

THE OHIO STATE UNIVERSITY  
OFFICIAL PROCEEDINGS OF THE  
ONE THOUSAND FOUR HUNDRED AND SEVENTY-EIGHT  
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, January 29-30, 2015

The Board of Trustees met on Thursday, January 29 and Friday, January 30, 2015, at Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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January 30, 2015 meeting, Board of Trustees

The Chairman, Dr. Wadsworth, called the meeting of the Board of Trustees to order on Thursday, January 29, 2015 at 10:19am.

Present: Jeffrey Wadsworth, Chairman, Alex Shumate, Algenon L. Marbley, Linda S. Kass, Clark C. Kellogg, Timothy P. Smucker, Cheryl L. Krueger, Michael J. Gasser, Brent R. Porteus, Erin P. Hoeflinger, Alex R. Fischer, Stacie E. Seger, Steven M. Loborec, G. Gilbert Cloyd, Corbett A. Price, and Alan VanderMolen. Ronald A. Ratner and Abigail S. Wexner were late.

Dr. Wadsworth:

Good morning. I would like to convene the meeting of the Board of Trustees and ask the Secretary to note the attendance.

Dr. Thompson:

A quorum is present, Mr. Chairman

Dr. Wadsworth:

I hereby move that the Board recess into Executive Session to consider business sensitive trade secret matters required to be kept confidential by Federal and State statutes, to discuss personnel matters regarding the appointment, employment, compensation, discipline, and dismissal of public officials, and to consult with legal counsel regarding pending or imminent litigation.

May I have a second?

Upon motion of Dr. Wadsworth, seconded by Mr. Kellogg, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Wadsworth, Shumate, Marbley, Kass, Kellogg, Smucker, Krueger, Gasser, Porteus, Hoeflinger, and Fischer.

Dr. Thompson:

Motion carries, Mr. Chairman.

Dr. Wadsworth:

We are recessed.

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The Chairman, Dr. Wadsworth, called the meeting of the Board of Trustees to order on Friday, January 30, 2015 at 9:02am

Present: Jeffrey Wadsworth, Chairman, Alex Shumate, Algenon L. Marbley, Linda S. Kass, Janet B. Reid, William G. Jurgensen, Clark C. Kellogg, Timothy P. Smucker, Cheryl L. Krueger, Michael J. Gasser, Brent R. Porteus, Erin P. Hoeflinger, Alex R. Fischer, Abigail S. Wexner, Stacie E. Seger, Steven M. Loborec, G. Gilbert Cloyd, and Alan VanderMolen.

Dr. Wadsworth:

Good morning. I would like to reconvene the meeting of the Board of Trustees and ask the secretary to note the attendance.

Dr. Thompson:

A quorum is present, Mr. Chairman.

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Dr. Wadsworth:

So that we're able to conduct the business of this meeting in an orderly fashion, I would ask that that the ringers on all cell phones and other communication devices be turned off at this time. I'm making sure mine is. I will also ask that all members of the audience observe rules of decorum proper to conducting the business at hand.

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### **RECOGNITION OF 2015 NATIONAL CHAMPIONSHIP FOOTBALL TEAM**

Dr. Wadsworth:

Today is a really special day for us, for the university, and for the community. We are holding a board meeting where we will conduct important work of the institution. However, today is a day of true celebration also. We will celebrate a national championship, a national hero, and we will honor outstanding students and outstanding citizens. It is a very special day.

We're going to start our meeting with a recognition of our 2015 National Championship Football Team. This season was about more than just winning. It was about overcoming adversity, preparing for big opportunities, and achieving more than anyone thought possible.

At this time, I would like to ask our athletics director, Gene Smith, to bring forward to the table and introduce one of our coaches along with a small group of our players. I believe we will hear a few words from some of you. With that, let me turn the mic over to Gene Smith.

Mr. Smith:

Good morning. I am going to say a few words and then I will to turn it over to Coach Fickell and he can introduce our players. I want to thank the Board of Trustees for this opportunity to be recognized and have these young men have a chance to represent their team.

I think you all know the story that it was a magical season from a competitive point of view but I just want to point out and share in front of them, how proud all of us are on how you represented yourselves off the field and at the Championship event. I think we'd all agree that the massive media attention that we were blessed to receive was beneficial to our institution and all of our buckeye fans around the world. We are really proud of how you guys represented yourselves on that stage and thank you for that performance.

I am going to turn it over to Luke Fickell. We all know his background. He's a buckeye. He's a graduate in Exercise Science. Frankly, he was recognized in 2010 by the American Football Coaches Association as the Assistant Coach of the Year. Great recruiter, great teacher, great husband, great father. He's got a couple of kids. We are extremely proud of him and glad that he's, I think you just finished your 14<sup>th</sup> season here, just blessed that he's a part of the buckeye family. Luke Fickell.

Coach Fickell:

On behalf of Coach Meyer, the entire coaching staff, and our entire football team, we want to thank you guys. Obviously, we can't do what we do without the support of, not just of the buckeye nation, but more importantly the support of everybody, the entire university and the board. The things that we do for these guys is unmatched, I think, in college football and it's because of the opportunity that you guys allow us and Coach Meyer to do whatever it is we have to do for these guys because of the things that we ask of them.

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It was a magical year. It was quite a run; as these guys will be able to tell you and attest to, as you guys saw. The reality is, it was another year. We did have a lot of ups and downs and a lot of adversity and I think that is what, as I step back in the brief time that we've had to step back and look at it, I think the thing that is quite unique about it is the way that these guys come together.

Really the credit should be given not just to these guys, the seniors, but the entire team. Because to me, in my 19 years of doing this, I don't know that I've seen a team that has come together like they have. The selfless commitment to one another, the selfless commitment to the team and to something bigger than themselves, is really the reason that we're standing here today.

I know we don't like to talk about it, but the adverse things that happened to us is really what defined us. You don't like to see those things. JT is sitting here with us today but might have been as big a part of our success as anything. It is hard to say that and I know it's hard for him, but the reality is, the run that we made in the last three games, two months of the season, is in big part because of what we lost.

I think that's what's most gratifying in my 19 years of being a part of this and being here at The Ohio State University. The most gratifying thing is to see how these guys came together, to see their commitment, their belief in what we always tell them, "Together, we all achieve more" is a true testament and as coach always says, it's a testimony to what these guys did today and what they did this football season.

I'm going to start by introducing these four guys, give them a quick second to maybe say something, a little reflection on the season. First off, here to our left is our quarterback, JT Barrett.

Mr. Barrett:

How are you doing? We appreciate everything that you all have done for us this season. It was a dream come true. It's one of the reasons that I came to Ohio State, is to win a National Championship, honestly.

During the off-season, we talk about what it takes in order for us to win a championship. It did come quicker than I expected, to be honest with you.

To reflect over the season, I was a red shirt freshman, trying to be a backup. You know Braxton Miller and all the things that he has done for this university and for our team. I was just trying to get a backup spot. I thought I was going to be holding field goals to be honest with you, not really throwing touchdown passes. But, he went down, unfortunately. It became one of those times where you look at the people on the team, looking into their eyes, and see that it's deeper than just yourself and you have to keep encouraging the guys.

The biggest thing in our season was losing to Virginia Tech. I don't think we would have won the National Championship game is we hadn't lost to Virginia Tech. A lot of people think it was the fall of our season. We didn't think we were going to recover from that. It just made us stronger. When you lose, it's not really about the game, it's about what you learn from it. We looked at each other and decided that we could do this but it's going to take a lot from everybody and not just one individual. We just kept on going.

At Penn State, I sprained my MCL (medial collateral ligament). I didn't play very well. Fortunately for our defense held their own and held them to 17 points in the second half. We then came out as an offense. I looked at Taylor Decker, our left tackle over there on the end, and said let's go get in the end zone, just taking it one step at a time.

I think that was a big thing for our season, we didn't try to get everything all at once. We didn't try to look too far ahead. We took it one game at a time, one play at a time, and

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knew that we were going to be alright. I don't think a lot of people really thought we could have done what we did, but at Ohio State, we knew what we had and we just kept on going with that and just believing in each other and just taking it one step at a time.

It was a great run. Unfortunately, I got lost to the team up north. I tried to do the best I could as far as being a leader on the team and trying to encourage guys and making sure that everybody stayed focus and not trying to get too ahead of ourselves. We were still looking at the college football playoff and trying to get into that. Fortunately, it all worked out in the end.

It was crazy. This is why we came to Ohio State, definitely for sure.

Like I said, thank you for all of the things that you do for us as a football team. We definitely appreciate it.

Coach Fickell:

Next, Adolphus Washington, defensive tackle from Cincinnati, Ohio.

Mr. Washington:

Hi, how are you all doing? My reflection on the season is the brotherhood of trust. Going through all of the adversity, I think, brought us closer together.

When Braxton went down, as a defense, we knew that we had to play even better. Once JT went down, we knew we had to step it up even more. I just think the brotherhood of trust is what got us through the season to get to the National Championship to win, because when you have that fear of letting a person down next to you, you play even harder. It is not about yourself, it's about not letting the person next to you down.

Coach Fickell:

Joshua Perry, linebacker from Olentangy, Ohio.

Mr. Perry:

It was a great season. I would like to say thank you to everybody for the support this year. I would say the big thing about this championship is that it has been life changing for us. You go out there and learn a lot throughout the year but you get closer to the people around you. Then, you come back here to Columbus and it's a great place to be.

All of us, I think, are a little bit different people now, we're a little bit changed. As a kid who grew up around here and has been here since he was eight years old, I'm really glad that we were able to bring the championship back to Columbus as a group.

Coach Fickell:

Offensive tackle, Taylor Decker from Vandalia, Ohio.

Mr. Decker:

First of all, thank you guys for having us here. I would like to reiterate some of the things that they already touched on.

You know this season, a lot of people counted us out. As it has been stated, we went through a lot of adversity. I think for a lot of guys on our team, we grew up in Ohio, we were from Ohio, we watched Ohio State growing up. I know when I got the opportunity to come play football here, it was like a dream come true. Over the last three years, I've tried to do everything I can and I know these guys have done everything we can in the

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off season to bring a championship back to Columbus. You know, it really is a dream come true and I think it's still something that is surreal.

As Josh said, things are different around here right now and we've had this support all along the way. I definitely think this is something that's not going to set in for a long time.

It was quite a journey. I think the biggest thing that I'm going to take away from it is not only how much I grew as an individual and a young man but how this team grew and how we came together. We were underdogs in a lot of games. Michigan State game, the Big Ten Championship, against Alabama and Oregon. Everybody was expecting us to lose. I think the family cohesiveness that we have and the love that we have for one another is what got us through and I think, that kind of reciprocates through all the support we've had from people like you and from all our fans and all our students.

Buckeye Nation as a whole is what brought this championship back to Columbus.

Mr. Smith:

I just want to close by mentioning these are all great students. They do great in the classroom but we do have an exemplar here that I thought that we should pay tribute to. Joshua is going to graduate in August, correct?

Mr. Perry:

Yes.

Mr. Smith:

He has another season of eligibility so he'll be taking graduate classes like Darrell Baldwin did this past year and other athletes in the past. Graduating early and setting the standard, Joshua Perry.

John Glenn wants to say a few words.

Senator Glenn:

I want to say congratulations, number one, to all you guys for the great job you did this year. There is another aspect of this team that I think most people are not aware of.

I was talking last night to a good friend of ours from Cincinnati, Louis Beck, who I asked to come with us this morning and he had a little story he was telling me about this team last night that I think is also worthy of real note because it shows a lot of heart.

Louis, would you tell them what you were telling me last night.

Mr. Beck:

I'll be brief, the real judge of one's character and what they are made of is not what they do when the lights and the cameras are in front of them. It is what they do when nobody is really looking. We had an employee whose son is an athlete and had a serious heart issue. Members of the team found out about that, unsolicited went to the hospital, visited with him, gave him some souvenirs, and really made a difference in this kid's life. I think it really speaks to the culture that you've all developed and we should be very proud of what we've got here.

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Dr. Wadsworth:

That's just fantastic; a very special moment for all of us. Thank you Josh, Taylor, Adolphus, and JT. Fantastic performance. Thank you Coach Fickell, thank you Gene Smith.

I think all of us felt we learned a lot from the performance this year. The way that people just stepped in. You didn't miss a beat. It's a life lesson. It's not just a football lesson.

Dealing with adversity, dealing with things that you're not expecting to happen, people being able to just step up, a fantastic lesson for all of us. Thank you all very much on behalf of the trustees.

Now we will move on to recognize two more outstanding students who've also had a brilliant start to their careers. This is one of our favorite moments in the trustee meeting. Sometimes we forget that college life and graduate school have a lot of similarities to the football season. Overcoming adversity, preparing for big opportunities, and achieving more than any one thought possible. I will now call upon Steven Loborec to present the Student Recognition Awards. Steve.

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### **STUDENT RECOGNITION AWARDS**

Dr. Loborec:

I would ask now for Gwen and Brian to please join us here at the table.

The first student that we will be honoring today is Gwendolyn A. R. Donley. Gwen Donley graduated from Cleveland Heights High School in 2011 and is now an OSU Scholar with a double major in Anthropological Sciences and Italian with a minor in Neuropsychology. She absolutely loves learning and the research process. Last summer, she participated in a primate field study at the Maderas Rainforest Conservancy in Costa Rica.

Following that, she turned her attention to the bio-cultural interface in humans and is currently at work on a project examining interactions between the genome and physiological stress. She is combining data collected by Dr. Douglas Crews from the American Samoans with those data collected by Dr. Barbara Piperata on South Americans to do a cross-cultural analysis. These data will be used as the basis for her senior honors thesis.

The pilot study for this research was presented at the 2014 Denman Undergraduate Research Forum, where she received the first place award. In recognition of these accomplishments, she received the Outstanding Undergraduate Anthropology Award for 2013-2014. This award recognizes the leading undergraduate out of its 250 majors, representing the highest achievement for an undergraduate major in the Department of Anthropology.

Gwen serves as the President of the Undergraduate Anthropology Club, after having served previously as the club's chair of physical anthropology and vice president. She is a founding member of the Medical Anthropology Club, and is laboratory assistant in the forensic anthropology laboratory, overseen by Dr. Jules Angel. She is also a member of the Italian Club and the OSU chapter of A Kid Again.

She is adored and respected by the faculty and by her peers, both as a leader and as a person. After graduation, she plans to either pursue a PhD in Biological Anthropology or a Master of Public Health and then a PhD.

Best of luck to you, Gwen, and congratulations.

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Ms. Donley:

Thank you so much for the introduction, I wasn't actually expecting that. Thank you very much and thank you to everybody here. I cannot believe the gratitude that I have towards everybody here. The honor and respect that is going around this room and the pleasure that I have to be present here with members of our National Championship team, congratulations again. It's incredible. And also, of course, Senator John Glenn, it's an incredible honor to be here with all of you today. Thank you very much and I have never felt so inadequate in my life.

As members of our football team said, being at Ohio State is never about one person's accomplishments. I know that both Brian and I could not be where we are today without the support of our entire Buckeye family.

I would especially want to thank my research mentor, Dr. Doug Crews whom Steven mentioned. Without his support every step along the way and every opportunity that he presented to me, I most certainly would not be here. The unbelievable support that is available to you at every turn from mentors, staff, friends, and family, everybody here is willing to support you and reach out to you to get you where you want to be.

It is truly about the entire buckeye community in everything that you do here. Thank you.

Dr. Loborec:

Next up is Byungdo Han, who also goes by Brian. Brian is a DDS/PhD student in the Comprehensive Training in Oral and Craniofacial Sciences program. At the age of 17, Brian traveled alone from Seoul, Korea, to the United States, determined to take advantage of the array of educational opportunities that are available in this country. Now in his seventh year of the dual degree program, Brian's success as a researcher is evident as he works closely with Susan Mallery, Chair of the Division of Oral and Maxillofacial Pathology and Radiology.

While presenting his research at various conferences, Brian's achievements have been recognized at local and national competitions. He won the third place prize in the basic science category of the ADA/DENTSPLY Student Clinician Research Competition at the 2014 Annual Meeting of the American Association for Dental Research. Following this achievement, he was selected as a finalist in the International Association for Dental Research Unilever Hatton Competition for 2015. He is also a co-author for three research papers and he is the first author on a manuscript being reviewed by the journal *Cancer Research*.

Along with his academic successes, Brian is known for his abilities as a leader. On a national level, he has served as the Regional Representative to the National Student Research Group of the American Association for Dental Research. He also served as the President and Treasurer of the College of Dentistry's chapter of the National Student Research Group, and he is a Student Research Mentor for undergraduate students, dental students, and dental residents. Within the college clinic setting, he consistently demonstrates his dedication to the needs of his patients. As a husband and father of two young children, he is also known for his commitment to his family, his faith, and his impeccable moral standards. As a researcher-clinician, he has contributed significantly to making the College of Dentistry a better place to educate students, provide care for patients, and develop new knowledge that improves the oral health of Ohioans.

Congratulations Brian.



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Mr. Han:

Thank you so much Dr. Loborec, and thank you to the Board of Trustees. Thank you everyone for being here. I am extremely humbled and honored to receive this Student Recognition Award.

I came to The Ohio State University after spending my first years in the United States at Bob Jones University. It's a small Christian college that I first attended when I first came here in Greenville, South Carolina.

During the past seven years at the university, OSU has provided me with more than just education for my future career. I made life-long friends and matured as a person and of course became a fan of the best team in college football. Go Bucks!

I have created so many memories here that I'll cherish for the rest of my life and I am so grateful for that. Countless opportunities, one in particular, and Pelotonia represents one such powerful experience. I've participated in Pelotonia for the past four years and it's been an amazing experience that I will never forget. The amount of people that I came across, the countless hours that I spent on riding and organizing as a team captain this year; the event provided me the impetus to continue my research in cancer biology.

Of course, I owe all my success to the people that I love and the people that have sacrificed their lives to make my progress possible and pursue my dreams.

First I'd like to thank Dean Lloyd for his tireless work for our college and his dedication and his incredible care for his students. I would also like to thank my mentor Dr. Mallory who has been my role model, my greatest advocate, and my third parent.

Finally, I have two ladies that I dearly love, my mom for her incredible faith and unceasing prayers for me and Heather, my wife, who is the love of my life and for her unyielding devotion and love for me. They bring out the best of me and my life would not be complete without them.

I'm very proud to be a Buckeye and it is your contribution and work that make The Ohio State University an outstanding institution. Thank you and I greatly appreciate it.

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### **RECOGNITION OF SENATOR JOHN GLENN**

Dr. Wadsworth:

I would like to take a moment to again congratulate the students receiving recognition today. Seeing remarkable students like yourselves is a reminder to all of us why we're here. Thank you.

Now, in the third installment, before we go to our regular business, we're going to recognize two more individuals who are truly national heroes. While our students are just beginning their career, these two individuals are mid-career. This is a pair who has also overcome adversity, prepared well for big opportunities, and achieved more than I suspect they ever thought possible.

It is always a wonderful opportunity to hear from and to talk with John Glenn and Annie. We had an opportunity last night. They are a truly remarkable couple.

We are going to show a video and then John and Annie will come to the table and we'll say a few words and then hear from them.

*(Video)*

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Mrs. Glenn:

Seeing that last picture, I'd like to know where in the world he was going into that.

Dr. Wadsworth:

I don't know how to follow a video like that. It is fantastic to welcome you both. In our agenda today, we will be establishing the Glenn College of Public Affairs.

Over the past several years, we've come to know first the Glenn Institute and then the Glenn School but today it becomes a College. We are a College.

Senator Glenn told us last night about the motto of the Glenn School which he repeated here: "Inspiring citizenship, developing leadership." These words serve as a call to action, not only to a generation of students but to all of us that have been inspired by your actions. With Senator Glenn's steadfast support and vision, the Glenn College has enriched the academic quality of this institution. Today we celebrate you, Senator Glenn and your wife Annie, and the move of the Glenn School to a College. This is recognition of the importance of the work done at the Glenn College. Your service has been unwavering, I thank you, we thank you, and for all that you've done for this university, for the State of Ohio and for the nation. Thank you.

Senator Glenn:

Thank you very much. Annie and I have talked about this a little bit and the thing that really impresses us and impresses me, important as it is and as much as I appreciate it, is not just having my name connected with a college; although that's an honor I never could have envisioned having it. It is one of the highest you can have because it involves a future and educating our younger people.

Important as that may be in the background, the important thing is looking forward, is setting up conditions so that more and more of our young people can participate in this unique form of government we have in this country. We really are unique and we're a work in progress, still. The future of our nation is going to come as some of our best and brightest young people, which are so impressive on campus here today, also taking an interest in that, a special interest.

An interest that every citizen should have but you need leaders in that area also to make sure that this country goes the direction we all want it to go in the future. And heaven knows we have enough problems in the world right now.

While we're proud to have our name connected with this college, the main thing is that becoming a college opens up many possibilities of other things that we can do and broadens the scope of things from the days when we were, and Herb Asher back here behind me, was heading this up in one room in the ground floor level of Bricker Hall, and how far we've come since then but I think that is only the beginning. This elevation to a college is indeed one that opens up new possibilities and new avenues that we hope can lead the way in some of the inspiration for our young people for the future.

I know that you're exhibiting a level of confidence in us in your vote today. I am sure our Director, Trevor Brown, and the faculty and the people that are already in place and what we can see coming as the future activities of this college will confirm your judgment that this was deserved.

Thank you all very much for your action and we look forward to working with you in the future. Thank you.

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Mrs. Glenn:

I would like to add one more please. Somebody I know who is watching this and hearing one of your students, he's going to be a dentist. I know my dad is up there watching this. He got his dental degree way back in 1920 from Ohio State University. He was so proud of that. I have got to meet this fella. He's at a wonderful place.

My mother and dad moved down, and I was born here. When my mother died, I went through all of her things and she had a picture of the seniors graduating. They were all in their white outfits. I gave that to the dental school here.

This place means a lot to me and John is thrilled. It is a good group, it's a good school and we are going to have lots of good things to our kids. Our family is thrilled.

Thank you very much.

Dr. Wadsworth:

I know that President Drake has some comments he is going to make in his address but at this time, there are so many wonderful stories about Senator Glenn and Annie that I do want to open it up for any trustee who would like to make a comment.

I'll just say on my own that we had a chance with the two student trustees last night to spend 10 or 15 minutes with Senator Glenn. He gave us a hair raising account of how he flew through an electric storm without radar. I think we'll all remember that for the rest of our lives.

Senator Glenn:

I didn't mean to scare everybody out of aircrafts.

Dr. Wadsworth:

It was a fantastic account. To think that we have this man in front of us is very special.

Let me open up the floor for anyone who would like to make a comment. Everyone is intimidated. Yes, thank you, Steve.

Dr. Loborec:

Senator Glenn I am so happy that you and your wife Annie are here today. The evening last night that you spent with us really was special. I appreciate the time you both took out of your schedules to talk with us and meet with us. Your dedication to this university and the college is really unmatched. We are so proud to have you as an Ohioan and as a friend of this university. Thank you.

Dr. Wadsworth:

Very good. Judge.

Judge Marbley:

Yes, I'm particularly honored to be here with you and Annie today, Senator. I had the pleasure to serve on the Glenn School Advisory Board when it was the Glenn School. Even as importantly, Senator Glenn nominated me for my position on the Federal Court. He did it, I believe in the most unbiased way. He didn't look at our political record saying anything like that and the commission that he put together has been an exemplar for judicial nominations throughout the 50 states.

