen, this prestigious national competition among more than 1,200 nominees recognizes 250 students for excellence in science and mathematics. Ohio State has had a Goldwater Scholar named in 5 of the 8 years of this award. This is the first time we have had two in the same year. Our best and brightest students are competing effectively on the national stage.

Our men's gymnastics team has proven themselves the very best in the nation by winning the NCAA Championship last weekend in California. This talented group of athletes has worked very hard and was ranked Number One for most of the year. Further evidence of Coach Peter Kormann's talent is the fact that he will coach the United States Men's Gymnastics Olympic team this year -- and we hope that several of our own Buckeyes will be on that national team representing the United States. When you stop by Larkins Hall and watch the team practice, you are seeing world-class gymnastics! We are enormously proud of their achievements.

Ohio State received more recognition when Architecture Professor Mark Robbins, Curator of Architecture at the Wexner Center, received the Prix de Rome from the Art Institute of Rome. He will begin a six-month fellowship at the Institute this fall. It is a great honor for the Wexner Center and the Knowlton School of Architecture that one of our own has received this award.

History Professor Mark Grimsley received \$10,000 for second-place in the Lincoln Prize competition for a book he wrote on the civil war: *The Hard Hand of War: Union Military Policy Towards Southern Civilians*, published by Cambridge University Press. This is the first time that a Lincoln Prize has been awarded for an author's first book.

An unusual honor was garnered by The Ohio State University Marching Band when they were invited to Hollywood to appear in a Warner Brothers' film with Jack Lemmon, Dan Ackroyd, James Garner, and Lauren Bacall. It sounds like exactly the kind of movie I would like to be in -- I have actually heard of those people, unlike some that I have recently seen! Apparently they didn't, of course, have a role for me. But nonetheless, the squad leaders made the trip to Los Angeles, thanks to financial support from several people -- three or four of whom are in this room -- and we thank you dearly for that.

Kudos are due to many, many people for their outstanding work on the spring High on Pride project. Last Saturday, more than 1,600 University volunteers picked up trash and cleaned the neighborhood from Lane Avenue north to the Glen Echo Ravine, from the Olentangy River east to the railroad tracks. It was the largest clean up day yet! This program continues to grow and to build community pride and responsibility among students, faculty, staff, and our neighbors. As part of High on Pride, the University community came together with Medary Elementary School to plant a garden designed to attract butterflies.

Also this weekend, a group of students led by Ohio Staters and the Undergraduate Student Government worked with Indianola Middle School to rebuild the playground equipment that was burned by an arsonist last year. By the way, was that completed? I am not certain. Ginny, was that completed? Well, this weekend we will then all be out there again. Right?

Two weeks ago, more than 200 medical students engaged in "Reaching Out '96" -- a service initiative that extended to 17 sites around the city, including the Faith Mission, Godman Guild, and the Methodist Children's Home. Medical students pitched in on service projects. This program is intended to raise awareness of community needs and the value of volunteering. These efforts give you some idea of the growing and very positive relationship we have with our community.

Ohio State hosted the Ohio Science Olympiad, an interscholastic academic competition for 6th through 12th graders. More than a thousand students participated in individual and team events in biology, earth sciences, chemistry, physics, and technology. We are delighted to have such able students -- hopefully future Buckeyes -- on the campus.

We welcomed a number of youngsters to campus on Take a Daughter To Work Day. In addition to shadowing a parent for the day, daughters -- and, yes, there were some sons I noted in the audience -- could choose from more than 50 workshops and programs on a variety of careers. I think that my session was effective in dissuading anyone from seeking a University presidency! They all have higher aspirations!

This week, we were visited by an external team of reviewers as part of our NCAA Division I Athletic Certification process. This program is intended to ensure integrity and provide opportunity for self-study. The reports on governance and compliance, academic integrity, fiscal integrity, and equity are quite thorough and the committee should be commended for their good work in preparing for this review. And, David, please pass that to your colleagues.

With the dedication of the Geraldine Schottenstein Wing of Campbell Hall for the College of Human Ecology yesterday, we continue to celebrate enhanced opportunities thanks to our many good friends and supporters.

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Mr. Chairman, that concludes my formal remarks, but I would just note that today we did discuss -- because some people have asked me this question -- the issue of our Firestone property. Some students are here and I want to make certain they know that we have a process in which we are dealing with that issue. We have received some bids and they will be under review by our committee.

I would say to all involved that this is an issue of importance to this University. We certainly intend on listening carefully to the donor's intent and we intend on living by the principles that have exhibited Ohio State through the years in terms of integrity, in terms of focus, in terms of making certain that we listen to our communities, and those who are involved with this process will clearly listen and be engaged in that activity.

At the moment we have those bids, and at the moment the committee is reviewing them, but Mr. Firestone and his family, and all involved will be carefully considered, as will be the Bath Township folks as we continue these discussions over the next several weeks.

With that, Mr. Chairman, I conclude my remarks and note to you that we appreciate, again, your good service.

I would also like to say to -- and we are going to have a chance to say this a little bit more -- that Tom Smith, Student Trustee, is completing his service on the Board. Tom is, among other things, a third-year law student in my class. Tom, I have not yet graded your papers so I am not certain whether you are graduating or not. We may keep you here because we love you so much. I just want to note Tom's service, too, and I will say something in a few minutes about that.

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STUDENT RECOGNITION AWARD

Ms. Smith:

I would also like to extend my sincere appreciation to you, Ambassador Wolf, for your years of service here at Ohio State. This year you have provided the Board with exceptional leadership and enabled the University to reach new heights as both a rigorous teaching and research institution.

In addition, I would also like to give my thanks to Tom Smith who has done an excellent job this year in his role as a Student Trustee, and the Student Affairs Committee Chair. Tom has worked tirelessly to enhance the student experience here at Ohio State and through the Committee, I believe, has made significant strides this year.

It has been both a pleasure and an honor to work with both the Ambassador and Tom. Again, I would just like to extend my sincere appreciation to both.

Today, I am very honored to recognize Jody Seward as this month's recipient of the Student Recognition Award. Jody is a Veterinary Medicine student at Ohio State who is originally from Fairless, Ohio. He has exemplified outstanding service to The Ohio State University and to the Columbus community.

As the Vice President of the Interprofessional Council, Jody has coordinated a peer mentor program between professional students at Ohio State and Everett Middle School students. Currently, there are forty-two volunteers from the Interprofessional Council that participate in this peer mentor program. The

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purpose of the program is to provide role models for sixth, seventh, and eighth graders. Jody believes that these young students are at an impressionable age and that the peer mentor program provides them with encouragement to stay in school and think about possible career choices.

As a peer mentor himself, Jody has given his young friend an opportunity to tour the College of Veterinary Medicine, has played basketball with him, and provided the young student with help on his homework. That is among various other activities. This program has been not only personally satisfying for Jody, but he believes that he has learned a great deal from his new young friend.

Jody has also demonstrated a strong commitment to serve the University as well. Not only is he extremely involved in the Interprofessional Council, but Jody is the president of the Veterinarian School Student Council and a member of the student chapter of the American Veterinarian Medical Association. Thus, Jody is clearly a student who exemplifies outstanding service to The Ohio State University and the community.

Jody, the Board would like to commend you for your service to the University and the Columbus community by presenting you with this month's Student Recognition Award. Congratulations!

Ambassador Wolf:

Congratulations, Jody, for earning this well-deserved recognition. Thanks, Holly, for that nice report and those nice comments.

(See Appendix XLVIII for the Student Recognition Award, page .)

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HOSPITALS BOARD REPORT

Mr. Skestos:

The Professional Affairs/Education/Research Committee and Executive Committee of the University Hospitals Board met April 25, 1996. The Committee for Professional Affairs received reports on two new programs dedicated to reducing the length of stay and reducing the cost of care. The Patient Care Resource Management program will streamline patient care and standardize medical request procedures. A new computerized information management system, which identifies costs per department and costs per physician, will permit more unified efficiency of medical practice. The Committee also was instructed on the progress of the interdisciplinary educational program designed to assist patients dealing with nearing the end of life decisions. Two policies on "Advance Directives" and "Do-Not-Resuscitate" were approved.

The Executive Committee was informed that discussions continue on the development of an Ambulatory Surgery Center to be owned jointly by physicians and University Hospitals. Information was presented on the "continuum of care" program for long-term patients which would involve the leasing of approximately 40 beds to an outside organization. These two programs will improve service and reduce costs. In order to secure a contract with the federal government for "Medicare Choices" demonstration project, the Executive Committee reviewed a proposal for a non-profit corporation which would permit joint ownership of the Medicare product by U.S. Health and University Hospitals.

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In addition I would like to recommend the following resolution for approval:

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF

Resolution No. 96-122

Synopsis: The amendments to the Bylaws of the Medical Staff are recommended for approval.

WHEREAS The Ohio State University Hospitals Board pursuant to bylaw 3335-101-04 of the Hospitals Board Bylaws is authorized to recommend to the Board of Trustees the adoption of amendments to the Bylaws of the Medical Staff; and

WHEREAS the proposed amendments to the Bylaws of the Medical Staff were previously endorsed and ratified by the University Hospitals Board on March 28, 1996, as follows:

Amended Bylaw

3335-43-04 Membership.

(A) Qualifications.

- (1) Membership on the medical staff of the Ohio state university hospitals is a privilege extended to doctors of medicine, osteopathic medicine, dental surgery, and to practitioners of psychology and podiatry who consistently meet the qualifications, standards, and requirements set forth in the bylaws, rules and regulations of the medical staff, the university hospitals board and the board of trustees of the Ohio state university. MEMBERSHIP ON THE MEDICAL STAFF IS AVAILABLE ON AN EQUAL OPPORTUNITY BASIS WITHOUT REGARD TO RACE, COLOR, CREED, RELIGION, SEXUAL ORIENTATION, NATIONAL ORIGIN, SEX, AGE, HANDICAP, OR VIETNAM-ERA VETERAN STATUS.

(2) through (4) unchanged.

(B) through (E) unchanged.

(F) Procedure for reappointment.

- (1) At least one hundred eighty days prior to the end of the fiscal year, or the end of the biennial period, the medical director shall provide each medical staff member with an application for reappointment to the medical staff. The chief of the clinical department shall review the information available on each medical staff member, and the chief of the clinical department shall make recommendations regarding reappointment to the medical staff and for granting clinical privileges for the ensuing biennial period. Those recommendations shall be transmitted in writing along with the signed and completed reappointment forms to the medical director at least ninety days prior to the end of the fiscal year or biennial period. The terms of paragraphs (A), (B), (D), and (E) of this rule apply to all applicants for reappointment. An application for reappointment must be submitted following a leave of absence from the medical staff and/or from the faculty.

Only completed applications for reappointment will be considered by the credentials committee. An application for reappointment is complete when all the information requested on the reappointment application form is provided, and the reappointment form is signed by the applicant. A completed reappointment application form must contain:

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(a) through (d) unchanged.

(e) Verification of primary source documentation of:

(i) State licensure.

(ii) Faculty appointment.

(iii) DEA registration.

(iv) Successful completion or record of additional post M.D. graduate medical education AND AT LEAST PART OF WHICH EDUCATION RELATES TO THE INDIVIDUAL MEDICAL STAFF MEMBER'S SPECIALTY OR SUB-SPECIALTY AREA.

(v) Board certification, re-certification, or continued active candidacy for certification.

(2) Unchanged.

(3) The medical director shall forward the reappointment forms and the recommendations of the chief of the clinical department to the credentials committee. The credentials committee shall review the request for reappointment in the same manner, and with the same authority as an original application for medical staff membership. The credentials committee shall review all aspects of the reapplication including source verification of the applicant's quality assurance record for continuing membership qualifications and for clinical privileges. THE CREDENTIALS COMMITTEE SHALL REVIEW EACH APPLICANT'S QUALITY ASSURANCE RECORD TO SEE THAT THE SAME LEVEL OF QUALITY OF CARE IS DELIVERED BY ALL MEDICAL STAFF MEMBERS WITH SIMILAR DELINEATED CLINICAL PRIVILEGES ACROSS ALL CLINICAL DEPARTMENTS AND ACROSS ALL CATEGORIES OF MEDICAL STAFF MEMBERSHIP.

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Bylaws of the Medical Staff be adopted as recommended by the University Hospitals Board.

Upon motion of Mr. Skestos, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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CANCER HOSPITAL REPORT

Mr. Shumate:

The James Cancer Hospital Board is recommending amendments to their Bylaws and one of the changes increases the number of community members on the Board from two to four and, in addition, establishes staggered four-year terms to allow for greater continuity on this Board. The amendments are noted in our books along with an impact statement.

**AMENDMENTS TO THE ARTHUR G. JAMES CANCER HOSPITAL
AND RESEARCH INSTITUTE BOARD BYLAWS**

Resolution No. 96-123

Synopsis: The amendments to The Arthur G. James Cancer Hospital and Research Institute Board Bylaws are recommended for approval.

WHEREAS pursuant to bylaw 3335-109-20 of The Arthur G. James Cancer Hospital and Research Institute Board Bylaws, the bylaws may be amended by The Ohio State University Board of Trustees; and

WHEREAS these amendments to The Arthur G. James Cancer Hospital and Research Institute Board Bylaws have been endorsed and ratified by The Arthur G. James Cancer Hospital and Research Institute Board, as follows:

Amended Cancer Hospital Board Bylaw

3335-109-01 General.

(A) The body with ultimate responsibility to the Ohio state university board of trustees (hereinafter referred to as "university board") for establishing policy, maintaining quality patient care and providing for organization management and planning within the Arthur G. James cancer hospital and research institute (hereinafter referred to as "CHRI") shall be the Arthur G. James cancer hospital and research institute board (hereinafter referred to as "board").

(1) The board shall be composed of:

(a) Two members of the university board, each to be appointed by the university board for a one-year term (commencing May 4 FOURTEENTH and ending April 30 MAY THIRTEENTH), one of whom shall serve as chair of the board;

(b) The director of the Arthur G. James cancer hospital and research institute;

(c) The executive director of university hospitals;

(d) ~~A senior physician and faculty member appointed by the university board of trustees in consultation with the university president for a one-year term (commencing May 1 and ending April 30); and~~ THE DIRECTOR OF MEDICAL AFFAIRS OF THE JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE;

(e) THE CHIEF OF STAFF OF THE JAMES CANCER HOSPITAL AND RESEARCH INSTITUTE;

~~(e)(f)~~ Two senior university administrators appointed by the university board of trustees in consultation with the university president for a one-year term (commencing May 4 FOURTEENTH and ending April 30 MAY THIRTEENTH;

~~(f)~~ (g) Two FOUR citizens from the general public appointed by the university board of trustees in consultation with the university president ~~for a one-year term (commencing May 1 and ending April 30).~~ THE INITIAL TERM OF OFFICE OF ALL FOUR OF THE COMMUNITY MEMBERS SHALL COMMENCE MAY 14, 1996. SAID INITIAL TERMS OF THE FOUR COMMUNITY MEMBERS SHALL EXPIRE AS FOLLOWS: ONE ON MAY 13, 1997; ONE ON MAY 13, 1998; ONE ON MAY 13, 1999; AND ONE ON MAY 13, 2000. THEREAFTER,

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TERMS OF OFFICE OF COMMUNITY MEMBERS SHALL BE FOR FOUR YEARS, COMMENCING ON MAY FOURTEENTH AND ENDING ON MAY THIRTEENTH. EACH COMMUNITY MEMBER SHALL HOLD OFFICE FROM THE DATE OF APPOINTMENT UNTIL THE END OF THE TERM FOR WHICH APPOINTED. ANY COMMUNITY MEMBER APPOINTED TO FILL A VACANCY OCCURRING PRIOR TO THE EXPIRATION OF THE TERM FOR WHICH HIS OR HER PREDECESSOR WAS APPOINTED SHALL HOLD OFFICE FOR THE REMAINDER OF SUCH TERM. NO PERSON WHO HAS SERVED TWO FULL FOUR-YEAR TERMS SHALL BE ELIGIBLE FOR REAPPOINTMENT; and

~~(g)(h)~~ The university vice president for health services SCIENCES AND THE DEAN OF THE COLLEGE OF MEDICINE shall be an ex-officio member MEMBERS of the board WITHOUT VOTE.

(2) and (3) Unchanged.

(4) In addition to the board members, the following may participate in deliberations at the board's request, will receive agenda and minutes, and from time to time will be invited to submit agenda items:

Deans of health sciences colleges
CHRI director of administration
~~CHRI chief of staff~~
~~CHRI director of medical affairs~~
CHRI senior administrative staff

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to The Arthur G. James Cancer Hospital and Research Institute Board Bylaws be adopted as recommended by The Arthur G. James Cancer Hospital Board.

Upon motion of Mr. Shumate, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Celeste:

Mr. Chairman, before I begin my report I would like to add my congratulations to what has been a stellar service of yours over these past nine years. I have very much appreciated your advice, guidance, council, and leadership in this process and have valued that role that you have played for all of us. I appreciate it very much.

Ambassador Wolf:

Thank you.

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Mr. Celeste:

The Committee met this morning and heard several reports on academic computing and tuition. We had several drafts of policies presented by Nancy Rudd, which will be presented more formally to the Committee and to the Board later this year; and had an exciting policy presentation on new faculty reward structure, which has had a great deal of deliberation in the system and I believe has some outstanding results. As a result of that, we will be voting on that in addition to some other resolutions presented by Dr. Sisson. Provost Sisson --

Provost Sisson:

I would like to present the following resolutions for approval:

AMENDMENTS TO BYLAWS AND RULES

Resolution No. 96-124

Synopsis: Amendments are being proposed to the Bylaws of the Board of Trustees, Rules of the University Faculty, and University Senate Bylaws.

WHEREAS a periodic faculty and administrative review of the University's promotion and tenure policies is essential to assuring that policies and procedures are those that best serve the University as an institution that strives for excellence and the faculty both as individuals subject to performance review and as peers who pass judgment on the qualifications and performance of colleagues; and

WHEREAS the proposed revisions have undergone a two year process of development including broad consultation and considerable revision as a result of the consultative process; and

WHEREAS it has been determined in this review process that the current content of Chapter 47 of the Rules of the University Faculty contains little guidance with respect to University-wide qualitative criteria for appointments, reappointments, promotion and tenure, and nonrenewals and such guidance is needed to provide a context for the articulation of criteria by the University's individual academic units; and

WHEREAS it has been determined in this review process that the current content of Chapter 47 contains no material specific to how promotion and tenure reviews should be conducted and such content is needed to assure that such reviews are conducted fairly and in a meaningful way; and

WHEREAS it has been determined in this review process that a number of policies articulated in or implicit in Chapter 47 are not consistent with the current standards and aspirations for excellence of The Ohio State University; and

WHEREAS it has been determined in this review process that content regarding administrator appointments and reappointments presently in rule 3335-47-01 (A) belongs in rules pertinent to the appointment of such persons rather than in a rule dealing with nonadministrator faculty appointments, reappointments, promotion and tenure, and nonrenewals and so should be moved to a more appropriate section of the Rules; and

WHEREAS the proposed changes were approved by the University Senate at its April 6, 1996 meeting; and

WHEREAS additional amendments are also being recommended to include gender neutral language and technical and grammatical corrections:

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NOW THEREFORE

BE IT RESOLVED, That the following amendments to the Bylaws of the Board of Trustees, the Rules of the University Faculty, and the University Senate Bylaws be adopted as recommended by the University Senate.

**ESTABLISHING THE TECHNOLOGY TRANSFER OVERSIGHT COMMITTEE,
AND AUTHORIZATION TO APPROVE LICENSE AGREEMENTS WHERE THE LICENSEE
CONVEYS STOCK TO THE OHIO STATE UNIVERSITY FOUNDATION**

Resolution No. 96-125

WHEREAS the University wishes to make the benefits of its technology available to the public; and

WHEREAS the Office of Technology Transfer was established to achieve this purpose by transferring University technology through commercial channels for the benefit of the University, its faculty and the citizens of the State of Ohio; and

WHEREAS the Office of Technology Transfer has seen increasing opportunities to license early-stage University technologies to companies that may be unable to pay the initial licensing fee usually charged by the University, but are willing to convey to The Ohio State University Foundation stock in return for the opportunity to license the technology; and

WHEREAS the Board finds that licensing University technology to such companies is, under certain circumstances, an effective means to transfer the technology and will best serve the interests of the University, its faculty and the citizens of the State of Ohio; and

WHEREAS the Board wishes to establish a model for the University to enter into such agreements:

NOW THEREFORE

BE IT RESOLVED, That a Technology Transfer Oversight Committee is created to review and approve any such agreements negotiated by the Office of Technology Transfer that the Committee believes are in the University's best interests, that all University direct and indirect costs are recovered and advise the Treasurer's Office concerning any decisions needed to be made by that office in its role as manager of the Foundation's endowment portfolio; and

BE IT FURTHER RESOLVED, That the Technology Transfer Oversight Committee be made up of the following persons or their designees: the Vice President for Academic Affairs and Provost, the Vice President for Finance, the Vice President for Legal Affairs and General Counsel, and the Vice President for Research as Chairperson.

BE IT FURTHER RESOLVED, That the Vice President for Research and the Vice President for Business and Administration be authorized to enter into licensing agreements on behalf of the University in which the licensee conveys shares of its stock to The Ohio State University Foundation, and with such other terms as are acceptable to the Vice President for Research, subject to the approval of the Technology Transfer Oversight Committee.

