

THE OHIO STATE UNIVERSITY  
OFFICIAL PROCEEDINGS OF THE  
ONE THOUSAND FOUR HUNDRED AND TWENTIETH MEETING  
OF THE BOARD OF TRUSTEES

Columbus, Ohio, April 7, 2006

The Board of Trustees met at its regular monthly meeting on Friday, April 7, 2006, at The Ohio State University Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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## April 7, 2006 meeting, Board of Trustees

The Chairman, Mr. Slane, called the meeting of the Board of Trustees to order on April 7, 2006, at 9:30 a.m. He requested the Secretary to call the roll.

Present: Daniel M. Slane, Chairman, Robert M. Duncan, Karen L. Hendricks, Dimon R. McFerson, G. Gil Cloyd, Jo Ann Davidson, John D. Ong, Douglas G. Borrer, Leslie H. Wexner, Walden W. O'Dell, Brian K. Hicks, Robert H. Schottenstein, Chad A. Endsley, and Yoonhee P. Ha.

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### PRESIDENT'S REPORT

President Karen A. Holbrook:

Good morning. I would like to begin my remarks this morning by announcing some very exciting news. Student Trustee Yoonhee Ha, a junior honors student and honors collegium member majoring in finance and biology with a minor in political science, has been selected as a 2006 Truman Scholar. This is truly a competitive award. She was among 75 students who received this award, but selected from 600 students across the country.

This is a \$30,000 scholarship given to juniors who have exceptional leadership potential and are committed to making a difference through public service. In addition to the graduate study scholarship, the Truman Foundation provides leadership training, special internship opportunities within the federal government, and a chance to work with other students who are committed to improving society through public service. Yoonhee, congratulations, we are so proud of you and this marvelous award.

This is the first of a number of awards to be given out. There are many other students at this time who know they have received special scholarships and they will not be slighted, we will mention them as we go on during the spring. We already know about some Goldwater Scholars, Udall Scholars, and NSF scholars, and there will be more awards coming. This is a wonderful time to celebrate our students. The Truman Scholar award is a special award and again, Yoonhee, congratulations.

The other topic I want to focus on today is about a targeted path toward academic excellence at The Ohio State University. I say that because it is a chapter that I have just completed for a book about the land-grant university, entitled "Fixing the Fragmented University: Decentralization with Direction." The idea of it was to talk about universities that become so decentralized that there has to be a mixture of decentralization and centralization of a university for success.

I was asked to write a chapter on behalf of Ohio State. As I did so -- and had fun researching for it -- I actually discovered that we have had a remarkable ten years of going down the path of academic excellence that involves both decentralization and a commitment to decentralization in a variety of ways. We have also had centralization in terms of bringing the University together around initiatives that have been top down, but have been implemented bottom up. A mixture of administration, faculty, and Trustees have worked together to make this University a special place.

Each of you has been given a copy of the chapter I wrote, so you might want to take a look at it sometime. It consists of a lot of interesting information about many people who have done things before I came and some of the great initiatives that have been put in place recently. You also have been given a one page document which tells you that Ohio State has been thinking very strategically, creatively, and innovatively over the last ten years to work toward excellence in every single thing we do whether it is research, outreach and engagement, or academic programs.

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The goal is to work toward doing a better job for our students and citizens of Ohio.

A number of years ago, we started with an Academic Enrichment Program to emphasize the kinds of things we did in value-added centers and programs. A lot of very interesting programs were put in place at the time. We invested \$175 million centrally and those were matched funds. We put in programs in the life sciences, which today are very important: aging geriatrics, political psychology, and computational linguistics. You can see we are putting together disciplines that are unique and provide special opportunities for students.

An emerging technology studio was put in place with the equipment, assistantships, and the opportunity to connect with the national news media consortium. The Microscopic and Chemical Analysis Center was put in place that is used by ten colleges and twenty-five departments; policy centers were put in place; and through the money that was awarded and that was matched we were also able to hire eighty-five new faculty members and to retain a number of first-rate faculty members. That was the first initiative at doing something different, doing something important, and doing something on the cutting-edge to benefit our students and to support our faculty.

In 1997 we put in place the second initiative – a Commission on Research. We wanted to improve how we invest our research and how we go forward with research in a targeted way. Rather than spreading money around generically, we focused in different areas and looked at how we spent our money centrally. We also put plans in place to generate new research support, whether it is through raising the indirect cost funds or doing development. One of the initiatives that is part of this plan -- the Commission on Research -- is to improve the development status and the research capacity. As that was put in place, the goal was to have Ohio State be among the top ten research universities and, as you know, last year we achieved that goal. So our initiatives are working.

We had a number of plans for raising the quality of our departments that were poised for excellence. By investing in them, we are moving them forward to get over the tipping point to bring excellence to the fore. We have a number of these programs: 1) the Selective Investments in Academic Excellence; and 2) the 2010 Plan. Selective Investments in Academic Excellence awarded money to thirteen departments to raise their status to another level. Again, through a number of mechanisms, the departments had the opportunity to select whether it was improving graduate programs, investing in faculty, or investing in programmatic support. I would urge you to go back and look at these. All of these overlap, but as one gets finished another picks up on one of the tactics or strategies within that program and takes it forward in a different dimension. This keeps everything rising at the same time in research, education, undergraduate, graduate, and professional levels, and in outreach and engagement.

Of course, the seminal plan was the Academic Plan initiated in 2000. We have now gone through five years of the Academic Plan. Last summer the Academic Plan was reinvigorated and the Diversity Action Plan came online at about the same time. The Diversity Action Plan helps to assure that this is a campus that is welcoming, believes in diversity, and believes in inclusion. We are continually working in the direction to support diversity at Ohio State. Many mechanisms have been put in place. Every college and unit is held responsible, and there is reporting every year to make certain that we are continuing to go forward in as many ways as we possibly can.

Along with these things, one of the underlying mechanisms was budget restructuring. This is one of the great examples of how the University decentralizes and centralizes. With budget restructuring, budgets were rebased and a lot more responsibility and opportunity was given back to each of the units. The units make a number of their own strategic decisions in how they will fund programs, how they

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will make decisions that will carry them to the next level, and how they will reward faculty for doing it.

You will see in the chapter the mechanisms that were in place. This was also done, as were all these initiatives, in a shared governance mode. In many cases the central administration may have brought up the plan, but the implementation of the plan required everybody on campus to have some say and role in it. The Senate committees have a significant role and new committees were put in place. The principles were laid down, as they were in budget restructuring, before we went forward. At the end, every one of these initiatives has been benchmarked and we know what successes come out of them. Even if the initiative is over, we continue to see what impact has been made by these strategic investments with benchmarking.

Because the Academic Plan is such a broad plan, every year we focus on a leadership agenda for that year and what we can accomplish in that year. One of the things that came out of the last retreat in 2005 was the provost's Initiative on Targeted Investments in Excellence. The idea is that the University would invest \$10 million every year, for the next five years, on those programs that are going to take the University to the next level nationally and internationally in excellence and in impact. Those are the key words that relate to it.

More than 40 proposals were submitted and they are now being reviewed all across campus. We are near the final stages for selecting those proposals which will be implemented. For those of you who remember the provost's presentation on this, if you submitted a proposal it means that you are going to do it. You may not get central funding to do it, but every unit that submitted one has committed to either reallocating their own resources or finding new resources to put this in place. What that means is that Ohio State is going to have 40 very exciting new initiatives that are going to take place, some with central funding and some simply with unit funding.

Then, of course, we always continue the academic reinvigoration and restructuring. We have two important committees in place that you all are aware of and have heard a lot about: 1) the Freeman Committee, to promote excellence in graduate education; and 2) the McHale Committee, to promote undergraduate education.

When you look at all of these things together -- and this is the reason I wanted to review them and give you an opportunity, if you choose, to read the chapter -- the most exciting thing is that Ohio State doesn't just do these things, these initiatives are really targeted and engage the campus community. For an institution the size of Ohio State to have a unity of vision, when there is so much decentralization, is very exciting. It is exciting that we work together through all units, faculty, staff, students, and faculty governance to make sure that these things are put in place appropriately and they are reviewed at the end for their effectiveness.

The purpose of this book was to talk about change, this was why the book was put in place. I like to go back to the Kellogg Commission Report and use a quote that comes from it because I think it fits Ohio State perfectly. We are and I quote, "good enough to lead, strong enough to change, and competent enough to be trusted with the nation's future." I do think these strategies that started well before my time are playing out. Ohio State is living this change and making a difference in the nation's future. Thank you, Mr. Chairman.

Mr. Cloyd:

Dr. Holbrook, that was an excellent report. I would like to ask you to expand briefly about this program, the Targeted Investments in Excellence, that you have talked about before. Is that eventually going to supersede the Selective Investments program? It sounds like they are very similar.

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Dr. Holbrook:

They are very similar, but Selective Investments focused specifically on departments. The exciting thing about the Targeted Investments in Excellence is the proposals will involve programs in departments, whole colleges, or interdisciplinary activities -- bringing lots of units together to do something entirely different. That is the difference between the two. The goal is really the same, to invest in what is really good in order to take us to the next level.

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### STUDENT RECOGNITION AWARD

Ms. Ha:

Thank you, President Holbrook, for your kind words. The Truman Scholar Award belongs to the University as a whole. I had so many faculty and staff members and members of the administration -- many of whom are in attendance today -- who helped me with countless hours of mock interviews and in revising my application. It wouldn't have been possible without all of their help. Now, I would like to introduce you to one of my colleagues.

The Board of Trustees Student Recognition Award is presented each month to a student in honor of his or her achievements in one or more of the following areas: academics, service to the University and community, and research. This month's recipient, Maureen Murphy, has excelled in all three of these areas. Maureen was nominated by Dean Elizabeth Lenz, from the College of Nursing.

Maureen is a senior honors student who has garnered the attention of her instructors on numerous occasions. One faculty member noted, "Maureen's effort in the clinical setting extends beyond what other students normally do." Her academic abilities are reflected by her 3.96 grade point average. She has also received four *Clinical with Distinction Awards* from the College of Nursing, and has been working under the guidance of Dr. Barbara Polivka to complete an honors thesis on Parental Perceptions of Body Mass Index and Obesity in School Age Children. Just this month, Maureen presented her research at the Midwestern Research Society Conference in Milwaukee, Wisconsin, and she will be sharing her findings at our very own Denman Undergraduate Research Forum later this spring.

Maureen's tireless service to the community is also to be commended. Since 1999, she has been involved with the American Cancer Society's Relay for Life and has served as the director of the Ohio State Relay for Life for two years. Just at Ohio State, she has helped to raise more than \$200,000 for the ACS.

When I contacted Maureen at the end of last month to let her know that Dean Lenz had nominated her for this award, she had just returned from a medical mission trip to Honduras. There she cared for patients, provided patient education at a health fair, and taught nursing students and nurses about resuscitation techniques. Maureen volunteered for a similar medical mission trip this past fall, when she traveled to Kenya. There she helped a medical student deliver a baby and provided nursing care to patients with HIV, typhoid, and malaria.

After graduating from Ohio State this June, Maureen plans to begin her career as a nurse at Evanston Northwestern Hospital in Illinois. Eventually, she would like to return to Kenya and volunteer her time and talents in nursing. Maureen, on behalf of the Board of Trustees, congratulations on all of your many accomplishments!

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Ms. Maureen A. Murphy:

Good morning. I would like to start by thanking The Ohio State University Board of Trustees, Dean Lenz, and the College of Nursing for recognizing my accomplishments. I am truly honored.

To me nursing is a career and passion that results from education and an intense desire to help people improve the quality of living whether they are on a local or global scale. Having spent a month in a country overrun by the AIDS epidemic and a week in a country where running water is a luxury, I am able to recognize the significant advances the United States has made and thus do not take my resources for granted. Additionally, I have become more culturally competent and feel better prepared to provide nursing care to the people of Chicago and the United States.

In both Honduras and Kenya, I was able to find a connection to Relay for Life whether it was through a T-shirt or a flyer signifying that cancer is everywhere and knows no race or boundary. My dedication to the American Cancer Society is grounded in this belief. We are currently planning this year's relay and hope to raise over \$100,000, which would be an incredible accomplishment.

I would like to thank Dr. Barbara Polivka for her mentoring and advising on my senior honors thesis. This past weekend at the Midwest Nursing Research Society Conference, I was able to present my research and will present it at the Ohio Public Health Association Conference in May as well as the Denman Undergraduate Research Forum. The research process is crucial as evidence-based practice continues to advance.

I would also like to thank Leann Russ, who has been inspirational as an advanced practice nurse, an instructor, and a friend. Leann has been faculty advisor for my two years as co-chair for the Relay for Life, which has been instrumental in our success.

Finally, I would like to thank my mother and sister, who are here with me today, and the rest of my family for their continued support of my academic endeavors, community service, and world travels. Both times I left the country, although an era of anxiety and apprehension prevailed, my parents and siblings lovingly put me on the plane, waved goodbye, and told me how proud they are of me. I know that my success is in part due to their support.

My four years at The Ohio State University have gone quickly by and, although I will soon leave behind the OSU campus, I will carry with me my knowledge, memories, and Buckeye spirit. My experiences have made me the nurse who will take on the world through research, teaching, and service. Wherever my travels take me, I plan to uphold the Buckeye motto to always "Do Something Great." Thank you.

Mr. Slane:

Maureen, you are going to do great things with your life. We are very proud of you and we are glad you are one of ours. Thank you very much.

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## USAC REPORT

Mr. Slane:

At this time, I would like to call on Provost Barbara Snyder to introduce the following report.

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Provost Barbara R. Snyder:

The University Staff Advisory Committee is here today to present a report. Its chair, Joanne Weston, is from my own staff, and I will ask her to introduce the other participants in the presentation.

Ms. Joanne Weston: [PowerPoint presentation]

Thank you so much, Chairman Slane, members of the Board, President Holbrook, and Provost Snyder for allowing the University Staff Advisory Committee (USAC) to present information on our activities on behalf of the 16,000 non-bargaining unit staff at our University.

Joining me today are Tina Love, from the Office of Student Affairs and vice chair of USAC, and Jay Young, from the Office of Information Technology. Jay served as a sub-committee co-chair this year and is our newly elected chair for the incoming 2006-07 year. His term will begin July 1, so you will be seeing more of Jay.

USAC was established by former President Ed Jennings in 1986. We had a mission to advocate for staff concerns and, as such, we have a direct reporting line to the president and her administration. In March of this year, we hosted a reception to celebrate our twentieth anniversary. We advocate for University employees in non-bargaining units which include Civil Service, unclassified administrative and professional, and senior administrative and professional categories. We prepare a report each year for the University administration with recommendations. A copy of our latest report is in the materials that were given to you today. As we realize not all of our recommendations can be enacted immediately, we are encouraged by the number of recommendations that are implemented. Members are appointed by the president; however, there is an application and an interview process for these eagerly sought positions to advocate for staff concerns.

Here is a great picture of the current USAC membership. Members serve 3-year terms, with ten members rotating off to be replaced with ten new members each year. My colleagues and I would like to tell you about a few of the activities that support USAC's goals.

As this year's USAC chair, I have had an opportunity to connect our local USAC with a statewide organization -- the Ohio Staff Council of Higher Education (OSCHE). OSCH's members represent Ohio's two and four-year public state-assisted colleges and universities. As a consortium, we network and discuss best practices about work performance and professionalism of non-bargaining unit employees. USAC has established a solid relationship with this larger group and I am pleased to report that Ohio State will host the OSCH's annual conference on the Columbus campus this June.

Our vice chair has collaborated on many of our campus activities and I would like to turn the next section of the program over to her.

Ms. Tina Love:

I also want to say good morning and thank you for the opportunity to talk a little bit about USAC. We operate under five goals, but today I am only going to highlight three. Our first goal is to create partnerships with other campus groups having similar goals and interests in an attempt to better accomplish our joint objectives. We currently have representation on twenty-six University-wide and Senate committees. We provide membership for the Healthcare Investment and Design Committee and we also have representation on the University Senate Diversity Committee.

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Our second goal is to continue to market USAC to the University community whenever possible. We sponsor the annual Hidden Benefits Fair, giving a chance to showcase those little known benefits to staff. The Wooster honeybee labs booth is always a hit, as well as the Wellness Center where free chair massages and flu shots are provided. This event is annually attended by about 2,500 University staff. We host the staff pep rally in the Stadium each year, which is attended by approximately 2,000 eager staff. We provide wonderful door prizes and great food, and I would note that 99% of those products are donated to us.

We partner with Human Resources to sponsor the annual staff art show, now in its fourteenth year. The show highlights staff creativity, and opens during Staff Appreciation Week in August and remains on display through October. We interact with local staff counselors, which are smaller versions of USAC and are located in the various colleges and on regional campuses. We hope to travel to one of the regional campuses yet this year to interact with the staff and solicit their feedback.

Our third goal is to actively involve USAC alumni in service projects for all staff members in the University community. This year, USAC pitched in with the other University organizations to collect funds for the American Red Cross to help with Hurricane Katrina victims. We also collected funds for the Bill Hall Memorial Fund at our Hidden Benefit Fair. We sponsor town meetings with the president, where we give staff a chance to ask questions directly of President Holbrook and her administration. These meetings are web-cast across the University campus, as well as to our regional campuses. We volunteer at the annual wellness fair and we have been taking surveys to gain more feedback from our staff.

We have made sure that interpreters were present at all of our public events not only in compliance with ADA regulations, but we want to be sure that all of our events are accessible. In addition, we communicate with University administration, college deans, and department chairs telling them about the work of USAC. At this point, I would now like to turn this portion of the program over to Jay Young. He is co-chair of the Staff Compensation and Benefits Subcommittee.

Mr. Jay Young:

The Staff Compensation and Benefits Subcommittee of USAC is tasked with creating an annual report outlining our recommendations concerning staff compensation and benefits. We also work on issues of work life such as diversity, safety, and Human Resources' policy and staff performance. To create such a broad document, this subcommittee is comprised of a group of dedicated and diverse staff members who meet on a weekly basis. We focus on these issues and discuss not only how our recommendations would benefit staff, but also how they will help ensure that Ohio State continues to be an institution of excellence. To this end, we gather data and information from three primary sources.

From University leadership, the Staff Compensation and Benefits Subcommittee is very thankful for the opportunity we get each year to hear an update from Associate Vice President of Human Resources Larry Lewellen and Senior Vice President for Business and Finance Bill Shkurti. We also meet at least annually with directors of both benefits and compensation. We also meet with Managed Health Care members, as well as many other groups around the University campus. We also are very fortunate to have a Human Resources liaison at our meetings each week to help enhance our communication with University leadership.

The second source of data we use is our annual staff survey. For the last three years, we have surveyed staff to get real numbers concerning their issues. This survey is given to more than 1,500 staff members, with a response rate of about 500. This gives us an accuracy of approximately 3½%. Each year, we spend substantial time working through questions making sure they are clear and to the point.

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The third area of data we look at is research. We task individual members of the subcommittee with doing research on how other institutions are approaching the same problems that we face. SCBC is involved with the CIC Association of Professional Staff Councils as well as OSCE, as we mentioned before.

In all of these areas, we try to take this information and synthesize it into a cohesive and well thought-out set of recommendations. These recommendations often begin a dialogue with members of the University leadership and our committee. This dialogue helps us work together and in this way, several of our past recommendations have been acted upon. The first recommendation would be compensation. In the past several years, staff salaries have continued to become more equitable and have remained consistent with faculty salary increases. We have not yet achieved our goal of meeting market equity, but we have been making steady improvement.

The next recommendation is a performance culture working group. This has been of particular interest to staff. The staff at The Ohio State University desire to work for an institution that is high performing and that recognizes and rewards excellence. In some places of our institution this is not always the way things work. So the Office of Human Resources, acting in concert with our recommendations, has formed a working group to look into this very issue. How do we create and maintain a performance culture that pervades the University in every area? Some of our current and former USAC members are playing a vital role in this work.

The third recommendation concerns Social Security numbers. We have recommended that the University keep personal staff information secure, which includes Social Security numbers and other aspects of staff identity. The Buckeye Security Project is aggressively addressing this concern.

These are just three important recommendations we have made over the years and recommendations that we feel that the University is not only fully embracing, but also is greatly enhanced by. We as a committee don't always have the same perspective as the administration, but we all agree that our goal is to see Ohio State become an even greater institution of higher education.

If you would like any more information on USAC, you can find it at these locations. We also have copies of an impact report that the president has given us regarding our SCBC recommendations. Mr. Chairman, this concludes our presentation. Thank you very much.

Mr. Slane:

We couldn't function without you. How is the merit-based pay system working?

Mr. Young:

Our recommendations are to increase the amount of merit-based pay that goes on at the University. I think it works well when it happens, but some of the problems we found from staff are that merit-based pay is not always the norm. I think that as a University it is the goal, and from the administration's perspective it is what we desire. In some places, supervisors or people who are in charge in giving raises don't always view compensation as something that should be done on merit. I know the administration is working hard to distribute more information and better educate units, and this is one of our recommendations.

Mr. Hicks:

I am interested a little bit more on the Social Security numbers. Have you identified some specific areas where you think the University isn't doing a good enough job protecting the faculty and staff?

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Mr. Young:

Yes. There are areas at the University where Social Security numbers are used. We have not looked into how the information is actually being secured and not secured. Our recommendation is that there are plenty of places where Social Security numbers are used when they do not need to be and the administration understands this. Talking to the administration, we understand that there are severe hurdles to work through. In order to be like the student information systems, there is a lot of work to do on the IT infrastructure. Yes, we have identified areas where Social Security numbers are being used and we think that maybe it is not the best identifier for staff.

Mr. Slane:

Great, thank you very much.

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### COMMITTEE REPORTS

Mr. Slane:

At this time, we will hear the committee reports and start with Doug Borrer for the Academic and Student Affairs Committee report.

Mr. Borrer:

Thank you very much, Chairman Slane. Our first presentation today was from Dean Freeman and Dr. Sherman concerning student life on our regional campuses.