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The fact that we are naming a college after you, comes as no surprise, given your exemplary record. We hope that we can honor your name in the work that we continue to do at this great university.

Dr. Wadsworth:

Thank you Judge. Yes, Gil Cloyd.

Dr. Cloyd:

Yes, thank you. Senator Glenn, when you decided to take on this aspect in your career, that is becoming proactive in higher education, I'm sure you could have gone to any university in the nation and they would have been proud to have a national hero and a citizen that you have been in the country, come to their university and help them start the kind of program you did here with the institute. We at Ohio State are very blessed that you chose Ohio State to come forward.

Many people of prominence associate with university; they'll have their name associated with something in the university and that is wonderful. But from the start of the institute, you have been proactive on a mission. A mission that is going to serve young people, very well in their education and ultimately I believe too, the confidence that you have as well stated, these people will have a positive impact on the state of Ohio and our nation.

Again, that has been a blessing to us. It's not only that we have one of our countries greatest national heroes associated with one of our colleges, we also have had that national hero's passion, dedication, and hard work to drive a mission forward that's going to make this a greater university and make this a greater country. Thank you.

Senator Glenn:

Thank you very much.

Dr. Wadsworth:

Very well said, Gil. Brent.

Mr. Porteus:

Senator this is especially gratifying to for me to sit in this position. I grew up about 12 miles from New Concord in the neighboring school district. I got to play basketball in John Glenn High School when we competed against New Concord. I spent a lot of years coming to your office as a U.S. Senator after growing up.

Being born in 1956 I grew up in your career; from your space travel, to all the things you did in the U.S. Senate, and then to be able to be part of this event, to raise your school to a college. All of us need a leader. All of us need that hero. Whether you're young and need a hero or as we get to later stages in our life when we need that person who is that inspiration to our public service. You have definitely been that and your leadership here is exemplary of that and we want to say thank you.

Senator Glenn:

Thank you.

Dr. Wadsworth:

Dr. Reid.

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Dr. Reid:

At our national championship game, I bought my granddaughter's third space suit. She has been wearing them since she was two years old. And she's outgrown two and now she's on her third. Because of you, sir, I do believe that one day she will dawn a real one and I thank you.

Senator Glenn:

Good for her. Maybe we will welcome her back from Mars someday.

Mr. Fischer:

Senator and Mrs. Glenn there is no more enthusiastic vote that I think any of us will take than the vote that we'll take in a few moments, to move this to a college status. On behalf of a grateful state obviously, but a city, I run the Columbus Partnership. What many don't know is that we certainly know your service to the nation, we know your service to the world, and we know both of your service to this university, but every single day you're also waking up in our city. You're helping us to make it better in all sorts of ways. You remain very active and you are our first family of Columbus and of Ohio. We are indebted for everything that you've done, but candidly, the continued impact in big ways and little ways that you're having in our community, this university, and our country. With indebtedness, thank you.

Dr. Wadsworth:

With that, let me say again, Senator and Mrs. Glenn, thank you both for all that you have done for us.

Senator Glenn:

Thank you. I think we ought to finish with O-H-I-O!

Dr. Wadsworth:

Well I can't imagine a better illustration of what this university is about than to have celebrated a national championship, two brilliant young students, and Senator and Annie Glenn. That is what this university is about, those are the values we care about. Thanks to all of you.

The first order of business is the minutes of the November meeting of the Board of Trustees which are distributed to all members of the Board. If there are no additions or corrections, the minutes are approved as distributed. No vote is needed.

Mr. President. We now turn to your report. Thank you.

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## **PRESIDENT'S REPORT**

President Drake:

Thank you very much. What a wonderful way to begin a day by being able to talk about heroes and champions. The champions are going back to class, see you guys later.

I would like to add my voice to the chorus of praise this morning for John and Annie Glenn who really embody the essence of what it means to be a buckeye, actually what it means to be an American, what it means to be exemplary human beings.

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The John Glenn School, under consideration today to become the John Glenn College of Public Affairs maintains an important mission to inspire citizenship and develop leadership. It says that it is under consideration today, I think that one could lay good odds that this will be successful in a few moments.

In that same vein though there are few figures in our nation's history who demonstrate John Glenn's commitment to citizen leadership. His dedication to public service is profound; the military, as we heard and saw, one of our nation's first astronauts, a long serving U.S. Senator, and finally as a great friend to this university. We were hearing everyone share the stories they have of John Glenn as someone growing up in that age. People were speaking, Alex spoke of what he meant to Columbus, and Brent was speaking of what the senator meant to Ohio. I was in California and I'll say that I, like hundreds of millions of Americans and actually billions of people around the world, were inspired in the same way. Personally, the potential was for the United States to be able to do that magnificent science and courage were coming together. It also showed the world what was possible, what we could all do as people when we put our best efforts forward and work together as a team to do something.

It is amazing and humbling and awe-inspiring to imagine the number of people whose spirits you lifted and the number of people who you allowed to look further down the road and to try to do a little more with their lives in every corner of this nation and all around the world. After doing that, to continue to do that in so many ways, and serving all the way through these days now when you're still so active at the college and the school. It has been a wonderful lesson and something we can all look up to.

I'll say about Mrs. Glenn, about Annie, that the importance of partnership and to know that the support was there for you to take those steps forward. That you had a heart to kind of underlying all of the things that were happening. Then to see the two of you being supportive for all of these decades is another lesson for us all and something that really touches our hearts and inspires us. Everyone here is honored and privileged to bask in your glow for these few moments and to thank you so much for what you have done and what you continue to do. And as the chairman said, what you will do for the next half of our career which we look forward to with great anticipation. Thank you very much.

Let me say that our team was here today and we saw traits in abundance with the football team. This is my rookie season with the buckeyes. I had a chance to meet with the team a bit in practice at the very beginning of the year. To have a chance to chat a bit about the kinds of things that were possible when one works together and when everyone is supporting each other. I would say these things normally to teams and it felt good to say those things out there in August.

I also spoke about the legacy of a champion and I mentioned to them the great legacy of a champion. My father was the captain of a national champion football team. I have his trophy hanging on the wall of my office. It's a little smaller than this one back from 1934 but how when you are able to achieve something like that, it's great for the moment but it is also great as an inspiration, all the way for your life going forward, and inspires families and inspires colleagues. It shows people what is possible. It was nice to have that chat with the team and then to watch them actually do it, I think it was as JT said, it came a little more quickly than we would have dared hope but not more quickly than we believed was possible. I think we all saw many things with them that again showed us what was possible and what we could do by working together.

I will say as a momentary aside, JT spoke today about the Penn State game and about how he looked at one of the offensive linemen when they were going into overtime and said, we need to do something special to make this happen. Watching, I remember that JT was a little nicked and was about a step slow and that that was a worry for us. The places where he would have taken an extra step for the first down, he was getting tackled. We were in the overtime, I think, because of his mild knee injury. But then in the overtime, if you remember back to that, he actually stepped up another level and what

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you saw, I think, was a hero, was a real leader saying, I'm going to take this on my back and make sure that we win this game. I felt that I saw him, I don't mean me as an individual, but you could see him performing that way. It was great to hear him say that he looked one of his teammates in the eye and said, we gotta get in charge of things and take it forward. You can see what that is actually able to do. That is another example of leadership, of dedication, of focus, and again, we are all basking in the glow of the success that we are able to see.

Then we have our students, our student awardees who are representative of so many students on our campus, actually tens of thousands of students who are, everyday, making themselves a little bit better, doing a little more to be able to prepare themselves to go out and be great citizens in the world and to pay it forward. It is great to begin our meeting today by celebrating many people and such great achievements and a privilege for us as I said.

We had a great celebration last Saturday in the Shoe, with 45,000 fans. As we said there were more fans in attendance there than most teams get for their games. We were proud of that, I think there were actually more fans in attendance than there were for the PAC-12 championship game. We had a great celebratory audience there and I think that Buckeye Nation traveled well for those who watched or were present at the game. All the games were home games to us and it was a great thing to see. I think that our team was able to perform especially well because of the great support that everyone here and across buckeye nation brought to them.

We're successful in outer space, we're successful on the field, but we're also successful on the campus. There are a few things just to mention that happened this fall. We once again welcomed the most talented academic class in our history, we successfully recruited a new CEO of the Wexner Medical Center and Executive Vice President of Health Sciences, Dr. Sheldon Retchin, who spent time with us yesterday and who will be joining us here in a month. *Business Insider* ranks us number 11 on its recent lists of the smartest public colleges in America, top 10 seems just around the corner, that's great. Also very importantly, we continue to move up on Kiplinger's Annual Best Value Colleges Ranking. We're number 15 among public universities, we were 37, 26, and now 15 and moving up. That is very important for us. According to *U.S. News and World Report* Best Online Programs, we were number 124 a bit ago, we moved up to number eight in that category for our national online undergraduate program. Real progress across the board in so many ways.

Academic excellence receives generous support from many alumni and friends who are champions at giving to the Ohio State University. In the days leading up to our National Championship, our advancement team engaged Oregon in a Bucks versus Ducks giving challenge. Ohio State won handily, by about the same ratio as we won the football game. We had 1,027 donations to their 577. We tried to make this not about how much you gave but how many people gave. We are also proud that we raised over \$100,000, the bulk of which will go to need-based scholarships for our undergraduate students. We are very excited about that. These were humbling measures of the buckeye love that surrounds us.

On the subject of giving I want to mention again that the Transfigurations: Modern Masters from the Wexner Family Collection set an all-time attendance record at the Wex. We brought in nearly 120,000 visitors to the galleries this fall; Annie Leibovitz, and Andy Warhol's shows that was great. We had more than 130,000 visits to the exhibitions webpages. Once again, thanks to Les and Abigail. I've said in your presence and absence, I know the real care and attention that you put into assembling this collection over many decades. All of us, when we leave the house, we would take the kids and the photos, you'd have a lot of precious things to carry out of the house. To take your most precious possessions and to put them on loan for the entire community to benefit from is as generous a gift as I can imagine. The fact that 100,000 people benefitted from that is something that is really quite gratifying, so thank you very much.

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As our alumni and friends support our work, we as a land grant university also strive to pay forward and be champions in our communities. Last year our students performed more than 1.1 million hours of community service. Before the Sugar Bowl and National Championship games we had the chance to join students, faculty, staff, alumni, parents, and volunteers to do community service projects. Both of those were wonderful. We built a community garden, a food garden in the lower 9th ward, an area devastated by Hurricane Katrina and still not recovered amazingly all these years later but something that will stand permanently for quite a while. Then we went on to Dallas to work at a Community Storehouse in Texas to sort clothes and stockpile food. One of the things that I noticed as I was leaving, when we looked at the group of people working on the farm project, on the urban garden project, you couldn't tell if the person working was a student, a parent, a trustee, a volunteer; everyone was working vertically together as a group trying to do something to pay some benefit forward.

Very nicely at the game the next week in Dallas, before then we were doing the sorting and the food warehouse, you couldn't tell the position that a person had in a university or actually which university the person was from. People worked together in spontaneous teams of Ducks and Buckeyes all working together to do something for the community.

There was a bit of singing. I think Dr. J here, they were playing some songs from the 60s and people were singing together and there were spontaneous groups that were forming that were made up of people from both universities in different positions. It was really nice to see that happen. Oregon's president, prior to the event, said that at the Rose Bowl in 2010 we had organized a public service event and invited the Ducks to participate. They participated there and then made it their tradition at every one of their bowl games to do a public service event and invite whoever their opponent was. I think that is a very good thing to do. We love to work other teams before the game. We love to give them a good thrashing after, and leave them with a couple of lessons: one, what they need to do to be a better football team and what they can do to be better public servants. I think we are able to do those two things very nicely.

I'll say something else too that's nice. In lieu of a bet, President Coltrane from Oregon and I agreed that we would exchange trees. We will make a gift of a buckeye tree to them that they will plant and they'll give us a fir tree that we will plant here in the spring. Our buckeye tree will be next to the very large Buckeye tree that they have growing outside their School of Business from our defeat of them in the 1958 Rose Bowl. It will now have a family member tree. After a while we will have a nice buckeye forest, one step at a time.

Let me say that next week, over 4,000 of our students will be at it again this time participating in the 24-hour Buckeyethon Dance Marathon to raise money for the young patients at Nationwide Children's Hospital.

Last month, The Ohio State University, among others, received a \$16.5 million grant to establish an early Head Start childcare program. This is a city wide partnership that will ensure that kids in Columbus from infancy to three years of age receive a healthy start in life.

Our commitment to service isn't limited to communities in the United States. Earlier this week, our Ethiopia One Health initiative was selected to receive a national award for its work to improve health and build capacity in Sub-Saharan Africa. Our College of Engineering's new Humanitarian Engineering Center is creating solutions for impoverished communities at home and abroad.

For all of these efforts, we are thrilled to have our own Carnegie Foundation for the Advancement of Teaching 2015 Community Engagement Classification to honor The Ohio State University's extensive support of high impact community involvement.



Finally, we're also champions in research from pushing the frontiers of medicine to creating more efficient vehicles. In December, the National Science Foundation renewed an \$18 million grant to continue funding broad impact science at our Center for Emerging Materials (CEM). Only 12 such centers received funding including those at prestigious or private institutions; Princeton, Harvard, et cetera. They and we are all in good company. Eleven Ohio companies have already benefitted directly from the centers cutting edge research tools.

As evidenced by the recent transformation at the new James, we know how important it is to provide our world class research talent with world class facilities. To that end we are celebrating the opening of our new Chemical and Biomolecular Engineering and Chemistry building, a mouthful, which will be called the CBEC. It is the first of its kind collaboration between two colleges. CBEC epitomizes the principles of the "One University" framework with our academic mission driving the development of our physical world. CBEC also demonstrates how thoughtful planning can benefit our students, our faculty, and our research. At the official unveiling in April, we look forward to highlighting how CBEC will advance our work from cutting edge research with grand societal impact to preparing students for high tech jobs. The disciplines housed in CBEC are crucial to our discovery themes, which we continue to develop in new innovative ways.

Earlier this month, I attended Ohio State's first Health Sciences Innovation Conference in Mumbai, India. While there, I signed a memorandum of understanding with IIT Bombay, one of India's premiere engineering institutions. IIT has an acceptance rate of roughly 1%; it is an extraordinarily selective institution. Our partnership with them will focus on developing materials for a sustainable world and solar energy, advance materials, and bioengineering. Creating partnerships like this will greatly enhance our discovery themes as well as provide opportunities for our students to connect with the world beyond Ohio State.

As you heard during the Academic Affairs committee meeting yesterday, we are preparing our students to live and work in an increasingly global society. At Ohio State, 2,000 students a year study abroad; we have about 600 foreign language courses offered; and 800 courses with international content. We serve as the lead administrator of a half million dollar passport to India initiative to increase the number of American students studying and interning in India.

Last week, I had the opportunity to visit the State of the Union address as a guest of Senator Rob Portman. This was a wonderful invitation and a chance to represent our institution. I had a great privilege to be in the Senate dining room with your successors Senator Glenn, a whole series of your colleagues, and it was nice and intimate as a small gathering; people were chatting. One of the Senators from the Southeast conference came and was interested in talking about football. He said something very nice. He congratulated the team in victory and said everyone was proud to see what they had done. Then he said "that Ezekiel Elliot, what an incredible player he is." I said, "we have a lot of incredible players but Ezekiel Elliot is also a great player." He asked what kind of a young man he is. I was able to proudly say that I know him, I've met him, and I know his parents. He is a fine young man with parents who love and support him.

What a great thing it is that people look at our team and what's happening and what they're doing on the field, but there really is a great concern about what they're like as people and how proud we are that there are such fine young men doing such good things. They are scholar athletes, like the ones that we met here today. Ezekiel Elliot is an All-Big Ten Scholar Athlete, as were four of his offensive linemen. It was a great thing to be able to share that aspect of our team as well.

I want to acknowledge a couple of other things. This is Judge Marbley's last meeting as a member of the Board of Trustees. We will celebrate his many contributions to the

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Board at our meeting in April. I want to take a moment to recognize your great work the past eight years, Judge, and thank you here today.

As you also know, there have been some transitions in our senior leadership. Dr. Steven Gabbe, the CEO of the Wexner Medical Center and Professor Herb Asher, Senior Vice President for Government Affairs are stepping down from their current posts to return to the faculty. In the coming months, we'll celebrate their many contributions to Ohio State. In the meantime, I want to publically acknowledge their wonderful work. We would not be where we are today without their work.

Before the two of you stand for applause, let me just say one quick thing about Steve Gabbe and another great achievement for our medical center. We had our Wexner Medical Center Board meetings a couple of days ago. We were looking at many of the achievements of the Wexner Medical Center, including looking at more than 120 large level one trauma centers in the United States. There are 120 of these. The Ohio State University ranks number one nationally in mortality; more lives saved per patient admissions at our level one trauma center than any other one in the United States. What a great achievement that actually is, Dr. Gabbe and the Wexner Medical Center. Steve maybe you can stand for that. Thank you.

Herb, after 44 years to date and counting, of service to us and to higher education. Among your greatest contributions, was being the director of the Glenn Institute early on and helping to sow the seeds of what grew into what we will be proudly acknowledging as a college later on this morning. Herb, thank you so much, congratulations for all you've done. Please stand for just a moment if you will.

I'm having a bit of deja vu today. Exactly a year ago today, I attended my first Board of Trustees meeting where I was announced as the 15th President. Brenda and I left California and flew into a polar vortex and had a wonderful day. I would just like to say, for the record, not for a particular attribution, I want to really acknowledge the hundreds of hours of dedicated service that Brenda has given to this community and to the university. Things that are unseen, that work when she visits the schools and colleges, things that she's done. We have hosted hundreds and hundreds of people at the Pizzuti House. She travels throughout the community, representing the university.

She has also been a leader nationally. She is on the executive board of the partners of the AAU (Association of American Universities) for many years. She is known and respected there as one of the senior and most influential partners in the AAU. She does a lot of work that I see and I just want to take a moment on the record to acknowledge her dedication and support. Her service and support of me personally is something that I appreciate in every second of every minute but her support for the university is something that I would like to take a moment to acknowledge. She has worked hard to be the best buckeye possible this last year and I'd just like to thank her for that.

And finally, I'd just like to say that again, thinking of the people, the programs, and the successes that we have been able to acknowledge this morning, things that make us all proud to have any small part in these things or to be able to get into bask in the glory is a great life privilege and I appreciate it more than I can say.

Great to see all of you today. Go Bucks!

Dr. Wadsworth:

Thank you President Drake.

At this time we move into our committee reports. We will start off today with Abigail Wexner on the Wexner Medical Center Board update.

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## COMMITTEE REPORTS

Mrs. Wexner:

Thank you Mr. Chairman. The Wexner Medical Center Board has met twice since the last meeting of the Board of Trustees. I will give a brief update on both of those meetings.

The Board met on December 12. At that time, Dr. Gabbe gave an update regarding the medical center initiatives and Mr. Geier gave a report regarding the medical center financials. I'd like to note that on the day of our meeting, that was the day patients were being transferred into the new James hospital and by all accounts this was an amazing feat of coordination that required literally hundreds of volunteers. It was an emotional day, I know for all of the staff, all of the doctors, all of the patients, and really could not have gone better. We are very grateful for that transition.

Dr. Susan Moffatt-Bruce, the Chief Quality Officer, then presented the Clinical Quality Management, Patient Safety and Service Plan to the board. This is a fully integrated quality plan which brings all of our hospitals together under one plan. This item was approved by the Board.

The James Hope Awards were then presented by Dr. Caligiuri. The James Hope Award is presented annually to individuals or organizations which have made noteworthy contributions to improve cancer healthcare access, patient care, research, and education for the citizens of Ohio and beyond. The recipients of the 2014 James Hope Awards were Senator Scott Oelslager and Mr. Bob Massie. Again, this was a very emotional and gratifying award ceremony.

The board then met in executive session.

The Wexner Medical Center Board also met on January 28. Dr. Gabbe gave his CEO update where he reviewed the Wexner Medical Center's initiatives scorecard. Overall the scorecard was positive but we are watching several areas. Those include total NIH awards, development dollars, and overall patient satisfaction.

Mr. Geier gave an update on the operating and financial highlights through December 31 for the health system. Inpatient admissions, total surgeries, and outpatient visits are all exceeding budget and prior year numbers. We are watching several of these metrics very closely now that the new hospital is open and patients have moved into that new facility.

Dr. Gabbe then presented the trauma verification resolution to the board. In order for our trauma center to apply for a level 1 trauma verification by the American College of Surgeons, the board must endorse this resolution. Again, as Dr. Drake mentioned, there are over 100 hospitals in the United States which are verified as level 1 trauma centers. We were incredibly pleased to learn that the OSU trauma center again is national champions ranked number one. That's really tremendous recognition for the incredible hard work that our doctors and staff perform.

We then reviewed and approved two resolutions which we are recommending to the full board for approval. They are the Upper Arlington Ambulatory Center and the Brain and Spine Hospital. Both resolutions are on the consent agenda and were also reviewed by the Board of Trustees Finance Committee.

We then met in executive session and that concludes my report Mr. Chairman.

Dr. Wadsworth:

Thank you, thank you very much. Any questions or comments? If not, the next report is from our Advancement Committee, Dr. Reid.

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Dr. Reid:

Thank you Mr. Chairman. The Advancement Committee met yesterday and we began with several items for action.

Mr. Eicher, Mr. Monda and Dr. Wampler provided the University Foundation Report. As Dr. Drake has cited, the Bucks vs. Ducks Giving Challenge was quite another victory for us. I also want to note that the concept of a giving challenge is something which originated from our university and has been cited in several development publications as being effective and unique.

As it relates to fundraising activity, at the conclusion of the first six months of Fiscal Year 2015, the university documented \$175.3 million in new gift activity. This amount was \$23.7 million less than the documented total of \$199 million for the same time period in Fiscal Year 2014, however we worry not about that.

The development office, in partnership with Advancement IT, will be launching a new dashboard tool next month that will enable a quick, high-level review and analysis of fundraising progress to help ensure that we are making appropriate progress toward our fundraising goals. Submitted for approval with this University Foundation Report is the establishment or revision of endowments totaling over \$10.5 million.

Mr. Ripple then presented the namings and the distinguished service awards to the committee. The namings relate to the North Campus Residential District and internal spaces within the new James and the new Chemical and Biomolecular Engineering and Chemistry Building.

The committee is recommending that Distinguished Service Awards be presented to the following individuals: Jameson "Jim" Crane Sr., Mabel G. Freeman, Stephanie A. Hightower, Robert C. "Bob" Hummel, Christian K. "Chris" Zacher, and Nancy L. Zimpher.

These resolutions were passed by the Advancement Committee and are included in the consent agenda today.

Mr. Ito then provided an overview of the Bill and Susan Lhota Office of Alumni Career Management which was launched in August 2012. This office creates value by providing service for Ohio State alumni to aid them in their career path and service to employers who know we can provide quality candidates.

Mr. Eicher then provided an update on the Advancement Scorecard. Overall the scorecard is green. Overall event attendance has significantly surpassed where we were this time last year and we are certain to reach our goal for 2015. We are seeing that our overall Net Promoter Score this year, at 63, is lower than this time last year when it was 79. The primary reason for this decrease to an increase in the number of "major events" we execute. Major events are events that are attended by large numbers and what we're finding is that the smaller more intimate gatherings are the ones that have higher scores.

