

THE OHIO STATE UNIVERSITY  
OFFICIAL PROCEEDINGS OF THE  
ONE THOUSAND FOUR HUNDRED AND THIRTY-NINTH MEETING  
OF THE BOARD OF TRUSTEES

Columbus, Ohio, February 1, 2008

The Board of Trustees met at its regular monthly meeting on Friday, February 1, 2008, at The Ohio State University Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting was approved.

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## February 1, 2008 meeting, Board of Trustees

The Chairman, Dr. Cloyd, called the meeting of the Board of Trustees to order on Friday, February 1, 2008, at 9:00 am. He requested the Secretary to call the roll.

Present: G. Gil Cloyd, Chairman, Karen L. Hendricks, John D. Ong, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Algenon L. Marbley, Ronald A. Ratner and Debra J. Van Camp.

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Dr. Cloyd

In a moment we will be taking a roll call vote to go into executive session. The Board will reconvene this afternoon at 12:15 pm. I hereby move that the Board recess into executive session for the purposes of discussing personnel matters regarding compensation, the sale and acquisition of property, and to discuss matters required to be kept confidential by State Statute.

Upon motion of Dr. Cloyd, seconded by Mr. Brass, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Cloyd, Hendricks, Ong, Hicks, Fisher, Schottenstein, Brass, Marbley and Ratner.

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Dr. Cloyd reconvened the meeting on Friday, February 1, 2008, at 12:15 pm.

Present: G. Gil Cloyd, Chairman, Karen L. Hendricks, John D. Ong, Leslie H. Wexner, Walden W. O'Dell, Brian K. Hicks, John C. Fisher, Robert H. Schottenstein, Alan W. Brass, Algenon L. Marbley, Ronald A. Ratner, Christopher A. Alvarez-Breckenridge and Debra J. Van Camp.

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Dr. Cloyd:

Good afternoon. First of all, please join me in welcoming our newest Board member, Mr. Ronald A. Ratner, who was appointed to the Board by Governor Ted Strickland for a term ending May 13, 2015. Mr. Ratner is from Cleveland Ohio and is President and CEO of Forest City Residential Group and Executive Vice President and Director of its parent company Forest City Enterprises of Cleveland. We are delighted, Ron, to have you joining us and we look forward to working with you.

I would also like to note that another one of our Trustees, Mr. Doug Borrer, had surgery this week. He is home now and recovering nicely and he sends all of us his best regards. We wish Doug a very speedy recovery.

Next, I would like to discuss a topic that is certainly important to everyone in Ohio and that's the fiscal challenges that the state is under right now and the response we have seen from the state leadership. And what I want to read into the record of this board meeting is a letter that President Gee sent to the faculty and staff regarding what has transpired this week and this was sent out yesterday.

Earlier today Governor Strickland announced a series of decisions aimed at closing the significant budget deficit confronted by Ohio. In that announcement the Governor reaffirmed his commitment to higher education and to Ohio State by preserving funding for universities and colleges while making difficult choices in other areas of state government. I would like to personally thank Governor Strickland, Chancellor Fingerhut, and the leaders of

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the Ohio General Assembly for their continuing support for affordable and excellent public higher education. The Governor's decisions demonstrate a real commitment to ensuring Ohio's long-term economic health through investment in Ohio State and other state-supported universities and colleges.

We at Ohio State have a substantial responsibility. We must continue to attract and maintain the best and brightest students and faculty, provide a world class education, conduct cutting edge research, attract outside investment, and partner with other institutions, businesses and industries to turn innovative ideas into real world solutions for public good. And we must do so while being wise guardians of our resources. I believe we represent Ohio's best opportunity for a prosperous future. Today's announcement is a vote of confidence in that belief, and I look forward to all of us working together to fulfill Ohio State's enormous promise and responsibility to the citizens of Ohio.

This is a terrific message and the Board of Trustees of Ohio State is fully supportive of everything contained in this letter. First of all, we have deep appreciation for the governor, the chancellor, and the Ohio General Assembly for standing steadfast in their commitment to continue to invest in higher education. Also, we recognize the special responsibility that we carry here at The Ohio State University to fulfill the promise of what the governor and the General Assembly wants. So with that, President Gee, I want to thank you because I thought that was a wonderful message and I would now like to turn to you for your report.

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### PRESIDENT'S REPORT

President E. Gordon Gee:

Thank you very much, and let me just add to that by saying that I sent a note last evening to the governor and to the chancellor and to the legislative leadership, all of whom have been very supportive to this University and for higher education, indicating that I personally pledged -- and I know that my college joined me -- that we will do anything possible to be worthy and that we will continue to be worthy of their support, but we realize that we have a high level of opportunity as well as responsibility and that we will fulfill that. The leadership role for this University at this time and in this state, nationally, and internationally is a powerful opportunity and we will do everything possible to make that leadership role a reality. So I just wanted to be on the record in that regard.

A lot has happened since we last met. First of all, I made it home from the Bowl game alive. I want you to know -- barely. This is the first time I have ever been chased by a man with an inflatable Buckeye head. And you know something, I didn't know that Brutus could swear, but he does. Some fans were understandably disappointed by our loss, but I was literally awestruck by the number of our fans in the Big Easy. Sixteen thousand were at our Buckeye Bash. The game was watched by 23.1 million people and, by the way, I will say this to our team, we had the best band, we had the best fans, we had the best ads on television, and we didn't have to go back to Baton Rouge LA, so we really did win! I hope we don't play LSU next year. I hope I am not invited back down there!

So anyway football does provide a wonderful platform for our team, for our band, and for the spirit of the University. I would like to make one note and this is a note of pleasure. You know we had 13 football players eligible for the

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draft, all of whom would have gone very high, and only one chose to leave Ohio State. James Laurinaitis, who is our great all-American defensive back, made a very moving statement about the value of this University, about the value of education, about the spirit of the place, and that I think to my colleagues over here is what it's about. It's about students achieving whatever they achieve and I think that that was such an important affirming moment for us. And I take great pleasure in that. So it is a testament to all of us.

For my part, I spent much of the last month continuing to harness and cultivate that great spirit of Ohio State, strengthen our network from campus working with our neighbors in Columbus and with our friends at the statehouse and throughout the state.

I thought I should tell the board we've had a faculty and staff recognition lunch for those who have dedicated their lives and careers to the mission of Ohio State, in that lunch we celebrated 17,000 cumulative years of service to the University. One of the things that has struck me -- and let me just say to everyone here -- what struck me is the intense loyalty among our faculty and staff at this institution. They have much more loyalty to the University than the University has to them, and we need to make sure that we are great partners with our faculty and staff. I must say that I was very taken with that service.

And then we are trying to make students and their families feel a part of Ohio State. Tomorrow -- and you are all welcome, although we do not have any room -- I have rented out Gateway Theaters. I have rented them all and we've invited the graduate students with their families to come and join me in watching the latest version of the *Wizard of Oz*. I'm taking everyone to see the *Wizard of Oz* tomorrow. So you should all come, how does that sound? And then next week I am taking the undergraduates to see *Napoleon Dynamite*, so if you want to have fun and spend an evening with me you can do that, otherwise you can have a life.

We've been helping recruit the best and brightest to come to this University and the quality of our applications continue to improve substantially, and that was evidenced by the large number of students coming to our scholars days. Tomorrow we have another group coming in.

I can't fail to mention something else. Coach Tressel was honored by his colleagues as Ohio coach of the year and Jim Foster won his 650<sup>th</sup> victory as a basketball coach. Jim Foster by the way has the longest standing graduation rate of 100% among any standing coaches in the country. That is something we should note.

In the Community Bucks for Charity drive, Ohio State employees raised almost \$1.2 million for local non-profits including Habitat for Humanity, United Negro College Fund, Girls Scouts, and Legal Aid Society. Our faculty and staff program, in support of the community, is one of the largest, if not the largest in this country in terms of the contributions they make. That is a great statement about the fact that we believe that we cannot have a great university unless we live in a great city and in a great community.

We met with the local K-12 schools superintendents to deepen Ohio State's collaboration with Franklin County Schools and we are opening our urban art space in the old Lazarus Building downtown. This is a statement that we are planting our flag in the center of the city. You know our campus is not simply bound by High and Lane. Our campus is a city and our campus is a state, and this is just another effort in that regard.

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At the same time, I've started to travel around the state. My goal is to be in all 88 counties this year. I am having my picture taken in front of these county signs. I was out in front of this county sign, which county was it? Athens County, I should have figured that out. Athens County, and it was about 20 degrees and I am standing out there getting my picture taken. What I don't do for this University, anyway! I've spoken to the Akron Round Table and the Athens Rotary Club. We visited ATI and Wooster to have a chance to see the programs there. The chairman and I spent a good deal of our time in Cincinnati with the Alumni Parents and students and we also had an opportunity to go to Cleveland to spend some great time there.

The most exciting news I would like to announce today is that one of Ohio's best cooperate citizens has chosen wonderful timing for an extraordinarily generous gift. I am pleased to announce that Abercrombie & Fitch has donated \$10 million to our University. This money will support research and patient care both in women's oncology at the James Cancer Hospital and Solove Research Institute and inflammatory bowel and digestive diseases at the Medical Center. It creates endowed funds split evenly between those two areas. Abercrombie & Fitch's generous investment in Ohio State raises our current total of the Medical Center's Power to Change Lives fund raising campaign to more than \$385 million. It's a fitting gift I would say at a fitting time as this company continues to thrive and expand overseas. Abercrombie is demonstrating uncommon support for its hometown university.

So I am going to ask some friends to join me. First, Tom Lennox, please stand. Now I want you to know Tom is dressed up for an Abercrombie guy. He is actually wearing shoes instead of Birkenstocks! Tom is Abercrombie & Fitch's vice president for cooperate communications. With him is Dr. Souba the University's interim senior vice president of health sciences; Dr. Hagop Mekhjian – Hagop, please stand -- the chief medical officer of the University health systems; and Dr. David Schuller, who is our vice president for the medical center expansion and outreach. Together they made a great thing happen and for that we are grateful. Will you please tell all your colleagues at Abercrombie & Fitch how delighted we are with this and it's going to make a significant difference. Gentlemen, thank you for making this happen on behalf of this University. Let's give them all a round of applause.

Would you like to say anything?

Tom Lennox:

I really didn't prepare anything. We just appreciate the opportunity to partner with one of the best institutions in the country. This will be great for Columbus and beyond Ohio. So thank you.

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## COMMITTEE REPORTS

Dr. Cloyd:

Thank you. At this time we will hear committee reports. I would like to begin with the Medical Affairs Committee. Mr. Brass.

Mr. Brass:

Good afternoon and thank you Mr. Chairman. What a great way to start off the Medical Affairs report with a great gift like that. What else can I say! We had a fantastic Medical Affairs Committee meeting yesterday. An awful lot is

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happening and I would like to share with the Board today. Dr. Souba started us off with a number of items that are happening at the Medical Center. Since our last Board meeting we have hosted a very large technology symposium here in which we had some 200 people from other major health systems -- which we took a leadership role in -- and again, it just brings an awful lot of good comments to our Ohio State University.

The Anthem Insurance organization also gave us an award as the best in class as it relates to diabetes. That says an awful lot for a lot of our different programs. We moved the financial report to the beginning of the committee report just to make sure we had a really good handle on the finances. And I'm happy to tell you, as it relates to the economics of a very large piece of our University, they are really looking very, very good. On the down side, our admissions are down a little bit; our surgeries are up quite a bit; and overall our operation gain is exceeding budget over last year.

Now we look at a number of different things to determine whether we are in good stead. And those of us who manage these types of things look at our EBIDA rates, we look at our debt service rates, and we take a look at our day's cash on hand very closely. And I'm telling you we are in good stead with all of them and getting better. The weakest one is a day's cash on hand, but we are getting better everyday. Our debt service rate is looking great and our EBIDA is looking great. So statistically things are looking good, and I think that is important to know.

One of the things that we have to pay attention to, as it relates to this large project coming forward for the expansion, is to make sure we keep an eye on the trends. As a Board we will be watching that very carefully with the executive team. The two that I want the Board to be aware of is we have got to keep track of the mix. By that I mean the type of insurances that are paying the bills and the self-pay patients coming through, because we have an obligation to take care of patients that come for care.

I think as we gain momentum with the planning process, our executive team is working better than ever as it relates to this large plan which takes us out -- it used to be 2012 and now it's 2014. We've moved it out a little bit. We have engaged Deloitte to really help us, arm and arm, to look at the strategic plan and that is coming together very well. At our April Board Meeting both at the committee level as well as the full Board we will be spending quite a bit of time putting an awful lot of information forward as it relates to where that strategic plan is. Deloitte has done a wonderful job along with the executive team. Specifically we are looking at the financial forecast, we are looking at the signature programs, we are looking at the core strategy of this long-term plan, we are looking at the risk factors that could be coming at us so that we have a real good sensitivity analysis done, and we are also taking a look at the implementation plan. So those five big areas are focus points for us as it relates to recasting, revalidating, and reverifying the strategic plan as we go forward.

Dr. Gee is very busy as it relates to recruitment within the Medical Center for our top executive. That's going very, very well. We are taking a look at the PPS exemption in detail as it relates to the cost flow of dollars there, so we are making sure we maximize our returns.

There are three other parts we talked about and I just wanted to mention them quickly today. One is the philanthropy as a part of a large structural expansion and we are thinking about that both programmatically as well as for the facility. Philanthropy will be a very important part and that has to be fine tuned as it relates to how large that capital campaign will be as part of this plan. Second,

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is the ambulatory care structure. The strategic plan related to ambulatory care both on site and off site has got to be built into this plan, and we have a lot of work going on with that. And the last one is that our Medical Center right now is operating 1,110 beds. That's what we could physically count if you walk through all the corridors. As part of this plan, we are estimating that we are at least 200 beds short to meet the critical needs right now. That then relates back to dollars and relates to meeting the needs of our patients, our faculty, and so on as part of the short-term plan and the long-term plan. The short-term plan is that the staff has figured out a way to bring on 65 additional beds in the near future. Now that does not sound like a lot but that is in fact a lot when you think about the critical care beds, med/surg beds. We still have additional work to do there both on a short-term and on a longer term basis, but it is important for us to know that. In addition to that we will be opening up 60 new beds over in our heart hospital and 12 additional critical care beds. So, when you put it all together and you think about short-term and long-term we are talking about probably being able to solve about 100 beds on a short-term basis. We will still end up with a couple hundred beds short on the long term, which has to be met either through new construction or through some creative way of moving things around.

We had a great meeting. The synergy that is coming forward from the executive team of our Medical Center, the finances, the strategy, our outside consultants, both Deloitte and others, are really working together very, very well.

The committee was very pleased with the progress we are making and I believe over the next few months additional progress will be made around those 5 subject areas I highlighted earlier. I think this board along with this executive team will be in a position to make some very exciting decisions in the near future. So unless there are some questions, I will end my report. It was a good meeting.

Dr. Cloyd:

Thank you Mr. Brass.

Mr. Wexner:

I've asked this question and I guess I assume I will get an answer this time. About how many days of cash do we have on hand and what should be our target?

Mr. Brass:

Well I can answer that with exactness; which is just a little over 54 days of cash on hand. And as far as how many we should have on hand in an academic center, that's a question I have asked Deloitte to give us in April.

I could give you specifically what it should be for AA rating in a large complex tertiary care center and that would be about 150 days. I can go up from that and I can go down with that. In an academic center it is a little different. And, the reason for that is you have the financial strength of the University as a whole backing up the University Medical Center, and the cash position within the University that has to be taken into account and therefore the days cash on hand are not as important as they would be in an institution that is not backed up.

The question is how many more should we need.

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Mr. Wexner:

You know how many you had at Michigan?

Mr. Brass:

Sure. And Michigan has a very large endowment backed up by the university and we were running about 150.

Dr. Cloyd:

Are there any other questions or comments for Mr. Brass? Thank you very much. We will next have the report from the Audit and Compliance Committee, Mr. Schottenstein.

Mr. Schottenstein:

Thank you, Mr. Chairman. The Audit and Compliance Committee met yesterday. There were no specific action items, but we did hear a number of reports. With the expansion of the name of the committee from just the "Audit Committee" to the "Audit and Compliance Committee," it is now our goal at each meeting to make certain that in addition to our regular audit reports that at least one, if not more than one, major compliance area is reviewed.

In accordance with that, at this particular meeting the compliance matter that was presented relates to athletics, and it was an excellent report. As you talked about a few minutes ago, Dr. Gee, we love to win on the field. I think I speak for all the members of the Audit and Compliance Committee that listened to the report yesterday when I say that we are winning off the field as well. We have a very robust compliance department. It's probably one that is the envy of most other universities. We take it very seriously and I think that in any compliance matter perhaps the most important thing is the tone at the top. And I know that the members of the Audit and Compliance Committee felt that we have an outstanding tone at the top beginning with our athletic director and all the individuals who play a role in this important area.

In addition to the athletics compliance report we also received an update from Mr. Shkurti on the implementation of some of the recommendations that have come out of the PricewaterhouseCooper's operational audit. Beyond that there were just several other minor things, but as I said no action items. So unless there are questions that concludes my report.

Dr. Cloyd:

Thank you, Mr. Schottenstein. Questions or comments on this committee report? We will next have a report from the Academic and Student Affairs Committee chair, Ambassador Ong.

Ambassador Ong:

Thank you Mr. Chairman. As I reported last month, our committee, working with the provost, has defined a six meeting 2008 agenda. In each of our meetings we are seeking to address one of the major strategic issues facing the academic enterprise of the University, all of which have been sighted as priorities by President Gee.

Yesterday we addressed the subject of student housing, which Gordon has made an important priority for him as part of his drive to improve the student experience at the University. Today we have 9,850 students living in campus



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housing. And the plans had been put underway some time ago -- and this Board has approved those plans -- to improve and expand those facilities over the next several years. President Gee however, since coming on board, has urged -- and the provost and his minions have accepted the fact -- that this plan needs to be somewhat refined and more importantly accelerated. So we are now talking about a revised schedule which will complete the items that had been planned about two years earlier than originally conceived.

The committee was very impressed by the fact that the provost in approaching this subject addressed a question that often is not asked in matters of this kind. Mainly, why do this at all? And he gave a very convincing defense or explanation of the importance of increased student housing on campus. Looking at just the latest cohort, the 2004 cohort, those who have lived in residence halls in the first year, 91% return for the second year and 86% returned for the third year. If you look at those who are not living in residence halls, only 81% returned for the second year and 75% for the third year. So there is a great difference in terms of continued effort between resident and non-resident students.

Likewise, the provost looked at grade point averages and resident hall students have the highest grade point average in the University at 3.33, and the next highest are those students who live within walking distance. Clearly geography has a little bit to do with this, but again, the highest grade point average is earned by those who are in residence halls.

There was also some surveying done about the attitude of students who are living in residence halls and the attitude of students living elsewhere. That satisfaction level was well over 90% for those living in residence halls and just a bit under 80% with those living in other kind of facilities. It's also the case that the number of students graduating within four years is substantially greater among residence hall students compared to non-residence hall students.

The provost then spelled out some other considerations: student safety and security is enhanced by being on campus in a residence hall. The sense of community is created obviously by that. Convenient access to classrooms and laboratories, academic support services within the residence hall in terms of tutoring, access to the internet, leadership opportunities, and student organizations of one kind or another, clearly are facilitated by living in a residence hall. It is also interesting that we have 6,000 students who are living in living-learning communities -- affinity kind of communities based upon their academic specialty such as an engineering house, a pharmacy house, a human ecology learning community. We have several affinity housing units for honors programs, cultural communities based upon language and culture of various kinds, and this, of course, is something that can only exist within on-campus housing.

We have now 37 buildings on campus in 22 complexes and I said something like 9,800 students. Residential life and housing education programs are administered by professional graduate and paraprofessional staff. Student satisfaction, as I reported earlier, ranges well above that for students living on campus. The system is financially self-supported through fees. However, the majority of the facilities that we have today were built in the 1950's and 1960's, so maintenance is and will remain a problem.

We have invested about \$200 million in student housing improvements over the last 15 years. Most of this was demand driven and there has not been a carefully thought out long-range plan for addressing this problem, but now we have such a plan. The 2008-12 capital plan objectives aim to do several

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things, first of all modernize and improve aesthetically the residence halls and lower the density. We now have a substantial number of these residential students living in quads and triples and the aim is to reduce that over this period of time so that no one is in over a double occupancy. We want to maintain the capacity of 9,800 beds during the renovation and construction period which is going to take a lot of scrambling around obviously. We want to increase capacity by up to 1,500 beds and perhaps even more. This is an issue which the committee has urged the provost and his staff to take another look at, since the president has an ambition to see the entire sophomore class of undergraduates in residential situations, if possible, as opposed to the entire freshman class and some sophomores. It remains unclear whether there is capacity -- financial or physical -- to do that, but the committee has urged the provost, as I said, to take a very careful look at the president's goal and see whether in fact there are ways to achieve it.

I won't go through the entire chronology of the expansion plan but I can tell you that it will occur between now and 2012. The estimated investment is \$195 million. The administration is looking at four different ways of financing this. We have the University build on University land, which is the traditional way that most of our student housing has been acquired in the past. They are also looking at having a developer build on University land, which has advantages in terms of cost, and yet at the same time gives the University substantial control over the design and the quality of construction. We have University master lease of off campus property and a little of that has been done in the past. And then, finally, just a simple arrangement with developers to build on private land which they would acquire.

The provost very carefully went through the advantages and disadvantages of those four options and I think it was a conclusion of the committee that given the realities of our financial capacity, the answer is they will probably use all four of these options to some extent, as is most appropriate.

The next steps are basically to gain some consulting insight into several of the issues. In particular, reviewing that one dealing with the amount of capacity that we can increase as opposed to simply replacing dorms, and some further investigation into the various financing alternatives. We expect that the administration will return to us later this year for some further reporting on that and further input on our part. That was the entire meeting except for the usual personnel action approvals.

Dr. Cloyd:

Thank you, Ambassador Ong. It is clearly a very exciting vision relative to the academic experience that can be created. As you noted, there is a very strong case to be made that the success of the students is enhanced by this, but obviously this is a very significant investment. Mr. Brass has just outlined that in April we will be getting to the next stage of what is probably about a \$1 billion investment in the Medical Center, so we have a lot of activities going on. President Gee, I think it would be good if you could provide just a little bit of your thinking of a timetable and how we choreograph all of this and bring it all together into a composite consideration.

President Gee:

We are a University that has infinite appetites and not infinite capacity and so the issue of planning for us is enormously important. And what we are trying to do through this process -- what Mr. Brass is doing, what the Ambassador is doing, what we are doing together -- is we are now talking about this in the common framework in one University. And that means that we can't plan in a

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segregated fashion. We can't think about housing as one activity and think about the Medical Center as another activity. We have to think about both and how we plan, how we integrate, how we align our resources, and how we move everything forward together, because there are synergies that can be developed there and opportunities for us to not replicate the activities and opportunities for us to stage ourselves. It is all about alignment and prioritization. The end result is that we cannot be in a position, Mr. Chairman, where we have internal competition for resources which are sort of needed but in which we use our resources as a weapon. We must be sure that we are moving forward the agenda of the institution in an aligned fashion, that's the reason the master plan and concept is so important.

Now I spoke today about the fact that we have got some good external consultants looking very carefully at all of our issues. Obviously we have a huge deficit in terms of deferred maintenance. We have got to take a look at all that we are doing in terms of maintaining the quality of our campus and enhancing it. But it is all about program. The planning concept -- you will hear this today from the provost -- that this University can no longer just build a building. We are building a program and then we will make certain that our physical assets are absolutely aligned with that academic prioritization. For all too often and for all too long universities have built buildings and then said, "Oh, we'll put something in there." What we are going to do is we're going to create programs and enhance programs and say this is our need and it's all part of a common strategy.

Dr. Cloyd:

Thank you very much, President Gee. Are there any other questions or comments to Ambassador Ong about his report?

We will next hear the report from the Fiscal Affairs Committee, Mr. Hicks.

Mr. Hicks:

Thank you Mr. Chairman, the Fiscal Affairs Committee met yesterday. We spent a considerable period of time reviewing how we spend our non-infinite resources. Much to the President's delight, we first started out by looking at our annual work plan which is really what the Ambassador did with his committee. We talked about last month about getting a plan of approach to review our financial and our facilities throughout the course of a year, but also to highlight the strategic issues that we really want to pay attention to. So we spent some time doing that.

Mr. Shkurti gave us a mid-year financial report and this is essentially a report in which we have been reviewing our major areas of financial risk. I think Bill had mentioned he tries to keep this to a top 10 list, but it happens to have 12 items on it, right now. We won't review all 12 items but a couple of ones we should highlight here for the broader group would include the state support, which obviously we talked a great deal about already today. And we would express again our appreciation to the Governor and the Chancellor for keeping their commitment to higher education and we do have the responsibility to keep our commitment to manage wisely as well.

We talked in November about our financial aid situation and at that time we were told in November that we had a gap somewhere in the neighborhood of \$14-15 million in FY08. We needed to come up with additional financial aid resources to meet our obligations and I'm pleased to report that our recovery plan has been developed. One time funds for FY08 and for FY09 have been identified. There was also an identification of an ongoing fund of money for

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the next five years which is going to allow us to do what we committed to do, which is to fully fund our commitment on financial aid and achieve all of our recruiting goals. We were pleased with that.

We spent a little bit of time talking about the health system. I won't go into details on that obviously Mr. Brass covered a lot of that as well. We also spent some time talking about what Ambassador Ong just talked about which is how do we pay for all the needs that we have from a student housing stand point. We did talk on balance sheet and off balance sheet and some various ways in which we could meet the demands and do what we need to do in terms of upgrading our student housing given our debt capacity limitation.

The other area that I would highlight in terms of importance on these 12 areas that Bill went over with us is our key affiliates. Medical Center Partners as everyone knows has now been dissolved. We talked a great deal about Campus Partners and we are pleased about their project. We know that we have a long range plan, a business plan and a financial plan that is coming forward within a month or so and we are looking forward to seeing that.

And then I would highlight at this point a document that was in everyone's briefing book from Moody's, which is a very good summary, kind of a global macro trends on higher education, that we thought was very helpful as we think of the broader strategic issues that we are wrestling with right now.

We then spent some time talking about our financial benchmarks, which is really an annual comparison that we look at. At the beginning of each budget process we would point out, as I think we have in previous years that Ohio State operates on about 14.2% less in resources per student than some of our aspirational peers. That gap is decreasing and we are pleased to see that. We should also point out that that gap is not on the academic side of the house or the instructional side, if you will, it's more so on the support side, which gets us back into issues of deferred maintenance. But the bottom line on that report is that Ohio State clearly remains a very good bargain for students and an excellent bargain for the Ohio taxpayers.

Lee Walker walked us through the annual reconciliation as we looked at last year's budget relative to our forecasting verses what our actuals were. We were very pleased for the most part; we hit our projections extremely well. Our earnings and our restricted resources were very well within target. Our student fees and state support was 2% above our estimate, so that worked to our favor. And the one area we did spend considerable time talking about yesterday is how we estimate investment income. We have historically estimated investment income in a very conservative way, we thought that made sense. As a result of being conservative in our estimates, there is actually a positive variance of about \$31 million in 2007, and those funds were used for very prudent one time expenditures including some of the capitol repairs and financial aid that I just mentioned.

Where our projections were slightly off, they were off on the positive side as opposed to the negative side of the ledger. We were pleased to see that.

We spent some time hearing from Ms. Bellini about construction metrics. As you know, we have been going through a process to develop phase 1, 2, and 3 construction metrics to ensure that we are monitoring and evaluating the construction projects and the facility improvement projects we're doing relative to other ones. Phase 1 metrics included benchmarking against other similar projects primarily looking at hard costs. Those metrics have been developed. Data is being compiled and collected on those points right now. We are in the development phase of the phase 2 metrics that will look at the medical space,

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all the different medical space, clinical office space, etc., that we have on campus and that we will have in the future.

We will also be looking at renovations and significant additions in that phase 2 metric analysis and we are expecting the early results in, I think, March for the phase 2. There will be a phase 3 metric developed in the next fiscal year that will primarily be looking at soft costs, as I understand it.

We also spent some time reviewing the 2007 on budget/on time progress report for construction projects. I am pleased to report that this was very positive. There were four projects above \$10 million that were closed out -- one of them completely closed out and three other ones that were occupied in 2007. All of

those were on time and one of those was slightly above budget. As we got further into some of the smaller projects, what we looked at was a total of 17 projects above \$200,000 representing about \$171 million of overall construction costs last year. Ninety-four percent of the 17 were on time and on budget. So that means that out of the 17 above \$200,000, we had just one project that was over budget, and only one project that was slightly behind schedule. So I think that is really a tribute to our staff for focusing on delivering those and we thank them for a very positive report.