**AUTHORIZATION FOR THE TECHNOLOGY TRANSFER OVERSIGHT
COMMITTEE TO APPROVE RESEARCH INCENTIVES FOR FACULTY**

Resolution No. 96-126

WHEREAS the University often licenses its technology to private companies that further develop the technology, increasing the commercial value of the technology and benefiting the University, its faculty and the public; and

WHEREAS the continued participation of faculty inventors is often crucial to the successful development of such University technology; and

WHEREAS the University, through its Office of Technology Transfer has been approached by faculty inventors seeking opportunities to become involved with private companies that license the University technology created by such faculty inventors; and

WHEREAS the Board wishes to encourage faculty members to engage in research with commercial applications, thus benefiting both the University and the public; and

WHEREAS the Board wishes to position University technology for transfer to the public in a manner that will obtain the greatest benefit for the University, its faculty, and the public; and

WHEREAS the Board finds that a cooperative effort involving the University, its faculty researchers, and outside entities is sometimes the most effective way to develop University technology and will best serve the interests of the University, its faculty, and the public: and

WHEREAS the Board wishes to establish a model for the University to engage in such cooperative efforts:

NOW THEREFORE

BE IT RESOLVED, That the Technology Transfer Oversight Committee is authorized to review and approve proposals in which faculty inventors wish to be involved in private business ventures to commercialize University technologies such inventors have created; and

BE IT FURTHER RESOLVED, That the Technology Transfer Oversight Committee shall ensure that the following guidelines have been followed before approving any such proposals:

- (1) any proposed agreement involving faculty has been negotiated at arms length by the Office of Technology Transfer and contains terms comparable to those granted University outsiders;
- (2) the faculty inventor has complied with University policies on Conflicts of Commitment, Consulting and/or Conflicts of Interest;
- (3) any royalties to which the faculty inventor would be entitled under the University's Policy on Patents and Copyrights have been assigned back to the University;
- (4) the faculty inventor's Dean and Department Chair have approved the arrangement;
- (5) the faculty member or outside company has agreed to reimburse the University for the use of any University facilities, or equipment, and all other costs to the extent such use was not intended to be compensation in kind for services rendered;
- (6) the provisions of Section IV and VI of the University Policy on Patent and Copyrights and Ohio Revised Code Section 3345.14 have been followed if the proposed transaction includes the

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licensing of University technology to a faculty inventor or a company in which the faculty inventor has an equity interest; and

- (7) the Technology Transfer Oversight Committee has determined that the proposed arrangements serve the best interests of the University; and

BE IT FURTHER RESOLVED, That the Vice President for Research be authorized, on behalf of the University, to enter into such agreements to provide research incentives for University faculty on terms that are consistent with the guidelines stated above, subject to the approval of the Technology Transfer Oversight Committee and subject to the Board of Trustees' approval of the faculty inventors' compensation.

HONORARY DEGREES

Resolution No. 96-127

Synopsis: The awarding of honorary degrees to the following individuals are recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees awarding of honorary degrees as listed below:

Marie M. Clay	Doctor of Humane Letters
Ada E. Deer	Doctor of Humanities
Stanley N. Katz	Doctor of Laws
Gerhard Levy	Doctor of Science
Eugene P. Odum	Doctor of Science
Clifton Wharton, Jr.	Doctor of Humane Letters
E. T. York	Doctor of Science

and

WHEREAS pursuant to paragraph (C) of rule 3335-3-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommended to the Board of Trustees awarding of an honorary degree as listed below:

John Jakes	Doctor of Humanities
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NOW THEREFORE

BE IT RESOLVED, That the above degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

DEGREES AND CERTIFICATES - SPRING QUARTER COMMENCEMENT

Resolution No. 96-128

Synopsis: Approval of Degrees and Certificates for Spring Quarter is proposed.

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WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and
WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on June 7, 1996, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

PERSONNEL ACTIONS

Resolution No. 96-129

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the April 3, 1996 meeting of the Board, including the following Appointment of Chairperson, Professional Improvement Leaves, and Promotions/ Tenure/Reappointments, as detailed in the University Budget be approved and Medical Staff Appointments (The Arthur G. James Cancer Hospital and Research Institute) approved March 27, 1996, by The Arthur G. James Cancer Hospital and Research Institute Board and the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center) approved March 28, 1996, by the Hospitals Board be ratified.

Appointment of Chairperson

April 1, 1996 through September 30, 2000

Management and Human Resources

David B. Greenberger

Professional Improvement Leaves

DON W. MILLER, Chair and Professor, Department of Mechanical Engineering, effective September 25, 1996, through June 22, 1997.

THOMAS J. SANTNER, Chair and Professor, Department of Statistics, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

ELIZABETH G. MENAGHAN, Acting Chair and Professor, Department of Sociology, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

STEPHEN F. DALE, Professor, Department of History, effective Autumn Quarter 1996.

ANGELA M. DEAN, Professor, Department of Statistics, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

KOICHIRO HARADA, Professor, Department of Mathematics, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

JASON C. HSU, Professor, Department of Statistics, effective Winter Quarter and Spring Quarter 1997.

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PATRICK B. MULLEN, Professor, Department of English, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

KAZIMIERZ M. SLOMCZYNSKI, Professor, Department of Sociology, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

SALEH A. TANVEER, Professor, Department of Mathematics, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

JUNE W. ALLISON, Associate Professor, Department of Classics, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

MARILYN J. BLACKWELL, Associate Professor, Department of Germanic Languages and Literatures, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

FRANCIS J. DONOGHUE, Associate Professor, Department of English, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

LINDSAY R. JONES, Associate Professor, Division of Comparative Studies in the Humanities, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

SAM A. MEIER, Associate Professor, Department of Near Eastern Judaic and Hellenic Languages and Literatures, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

TERRELL A. MORGAN, Associate Professor, Department of Spanish and Portuguese, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

SUSAN V. OLESIK, Associate Professor, Department of Chemistry, effective Winter Quarter and Spring Quarter 1997.

AKOS SERESS, Associate Professor, Department of Mathematics, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

MO-HOW HERMAN SHEN, Associate Professor, Department of Aerospace Engineering, Applied Mechanics and Aviation, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

Professional Improvement Leave--Cancellation

CHARLES G. BROWN, Associate Professor, Department of Emergency Medicine, effective January 1, 1996, through June 30, 1996.

Professional Improvement Leave--Change in Dates

STANLEY K. LAUGHLIN, JR., Professor, College of Law, change leave from Spring Semester 1997, to Autumn Semester 1996.

May 3, 1996 meeting, Board of Trustees

Promotions, Tenure, and Reappointments

COLLEGE OF THE ARTS

PROMOTION TO PROFESSOR

Patricia J. Flowers, School of Music - effective 7/1/96
Timothy A. Gerber, School of Music - effective 10/1/96
Stephen L. Pentak, Art - effective 10/1/96
Charles F. Waddell, School of Music - effective 10/1/96

PROMOTION TO PROFESSOR WITH TENURE

Jan Radzynski, School of Music - effective 10/1/96

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Michael K. Bruce, Dance - effective 10/1/96
Jacqueline Chanda, Art Education - effective 10/1/96
Mary A. Tarantino, Theatre - effective 10/1/96

COLLEGE OF BIOLOGICAL SCIENCES

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Smita S. Patel, Biochemistry - effective 10/1/96
David J. Shetlar, Entomology - effective 7/1/96
Brian H. Smith, Entomology - effective 10/1/96
Celeste Welty, Entomology - effective 7/1/96

PROMOTION TO PROFESSOR

Charles F. Adams, Jr., School of Public Policy & Management - effective 10/1/96
Deborah A. Ballam, Finance - effective 10/1/96
Nicholas G. Hall, Management Sciences - effective 10/1/96

COLLEGE OF DENTISTRY

PROMOTION TO PROFESSOR

John D. Walters - effective 7/1/96

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Nancy L. Clelland - effective 7/1/96
Susan R. Mallery - effective 7/1/96
Phillip T. Marucha - effective 7/1/96
Robert R. Seghi - effective 7/1/96
Meade C. Van Putten - effective 7/1/96
Stanley G. Vermilyea - effective 7/1/96

COLLEGE OF DENTISTRY
REGULAR CLINICAL FACULTY

PROMOTION TO ASSOCIATE PROFESSOR AND REAPPOINTMENT

Marco T. Padilla - effective 7/1/96

May 3, 1996 meeting, Board of Trustees

COLLEGE OF EDUCATION

PROMOTION TO PROFESSOR

Carol A. Lyons, Educational Theory & Practice - effective 10/1/96

Mary M. O'Sullivan, School of Health, Physical Education & Recreation - effective 10/1/96

Jerome B. Zutell, Jr., Educational Theory & Practice - retroactively effective to 10/1/95

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Antoinette C. Miranda, Educational Services & Research - effective 10/1/96

Donna L. Pastore, School of Health, Physical Education & Recreation - effective 10/1/96

COLLEGE OF ENGINEERING

PROMOTION TO PROFESSOR

Stephen E. Bechtel, Aerospace Engineering, Applied Mechanics & Aviation - effective 10/1/96

Kim L. Boyer, Electrical Engineering - effective 10/1/96

A. T. Conlisk, Jr., Mechanical Engineering - effective 10/1/96

Glenn S. Daehn, Materials Science & Engineering - effective 10/1/96

Randolph L. Moses, Electrical Engineering - effective 10/1/96

Rajiv Shivpuri, Industrial, Welding & Systems Engineering - effective 10/1/96

Bruce W. Weide, Computer & Information Science - effective 10/1/96

David D. Woods, Industrial, Welding & Systems Engineering - effective 10/1/96

Steve Yurkovich, Electrical Engineering - effective 10/1/96

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Betty L. Anderson, Electrical Engineering - effective 10/1/96

Jerald R. Brevick, Industrial, Welding & Systems Engineering - effective 10/1/96

Gerald P. Chubb, Aerospace Engineering, Applied Mechanics & Aviation - effective 10/1/96

Joanne E. DeGroat, Electrical Engineering - effective 10/1/96

Audrey W. Fentiman, Civil & Environmental Engineering & Geodetic Science - effective 10/1/96

Mardi C. Hastings, Mechanical Engineering - effective 10/1/96

John J. Lannutti, Materials Science & Engineering - effective 10/1/96

Robert Lee, Electrical Engineering - effective 10/1/96

Jane Murphy, School of Architecture - effective 10/1/96

Winston O. Soboyejo, Materials Science & Engineering - effective 10/1/96

Rephael S. Wenger, Computer & Information Science - effective 10/1/96

Longya Xu, Electrical Engineering - effective 10/1/96

COLLEGE OF FOOD, AGRICULTURAL AND ENVIRONMENTAL SCIENCES

PROMOTION TO PROFESSOR

Scott H. Irwin, [Agricultural Economics] - effective 10/1/96

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Cathy A. Rakowski, [combined Agricultural Education/Rural Economics] - effective 10/1/96

Roger D. Safrit, [combined Agricultural Education/Rural Economics] - effective 7/1/96

Ahmed E. Yousef, Food Science & Technology - effective 7/1/96

PROMOTION TO ASSISTANT PROFESSOR AND TENURE

Steven M. Day, Agricultural Technical Institute - effective 10/1/96

TENURE

James K. Carr, Agricultural Technical Institute - effective 8/13/96

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OHIO STATE UNIVERSITY EXTENSION

PROMOTION TO PROFESSOR

Barbara H. James - effective 7/1/96

Frank R. Lichtkopler - effective 7/1/96

PROMOTION TO ASSOCIATE PROFESSOR

Nikki L. Conklin - effective 7/1/96

David O. Kelch - effective 7/1/96

PROMOTION TO ASSISTANT PROFESSOR

Gregory A. LaBarge - effective 7/1/96

PROMOTION TO ASSISTANT PROFESSOR AND TENURE

Francis J. Barker - effective 7/1/96 & 1/2/97

Beverly J. Kelbaugh - effective 7/1/96 & 10/15/96

TENURE

Louis S. Fourman - effective 9/4/96

Stephen J. Hudkins - effective 1/28/97

Susan M. Zies - effective 3/18/97

COLLEGE OF HUMAN ECOLOGY

PROMOTION TO PROFESSOR

Sharron J. Lennon, Consumer & Textile Science - effective 10/1/96

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Kimberlee L. Whaley, [combined Family Relations & Human Development/Home Economics Education] - effective 10/1/96

COLLEGE OF HUMANITIES

PROMOTION TO PROFESSOR

Inez Cardozo-Freeman, Comparative Studies in the Humanities, Newark - effective 10/1/96

Frank T. Coulson, Classics - effective 10/1/96

Bernd Fischer, Germanic Languages & Literatures - effective 10/1/96

Carl J. Pollard, Linguistics - effective 10/1/96

PROMOTION TO ASSOCIATE PROFESSOR

Donna J. Long, Spanish & Portuguese - effective 10/1/96

Beverly G. Seaton, English, Newark - effective 10/1/96

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Anne L. Bower, English, Marion - effective 10/1/96

Kathryn A. Corl, Germanic Languages & Literatures - effective 10/1/96

Jon E. Erickson, English - effective 10/1/96

Kirk Freudenburg, Classics - effective 10/1/96

David G. Horn, Comparative Studies in the Humanities - effective 10/1/96

Mari Noda, East Asian Languages & Literatures - effective 10/1/96

Shelley F. Quinn, East Asian Languages & Literatures - effective 10/1/96

Linda H. Rugg, Germanic Languages & Literatures - effective 10/1/96

Clare A. Simmons, English - effective 10/1/96

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David H. Steigerwald, History, Marion - effective 10/1/96

Richard E. Torrance, East Asian Languages & Literatures - effective 10/1/96

TENURE

Michael D. Swartz, Near Eastern, Judaic & Hellenic Languages & Literatures - effective 10/1/96

COLLEGE OF LAW

PROMOTION TO PROFESSOR

L. Camille Hebert - effective 8/16/96

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

James J. Brudney - effective 8/16/96

LIBRARIES

PROMOTION TO PROFESSOR

Lucy S. Caswell - effective 7/1/96

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Edward A. Riedinger - effective 7/1/96

PROMOTION TO ASSISTANT PROFESSOR AND TENURE

Linda A. Krikos - effective 7/1/96 & 9/10/96

Mary M. Rider - effective 7/1/96 & 8/20/96

Fred A. Roecker - effective 7/1/96 & 9/1/96

Mary S. Sprague - effective 7/1/96 & 12/3/96

COLLEGE OF MATHEMATICAL AND PHYSICAL SCIENCES

PROMOTION TO PROFESSOR

Claude D. Andereck, Physics - effective 10/1/96

James A. Cowan, Chemistry - effective 10/1/96

Tin-Lun Ho, Physics - effective 10/1/96

Alice Silverberg, Mathematics - effective 10/1/96

Joseph S. Verducci, Statistics - effective 10/1/96

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Loren E. Babcock, Geological Sciences - effective 10/1/96

Chunsheng Ban, Mathematics, Mansfield - effective 10/1/96

Darren L. Depoy, Astronomy - effective 10/1/96

Kock Kiam Gan, Physics - effective 10/1/96

Andrew P. Gould, Astronomy - effective 10/1/96

Gary P. Kennedy, Mathematics, Mansfield - effective 10/1/96

Gregory W. Kilcup, Physics - effective 10/1/96

Teresa M. Mensing, Geological Sciences, Marion - effective 10/1/96

Jonathan P. Pelz, Physics - effective 10/1/96

Donald M. Terndrup, Astronomy - effective 10/1/96

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COLLEGE OF MEDICINE

PROMOTION TO PROFESSOR

George E. Billman, Physiology - effective 10/1/96
Michael T. Brady, Pediatrics - effective 7/1/96
Philip T. Nowicki, Pediatrics - effective 7/1/96
Stephen J. Qualman, Pathology - effective 7/1/96
Daniel D. Sedmak, Pathology - effective 7/1/96

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Jane D. Case-Smith, School of Allied Medical Professions - effective 7/1/96
Long-Sheng Chang, Pediatrics - effective 7/1/96
Tsonwin Hai, Medical Biochemistry - effective 10/1/96
Steven E. Haun, Pediatrics - effective 7/1/96
Catherine A. Heaney, School of Public Health - effective 10/1/96
Herbert B. Newton, Neurology - effective 7/1/96
Deborah S. Nichols, School of Allied Medical Professions - effective 10/1/96
Brad H. Rovin, Internal Medicine - effective 7/1/96
Eric R. Schertel, Surgery - effective 7/1/96
Judith A. Schwartzbaum, School of Public Health - effective 7/1/96
Sandra J. Tanenbaum, School of Public Health - effective 10/1/96
Lai Chu Wu, Medical Biochemistry - effective 7/1/96
Chack-Yung Yu, Pediatrics - effective 7/1/96

TENURE

Paula R. Sundstrom, Medical Microbiology & Immunology - effective 10/1/96

COLLEGE OF MEDICINE
REGULAR CLINICALS

PROMOTION TO PROFESSOR

Ronald J. Siegle, Otolaryngology - effective 7/1/96

PROMOTION TO ASSOCIATE PROFESSOR

Michael L. Blumenfeld, Obstetrics & Gynecology - effective 7/1/96

PROMOTION TO ASSOCIATE PROFESSOR AND REAPPOINTMENT

Wayne H. Franklin, Pediatrics - effective 7/1/96 & 7/1/97

REAPPOINTMENT

Susan C. Benes, Ophthalmology - effective 7/1/97
Jonathan B. Brooks, Emergency Medicine - effective 7/1/97
Stephanie C. Cook, Emergency Medicine - effective 7/1/97
Miriam L. Freimer, Neurology - effective 7/1/97
Deborah J. Lynn, Neurology - effective 7/1/97
William E. Maher, Internal Medicine - effective 7/1/97
Mary A. McIlroy, Pediatrics - effective 7/1/97
Robert A. Murden, Internal Medicine - effective 7/1/97
David A. Orsinelli, Internal Medicine - effective 7/1/97
Arthur E. Pellegrini, Pathology - effective 7/1/97
Sheryl A. Pfeil, Internal Medicine - effective 7/1/97
R. Trent Sickles, Family Medicine - effective 7/1/97
Douglas B. VanFossen, Internal Medicine - effective 7/1/97
Judith A. Westman, Pediatrics - effective 7/1/97

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COLLEGE OF OPTOMETRY

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Angela M. Brown - effective 10/1/96

COLLEGE OF PHARMACY

PROMOTION TO PROFESSOR

Anthony P. Young - effective 10/1/96

REAPPOINTMENT

Carolyn C. Brackett - effective 7/1/97

Marialice R. Bennett - effective 7/1/97

COLLEGE OF SOCIAL AND BEHAVIORAL SCIENCES

PROMOTION TO PROFESSOR

John P. Bruno, Psychology - effective 10/1/96

Robert L. Kaufman, Sociology - effective 10/1/96

Ruth D. Peterson, Sociology - effective 10/1/96

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Hassan Y. Aly, Economics, Marion - effective 10/1/96

V. Kasisomayajula, School of Journalism - effective 10/1/96

Mark A. Pitt, Psychology - effective 10/1/96

Stephanie D. Strang, Speech & Hearing Science - effective 10/1/96

Michael W. Vasey, Psychology - effective 10/1/96

William H. Von Hippel, Psychology - effective 10/1/96

COLLEGE OF VETERINARY MEDICINE

PROMOTION TO PROFESSOR

Lynne E. Olson, Veterinary Biosciences - effective 7/1/96

Thomas J. Rosol, Veterinary Biosciences - effective 10/1/96

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Kathryn A. Eaton, Veterinary Biosciences - effective 7/1/96

COLLEGE OF VETERINARY MEDICINE
REGULAR CLINICALS

REAPPOINTMENT

Luis Colon, Veterinary Clinical Sciences - effective 7/1/97

Medical Staff--Appointments (The Arthur G. James Cancer Hospital and Research Institute

February 9, 1996 through August 31, 1996

BENITA JACKSON, M.D., Associate Attending Staff, Department of Medicine (Preventive
Medicine)

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JUDITH ANN WESTMAN, M.D., Associate Attending Staff, Department of Medicine (Internal Medicine)

February 9, 1996 through June 30, 1997

THOMAS A. GABLE, M.D., Associate Attending Staff, Department of Anesthesiology
DONALD S. HIGGINS, JR., M.D., Associate Attending Staff, Department of Neurology
JEAN P. HUBBLE, M.D., Associate Attending Staff, Department of Neurology
CANDIA S. KAPLAN, Ph.D., Clinical Attending Staff, Department of Surgery (Neurology)
ALI AKBAR MEHDIRAD, M.D., Associate Attending Staff, Department of Medicine (Cardiology)
STEVEN M. NASH, M.D., Associate Attending Staff, Department of Neurology
MICHAEL J. STANEK, D.O., Attending Staff, Department of Medicine (Hematology and Oncology)

Medical Staff -- Appointments (The Ohio State University Medical Center)

July 1, 1995 through June 30 1997

CATHY DELLA MORA, Attending Staff, Department of Psychiatry
ERIC HANDLER, Courtesy Staff, Department of Pediatrics
LEI LUO, Limited Staff, College of Dentistry (Oral and Maxillofacial Surgery)
STEPHEN N. RHINEHART, Limited Staff, Department of Family Medicine

July 1, 1995 through June 30 1996

DILWORTH, DANIEL J., Limited Staff, Department of Obstetrics and Gynecology
MOREHEAD, SCOTT R., Limited Staff, Department of Obstetrics and Gynecology
NANCY K. LOWE, Physician Extender, Department of Obstetrics and Gynecology

Medical Staff -- Reappointments (The Ohio State University Medical Center)

July 1, 1995 through June 30 1996

CRAIG HOLMAN, Limited Staff, College of Dentistry (General)
KRISTINA REBER, Limited Staff, Department of Pediatrics

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Ambassador Wolf.