Presently we have approximately 6,500 students attending our four regional campuses: Marion, Lima, Newark, and Mansfield. In the year 2005, 30% of all of our new students at The Ohio State University started at the regional campuses; right now it is 16% of all of our students. The students that go to our regional campuses have a different profile than the students at our Columbus campus. It is a very large proportion of first generation college students, 90% have jobs, and over 25% are non-traditional students which means they are over 25-years-old.

Their six-year graduation rate as regional campus transfer students to the main campus is 58%, which is above the other graduation rate of 51% of other transfer students. So we do get a better rate of graduation from our transfer students who transfer from the regional campuses. They do not presently track the number of students that get accepted to the regional campuses and graduate from there.

The applicant level on our ACT scores has gone up since we went to selective admissions on the Columbus campus, so we are still attracting greater number and a higher quality level of students. The regional campuses are prepared to grow and provide more college opportunities for students in the state, and they are very excited and doing a very good job.

Next we heard from Rich Hollingsworth and Val Shaffer, from the Student Affairs IT office. They gave us a profile on student usage of IT and campus life today. Some interesting statistics are that 96% of our students, almost 100%, have computers when they arrive on campus; over 90% have cell phones. They also have a large usage of Ipods and individual wireless networks. Surprisingly, our student population has not yet embraced the PDA's or Blackberry's, and that may be primarily because of the cost associated with it.

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Our students today view e-mail as old technology, text messaging and cell phones are the way students communicate. In today's world, students main contact is through their cell phones and through the use of their IM screen names.

Our IT department has done a good job of keeping our campus updated. We now have wireless networks in all of our common spaces and by next year we will have wireless in all of our dorms. An interesting study was done on the use of the network and 50% of the use is for course and college-related work, which is pretty good. It is a primary source of information for our students to use to register for classes, to get class work, and communicate with the University. It also is clearly the number one way that they have social interaction with one another. The primary way that they interact is through the use of Facebook a new technology that is the number one social network for college students today.

Presently, 85% of students report logging onto Facebook on a daily basis. This is a very, very high number. It is presenting a number of issues that our IT department is trying to deal with as it goes forward. The biggest issue they relayed in the IT area is, as we all would expect, keeping abreast of the current trends. What are the right and wrong moves as they expand and/or decrease their IT support? One of the interesting facts they talked about is that we spend almost \$1 million a year providing hard wire telephones to our dorm rooms. Now with over 90% of our students having cell phones, how is that question going to be resolved? That will be a challenge. It was a very interesting and enlightening report from that group.

Next, Provost Snyder presented three resolutions for our consent agenda: 1) the establishment of the John Glenn School of Public Affairs; 2) the renaming of the Office of Undergraduate Studies; and 3) routine personnel actions. That concludes my report. Thank you.

Mr. Slane:

Any questions for Doug? Next we will have a report from Jo Ann Davidson, chair of the Fiscal Affairs Committee.

Mrs. Davidson:

Thank you, Mr. Chairman. I want to give you a brief review on three things that came before our Committee. These are not for action today, but will be coming to you subsequently for perhaps future action.

The first item was from Larry Lewellen about the Health Coach and the Care Coordination Program that we are intending to add to the University's self-benefit plan. The issue here is to try to help our staff and faculty better manage their health, stay healthier, to cut down on lost work hours, and also to take those who may have some healthcare issues to better manage those issues. It is estimated that there will be significant cost savings even in the first year from this program. They hope that this program will begin to be offered to our staff and faculty on July 1, 2006. There has not been a determination yet on who is going to coordinate that program, so that may come back to us for some additional attention. We did ask for further reports as we go through this on whether or not we are actually realizing the kind of savings that we hope to from this particular program.

The second item was something we have had before us before, but came back for first reading. This is on the offer from the State of Ohio to accept 100 acres of land in Wayne County, adjacent to ATI in Wooster, Ohio. This acreage is totally surrounded right now by land owned by the University. The state has offered it to us at no cost; however, there are ten buildings on the land. There was a discussion about the usability of those buildings and the costs that we may be assuming if we accept this. The feeling of the Committee this morning, to Dr. Moser and Mr. Shkurti, was to go back to the drawing board and give us some estimate of what

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income we could anticipate from that and also to ask the state if they might extend their timeline a little bit. The state is pushing us to make a decision. I do not believe the Committee was comfortable this morning in moving ahead. So we will try to go back and get some additional information for you, but we did have a first reading on that resolution this morning.

The third item was the discussion of housing that is being proposed on University-owned land that is on the southeast corner of Kenny Road and Lane Avenue. The housing would be for a 120-unit that would be constructed by a private entity. We would lease the land, realizing income of about \$125,000 a year on our leasing right, and at the end of the leasing period -- estimated to be about 30 years -- then the whole facility would come to Ohio State University. The housing would be primarily for MBA students enrolled at the Fisher College of Business. The lease has not been finalized and would have to come back to the Board for acceptance, but we wanted to give you a little bit of a heads up on that.

We have four items on the consent agenda today. The first item is the Report on University Development from Dr. Schroeder and he shared with us that we have been making progress. If you look at the report that is in your Board book, up through February we were still 8% behind where we were last year at this particular time; but he has looked ahead at March and tells us that is going to be cut in half. Dr. Schroeder shared some interesting statistics about where Ohio State stands with the Big Ten universities and other universities, and I would ask that he mention them now.

Dr. Schroeder:

In the past fiscal year, Ohio State ranked 5th among Big Ten universities in total private gift support; and 8th among the top twenty public research institutions in total support. These are both good signs. Interestingly, we ranked 2nd in the Big Ten in alumni solicitation effectiveness. This is taking a total of the alumni that we are able to solicit and their response rate. We think that is a strong indication that our annual giving program is very effective and that we are able to reach a large number of alumni, as well as increase the retention of our current donors.

Mrs. Davidson:

I failed to mention that even though we are still a little bit behind where we would like to be right now, our number of contributors and supporters has actually gone up. That reflects what you are reporting as far as the number of members of our alumni that are supporting the University.

The second item is the routine early approval to enter into construction contracts and design contracts, and in three instances to increase the contracts that have already been approved.

The third item is something that is near and dear to some of your hearts and those are the golf fees at our Scarlet and Gray Courses. As you know, the Scarlet Course has gone through significant improvement and the increase in the golf fees has been brought to us. One thing that has held it up until now is determining what discount we can actually give to our faculty and staff. We need to be sure that we are not giving faculty and staff something that would then be an income factor to them. So we have that particular ruling from the IRS and we are ready to go ahead and increase the greens fees. Gene Smith was with us this morning to answer any questions we might have on that.

The last item has been before the Board for first reading and it is the authorization to consolidate the title to the University Airport property. Negotiations have been going on with the FAA for the last three years, because the property in question -- and has always been in the Airport boundaries -- is titled to different entities.

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One of the requirements to straighten out the boundaries of the Airport – again, let me emphasize that this would not expand the boundaries of the Airport, this land was already in the Airport and is totally dedicated to the Airport -- would be to now title the 60.4 acres to the State of Ohio, rather than the Foundation that it is currently titled to. This approval today would then go before the Controlling Board to actually have that title changed. The State of Ohio would hold that title for the University's purposes and it would absolutely finalize all of those grounds that were dedicated to the Airport. It is an administrative action.

There was some concern expressed by groups, in particular, from Worthington and Riverlea. As you know, they had some concerns and have tried to meet with those groups. We had two presentations this morning from: 1) the President of WOOSE, which is the community group of concerned citizens, and 2) Mary Jo Cusack, mayor of Riverlea. We realize there have been some issues in the past in which there are some questions about information they are receiving from the University, we apologize for that.

We recognize that the dean of Engineering has done a good job of creating some community committees and they acknowledged and thanked us for that. We have to work at rebuilding our trust with these organizations, but, truly, in talking to Bill Shkurti and Chris Culley, they believe everything is in-line and all the appropriate legal steps have been taken. They will continue to work with the community also in questions they have raised.

All four of those resolutions are recommended for approval this morning.

Mr. Slane:

Any questions for Jo Ann?

Mr. McFerson:

Even though we didn't have an Investments Committee meeting this month, I would like to mention that as of the end of March the University has passed the \$2 billion mark on the value of the University Endowment. First time!

Mr. Slane:

That is great news.

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**CONSENT AGENDA**

President Karen A. Holbrook:

We currently have ten resolutions on the Consent Agenda today and we would like to conduct a separate vote for #6 – Report of Research Contracts and Grants. We are seeking your approval for:

**AMENDMENTS TO THE *BYLAWS AND RULES AND REGULATIONS OF THE MEDICAL STAFF* FOR THE OHIO STATE UNIVERSITY HOSPITALS EAST**

Resolution No. 2006-105

Synopsis: The amendments to the *Bylaws and Rules and Regulations of the Medical Staff* for The Ohio State University Hospitals East are recommended for approval.

WHEREAS The Ohio State University Hospitals Board pursuant to bylaw 3335-101-04 of the Hospitals Board Bylaws is authorized to recommend to the Board of Trustees the

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adoption of amendments to the Bylaws and Rules and Regulations of the Medical Staff for The Ohio State University Hospitals East; and

WHEREAS these amendments were approved by the University Hospitals Board on March 16, 2006:

NOW THEREFORE

BE IT RESOLVED, That the attached amendments are hereby adopted.

(See Appendix XLI for background material, page 1027.)

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**ESTABLISHMENT OF THE JOHN GLENN SCHOOL OF PUBLIC AFFAIRS**

Resolution No. 2006-106

Synopsis: Approval to merge the School of Public Policy and Management with the John Glenn Institute for Public Service and Public Policy to establish the John Glenn School of Public Affairs, with a reporting line to the Office of Academic Affairs, is proposed.

WHEREAS the consolidation and new reporting line will: help integrate complementary programs offered by the two units; create a focus for policy research, teaching, and service campus wide; enhance interaction with policy matters locally, nationally, and globally; and improve educational opportunities for undergraduate, graduate, and executive education students; and

WHEREAS the consolidation and new reporting line will: eliminate duplicative administrative functions; maximize the use of new facilities in Page Hall; increase the unit's ability to attract external funds; and help establish a platform for further integration of the University's public affairs activities; and

WHEREAS the faculty and leadership of the School of Public Policy and Management and the leadership of the John Glenn Institute for Public Service and Public Policy unanimously support the proposal; and

WHEREAS the proposal was reviewed with adherence to the procedure outlined in paragraph (B) of rule 3335-3-37 (procedure for alteration or abolition of units); and

WHEREAS as specified by that rule, the proposal was reviewed by the Faculty Council with a formal vote of support on February 2, 2006; and

WHEREAS as specified by paragraph (B) of rule 3335-3-37, the proposal was reviewed and supported by the Executive Vice President and Provost, approved by the full Council on Academic Affairs, and approved by the University Senate at its March 9, 2006 meeting;

NOW THEREFORE

BE IT RESOLVED, That the proposal to merge the School of Public Policy and Management with the John Glenn Institute for Public Service and Public Policy, to establish the John Glenn School of Public Affairs, with a reporting line to the Office of Academic Affairs, is approved effective July 1, 2006.

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**RENAMING OF THE OFFICE OF UNDERGRADUATE STUDIES**

Resolution No. 2006-107

Synopsis: Renaming of the Office of Undergraduate Studies to the Office of Enrollment Services and Undergraduate Education is proposed.

WHEREAS the proposed name change will better reflect and recognize the services and programs that are included in the office; and

WHEREAS the title of Vice Provost and Dean for Undergraduate Studies was changed to Vice Provost for Enrollment Services and Dean for Undergraduate Education and approved by the Board of Trustees, effective February 1, 2006; and

WHEREAS the Office of Academic Affairs recommends that the Office of Undergraduate Studies be renamed the Office of Enrollment Services and Undergraduate Education, so the name of the office and the title of the leadership will be consistent:

NOW THEREFORE

BE IT RESOLVED, That the Office of Undergraduate Studies be renamed the "Office of Enrollment Services and Undergraduate Education," effective immediately.

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**PERSONNEL ACTIONS**

Resolution No. 2006-108

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the March 3, 2006 meeting of the Board, including the following Reappointments, Appointments/Reappointment of Chairpersons/Director, Leaves of Absence Without Salary, Professional Improvement Leaves, and Emeritus Titles, be approved.

Reappointments

Name: JAY B. BARNEY  
Title: Professor (Chase Chair for Excellence in Corporate Strategy)  
College: The Max M. Fisher College of Business  
Term: October 1, 2003, through September 30, 2008

Name: W. JAMES HARPER  
Title: Professor (The J. T. "Stubby" Parker Chair in Dairy Foods)  
College: Food, Agricultural, and Environmental Sciences  
Term: October 1, 2005, through September 30, 2010

Name: STEVEN J. SCHWARTZ  
Title: Professor (Carl E. Haas Chair in Food Industries)  
College: Food, Agricultural, and Environmental Sciences  
Term: October 1, 2005, through September 30, 2010

Name: WOLFGANG SADEE  
Title: Professor (The Dr. Samuel T. and Lois Felts Mercer Professorship of Medicine and Pharmacology)  
College/Department: Medicine/Pharmacology  
Term: April 1, 2006, through June 30, 2010

## **April 7, 2006 meeting, Board of Trustees**

### Appointment of Chairpersons/Director

ANITA HOPPER, Molecular Genetics, effective October 1, 2006, through September 30, 2010

CLAY B. MARSH, Centerfor Critical Care, effective February 1, 2006, through June 30, 2010

RANDALL L. SCHOLL,\* Plant, Cellular & Molecular Biology, effective July 1, 2006, through September 30, 2008

JULIANNE M. SEROVICH, Human Development and Family Science, effective February 1, 2006, through June 30, 2010

### Reappointment of Chairperson

MICHAEL E. MANGINO,\* Food Science and Technology, effective April 1, 2006, through March 31, 2007

\*Interim

### Leave of Absence Without Salary

BERYL A. MILLER, Professor, Department of Dance, effective Autumn Quarter 2006, to work as Artistic Director of Bebe Miller Company.

### Leave of Absence Without Salary--Continuation

LINDA J. MYERS, Associate Professor, Department of African American and African Studies, effective Winter Quarter, Spring Quarter, and Summer Quarter 2007, to continue as Interim Dean of the Graduate School of Psychology, New College of California, San Francisco, CA.

### Professional Improvement Leaves

BHARAT BHUSHAN, Professor (Howard D. Winbigler Ohio Eminent Scholar in Mechanical Systems), effective Winter Quarter and Spring Quarter 2007.

TAMAL DEY, Professor, Department of Computer Science and Engineering, effective Autumn Quarter 2006, Winter Quarter and Spring Quarter 2007.

MARTIN R. FEINBERG, Professor (Richard M. Morrow Chair in Polymer Engineering), Department of Chemical and Biomolecular Engineering, effective Winter Quarter and Spring Quarter 2007.

CAROLE K. FINK, Professor, Department of History, effective Winter Quarter 2007.

DAVID E. HAHM, Professor and Chairperson, Department of Greek and Latin, effective Autumn Quarter 2006, Winter Quarter and Spring Quarter 2007.

BARBARA A. HANAWALT, Professor (The King George III Professorship in British History), Department of History, effective Autumn Quarter 2006, Winter Quarter and Spring Quarter 2007.

SUSAN M. HARTMANN, Professor, Department of History, effective Autumn Quarter 2006, Winter Quarter and Spring Quarter 2007.

## **April 7, 2006 meeting, Board of Trustees**

NANCY J. JOHNSON, Professor, Department of English, effective Spring Quarter 2007.

ROBERT F. LAWSON, Professor and Director, School of Educational Policy and Leadership, effective Autumn Quarter 2006, Winter Quarter and Spring Quarter 2007.

CARL J. POLLARD, Professor, Department of Linguistics, effective Spring Quarter and Autumn Quarter 2007, and Winter Quarter 2008.

DAVID A. ODDEN, Professor, Department of Linguistics, effective Autumn Quarter 2006, Winter Quarter and Spring Quarter 2007.

GIORGIO RIZZONI, Professor (The Ford Motor Company Chair in Electromechanical Systems), Department of Mechanical Engineering, effective Winter Quarter and Spring Quarter 2007.

STANISLAV I. ROKHLIN, Professor, Department of Industrial, Welding and Systems Engineering, effective Autumn Quarter 2006, Winter Quarter and Spring Quarter 2007.

DELIANG WANG, Professor, Department of Computer Science and Engineering, effective Autumn Quarter 2006, Winter Quarter and Spring Quarter 2007.

LONGYA XU, Professor, Department of Electrical and Computer Engineering, effective Autumn Quarter 2006, Winter Quarter and Spring Quarter 2007.

THEODORE T. ALLEN, Associate Professor, Department of Industrial, Welding and Systems Engineering, effective Autumn Quarter 2006, Winter Quarter and Spring Quarter 2007.

MARK A. BENDER, Associate Professor, Department of East Asian Languages and Literatures, effective Winter Quarter and Spring Quarter 2007.

PHILIP C. BROWN, Associate Professor, Department of History, effective Autumn Quarter 2006 and Winter Quarter 2007.

BRENDA J. BRUEGGEMANN, Associate Professor, Department of English, effective Autumn Quarter 2006, Winter Quarter and Spring Quarter 2007.

CYNTHIA BURACK Associate Professor, Department of Women's Studies, effective Autumn Quarter 2006, Winter Quarter and Spring Quarter 2007.

ROGER A. CRAWFIS, Associate Professor, Department of Computer Science and Engineering, effective Autumn Quarter 2006 and Winter Quarter 2007.

ANNA A. GROTHANS, Associate Professor, Department of Germanic Languages and Literatures, effective Autumn Quarter 2006, Winter Quarter and Spring Quarter 2007.

BRUCE S. GROWICK, Associate Professor, School of Physical Activity and Educational Services, effective Autumn Quarter 2006, Winter Quarter and Spring Quarter 2007.

LINDSAY R. JONES, Associate Professor, Department of Comparative Studies, effective Autumn Quarter 2006, Winter Quarter and Spring Quarter 2007.

RAGHU MACHIRAJU, Associate Professor, Department of Computer Science and Engineering, effective Autumn Quarter 2006, Winter Quarter and Spring Quarter 2007.

ALAMIN MAZRUI, Associate Professor, Department of African American and African Studies, effective Autumn Quarter 2006, Winter Quarter and Spring Quarter 2007.

STEPHEN J. PAPE, Associate Professor, School of Teaching and Learning, effective Autumn Quarter 2006 and Winter Quarter 2007.

## **April 7, 2006 meeting, Board of Trustees**

CATHY A. RAKOWSKI, Associate Professor, Departments of Human and Community Resource Development, and Women's Studies, effective Autumn Quarter 2006, Winter Quarter and Spring Quarter 2007.

CHRISTOPHER A. REED, Associate Professor, Department of History, effective Autumn Quarter 2006, Winter Quarter and Spring Quarter 2007.

SCOTT A. SCHWENTER, Associate Professor, Department of Spanish and Portuguese, effective Autumn Quarter 2006, Winter Quarter and Spring Quarter 2007.

LISA A. SHABEL, Associate Professor, Department of Philosophy, effective Winter Quarter and Spring Quarter 2007.

JEFF S. SHARP, Associate Professor, Department of Human and Community Resource Development, effective Summer Quarter and Autumn Quarter 2006, and Winter Quarter and Spring Quarter 2007.

JIANQI WANG, Associate Professor, Department of East Asian Languages and Literatures, effective Autumn Quarter 2006, Winter Quarter and Spring Quarter 2007.

ROXANN WHEELER, Associate Professor, Department of English, effective Autumn Quarter 2006.

VICTORIA J. WOHL, Associate Professor, Department of Greek and Latin, effective Autumn Quarter 2006, Winter Quarter and Spring Quarter 2007.

### Emeritus Titles

BONNIE J. GARVIN, College of Nursing, with the title Professor Emeritus, effective April 1, 2006.

GARY D. STONER, Department of Internal Medicine, with the title Professor Emeritus, effective April 1, 2006.

GEORGE F. SCHUMM, Department of Philosophy, with the title Associate Professor Emeritus, effective July 1, 2006.

ARLENE THOMPSON, College of Nursing, with the title Assistant Professor Emeritus, effective April 1, 2006.

### Correction to Emeritus Status

LARRY J. EVANS, Associate Professor Emeritus, Department of Theatre (Mansfield Campus), effective July 1, 2005, resigned instead of retiring therefore Emeritus status is withdrawn.

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## **RESOLUTIONS IN MEMORIAM**

Resolution No. 2006-109

Synopsis: Approval of Resolutions in Memoriam is proposed.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

## April 7, 2006 meeting, Board of Trustees

Naomi M. Allenbaugh

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 18, 2006, of Naomi M. Allenbaugh, Professor Emeritus in the School of Physical Activity and Educational Services.

Professor Allenbaugh held Bachelor of Science and Master of Arts degrees from The Ohio State University. Before joining the Ohio State faculty in 1941, she had been director of Physical Education for Girls and taught in San Antonio, Texas, and at Glendale and Celina, Ohio.

Professor Allenbaugh was regarded by her students and faculty associates as a truly outstanding, creative, and innovative teacher. She published articles in a variety of professional journals and texts that had clear impact on teaching and curriculum in physical education. Nationally she was sought after as a speaker and served many universities as visiting professor. In 1969 she was appointed assistant director of the newly formed School of Health, Physical Education, and Recreation.

She served her profession well. She was chair of many national projects, served as vice president of the American Association of Health, Physical Education, and Recreation, and as chair of the Physical Education Division of that organization.

Naomi Allenbaugh received numerous honors including The Ohio State University Alumni Distinguished Teaching Award, the National Association for Sport and Physical Education Joy of Effort Award, and the Distinguished Service Award from the Council on Physical Education of Children, and was recognized by The Ohio State University Mortar Board National College Senior Honor Society. She was inducted into The Ohio State University College of Education Hall of Fame in 1988.