We spent some time talking about the transitional work plan. Larry Lewellen and his team talked to us about a very innovative program, a very good program that allows our employees who have temporary disabilities to be put into a job that they can do with their temporary disability for up to 12 weeks rather than just being at home. About 257 employees took advantage of that program last year. We are very pleased that it keeps our employees working productively and it has been a significant cost savings. Now the return on investment of this program is excellent, I think we invested about \$300,000 to develop and implement this program. As a result of that money, last year alone we saved \$2.2 million because of savings in disability and medical savings. That does not count for additional savings for temporary workers that we did not have to hire as a result of this. So this is a very good program, we were very pleased that Larry and his team Tori Weeks and Pam Doseck were with us. It was also significant to note that Tina Kielmeyer with the Ohio Bureau of Workers Compensation came by to applaud this program and said that this was really a model program. In fact, our team has been meeting with folks at the BWC and other state agencies about how to adopt and use a program similar to this because it's been so good. So we are very pleased that this innovative program is working out well.

We have five items that we are reporting for the consent agenda. The first one involves a very modest increase in our athletic ticket prices for football, men's basketball and some green fees at the Scarlet and Gray Course. I would point out that within our football program, unlike many of our peers, we have no premium game ticket prices. As we all know, we see a premium team every single week! I would also point out that because of some very good allocation of tickets, we are actually going to be able to allocate an additional 3,500 tickets to students next year. So we will have up to 30,000 students have the opportunity to get tickets for each of the home games. That exceeds by a very significant measure anything that other universities with big time programs have, so I am pleased that we are doing that.

We are reporting out a change in policy to the facilities improvement projects and some of the real-estate and easement issues that we traditionally see. We are trying to make sure that the Board spends its time looking at and reviewing the most important ones, so we will have a different matrix of

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projects that come in front of us – any project that is \$4 million and above. So what this is going to mean is that we will see fewer projects on our docket, but they will be the most important ones. As a matter of fact, if you look back at the last year, under this new policy we will see just about 3% of all projects, but that equates to about 80% of all the costs. So it really allows us to focus on the quality of those projects that are very, very important to us and have a big price tag.

We are recommending approval for three design contracts, five construction contracts, two easements, and one change to a long-term lease amendment for the varsity crew facility. So that concludes the report; I would be happy to respond to any questions.

Dr. Cloyd:

Thank you, Mr. Hicks. Any questions or comments on the report?

Thank you very much, there is obviously a lot going on at this point in time when there are non infinite resources.

We will next have a report from the Agricultural Affairs Committee, Mr Fisher.

Mr. Fisher:

Thank you Mr. Chairman. The Agricultural Affairs Committee also met yesterday and took the opportunity to look back at some past actions to see how we are doing. Specifically, we heard a very informative update on a Targeted Investment in Excellence program -- the TIE program. The one we looked at was the Public Health Preparedness for Infectious Diseases. Many of you may recall the TIE program and I will quote former Provost Snyder here, "... is one that will provide the greatest return for our investment, not only elevating the University's academic stature, but ultimately the quality of human life." From the report we heard yesterday, that indeed is happening.

In this case the program has six partners co-led by the College of Veterinary Medicine and the College of Food, Agricultural, and Environmental Sciences, and also includes the College of Medicine, the College of Biological Sciences, the College of Pharmacy and the College of Public Health. The mission is one of protecting human health, specifically the relationship between animals and humans, and the most recent example that we all hear about is Avian Flu.

I am happy to report this program adds great value not only to the Academic Plan but, President Gee, I think it contributes to each and every one of your six goals in a significant way. So we are very pleased about that.

A part of this in the Food Animal Health area does have some concerns. In this area we happen to have -- and are privileged to have -- internationally acclaimed faculty that are in place, but they are lacking facilities. In this case we are lacking a high security lab, which would be for this work and particularly to house animals. In fact we have lost some research dollars and some faculty because of this. This needed PAAR (Plant and Animal AgroSecurity Research Lab) would be located at OARDC in Wooster. We can't complete this facility soon enough. Work is in progress and it will be very beneficial when we get it done.

Lastly, we are pleased that the 4-H Center is up and operating, directly west of the Schottenstein Center, and would invite all of the board and all our guests here to visit the facility. Hopefully we can make that a part of our April agenda.

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I would be happy to answer any questions, Mr. Chairman.

Dr. Cloyd:

Thank you Mr. Fisher. Do they have a target date for a completion of this facility in Wooster?

Mr. Fisher:

I'm not sure about that, can you help me with that Dr. Moser?

Dr. Bobby D. Moser:

We don't have an exact target date yet, we are still working on the money, to raise enough resources to get it done. We do have design that we are starting with and we are working with Bill Shkurti's office to make sure we have all the steps covered. We are developing a business plan, so we are a little ways down the road yet to getting it completed, but as Mr. Fisher said, we can't get it completed fast enough. It's badly needed at the moment.

President Gee:

This is quite remarkable. We have two of the world's leading experts in Wooster, Ohio -- Mo Saif is the leading expert on the Avian Flu. Think about this, everyone when they want to know about Avian Flu, they come to see him. And his wife Linda is the world's expert on another form of influenza, and they are sitting there in this little facility. I went to visit them. I got sick afterwards -- no, I am just kidding. Sometimes in this vast enterprise we do not recognize two things: 1) that we have these miraculous treasures that exist, and 2) of all we don't recognize. Sometimes I think that one of our challenges in this state, not necessarily in this University, but in this state, is that we engage in a little bit of negative elitism. We don't realize really how good we are, and we always say if we are so damn good, then why are we here? The truth of the matter is we are here and we are very good and we have world class people doing world class things, and this is one of those nuggets that we need to celebrate and support.

Dr. Cloyd:

Other questions for Mr. Fisher?

Ms. Van Camp:

I just wanted to reiterate what President Gee said and I said to the committee yesterday, I mean if you want to talk about a program that is accomplishing President Gee's six strategic goals, this is that program. There are six colleges collaborating and the World Health Organization -- we're talking international scope -- is part of their funding. It's just a phenomenal program and they need \$5-6 million. So if we want to talk about where should we spend our limited resources and where are we going to get the highest rate of return, this is it. I can't think of a more exemplary program, so thanks.

Dr. Cloyd:

Any other comments or questions?

Thank you very much Mr. Fisher. We will next have a report from the Development and Investment Committee, Mr. O'Dell.

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Mr. O'Dell:

Thank you Mr. Chairman. The Development and Investment Committee met yesterday afternoon. Mr. Jeff Kaplan gave the Development Report, and reported on an excellent 6 month period ending December 2007, with total gift receipts up 20% versus prior year, and total net plan gifts are up 16%. This was accomplished in a very challenging period and I want to express the thanks of the whole board for your great efforts, Jeff, and for the work you have done to lead us through this transition period. We now we look forward to Peter Weiler joining us and continuing the great momentum and leading our development program.

Next we received updates from Mr. Tom Johnson on the rebalancing of the University's long-term investment portfolio, and the appointment of several new investment managers. That concluded the Development and Investment Committee meeting and concludes my report of both the Development Report and the investment manager approval on the consent agenda.

Dr. Cloyd:

Thank you, Mr. O'Dell. Any questions or comments on this report?

Alright, the Consent Agenda is now before the trustees, and I would like to call on President Gee to present it to the board.

### **UNIVERSITY HOSPITALS EAST BOARD APPOINTMENT**

Resolution No. 2008-73

Synopsis: Approval of an appointment to the University Hospitals East Board is recommended.

WHEREAS in accordance with University Hospitals Board Bylaw (3335-104-01) all members of a specialized board shall be appointed by The Ohio State University Board of Trustees in consultation with the vice president for health services, the senior vice president for health sciences, and the president of the University:

NOW THEREFORE

BE IT RESOLVED, That the following individual be appointed as follows:

#### University Hospitals East Board

Denvy A. Bowman, effective February 1, 2008, through  
January 31, 2011 (1<sup>st</sup> Term)

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### **AMENDMENTS TO THE MEDICAL STAFF BYLAWS OF THE OHIO STATE UNIVERSITY HOSPITALS**

Resolution No. 2008-74

Synopsis: The amendments to the *Bylaws of the Medical Staff of The Ohio State University Hospitals* are recommended for approval.

WHEREAS The Ohio State University Hospitals Board pursuant to bylaw 3335-101-04 of the *Hospitals Board Bylaws* is authorized to recommend to the Board



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of Trustees the adoption of amendments to the *Bylaws of the Medical Staff of The Ohio State University Hospitals*; and

WHEREAS these amendments were approved by the University Hospitals Board on January 15, 2008:

NOW THEREFORE

BE IT RESOLVED, That the attached amendments are hereby adopted, effective immediately.

(See Appendix XXXV for background information, page 863.)

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**HONORARY DEGREES**

Resolution No. 2008-75

Synopsis: The awarding of honorary degrees is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees the awarding of honorary degrees as listed below:

Koffi Annan	Doctor of Public Service
Charles K. Brain	Doctor of Science
Francis S. Collins	Doctor of Science
Jules Pretty	Doctor of Science
Gloria Steinem	Doctor of Humane Letters

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

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**DEGREES AND CERTIFICATES – WINTER QUARTER COMMENCEMENT**

Resolution No. 2008-76

Synopsis: Approval of Degrees and Certificates for Winter Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on March 16, 2008, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

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**PERSONNEL ACTIONS**

Resolution No. 2008-77

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the December 7, 2007 meeting of the Board, including the following Appointments, Concurrent Appointment, Reappointment, Professional Improvement Leaves, Emeritus Titles, and Promotion, be approved; and

BE IT FURTHER RESOLVED, That the Medical Staff Appointments and Reappointments of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, approved on December 4, 2007, by the James Board, be ratified.

Appointments

Name: RUSTIN M. MOORE  
Title: Professor (The Bud and Marilyn Jenne Designated Professorship in Equine Clinical Sciences and Research)  
College: Veterinary Medicine  
Term: November 1, 2007 through October 31, 2010

Name: PETER B. WEILER  
Titles: Senior Vice President for Development/President, The Ohio State University Foundation  
Office: Development  
Term: March 4, 2008 through January 31, 2013

Concurrent Appointment

Name: MICHAEL A. CALIGIURI  
Title: Chief Executive Officer, The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute  
Term: November 1, 2007 through June 30, 2012  
Concurrent Titles: Director, Comprehensive Cancer Center; Professor of Internal Medicine; and The John L. Marakas Nationwide Insurance Enterprise Foundation Chair in Cancer Research

Reappointment

Name: RICHARD A. HOLLINGSWORTH  
Title: Vice President for Student Affairs  
Office: Student Affairs  
Effective: January 1, 2008

Professional Improvement Leaves

BELTON M. FLEISHER, Professor, Department of Economics, effective Autumn Quarter 2008 and Spring Quarter 2009.

LAUREN J. KRIVO, Professor, Department of Sociology, effective Autumn Quarter 2008, Winter Quarter and Spring Quarter 2009.

LUNG-FEI LEE, Professor, Department of Economics, effective Autumn Quarter 2008 and Winter Quarter 2009.

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ELIZABETH G. MENAGHAN, Professor, Department of Sociology, effective Autumn Quarter 2008, Winter Quarter and Spring Quarter 2009.

JOHN MUELLER, Professor, Department of Political Science, effective Spring Quarter and Autumn Quarter 2009.

JANET M. BOX-STEFFENSMEIER, Professor, Department of Political Science, effective Winter Quarter and Spring Quarter 2009.

PRABU DAVID, Associate Professor, School of Communication, effective Winter Quarter and Spring Quarter 2009.

DANA L. HAYNIE, Associate Professor, Department of Sociology, effective Autumn Quarter 2008 and Winter Quarter 2009.

GOLDIE A. SHABAD, Associate Professor, Department of Political Science, effective Autumn Quarter 2008 and Winter Quarter 2009.

### Emeritus Titles

STEVEN E. BOER, Department of Philosophy, with the title Professor Emeritus, effective April 1, 2008.

ROBERT F. LAWSON, School of Educational Policy and Leadership, with the title Professor Emeritus, effective July 1, 2008.

GEORGE S. PAPPAS, Department of Philosophy, with the title Professor Emeritus, effective April 1, 2008.

ROY A. STEIN, Department of Evolution, Ecology and Organismal Biology, with the title Professor Emeritus, effective February 1, 2008.

NEIL R. BAKER, Department of Microbiology, with the title Associate Professor Emeritus, effective February 1, 2008.

GARY P. MAUL, Department of Industrial, Welding and Systems Engineering, with the title Associate Professor Emeritus, effective February 1, 2008.

KENNETH D. SIMERAL, Ohio State University Extension, with the title Associate Professor Emeritus, effective February 1, 2008.

### Promotion

#### COLLEGE OF HUMANITIES

##### PROMOTION TO PROFESSOR

Batstone, William W., Greek and Latin, effective October 1, 2007

Medical Staff – Initial Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Patricia A. Allenby, M.D.\*, Associate Attending, Pathology, 10/12/2007

Larry A. Binkovitz, M.D., Pending Associate Attending, Radiology, 12/4/2007

Myrna G. Bowler, C.N.P., Allied Health, Neurology, 10/12/2007

Lisa A. Downs, C.R.N.A., Pending Allied Health, Anesthesiology, 12/4/2007

Lisbeth Edinger, C.R.N.A., Pending Allied Health, Anesthesiology, 12/4/2007

Veronica Franco, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 10/12/2007

Andrea L. Franklin, D.O., Associate Attending, Radiology, 10/12/2007

Michael J. Garufi, R.N.F.A., Pending Allied Health, Surgery

Thoracic/Cardiovascular, 12/4/2007

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Weihong Hu, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 10/12/2007  
O. Hans Iwenofu, M.B.B.S., Associate Attending, Pathology, 10/12/2007  
Richard H. Keates, M.D., Associate Attending, Ophthalmology, 10/12/2007  
Kristin K. Kuntz, Ph.D., Pending Associate Attending, Psychiatry, Psychology, 12/4/2007  
Victoria H. Lawson, M.D., Pending Associate Attending, Neurology, 12/4/2007  
Deborah A. Levine, M.D., Associate Attending, Internal Medicine, General Medicine, 10/12/2007  
David E. Lindsey, M.D.\*\*\*, Associate Attending, Surgery, General Surgery, 12/4/2007  
Margaret Linnabary, C.N.P., Allied Health, Internal Medicine, Digestive Disease, 10/12/2007  
James J. Liu, M.D., Pending Associate Attending, Pathology, 12/4/2007  
Sylvia R. Mand, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 12/4/2007  
Julie E. McFarland, C.N.S., Pending Allied Health, Internal Medicine, Hematology/Oncology, 12/4/2007  
Gina M. Mitchell, C.R.N.A., Pending Allied Health, Anesthesiology, 12/4/2007  
Rhonda G. Paletta, C.R.N.A., Pending Allied Health, Anesthesiology, 12/4/2007  
Rebecca Petzinger, C.R.N.A., Pending Allied Health, Anesthesiology, 12/4/2007  
Carmen G. Sidani, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 10/12/2007  
Yahna T. Smith, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 10/12/2007  
Sarah A. Torabi, C.R.N.A., Allied Health, Anesthesiology, 10/12/2007  
Mark W. Wurster, M.D.\*\*, Pending Attending, Internal Medicine, Hematology/Oncology, 12/1/2007

\*Monitoring required for first six months of practice due to lack of recent clinical activity.

\*\*Proctoring of first five procedures performed for each procedure on Hematology/Oncology privilege form due to lack of recent specific clinical activity: bone marrow aspirate and biopsy, lumbar puncture, paracentesis, thoracentesis, and skin punch biopsies.

\*\*\*Recommended for 18 month appointment, the first six months of which are provisional. All surgical procedures are to be proctored during the provisional period. Quality data will be examined at the end of the provisional period, prior to approval for a full appointment to the James medical staff. In addition, the applicant is expected to pass both the general surgery and critical care board exams within a year.

### Medical Staff – Provisional to Full Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Michael N. Ailes, C.N.P., Allied Health, Internal Medicine, Pulmonary/Critical Care, 12/4/2007  
Donna M. Beaty, P.A., Allied Health, Internal Medicine, Dermatology, 10/12/2007  
Danette R. Birkhimer, C.N.S., Allied Health, Obstetrics/Gynecology, Gynecologic Oncology, 12/4/2007  
Paul Chacko, M.B.B.S., Associate Attending, Internal Medicine, Hospital Medicine, 10/12/2007  
Dennis M. Glatz, M.D., Associate Attending, Radiology, 10/12/2007  
David L. Hall, D.D.S., Associate Attending, Dentistry, 12/4/2007  
Diane B. Loseth, C.N.S., Allied Health, Neurology, Pain/Palliative Medicine, 12/4/2007  
Gretchen A. McNally, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 12/4/2007

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Jon Mickle, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 10/12/2007  
Donna M. Owen, C.N.P., Allied Health, Urology, 10/12/2007  
Parshan S. Ramsingh, M.B.B.S., Associate Attending, Radiology, 10/12/2007  
Barbara L. Roeser, C.N.P., Allied Health, Internal Medicine, Pulmonary/Critical Care, 12/4/2007  
Allison L. Rosenberg, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 12/4/2007

### Medical Staff – Reappointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Leslie A. Andritsos, M.D., Attending, Internal Medicine, Hematology/Oncology, 11/1/2007 - 10/31/2009  
Michael J. Andritsos, M.D., Associate Attending, Anesthesiology, 11/1/2007 - 10/31/2009  
Ralph S. Augostini, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 11/1/2007 - 10/31/2009  
Udayan Y. Bhatt, M.D., Associate Attending, Internal Medicine, Nephrology, 11/1/2007 - 10/31/2009  
Shael Brachman, M.D., Associate Attending, Internal Medicine, Hospital Medicine, 11/1/2007 - 10/31/2009  
Emile G. Daoud, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 11/1/2007 - 10/31/2009  
Jamielynn W. Kemp, P.A., Allied Health, Radiology, 12/1/2007 - 3/31/2009  
Allison K. Macerollo, M.D., Associate Attending, Family Medicine, 11/1/2007 - 10/31/2009  
Douglas M. Magorien, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 11/1/2007 - 10/31/2009  
Raymond D. Magorien, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 11/1/2007 - 10/31/2009  
William E. Maher, M.D., Associate Attending, Internal Medicine, Infectious Disease, 11/1/2007 - 10/31/2009  
Mahamadu Maida, M.D., Community Associate, Internal Medicine, General Medicine, 11/1/2007 - 4/30/2008  
William B. Malarkey, M.D., Associate Attending, Internal Medicine, Endocrinology, 11/1/2007 - 10/31/2009  
Michael A. Malfatto, P.A., Allied Health, Radiation Medicine, 11/1/2007 – 10/31/2009  
Susan Mallery, D.D.S., Ph.D., Associate Attending, Dentistry, Dental, 11/1/2007 - 4/30/2008  
Charles J. Manfresca, D.O., Associate Attending, Family Medicine, 11/1/2007 - 10/31/2009  
Julie E. Mangino, M.D., Associate Attending, Internal Medicine, Infectious Disease, 11/1/2007 - 10/31/2009  
Matharbootham Mani, M.D., Associate Attending, Anesthesiology, 11/1/2007 - 4/30/2008  
Andrei V. Manilchuk, M.D., Associate Attending, Surgery, General Surgery, 11/1/2007 - 10/31/2009  
Valerie Mann-Jiles, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 11/1/2007 - 10/31/2009  
Tasos Manokas, D.O., Associate Attending, Internal Medicine, Digestive Disease, 11/1/2007 - 10/31/2009  
Jeffrey Marable, M.D., Associate Attending, Obstetrics and Gynecology, 11/1/2007 - 4/30/2008  
Guido Marcucci, M.D., Attending, Internal Medicine, Hematology/Oncology, 11/1/2007 - 10/31/2009  
Tracey M. Marks, C.R.N.A., Allied Health, Anesthesiology, 11/1/2007 – 10/31/2009

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Clay B. Marsh, M.D., Associate Attending, Internal Medicine, Pulmonary, critical care and sleep medicine, 11/1/2007 - 10/31/2009

William L. Marsh, Jr., M.D., Associate Attending, Pathology, 11/1/2007 – 10/31/2009

Charles E. Martin, C.R.N.A., Allied Health, Anesthesiology, 11/1/2007 – 10/31/2009

Edward W. Martin, Jr., M.D., Attending, Surgery, Surgical Oncology, 11/1/2007 – 10/31/2009

Lisa C. Martin, M.D., Associate Attending, Radiology, 11/1/2007 - 4/30/2008

Stanley I. Martin, M.D., Associate Attending, Internal Medicine, Infectious Disease, 11/1/2007 - 10/31/2009

Christine S. Marx, C.R.N.A., Allied Health, Anesthesiology, 11/1/2007 – 10/31/2009

Janet R. Mason, M.D., Associate Attending, Family Medicine, 11/1/2007 – 4/30/2008

Douglas D. Massick, M.D., Associate Attending, Otolaryngology, 11/1/2007 – 10/31/2009

John G. Mastronarde, M.D., Associate Attending, Internal Medicine, Pulmonary, critical care and sleep medicine, 11/1/2007 - 10/31/2009

Thomas F. Mauger, M.D., Associate Attending, Ophthalmology, 11/1/2007 – 10/31/2009

Joel L. Mayerson, M.D., Attending, Orthopaedic Surgery, Orthopaedics, 11/1/2007 - 10/31/2009

Nina A. Mayr, M.D., Attending, Radiation Medicine, 11/1/2007 - 10/31/2009

Ernest L. Mazzaferri, Jr., M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 11/1/2007 - 10/31/2009

Mary J. McCafferty, M.D., Associate Attending, Psychiatry, 11/1/2007 – 10/31/2009

Jennifer W. McCallister, M.D., Associate Attending, Internal Medicine, Pulmonary, critical care and sleep medicine, 11/1/2007 - 10/31/2009

Kendra L. McCamey, M.D., Associate Attending, Family Medicine, 11/1/2007 – 10/31/2009

Helen M. McCarthy, C.N.P., Allied Health, Anesthesiology, Pain Palliative Med, 11/1/2007 - 10/31/2009

Carolyn A. McClerking, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 11/1/2007 - 10/31/2009

John R. McConaghy, M.D., Associate Attending, Family Medicine, 11/1/2007 – 10/31/2009

Connie A. McCoy, D.O., Associate Attending, Family Medicine, 11/1/2007 – 10/31/2009

Leon McDougale, M.D., Associate Attending, Family Medicine, 11/1/2007 – 10/31/2009

John M. McGregor, M.D., Associate Attending, Neurological Surgery, 11/1/2007 - 10/31/2009

Bradford McGwire, M.D., Ph.D.\*, Associate Attending, Internal Medicine, Infectious Disease, 11/1/2007 - 10/31/2009

Anne T. McPherson, C.N.P., Allied Health, Internal Medicine, Cardiovascular Medicine, 11/1/2007 - 10/31/2009

Anne A. McVey, Ph.D., Associate Attending, Psychiatry, 11/1/2007 - 10/31/2009

Mitchell A. Medow, M.D., Associate Attending, Internal Medicine, General Medicine, 11/1/2007 - 10/31/2009

Madhu Mehta, M.D., Associate Attending, Internal Medicine, Immunology, 11/1/2007 - 10/31/2009

Hagop S. Mekhjian, M.D., Associate Attending, Internal Medicine, Digestive Disease, 11/1/2007 - 10/31/2009

W. Scott Melvin, M.D., Associate Attending, Surgery, General Surgery, 11/1/2007- 10/31/2009

Ehud Mendel, M.D., Attending, Neurological Surgery, 11/1/2007 - 10/31/2009

Jerry R. Mendell, M.D., Associate Attending, Neurology, 11/1/2007 - 10/31/2009

## **February 1, 2008 meeting, Board of Trustees**

J. Layne Moore, M.D., Associate Attending, Neurology, 11/1/2007 - 10/31/2009  
Scott H. Merryman, M.D., Associate Attending, Family Medicine, 11/1/2007 – 10/31/2009  
Jon Mickle, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 11/1/2007 - 10/31/2009  
Dean J. Mikami, M.D., Associate Attending, Surgery, General Surgery, 11/1/2007 - 10/31/2009  
Zhanna Mikulik, M.D., Associate Attending, Internal Medicine, Immunology, 11/1/2007 - 10/31/2009  
Carole A. Miller, M.D., Associate Attending, Neurological Surgery, 11/1/2007 – 10/31/2009  
Hans B. Miller, M.D.\*, Associate Attending, Anesthesiology, 11/1/2007 – 10/31/2009  
Sidney F. Miller, M.D., Associate Attending, Surgery, General Surgery, 11/1/2007 - 10/31/2009  
Randy L. Mills, D.O., Community Associate, Internal Medicine, General Medicine, 11/1/2007 - 10/31/2009  
William F. Miser, M.D., Associate Attending, Family Medicine, 11/1/2007 – 10/31/2009  
Susan Moffatt-Bruce, M.D., Ph.D., Attending, Surgery, Thoracic/Cardiovascular, 11/1/2007 - 10/31/2009  
Yousef M. Mohammad, M.D., Associate Attending, Neurology, 11/1/2007 – 10/31/2009  
J. Paul Monk III, M.D., Attending, Internal Medicine, Hematology/Oncology, 11/1/2007 - 10/31/2009  
Joseph F. Montebello, M.D., Attending, Radiation Medicine, 11/1/2007 – 10/31/2009  
Patty A. Moomaw, C.R.N.A., Allied Health, Anesthesiology, 11/1/2007 – 10/31/2009  
Constance R. Moore, C.R.N.A., Allied Health, Anesthesiology, 11/1/2007 – 10/31/2009  
Mollie E. Moran, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology, 11/1/2007 - 10/31/2009  
Amir Mortazavi, M.D., Attending, Internal Medicine, Hematology/Oncology, 11/1/2007 - 10/31/2009  
Pery D. Mostov, D.O., Associate Attending, Family Medicine, 11/1/2007 – 10/31/2009  
Ewa Mrozek, M.D., Attending, Internal Medicine, Hematology/Oncology, 11/1/2007 - 10/31/2009  
Khalil Murad, M.D., Community Associate, Internal Medicine, General Medicine, 11/1/2007 - 10/31/2009  
James W. Murakami, M.D., Associate Attending, Radiology, 11/1/2007 – 4/30/2008  
Robert A. Murden, M.D., Associate Attending, Internal Medicine, General Medicine, 11/1/2007 - 10/31/2009  
Peter Muscarella II, M.D., Associate Attending, Surgery, General Surgery, 11/1/2007 - 10/31/2009  
Tibor Nadasdy, M.D., Associate Attending, Pathology, 11/1/2007 - 10/31/2009  
Sushma Nagar, P.A., Allied Health, Surgery, Thoracic/Cardiovascular, 11/1/2007 - 10/31/2009

### Medical Staff – Reappointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute) (contd)

S. Patrick Nana-Sinkam, M.D., Associate Attending, Internal Medicine, Pulmonary, critical care and sleep medicine, 11/1/2007 - 10/31/2009  
Vimal K. Narula, M.D., Associate Attending, Surgery, General Surgery, 11/1/2007 - 10/31/2009  
Malarvizhi Natesan, A.A., Allied Health, Anesthesiology, 11/1/2007 - 10/31/2009

## February 1, 2008 meeting, Board of Trustees

Nadia S. Nathan, M.B.B./C.H., Associate Attending, Anesthesiology, 11/1/2007 – 4/30/2008

Anita N. Ndife, M.B.B.S., Associate Attending, Family Medicine, 11/1/2007 – 10/31/2009

Bradley J. Needleman, M.D., Associate Attending, Surgery, General Surgery, 11/1/2007 - 10/31/2009

Herbert G. Neff, C.R.N.A., Allied Health, Anesthesiology, 11/1/2007 - 10/31/2009

Anterpreet S. Neki, M.B.B.S., Attending, Internal Medicine, Hematology/Oncology, 11/1/2007 - 10/31/2009

Kami L. Nemicik, C.R.N.A., Allied Health, Anesthesiology, 11/1/2007 - 10/31/2009

Herbert B. Newton, M.D., Attending, Neurology, 11/1/2007 - 10/31/2009

Berit Nilsson, L.M.T., Allied Health, Family Medicine, 11/1/2007 - 10/31/2009

Uday S. Nori, M.B.B.S., Associate Attending, Internal Medicine, Nephrology, 11/1/2007 - 10/31/2009