Our Key Media Quality score through December is 453,500. This is almost more than double the 218,400 that we received at a similar time. As a reminder, this score is a cumulative measure of media coverage nationally, combining reach and positive sentiment. Overall our positive score is slightly ahead of projected progress.

Finally, Dr. Fincher and Ms. Schmied presented an update on the Buckeye Room. The Buckeye Room is off to a very promising start with over 7,000 members in just over 4 months. The update included how far we have come with the Buckeye Room, who is in the Buckeye Room, and an overview of key data we are gathering to learn from our alumni community's perceptions, needs, and behaviors.

The committee then met in executive session. That concludes my report Mr. Chairman.

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Dr. Wadsworth:

Thank you very much, Dr. Reid. Any questions?

The third report is going to be presented by Mr. Gasser, Audit and Compliance.

Mr. Gasser:

Thank you Mr. Chairman. The Audit and Compliance Committee met yesterday. Mr. Jurgensen could not be there so I pitched in for him, thus I am giving the report on his behalf today.

The first item for discussion was an update from our external audit partner, Ms. Krista Dewire from PwC, regarding the current status of the deliverables from our fiscal year 2014 audit. There have been no changes overall since our last committee meeting and, I am pleased to report that in December, the A-133 compliance report over federal expenditures was issued with no reportable findings. It is always good when your external auditor says there is no news. That is always a good sign.

Dr. Wadsworth:

We understand.

Mr. Gasser:

Next, Mr. Chris Culley and Mr. Gates Garrity-Rokous provided the committee with an update on the university's compliance and integrity program. Mr. Culley began with an update on the Governance Committee's review and approval of a Statement of Ethical Conduct and Leadership Integrity.

Mr. Garrity-Rokous then provided an update on the university's compliance efforts and the new administrative training system. He then provided a brief update on the status of the Title IX Office of Civil Rights resolution agreement process and the internal focus on the Clery Act.

Finally, Mr. Kevin Patton presented the Guidelines for the Audit and Compliance Committee and the Charter for the Internal Audit Department to the committee for approval. These documents, which outline the purpose and responsibilities for this committee and the Department of Internal Audit, were reviewed at our November meeting. During the meeting, the committee amended the composition section of the Guidelines for the Audit and Compliance Committee to note the inclusion of community members on the committee and to acknowledge that the graduate student trustee on the board may be a graduate or a professional student.

Amended versions of the guidelines are at everyone's seat and are available to the public. Both resolutions were then approved by the committee and are being recommended to the full board for approval.

The committee then met in executive session. Mr. Chairman that concludes my report.

Dr. Wadsworth:

Thank you very much Mr. Gasser. Are there any questions?

If not, I will call on Mrs. Kass to summarize the Academic Affairs and Student Life Committee report.

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Mrs. Kass:

The Academic Affairs and Student Life Committee met yesterday. Our meeting began with a review and endorsement of a number of resolutions. These include: Amendments to the *Rules of the University Faculty*, Personnel Actions, and the awarding of an Honorary Degree. Mr. Chairman, the committee is especially proud to also endorse the establishment of the John Glenn College of Public Affairs. These four resolutions are on the consent agenda for approval by the full board.

We then discussed the Academic Initiatives Scorecard. Overall, the scorecard is solid. We have made outstanding progress in several areas. In the area of eLearning, all metrics meet or exceed our goals and we are continuing to make progress. In the access/affordability/excellence measures, those are specifically scholarships, financial aid and graduation rates, the metrics again meet goals and are trending in the right direction.

We are watching several metrics on the scorecard: the *U.S. News and World Report* Ranking of America's Best Colleges, the Number of Graduate and Professional Programs in the Top 25, research expenditures, and the number of tenure track faculty.

The committee then heard a presentation from Dr. Javaune Adams-Gaston and Dr. William Brustein regarding what Ohio State is doing to prepare students for citizenship in a diverse world. Dr. J. noted that as a land-grant and global university, it is Ohio State's responsibility to ensure that our students are prepared for citizenship in a world that is increasingly interconnected. To that end, Ohio State offers a broad range of experiences to provide students with opportunities to learn about, give back to, and celebrate a diverse world. Community service, as President Drake said in his remarks, is a value at this university.

These offerings range from immersion programs created for smaller cohorts of students who desire a longer-term, more intense experience, to one-day or even one-hour workshops. This large portfolio allows for a wide array of learning outcomes that students can find meaningful at an individual level.

We heard from Senior Alisha Williams, a sociology and pre-med major from Canton, Ohio, who shared her student experience in a program called Buck-I-SERV, where she lead eight students to Cape Town, South Africa to serve the local community. She characterized her travel as life changing.

The goal is to create a campus environment with a consistent theme of global understanding and appreciation. Many students who serve in "front line" roles for the university, such as Resident Advisors, Community Ambassadors and Commuter Liaisons, are required to complete diversity training. Other student opportunities that were highlighted in the presentation were local service projects and mentoring experiences.

I do want to highlight, as did President Drake a few moments ago, the BuckeyeThon. This is the largest student led philanthropy program that raises money through a dance marathon for cancer research. Last year, the group raised almost \$800,000. This year, their goal is to raise \$1 million. There will be 5,200 students participating this year.

The committee also learned that Ohio State features a strong study abroad program that is currently ranked 7th in the nation for student participation compared to total enrollment. Ohio State's study abroad program offers more than 150 programs across seven continents. Ohio State's goal is to graduate globally competent students and offers the breadth and depth of opportunities to our students to reach that goal.

The committee then met in executive session. That concludes my report Mr. Chairman.

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Dr. Wadsworth:

Thank you very much Mrs. Kass.

Are there any questions? If not, we will go back to Mr. Gasser, who has a two-time appearance today. This time it is with the Finance Committee.

Mr. Gasser:

This is the exciting committee.

The Finance committee met yesterday, Mr. Chairman, and covered numerous items. In the interest of time, I will keep my summary as concise as possible.

During the meeting, six items were presented for discussion.

Mr. Chatas presented the Consolidated Financial Scorecards through December 31, 2014 and the Fiscal Year 2015 Interim Financial Report through November 30, 2014 stating the university and Wexner Medical Center are overall financially on budget, which is very good news. The Consolidated Financial Scorecard also has all metrics listed as exceeding goals through the first six months. This is very positive.

The Physical Environment Scorecard was then reviewed by Mr. Kasey, who briefly discussed those items coded yellow including Facilities Condition Index and CABS Riders and the one metric coded red, the Wexner Medical Center parking garage occupancy rate. They do not believe it will stay red for very long.

Ms. Readey then reviewed the Construction Project Status Report with the committee where it was noted most major projects are rated green on the report as On Time and On Budget to date.

Mr. Riggs then provided an Affinity Partnership update to the board. This included the purpose of affinity partnerships and a review of the major partnerships currently in place: Coke, Huntington, J. America/Lids, and Nationwide. The net benefit of these partnerships includes \$20 million per year to support the university, over 60 internships for students, and \$100 million for University District loans/investments.

Finally, Mr. Myers presented on the Faculty and Staff University District Homeownership Incentive Program. The program was started in 1998 with a \$500,000 commitment, granting down payment assistance to employees who purchased homes in the University District. There is still a cash balance in this program, so it has been decided to increase the down payment amount from \$3,000 to \$6,000 to garner interest in this district. When the money is gone, then it is gone. There will be no more money added to this program.

The Finance Committee additionally discussed 4 items for action. I will briefly review these resolutions.

Mr. Myers first presented on a joint use agreement between The Ohio State University and LifeCare Alliance, an Ohio nonprofit agency. The purpose is to document the value and permit the release of \$1.5 million appropriated in the State Capital Bill for improvements to their facilities on West Mound Street in Columbus. The building improvements will promote the university's mission to advance the well-being of the people of Ohio and the global community through the dissemination of knowledge.

Ms. Readey presented on professional services and construction contracts. The projects that require approval, as Mrs. Wexner talked about, are the Brain and Spine Institute, Elevator Repairs and Replacements, Arts District Master Plan, and School of Music, and Framework Plan Update.

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Mr. Chatas presented on the approval of Electronic Signature Rules. Due to recent state legislation, we, and other state universities, have a one-time opportunity to pursue the use of electronic signature under our own rules. This will save staff time and increase efficiency. Before the university can submit the proposed rules, they must be approved by the Board.

Finally, Mr. Kasey presented a lease agreement with Medstone Realty Company for the purpose of constructing and occupying an ambulatory care center in Upper Arlington.

These resolutions were passed by the Finance Committee yesterday and are being recommended to the full board for approval.

The committee then met in a brief executive session. That concludes my report Mr. Chairman.

Dr. Wadsworth:

Thank you very much. Are there any questions on finance? If not, let's go to the final report before the consent agenda.

Mr. Smucker will report out on the Governance Committee.

Mr. Smucker:

Thank you Mr. Chairman. The Governance Committee met yesterday. We reviewed two items for action and two items for discussion.

First, Chris Culley presented the proposed new Board of Trustees Statement of Ethical Conduct and Leadership Integrity.

As you know, this board's conflict of interest policies and the processes established under them to monitor and enforce the policies are largely found in the Ohio Ethics laws, but this law does not extend to charter trustees or non-trustee committee members. The Statement of Ethical Conduct and Leadership that was presented to the committee will apply to all board members, regardless of how the individual is appointed to the board or a committee.

Last year, the Governance Committee authorized the Office of Legal Affairs and Office of Compliance and Integrity to launch a process to review the Board of Trustees conflict of interest and ethics policies and processes.

To assist with this review, the university engaged Protiviti, the same firm hired to assist with the university's compliance assessment leading to the creation of the Office of University Compliance and Integrity, and their assessment included a review of publicly available information from other benchmark institutions of higher education, guidance from the Association of Governing Boards (AGB) of universities and colleges, the accreditation criteria of the Higher Learning Commission, and the requirements for public companies issued by the New York Stock Exchange.

The Statement of Ethical Conduct and Leadership Integrity is designed to address the recommendations noted in that benchmark review and will provide additional protections to the university and individual trustees and members with respect to conflicts of interest and ethical obligations under the law.

Chairman Wadsworth then presented the Ratification of Committee Appointments. This resolution brought forth two non-trustee Advancement Committee members, Samira Beckwith and Craig Bahner. Both of these individuals will bring significant expertise to the Advancement Committee.



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The committee approved both resolutions and is recommending them to the full board for approval.

Chairman Wadsworth then updated the committee on trustee and committee appointments. This included an update on gubernatorial appointees, charter trustees, and an update from Stacie Seger on the student trustee selection process.

Chairman Wadsworth also discussed the formation of two ad-hoc committees. The first being the Talent and Compensation ad-hoc committee and the second being the Master Planning and Facilities ad-hoc committee. Chairman Wadsworth will return to the committee in April with an update on the formation and work of these ad-hoc committees.

Ms. Douglass then provided a brief update on the talent scorecard. The plan is to come back in April with a talent scorecard for the committee to review.

The committee then met in executive session. That concludes my report Mr. Chairman.

Dr. Wadsworth:

Thank you Mr. Smucker. Any questions from the trustees?

Seeing none, we now will move to the consent agenda which is now before the trustees. I will call on Dr. Drake to present it to the board.

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#### **CONSENT AGENDA**

President Drake:

Thank you Chairman Wadsworth. Today, we have a total of 18 resolutions on the consent agenda. Please note that item 13, Guidelines for the Audit and Compliance Committee, was amended at yesterday's committee meeting. We will also hold a separate vote for items 8 and 18, University Foundation Report and Lease.

We are seeking approval for the following:

#### **AMENDMENTS TO THE *RULES OF THE UNIVERSITY FACULTY***

Resolution No. 2015-42

Synopsis: Approval of the following amendments to the *Rules of the University Faculty*, is proposed.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the *Rules of the University Faculty* as approved by the University Senate; and

WHEREAS the proposed changes in the *Rules of the University Faculty* were approved by the University Senate on November 20, 2014:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the attached amendments to the *Rules of the University Faculty* be adopted as recommended by the University Senate.

(See Appendix XXII for background information, page 369)

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### RESOLUTIONS IN MEMORIAM

BE IT RESOLVED, That the Board of Trustees approves the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Dale T. Bonnett

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 24, 2014, of Dale T. Bonnett, Assistant Professor Emeritus of The Ohio State University Extension Service.

Dale was born March 18, 1932, in Weston, West Virginia. He received his BS degree in 1955 and his MS degree in 1974, both in agriculture, from West Virginia State University.

His extension career in Ohio began on November 1, 1967 as the County Extension Agent, 4-H in Belmont County. On December 1, 1969 he became the County Extension Agent, Agriculture and Community and Natural Resource Development. He worked his entire extension career in Belmont County; retiring on September 30, 1988.

Professor Bonnett was recognized for his leadership in many agricultural and natural resources programs that served Belmont County as well as the southeast area of Ohio. He served on many committees and was a member of the National Association of County Agriculture Agents.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Dale T. Bonnett its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Ernest W. Johnson

The Board of Trustees of the Ohio State University expresses its sorrow upon the death on November 18, 2014 of Ernest W. Johnson, MD, Professor Emeritus in the Department of Physical Medicine and Rehabilitation in the College of Medicine.

Professor Johnson received his BA from The Ohio State University in 1948 and in 1952 his MD from Ohio State's College of Medicine. He completed his residency training at University Hospital in 1957 and was named an assistant professor in the College of Medicine. Professor Johnson was a faculty member in the Department of Physical Medicine & Rehabilitation within the College of Medicine for more than 55 years, until his death, and served as (PM&R) chair for 37 of those years (1963 – 1989). Under his guidance, the department became one of the leading programs in the country. Dr. Johnson was a foremost authority on electromyography and his life's work was dedicated to treating patients with polio, post-polio syndrome, amputation, brain injury, Parkinson's disease, spinal cord injury, and stroke.

The development of Rehabilitation Services at Dodd Hall can be attributed to Dr. Johnson's efforts to improve the lives of those with physical disabilities. Additionally, Dr. Johnson co-founded "Creative Living," the apartment complex south of the medical center for physically disabled adults who need some assistance but still desire to live on their own. When the first Creative Living apartments opened in September 1974, they were the nation's first privately developed housing facility for the physically disabled.

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Dr. Johnson was acknowledged internationally as a preeminent physiatrist, helping to co-found the Association of Academic Physiatrists in 1967. Along the way, he instructed more than 300 psychiatry residents, instilling in them the patient-first philosophy that characterized his career. To honor him, graduates of the residency program established the Dr. Ernest W. Johnson Chair in the Department of Physical Medicine and Rehabilitation.

Dr. Johnson was author/co-author of over 150 published articles, 40-year editor of the OSU medical journal and writer of the much beloved "Ernie's Editorials". Dr. Johnson is acknowledged internationally as a preeminent physician within the field of physical medicine and rehabilitation. During his illustrious career, he received the Frank H. Krusen, MD, Lifetime Achievement Award from the American Academy of Physical Medicine and Rehabilitation, the Henry B. Betts Award and the Alumni Professional Achievement Award from The Ohio State University. Dr. Johnson also served as president of the American Association of Electromyography and Electrodiagnosis and of the American Academy of Physical Medicine and Rehabilitation.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Ernest W. Johnson its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Sheldon I. Lustick

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 18, 2014, of Sheldon I. Lustick, Professor Emeritus of Zoology, in the College of Biological Sciences.

Sheldon was born in Syracuse, New York, in 1934. He qualified as a Ranger in the Army and served as a military policeman until he was discharged in 1963. He graduated with a BA from California's San Fernando Valley State College and received his MS in Zoology at Syracuse University in 1965, studying lethal temperatures and thermal acclimation in a freshwater fish. He completed his PhD in the Department of Zoology, University of California, Los Angeles, in 1968.

His dissertation was titled *Energetics and Thermoregulation in the Cowbird (*Molothrus ater obscurus*)*. For his dissertation research, he quantified the caloric costs of maintaining thermal balance in cowbirds, testing the effects of changing environmental temperatures on energy consumption in both molting and non-molting birds. Subsequently, he examined the interaction of plumage color and radiant energy on thermal balance and then incorporated studies of bird behavior on net thermal input.

For example, using a combination of field and laboratory observations of herring gulls, he studied the effect of their angular orientation toward the sun on the effects of varying radiant energy, wind, and ambient temperature on their thermal balance, finding that flocks of gulls minimized their heat loss under low ambient temperatures by basking. All the birds in the flock oriented their bodies the same, both facing toward or away from the sun, and adjusting their posture relative to their light and dark plumage to achieve thermal balance. The study was published in the journal *Science*, and was awarded classification as a "classic" paper by the journal, due to its influence on the understanding of the interactions between use of behavior and plumage characteristics on thermal ecology of birds. His intellect was sharp and his science was of the highest level.

Dr. Lustick became a Professor of Zoology at The Ohio State University in 1969, where he taught animal physiology, mentored many graduate students, and performed research on thermal balance in birds, mammals, and other animals for over 28 years.

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In addition to his contributions to theoretical aspects of environmental physiology, Dr. Lustick's research had many practical applications. For example, because starlings and blackbirds often occupy large (millions of birds) communal roosts in trees in cold weather, they can cause airplane strike hazards when roosts occur near airports. Dr. Lustick and his students sought to determine the microclimate factors that distinguish areas selected as nocturnal roost sites and to quantify the energetic advantage of roost site selection. They determined that protection from wind was most important and that birds obtained a more than four-fold decrease in heat loss by roosting inside the tree habitat relative to outside it. Thinning the branches in a forest could thus discourage choosing those sites for roosts. They then showed that thermal protection could be further decreased by spraying diluted detergent solutions on the roosting birds, thus decreasing the insulation characteristics of their plumage.

Professor Lustick also used these and related laboratory and field approaches to study the ecological energetics of other bird species, frogs, snakes, shrews, opossums, chipmunks, mice, crayfish, and honeybees, working to expand our knowledge of how behavior, anatomy, and physiological adjustment interact to minimize the caloric cost of living in a varying environment. He disseminated the results of his work in over 35 peer-reviewed publications and two books, contributing to research being performed by others to this very day. Funding for his research came from the National Science Foundation (7 grants), the U.S. Department of the Interior (2 grants), the U.S. Air Force (3 grants), and the U.S. Bureau of Sport Fisheries and Wildlife, providing equipment, supplies, and student support throughout his career at the university.

Students in the Zoology, Environmental Biology, and the Environmental Science graduate programs were integrally involved with Professor Lustick's research. He mentored seven PhD students through their doctorates and 47 master's students completed their degrees under his direction over his 28 year career. He also served on more than 40 graduate student committees and was the Graduate School Representative on as many as a dozen doctoral exams for students in other departments. These students continue to apply what they learned under his direction in their current employment positions at universities, governmental agencies, and commercial firms. He also was a popular professor with undergraduate students, thousands of whom enrolled in his animal physiology course over the years, earning him an *Outstanding Teaching Award*. Many of these students now practice clinical medicine or veterinary medicine and perform medical research.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Sheldon I. Lustick its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Richard U. Sherman

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 12, 2014, of Richard Updike Sherman, Jr., Professor Emeritus of Economics in the College of Arts and Sciences.

Born September 28, 1914, Professor Sherman was 100 years old at the time of his passing. Professor Sherman received his BA from Williams College in 1936. After graduation from Williams he worked as a member of the research department of the Federal Reserve Bank of New York. During this period he also played center for the now defunct Jamaica (NY) Hawks professional ice hockey team in Madison Square Garden. He later went on to earn his PhD in economics from Harvard Business School.

Professor Sherman joined the staff of the Office of Production Management in Washington, D.C. in 1940. During WWII and post-war, his work with the U.S. federal

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government and the armed services afforded crucial security and resource roles in the service of his country. In 1948 he accepted a position on the National Security Resources Board, in the Executive Office of the President of the United States. Professor Sherman joined the Operations Research Office (ORO), an Army think tank, in 1950. Early in his tenure at the ORO, he spent six months in Tokyo holding the civilian role of Brigadier General overseeing the Southeast Asia Office.

Dr. Sherman was offered an endowed chair, the Mershon Professor of Economics with a specialty in the Economics of National Defense, in 1961. During a one-year sabbatical from the university in 1964-65, he taught at the National War College in Washington, D.C. In 1985, at the age of 70, Dr. Sherman retired from The Ohio State University. He continued his professional activity as an economic expert witness in wrongful death and permanent disability litigation.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Richard U. Sherman its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

L. Lyle Spiess

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 5, 2014, of L. Lyle Spiess, Instructor Emeritus of The Ohio State University Extension Service.

Lyle was born May 25, 1920, in Napoleon, Ohio. He received his BS degree in 1942, in Agriculture Education from The Ohio State University.

His extension career in Ohio began on July 1, 1947 as the County Extension Agent, Agriculture in Fulton County. He held this position until his retirement on February 29, 1976.

Professor Spiess was recognized for his leadership in the agricultural programs and also guiding the development of one of the outstanding 4-H camping and outdoor education facilities in Ohio at Camp Palmer. He was also instrumental in organizing the Fulton County "T-Bone Club" as a vehicle for an educational program for cattle feeders. He provided leadership to a Dairy Herd Improvement Program for Fulton County and wrote a weekly news column for county and area news media. He appeared on TV programs aired by Toledo TV stations offering outstanding agriculture information. Lyle was a recipient of the Distinguished Service Award from the National Association of County Agricultural Agents.

On behalf of the university community, the Board of Trustees expresses to the family of Professor L. Lyle Spiess its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

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#### **STATEMENT OF ETHICAL CONDUCT AND LEADERSHIP INTEGRITY**

Resolution No. 2015-44

Synopsis: Adoption of the Statement of Ethical Conduct and Leadership Integrity, is proposed.

WHEREAS the Board of Trustees is committed to assuring leadership integrity in its actions, commitments, and procedures; and

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WHEREAS the Board of Trustees seeks to conduct itself, at all times, in a manner that fosters public confidence in the integrity of the Board of Trustees; and

WHEREAS the Board of Trustees charged the Office of Legal Affairs and the Office of University Compliance and Integrity with conducting a benchmark assessment of Board ethics and conflict of interest programs; and

WHEREAS the Board of Trustees has expressed a desire to have a robust conflict of interest policy and protocol that would govern all University Trustees, Charter Trustees, Wexner Medical Center Board members, and Board of Trustees and Wexner Medical Center Board committee members; and

WHEREAS this policy and protocol would comply with the requirements of the Rules of the Wexner Medical Center Board; and

WHEREAS this policy and protocol would supplement the processes and requirements that University trustees, University employees, and other public officials have under Chapters 102 and 2921.42 and .43 of the Ohio Revised Code; and

WHEREAS the Board of Trustees desires that such a policy shall supersede all previously board-adopted policies, resolutions, or other Board actions on the matters contained herein, except for the requirements under Section 3335-93-11 of the Rules of the Wexner Medical Center Board:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby adopts the attached Statement of Ethical Conduct and Leadership Integrity; and

BE IT FURTHER RESOLVED, That the Statement of Ethical Conduct and Leadership Integrity shall supersede all previous Board of Trustees resolutions and policies related to the subject matter of the contained therein, except for the requirements under Section 3335-93-11 of the Rules of the Wexner Medical Center Board.