Mr. Celeste:

Mr. Chairman, I would like to mention that you will find at your places a schedule of opportunities for Board members to participate in classes that are taking advantage of the technology enhanced learning. Several folks have asked about opportunities to get into the classroom and to see what the University is doing. So opportunities have been presented for us to visit those classrooms. There is a number of them that are available and I would encourage all of you to take advantage of that opportunity. That concludes my report, Mr. Chairman.

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May 3, 1996 meeting, Board of Trustees

RESEARCH FOUNDATION REPORT

Mr. Celeste:

In regards to the Research Foundation, I would like to mention that the Research Park Corporation has had its second meeting since our participation in that process began in December. We will be bringing information back to the Board next month as a recommendation from the Research Park Corporation and there will be an opportunity for Board members to participate in a review of that process. Additionally, I'd like to call on Dr. John Hall for a review of the Research Foundation Report.

Dr. John Hall:

Thank you, Mr. Celeste. A copy of the report of the March 1996 Grants and Contracts of The Ohio State University Research Foundation was previously distributed to each of the members of the Board. Expenditures from external sources, Tab 1, are below last year by 6.9 percent for a total of \$121.1 million through March 31, 1996. As we indicated last month, we are not expecting expenditure rates to recover until the federal award rates recover.

Awards for the year are in excess of \$123.8 million, 6.6 percent below the July to March time period last year. Note that our awards from industrial sponsors have increased by approximately 50 percent. We have received over five hundred awards from industrial sponsors to date this year, totaling more than \$17.8 million. A summary of the award totals is given in the second section of this report.

At Tab 3, five projects are highlighted that cover a broad range of scholarly research. In particular, Professor Sheikh Akbar has received the first of four years of funding for the Center of Industrial Sensors and Measurements. The total NSF Commitment over four years is \$1.2 million. This multidisciplinary project fosters collaboration among government, industry, and higher education to conduct research on sensors for use in hostile environments. The Center will link development and application of new sensor of technology with the availability of lower cost electronics and software, and will apply these to improve industrial process measurements and control. This is an example of the kind of center that enhances our relationship with industry.

In addition: Professor Warren Dick received an award of \$377,845 from the Ohio Coal Development Office; Professor Ming-Daw Tsai received an award of \$1 million from the National Cancer Institute; the Department of Physics will receive \$391,500 over three years from the National Science Foundation; and several faculty under the Department of Statistics have received \$103,701 from the National Science Foundation. Under Tab 4 is a complete list of new awards received in March.

This concludes my report.

Mr. Celeste:

Thank you very much, Dr. Hall.

REPORT ON RESEARCH CONTRACTS AND GRANTS

Resolution No. 96-

130

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for March 1996 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of March 1996 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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STUDENT AFFAIRS COMMITTEE REPORT

Mr. Smith:

With your permission, Ambassador Wolf, I would like to present the one item of business for the Board before I deliver my report.

Today, I would like to ask for the Board to approve an expression of appreciation to Sean Ruffin for his work as President of the Interprofessional Council. Sean is a law student and graduate of Miami University, but his exemplary service as IPC President -- and he also worked last summer in the Office of Legal Affairs -- represents that he is a true Buckeye!

Sean has done an outstanding job this year particularly in terms of chairing our Student Trustee Selection Process. I would ask that the Board approve the Expression of Appreciation and for Sean to come forward and receive it.

EXPRESSION OF APPRECIATION

Resolution No. 96-131

Synopsis: The Student Affairs Committee recommends an Expression of Appreciation to Sean Ruffin.

WHEREAS Sean Ruffin, a third-year law student, has served this past year as President of the Interprofessional Council, representing the students of all of the professional schools; and

WHEREAS he has given generously of his time to represent the diverse interests of the professional students in an exemplary manner; and

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WHEREAS Sean has worked diligently in order to bring matters and concerns of special interest to professional students to the attention of this Board; and

WHEREAS his leadership in Student Trustee Selction Process was

WHEREAS he in his capacity as President of the IPC he has carried out his duties with a high degree of integrity and professionalism and earned the respect and regard of the faculty, staff and students with whom he has interacted; and

NOW THERFORE

BE IT RESOLVED, That this Board expresses appreciation to Sean Ruffin for his outstanding contributions of leadership and service to The Ohio State University and wishes to convey to him its best wishes for success in the future.

Upon motion of Mr. Patterson, seconded by Mr. Sofia, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

President Gee:

Sean, let me just say on behalf of all of us today that we are awfully proud of what you have done and appreciate your good services. It has been a pleasure to work with you. I know that several of your colleagues are going to be changing -- we have the new and the old here today -- and at the same time -- as this is a time of transition on this Board, it is a time of transition of leadership among our students. I say to you and all who are doing that, that you have done a remarkably fine job in what has been a challenging year, and we do appreciate it.

By the way, Sean, what are you going to do with your life?

Mr. Sean Ruffin:

I want to become a university president.

President Gee:

Raise your aspirations, Sean, please!

Mr. Smith:

As you know, one of the roles that Holly and I have as student trustees is to, on occasion, represent the voice of the students and I want to act in that capacity for a few minutes. We were approached by several students regarding the Firestone Estate and I have some student petitions that they would like me to submit to the Secretary of the Board for the Board's consideration. I will read to you the substance of the petition and then present them to the Secretary of the Board:

"The Firestone Estate in Bathe Township in northern Ohio consists of 1500 acres of wilderness including at least 400 acres of wetlands. It is home to endangered tamarack trees and it has five of the last bogs in the entire state. This land is the aquifer for 50% of the water that goes to the residents of Bath Township.

We demand that Ohio State ensure, either by stipulations in the sale or by actions taken directly by the University, that at least 700 acres of the Firestone Estate is preserved."

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I will now present this to Secretary Duncan at this time.

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President Gee:

Thank you, Tom. Again, as I reported in my report to the Board, we appreciate the students for providing us with that information and with those petitions. We are in the process, which I think is a healthy one, of looking at the issues of the University, the issues of the donor, and the intent of all of us to try to reach an appropriate resolution on this matter, and we will continue to follow that path.

Mr. Smith:

Ambassador Wolf, let me start by adding to your salute today by saying, once again, how much you have meant to Ohio State and its people. Your graceful leadership has been nothing short of remarkable, but it is, of course, what we have come to expect from you. None of us will ever know or work with someone who cares in his heart more deeply for the students of Ohio State than the Ambassador. So today, Ambassador, I bid you farewell by publicly stating that it has been truly an honor and a privilege to have worked with you. You are an unbelievably caring and thoughtful human being.

I also want to extend my best wishes to our new chair, Mr. Wexner, and to vice chair, Alex Shumate. The Board is unquestionably in good hands for many years to come.

I would also like to recognize our new president of the Undergraduate Student Government, John Carney. John, would you stand and be recognized? Congratulations.

Since this marks my last opportunity to report to the Board, there are a few people that I want to thank publicly for their hard work and for the help over the course of the past year. I want to first recognize Eric Busch, from the Office of Student Affairs. You will not find anyone who works harder for this University or believes in it more than Eric.

Over the past year, Eric has worked tirelessly co-chairing the CUE Committee, serving on the NCAA Athletic Certification Committee, and working with me on the Student Activity Fee Review Committee. Always striving to improve the quality of life for students at Ohio State. There are those who talk a lot about treating the student as their principal customer, but Eric believes in it and practices it everyday. Eric, would you stand and be recognized?

Second, I want to thank Holly for all of her hard work and dedication over the past year. All year long Holly demonstrated exceptional leadership in representing the students, great responsibility, and implementing many of our initiatives, particularly the Student Recognition Award, and a little courage in telling me whenever I was wrong, which was often, I might add. We made a great team over the past year and our partnership, I think, made a difference for the students and the Board.

Our goal when we began last year was to strengthen the Students Affairs Committee both structurally and substantially, and although we didn't accomplish everything that we wanted we made at least a little progress. I am proud that together we were able to begin to address such issues as retention, recruitment, career services, student fees, and the student service tuition set-aside, as well as improving the relationship between the Committee and the Office of Student Affairs.

There is no one that I would rather work with on these issues than Holly, and to the extent that we achieved anything she deserves much of the credit. Holly, I

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will miss working with you, but I know that you will be a great leader for the students and for the Board next year.

I would also be remiss if I did not mention how much I have appreciated our Board staff -- Maureen, Lucy, Barbara, and Bob. They don't always get recognized, but I have seen -- perhaps more than most Trustees -- how hard they work day in and day out. During my two years here I have been overwhelmed by their kindness, their unmatched willingness to help, and their readiness to point me in the right direction. It has been said that we have a great Board, and we do, but we also have terrific staff who make our Board great and their dedication to the University should not go unnoticed.

Today, Ambassador, our Committee met and discussed the preliminary recommendations related to the one percent student service set-aside. Vice President Shkurti presented preliminary recommendations for allocation of the set-aside and under these recommendations, 50 to 60 percent will go toward academic computing with the rest going towards implementation of some CUE proposals, including careers services and academic advising, funding credit hour reduction, and adding recreational equipment.

You may remember that at last month's Board meeting, I urged the University not only to invest the set-aside in CUE and technology, but also to engage the students in a consultation process that was informative and productive. This generated a result that was at least somewhat reflective of that student input.

The preliminary recommendations presented today represent a beginning -- and I emphasize beginning -- towards achieving those goals. Vice President Shkurti, the Provost, and others have stated recently that students are telling us that we must invest more in services outside of the classroom, and indeed they are.

The Student Activity Fee Review Committee recently conducted focus groups composed of randomly selected undergraduate and graduate students. At these focus groups, students were asked what out of the classroom services were either inadequate or needed improving. Students cited uniformly: transportation, particularly parking and reliability of the bus service; recreation; and student programming and events at Ohio State. Less uniformly, but still consistently important, students expressed the need for improved career services; academic advising; and computing services. Finally, and most importantly, students told us that they want greater accountability for where their dollars go at Ohio State. That is students are willing to accept higher tuition and fees so long as they know where those higher fees are going.

On the basis of that information and further discussion, the Council on Student Affairs and our student leadership roundtable formulated additional recommendations on the one percent student service set-aside. Without going into a lot of detail, I want to highlight three key aspects of those recommendations. First, CSA and the roundtable feels that prioritizing the implementation of the CUE proposal is critical. In particular, we feel that it is absolutely essential that the University make every effort to fully fund both the academic advising and career services proposals.

Second, we believe the University can make great strides in building accountability by making a commitment to improving transportation service, particularly parking and the bus service. In light of the recent parking lot closings adding shuttles to the bus service not only would encourage less traffic congestion around the campus, but also would respond quickly to a primary of student dissatisfaction.

In our focus groups, students were concerned that we say that they are the prime customers, but we don't always act in ways that match our talk. This issue represents a wonderful opportunity to build accountability and trust.

Finally, we continue to support improving the computing infrastructure at Ohio State and are eager to learn more about exactly what services students would gain for more funding. The guiding principle of the set-aside is to allocate one percent to improve services that would directly benefit students. Improving computing services -- for example, HomeNet access -- by additional funding via the one percent set-aside, may however also benefit faculty, staff, and others who use the services.

It is important therefore that many computing services funded from the set-aside clearly demonstrate a prime benefit to students and it also tends to encourage a balanced approach towards the overall allocation of the entire set-aside. To that end, we were happy to receive a letter from Jim Davis, of University Technology Service, to Vice President Shkurti that begins to initially address many of these issues.

Much of this information was gathered and presented to Vice President Shkurti in the past few days and we are eager to work with him in the coming months to complete the consultation process. I applaud him for his efforts so far.

Without question this represents more student input than we have had on most issues here at Ohio State. However, it is important that the new information that we have lead to a balanced approach that is satisfactory to all and is somewhat reflective of student input because it represents student leader opinion and input from randomly selected students, a critical component which was missing from earlier consultations. We are very happy with our ability to provide input so far and we are confident that working together we will achieve a result consistent with the University's priorities and mission.

So I complete my final report today. I have had the good fortune to serve on two different university boards as a student trustee. While I am very grateful to Governor Voinovich for both opportunities -- and both experiences have been great learning ones -- I will leave with the regret of never having had the chance to cast a vote, as student trustees or regents currently do in twenty-six states across the nation.

I must point out that again a bill sits in the Legislature that would grant this privilege to Ohio student trustees and, again, the Legislature has not yet acted. As has been the case in the past, you need not look far to find those who publicly support the bill: Governor Voinovich, Speaker Joanne Davidson, our own President, and many members of this Board, just to name a few.

Every year though you have to look a little bit harder to find those who oppose it because as the years go by the facts are increasingly clear: student trustees are responsible; student trustees are mature; student trustees can handle conflicts of interest, just as well as other board members; and student trustees really represent a positive opportunity to add a new and productive dimension to university policy making, both on the board and within the administration. If anything, most universities can look at the model that we have at Ohio State to understand that last point. The bottom line is this, student trustees are capable of responsibly exercising voting privileges and they should vote.

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In our political system though the better idea ultimately prevails and I am therefore confident that one day someone will sit in my seat or Holly's and cast a vote as a student trustee. When that day comes, many of you will still be here and wonder why it did not happen sooner. Holly and I are so very appreciative of the Trustees, the President, and the members of the administration and we urge the students not to quit and not to give up, because one day it will happen.

Now that my sermon is over and I have run out of jokes, I want to add a personal note as I conclude what is a lengthy report. So often today our society cries out for leadership without looking at the person behind the leader. We then accept-- and somewhat deserve -- what we get, because we almost intuitively believe that in today's world we are lucky if we get a good leader who also happens to be a good person of strong character, personal integrity, and independent will.

Things though are not always as they seem, for God has blessed Ohio State with great people who also happen to be terrific leaders. That is what has made this such a wonderful experience for me that is also the tradition of Ohio State. From serving as a student member of a board that has in the past included a United States President, and today includes a United States Ambassador, and many other fine members, to working with a nationally known President, who seems destined to achieve everything except going to the Rose Bowl --

President Gee:

That will happen too, Tom, I can assure you.

Mr. Smith:

to observing some immensely talented, caring, and dedicated administrative members all symbolizing the excellence of Ohio State. What a wonderful institution, amazing and marvelous over 125 years, and forever young. I hope that in some small way that I have made a contribution to that excellence. Thank you for allowing me to be a part of it.

Ambassador Wolf:

Tom, President Gee and I are overjoyed to present you with this plaque commemorating your dedication and your great service to this Board. I will say to you that in describing the qualities of a Trustee, you have described yourself, because you are one of the finest young men I have ever met in my life. I would say that I would be proud to have you as my son and as a role model for any young student because you set an example of the intelligence, maturity, and wisdom that our role models that are to be really emulated. I think that the Board is fortunate in having you as a Student Trustee.

I think you are 100 percent correct in that we would have been enriched in our decision making if you had had the privilege of a vote. Although, I think that even without a vote you influenced all of us and had your way most of the time. I won't say good-bye to you now, because I hope that our lives will cross frequently in the future and I look forward to seeing you whenever you have the opportunity or the time. Please call me. Thank you very much, Tom.

President Gee:

Tom, let me just add that this University is blessed with great Trustees and this University is also blessed with great Student Trustees. It has been a remarkable opportunity for me to work with young people who care so deeply about the

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institution and you certainly have exhibited that. I can say many things about Tom, but the Ambassador has really said what I would reflect. I just might say one other thing, Tom, we all look forward to the day when we will be working for you!

Ambassador Wolf:

What do you think we have been doing the last two years!

President Gee:

You would think that I would have figured that out! Thanks, again, Tom.

Mr. Smith:

Thank you.

Ambassador Wolf:

Believe me folks, this young man is world-class. We will really miss him.

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INVESTMENTS COMMITTEE REPORT

Mr. Colley:

Mr. Chairman, at the Investments Committee meeting this morning the Treasurer of the University, Mr. Nichols, presented the monthly and quarterly Endowment Portfolio reports. With your permission, I will ask Mr. Nichols to present the Treasurer's report and a resolution regarding the Refinancing of the Debt of the River Road Hotel Corporation. Mr. Nichols --

Mr. James Nichols:

Thank you, Mr. Chairman. Before I start my report, everyone is familiar that nine years ago, next month, Ambassador Wolf arrived on the Board. The Board members know -- but some of the audience members do not -- that for those nine years Ambassador Wolf served on the Investments Committee the entire time and I had the honor to work with him during that time. I can tell you that he had a profound impact on the way the portfolios are structured and the improvements, not only in the investment techniques of the University, but in investment returns.

I would also tell you that he always made himself available to discuss the investments, at any time. We have discussed investments not only in meetings, but also in automobiles driving from airports, in his airplane, and in his hotel room. I have visited more places around the world -- by telephone speaking with Ambassador Wolf -- than I can imagine. I have spoken with him from the Concord and from his own plane. I want to say, Ambassador, that we deeply appreciate everything that you have done in terms of the investments and it has made a difference.

I want to report to the Board that I have already spoken with Ambassador Wolf and he has agreed to continue to assist with some consulting and advising from time to time when I call him. Thank you.

May 3, 1996 meeting, Board of Trustees

This Endowment Report is for the period March 15 through April 19. The market value as of April 19 was \$630.1 million, again, an all-time high for the University. This is \$7 million above the number I reported to you last month. The equity portion increased \$7.6 million, while the fixed income portion decreased \$700,000. Net new additions for the month total \$2.1 million.

Since July 1, the Endowment has increased nearly \$75 million in market value including net new additions of \$23.9 million. Current asset allocation is 67 percent in equities, 22 percent in fixed income, 7 percent in real estate, and 4 percent in cash.

The Investments Committee also heard the Quarterly Endowment Report. The Endowment had a total rate of return of 12.5 percent for the first nine months, out performing the Lehman Bond Index but trailing the S&P 500. This month the Endowment will distribute more than \$26.4 million to the exactly 2,300 funds that make up the endowment fund.

The Investments Committee also reviewed the refinancing plan for the debt of the River Road Hotel Corporation and the Committee voted to proceed with the refinancing.

That would be the completion of my report, Mr. Chairman.

Judge Robert Duncan:

I have been previously advised that a number of members of the Board will abstain on this matter, however I will proceed to call the roll.

**REFINANCING OF DEBT OF RIVER ROAD HOTEL CORPORATION
BY THE OHIO STATE UNIVERSITY ENDOWMENT FUND**

Resolution No. 96-132

Synopsis: Authorization is requested to refinance the debt of River Road Hotel Corporation.

WHEREAS The Ohio State University Endowment Fund is the sole shareholder of River Road Hotel Corporation, which owns and operates the Ramada University Hotel and Conference Center at 3110 Olentangy River Road, Columbus, Ohio; and

WHEREAS River Road Hotel Corporation has an outstanding mortgage with John Hancock Life Insurance Company at an interest rate of 10 percent per annum; and an outstanding Line of Credit with Huntington National Bank at the prime interest rate; and

WHEREAS it is in the interest of the University Endowment Fund to refinance the debt to incur a lower interest charge, and be the ultimate beneficiary of increased cash flow; and

WHEREAS Arthur Andersen, the University's tax consultant, has reviewed the proposed transaction and has advised the University as to the proper structuring of the transaction:

NOW THEREFORE

BE IT RESOLVED, That the Treasurer is authorized to transfer \$9.5 million from The Ohio State University Endowment Fund to River Road Hotel Corporation in the form of a capital contribution; and

BE IT FURTHER RESOLVED, That the Treasurer is authorized to execute all appropriate documents to complete this transaction.

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Upon motion of Mr. Colley, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by five affirmative votes cast by Messrs. Wexner, Shumate, Celeste, Colley, and Brennan, and four abstentions cast by Messrs. Skestos, Patterson, Sofia, and Ambassador Wolf.

(See Appendix XLIX for background information, page 979.)

Mr. Colley:

Mr. Chairman, Mr. May will present the monthly report on the University Development and present a resolution for approval.

Mr. Jerry May:

Thank you very much, Mr. Colley. What I am about to report on with regards to the progress on the University's Campaign and our private support to the University is due in no small measure to the personal and financial leadership of lots of people, including Ambassador Wolf, who is serving, as you all know, as a co-chair of this Campaign. The good news is, while he is leaving today, he still has a 4 1/2 year commitment to this Campaign. We are delighted about that, Mr. Ambassador.

I reported to the Investments Committee this morning that since the Campaign kick-off last September 28, we have received nearly \$94 million in new gifts, pledges, and bequest intentions, bringing the Campaign total to \$374 million. This includes: nearly \$65 million in cash gifts that have been added to the University's Endowment; more than \$40 million given or committed to student financial aid and student support; and nearly \$23 million given and committed for faculty support, including 12 new fully funded endowed chairs and 19 endowed chair funds that are in process.

One commitment that just took place in the last couple of weeks that I would like to illustrate for you -- and you also received a press release relating to it this month -- is someone that has been very close to the University for many, many decades. This is a commitment from Major General Raymond E. Mason, Jr., who many of you know.

Ray and his wife, Margaret, through the Raymond E. Mason Foundation, have made a commitment of more than \$1.6 million to The Ohio State University. Their money will be designated as follows: The Major General Raymond E. Mason, Jr., Endowed Professorship in Military History at the Mershon Center; The Raymond E. Mason, Sr. -- for his father -- Endowed Professorship in Transportation and Logistics at the Fisher College of Business; and a large commitment to the Fisher College of Business Building Campaign.