David R. Nunley, M.D., Associate Attending, Internal Medicine, Pulmonary, critical care and sleep medicine, 11/1/2007 - 10/31/2009

Benedict C. Nwomeh, M.D., Associate Attending, Surgery, Pediatric Surgery, 11/1/2007 - 4/30/2008

James M. O'Brien, Jr., M.D., Associate Attending, Internal Medicine, Pulmonary, critical care and sleep medicine, 11/1/2007 - 10/31/2009

Julie C. O'Donovan, M.D., Associate Attending, Radiology, 11/1/2007 - 4/30/2008

Nathan J. O'Dorisio, M.D., Associate Attending, Internal Medicine, Hospital Medicine, 11/1/2007 - 10/31/2009

Barbara Olcott, C.R.N.A., Allied Health, Anesthesiology, 11/1/2007 - 10/31/2009

Thomas E. Olencki, D.O., Attending, Internal Medicine, Hematology/Oncology, 11/1/2007 - 10/31/2009

Johannes O. Olsen, M.D., Associate Attending, Radiology, 11/1/2007 – 10/31/2009

David M. O'Malley, M.D., Attending, Obstetrics and Gynecology, Gynecologic Oncology, 11/1/2007 - 10/31/2009

Eunice Oppenheim-Knudsen, M.D., Associate Attending, Family Medicine, 11/1/2007 - 10/31/2009

David A. Orsinelli, M.D., Associate Attending, Internal Medicine, Cardiovascular Medicine, 11/1/2007 - 10/31/2009

Erin M. Ort, M.D., Associate Attending, Internal Medicine, Hospital Medicine, 11/1/2007 - 10/31/2009

Richard W. O'Shaughnessy, M.D., Associate Attending, Obstetrics and Gynecology, 11/1/2007 - 10/31/2009

Gregory A. Otterson, M.D., Attending, Internal Medicine, Hematology/Oncology, 11/1/2007 - 10/31/2009

Donna M. Owen, C.N.P., Allied Health, Urology, Urological Surgery, 11/1/2007 – 10/31/2009

Rupal S. Oza, M.D., Associate Attending, Family Medicine, 11/1/2007 – 10/31/2009

Enver Ozer, M.D., Attending, Otolaryngology, 11/1/2007 - 10/31/2009

Francis J. Pace, C.R.N.A., Allied Health, Anesthesiology, 11/1/2007 - 10/31/2009

Hosi Padamadan, M.D., Associate Attending, Family Medicine, 11/1/2007 – 10/31/2009

Michael F. Para, M.D., Associate Attending, Internal Medicine, Infectious Disease, 11/1/2007 - 10/31/2009

Stephen F. Pariser, M.D., Associate Attending, Psychiatry, 11/1/2007 – 10/31/2009

Lisa S. Parks, C.N.P., Allied Health, Surgery, Surgical Oncology, 12/4/2007 – 10/31/2009

Jonathan P. Parsons, M.D., Associate Attending, Internal Medicine, Pulmonary, critical care and sleep medicine, 11/1/2007 - 10/31/2009

Leslie E. Partridge, R.A., Allied Health, Radiology, 11/1/2007 - 10/31/2009

Howard A. Paskett, P.A., Allied Health, Orthopaedic Surgery, Orthopaedics, 11/1/2007 - 10/31/2009



## February 1, 2008 meeting, Board of Trustees

Sejal D. Patel, M.D., Associate Attending, Obstetrics and Gynecology,  
11/1/2007 - 10/31/2009  
Tushar C. Patel, MB.ChB, Associate Attending, Internal Medicine, Digestive  
Disease, 11/1/2007 - 10/31/2009  
Vipul R. Patel, M.D., Associate Attending, Urology, Urological Surgery,  
11/1/2007 - 10/31/2009

### Medical Staff – Reappointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute) (contd)

Jason R. Patterson, C.N.P., Allied Health, Internal Medicine,  
Hematology/Oncology, 11/1/2007 - 0/31/2009  
Elizabeth H. Paul, C.R.N.A., Allied Health, Anesthesiology, 11/1/2007 –  
10/31/2009  
Ronald P. Pelletier, M.D., Associate Attending, Surgery, Transplant, 11/1/2007 –  
10/31/2009  
Sam L. Penza, M.D., Attending, Internal Medicine, Hematology/Oncology,  
11/1/2007 - 10/31/2009  
William J. Perez, M.D., Associate Attending, Anesthesiology, 11/1/2007 –  
10/31/2009  
Frank L. Perin, C.R.N.A., Allied Health, Anesthesiology, 11/1/2007 - 10/31/2009  
Todd E. Pesavento, M.D., Associate Attending, Internal Medicine, Nephrology,  
11/1/2007 - 10/31/2009  
Sara B. Peters, M.D., Associate Attending, Pathology, 11/1/2007 - 10/31/2009  
Benita M. Petri, M.D., Associate Attending, Family Medicine, 11/1/2007 –  
4/30/2008  
Sheryl A. Pfeil, M.D., Associate Attending, Internal Medicine, Digestive Disease,  
11/1/2007 - 10/31/2009  
Stephen M. Pickstone, M.D., Associate Attending, Psychiatry, 11/1/2007 –  
10/31/2009  
Joseph J. Pinzone, M.D., Associate Attending, Internal Medicine, Endocrinology,  
11/1/2007 - 10/31/2009  
Christine A. Pitts, C.R.N.A., Allied Health, Anesthesiology, 11/1/2007 –  
10/31/2009  
Kamal S. Pohar, M.D., Attending, Urology, Urological Surgery, 11/1/2007 –  
10/31/2009  
Raymond M. Pongonis, D.O., Associate Attending, Family Medicine, 11/1/2007 –  
10/31/2009  
Amy L. Pope-Harman, M.D., Associate Attending, Internal Medicine, Pulmonary,  
critical care and sleep medicine, 11/1/2007 - 10/31/2009  
Pierluigi Porcu, M.D., Attending, Internal Medicine, Hematology/Oncology,  
11/1/2007 - 10/31/2009  
Jeffrey G. Poulos, M.D., Community Associate, Internal Medicine, General  
Medicine, 11/1/2007 - 10/31/2009  
Stephen P. Povoski, M.D., Attending, Surgery, Surgical Oncology, 11/1/2007 –  
10/31/2009  
David M. Powell, M.D., Associate Attending, Otolaryngology, 11/1/2007 –  
10/31/2009  
John M. Prickett, P.A., Allied Health, Internal Medicine, Hematology/Oncology,  
11/1/2007 - 10/31/2009  
Daniela M. Proca, M.D., Associate Attending, Pathology, 11/1/2007 - 10/31/2009  
Min Pu, M.D., Ph.D., Associate Attending, Internal Medicine, Cardiovascular  
Medicine, 11/1/2007 - 10/31/2009  
Adam D. Quick, M.D., Associate Attending, Neurology, 11/1/2007 - 10/31/2009  
Patricia A. Rabinowitz, C.R.N.A., Allied Health, Anesthesiology, 11/1/2007 –  
10/31/2009  
Frederick K. Racke, M.D., Ph.D., Associate Attending, Pathology, 11/1/2007 –  
4/30/2008  
Michael K. Racke, M.D., Associate Attending, Neurology, 11/1/2007 - 10/31/2009

## February 1, 2008 meeting, Board of Trustees

Melissa K. Radaker, P.A., Allied Health, Surgery, Thoracic/Cardiovascular,  
11/1/2007 - 10/31/2009

Lisa R. Rader, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology,  
12/4/2007 – 10/31/2009

Vasudevan Raghavan, M.B.B.S., M.D., Associate Attending, Internal Medicine,  
Endocrinology, 11/1/2007 - 10/31/2009

Amer Rajab, M.D., Ph.D., Associate Attending, Surgery, Transplant, 11/1/2007 –  
10/31/2009

Sanjay Rajagopalan, M.B.B.S., Associate Attending, Internal Medicine,  
Cardiovascular Medicine, 11/1/2007 - 10/31/2009

Subha V. Raman, M.D., Associate Attending, Internal Medicine, Cardiovascular  
Medicine, 11/1/2007 - 10/31/2009

Bhuvaneshwari Ramaswamy, M.D., Attending, Internal Medicine,  
Hematology/Oncology, 11/1/2007 - 10/31/2009

Nilsa D. Ramirez Milan, M.D., Associate Attending, Pathology, 11/1/2007 –  
10/31/2009

Kottil W. Rammohan, M.D., Associate Attending, Neurology, 11/1/2007 –  
10/31/2009

Abhik Ray Chaudhury, M.B.B.S., Associate Attending, Pathology, 11/1/2007 –  
4/30/2008

Gary L. Rea, M.D., Associate Attending, Neurological Surgery, 11/1/2007 –  
10/31/2009

Gary C. Reid, M.D., Comm Onc - Attending, Obstetrics and Gynecology,  
11/1/2007 - 4/30/2008

Thomas E. Reilly, D.O., Associate Attending, Anesthesiology, 11/1/2007 –  
10/31/2009

Douglas R. Rethman, M.D., Associate Attending, Internal Medicine, Hospital  
Medicine, 11/1/2007 - 10/31/2009

\*Approved with waiver for board/subspecialty board certification at the request  
of the clinical department chair. Both applicants are scheduled to take  
respective board exams.

## Medical Staff – Reappointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute) (contd)

Joel M. Rice, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology,  
11/1/2007 - 10/31/2009

Ali A. Rikabi, M.D., Associate Attending, Radiology, 11/1/2007 - 10/31/2009

Philip A. Rinehart, C.R.N.A., Allied Health, Anesthesiology, 11/1/2007 –  
10/31/2009

Matthew D. Ringel, M.D., Associate Attending, Internal Medicine, Endocrinology,  
11/1/2007 – 10/31/2009

Milisa K Rizer, M.D., Associate Attending, Family Medicine, 11/1/2007 –  
10/31/2009

E. Steve Roach, M.D., Associate Attending, Neurology, 11/1/2007 - 4/30/2008

William D. Roberts, M.D., Associate Attending, Anesthesiology, 11/1/2007 –  
4/30/2008

Tom E. Rodgers, P.A., Allied Health, Surgery, Thoracic/Cardiovascular,  
11/1/2007 - 10/31/2009

Barbara L. Roeser, C.N.P., Allied Health, Internal Medicine, Pulmonary, critical  
care and sleep medicine, 11/1/2007 - 10/31/2009

Barbara M. Rogers, M.D., Associate Attending, Anesthesiology, 11/1/2007 –  
4/30/2008

Kathleen B. Rogers, C.N.P., Allied Health, Internal Medicine,  
Hematology/Oncology, 11/1/2007 – 10/31/2009

John S. Rogoski, D.O., Associate Attending, Anesthesiology, 11/1/2007 –  
4/30/2008

## February 1, 2008 meeting, Board of Trustees

Jason C. Roland, M.D., Associate Attending, Surgery, General Surgery,  
11/1/2007 - 10/31/2009

Stephen D. Rose, M.D., Associate Attending, Orthopaedic Surgery,  
Orthopaedics, 11/1/2007 – 10/31/2009

Allison L. Rosenberg, C.N.P., Allied Health, Internal Medicine,  
Hematology/Oncology, 11/1/2007 - 10/31/2009

Christopher J. Rosile, C.R.N.A., Allied Health, Anesthesiology, 11/1/2007 –  
10/31/2009

Lisa D. Ross, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology,  
11/1/2007 - 10/31/2009

Patrick Ross, Jr., M.D., Ph.D., Attending, Surgery, Thoracic/Cardiovascular,  
11/1/2007 - 10/31/2009

Andrew H. Roth, M.D., Associate Attending, Anesthesiology, 11/1/2007 –  
4/30/2008

Douglas A. Rund, M.D., Associate Attending, Emergency Medicine, 11/1/2007 –  
4/30/2008

Robert D. Rupert, Jr., M.D., Clinical Attending, Internal Medicine,  
Hematology/Oncology, 11/1/2007 - 10/31/2009

Karla M. Rusk, C.N.P., Allied Health, Internal Medicine, Cardiovascular Medicine,  
11/1/2007 - 10/31/2009

James M. Ryan, M.D., Associate Attending, Internal Medicine, Cardiovascular  
Medicine, 11/1/2007 - 10/31/2009

Laura E. Ryan, M.D., Associate Attending, Internal Medicine, Endocrinology,  
11/1/2007 - 4/30/2008

Shelley J. Ryan, C.N.P., Allied Health, Internal Medicine, Hematology/Oncology,  
11/1/2007 - 10/31/2009

Linda J. Spizzirri, C.R.N.A., Allied Health, Anesthesiology, 11/1/2007 –  
10/31/2009

Gretchen Whitby, C.N.P., Allied Health, Internal Medicine, Pulmonary, critical  
care and sleep medicine, 11/1/2007 - 10/31/2009

### Medical Staff – Additional Privilege Requests (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

Ralph S. Augostini, M.D., Associate Attending, Internal Medicine, Moderate &  
Deep Sedation, 11/1/2007

Karen R. Bishop, C.N.P., Allied Health, Internal Medicine, Arterial Blood Gases,  
10/12/2007

Heather Brom, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority &  
Bone Marrow Aspirates and Biopsy, 10/12/2007

Emile Daoud, M.D., Associate Attending, Internal Medicine, Moderate & Deep  
Sedation, 11/1/2007

David N. Efries, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority,  
11/1/2007

Veronica Franco, M.D., Associate Attending, Internal Medicine, Moderate  
Sedation, 10/12/2007

Dareth Gilmore, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority,  
Skin Punch Biopsy, ABGs, 12/4/2007

Carli Greenfield, C.N.P., Allied Health, Internal Medicine, Intrathecal  
Chemotherapy, 12/4/2007

Weihong Hu, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority,  
10/12/2007

Jamielynn Kemp, P.A., Allied Health, Radiology, Tunneled CVC Removals From  
Adult Patients under direct supervision, 12/1/2007

### Medical Staff – Additional Privilege Requests (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute) (contd)

## February 1, 2008 meeting, Board of Trustees

Margaret Linnabary, C.N.P., Allied Health , Internal Medicine, Prescriptive Authority, 10/12/2007

David E. Lindsey, M.D., Associate Attending, Surgery, Moderate Sedation, 12/4/2007

Douglas M. Magorien, M.D., Associate Attending, Internal Medicine, Moderate Sedation, 11/1/2007

Raymond D. Magorien, M.D., Associate Attending, Internal Medicine, Moderate & Deep Sedation and Diagnostic Angiograms for: Aortoiliac and brachiocephalic arteries, Abdominal visceral (renal and mesenteric) arteries, Infrainguinal arteries, Extracranial cerebral arteries, 11/1/2007

Michael A. Malfatto, P.A., Allied Health, Radiation Medicine, Surgical First Assist, 11/1/2007

Sylvia R. Mand, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority, 10/12/2007

Valerie Mann-Jiles, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority, 11/1/2007

Tasos Manokas, D.O., Associate Attending, Internal Medicine, Moderate Sedation, 11/1/2007

Douglas D. Massick, M.D., Associate Attending, Otolaryngology, Lasers, 11/1/2007

Thomas Mauger, M.D., Associate Attending, Ophthalmology, Lasers, 11/1/2007

Nina Mayr, M.D., Attending, Radiation Medicine, Moderate Sedation, 11/1/2007

Ernest Mazzaferri, Jr., M.D., Associate Attending, Internal Medicine, Moderate Sedation, 11/1/2007

Carolyn A. McClerking, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority, BoneMarrow Aspirates/Biopsy, Skin Punch Biopsy, ABGs, Discharge, Writing, Chemo Admin, IT Chemo, IT Chemo via Omaya Reservoir, Temporary Catheter Removal, LP-Under direct supervision and IT Chemo/LP-Under direct supervision, 11/1/2007

Gretchen McNally, C.N.P., Allied Health, Internal Medicine, Chemotherapy & IT Chemo, 10/12/2007

Anne T. McPherson, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority and Discharge Writing, 11/1/2007

Hagop S. Mekhjian, M.D., Associate Attending, Internal Medicine, Moderate Sedation, 11/1/2007

Jon Mickle, C.N.P., Allied Health , Internal Medicine, Prescriptive Authority & Bone Marrow Aspirates and Biopsy, 11/1/2007

Dean Mikami, M.D., Associate Attending, Surgery, Deep Sedation, 11/1/2007

Susan Moffatt-Bruce, M.D., Attending, Surgery, Deep Sedation, 11/1/2007

Mollie E. Moran, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority & Bone Marrow Aspirates and Biopsy, 11/1/2007

Sushma Nagar, P.A., Allied Health, Surgery, Chest Tube Removal, 11/1/2007

Berit Nilsson, L.M.T., Allied Health, Family Medicine, Reflexology, Myofascial Release, Craniosacral Massage, 11/1/2007

David O'Malley, M.D., Attending, Obstetrics/Gynecology, Lasers, 11/1/2007

David A. Orsinelli, M.D., Associate Attending, Internal Medicine, Moderate Sedation, 11/1/2007

Erin M. Ort, M.D., Associate Attending, Internal Medicine, Moderate Sedation, 11/1/2007

Richard O'Shaughnessy, M.D., Associate Attending, Obstetrics/Gynecology, Lasers, 11/1/2007

Donna M. Owen, C.N.P., Allied Health, Urology, Prescriptive Authority, Drain Removal and Discharge Writing, 11/1/2007

Enver Ozer, M.D., Attending, Otolaryngology, Lasers, 11/1/2007

Lisa S. Parks, C.N.P., Allied Health, Surgery, Prescriptive Authority, 11/1/2007

Jason R. Patterson, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority, Bone Marrow Aspirates and Biopsy and Chemo and IT Chemo Admin, 11/1/2007

## February 1, 2008 meeting, Board of Trustees

Sejal D. Patel, M.D., Associate Attending, Obstetrics/Gynecology, Computer Assisted Surgery, 11/1/2007  
Tushar C. Patel, M.D., Associate Attending, Internal Medicine, Moderate Sedation, 11/1/2007  
Vipul R. Patel, M.D., Associate Attending, Urology, Computer Assisted Surgery and Lasers, 11/1/2007  
Todd E. Pesavento, M.D., Associate Attending, Internal Medicine, Transplant Pancreas Biopsies, 11/1/2007  
Sheryl A. Pfeil, M.D., Associate Attending, Internal Medicine, Moderate Sedation, 11/1/2007  
Kamal S. Pohar, M.D., Attending, Urology, Lasers, 11/1/2007  
David M. Powell, M.D., Associate Attending, Otolaryngology, Lasers, 11/1/2007  
Min Pu, M.D., Ph.D., Associate Attending, Internal Medicine, Moderate Sedation, 11/1/2007  
Melissa K. Radaker, P.A., Allied Health, Surgery, Chest Tube Removal, 11/1/2007  
Lisa R. Rader, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority, 11/1/2007  
Sanjay Rajagopalan, M.B.B.S., Associate Attending, Internal Medicine, Moderate Sedation, 11/1/2007

### Medical Staff – Additional Privilege Requests (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute) (contd)

Subha V. Raman, M.D., Associate Attending, Internal Medicine, Moderate Sedation, 11/1/2007  
Joel M. Rice, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority, Bone Marrow Aspirates/Biopsy, Skin Punch Biopsy and Arterial Blood Gases, 11/1/2007  
Ali A. Rikabi, M.D., Associate Attending, Radiology, Moderate Sedation, Diagnostic Angiograms for: Aortoiliac and brachiocephalic arteries, Abdominal viseral (renal and mesentric) arteries, Infrainguinal arteries, Extracranial cerebral arteries, Peripheral Interventions for: Aortoiliac and brachiocephalic arteries, Abdominal viseral (renal and mesenteric) arteries, Infrainguinal arteries, Extracranial cerebral arteries, 11/1/2007  
Tom E. Rodgers, P.A., Allied Health, Surgery, Surgical First Assist and Vein Harvesting, 11/1/2007  
Kathleen B. Rogers, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority & Chemo Administration, 11/1/2007  
Allison L. Rosenberg, C.N.P., Allied Health, Internal Medicine, Bone Marrow Aspirates/Biopsy, IT Chemo Administration, 11/1/2007  
Patrick Ross, Jr., M.D., Attending, Surgery, Lasers and LVRS, 11/1/2007  
Karla M. Rusk, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority and Discharge Writing, 11/1/2007  
Shelley J. Ryan, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority, 11/1/2007  
Yahna T. Smith, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority, 10/12/2007  
Gretchen Whitby, C.N.P., Allied Health, Internal Medicine, Prescriptive Authority, 11/1/2007

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## RESOLUTIONS IN MEMORIAM

Resolution No. 2008-78

Synopsis: Approval of Resolutions in Memoriam is proposed.

## **February 1, 2008 meeting, Board of Trustees**

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Charles W. Hoffmann

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 29, 2007, of Charles W. Hoffmann, Professor Emeritus in the Department of Germanic Languages and Literatures.

Professor Hoffmann held a bachelor's degree from Oberlin College and M.A. and Ph.D. degrees in German literature from the University of Illinois. He taught at the University of California at Los Angeles from 1956-64 before accepting a position as an Associate Professor at The Ohio State University in 1964. In 1966 he was promoted to the rank of full Professor and taught at OSU for a total of 28 years until his retirement in 1992. He served as chairperson of the Department of Germanic Languages and Literatures from 1969-77 and again in the academic year 1986-87. Professor Hoffmann was one of the founders of the University Senate and received the Nemzer Award of the American Association of University Professors in 1983 in recognition of his tireless engagement for faculty rights and academic freedom. Other awards include the UCLA Distinguished Teaching Award, a Phi Beta Kappa scholarship, and a two-year Fulbright fellowship.

Dr. Hoffmann's teaching interests and scholarly publications include anti-Nazi poetry, the works of Bertolt Brecht, Max Frisch, Rudolf Hagelstange, Carl Zuckmayer, Erich Maria Remarque, and others, as well as film in the Weimar and Nazi periods. He was an enthusiastic and dedicated teacher who, though he set high expectations, was extremely devoted to his students.

Professor Hoffmann served his profession at the highest level and was an active member of the University community. He served on and often chaired numerous department, college, and University committees, including the Faculty Council, the Arts and Sciences Senate, several search committees for deans of the College of Humanities, Department and Program Review committees, the Film Studies Committee, the Study Abroad Committee, the Fulbright Fellowship Selection Committee, the Library Council, and many others. He also chaired the Honorary Member Committee of Phi Beta Kappa and served in various positions for the American Association of Teachers of German, the Modern Language Association of America, and the American Association of University Professors, for which he served as chairperson of the OSU chapter from 1984-86.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Charles W. Hoffmann its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

G. Howard Phillips

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 24, 2007, of G. Howard Phillips, Professor Emeritus in the Department of Agricultural, Environmental, and Development Economics.

Dr. Phillips attended Atlantic Christian College in Wilson, North Carolina, and then moved to Columbus, Ohio, in 1948 to attend The Ohio State University. While continuing with his education, he worked for the Ohio Agricultural Extension Service in Woodsfield, Ohio. In 1966, he earned a Ph.D. degree in rural sociology from Ohio State, and went on to serve as a professor and

## **February 1, 2008 meeting, Board of Trustees**

associate chairperson in what was then the Department of Agricultural Economics and Rural Sociology, and as the founding director of the National Rural Crime Prevention Center. Dr. Phillips published more than 50 books, book chapters, monographs, and peer-reviewed articles on rural crime, rural sociology, and genealogy. He advised more than 30 doctoral and master's degree candidates.

It is the rare scholar who is credited with pioneering a new and thriving field of research. If not for the work of G. Howard Phillips in the late 1970s and early 1980s, it is unlikely that today's scholarship on rural crime would be so well-developed and so vibrant. Increasingly, this research has taken on a more theoretical, critical, and comparative approach, now challenging mainstream criminological theories and their inability to account for crime beyond the cities and suburbs.

Born June 1, 1926, in Farmville, North Carolina, Dr. Phillips served as a photographer in the United States Navy from 1943-46. He was in London for both VE and VJ days. He married Shirley Brague in Dayton, Ohio, in 1946, and together they raised three sons. Following his retirement in 1982, he remained active in a broad array of research and continuing education endeavors on behalf of the AARP/National Retired Teachers Association, the Ohio Association of Chiefs of Police, the Ohio Farm Bureau Federation, and several churches in the Columbus area. In retirement, he developed a deep interest in genealogical research and published actively in that area. Long after retiring from the University, Howard Phillips remained the consummate scholar, teacher, researcher, and mentor. Indeed, his life and career serves as a model for us all.

On behalf of the University community, the Board of Trustees expresses to the family of Professor G. Howard Phillips its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

James A. Provost

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 22, 2007, of James A. Provost, Instructor Emeritus in the School of Physical Activity and Educational Services.

Mr. Provost graduated with a bachelor's degree in education from Bowling Green State University in 1949 and earned his master's degree in 1956. At the age of 27, he served as the superintendent of schools in Webster, Ohio. Later he joined the faculty of the School of Physical Activity and Educational Services within the College of Education at The Ohio State University. During his University service, he organized, designed, and established an instructional program for school bus drivers in the state of Ohio and also taught in an initial teacher preparation program. Instructor Provost retired from Ohio State in 1982.

Mr. Provost served in the U.S. Army Air Corps during World War II in Burma, China, and India. He was a member of the Christ United Methodist Church; American Legion; Ohio Retired Teachers Association; the fraternity Sigma Alpha Epsilon; Elks Lodge in Englewood, Florida; and the Jacaranda West Country Club in Florida. He was also an enthusiastic OSU fan and golfer.

On behalf of the University community, the Board of Trustees expresses to the family of Instructor Emeritus James A. Provost its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

**February 1, 2008 meeting, Board of Trustees**

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**UNIVERSITY DEVELOPMENT REPORT**

Resolution No. 2008-79

Synopsis: The University Development Report for December 2007 is presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the revision of The Jack C. Geer M.D. Professorship in Pathology; and

WHEREAS this report includes the establishment of fourteen (14) new named endowed funds, the revision of eight (8) endowed funds, and the closure of one (1) named endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of December 2007 be approved.

(See Appendix XXXVI for background information, page 881.)

**THE OHIO STATE UNIVERSITY DEVELOPMENT FUND**

	<u>Total Gifts</u>
<u>Change in Name and Description of Named Endowed Professorship</u>	
From: The University Pathology Services Clinical Pathology Professorship	
To: The Jack C. Geer M.D. Professorship in Pathology	
<u>Establishment of Named Endowed Funds</u>	
The Robert F. Shurtz Endowed Fund in the College of Engineering (Established with an estate gift from Robert F. Shurtz; used at the discretion of the dean of the College of Engineering to commemorate Robert F. Shurtz and his desire to advance the quality of teaching and research in the College)	\$407,337.56
Ohio State Lima Spring for Scholarships Fund (Established with gifts from numerous donors; used to provide scholarships to students attending OSU-Lima who are in good standing with the University)	\$130,378.77
Women's Studies Professional Development Fund (Established with gifts from friends of the College of Humanities and the Department of Women's Studies; used for activities that contribute to the professional development of core faculty and graduate students in the Department of Women's Studies)	\$100,415.00



## **February 1, 2008 meeting, Board of Trustees**

### Change in Description of Named Endowed Fund

Dr. Joe and Esther Ponzani Dental Missionary Scholarship Fund

### Change in Name and Description of Named Endowed Funds

From: The Dennis E. Clark/Columbus Life Underwriters Chair in  
Surgical Oncology Research Fund  
To: The Dennis E. Clark/National Association of Insurance and  
Financial Advisors-Columbus Chapter/Columbus Chapter of

From: The Producers Livestock Association Endowment Fund  
To: The United Producers Vice President's Excellence Fund

From: The Michael R. Zetz Scholarship Fund  
To: The Michael R. Zetz and R. Neil Sundheimer Scholarship Fund

### Closure of Named Endowed Fund

Francis P. Robinson, Frank M. Fletcher, Harold B. Pepinsky, and  
Maude Stewart Endowment Fund  
(Established November 2, 1984 with gifts from W. Bruce and Jane  
C. Walsh in memory of Dr. Robinson and in honor of Drs. Fletcher,  
Pepinsky, and Stewart; used to support faculty development and faculty  
and graduate student research primarily in the area of Counseling  
Psychology. Closed February 1, 2008. The principal and any unused  
distribution will be transferred to the Psychology Building Fund.)