(See Appendix XXIII for background information, page 370)

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#### **RATIFICATION OF COMMITTEE APPOINTMENTS 2015-2016**

Resolution No. 2015-45

BE IT RESOLVED, That the Board of Trustees hereby approves that the ratification of committee appointments for 2015-2016 are as follows:

#### **Academic Affairs and Student Life Committee:**

Alex Shumate, Chair  
Linda S. Kass, Co-Chair  
Cheryl L. Krueger, Vice Chair  
Algenon L. Marbley  
Janet B. Reid  
Clark C. Kellogg  
Timothy P. Smucker  
Abigail S. Wexner  
Alan VanderMolen  
Steven M. Loborec  
Janet Box-Steffensmeier (faculty member)  
Jeffrey Wadsworth (ex officio)

#### **Finance Committee:**

Michael J. Gasser, Chair  
Ronald A. Ratner, Co-Chair  
Brent R. Porteus, Vice Chair  
W.G. "Jerry" Jurgensen  
Erin P. Hoeflinger  
Alexander R. Fischer  
G. Gilbert Cloyd  
Corbett A. Price  
Stacie E. Seger  
Jo Ann Davidson  
Jeffrey Wadsworth (ex officio)

**Advancement Committee:**

Janet B. Reid, Chair  
Erin P. Hoeflinger, Vice Chair  
Linda S. Kass  
Clark C. Kellogg  
Cheryl L. Krueger  
Brent R. Porteus  
Alexander R. Fischer  
Abigail S. Wexner  
G. Gilbert Cloyd  
Corbett A. Price  
Alan VanderMolen  
Stacie E. Seger  
Nancy Kramer  
**CRAIG S. BAHNER**  
Christopher A. Ito (Alumni Assn member)  
**SAMIRA K. BECKWITH (Alumni Assn member)**  
Keith D. Monda (Foundation Board member)  
Daniel J. Wampler (Foundation Board member)  
Jeffrey Wadsworth (ex officio)

**Audit and Compliance Committee:**

W.G. "Jerry" Jurgensen, Chair  
Michael J. Gasser, Vice Chair  
Ronald A. Ratner  
Timothy P. Smucker  
Steven M. Loborec  
Lawrence A. Hilsheimer  
Amy Chronis  
Craig S. Morford  
Jeffrey Wadsworth (ex officio)

**Governance Committee:**

Timothy P. Smucker, Chair  
Alex Shumate, Vice Chair  
Algenon L. Marbley  
Linda S. Kass  
Janet B. Reid  
Erin P. Hoeflinger  
G. Gilbert Cloyd  
Alan VanderMolen  
Stacie E. Seger  
Jeffrey Wadsworth (ex officio)

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**PERSONNEL ACTIONS**

Resolution No. 2015-46

BE IT RESOLVED, That the Board of Trustees hereby approves the personnel actions as recorded in the Personnel Budget Records of the University since the November 7, 2014, meeting of the Board, including the following Appointments, Reappointments, Appointment/Reappointment of Chairpersons, Faculty Professional Leaves, Faculty Professional Leave Cancellations, and Emeritus Titles.

Appointments

Name: JUAN A. CRESTANELLO  
Title: Associate Professor (The Gerard S. Kakos, MD, and Thomas E. Williams Jr., MD, PhD, Professorship)  
College: Medicine  
Term: September, 1, 2014 through August 31, 2018

Name: E. CHRISTOPHER ELLISON  
Title: Interim Dean  
College: Medicine  
Term: November 15, 2014 through November 14, 2015

Name: THOMAS J. GOLDSBY  
Title: Professor (The Harry T. Mangurian, Jr. Foundation Professorship in Business)  
College: The Max M. Fisher College of Business  
Term: January 1, 2015 through December 31, 2019

Name: SHELDON M. RETCHIN\*  
Title: Executive Vice President and Chief Executive Officer  
Office/Center: Health Sciences and Wexner Medical Center  
Term: March 1, 2015 through February 29, 2020

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Reappointments

Name: THOMAS K. GREGOIRE  
Title: Dean  
College: Social Work  
Term: July 1, 2015 through June 30, 2020

Name: URBAN F. MEYER  
Title: Head Football Coach  
Department: Athletics  
Term: November 28, 2011 through January 31, 2018

Name: EUGENE D. SMITH  
Title: Vice President and Director of Athletics  
Department: Athletics  
Term: December 1, 2014 through June 30, 2020

\* New to University

(See Appendix XXIV for background information, page 375)

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**HONORARY DEGREE**

Resolution No. 2015-47

Synopsis: The awarding of an honorary degree, is proposed.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees the awarding of an honorary degree as listed below:

Kathleen Sebelius

Doctor of Public Service

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the above honorary degree be awarded in accordance with the recommendation at a time convenient to the university and the recipient.

(See Appendix XXV for background information, page 377)

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**ESTABLISHMENT OF THE JOHN GLENN COLLEGE OF PUBLIC AFFAIRS**

Resolution No. 2015-48

Synopsis: Approval to establish the John Glenn College of Public Affairs, is proposed.

WHEREAS in 2006, the John Glenn Institute of Public Service and Public Policy merged with the School of Public Policy and Management, to become the John Glenn School of Public Affairs, reporting directly to the Office of Academic Affairs, and providing annual updates to the Council on Academic Affairs on its progress; and

WHEREAS college status will enhance the ability to recruit top tier faculty and students; secure external funding; create opportunities to connect its programs and activities to external decision makers at local, state, national, and international levels; and



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WHEREAS college status will formalize the current structural and operational institutional arrangement (it already functions as a de facto college); help integrate units across campus around public sector issues; and will position the University as a leader among its peers in public affairs education, research, and outreach; and

WHEREAS college status represents an important component of the school's strategic plan and has the support of its faculty, students, alumni, Board of Advisers, the deans of colleges throughout the university, leaders of similar academic units at peer institutions, and the Office of Academic Affairs; and

WHEREAS the proposal adheres to the Guidelines for Determining College Status; and

WHEREAS the proposal was reviewed and approved by the Council on Academic Affairs at its meeting on December 3, 2014; was reviewed by the University Senate Steering Committee on December 4, 2014; and was reviewed and endorsed by the Faculty Council on December 11, 2014; and

WHEREAS the proposal was reviewed and approved by the University Senate at its meeting on January 22, 2015:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the establishment of the John Glenn College of Public Affairs.

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#### **NAMING OF INTERNAL SPACE**

Resolution No. 2015-49

#### **IN THE OHIO STATE UNIVERSITY COMPREHENSIVE CANCER CENTER – ARTHUR G. JAMES CANCER HOSPITAL AND RICHARD J. SOLOVE RESEARCH INSTITUTE**

Synopsis: Approval for the naming of internal space at The Ohio State University Comprehensive Cancer Center - Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, located at 460 W. 10th Avenue, is proposed.

WHEREAS the expansion of the Wexner Medical Center's campus is the largest expansion project in Ohio State's history, revitalizing research, education, and patient care, including world-class cancer care in Central Ohio and beyond; and

WHEREAS the 21-level hospital will revolutionize cancer prevention and treatment with leading oncologists and cancer researchers working side-by-side to unlock the mysteries of cancer and applying clinical discoveries through patient-centered care that empowers patients, families, and caregivers; and

WHEREAS the donors below have made significant contributions to the building fund for the James Cancer Hospital and Solove Research Institute:

- Rita D. Isaly Family Fund
- Richard A. Isaly Sr. Family Fund

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the internal space in The

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Ohio State University Comprehensive Cancer Center - Arthur G. James Cancer Hospital and Richard J. Solove Research Institute be named the following:

- C205: Rita D. Isaly & Richard A. Isaly Sr. Pediatric Radiation Oncology Visitor Lounge

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### **NAMING OF INTERNAL SPACES**

Resolution No. 2015-50

#### **IN THE CHEMICAL AND BIOMOLECULAR ENGINEERING AND CHEMISTRY BUILDING**

Synopsis: Approval for naming of the internal spaces at the new Chemical and Biomolecular Engineering and Chemistry (CBEC) Building, located at 151 W. Woodruff Avenue on the Columbus campus, is proposed.

WHEREAS the CBEC Building will bring transformational advancements to the departments housed within; and

WHEREAS the interdisciplinary education that will result from this merger into one building will better prepare students for careers in research, either within academia or the private sector; and

WHEREAS the building design enables biochemistry, chemistry and chemical engineering faculty, researchers and students to work synergistically, combining expertise across diverse fields and the collaborative environment will give Ohio State graduates the edge they need to come out on top in today's competitive job market; and

WHEREAS the donors listed below have provided significant contributions to the building funds in the Colleges of Arts and Sciences and Engineering for the new Chemical and Biomolecular Engineering and Chemistry Building:

- Robert Tatterson
- Eugene and Cindra Wheeler
- Christina and John Sistrunk
- Stephen and Tavane Cammarn
- Andrew and Christine Weber

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the internal spaces in the Chemistry and Biomolecular Engineering and Chemistry Building be named the following:

- Room 055                      Patricia and Thomas Tatterson Polymer Characterization Laboratory
- Room 240C                    Eugene and Cindra Wheeler Graduate Student Workstation
- Room 240E                    Eugene and Cindra Wheeler Lab Support
- Room 240F                    Christina (Stark '82) and John Sistrunk Graduate Student Workstation
- Room 240G                    Christina (Stark '82) and John Sistrunk Lab Support
- Room 270A                    Daryle H. Busch Graduate Student Workstation and Lab Support
- Room 290A                    Daryle H. Busch Graduate Student Workstation and Lab Support
- Room 288                      Team Dutta Graduate Student Office

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- Room 414 John Cammarn Faculty Office
- Room 483 Andrew and Christine Weber Faculty Office

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### **ADMINISTRATIVE NAMING OF BUILDINGS**

Resolution No. 2015-51

#### **IN THE NORTH CAMPUS RESIDENTIAL DISTRICT: THE OHIO STATE UNIVERSITY**

Synopsis: Approval for the Administrative naming of twelve buildings located in the North Campus Residential District on the Columbus campus at The Ohio State University, is proposed.

WHEREAS the expansion of the North Campus Residential District is designed to increase graduation and retention rates, improve student engagement and satisfaction, as well as post-graduation success; and

WHEREAS to allow this groundbreaking second-year experience to achieve its full potential, facility improvements are being integrated with program innovations, creating a unique living environment designed to incorporate the elements of student success, programmatic needs, architectural innovation, student and faculty interaction, and One University Framework Principles; and

WHEREAS the university will continue the legacy of the North District as a standing tribute to student and alumni veterans and to those currently serving our country, and will appropriately recognize and transition any military-related name to a significant outdoor or interior space in the district should a facility be identified for support through private philanthropy; and

WHEREAS four additional names are being recommended for new facilities to honor students who have served in wars and conflicts; and

WHEREAS two buildings are being recommended for re-naming, Lane Avenue Residence Hall and Neilwood Gables, to honor students who have served in wars and conflicts; and

WHEREAS the names of the district's four demolished buildings with military significance (Blackburn House, Nosker House, Raney Commons, and Scott House) and one street name with military significance (Curl Drive) will be reused on new buildings, and new names are being recommended for five additional new buildings to honor students who have served in wars and conflicts, as well as one name for a recreation center:

#### **NOW THEREFORE**

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the buildings located at the following locations shall be named:

2125 N. High Street	Bowen House
187 W. Lane Avenue	Torres House
97 W. Lane Avenue	Houston House
2115 N. High Street	Busch House
149 W. Lane Avenue	North Recreation Center

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the buildings located at the following locations shall be re-named:

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194 W. Woodruff Avenue (Neilwood Gables)  
328 W. Lane Avenue (Lane Avenue)

Mendoza House  
Lawrence Tower

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the buildings located at the following locations shall be named:

33 W. Lane Avenue  
80 W. Woodruff Avenue  
160 W. Woodruff Avenue  
124 W. Woodruff Avenue  
136 W. Woodruff Avenue

Raney House  
Curl Hall  
Scott House  
Nosker House  
Blackburn House

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### **DISTINGUISHED SERVICE AWARDS**

Resolution No. 2015-52

Synopsis: Approval of the university's 2015 Distinguished Service Awards, is proposed.

WHEREAS the president's cabinet and senior management council, upon the recommendation of the Committee on Distinguished Service Awards, nominated and recommended the following for approval by the Board of Trustees to receive the Distinguished Service Award at a time convenient to the university and the recipient:

- Jameson "Jim" Crane, Sr.
- Mabel G. Freeman
- Stephanie A. Hightower
- Robert C. "Bob" Hummel
- Christian K. "Chris" Zacher
- Nancy L. Zimpher

WHEREAS these awards are given in recognition of distinguished service to The Ohio State University and the awards are in accordance with action taken by the Board of Trustees in 1952:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the 2015 Distinguished Service Awards be approved for awarding as designated above.

(See Appendix XXVI for background information, page 378)

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### **GUIDELINES FOR THE AUDIT AND COMPLIANCE COMMITTEE**

Resolution No. 2015-53

Synopsis: Approval of amended and updated Guidelines for the Audit and Compliance Committee of the Board of Trustees, is proposed.

WHEREAS in May 2003 the Board of Trustees established a separate Audit and Compliance Committee of the Board; and

WHEREAS in December 2004 the Board of Trustees adopted Guidelines for the Audit and Compliance Committee; and

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WHEREAS to ensure comprehensive oversight of the university's operations through the adoption of best practices, it is important to update the Guidelines for the Audit and Compliance Committee periodically:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby adopts the attached amended and updated Guidelines for the Audit and Compliance Committee.

(See Appendix XXVII for background information, page 381)

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### **CHARTER FOR THE INTERNAL AUDIT DEPARTMENT**

Resolution No. 2015-54

Synopsis: Approval of the amended and updated charter for the Internal Audit Department, is proposed.

WHEREAS in May 2003 the Board of Trustees established a separate Audit and Compliance Committee of the Board; and

WHEREAS in November 2004 the Board of Trustees adopted a charter for the Internal Audit Department; and

WHEREAS to ensure comprehensive oversight of the university's Internal Audit Department and university's operations through the adoption of best practices, it is important to update the charter for the university's Internal Audit Department periodically:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby adopts the attached amended and updated charter for the university's Internal Audit Department.

(See Appendix XXVIII for background information, page 385)

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### **APPROVAL TO ENTER INTO A JOINT USE AGREEMENT**

Resolution No. 2015-55

#### **BETWEEN THE OHIO STATE UNIVERSITY AND LIFECARE ALLIANCE**

Synopsis: Authorization is requested to enter into a Joint Use Agreement with LifeCare Alliance, an Ohio nonprofit agency, to document the value and permit the release of funds appropriated in the State Capital Bill for improvements to their facilities at 1699 and 1697 West Mound Street, Columbus, Ohio, is proposed.

WHEREAS the LifeCare Alliance was allocated \$1,500,000 in the 2015 State Capital Bill; and

WHEREAS LifeCare Alliance will utilize funds for renovation and restoration of their buildings at 1699 and 1697 West Mound Street, Columbus, Ohio; and

WHEREAS the LifeCare Alliance building improvements will include remodeling the Meals-on-Wheels food production kitchen, updating the medical building, and creating a permanent digital mammography center; and

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WHEREAS the LifeCare Alliance building improvements will promote the university's mission to advance the well-being of the people of Ohio and the global community through the creation and dissemination of knowledge; and

WHEREAS before the state capital appropriation may be released to LifeCare Alliance, the Ohio Board of Regents requires that a Joint Use Agreement (JUA) between the university and LifeCare Alliance be signed to document the value of the appropriation to the Ohio State University and to ensure the benefits to the university will continue for a minimum period of 20 years; and

WHEREAS LifeCare Alliance commits to giving the university the right to use and occupy their renovated West Mound Street buildings for educational and other programs and activities upon such terms and conditions as the parties reasonably agree, including, without limitation, in connection with any student internship program between LifeCare Alliance and the university:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the president and/or senior vice president for business and finance and/or senior vice president for administration and planning be authorized to take any action required to effect the Joint Use Agreement containing terms and conditions deemed to be in the best interest of the university.

(See Appendix XXIX for background information, page 388)

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**APPROVAL TO ENTER INTO PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTS**

Resolution No. 2015-56

**APPROVAL TO ENTER INTO PROFESSIONAL SERVICES CONTRACTS**

300 W. 10th Brain and Spine Institute  
Elevator Repairs and Replacements  
Arts District Master Plan and School of Music  
Framework Plan Update

**APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS**

Elevator Repairs and Replacements

Synopsis: Approval to enter into professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the university desires to enter into professional services contracts for the following projects; and

	Design Approval Requested	Total Project Cost	
300 W. 10th Brain and Spine Institute	\$1.1M	\$14.3M	Health System auxiliary funds
Elevator Repairs and Replacements	\$0.8M	\$4.8M	State appropriations
Arts District Master Plan and School of Music	\$3.8M	\$3.8M	University funds and Development funds
Framework Plan Update	\$1.5M	\$1.5M	University Funds

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WHEREAS in accordance with the attached materials, the university desires to enter into construction contracts for the following projects:

	Const. Approval Requested	Total Project Cost	
Elevator Repairs and Replacements	\$4.0M	\$4.8M	State appropriations

NOW THEREFORE

BE IT RESOLVED, That either the president or the senior vice president for business and finance be authorized to enter into professional services and construction contracts for the projects listed above in accordance with established university and state of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix XXX for background information, page 390)

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### **ADOPTION OF THE ELECTRONIC SIGNATURES RULES**

Resolution No. 2015-57

Synopsis: Adoption of Chapter 3335-22 of the Ohio Administrative Code governing the use of electronic signatures at The Ohio State University, is proposed.

WHEREAS on June 16, 2014, the Governor of the state of Ohio signed House Bill 488 (HB 488) which, in part, amended section 1306.21(D) of the Ohio Revised Code to provide that state universities are excluded from the rulemaking and monitoring of the Department of Administrative Services with regard to the use, transmission, acceptance, and storage of electronic records and electronic signatures; and

WHEREAS pursuant to HB 488, a state university that used or permitted the use of electronic records or electronic signatures on September 14, 2014, the effective date of the amendment, must adopt rules in accordance with section 111.15 of the Revised Code to provide for the use or permission to use electronic records or electronic signatures within six months of the effective date; and

WHEREAS the university desires to permit the use of electronic signatures to conduct certain transactions that currently require handwritten signatures and approvals, to streamline processes, enhance our efficiency and effectiveness, reduce labor costs associated with handling and processing documents requiring signatures, and provide for more effective general management of the university:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby adopts the Electronic Signatures Rules as set forth in the attachment, proposed to be effective March 1, 2015.

(See Appendix XXXI for background information, page 394)

Dr. Wadsworth:

Thank you President Drake. May I have a motion?

Upon motion of Judge Marbley, seconded by Mrs. Kass, the Board of Trustees adopted the foregoing 16 resolutions with 13 affirmative votes, cast by Trustees Mrs. Wexner, Mr. Fischer, Mrs. Hoeflinger, Mr. Porteus, Mr. Gasser, Ms. Krueger, Mr. Smucker, Mr. Jurgensen, Dr. Reid, Mrs. Kass, Judge Marbley, Mr. Shumate, and Dr. Wadsworth.

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Dr. Wadsworth:

Thank you.

\*\*\*

President Drake:

In addition, we are seeking your approval of the following, and I know that Mrs. Kass will abstain:

#### **UNIVERSITY FOUNDATION REPORT**

Synopsis: Approval of the University Foundation Report as of December 31, 2014, is proposed.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of the Bruce and Susan Edwards Sports Medicine Professorship Fund, the Hagop Mekhjian M.D. Lectureship Fund at The Ohio State University Wexner Medical Center, the Dorothy Mangurian Fellow in Memory Disorders Fund, the Delma L. Roush Scholarship Fund, The Ransom Family Endowed Graduate Scholarship Fund, The Doug Ball Endowed Aerospace Scholarship Fund as part of the Ohio Scholarship Challenge, two (2) scholarships in honor of the late Peter L. Scott: The Peter L. and Clara M. Scott Scholarship Fund in the College of Engineering and The Peter L. and Clara M. Scott Scholarship Fund in the College of Medicine, twenty-three (23) additional named endowed funds, and the revision of nine (9) named endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the Ohio State University Foundation Report as of January 30, 2015.

(See Appendix XXXII for background information, page 397)

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#### **LEASE**

Resolution No. 2015-59

#### **AMBULATORY CARE CENTER LOCATED IN UPPER ARLINGTON KINGSDALE SHOPPING CENTER - ZOLLINGER ROAD UPPER ARLINGTON, OHIO 43221**

Synopsis: Authorization to negotiate and enter into a series of agreements providing for the construction and occupancy of a multidisciplinary medical office facility approximately 100,000 square feet in size located in the Kingsdale Shopping Center along Zollinger Road in Upper Arlington, Ohio, is proposed.

WHEREAS The Ohio State University issued a Request for Expressions of Interest on November 19, 2012 for multi-specialty medical office facility space in the Upper Arlington area able to accommodate up to a 100,000 sf building with accompanying parking, and the university met with certain responsive developers to discuss criteria of the various sites proposed, including access, visibility, strategic fit, cost issues and growth potential; and



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WHEREAS the City of Upper Arlington owns the desired site and has authorized the sale of the real property associated with said site to Medstone Realty Company, LLC, a subsidiary of Campus Partners for Community Urban Redevelopment, an affiliate of The Ohio State University; and

WHEREAS Medstone Realty Company, LLC shall construct the medical office facility to suit the Wexner Medical Center; and

WHEREAS The Ohio State University through its Wexner Medical Center will initially occupy approximately 80,000 to 90,000 square feet of finished medical office space upon completion of construction, through a lease or other occupancy agreement with Medstone Realty Company, LLC, and a variety of healthcare services shall be offered at the facility including primary care, heart care, women's health, and other medical specialties; and

WHEREAS the Wexner Medical Center has determined that this site and the proposed facility meet the objectives and requirements of the Wexner Medical Center's Strategic Plan, and the funds necessary to meet the university's obligations under the agreements will be provided through the Wexner Medical Center; and

WHEREAS the proposed lease was reviewed and approved by the Wexner Medical Center Board on January 28, 2015, and is being recommended to the University Board of Trustees for approval:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees authorize that the president and the senior vice president for business and finance each be authorized to enter into a series of agreements providing for the construction and occupancy of a medical facility approximately 100,000 square feet in size located in the Kingsdale Shopping Center along Zollinger Road in Upper Arlington, Ohio, on such terms and conditions as deemed to be in the best interests of the university, which shall (i) include an option to purchase the medical office facility, subject to Board approval and other conditions and (ii) provide for all sums paid by the university to Medstone Realty Company, LLC under the lease to be creditable to the option purchase price. In no event shall the consideration paid by the university to Medstone Realty Company, LLC pursuant to the lease agreement, including pre-paid rent and tenant improvements if any, exceed \$25,000,000.

(See Appendix XXXIII for background information, page 434)

Dr. Wadsworth:

Thank you. May I have a motion?

Upon motion of Mr. Gasser, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing two resolutions with 13 affirmative votes, cast by Trustees Mrs. Wexner, Mr. Fischer, Mrs. Hoeflinger, Mr. Porteus, Mr. Gasser, Ms. Krueger, Mr. Smucker, Mr. Jurgensen, Dr. Reid, Judge Marbley, Mr. Shumate, and Dr. Wadsworth. Mrs. Kass abstained.

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Dr. Wadsworth:

Thank you, Mr. Secretary.

There being no other business to come before the board, I would like to note what a special meeting it has been, with great celebrations of great achievements.

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This meeting is now adjourned. The next meeting of the board will take place on Friday, April 10, 2015.

Attest:

Jeffrey Wadsworth  
Chairman

Blake Thompson  
Secretary

**3335-5-33 Membership.**

There shall be a graduate council constituted as follows:

(A) Chair. A faculty chair of the graduate council shall be elected annually by members of the graduate council. The chair will sit on the senate's faculty cabinet-, as defined in the bylaws of the faculty council.