I raise this as an example to you of the kind of commitments that have happened since the Campaign began. General Mason is somebody that has been close to Ohio State for many years. He served in the Reserve Officer Training Corp and has been an advisor to the Mershon Center for many, many years. He has been an advisor to the Fisher College of Business for many years, has served in various volunteer capacities, and has helped bring in and sponsor national security speakers and seminars at Ohio State over the years. General Mason's endowments will be coming to the June or July meeting and we are very pleased to have this kind of leadership and this kind of statement from one of our great friends and alums.

May 3, 1996 meeting, Board of Trustees

At this time, I would like to also direct you to the Development Tab in your notebook for the first three-quarters of this year. I am pleased to report that for the first three-quarters, our gift receipts are nearly \$17 million ahead of the same period last year and giving from individuals continues to stay strong, up 72 percent. That continues to bode well for the future.

At this time, Mr. Colley, I would ask you to present to the Board of Trustees for their approval: nine new named endowed funds and the revision of one endowed fund, with the total gifts received in this grouping being \$254,052.00.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 96-133

Synopsis: The report on the receipt of gifts and the summary March 1996 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of nine (9) new named endowed funds and amendments to one (1) endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of March 1996 be approved.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT
 July-March
 1994-95 Compared to 1995-96
GIFT RECEIPTS BY DONOR TYPE

	Dollars July through March		
	<u>1994-95</u>	<u>1995-96</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$12,984,558	\$20,104,798	55%
Alumni (From Bequests)	<u>1,303,341</u>	<u>8,194,334</u>	529%
Alumni Total	\$14,287,899	\$28,299,132	98%
Non-Alumni (Current Giving)	\$6,035,012	\$9,180,309	52%
Non-Alumni (From Bequests)	<u>1,906,773</u>	<u>761,732</u>	-60%
Non-Alumni Total	\$7,941,785	\$9,942,041	25%
Individual Total	\$22,229,684	\$38,241,173	72% ^A
Corporations/Corp. Foundations	\$21,084,162	\$20,329,707	-4% ^B
Private Foundations	\$5,214,163	\$7,416,596	42% ^C
Associations & Other Organizations	<u>\$2,404,124</u>	<u>\$1,752,963</u>	-27% ^D
Total	\$50,932,583	\$67,740,439	33%

NOTES

- A Overall individual giving this year is running 72% ahead of last year for the July-March reporting period. Alumni have given \$14 million more during the July-March period this year than last, highlighted by eight gifts of \$1 million or more totaling \$12.3 million. Non-alumni giving is also running about \$2 million ahead of the same period last year. The largest gift from a non-alumnus is \$1.2 million.
- B Corporate giving is down slightly (4%). Last year there were 411 corporations providing private support of \$10,000 or more (\$16.6 million). This year private support at the \$10,000 level is \$15.9 million (395 corporations).
- C Gifts of \$10,000 or more from private foundations total about \$2.2 million more than during last year's comparable reporting period.
- D Gifts of \$10,000 or more from associations and other organizations are down about \$500,000 this year for the July-March period.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT
 July-March
 1994-95 Compared to 1995-96
GIFT RECEIPTS BY PURPOSE

	Dollars July through March		
	<u>1994-95</u>	<u>1995-96</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$13,189,069	\$11,579,502	(12)
Program Support	\$24,303,848	\$39,410,344	62
Student Financial Aid	\$6,419,909	\$8,479,348	32
Annual Funds-Colleges/Departments	\$6,124,058	\$7,162,592	17
Annual Funds-University	<u>\$895,699</u>	<u>\$1,108,653</u>	24
Total	\$50,932,583	\$67,740,439	33

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through March		
	<u>1994-95</u>	<u>1995-96</u>	<u>% Change</u>
	\$16,793,813	\$23,022,205	37
	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The Charles F. Sinsabaugh M.D. Medical Endowment Fund (Support of teaching or research in College of Medicine with a preference for but not limited to affective psychiatric disorders)	\$63,000.00		\$63,000.00

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REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
Auxiliary to the Columbus Ohio Chapter of the National Medical Association Scholarship Fund (Scholarships - College of Medicine)		\$30,000.00	\$30,000.00
The Collicott-Arps Scholarship Fund for Columbus Public Schools Graduates (Scholarships - College of Education)		\$30,000.00	\$30,000.00
The Wesley and Katherine Cushman Memorial Scholarship Fund (Scholarships - College of Education)		\$17,575.02	\$17,575.02
Darke County 4-H Endowment Fund (Support for Darke County 4-H Program)	\$16,915.46		\$16,915.46
The Virginia Rose Crafts Achievement Award (Award for outstanding female upon completion of masters degree in physical education)		\$15,000.00	\$15,000.00

Change in Name and Description of Named Endowed Fund

From: The Donald D. Glower Merit Scholarship Fund
To: The Donald D. Glower Merit Scholarship Fund in Engineering

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Funds

James E. Gui Design Competition Awards Fund (Student awards for design competition - Austin E. Knowlton School of Architecture)		\$39,000.00	\$39,000.00
The A. K. And Judith A. Pierce Athletic Graduate Fellowship Fund (Phoenix Award) (Fellowship for student athlete who will attend graduate school and be enrolled in the Fisher College of Business MBA program)		\$26,562.50	\$26,562.50
Wilbur J. Garmhausen Scholarship Fund (Scholarships to students majoring in Landscape Architecture)	\$16,000.00		\$16,000.00
Total	\$95,915.46	\$158,137.52	\$254,052.98

May 3, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Charles F. Sinsabaugh M.D. Medical Endowment Fund

The Charles F. Sinsabaugh M.D. Medical Endowment Fund was established May 3, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Charles F. Sinsabaugh, M.D. (B.A. Biological Sciences '47; M.D. '51) of Newark, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support teaching or research, with a preference for but not limited to, affective psychiatric disorders.

If funding reaches the level of \$750,000, the income will be used for a Professorship position supporting a distinguished scholar in the College of Medicine. Appointment shall be made at the recommendation of the Dean of the College of Medicine in consultation with the Vice President for Health Sciences.

If funding reaches the Chair level of \$1,500,000, the Professorship will be converted to a Chair in the College of Medicine. The Chair position shall be held by a nationally eminent faculty member as recommended by the Dean of the College of Medicine in consultation with the Vice President for Health Sciences. The activities of the endowed chair holder shall be reviewed no less than every five years by the Dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

Any unused income shall be returned to the principal in this fund.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Medicine and the Vice President for Health Sciences in order to carry out the desire of the donor.

\$63,000.00

Auxiliary to the Columbus Ohio Chapter of the
National Medical Association Scholarship Fund

The Auxiliary to the Columbus Ohio Chapter of the National Medical Association Scholarship Fund was established May 3, 1996, by the Board of Trustees of The Ohio State University through gifts to The Ohio State University Development Fund from the membership of the Auxiliary to the Columbus Ohio Chapter of the National Medical Association for scholarships in the College of Medicine.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

May 3, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

Auxiliary to the Columbus Ohio Chapter of the
National Medical Association Scholarship Fund (contd)

The annual income shall be used to provide one or more scholarships for 3rd or 4th year African-American medical students at The Ohio State University, preferably, but not limited to, students who reside in the Columbus, Ohio, and Franklin County geographical areas. The recipient selection shall be based on demonstrated excellence in a broadly balanced set of criteria to include: academic merit, honors received while attending the College of Medicine, participation and offices held in the College of Medicine activities, community and leadership service and activities, and travel or summer study experience during the last three years. Financial need is to be taken into consideration but should not be the primary selection criteria. The award shall be a minimum of \$1,000 per recipient. The recipients shall be chosen upon the recommendation of the Dean of the College of Medicine in consultation with the Auxiliary to the Columbus Ohio Chapter of the National Medical Association Scholarship Committee and in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the College of Medicine at The Ohio State University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Medicine and the existing Auxiliary members in order to carry out the desire of the donors.

\$30,000.00

The Collicott-Arps Scholarship Fund for Columbus Public Schools Graduates

The Collicott-Arps Scholarship Fund for Columbus Public Schools Graduates was established May 3, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Ruth Collicott Arps (B.A. Arts & Sciences 1928) in honor of her family and the family of her late husband, Leslie H. Arps. Mrs. Arps father, Jacob Collicott, was Superintendent of the Columbus Public Schools (1920-1937). Leslie Arps father, George F. Arps, served The Ohio State University as Dean of the College of Education (1920-1937) and as Dean of the Graduate School (1937-1939).

This fund is also established in honor of the wives of Jacob Collicott and George Arps, Lydia Gemmer Collicott and Alice Black Arps. Lydia Collicott and Alice Arps were great friends and great educators. Mrs. Collicott was a teacher and Mrs. Arps was a member of the Board of Education of the Columbus Public Schools. This fund recognizes the dedication and drive both families gave to further education.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships to students seeking teaching certification in the College of Education. Applicants must have graduated from the Columbus Public Schools and must be currently enrolled at The Ohio State University Columbus campus. The scholarships shall be based on financial need and shall be renewable. The selection shall

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REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Collicott-Arps Scholarship Fund for Columbus Public Schools Graduates (contd)

be made by the Dean of the College of Education or a designee, in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Education, with preference to scholarships in order to carry out the desire of the donor.

\$30,000.00

The Wesley and Katherine Cushman Memorial Scholarship Fund

The Wesley and Katherine Cushman Memorial Scholarship Fund was established May 3, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the three sons of Wes and Kit Cushman (James P. Cushman (Bachelor Music '75), Samuel W. Cushman, and Sydney F. Cushman) and friends and family to honor the memory of the Cushmans and to recognize the great commitment of Wes Cushman to health education and to the School of Health, Physical Education and Recreation at The Ohio State University.

Dr. Wesley P. Cushman retired in 1974 following 40 years of distinguished service to The Ohio State University. He was a professor of health education and department chair of Health, Physical Education and Recreation until his retirement. During his tenure, health education became recognized as one of the outstanding graduate programs in the United States. His outstanding service to the American Alliance for Health, Physical Education, Recreation, and Dance was recognized in 1985 when it awarded Dr. Cushman the Alliance Centennial Award.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to recognize outstanding graduate students in health education or any of the specializations in the Sport and Exercise Science program area, by providing them with financial support to complete their academic programs. Selection of the scholarships shall be made by the Dean of the College of Education in consultation with faculty responsible for health education and sport and exercise sciences and in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$17,575.02 (Grandfathered)

May 3, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Darke County 4-H Endowment Fund

The Darke County 4-H Endowment Fund was established May 3, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the Darke County 4-H Advisory Committee and other friends of the Darke County 4-H Program.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Darke County 4-H Program. This support may include, but is not limited to, the funding of scholarships and rewards for 4-H members, volunteer leaders and friends of 4-H; sponsoring seminars and programs; and purchasing material or services that will supplement 4-H programming or increase the visibility and public support for 4-H in Darke County. All expenditures from this fund shall be approved by the Darke County 4-H Advisory Committee and the professional in charge of the Darke County 4-H Program.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever, as determined by the Board of Trustees, with preferences being given to the recommendations from the appropriate administrative official of the University who is the director for Ohio State University Extension, in consultation with a committee representing the local 4-H donors in order to carry out the desire of the donors.

\$16,915.46
(Grandfathered)

The Virginia Rose Crafts Achievement Award

The Virginia Rose Crafts Achievement Award was established May 3, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the estate of Virginia Rose Crafts (M.A. Physical Education 1954). Virginia Crafts was a Professor Emeritus at Illinois State University in Normal, Illinois.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to present an award to an outstanding female upon completion of her master's degree in the field of physical education. She should be of upstanding good moral character, outgoing, friendly, helpful and open to new ideas. She should be willing to promote physical education vigorously and optimal learning by students. She should aspire to teach at a college or university level.

Selection of the recipient shall be made by the Dean of the College of Education or a designee, in consultation with the University Committee on Student Financial Aid and the faculty in the program of physical education.

May 3, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Virginia Rose Crafts Achievement Award (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Education, in order to carry out the desire of the donor.

\$15,000.00
(Grandfathered)

CHANGE IN NAME AND DESCRIPTION OF NAMED ENDOWED FUND

The Donald D. Glower Merit Scholarship Fund in Engineering

The Donald D. Glower Merit Scholarship Fund was established December 6, 1991, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from friends, colleagues and former students in honor of Donald D. Glower, Dean, College of Engineering, 1976-90, and Vice President, University Communications and Development 1990-92. The name and description were revised, at the request of Dean Glower, May 3, 1996.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more full tuition undergraduate merit scholarships to students in the College of Engineering. Recipients shall be selected from incoming freshmen whose homes are in either Crawford or Richland Counties of Ohio. All recipients must be either majoring or planning to major in engineering. Preference will be given to freshmen who excelled in high school. If there are no qualified incoming freshmen from either Crawford or Richland County, the funds shall be reinvested in the endowment. Recipients may be renewed as Glower Scholars if they demonstrate superior academic achievement and progress towards an undergraduate degree in the College of Engineering.

The annual income shall support at least one Donald Glower Scholar from Crawford or Richland Counties. If the income grows to support two or more scholarships, additional Glower Merit Scholars shall be phased in with a new recipient chosen from the group of qualified entering freshmen. All unused annual income shall be reinvested into the fund's principal. In no way are any of these funds to be diverted from direct student support for students from Crawford and Richland Counties. The fund shall be administered by the College of Engineering in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, the funds should be used to provide living expenses for academically qualified students from Crawford or Richland Counties of Ohio.

May 3, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF NAMED ENDOWED FUNDS

James E. Gui Design Competition Awards Fund

The James E. Gui Design Competition Awards Fund was established May 3, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from James E. Gui (B.Arch. '54).

Income provided by the Foundation shall be distributed to the Austin E. Knowlton School of Architecture to be used for student awards in design competition. The awards will be administered during the Spring Quarter of the students' fourth and final year in the undergraduate studio sequence. It is the donor's intention that the amounts of the awards be approximately in the ratio of (1) for first place, (0.65) for second place, (0.35) for third place and, should honorable mention awards be merited, (0.10) for the honorable mention awards.

\$39,000.00

The A. K. and Judith A. Pierce Athletic Graduate Fellowship Fund (Phoenix Award)

The A. K. and Judith A. Pierce Athletic Graduate Fellowship Fund (Phoenix Award) was established May 3, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts designated to support the Department of Athletics from contributions from Arthur Kenneth Pierce, Jr. (B.S.Bus.Adm. '55), and Judith A. Pierce.

Income provided by the Foundation shall be distributed to the Department of Athletics to be used to provide a fellowship for a student athlete who will attend The Ohio State University Graduate School, with a preference for a student accepted to and enrolling in The Fisher College of Business' MBA program. The student selected should have displayed success in scholastics, athletics and personal growth through perseverance and hard work, and have overcome adversities in his/her life.

Recipients of this fellowship will be selected by the Assistant Director of Athletics for Student Athlete Support Services (S.A.S.S.) in consultation with the S.A.S.S. staff and the Director of Athletics.

Endowment earnings shall be returned to the principal until such time as the earnings reach the amount the donors wish to have awarded.

\$26,562.50

Wilbur J. Garmhausen Scholarship Fund

The Wilbur J. Garmhausen Scholarship Fund was established May 3, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with a gift from Wilbur J. Garmhausen (B.S. Landscape Architecture '95).

Income provided by the Foundation shall be used to award one scholarship at the end of the sophomore year to undergraduate students majoring in Landscape Architecture. The award is to

May 3, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

Wilbur J. Garmhausen Scholarship Fund (contd)

be given to the student who best represents excellence in landscape architecture with special emphasis on knowledge of landscape plants and professional communication skills. Scholarship recipients shall be selected in consultation with the University Committee on Student Financial Aid.

\$16,000.00
(Grandfathered)

Upon motion of Mr. Colley, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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FISCAL AFFAIRS COMMITTEE REPORT

Mr. Shumate:

Mr. Chairman, I would also like to add my voice to those that are singing your praises this morning. You have been and are an outstanding leader, and like many have indicated, all of us will be looking for meaningful and substantive ways to keep you involved with The Ohio State University. I thank you for your leadership and service.

Our Committee met earlier today and we have three resolutions to present to the Board for approval:

1996-97 CURRENT FUNDS BUDGET GUIDELINES

Resolution No. 96-134

Synopsis: The budget guidelines for fiscal year 1996-97 are being submitted for adoption.

WHEREAS the levels of resources have been identified for 1996-97; and

WHEREAS appropriate planning and consultation within the University has been accomplished; and

WHEREAS the President is now prepared to present his 1996-97 Budget guideline recommendations:

NOW THEREFORE

BE IT RESOLVED, That the guidelines for the University's Current Funds Budget for fiscal year 1996-97, be developed from the accompanying text and tables; and

May 3, 1996 meeting, Board of Trustees

BE IT FURTHER RESOLVED, That the compensation package for fiscal year 1996-97 presented in the accompanying documents be implemented by the President for faculty, staff, and students; and

BE IT FURTHER RESOLVED, That tuition and fees be increased for all students beginning Autumn Quarter 1996 as specified in the accompanying guidelines incorporated in this resolution which is in compliance with current legislation.

(See Appendix L for background information, page 981.)

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND
REQUEST FOR CONSTRUCTION BIDS AND
REPORT OF AWARD OF CONTRACTS**

Resolution No. 96-135

**BRICKER BASEMENT AND FIRST FLOOR RENOVATIONS AND HVAC REVISIONS
HASKETT/HOPKINS RENOVATIONS;
UNIVERSITY HOSPITAL - EMERGENCY DEPARTMENT; AND
RADIOLOGY DEPARTMENT RENOVATIONS PHASE II**

Synopsis: Authorization to employ architectural/engineering firms and request construction bids for the Bricker Basement and First Floor Renovations and HVAC Revisions and the Haskett/Hopkins Renovations and accept the report of award of contracts and establishment of contingency funds for the University Hospital - Emergency Department and Radiology Department Renovations Phase II is proposed.

WHEREAS the Bricker Hall Basement and First Floor Renovations and HVAC Revisions project was approved by the Board of Trustees on December 2, 1994 on the projects under \$1,000,000 list; and

WHEREAS additional funds have been made available for this project to meet the needs of the program of requirements; and

WHEREAS the revised total estimated project cost is \$1,075,000 and the total estimated construction cost is \$858,300, with funding provided from House Bill 790 Basic and Supplemental Renovation funds; and

WHEREAS the Haskett/Hopkins Hall Renovation project was approved by the Board of Trustees on December 2, 1994 on the projects under \$1,000,000 list; and

WHEREAS additional funds have been made available for this project to meet the needs of the program of requirements; and

WHEREAS the revised total estimated project cost is \$1,125,000 and the total estimated construction cost is \$870,501, with funding provided from House Bill 790 Basic and Supplemental Renovation funds; and

WHEREAS resolutions adopted by the Board of Trustees on February 3 and August 30, 1995 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to award contracts for the following projects:

May 3, 1996 meeting, Board of Trustees

(* Recommended alternates included in these amounts)

University Hospital - Emergency Department

This project renovates and reorients the emergency department and constructs an addition to the west of the building to double the size of the emergency department. The total project cost is \$6,653,760; funding is provided by University Hospital. The completion date is February, 1998. The contracts awarded are as follows:

General Contract:	Newberg International, Cleves, Ohio
Amount:	\$3,519,000 *
Estimate:	\$3,481,634 *
Plumbing Contract:	Farber Mechanical Contractors, Columbus, Ohio
Amount:	\$610,500 *
Estimate:	\$654,350 *
HVAC Contract:	Farber Mechanical Contractors, Columbus, Ohio
Amount:	\$595,800 *
Estimate:	\$589,485 *
Electric Contract:	Buckeye Electric, Dayton, Ohio
Amount:	\$778,000 *
Estimate:	\$840,114 *
Total All Contracts:	\$5,503,300 *
Contingency Allowance:	\$375,160
Total Project Cost:	\$6,653,760

Radiology Department Renovation Phase II

This project relocates the following functions to improve efficiency: two CAT scan procedure rooms, ultra sound suite, outpatient waiting, inpatient waiting, library and teaching file room, and prisoner holding. The total project cost is \$1,500,000; funding is provided from University Hospitals. The completion date is July 1997. The contracts awarded are as follows:

General Contract:	Miles McClellan, Columbus, Ohio
Amount:	\$480,000
Estimate:	\$641,000

May 3, 1996 meeting, Board of Trustees

Plumbing Contract:	J. A. Croson, Columbus, Ohio
Amount:	\$164,000
Estimate:	\$175,000
HVAC Contract:	Farber Corporation, Columbus, Ohio
Amount:	\$152,400
Estimate:	\$186,000
Electric Contract:	Brush Electrical, Grove City, Ohio
Amount:	\$299,700
Estimate:	\$252,000
Total All Contracts:	\$1,086,100
Contingency Allowance:	\$169,547
Total Project Cost:	\$1,500,000

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for the Bricker Basement and First Floor Renovations and HVAC Revisions and the Haskett/Hopkins Renovations projects and that the fees for these services be negotiated between the firms selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids for the Bricker Basement and First Floor Renovations and HVAC Revisions and the Haskett/Hopkins Renovations projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts as appropriate with all actions to be reported to this Board at the appropriate time; and

BE IT FURTHER RESOLVED, That pursuant to the actions previously authorized by the Board, the report of award of contracts and establishment of contingency funds for the University Hospital - Emergency Department and Radiology Department Renovations Phase II projects is hereby accepted.

(See Appendix LI for maps, page 999.)

EASEMENT

Resolution No. 96-136

AMERICAN ELECTRIC POWER

Synopsis: Authorization to grant an easement to American Electric Power for electric service to the Edison Joining Technology Center is recommended.