## THE OHIO STATE UNIVERSITY FOUNDATION

### Establishment of Named Endowed Funds

The Abercrombie & Fitch Chair Fund in Inflammatory Bowel Disease \$520,000.00  
(Established with gifts from Abercrombie & Fitch; this fund shall be  
used to provide a chair position in the College of Medicine supporting  
a nationally or internationally recognized physician faculty member in  
the field of inflammatory bowel disease)

The Abercrombie & Fitch Women's Oncology Center Endowment Fund \$385,000.00  
(Established with gifts from Abercrombie & Fitch; used to support  
research and programmatic expansion for the treatment of women's  
cancer at The Arthur G. James Cancer Hospital and Richard J. Solove  
Research Institute and the Comprehensive Cancer Center)

The Jo Ann Davidson Scholarship Fund \$260,258.74  
(Established with gifts through the Jo Ann Davidson Fund at The  
Columbus Foundation; used to provide scholarships for first-year  
undergraduate students who are residents of Franklin County, Ohio,  
who display leadership skills and demonstrate an interest in public  
service with preference given to female students)

Henry F. and Raymond W. Dachsteiner Music Scholarship Fund \$198,599.91  
(Established with gifts from the estate of Ethelyn Dachsteiner in  
memory of Henry F. Dachsteiner and Raymond W. Dachsteiner;  
used to provide scholarship support to undergraduate or graduate  
students in the School of Music who are majoring in music)

**February 1, 2008 meeting, Board of Trustees**

The H.C. and Piyu C. Ko Endowment Fund (Established with gifts from Hsien Ching Ko; used to provide two awards in the Department of Electrical and Computer Engineering, and one scholarship in the Department of Psychology)	\$57,102.62
George and Lynn Ankney Scholarship Fund [Established with gifts from George W. and Doris M. (Lynn) Ankney; used to provide scholarships to students at the Moritz College of Law academically ranked in the 40-60 <sup>th</sup> percentile of their classes prior to beginning the first year in law school]	\$50,448.19
The Szykowny Family Scholarship Fund (Established with gifts from Thomas Szykowny and Lee Shackelford Szykowny; used to provide a scholarship for a student in need of financial aid)	\$50,274.00
Roger W. LeValley, D.D.S. Agricultural Education Endowment Fund (Established with gifts from Roger W. LeValley; used to provide scholarships to students enrolled in the B.S. in Agriculture degree program, majoring in agricultural education, specifically in the teaching option)	\$50,000.00
The Lauren Sanders American Sign Language Fund (Established with gifts from friends of the American Sign Language Program; used to support the American Sign Language Program)	\$50,000.00
The E. Christopher Ellison MD, FACS and Mary Pat Borgess MD Surgery Scholars Fund (Established with gifts from Dr. E. Christopher Ellison and Dr. Mary Pat Borgess; used to support medical students while they participate in Surgery's Honors Program providing pre-residency advanced training and academic enrichment in the field of surgery) (grandfathered)	\$43,177.50
The Farnham E. Mosley Accounting Scholarship Fund (Established with gifts from Farnham E. Mosley; used to provide a scholarship to a second-year or higher undergraduate student majoring in accounting at the Fisher College of Business) (grandfathered)	<u>\$25,000.00</u>

Change in Description of Named Endowed Funds

The Joe R. and Elizabeth Engle Scholarship Fund

The Griffith Family Scholarship Endowment Fund

Change in Name and Description of Named Endowed Funds

From: The Farnham E. Mosley Scholarship Fund  
To: The Farnham E. Mosley Urbana Scholarship Fund

From: Jack Nicklaus/The Toro Company Turfgrass Legacy Endowment Fund  
To: The Toro Company/Jack Nicklaus Turfgrass Legacy Endowment Fund

Total \$2,327,992.29

## **February 1, 2008 meeting, Board of Trustees**

### THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

#### Change in Name and Description of Named Endowed Professorship

##### The Jack C. Geer M.D. Professorship in Pathology

The University Pathology Services Clinical Pathology Professorship Fund was established March 1, 2002, by the Board of Trustees of The Ohio State University with gifts from University Pathology Services, Columbus, Ohio, and from other friends of the Department of Pathology. The funding level was reached and The University Pathology Services Clinical Pathology Professorship was established December 2, 2005. The name and description were revised February 1, 2008, to honor Dr. Jack C. Geer, past chairperson of the Department of Pathology (1967-72).

The annual distribution from this fund shall provide for a professorship position. The professorship shall support the advancement of medical knowledge in the field of pathology research, both basic and clinical, and shall be held by an individual who is a member of the Department of Pathology in the College of Medicine. The position shall be held by a nationally eminent faculty member who has distinguished himself/herself in the performance of pathology research, who maintains an active productive research program, and who is an effective educator-teacher.

The appointment shall be made by the Board of Trustees of The Ohio State University as recommended by the senior vice president for Health Sciences and by the dean of the College of Medicine in consultation with the chairperson of the Department of Pathology. The activities of the endowed professorship holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donors as well as the academic and research standards of the University.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from a representative of the donors and the chairperson of the Department of Pathology in consultation with the dean of the College of Medicine and with the senior vice president for Health Sciences.

#### Establishment of Named Endowed Funds

##### The Robert F. Shurtz Endowed Fund in the College of Engineering

The Robert F. Shurtz Endowed Fund in the College of Engineering was established February 1, 2008, by the Board of Trustees of The Ohio State University with gifts from an estate gift from Robert F. Shurtz (Bachelor of Engineering in Mining 1937, Engineer of Mines 1950, M.S. 1950) of San Francisco, California.

## **February 1, 2008 meeting, Board of Trustees**

The annual distribution from this fund shall be used to commemorate Robert F. Shurtz and his desire to advance the quality of teaching and research within the University's College of Engineering. The dean of the College of Engineering will be responsible for allocating these discretionary funds in ways to enhance the College.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future

so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the dean of the College of Engineering.

Amount Establishing Endowment: \$407,337.56

### **Ohio State Lima Spring for Scholarships Fund**

The Ohio State Lima Spring for Scholarships Fund was established February 1, 2008, by the Board of Trustees of The Ohio State University with gifts from numerous donors.

The annual distribution from this fund shall provide scholarships to new or continuing students attending The Ohio State University at Lima who are in good standing with the University. Scholarship recipients shall be selected by the dean and director of The Ohio State University at Lima in consultation with the Office of Student Financial Aid on the Columbus campus.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean and director.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In

## **February 1, 2008 meeting, Board of Trustees**

making this alternate designation, the Board shall seek advice from the dean and director of The Ohio State University at Lima.

Amount Establishing Endowment: \$130,378.77

### **Women's Studies Professional Development Fund**

The Women's Studies Professional Development Fund was established February 1, 2008, by the Board of Trustees of The Ohio State University with gifts from friends of the College of Humanities and the Department of Women's Studies.

The annual distribution from this fund shall be used for activities that contribute to the professional development of core faculty and graduate students in the College of Humanities, Department of Women's Studies as approved by the dean of the College in consultation with the chairperson of the Department.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Humanities in consultation with the chairperson of the Department of Women's Studies.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the dean of the College of Humanities in consultation with the chairperson of the Department of Women's Studies.

Amount Establishing Endowment: \$100,415.00

### **Change in Description of Named Endowed Fund**

#### **Dr. Joe and Esther Ponzani Dental Missionary Scholarship Fund**

The Dr. Joe and Esther Ponzani Dental Missionary Scholarship Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University with gifts from Esther Ponzani, friends, and family to celebrate the life of Joe Ponzani (B.S. 1952, D.D.S. 1956). The description was revised February 1, 2008.

The annual distribution from this fund shall be used to provide one or more annual scholarship awards for enrolled dental student(s) or post doctoral student(s) who have served in the past 12 months as dental missionaries, who will be serving on a short-term dental mission trip, or are considering dental missions long-term. Scholarship recipients will be selected by the dean of the College of Dentistry in consultation with the Office of Student Financial Aid. As part of the application process, prospective recipients will provide a letter from a sending mission agency as proof of their participation.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Dentistry. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

### Change in Name and Description of Named Endowed Funds

The Dennis E. Clark/National Association of Insurance and Financial Advisors-Columbus Chapter/Columbus Chapter of the Society of Financial Service Professionals Chair Fund in Surgical Oncology Research

The Dennis E. Clark/Columbus Life Underwriters Chair in Surgical Oncology Research Fund was established June 3, 1994, by the Board of Trustees of The Ohio State University with a gift from the Dennis E. Clark family, the National

Association of Insurance and Financial Advisors-Columbus Chapter (formerly The Columbus Life Underwriters Association), and the Columbus Chapter of the Society of Financial Service Professionals (formerly Columbus Chapter of Chartered Life Underwriters). The name and description were revised February 1, 2008.

Until the principal of the fund reaches \$1,250,000 the annual distribution shall be reinvested into the principal. Thereafter, the annual income shall be used to support the cancer research activities of the holder of The Dennis E. Clark/National Association of Insurance and Financial Advisors-Columbus Chapter/Columbus Chapter of the Society of Financial Service Professionals Chair in Surgical Oncology Research for The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute.

Appointment to this chair shall be recommended by the dean of the College of Medicine, in consultation with the chief executive officer of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and with the senior vice president for Health Sciences, to the executive vice president and provost of The Ohio State University and approved by The Ohio State University Board of Trustees. The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

Once fully funded, in any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated

## **February 1, 2008 meeting, Board of Trustees**

by the Board of Trustees as recommended by the chief executive officer of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and with the senior vice president for Health Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

### **The United Producers Vice President's Excellence Fund**

The Producers Livestock Association Scholarship Fund was established September 2, 1971, by the Board of Trustees of The Ohio State University with gifts from the United Producers (formerly known as Producers Livestock Association). The name and description were changed July 12, 1996 (The Producer Livestock Association Endowment Fund), and were revised again February 1, 2008.

The annual distribution from this fund shall be used at the discretion of the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences with special consideration given to leadership development programs. The College of Food, Agricultural, and Environmental Sciences shall keep the donor apprised of the fund's impact in a timely manner.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from both the donor and the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences.

### **The Michael R. Zetz and R. Neil Sundheimer Scholarship Fund**

The Michael R. Zetz Scholarship Fund was established February 1, 1991, by the Board of Trustees of The Ohio State University with gifts from Dr. Michael R. Zetz (D.D.S. 1970) of Canton, Ohio. The name and description were revised February 1, 2008, in recognition of additional gifts from Dr. R. Neil Sundheimer.

The annual distribution from this fund shall be used to provide scholarships for dental students from Stark, Summit, and Wayne Counties of Ohio. Priority should be given to those dental students who demonstrate a need for financial assistance. Scholarship awards shall be made by the dean of the College of Dentistry, or his/her representative, in consultation with the Office of Student

## **February 1, 2008 meeting, Board of Trustees**

Financial Aid. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Dentistry.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from both the donors, should they be alive, and the dean of the College of Dentistry.

### Closure of Named Endowed Fund

Francis P. Robinson, Frank M. Fletcher, Harold B. Pepinsky, and  
Maude Stewart Endowment Fund

Established November 2, 1984, with gifts from W. Bruce and Jane C. Walsh in memory of Dr. Robinson and in honor of Drs. Fletcher, Pepinsky, and Stewart; used to support faculty development and faculty and graduate student research primarily in the area of Counseling Psychology. Endowed fund closed February 1, 2008. The principal and any unused distribution will be transferred to the Psychology Building Fund.

## THE OHIO STATE UNIVERSITY FOUNDATION

### Establishment of Named Endowed Funds

#### The Abercrombie & Fitch Chair Fund in Inflammatory Bowel Disease

The Abercrombie & Fitch Chair Fund in Inflammatory Bowel Disease was established February 1, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Abercrombie & Fitch of New Albany, Ohio.

Until the principal balance reaches \$2,000,000, the annual distribution shall be reinvested into the fund's principal.

After the principal reaches \$2,000,000, the annual distribution from this fund shall be used for a chair position in the College of Medicine supporting a nationally or internationally recognized physician faculty member in the field of inflammatory bowel disease. The chair holder shall be appointed by the Board of Trustees of The Ohio State University as recommended and approved by the dean of the College of Medicine and by the senior vice president for Health Sciences in consultation with a designee of Abercrombie & Fitch. The activities of the chair holder shall be reviewed no less than every four years by the dean to determine



## **February 1, 2008 meeting, Board of Trustees**

compliance with the intent of the donor as well as the academic and research standards of the University. In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, and as recommended by the dean of the College of Medicine and by the senior vice president for Health Sciences.

Amount Establishing Endowment: \$520,000.00

### **The Abercrombie & Fitch Women's Oncology Center Endowment Fund**

The Abercrombie & Fitch Women's Oncology Center Endowment Fund was established February 1, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Abercrombie & Fitch of New Albany, Ohio.

The annual distribution from this fund shall be used to support research and programmatic expansion for the treatment of women's cancer at The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the Comprehensive Cancer Center. Allocation of funds shall be approved by the chief executive officer of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chief executive officer of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need

## **February 1, 2008 meeting, Board of Trustees**

dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, and as recommended by the chief executive officer of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and director of the Comprehensive Cancer Center in consultation with the senior vice president for Health Sciences.

Amount Establishing Endowment: \$385,000.00

### **The Jo Ann Davidson Scholarship Fund**

The Jo Ann Davidson Scholarship Fund was established February 1, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, through the Jo Ann Davidson Fund at The Columbus Foundation.

The intent of this fund is to support educational diversity at the University, consistent with the University's mission and admissions policy. The annual distribution from this fund shall provide one or more scholarships for first-year undergraduate students who are residents of Franklin County, Ohio, who display leadership skills and demonstrate an interest in public service. It is the donor's desire that the scholarships be awarded in furtherance of the diversity mission with particular attention to, but not limited to, female students, who have been accepted for admissions at the University. In addition, it is the donor's desire that these scholarships be awarded to students regardless of their financial need.

Furthermore, it is the desire of the donor that eligible candidates may be enrolled at the Columbus campus or one of the regional campuses. The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The scholarship shall be distributed equally among the quarters enrolled during the academic school year for expenses such as the cost of tuition, room and board, books and supplies, an educational stipend, and miscellaneous educational expenses. The scholarship is renewable up to 12 quarters as long as the recipient maintains a minimum 3.2 grade point average and continues to demonstrate an interest in public service. Each year, any unused distribution should be reinvested to the principal. The fund will be administered by the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the vice provost for Enrollment Services and dean for Undergraduate Education. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$260,258.74

## **February 1, 2008 meeting, Board of Trustees**

### Henry F. and Raymond W. Dachsteiner Music Scholarship Fund

The Henry F. and Raymond W. Dachsteiner Music Scholarship Fund was established February 1, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Ethelyn Dachsteiner in memory of Henry F. Dachsteiner and Raymond W. Dachsteiner (B.S.Bus.Adm. 1925).

The annual distribution from this fund shall provide scholarship support to undergraduate or graduate students in the School of Music who are majoring in music. Scholarship recipients shall be selected by the director of the School of Music in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the director of the School of Music.

Amount Establishing Endowment: \$198,599.91

### The H.C. and Piyu C. Ko Endowment Fund

The H.C. and Piyu C. Ko Endowment Fund was established February 1, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Hsien Ching Ko (M.S. 1953, Ph.D. 1955), chairperson and Professor Emeritus in the Department of Electrical and Computer Engineering. A portion of the annual earnings will commemorate his late wife Piyu C. Ko.

The annual distribution will be used to support the following awards and scholarships at The Ohio State University: The John D. and Alice Nelson Kraus Student Research Achievement Award in the Department of Electrical and Computer Engineering, The H.C. Ko Meritorious Service Award in the Department of Electrical and Computer Engineering, and The Piyu C. Ko Memorial Scholarship in the Department of Psychology. Each award/scholarship will receive one-third of the fund's annual distribution. Any unused distribution shall be reinvested to principal.

The John D. and Alice Nelson Kraus Student Research Achievement Award shall be given annually to an undergraduate or graduate student with the highest research achievement in the Department of Electrical and Computer Engineering. The honor includes a plaque and monetary award. The recipient shall be chosen by the Department chairperson and the Department Graduate Studies Committee in consultation with the Office of Student Financial Aid.

The H.C. Ko Meritorious Service Award shall be given annually to an individual whose meritorious and dedicated service made a significant advancement in the

## **February 1, 2008 meeting, Board of Trustees**

mission and development of the Department of Electrical and Computer Engineering. The honor includes a plaque and monetary award. The recipient shall be chosen from active and emeritus faculty, staff, students, and alumni by the Department chairperson and the Department Advisory Committee. Student awards shall be made in consultation with the Office of Student Financial Aid.

The Piyu C. Ko Memorial Scholarship shall be awarded annually to a student in the Department of Psychology seeking a career in clinical psychology. The recipient shall be chosen by the chairperson of the Department of Psychology in consultation with an appropriate department committee and the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, should he be alive, and the chairpersons from the Department of Electrical and Computer Engineering and the Department of Psychology.

Amount Establishing Endowment: \$57,102.62

### **George and Lynn Ankney Scholarship Fund**

The George and Lynn Ankney Scholarship Fund was established February 1, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from George W. and Doris M. (Lynn) Ankney.

The annual distribution from this fund shall provide a scholarship(s) to a student at The Michael E. Moritz College of Law who is academically ranked in the 40-60<sup>th</sup> percentile of his/her class prior to beginning the first year in law school. The dean of the College and the College's Office of Student Financial Aid shall be responsible for selecting scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Moritz College of Law.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from both the donors, should they be alive, and the dean of the Moritz College of Law.

Amount Establishing Endowment: \$50,448.19

### **The Szykowny Family Scholarship Fund**

The Szykowny Family Scholarship Fund was established February 1, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Thomas Szykowny (J.D. 1982) and Lee Shackelford Szykowny (M.D. 1988) of Columbus, Ohio.

The annual distribution shall fund a scholarship for a student in need of financial aid at OSU's The Michael E. Moritz College of Law. The dean of the College and the College's Office of Student Financial Aid shall be responsible for selecting scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the Office of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$50,274.00

### **Roger W. LeValley, D.D.S. Agricultural Education Endowment Fund**

The Roger W. LeValley, D.D.S. Agricultural Education Endowment Fund was established February 1, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Roger W. LeValley (B.S.Agr. 1962, D.D.S. 1968).

The annual distribution from this fund shall be used to provide a scholarship to a student enrolled in the B.S. in Agriculture degree program, majoring in agricultural education, specifically in the teaching option. This fund shall recognize and reward a sophomore, junior, or senior student from Ohio who has declared a major in the agricultural education teaching option, has demonstrated an interest in pursuing a career in teaching agriculture, and has shown evidence of the determination to make it happen. Financial need is the primary consideration in the selection process, and any student in good academic standing is eligible for consideration. Preference should also be given to a

## **February 1, 2008 meeting, Board of Trustees**

member of the Delta Theta Sigma agriculture fraternity and/or a veteran of the armed forces. Selection of the recipient shall be made by the chairperson of the Department of Human and Community Resource Development, in consultation with the Office of Student Financial Aid and approved by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the chairperson of the Department of Human and Community Resource Development and the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

Amount Establishing Endowment: \$50,000.00

### **The Lauren Sanders American Sign Language Fund**

The Lauren Sanders American Sign Language Fund was established February 1, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends of the American Sign Language Program.

The annual distribution from this fund shall support the American Sign Language Program. Expenses may include program support, scholarships, and travel as approved by the program director for the American Sign Language Program, the director of the Foreign Language Center, and the dean of the College of Humanities. Scholarship recipients shall be selected in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the

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Boards shall seek advice from the program director for the American Sign Language Program, the director of the Foreign Language Center, and the dean of the College of Humanities.

Amount Establishing Endowment: \$50,000.00

### **The E. Christopher Ellison MD, FACS and Mary Pat Borgess MD Surgery Scholars Fund**

The E. Christopher Ellison MD, FACS and Mary Pat Borgess MD Surgery Scholars Fund was established February 1, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Dr. E. Christopher Ellison (residency, General Surgery, 1976-83; Surgical Gastroenterology Research Fellow, 1978-80; served as assistant professor to department chairperson, Department of Surgery, 1984 to present) and from Dr. Mary Pat Borgess (M.D. 1976; residency, Radiology, 1977-81; served as assistant professor, 1981-83) of Dublin, Ohio; and with gifts from family, friends, and colleagues in honor of Dr. Ellison's leadership in education and as chairperson of the Department of Surgery.

The annual distribution from this fund shall be used to support a medical student (or students, as funding permits) while they participate in Surgery's Honors Program providing pre-residency advanced training and academic enrichment in the field of surgery. A candidate must be a fourth-year medical student who shows exceptional professional interest and aptitude while completing a clerkship in surgery. Allocation of funds shall be approved by the director of the Scholars Honors Program and the chairperson of the Department of Surgery in consultation with the senior vice president for Health Sciences, the dean in the College of Medicine, and the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the chairperson of the Department of Surgery and in consultation with the senior vice present for Health Sciences and the dean of the College of Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

Amount Establishing Endowment: \$43,177.50 (grandfathered)

### **The Farnham E. Mosley Accounting Scholarship Fund**

The Farnham E. Mosley Accounting Scholarship Fund was established February 1, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Farnham E. Mosley.

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Farnham E. Mosley, a native-born Ohioan, graduated from Urbana High School; received a B.S. in Business Administration degree, cum laude, from The Max M. Fisher College of Business at Ohio State; and a Juris Doctor degree from Capital University. He was awarded two scholarships and elected to three national scholastic organizations, Beta Alpha Psi (accounting), Beta Gamma Sigma (business), and The Order of Curia (law). During his professional career he was self-employed, held executive level positions in the federal government and private sectors, and served on boards of directors in positions of executive committee member and board chairman.

Until the donor's deferred gift is realized, annual distribution of income shall be used to provide a scholarship, of at least \$1,000, in the form of payments for registration fees or other expenses owed to the University by the recipient, for a second-year or higher undergraduate accounting major at the Fisher College of Business. Recipient shall be selected based on financial need, demonstrated academic merit (maintaining a cumulative grade point average which qualifies for Dean's List), and scheduled graduation with their entering class. Selection of the recipient shall be made by the Department of Accounting and Management Information Systems in coordination with the Office of Student Financial Aid and the Fisher Undergraduate Programs Office.

Upon the realization of the donor's deferred gift, the annual distribution of income shall be used to provide four scholarships in the form of payments for registration fees or other expenses owed to the University by the recipients as follows: 10% - sophomore scholarship; 20% - junior scholarship; 30% - senior scholarship; and 40% - graduating senior scholarship.

Undergraduate scholarship recipients will be selected based on financial need, demonstrated academic merit (maintain a cumulative GPA which qualifies for Dean's List), and scheduled graduation with their entering class. Selection of the recipients shall be made by the Department of Accounting and Management

Information Systems in coordination with the Office of Student Financial Aid and the Fisher Undergraduate Programs Office.

The graduating senior scholarship shall be awarded to the student with the highest cumulative GPA as an undergraduate accounting student who has enrolled in the Master of Accounting (M.Acc.) program in the Fisher College of Business. Selection of the recipient shall be made by the Department of Accounting and Management Information Systems in coordination with the Office of Student Financial Aid and the Fisher Undergraduate and Graduate Program Offices.

It is the donor's desire that the accounting scholarships be awarded in furtherance of educational diversity at the University and are consistent with the University's basic mission and admission policy. To this end, particular attention shall be given to all qualified, underrepresented students majoring in accounting at the Fisher College of Business.

If for any reason the income available for distribution is not distributed in whole or in part, the portion not distributed shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.



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It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the dean of the Fisher College of Business. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate. If the Fisher College of Business should no longer exist or change names, the Board of Trustees shall revise scholarship guidelines as necessary to preserve the donor's basic desire that the fund support undergraduates pursuing the equivalent of a business degree with a major in accounting at The Ohio State University.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

### Change in Description of Named Endowed Funds

#### The Joe R. and Elizabeth Engle Scholarship Fund

The Joe R. and Elizabeth Engle Scholarship Fund was established November 3, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Joe R. Engle (B.I.E. 1943) and Elizabeth Engle of New York City, New York. The endowment description was revised February 1, 2008.

The annual distribution from this fund shall provide multiple scholarships for incoming first-year undergraduate students with the highest academic ability (a combination of high school rank and national standardized test scores) and the highest financial need who are enrolled at the Columbus campus of The Ohio State University. The recipients of this scholarship must have graduated from one of the following high schools in Coshocton County: Coshocton High School (Coshocton, Ohio), River View High School (Warsaw, Ohio), or Ridgewood High

School (West Lafayette, Ohio). It is the donors' desire that the scholarships be awarded with first preference to students who are high need, first generation college students.

The annual distribution is to be used to provide scholarships to be used towards the cost of tuition, room and board, books, an educational stipend, and miscellaneous educational expenses above the recipient's federal, state, institutional and additional merit and grant financial aid awards up to the student's demonstrated financial need. The recipient must complete a nationally approved needs analysis document annually, such as the Free Application for Federal Student Aid (FAFSA), and must apply in time to be eligible for any federal, state, and institutional gift assistance for which they are eligible before being considered for an Engle Scholarship. It is the donors' expressed wish and desire that these scholarships be the "Last Dollar Grant" after all other scholarships, work aid, and grants have been secured.

The scholarship shall be distributed equally over the three quarters of the academic school year. The scholarship is renewable up to 12 quarters (or eight semesters should the University ever change its system) or until completion of a baccalaureate degree, whichever comes first, as long as the recipient maintains financial need and a minimum of a 2.5 grade point average. It is the donors' desire that the student must be enrolled on a full-time basis (considered by the University to be a minimum of 12 quarter hours per term) to receive the full scholarship. During the final quarter (or semester), if the student is not enrolled full-time, the amount of the award is scaled down to reflect the lower costs.

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As a part of this endowment, the University commits to marketing the scholarship program in order to maximize its effectiveness. The University's current marketing plan for this fund is on file with the Office of Development, and while it may be amended as communications and needs change in the future, the marketing effort will always be present and reflect the goals of the program.

This scholarship fund will be administered by the Office of Student Financial Aid in consultation with Joe R. and Elizabeth Engle annually. The final scholarship awardees will be determined by the Office of Student Financial Aid. One-fourth of one percent of the annual distribution, as well as any unused distribution, should be reinvested to the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the Office of Student Financial Aid. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donors as good conscience and need dictate.

### **The Griffith Family Scholarship Endowment Fund**

The Griffith Family Scholarship Endowment Fund was established April 6, 2001, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from William David (B.S.Agr. 1961), Phyllis Ann (B.S. – Medical Technology, 1962), Thomas Edward (B.S.Agr. 1991), and William Douglas Griffith (B.S. – Agronomy, 1988), of Ada, Ohio. The description was revised February 1, 2008.

The intent of this fund is to encourage and support students from Hardin County, Ohio, as they pursue degrees at The Ohio State University. Scholarship applicants will be selected based on academic achievement (minimum 2.5 grade point average), financial need, leadership and community involvement, and the personal statement on their application. The Hardin County OSU Alumni Scholarship Committee will determine division of the distribution and recommend scholarship recipients to the Office of Student Financial Aid who will administer the scholarships.

A portion of the annual distribution from this fund shall be used to support students who are enrolled in the College of Food, Agricultural, and Environmental Sciences at the University's main campus, including incoming freshman. If there are no qualified applicants from Hardin County, Ohio, second preference shall go to any student in the College who resides in any county adjacent to Hardin County.

The remaining portion of the annual distribution shall support incoming freshman students attending the Lima campus of The Ohio State University who have some background in agriculture or whose immediate family has some background in agriculture. If there are no applicants with an agricultural background, second preference shall go to a student from Hardin County with no background in agriculture.

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In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences.

### Change in Name and Description of Named Endowed Funds

#### The Farnham E. Mosley Urbana Scholarship Fund

The Farnham E. Mosley Scholarship Fund was established December 3, 1999, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Farnham E. Mosley. The name and description were revised February 1, 2008.

Farnham E. Mosley, a native-born Ohioan, graduated from Urbana High School; received a B.S. in Business Administration degree, cum laude, from The Max M. Fisher College of Business at Ohio State; and a Juris Doctor degree from Capital University. He was awarded two scholarships and elected to three national scholastic organizations, Beta Alpha Psi (accounting), Beta Gamma Sigma (business), and The Order of Curia (law). During his professional career he was self-employed, held executive level positions in the federal government and private sectors, and served on Boards of Directors in positions of executive committee member and board chairman.

Until the donor's deferred gift is realized, annual distribution of income shall be used to provide a scholarship, of at least \$1,000, in the form of payments for registration fees or other expenses owed to the University by the recipient, for an entering freshman who is a current year graduate of Urbana High School in Urbana, Ohio; has a high school record that demonstrates academic aptitude; and has enrolled at The Ohio State University. Preference shall be given to qualified applicants with financial need. Selection of the recipient shall be made by the Office of Student Financial Aid in consultation with Urbana High School guidance staff.