(B) through (G) no change

(Board approval dates: 4/4/1997, 12/4/1998, 7/11/2003, 5/7/2004, 11/4/2005, 7/6/2006, 6/6/2008, 2/1/2013)

**3335-5-45.4 University Senate Faculty Leadership.**

**(A) Membership.**

The university senate faculty leadership shall consist of four members.

- (1) The chair of the faculty council.
- (2) The chair-elect of the faculty council.
- (3) The chair of the university senate steering committee.
- (4) The secretary of the university senate.

**(B) Duties and responsibilities.**

- (1) Meet year-around to plan, project and assist in expediting university senate business.
- (2) Meet with the university president to enhance communications between faculty and the office of the president.
- (3) Meet with the provost to discuss academic policies, educational policies and the mission of the office of academic affairs.
- (4) Meet with university leadership on an as-needed basis to foster shared governance.
- (5) Suggest nominees to the executive committee of faculty council to fill faculty vacancies in university senate committees.



**STATEMENT OF ETHICAL CONDUCT AND LEADERSHIP INTEGRITY  
THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES  
January 30, 2015**

**Preamble**

As Members of the Ohio State University Board of Trustees, Wexner Medical Center Board, and/or various Board of Trustees or Wexner Medical Center Board committees, we serve and are accountable to the Ohio State University and the public. We are honest guardians of the interests of our students, faculty, staff, and patients. Our responsibility is to assure leadership integrity in our actions, commitments and procedures, and to conduct ourselves, at all times, in a manner that fosters public confidence in the integrity of the Board of Trustees, its processes, and its accomplishments, and avoids favoritism, bias, and the appearance of impropriety.

**Duties**

All University Trustees (“Trustee” or collectively “Trustees”), Wexner Medical Center Board Members and Board Committee Members (“Member” or collectively as “Members”) have three primary obligations:

- A duty of care – Trustees and Members shall perform their duties with the care that an ordinary prudent person in a like position would use under similar circumstances;
- A duty of good faith – Trustees and Members shall take the necessary actions to be informed and exercise appropriate judgment;
- A duty of loyalty – Trustees and Members shall perform their duties in good faith, in a manner the member reasonably believes to be in, or not opposed to, the best interest of the University.

**Conflicts of Interest**

A “conflict of interest” may arise:

- A) When a reasonable observer, having knowledge of all of the relevant facts and circumstances, would conclude that a Trustee or Member, family member, business associate or related entity has an material interest, financial or otherwise, that is incompatible with the Trustee or Member taking action on a University matter, or such Trustee or Member is using his or her role to achieve personal gain or benefit to family, friends, or business associates;
- B) When the Trustee or Member, or his or her family member or business associate, might derive, a financial or other material benefit from the dissemination or use of confidential information learned in the course of his or her Board service; or
- C) When a Trustee or Member, or their family member, business associate or related entity, has a material existing financial or other interest that impairs his or her independence, objectivity, or ability to discharge his or her duties in serving the University.

**Commitment of Trustees and Members**

Trustees shall follow the protections of the public found in Chapters 102 and 2921.42 and .43 of the Ohio Revised Code which apply to University Trustees and other public officials (“Ohio Ethics Laws”). In addition, all Trustees and Members shall:

- Serve with integrity and professionalism, in a manner that avoids favoritism, bias, conflicts of interest, and the appearance of impropriety;
- Withdraw from any consideration or action, or any participation with University employees, on any matter as to which the Trustee or Member has a conflict of interest. In doing so, the Trustee or Member shall advise the Secretary of the Board of Trustees that the Trustee or Member will recuse from discussion, consideration and vote on the matter on which conflict of interest exists which shall be reflected in the minutes of that Board;
- Accept no compensation or emolument from a source other than The Ohio State University for service as a Trustee or Member or in relation to any matter before their Board or committee;
- Not use membership on the Board, Wexner Medical Center Board or their committee, or the name of The Ohio State University or its acronym, logos, or other official indicia, in the any manner that suggests impropriety, bias, or unapproved commercial use;
- Not use any authority, advantage, or information conferred upon or provided by virtue of their service as a Trustee or Member for their personal benefit or that of their family or business associates;
- Not use any information not available to the public at large and obtained as a result of their service as a Trustee or Member for personal gain or benefit or for the gain or benefit of others; and
- Preserve the confidentiality of information obtained that is required by law to remain confidential.

**Procedures Applicable to Trustees and University Employees**

- A) Each Trustee is individually responsible for assuring their personal compliance with Ohio Ethics Laws.
- Annually the Secretary of the Board will circulate the Summary of Substantive Provisions of the Ethics Law and Related Statutes prepared by the Ohio Ethics Commission to each Board Member for review.
  - The University General Counsel shall supplement the Summary with a brief memorandum outlining any other applicable provisions of Ohio law with which the Trustees must be familiar.
  - Each Trustee shall attend annual ethics education as provided by the University, the Board of Regents, or comparable program.
  - Each Trustee shall submit to the Board Secretary an annual acknowledgement of the filing of their financial disclosure with the Ohio Ethics Commission.
  - Members who are not Trustees of the University or paid employees of the University are not subject to the Ethics Laws but may, at their option, avail themselves of the procedures outlined in B) and C) below.

- B) The University shall establish a database of all contracts with third party vendors to the University. Once a year the Secretary of the Board shall circulate a form to each Trustee on which the Trustee may, at his or her option, list any entities in which the Trustee (1) serves as a director or other fiduciary (both for-profit and not-for-profit entities), or (2) holds (individually and/or combined with other members of the Trustee's family and/or the Trustee's business associates) five percent (5%) or more of the ownership of the entity.
- A Trustee is encouraged to update the Trustee's entity list at any time the Trustee agrees to assume a directorship or other fiduciary relation with an entity or acquires a five percent (5%) or larger ownership interest in the entity (individually and/or combined with other members of the Trustee's family and/or the Trustee's business associates).
  - Upon receipt of the annual or update entity disclosures, the University shall determine whether the University has made any purchases of goods or services from each identified entity in the last twenty-four (24) months or whether it otherwise has any contracts with each identified entity. Upon completion of its review, the Secretary of the Board of Trustees shall promptly notify each Trustee of any situation in which the University has purchased goods or services from, or has a contract with, any entity listed by that Trustee on that Trustee's entity disclosure.
  - The University shall use its best efforts to not prospectively purchase any goods or services, or enter into a contract with, any entity listed by a Trustee on the Trustee's entity disclosure without the prior written consent of (1) the Trustee and (2) the General Counsel of the University.
  - The form shall be submitted to the General Counsel along with a request for legal advice pertaining to the Trustee or Member's obligations relating to their service. The General Counsel will provide the Trustee or Member a confirmation letter as well as a summary of preventative actions the University will take as outlined above.
- C) The General Counsel of the University shall be available to advise each Trustee with regard to any issue arising under the Ethics Laws. In doing so, the Office of Legal Affairs shall maintain the attorney-client privilege with the Trustee or Member unless expressly waived in writing by the Trustee or Member. If the Office of Legal Affairs is unable to provide representation consistent with maintaining the attorney-client privilege with the Trustee or Member, or otherwise believes a conflict might exist if the Office of Legal Affairs represented the Trustee or Member, the Office of Legal Affairs shall so inform the Trustee or Member.



### **Board of Trustees Conflict of Interest Protocol**

This Protocol summarizes the process by which the Office of Legal Affairs and Office of the Board of Trustees assist individual Trustees of the Ohio State University, as well as members of the Ohio State University Wexner Medical Center Board, and members of any Board Committees, in meeting their commitments under the Board of Trustees' Statement of Ethical Conduct and Leadership Integrity ("Statement") and Ohio Ethics Laws.

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**Candidate Screening:** The Office of Legal Affairs will support the Board of Trustees in pre-screening potential trustees, Charter Trustees, Wexner Medical Center Board members, and members of Board Committees, when known, for possible ethics or conflict of interest issues based on publicly available information, prior to their appointment.

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**Charter and Committee Members:** The Statement of Ethical Conduct and Leadership Integrity applies to both University Trustees ("Trustees") and Charter and Committee Members ("Members"). University Trustees are also governed by Ohio Ethics Laws. Members are expected to recognize potential conflicts of interest and respond accordingly, and the Office of Legal Affairs will assist both Trustees and Members as requested.

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**Ethics Education:** At the time of his or her appointment, each Trustee and Member shall be invited to participate in a one-on-one education session by the General Counsel. The session will cover Ohio Ethics Law as it applies to the Trustee or Member and the Statement of Ethical Conduct and Leadership Integrity.

In addition, the University will provide Trustees and Members with an annual ethics education session that will cover Ohio Ethics Law as it applies to the Trustee or Member and the Statement of Ethical Conduct and Leadership Integrity.

The Board Office will also distribute the Summary of Substantive Provisions of the Ethics Law and Related Statutes prepared by the Ohio Ethics Commission and create a repository of relevant ethics documents that is accessible to Trustees and Members online.

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**Individualized conflict management plan:** Where requested by an individual Trustee or Member, the General Counsel will define a management plan to assist in the management of a potential conflict. Such a plan may include assisting the Board Secretary in reviewing the Board Meeting agenda, prior to a meeting, to identify the potential conflict affecting individual Trustees or Members. Depending on the nature of the potential conflict, the Board materials may be redacted and other steps taken to ensure that the Trustee or Member appropriately recuses him- or herself from the discussion.

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**Optional Provision of List of Interests:** Once a year the Secretary of the Board shall circulate a form to each Trustee on which the Trustee may, at his or her option, list any entities in which the Trustee (1) serves as a director or other fiduciary (both for-profit and not-for-profit entities), or (2) holds (combined with other members of the Trustee's family or the Trustee's business associates) five percent (5%) or more of the ownership of the entity. A Trustee is encouraged to update the Trustee's entity list at any time the Trustee agrees to assume a directorship or other fiduciary relation with an entity or acquires a five

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percent (5%) or larger ownership interest in the entity. The form shall be submitted to the General Counsel along with a request for legal advice pertaining to the Trustee or Member's obligations relating to their service. The information so disclosed shall be held in confidence. Members may avail themselves of this process at their own initiative. The General Counsel will provide the Trustee or Member a confirmation letter as well as a summary of preventative actions the University will take to assist the Trustee or Member in managing the disclosed relationship(s).

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**Potential conflicting vendor list and University purchases:** To assist Trustees in meeting their obligations under the Ohio Ethics Laws, and otherwise to manage their potential conflicts of interest, the Board Office, upon request, will provide to the Trustees the University's vendor list.

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**Financial Disclosure Filings:** Annually, the Board Office will remind trustees of Ohio Ethics Commission financial disclosure filing requirements and upcoming deadlines, pay for filing fees, and confirm with each trustee that he or she properly filed their financial disclosure with the Commission.

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**Agenda Review:** The Board Office will review each Board, Wexner Medical Center Board, and/or Committee agenda to identify items for action on those agendas that may pose potential conflicts of interest for individual Trustees and Members, based on previously disclosed or known information, and will consult with the individual trustee or member and the Office of Legal Affairs, as appropriate.

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**Exit meeting:** At the time that a Trustee or Member retires from the Board or Committee, General Counsel will offer to review the ongoing ethical obligations of the Trustee or Member and offer ongoing support in interpretation of those obligations.



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(APPENDIX XXIV)

Appointments/Reappointments of Chairpersons

JOHN BARNARD\*, Interim Chair, Department of Pediatrics effective November 15, 2014 through November 14, 2015

SHERYL A. BARRINGER, Chair, Department of Food Science and Technology effective January 1, 2015 through May 31, 2018

BODO E. KNUDSEN, Interim Chair, Department of Urology effective September 19, 2014 through September 18, 2015

MICHAEL J. MILLS\*\*, Interim Chair, Department of Materials Science and Engineering effective January 1, 2015 through June 30, 2015

PHILIP PAYNE\*\*, Chair, Department of Biomedical Informatics effective July 1, 2014 through June 30, 2018

NATHAN S. ROSENSTEIN, Interim Chair, Department of History effective January 1, 2015 through May 31, 2015

\*\* Reappointments

Faculty Professional Leaves

EMILIE E. REGNIER, Associate Professor, Department of Horticulture and Crop Science effective Spring Semester 2015

Faculty Professional Leave – Cancellations

ANDRE F. PALMER, Professor, Lowrie Department of Chemical and Biomolecular Engineering effective Spring Semester 2015

Emeritus Titles

RUDOLPH ALEXANDER, College of Social Work with the title Professor Emeritus effective January 1, 2015

WILLIAM J. BARSON, Department of Pediatrics with the title Professor-Clinical Emeritus effective January 1, 2015

M. RONALD GLASER, Department of Molecular Virology, Immunology and Medical Genetics with the title Professor Emeritus effective January 1, 2015

JOSEPH E. HEIMLICH, Ohio State University Extension with the title Professor Emeritus effective January 1, 2015

GLORIA C. HIGGINS, Department of Pediatrics with the title Professor-Clinical Emeritus effective January 1, 2015

FRANK R. LICHTKOPPLER, Ohio State University Extension with the title Professor Emeritus effective January 1, 2015

RICHARD E. MCCLEAD, Department of Pediatrics with the title Professor Emeritus effective January 1, 2015

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JACK L. NASAR, Knowlton School of Architecture with the title Professor Emeritus effective January 1, 2015

MICHAEL E. PAULAITIS, Department of Chemical and Biomolecular Engineering with the title Ohio Eminent Scholar Professor Emeritus effective January 1, 2015

RICHARD N. NELSON, Department of Emergency Medicine with the title Professor-Clinical Emeritus effective January 1, 2015

WARREN M. SINNOTT, Department of Mathematics with the title Professor Emeritus effective February, 1, 2015

SUSAN M. BAUCHMOYER, College of Dentistry with the title Associate Professor-Clinical Emeritus effective January 1, 2015

ANNE M. FIELDS, University Libraries with the title Associate Professor Emeritus effective January 1, 2015

CAROL S. MILLER, Ohio State University Extension with the title Assistant Professor Emeritus effective January 1, 2015

(APPENDIX XXV)

**Kathleen Gilligan Sebelius**

Kathleen Gilligan Sebelius is a native Ohioan with a long and distinguished career in public service. Most recently, she was the 21st Secretary of the United States Department of Health and Human Services, serving from 2009 to 2014.

As Secretary, Ms. Sebelius led ambitious efforts to improve America's health and enhance the delivery of human services to some of the nation's most vulnerable populations, including young children, those with disabilities, and the elderly.

As part of the Affordable Care Act, she strove to implement reforms to help uninsured Americans get health coverage. Under the law, she also carried out policies that put a new focus on wellness and prevention, supported the adoption of electronic medical records, and helped recruit and train more primary care health providers.

She worked closely with doctors, nurses, hospital leaders, employers, and patients to slow the growth in health care costs through better care and better health. In addition, under Ms. Sebelius's leadership, the Department of Health and Human Services formed a historic partnership with the Department of Justice to eliminate health care fraud, an effort that has returned record sums to the Medicare Trust Fund.

In addition, Ms. Sebelius was committed to ensuring that America continues to lead the world in innovation. During her term as Secretary, Health and Human Services promoted public-private collaboration to bring life-saving treatments and medicines to market. The department also worked to build a 21st century food safety system to prevent outbreaks before they occur and it collaborated with the Department of Education to help states increase the quality of early childhood education programs.

As Secretary, Ms. Sebelius led the nation's emergency health response to crises and natural disasters, including the Haiti earthquake, the Gulf oil spill, and the Joplin, Missouri, tornado. And as America's top health official, she worked with our international partners to confront global health issues like polio, HIV/AIDS, and the growing costs of chronic disease around the world.

In 2011, *Forbes* named Secretary Sebelius the 13th most powerful woman in the world.

Prior to her Cabinet appointment, from 2003 to 2009, she served as Governor of Kansas, where she was named one of America's Top Five Governors by *Time Magazine*. From 1995 to 2003 she served as Kansas Insurance Commissioner. She was a member of the Kansas House of Representatives from 1987 to 1995.

Ms. Sebelius is the first daughter of a governor to be elected governor in American history; her father John Gilligan served as Ohio's Governor from 1971 to 1975. She holds a Master of Public Administration degree from the University of Kansas and a Bachelor of Arts degree from Trinity Washington University.

### **Jameson “Jim” Crane**



Jim Crane has come quite a long way from the time he was a teenage Boy Scout working as an usher at Ohio State football games. He went on to gridiron stardom in that stadium, and has since become a successful businessman “paying forward” in every respect.

In 1960, Mr. Crane joined Crane Plastics, a company founded by his father in 1947, and with his family, he led the company through tremendous growth and ultimately to national and international prominence. Along the way, he led the Michigan Gold Pants Club, procuring the gold pants trinkets awarded to the victorious Buckeye football players whenever the Buckeyes beat the Wolverines (which happened frequently in those years when Woody Hayes was head coach). Mr. Crane now serves as Chairman Emeritus of the Crane Group, a family-owned, private holding and management company based in Columbus.

Recently, three generations of the Crane family made a \$13.5 million commitment to Ohio State to create the Jameson Crane Sports Medicine Institute, a cutting-edge facility for Ohio State’s sports medicine collaborative and innovative programs of health care, education, training, and medical research. The Loann Crane Advanced Language Institute will help Ohio State students develop their advanced foreign language skills so they may function effectively as global professionals in fields such as engineering, business, or architecture. And the new Crane Center for Early Childhood Research and Policy will support the internationally renowned facility in their vital role of prospering partnerships to overcome the gap between research discoveries and early childhood practice and policy.

### **Mabel Freeman**



Mabel Freeman played a pivotal role in the lives of a generation of Ohio State graduates. After earning her bachelor’s, master’s and doctorate degrees at Ohio State, she returned to the university and spent 27 years here - retiring as assistant vice president for Undergraduate Admissions and First Year Experience, where she was responsible for directing the recruitment, enrollment and admissions process for all new freshmen and transfer students to the university.

Dr. Freeman spent several years involved in the University Honors and Scholars program, serving many roles including assistant director, associate director, acting director and finally, as director of the program. When she became director, she was given the challenge to take the programming and support that had been available only to honors students and expand it to all 6,000 freshmen and transfer students, so in 2000, she and her staff created the First Year Experience (FYE) program, which is responsible for freshman orientation, President’s Convocation, Buckeye Book Community, Distinguished Speaker Series and other programs that first-year Buckeyes participate in. FYE continues to be identified as an exemplar program in the nation to this day.

Dr. Freeman is a member of the Board of Directors of I KNOW I CAN; a member of the Board of Directors of the Bexley Education Foundation; and a trustee of the Mortar Board National Senior Honor Society Foundation Board.

### **Stephanie Hightower**



Stephanie Hightower's professional portfolio over the last 25 years includes leadership roles in government, sports, nonprofits, public education and higher education, creating a unique profile among executives and especially female executives. Ms. Hightower currently serves as President and CEO of the Columbus Urban League, and also holds the positions of President and Chairman of the Board of USA Track & Field, the national governing body of the sport.

Ms. Hightower is among the greatest student athletes in the history of Ohio State and one of the highest profile female track athletes of the late 1970s and early 80s, Hightower was world record holder, a 1980 Olympian and was an NCAA and Big 10 champion in the hurdles. In four years at Ohio State, from 1977-1980, she was undefeated in Big 10 competition.

In her leadership role at Columbus Urban League, Ms. Hightower oversees the country's seventh-largest CUL affiliate in a program that focuses on early childhood, primary, secondary and adult education, housing support services, workforce development and career services and community outreach to special populations. She also has served as vice president of institutional advancement for the Columbus College of Art & Design; as president of the Columbus City Schools Board of Education; press secretary and special assistant in the Columbus mayor's office; Kipp Learning Academy; the advisory board for US Bank (Columbus Region) and the African American Leadership Academy.

### **Robert C. Hummel**



Bob Hummel is a two-time graduate of The Ohio State University with a BS in Agriculture and a Doctor of Veterinary Medicine in 1961. He began his career in 1961 with American Cyanamid Company and has been involved in the Animal Health Industry for the past 38 years as founder and chairman of Lextron Inc., one of the larger animal health distributors in the U.S., headquartered in Greeley, Colorado.

Dr. Hummel was elected to service on the University's Foundation Board in 2002. Along with the Foundation Board, Dr. Hummel serves on the Dean's Development Council for the College of Veterinary Medicine. He and his wife Carole (Dental Hygiene Certificate and BA, Sociology, 1958) met as students at Ohio State. They have generously supported the College of Veterinary Medicine's Administration Building and the renovation of the William Oxley Thompson Library. In 2003, Dr. Hummel led the College's Class of 1961 Scholarship Drive, which led to the creation of new annual and endowed scholarships for veterinary students. Dr. and Mrs. Hummel also established the Claude Hummel ATZ Memorial Scholarship in memory of Bob's father, a 1930 graduate of Ohio State in agriculture; the fund recognizes scholastic achievements of members of the College of Food, Agricultural and Environmental Sciences' Alpha Tau Zeta fraternity. Dr. Hummel serves as co-chair of the College of Veterinary Medicine's *But for Ohio State* Campaign Committee, the Campaign Coordinating Committee and formerly served on the Campaign Steering Committee.

### Christian Zacher



From his arrival at Ohio State in 1968, Christian Zacher took the initiative to make things happen, dedicating himself to the university and producing tangible results. He worked to improve not only the Department of English but also his college and the university as a whole. That dedication - for which he received a 2005 Faculty Award for Distinguished University Service, continued right through his 2011 retirement from the university.

Now an emeritus professor of English, Dr. Zacher made his name as director of the Center for Medieval and Renaissance Studies from 1984-92 and as director of the Humanities Institute from its inception in 1998 until his retirement. During that time, he also served as co-editor of *The Encyclopedia of the American Midwest*, and authored *The Holbrook Years 2002-2007*, which chronicles the tenure of Karen A. Holbrook, 13th president of The Ohio State University, from the extensive search process through her departure.

Dr. Zacher also served numerous terms as a member of University Senate, then two terms as secretary of the Senate, during which time the senate oversaw several momentous changes within the university. His tenure included the merging of the five arts and sciences colleges into a single College of Arts and Sciences; initiated the academic calendar switch from quarters to semesters; and produced an intricate, top-to-bottom review of Ohio State's graduate programs, among many others. Dr. Zacher also served as associate dean of Humanities and as chair of the Department of Comparative Studies.

### Nancy L. Zimpher



As chancellor of the State University of New York, Nancy Zimpher is leader of the largest comprehensive system of higher education in the nation - with nearly 463,000 students and 64 colleges and universities.

Prior to coming to SUNY, Dr. Zimpher served as president of the University of Cincinnati, chancellor of the University of Wisconsin-Milwaukee, and executive dean of the Professional Colleges and dean of the College of Education at The Ohio State University. She holds a bachelor's degree in English Education and Speech, a master's degree in English Literature, and a Ph.D. in Teacher Education and Higher Education Administration, all from Ohio State.

Dr. Zimpher is active in numerous state and national education organizations, and is a recognized leader in the areas of teacher preparation, urban education, and university-community engagement. She currently serves as chair of the Board of Governors of the New York Academy of Sciences and the National Association of System Heads. From 2012-2013 she was chair of CEOs for Cities, and from 2005 to 2011 she led the national Coalition of Urban Serving Universities. As co-founder of *StriveTogether*, Dr. Zimpher has been instrumental in creating a national network of innovative systemic partnerships that holistically address challenges across the education pipeline.