On behalf of the University community, the Board of Trustees expresses to the family of friends of Professor Naomi M. Allenbaugh its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

Michael W. Curran

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 15, 2006, of Michael W. Curran, Associate Professor Emeritus in the Department of History.

Professor Michael Curran was born in Mauston, Wisconsin, on January 29, 1935. He received a B.A. degree in 1957 and a Ph.D. degree in history in 1965, both from the University of Wisconsin. Between 1959 and 1964, he studied and did research at the Freie Universität in Berlin, Leningrad State University, Moscow State University, and the Russian Research Center at Harvard University. In 1964 he joined the Department of History at The Ohio State University where he served for 28 years, until his retirement in 1992. In addition to his teaching and service in the Department of History, Professor Curran was a generous and effective administrator. Among other assignments he was associate dean (1976-82) and acting dean (1982-83) of the College of Humanities; assistant provost (1983-84); dean of University College (1985-90); and director of the Office of Study Abroad (1991-92).

Professor Curran was a scholar who specialized in the history of Russia under the czars. He admired many aspects of Russian culture in which he immersed himself enthusiastically. Between 1959 and 1993, he traveled almost every year to Eastern Europe and the Soviet Union, which he knew extraordinarily well. In addition to articles, he co-authored two well-respected and much-used textbooks, *A History of Russia and the Soviet Union and Beyond*, now in its sixth edition, and *Russia and the USSR in the Twentieth Century*, which is in its fourth edition. Professor Curran's research was

## April 7, 2006 meeting, Board of Trustees

supported by fellowships and grants from several sources, including the Ford Foundation and the Deutsche Akademische Austauschdienst.

Michael Curran was also a remarkable teacher and public speaker. Many students at The Ohio State University were introduced to the important history of Russia and the Soviet Union in his courses. He was an enthusiastic, charming, and interesting teacher who had a gift for choosing the episode or piece of art that illuminated his scholarly point. After he retired, he turned his teaching talents to the benefit of Ohio State alumni groups which he guided on educational trips to Russia and Eastern Europe.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Michael W. Curran its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Jack R. Frymier

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 3, 2006, of Jack R. Frymier, Professor Emeritus in the School of Educational Policy and Leadership.

He was internationally known as a specialist in curriculum research and the study of academic motivation, and was elected as a fellow by the American Association for the Advancement of Science.

Born in 1926 in Albion, Indiana, he received bachelor's and master's degrees from the University of Miami in 1949 and 1950, respectively. He completed his doctoral work at the University of Florida in 1957. Before he joined Ohio State's College of Education faculty in 1962, he was a teacher and administrator in Florida school districts. He served on the Ohio State faculty for 23 years. After his retirement, he was a senior fellow at Phi Delta Kappa International, chairing the Futures Committee and directing the Study of Students at Risk. He was the Issacson Professor of Teacher Education at the University of Nebraska, Omaha, from 1990-93. He died at his home in Morrison, Colorado, at age 80.

During his career, he wrote 11 books, including *Growing Up Is a Risky Business and Schools Are Not to Blame*, *Assessing and Predicting Risk Among Students in School*, *Annehurst Curriculum Classification System*, and *One Hundred Good Schools*. He was editor of *Theory Into Practice* and *The Educational Forum* for more than 20 years. He developed *Holding Power Index*, a software program for monitoring high school dropout rates.

Active in professional organizations, Jack was president of the Association for Supervision and Curriculum Development from 1972-79 and directed the Kappa Delta Pi Good Schools Project during 1982-83.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Jack R. Frymier its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Russell J. Spillman

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 22, 2006, of Russell J. Spillman, former Vice President for Student Affairs, and Associate Professor Emeritus in the School of Educational Policy and Leadership.

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He understood that at the center of academe is the student – the reason why Ohio State exists. During his career he devoted himself to the education of today's youth and tomorrow's leaders. His legacy is his deep and abiding belief in young people and respect for what they can do and become, and knowledge of what we as faculty and staff must do to enable the dreams of those we serve.

Born in 1936, he was raised on the south side of Chicago in a family that believed that education and hard work are the keys to success. At the University of Chicago, he earned his master's degree in education and doctoral degree in educational administration.

Before coming to Ohio State in 1972, he had served in teaching positions and educational leadership posts in Illinois for 16 years. He was a faculty member and associate dean in the College of Education before his appointment to lead the University's Office of Student Affairs in 1984. In nine years, he gained respect from students, administrators, faculty, and staff with his deft handling of many controversial situations.

He returned to the College of Education in 1992 as an associate professor of Educational Policy and Leadership. He assumed a leadership role in diversifying the College's Center for Policy Research on Ohio-Based Education. He made the program interdisciplinary, expanded its focus to the entire nation, and enlarged its research scope to K-16 education.

In retirement, one of his favorite topics was the accomplishments of former students and people he had hired. He was not worried about his own reputation being obscured by the visibility of others. He was a fine man and a good friend.

On behalf of the University community, the Board of Trustees expresses to the family of Associate Professor Emeritus and Vice President Russell J. Spillman its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Urho A. K. Uotila

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 3, 2006, of Urho A. K. Uotila, Chairman and Professor Emeritus in the Department of Civil and Environmental Engineering and Geodetic Science.

Professor Uotila received his Bachelor of Science degree from Finland's Institute of Technology in 1946 and his Master of Science degree in 1949. He came to the United States in 1951 and received his Ph.D. degree from The Ohio State University in 1959. He was one of the early geodesy graduates from OSU.

Professor Uotila was a dedicated member of the Department of Geodetic Science during his 40-year career at OSU. He was a teacher and researcher, including 20 years as chairperson from 1964-84. His primary contributions were in the fields of geometric and physical geodesy, and statistical analysis of data. He published many articles in numerous professional journals and encyclopedias.

His extracurricular activities included participation in the Solar Eclipse Expedition to Greenland (led by T.J. Kukkamaki in 1954), the Advisory Panel on Geodesy to the U.S. Coast and Geodetic Survey, the National Academy of Sciences (1964-66), and the Space Science Steering Committee NASA (1965-67). He also served on the Board of Directors of the International Gravity Bureau and on the Committee on Geodesy, National Academy of Sciences.

Urho was active in professional societies as a fellow and past president of the American Geophysical Union (1968-70), president of the American Congress of Surveying and

**April 7, 2006 meeting, Board of Trustees**

Mapping (1979-80), and section president of the International Association of Geodesy, among others. He was also a member of the American Society of Photogrammetry, Canadian Institute of Surveying, Universities Space Research Association, and the Finnish National Academy of Sciences, and an honorary member of the Professional Land Surveyors of Ohio, Alaska, and Tennessee.

Urho's awards included the Kaarina and W.A. Heiskanen Award OSU, 1962; Apollo Achievement Award NASA, 1969; Distinguished Service Award, Surveyor's Institute in Sri Lanka; and the Earle J. Fennell Award, American Congress on Surveying and Mapping, 1989.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Urho A. K. Uotila its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

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**REPORT ON UNIVERSITY DEVELOPMENT**

Resolution No. 2006-110

Synopsis: The report on the receipt of gifts and the summary for February 2006 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of the Dr. Thomas E. Powers Endowed Chair in Veterinary Clinical Pharmacology and The Dr. Arthur G. and Mildred C. James – Richard J. Solove Chair in Surgical Oncology; and

WHEREAS this report includes the establishment of nineteen (19) new named endowed funds, and the revision of six (6) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of February 2006 be approved.

**April 7, 2006 meeting, Board of Trustees**

**TOTAL UNIVERSITY PRIVATE SUPPORT**  
July through February

2005-06 Compared to 2004-05

GIFT RECEIPTS BY DONOR TYPE

	<u>Donors</u>			<u>Dollars</u>		
	<u>2005-06</u>	<u>2004-05</u>	<u>% Change</u>	<u>2005-06</u>	<u>2004-05</u>	<u>% Change</u>
Individuals:						
Alumni (Current Giving)	42,570	40,145	6	\$27,241,981	\$17,956,723	52 <sup>A</sup>
Alumni (Irrevocable Trusts and Annuities)	15	26	(42)	213,206	626,489	(66) <sup>B</sup>
Alumni (From Bequests)	<u>34</u>	<u>42</u>	(19)	<u>3,499,455</u>	<u>12,950,822</u>	(73) <sup>C</sup>
Alumni Total	42,619	40,213	6	\$30,954,642	\$31,534,034	(2)
Non-Alumni (Current Giving)	29,210	29,950	(2)	\$12,700,429	\$12,245,077	4
Non-Alumni (Irrevocable Trusts and Annuities)	6	9	(33)	726,493	448,843	62 <sup>D</sup>
Non-Alumni (From Bequests)	<u>33</u>	<u>25</u>	32	<u>5,274,447</u>	<u>6,748,441</u>	(22) <sup>E</sup>
Non-Alumni Total	29,249	29,984	(2)	\$18,701,369	\$19,442,361	(4)
Individual Total	71,868	70,197	2	\$49,656,011	\$50,976,395	(3)
Corporations/Corp/Foundations	3,360	3,097	8	\$21,410,314	\$23,314,160	(8) <sup>F</sup>
Private Foundations	437	391	12	\$13,598,550	\$19,479,742	(30) <sup>G</sup>
Associations & Other Organiz.	<u>1,180</u>	<u>1,001</u>	18	<u>\$3,651,739</u>	<u>\$2,354,540</u>	55 <sup>H</sup>
Total	76,845	74,686	3	\$88,316,614**	\$96,124,837	(8)

\*\* National reporting standards require that irrevocable trusts be counted at **present value**.

- A Individual Alumni Current gifts are up 52% due to overall gift activity at the \$500K+ gift level; six gifts over \$500K in July 2005-February 2006 compared with one gift over \$500K in July 2004-February 2005.
- B Individual Alumni Irrevocable gifts are down 66% due to overall activity at the \$50K+ gift level; zero gifts over \$50K in July 2005-February 2006 compared with six gifts over \$50K in July 2004-February 2005.
- C Individual Alumni bequest receipts are down 73% due to overall gift activity at the \$50K+ gift level; 15 gifts over \$50K in July 2005-February 2006 compared with 25 gifts over \$50K in July 2004-February 2005.
- D Individual Non-Alumni Irrevocable gifts are up 62% due to one \$1M (\$500K pv) irrevocable commitment in August 2005 from Emily Hathaway.
- E Individual Non-Alumni bequest receipts are down 22% due to \$2M in July 2004 from Grace Baldwin to ophthalmology research.
- F Corporate giving is down 8% due to gift activity at the \$500K+ gift level; two gifts over \$500K in July 2005-February 2006 compared with four gifts over \$500K in July 2004-February 2005.
- G Private Foundations giving is down 30% due to \$6M from the Max M. and Marjorie S. Fisher Foundation to the Fisher College of Business in October 2004.
- H Associations and Other Organizations giving is up 55% due to overall gift activity at the \$50K+ gift level; nine gifts over \$50K in July 2005-February 2006 compared with four gifts over \$50K in July 2004-February 2005.

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

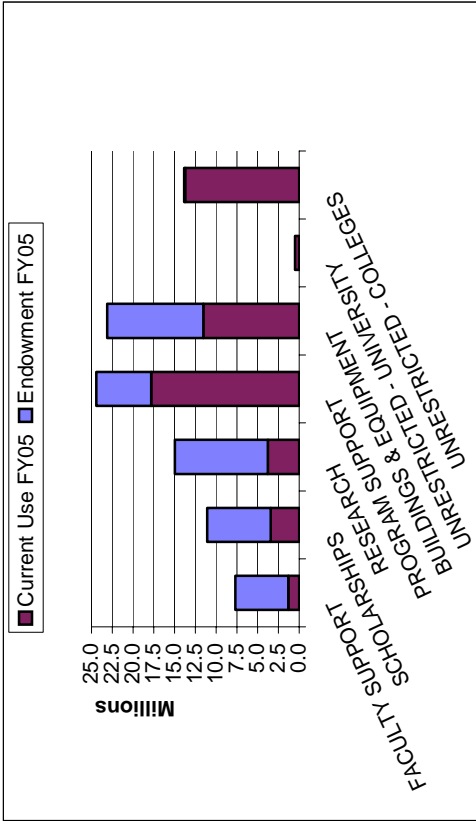
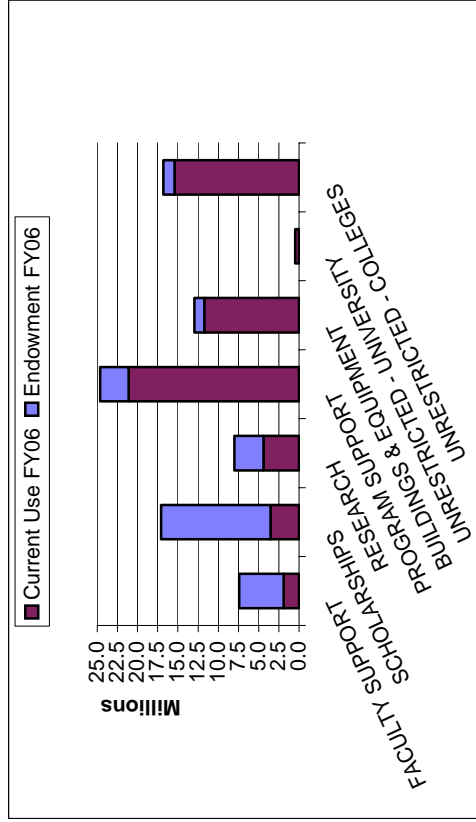
TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July through January

GIFT RECEIPTS BY PURPOSE

	2005-06		2004-05		%Change
	Current Use	Total	Current Use	Endowment	
Faculty Support	1,898,084	7,399,759	1,297,717	6,381,628	(4)
Scholarships	3,522,140	17,070,340	3,420,572	7,648,748	54
Research	4,404,244	8,009,995	3,767,809	11,202,913	(46)
Program Support	21,099,625	24,649,900	17,789,344	6,623,111	1
Buildings and Equipment	1,730,180	12,938,793	11,553,750	11,544,871	(44)
Unrestricted – University	490,265	490,265	517,593	---	(5)
Unrestricted – Colleges	15,394,439	16,807,703	13,725,381	136,135	21
Total	\$58,538,977	\$87,366,755*	\$52,072,166	\$43,537,406	(9)

\*Purpose Report Total does not include Irrevocable Deferred gifts, so the total will be lower than the total on the Donor Type Report.



**April 7, 2006 meeting, Board of Trustees**

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Total  
Gifts

Establishment of Named Endowed Chair

Dr. Thomas E. Powers Endowed Chair \$1,250,000.00  
in Veterinary Clinical Pharmacology  
(Used to support an endowed chair and program in veterinary clinical  
pharmacology; provided by gifts from the Schering-Plough Foundation,  
Inc., Dr. Thomas E. Powers, Dr. Jean D. Powers, and Dr. Joseph S.  
McCracken) (grandfathered)

Establishment of Named Endowed Funds

Matthew Carl Behling Memorial Scholarship Fund \$35,350.00  
(Used to provide a scholarship to a Master of Social Work student;  
provided by gifts from John H. and Nancy Shaw Behling in memory  
of their beloved son, Matthew Carl Behling)

The Von Price Scholarship Endowment Fund \$28,836.00  
(Used to provide scholarships to students in the College of Food,  
Agricultural, and Environmental Sciences who have selected animal  
sciences as their major; provided by gifts in memory of Von Price  
from his family)

The Daryl and Roberta Siedentop Scholarship Fund \$25,865.00  
(Used to provide scholarships to doctoral students in the College of  
Education's Sport and Exercise Education program; provided by gifts  
from Dr. Daryl L. Siedentop and Roberta H. Siedentop)

The Kelly Mallory Support Fund in Parkinson's Disease \$25,000.00  
(Used to support basic research [with the exception of fetal stem cell],  
clinical research, and translational research related to Parkinson's  
disease; provided by gifts from Thomas Mallory given in honor of  
his wife Kelly Mallory)

Change in Description of Named Endowed Fund

Max V. and Carolyn Martin Puderbaugh Bonsai Scholarship Fund

Change in Name and Description of Named Endowed Funds

From: Thomas H. Mallory Orthopaedic Fund Endowment  
To: Freda V. Mallory Scholarship Fund in the Medical Humanities

From: The College of Veterinary Medicine "Class of '63" Endowed Fund  
To: The Dr. Milton Wyman Residency Fund in Veterinary Ophthalmology

**April 7, 2006 meeting, Board of Trustees**

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Total Gifts</u>
<u>Establishment of Named Endowed Chair</u>	
The Dr. Arthur G. and Mildred C. James – Richard J. Solove Chair in Surgical Oncology (Used to support the salary and research of the chief of the Division of Surgical Oncology; provided by gifts in memory of Dr. Arthur G. James from Mrs. Arthur G. James, Richard J. Solove, family, friends, and former patients)	\$1,869,190.00
<u>Establishment of Named Endowed Funds</u>	
The Emily Houston Hollister Scholarship Fund (Used to provide Medalist Scholarships or University Scholarships; provided by a gift from the trust of Emily Houston Hollister)	\$150,000.00
Roth Family Endowment Fund (Used at the discretion of the executive dean of the Colleges of the Arts and Sciences; provided by gifts from Viola Roth, Ernest Roth Sr., Anna Roth, and Ernest Roth Jr.)	\$150,000.00
Marjorie Forrest Lockridge OSU Endowed Scholarship Fund (Used to provide undergraduate scholarships to deserving students with financial need from the State of Virginia; provided by a gift from Dr. Robert S. Lockridge Jr. in loving memory of his wife Marjorie Forrest Lockridge)	\$100,000.00
Robert L. Smigel Jr. Memorial Scholarship Fund (Used to provide scholarships to entering deserving first-year students from one of the following high schools in the Cleveland, Ohio, area: Rocky River, Westlake, or St. Edwards; provided by gifts from Robert L. Smigel in memory of Robert L. Smigel Jr.)	\$65,043.00
The Ruth Rockow Linville Scholarship Fund (Used to provide need-based scholarships for students studying family and consumer education in the College of Human Ecology; provided by a gift from Ralph A. and Barbara K. Rockow)	\$50,000.00
John Peter Minton, M.D., Ph.D. Memorial Rose Garden Student Scholar Award Fund (Used to recognize outstanding students who have an interest in roses and provide them with an expanded educational experience in the culture and care of roses; provided by gifts from Janice Minton Wood and the family of Dr. John Peter Minton)	\$50,000.00
Allan Markowitz Graduate Award Fund in Observation Astronomy (Used to supplement existing assistantships or fellowships in the Department of Astronomy; provided by a gift from Allan Markowitz)	\$38,593.00
The Iris Craig Huffman and Gerald Huffman Memorial Scholarship Fund (Used to provide scholarships for students from Butler County, Ohio, who are enrolled in the College of Food, Agricultural, and Environmental Sciences; provided by gifts from the Huffman Family Foundation, Inc. in memory of Iris Craig Huffman and Gerald Huffman)	\$30,000.00

**April 7, 2006 meeting, Board of Trustees**

The Dr. William J. T. Coulman Memorial Scholarship Fund (Used to provide scholarships for non-traditional students in the College of Dentistry; provided by gifts from Jane Coulman, alumni, and friends in memory of Dr. William J. T. Coulman)	\$27,150.00
The Ohio State AgriBusiness Club and National Agricultural Marketing Association Team Endowment Fund (Used for activities of the Ohio State AgriBusiness/NAMA Club; provided by gifts from the Ohio State AgriBusiness/NAMA Club, alumni, and friends)	\$25,835.00
Timothy P. and Jayn L. Corral Scholarship Fund (Used to provide scholarships to undergraduate student employees in the Department of Recreational Sports; provided by gifts from Timothy P. and Jayn L. Corral)	\$25,000.00
The Charlotte Josephine Klotz Fund for WOSU Public Media (Used to support the annual operations of WOSU Public Media; provided by gifts from the estate of Charlotte Josephine Klotz)	\$25,000.00
The Charles and Irene Salie Men's Swimming Scholarship Fund (Used to supplement the student-athlete grant-in-aid scholarship costs of an undergraduate member of the men's swim team; provided by a gift from Charles Salie)	\$25,000.00
Summit County Veterinary Medical Association Endowed Scholarship Fund (Used to provide merit scholarships to students who maintain good academic standing and are enrolled in the College of Veterinary Medicine from one of these Ohio counties: Summit, Portage, or Medina; provided by gifts from the Summit County Veterinary Medical Association)	\$25,000.00
Warner Family Endowment Fund for Medical Student Reading and Reflection (Used at the discretion of the president of the Medical Student Alumni Council to purchase new reading materials for the library in the Medical Student Lounge; provided by gifts from Louise O. Warner M.D., David O. Warner M.D., and Julie A. Warner R.N. in memory of E. Jackson Warner M.D.)	<u>\$25,000.00</u>
<u>Change in Description of Named Endowed Funds</u>	
The James M. Barrett Family Endowment Fund	
The COBA/Select Sires Dairy Industry Enhancement Endowment Fund	
The Ohio Fruit Growers Society Fred O. Hartman Endowment Fund	
Total	\$4,045,862.00

## **April 7, 2006 meeting, Board of Trustees**

### THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

#### Establishment of Named Endowed Chair

##### Dr. Thomas E. Powers Endowed Chair in Veterinary Clinical Pharmacology

The Thomas E. Powers Veterinary Clinical Pharmacology Fund was established February 5, 1988, by the Board of Trustees of The Ohio State University, with gifts from the Schering-Plough Foundation, Inc. Additional gifts were added to the fund by Drs. Thomas E. (D.V.M., 1953; Ph.D., 1960) and Jean D. Powers, and Dr. Joseph S. McCracken (D.V.M., 1979; M.S., 1980). The funding level has been reached and the chair was established April 7, 2006.