May 3, 1996 meeting, Board of Trustees

WHEREAS American Electric Power has requested a 25-year easement consisting of a strip of land approximately ten feet in width and approximately 977 feet in length for providing underground electric service to the Edison Joining Technology Center located at 2155 Carmack Road; and

WHEREAS the electric service will benefit the University and future Research Park tenants; and

WHEREAS the appropriate University offices have recommended the approval of this easement:

NOW THEREFORE

BE IT RESOLVED, That the Vice President for Business and Administration be authorized to request the Deputy Director of Public Works of the Department of Administrative Services, pursuant to his statutory duties, to act for and on behalf of the University in developing the necessary legal instruments to provide for this easement.

(See Appendix LII for map, page 1005.)

Upon motion of Mr. Shumate, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, Sofia, and Ambassador Wolf.

Mr. Shumate:

That completes my report, Mr. Chairman. However, I would add that on the good news front that the Moody's Rating Service has upgraded our bond rating from AA- to AA and that is outstanding news for the University. I would certainly like to thank all of those who have contributed to that upgrade, including the Vice President for Finance's office and the Treasurer's office.

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Ambassador Wolf:

Before I turn this meeting over to our new Chairman, Mr. Wexner, I would like to add a few words to the thoughts that I articulated last evening. I had the opportunity last night to review my thoughts at length, and I will just take a moment or two to tell you that I have never worked with a finer board of trustees than the one that I have worked with this past year. I mentioned last night, and I will mention again, that they are the finest group of people that I have ever known. If I had my choice of choosing friends for my life, I would have chosen every member of the Board around this table, including our two Student Trustees. I will certainly miss them.

I must tell you that I applaud Governors Voinovich and Celeste for the miracle of picking such a magnificent group of people from different walks of life, different professions, and different backgrounds. They have come together in this room and they have brought great credit, great recognition, and rendered great service to Ohio State.

I also want to say to Jim Nichols that I appreciate his comments regarding my service on the Investments Committee. His words were a little bit of a surprise to me, because I used to hear that if you wanted to make a small fortune with Milt Wolf, start with a large one!

May 3, 1996 meeting, Board of Trustees

My word of caution to Jerry May because he is overflowing with contributions. I am reminded of the story about the greatest train robbery in history which was the train going from Tel Aviv to Jerusalem. They say that the bandits got \$4,000 in cash and \$12 million in pledges! So, I give you that word of caution.

I want to thank the staff, as Tom Smith, has already done. They are marvelous. Both the administrative staff and the academic leaders.

I mentioned last night, and I will mention again, that the person one works so closely with on this Board is Maureen Sharkey. I told the folks last night that she is very easy to get in touch with -- if you want to reach her dial 9-1-1. Whether it is a toothache or an overdrawn bank account, Maureen is there.

Just let me close by saying that it has been a great honor for me also to work with President Gee these past six years. He is an incredible human being, he is world-class, and unquestionably the best president of any academic institution in America. He could be president of any private institution and make it a success. I hope that the good Lord favors him with good health and good fortune, so that the University can continue to prosper under his leadership as it will.

I know that our incoming Chairman, Les Wexner, brings a luster and prestige and wisdom to this Board that may be unparalleled in its history. Every one of us knows this man has a managerial judgment, a wisdom, and experience running world-wide corporations that will benefit this Board immensely. I think that we are fortunate in having him take over the chairmanship of this Board and with these words I turn this meeting over to our new Chairman, Les Wexner.

Mr. Wexner:

Just a quick word. As you get to this season of the year and you think about graduation, I like to remind people -- and Tom, I would remind you, and, also, Milt -- it is much better off if you think of it as a commencement, a beginning rather than an end. I have enjoyed, as the other Trustees have, working with you and your participation, and we would hope that it is a beginning not only of your career, but of continued involvement with this University.

I have sat behind Milt now for eight years and -- as I mentioned last night -- it is a bit aggravating to sit behind an Ambassador. You heard it, again, today -- Mr. Chairman, Mr. Ambassador, Dr. Wolf. Milt, in those eight years your attendance was not perfect, but your attention was. Your caring about the University, about students, about faculty, and your relationship with the President and with your fellow Trustees has been as close to perfect as mortals can get.

I hope for you, too, that this is a commencement of a further relationship with the Board and with the University. On behalf of all of the Trustees, we thank you for your friendship. Thank you.

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Thereupon the Board adjourned to meet Thursday, June 6, 1996, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Robert M. Duncan

Milton A. Wolf, Ph.D.

May 3, 1996 meeting, Board of Trustees

Secretary

Chairman

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND TWENTY-THIRD MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, June 6, 1996

The Board of Trustees met at its regular monthly meeting on Thursday, June 6, 1996, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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June 6, 1996 meeting, Board of Trustees

The Chairman, Mr. Wexner, called the meeting of the Board of Trustees to order on June 6, 1996, at 11:00 a.m. He requested the Secretary to call the roll.

Present: Leslie H. Wexner, Chairman, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Tamala Longaberger Kaido, Holly A. Smith, and Mark E. Berkman.

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Mr. Wexner:

Tami, I want to welcome you to the Board. You will find it a challenging and interesting experience and I know you are well underway.

Mark, likewise, as a Student Trustee, you have big shoes to fill. Tom Smith, your predecessor -- just a terrific guy -- contributed enormously as a student. As you have learned already, by the meetings that we have had, you are one of us, we appreciate you. Your term expires in 1998, so you will be here past me, so we will try to teach you tricks that aren't bad -- but welcome.

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RATIFICATION OF COMMITTEE APPOINTMENTS 1996-97

Resolution No. 96-137

BE IT RESOLVED, That the appointments to Committees and representatives to various Boards for 1996-97 be approved as follows:

Educational Affairs Committee:

Alex Shumate, Chair
Michael F. Colley, Vice Chair
Zuheir Sofia
Holly A. Smith

Agricultural Affairs Committee:

James F. Patterson, Chair
Fred Dailey, State of Ohio Director of
Agriculture (ex officio member), Vice Chair
Tamala Longaberger Kaido

Student Affairs Committee:

Holly A. Smith, Chair
James F. Patterson, Vice Chair
Tamala Longaberger Kaido
Mark E. Berkman

Fiscal Affairs and Investments Committee:

George A. Skestos, Chair
Theodore S. Celeste, Vice Chair
David L. Brennan
James F. Patterson
John G. McCoy (Foundation Board)
Frank Wobst (Foundation Board)

Personnel Committee:

Leslie H. Wexner, Chair
Alex Shumate, Vice Chair
Theodore S. Celeste

Inter-University Council:

Tamala Longaberger Kaido

Research Foundation Board of Directors:

Theodore S. Celeste

OSU Research Park, Inc., Board of Directors:

Theodore S. Celeste

University Hospitals Board:

George A. Skestos
Theodore S. Celeste

The Arthur G. James Cancer Hospital and Research Institute Board:

Zuheir Sofia, Chair
Tamala Longaberger Kaido

RATIFICATION OF COMMITTEE APPOINTMENTS 1996-97 (contd)

Ohio State University Affiliates, Inc.:

Leslie H. Wexner (term 1 yr)
Alex Shumate (term 2 yrs)
Theodore S. Celeste (term 3 yrs)

University Foundation Ex Officio Class of Directors:

Alex Shumate (term 1 yr)
Theodore S. Celeste (term 2 yrs)
David L. Brennan (term 3 yrs)

Wexner Center Foundation Board:

Leslie H. Wexner
Tamala Longaberger Kaido*

University Managed Health Care System, Inc., Board of Directors:

George A. Skestos

University Master Planning Committee:**

Leslie H. Wexner, Chair
George A. Skestos, Vice Chair
Alex Shumate
Michael F. Colley
Zuheir Sofia

Regional Campus Boards:

Lima - Theodore S. Celeste (1997)
Mansfield - James F. Patterson (1997)
Marion - David L. Brennan (1997)
Newark - Tamala Longaberger Kaido (1999)

* President's appointee

**Serves as Board of Trustee's interface with the University's Planning Committee.

Upon motion of Mr. Skestos, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

President Gee:

I might note that I have an appointment at the Wexner Center Foundation Board and Tami Longaberger Kaido will be joining that Board as a matter of that appointment.

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President Gee:

I would like to mention that, as many of you know, today Judge Robert Duncan will be stepping down from the position of Secretary of the Board. The Board of Trustees, members of the University community, and I would particularly like to express our appreciation to Judge Duncan for his service to the University as Vice President for Legal Affairs and General Counsel, and Secretary of the Board.

Let me just say, on a very personal note, that I have worked with a lot of outstanding people in my 15 years as a university president and it is a great privilege working with the people that I work with now, but very few people do you feel that it is an honor to work with and that is clearly Bob Duncan. It has been an absolute honor. I have learned so much from him. He is a remarkable human being. His history is well-known. The history of this University will be much better because Bob Duncan has been part of our University family.

We have an Expression of Appreciation which, I think, Mr. Chairman, if you don't mind, on behalf of all of us, I am going to read:

EXPRESSION OF APPRECIATION

WHEREAS the Honorable Robert Morton Duncan has served The Ohio State University as Vice President for Legal Affairs and General Counsel, and as the Secretary of the Board of Trustees; and

June 6, 1996 meeting, Board of Trustees

EXPRESSION OF APPRECIATION (contd)

WHEREAS Judge Duncan has represented the University throughout Ohio and the country, as well as in the international arena, in a most exemplary manner; and

WHEREAS Judge Duncan has served his *Alma Mater*, both as an active and dedicated alumnus of the University itself and of the College of Law, where he served as class president as a student, and as President of the College of Law Alumni Association; and

WHEREAS he has served as a Judge on the United States District Court for the Southern District of Ohio; and

WHEREAS Judge Duncan has served as a Judge on the United States Court of Military Appeals, as a Justice on the Supreme Court of Ohio, and as a partner in the law firm of Jones, Day, Reavis & Pogue; and

WHEREAS Judge Duncan has participated on countless committees, Boards of Directors, Boards of Trustees, and commissions, locally and nationally, including the President's Commission on White House Fellows; and

WHEREAS Judge Duncan has received numerous prestigious awards for his civic engagement, humanitarian efforts, and meritorious service; and

WHEREAS Judge Duncan is well-known as a gifted and wise counselor, a fair-minded administrator, a mentor to all who seek his counsel, and a kind and true friend to all those who have had the privilege and good fortune to know him:

NOW THEREFORE BE IT RESOLVED, That The Ohio State University extends its deep and heartfelt appreciation to the Honorable Robert Morton Duncan for his unparalleled service, always adhering to the highest standards and principles, to this academic community and its numerous constituencies throughout the world. The Board of Trustees congratulates Judge Duncan on his distinguished career and looks forward to his continued involvement with The Ohio State University.

President Gee:

Judge Duncan, I cannot think of anyone I would rather give this resolution to.

Judge Robert Duncan:

Thank you.

Mr. Wexner:

Would you like to say something?

Judge Duncan:

Only that everything that has been good about my life has, in the terms of my profession, an approximate causal relationship to what began for me when I came here as a freshman 51 years ago. Since that time, I have considered that I owe a tremendous debt to The Ohio State University. Your expression today is not helping me with the discharge -- it is making the debt grow larger.

I welcome the opportunity to continue my association with this University, this Board, and this President. I will be across the Oval at the Law School. Thank you very much for this very generous award. I thought you were talking about somebody else for a while, but I certainly appreciate it and my family appreciates it. I look forward to our continued relationships. Thank you, Mr. Chairman.

EXPRESSION OF APPRECIATION (contd)

Mr. Wexner:

Thank you.

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PRESIDENT'S REPORT

President Gee:

First of all, let me join with all of you by indicating how pleased we are to have Mr. Wexner as our new Chair, and we welcome him to that capacity and welcome him as the leader of our Board. I can tell you that we have already experienced the joys of that leadership and I know that all the members appreciate that. Of course, I also want to welcome Tami. Tami Longaberger Kaido is going to be a great member of our Board, and, Mark, we welcome you.

I might note that -- in light of the fact that we might have a little noise outside -- I had a little bit of a pause when Tami became a member of our Board because she was at a meeting I was at -- about this time last year, in fact -- and she came up with the top 10 reasons Gordon Gee should have taken the California job. This is really her list, but I thought that I would just read them:

- "#10 I heard that Rosa Lopez was available for housekeeping.
- #9 Trade Herb Asher for Jerry Brown and a lobbyist to be named later.
- #7 Two words -- 'Good-bye Cooper.'
- #4 Decided he needed an easier school up north -- Oregon.
- #2 Rare opportunity to offend the Governor on both coasts.
- #1 As president of the California University system when UCLA plays Cal a tie really would be like a win."

I tell you something the last thing that I need to do is to have a smart aleck Trustee, that is for sure.

Ms. Longaberger Kaido:

Thank you for sharing that personal insight with everyone.

President Gee:

Your welcome. Today nearly 6,000 newly minted Ohio State graduates entered Ohio Stadium to rehearse for tomorrow's ceremony. I continue to receive inspiring notes from members of the class who have overcome challenges to complete their degrees.

One student confessed to an academic career of hard-earned B's and C's. She said that she got a lot from Ohio State including, and I quote her letter: "confidence, strength, leadership, focus, and personal excellence. . . ." She continues -- and I want to read this to you because I think that this is particularly important -- "I found parts of me such as determination, tenacity, courage, conviction, and guts that will create opportunities for a magical life. I made my life something great."

PRESIDENT'S REPORT (contd)

President Gee: (contd)

Ladies and gentlemen, I submit to you today that after all is said and done including the opportunities that we hear and the discussions that take place -- including those that are going on outside -- that is what the university is about. A place of ideas, a place of opportunities, a place of realization and we will certainly see that tomorrow in our commencement ceremony.

Of course the end of the quarter has been stressful for all of our students. In fact, last week there was a Stress Oasis on the Oval, complete with massage therapists, free ice tea, and brochures on reducing stress. Unfortunately, I was too stressed out to try it -- I might use it by the end of today though!

The College of Law held its hooding ceremony in May. We were honored that the Attorney General of the United States, Janet Reno, was the speaker. National Public Radio Correspondent Nina Totenberg addressed the College of Humanities Baccalaureate Ceremony last week, as the college recognized its graduates and most outstanding students. Award-winning author Terry McMillan visited campus in May as part of the African American Heritage Festival. She addressed a student audience and shared excerpts from her new book with them.

The debate over the validity of Admiral Richard Byrd's claim to have flown over the North Pole in 1926 centered on Ohio State, as we have the Byrd Papers in our collection, including Byrd's diary kept at the time of the famous flight. The Byrd collection by the way -- which is very interesting for our Trustees -- includes 523 cubic feet of space, one of the largest collections of polar records in the world.

The first Undergraduate Research Forum was held in May. Gender roles and women, theatrical dance, and molecular science were among the 62 student projects presented at the forum. The past month brought a flurry of award programs for students, faculty, and staff members. From the College of Food, Agricultural, and Environmental Sciences Annual Award Banquet to the Graduate Student Awards, to the Celebration of University Leadership, students have been honored for their many contributions to campus life.

A record number of scholar athletes were recognized this month -- 263 students achieved a grade point average over a 3.0 while competing in a varsity sport, which is quite remarkable. The Affirmative Action Awards were presented as were the Distinguished Staff Awards. These honors recognize faculty and staff who go beyond expectations and have a significant impact on students and on the quality of this university.

The exhibit "Hospice: A Photographic Inquiry" opened in May at the Wexner Center for the Arts. As part of the educational programming surrounding the exhibit, Wexner Center educators are joined by hospice volunteers in giving tours. Ohio State is proud to be the first site for the national tour of the hospice photos.

As the result of another partnership, the university dedicated the Bloch Cancer Survivors Plaza this month, which is directly across the way. I urge all of you to go and see this, it enhances the quality of our campus and lives that we celebrate. More importantly it is certainly a celebration of life, of victory. This is the first of the Bloch parks to be sited at a university -- in large measure due to our interdisciplinary strengths in medicine, horticulture, the arts, and more. We continue to build on those strengths by managing change in creative ways.

I was pleased this month to spend some time with our colleagues at Ford and another of their collegiate CQI partners, the University of Texas.

PRESIDENT'S REPORT (contd)

President Gee: (contd)

Sometimes we have to get away from campus to truly appreciate how far we as a university have come! Ohio State's CQI Steering Committee has issued a report of the progress we have made in many parts of the campus.

Wednesday, we had the opportunity to demonstrate the university's video conferencing network in a meeting of members of the board and I appreciate many of you being there. This "virtual" meeting showed us the interaction that is possible through distance learning.

I want today to note that Professor of Mathematics Robert Gold is nominated as acting dean of the College of Mathematical and Physical Sciences. He will replace Dean Jim Garland who has been named president of Miami University. As many of you know, we are losing our very able dean of the College of Mathematical and Physical Sciences to an institution not far from here. Jim Garland has been a remarkable example of committed educational leadership and for that I am grateful. I am also very pleased that Bob Gold is taking on this position.

Mr. Chairman, this concludes my report.

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Audience member:

I would like to address the issue of safe sex and domestic partnerships, please. Why have you refused to extend domestic partnership health insurance to same sex domestic partners? Could you please address the whole issue? Is it because there is homophobia latent? People of color on the Board, this was the same kind of racial discrimination that was a part of the people of color in this country 20 years ago. Why has this not been addressed by this Board?

Mr. Wexner:

Could you identify yourself, please?

Mr. T. J. Ghose:

T. J. Ghose.

Mr. Wexner:

Thank you.

Mr. Ghose:

I represent a group for diversity of Ohio -- "People of Color Who Are Queer."

Mr. Wexner:

Thank you. I take your comments seriously. The process for the Board is that student groups or other constituent groups are welcome to address the Board. If you would like to do so at our next Board meeting, we would be happy to hear you or other groups.

June 6, 1996 meeting, Board of Trustees

Mr. Ghose:

We have done so for three years, sir, we have not been heard. Silence equals death. We can't be silent anymore. Why don't you address your conscience and try to address this issue of homophobia that seems to be so prevalent on this Board? What is wrong here? What is going on here?

Mr. Wexner:

Speaking for the Board, I express my concern for your interest. We will take this under consideration. Your issue and other issues that address --

Mr. Ghose:

Why don't you take it under consideration right now? Speak from your heart! I am speaking from my heart. Let's not go into the bureaucratic stuff, alright? Come on let's speak from the heart.

Mr. Wexner:

Thank you. I think that I understand your issue. We will discuss this. The issue of student health and other items that are serious to the Trustees and of significant importance to the University are discussed in an orderly manner. And I assure you --

Mr. Ghose:

And you have said that you do not want to extend health insurance to domestic partners of the same sex, why? I want to ask you why? You have already said that you do not want to do it and I want to ask you why?

Mr. Wexner:

We will discuss this at a later time.

Mr. Ghose:

No, sir, please discuss it now.

Mr. Wexner:

I am sorry.

Mr. Ghose:

This is a student interest.

Mr. Wexner:

Your agenda and my agenda is quite different today.

Mr. Ghose:

Obviously, obviously!! "Hey hey ho ho homophobia has got to go! Hey hey ho ho homophobia has got to go! Hey hey ho ho homophobia has got to go..."

June 6, 1996 meeting, Board of Trustees

Mr. Wexner:

I do take these interests and these concerns as serious, and we will address them in a serious manner. This is a real issue that confronts University health and I meant what I said.

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STUDENT RECOGNITION AWARD

Mr. Berkman:

It is my honor and privilege to recognize Eric E. Barrett as this month's recipient of The Ohio State University Board of Trustees Student Recognition Award. Eric is an animal science major and came to Ohio State from Vincent, Ohio, on the Charles Ingraham 4-H Scholarship. His service involvement at OSU began with his term as treasurer of the student council of the College of Food, Agricultural and Environmental Sciences.

After seeing first hand the direct correlation between student involvement and the success of the council, he served as vice president the following year. Eric's leadership within the University community also extends to his unprecedented two-year term as president of the Alpha Zeta fraternity. Under his leadership, this agriculture fraternity rechartered itself as the Alpha Thau fraternity and established itself on the national level.

Eric was a 1994-95 recipient of the Edward S. Beany Drake Student Leader Award and Scholarship, and currently serves on the board of directors of the all student run scholarship committee. He was this year's general co-chairman of the Agriculture and Natural Resources Annual Recognition Banquet, the largest student operated banquet at OSU.

He has been a member of Ohio Stater's, Incorporated, and serves this year as secretary. Eric has been a member of the Bucket and Dipper junior honorary, the Sphinx senior honorary, and a treasurer of Failings, an organization within his College, which introduces Ohio teenagers to the extensive opportunities for an agricultural education that are available at The Ohio State University.

Eric was a member of OSU's homecoming court in 1995. He was the OSU Ross Gainer Greek Man Of The Year in 1996 and was voted one of the top 10 outstanding seniors by his College this year.

I believe that it is Chairman Wexner's intention that this meeting be adjourned sometime today and I am therefore unable to comprehensively list all of the honors, awards, and distinctions that Eric has earned during his four years at Ohio State. The good news is that Eric will be presented with a baccalaureate degree during tomorrow's commencement. The better news is that Eric plans to attend The Ohio State University to earn a master's and subsequently a doctorate in the agricultural sciences. The best news is that Eric hopes to one day teach at the university level and this Board is confident that he will continue to contribute greatly to his field of study throughout his life.

Eric Barrett, if you would please come forward, the Board of Trustees of The Ohio State University would like to commend you for your service to the University by presenting you with the Student Recognition Award.