Under Chancellor Zimpher's lead, SUNY has undertaken many innovative, system-enhancing initiatives, including shared services, dramatic expansion of online learning opportunities and cooperative education, and new partnerships with K-12 professionals—always with the goal of optimally serving New York's students and communities and preparing them to succeed in the 21st century.

(APPENDIX XXVII)

## BACKGROUND

### PURPOSE

The Audit and Compliance Committee (Committee) is to assist the Board of Trustees of The Ohio State University in fulfilling its oversight responsibilities for the financial reporting process, the system of internal control, the audit process, and the university's process for monitoring compliance with ethical, legal, and regulatory requirements. The Committee assists in assuring the integrity of the financial accounts of the university in a manner consistent with the mission and purpose of the university. The Committee serves as the focal point of open communication between the Board of Trustees, the external auditors, the internal auditors, the state and federal agency auditors, the chief compliance officer, and management. The Committee also is responsible for evaluating the quality, independence and objectivity of the external and internal auditors.

### AUTHORITY

The Committee has the authority to conduct or authorize investigations into any matters within its scope of responsibility. It is empowered to:

- Recommend a contract with the external auditor for the annual audit of the university. The nomination of the independent public accountant shall be approved by the State of Ohio, Auditor of State;
- Resolve any disagreements between management and the external auditor regarding financial reporting;
- Pre-approve all auditing and non-audit services to be provided by the external auditor;
- Seek access through the university to obtain counsel, accountants, or other expertise to advise the Committee or assist in the conduct of an investigation;
- Seek any information it requires from employees - all of whom are directed to cooperate with the Committee's requests - or external parties;
- Meet with university officers, external auditors, internal auditors, compliance officer, university counsel, or outside counsel, as necessary; and
- Serve as an objective party, independent of management, to monitor the university's financial reporting process, internal control system, and compliance with laws and regulations.

### COMPOSITION

The Ohio State University is governed by a board of up to 20 Trustees who are responsible for oversight of academic programs, budgets and general administration, and employment of faculty and staff. The Board is composed of 15 trustees who are appointed by the Governor, up to three charter trustees appointed by the Board for three year terms, and two non-voting student members (one undergraduate student and one [professional/graduate student](#)) to a two-year term.

The Committee consists of at least three members of the Board of Trustees, one of whom serves as the Chair. The Chair for the Board of Trustees will appoint committee members, [non-trustee community members, a student trustee member](#), and the committee chair. The members' terms are staggered so that the Committee annually includes a new member and continues to maintain members with one and two years of service.

All Committee members must be independent of management and the external auditor. At least one member of the Audit and Compliance Committee must be designated as the "financial expert," as defined below.

In order to be deemed a "financial expert," at least one member of the Committee must have:

January 30, 2015 meeting, Board of Trustees

- a. An understanding of GAAP and financial statements;
- b. The ability to assess the general application of such principles in connection with the accounting for estimates, accruals and reserves;
- c. Experience in preparing, auditing, analyzing or evaluating financial statements that present a breadth and level of complexity of accounting issues that are generally comparable to the issues that can reasonably be expected to be raised by the university's financial statements (or experience actively supervising one or more persons engaged in such activities);
- d. An understanding of internal controls and procedures for financial reporting; and
- e. An understanding of audit and compliance committee functions.

In order to be deemed independent, the Committee member:

- a. Is not, and has not been for a period of at least three years, an employee or non-employee executive officer of the university or any of its affiliates;
- b. Does not directly have a business relationship with the university;
- c. Is not employed as an executive of another corporation/university where any of the corporation's/university's executive officers serve on that corporation's/university's compensation committee; and
- d. Does not have an immediate family member who is an executive officer of the university.

## **MEETINGS**

The Committee shall meet at least five times per year, or more frequently as circumstances dictate, at appropriate times with regard to the university's financial planning cycle. The Committee has the authority to convene additional meetings, as circumstances require. As necessary or desirable, the chair of the Committee may request that members of management, the director of internal audit, the chief compliance officer, and the representatives of the external auditor be present at a meeting of the Committee. Meeting agendas will be prepared and provided in advance to members, along with the appropriate briefing materials.

As part of its job to foster open communication, the Committee shall meet at least annually with management, the director of internal audit, the chief compliance officer, and the external auditors in separate executive sessions to discuss any matters that the Committee or each of these groups believe should be discussed privately.

## **RESPONSIBILITIES**

The Committee will carry out the following responsibilities:

### **Financial Statements**

- Review and approve the external auditor engagement letter;
- Review with management and the external auditors the results of the audit, including any difficulties encountered;
- Evaluate annually the external auditor's qualifications, performance and independence, including a review and evaluation of the lead partner, taking into account the opinions of the university's management and the internal audit director, and report its conclusions to the Board of Trustees;
- Discuss significant adjustments proposed by the external auditor and complex or unusual transactions in highly judgmental areas;
- Discuss any related significant findings and recommendations of the external auditors;
- Review with management and the external auditors all matters required to be communicated to the committee under generally accepted auditing standards.



January 30, 2015 meeting, Board of Trustees

Review any disagreements between the external auditor and management about matters that could be significant to the university's financial statement or the auditor's report. The Committee is not responsible for guaranteeing the accuracy of the university's financial statements or the quality of the university's accounting practices. The Committee does not prepare the university's financial statements nor is it responsible for determining GAAP. The fundamental responsibility for the university's financial statements and disclosures rests with management, while the external auditor is responsible for accurately auditing such statements and disclosures.

### **Internal Control**

- Consider the effectiveness of the university's internal control system, including information technology security and control;
- Understand the scope of internal and external auditors' review of internal control over financial reporting, and obtain reports on significant findings and recommendations, together with management's responses.

### **Internal Audit**

- Approve the internal audit charter;
- Approve the decisions regarding the appointment and removal of the internal audit director. Ensure there are no unjustified restrictions or limitations, and review and concur in the appointment, replacement, or dismissal of the internal audit director;
- Review annually with director of internal audit the guidelines, plans, activities, staffing, and organizational structure of the internal audit function;
- At least once per year, review the performance of the internal audit director and concur with the annual compensation and salary adjustment;
- Review the effectiveness of the internal audit function, including conformance with the Institute of Internal Auditors' Definition of Internal Auditing, Code of Ethics, and the *International Standards for the Professional Practice of Internal Auditing*;
- On a regular basis, meet separately with the director of internal audit to discuss any matters (including fraud) that the Committee or internal audit believes should be discussed privately;
- Ensure there are no unjustified restrictions or limitations on the internal audit function.

### **External Audit**

- Review the external auditors' proposed audit scope and approach, including coordination of audit effort with internal audit;
- Review the performance of the external auditors, and exercise input on the appointment or discharge of the auditors;
- Review and confirm the independence of the external auditors by obtaining statements from the auditors on relationships between the auditors and the university, including non-audit services, and discussing the relationships with the auditors;
- On a regular basis, meet separately with the external auditors to discuss any matters that the Committee or auditors believe should be discussed privately.

### **Compliance**

- Review the effectiveness of the system for monitoring compliance with laws and regulations and the results of management's investigation and follow-up (including disciplinary action) of any instances of noncompliance;
- Obtain regular updates from chief compliance officer and university legal counsel regarding compliance matters;

January 30, 2015 meeting, Board of Trustees

- Review the findings of any examinations by regulatory agencies, and any auditor observations;
- Discuss university policies with respect to risk assessment and risk management and review any contingent liabilities and risks that may be material to the university;
- Review compliance with Related Party/Conflict of Interest Disclosure Statements for senior management annually;
- Approve the decisions regarding the appointment and removal of the chief compliance officer. Ensure there are no unjustified restrictions or limitations, and review and concur in the appointment, replacement, or dismissal of the chief compliance officer;
- Review annually with the chief compliance officer the guidelines, plans, activities, staffing, and organizational structure of the compliance function;
- Review the effectiveness of the compliance function;
- On a regular basis, meet separately with the chief compliance officer to discuss any matters that the Committee or compliance believes should be discussed privately;
- Ensure there are no unjustified restrictions or limitations on the compliance function.

### **Reporting Responsibilities**

- Regularly report to the Board of Trustees about Committee activities, issues, and related recommendations;
- Provide an open avenue of communication between internal audit, the external auditors, compliance and integrity, and the Board of Trustees;
- Review any other reports the university issues that relate to Committee's responsibilities.

### **Other Responsibilities**

- Perform other activities related to these guidelines as requested by the Board of Trustees;
- Institute and oversee special investigations as needed;
- Establish procedures for the confidential and anonymous receipt and treatment of complaints regarding the university's accounting, internal controls and audit matters;
- Establish standards for ethical conduct, and ensure that management has established processes to meet these standards;
- Perform any other activities consistent with these guidelines, the university's Bylaws and governing law, as the Committee or the Board of Trustees deems necessary or appropriate;
- Review and assess the adequacy of these Committee guidelines annually, requesting the Board of Trustees approval for proposed changes, and ensure appropriate disclosure as may be required by law or regulation;
- Report to the Board of Trustees, at least annually, regarding the Committee's activities in discharge of its duties as described in these Committee guidelines;
- Confirm annually that all responsibilities outlined in these guidelines have been carried out;
- Evaluate the Committee's and individual members' performance on a regular basis.

(APPENDIX XXVIII)

## **BACKGROUND**

### **INTRODUCTION**

The Internal Audit Department (Internal Audit) is an independent and objective assurance and consulting activity that is guided by a philosophy of adding value to improve the operations of The Ohio State University. It assists the university in accomplishing its objectives by bringing a systematic and disciplined approach to evaluate and improve the effectiveness of the organization's governance, risk management, and internal control.

### **ROLE**

Internal Audit is established by the Board of Trustees (hereafter referred to as the Board). Internal Audit's responsibilities are defined by the Board as part of their oversight role.

### **PROFESSIONALISM**

Internal Audit will govern itself by adherence to The Institute of Internal Auditors' mandatory guidance including the Definition of Internal Auditing, the Code of Ethics, and the *International Standards for the Professional Practice of Internal Auditing (Standards)*. This mandatory guidance constitutes principles of the fundamental requirements for the professional practice of internal auditing and for evaluating the effectiveness of the internal audit activity's performance.

The Institute of Internal Auditors' Practice Advisories, Practice Guides, and Position Papers will also be adhered to as applicable to guide operations. In addition, Internal Audit will adhere to the university's relevant policies and procedures and Internal Audit's standard operating procedures manual.

### **AUTHORITY**

Internal Audit, with strict accountability for confidentiality and safeguarding records and information, is authorized full, free, and unrestricted access to any and all university records, physical properties, and personnel pertinent to carrying out any engagement. All employees are required to assist the internal audit activity in fulfilling its roles and responsibilities. Internal Audit will also have free and unrestricted access to the Audit and Compliance Committee of the Board.

### **ORGANIZATION**

The chief audit executive (Director) will report functionally to the Board's Audit and Compliance Committee and to the university president and administratively (i.e., day to day operations) to the senior vice president for business and finance.

The Audit and Compliance Committee will:

- Approve the internal audit charter;
- Approve the risk based internal audit plan;
- Approve the internal audit budget and resource plan;
- Receive communications from the Director on the internal audit activity's performance relative to its plan and other matter;
- Approve decisions regarding the appointment and removal of the Director;
- Approve the remuneration of the Director;
- Make appropriate inquiries of management and the Director to determine whether there is inappropriate scope or resource limitations.

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The Director will communicate and interact directly with the Audit and Compliance Committee, including in executive sessions and between Board meetings as appropriate.

## **INDEPENDENCE AND OBJECTIVITY**

Internal Audit will remain free from interference by any element in the organization, including matters of audit selection, scope, procedures, frequency, timing, or report content to permit maintenance of a necessary independent and objective mental attitude.

Internal auditors will have no direct operational responsibility or authority over any of the activities audited. Accordingly, they will not implement internal controls, develop procedures, install systems, prepare records, or engage in any other activity that may impair internal auditor's judgment.

Internal auditors will exhibit the highest level of professional objectivity in gathering, evaluating, and communicating information about the activity or process being examined.

Internal auditors will make a balanced assessment of all the relevant circumstances and not be unduly influenced by their own interests or by others in forming judgments.

The Director will confirm to the Audit and Compliance Committee, at least annually, the organizational independence of the Internal Audit Department.

## **RESPONSIBILITY**

The scope of Internal Audit encompasses, but is not limited to, the examination and evaluation of the adequacy and effectiveness of the organization's governance, risk management, and internal controls as well as the quality of performance in carrying out assigned responsibilities to achieve the organization's stated goals and objectives. This includes:

- Evaluating risk exposure relating to achievement of the organization's strategic objectives;
- Evaluating the reliability and integrity of information and the means used to identify, measure, classify, and report such information;
- Evaluating the systems established to ensure compliance with those policies, plans, procedures, laws, and regulations which could have a significant impact on the organization;
- Evaluating the means of safeguarding assets and, as appropriate, verifying the existence of such assets;
- Evaluating the effectiveness and efficiency with which resources are employed;
- Evaluating operations or programs to ascertain whether results are consistent with established objectives and goals and whether the operations or programs are being carried out as planned;
- Monitoring and evaluating governance processes;
- Monitoring and evaluating the effectiveness of the organization's risk management processes;
- Evaluating the quality of performance of external auditors and the degree of coordination with internal audit;
- Performing consulting and advisory services related to governance, risk management and control as appropriate for the organization;
- Reporting periodically on the internal audit activity's purpose, authority, responsibility, and performance relative to its plan;
- Reporting significant risk exposures and control issues, including fraud risks, governance issues, and other matters needed or requested by the Board;
- Evaluating specific operations at the request of the Board or management, as appropriate.

## **INTERNAL AUDIT PLAN**

At least annually, the Director will submit to senior management and the Audit and Compliance Committee an internal audit plan for review and approval. The internal audit plan will consist of a work schedule as well as budget and resource requirements for the next fiscal/calendar year. The Director will communicate the impact of resource limitations and significant interim changes to senior management and the Audit and Compliance Committee.

The internal audit plan will be developed based on a prioritization of the audit universe using a risk-based methodology, including input of senior management and the Board. The Director will review and adjust the plan, as necessary, in response to changes in the organization's business, risks, operations, programs, systems, and controls. Any significant deviation from the approved internal audit plan will be communicated to senior management and the Audit and Compliance Committee through periodic activity reports.

## **REPORTING AND MONITORING**

A written report will be prepared and issued by the Director or designee following the conclusion of each internal audit engagement and will be distributed as appropriate. Internal Audit results will also be communicated to the Audit and Compliance Committee.

The internal audit report may include management's response and corrective action taken or to be taken in regard to the specific findings and recommendations. Management's response, included within the original audit report should include a timetable for anticipated completion of action to be taken and an explanation for any corrective action that will not be implemented.

The internal audit activity will be responsible for appropriate follow-up on engagement findings and recommendations. All significant findings will remain in an open issues file until cleared.

The Chief Audit Executive will periodically report to senior management and the Audit and Compliance Committee on the internal audit activity's purpose, authority, and responsibility, as well as performance relative to its plan. Reporting will also include significant risk exposures and control issues, including fraud risks, governance issues, and other matters needed or requested by senior management and the Board.

## **QUALITY ASSURANCE AND IMPROVEMENT PROGRAM**

Internal Audit activity will maintain a quality assurance and improvement program that covers all aspects of the internal audit activity. The program will include an evaluation of Internal Audit's conformance with the Definition of Internal Auditing and the *Standards* and an evaluation of whether internal auditors apply the Code of Ethics. The program also assesses the efficiency and effectiveness of the internal audit activity and identifies opportunities for improvement.

The Director will communicate to senior management and the Audit and Compliance Committee on the Internal Audit's quality assurance and improvement program, including results of ongoing internal assessments and external assessments conducted at least every five years.

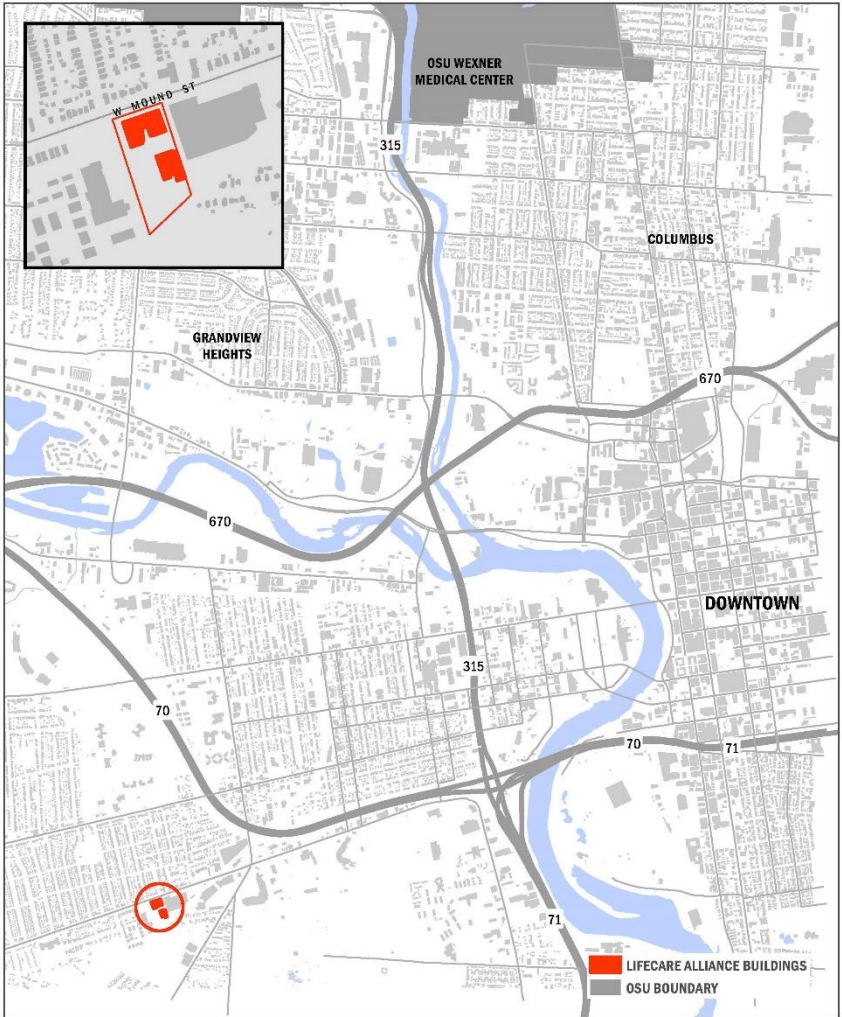
(APPENDIX XXIX)

**BACKGROUND**

Before the state capital appropriation of \$1,500,000 may be released to LifeCare Alliance, the Ohio Board of Regents requires that a Joint Use Agreement (JUA) between the university and LifeCare Alliance be signed to document the value of the appropriation to OSU and to ensure the benefits to the university will continue for a minimum period of 20 years. In summary, the proposed JUA for this appropriation includes the following provisions:

1. LifeCare Alliance commits to the university that the monies for the project shall be used to fund the renovation and restoration of the buildings at 1699 West Mound Street and 1697 West Mound Street, Columbus, Ohio 43223. The project will include remodeling the Meals-on-Wheels food production kitchen, updating the medical building, and creating a permanent digital mammography center.
2. LifeCare Alliance commits to giving the university the right to use and occupy their renovated West Mound Street buildings for educational and other programs and activities and in connection with any student internship program between LifeCare Alliance and the university. The terms and conditions for this university use shall be more favorable than the terms and conditions of use by any other entity to a degree that reasonably reflects the magnitude of the university's investment in the renovated buildings for the term of the agreement.
3. The term of this JUA shall commence as of the date of its approval by the Ohio Board of Regents and shall expire 20 years thereafter. In the event that the JUA is terminated prior to the end of the term, LifeCare Alliance is obligated to reimburse the State of Ohio the proportionate amount of the appropriation representing the years of use remaining under this JUA.
4. Except for the funds used to cover the university's reasonable administrative costs related to the project, the funds provided under this JUA shall be used by LifeCare Alliance only for capital improvements or purchases and shall not be used for operating expenses.

OSU Board of Trustees approval is required before the JUA may be completed and sent to the Ohio Board of Regents and the Ohio Controlling Board for approval and release of funds.



JOINT USE AGREEMENT BETWEEN  
THE OHIO STATE UNIVERSITY AND LIFECARE ALLIANCE  
1697-99 W. MOUND STREET  
COLUMBUS, OHIO

PREPARED BY THE OHIO STATE UNIVERSITY  
OFFICE OF PLANNING AND REAL ESTATE  
ISSUE DATE: JANUARY 6, 2015  
BOARD OF TRUSTEES MEETING

Project Data Sheet for Board of Trustees Approval

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**300 W 10<sup>th</sup> Brain and Spine**

OSU-130683 (CNI# 14000439)

*Project Location: 300 W 10<sup>th</sup> (former James Cancer Hospital)59,100 GSF*

- **approval requested and amount**

professional services to include design and estimating (provided by the construction manager) \$1.1M

- **project budget**

construction w/contingency	\$10.9M
professional services	\$1.1M
<u>equipment, other</u>	<u>\$2.3M</u>
total project budget	\$14.3M

- **project funding**

- university debt
- development funds
- university funds
- auxiliary funds (health system)
- state funds

- **project schedule**

BoT professional services approval	1/15
design/bidding	3/15 – 10/15
construction	10/15 – 4/16

- **project delivery method**

- general contracting
- design/build
- construction manager at risk

- **planning framework**

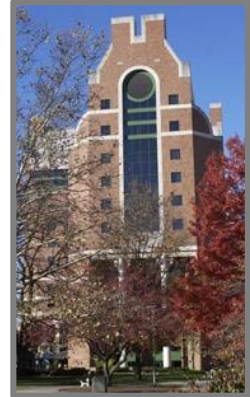
- this is a signature project backfilling spaces vacated by the Medical Center Expansion
- this project is included in the FY 2015 Capital Investment Plan

- **project scope**

- the project will house the inpatient component of a Brain and Spine Hospital on three floors, totaling 80-90 private inpatient beds
- planned specialty care units include: cognitive and dementia, neuro trauma (brain and spinal cord), spine, stroke, neuro restoration, acute neuro rehabilitation and clinical trials
- exterior signage, lobby signage and lobby upgrades
- requirements for ADA toilet room upgrades

- **approval requested**

- approval is requested to enter into professional services contracts





Project Data Sheet for Board of Trustees Approval

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**Elevator Repairs and Replacements**

OSU-150012 (CNI# 14000393)

*Project Location: Columbus Campus*

- **approval requested and amount**  
professional services/construction \$4.8M
  
- **project budget**

construction w/contingency	\$4.0M
professional services	\$0.8M
total project budget	\$4.8M
  
- **project funding**
  - university debt
  - development funds
  - university funds
  - auxiliary funds
  - state funds
  
- **project schedule**

BoT professional services approval	1/15
design/bidding	6/15 – 5/16
construction	6/16 – 1/17
  
- **project delivery method**
  - general contracting
  - design/build
  - construction manager at risk
  
- **planning framework**
  - the project is included in the FY 2015 Capital Improvement Plan as one of several bundled infrastructure projects which were identified for state funding
  
- **project scope**
  - the project will upgrade, replace and or modify up to seventeen elevator systems in eleven academic buildings
  - the work will be prioritized based on condition assessment and estimated costs
  
- **approval requested**
  - approval is requested to enter into professional services and construction contracts
  -



Project Data Sheet for Board of Trustees Approval

**Arts District Master Plan and School of Music**  
OSU-130377 (CNI# 13000324)

*Project Location:* Weigel Hall, Hughes Hall



- **approval requested and amount**  
professional services to include planning, design, estimating (provided by the construction manager) and commissioning input for design \$3.8M
- **project budget**  
planning & design services \$3.8M  
total project budget \$3.8M
- **project funding**
  - university debt
  - development funds
  - university funds
  - auxiliary funds
  - state funds
- **project schedule**

BoT planning & design services approval	1/15
design/bidding	TBD
construction	TBD
- **project delivery method**
  - general contracting
  - design/build
  - construction manager at risk
- **planning framework**
  - a comprehensive Arts District Master Plan will provide programming, planning, cost estimating, and phasing for the district
  - the FY 2015 Capital Improvement Plan anticipates up to \$60M in design and construction for the School of Music in the Arts District
- **project scope**
  - in addition to development of an Arts District Master Plan, design will begin for the School of Music, which includes schematic design for an addition to and renovation of Weigel Hall and preliminary design of the renovation of Hughes Hall
- **approval requested**
  - approval is requested to enter into planning & design services contracts

## **BACKGROUND**

In 2010 The Ohio State University Board of Trustees adopted the One Ohio State Framework (Framework) through the passage of Resolution number 2010-117. The Framework include physical planning principles and a long-term vision for the university's Columbus campus. The Framework recognized the physical environment as a valuable resource for accomplishing the university's goals and enhancing the quality of life for students, faculty, staff and visitors. In harmony with academic strategic plans, the Framework guides capital investment in the university's physical environment.