Upon the realization of the donor's deferred gift, the annual distribution of income will be used to provide scholarships for qualified applicants as follows: 60% to provide two equal scholarships for two entering freshmen; and 40% to provide two equal supplemental sophomore scholarships. Scholarships shall be in the form of payments for registration fees or other expenses owed to the University by the recipients.

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Qualifying entering freshmen must be current year graduates of Urbana High School in Urbana, Ohio; have high school records that demonstrate academic aptitude; and have enrolled at The Ohio State University. Preference will be given to qualified applicants with demonstrated financial need. Selection of the recipients shall be made by the Office of Student Financial Aid in consultation with Urbana High School guidance staff.

Recipients of the freshman scholarships will be eligible to receive a supplemental scholarship their sophomore year if they comply with the requirements to maintain full-time enrollment during their freshman year and achieve a cumulative grade point average of 3.0 or higher. Sophomore scholarships shall be awarded by the Office of Student Financial Aid in consultation with the recipients' respective college unit.

If for any reason the income available for distribution to initial freshman and/or sophomore scholarships is not distributed in whole or in part, the portion not distributed shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor for this fund to mutually benefit OSU-bound Urbana High School graduates and The Ohio State University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the Office of Student Financial Aid. If Urbana High School should no longer exist or change names, the Board of Trustees shall revise scholarship guidelines as necessary to preserve the donor's basic desire that the fund support OSU-bound high school graduates from the city of Urbana, Ohio. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as circumstances, need, and good conscience dictate.

### **The Toro Company/Jack Nicklaus Turfgrass Legacy Endowment Fund**

Jack Nicklaus/The Toro Company Turfgrass Legacy Endowment Fund was established November 3, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from The Toro Company. The name and description were revised February 1, 2008.

The annual distribution from this fund shall be used to provide a scholarship(s) to freshmen or sophomores or an international internship(s) for a student(s) in the Turfgrass Management Program, Department of Horticulture and Crop Science, with preference given to students who have relatives involved in the profession of turfgrass management. Recipients will be selected by a committee comprised of individuals from Nicklaus Companies, The Toro Company, the OSU turfgrass faculty, and the College of Food, Agricultural and Environmental Sciences' representatives. Scholarships will be awarded in consultation with the Office of Student Financial Aid.

In any given year that the endowment distribution is not fully expended, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by

## **February 1, 2008 meeting, Board of Trustees**

the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board as recommended by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor as good conscience and need dictate.

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### **ATHLETIC TICKET PRICES AND FEES FOR FOOTBALL AND MEN'S BASKETBALL FISCAL YEAR 2009 GOLF COURSE MEMBERSHIP CALENDAR YEAR 2008**

Resolution No. 2008-80

Synopsis: Approval of Athletic ticket prices for Fiscal Year 2009 and golf course membership fees for Calendar Year 2008 at the recommended levels is requested.

WHEREAS each year the Athletic Council reviews projections for the coming year's budget and recommends ticket prices and golf course membership fees; and

WHEREAS the Athletic Council has approved increases for football and men's basketball tickets, and for golf course membership fees shown on the attached tables; and

WHEREAS the Athletic Council's recommendations have been reviewed and are recommended by the appropriate University administration:

NOW THEREFORE

BE IT RESOLVED, That the recommended increases for football and men's basketball tickets for Fiscal Year 2009, and for golf course membership fees for Calendar Year 2008, be approved.

(See Appendix XXXVII for background information, page 885.)

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### **POLICY REGARDING BOARD OF TRUSTEES REVIEW AND APPROVAL OF FACILITIES IMPROVEMENT PROJECTS AND REAL ESTATE TRANSACTIONS**

Resolution No. 2008-81

Synopsis: Adoption of an approved policy regarding Board of Trustees review and approval of facilities improvement projects and real estate transactions, is proposed.

WHEREAS the Board of Trustees of The Ohio State University has a fiduciary responsibility with respect to the stewardship of University resources and the development of University property and facilities to meet the academic needs of the University; and

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WHEREAS except as provided by the Board of Trustees, the Board retains sole authority with respect to University facilities improvement projects and real estate transactions unless otherwise delegated; and

WHEREAS the Board desires to provide for the flexibility needed to ensure the timely completion of facilities improvement projects while ensuring that the Board retains the authority and ability to exercise appropriate oversight regarding the facilities improvement process, especially with respect to major projects; and

WHEREAS in 2003, management of facilities improvement projects was identified as one of six core processes to be reviewed, and several actions since have been taken to streamline the processes involved during the planning, design, and construction phases of facilities improvement projects, resulting in gained efficiencies and cost savings; and

WHEREAS there now is a need to codify the policies and guidelines of the Board and the University regarding review and approval for capital projects, planning studies, and real estate transactions:

NOW THEREFORE

BE IT RESOLVED, That the attached policy regarding Board of Trustees review and approval of facilities improvement projects, planning studies, and real estate transactions be adopted, effective immediately, and that the Senior Vice President for Business and Finance, in consultation with the Office of the Board of Trustees, be responsible for coordination of the implementation of this policy; and

BE IT FURTHER RESOLVED, That under the direction of the Senior Vice President for Business and Finance, the Office of Facilities Operations and Development shall have the responsibility and requisite authority for contracting

for the University for any facilities improvement project of any kind (repair, maintenance, renovation, or new construction) estimated to cost \$4 million or more and less than \$10 million in accordance with all applicable laws and regulations.

(See Appendix XXXVIII for background information, page 891.)

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**APPROVAL TO ENTER INTO DESIGN AND CONSTRUCTION CONTRACTS**  
Resolution No. 2008-82

**APPROVAL TO ENTER INTO DESIGN CONTRACTS**  
POSTLE HALL – REGISTRATION AREA RENOVATION  
SOUTH LOW RISE FIRE ALARMS  
TAYLOR TOWER – FAN COIL REPLACEMENT

**APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS**  
FISHER COLLEGE OF BUSINESS – SECURITY UPGRADES  
OARDC – POUNDEN HALL RENOVATION  
POSTLE HALL – REGISTRATION AREA RENOVATION  
SMITH LABORATORY REHABILITATION  
UNIVERSITY HOSPITALS – EMERGENCY DEPARTMENT EXPANSION

Synopsis: Authorization to enter into design and construction contracts, as detailed in the attached materials, is requested.

**February 1, 2008 meeting, Board of Trustees**

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into design contracts for the following projects:

Postle Hall – Registration Area Renovation (N/A)	\$0.4M	Department general funds
South Low Rise Fire Alarms (09-10 capital request)	\$3.4M	Bond proceeds
Taylor Tower – Fan Coil Replacement (09-10 capital request)	\$3.0M	Bond proceeds

WHEREAS in accordance with the attached materials, the University desires to enter into construction contracts for the following projects:

Fisher College of Business – Security Upgrades (N/A)	\$2.5M	Central funds
OARDC – Pouden Hall Renovation (07-08 capital request)	\$1.5M	Grant funds Department general funds
Postle Hall – Registration Area Renovation (N/A)	\$0.4M	Department general funds
Smith Laboratory Rehabilitation (05-06 capital request)	\$3.4M	State appropriations College general funds
University Hospitals – Emergency Department Expansion (N/A)	\$1.9M	Auxiliary funds

*\* Parentheses indicates the biennial capital request or other action by the Board of Trustees to authorize the capital project, renovation projects funded by internal office or department funds that are noted as "N/A" have not had separate capital project authorization because of their small size or because they arose unexpectedly between capital planning cycles.*

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to enter into design and construction contracts for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix XXXIV for background information, page 895.)

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**AMENDMENT TO LONG-TERM LEASE**

Resolution No. 2008-83

**Varsity Crew Facility  
Indian Village Road  
Columbus, Ohio**

Synopsis: Authorization for an amendment to a long-term lease with the city of Columbus, landlord, and The Ohio State University, tenant, for a crew boathouse facility located at the Griggs Reservoir on the Scioto River, Columbus, Ohio, is requested.

WHEREAS the Board of Trustees previously approved the long-term lease of real property consisting of the crew boathouse facility at the July 13, 2007 meeting; and

WHEREAS the Board of Trustees is presented with the need to amend the long-term lease of real property; and

**February 1, 2008 meeting, Board of Trustees**

WHEREAS the funds for the lease will be provided by the Department of Athletics:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Senior Vice President for Business and Finance be authorized to enter into an amendment of the long-term lease with the city of Columbus to increase the rent to an amount not to exceed \$4.87 million and such additional terms as shall be beneficial to the University.

(See Appendix XL for background information, page 905.)

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**EASEMENTS**

Resolution No. 2008-84

CITY OF COLUMBUS - SANITARY SEWER  
SOUTH OF WEST LANE AVENUE, COLUMBUS, OHIO

CITY OF COLUMBUS - SIDEWALK  
SOUTH SIDE OF WEST LANE AVENUE, COLUMBUS, OHIO

Synopsis: Authorization to grant the city of Columbus, an easement south of West Lane Avenue, Columbus, Ohio to relocate the existing sanitary sewer to accommodate the Lane Avenue Parking Garage and an easement to relocate the existing sidewalk to accommodate a turn lane providing access to the Lane Avenue Parking Garage, is requested.

WHEREAS the city of Columbus has requested an approximately 0.085 acre easement area to relocate the sanitary sewer line, for a term of 25 years, for consideration of \$1.00; and

WHEREAS the city of Columbus has requested an approximately 0.065 acre easement area to relocate the sidewalk, for a term of 25 years, for consideration of \$1.00; and

WHEREAS these easement are necessitated by the need to relocate the existing sanitary sewer line and relocate the sidewalk to accommodate the Lane Avenue Parking Garage. The appropriate University offices have determined that the grant of these easements are in the best interests of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to approve and the Ohio Department of Administrative Services be authorized to process appropriate documents and grant these easements to the city of Columbus upon such terms and conditions as are in the best interests of the University.

Upon motion of Mr. O'Dell, seconded by Mr. Brass, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Cloyd, Hendricks, Ong, Wexner, O'Dell, Hicks, Fisher, Schottenstein, Brass, Marbley and Ratner.

(See Appendix XLI for background information, page 907.)

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February 1, 2008 meeting, Board of Trustees

**APPOINTMENT OF INVESTMENT MANAGERS  
AND REALLOCATION OF FUNDS**

Resolution No. 2008-85

Synopsis: The appointment of investment managers and reallocation of funds are proposed.

WHEREAS it is the policy of The Ohio State University to utilize the service of external investment managers and index funds to assist in the management of the University's Long-Term Investment Pool; and

WHEREAS the Development and Investment Committee of the Board of Trustees periodically reviews the results obtained by the external investment managers and the amount of funds assigned to each of them; and

WHEREAS it is prudent practice to reallocate funds assigned to external investment managers as conditions change; and

WHEREAS the number of external Investment Managers and the amount of funds assigned to them shall be determined by the Board of Trustees; and

WHEREAS the Board of Trustees last approved the Appointment of Investment Managers and Reallocation of Funds on December 7, 2007:

NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of the Development and Investment Committee of the Board of Trustees the following external investment manager changes shall be made in conjunction with index fund reallocations as needed to maintain target asset allocations previously approved:

	Allocation as of 11/30/07	Changes	Revised Allocation
<b><u>US Equity-Mid Cap</u></b>			
Nicholas Applegate	\$48,380,890	(\$48,380,890)	\$0
Meeder 100	\$43,798,588	(\$43,798,588)	\$0
Meeder Enhanced	\$21,631,278	(\$21,631,278)	\$0
<b><u>Domestic Fixed Income</u></b>			
Hughes Capital Management	\$43,195,204	(\$43,195,204)	\$0
Huntington Trust	\$45,143,357	(\$45,143,357)	\$0
JP Morgan	\$45,532,946	\$33,000,000	\$78,532,946
<b><u>International Fixed Income</u></b>			
Brandywine	\$22,442,279	(\$22,442,279)	\$0
<b><u>Absolute Return</u></b>			
Samlyn Capital	\$0	\$20,000,000	\$20,000,000
Indus Capital Partners	\$0	\$15,000,000	\$15,000,000
Marathon	\$0	\$20,000,000	\$20,000,000
Level Global Investors	\$0	\$20,000,000	\$20,000,000
TPG-Axon Capital Management	\$0	\$20,000,000	\$20,000,000
Glenview Capital GP	\$0	\$15,000,000	\$15,000,000
Pendragon Capital	\$0	\$18,000,000	\$18,000,000
<b><u>Private Equity</u></b>			
Summit Sub-Debt IV	\$0	\$15,000,000	\$15,000,000
Summit Europe	\$0	\$10,000,000	\$10,000,000

## February 1, 2008 meeting, Board of Trustees

### Natural Resources

Carlyle/Riverstone IV \$0 \$15,000,000 \$15,000,000

Upon motion of Amb. Ong, seconded by Judge Marbley, the Board of Trustees adopted the foregoing resolution with eight affirmative votes cast by Trustees Cloyd, Hendricks, Ong, Hicks, Fisher, Brass, Marbley and Ratner, and three abstentions cast by Trustees Wexner, O'Dell and Schottenstein.

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### **STRATEGIC PLANNING, STRATEGIC INITIATIVES AND BOARD GOVERNANCE REPORT**

Dr. Cloyd:

Thank you very much. I'd like to now call on Provost Alutto. He is going to provide a presentation that President Gee referenced earlier on strategic planning, strategic initiatives, and Board governance.

President Gee:

While Joe is sitting down let me just say to all of you. I'd asked Joe to do this and he asked me why? I think it's important, and I say this is sort of like sin and confession in that we have to constantly remind ourselves of this. One of the things that the Provost and I along with my colleagues -- but particularly because the Provost is leading this -- are very devoted to us having a very thoughtful, very progressive, and very aggressive alignment and strategic planning process. We did have an opportunity to talk about that in the Ambassador's committee last Board meeting, but I thought it would be useful at the 10,000 foot level for the Board again to understand the complexity of the process and the fact that we now do have an aligned process. We know when X is happening that Y is aligned with that. We have realigned the way that we manage the University and we now have this institutional process which is run through an integrated financial planning group which is composed of the provost, who chairs it, and the senior vice president for health affairs and the chief financial officer. We now have a common place where these issues are brought together. Joe...

Provost Alutto: [PowerPoint presentation]

Well, you just made my presentation! Really, it makes it easy. I'd really like to talk about three things. First, is about some of the discipline that we're now exhibiting in our planning process; and secondly, to talk about the extent which our planning process is allowing the individual silos, chimneys, or whatever metaphor you want to use for our various programs and schools and colleges, to plan more effectively and more rigorously, as President Gee has indicated. I want to give you a sense of the integration mechanisms we are using to make sure we are planning as *one* University. This goes back to a question Chairman Cloyd asked -- the simple question of, "With all these competing financial opportunities we have, how do we make decisions about what we will or will not do?"

This is a slide that should be familiar to you. It was one that Ambassador Ong showed in the past, and it gives you a sense of the overall planning process and cycle for the University. Everything starts with the Academic Plan and President Gee's six strategic goals for the University. So we don't really ask people to go beyond those particular planning documents. They provide the boundaries for some of the planning that takes place. That feeds in obviously

## February 1, 2008 meeting, Board of Trustees

to the Board of Trustees Planning and the activities that you have, and I'll give you just one example of how that gets reflected in reality.

This is the agenda that Ambassador Ong described earlier that we've agreed to with the Committee on Academic and Student Affairs. Each one of these topics flow from the planning activities that are ongoing within the University, either as a result of the Academic Plan or as a result of our efforts to implement the six goals that have been identified by President Gee.

So as you heard, we started with student housing, because that's an issue that has to deal with the student life question which the President has raised. The issue that is flowing from much of the planning documents at the college level is the focus on the importance of enriching the experiences that students have while they are on campus. The doctoral program review is part of the normal process we go through to focus on the quality of our programs and the impact that those programs have on a national and international level. The focus on University centers, which will come to the committee, is really a translation of the issue the President has raised with transinstitutional mechanisms that will lead the way to the future eminence that we would like for this institution.

Our international programs which are a key to our Academic Plan and our reflection of our ability to play a role not just in this region, not just in this state, but truly on a world wide basis.

The Ohio Innovation Partnership update which will be coming to the committee flows from the focus that we've had on developing our strengths in the STEM area. This is an area we have decided as an academic priority for this institution, also happens to coincide with state priorities in terms of investment.

And the last item which is sort of, "where are we?" We have all had a year of working with this new strategic process and the question is how do we assess this and how do we get some feedback as to what should be changed and what adjustments should be made.

So if I go back now to that overall process diagram. After the Board of Trustees, we go to the question of college strategic multi-year plans. We have been asking colleges to plan within a five year cycle. That is an important piece to keep in mind because not only is there going to be the five-year review process, but within each and every year there are performance metrics that are being identified, and I'll talk about those briefly.

If you go down the right branch, once the colleges have strategic plans that have been approved we go through the annual assessment process for college process, for college progress. Each of the plans has to identify for us time periods and metrics we can use to assess whether or not progress is being made or what adjustment should be made as a result of our actual experience with implementation. Then that obviously leads to the performance of individual deans.

If we go down the left side branch of that, we begin to see department and program strategic goals which have to be consistent with and aligned with the departments. So we have alignment from the plan to the trustees, to the colleges, to individual departments, and individual initiatives, then of course that leads to assessments of unit progress and the assessment of the performance of the leaders of those units.

The middle box talks about multi-year program reviews. We have to keep in mind that while this planning is going on we have our regular cycles of planning and regular cycles of assessments of individual programs and

## February 1, 2008 meeting, Board of Trustees

individual initiatives such as the doctoral program assessment which is going on as we speak, and about which the Board will hear more in the future.

One of the things we have tried to do for each of these planning efforts within the silos is to try to identify the key planning elements that have to be reflected in those plans. They range from facilities, we've talked about that a little bit today, at the Board level -- we are beginning to raise questions for example about shared facilities. We have proposals and Academic Plans that are being developed for rather significant increases and wet lab space for different colleges. That has lead us to ask questions about if we can combine some of that access to wet lab space and have that reflected in our building plans. So we are beginning to ask those kinds of questions about common classroom space and so forth. In the past all of those decisions would have simply been kept at the department or college level and lead to a lot of idiosyncratic planning. We are trying to get away from that.

Every unit has to have a financial plan. One of the things we are discovering at the academic level is that every unit we deal with can articulate for us what their long-term goals are. That is not an issue. The hard part is telling us where the resources are going to come from in order to achieve those goals, and each unit must have a fairly detailed and specific financial plan for that.

There is a technology plan -- what support must be provided for them to achieve success, what support will be central, what support will be decentralized, etc.

There has to be a development plan because it is clear to all the units that we cannot achieve their goals and objectives just with state support. So we need to see a very detailed plan of how they are going to generate dollars, whether it is through actual development or fund raising, or if it is going to be through indirect costs as a result of external grant generation. All of that has to be specified, and the talent plan -- it's fine to be talking about massive growth if we are in an area of shortage of faculty, where is that talent coming from? Where is the talent coming from for the quality of programs in terms of student attraction?

We heard earlier about the need for financial aid and our plans to make sure we continue to offer adequate levels of financial aid. That is tied in part to the question of are we going to have the level of talent we need in students to accomplish the goals and objectives we have?

So all of the plans that come out of the silos have to have those elements addressed and that is how they are being assessed. And just to give you an overall sense of what we are trying to do for the academic units, it is simply to create a data-driven process in which decisions are made based on alignment with the University goals and the Board of Trustees goals being aligned with the college goals, the college goals being aligned with the department goals, and annual college and department leadership assessments being driven by explicit metrics. It is that alignment that becomes absolutely critical.

The other point I would like to make is that this applies not just to academic units. One of the important issues for us is to make sure that all of our support units are planning in a way that is aligned with our academic goals and objectives. One of the foci of the conversation we had with Ambassador Ong's committee was the issue about whether or not we should increase residence capacity on campus and that should be driven by our academic goals, not simply the question of whether or not we could do it. But we are trying to

## February 1, 2008 meeting, Board of Trustees

consistently use our academic goals as a way of driving the goals and objectives of all our support units on campus, and this just tries to visually display that for you.

Up to this point what I've talked about are activities that easily can take place within any silo. There is a limited amount of integration that is forced as a result of what I've just described. Now I want to talk about some of the integration mechanisms that have come about because of activities that President Gee has undertaken.

The first step was the creation of a group that he has described earlier as the Integrated Financial Planning Committee and that consists of three individuals -- myself, the senior vice president of health sciences, and the chief financial officer and senior vice president for business and finance. Our function is to look at these cross unit activities and proposals for resource allocations and begin to make absolutely certain that there is integration that takes place in all of those activities. But that is not done alone. In addition, we have biweekly meetings of the new Executive Committee that is chaired by the president and includes the provost and a series of vice presidents. That group again begins to both surface and flesh out issues that cut across all the silos of the University, and that is the purpose of that particular committee. We then have weekly meetings of the Senior Management Council that I chair. It includes all the vice presidents and the secretary of the board of trustees. It becomes both an agenda setting committee that looks at a set of issues across the University as a whole and it also does some assessments of implementation. We are beginning to get, as a result of these mechanisms and efforts, a look across all the functions of the institution and make sure that there is consistency.

We also have a series of other issues, and I will go through these very, very quickly. We have the monthly meetings of the President's Council and that has all of the vice presidents, the executive deans, and the faculty senate representatives. That is to do two things: first, to make sure that there are consistent messages of information about what is happening and what our goals and objectives are; and second, then also listen to a broader base of individuals with a variety of different perspectives who can ask questions about why we are moving in particular areas, raise questions about implementation plans, as well as the very process of planning that takes place.

We then have monthly meetings of the Council of Deans and those are chaired by the provost. All deans in the University come to those meetings and that is both for problem solving purposes and also for communications purposes. But again the primary effort is to get the deans actively involved in looking at issues across the colleges, not in any one individual college of the institution. We are organized by clusters, as I think you all know, and there are periodical meetings of the cluster deans, where the deans in the health sciences will be getting together, deans in the professional colleges, and deans in the arts and sciences, to talk about common issues across their colleges within their cluster. They also begin to raise issues that might affect colleges in different clusters. It becomes another way of getting integration just at a lower level within the institution.

There are periodic meetings with all the department chairs. I meet with over a hundred department chairs periodically, again to make sure that I am listening to and that we are hearing about the issues on the ground from chairs who have to deal with the very real issues, not just the planning, but actual implementation, and they have an opportunity to hear directly from me. We have continual reviews, which we talked about before, of the Office of Academic Affairs in terms of leadership performance. We have periodic meetings of the Faculty Council. We have the Faculty Council representatives

## February 1, 2008 meeting, Board of Trustees

here. We meet regularly, again, to raise issues that they begin to see from a very different perspective and that are not silo bound. And of course there are periodic meetings of the Faculty Senate which is a much broader group that again gives us an opportunity to hear across the institution.

So the main message I am trying to convey is that we are trying very hard to get greater discipline in both planning and implementation within silos, because that is a very important part of what we do. But we also want to make absolutely certain that we are beginning to see the integration that must occur across those silos if we are to accomplish our goals and objectives.

I would be happy to answer any questions if there are any?

Dr. Cloyd:

Thank you, Provost Alutto.

It's really terrific to see this activity that can generate the kind of alignment that we know we need to achieve the goals we have set for the University and start to become more of the "one university" that we have talked about. I think its terrific work and compliments to you and all the people who have been involved in this.

I would like to open it up now to the Board for any other Trustees that have questions or comments on this report.

Amb. Ong:

A lot of meetings.

Provost Alutto:

A lot of meetings, very focused, and we do run some fairly efficient meetings.

Dr. Cloyd:

Other questions or comments?

Mr. Wexner:

No, I just want to compliment you. I feel humble complimenting a business dean, but know this is clear that you have figured out how to do it. The what, the how, and the who, and it is laid out very clear. I think it's a great template for managing things on issues. What are the issues; what you are trying to achieve for us in our boards and our committees, so we are in the same kind of format. What it is, how are you going to get there, who's going to do it, when, and that was just as complete as I have ever seen, in a concise presentation.

Dr. Alutto:

Thank you.

(See Appendix XLII for background information, page 909.)

Dr. Cloyd:

Any other comments?

**February 1, 2008 meeting, Board of Trustees**

Thank you, Provost Alutto. The only other item of business that we have today is a short one, and President Gee that is to wish you a happy birthday, one day early. Now I thought about singing happy birthday to you, then when I considered this group -- with the Ambassador having a lovely voice -- I decided that standards of humaneness just would not let that happen. But please take our best wishes for a very happy birthday, and we certainly hope you enjoy the *Wizard of Oz*!

President Gee:

Thank you, I might just -- I was going to do this in my office today. You know, February 2nd is Ground Hog's day, so I thought I would show you what I have (donning a hat with a woodchuck on it)! I don't know what he is going to do, but for me I'm going to be able to see the sun tomorrow.

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Thereupon the Board adjourned to meet Friday, April 4<sup>th</sup>, 2008 at the Longaberger Alumni House, Columbus, Ohio.

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Attest:

G. Gilbert Cloyd  
Chairman

David O. Frantz  
Secretary

IMPACT STATEMENT  
THE OHIO STATE UNIVERSITY HOSPITALS  
RULES AND REGULATIONS

AMENDMENTS APPROVED BY  
MEDICAL STAFF ADMINISTRATION COMMITTEE  
ON NOVEMBER 14, 2007

- I. MEDICAL STAFF BYLAWS
- A. Updated Professional Affairs Committee name.
  - B. Added Professionalism Policy as a policy in which all members of the Medical Staff must comply.
  - C. Moved automatic suspension of membership on the Medical Staff for resignation, termination or non-reappointment of OSU Faculty Appointment from "Membership" section to "Automatic Suspension" section.
  - D. Revised and updated "Peer Review and Corrective Action" section to accurately reflect current practice.
  - E. Added provisions to the "Hearing and Appeal Process" section that allows Professional Affairs Committee and the University Hospitals Board to remand hearing committee reports back to Medical Staff Administrative Committee for further action as directed.
  - F. Added a provision to "Administration of the Medical Staff" section to comply with JCAHO standards to allow the Licensed Independent Practitioner Health Committee to initiate appropriate actions when a practitioner fails to complete a required rehabilitation program.



**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF OF  
THE OHIO STATE UNIVERSITY HOSPITALS (contd)**

3335-43-04 Membership.

(A) Qualifications.

(1) Unchanged

(2) All members of the medical staff of the Ohio state university hospitals shall, except as specifically provided in these bylaws, be members of the faculty of the Ohio state university college of medicine and public health, or in the case of dentists, of the Ohio state university college of dentistry, and shall, except for members of the limited staff, be duly licensed to practice in the state of Ohio. Members of the limited staff shall possess a valid training certificate, or an unrestricted license from the applicable state board based on the eligibility criteria defined by that board. All members of the medical staff and limited staff shall comply with provisions of state law and the regulations of the state medical board. Only those physicians, dentists, and practitioners of psychology and podiatry who can document their education, training, experience, competence, adherence to the ethics of their profession, dedication to educational and research-goals, and ability to work with others with sufficient adequacy to assure the university hospitals board and the board of trustees of the Ohio state university that any patient treated by them at university hospitals will be given the high quality of medical care provided at university hospitals, shall be qualified for membership on the medical staff of the Ohio state university hospitals.

All members of the medical staff will comply with medical staff and the Ohio state university policies regarding employee and medical staff health and safety; uncompensated care; and will comply with appropriate administrative directives and policies to avoid disrupting those operations of the Ohio state university hospitals which adversely impact overall patient care or which adversely impact the ability of the Ohio state university hospitals employees or staff to effectively and efficiently fulfill their responsibilities. All members of the medical staff will comply with policies adopted by the medical staff administrative committee, including but not limited to policies on professionalism, disruptive behavior, conflict of interest, and access and communication guidelines.

~~(3) Resignation, termination, or non-reappointment to the faculty of the Ohio state university shall result in immediate termination of membership on the medical staff of the Ohio state university hospitals.~~

(4) (3) Exclusion of any medical staff member or licensed health care professional from participation in any federal or state government program or

suspension from participation, in whole or part, in any federal or state government reimbursement program, shall result in immediate termination of membership on the medical staff of the Ohio state university hospitals and the immediate termination of clinical privileges at the Ohio state university hospitals as of the effective date of the exclusion or suspension. If the medical staff member's or licensed health care professional's participation in these programs is fully reinstated, the affected medical staff member or licensed health care professional shall be eligible to apply for membership and clinical privileges at that time. It shall be the duty of all medical staff members and licensed health care professionals to promptly inform the medical director of any action taken, or the initiation of any process which could lead to such action taken by any of these programs.