June 6, 1996 meeting, Board of Trustees

STUDENT RECOGNITION AWARD (contd)

Mr. Wexner:

Eric, congratulations, and thank you.

(See Appendix LIV for the Student Recognition Award, page 1117.)

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HOSPITALS BOARD REPORT

Mr. Skestos:

Mr. Chairman, the Strategic Planning Committee and the Hospitals Board met on May 23, 1996. It was reported to the Strategic Planning Committee that the continuing consolidation of insurance companies, physician practices, and hospital systems in central Ohio are beginning to restrict the opportunity and flexibility for University Hospitals to exercise decisions about its future. The Dean of the College of Medicine briefed the Committee on activities within the College of Medicine to create a common vision and a new clinical practice organization model for the physicians of the Medical Center. The Committee then began a discussion on the commonality of vision, leadership initiatives, and strategic actions between the various organizations and physicians of the Medical Center.

At the Hospitals Board meeting, the Chairman led a discussion on the governance structure of the Hospitals Board, the Hospitals, and hospital related organizations. Board members agreed that the current structure needs to be reexamined and possibly redefined so that the Hospitals could react to health care market conditions more efficiently and quickly.

The Hospitals Board approved the Hospitals' Operating and Capital Budget for 1996-97. The operating budget includes a zero rate increase; an expected decrease in inpatient activity and a concurrent increase in the outpatient activity; and a planned \$4 plus million support for off campus based primary care practices and ambulatory sites. The 1996-97 budget was developed to maintain and/or increase market share while continuing to improve services; reduce costs; compete for managed care contracts; develop institutional and physician partnerships locally and regionally; and to increase physician involvement in and commitment to the development of the Medical Center's Integrated Delivery and Finance System.

That completes my report, Mr. Chairman.

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PRESENTATION BY DAVID HILL, MEMBER OF THE STUDENT ENVIRONMENTAL ACTION COALITION

Mr. Wexner:

I believe the next person to speak is David Hill. David, are you here? Could you tell us what your background is and who you represent and where you are in school, so that we could get to know you a little bit before you present?

Mr. David Hill:

Yes. My name is David Hill and I am a junior majoring in environmental science and a member of the Student Environmental Action Coalition (SEAC). I want to talk today about my opinions on the Firestone Estate and the sale of it.

June 6, 1996 meeting, Board of Trustees

**PRESENTATION BY DAVID HILL, MEMBER OF
THE STUDENT ENVIRONMENTAL ACTION COALITION (contd)**

Mr. Hill: (contd)

President Gee and members of the Board of Trustees, I would like to thank you for this opportunity to speak today and voice my opinions concerning this issue. As a member of SEAC, I would like to thank the Board, President Gee, and other OSU administrators for taking time to meet with us at various times during this year. I would like to say also that our group has held no animosity or intended no disrespect in any actions that we have taken to bring our message to the administration and to the OSU students and community.

I don't think SEAC has resorted to banging on windows or anything like that.

President Gee:

I must say that I thoroughly enjoyed your display that fell during the middle of my speech at the College of Humanities. I kept looking up there and saying "What" and then I realized what it was, you were terrific.

Mr. Hill:

Us, you mean? We didn't have anything to do with that!

President Gee:

Your SEAC friend. Whoever your SEAC friends were.

Mr. Hill:

No disrespect is meant by any of that, but to accomplish getting the message to students and the administration this was done because as students, we're lacking power in the decision making process at Ohio State. On the other hand, you as members of the Board of Trustees do hold this power. You have the power to sell the Firestone land for maximum profit. You have the power to sell this land as quickly as possible, but you also hold the power to preserve the wetlands and wilderness areas of the Firestone Estate.

You hold the power to place stipulations on the sale of this land, requiring the chosen bidder to preserve or sell back to OSU parts of the estate. You hold the power to sell this land, perhaps for less profit, to the Trusts for Public Lands, a group working with Bath Township residents, the Medina County park districts and local school districts who will set aside some of this land as a nature preserve.

You hold the power, if choosing the Trust for Public Lands, to require the land they set aside to be designated as "Bath Township/OSU Raymond Firestone Nature Preserve and Research Facility," for example. This option would be a wonderful opportunity to honor the life of Mr. Firestone who hoped his land donation would "assist this fine institution in its ongoing efforts to educate the young people of our state."

An educational nature preserve named for Raymond Firestone, as well as profits received from the sale to the Trust for Public Lands, would be a way that Ohio State could both preserve the Firestone name, as well as preserve the environment. This could cause Ohio State University to become nationally renowned as a leader in environmental preservation and education.

**PRESENTATION BY DAVID HILL, MEMBER OF
THE STUDENT ENVIRONMENTAL ACTION COALITION (contd)**

Mr. Hill: (contd)

With the power that you hold you have responsibilities. In a broad sense you have responsibility to the earth, to the future generations, and to education. In a more focused sense you have responsibility to the residents of Bath Township and to Ohio State students and community members.

You have a responsibility to all of those who voice their opinions concerning the sale of this land. And even after the land is sold, you still remain responsible for what the chosen bidder does to this land. What happens to this land is a direct reflection of yourselves, and this University and its reputation.

Section 404 of the Clean Water Act should in theory preserve the wetlands that are located on the Firestone Estate, but the Act allows development to within one centimeter of the land designated as wetlands. One of my professors -- who is a wetlands expert and who has had students who have done research at the wetlands located at the Firestone Estate, by the way -- said that the preservation of a buffer zone around the designated wetlands is necessary for the survival of the integrity of the wetlands. Also in the past, the Clean Water Act has allowed permits to be granted to developers for the destruction of wetlands of comparable qualities to those located at the Firestone Estate, if the loss was later mitigated.

Two months ago I tracked through the beautiful and serene Firestone Estate, an area that has some of the last bogs in Ohio, is home to diverse species -- some of which are threatened -- and holds one of the largest tracks of contiguous forest in the state. For me the journey was quite a spiritual one and I have with me one of the photographs that I took while on this hike.

This photo shows a creek meandering into the distance with the orange sun near the horizon shining through the forest and it is difficult to tell by looking at the picture whether the sun is setting or rising. Whether the sun sets for the last time on the Firestone wilderness and wetlands or whether the sun rises again, depends on your decision.

I would like to present my last copy of this photograph to President Gee and the Board of Trustees as a reminder to you to hear the voice of the land, the voice of the people, and the voice of your conscience and to preserve the Firestone wilderness and wetlands area.

Thank you, again, for your time and may peace, love, and justice reign in the biosphere.

Mr. Wexner:

Thank you. David, before you leave, the issue that you speak to, in whatever wisdom there is on the Board, this issue has been raised and we have heard it. We are considering it, not unlike other issues that have come before this Board and will come before it in the future.

There are often competing goods, not just one. And to speak directly to this issue -- we have an issue to the environment to be responsible citizens of the state, we have a responsibility to listen to students and faculty, and in this case, we also have a responsibility to a donor and a man that I knew and a man whom Dr. Gee had spoken with. The integrity of the trust of his gift to us and the intentions of those gifts are balanced with other equities. That is the context that we are thinking about this, so there are always competing goods.

June 6, 1996 meeting, Board of Trustees

**PRESENTATION BY DAVID HILL, MEMBER OF
THE STUDENT ENVIRONMENTAL ACTION COALITION (contd)**

Mr. Wexner: (contd)

I think in reference to the other speaker before you, this Board, for as long as I have been a part of it, has heard -- and we have to hear in an orderly manner -- but we need the input. That is why these meetings are held in a public manner. I sincerely appreciate your group's interest and hopefully its influences will be in a way that makes the outcome more positive for all concerned.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Shumate:

To begin with, I would like to ask Provost Sisson and Vice President Williams to present the "Things Gone Right Award."

THINGS GONE RIGHT AWARD

Provost Sisson:

Thank you, Mr. Shumate. We will do this as we have in the past. We have young colleagues who have made uncommonly fine contributions, creatively and with extraordinary energy to the common welfare and we are honored to present this award to them, which the Vice President for Student Affairs will do.

Vice President Williams:

The Things Gone Right Award at Ohio State:

"The Committee of the Undergraduate Experience recognize individuals or groups at Ohio State who go beyond the expected and past the ordinary.

The Things Gone Right Award awards examples of innovation, community building, student involvement, positive impact, and special effect. Congratulations to the 1995-96 Undergraduate Student Government."

Would representatives of such, please step forward.

"Congratulations to the 1995-96 Undergraduate Student Government for simply improving the undergraduate experience. The 1995-96 Undergraduate Student Government completed several major projects with a positive impact on students: electronic voting greatly increased student participation in USG elections; the student-run radio station, KBUX -- by the way, which you still haven't gotten me on yet -- and USG teacher evaluations were made available to undergraduates for the first time.

Furthermore, USG's thoughtful participation in University governance continues to help make the CUE recommendations happen. Thanks for showing that students can make a difference."

EDUCATIONAL AFFAIRS COMMITTEE REPORT (contd)

Mr. Shumate:

Thank you and congratulations, once again, to the Undergraduate Student Government.

Also, Mr. Chairman, as a part of our Educational Affairs Committee agenda this morning we received several reports: 1) the CUE update from Provost Sisson; 2) a report from Dr. Ray on the continuation of computing fees at the University; and 3) Bob Arnold presented a report on the undergraduate student enrollment and retention plan.

At this time, I would like to call again upon Provost Sisson to present the resolutions for approval today.

Provost Sisson:

Thank you, Mr. Shumate. As I work my way into that, I would just like to note that we have talked about transition within the Office of Academic Affairs and the Educational Affairs Committee. We look forward to an extraordinary year as we have had this last year in which, under the leadership of Ted Celeste, a number of extraordinary initiatives have been launched ranging from the reorganizations of a number of very important units to putting the CUE Committee recommendations front and center; from the launching of distance learning, which many of the members of the Board witnessed yesterday, to the draft of an academic plan, which attempts to draw together the many initiatives -- pieces of the quilt so to speak -- that are directly linked to the evolving strategic vision for the University. We are very grateful to you for that, Ted.

I would like to present the following resolutions:

**THE OHIO STATE UNIVERSITY - LIMA
BOARD APPOINTMENT AND REAPPOINTMENTS**

Resolution No. 96-138

Synopsis: Approval of a nominee and reappointments of Board members to The Ohio State University-Lima Board is proposed.

WHEREAS the Board of Trustees on July 8, 1994, approved the establishment of The Ohio State University-Lima Board; and

WHEREAS it has been previously stipulated that "The Lima board shall be composed of eleven members appointed by The Ohio State University Board of Trustees in consultation with the president of the university" (one member of the Lima board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named persons have been nominated and selected for appointment and reappointment to The Ohio State University-Lima Board for the term as specified:

Appointment of Student Member

<u>Name</u>	<u>Term of Appointment</u>
Kelly Richards	1 year

June 6, 1996 meeting, Board of Trustees

**THE OHIO STATE UNIVERSITY - LIMA
BOARD APPOINTMENT AND REAPPOINTMENTS (contd)**

Reappointment of Private Citizens

<u>Name</u>	<u>Term of Appointment</u>
Jed E. Osborn	3 years
Larry E. Ward	3 years
Howard N. Watkins, Jr.	3 years

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as members of The Ohio State University-Lima Board, effective July 1, 1996.

**THE OHIO STATE UNIVERSITY - MANSFIELD
BOARD APPOINTMENTS AND REAPPOINTMENT**

Resolution No. 96-139

Synopsis: Approval of two nominees and a reappointment of Board members to The Ohio State University-Mansfield Board is proposed.

WHEREAS the Board of Trustees on June 3, 1994, approved the establishment of The Ohio State University-Mansfield Board; and

WHEREAS it has been previously stipulated that "The Mansfield board shall be composed of eleven members appointed by The Ohio State University Board of Trustees in consultation with the president of the university" (one member of the Mansfield board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named persons have been nominated and selected for appointment and reappointment to The Ohio State University-Mansfield Board for the term as specified:

Appointment of Private Citizens

<u>Name</u>	<u>Term of Appointment</u>
Anne Epperson	3 years
Randy Osler	3 years

Reappointment of Private Citizen

<u>Name</u>	<u>Term of Appointment</u>
James E. Meyer	3 years

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as members of The Ohio State University-Mansfield Board, effective July 1, 1996.

**THE OHIO STATE UNIVERSITY - MARION
BOARD APPOINTMENT AND REAPPOINTMENTS**

Resolution No. 96-140

Synopsis: Approval of a nominee and reappointments of Board members to The Ohio State University-Marion Board is proposed.

WHEREAS the Board of Trustees on July 8, 1994, approved the establishment of The Ohio State University-Marion Board; and

WHEREAS it has been previously stipulated that "The Marion board shall be composed of eleven members appointed by The Ohio State University Board of Trustees in consultation with the president of the university" (one member of the Marion board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named persons have been nominated and selected for appointment and reappointment to The Ohio State University-Marion Board for the term as specified:

Appointment of Student Member

<u>Name</u>	<u>Term of Appointment</u>
Christopher John Elsasser	1 year

Reappointment of Private Citizens

<u>Name</u>	<u>Term of Appointment</u>
David F. Bacon	3 years
Ron Laipply	3 years
Elaine Merchant	3 years

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as members of The Ohio State University-Marion Board, effective July 1, 1996.

**THE OHIO STATE UNIVERSITY - NEWARK
BOARD APPOINTMENT AND REAPPOINTMENTS**

Resolution No. 96-141

Synopsis: Approval of a nominee and reappointments of Board members to The Ohio State University-Newark Board is proposed.

WHEREAS the Board of Trustees on April 8, 1994, approved the establishment of The Ohio State University-Newark Board; and

WHEREAS it has been previously stipulated that "The Newark board shall be composed of eleven members appointed by The Ohio State University Board of Trustees in consultation with the president of the university" (one member of the Newark board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

June 6, 1996 meeting, Board of Trustees

**THE OHIO STATE UNIVERSITY - NEWARK
BOARD APPOINTMENT AND REAPPOINTMENTS (contd)**

WHEREAS the following named persons have been nominated and selected for appointment and reappointment to The Ohio State University-Newark Board for the term as specified:

Appointment of Student Member

<u>Name</u>	<u>Term of Appointment</u>
Katheryn M. Lloyd	1 year

Reappointment of Private Citizens

<u>Name</u>	<u>Term of Appointment</u>
Eugene Branstool	3 years
Stuart N. Parsons	3 years
Charles F. Sinsabaugh	3 years

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as members of The Ohio State University-Newark Board, effective July 1, 1996.

**LICENSING UNIVERSITY TECHNOLOGY
TO GENETIC INTEGRATION TECHNOLOGIES LTD**

Resolution No. 96-142

WHEREAS Dr. Alan Lambowitz, Eminent Scholar and Professor of Molecular Genetics, is the primary inventor of a genetic technology known as Group II Intron Technology ("the technology") and the University has applied for a patent on this technology; and

WHEREAS Dr. Lambowitz wishes to form a company to be known as Genetic Integration Technologies LTD in order to further develop the technology; and

WHEREAS Genetic Integration Technologies LTD wishes to license the technology from the University; and

WHEREAS the members of the Technology Transfer Oversight Committee have reviewed the transaction proposed by Dr. Lambowitz and Genetic Integration Technologies LTD and have agreed that the guidelines for approval of such transactions have been followed; and

WHEREAS the members of the Technology Transfer Oversight Committee have approved the proposed transaction in accordance with Board Resolution 96-126, contingent upon the submission by Genetic Integration Technologies LTD of a business plan acceptable to the Vice President for Research:

NOW THEREFORE

June 6, 1996 meeting, Board of Trustees

**LICENSING UNIVERSITY TECHNOLOGY
TO GENETIC INTEGRATION TECHNOLOGIES LTD (contd)**

BE IT RESOLVED, That as a component of his University compensation and as an incentive to the performance of research which will benefit the University and the citizens of the State of Ohio, Dr. Lambowitz will be afforded the opportunity to hold an equity interest in Genetic Integration Technologies LTD and to use University facilities in connection with the research conducted by Genetic Integration Technologies LTD on terms acceptable to the Vice President for Research; and

BE IT FURTHER RESOLVED, That the Vice President for Research and the Vice President for Business and Administration be authorized to enter into agreements with Genetic Integration Technologies LTD pursuant to Board Resolutions 96-125 and 96-126 upon submission by Genetic Integration Technologies LTD of a business plan acceptable to the Technology Transfer Oversight Committee.

Provost Sisson:

I would like for you to take particular note of a substantial restructuring that we do bring for your approval today and that is that the College of Education -- which was formerly composed of five units -- is now composed of three units. But more than that, these units are devoted to the principle future directions of learning and teaching that this College wants to take.

I would particularly like to single out: Daryl Siedentop, Associate Dean and former Chair of the Faculty Council at the time that most of the work was done; Susan Sears, Associate Dean -- they are right over here in front and center next to the Dean, Nancy Zimpher, who is the leader of all of this; Pat Magee, who represents the A&P staff of the College; Betsy Tannehill, who is representing the Civil Service staff; and Tonette Rocco, who is representing the students of the College and where you have accomplished quite an extraordinary thing.

ADMINISTRATIVE REORGANIZATION OF THE COLLEGE OF EDUCATION

Resolution No. 96-143

WHEREAS the Provost has called upon the colleges of The Ohio State University to consider their current administrative organization and suggest any restructuring deemed necessary; and

WHEREAS the College of Education has developed a statement of vision and core values to guide its future; and

WHEREAS the College of Education has considered alternatives and proposed a restructuring plan that has the approval of the faculty of the College; and

WHEREAS the College of Education has proposed reorganizing from four departments and a school into three schools; and

WHEREAS the proposed administrative reorganization of the College of Education has the approval of the Council on Academic Affairs, and was approved by the University Senate at its May 4, 1996 meeting:

NOW THEREFORE

ADMINISTRATIVE REORGANIZATION OF THE COLLEGE OF EDUCATION (contd)

BE IT RESOLVED, That the College of Education be reorganized from four departments and a school into three schools: the School of Physical Activity and Educational Services, the School of Teaching and Learning, and the School of Educational Policy and Leadership, effective immediately.

UNDERGRADUATE MAJOR IN SOIL SCIENCE

Resolution No. 96-144

Synopsis: Establishment of an undergraduate major in Soil Science in the School of Natural Resources is proposed.

WHEREAS a specialization in Soil Science was previously offered in the Department of Agronomy; and

WHEREAS the Soil Science faculty and program were relocated to the School of Natural Resources as a result of restructuring in the College of Food, Agricultural, and Environmental Sciences; and

WHEREAS Soil Science majors are offered at other major land-grant universities in the U.S.; and

WHEREAS the proposed Soil Science major will be the only one offered in the State of Ohio; and

WHEREAS the proposed major satisfies all relevant School, College, and University rules and guidelines; and

WHEREAS the establishment of an undergraduate major in Soil Science in the School of Natural Resources has the approval of the Council on Academic Affairs, and was approved by the University Senate at its May 4, 1996 meeting:

NOW THEREFORE

BE IT RESOLVED, That the proposal to establish an undergraduate major in Soil Science in the School of Natural Resources is hereby approved, effective upon approval by the Board of Regents.

NAMING OF BUILDING

Resolution No. 96-145

Synopsis : Naming of the Marion Student Center, 1463 Mt. Vernon Avenue, Marion, Ohio, on the Ohio State-Marion campus of The Ohio State University is proposed.

WHEREAS upon the recommendation of the President, the President's Executive Committee, and the Marion Campus Board of Trustees, it has been proposed that the Marion Student Center at 1463 Mt. Vernon Avenue, Marion, Ohio, be named "The George H. Alber Student Center," to reflect Mr. Alber's long-time support of the university and particularly the Marion Campus since his graduation from the university in 1929; and

WHEREAS Mr. Alber has given \$600,000 to date to the Marion Campus, including funds for an endowed scholarship fund, the construction of the Alber Bell Tower, and most recently, a large gift to start a new business initiative to help economic development in Marion and surrounding counties; and

NAMING OF BUILDING (contd)

WHEREAS Mr. Alber has generously provided for the future development of the Marion Campus beyond his lifetime through the creation of a trust. The annual income from the trust will provide in excess of \$500,000 (10 percent of the current campus budget) in perpetuity, and will most likely increase in size. These funds will be used for additions to the Dorothy and George H. Alber Scholarship Fund and for a new fund to enhance the campus of Ohio State-Marion; and

WHEREAS future improvements to the Student Center made possible by income from the campus enhancement fund will benefit students of both Ohio State-Marion and the Marion Technical College who share the facility; and

WHEREAS Mr. Alber, a long-time resident of Marion, has distinguished himself as a supporter of higher education, and is respected for his commitment to the community:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned Marion Student Center shall be named "The George H. Alber Student Center."

HONORARY DEGREE

Resolution No. 96-146

Synopsis: The awarding of an honorary degree to Barbara Reynolds is recommended for approval.

WHEREAS pursuant to paragraph (C) of rule 3335-3-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommended to the Board of Trustees awarding of an honorary degree as listed below:

Barbara Reynolds

Doctor of Humane Letters

NOW THEREFORE

BE IT RESOLVED, That the above honorary degree be awarded in accordance with the recommendation at a time convenient to the University and the recipient.

PERSONNEL ACTIONS

Resolution No. 96-147

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the May 3, 1996 meeting of the Board, including the following Appointments/Reappointment, Change in Title, Reappointment of Principal Administrative Officials, Professional Improvement Leaves, Promotions, Tenure, and Reappointments, and Emeritus Title as detailed in the University Budget be approved and the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center) approved April 25, 1996, by the Hospitals Board be ratified.