The university is seeking Board approval to reengage stakeholders in a 12-15 month process to update the 2010 Framework plan. The Framework refresh will include the following deliverables:

- Review planning assumptions that have either emerged or evolved since completion of the 2010 One Ohio State University Framework such as, but not limited to, enrollment growth and projections, faculty/staff growth and projections, university Discovery Themes, concession agreement(s), and undergraduate honors college.
- Based on the review of planning assumptions, revise or adjust the Framework principles as necessary.
- Building upon steps 1 and 2, develop or revise strategies for each of the areas identified in the original Framework, including but not limited to the academic core, arts, health sciences, athletics, and partnerships.
- Identify potential capital projects and funding strategies for each focus area.
- Update graphics, tools and collateral materials to support Framework changes.

(APPENDIX XXXI)

**BACKGROUND**

**ITEM**

Proposal to adopt Electronic Signatures Rules, as required by House Bill 488, signed by the Governor of the State of Ohio on June 16, 2014.

**CONTEXT**

- In 2014, the College of Arts and Sciences undertook a pilot program to convert all hiring processes to electronic signatures using the DocuSign platform. It is estimated that using the DocuSign platform saved approximately 5 minutes each time a document was handled (many documents had multiple signatures) for a total of \$23 in labor costs for each new hire processed. The College of Arts and Sciences hires approximately 4,000 individuals annually so the labor savings are significant. It is anticipated that other common workflows will have similar cost savings.
- The pilot program was extended to other units and similar savings were realized as a result of adopting electronic signatures for hiring processes (2.75 FTE reductions in two colleges by the end of the university-wide pilot).
- On June 16, 2014, the Governor of the State of Ohio signed House Bill 488 which, in part, amended Section 1306.21 of the Uniform Electronic Transaction Act to provide that state universities are excluded from the rulemaking and monitoring of the Department of Administrative Services with regard to the use, transmission, acceptance, and storage of electronic records and electronic signatures.
- House Bill 488 became effective September 14, 2014.
- The Electronic Signature Rules must be filed with the Secretary of State and the Legislative Services Commission on or prior to March 3, 2015 (Section 111.15(B)(1) of the Ohio Revised Code) so that the rules are effective no later than March 14, 2015, which is six months after the effective date of House Bill 88.
- A working group made up of members from the College of Arts and Sciences, Office of Academic Affairs, Office of Business and Finance, Office of the Chief Information Officer, Office of Legal Affairs, Office of Student Life, Office of University Compliance and Integrity, University Libraries-Archives, and College of Veterinary Medicine collaborated to review and move forward the option of the university using electronic signatures.

**NEXT STEPS**

File the rules with the Secretary of State and the Legislative Services Commission.

Establish the Electronic Signature Policy in accordance with the University Policy Process.

Communicate the rules and policy to the impacted university constituents.

**3335- 22 -01 Electronic Signatures**

- (A) This rule was adopted as allowed by Ohio Revised Code 1306.20(J).
- (B) This rule applies to electronic signatures involving the Ohio state university, in accordance with Section 1306.20(J) of the Ohio Revised Code.
- (C) The university policy governing electronic signatures shall remain consistent with electronic signature requirements in the Ohio Revised Code.
- (D) The university shall establish a policy governing electronic signatures involving the university.
- (E) Electronic signatures shall only be used as governed by the policy governing electronic signatures involving the university.
- (F) The university shall provide guidance for implementing electronic signatures.
- (G) When implementing electronic signature systems, the university shall consider types of institutional data, as governed by university policy.
- (H) The university recognizes an electronic signature as legally binding to the fullest extent permitted by law.
- (I) An electronic signature may be accepted in all situations if requirement of a signature or approval is stated or implied.
- (J) The university may designate specific university transactions to be executed by electronic signature.
- (K) The university may, at its discretion, elect to opt out of conducting business electronically with any party or in any transaction, for any reason or no reason.
- (1) Employees, including student employees, acting within the scope of their employment may not opt out of conducting a transaction electronically.
- (2) Individuals and entities (excluding employees acting within the scope of their employment) may seek to opt out of conducting a transaction electronically by providing written notice of a request to opt out of conducting business with the university electronically.
- (L) An electronic signature that does not employ a university-approved authentication method at the time of signature may not be binding on the university.
- (M) All security procedures and technologies shall provide authentication, nonrepudiation, and integrity to the extent that is reasonable for each electronic signature, as determined by the university.
- (N) When at any time during a transaction the university requires a signature or is conducting a financial transaction, the university shall require a separate and distinct action on the part of the person conducting the transaction for financial transactions and each signature. The separate and distinct action shall be clearly marked as indicating an intent to complete a financial transaction or electronically sign a record. The separate and distinct action may include a series of keystrokes, a click of a mouse, or other similar actions.
- (O) Electronic signature documentation shall be maintained in accordance with the university record retention schedule and as specified by the university policy governing electronic signatures.

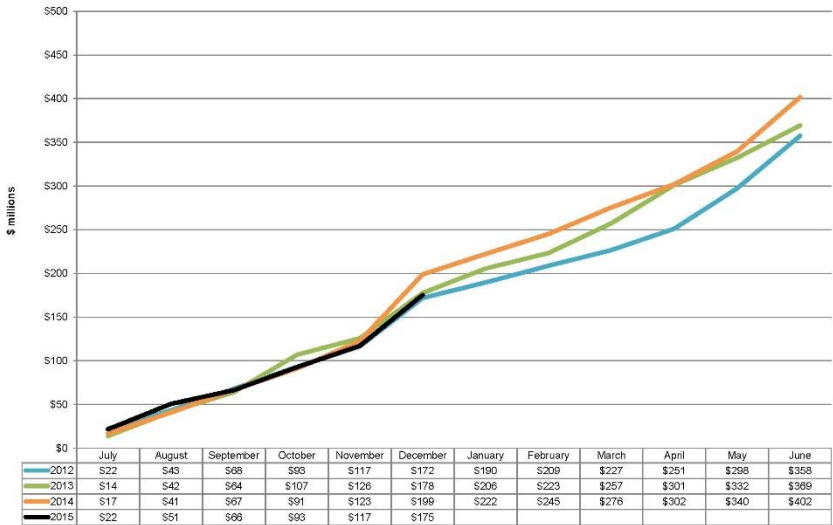
January 30, 2015 meeting, Board of Trustees

- (P) The university shall identify responsibilities of individuals and units regarding electronic signatures.

(APPENDIX XXXII)



FY2015 New Fundraising Activity Report  
**Cumulative**  
 7/1/2014 through 12/31/2014



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FY 2015 New Fundraising Activity Report  
**Progress**  
 7/1/2014 through 12/31/2014

	Activity	Goal	% Achieved	7/1/2013 through 12/31/2013	% Change
<b>Outright Gifts and Pledges</b>					
Cash and Securities	\$69,461,374			\$65,832,496	5.51%
Real Estate	\$965,000			\$0	0.00%
Gifts-in-Kind	\$4,266,734			\$5,369,821	-20.54%
Pledges	\$30,004,164			\$27,093,708	10.74%
Matching Gifts	\$1,035,482			\$1,158,103	-10.59%
Recurring Gifts	\$1,528,355			\$1,456,968	4.76%
<b>Total Outright Gifts and Pledges</b>	<b>\$106,959,108</b>	<b>\$259,191,073</b>	<b>41.27%</b>	<b>\$100,911,097</b>	<b>5.99%</b>
<b>Planned Gifts</b>					
Irrevocable Planned Gifts	\$156,796			\$1,613,339	-90.28%
Revocable Planned Gifts	\$19,467,946			\$52,784,527	-63.12%
<b>Total Planned Gifts</b>	<b>\$19,624,742</b>	<b>\$73,703,000</b>	<b>26.63%</b>	<b>\$54,397,866</b>	<b>-63.92%</b>
<b>Private Grants</b>	<b>\$48,705,299</b>	<b>\$92,105,927</b>	<b>52.88%</b>	<b>\$43,663,875</b>	<b>11.55%</b>
<b>Total Fundraising Activity</b>	<b>\$175,289,149</b>	<b>\$425,000,000</b>	<b>41.24%</b>	<b>\$198,972,838</b>	<b>-11.90%</b>
			<b>Time Elapsed</b>		
				<b>50.41%</b>	

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Unit	Outright Gifts and Pledges	Planned Gifts	OSU Foundation Activity	Private Grants	Total Fundraising Activity	Goal	% Achieved
Alumni Association	\$78,038	\$48,106	\$49,134	\$0	\$426,134	\$1,500,000	28.41%
Arts and Sciences (College of)	\$4,004,263	\$2,320,869	\$6,231,162	\$5,695,376	\$12,020,518	\$36,200,000	34.88%
Athletics	\$17,844,478	\$642,500	\$18,586,016	\$0	\$18,586,016	\$50,000,000	37.17%
Business (Fisher College of)	\$2,987,717	\$289,606	\$1,298,322	\$100,000	\$5,384,323	\$20,000,000	26.92%
Cancer (James / School)	\$7,986,434	\$5,468,965	\$26,844,854	\$7,006,463	\$33,297,822	\$85,000,000	39.50%
Dentistry (College of)	\$758,068	\$284,000	\$1,042,688	\$919,687	\$1,892,233	\$4,400,000	38.46%
Education and Human Ecology (College of)	\$1,635,341	\$1,449,694	\$2,344,724	\$668,895	\$4,333,629	\$8,700,000	49.81%
Engineering (College of)	\$9,967,390	\$1,345,001	\$10,312,366	\$12,165,118	\$22,977,567	\$58,000,000	39.78%
Food, Agricultural and Enviro Sciences (College of)	\$5,228,233	\$1,490,977	\$6,720,200	\$5,789,036	\$12,509,236	\$23,800,000	52.56%
Heart (Ross)	\$2,642,272	\$1,264	\$2,859,566	\$892,671	\$3,788,137	\$9,500,000	39.89%
Law (Michael E. Moritz College of)	\$1,555,468	\$1,433,606	\$3,081,274	\$0	\$3,987,274	\$5,000,000	61.75%
Libraries	\$2,878,302	\$70,000	\$2,043,305	\$0	\$3,013,307	\$3,900,000	101.44%
Medical Center (Weaver)	\$3,385,874	\$1,507,629	\$4,993,203	\$1,968,696	\$3,861,890	\$27,500,000	35.86%
Medicine (College of)	\$1,819,754	\$10,388	\$1,830,122	\$3,857,616	\$5,887,841	\$11,500,000	49.46%
Neuroscience	\$5,088,143	\$390,000	\$5,389,143	\$1,389,974	\$7,379,117	\$14,200,000	51.95%
Nursing (College of)	\$473,241	\$200,000	\$973,241	\$101,741	\$1,074,982	\$2,200,000	49.89%
Optometry (College of)	\$327,920	\$0	\$327,520	\$169,487	\$437,407	\$1,500,000	29.16%
OSU Lima	\$111,434	\$10,000	\$121,434	\$0	\$121,434	\$450,000	26.24%
OSU Mansfield	\$25,183	\$0	\$25,183	\$0	\$25,183	\$2,000,000	2.86%
OSU Marion	\$443,346	\$0	\$443,346	\$0	\$443,346	\$1,100,000	40.30%
OSU Newark	\$1,322,737	\$0	\$1,322,737	\$3,961	\$1,326,698	\$1,500,000	88.45%
Pharmacy (College of)	\$376,853	\$0	\$376,853	\$448,609	\$825,462	\$3,000,000	27.52%
Public Health (College of)	\$181,227	\$0	\$181,227	\$93,362	\$1,025,129	\$1,400,000	73.23%
Scholarship and Student Support	\$3,355,559	\$1,478,721	\$4,834,279	\$791,223	\$5,625,502	\$17,000,000	33.09%
Social Work (College of)	\$349,437	\$0	\$349,437	\$30,660	\$371,297	\$1,400,000	26.53%
Student Life	\$1,033,034	\$0	\$1,033,034	\$3,300	\$1,036,334	\$2,100,000	49.35%
Universitywide Fundraising	\$2,450,061	\$1,303,151	\$2,753,212	\$384,862	\$4,138,327	\$2,721,000	69.93%
Veterinary Medicine (College of)	\$6,142,545	\$617,354	\$6,759,899	\$1,940,401	\$8,700,300	\$13,000,000	63.24%
Weaver Center for the Arts	\$4,616,842	\$0	\$4,616,842	\$2,375	\$4,619,217	\$5,400,000	85.55%
WOSU Public Stations	\$3,384,000	\$79,000	\$3,463,000	\$0	\$3,463,000	\$7,000,000	49.48%
<b>Grand Total</b>	<b>\$106,869,108</b>	<b>\$18,624,742</b>	<b>\$128,893,850</b>	<b>\$48,705,299</b>	<b>\$176,289,149</b>	<b>\$426,000,000</b>	<b>41.24%</b>

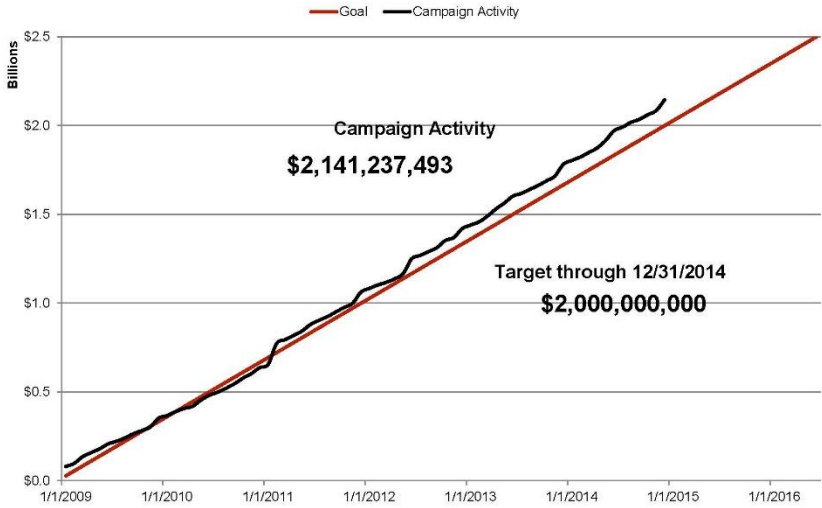
Time Elapsed 50.41%



	Activity	Goal	% Achieved	7/1/2013 through 12/31/2013	% Change
<b>Outright Gift Receipts</b>					
Cash and Securities	\$69,461,374			\$65,832,496	5.51%
Real Estate	\$665,000			\$0	0.00%
Gifts-in-Kind	\$4,266,734			\$5,369,821	-20.54%
Matching Gifts	\$1,035,482			\$1,158,103	-10.59%
Recurring Gifts	\$1,526,355			\$1,456,968	4.76%
<b>Outright Gift Receipts</b>	<b>\$76,954,944</b>			<b>\$73,817,388</b>	<b>4.25%</b>
<b>Pledge Receipts</b>	<b>\$37,669,767</b>			<b>\$47,325,883</b>	<b>-20.61%</b>
<b>Planned Gift Receipts</b>					
Irrevocable Planned Gifts	\$158,796			\$1,613,339	-90.28%
Revocable Planned Gifts	\$13,098,496			\$6,370,483	56.48%
<b>Planned Gift Receipts</b>	<b>\$13,256,292</b>			<b>\$9,983,822</b>	<b>32.77%</b>
<b>Private Grants</b>	<b>\$48,705,299</b>			<b>\$43,663,875</b>	<b>11.55%</b>
<b>Total Philanthropic Receipts</b>	<b>\$176,485,302</b>	<b>\$344,250,000</b>	<b>51.27%</b>	<b>\$174,790,968</b>	<b>0.97%</b>
			<b>Time Elapsed</b>	<b>50.41%</b>	

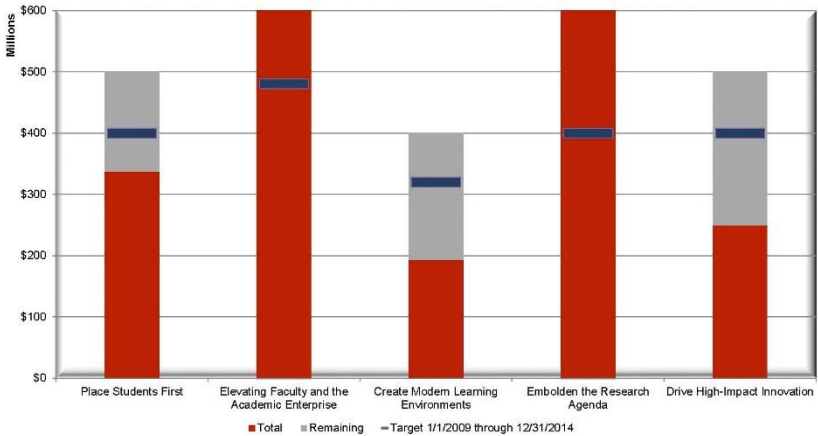


**I. Campaign Progress**



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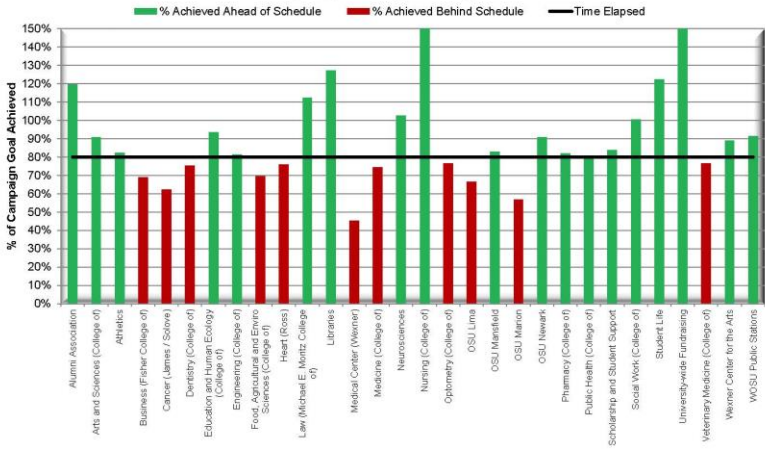
**II. Campaign Activity by Objective**



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1/1/2009 through 12/31/2014 = \$2,141,237,493

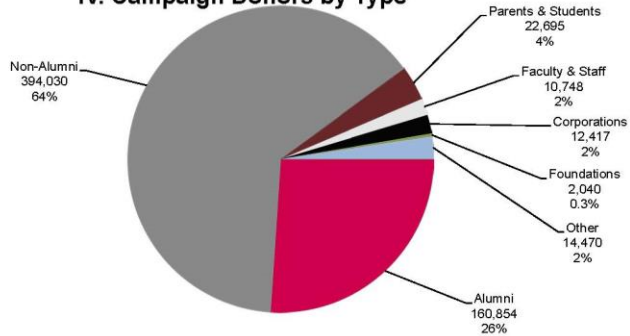
III. Campaign Progress by Unit



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1/1/2009 through 12/31/2014 = \$2,141,237,493

IV. Campaign Donors by Type



Total Number of Donors = 617,254

■ Alumni ■ Non-Alumni ■ Parents & Students ■ Faculty & Staff ■ Corporations ■ Foundations ■ Other

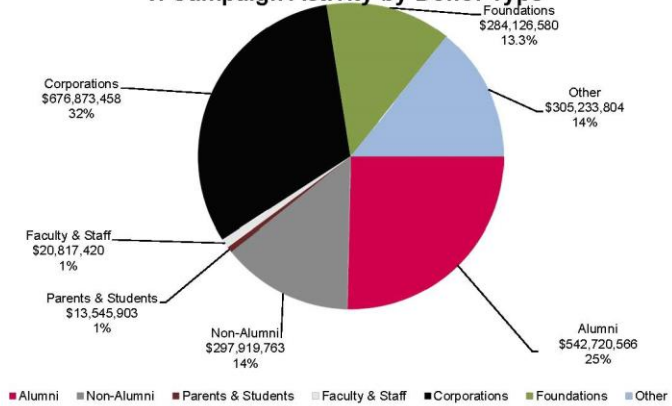
If an individual donor fits multiple types they are only counted in the highest level in the hierarchy listed below

Donor Type	Level	Donor Type	Level
Alumni	1	Student	4
Parents	2	Non-Alumni	5
Faculty & Staff	3		

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1/1/2009 through 12/31/2014 = \$2,141,237,493

**V. Campaign Activity by Donor Type**



If an individual donor fits multiple types they are only counted in the highest level in the hierarchy listed below

Donor Type	Level	Donor Type	Level
Alumni	1	Student	4
Parents	2	Non-Alumni	5
Faculty & Staff	3		

Consistent with CASE guidelines dollar amounts are reported based on the transferring entity's type

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	<u>Amount Establishing Endowment*</u>	<u>Total Commitment</u>
<u>Establishment of Named Endowed Funds</u>		
The Jane Reamer Scholarship Fund Established January 30, 2015, with a fund transfer by Student Financial Aid of a restricted gift from the estate of Jane Reamer; used exclusively for scholarships.	\$500,000.00	\$500,000.00
Food Animal Health Research Fund Established January 30, 2015, with internal departmental funds; used for staff and students in the Food Animal Health Research Program to attend educational and/or professional meetings, conferences, and sessions regarding infectious disease, preferably food safety.	\$50,000.00	\$50,000.00
<u>Change in Name and Description of Named Endowed Fund</u>		
From: The Donald Schuerman Scholarship Fund To: The Don Schuerman Family Memorial Scholarship Fund		
<u>Change in Name of Named Endowed Fund</u>		
From: College of Education and Human Ecology Alumni Executive Council Endowed Scholarship Fund To: Human Ecology Alumni Scholarship Fund		
From: The Robert D. Smith Electrical Engineering Fund To: The Robert D. Smith and Esther L. Smith Electrical Engineering Fund		
<u>Change in Description of Named Endowed Fund</u>		
The Historic Costume and Textiles Collection Fund		
<u>Establishment of Named Endowed Funds</u>		
Delma L. Roush Scholarship Fund Established January 30, 2015, with a gift from the estate of Delma L. Roush; used to award scholarships to incoming or current undergraduate or graduate students enrolled in the College of Food, Agricultural, and Environmental Sciences, including the Agricultural Technical Institute, who attended high school in Gallia, Meigs, or Jackson counties in Ohio and graduated in the top third of their classes.	\$6,000,000.00	\$6,000,000.00
The Peter L. and Clara M. Scott Scholarship Fund in the College of Engineering Established January 30, 2015, with a gift from Clara M. Scott, given in honor of her late husband, Peter L. Scott; used to provide a merit-based or recruiting scholarship for a student enrolled in the College of Engineering.	\$500,000.00	\$500,000.00
The Peter L. and Clara M. Scott Scholarship Fund in the College of Medicine Established January 30, 2015, with a gift from Clara M. Scott, given in honor of her late husband, Peter L. Scott; used to provide a renewable scholarship for a highly meritorious student with financial need who is enrolled in the College of Medicine.	\$500,000.00	\$500,000.00