~~(5)~~ (4) Except as otherwise provided for herein, an applicant for membership shall at the time of appointment or reappointment, be and remain board certified in a medical specialty approved by at least one of the American board of medical specialties, or other applicable certifying boards, including certifying boards if applicable for doctors of osteopathy, podiatry, psychology, and dentistry. All applicants must be and remain certified within the specific areas for which they have requested clinical privileges. An applicant who is an active candidate for board certification at the time of initial appointment or reappointment shall have three years from the date eligibility was first attained to become board certified. Board certification is a continuing requirement. Whenever recertification is required by a sub-specialty board approved herein, applicants for appointment or reappointment shall meet the terms of recertification established by their respective sub-specialty board or boards. Failure to meet or maintain board certification shall result in immediate termination of membership on the medical staff of the Ohio state university hospitals. This requirement may be waived by action of the medical staff administrative committee, upon the recommendation of the credentials committee or the medical director of the Ohio state university hospitals, or as specifically provided in these bylaws.

~~(6)~~ (5) Any medical staff member whose membership has been terminated pursuant to paragraph (A)(4) or (A)(5) of this rule shall not be entitled to request a hearing and appeal in accordance with rule 3335-43-06 of the Administrative Code. Any licensed health care professional whose clinical privileges have been terminated pursuant to paragraph (A)(4) of this rule may not request an appeal in accordance with paragraph (E)(8)(j) of rule 3335-43-07 of the Administrative Code.

(B) through (D) unchanged.

(E) Procedure for appointment.

(1) through (6) unchanged.

- (7) The credentials committee shall review the application, evaluate and verify the supporting documentation, references, licensure, the chief of the clinical department's report and recommendation, and other relevant information. The credentials committee shall examine the character, professional competence, qualifications and ethical standing of the applicant and shall determine, through information contained in personal references and from other sources available to the credentials committee, including an appraisal from the chief of the clinical department in which clinical privileges are sought, whether the applicant has established and meets all of the necessary qualifications for the category of medical staff membership and clinical privileges requested.

The credentials committee shall, within thirty days from receipt of a complete application, make a recommendation to the medical director that the application be accepted, rejected, or modified. The medical director shall forward the recommendation of the credentials committee to the medical staff administrative committee. The credentials committee or the medical director may recommend to the medical staff administrative committee that certain applications for appointment be reviewed in executive session. The recommendation of the medical staff administrative committee regarding an appointment decision shall be made within thirty days of receipt of the credentials committee recommendation and shall be communicated by the medical director, along with the recommendation of the medical director to the professional affairs, ~~research and education~~ committee of the university hospitals board, and thereafter to the university hospitals board. When the Ohio state university hospitals board has acted, the chairperson of the board shall instruct the medical director to transmit the final decision to the chief of the clinical department and applicant and, if appropriate, to the director of the applicable clinical division.

(8) unchanged

- (F) Procedure for reappointment.

(1) through (3) unchanged.

- (4) The medical staff administrative committee shall review each request for reappointment in the same manner and with the same authority as an original application for medical staff membership. The medical staff administrative committee shall accept, reject, or modify the request for reappointment in the same manner and with the same authority as an original application for medical staff membership. The recommendation of the medical

staff administrative committee regarding reappointment of a member shall be communicated by the medical director, along with the recommendation of the medical director, to the professional affairs, ~~research, and education~~ committee of the university hospitals board, and thereafter to the university hospitals board. When the Ohio state university hospitals board has acted, the chairperson of the board shall instruct the medical director to transmit the final decision to the chief of the clinical department and applicant and, if appropriate, to the director of the applicable clinical division.

(5) through (7) unchanged.

(G) unchanged

3335-43-05 Peer review and corrective action.

(A) Informal review.

All medical staff members agree to cooperate in informal review activities that are solely intended to improve the quality of medical care provided to patients at the Ohio state university hospitals ~~and by the individual medical staff member.~~ Such activities may include the handling and informal review of complaints Information indicating a need for informal review, including patient complaints, disagreements, questions of clinical competence, ~~or inappropriate~~ conduct and variation variations in clinical practice identified by the clinical departments or divisions and medical staff committees. ~~The resulting information from such activities shall be furnished~~ referred to the applicable ~~chief of the clinical department chief.~~ Upon review by the clinical department chief, and with concurrence of who shall consult the medical director the review activity may result in consultation with the medical staff member, recommendations for educational actions or additional training, sharing of comparative data, monitoring, informal letters of reprimand or warning or other methods of guidance to the medical staff member to assist them in improving the quality of patient care outside of the mechanism for formal review in paragraph (B) of this rule. ~~Such actions are not regarded as adverse, do not require reporting to any governmental or other agency, and do not invoke a right to any hearing. In each case under review, an initial written determination shall be made by~~ The chief of the clinical department and the medical director shall evaluate the matter to determine the appropriate course of action. They may, as they deem necessary, consult with the affected medical staff member or obtain information or opinions from knowledgeable persons within the medical center as well as outside consultants. At the conclusion of their evaluation, the clinical department chief and the medical director shall make an initial written determination on whether:

- (1) ~~The complaint matter~~ warrants no further action;
- (2) ~~Informal review resolution~~ under this paragraph is ~~warranted~~ appropriate; or
- (3) Peer review under paragraph (B) of this rule is warranted. In cases where the clinical department

chief and medical director cannot agree on the need for peer review, the matter shall be submitted for peer review and determined as set forth in paragraph (B) of this rule.

If the clinical department chief and the medical director determine that informal resolution is appropriate, they may consult with the medical staff member, make recommendations for educational actions of additional training, sharing of comparative data or monitoring, issue informal letters of warning or provide other forms of guidance to the medical staff member to assist him or her in improving the quality of patient care. Such actions are not regarded as adverse, do not require reporting to any governmental or other agency, and do not invoke a right to any hearing. The chief of the clinical department and the medical director shall determine whether it is appropriate to include documentation of such actions in the medical staff member's file. If documentation is included in the member's file, the affected member shall have an opportunity to review it and may make a written response which shall also be placed in the ~~member's~~ file. Informal review under this paragraph is not a procedural prerequisite to the initiation of peer review under paragraph (B) of this rule.

(B) Peer review.

(1) ~~Peer review may be requested in more serious situations or where informal review has not resolved an issue or whenever the activities of professional conduct of~~ initiated when a member of the medical staff of the Ohio state university hospitals:

(a) ~~Violates the~~ Fails to adhere to standards or aims of the of patient care and professional conduct appropriate for a physician practicing in an academic medical center as determined by the medical staff or standards of professional conduct;

(b) ~~Is considered to be~~ disruptive to the operation of the Ohio state university hospitals;

(c) Violates the bylaws, rules and regulations of the medical staff, the Ohio state university hospitals board, or the board of trustees of the Ohio state university;

(d) Violates state or federal law; ~~or~~

(e) Is responsible for acts or omissions detrimental to patient safety or to the delivery quality or efficiency of patient care within the Ohio state university hospitals; ~~or~~

(f) Is responsible for acts or omissions damaging to the reputation of the medical staff of the Ohio state university hospitals.

Peer review may be initiated by a chief of a clinical department, the medical director, any member of the medical staff, the executive director of the Ohio state university hospitals, the dean of the college of medicine and public health, any member of the board of the Ohio state university hospitals, or the vice president for health services. All requests for peer review shall be in writing, shall be submitted to the medical director, and shall ~~be supported by reference to the specific activities or~~ specifically state the conduct or activities which constitute grounds for the requested action.

- (2) The medical director shall promptly ~~notify~~ deliver a written copy of the request for peer review to the affected member of the medical staff, in a confidential manner, ~~that a request for peer review has been made, and inform the member of the specific activities or conduct which constitutes grounds for the requested action.~~ The medical director shall then conduct a preliminary review to verify the facts related to the request for peer review, and within thirty days, make a written determination. If the medical director decides that no further action is warranted, the medical director shall notify the person(s) who filed the request for peer review and the member accused, in writing, that no further action ~~would~~ will be taken.
- (3) Whenever the medical director determines that peer review is warranted ~~and that a reduction, suspension or revocation of clinical privileges could result, the medical director,~~ he or she shall refer the request for peer review to the peer review committee. The affected member of the medical staff shall be notified of the referral to the peer review committee, and be informed that these medical staff bylaws shall govern all further proceedings.
- (4) The senior vice president for health sciences or designee shall exercise any or all duties or responsibilities assigned to the medical director under these rules for implementing corrective action and appellate procedure ~~only~~ if:
  - (a) The medical director is the medical staff member charged;
  - (b) ~~The medical director is responsible for having the charges brought against another medical staff member; or~~ has a financial interest or a relationship with any person that may have an improper effect on the exercise of his or her judgment in the matter, or may be perceived to have such an effect.
  - (c) ~~There is an obvious conflict of interest.~~
- (4)-(5) The peer review committee shall investigate every request and shall ~~report in writing within thirty days~~

~~It~~ deliver written findings and recommendations for action to the chief of the clinical department within thirty days. The peer review committee may recommend a reduction, suspension or revocation of the medical staff member's clinical privileges or other action as it deems appropriate. In making its recommendation the peer review committee may consider ~~as appropriate~~, relevant literature and clinical practice guidelines, ~~all~~ the opinions and views expressed throughout the review process, ~~and any~~ information or explanations provided by the member under review and other relevant information. Prior to making its report, the committee shall afford the medical staff member against whom the action has been requested ~~shall be afforded~~ an opportunity for an interview ~~with the peer review committee~~. At such interview, the medical staff member shall be informed of the specific ~~activities~~ actions or omissions alleged to constitute grounds for peer review, and shall be ~~afforded the opportunity to discuss, explain or refute the allegations against the medical staff member~~ given copies of any statements, reports, opinions or other information compiled at prior stages of the proceedings. The medical staff member may furnish written or oral information to the peer review committee at this time and shall be given an opportunity to discuss, explain, or refute the allegations and to respond to any statements, reports or opinions previously compiled in the proceedings. However, such interview shall not constitute a hearing, but shall be investigative in nature. The medical staff member shall not be represented by an attorney at this interview.

- (5) (6) Upon receipt of the written report and recommendation from the peer review committee, the chief of the clinical department shall, within seven days, make his or her own written ~~determination~~ recommendation for corrective action and forward that ~~determination recommendation~~ along with the findings and recommendations of the peer review committee to the medical director, ~~or if required by paragraph (B)(3) of this rule, to the senior vice president for health sciences or designee~~.
- (6) (7) ~~Following receipt of the recommendation from the clinical department chief and the report from the peer review committee, the~~ The medical director, ~~or the senior vice president for health sciences or designee, shall have ten days to approve or to decide whether to accept, reject or modify the determination recommendation of the clinical department chief. Following receipt of the report of clinical department chief, the medical director or senior vice president for health sciences or designee shall decide whether the grounds for the requested corrective action are such as should result in a reduction, suspension or revocation of clinical privileges. If the medical director, or senior vice president for health sciences or designee, decides the grounds are not substantiated, the~~

medical director will notify the peer review committee; the clinical department chief; the person(s) who filed the complaint and the affected medical staff member, in writing, that no further action will be taken.

~~In the event~~ If the medical director ~~or senior vice president for health sciences or designee~~ finds the grounds for the requested corrective action are substantiated, the medical director shall promptly notify the affected medical staff member of that decision and of the corrective action that will be taken. This notice shall advise the affected medical staff member's member of his or her right to request a hearing before the medical staff administrative committee pursuant to rule 3335-43-06 of the Administrative Code and ~~The written notice shall also include a statement that the medical staff member's failure to request a hearing in the timeframe prescribed in this rule 3335-43-06 of the Administrative Code shall constitute a waiver of rights to a hearing and to an appeal on the matter; a statement that~~ and the affected medical staff member shall have the procedural rights found in rule 3335-43-06 of the Administrative Code; and also be given a copy of the rule 3335-43-06 of the Administrative Code. This notification and an opportunity to exhaust the administrative hearing and appeal process shall occur prior to the imposition of the proposed corrective action unless the emergency provisions outlined in paragraph (D) of this rule apply. This written notice by the medical director shall be sent certified return receipt mail to the affected medical staff member's last known address as determined by university records.

~~(7)~~ (8) If the affected member of the medical staff does not make a written request for a hearing to the medical director within thirty-one days after receipt of the adverse decision, ~~he or she~~ he or she shall be deemed ~~a waiver of~~ to have waived the right to any review by the medical staff administrative committee to which the staff member might otherwise have been entitled on the matter.

~~(8)~~ (9) If a timely, written request for hearing is made, the procedures set forth in rule 3335-43-06 of the Administrative Code shall apply.

(C) Composition of peer review committee.

(1) and (2) unchanged.

(3) An outside review consultant may serve as a member of the peer review whenever:

(a) Unchanged

(b) The objectivity of the review may be compromised ~~due to economic considerations;~~ or



- (c) Whenever the medical director determines that an outside review is otherwise advisable.

If an outside reviewer is recommended, the chief of the clinical department shall make a written recommendation to the medical director for selection of an outside reviewer. The medical director shall make the final selection of an outside reviewer.

(D) Unchanged

(E) Automatic suspension.

(1) through (8) unchanged.

(9) Resignation, termination, or non-reappointment to the faculty of the Ohio state university shall result in immediate termination of membership on the medical staff of the Ohio state university hospitals.

(F) Reporting responsibility.

When a decision on corrective action is taken which constitutes a "formal disciplinary action" as may be defined in Ohio state law, or as may be required to be reported pursuant to federal law, including the health care quality improvement act, the medical director shall ~~make ensure that~~ a report of said action is made in order to maintain compliance with applicable state or federal law or regulations. The medical director shall ~~amend ensure that~~ such reports are amended as may be required to reflect subsequent actions taken under the hearing and appeal rights afforded in these bylaws.

When applicable, any recommendations or actions that are the result of a review or hearing and appeal shall be monitored by the medical director on an ongoing basis through the Ohio state university hospitals' quality management activities. (B/T 6/7/2002, B/T 5/6/2005)

3335-43-06 Hearing and appeal process.

(A) through (C) unchanged.

(D) Conduct of hearing.

(1) through (9) unchanged.

(10) The decision and record of the medical staff administrative committee shall be transmitted to the professional affairs, ~~education, and research~~ committee of the university hospitals board, which shall, subject to the affected member's right to appeal and implementation of paragraph (E) of this rule, consider the matter at its next scheduled meeting, or at a special meeting to be held no less than thirty days following receipt of the transmittal. The professional affairs, ~~education and research~~ committee may accept, reject, or modify the decision of the medical staff administrative committee. The professional affairs committee may remand that matter back to the medical staff

administrative committee for further action as directed.

- (11) The recommendation of the professional affairs, ~~education and research~~ committee shall be promptly considered by the university hospitals board, or the executive committee of the hospitals board, at its next scheduled meeting. The university hospitals board, or the executive committee of the university hospitals board, may accept, reject, or modify the recommendation of the professional affairs, ~~education and research~~ committee. The university hospitals board or executive committee of the hospitals board may remand the matter back to the medical staff administrative committee for further action as directed.

(12) Unchanged

(E) Appeal process.

(1) and (2) unchanged.

(3) The appeal shall be conducted by the professional affairs, ~~education and research~~ committee of the university hospitals board.

(4) The affected medical staff member shall have access to the reports and records, including transcripts, if any, of the hearing committee and of the medical staff administrative committee and all other material, favorable or unfavorable, that has been considered by the medical staff administrative committee. The staff member shall then submit a written statement indicating those factual and procedural matters with which the member disagrees, specifying the reasons for such disagreement. This written statement may cover any matters raised at any step in the procedure to which the appeal is related, and legal counsel may assist in its preparation. Such written statement shall be submitted to the professional affairs, ~~education and research~~ committee no later than seven days following the date of the affected member's notice of appeal.

(5) New or additional matters not raised during the hearing or in the medical staff administrative committee hearings shall only be considered on appeal at the sole discretion of the professional affairs, ~~education and research~~ committee.

(6) Within fourteen days following submission of the written statement by the affected medical staff member, the professional affairs, ~~education and research~~ committee shall recommend to the Ohio state university hospitals board that the adverse decision be affirmed, modified or rejected, or to refer the matter back to the medical staff administrative committee for further review and recommendation. Such referral to the medical staff administrative committee may include a request for further investigation.

(7) Unchanged

3335-43-07 Categories of the medical staff.

The medical staff of the Ohio state university hospitals shall be divided into five categories: honorary medical staff; attending medical staff; courtesy medical staff; community affiliate medical staff; and limited staff.

(A) through (E) unchanged.

(F) Clinical privileges.

(1) through (7) unchanged.

(8) Other licensed health care professionals.

(a) through (j) unchanged.

(k) Appeal process.

(i) and (ii) unchanged.

(iii) The appellate review shall be conducted on the record by the professional affairs, ~~education and research~~ committee of the Ohio state university hospitals board.

(iv) The affected licensed health care professional shall have access to the reports and records, including transcripts, if any, of the hearing committee and of the medical staff administrative committee and all other material, favorable or unfavorable, that has been considered by the medical director. The licensed health care professional shall submit a written statement indicating those factual and procedural matters with which the member disagrees, specifying the reasons for such disagreement. This written statement may cover any matters raised at any step in the procedure to which the appeal is related, and legal counsel may assist in its preparation. Such written statement shall be submitted to the professional affairs, ~~education and research~~ committee no later than seven days following the date of the licensed health care professional's notice of appeal.

(v) New or additional matters shall only be considered on appeal at the sole discretion of the professional affairs, education and research committee.

(vi) Within thirty days following submission of the written statement by the licensed health care professional, the professional affairs, ~~education and research~~ committee shall recommend to the Ohio state university hospitals board executive committee that the adverse decision be affirmed, modified or rejected, or to refer the matter back to the medical director for further review and recommendation. Such referral to the medical director may include a request for further investigation.

(vii) unchanged

(l) unchanged

(9) through (11) unchanged.

3335-43-10 Administration of the medical staff of the Ohio state university hospitals.

(A) and (B) unchanged

(C) Medical staff administrative committee:

(1) and (2) unchanged

(3) Meetings. The committee shall meet monthly and shall keep detailed minutes which shall be distributed to each committee member and to the university hospitals board through the professional affairs, ~~education, and research~~ committee.

(4) unchanged

(D) unchanged

(E) Committee for licensed independent practitioner health.

(1) unchanged

(2) Duties:

(a) through (f) unchanged

(g) To initiate appropriate actions when a licensed practitioner fails to complete the required rehabilitation program.

(h) through (l) unchanged

(J) Leadership council for clinical value enhancement.

The leadership council shall consist of members appointed in accordance with paragraph (A)(6) of rule 3335-43-09 of the Administrative Code, and shall include the senior vice president for health sciences and dean of the college of medicine and public health and the chairperson of the professional affairs ~~education and research~~ committee of the university hospitals board as ex-officio members without a vote. The medical director shall be the chairperson of the leadership council.

(1) through (4) unchanged



THE OHIO STATE UNIVERSITY  
OFFICE OF UNIVERSITY DEVELOPMENT

**Gift Receipts and Net Commitments  
as of December 31, 2007**

	<u>July 2007 - December 2007</u>	<u>July 2006 - December 2006</u>	<u>% Change</u>
<b>Gift Receipts</b>			
Cash & Securities	\$ 82,194,894	\$ 62,636,272	31%
Gifts-in-Kind	3,060,521	3,553,347	-14%
Irrevocable (Present Value)	398,048	445,250	-11%
Bequests Distributed	<u>2,933,715</u>	7,150,092	-59%
<b>Total Gift Receipts</b>	<b>\$ 88,587,177</b>	<b>\$73,784,961</b>	<b>20%</b>
<b>Net New Pledges</b>	<b>\$ 22,514,101</b>	<b>\$11,848,750</b>	<b>90%</b>
<b>Net New Revocable Planned Gifts</b>			
Bequest Expectancies (Face Value)	\$ 11,474,608	11,266,134	2%
Trust Expectancies (Face Value)	<u>4,754,000</u>	\$ 12,614,300	-62%
<b>Total Net Planned Gifts</b>	<b>\$ 16,228,608</b>	<b>\$23,880,434</b>	<b>-32%</b>
<b>Total</b>	<b>\$ 127,329,886</b>	<b>\$109,514,146</b>	<b>16%</b>



THE OHIO STATE UNIVERSITY  
OFFICE OF UNIVERSITY DEVELOPMENT

**Donor Counts and Gift Receipts by Donor Type  
as of December 31, 2007**

	<u>Donors</u> <u>July through December</u>			<u>Dollars</u> <u>July through December</u>			
	<u>FY2008</u>	<u>FY2007</u>	<u>% Change</u>	<u>FY2008</u>	<u>FY2007</u>	<u>% Change</u>	
<b>Individuals:</b>							
Alumni (Current Giving)	40,987	41,482	-1%	\$ 24,969,354	\$ 18,335,296	36%	A
Alumni (Irrevocable Trusts & Annuities)	11	15	-27%	302,816	385,879	-22%	B
Alumni (From Bequests)	35	37	-5%	1,670,817	3,783,773	-56%	C
<b>Alumni Total</b>	<b>41,033</b>	<b>41,534</b>	<b>-1%</b>	<b>\$ 26,942,987</b>	<b>\$ 22,504,949</b>	<b>20%</b>	
Non-Alumni (Current Giving)	24,542	23,949	2%	\$ 10,605,410	\$ 11,997,676	-12%	D
Non-Alumni (Irrevocable Trusts & Annuities)	6	6	0%	95,232	59,371	60%	E
Non-Alumni (From Bequests)	25	23	9%	1,262,897	3,366,319	-62%	F
<b>Non-Alumni Total</b>	<b>24,573</b>	<b>23,978</b>	<b>2%</b>	<b>\$ 11,963,539</b>	<b>\$ 15,423,366</b>	<b>-22%</b>	
<b>Individual Total</b>	<b>65,606</b>	<b>65,512</b>	<b>0%</b>	<b>\$ 38,906,526</b>	<b>\$ 37,928,315</b>	<b>3%</b>	
<b>Corporations/Corp Foundations:</b>	<b>2,566</b>	<b>2,444</b>	<b>5%</b>	<b>\$ 17,892,877</b>	<b>\$ 17,355,637</b>	<b>3%</b>	
<b>Private Foundations:</b>	<b>467</b>	<b>432</b>	<b>8%</b>	<b>\$ 27,761,116</b>	<b>\$ 14,820,288</b>	<b>87%</b>	G
<b>Associations &amp; Other Organizations:</b>	<b>835</b>	<b>908</b>	<b>-8%</b>	<b>\$ 4,026,658</b>	<b>\$ 3,680,722</b>	<b>9%</b>	
<b>Grand Total</b>	<b>69,474</b>	<b>69,296</b>	<b>0%</b>	<b>\$ 88,587,177</b>	<b>\$ 73,784,961</b>	<b>20%</b>	

- A** Individual Alumni Current gifts are up 36% due to  
\$2.9M gift from Richard Solove in Dec 2007 to Cancer Research  
\$2.9M gift from William Lowrie to a Engineering professorship and to the Chemical & Molecular Engineering Building
- B** Individual Alumni Irrevocable gifts are down 22% due to  
overall activity up in 2006 as compared to 2007
- C** Individual Alumni bequest receipts are down 56% due to  
\$1.7M gift from Peter Chichilo in Sept 2006 to General Scholarships
- D** Individual Non-Alumni Current gifts are down 12% due to  
\$975K gift from Sarah Soter in Oct 2006 to Medicine
- E** Individual Non-Alumni Irrevocable gifts are up 60% due to  
\$70K gift from Elbert Jasper in Dec 2007 to Vet Medicine
- F** Individual Non-Alumni bequest receipts are down 62% due to  
\$1M gift from Mary Vandeventer in Sept 2006 to Biomedical Research  
activity of \$100K+ up in 2006 as compared to 2007
- G** Private Fnd gifts are up 87% due to  
\$7.4 gifts in Oct 2007 and \$2.9 in Nov 2007 from the Columbus Foundation to Academic Affairs  
activity of \$100K+ in 2007 is up as compared to 2006



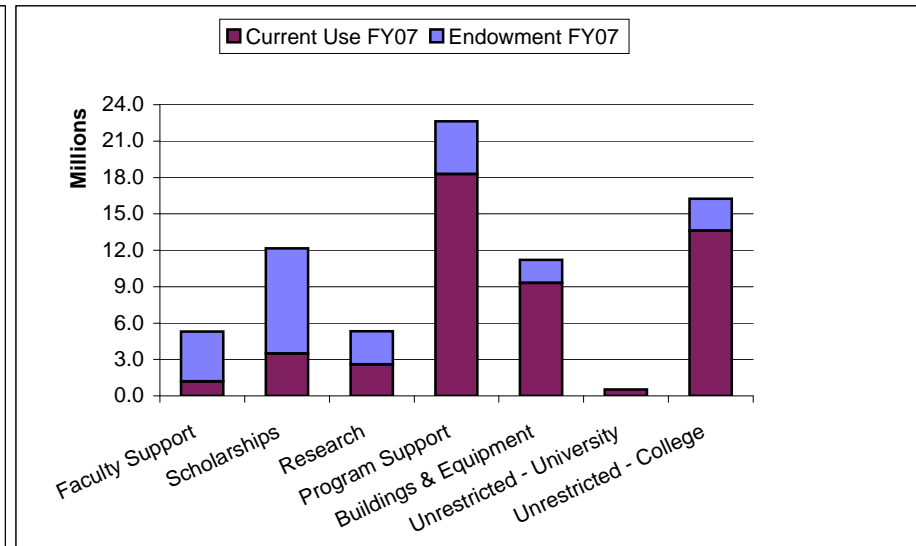
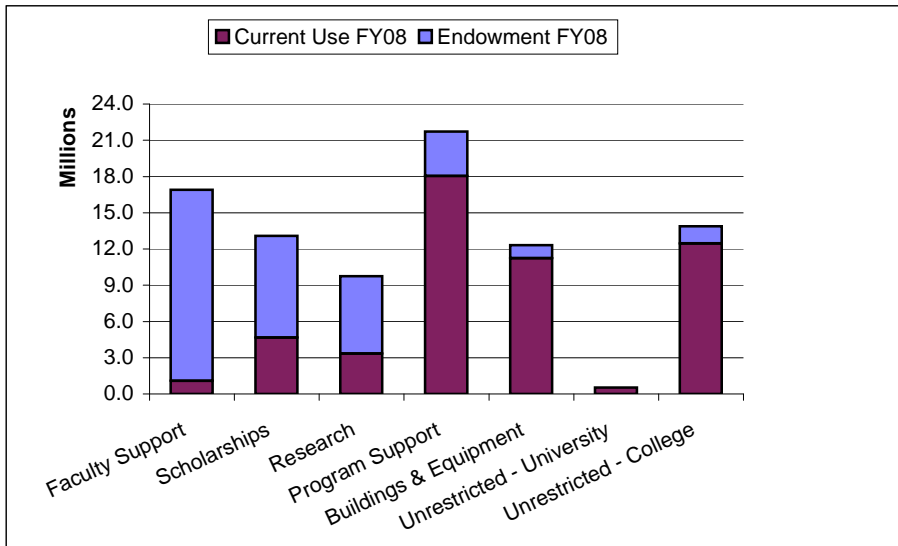


**Gift Receipts by Purpose  
as of December 31, 2007**

July 2007 - December 2007

July 2006 - December 2006

	Current Use	Endowment	Total	Current Use	Endowment	Total	% Change
<b>Faculty Support</b>	\$ 1,093,045	\$ 15,819,191	<b>\$ 16,912,236</b>	\$ 1,191,788	\$ 4,115,033	<b>\$ 5,306,821</b>	219%
<b>Scholarships</b>	4,667,703	8,417,904	<b>13,085,606</b>	3,470,153	8,675,641	<b>12,145,794</b>	8%
<b>Research</b>	3,337,382	6,411,790	<b>9,749,172</b>	2,596,417	2,726,899	<b>5,323,317</b>	83%
<b>Program Support</b>	18,050,927	3,668,358	<b>21,719,284</b>	18,273,359	4,365,740	<b>22,639,099</b>	-4%
<b>Buildings &amp; Equipment</b>	11,219,773	1,106,998	<b>12,326,771</b>	9,313,520	1,892,179	<b>11,205,699</b>	10%
<b>Unrestricted - University</b>	528,191	-	<b>528,191</b>	529,189	-	<b>529,189</b>	0%
<b>Unrestricted - College</b>	12,443,804	1,424,065	<b>13,867,869</b>	* 13,601,173	2,656,349	<b>\$ 16,257,522</b>	-15%
	<b>\$ 51,340,824</b>	<b>\$ 36,848,305</b>	<b>\$ 88,189,129</b>	<b>\$ 48,975,599</b>	<b>\$ 24,431,842</b>	<b>\$ 73,407,441</b>	20%



\* Purpose Report Total does not include Irrevocable Deferred gifts, so the total will be lower than the total on the Donor Type Report

**The Ohio State University  
Department of Athletics  
Ticket Pricing Information**

	approved <u>07-08</u>	proposed	Price %	proposed	Price %	proposed	Price %
		<u>08-09</u>	<u>Increase</u>	<u>09-10</u>	<u>Increase</u>	<u>10-11</u>	<u>Increase</u>
<b><u>FOOTBALL</u></b>							
Student	\$30.00	<b>\$31.00</b>	3.3%	<b>\$32.00</b>	3.2%	<b>\$33.00</b>	3.1%
Faculty/Staff	\$49.00	<b>\$51.00</b>	4.1%	<b>\$52.00</b>	2.0%	<b>\$53.00</b>	1.9%
B & BB Boxes	\$70.00	<b>\$72.00</b>	2.9%	<b>\$73.00</b>	1.4%	<b>\$74.00</b>	1.4%
Reserve	\$60.00	<b>\$62.00</b>	3.3%	<b>\$63.00</b>	1.6%	<b>\$64.00</b>	1.6%
Club	\$61.00	<b>\$63.00</b>	3.3%	<b>\$64.00</b>	1.6%	<b>\$65.00</b>	1.6%

	approved <u>07-08</u>	proposed	Price %	proposed	Price %
		<u>08-09</u>	<u>Increase</u>	<u>09-10</u>	<u>Increase</u>
<b><u>MEN'S BASKETBALL</u></b>					
Personal Seat License	\$27.00	<b>\$28.00</b>	3.7%	<b>\$30.00</b>	7.1%
Public 1	\$25.00	<b>\$26.00</b>	4.0%	<b>\$28.00</b>	7.7%
Public 2	\$20.00	<b>\$21.00</b>	5.0%	<b>\$23.00</b>	9.5%
Public 3	\$15.00	<b>\$16.00</b>	6.7%	<b>\$18.00</b>	12.5%
Faculty/Staff	\$20.00	<b>\$21.00</b>	5.0%	<b>\$23.00</b>	9.5%
Student	\$13.50	<b>\$14.50</b>	7.4%	<b>\$16.50</b>	13.8%

**The Ohio State University Golf Club  
Proposed Golf Course Dues/Fees for Fiscal Year 2009**

**GREEN COMMITTEE RECOMMENDATION**

<u>Annual Membership Dues</u>	FY'08 Current Fees	FY'09 Proposed	
Students	\$550	\$550	0.0%
Faculty/Staff	\$1,640	\$1,760	7.3%
Initiation Fee-New Members Only	\$800	\$800	
Alumni/Affiliates	\$2,065	\$2,200	6.5%
Initiation Fee-New Members Only	\$1,000	\$1,000	
Children under 13 of Member	\$800	\$275	-65.6%
Children 13 and older of Member	\$800	\$800	0.0%

**NOTE:** The current FY'08 rate for Alumni (\$2065) and Faculty/Staff (\$1640) was originally proposed to be \$2125 and \$1700 respectively. When the annual \$60 food & beverage minimum (\$10 per month for six months) was initiated, the Greens Committee reduced the FY'08 annual fee by \$60. The proposed FY '09 fees reflect the annual dues approved by the Green Committee. The annual \$60 food & beverage minimum will be in addition to annual fees.