The annual distribution from this fund shall be used to support an endowed chair and program in veterinary clinical pharmacology. The appointee's qualifications will include a world-class record in research activities, teaching, and public service. The appointee will promote dialogue between academia, industry, and government. Selection shall be made as recommended by the dean of the College of Veterinary Medicine and the chairperson of the Department of Veterinary Clinical Sciences. During their lifetimes, Drs. Thomas and Jean Powers and Dr. Joseph McCracken shall be notified of the final decision on the chair holder. The activities of the chair holder shall be reviewed no less than every five years by the dean of the College of Veterinary Medicine to determine compliance with the intent of the donors as well as the academic and research standards of the University.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Veterinary Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$1,250,000.00 (grandfathered)

#### Establishment of Named Endowed Funds

##### Matthew Carl Behling Memorial Scholarship Fund

The Matthew Carl Behling Memorial Scholarship Fund was established April 7, 2006, by the Board of Trustees of The Ohio State University with gifts from John H. (B.S., 1954; M.S.W., 1957; Ph.D., 1961) and Nancy Shaw (M.S.W., 1957) Behling in memory of their beloved son, Matthew Carl Behling.

The annual distribution from this fund shall provide a scholarship to a Master of Social Work student interested in pursuing a career in the mental health field, particularly in administration and social policy. Scholarship recipients shall be selected by the dean of the College of Social Work in consultation with the program director of the M.S.W. program and the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be

## **April 7, 2006 meeting, Board of Trustees**

assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Social Work in consultation with the program director of the M.S.W. program. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$35,350.00

### **The Von Price Scholarship Endowment Fund**

The Von Price Scholarship Endowment Fund was established April 7, 2006, by the Board of Trustees of The Ohio State University with gifts in memory of Von Price of Garrettsville, Ohio, from his family.

The annual distribution from this fund shall be used to award one or more scholarships to students in the College of Food, Agricultural, and Environmental Sciences who have selected animal sciences as their major. First preference shall be given to students who are on The Ohio State University Intercollegiate Livestock Judging Team who demonstrate academic ability and a need for financial assistance. Scholarship recipients shall be selected by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences or the dean's designee in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$28,836.00

### **The Daryl and Roberta Siedentop Scholarship Fund**

The Daryl and Roberta Siedentop Scholarship Fund was established April 7, 2006, by the Board of Trustees of The Ohio State University with gifts from Dr. Daryl L. Siedentop and Roberta H. Siedentop (B.S. Education, 1969; M.A. Physical Education, 1972).

## April 7, 2006 meeting, Board of Trustees

Daryl Siedentop was a member of the faculty of The Ohio State University, 1970-2001. He was a professor in Sport and Exercise Sciences, senior associate dean, interim dean, and director of The Ohio State University's P-12 Project. He received the International Olympic Committee President's Prize, the National Association of Sport and Physical Education Curriculum and Instruction Academy Honor Award, and Distinguished Alumni Awards from Hope College and Indiana University. He was an Alliance Scholar for the American Alliance for Health, Physical Education, Recreation, and Dance.

Roberta Siedentop received the Distinguished Alumni Award from The Ohio State University School of Health, Physical Education and Recreation, The Ohio State University College of Education Career Teacher Award, and was a Jennings Scholar in the Bexley, Ohio, Schools. She taught in Bexley for 30 years and was a member of The Ohio State University College of Education Alumni Board.

The annual distribution from this fund shall be used to provide scholarships to doctoral students in the College of Education's Sport and Exercise Education program, during the dissertation phase of their doctoral program. Scholarship recipients will be selected by faculty in the Sport and Exercise Education program, in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Education. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,865.00

### The Kelly Mallory Support Fund in Parkinson's Disease

The Kelly Mallory Support Fund in Parkinson's Disease was established April 7, 2006, by the Board of Trustees of The Ohio State University, with gifts from Thomas Mallory (M.D. 1965; residency 1970; past chairman, Department of Orthopaedics) of Loudonville, Ohio, given in honor of his wife and unconditional caregiver, Kelly Mallory (R.N. and research assistant to Dr. Henry Wilson in Hematology 1963-1966).

The annual distribution from this fund shall be used to support basic research (with the exception of fetal stem cell), clinical research, and translational research related to Parkinson's disease. Support may be directed towards, but is not limited to, the cost of supplies, equipment, salaries, education, research personnel, travel and other activities required for quality medical research. Annual distribution may also be used to support patient educational programs, maintain excellence in patient care and to enable growth of the *Parkinson's Center at The Ohio State University*. Expenditures shall be approved by the chairperson of the Department of Neurology and the senior vice president for Health Sciences and dean of the College of Medicine.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

## **April 7, 2006 meeting, Board of Trustees**

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the chairperson of the Department of Neurology and the senior vice president for Health Sciences and dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

### Change in Description of Named Endowed Fund

#### Max V. and Carolyn Martin Puderbaugh Bonsai Scholarship Fund

The Max V. and Carolyn Martin Puderbaugh Bonsai Scholarship Fund was established September 5, 1986, by the Board of Trustees of The Ohio State University with gifts from Max V. and Carolyn Martin Puderbaugh of Columbus, Ohio. The description was revised April 7, 2006.

The annual distribution from this fund shall be used to provide one or more scholarships with preference for, but not limited to, sophomore or junior students in the College of Food, Agricultural, and Environmental Sciences enrolled in the Department of Horticulture and Crop Science. Criteria for the scholarships shall include academic achievement, an interest in, and the willingness to learn more about the art and culture of bonsai through extra curricular courses or activities per guidelines on file in the College of Food, Agricultural, and Environmental Sciences. Scholarship recipients will be selected by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences or the dean's designee in consultation with appropriate faculty from the Department of Horticulture and Crop Science and the Office of Student Financial Aid.

The annual distribution may also be used to provide an honorarium for an instructor of the bonsai course or workshop activity as approved by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences or the dean's designee.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences or the dean's designee. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

## **April 7, 2006 meeting, Board of Trustees**

### Change in Name and Description of Named Endowed Funds

#### Freda V. Mallory Scholarship Fund in the Medical Humanities

The Thomas H. Mallory Orthopaedic Fund Endowment was established February 6, 1987, by the Board of Trustees of The Ohio State University with gifts from Thomas H. Mallory (M.D., 1965; resident 1970; past chairman, Department of Orthopaedics) of Loudonville, Ohio, in honor of his mother, Freda V. Mallory, and her commitment to compassionate leadership. The name and description were revised April 7, 2006.

The annual distribution from this fund shall be used for medical student scholarships to help students see beyond the classroom and provide benevolent care to the patient. Scholarships shall be provided to one female and one male medical student enrolled in the College of Medicine. Recipients shall possess the character traits of compassion, warmth, encouragement, acknowledgement, intention, and drive. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy. The selection of the recipients shall be made at the recommendation of the senior vice president for Health Sciences and dean of the College of Medicine in consultation with the College of Medicine Committee for Scholarship Awards and with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the senior vice president for Health Sciences and dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

#### The Dr. Milton Wyman Residency Fund in Veterinary Ophthalmology

The College of Veterinary Medicine "Class of '63" Endowed Fund was established February 5, 1999, by the Board of Trustees of The Ohio State University with gifts from members of The Ohio State University College of Veterinary Medicine Class of 1963. The name and description were revised April 7, 2006.

The annual distribution from this fund shall help support a residency at The Ohio State University College of Veterinary Medicine in ophthalmology as approved by the dean of the College of Veterinary Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

## **April 7, 2006 meeting, Board of Trustees**

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees is recommended by the dean of the College of Veterinary Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

### THE OHIO STATE UNIVERSITY FOUNDATION

#### Establishment of Named Endowed Chair

The Dr. Arthur G. and Mildred C. James – Richard J. Solove Chair  
in Surgical Oncology

The Dr. Arthur G. and Mildred C. James Professorship in Surgical Oncology Fund at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute was established September 6, 2002. The fund was changed to The Dr. Arthur G. and Mildred C. James Professorship in Surgical Oncology at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute on July 8, 2005, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Mrs. Arthur G. James, the family, friends, and former patients of Arthur G. James M.D., and a gift from Richard J. Solove in memory of his dear friend, Dr. Arthur G. James. The funding level has been reached and the chair was established April 7, 2006.

The annual distribution from this fund shall be used to support the salary and research of the chief of the Division of Surgical Oncology at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University as approved by the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the director of the Comprehensive Cancer Center, and the senior vice president for Health Sciences and the dean of the College of Medicine.

The Dr. Arthur G. and Mildred C. James – Richard J. Solove Chair in Surgical Oncology appointment shall be made upon the recommendation of the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center, in consultation with the senior vice president for Health Sciences and dean of the College of Medicine. The activities of the appointee shall be reviewed no less than every five years by the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center, in consultation with the senior vice president for Health Sciences and dean of the College of Medicine to determine compliance with the intent of the donor as well as the academic and research standards of the University.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated

## **April 7, 2006 meeting, Board of Trustees**

by the Board of Trustees and Foundation Board as recommended by the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the director of the Comprehensive Cancer Center, and the senior vice president for Health Sciences and dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$1,869,190.00

### Establishment of Named Endowed Funds

#### The Emily Houston Hollister Scholarship Fund

The Emily Houston Hollister Scholarship Fund was established April 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the trust of Emily Houston Hollister (B.S.Ed., 1930) of Northbrook, Illinois.

The annual distribution from this fund shall be used to provide one or more merit-based Medalist Scholarships or University Scholarships. The fund will be administered by the University Honors and Scholars Center in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the associate provost for Honors and Scholars. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$150,000.00

#### Roth Family Endowment Fund

The Roth Family Endowment Fund in the Colleges of the Arts and Sciences was established April 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Viola Roth (B.A., 1941), Ernest Roth, Sr. (B.S.Bus.Adm., 1949), Anna Roth, and Ernest Roth, Jr.

The annual distribution from this fund shall be used at the discretion of the executive dean of the Colleges of the Arts and Sciences.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be

## **April 7, 2006 meeting, Board of Trustees**

assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the executive dean of the Colleges of the Arts and Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$150,000.00

### **Marjorie Forrest Lockridge OSU Endowed Scholarship Fund**

The Marjorie Forrest Lockridge OSU Endowed Scholarship Fund was established April 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Dr. Robert S. Lockridge Jr. in loving memory of his late wife Marjorie Forrest Lockridge.

Marjorie was born in Newark, Ohio, and attended The Ohio State University before relocating to Virginia where she earned her degree in physical therapy. Marjorie's commitment to home, work, church, and community is reflected in a lifetime of volunteering her time and talents to make a difference each day. She will always be remembered for her selfless spirit and passion to encourage others.

One half (1/2) of the annual distribution from this fund shall be reinvested to the principal. The other half shall provide renewable, merit-based undergraduate scholarships to deserving students with financial need from the State of Virginia. To be eligible, freshman students must be in the top 25% of their high school class and returning students must maintain a 3.0 cumulative grade point average. Scholarship recipients shall be selected by the Office of Student Financial Aid in consultation with the OSU Alumni Club of Southwest Virginia.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the Office of Student Financial Aid in consultation with the OSU Alumni Club of Southwest Virginia. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$100,000.00

### **Robert L. Smigel Jr. Memorial Scholarship Fund**

The Robert L. Smigel Jr. Memorial Scholarship Fund was established April 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Robert L. Smigel in memory of Robert L. Smigel Jr. who died tragically in an auto accident in 2005. Robert graduated from Rocky

## **April 7, 2006 meeting, Board of Trustees**

River High School in 1984 and The Ohio State University in 1988 with a Bachelor's degree from the College of Social and Behavioral Sciences.

The annual distribution from this fund shall provide scholarships to entering deserving first-year students who graduated in the top twenty-five percent (25%) of their class from one of the following high schools in the Cleveland, Ohio area: Rocky River, Westlake, or St. Edwards. The scholarships may be renewed as long as financial need exists. Scholarship recipients shall be selected by the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$65,043.00

Total Commitment: \$100,000.00

### **The Ruth Rockow Linville Scholarship Fund**

The Ruth Rockow Linville Scholarship Fund was established April 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Ralph A. and Barbara K. Rockow.

The annual distribution from this fund shall be used to support need-based scholarships for students studying family and consumer education in the College of Human Ecology. Scholarship recipients will be selected by the dean of the College of Human Ecology in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Human Ecology. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$50,000.00

Total Commitment: \$100,000.00

## **April 7, 2006 meeting, Board of Trustees**

### **John Peter Minton, M.D., Ph.D. Memorial Rose Garden Student Scholar Award Fund**

The John Peter Minton, M.D., Ph.D. Memorial Rose Garden Student Scholar Award Fund was established April 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Janice Minton Wood and the family of Dr. John Peter Minton.

The annual distribution from this fund shall recognize outstanding students who have an interest in roses and provide them with an expanded educational experience in the culture and care of roses. The practicum experience will be within the Memorial Garden, Chadwick Arboretum and Learning Gardens, Columbus, Ohio, campus. This combined educational and practicum experience is designed to provide firsthand field experience in an instructional/laboratory setting.

The award, consisting of an internship for academic credit in addition to a financial award, shall be made available each spring. The faculty chairman and internship committee for the Department of Horticulture and Crop Science shall define the internship responsibilities and schedule in accordance with the program curriculum. Sophomore, junior, senior and graduate students majoring in a related field with a minimum 3.0 grade point average are eligible regardless of financial need. Award recipients shall be selected by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the chairperson of the Department of Horticulture and Crop Science. When the principal reaches an appropriate amount, an additional student(s) shall receive a John Peter Minton, M.D., Ph.D. Memorial Rose Garden Student Scholar Award.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this program ceases to exist, then the annual distribution shall be directed to the Department of Surgery, Division of Surgical Oncology, at The Ohio State University and directed by the chief of the Division of Surgical Oncology for cancer education, prevention, and/or research. If in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the senior executive director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center, in consultation with the senior vice president for Health Sciences and dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$50,000.00

## **April 7, 2006 meeting, Board of Trustees**

### Allan Markowitz Graduate Award Fund in Observation Astronomy

The Allan Markowitz Graduate Award Fund in Observation Astronomy was established April 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Allan Markowitz (M.S., 1966; Ph.D., 1969).

The annual distribution from this fund shall be used to supplement existing assistantships or fellowships in the Department of Astronomy. The award will be given to a graduate student who is already conducting research or developing a research agenda in areas of observational astronomy. Award recipients shall be selected by the chairperson of the Department of Astronomy.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Mathematical and Physical Sciences in consultation with the chairperson of the Department of Astronomy. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$38,593.00

### The Iris Craig Huffman and Gerald Huffman Memorial Scholarship Fund

The Iris Craig Huffman and Gerald Huffman Memorial Scholarship Fund was established April 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Huffman Family Foundation, Inc. in memory of Iris Craig Huffman and Gerald Huffman, former agricultural agents in Butler County, Ohio.

The annual distribution from this fund shall provide scholarships for students from Butler County who are enrolled in the College of Food, Agricultural, and Environmental Sciences. Scholarships shall be awarded by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences, in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

## **April 7, 2006 meeting, Board of Trustees**

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$30,000.00

### **The Dr. William J. T. Coulman Memorial Scholarship Fund**

The Dr. William J. T. Coulman Memorial Scholarship Fund was established April 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Jane Coulman (B.S.Ed., 1979) as well as many other alumni and friends in memory of her husband Dr. William J. T. Coulman (D.D.S., 1991).

The annual distribution from this fund shall be used for a scholarship to a non-traditional student at The Ohio State University College of Dentistry. Scholarships will be awarded by the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Dentistry. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$27,150.00

### **The Ohio State AgriBusiness Club and National Agricultural Marketing Association Team Endowment Fund**

The Ohio State AgriBusiness Club and National Agricultural Marketing Association Team Endowment Fund was established April 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Ohio State AgriBusiness/NAMA Club, alumni, and friends.

The annual distribution from this fund shall be used for activities of the Ohio State AgriBusiness/NAMA Club. Primarily the distribution shall be used for the club's annual trip. Second the distribution shall be used for scholarships for an undergraduate student club member enrolled in the College of Food, Agricultural, and Environmental Sciences. And last, the distribution shall be used to enhance the undergraduate experience. Expenditures shall be approved by the chairperson of the Department of Agricultural, Environmental, and Development

## **April 7, 2006 meeting, Board of Trustees**

Economics in consultation with the advisor of the Ohio State AgriBusiness/NAMA Club or their successor. Scholarship recipients shall be selected by a process determined by the executive committee of the Ohio State AgriBusiness/NAMA Club, in consultation with the club advisor and the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the chairperson of the Department of Agricultural, Environmental, and Development Economics in consultation with the advisor of the Ohio State AgriBusiness/NAMA Club or their successor. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,835.00

### **Timothy P. and Jayn L. Corral Scholarship Fund**

The Timothy P. and Jayn L. Corral Scholarship Fund was established April 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Timothy P. (B.S.Ed., 1980; M.A., 1982) and Jayn L. (B.S.Bus.Adm., 1981) Corral.

The annual distribution from this fund shall be awarded to undergraduate student employees in the Department of Recreational Sports who demonstrate leadership through a commitment to student management in facility operations, aquatic operations, or program operations in the Department of Recreational Sports, and academic achievement. Award recipients shall be selected by the Corral Scholarship Committee, in consultation with the Office of Student Financial Aid, and appointed by the director of Recreational Sports. The Corral Scholarship Committee must have two representatives from the professional staff and one representative from the graduate associate staff of the Department of Recreational Sports.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Recreational Sports. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

## **April 7, 2006 meeting, Board of Trustees**

### **The Charlotte Josephine Klotz Fund for WOSU Public Media**

The Charlotte Josephine Klotz Fund for WOSU Public Media was established April 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Charlotte Josephine Klotz.

The annual distribution from this fund shall be used to support the annual operations of WOSU Public Media. Expenditures shall be approved by the general manager of WOSU Public Media.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the senior vice president for University Relations in consultation with the general manager of WOSU Public Media. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

### **The Charles and Irene Salie Men's Swimming Scholarship Fund**

The Charles and Irene Salie Men's Swimming Scholarship Fund was established April 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Charles Salie of Cincinnati, Ohio.

The annual distribution from this fund shall supplement the student-athlete grant-in-aid scholarship costs of a student athlete who is a member of the men's swim team pursuing an undergraduate degree at The Ohio State University. The recipient must have a 2.0 grade point average. The recipient will be selected by the director of Athletics in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the director of Athletics. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

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### Summit County Veterinary Medical Association Endowed Scholarship Fund

The Summit County Veterinary Medical Association Scholarship Fund was established April 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Summit County Veterinary Medical Association.

The annual distribution from this fund shall provide one (1) need-based merit scholarship to a student enrolled in the College of Veterinary Medicine from one of these Ohio counties: Summit, Portage, or Medina. Recipients will be selected by the dean of the College of Veterinary Medicine in consultation with the associate dean of Student Affairs and the Office of Student Financial Aid.

If in any given year there is not a qualified individual from one of the three counties specified, then the unused distribution should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the College of Veterinary Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

### Warner Family Endowment Fund for Medical Student Reading and Reflection

The Warner Family Endowment Fund for Medical Student Reading and Reflection was established April 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Louise O. Warner (B.S., 1951; M.D., 1955), David O. Warner, M.D., and Julie A. Warner, R.N. in memory of E. Jackson Warner (B.A., 1952 – *cum laude*; M.D., 1955).

The annual distribution from this fund shall be used at the discretion of the president of the Medical Student Alumni Council to purchase new reading materials for the library in the Medical Student Lounge. These new reading materials are not intended for medical information but to foster personal growth through leisure reading with an emphasis on philosophy, ecology, and discovery.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the senior vice president for Health Sciences and dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$25,000.00

### Change in Description of Named Endowed Funds

#### The James M. Barrett Family Endowment Fund

The James M. Barrett Family Endowment Fund was established April 7, 2000, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, in honor and memory of James M. Barrett (B.S.Agr., 1962; M.S. Agr. Edu., 1994), County Extension Agent, Washington County with gifts from his family, friends, and colleagues. The description was revised April 7, 2006.

The annual distribution shall be used to equally support three purposes as outlined below.

First, the distribution shall be used for scholarships for students who reside in Washington County and were involved in 4-H or FFA. Preference shall be given to students enrolled in the College of Food, Agricultural, and Environmental Sciences, Agricultural Technical Institute, or agriculture or pre-agriculture majors enrolled at a regional campus of The Ohio State University. If such a student is not identified, then the scholarship can be awarded to any student from Washington County who was involved in 4-H or FFA and is attending The Ohio State University. Scholarship recipients will be selected by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural and Environmental Sciences or his/her designee in consultation with The Ohio State University Washington County Extension Office Scholarship Committee, the Office of Student Financial Aid, and a representative(s) of the Barrett family.

Second, the distribution shall be used for the agricultural extension program in Washington County at the discretion of the agriculture extension agent or his/her successor. Uses may include equipment, program expenses, printing, training, and travel.

Third, the distribution shall be used for the Washington County junior fair, as directed by the County 4-H Educator or his/her successor. These funds may support junior fair activities such as field trips, educational programs, and OSU-owned equipment.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the Washington County office of Ohio State University Extension or their successor and the vice president of Agricultural Administration and University Outreach,

## **April 7, 2006 meeting, Board of Trustees**

and executive dean for Food, Agricultural, and Environmental Sciences or their successor. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

### **The COBA/Select Sires Dairy Industry Enhancement Endowment Fund**

The COBA/Select Sires Dairy Industry Enhancement Endowment Fund was established February 7, 2003, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from COBA/Select Sires. The description was revised April 7, 2006.

The annual distribution from this fund shall be used to support OSU collegiate dairy cattle judging, Ohio 4-H dairy cattle judging programs, and other 4-H dairy cattle activities. Expenditures shall be approved by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the chairperson of the Department of Animal Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences and the chairperson of the Department of Animal Sciences or their successors. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

### **The Ohio Fruit Growers Society Fred O. Hartman Endowment Fund**

The Ohio Fruit Growers Society Fred O. Hartman Endowment Fund was established June 29, 2001, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from The Ohio Fruit Growers Society, alumni, and friends honoring Professor Emeritus Fred O. Hartman (M.S., 1941; Ph.D., 1951) who joined the University in 1951. The description was revised April 7, 2006.