PERSONNEL ACTIONS (contd)

Appointments

Name: ROBERT GOLD
Title: Acting Dean
College: Mathematical and Physical Sciences
Term: July 1, 1996 through June 30, 1997
Salary: \$109,296.00
Present Positions: Associate Dean, College of Mathematical and Physical Sciences and Professor, Department of Mathematics

Name: GEOFFREY PARKER
Title: Professor (The Andreas Dorpalen Designated Professorship in European History)
Department: History
Effective: February 1, 1997
Salary: \$120,000.00
Present Position: Robert A. Lovett Professor of Military and Naval History, Yale University

Reappointment

Name: GERALD M. REAGAN
Title: Secretary of the University Senate
Office: Academic Affairs
Term: October 1, 1995 through September 30, 1998
Salary: N/A

Change in Title

Name: JAMES F. DAVIS
Title: Acting Associate Provost and Director for University Technology Services
Office: Academic Affairs
Term: July 1, 1996 through June 30, 1997
Salary: \$108,807.60
Present Position: Interim Director, University Technology Services

Reappointment of Principal Administrative Officials

JOSEPH A. ALUTTO, Dean, The Max M. Fisher College of Business, effective March 1, 1996 through June 30, 2001, pursuant to rule 3335-3-17 of the Administrative Code.

BOBBY D. MOSER, Executive Dean, College of Food, Agricultural, and Environmental Sciences, and Vice President, effective July 1, 1996 through June 30, 2001, pursuant to rule 3335-3-17 of the Administrative Code.

MAC A. STEWART, Dean, University College, effective July 1, 1996 through June 30, 2001, pursuant to rule 3335-3-17 of the Administrative Code.

Professional Improvement Leaves

J. BROOKS BREEDEN, Professor, Austin E. Knowlton School of Architecture, effective Autumn Quarter 1996.

PAUL E. YOUNG, Professor, Austin E. Knowlton School of Architecture, effective Spring Quarter 1997.

June 6, 1996 meeting, Board of Trustees

PERSONNEL ACTIONS (contd)

Professional Improvement Leaves (contd)

MICHAEL L. DAY, Associate Professor, Department of Animal Sciences, effective July 22, 1996, through April 22, 1997.

MARCIA DICKSON, Associate Professor, Department of English (Marion Campus), effective Spring Quarter and Autumn Quarter 1996.

DOUGLAS E. GRAF, Associate Professor, Austin E. Knowlton School of Architecture, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

CATHERINE A. HEANEY, Assistant Professor, School of Public Health, effective Autumn Quarter 1996, Winter Quarter and Spring Quarter 1997.

Professional Improvement Leaves--Correction in Dates

GREGORY A. CALDEIRA, Professor, Department of Political Science, correct leave from Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995, to Autumn Quarter 1994.

ANTON F. SCHENK, Professor, Department of Geodetic Science and Surveying, correct leave from Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995, to Winter Quarter, Spring Quarter, and Autumn Quarter 1995.

Promotions, Tenure, and Reappointments

COLLEGE OF PHARMACY

PROMOTION TO PROFESSOR

Robert A. Buerki - effective 7/1/96

Emeritus Title

ROBERT M. DUNCAN, Office of the Board of Trustees, with the title Vice President and Secretary Emeritus, effective June 8, 1996.

RESOLUTIONS IN MEMORIAM

Resolution No. 96-148

Synopsis: Approval of two Resolutions in Memoriam are proposed.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

Richard L. Rudy

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 21, 1996, of Dr. Richard L. Rudy, Professor Emeritus in the College of Veterinary Medicine.

Following graduation in 1943 from The Ohio State University College of Veterinary Medicine, Dr. Rudy accepted the position of instructor of large animal surgery at the College, followed by small animal surgery in 1947. Due to the small number of veterinary faculty in the 1940's, Dr. Rudy taught quite a number of courses in his early career and developed the first course in radiology at the College in

RESOLUTIONS IN MEMORIAM (contd)

Richard L. Rudy (contd)

1945. He also performed the first cataract removals, glaucoma, and corneal surgeries, the first repairs of PDA's pulmonic stenosis and persistent right aortic arch, thoracic duct ligation, total and subtotal lung lobectomies, and removal of foreign bodies from the esophagus. In the early 1950's, Dr. Rudy was introduced to the Paatsama technique, a revolutionary treatment for anterior cruciate ligament repair in dogs, and traveled throughout the U.S. to teach other veterinarians this new technique. In 1957 he was named professor and head of the Department of Veterinary Surgery and Radiology. In the 1960's Dr. Rudy researched and developed skull and mandible surgical techniques. He retired from The Ohio State University in 1985 but continued to perform referral surgery throughout the state.

Dr. Rudy was a member of the organizing committee for the American College of Veterinary Surgeons and was its second president. He is past president of the Ohio Veterinary Medical Association and was named "Veterinarian of the Year" in 1980 by the American Animal Hospital Association.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Rudy its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board in Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Junius F. Snell

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 9, 1996, of Dr. Junius F. Snell, Professor Emeritus in the Department of Biochemistry.

Dr. Snell was born in Lovell, Wyoming, on February 6, 1921. He attended Idaho State University for two years and then received his B.S. degree from the University of Texas. He received his doctorate at the University of Wisconsin.

Dr. Snell was Director of Research at the Pfizer Therapeutic Institute in Maywood, New Jersey, where he carried out research on the development of antibiotics. Dr. Snell was appointed at Ohio State in 1961 and served on the faculty of the Department of Biochemistry for 31 years.

Dr. Snell was a devoted teacher and researcher. He loved classical music and was an avid pianist, and also excelled in tennis and ice skating. Upon retirement, he remained a resident of Columbus, but often traveled to California, Texas, and other distant points.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Snell its deepest sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Shumate, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, and Sofia, and Ms. Longaberger Kaido.

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Mr. Brennan:

Excuse me, Mr. Chairman, before we go on, I would like to comment on the naming of the building at the Marion Campus that has been identified in our resolution. I just want to say that we don't often enough pay attention to our Regional Campuses, which are a major asset to this University. More importantly, each of us who sits on those Boards is, I think, enormously impressed with the tremendous pride

June 6, 1996 meeting, Board of Trustees

these various campuses take in themselves in being a part of The Ohio State University.

This particular honor is most noteworthy because this individual has been so substantially supportive of Marion Campus and I just wanted to personally make the comment that I am glad that he is being so identified. We are as proud of them as they are of us.

Mr. Wexner:

Thank you, so noted.

Mr. Celeste:

As a follow-up to David's comment, I would like to thank everybody that was involved in helping to put together the video conference yesterday. The video conference allowed us to get a little bit closer to the extended campuses and we had a very effective dialogue.

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RESEARCH FOUNDATION REPORT

Mr. Celeste:

I would like to call on Vice President Hayes to present the Research Foundation Report.

Dr. Edward Hayes:

You have a copy of the April report on Grants and Contracts. A couple of points that I'd make today is that we continue to be below where we were last year in terms of expenditures and in terms of award dollars. Most of this is related to the shutdown of the Federal Government and we expect that, based on conversations that we are having with other research universities, it will be another six months before this works its way out of the system.

We continue to be pleased with the growth in funding from private industry, which is up 48 percent in terms of new awards this year, and there are a number of projects which I would recommend to your reading under Tab 3. At this point, it would be appropriate for a motion to accept the projects listed in the report. Thank you.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 96-149

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for April 1996 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

REPORT OF RESEARCH CONTRACTS AND GRANTS (contd)

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of April 1996 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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STUDENT AFFAIRS COMMITTEE REPORT

Ms. Smith:

I am very happy to welcome both Tami Longaberger Kaido and Mark Berkman as new Trustees and members of the Student Affairs Committee. I look forward to working with them during the coming year.

Today I'm also pleased to present two Board expressions of appreciation. The Board would like to express its appreciation to both John D. Wilhelm and Kevin Sheriff for their outstanding contributions of leadership and service to The Ohio State University, and wish to convey to both John and Kevin our best wishes for success in the future. Thank you very much for your service.

**EXPRESSION OF APPRECIATION
KEVIN V. SHERIFF**

Synopsis: The Student Affairs Committee recommended an Expression of Appreciation to Kevin Sheriff.

WHEREAS Kevin Sheriff, an undergraduate student majoring in political science, has diligently served this past year as President of the Undergraduate Student Government; and

WHEREAS giving generously of his time, Kevin has represented the diverse interests of the undergraduate students in an exemplary manner; and

WHEREAS Kevin has worked tirelessly in order to bring matters and concerns of special interest to undergraduate students to the attention of this Board; and

WHEREAS he has been an outstanding representative of the undergraduate students on many University committees, including the Student Activity Fee Review Committee, the NCAA Athletic Certification Steering Committee, the Campus Campaign Steering Committee, and the Ohio Student Aid Commission Advisory Board; and

WHEREAS in his capacity as President of the Undergraduate Student Government Kevin has carried out his duties with a high degree of integrity and professionalism and has earned the respect and regard of the faculty, staff, and students with whom he has interacted:

NOW THEREFORE

BE IT RESOLVED, That this Board expresses its appreciation to Kevin Sheriff for his outstanding contributions of leadership and service to The Ohio State University, and wishes to convey to him its best wishes for success in the future.

June 6, 1996 meeting, Board of Trustees

**EXPRESSION OF APPRECIATION
JOHN D. WILHELM**

Synopsis: The Student Affairs Committee recommended an Expression of Appreciation to John D. Wilhelm.

WHEREAS John D. Wilhelm, a Ph. D. student in the School of Public Policy and Management, has diligently served this past year as President of the Council of Graduate Students; and

WHEREAS he has given generously of his time to represent the diverse interests of the graduate students in an exemplary manner; and

WHEREAS John has worked tirelessly in order to bring matters and concerns of special interest to graduate students to the attention of this Board; and

WHEREAS he has been an outstanding representative of the graduate students on many University committees, including the Provost's Advisory Committee, the Council on Student Affairs, the University Senate Steering Committee, the Council on Research and Graduate Studies, the NCAA Athletic Certification Steering Committee, and the Campus Campaign; and

WHEREAS in his capacity as President of the Council of Graduate Students John has carried out his duties with a high degree of integrity and professionalism and earned the respect and regard of the faculty, staff, and students with whom he has interacted:

NOW THEREFORE

BE IT RESOLVED, That this Board expresses its appreciation to John D. Wilhelm for his outstanding contributions of leadership and service to The Ohio State University, and wishes to convey to him its best wishes for success in the future.

Mr. Kevin Sheriff:

Before sitting down, I accept both this award, as well as the previous award --The Things Gone Right Award -- on behalf of a number of people -- students first and foremost, but a number of all of you as well have made this possible. I thank you very much and have greatly enjoyed working with all of you.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Ms. Smith:

Today also marks the first meeting for our new student government leaders. I would like to briefly introduce them and ask them to stand: John Carney is the newly elected Undergraduate Student Government President and is a second-year student majoring in criminology. Congratulations and welcome. Kelly Hay is the newly elected President of the Council of Graduate Students and is a doctoral candidate in the Department of Communications. Congratulations and welcome to you as well.

During the coming year, the Student Affairs Committee plans to take an active role in substantial student issues that affect the quality of the student experience at Ohio State both in and out of the classroom. The underlying theme of the Student Affairs Committee is viewing the student as the University's primary customer.

This morning, Vice President Shkurti provided the Student Affairs Committee with an update on the one percent student set-aside. The administration has been committed to the idea that this one percent tuition set-aside should go

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Ms. Smith: (contd)

towards programs that directly benefit students. The Committee did not reach a final recommendation concerning the allocation of the one percent set-aside, but we look forward to hearing from Vice President Shkurti and obtaining additional information at the July Student Affairs Committee Meeting.

I would like to share briefly several viewpoints that were expressed at the Committee meeting this morning. Several members of the Committee believe that the one percent set-aside should emphasize implementation of the CUE proposals -- specifically academic advising, career counseling, Larkins, and student programming are all critical areas at Ohio State in need of additional resources. While we believe that academic computing should be a priority at the University, we do not support allocating nearly 50 percent of the set-aside towards academic computing. Ohio State students have continually expressed their concerns about the lack of adequate academic advising, and career services and counseling.

In addition, students have voiced their concerns over the need to improve recreational facilities and student programming opportunities. We have heard what the student customer wants and I believe that we need to listen. The one percent set-aside provides us with a unique opportunity to enhance academic and non-instructional services that would improve the student experience here at Ohio State.

I would like to commend the administration on the increased amount of student input concerning the set-aside this year. I believe that this was a step in the right direction -- a direction of being more accountable to student needs and concerns at The Ohio State University.

Finally this morning, the Committee also heard about the student health insurance plan from Mary Daniels. The plan aims to meet the healthcare needs of the University's student population. I would note the attendance of many members of the Student Health Insurance Committee, which developed this proposal, and I would thank them for attending the meeting.

Mr. Chairman, I would like to present the 1996-1997 Student Health Insurance Plan for the Board's approval and consideration. The Student Affairs Committee recommended that this plan be approved.

**STUDENT HEALTH INSURANCE
PLAN YEAR 1996-97**

Resolution No. 96-150

WHEREAS this Board awarded the insurance contract to Central Benefits Mutual Insurance Company following a competitive bid process, effective Autumn Quarter 1989 for an initial two (2) year term, subject to renewal thereafter; and

WHEREAS the University now has the opportunity to seek renewal of the program with the current carrier or competitively bid the insurance program; and

WHEREAS the current carrier, Central Benefits Mutual Insurance Company, has offered renewal rates that are very competitive in the insurance market and appropriate to our history of claims experience; and

WHEREAS the Student Health Insurance Company obtained the assistance and expertise of Stephen L. Beckley & Associates, a nationally recognized student insurance consulting firm; and

**STUDENT HEALTH INSURANCE
PLAN YEAR 1996-97 (contd)**

WHEREAS after consideration of the expressed needs and concerns of the students who purchase the insurance, the Student Health Insurance Committee of the Council on Student Affairs has recommended -- and the full Council has ratified that recommendation -- that the current contract be renewed at the specific rates to provide the existing benefits plus benefit improvements to include:

- (a) Adding the newly created OSU Urgent Care Clinic to the plan's OSU preferred provider network comprised of Student Health Services, OSU Hospitals, OSU Physicians Provider Care Network, and MedOHIO urgent care facilities;
- (b) Improving the prescription benefit under the self-insured portion of the plan;
- (c) Adding seven (7) days of coverage prior to a school term starting for all new plan enrollees;
- (d) Holding realignment of rates for the various insured groups flat to help keep family coverage affordable; and

WHEREAS this plan is full funded by student premiums and will be available on an optional basis to all registered students for the following proposed Quarterly Premium Rates:

<u>Classification</u>	<u>Current Quarterly Rates 1995-96</u>	<u>Proposed Quarterly Rates 1996-97</u>
Student	\$177	\$188 (6.2% ^)
Student & Spouse	\$483	\$513 (6.2% ^)
Student & Children	\$525	\$557 (6.1% ^)
Student, Spouse, & Children	\$831	\$881 (6.0% ^)

Appropriate rates have also been derived from the quarterly rate for students on a semester system, and for periods of continuing coverage while not registered as a student.

NOW THEREFORE

BE IT RESOLVED, That Central Benefits Mutual Insurance Company be approved for renewal of the Student Health Insurance Contract effective Autumn Term 1996, for a period of one (1) academic year. The contract will provide the benefits now available under the terms of the 1995-96 contract together with the aforementioned benefit improvements.

Upon motion of Mr. Shumate, seconded by Mr. Patterson, the Board of Trustees adopted the foregoing resolution with eight affirmative votes, cast by Messrs. Wexner, Shumate, Colley, Skestos, Brennan, Patterson, and Sofia, and Ms. Longaberger Kaido.

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FISCAL AFFAIRS AND INVESTMENTS COMMITTEE REPORT

Mr. Skestos:

Mr. Chairman, our Committee met earlier this morning and we heard several reports including the Endowment report, update on the Ohio Union renovation, 1997 Budget, and a presentation on Planned Giving. At this time, I would like to call on Jim Nichols, our Treasurer, to present his report.

FISCAL AFFAIRS AND INVESTMENTS COMMITTEE REPORT (contd)

Mr. Jim Nichols:

Thank you, Mr. Chairman. This report is for the period April 19 through May 17. Market value on May 17 was at \$651 million, which is another all-time high. This is approximately \$20.8 million above the number I reported to you last month. The market value of the equity portion increased \$21.6 million, while the fixed income portion decreased \$400,000. Net new additions to the Endowment for May totaled \$500,000.

Since July 1, the Endowment Fund has increased \$95.2 million, including net new additions of \$24.4 million. Current asset allocation is 69 percent in equities, 21 percent in fixed income, 7 percent in real estate, and 3 percent in cash. That concludes my report, Mr. Chairman.

Mr. Skestos:

Any questions for our Treasurer? If not, I would now like to call on Jerry May, Vice President for Development.

Mr. Jerry May:

Thank you very much, Mr. Skestos. The Development Report is in your book under the Development tab. I think the increase that we have continued to have this year is a result of a lot of hard work from a lot of people. Let me highlight just three things that I would like you to know about. One of them is Student Financial Aid is fast approaching \$10 million in new money this year and that continues to go up very well -- up 35 percent over the same period last year.

You will also notice in the list of gifts that there are a number of new gifts and new funds. Rather than just talk about numbers all the time, I'd like to make sure that we put a face on some of these numbers. I'd like to tell you about two people that are listed in there. One of them is Isabelle Perry of Sylvania, Ohio, who President Gee and a number of people have visited over the past few years. Isabelle received a Bachelor of Science degree in Biological Sciences in 1943.

She has just established a \$500,000 Charitable Remainder Trust for the benefit of merit scholarships. I should say, parenthetically, it seems that the merit scholarship initiative continues to capture the imagination and the intention of a lot of donors at the University. With this support, they will establish the David and Isabelle Perry Merit Scholarship Fund in honor of her and her late husband who also graduated from Ohio State. He graduated with a Bachelor of Science in Business Administration in 1942.

The second one I would like to tell you about is a couple who has given both in their lifetimes and after their lifetimes. I have mentioned their names a couple of times, but they are going to be very common household names and very special here at The Ohio State University, and they are Ralph and Helen Kurtz. Ralph had a Bachelor's Degree in Engineering in 1923, and they were a gracious couple from Coshocton, Ohio, who loved Ohio State and did not have children.

In their lifetime, they gave or are responsible for over \$7 million in support for faculty endowed chairs. With their most recent gifts through their estate -- they both passed away in the last year and a half -- they have now provided a total of \$12 million to The Ohio State University for Endowed Chairs and Endowed Professorships. In fact, these are seven endowed chairs in the College of Medicine, the Fisher College of Business, and the College of Engineering. It is an extraordinary gesture from lifetime partners, and I think it should be highlighted

June 6, 1996 meeting, Board of Trustees

FISCAL AFFAIRS AND INVESTMENTS COMMITTEE REPORT (contd)

Mr. May: (contd)

and noted. You will hear more about them over a period of time, but they are a very special couple.