<u>Daily Fees</u>	FY'08 Current Fees	FY'09 Proposed	
Students - Gray	\$18	\$18	0.0%
Students - Scarlet	\$30	\$30	0.0%
Faculty/Staff - Gray	\$32	\$32	0.0%
Faculty/Staff - Scarlet	\$56	\$56	0.0%
Alumni/Affiliates/Guests - Gray	\$40	\$40	0.0%
Alumni/Affiliates/Guests - Scarlet	\$70	\$70	0.0%

**The Ohio State University  
Department of Athletics  
Football Ticket Allotment Caps**

**Background:**

The Facilities and Finance Subcommittee proposed the following ticket allotment caps for the 2008 Football season and for all future seasons to the following constituencies. Student season tickets would be capped at 30,000, which is an increase of 3,500 over the previous cap. At this level, we will maintain an allotment of tickets for students that is higher than any other school in the country, and still be able to accommodate tickets for the most diverse constituency group in the country as well.

We realize the importance of students to the University as well as the Department of Athletics, and with the growing popularity of Ohio State Football amongst students, we feel the increase is a very positive one. Another positive result of this allotment proposal will be that Alumni Association members will be notified earlier for which game they will receive tickets. By holding all constituencies to their caps, the Ticket Office will be more efficient in serving their customers. In the event that a given constituency as noted below does not use its entire allotment, the remaining tickets will be distributed among the remaining constituencies herein.

		<u>CURRENT TICKET ALLOTMENT CAPS</u>		<u>PROPOSED TICKET ALLOTMENT CAPS *</u>
<b>Student</b>	<b>26,500</b>	<b>season tickets</b>	<b>30,000</b>	<b>season tickets</b>
<b>Faculty/Staff</b>	<b>15,000</b>	<b>season tickets</b>	<b>15,000</b>	<b>season tickets</b>
<b>Buckeye Club</b>	<b>15,000</b>	<b>season tickets</b>	<b>15,000</b>	<b>season tickets</b>
<b>President's Club</b>	<b>15,000</b>	<b>season tickets</b>	<b>15,000</b>	<b>season tickets</b>
<b>Alumni</b>	<b>70,000</b>	<b>individual tickets</b>	<b>70,000</b>	<b>individual tickets</b>

\* effective for 2008 football season

## BENCHMARKING- STUDENTS, FACULTY/STAFF AND ALUMNI

University	# of student tickets allocated	# of Faculty/Staff tickets allocated	F/S Ticket Opportunity
Texas	14,000	Number based on availability	
Michigan	23,252	1,000 season tickets allocated	
Penn State	25,000	No allocation set aside, must donate	Must donate to buy
Tennessee	25,000		
Florida	19,756		Must donate to buy

**BENCHMARKING- 2006-07 MEN'S BASKETBALL PRICING**

As compared to the other Conference schools, our proposed single game ticket prices are in line with the top basketball programs. As shown on the benchmark chart below. OSU is not the highest price in the Conference. The proposed price increase brings the University closest to the highest ticket prices at Illinois, Michigan and Michigan State. Our single game prices are below comparable men's basketball programs at North Carolina and UCLA.

<b>University</b>	<b>Season Ticket Price</b>	<b># of games</b>	<b>Average Single Game Basketball Ticket Prices</b>			
North Carolina	\$535	16		\$33.44		
UCLA	\$567	18		\$31.50		
Tennessee	\$250	13		\$19.23		
Arizona	\$456, 424, 344	17	\$26.82	\$24.94	\$20.24	
Florida	\$348	19		\$18.32		
Texas	\$500, 240, 160	18	\$27.78	\$13.33	\$8.89	
Illinois	\$589, 532, 399	16	\$36.81	\$33.25	\$24.94	
Indiana	\$476, 357	18	\$26.44	\$19.83		
Iowa	\$300	18		\$16.67		
Michigan	\$477,460,375,235	15	\$31.80	\$28.75	\$23.44	\$15.67
Michigan State	\$520,400,220	17	\$30.59	\$23.53	\$12.94	
Minnesota	\$540	16		\$33.75		
Northwestern	\$260,209	16	\$16.25	\$13.06		
Penn State	\$220,190,90	17	\$12.94	\$11.18	\$5.29	
Purdue	\$432,306	17	\$25.41	\$18.00		
Wisconsin	\$504,462	18	\$28.00	\$25.67		
Ohio State	\$494,444,354,264	17	\$29.06	\$26.12	\$20.82	\$15.53

# 2006 Big Ten Football Pricing

	Illinois	Indiana	Iowa	Michigan	Michigan St	Minnesota	Northwstrn	Ohio St	Penn St	Purdue	Wisconsin
Season Tickets (per game price)											
# of Home Games	7	7	7	7	7	6	6	7	7	7	7
Public Season	\$249.00	\$210.00	\$325.00	\$350.00	\$287.00	\$225.00	\$180.00	\$413.00	\$322 Stadium \$385 Chairs	\$245 non prime \$322 prime	\$245.00
Suites	n/a	n/a	300.00 + donation/ amenity	n/a		\$225.00	\$1,250.00	contract & waiting lists	contracts	contracts	Donation required
Club or other Premium Seats	\$269.00	n/a	300.00 + donation/ amenity	n/a		N/A	500 Wildcat den, 250 box seats	contract & waiting lists	contracts	contracts	Donation required
Family Plan or other Discount Season	n/a	\$189.00	n/a	n/a		\$180.00	360 2 adults 3 children	n/a	n/a	\$126 - south endzone	
Faculty/Staff	\$199.00	n/a	\$262.00	\$315.00	N/A	n/a	\$144.00	\$336.00 - Full \$144 - 3	\$308.00	n/a	n/a
Student	\$91.00	\$78.00	\$140.00	\$147 plus \$10 order charge	\$126.00	\$60.00	Free / 90 grad	\$145 - 5 games	\$166.00	\$190 All sports Pass \$ 105 FB only	\$120.00

## Individual Game

Premium Game	\$50.00	\$47.00	\$60.00	\$59.00	\$70.00	\$55 - Iowa	50 - Ohio State	\$59.00	n/a	\$55 prime \$45 non prime	\$42 Big 10
Non Premium Game	\$42.00	\$37.00	\$48.00	CMU, Ball St, Vanderbuilt = \$54 & \$49 for all the others	\$46.00	\$50 - Michigan \$45 - Penn St. \$45 - Indiana	Big Ten Game 50 sideline 30 endzone	\$59.00	\$55 - stadium \$59 chairbacks	\$49 prime \$39 non prime	\$35 Non conference
Other Non Premium Game	n/a	n/a	n/a	n/a	N/A	Non Conf 25.00	Non Conference 30 sideline 20 endzone	n/a	n/a	n/a	ticket market place for single game returned
Family Plan or Discount Single game	n/a	n/a	n/a	n/a	N/A	Single game promotions	n/a	n/a	n/a	\$156 - 4 game mini plan for both public & students	n/a
Student	\$24.00	\$10.00	n/a	n/a	\$30.00	\$15.00	Free	\$29.00 for 1st 2 home games	n/a	\$21.00	n/a
Student - Premium Game(s) [see above]	n/a		n/a	n/a	N/A	887 \$55 - Iowa	n/a	n/a	n/a		n/a



(APPENDIX XXXVIII)  
**THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES  
FISCAL AFFAIRS COMMITTEE**

January 31, 2008

**TOPIC:**

Recommended process clarifications and improvements regarding management and oversight authority of facilities improvements projects and real estate transactions.

**CONTEXT:**

This policy was presented for a first reading at the December 2007 Board of Trustees meeting. The proposed changes will allow us to streamline processes and focus our energy and the Board's time on those issues of the greatest financial and strategic impact to the University.

Six changes from existing policies have been incorporated into the proposed policy. They are:

1. Projects of less than \$1M are required to follow all university and state procurement policies and guidelines regardless of funding source.
2. Projects more than \$1M but less than \$4M would require one time approval by the Senior Vice President for Business and Finance, which would cover approval for both design and construction. Projects that were not part of a submitted annual budget or capital plan will require separate Board approval.
3. Projects \$4M but less than \$10M would require one time Board of Trustees approval, which would cover approval for both design and construction.
4. Projects over \$10M would require two separate Board of Trustees approvals – one for design and one for construction.
5. Guidelines for planning studies, leases, and real estate transactions are now included under the attached policy.
6. Board approval would no longer be required for the replacement and/or renewal of existing, previously approved easements.

**CONSIDERATIONS:**

- Is the University sufficiently protected?
- Are the targeted project budget limits appropriate for each category?
- Is including only projects greater than \$4M in the annual report to the Board acceptable?

**REQUESTED OF THE FISCAL AFFAIRS COMMITTEE:**

Approval of attached resolution



**Policy for Board of Trustees Review and Approval  
of Facilities Improvement Projects, Planning Studies, and Real Estate  
Transactions Facilities Improvement Projects**

For the purposes of this document, Facilities Improvement Projects are defined as any initiatives undertaken on behalf of the University that improve the physical environment in support of the academic mission. Projects covered under this policy would include, but may not be limited to activities that involve land acquisition, construction, reconstruction, renovation, demolition, landscaping, roads and grounds improvements/maintenance, building and systems repairs/replacements; client-specified projects, major emergency responses and any capital improvement project. This policy excludes items which would appropriately be directed through the procurement process and subject to the University's procurement policies and guidelines.

1. Any facilities improvement project estimated to cost less than \$1M shall follow all applicable university and state procurement guidelines regardless of funding source.
2. Any facilities improvement project estimated to cost more than \$1M but less than \$4M shall require specific project authorization by the Senior Vice President of Business and Finance. This approval constitutes complete authorization for the project, including site selection, design, construction and any services needed, except as specifically noted in the authorization resolution.
3. Any facilities improvement project estimated to cost \$4M but less than \$10M shall require specific project authorization by the Board of Trustees. This approval constitutes complete authorization for the project, including site selection, design, construction, and any other services needed, except as specifically noted in the authorizing resolution.
4. Any facilities improvement project estimated to cost \$10M or more shall require specific project authorization by the Board of Trustees that may include site determination, design work, and construction management services, except as specifically noted in the authorizing resolution. For these projects, separate Board authorization shall be required for construction unless specifically included in the project approval resolution.
5. Once a project of \$4M or more has been approved by the Board, the University shall not increase the project costs (including costs for design, construction, construction management, or other services) presented to the Board at the time of authorization without specific Board approval except as follows:
  - a. For projects under \$4M, with the prior written approval of the Senior Vice President for Business and Finance, the University may increase individual project contracts or the total project budget as long as the increased project budget does not exceed 10% of the total project budget and funding for the increase is provided by the requesting department or other source and an appropriate report is made to the Board regarding the increase.
  - b. For projects of \$4M or more, with the prior written approval of the Senior Vice President for Business and Finance, the University may increase individual project contracts or the total project budget cumulatively by no more than 10% of the total project budget or \$1M, whichever is less, so long as funding for the increase is provided by the requesting

department or other source and an appropriate report is made to the Board regarding the increase.

6. The University shall report annually to the Board, at the first meeting of the calendar year, on all projects estimated to cost \$4M or more that were completed during the previous year. The report will include determination as to whether the project was on time and on budget.
7. The University shall report quarterly to the Board on the status of each major facilities improvement project of \$20M or more that meet the reporting point's criteria, and annually on any other facilities project as required by the Board. The report will include determination as to whether the project is on time and on budget and include appropriate metrics.

#### **Planning Studies and Project Siting**

8. Any planning study (including any feasibility, technical, siting, or other planning study) estimated to cost \$250,000 or more shall require Board of Trustees authorization (either separately or as part of the facilities project recommendations). Any planning study originally estimated at less than \$250,000 that goes over that amount shall be submitted to the Board for authorization. Any planning study estimated to cost less than \$250,000 shall require Senior Vice President for Business and Finance approval.
9. Any proposed changes to the approved University Master Plan, Regional Plans, District Plans, and Sub-District Plans shall be subject to review and approval by the President's Executive Committee and Board of Trustees.
10. Requests for use of a site for any facilities project or any change in activity or program shall be subject to review and approval by the President's Executive Committee and Board of Trustees if not in compliance with the approved University Master and District Plans, as determined by the Department of Facilities Operations and Development.

#### **Real Estate Transactions**

11. Any easement, other than an easement for street, roadway or highway purposes, to be granted to another party for use of University property for a term of not more than 25 years shall be subject to review and approval by the Senior Vice President for Business and Finance.
12. Approval replacement (renewal) easements for existing agreements that benefit the University and that were previously approved by the Board of Trustees as outlined in item #11, may be granted for a like term by the University through the written approval of the Senior Vice President for Business and Finance.
13. Any sale or purchase of real property, or acceptance of the gift of real property, shall be subject to the review and approval of the Board of Trustees.
14. The lease of real property by the University for any total term of ten years or more or with a total lease value greater than \$1M shall be subject to review and approval by the Board of Trustees.

#### **Interpretation and Intent**

15. This policy is intended to provide flexibility for the University to undertake projects in an expeditious manner, while preserving the authority and ability of the Board of Trustees to review and approve

major projects as the Board determines. This policy is not intended to limit Board review of any project or action as the Board determines appropriate. In interpreting this policy, the University shall provide for Board review in any case in which the provisions of this policy are unclear or subject to varying interpretation.



Requesting Agency(s): DENTISTRY ADMINISTRATION

Location(s): Postle Hall, Wendell D.

169,109 ASF/278,169 GSF Age: 1950

**Description:**

This project will renovate the registration and waiting area for the dental clinic.

**Project Information:**

How does this project advance the Academic Plan? This project advances the Academic Plan by improving support facilities for the dental clinic.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: None

Deferred Renewal: None

**Source of Funds:**

**Amount**

Other Restricted-Dentistry

\$377,604.00

**Total:**

\$377,604.00

**Schedule:**

**BoT Approved Amt.**

**Projected**

**Revised**

**Actual**

**PLANNING**

Arch/Engr Approved by BoT

\$377,604.00

02/01/2008

**DESIGN**

Schematic Design Approval

07/10/2008

Design Dev Document Approval

07/10/2008

Construction Document Approval

08/04/2008

**BIDDING**

Bidding Approved BoT

\$377,604.00

02/01/2008

Bid Opening

09/14/2008

**CONSTRUCTION**

Construction Start

11/14/2008

Completion

05/27/2009

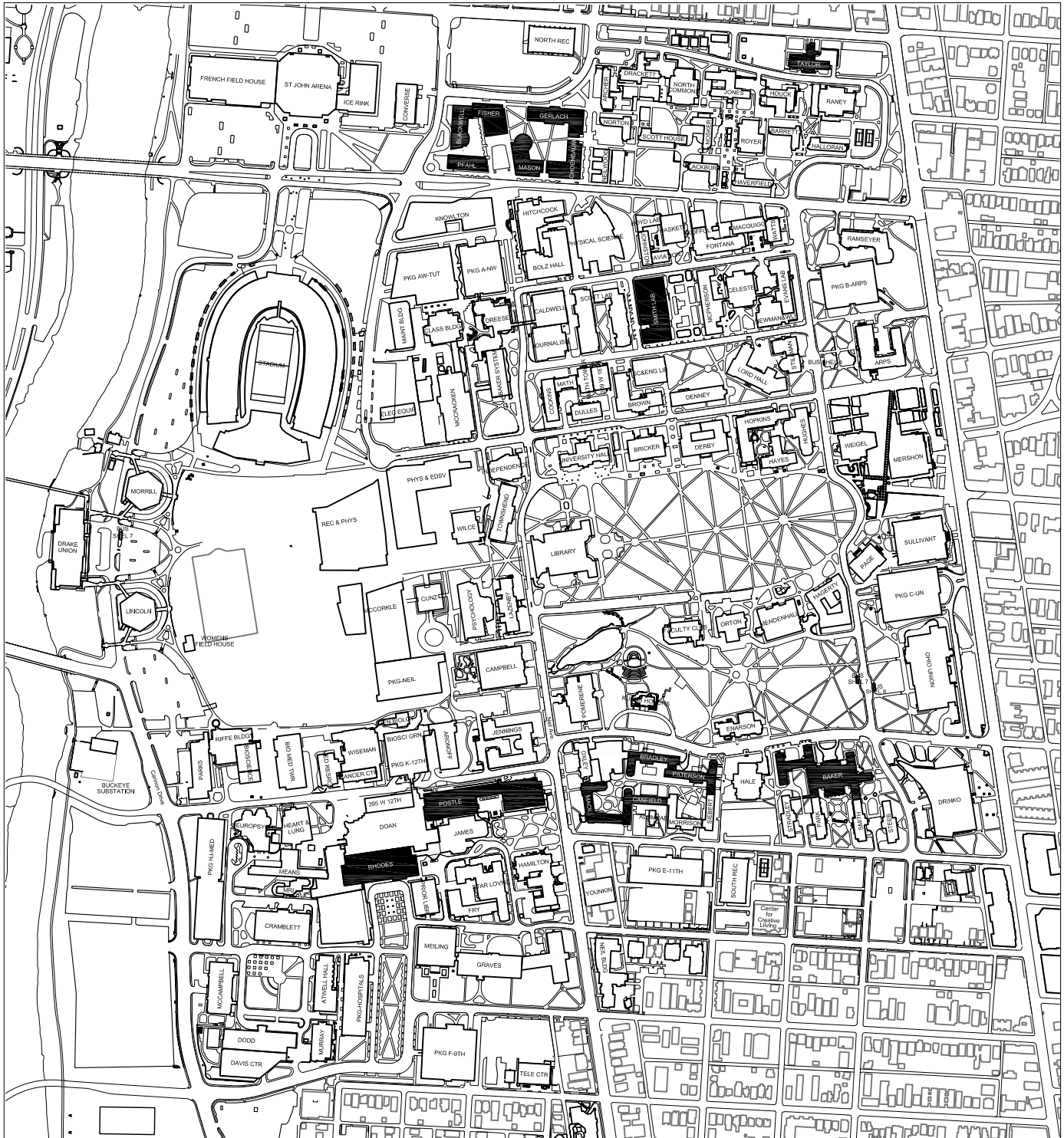
**Project Team:**

Project Manager: Corrie Feldmann (feldmann.5@osu.edu)

Project Coordinator: Megan Balonier (Balonier.2@osu.edu)

# Core and Medical Campus Projects

- Fisher College of Business - Security Updates
- Postle Hall - Registration Area Renovation
- Smith Laboratory Rehabilitation
- South Low Rise Fire Alarms
- Taylor Tower - Fan Coil Replacement
- University Hospitals - Emergency Department Expansion





Requesting Agency(s): STUDENT AFFAIRS FACILITIES

Location(s): Baker Hall (East & West), Newton D	126,450 ASF/224,499 GSF	Age: 1940
Location(s): Bradley Hall, Carolyn	40,639 ASF/68,507 GSF	Age: 1954
Location(s): Canfield Hall, James H.	36,012 ASF/61,020 GSF	Age: 1940
Location(s): Mack Hall, John T.	43,215 ASF/79,089 GSF	Age: 1923
Location(s): Paterson Hall, Alma Wacker	38,513 ASF/61,276 GSF	Age: 1954

**Description:**

This project will upgrade the existing fire alarm systems in Paterson, Bradley, Mack, Canfield and Baker Halls.

**Project Information:**

The project will provide a fully addressable code compliant system, and will allow alarms to report through the campus Lenel system and to Student Affairs building automation system.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving safety in the student living environment.

Outstanding Funding Issues: This project is funded with future bond proceeds. Student Affairs has identified an interim funding source for use until bond proceeds are available.

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: This project will address \$364,500 in deferred maintenance.

Deferred Renewal: None

**Source of Funds:**

**Amount**

Univ. Bond Proceeds \$3,427,136.00

**Total:** \$3,427,136.00

**Schedule:**

	BoT Approved Amt.	Projected	Revised	Actual
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PLANNING

Arch/Engr Approved by BoT \$3,427,136.00 02/01/2008

DESIGN

Construction Document Approval 03/01/2009

BIDDING

Bid Opening 04/01/2009

CONSTRUCTION

Construction Start 06/01/2009

Completion 08/01/2010

**Project Team:**

Project Manager: Brendan Flaherty

Project Coordinator: Laura Kemberitzky (kemberitzky.2@osu.edu)



Requesting Agency(s): STUDENT AFFAIRS FACILITIES

Location(s): Taylor Tower, Jacob B.

74,782 ASF/143,051 GSF Age: 1966

**Description:**

This project will replace the fan coil units in each of the resident rooms and the public areas - a total of approximately 460 units. This project will also replace the piping, valves and fittings, and provide new insulation.

**Project Information:**

The project will improve the air conditioning functions of the units. In addition, the new piping system will allow the building automation system to automatically change over the building systems as weather dictates.

How does this project advance the Academic Plan? This project advances the Academic Plan by improving the student on campus living environment.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: This project will address \$1,216,000 in deferred maintenance.

Deferred Renewal: None

Source of Funds:	Amount
Univ. Bond Proceeds	\$3,029,971.00
<b>Total:</b>	<b>\$3,029,971.00</b>

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$3,029,971.00	02/01/2008		
DESIGN				
Construction Document Approval		02/01/2009		
BIDDING				
Bid Opening		03/01/2009		
CONSTRUCTION				
Construction Start (Phase I)		06/01/2009		
Completion (Phase I)		08/01/2009		
Construction Start (Phase 2)		06/01/2010		
Completion (Phase 2)		08/01/2010		

**Project Team:**

Project Manager: Cihangir Calis (calis.1@osu.edu)

Project Coordinator: Laura Kembitzky (kembitzky.2@osu.edu)



Requesting Agency(s): FACILITIES OPERATIONS AND DEVELOPMENT

Location(s): Fisher Hall, Max M	61,406 ASF/132,574 GSF	Age: 1998
Location(s): Gerlach Graduate Programs Bldg, J B	33,990 ASF/68,621 GSF	Age: 1998
Location(s): Schoenbaum Undergrad Program Bldg	30,130 ASF/62,754 GSF	Age: 1999
Location(s): Mason Hall, Raymond E	36,449 ASF/68,027 GSF	Age: 1999
Location(s): Pfahl Executive Educ Bldg, John K	23,364 ASF/58,054 GSF	Age: 1999
Location(s): Blackwell Inn At Fisher College	67,039 ASF/128,031 GSF	Age: 2002

**Description:**

Replace existing card access and alarm monitoring system in Blackwell, Pfahl, Fisher, Gerlach, Mason, and Schoenbaum.

**Project Information:**

How does this project advance the Academic Plan? The project improves the security and provides improved control of access to the Fisher College of Business buildings for students, faculty, and staff.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: None

Deferred Renewal: None

Source of Funds:	Amount
2007 Central Funds - ACAMS & TCP/IP	\$200,000.00
2008 Central Funds - ACAMS & TCP/IP	\$2,300,000.00
<b>Total:</b>	<b>\$2,500,000.00</b>

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$2,300,000.00	03/02/2007		03/02/2007
BIDDING				
Bidding Approved BoT	\$2,500,000.00	02/01/2008		
CONSTRUCTION				
Construction Start		04/30/2008	04/30/2008	
Completion		04/30/2009		

**Project Team:**

Project Manager: Walter Ingram  
SECURITY TECH & DESIGN SERV - Design

Project Coordinator: Melissa Griffin (griffin.333@osu.edu)





Requesting Agency(s): OHIO AGRIC RESEARCH AND DEVELOPMENT CTR

Location(s): Pounden Hall

8,042 ASF/12,293 GSF Age: 1928

**Description:**

This project will renovate approximately 12,100 GSF in Pounden Hall and construct an addition of approximately 3,000 GSF for the new Pounden Technology Development Center.

**Project Information:**

The project will provide up to 40 tenant spaces of various sizes to accommodate different types of businesses; provide conference and other support spaces; and create a new entrance and lobby. Abatement work will be accomplished prior to the renovation/expansion.

How does this project advance the Academic Plan? This project will advance the academic plan by improving the campus teaching and learning facilities.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: This project will address \$1,027,000 in deferred maintenance.