The annual distribution from this fund shall be used to support scholarships for undergraduate or graduate students enrolled at The Ohio State University, OSU branch campuses, and/or the Agricultural Technical Institute. First preference will be given to students in good academic standing who demonstrate an interest in fruit crops through majoring in crop science in the Department of Horticulture and Crop Science or through an association/involvement with the Ohio fruit industry.

Scholarship recipients shall be selected by the Scholarship Committee of the Department of Horticulture and Crop Science with advice from the department chairperson, the Office of Student Financial Aid, and the Scholarship Committee of the Ohio Fruit Growers Society. The scholarship will be awarded in consultation with the Office of Student Financial Aid.

**April 7, 2006 meeting, Board of Trustees**

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences in consultation with the chairperson of the Department of Horticulture and Crop Science or their successor. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

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**APPROVAL TO ENTER INTO AND INCREASE DESIGN  
AND CONSTRUCTION CONTRACTS**

Resolution No. 2006-111

**APPROVAL TO ENTER INTO DESIGN CONTRACTS**

CRAMBLETT HALL – ROOM 4623  
JAMES CANCER HOSPITAL – ROOM 24  
LIMA CAMPUS – AGRICULTURAL BUILDING ADDITION  
RHODES HALL – 7 WEST RENOVATION  
SMITH LABORATORY – THIRD FLOOR RENOVATION PHASE I  
TZAGOURNIS MEDICAL RESEARCH FACILITY CURTAIN WALL REPAIRS

**APPROVAL TO INCREASE DESIGN CONTRACTS**

MANSFIELD CAMPUS – OVALWOOD HALL RENOVATION

**APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS**

CLINICAL SPACE REORGANIZATION – RHODES HALL IR/MIS  
INFRASTRUCTURE PHASE II  
KENNEDY COMMONS HVAC INSTALLATION  
MCCRACKEN POWER PLANT CHILLER EXPANSION  
MOREHOUSE MEDICAL PLAZA – 4TH FLOOR TOWER UNIVERSAL EXAM  
MOREHOUSE MEDICAL PLAZA – MULTI-MODALITY TREATMENT CENTER  
OHIO STADIUM – SOUTH STANDS STAIR REPAIR

**APPROVAL TO INCREASE CONSTRUCTION CONTRACTS**

CLINICAL SPACE REORGANIZATION – FIRST FLOOR  
RHODES RENOVATION  
PARKER FOOD SCIENCE & TECHNOLOGY – NATL RESOURCES  
/MICROBIO LAB

Synopsis: Authorization to enter into contracts for design and construction, and to increase design and construction contracts for the projects listed, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to enter into design contracts for the following projects:

**April 7, 2006 meeting, Board of Trustees**

Cramblett Hall – Room 4623 (N/A)*	\$0.21M	College funds
James Cancer Hospital – Room 24 (N/A)	\$0.46M	Hospitals operating funds
Lima Campus – Agricultural Building Addition (N/A)	\$1.30M	Lima operating funds
Rhodes Hall – 7 West Renovation (N/A)	\$0.51M	Hospitals operating funds
Smith Laboratory – Third Floor Renovation Phase I (N/A)	\$0.37M	Grant funds
Tzagournis Medical Research Facility Curtain Wall Repairs (N/A)	\$0.51M	Research operating funds

WHEREAS in accordance with the attached materials, the University desires to increase design contracts for the following project:

Mansfield Campus – Ovalwood Hall Renovation (07-08 capital request)	\$10.19M	Mansfield operating funds and 2007 bond proceeds
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WHEREAS in accordance with the attached materials, the University desires to enter into construction contracts for the following projects:

Clinical Space Reorganization – Rhodes Hall IR/MIS Infrastructure Phase II (N/A)	\$1.63M	Hospitals operating funds
Kennedy Commons HVAC Installation (07-08 capital request)	\$1.61M	2007 bond proceeds
McCracken Power Plant Chiller Expansion (05-06 capital request)	\$12.00M	2003 bond proceeds, 2005 bond proceeds, and 2007 bond proceeds
Morehouse Medical Plaza – 4 <sup>th</sup> Fl Tower Universal Exam (05-06 capital request)	\$1.95M	Hospitals operating funds
Morehouse Medical Plaza – Multi- Modality Treatment Center (05-06 capital request)	\$1.96M	Hospitals operating funds 2005 bond proceeds
Ohio Stadium – South Stands Stair Repair (N/A)	\$0.24M	Athletics operating funds

WHEREAS in accordance with the attached materials, the University desires to increase construction contracts for the following projects:

Clinical Space Reorganization – First Floor Rhodes Renovation (N/A)	\$1.58M	Hospitals operating funds
Parker Food Science & Technology- Natl Resources/Microbio Lab (N/A)	\$1.45M	College funds

\*Parentheses indicates the biennial capital request or other action by the Board of Trustees to authorize the capital project; renovation projects funded by internal office or departmental funds that are noted as “N/A” have not had separate capital project authorization because of their smaller size or because they arose unexpectedly between capital planning cycles.

**NOW THEREFORE**

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into and increase design and construction contracts as indicated, for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

**April 7, 2006 meeting, Board of Trustees**

(See Appendix XLII for background information and maps, page 1037.)

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**AUTHORIZATION TO CONSOLIDATE TITLE TO  
UNIVERSITY AIRPORT PROPERTY**

Resolution No. 2006-112

Synopsis: Authorization to Consolidate Title to University Airport property is requested.

WHEREAS The Ohio State University has a long, cooperative, and mutually beneficial relationship with the Federal Aviation Administration regarding the operation of the University Airport at Don Scott Field; and

WHEREAS the University has worked closely with the FAA to clarify that University property outside the University Airport boundary is not obligated property subject to Federal airport grant assurances; and

WHEREAS the FAA has requested, as part of that determination that title to approximately 60.4 acres of the University Airport property be consolidated in the name of the State of Ohio for the benefit of The Ohio State University; and

WHEREAS the appropriate offices of the University have determined that this transfer of title is in the best interest of the University, will meet the needs of the FAA, and will not cause or effect any change in the use of the property being transferred:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Senior Vice President for Business and Finance be authorized, in the name of the Board of Trustees, to transfer all of the University's right, title, and interest in approximately 60.4 acres of real property as identified on the attached exhibit from the Board of Trustees to the State of Ohio for the use and benefit of The Ohio State University, subject to the approval of the State Controlling Board; and

BE IT FURTHER RESOLVED, That the Senior Vice President for Business and Finance, in consultation with the President, the Executive Vice President and Provost, and the Treasurer, be authorized to determine what financial arrangement among the involved University units and funding sources would be appropriate with respect to this transfer.

(See Appendix XLIII for background information and map, page 1057.)

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**GOLF COURSE DAILY FEES FOR CALENDAR YEAR 2006**

Resolution No. 2006-113

Synopsis: Approval of University Golf Course daily fees for Calendar Year 2006 at the recommended levels is requested.

WHEREAS at its March 2006 meeting, the Athletic Council approved increases in University Golf Course daily fees as shown on the attached table; and

WHEREAS the Athletic Council's recommendations have been reviewed and are recommended by the President's Cabinet:

**April 7, 2006 meeting, Board of Trustees**

NOW THEREFORE

BE IT RESOLVED, That the recommended University Golf Course daily fees for Calendar Year 2006 be approved.

(See Appendix XLIV for background information, page 1061.)

Upon motion of Mr. Slane, seconded by Ms. Hendricks, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Slane, Duncan, Hendricks, McFerson, Cloyd, Davidson, Ong, Borrer, Wexner, O'Dell, Hicks, and Schottenstein.

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**REPORT OF RESEARCH CONTRACTS AND GRANTS**

Resolution No. 2006-114

Synopsis: The report on research and other sponsored program contracts and grants and the summary for January 2006 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of January 2006 be approved.

Upon motion of Mr. Slane, seconded by Mr. McFerson, the Board of Trustees adopted the foregoing resolution with eleven affirmative votes, cast by Trustees Slane, Duncan, Hendricks, McFerson, Davidson, Ong, Borrer, Wexner, O'Dell, Hicks, and Schottenstein, and one abstention cast by Trustee Cloyd.

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**ACADEMIC LEADERSHIP DEVELOPMENT INITIATIVES**

Provost Barbara R. Snyder:

Good morning. I am pleased to have this opportunity to talk with you about how Ohio State ensures that its units will have ongoing seamless leadership. The importance of our academic leaders cannot be over emphasized. They are central to the development and articulation of our values and ability to define and achieve our strategic priorities. With so much at stake, Ohio State takes the preparation of its academic leaders with utmost seriousness. It has been said that the only real training for leadership is leadership, but that approach won't work at Ohio State because we are so complex, so visible, and so accountable. We are actively building for leadership.

We have created a number of programs to foster leadership in faculty who possess administrative talents and interests. In order to get a sense of how well we are doing in leadership development, we benchmarked our programs against those at other CIC universities. Our programs for current

## April 7, 2006 meeting, Board of Trustees

academic leaders are comparable to those at other CIC institutions which include the Big Ten schools and the University of Chicago. By virtue of the number and variety of programs we provide for potential leaders, we do better than most of our CIC colleagues when it comes to preparing future leaders.

I will tell you about all of these programs in a moment, but I want to start by talking about an excellent leadership initiative sponsored by the CIC itself. We take full advantage of it at Ohio State and it has served us well over the years. The CIC's Academic Leadership Program was developed to hone the leadership and managerial skills of faculty members on CIC campuses who have demonstrated administrative promise. The program prepares these faculty members to meet the challenges of academic administration at a major research university. I need hardly tell this group how extensive and varied those challenges are.

We ask our deans, chairs and directors to be academic leaders and, at the same time, we ask them to be business managers, to cope with tightening budgets, deal with important personnel decisions, create strategic plans and implement them, and deal with shifting clientele and increasing external pressures. To help these present and future leaders handle these issues successfully, the Academic Leadership Program invites participants to take part in three, two-day seminars that rotate among the CIC institutions.

For example, last September the University of Illinois hosted a seminar on Leadership for Excellence. In February, Michigan State followed suit with a seminar on Strategic Budgeting and Planning. As we speak, the third and final of this year's seminars is taking place at the University of Michigan where the topic is the Public Research University of the Future.

Ohio State participants in the program have included: Karen Bell, now dean of the College of the Arts; Jackie Royster, who last year was named executive dean for Arts and Sciences; and John Roberts, who is today the dean of the College of Humanities. In fact, in the last five years Ohio State has sent 20 faculty members to the CIC Academic Leadership Program. More than half now hold prominent University leadership roles. In addition to John Roberts, they include seven assistant or associate deans, three department chairs, and our Deputy CIO. Clearly, training for academic leadership works.

So to build for leadership right here we have devised a number of programs to ensure the excellence of our academic leaders. The President and Provost's Leadership Institute, for example, focuses on long-term faculty leadership development. The institute's primary goal is to create a pool of potential leaders from groups that have traditionally been underrepresented in key leadership roles especially that of department chair. Its participants are tenured faculty members who don't currently hold significant leadership positions, but who may be in a position to move to those positions within the next few years.

This is the brain child of Dr. Deborah Ballam, associate provost for Women's Policy Initiatives and director of the Women's Place, and was developed in collaboration with Eunice Hornsby, from the Office of Human Resources. The institute is completing its first year of operation right now.

Each college, regional campus, and the University Library is guaranteed one participant slot in this two-year program, which focuses primarily on the nature of effective leadership rather than on discreet leadership tasks. It is designed to allow participants to engage in both performance appraisals and performance development.

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Institute workshops include sessions on effective communication, understanding diversity, conflict management, developing and encouraging talent, strategic budgeting, and transformational leadership. Workshop leaders represent a blue ribbon cross section of our University from dean of Law, Nancy Rogers, to faculty members at the Fisher College of Business to professionals from the Office of Human Resources. Participants in the program also develop a project in collaboration with the University leader who has agreed to serve as project mentor, and are able to meet in small groups with other University leaders. This year University leaders included President Holbrook, Senior Vice President Shkurti, and Deans Joe Alutto, Joan Herbers, Betty Lenz, and Jackie Royster.

Another initiative of the Women's Place, in partnership with the Office of Human Resources and the University Faculty and Staff Assistance Program, is the managing laboratories workshop series developed for women faculty and researchers in the sciences. This series includes workshops on personnel issues such as recruiting, interviewing, hiring, and mentoring as well as on budget development, conflict management, and the nuts and bolts of setting up collaborations in a laboratory environment.

Our efforts don't stop once a faculty member has reached a leadership position. We continue to build through leadership among our administrators with programs like the First Year Experience for New Deans, which we launched last year. Of all Ohio state academic leaders, deans are those most responsible for translating into accomplishments the aspirations of the Academic Plan, President Holbrook's Leadership Agenda, and the Diversity Action Plan. It is essential then that we do our best to enhance their leadership skills.

In partnership with the executive deans, I serve as executive sponsor of the First Year Experience for New Deans. The leadership for the program is provided by Vice Provost Carole Anderson and Associate Vice President Larry Lewellen. A key element of this initiative is that it pairs a new dean with an experienced dean who has agreed to serve as a mentor. The two hold regularly scheduled monthly meetings during the first year of the new dean's appointment. Right now, for example, the dean of Social Work, Bill Mezan, is being mentored by our veteran dean of the Fisher College of Business, Joe Alutto. It is a relationship that both deans find productive and enjoyable.

Other step-by-step activities of the First Year Experience for New Deans include one-on-one meetings with members of Ohio State's senior administrative leadership. The purpose of these sessions is to give our new deans an up close look at budgeting, finance, research, University development, and external relations. In addition, these meetings give a new dean the opportunity to discuss the interactions of his or her college with the University offices I just mentioned. The First Year Experience for New Deans also allows significant interaction with the president, with me, the vice provost, and a formal introduction to University colleagues and community leaders.

We further enhance the leadership of our new deans by linking their First Year Experience Program together with the Academic Leadership Program that is open to all of Ohio State's academic leaders. Our Academic Leader Development series is organized by Vice Provost Carole Anderson and Anne Massaro, from the Office of Human Resources, and is offered throughout the academic year. We encourage new deans to take advantage of its seminars, especially during the first eighteen months of their appointment. We also encourage all new assistant and associate deans, school and center directors, and department chairs to participate.

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Topics treated in the program include the roles and responsibilities of a leader, faculty review and development, critical legal issues, staff performance management, and financial stewardship. I should add that though some of these seminars are designed primarily for newly appointed academic leaders, all old and new are welcome and encouraged to attend because we present fresh material every year. For example, last month we had a seminar on employment law and next month there will be one on cyber security.

I should also mention that the Academic Leader Development series serves as a follow-on program for participants in the President and Provost's Leadership Institute. The training in these programs is both complimentary and continuous.

So far I have been discussing leadership development initiatives for faculty, but we firmly believe in building for leadership among our staff as well. A number of superb opportunities allow Ohio State staff members to improve their leadership potential. The Books and Breakfast Series is actually open to both academic and administrative leaders from the ranks of both staff and faculty. Sponsored by the Organization and Human Resource Development Office and the Office of Academic Affairs, the Books and Breakfast Series provides participants with a book on leadership issues that they read prior to each program. Over breakfast, the book is discussed with the guidance of a University leader.

Yet another leadership development opportunity for staff members is our Leading Edge Program, which provides intensive learning experiences for mid-level staff managers who want to enhance their leadership skills. Learning from presenters who are recognized for their expertise in leadership development, Leading Edge participants design a professional development strategy that suits their ongoing needs.

To expand opportunities for women staff members' growth and leadership, the Women's Place sponsors a year long series of meetings that focus both on skill building and leadership development. In these monthly meetings, participants gather with guest facilitators and engage in group discussions, and they convene over informal lunches with senior staff women at the University.

Ohio State is also building for leadership among our students who are after all the leaders of tomorrow. In fact, student leadership opportunities abound at our institution. The Student Alumni Council, for example, coordinate events such as "May Week" and its members serve as liaisons to perspective students and their families at the Maximus Scholar competition, the Office of Minority Affairs Day, and at other programs sponsored by the Offices of Admissions or Honors and Scholars.

The Buckeye Leadership Society sponsors monthly talks on success and leadership for students, and the LeaderShape Institute is a six-day focus on action planning, group problem solving, and ethical decision making for students. Student leadership receives an academic underpinning through the Mount Leadership Society, which is one of our twelve scholars programs. Named for Ruth Weimer Mount, the first dean of Students at Ohio State, and sponsored by our own Dr. John Mount, this living/learning initiative is specifically developed to set students on a leadership path through Ohio State. From their initial orientation through to graduation, Mount Scholars have opportunities to participate in structured leadership development programs such as an intensive year of service projects. Most importantly, students participating in this program are challenged to reflect critically on their own leadership experiences.

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Our three student government organizations also provide rich opportunities for leadership development. The representatives of the Undergraduate Student Government, the Council of Graduate Students, and the Inter-Professional Council serve as liaisons from those student groups to our University leaders and offices. Their work with us and with these organizations prepares them to be responsible leaders and engaged citizens.

In my time with you this morning, I have given you only the broadest overview of how we are building through leadership at Ohio State. I hope it is clear from what I have said, that we are working hard to build the University's leadership capacity at every level. I have left you with a one-page handout that summarizes each one of the leadership programs I have described.

I will conclude with a quote from Noel Tichy, author of the *The Leadership Engine: How Winning Companies Build Leaders at Every Level*, who said that, "Successful organizations have leaders who develop other leaders throughout the organization who have the ideas, values, energy and edge needed to make decisions for the future." That is exactly what we are doing at Ohio State. At this point, I will take any questions.

Mr. Slane:

Thank you, Barbara, we wondered what you do all day.

Ms. Hendricks:

In all my years on the Board, I see how critical it is that we give the deans leadership skills and we are taking people who have been academics and move them into that leadership role. I really applaud the effort to have this first year experience. Are we dealing with the issues of internal control and conflict of interest? Are those areas covered explicitly around their roles and ensuring that their departments have that? An idea I would propose is whether we might include the deans meeting with Board members or a Board member who sits on the Audit or Fiscal Affairs Committees only because it is the broadest view. But we probably interact more with the deans and the administration than anybody and it may be their first real contact with the governing body.

Provost Snyder:

I will take that as you are volunteering and say that we gladly accept the opportunity to allow our new deans to meet with Board members and especially those from the Audit Committee. In response to the first part of your question, yes, the program does include very specific coverage of the issues you mentioned and internal controls in particular. We are not doing that just for new deans. Vice President Shkurti has been meeting with all of our current leaders in all of our units across campus talking about internal controls and some of the changes that we have been making. That is the process that we are in the midst of right now and applies to all current deans and vice presidents.

Ms. Hendricks:

It seems to me, too, that the question that USAC brought up today about merit pay, the change for excellence to me is such a critical thing and it sounds like it is a little spotty around the University. This may be another area to be influenced.

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Provost Snyder:

I think we do talk about performance review and about the importance of merit pay. The issue with merit pay is that it does have to be based on an evaluation of performance, so we need to make sure that formal performance review is going on everywhere in the University in order to make merit pay as effective as possible.

Mr. Wexner:

How are you resourced; is this like a \$1 million a year endeavor or \$500,000 a year endeavor at the senior level?

Provost Snyder:

It is less than \$500,000, but I think we spent more than \$100,000 when you add up all we do. I didn't bring the budgets for all the programs, but I would be happy to share that with you.

Mr. Wexner:

I tell you why I ask, you may or may not know, but Abigail and I are one of the principal funders of the Center of Public Leadership at the Kennedy School at Harvard. The president of Harvard University was always skeptical about the subject because leadership is a mushy thing when you get to the specifics of how you budget and how you plan. That is really the easy stuff. The hard stuff is how does a leader think, how does a leader behave, how does a leader lead, and just emotionally how are they constructed and what do they do. They banged this subject around at Harvard with virtually no support from the president. There was a leadership program in business, there was leadership program in government, and there was a leadership program in medicine -- all in different schools, but they didn't take it very seriously.

About four years ago, Harvard made it one of its seven priorities, it got up that high. They put significant resources in it and for senior staff and deans it became mandatory. It wasn't just nice, it was a necessary condition of employment and they put serious resources behind the program.

I am delighted that you are beginning these programs. I think the question of how important it is -- because there are so many important things -- is a fundamental issue in most large organizations, particularly universities. Change is happening so rapidly and the quality of leadership to lead and to manage change is a very complex subject. It is the soft stuff that is the very hard stuff.

Provost Snyder:

It may be soft stuff, but it is, as you said, the most important stuff about leadership. I think our programs recognize that and try to deal both with the specific and teachable things like how to do a budget and how to evaluate the human resources within the units. More importantly, that strategic thinking, and creating a vision and bringing people along those sorts of issues are the much more difficult challenges faced by leaders. I would love to talk with you more about that and would love to say that we would be thrilled to have even more support for this because we do believe it is critical.

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Mr. Wexner:

I understand it requires financial support, but it requires leadership itself. I know Noel Tichy very well and I know Warren Bennis very well. I teach at Harvard on this subject, so it is my avocation and I am glad it has a priority. What I am trying to do is amplify your priority and the subject for the Board.

Provost Snyder:

I appreciate that. Can I take this as you are volunteering to teach in our program? I will gladly accept that, too, today.

Mr. Wexner:

Obviously, I am delighted. I spend three days a year teaching Harvard faculty, so the least I could do is help our faculty here at OSU.

Provost Snyder:

We will be in touch with you very shortly.

Mr. Slane:

Anything else for Barbara? Thank you, Barbara.

--0--

Mr. Slane:

In a moment we will be taking a roll call vote to go into Executive Session. That vote will conclude all formal Board action for the day beyond adjourning the Board meeting. For those who may not wish to stay until the Board completes its Executive Session, I remind you that the next meeting of the Board will take place on Friday, May 5, 2006, at the Longaberger Alumni House.

I hereby move that the Board recess into Executive Session for the purpose of discussing personnel matters regarding compensation, consulting with legal counsel regarding pending or imminent litigation, and to discuss a matter required to be kept confidential by State Statute.