Mr. Skestos, at this time, I would like to ask you to present to the Board of Trustees for approval: one designated professorship, one named endowed chair, fourteen new named endowed funds and the revision of one endowed fund. The gifts received in the Endowment this month are \$4,364,000.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 96-151

Synopsis: The report on the receipt of gifts and the summary for April 1996 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS the funding levels have been reached to establish The Ralph W. and Helen Kurtz Chair in Pathology, and The Andreas Dorpalen Designated Professorship in European History; and

WHEREAS this report includes the establishment of fourteen (14) new named endowed funds and amendments to one (1) endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of April 1996 be approved.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT
 July-April
 1994-95 Compared to 1995-96
GIFT RECEIPTS BY DONOR TYPE

	Dollars		
	July through April		
	<u>1994-95</u>	<u>1995-96</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$13,685,216	\$19,378,085	42%
Alumni (From Bequests)	<u>1,378,000</u>	<u>9,786,715</u>	610%
Alumni Total	\$15,063,216	\$29,164,800	94%
Non-Alumni (Current Giving)	\$6,760,156	\$11,045,192	63%
Non-Alumni (From Bequests)	<u>2,103,615</u>	<u>802,228</u>	-62%
Non-Alumni Total	\$8,863,771	\$11,847,420	34%
Individual Total	\$23,926,987	\$41,012,220	71% ^A
Corporations/Corp. Foundations	\$20,726,875	\$22,437,263	8% ^B
Private Foundations	\$7,246,600	\$7,697,549	6% ^C
Associations & Other Organizations	<u>\$2,693,423</u>	<u>\$1,900,435</u>	-29% ^D
Total	\$54,593,885	\$73,047,467	34%

NOTES

- A Overall individual giving this year is running 71% ahead of last year for the July-March reporting period. Alumni have given \$14 million more during the July-April period this year than last, highlighted by eight gifts of \$1 million or more totaling \$12.3 million. Non-alumni giving is also running about \$3 million ahead of the same period last year. The largest gift from a non-alumnus is \$1.2 million.
- B Corporate giving is up slightly (8%). Last year there were 444 corporations providing private support of \$10,000 or more (\$15.7 million). This year private support at the \$10,000 level is \$17.5 million (441 corporations).
- C Gifts of \$10,000 or more from private foundations total about \$300,000 million more than during last year's comparable reporting period.
- D Gifts of \$10,000 or more from associations and other organizations are down about \$600,000 this year for the July-April period.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)
 July-April (contd)
 1994-95 Compared to 1995-96 (contd)

GIFT RECEIPTS BY PURPOSE

	Dollars July through April		
	<u>1994-95%</u>	<u>1995-96</u>	<u>Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$13,707,314	\$12,141,722	(11)
Program Support	\$26,548,274	\$42,840,209	61
Student Financial Aid	\$6,744,503	\$9,080,447	35
Annual Funds-Colleges/Departments	\$6,595,590	\$7,753,056	18
Annual Funds-University	<u>\$998,204</u>	<u>\$1,232,033</u>	23
Total	\$54,593,885	\$73,047,467	34

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through April		
	<u>1994-95</u>	<u>1995-96</u>	<u>%Change</u>
	\$17,456,825	\$23,621,655	35

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Designated Professorship</u>			
The Andreas Dorpalen Designated Professorship in European History (Designated Professorship - College of Humanities)		\$37,500.00	\$37,500.00
<u>Establishment of Named Endowed Funds</u>			
The Howard D. Winbigler Memorial Fund in the College of Engineering (Dean's Discretionary Support - College of Engineering)		\$963,187.50	\$963,187.50

June 6, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Wayne Woodrow Hayes Professorship Fund in National Securities Studies (Support of Professorship in National Securities Studies)	\$352,317.42		\$352,317.42
The Pharmacia & Upjohn Endowed Fund in the Pharmaceutical Sciences (Support of Educational & Research Initiatives and Graduate Student Fellowships - College of Pharmacy)		\$60,000.00	\$60,000.00
The Kroger Food and Drug Scholarship Fund in Pharmacy (Scholarships - College of Pharmacy)		\$30,000.00	\$30,000.00
Hocking County 4-H Endowment Fund (Support of Hocking County 4-H Program)	\$23,575.00		\$23,575.00
The Mabel M. Sarbaugh 4-H Scholarship Endowment Fund (Scholarships for 4-H members enrolling in College of Human Ecology)	\$22,500.00		\$22,500.00
Glendine Huggins Wadlington Memorial Fund (50% for Ohio 4-H Support Fund 50% Scholarships - College of Education)	\$18,950.86		\$18,950.86
The Stadium Scholarship Dormitory Founder's Endowment Fund (Financial Assistance for Stadium Scholarship Dormitory)	\$15,264.13		\$15,264.13

Change in Description of Named Fund

The Gerry D. Guthrie Scholarship Award

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Chair</u>			
The Ralph W. and Helen Kurtz Chair in Pathology (Support of Chair in Pathology)		\$1,500,000.00	\$1,500,000.00

June 6, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The Ralph W. and Helen Kurtz Research Fund (Support for Helen C. Kurtz Chair in Neurology, Ralph W. Kurtz Chair in Hormonology and Ralph W. And Helen Kurtz Chair in Pathology)		\$1,100,000.00	\$1,100,000.00
The Helen M. and Milton O. Lee Fellowships Fund (Fellowships - College of Biological Sciences)		\$100,000.00	\$100,000.00
The William B. and Marcia H. Howell Scholarship Fund (General Scholarships)		\$51,450.00	\$51,450.00
The Gardner Family Cancer Research Endowment Fund (Cancer Research Support - Comprehensive Cancer Center - Arthur G. James CHRI)		\$50,000.00	\$50,000.00
Anne J. Turner Colorectal Cancer Research Endowment Fund (Colorectal Cancer Research - Arthur G. James CHRI)	\$25,093.06		\$25,093.06
The Keith Wilson Cancer Research Fund (Research Support for Comprehensive Cancer Center - Arthur G. James CHRI)		\$15,112.50	\$15,112.50
	_____	_____	_____
Total	\$457,700.47	\$3,907,250.00	\$4,364,950.47

June 6, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

ESTABLISHMENT OF NAMED DESIGNATED PROFESSORSHIP

The Andreas Dorpalen Designated Professorship in European History

The Andreas Dorpalen Designated Professorship in European History was established June 6, 1996 by the Board of Trustees of The Ohio State University with gifts of \$37,500 per year for five years from the alumni of the College of Humanities. Dr. Andreas Dorpalen, a member of the History Department for many years, was a distinguished scholar and the author of several notable works on modern Germany. He was, indeed, one of the most distinguished scholars to ever hold a tenured position in the Department of History.

The annual gifts shall be used to provide support for the work of a Professor in European History recommended by the Dean of the College of Humanities through the Senior Vice President for Academic Affairs and Provost and approved by the Board of Trustees.

The Designated Professorship may be renewed at the prevailing amount and term at the time of renewal.

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Howard D. Winbigler Memorial Fund in the College of Engineering

The Howard D. Winbigler Memorial Fund in the College of Engineering was established June 6, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the estate of Howard D. Winbigler (B.M.E. '15) of Ashland, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to commemorate Howard D. Winbigler and his desire to advance the quality of teaching and research within the University's College of Engineering. The Dean of the College of Engineering will be responsible for allocating these discretionary earnings in ways to enhance the College.

It is the desire of the donor that this fund should benefit the College of Engineering in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$963,187.50

The Wayne Woodrow Hayes Professorship Fund in National Securities Studies

The Wayne Woodrow Hayes Professorship Fund in National Securities Studies was established June 6, 1996, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the family and friends of Woody Hayes.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates. At a point when the fund reaches \$500,000.00 from gifts and additions, the University will establish the Wayne Woodrow Hayes Professorship.

June 6, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Wayne Woodrow Hayes Professorship Fund in National Securities Studies (contd)

The annual income shall be used to support the Wayne Woodrow Hayes Professorship Fund in National Securities Studies. Appointment to the Hayes Professorship will be made upon recommendation of the director of the Mershon Center and with approval of the University Board of Trustees. The annual income shall be returned to the principal until the fund reaches \$500,000.00 and the professorship is established.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$352,317.40 (Grandfathered)

The Pharmacia & Upjohn Endowed Fund in the Pharmaceutical Sciences

The Pharmacia & Upjohn Endowed Fund in the Pharmaceutical Sciences was established June 6, 1996, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Pharmacia, Inc.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support educational and research initiatives and graduate student fellowship support within the pharmaceutical sciences at the College of Pharmacy and the Health Sciences Center at the University. In the event that it becomes necessary to invade the principal to meet the above objectives, the Dean of the College of Pharmacy may do so at his/her discretion. However, the principal of the fund shall not fall below \$25,000.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$60,000.00

The Kroger Food and Drug Scholarship Fund in Pharmacy

The Kroger Food and Drug Scholarship Fund in Pharmacy was established June 6, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Kroger Food and Drug/Columbus Marketing Area, Westerville, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more scholarships in varying amounts to deserving students in the College of Pharmacy, based on criteria established by the College of Pharmacy Scholarship Committee. The scholarship recipient(s) shall be determined by the Dean of the College of Pharmacy or his or her designee in consultation with the University Committee on Student Financial Aid.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Kroger Food and Drug Scholarship Fund in Pharmacy (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$30,000.00

Hocking County 4-H Endowment Fund

The Hocking County 4-H Endowment Fund was established June 6, 1996, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the Hocking County 4-H Committee and other friends of the Hocking County 4-H Program.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income from this fund shall be used to support the County 4-H Program. This support may include but is not limited to the funding of scholarships and awards for 4-H members; volunteer leaders and friends of 4-H; sponsoring seminars and programs; purchasing material for services that will supplement 4-H programming or increase the visibility and public support for the 4-H in Hocking County. All expenditures from this fund shall be approved by the Hocking County 4-H Committee.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees with preference being given to the recommendations from the appropriate administrative official of the University who is the Director for Ohio State University Extension in consultation with a committee representing the local 4-H donors.

\$23,575.00 (Grandfathered)

The Mabel M. Sarbaugh 4-H Scholarship Endowment Fund

The Mabel M. Sarbaugh 4-H Scholarship Endowment Fund was established June 6, 1996, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the estate of Mabel M. Sarbaugh, Columbus, Ohio, friends and colleagues.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to establish one \$1,000 scholarship (unless the income warrants a second scholarship of the same amount) to be awarded annually to a 4-H member who is a senior in high school during the year of application. Applicants must be committed to a profession in Human Ecology and planning to enroll as a freshman autumn quarter of the current year at The Ohio State University, Columbus campus, or any of its regional campuses. The scholarship is to be equally awarded for 3 consecutive quarters providing the recipient maintains a minimum GPA required for admission to the College of Human Ecology. Selection shall be made by the Ohio 4-H Awards Selection Committee in consultation with the University Committee on Student Financial Aid.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Mabel M. Sarbaugh 4-H Scholarship Endowment Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees with strong preference being given to the recommendation of The Ohio State University Extension Assistant Director, 4-H, or her/his successor, in order to carry out the desire of the donors.

\$22,500.00 (Grandfathered)

Glendine Huggins Wadlington Memorial Fund

The Glendine Huggins Wadlington Memorial Fund was established June 6, 1996, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from family, friends and co-workers in memory of Glendine Huggins Wadlington.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be divided with 50% to the Ohio 4-H Support Fund for service to developmentally disabled youth; and 50% to the College of Education to provide scholarships or financial aid to one or more students from Preble County with financial need who are preparing for teacher certification in special education of, but not limited to, developmentally challenged or gifted youth. Recipients should have demonstrated strong character and outstanding service to school and community. The selection will be administered by the College of Education in consultation with the University Committee on Student Financial Aid. Unused income shall be invested into the principle.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer and in consultation with a member of the family in order to carry out the desire of the donors.

\$18,950.86 (Grandfathered)

The Stadium Scholarship Dormitory Founder's Endowment Fund

The Stadium Scholarship Dormitory Founder's Endowment Fund was established June 6, 1996, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from students, alumni and friends of the Stadium Scholarship Dormitory.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide assistance which enables the Stadium Scholarship Dormitory to attract outstanding eligible students and to retain their residency; to support the implementation of the Stadium Scholarship Dormitory's virtues of scholarship, cooperation and community spirit; and to create and promote a positive, supportive and thriving educational community of Dormitory residents and alumni. Recommendations for the expenditure of income shall be made by the Board of Governors of the Stadium Scholarship Dormitory Alumni Society and approved by the director of Residence and Dining Halls.

June 6, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Stadium Scholarship Dormitory Founder's Endowment Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate administrative officer responsible for the Stadium Scholarship Dormitory in order to carry out the desire of the donors.

\$15,264.13 (Grandfathered)

CHANGE IN DESCRIPTION OF NAMED FUND

The Gerry D. Guthrie Scholarship Award

The Gerry D. Guthrie Scholarship Award was established December 4, 1987 by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Mrs. Cecile Guthrie, George P. Guthrie, Jr., and a matching gift from Rockwell International Corporation Trust. The description was revised June 6, 1996.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to present The Gerry D. Guthrie Scholarship Award to an incoming undergraduate honors student majoring in History. Selection of the student will be made by the designated Scholarship Committee in the Department of History, in consultation with the University Committee on Student Financial Aid. If the Scholarship Committee deems that no student qualifies for the award in a particular year, the scholarship does not have to be awarded and the income will be reinvested into the principal of the endowment.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees, with preference being given to the recommendations from the appropriate administrative official of the University who is then directly responsible for the College of Humanities, in order to carry out the desire of the donors.

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF NAMED ENDOWED CHAIR

The Ralph W. and Helen Kurtz Chair in Pathology

The Ralph W. and Helen Kurtz Chair in Pathology was established June 6, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from the estate of Ralph W. Kurtz (B.M.E. '23) and Helen C. Kurtz of Tampa, Florida.

The annual income shall provide for a Chair position to exclusively support the advancement of medical knowledge in the field of pathology, both basic and clinical research, in the College of Medicine. The position shall be held by a nationally eminent faculty member as recommended by the Chairperson of the Department of Pathology to the Dean of the College of Medicine. In consultation with the Vice President for Health Sciences, the appointment will be recommended to the Provost and

June 6, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED CHAIR (contd)

The Ralph W. and Helen Kurtz Chair in Pathology (contd)

approved by the Board of Trustees. The activities of the endowed chair holder shall be reviewed no less than every five years by the Dean to determine compliance with the intent of the donors as well as the academic research standards of the University.

\$1,500,000.00

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Ralph W. and Helen Kurtz Research Fund

The Ralph W. and Helen Kurtz Research Fund was established June 6, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from the estate of Ralph W. Kurtz (B.M.E. '23) and Helen C. Kurtz of Tampa, Florida.

The annual income shall be used to support the Helen C. Kurtz Chair in Neurology, the Ralph W. Kurtz Chair in Hormonology, and the Ralph W. and Helen Kurtz Chair in Pathology as recommended by the Dean of the College of Medicine. The income may support, but is not limited to, scientific supplies, equipment, salaries for research personnel, and activities required for quality medical research and education.

\$1,100,000.00

The Helen M. and Milton O. Lee Fellowships Fund

The Helen M. and Milton O. Lee Fellowships Fund was established June 6, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts designated for support of the College of Biological Sciences from the estates of Helen M. (B.A., History, '23) and Milton O. Lee (B.A., Zoology, '23; M.A., Zoology, '23 and Ph.D., Physiology, '26).

The annual income shall be distributed to the College of Biological Sciences for fellowships for graduate students to go to the Woods Hole Marine Biological Laboratory, Woods Hole, Massachusetts. Selection of recipients shall be at the sole discretion of the dean of the College of Biological Sciences.

\$100,000.00

The William B. and Marcia H. Howell Scholarship Fund

The William B. and Marcia H. Howell Scholarship Fund was established June 6, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with a gift from William B. Howell (B.S., Social Adm., '40) and his spouse, Marcia H. Howell, of Vero Beach, Florida.

The annual income shall be used for scholarships for undergraduate students who are academically worthy and/or who display a financial need. Recipients will be selected by the Director of Student Financial Aid, in consultation with the University Committee on Student Financial Aid.

\$51,450.00

June 6, 1996 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Gardner Family Cancer Research Endowment Fund

The Gardner Family Cancer Research Endowment Fund was established June 6, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with a gift from the Gardner Family Fund of the Columbus Foundation.

The annual income shall be used to support cancer research in the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Research Institute as approved by the Director of the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Research Institute and the Vice President of Health Sciences.

\$50,000.00

Anne J. Turner Colorectal Cancer Research Endowment Fund

The Anne J. Turner Colorectal Cancer Research Endowment Fund for The Arthur G. James Cancer Hospital and Research Institute was established June 6, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Richard Turner, family and friends.

The annual income shall be used for research towards the Biological Response Modifier Program or on-going research in colorectal cancer research in The Arthur G. James Cancer Hospital and Research Institute as approved by the Director of The Arthur G. James Cancer Hospital and Research Institute and the Vice President of Health Sciences.

\$25,093.06

The Keith Wilson Cancer Research Fund

The Keith Wilson Cancer Research Fund was established June 6, 1996, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from the Keith Wilson family of Toledo, Ohio, and Naples, Florida.

Income provided by the Foundation shall be used to provide research support to The Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Research Institute. The income from this fund will be used to supplement or complement existing research which will benefit the diagnosis, treatment, and prevention of human cancers.

\$15,112.50 (Grandfathered)

Upon motion of Mr. Skestos, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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June 6, 1996 meeting, Board of Trustees

FISCAL AFFAIRS AND INVESTMENTS COMMITTEE REPORT (contd)

Mr. Skestos:

Mr. Chairman, I have several resolutions that I'd like to present to the Board:

INTERIM BUDGET

Resolution No. 96-152

Synopsis: The authorization to make expenditures in 1996-97 is proposed.

WHEREAS having approved fee increases and salary raises, the University has not yet finalized its operating budget for fiscal year 1996-97; and

WHEREAS it is necessary to continue University expenditures, including payment of faculty and staff, prior to the time that the Current Funds Budget for 1996-97 is developed and adopted:

NOW THEREFORE

BE IT RESOLVED, That the University be authorized to make expenditures consistent with the level of resources approved for fiscal year 1995-96 pending adoption of the Current Funds Budget for 1996-1997; and

BE IT FURTHER RESOLVED, That at the regularly scheduled meeting of the Board of Trustees in July 1996, the President will present the Administration's recommendation for the Current Funds Budget for 1996-97.

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS

Resolution No. 96-153

January - March, 1996

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed.

WHEREAS the Purchasing Policy of The Ohio State University, adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, provides that the President and/or the Vice President for Business and Administration may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists, or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Vice President for Business and Administration has submitted a report on waivers of competitive bidding requirements granted for the period of January - March, 1996; and

WHEREAS during the period covered, the Vice President for Business and Administration, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 72 waivers of competitive bidding requirements for annual purchases totaling approximately \$7,182,800.00, as shown on the enclosed exhibit:

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of January - March 1996, is hereby accepted.

(See Appendix LV for chart, page 1119.)

REPORT OF AWARD OF CONTRACTS

Resolution No. 96-154

JESSE OWENS RECREATION CENTERS IMPROVEMENT

Synopsis: Authorization to accept the report of award of contracts and establishment of contingency funds for the Jesse Owens Recreation Centers Improvement project.

WHEREAS a resolution adopted by the Board of Trustees on December 3, 1993 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to award contracts for the following projects:

(* Recommended alternates included in these amounts)

Jesse Owens Recreation Centers Improvements

This project provides exterior renovations which include removal and replacement of all rotting and mildewed exterior wood, staining and varnishing of the exterior, additional perimeter safety lighting, and modification or replacement of the exterior doors for all three centers. The total project cost is \$1,115,000; funding is provided by House Bills 904 and 790. The completion date is January, 1997. The contract awarded is as follows:

General Contract:	Williamson Builders, Plain City, Ohio
Amount:	\$954,900 *
Estimate:	\$960,467 *
Total All Contracts:	\$954,900 *
Contingency Allowance:	\$79,111
Total Project Cost:	\$1,115,000

NOW THEREFORE

BE IT RESOLVED, That pursuant to the actions previously authorized by the Board, the report of award of contracts and establishment of contingency funds for the Jesse Owens Recreation Centers Improvement project is hereby accepted.

(See Appendix LVI for map, page 1121.)

LEASE OF LAND

Resolution No. 96-155

**CONSTRUCTION OF AN INTERPRETIVE CENTER
AT THE MOLLY CAREN AGRICULTURAL CENTER, LONDON, OHIO
IN COOPERATION WITH THE OHIO DEPARTMENT OF NATURAL RESOURCES**

Synopsis: Authorization to lease land at the Molly Caren Agricultural Center to permit the Ohio Department of Natural Resources to construct a building for joint use is proposed.

June 6, 1996 meeting, Board of Trustees

LEASE OF LAND (contd)

**CONSTRUCTION OF AN INTERPRETIVE CENTER
AT THE MOLLY CAREN AGRICULTURAL CENTER, LONDON, OHIO
IN COOPERATION WITH THE OHIO DEPARTMENT OF NATURAL RESOURCES (contd)**

WHEREAS the College of Food, Agricultural, and Environmental Sciences desires to have an exhibit facility at the Molly Caren Agricultural Center; and

WHEREAS the Ohio Department of Natural Resources has funds necessary to construct a facility at the Molly Caren Agricultural Center that can be used both as an exhibit facility and interpretive center for ODNR soil and water educational programs; and

WHEREAS the College believes this project will enhance the use of the Molly Caren Agricultural Center without a significant cost factor; and that this enhancement will support the University's educational and community service mission; and

WHEREAS the facility will be constructed by the ODNR and the improvements will revert to University ownership at the end of a 15-year lease:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to enter into a 15-year lease with the Ohio Department of Natural Resources at a rental rate of \$1.00 per year to facilitate the construction of the exhibition facility and interpretive center at the Molly Caren Agricultural Center.

(See Appendix LVII for background information and map, page 1123.)

EASEMENT

Resolution No. 96-156

**CITY OF COLUMBUS
FOR STORM SEWER IMPROVEMENT, PHASE II**

Synopsis: Authorization to grant an easement on Twelfth Avenue to the City of Columbus is proposed.

WHEREAS the City of Columbus has requested a 25-year easement consisting of two strips of land, one strip being approximately 20 feet in width starting at the westerly end of the General Biology Annex and traveling easterly a distance of 225 feet; the second strip being approximately 40 feet in width starting in a vicinity near the north end of the Botany and Zoology Building and traveling Twelfth Avenue toward High Street for a distance of approximately 2,775 feet in length for construction of storm sewer line improvements; and

WHEREAS the storm sewer line improvements will benefit the University; and

WHEREAS the appropriate University offices have recommended the approval of this easement:

NOW THEREFORE

June 6, 1996 meeting, Board of Trustees

EASEMENT (contd)

CITY OF COLUMBUS
FOR STORM SEWER IMPROVEMENT, PHASE II (contd)

BE IT RESOLVED, That the Vice President for Business and Administration be authorized to request the Deputy Director of Public Works of the Department of Administrative Services, pursuant to his statutory duties, to act for and on behalf of the University in developing the necessary legal instruments to provide for these easements.

(See Appendix LVIII for background information and map, page 1125.)

Upon motion of Mr. Skestos, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Wexner, Shumate, Celeste, Colley, Skestos, Brennan, Patterson, and Sofia, and Ms. Longaberger Kaido.

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Mr. Wexner:

Before we adjourn the meeting, I would like to thank Bob Duncan, again, for his help as I have observed it. I was particularly touched by your remarks. Many of us have been touched by the University, but not many of us have been able to give as you have and set a wonderful example. I think the examples that Jerry gave of other friends of the University prove how firm Ohio State's friendship is. Maybe we will come and visit you in the Law School.

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Thereupon the Board adjourned to meet Friday, July 12, 1996, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Robert M. Duncan
Secretary

Leslie H. Wexner
Chairman