Deferred Renewal: None

Source of Funds:	Amount
Grant-Economic Development Admin	\$744,091.00
General Funds-OARDC	\$744,092.00
<b>Total:</b>	<b>\$1,488,183.00</b>

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
<b>PLANNING</b>				
Arch/Engr Approved by BoT	\$1,488,183.00	02/02/2007		02/02/2007
Arch/Engr Advertisement				03/01/2007
<b>DESIGN</b>				
Arch/Engr Contract		09/28/2007	12/05/2007	09/28/2007
Schematic Design Approval		09/01/2007	11/08/2007	12/13/2007
Design Dev Document Approval		11/20/2007	04/04/2008	
Construction Document Approval		03/04/2008	07/18/2008	
<b>BIDDING</b>				
Bidding Approved BoT	\$1,488,183.00	02/01/2008		
Bid Opening		06/15/2008	10/29/2008	
<b>CONSTRUCTION</b>				
Construction Start (Abatement)		05/15/2008		
Completion (Abatement)		07/15/2008		
Construction Start		07/28/2008	12/10/2008	
Completion		07/29/2009	12/11/2009	

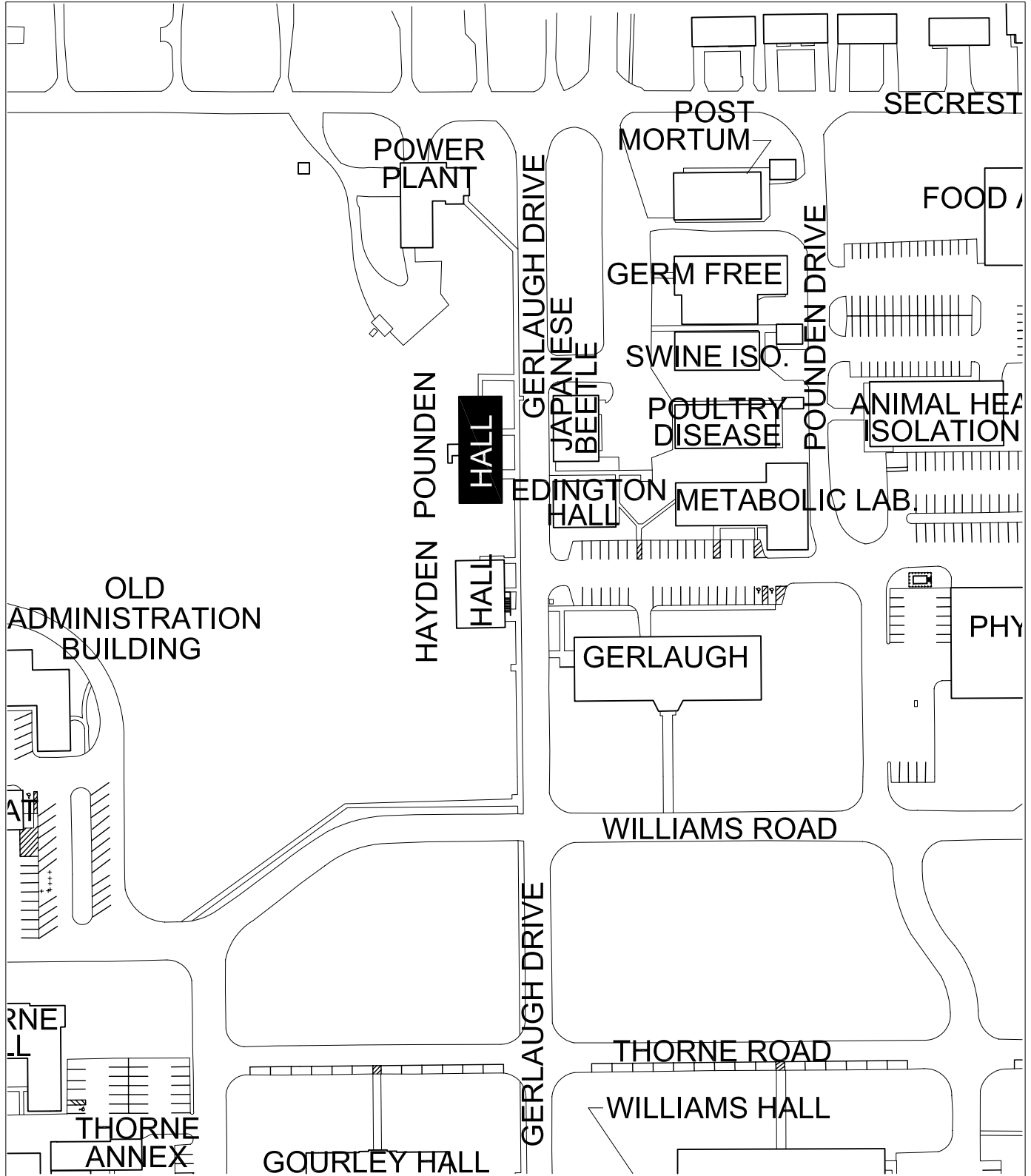
**Project Team:**

Project Manager: Marjory Trishman (trishman.2@osu.edu)  
PAYTO ARCHITECTS INC - Design

Project Coordinator: Karen Cogley (cogley.1@osu.edu)

OARDC / ATI Projects

- OARDC - Pouden Hall Renovation





Requesting Agency(s): ACADEMIC AFFAIRS, OFFICE OF  
Requesting Agency(s): BUSINESS & FINANCE, OFFICE OF  
Location(s): Smith Laboratory, Alpheus

134,125 ASF/219,438 GSF Age: 1950

**Description:**

This project will renovate portions of Smith Laboratory for the Anthropology Department. This project will also relocate and renovate some pool classrooms from the upper floors to the first and second floors.

**Project Information:**

The conceptual budget has been adjusted for additional scope, which includes all new doors; all new light fixtures; upgraded casework and lab counters; replacement of two fume hoods; and other finish upgrades.

How does this project advance the Academic Plan? This project will provide improved space for the Department of Anthropology and improve the classroom pool space within Smith Laboratory.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: Enables relocation of the Anthropology Department from Lord Hall, an essential step towards the demolition of that facility.

Special limitations/risks: There are other partial renovation projects planned and occurring in Smith Laboratory that will overlap with the projected schedule of this project, each involving MEP issues and voice/data issues. This project will be designed to coordinate with the other projects to prevent gaps or overlap.

Deferred Maintenance: This project will address \$778,000 in deferred maintenance.

Deferred Renewal: None

Source of Funds:	Amount
General Funds-Social & Behav Sci	\$568,000.00
HB16 Line Item Appropriation	\$2,800,000.00
<b>Total:</b>	<b>\$3,368,000.00</b>

Schedule:	BoT Approved Amt.	Projected	Revised	Actual
PLANNING				
Arch/Engr Approved by BoT	\$2,800,000.00	09/22/2006	12/08/2006	12/08/2006
DESIGN				
Construction Document Approval		01/07/2008		
BIDDING				
Bidding Approved BoT	\$3,368,000.00	02/01/2008		
CONSTRUCTION				
Construction Start		09/07/2007	05/01/2008	
Completion		06/30/2008	08/01/2008	

**Project Team:**

Project Manager: Becky Fields (fields.199@osu.edu)  
SCHOOLEY CALDWELL ASSOC INC - Design

Project Coordinator: Catherine Dalton (dalton.@osu.edu)



# University Hospitals - Emergency Department Expansion

315-2006-916

Requesting Agency(s): UNIVERSITY HOSPITALS

Location(s): Rhodes Hall-University Hospital

234,178 ASF/480,976 GSF Age: 1979

**Description:**

This project will renovate space to provide a Critical Decision Unit and relocate the Patient Transportation Services and Facilities Shop.

**Project Information:**

This project is supportive of the longer range growth identified in the Medical Center Facilities Master Plan.

How does this project advance the Academic Plan? This project will advance the Academic Plan by expanding the Emergency Department to facilitate and utilize new technology, enabling the Ohio State University Medical Center's Emergency Department to remain a Level One Trauma Center. This project will also increase the department's ability to meet the needs of the local community.

Outstanding Funding Issues: None

Timing Issues: None

"Ripple effects" of the project: None

Special limitations/risks: None

Deferred Maintenance: This project will address approximately \$1,200,000 of deferred maintenance.

Deferred Renewal: None

**Source of Funds:**

	Amount
Auxiliaries-OSUMC Health Systems	\$1,871,819.00
<b>Total:</b>	<b>\$1,871,819.00</b>

**Schedule:**

	BoT Approved Amt.	Projected	Revised	Actual
<b>PLANNING</b>				
Arch/Engr Approved by BoT	\$1,871,819.00	06/01/2007		06/01/2007
<b>DESIGN</b>				
Schematic Design Approval		08/09/2007	01/15/2008	
Design Dev Document Approval		09/20/2007	01/15/2008	
Construction Document Approval		11/01/2007	02/26/2008	
<b>BIDDING</b>				
Bidding Approved BoT	\$1,871,819.00	12/07/2007	02/01/2008	
Bid Opening		12/21/2007	05/05/2008	
<b>CONSTRUCTION</b>				
Construction Start		02/21/2008	07/07/2008	
Completion		06/20/2008	01/05/2009	

**Project Team:**

Project Manager: Arden Freeman

Project Coordinator: Curt Handschug (handschug.1@osu.edu)

ARRAY HEALTHCARE FACILITIES SOLUTIONS - Design



**AMENDMENT TO LONG-TERM LEASE**

**VARSIY CREW FACILITY  
INDIAN VILLAGE ROAD  
COLUMBUS, OHIO**

**Background**

**Location and Description**

The 40-year lease between city of Columbus, landlord, and The Ohio State University, tenant, was previously presented and approved by the Board at the July 13, 2007 meeting. Subsequent to the July Board meeting the lease was executed by the parties. The lease provides that the city of Columbus will construct a boathouse and the cost of the design and construction of the boathouse will be the total rent paid by the University for the full-term of the lease. The leased premises will consist of three (3) bays, two (2) meeting rooms and one (1) office in the permanent boathouse to be constructed upon real property at Griggs Reservoir on the Scioto River together with the right to use in common with the city, the lobbies, kitchen, training rooms, men's and women's locker rooms, common corridors, hallways, public restrooms and other common areas located within the boathouse, and the dock facilities to be located on the real property accessing the Scioto River.

All costs, lease payments, and any other expenses related to the proposed off-campus property will be funded by the Department of Athletics using funds from reserves that have been set aside for a boathouse project and future fundraising. All costs associated with this project will be the responsibility of the Department of Athletics.

The original estimate of the cost for design and construction of the facility was \$3.3 million. Subsequent programmatic changes in design of the boathouse and unforeseen construction issues resulted in the estimate of the cost of construction of the boathouse being increased to \$4.87 million. It is necessary to amend the lease to increase the rent to the amount of \$4.87 million.

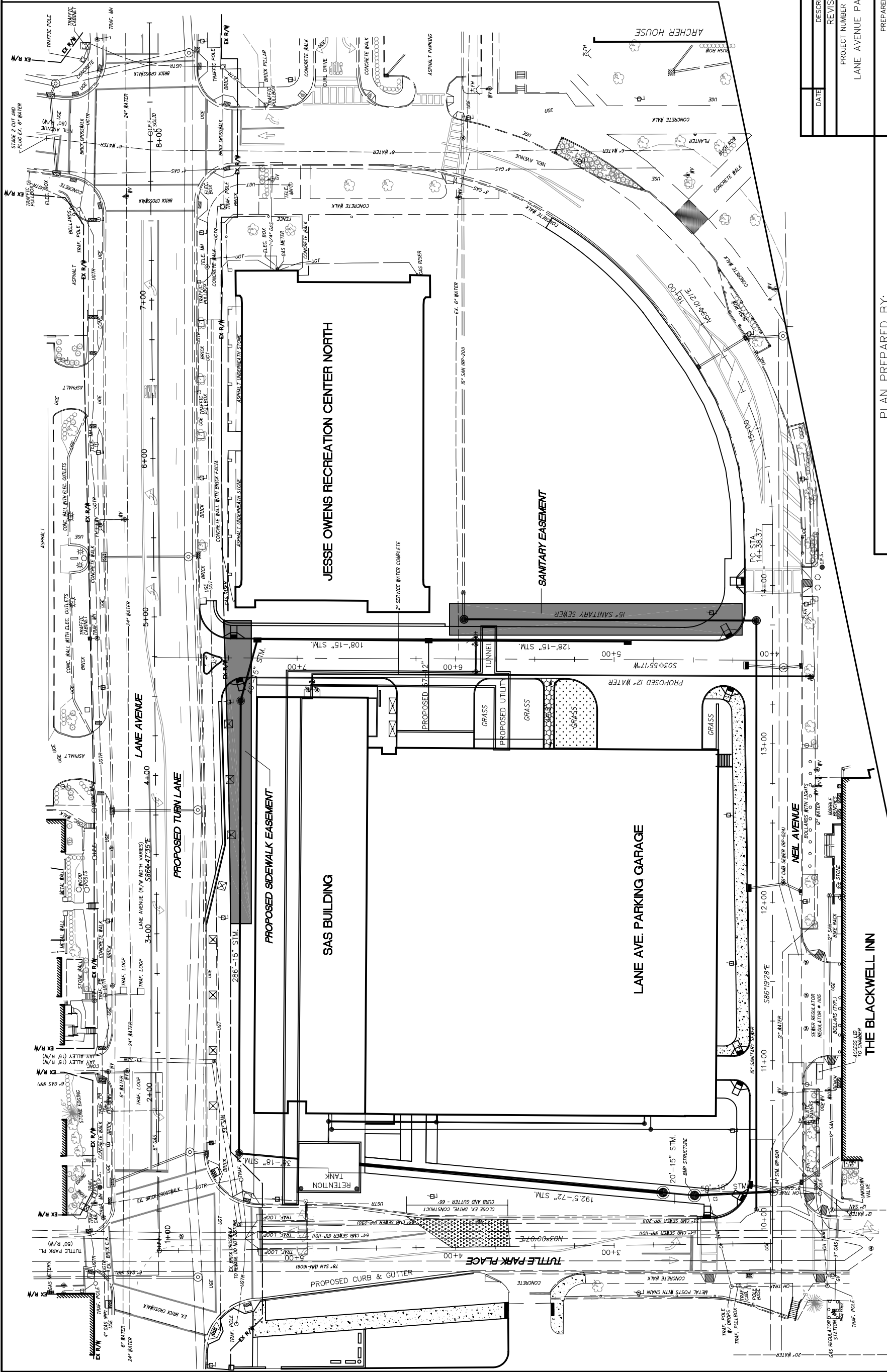
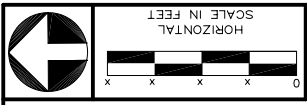
**Terms of Lease Amendment**

The lease term shall remain 40 years with a 40-year renewal option.

A onetime payment of rent shall be the actual cost of design and construction in an amount not to exceed \$4.87 million. Any additional changes that may result in any increases to the cost of the boathouse will be value engineered so as not to exceed the maximum rent amount.

The remaining terms of the lease will remain unchanged.





DATE	DESCRIPTION
	REVISIONS
	PROJECT NUMBER 315-2005-992-1
	LANE AVENUE PARKING GARAGE

PREPARED FOR  
THE OHIO STATE UNIVERSITY  
FACILITIES OPERATIONS AND DEVELOPMENT  
COLUMBUS, OHIO

PREPARED BY  
ACOCK ASSOCIATES ARCHITECTS  
COLUMBUS, OHIO 43215

383 N. FRONT STREET  
**COMBINED EASEMENT FOR OSU USE**

OSU PROJ. NO. 315-2005-992-1  
COMM. NO. DATE 12/04/07  
DRAWN BY 1/1

PLAN PREPARED BY:  
**COLUMBUS ENGINEERING CONSULTANTS, INC.**  
Consulting  
Civil Engineers

840 Michigan Avenue  
Columbus, OH 43215  
(614) 228-3500

SULIMAN Z. ABUULLAH, P.E.  
REGISTERED ENGINEER

12/04/07 DATE



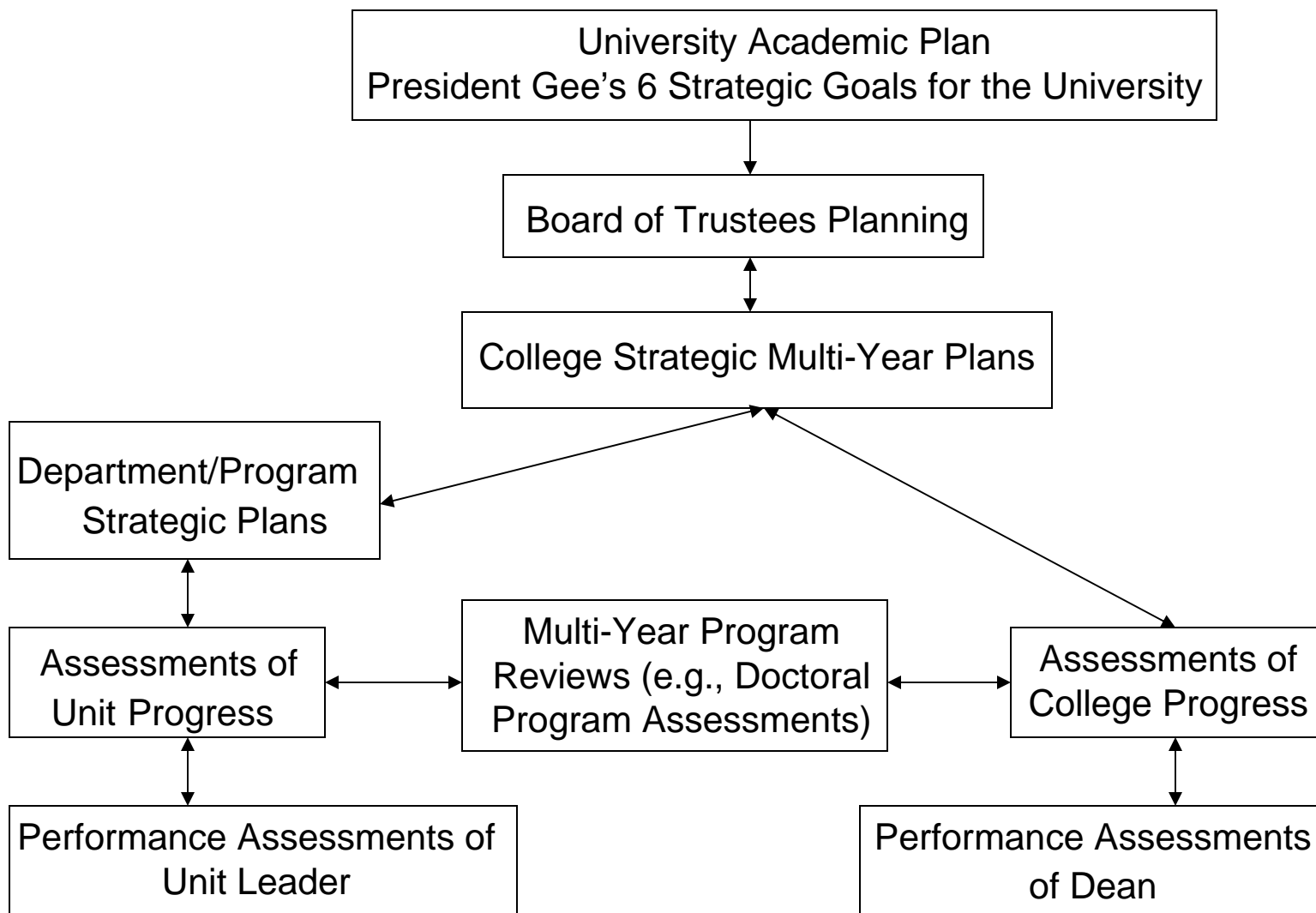




# Planning Alignment

Joseph A. Alutto  
Executive Vice President and Provost

## Overall Planning Processes and Cycle



## **Academic and Student Affairs Committee Topics**

Student Housing: Promoting the Academic Experience

Doctoral Program Reviews

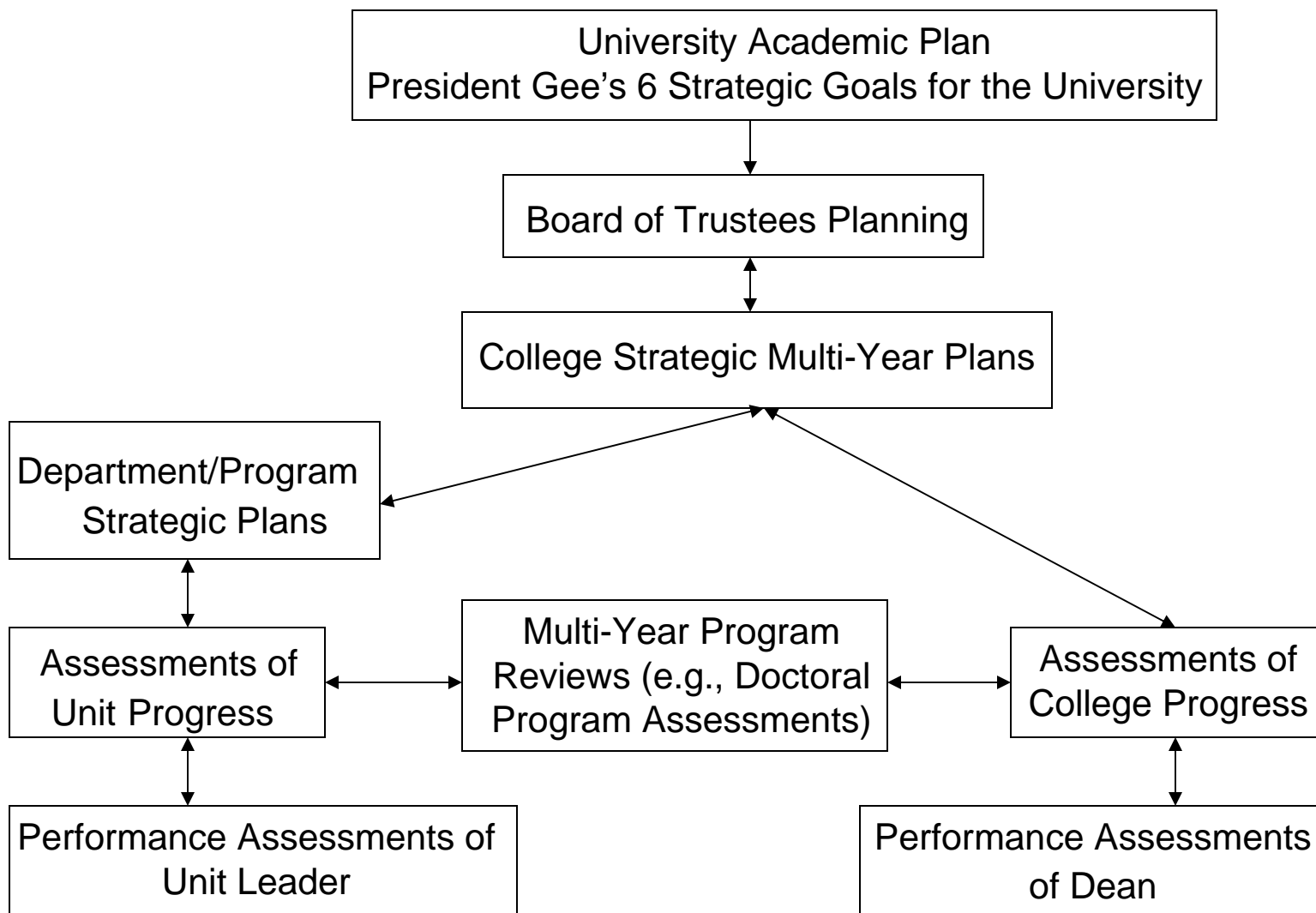
University Centers

International Programs

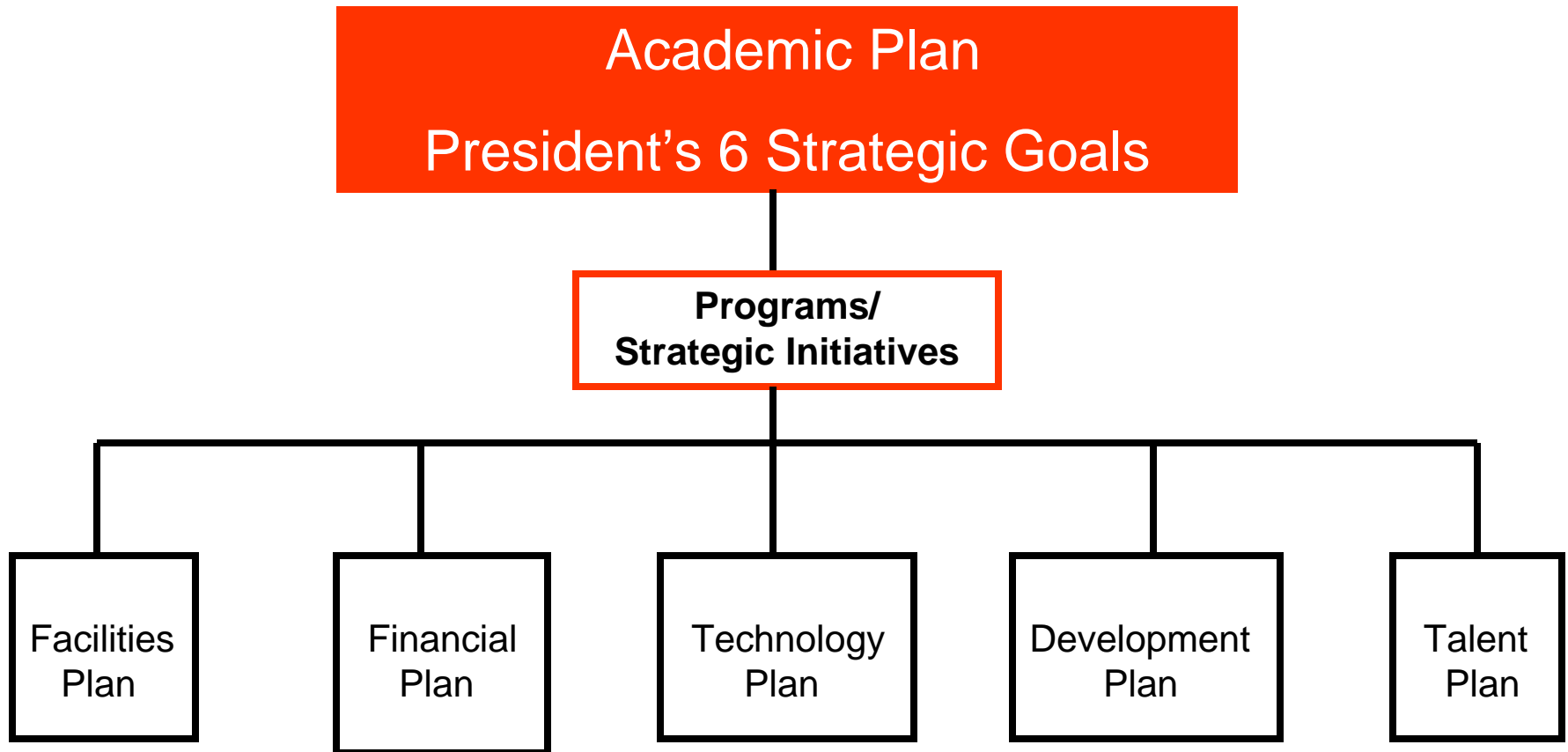
Ohio Innovation Partnership Update: STEM Funding

Strategic Planning: What We Are Learning

## Overall Planning Processes and Cycle



## Strategic Planning Components



## Intent:

**For academic units, create a data-driven process in which decisions are made based on...**

University goals aligned with



Board of Trustees goals aligned with



College goals aligned with



Department/program goals aligned with



Annual college/department/program leadership assessments driven by explicit metrics

## Intent:

**For support service units, create a data-driven process in which decisions are made based on...**

University goals aligned with



Board of Trustees goals aligned with



Support service goals aligned with



College/department goals aligned with



Annual unit leadership assessments driven by explicit metrics for service units



## Cross-Function Planning and Implementation Integration Occurs Through...

1. Weekly meetings of Integrated Financial Planning Committee

Integrated Financial Planning Committee:

Chaired by provost; includes vice presidents for business and finance and health sciences

2. Bi-weekly meetings of Executive Committee

Executive Committee:

Chaired by president; includes provost, vice presidents for development, business and finance, health sciences, legal affairs, university relations; secretary to the Board of Trustees (ex officio)

3. Weekly meetings of Senior Management Council

Senior Management Council:

Chaired by provost; includes all vice presidents; secretary to the Board of Trustees (ex officio)

## **Planning and Implementation** *(continued)*

### 4. Monthly meetings of President's Council

President's Council:

Chaired by president; includes all vice presidents, executive deans, Faculty Senate representative; director of athletics, CIO, and secretary to the Board of Trustees (ex officio)

### 5. Monthly meeting of the Council of Deans

Council of Deans:

Chaired by provost; includes all deans and vice president for business and finance

### 6. Periodic meetings of cluster deans

Cluster deans:

Includes the executive deans of the three college clusters (arts and sciences colleges, professional colleges, and health sciences colleges) and the executive dean of the regional campuses

## Planning and Implementation *(continued)*

7. Periodic meetings of department chairs
8. Continual, consistent reviews by OAA of unit and leadership performance
9. Periodic meetings of Faculty Council

Faculty Council:

Comprised of the 70 faculty members of the University Senate, representing faculty of the 18 colleges, the University Libraries, the military sciences, and the four regional campuses

10. Periodic meetings of the University Senate

University Senate:

Comprised of the Faculty Council, 26 representatives of the university administration, and 41 student representatives