Upon motion of Mr. Slane, seconded by Mr. Hicks, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Slane, Duncan, Hendricks, McFerson, Cloyd, Davidson, Ong, Borrer, Wexner, O'Dell, Hicks, and Schottenstein.

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Thereupon the Board adjourned to meet Friday, May 5, 2006, at The Ohio State University, Longaberger Alumni House, Columbus, Ohio.

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Attest:

Daniel M. Slane  
Chairman

David O. Frantz  
Secretary

(APPENDIX XLI)

IMPACT STATEMENT  
THE OHIO STATE UNIVERSITY HOSPITALS EAST  
MEDICAL STAFF BYLAWS AND RULES AND REGULATIONS

AMENDMENTS APPROVED BY MEDICAL STAFF  
EXECUTIVE COMMITTEE DECEMBER 12, 2005

MEDICAL STAFF BYLAWS

- A. Updated language to allow Honorary Medical staff members, who do not have privileges to treat patients, to be exempt from requirements related to malpractice insurance, DEA registration and board certification.
- B. Clarified role of attending physician regarding supervision of other licensed healthcare professionals.
- C. Added language to comply with JCAHO standards on medical staff oversight of applicants.
- D. Reorganized and added language to identify timeframe for review of applications and align description of duties with centralized credentialing practices.

MEDICAL STAFF RULES AND REGULATIONS

- A. Update language throughout to reflect expanded role of other licensed health care providers in providing patient care.
- B. Added requirements related to timing and content of certain medical records entries to comply with JCAHO standards.

Amended University Hospitals East Medical Staff Bylaws

3335-45-05 Appointment and reappointment.

(A) through (E) unchanged.

(F) Reappraisal and reappointment.

(1) and (2) unchanged.

(3) The credentialing committee shall initiate its review by requesting, in writing, a complete and signed reappointment application in a form as prescribed by the medical director. A complete reappointment application must contain:

(a) through (f) unchanged.

(g) Evidence of required immunizations, if applicable since last appointment.

(h) through (o) unchanged.

(4) through (11) unchanged.

Balance unchanged.

3335-45-06 Categories of the medical staff.

(A) Unchanged.

(B) The honorary medical staff.

(1) The honorary medical staff shall be composed of those individuals who hold emeritus faculty status and who are recognized for outstanding reputation, notable scientific and professional contributions, and high professional stature. Nomination may be made to the medical director who shall present the candidate to the medical executive committee for approval.

Members of the honorary medical staff shall have access to the medical center and be given notice of all medical staff activities and meetings, however, they shall not be required to attend staff meetings and their medical staff dues shall be waived. They shall enjoy all ~~privileges~~ rights and responsibilities of active medical staff appointments except the right to vote or hold elected office in the medical staff organization.

(2) ~~The honorary~~ Honorary medical staff members shall be composed of active and non-active members. ~~Those members who do not desire indicate at the time of appointment whether they wish to exercise clinical privileges and shall make written notice to the medical director who shall forward the applications with recommendations to the credentialing committee, which shall have the discretion to waive portions of the customary application process. For those members of the honorary medical staff who desire clinical privileges, full credentialing procedures must be followed~~ be subject

to the appointment and reappointment procedures specified in these bylaws.

Honorary medical staff members who do not wish to exercise any clinical privileges shall be exempt from the requirements of liability insurance, DEA registration and board certification, but are otherwise subject to the provisions of these bylaws.

- (3) Unchanged.
- (C) Unchanged.
- (D) The active medical staff.
  - (1) Unchanged.
  - (2) Members of the active medical staff:
    - (a) through (h) unchanged.
    - (i) Supervise other licensed healthcare professionals as necessary in accordance with accreditation standards and state law. It is the responsibility of the attending physician to authorize each licensed healthcare professional to perform only those services which the attending physician and the licensed healthcare professional are privileged to perform.

Balance unchanged.

3335-45-07 Clinical privileges.

- (A) through (F) unchanged.
- (G) Other licensed health care professionals privileges.
  - (1) through (4) unchanged.
  - (5) Each licensed health care professional shall be individually assigned to a clinical department, ~~or, if appropriate,~~ and to a member one or more members of the medical staff.
  - (6) through (12) unchanged.

Balance unchanged.

3335-45-12 Committees.

- (A) through (D) unchanged.
- (E) Medical executive committee.
  - (1) through (5) unchanged.
  - (6) Duties and responsibilities. The duties of the medical executive committee are:
    - (a) through (i) unchanged.

- (j) To recommend to the board through the medical director all matters relating to appointments, reappointments and terminations, staff categorization, clinical department/service assignments, clinical privileges, and corrective and disciplinary actions; Whenever there is doubt of an applicant's ability to perform the privileges requested, the medical executive committee shall have the authority to request an evaluation of the applicant's clinical activities relevant to requested privileges;

(k) through (p) unchanged.

(F) Unchanged.

(G) Health system credentialing committee.

(1) Unchanged.

(2) Duties.

- (a) To review all applications for medical staff appointments and licensed health care professional appointment and reappointment, as well as all requests for delineation, renewal, or amendment of clinical privileges in the manner provided in these medical staff bylaws, including applicable time limits; During its evaluation, the health system credentialing committee will take into consideration the appropriateness of the setting where the requested privileges are to be conducted;

(b) through (i) unchanged.

(3) Health system licensed health care professionals subcommittee.

(a) Unchanged.

(b) Duties. ~~The subcommittee shall review all completed applications as may be referred by the credentialing committee and shall proceed to:~~

~~(i)~~ Review, within thirty days of receipt, all completed applications as may be referred by the health system credentialing committee;

~~(ii)~~ Review and investigate the character, qualifications and professional competence of the applicant;

~~(iii)~~ Review the applicant's patient care quality indicator definitions on initial ~~appointment~~ granting of clinical privileges and the performance-based profile ~~on~~ ~~reappointment~~ at the time of renewal;

~~(iv)~~ Verify the accuracy of the information contained in the application; ~~and~~

~~(iv)~~(v) Request a personal interview with the applicant, if deemed appropriate; and

(vi) ~~Following Forward, following~~ review of the application, ~~the subcommittee shall forward a written recommendation to the for clinical privileges to the health system credentialing committee within thirty days. The credentialing committee, at its regularly scheduled meeting, shall for review and act on the recommendations from the subcommittee at its next regularly scheduled meeting.~~

Amended University Hospitals East Medical  
Staff Rules & Regulations

86-01 Ethical Pledge.

Each member of the medical staff shall pledge adherence to standard medical ethics, including:

- (A) Unchanged.
- (B) Refraining from delegating the responsibility for diagnosis or care of hospitalized patients to a medical or dental practitioner or other licensed healthcare professional who is not qualified to undertake this responsibility ~~and~~ or who is not adequately supervised;

Balance unchanged.

86-04 Medical records.

- (A) through (C) unchanged.
- (D) Deadlines and sanctions.

- (1) A history and physical examination may be performed up to thirty days prior to admission, surgery or the patient's initial visit. If completed before admission, surgery or the patient's initial visit there must be a notation indicating the presence or absence of changes in the patient's condition since the history and physical was completed. This notation shall be made on the history and physical at the time of admission, surgery, or visit. The update must be performed by a member of the medical staff or his/her designee, and be signed and dated. # In the event the history and physical examination update is completed greater than seven days, but within thirty days of admission, a notation shall be made in the history and physical examination to indicate review and any updates performed by the medical staff member's designee, it shall be countersigned and dated by the responsible medical staff member.
- (2) The complete history and physical examination for an inpatient shall be dictated, ~~or written,~~ or updated no later than twenty-four hours after admission of the patient. If the history and physical examination is dictated, a

summary of pertinent findings must be recorded in the patient's chart within twenty-four hours after admission.

(3) through (7) unchanged.

(8) Outpatient visit notes and letters to referring physicians, when appropriate, shall be dictated within three days of the patient's visit.

(9) Reports in the electronic signature system must be signed within ten business days of availability.

(10) Death certificates must be signed and the cause of death must be recorded by the medical staff member with a permanent Ohio license within twenty-four hours of death.

(E) Discharges.

(1) Patients shall be discharged only on written or electronically entered order of the responsible medical staff member, limited staff member, or other licensed healthcare professional with appropriate clinical privileges. At the time of ordering the patient's discharge or at the time of the medical staff member's next visit to the hospital (if the attending medical staff member has authorized a member of the limited staff to sign the order of discharge), the attending medical staff member shall see that the record is complete. The attending medical staff member or his or her designee is responsible for verifying the principal diagnosis, secondary diagnosis(es), principal procedure, and other significant procedures in the medical record by the time of discharge. If a principal diagnosis cannot be determined in the absence of outstanding test results, the attending medical staff member must record a "provisional" principal diagnosis by the time of discharge.

(2) For patients staying more than two days, the discharge summary for each patient must be dictated by the responsible medical staff member, or the medical staff member's designee, within three days of discharge, ~~for any patient stay of more than forty-eight hours. A handwritten or dictated~~ For patients staying two days or less, the discharge instructions or a short stay summary must be completed within seven three days of discharge for any patient stay of forty-eight hours or less. A dictated summary is required on all patients who expire, regardless of length of stay. The discharge summary must be signed by the responsible attending practitioner. If electronic discharge instructions are present, only an abbreviated summary must be dictated. The abbreviated summary must include the reason for hospitalization, significant findings upon admission and hospital course.

(3) All medical records must be completed by the attending medical staff member or, when applicable, by the attending medical staff member's designee within twenty-one days of discharge of the patient. The attending medical staff member shall be notified of the intent to suspend for all incomplete records that are available.

~~The~~ After notification, the attending staff member shall ~~be suspended from medical staff~~ have his/her admitting and operative scheduling privileges suspended until all records are completed. A list of delinquent, incomplete records by attending medical staff members shall be prepared and distributed by the medical information management ~~administrator~~ department once each week. If an attempt is made by the attending medical staff member, or the attending medical staff member's designee when applicable, to complete the record and the record is not available, the record is not counted against the attending medical staff member.

(4) Unchanged.

Balance unchanged.

86-05 Patient care orders.

(A) and (B) unchanged.

(C) Responsible medical practitioner.

The licensed physician, dentist, podiatrist (under medical doctor supervision), or psychologist (under medical doctor supervision) member of the medical staff responsible for the care and treatment of the patient is responsible for all orders for the patient.

Attending, courtesy, and honorary medical staff may designate members of the limited staff, or other licensed healthcare professional with appropriate clinical privileges to write or electronically enter orders under their direction. The attending staff member may also designate members of the pre-M.D. medical student group to write or electronically enter orders, but in all cases ~~the~~ these orders shall be authenticated by the physician, dentist, podiatrist, psychologist, or designated limited staff member who has the right to practice medicine, dentistry, psychology, or podiatry, and who is responsible for that patient's care. All non-verbal orders must be authenticated by the medical practitioner prior to the execution of the order(s) by the hospital or outpatient nursing staff or other professional groups.

Patient orders written or electronically entered by "off-service" limited staff or consultant staff must be authenticated by the responsible practitioner or the practitioner's designee. Exception may be made in the event of preoperative orders or in the instance of acknowledged co-management; e.g., the intensive care unit or post-anesthesia care unit.

(D) Telephone and verbal orders.

Telephone and verbal orders may be given by the responsible attending physician, dentist, podiatrist, psychologist, ~~or~~ member of the limited staff, or other licensed healthcare professional with appropriate clinical privileges only to health care providers who have been approved in writing by title or category by the medical director, the executive director of the hospitals, and each chief of the clinical service where they shall exercise clinical privileges, and only where said health care provider is exercising clinical privileges which have been approved and delineated by job description for employees of the hospitals, or by the customary

medical staff credentialing process when the provider is not an employee of the hospitals. Lists of the approved titles or categories of providers shall be maintained by the medical director.

All telephone or verbal orders from practitioners for patient treatment shall be put in writing. An order shall be considered to be in writing if dictated to an authorized person and authenticated by the responsible practitioner. The job description or delineated privileges for each provider must indicate each provider's authority to receive telephone or verbal orders, including but not limited to the authority to receive orders for medications. When a verbal order is necessary, the hospital staff receiving the verbal order will immediately document the order in the patient's medical record, and read the order back to the prescriber exactly as documented. The order is to be recorded and authenticated by the approved health care provider to whom it is given as "verbal order by ~~Dr.~~" or "V.O. or T.O. by ~~Dr.~~," recording the medical licensed healthcare practitioner's name and the time of the order. All telephone and verbal orders for D.E.A. schedule II controlled substances, patient seclusion, or patient restraint must be authenticated within one day by the licensed physician, dentist, podiatrist, psychologist, ~~or~~ limited staff member, or other licensed healthcare professional with appropriate clinical privileges. All other verbal and telephone orders must be authenticated within twenty-one days of discharge or visit by a licensed physician, dentist, podiatrist, psychologist, ~~or~~ limited staff member, or other licensed healthcare professional with appropriate clinical privileges.

Persons authorized to receive verbal orders are:

(1) through (13) unchanged.

The above persons are authorized to accept verbal orders within their departments.

(E) through (H) unchanged.

(I) Transfer of clinical service.

Transfer of clinical service means transfer of full patient responsibility from one attending physician, dentist, psychologist, or podiatrist to another; the patient may remain on the same unit or a "change of nursing service" may also occur. Admission of a patient from an emergency service to the hospital as an inpatient involves "transfer of clinical service."

For the purposes of writing or electronically entering orders, two essentials of "transfer of clinical service" are necessary:

(1) Unchanged.

(2) Transfer of service may be completed only by the receiving service writing or electronically entering an order to the effect – "accept in transfer (or admission) to Dr., cardiology service."

Orders effective before the transfer must be renewed, rewritten or reentered upon transfer by responsible medical practitioner, a limited staff member, or other licensed healthcare professional with appropriate clinical

privileges. The new or renewed orders may be written or electronically entered before or at the time of transfer, and may become effective immediately. It is the responsibility of the receiving nurse to establish the availability of new or renewed orders. If new orders are unavailable, then the nurse may continue previous orders and immediately notify the responsible medical practitioner.

(3) Unchanged.

(J) Preprinted orders.

Preprinted order forms for patients must be reviewed, dated and signed by a responsible medical practitioner, limited staff member, or other licensed healthcare professional with appropriate clinical privileges before becoming effective.

(K) Hospital discharge/readmission orders.

Hospital discharge from standard inpatient units or day care units to outpatient status requires appropriate discharge orders. Readmission to any inpatient unit requires new, rewritten/reentered or renewed orders by the responsible medical practitioner, a limited staff member, or other licensed healthcare professional with appropriate clinical privileges.

86-07 Consultations.

(A) Consultation requirements.

~~When the attending practitioner identifies in the course of treating the patient,~~ a patient care problem is identified that requires intervention during the hospital stay that is outside the practitioner's area of training and experience, it is the responsibility of the attending practitioner or his or her designee to obtain consultation by the appropriate specialist. The consultation may be ordered by the responsible medical practitioner, a member of the limited staff, or another licensed healthcare professional with appropriate clinical privileges as designated in these rules and regulations.

(1) and (2) unchanged.

Balance unchanged.





Cramblett Hall - Room 4623

315-2006-907

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Cramblett Hall, Henry (Hosp Clinic)

Gross Sq. Ft.225,849 Age: 1974

**Description:**

This project will renovate approximately 1,620 square feet on the fourth floor of Cramblett Hall to accommodate office and support functions. The project will include abatement of hazardous materials and upgrades to the HVAC system and finishes.

**Project Information:**

**Issues:**

How does this project advance the Academic Plan? Renovation in Cramblett Hall will provide valuable office space for physicians and administrative staff to perform daily functions within the Department of Medicine.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
General Funds-Medicine	\$205,884.00	\$205,384.00				
<b>Total:</b>	\$205,884.00	\$205,384.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$205,384.00	04/07/2006		
CONSTRUCTION				
Construction Start		09/01/2006		
Completion		12/01/2006		

**Project Team:**

Project Manager: Abu Saleh (saleh.16@osu.edu)  
Project Coordinator: Curt Handschug (handschug.1@osu.edu)  
Project Assistant: Jean Frey (frey.2@osu.edu)

Field Coordinator: Is Unassigned  
Facility Planner: Is Unassigned



**James Cancer Hospital - Room 24**

315-2006-908

**Requesting Agency(s):** CANCER HOSPITAL & RESEARCH INSTITUTE

**Location(s):** James Cancer Hosp & Solove Res Inst

**Gross Sq. Ft.** 265,423 **Age:** 1990

**Description:**

This project will renovate Room 24 of the James Cancer Hospital to accommodate the relocation of High Density Radiation equipment.

**Project Information:**

**Issues:**

**How does this project advance the Academic Plan?** Renovation of Room 24 in the James Cancer Hospital will accommodate the relocation of High Density Radiation equipment, which will help to meet the operational goals of the hospital.

**Outstanding Funding Issues:** None

**Timing Issues:** None

**"Ripple effects" of the project:** None

**Special limitations/risks:** None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University	\$458,000.00	\$458,000.00				
Hospitals						
<b>Total:</b>	\$458,000.00	\$458,000.00				

**Schedule:**

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$458,000.00	04/07/2006		
CONSTRUCTION				
Construction Start		10/30/2006		
Completion		02/28/2007		

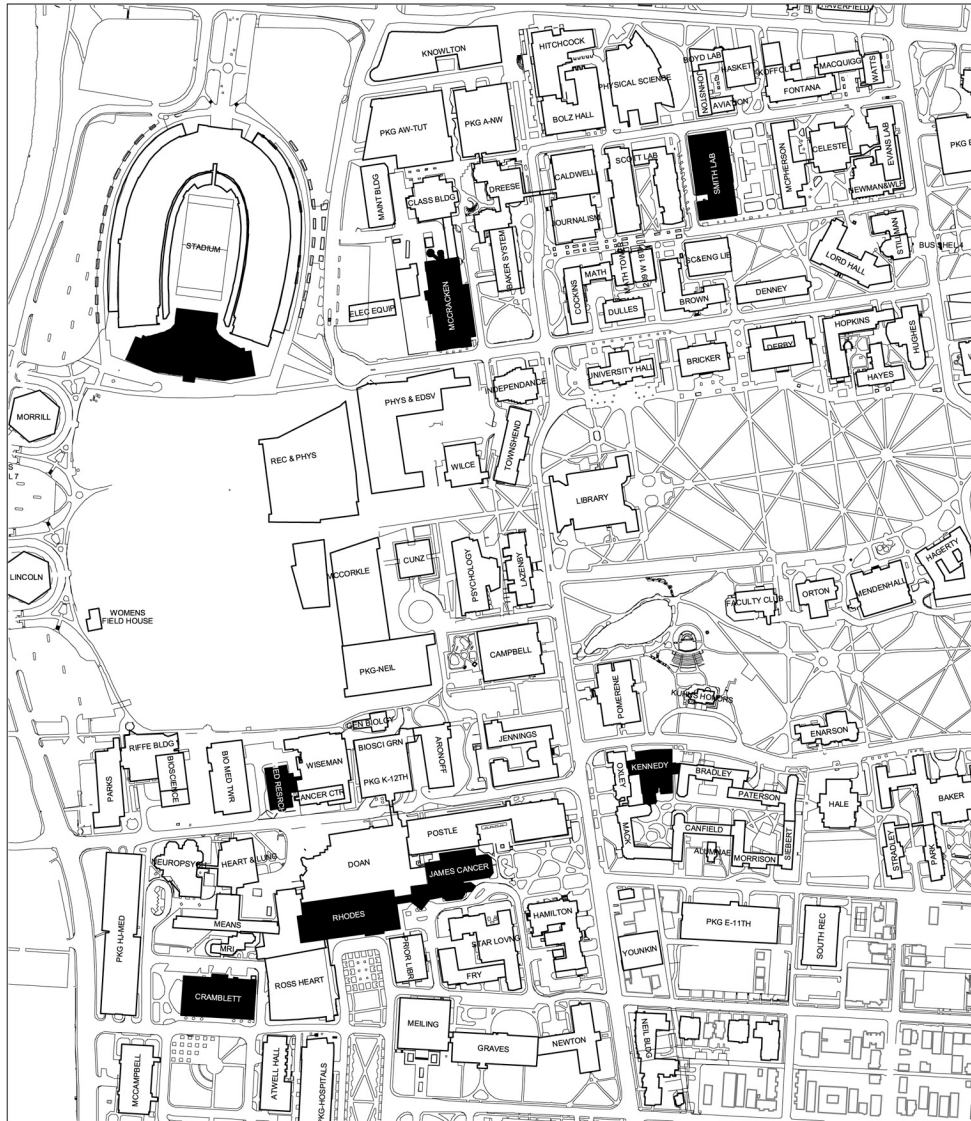
**Project Team:**

Project Manager: Abu Saleh (saleh.16@osu.edu)  
Project Coordinator: Curt Handschug (handschug.1@osu.edu)  
Project Assistant: Jean Frey (frey.2@osu.edu)

Field Coordinator: Is Unassigned  
Facility Planner: Is Unassigned

## Academic Core and Medical Campus Projects

- Cramblett Hall - Room 4623
- James Cancer Hospital - Room 24
- Smith Laboratory - Third Floor Renovation Phase I
- McCracken Power Plant Chiller Expansion
- Kennedy Commons HVAC Installation
- Tszgournis Medical Research Facility Curtain Wall Repairs
- Clinical Space Reorganization - First Floor Rhodes Renovation
- Clinical Space Reorganization - IR/MIS Infrastructure Phase II
- Rhodes Hall - 7 West Renovation
- Ohio Stadium - South Stands Stair Repair



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# Lima Campus - Agricultural Building Addition

315-2006-910

**Requesting Agency(s):** LIMA CAMPUS

**Location(s):** Lima Agriculture Building

**Gross Sq. Ft.** 11,450 **Age:** 1999

**Description:**

This project will provide an addition to the Agricultural Services Building on the Lima Campus, which will accommodate the consolidation of the regional Cooperative Extension Services staff. The project scope includes office space, reception area, conference rooms, work areas, restroom facilities, and a demonstration area, as well as technology upgrades.

**Project Information:**

**Issues:**

How does this project advance the Academic Plan? The expansion will provide space for the consolidation of Extension Services staff and enhance the quality of the faculty and staff work environment through the upgrade of technology.

**Outstanding Funding Issues:** None

**Timing Issues:** None

**"Ripple effects" of the project:** None

**Special limitations/risks:** None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
General Funds-Lima	\$1,303,942.00	\$1,303,942.00				
<b>Total:</b>	\$1,303,942.00	\$1,303,942.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$1,303,942.00	04/07/2006		
CONSTRUCTION				
Construction Start		01/04/2007		
Completion		09/21/2007		

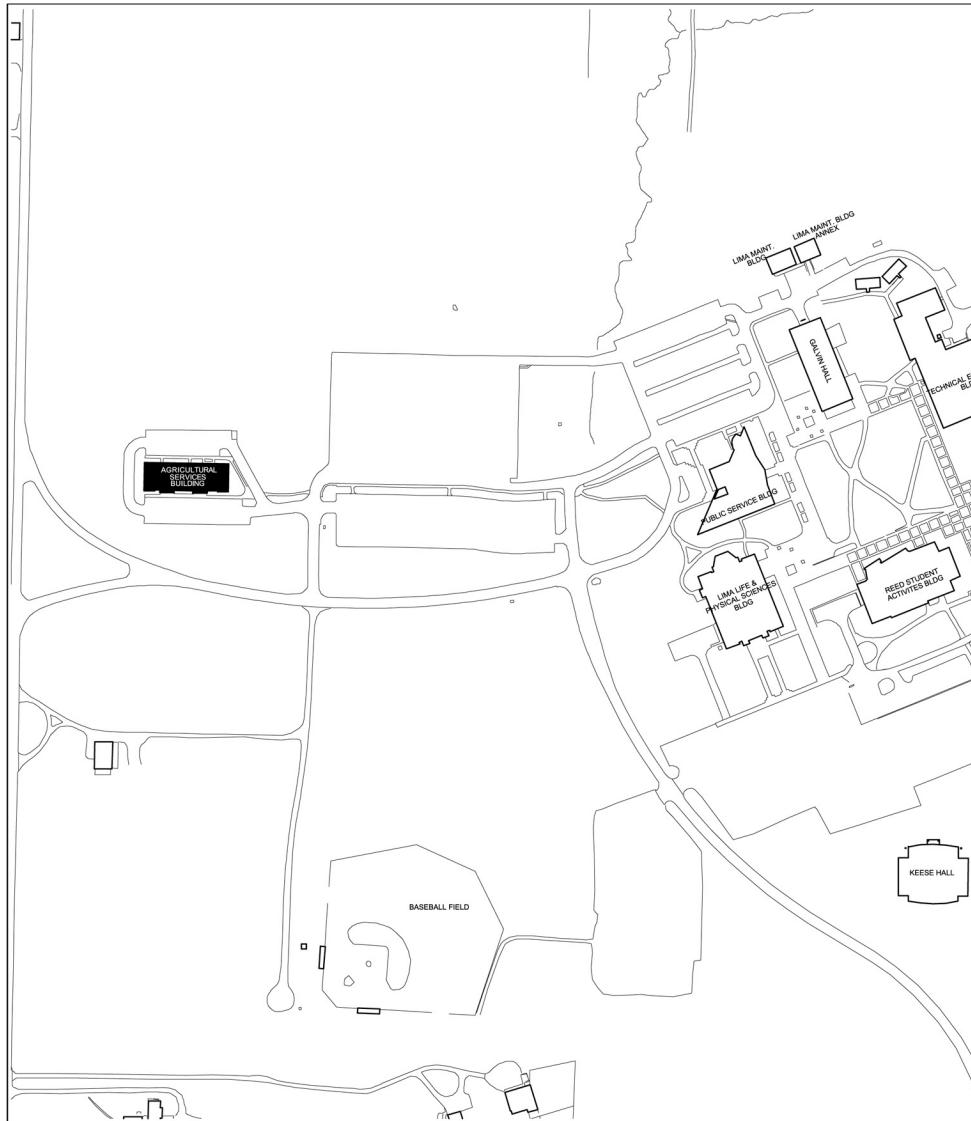
**Project Team:**

Project Manager: Nikolina Sevis (sevis.2@osu.edu)  
Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)  
Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned  
Facility Planner: Is Unassigned

## Lima Campus

- Agricultural Building Addition



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# Rhodes Hall - 7 West Renovation

315-2006-905

**Requesting Agency(s):** UNIVERSITY HOSPITALS

**Location(s):** Rhodes Hall-University Hospital

**Gross Sq. Ft.** 510,587 **Age:** 1979

**Description:**

This project will renovate space on 7 West Rhodes Hall to create a Level One nursery with nine bassinets, modify the nursing station, add monitoring systems and provide minor finish and electrical upgrades.

**Project Information:**

This project was not brought to the Board of Trustees for Architectural/Engineering services approval because it was originally budgeted for finish upgrades only at \$150,000, below the \$200,000 threshold amount for Board review. The budget increase is due to increased scope which adds a Level One nursery and monitoring systems, as well as modifications to the existing nursing station. University Hospitals will fund these additional costs.

**Issues:**

**How does this project advance the Academic Plan?** This project will advance the academic plan through expanded clinical space for medical education and research opportunities.

**Outstanding Funding Issues:** None

**Timing Issues:** None

**"Ripple effects" of the project:** None

**Special limitations/risks:** None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University Hospitals	\$150,000.00	\$510,046.00				
<b>Total:</b>	\$150,000.00	\$510,046.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$510,046.00	04/07/2006		
CONSTRUCTION				
Construction Start		05/17/2006		
Completion		12/29/2006		

**Project Team:**

Project Manager: Paul Lenz (lenz.3@osu.edu)  
Project Coordinator: Curt Handschug (handschug.1@osu.edu)  
Project Assistant: Patricia Berger (berger.58@osu.edu)

Field Coordinator: Is Unassigned  
Facility Planner: Is Unassigned



# Smith Laboratory - Third Floor Renovation Phase I

315-2006-911

**Requesting Agency(s):** ENGINEERING ADMINISTRATION

**Location(s):** Smith Laboratory, Alpheus

**Gross Sq. Ft.** 219,438 **Age:** 1950

**Description:**

This project will renovate space on the third floor of Smith Laboratory for the College of Engineering. The project will provide lab and office facilities for research associated with the Wright Center for Innovation - Center for Multifunctional Polymer Nanomaterials and Devices.

**Project Information:**

Phase II of this project still needs to be developed.

**Issues:**

**How does this project advance the Academic Plan?** Renovation of third floor space in Smith Laboratory will provide space to support new research grants within the College of Engineering.

**Outstanding Funding Issues:** None

**Timing Issues:** None identified at this time.

**"Ripple effects" of the project:** Construction schedule for this project will be coordinated with Physics researchers relocation to the new Physical Sciences Research Building.

**Special limitations/risks:** None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Grant-Wright Center of Innovation WCI-CMPND	\$370,441.00	\$370,441.00				
<b>Total:</b>	\$370,441.00	\$370,441.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$370,441.00	04/07/2006		
CONSTRUCTION				
Construction Start		09/04/2006		
Completion		02/28/2007		

**Project Team:**

Project Manager: Nikolina Sevis (sevis.2@osu.edu)  
Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)  
Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned  
Facility Planner: Is Unassigned



# Tzagournis Medical Research Facility Curtain Wall Repairs

315-2006-912

**Requesting Agency(s):** UNIVERSITY HOSPITALS

**Requesting Agency(s):** RESEARCH, OFFICE OF

**Location(s):** Tzagournis Medical Research Facility

**Gross Sq. Ft.** 78,705 **Age:** 1994

**Description:**

This project consists of repairs to approximately fifty percent of the curtain wall at the Tzagournis Medical Research Facility. The project will include general exterior building envelope repairs, including cleaning of existing limestone panels, application of sealer, repair of joints and replacement of broken panels; wetseal framing and joints; replacing sealant, canopy copying, insulation and broken glass. Work will also include the removal and reinstallation of the spandrel glass.

**Project Information:**

The condition of the existing curtain wall at the Tzagournis Medical Research Facility necessitates repairing the exterior building envelope and replacing the curtain wall glass. This project will be constructed in two phases. The first phase will repair the north and west facades of the building, which are the main areas of water infiltration. The second phase will complete the repairs to the curtain wall and exterior, as needed.

**Issues:**

**How does this project advance the Academic Plan?** Repairing the exterior building envelope and replacing the curtain wall glass at the Tzagournis Medical Research Facility will address recurring water infiltration problems.

**Outstanding Funding Issues:** None

**Timing Issues:** None

**"Ripple effects" of the project:** This project will be carefully coordinated with the Biomedical Research Tower project construction.

**Special limitations/risks:** None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
General Funds-Research	\$514,507.00	\$514,507.00				
<b>Total:</b>	\$514,507.00	\$514,507.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT (Phase I)	\$514,507.00	04/07/2006		
CONSTRUCTION				
Construction Start		08/30/2006		
Completion		10/30/2007		

**Project Team:**

Project Manager: Jack Bargaheiser (bargaheiser.2@osu.edu)  
Project Coordinator: Curt Handschug (handschug.1@osu.edu)  
Project Assistant: Jean Frey (frey.2@osu.edu)

Field Coordinator: Is Unassigned  
Facility Planner: Is Unassigned



# Mansfield Campus - Ovalwood Hall Renovation

315-2004-922

**Requesting Agency(s):** MANSFIELD CAMPUS

**Location(s):** Ovalwood Hall

**Gross Sq. Ft.** 96,592 **Age:** 1966

**Description:**

This project will reconfigure and restore the interior of Ovalwood Hall on the Mansfield Campus. The project will include updated classrooms with technologically advanced capabilities, art rooms with improved lighting and equipment, a writing center with new computers and teaching areas, a multi-media lab, dark room, computer labs, psychology testing rooms, larger faculty offices, staff offices and lounge space. The project includes replacement of the HVAC and plumbing systems and upgrades to meet current codes and standards.

**Project Information:**

The budget increase is due to additional scope requested by the users, which includes a student commons area and abatement of hazardous materials, as well as escalation of material costs since the time of the original budget estimate in 2002. OSU Mansfield will fund these additional costs.

**Issues:**

**How does this project advance the Academic Plan?** Renovation of Ovalwood Hall on the Mansfield Campus will enhance the quality of the teaching and learning environment for the students, faculty and staff by upgrading the building systems and reconfiguring the interior space.

**Outstanding Funding Issues:** None

**Timing Issues:** None

**"Ripple effects" of the project:** None

**Special limitations/risks:** None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
General Funds-Mansfield	\$533,536.00	\$3,724,536.00				
Univ. Bond Proceeds	\$6,466,464.00	\$6,466,464.00				
<b>Total:</b>	\$7,000,000.00	\$10,191,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
<b>PLANNING</b>				
Arch/Engr Approved by BoT	\$7,000,000.00	09/22/2004		09/22/2004
Arch/Engr Advertisement (Ohio Register 135)		11/30/2004		11/30/2004
Arch/Engr Approved by BoT (Budget Increase)	\$10,191,000.00	04/07/2006		
<b>DESIGN</b>				
Arch/Engr Contract		04/18/2005	06/17/2005	07/08/2005
Schematic Design Approval				11/01/2005
Design Dev Document Approval		02/28/2006	03/13/2006	
Construction Document Approval		07/30/2006		
<b>BIDDING</b>				
Bid Opening		12/06/2006		
<b>CONSTRUCTION</b>				
Award of Contracts		02/15/2007		
Construction Start		02/20/2007		
Completion		10/01/2008	12/01/2008	

**Project Team:**

Project Manager: Ruth Miller (miller.2495@osu.edu)  
 Project Coordinator: Andrea Cuthbert (cuthbert.11@osu.edu)  
 Project Assistant: Mikki Reese (reese.153@osu.edu)

Field Coordinator: Is Unassigned  
 Facility Planner: Cheryl Christie (christie.2@osu.edu)

**Mansfield Campus**

- Ovalwood Hall Renovation



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## Clinical Space Reorganization - Rhodes Hall IR/MIS Infrastructure Phase II

315-2001-911-31

**Requesting Agency(s):** UNIVERSITY HOSPITALS

**Location(s):** Rhodes Hall-University Hospital

**Gross Sq. Ft.** 510,587 **Age:** 1979

**Description:**

This project will provide mechanical systems needed to support the Interventional Radiology and Minimally Invasive Surgery projects located in Rhodes Hall. Phase II will consist of the procurement and installation of the electrical systems. Electrical switchgear and transformers will be added to existing electrical rooms in the lower level of the hospital with feeders leading to the new mechanical area on the fifth floor.

**Project Information:**

**Issues:**

**How does this project advance the Academic Plan?** Infrastructure upgrades to Rhodes Hall will provide mechanical and electrical systems needed to support the Radiology and Minimally Invasive Surgery programs.

**Outstanding Funding Issues:** None

**Timing Issues:** This project will be substantially complete prior to the start of construction for several renovation projects for the Medical Center.

**"Ripple effects" of the project:** None

**Special limitations/risks:** Any necessary utility outages will be coordinated with the Medical Center.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University	\$1,628,650.00	\$1,628,650.00				
Hospitals						
<b>Total:</b>	<b>\$1,628,650.00</b>	<b>\$1,628,650.00</b>				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
<b>PLANNING</b>				
Arch/Engr Approved by BoT (\$20 - 25 Million Project)				06/29/2001
Bidding Approved BoT	\$1,628,650.00	04/07/2006		
<b>DESIGN</b>				
Arch/Engr Contract				04/03/2002
Design Dev Document Approval				11/18/2005
Schematic Design Approval				11/18/2005
Construction Document Approval				01/31/2006
<b>CONSTRUCTION</b>				
Construction Start		05/30/2006		
Completion		09/30/2006		

**Project Team:**

Project Manager: Paul Lenz (lenz.3@osu.edu)  
 Project Coordinator: Curt Handschug (handshug.1@osu.edu)  
 Project Assistant: Patricia Berger (berger.58@osu.edu)

Field Coordinator: Is Unassigned  
 Facility Planner: Is Unassigned



# Kennedy Commons HVAC Installation

315-2005-902

**Requesting Agency(s):** STUDENT AFFAIRS, OFFICE OF

**Location(s):** Kennedy Commons, June L

**Gross Sq. Ft.** 37,233 **Age:** 1939

**Description:**

This project will provide for the installation of a complete air conditioning system to serve the four main dining areas, kitchen areas, offices, dry storage and staff areas.

**Project Information:**

The budget increase is due to additional duct work and escalation of material costs since the time of the original budget estimate. Student Affairs will fund these additional costs.

**Issues:**

**How does this project advance the Academic Plan?** Installation of a comprehensive HVAC system for a commons area will provide building wide cooling and will enhance the quality of the space for faculty, students and staff.

**Outstanding Funding Issues:** None

**Timing Issues:** Construction will occur during summer quarter; portions of the project will be completed between September 2006 and March 2007 with minimal impact.

**"Ripple effects" of the project:** None

**Special limitations/risks:** None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$1,529,082.00	\$1,614,368.00				
<b>Total:</b>	\$1,529,082.00	\$1,614,368.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
<b>PLANNING</b>				
Arch/Engr Approved by BoT	\$1,529,082.00	03/04/2005		03/04/2005
Arch/Engr Advertisement (Columbus Dispatch)				04/29/2005
Bidding Approved BoT	\$1,614,368.00	04/07/2006		
<b>DESIGN</b>				
Arch/Engr Contract		10/01/2005	02/01/2006	01/31/2006
Design Dev Document Approval (+ Schematic Design)		02/10/2006		02/10/2006
Construction Document Approval		03/31/2006		
<b>BIDDING</b>				
Bid Opening		05/04/2006		
<b>CONSTRUCTION</b>				
Award of Contracts		06/30/2006		
Construction Start		03/01/2006	07/05/2006	
Completion		04/30/2007	03/23/2007	

**Project Team:**

Project Manager: Scott Conlon (conlon.1@osu.edu)  
 Project Coordinator: Leeanne Chandler (chandler.63@osu.edu)  
 Project Assistant: Mikki Reese (reese.153@osu.edu)

Field Coordinator: Is Unassigned  
 Facility Planner: Is Unassigned



**McCracken Power Plant Chiller Expansion**  
5062-PF07268

**Requesting Agency(s):** BUSINESS & FINANCE, OFFICE OF

**Location(s):** McCracken Power Plant, William C

**Gross Sq. Ft.**107,910 **Age:** 1918

**Description:**

This project will add approximately 10,000 tons of chiller capacity to the McCracken central chilled water plant. The addition will provide redundancy and additional capacity for existing and future building needs. It will also permit additional existing buildings to connect to the central loop.

**Project Information:**

Due to continued campus growth, it was determined that additional capacity was required to meet demand. Budget increase is due to a change in scope for Phase II, which will include three additional new 2000-ton chillers, a new larger turbine generator, and provision of 2000 tons of temporary cooling for the 2006 cooling season.

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Univ. Bond Proceeds	\$8,000,000.00	\$12,000,000.00				
<b>Total:</b>	\$8,000,000.00	\$12,000,000.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
<b>PLANNING</b>				
Arch/Engr Approved by BoT (Phase I)	\$8,000,000.00	10/03/2003		10/03/2003
Bidding Approved BoT (Phase I)	\$8,000,000.00	02/06/2004		02/06/2004
Bidding Approved BoT (Phase II)	\$12,000,000.00	04/07/2006		
<b>BIDDING</b>				
Bid Opening (Phase I)		03/05/2004	07/21/2004	04/09/2004
Bid Opening (Phase II)		06/15/2006		
<b>CONSTRUCTION</b>				
Construction Start (Phase I)	\$8,000,000.00	04/15/2004	06/15/2004	06/07/2004
Completion (Phase I)		09/30/2004	06/15/2005	12/19/2004
Construction Start (Phase II)		09/15/2006		
Completion (Phase II)		06/15/2007		

**Project Team:**

Project Manager: Alexander Lentsner (lentsner.2@osu.edu)  
Project Coordinator: Karen Cogley (cogley.1@osu.edu)  
Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Glenn Gerhart (gerhart.1@osu.edu)  
Facility Planner: Is Unassigned



## Morehouse Medical Plaza - 4th Floor Tower Universal Exam

315-2004-905-6

**Requesting Agency(s):** UNIVERSITY HOSPITALS

**Location(s):** Morehouse Medical Plaza-Tower

**Gross Sq. Ft.** 127,159 **Age:** 1983

**Description:**

This project will bring multiple medical specialists together at one location where complex treatment options and research can be developed. The renovation will include the interior build-out project on the fourth floor of the Tower.

**Project Information:**

Part of the \$13M Outpatient Services - 2050 Kenny Road project previously approved at the BoT on March 5, 2004.

This project will be bid and constructed in conjunction with the Morehouse Medical Plaza - Multi-Modality Treatment Center (Project #315-2004-905-5).

The budget increase is due to an increase in the project square footage, increased mechanical space and additional procedure rooms and prep-recovery areas. University Hospitals will fund these additional costs.

**Issues:**

**How does this project advance the Academic Plan?** This project will advance the academic plan by bringing multiple medical specialists together at one location where complex treatment options and research can be developed.

**Outstanding Funding Issues:** None

**Timing Issues:** Construction will complete by late Spring of 2007 in order to initiate departmental moves.

**"Ripple effects" of the project:** The relocation of the Universal Exam area to the Morehouse Medical Plaza will make a series of spaces available within the James Cancer Hospital for future patient care needs.

**Special limitations/risks:** None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University	\$1,266,300.00	\$1,947,476.00				
Hospitals						
<b>Total:</b>	\$1,266,300.00	\$1,947,476.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
<b>PLANNING</b>				
Arch/Engr Approved by BoT	\$13,000,000.00	03/05/2004		03/05/2004
Arch/Engr Advertisement		04/01/2004		04/01/2004
Bidding Approved BoT	\$1,947,476.00	04/07/2006		
<b>DESIGN</b>				
Schematic Design Approval		10/01/2004	10/15/2005	08/16/2005
Design Dev Document Approval		12/19/2004	03/07/2006	11/30/2005
Construction Document Approval		03/03/2005	04/01/2006	
<b>CONSTRUCTION</b>				
Construction Start		07/01/2005	08/15/2006	
Completion		05/15/2007		

**Project Team:**

Project Manager: Paul Lenz (lenz.3@osu.edu)  
 Project Coordinator: Curt Handschug (handschug.1@osu.edu)  
 Project Assistant: Jean Frey (frey.2@osu.edu)

Field Coordinator: Is Unassigned  
 Facility Planner: Is Unassigned



## Morehouse Medical Plaza - Multi-Modality Treatment Center

315-2004-905-5

**Requesting Agency(s):** UNIVERSITY HOSPITALS

**Location(s):** Morehouse Medical Plaza-Tower

**Gross Sq. Ft.** 127,159 **Age:** 1983

**Description:**

This project will bring multiple medical specialists together at one location where complex treatment options and research can be developed. The renovation will include the interior build-out on the third floor of the Tower.

**Project Information:**

Part of the \$13M Outpatient Services - 2050 Kenny Road project previously approved at the BoT on March 5, 2004.

This project will be bid and constructed in conjunction with the Morehouse Medical Plaza - 4th Floor Tower Universal Exam (Project #315-2004-905-6).

The budget increase is due to an increase in the project square footage, increased mechanical space and additional procedure rooms and prep-recovery areas. University Hospitals will fund these additional costs.

**Issues:**

**How does this project advance the Academic Plan?** This project enhances the Academic Plan by bringing multiple medical specialists together at one location where complex treatment options and research can be developed.

**Outstanding Funding Issues:** None

**Timing Issues:** Construction will be completed by late Spring of 2007 in order to initiate departmental moves.

**"Ripple effects" of the project:** The relocation of the Multi-Modality Treatment Center to the Morehouse Medical Plaza will make a series of spaces available within the James Cancer Hospital for future patient care needs.

**Special limitations/risks:** None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University	\$1,276,710.00	\$1,724,848.00				
Hospitals						
Univ. Bond Proceeds	\$232,450.00	\$232,450.00				
<b>Total:</b>	<b>\$1,509,160.00</b>	<b>\$1,957,298.00</b>				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
<b>PLANNING</b>				
Arch/Engr Approved by BoT	\$13,000,000.00	03/05/2004		03/05/2004
Bidding Approved BoT	\$1,957,298.00	04/07/2006		
<b>DESIGN</b>				
Schematic Design Approval		11/01/2004	09/16/2005	08/16/2005
Design Dev Document Approval		01/19/2005	03/21/2006	11/30/2005
Construction Document Approval		05/03/2005	04/01/2006	
<b>CONSTRUCTION</b>				
Construction Start		08/15/2005	08/15/2006	
Completion		05/15/2007		

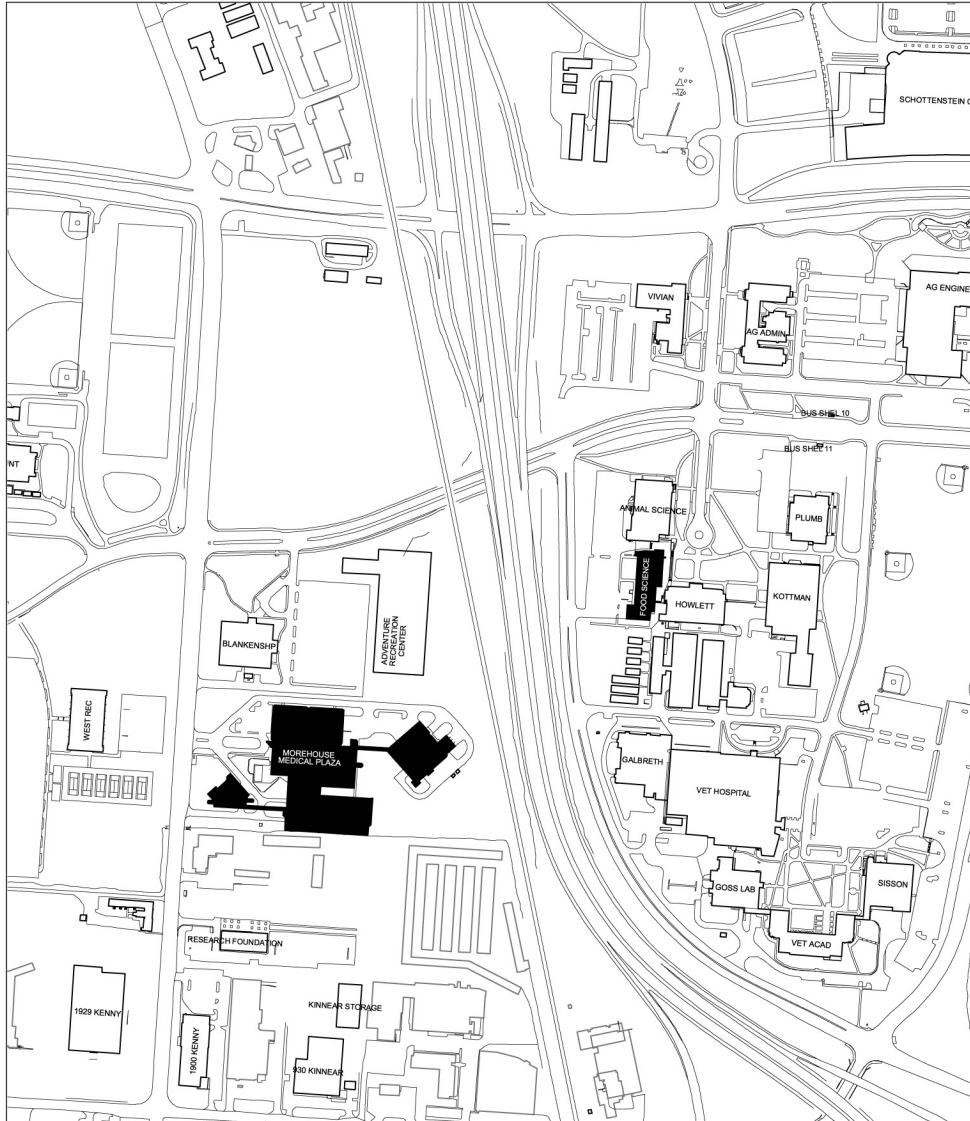
**Project Team:**

Project Manager: Paul Lenz (lenz.3@osu.edu)  
 Project Coordinator: Curt Handschug (handschug.1@osu.edu)  
 Project Assistant: Jean Frey (frey.2@osu.edu)

Field Coordinator: Is Unassigned  
 Facility Planner: Is Unassigned

## Midwest Campus Projects

- Parker Food Science & Technology - Natl Resources/Microbio Lab
- Morehouse Medical Plaza - Multi-Modality Treatment Center
- Morehouse Medical Plaza - 4th Floor Tower Universal Exam



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# Clinical Space Reorganization - First Floor Rhodes Renovation

315-2001-911-14

**Requesting Agency(s):** UNIVERSITY HOSPITALS

**Location(s):** Rhodes Hall-University Hospital

**Gross Sq. Ft.**510,587 **Age:** 1979

**Description:**

This project involves the renovation and expansion of approximately 7,031 square feet of the existing lobby area. The new admissions space will include ten new consult rooms, an expanded waiting area and reception desk. The new lobby space will include more efficient lighting, improved mechanical distribution and an updated donor recognition wall. New finishes and circulation will improve patient services and way-finding. As a result of the renovation, the gift shop will also gain additional square footage.

**Project Information:**

The budget increase is due to additional work to the Rhodes Hall Lobby restrooms and because of the complexity of the construction phasing schedule, which will minimize inconveniences and disruptions to the Medical Center Gift Shoppe. This scope has been added to this project in order to take advantage of construction efficiencies in the current project. University Hospitals will fund these additional costs.

**Issues:**

**How does this project advance the Academic Plan?** This project will advance the Academic Plan by providing a customer friendly entry point to the hospital.

**Outstanding Funding Issues:** None

**Timing Issues:** Construction phasing must be coordinated with the peak sales period as defined by the hospital's gift shop.

**"Ripple effects" of the project:** None

**Special limitations/risks:** None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-University	\$1,180,588.00	\$1,580,893.00				
Hospitals						
<b>Total:</b>	\$1,180,588.00	\$1,580,893.00				

**Schedule:**

	BoT Approved Amt.	Projected	Revised	Actual
<b>PLANNING</b>				
Arch/Engr Approved by BoT (\$20 -25 million projects)				06/29/2001
Bidding Approved BoT	\$1,180,588.00	09/23/2005		09/23/2005
Bidding Approved BoT (Budget Increase)	\$1,580,893.00	04/07/2006		
<b>DESIGN</b>				
Schematic Design Approval				02/28/2005
Design Dev Document Approval		05/11/2005		05/11/2005
Construction Document Approval		08/10/2005		01/15/2006
<b>CONSTRUCTION</b>				
Construction Start		10/25/2005	04/10/2006	
Completion		12/26/2006	08/27/2007	

**Project Team:**

Project Manager: Lance Timmons (timmons.19@osu.edu)  
 Project Coordinator: Curt Handschug (handschug.1@osu.edu)  
 Project Assistant: Patricia Berger (berger.58@osu.edu)

Field Coordinator: Is Unassigned  
 Facility Planner: Is Unassigned



Parker Food Science & Technology-Natl Resources/Microbio Lab

5061-PF07783

Requesting Agency(s): AGRICULTURAL ADMINISTRATION

Location(s): Parker Food Science & Technolgy Bld

Gross Sq. Ft.67,562 Age: 2000

**Description:**

This project will complete the unfinished portion of the Parker Food Science & Technology basement in order to meet the needs of new research in Soil Microbial Ecology.

**Project Information:**

Formerly Parker Food Science & Technology-Construct New Lab. Budget increase is due to inclusion of laboratories with special environmental controls, electrical and ergonomic requirements to meet new research needs.

**Issues:**

How does this project advance the Academic Plan? The inclusion of laboratories in the Parker Food Science & Technology basement will provide space for new research efforts in the College of Food, Agricultural & Environmental Sciences.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
General Funds-Food, Agr & Env Sci	\$450,000.00	\$1,447,844.00				
<b>Total:</b>	\$450,000.00	\$1,447,844.00				

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
<b>PLANNING</b>				
Arch/Engr Approved by BoT	\$450,000.00	02/06/2004		02/06/2004
Bidding Approved BoT	\$1,250,000.00	07/09/2004	12/03/2004	12/03/2004
Bidding Approved BoT (Budget Increase)	\$1,447,844.00	04/07/2006		
<b>DESIGN</b>				
Arch/Engr Contract		07/16/2004	07/27/2004	07/23/2004
Design Dev Document Approval		05/21/2004	09/30/2004	10/25/2004
Construction Document Approval		06/18/2004	12/17/2004	02/16/2005
<b>BIDDING</b>				
Bid Opening		08/20/2004	06/08/2005	06/16/2005
<b>CONSTRUCTION</b>				
Award of Contracts		05/20/2005	08/16/2005	08/12/2005
Construction Start		10/25/2004	08/16/2005	09/19/2005
Completion		01/28/2005	04/28/2006	

**Project Team:**

Project Manager: Charlie Conner (conner.26@osu.edu)  
 Project Coordinator: Karen Cogley (cogley.1@osu.edu)  
 Project Assistant: Lisa Baldwin (baldwin.10@osu.edu)

Field Coordinator: Is Unassigned  
 Facility Planner: Is Unassigned



# Ohio Stadium - South Stands Stair Repair

315-2006-914

Requesting Agency(s): ATHLETICS

Location(s): Ohio Stadium

Gross Sq. Ft. 812,422 Age: 1922

**Description:**

The stairs in the south stands of Ohio Stadium are in a state of disrepair. This project will sand-blast to base metal, prime and paint the stairs.

**Project Information:**

The project will complete prior to the start of the 2006 football season.

**Issues:**

How does this project advance the Academic Plan? Repairing the stairs in the south stands of the Ohio Stadium will address an Athletic facility maintenance issue.

Outstanding Funding Issues: None

Timing Issues: The project will complete prior to the start of the 2006 football season.

"Ripple effects" of the project: None

Special limitations/risks: None

Source of Funds:	Original	Revised	Uses of Funds:	As Designed	As Bid	Completion
Auxiliaries-Athletics	\$242,000.00	\$242,000.00				
<b>Total:</b>	<b>\$242,000.00</b>	<b>\$242,000.00</b>				

**Schedule:**

	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Bidding Approved BoT	\$242,000.00	04/07/2006		
DESIGN				
Construction Document Approval		04/01/2006		
CONSTRUCTION				
Construction Start		07/01/2006		
Completion		08/31/2006		

**Project Team:**

Project Manager: Thomas Heretta (heretta.1@osu.edu)  
Project Coordinator: Curt Handschug (handschug.1@osu.edu)  
Project Assistant: Jean Frey (frey.2@osu.edu)

Field Coordinator: Is Unassigned  
Facility Planner: Is Unassigned



**AUTHORIZATION TO CONSOLIDATE TITLE TO UNIVERSITY  
AIRPORT PROPERTY (contd)**

The Ohio State University owns approximately 1,405 acres in the Don Scott Field area. Of this, approximately 1,063 acres constitutes the University Airport. The remaining 342 acres outside the Airport is titled in the State of Ohio (162 acres) and the Board of Trustees (180 acres of Endowment property). The Airport also includes some 60.4 acres of Endowment property.

Since the 1960s, the University has accepted more than 20 FAA grants, totaling over \$10 million for Airport improvements. In all of these grant applications over the years, the University showed approximately 302.5 acres of University land that is outside, but adjacent to, the Airport on "Exhibit A" implying that the acreage was part of the Airport. Originally this had no negative consequence. But in the late 1990s, the FAA, based on a new statutory mandate, more clearly articulated its policy controlling the use of proceeds from the disposition or development of "Exhibit A" land. As a result, development of these 302.5 acres for the benefit of the Endowment and the University generally has been viewed to be restricted since "Exhibit A" has implied that the acreage was dedicated to support of the Airport, even though the land is not, and never has been, part of the Airport.

The University has been in discussion with the FAA on this matter for some years. Through efforts involving leadership by the College of Engineering, Legal Affairs, Business and Finance, and our special counsel, the University has reached agreement with the FAA to clarify that these properties outside the Airport boundary are not obligated property subject to Federal airport grant assurances. To finalize this determination, the FAA has indicated the following steps need to be taken:

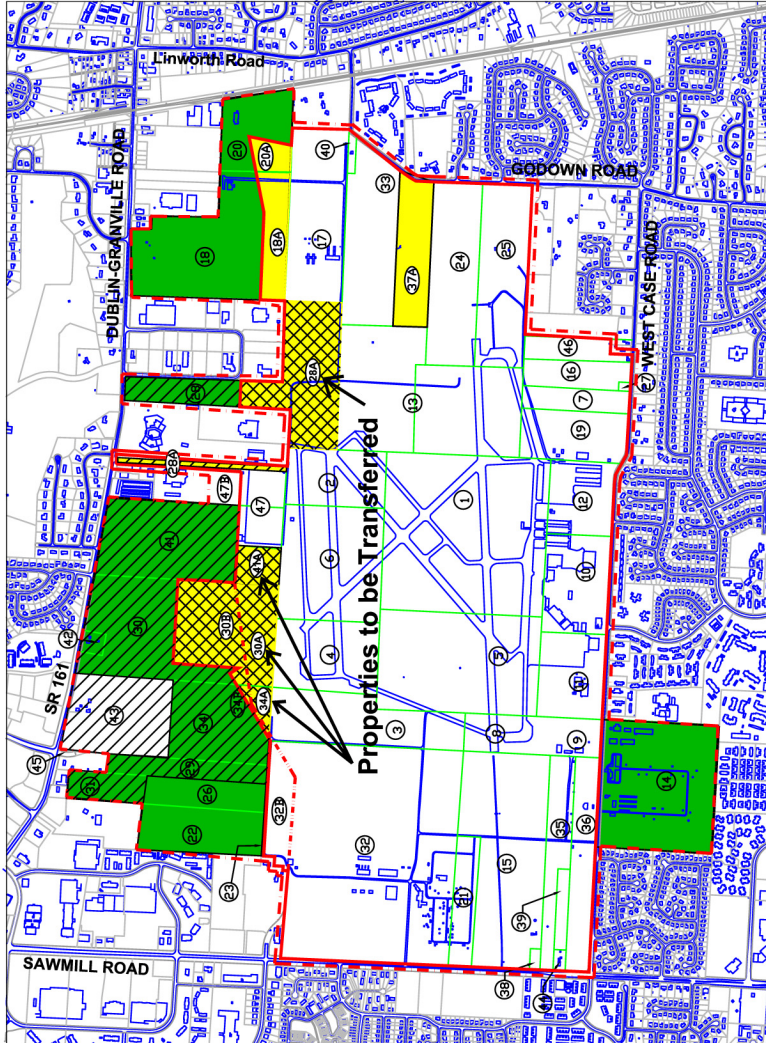
- Submission of a clarified Airport layout plan;
- Submission of a clarified Exhibit A property map;
- Development of sample easements and disclosure statements to be used in the disposition of any property adjacent to the Airport; and
- Commitment from the University to consolidate the title of all Airport property by transferring some 60.4 acres of Board of Trustees property to the State Of Ohio.

This resolution is to authorize that transfer, subject to approval of the State Controlling Board. The FAA has made this transfer a condition of the determination with respect to the property outside the Airport simply because of the dual land title issue and the FAA's desire to see that simplified. The transfer will not change the current or future use of this property. The 60.4 acres are part of the Endowment holdings, but they cannot be developed except as a part of the Airport.

The 60.4 acres have an appraised value of approximately \$5,426,000, based on two MAI appraisals conducted within the last few months. The resolution authorizes the Senior Vice President for Business and Finance to consult with the President, the Executive Vice President and Provost, and the Treasurer to determine what financial arrangement among the various University units and funding sources involved would be appropriate with respect to this transfer.

Note that there are another 24.5 acres of Endowment property inside the Airport boundary. The FAA has agreed that, at this time, title to this property does not need to be transferred to the State of Ohio since a new Airport master plan is expected to be proposed to the FAA that, if approved by the FAA, would release this land from being inside the Airport.

# The Ohio State University - Pending Changes in Land Title and Assignment



<p>④ Title to be transferred or land to be reassigned due to FAA determination</p> <p>⑤ Land to be reassigned due to new 2004 ALP</p> <p>⑥ University property covered by FAA determination</p> <p>⑦ Parcels to be assigned to airport, under title of State of Ohio</p> <p>⑧ State of Ohio Land</p>	<p>Board of Trustees Land</p> <p>Outside Existing Airport Boundary</p> <p>Board of Trustees Land inside Existing Airport Boundary</p> <p>Airport Boundary</p> <p>Cleared 1992 Master Plan ALP</p> <p>Airport Boundary - Proposed 2004 Master Plan ALP</p> <p>Land owned by the University</p>	<p>②⑧①</p> <p>③①①</p> <p>③④①</p> <p>④①①</p> <p>Properties to be Transferred</p>
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March 3, 2006

Board of Trustees Meeting



**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES  
FISCAL AFFAIRS COMMITTEE**

April 7, 2006

**Topic:**

Golf Course Daily Play Fees for Calendar 2006

**Context:**

When Athletic ticket prices and golf membership fees were approved by the Board of Trustees in February, daily fee recommendations were not included because a tax interpretation was needed from the Office of Legal Affairs. That interpretation has now been issued. It says that a discount of greater than 20% would have to be reported as taxable income.

**Recommendation:**

The new recommended fee schedule is for faculty/staff discount at 20%, which is the same for all other athletic events. It also includes more sharply differentiated fees for the newly renovated Scarlet Course. This price schedule was approved by the Golf Course Greens Committee and Athletic Council at their March 7 meeting.

**Considerations:**

- The daily fees for the Scarlet course increase substantially for all categories. This increase more accurately reflects the quality of that course, the tremendous improvement of the course due to the recent restoration, and the concurrent significant increase in the cost of providing course maintenance to maintain the quality of that restoration.
- The restored Scarlet course will be a very challenging course to play. The increase in price may assist in ensuring that those playing that course are truly up to the level of skill necessary while the Gray course will continue to offer the membership, faculty, staff, students, and alumni, a high quality but more accessible golf opportunity at very competitive pricing levels.
- The golf courses also transfers \$500,000 annually to the General Fund (over and above other chargebacks) to support the libraries.

**Requested of the Fiscal Affairs Committee:**

Approval of the proposed daily golf fees for calendar 2006.

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Department of Athletics  
Office of Business and Finance  
March 28, 2006

**Attachment A**

This is the recommended daily fee schedule for the OSU Golf Courses for the season beginning April 1, 2006. These fees had been delayed from the membership fee process while waiting for a tax interpretation from the Office of Legal Affairs. The following price schedule has been approved by the Golf Course Greens Committee and the Athletic Council at its March 7 meeting.

<b>Current Fee Structure 2005 Season</b>			<b>Proposed Fee Structure 2006 Season</b>	
Students	Gray	\$14	Students	\$18
Students	Scarlet	\$18	Students	\$30
Faculty / Staff	Gray	\$23	Faculty / Staff	\$32
Faculty / Staff	Scarlet	\$30	Faculty / Staff	\$56
Varsity "O"	Gray	\$33	Affiliate	\$40
Varsity "O"	Scarlet	\$45	Affiliate	\$70
Alumni	Gray	\$40		
Alumni	Scarlet	\$50		
Guest	Gray	\$50		
Guest	Scarlet	\$60		

- The previous three "public" categories of Varsity O Members, Alumni, and Guests have been collapsed into one pricing category of "affiliate."
- The Faculty/Staff fee has been brought into the 20% discount from the public (affiliate) rate in order to avoid taxable fringe benefit implications under IRS rules.
- Student daily fees are in line to those of other college courses that have comparable two course structures and compare reasonably to other university golf fees. (Attachment A)
- The differential pricing between the Scarlet and the Gray courses has been adjusted to better reflect the quality of the courses.
- The new pricing reinforces the value of memberships by bringing daily play fees more in line with comparable local golf fees. (Attachment B)

**University Courses Student Fees**

**Two Course Facilities:**

**Weekend**

**Weekday**

Michigan State	West Course	\$28	\$28
	East Course	\$16	\$16
Purdue	Kampen	\$25	\$21
	Ackerman	\$17	\$16
Penn State	Blue Course	\$38	\$29
	White Course	\$26	\$16

**Single Course Facilities:**

Michigan		\$25	
Wisconsin		\$25	
Duke		\$22	
	Thursday with Cart	\$39	
	Fri-Sunday with Cart		\$60
Florida		\$20	\$22
Arizona State		\$23	\$23
Stanford		\$25	\$25
Texas Tech		\$27	\$34

**Local Course Guest / Daily Fees*****Public Courses:***

Cooks Creek	\$48 Weekdays with Cart \$60 Weekends with Cart
Golf Club of Dublin	\$59 Weekdays with Cart \$69 Weekends with Cart
Longaberger	\$125 with Cart
Players Club at Foxfire	\$32 Weekdays \$36 Weekends \$11 Cart fee

***Private Courses:***

Brookside	\$80
Columbus Country Club	\$65
CC at Muirfield	\$70
Heritage	\$65 Weekdays \$70 Weekends
Hickory Hills	\$45
Jefferson Country Club	\$65
The Lakes	\$80
Lancaster Country Club	\$45
Little Turtle	\$55
Medallion	\$50 Weekdays \$60 Weekends
Muirfield Village	\$150
New Albany Country Club	\$90
Riviera	\$50
Scioto	\$80
Wedgewood	\$80
Winding Hollow	\$70
Worthington Hills	\$50
York	\$55
Zanesville	\$75 Weekdays