January 30, 2015 meeting, Board of Trustees

The Ransom Family Endowed Graduate Scholarship Fund Established January 30, 2015, with a gift from Mr. Buss Ransom; used to provide scholarship support for graduate students enrolled in the graduate architecture program in the Knowlton School of Architecture who attended preschool/pre-kindergarten in the United States.	\$450,000.00	\$450,000.00
Bruce and Susan Edwards Sports Medicine Professorship Fund Established January 30, 2015, with gifts from Bruce A. and Susan R. Edwards; reinvested until it reaches the amount required for a professorship position; thereafter, used for a professorship position in the OSU Sports Medicine Center supporting a nationally or internationally recognized faculty member in Sports Medicine or in Sports Health and Performance Institute to foster innovation and excellence and to enhance the academic mission of the Center.	\$412,709.86	\$1,000,000.00
The Moe and Peggy Modecki Athletic Endowed Scholarship Fund Established January 30, 2015, with a gift from Moe and Peggy Modecki; used to supplement the grant-in-aid costs of an undergraduate student-athlete who is a member of the football team and majoring in business with preference given to a high school graduate of Cleveland, Columbus, Cincinnati, Toledo, Dayton or Youngstown public schools.	\$300,000.00	\$300,000.00
Sherri Geldin Innovation Fund Established January 30, 2015, with gifts from C. Robert Kidder and friends of the Wexner Center for the Arts in honor of Sherri Geldin's visionary leadership of the Wexner Center for the Arts; used at the discretion of the director of the Wexner Center for the Arts to support innovative initiatives and priorities.	\$316,056.50	\$316,056.50
Dorothy Mangurian Fellow in Memory Disorders Fund Established January 30, 2015, with gifts from The Harry T. Mangurian Jr. Foundation; provide fellowship support in the Division of Cognitive Neurology in the Department of Neurology, to advance the training of fellows on Alzheimer's disease, Lewy body or dementia research and on other memory disorders, including research within the Memory Disorders Clinic.	\$200,075.00	\$1,000,000.00
The Doug Ball Endowed Aerospace Scholarship Fund Established January 30, 2015, with a gift from Douglas N. Ball; used to provide renewable, transferable, and portable scholarship support to one or more undergraduate students majoring in Aerospace Engineering who have demonstrated their engineering and/or leadership skills in activities beyond the classroom, including activities not associated with the University.	\$102,984.00	\$102,984.00
Woolley Teaching Fellowship Award Fund Established January 30, 2015, with a gift from James A. Woolley; used to provide non-renewable graduate and professional student scholarships for students with an interest in teaching who are enrolled in the College of Engineering, majoring in Materials Science and Engineering with a minimum 3.0 grade point average who demonstrate academic achievement, values of honesty and integrity and show leadership potential.	\$100,935.00	\$100,935.00

January 30, 2015 meeting, Board of Trustees

<p>The Keith and Linda Monda Endowed Fund for International Buck-I-SERV Trips Established January 30, 2015, with a gift from Keith and Linda Monda; used towards international trips associated with Buck-I-SERV, the alternative break international service trips offered by the Office of Student Life.</p>	\$100,100.00	\$100,100.00
<p>Ross Mathematics Program Endowment Fund Established January 30, 2015, with a gift from Jacob Lurie; used for supplies, space, outreach activities, and instructional and programmatic costs incurred to run the Ross Mathematics Program.</p>	\$100,000.00	\$100,000.00
<p>The William and Sandra Hildebolt Food Science and Technology Hall of Distinction Endowment Fund Established January 30, 2015, with a gift from William M. and Sandra D. Hildebolt; used to expand the impact of the Food Science and Technology Hall of Distinction, including but not limited to, enhancing brand awareness, faculty and alumni recognition, events, faculty awards, travel, scholarships, industry engagement, or research.</p>	\$80,000.00	\$80,000.00
<p>The Melvin D. Shipp Endowed Scholarship Fund in the College of Optometry Established January 30, 2015, with gifts from family, friends, and colleagues of Melvin D. Shipp; used to provide a scholarship to a student enrolled in the College of Optometry who has current academic ability and future potential.</p>	\$77,511.01	\$77,511.01
<p>Dr. William Davidson Undergraduate Scholarship Fund Established January 30, 2015, with gifts from Paula L. Bennett in honor of Dr. William Davidson; used to provide scholarship support to a junior enrolled in the Max M. Fisher College of Business who is majoring in marketing, demonstrates an interest in retail and multi-channel retail and has a minimum 3.2 grade point average with preference given to candidates who are involved in activities that demonstrate their interest in retail.</p>	\$68,176.61	\$125,000.00
<p>Jay Holdgreve Endowment Fund for Testicular Cancer Research Established January 30, 2015, with a gifts from Jay M. Holdgreve and Brooke B. Holdgreve; used to support medical research on testicular cancer to include, but not limited to: supplies, equipment, research personnel, lab space, fellow research awards, research training opportunities and other activities required for high quality medical research.</p>	\$59,715.16	\$59,715.16
<p>The Kenneth A. Huff Memorial Fund in Music Education Established January 30, 2015, with gifts given in memory of Kenneth A. Huff from family and friends; used to provide a renewable, merit-based scholarship(s) for an undergraduate student(s) majoring in Music Education with preference given to candidates who play the trombone.</p>	\$55,293.40	\$55,293.50
<p>The Moose Machinsky Football Athletic Scholarship Fund Established January 30, 2015, with memorial gifts from Judith Machinsky and friends of Francis "Moose" Machinsky; used to supplement the grant-in-aid costs of an undergraduate student-athlete who is an offensive lineman on the football team.</p>	\$56,250.44	\$56,250.44
<p>The Byron, Anne and Dustin Stinson Family Scholarship Fund Established January 30, 2015, with gifts from Melany Stinson Newby and others; used to provide undergraduate scholarship support to students attending the Columbus campus with preference given to students from Fayette, Ross or Pickaway counties in Ohio who are first generation college students and demonstrate financial need.</p>	\$54,971.31	\$54,971.31

January 30, 2015 meeting, Board of Trustees

<p>The Robert W. and Susan Y. Brueggemeier Scholarship Fund in Medicinal Chemistry                      Established January 30, 2015, with gifts from Dr. Robert W. Brueggemeier; used to provide scholarships for graduate students enrolled in the College of Pharmacy studying in the Division of Medicinal Chemistry and Pharmacognosy who are seeking a degree in medicinal chemistry, with an emphasis in drug discovery, medicinal chemistry, and biochemistry.</p>	\$52,609.68	\$52,609.68
<p>The Lee Abramowitz Memorial Scholarship Fund                      Established January 30, 2015, with gifts from the family and friends of Lee Abramowitz; used to support undergraduate students from Long Island, New York. Scholarships are renewable for up to eight semesters or completion of a baccalaureate degree, as long as the student remains enrolled full-time.</p>	\$50,288.00	\$50,288.00
<p>Class of 1970 Communication and Learning Center Endowment Fund                      Established January 30, 2015, with gifts from members of the Class of 1970; used to support maintenance and replacement of equipment or furniture as needed and to provide supplies or other necessary items for the Center of Communication and Learning in the College of Veterinary Medicine.</p>	\$50,000.00	\$50,000.00
<p>Robert H. Bowlin Memorial Scholarship Fund in Engineering                      Established January 30, 2015, with gifts from Dr. Cynthia L. Bowlin in memory of her husband; used to support one or more scholarships to undergraduate students enrolled in the College of Engineering who are attending the main campus who have a B average and who add to the college experience with hands on significant practical experience.</p>	\$50,000.00	\$50,000.00
<p>The Ellen M. Henry Scholarship Fund                      Established January 30, 2015, with gifts from Dr. Karla S. Zadnik; used to provide renewable tuition support to a student enrolled in the College of Optometry who demonstrates extraordinary achievements and/or potential.</p>	\$50,000.00	\$50,000.00
<p>Hagop Mekhjian M.D. Lectureship Fund at The Ohio State University Wexner Medical Center                      Established January 30, 2015, with gifts given in honor of Dr. Hagop Mekhjian from colleagues, alumni, grateful patients, friends and community leaders; used to support conferences, symposia and courses presented by known scholars for medical students, trainees, and/or faculty on medical ethics, professionalism or other related topics.</p>	\$70,000.00	\$400,000.00
<p>The David R. Mutti Endowed Fund in the College of Optometry                      Established January 30, 2015, with gifts from Dr. Don Mutti; used to provide scholarships to students in the College of Optometry who have potential to inspire others.</p>	\$50,000.00	\$50,000.00
<p>Bertha and Eleanor Searle Nursing Endowed Scholarship Fund                      Established January 30, 2015, with gifts from the Eleanor Searle McCollum Foundation; used to provide scholarship support for RN to BSN nursing students enrolled in the College of Nursing who are from Richland or Huron counties in Ohio, excluding students from the city of Mansfield with first preference given to candidates who graduated from North Central State College who demonstrate high academic achievement.</p>	\$50,000.00	\$50,000.00

January 30, 2015 meeting, Board of Trustees

Dirk E. and Lois J. Zeiters Endowed Fund for the Greatest Priority Established January 30, 2015, with an estate gift from Dirk E. and Lois J. Zeiters; used to provide restricted support for scholarships and a wide range of projects and programs as determined by the president and provost.	\$50,000.00	\$50,000.00
J. Gary Kaenzig Jr. and Helen A. Kaenzig Endowed Fund Established January 30, 2015, with gifts from J. Gary Kaenzig Jr. and Helen A. Kaenzig; used at the discretion of the director of University Libraries.	\$25,000.00	\$25,000.00

Change in Name and Description of Named Endowed Fund

From: Cartoon Research Library Operating Endowment Fund  
To: Billy Ireland Cartoon Library & Museum Operating Endowment Fund

Change in Description of Named Endowed Fund

The James F. and Patricia C. Dietz Engineering Scholarships Fund

The Food, Agricultural and Biological Engineering Departmental Student Organizations Development Fund

Linda Stern Kass Eastmoor Academy Endowed Scholarship Fund

James Stone Student-Alumni Council Program Endowment Fund

TOTAL \$10,582,675.97



January 30, 2015 meeting, Board of Trustees

### **The Jane Reamer Scholarship Fund**

It is proposed that The Jane Reamer Scholarship Fund be established January 30, 2015, by the Board of Trustees of The Ohio State University, with a fund transfer by Student Financial Aid of a restricted gift from the estate of Jane Reamer.

The annual distribution from this fund shall be used exclusively for scholarships. Scholarship recipients shall be selected by Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of Student Financial Aid that the endowment established herein should benefit the University in perpetuity. The University reserves the right to modify the purposes of this fund if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University shall consult Student Financial Aid. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University.

### **Food Animal Health Research Fund**

It is proposed that the Food Animal Health Research Fund be established January 30, 2015, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with internal departmental funds.

The annual distribution from this fund shall be used for staff and students in the Food Animal Health Research Program to attend educational and/or professional meetings, conferences, and sessions regarding infectious disease, preferably food safety. Expenditures from this fund shall be approved by the dean of the College of Food, Agricultural, and Environmental Sciences or his designee.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be (1) held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or (2) reinvested in the endowment principal at the discretion of the dean of the College of Food, Agricultural, and Environmental Sciences or his designee.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the College of Food, Agricultural, and Environmental Sciences that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in

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consultation with the college's dean or his/her designee, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall the dean of the College of Food, Agricultural, and Environmental Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **The Don Schuerman Family Memorial Scholarship Fund**

The Donald Schuerman Scholarship Fund was established September 18, 2009, by the Board of Trustees of The Ohio State University with gifts from Donna L. Schuerman of Pemberville, Ohio. The name and description were revised February 5, 2010. The name and description are being revised on January 30, 2015.

The annual distribution from this endowed fund shall be used to support one scholarship to be awarded annually to undergraduate students in the College of Food, Agricultural, and Environmental Sciences. First preference shall be given to students from Wood County, Ohio, who are majoring in Agricultural Economics, Animal Sciences, or Crop Science who have outstanding achievements and who continue to lead and serve in the University community. If there are no eligible students from Wood County, then second preference is for students from the contiguous counties in northwest Ohio whose majors and leadership are consistent with the first preference standards. Scholarship recipients will be selected by the dean of the College of Food, Agricultural, and Environmental Sciences or his designee in consultation with Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for Agricultural Administration and executive dean for Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Food, Agricultural, and Environmental Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **Human Ecology Alumni Scholarship Fund**

The College of Education and Human Ecology Alumni Executive Council Endowed Scholarship Fund was established November 7, 2008, by the Board of Trustees of The Ohio State University with gifts from alumni of the College of Education and Human Ecology who majored in a human ecology field. The name was revised on January 30, 2015.

The annual distribution from this fund shall provide scholarship support to students who are enrolled in the College of Education and Human Ecology majoring in a human ecology field with preference given to students of junior or senior status. Recipients shall be

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selected by the dean of the College of Education and Human Ecology, in consultation with the Office of Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from a representative of the donors, should one be available, and from the dean of the College of Education and Human Ecology.

#### **The Robert D. Smith and Esther L. Smith Electrical Engineering Fund**

The Robert D. Smith Electrical Engineering Fund was established March 5, 1982, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Robert D. Smith, B.S.E.E. 1951 and M.S. 1951, of Upland, California. The name is being revised on January 30, 2015.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with right to invest and reinvest as occasion dictates.

The annual distribution is to be used for those purposes which will aid the research, teaching and service programs/facilities within the Department of Electrical Engineering in the College of Engineering. The chair of the Department of Electrical Engineering is authorized to invade the principal amount of the endowment if necessary. The chair of the Electrical Engineering Department will have sole authority to authorize expenditures from the fund, as approved by the dean of the College of Engineering.

Should the need for this fund cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to recommendations from the appropriate administrative official of the University who is then directly responsible for electrical engineering education.

#### **The Historic Costume and Textiles Collection Fund**

The Historic Costume and Textiles Collection Fund was established December 4, 1987, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from The Friends of The Historic Costume and Textiles Collection, Department of Human Sciences (previously known as the Department of Textiles and Clothing), College of Education and Human Ecology (previously known as the College of Home Economics), The Ohio State University. The description was revised on January 30, 2015.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

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The annual distribution shall be used to provide continuing support to the Historic Costume and Textiles Collection, Department of Human Sciences, College of Education and Human Ecology, The Ohio State University. Expenditures from the fund shall be authorized by the department's chairperson, in consultation with the college's dean.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use, shall be designated by the Board of Trustees, in consultation with the dean of the College of Education and Human Ecology and the chairperson of the Department of Human Sciences, in order to carry out the desire of the donors.

#### **Delma L. Roush Scholarship Fund**

It is proposed that the Delma L. Roush Scholarship Fund be established January 30, 2015, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Delma L. Roush.

The annual distribution from this fund shall be used to award scholarships to incoming or current undergraduate or graduate students enrolled in the College of Food, Agricultural, and Environmental Sciences, including the Agricultural Technical Institute, who attended high school in Gallia, Meigs, or Jackson counties in Ohio and graduated in the top third of their classes. Scholarship recipients shall be selected by the college's dean, or his designee, in consultation with Student Financial Aid. The scholarship can be renewed if the recipient maintains a minimum 3.0 grade point average.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Food, Agricultural, and Environmental Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **The Peter L. and Clara M. Scott Scholarship Fund in the College of Engineering**

It is proposed that The Peter L. and Clara M. Scott Scholarship Fund in the College of Engineering be established January 30, 2015, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Clara M. Scott of Palm Beach Gardens, Florida, given in honor of her late husband, Peter L. Scott (BS 1949, DRH 1995).

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The annual distribution from this fund shall be used to provide a merit-based or recruiting scholarship for a student enrolled in the College of Engineering. Recipient shall be selected by the college's scholarship Committee, in consultation with Student Financial Aid and the President of The Ohio State University or his/her designee.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Engineering. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **The Peter L. and Clara M. Scott Scholarship Fund in the College of Medicine**

It is proposed that The Peter L. and Clara M. Scott Scholarship Fund in the College of Medicine be established on January 30, 2015, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Clara M. Scott of Palm Beach Gardens, Florida, given in honor of her late husband, Peter L. Scott (BS 1949, DRH 1995).

The annual distribution from this fund shall provide a scholarship for a highly meritorious student with financial need who is enrolled in the College of Medicine. The scholarship is renewable for the duration of the recipient's degree program. Recipients shall be selected by the college's scholarship committee, in consultation with Student Financial Aid and the President of The Ohio State University or his/her designee.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful,

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provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Medicine and the President of The Ohio State University or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors in accordance with the policies of the University and Foundation.

### **The Ransom Family Endowed Graduate Scholarship Fund**

It is proposed that The Ransom Family Endowed Graduate Scholarship Fund be established November 7, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Mr. Buss Ransom.

The annual distribution from this fund shall be used to provide scholarship support for graduate students enrolled in the graduate architecture program in the Knowlton School of Architecture. Recipients will be selected by the Architecture Scholarship Committee, in consultation with Student Financial Aid. To qualify, candidates must have attended preschool/pre-kindergarten in the United States. It is the donor's desire that the scholarships be awarded with particular attention to, but not limited to, United States citizens or legal residents.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Knowlton School of Architecture or his/her designee.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of the Knowlton School of Architecture or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **Bruce and Susan Edwards Sports Medicine Endowed Professorship Fund**

It is proposed that the Bruce and Susan Edwards Sports Medicine Professorship Fund be January 30, 2015, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Bruce A. and Susan R. Edwards of Westerville, Ohio.

Until the gifted endowment principal reaches the amount required for a professorship position, the annual distribution shall be reinvested in the endowment principal. The fund shall be revised to the Bruce and Susan Edwards Sports Medicine Endowed Professorship

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when the gifted endowment principal reaches \$1,000,000. The annual distribution from this fund shall be used for a professorship position in the OSU Sports Medicine Center (Center) supporting a nationally or internationally recognized faculty member in Sports Medicine or in Sports Health and Performance Institute to foster innovation and excellence and to enhance the academic mission of the Center. Expenditures for the research or other activities of the appointee may include, but are not limited to, equipment, technology, supplies and personnel.

Should the principal balance reach \$2,000,000 for a chair position by December 31, 2019, the endowment shall be revised to the Bruce and Susan Edwards Sports Medicine Chair. After December 31, 2019, the fund may be revised when the endowment principal balance reaches the minimum funding level required at that date for a chair position.

The professorship (or chair) holder shall be appointed by the University's Board of Trustees as recommended and approved by the college's dean, in consultation with the director of the Center and the senior vice president for Health Sciences. The activities of the professorship (or chair) holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donors as well as the academic and research standards of the University.

Upon establishment of the chair or professorship, in any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Center.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the university's costs of development and fund management.

It is the desire of the donor(s) that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor(s) named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of OSU Sports Medicine Center, the dean of the College of Medicine and the senior vice president for Health Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **The Moe and Peggy Modecki Athletic Endowed Scholarship Fund**

It is proposed that The Moe and Peggy Modecki Athletic Endowed Scholarship Fund be established January 30, 2015, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Moe (BS 1975, MBA 1976) and Peggy (BA 1975) Modecki from Houston, Texas.

The annual distribution from this fund shall supplement the grant-in-aid costs of an undergraduate student-athlete who is a member of the football team and majoring in business. Preference will be given to a high school graduate of Cleveland, Columbus, Cincinnati, Toledo, Dayton or Youngstown public schools. Second preference will be given to a high school graduate of Akron, Canton, Massillon, or Warren public schools. Scholarship recipients shall be selected by the director of the Department of Athletics, in consultation with Student Financial Aid.

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The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of the Department of Athletics. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **Sherri Geldin Innovation Fund**

It is proposed that the Sherri Geldin Innovation Fund be established January 30, 2015, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from C. Robert Kidder and friends of the Wexner Center for the Arts in honor of Sherri Geldin's visionary leadership of the Wexner Center for the Arts.

The annual distribution from this fund shall be used at the discretion of the director of the Wexner Center for the Arts to support innovative initiatives and priorities.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Wexner Center for the Arts.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the Wexner Center for the Arts and the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of the Wexner Center for the Arts. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **Dorothy Mangurian Fellow in Memory Disorders Fund**

It is proposed that the Dorothy Mangurian Fellow in Memory Disorders Fund be established January 30, 2015, by the Board of Trustees of The Ohio State University, in accordance



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with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from The Harry T. Mangurian Jr. Foundation of Fort Lauderdale, Florida.

The annual distribution from this fund shall provide fellowship support in the Division of Cognitive Neurology in the Department of Neurology, to advance the training of fellows on Alzheimer's disease, Lewy body or dementia research and on other memory disorders, including research within the Memory Disorders Clinic. The Dorothy Mangurian Fellow(s) shall be selected by the director of the Division of Cognitive Neurology and the chair of the Department of Neurology and approved by the dean of the College of Medicine.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chair of the Department of Neurology, in consultation with the dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of the Division of Cognitive Neurology, chair of the Department of Neurology, the dean of the College of Medicine. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **The Doug Ball Endowed Aerospace Scholarship Fund**

It is proposed that The Doug Ball Endowed Aerospace Scholarship Fund be established January 30, 2015, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Douglas N. Ball (BS 1974, MS 1975).

Professor Gerald M. Gregorek touched the lives of thousands of aspiring young engineers who had their sights set on the heavens. In honor of his devotion to the students of The Ohio State University, this scholarship fund is established to support and encourage future aerospace engineers.

The annual distribution from this fund shall be used to support one or more undergraduate students majoring in Aerospace Engineering. In case of first-year students, they must indicate their intent to enroll in Aerospace Engineering. Eligible recipients must have demonstrated their engineering and/or leadership skills in activities beyond the classroom, including activities not associated with the University. Scholarship recipients shall be selected by the Department, in consultation with the college's scholarship committee and Student Financial Aid. It is the donor's desire that the scholarships be awarded with particular attention to, but not limited to, students who are United States citizens or legal residents.

Scholarships are portable if the recipients change campuses; transferable if they change major; and renewable for up to eight semesters, even if the semesters are non-consecutive, as long as the student remains in good standing with the University.

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The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

If Aerospace Engineering ceases to exist in the future, the scholarship will continue to support students in the College of Engineering, with majors as nearly aligned with the original intent of the donor as is feasible.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

This fund is included in the Ohio Scholarship Challenge. If the fund's principal balance reaches \$100,000 on or before December 31, 2018, the University will match annual distribution payouts in perpetuity. The transfer of matching funds will occur once annually, usually in July. Match distributions are not eligible to be reinvested in the fund's principal.

If the fund's principal balance does not reach \$100,000 on or before December 31, 2018, the fund will no longer be included in the Ohio Scholarship Challenge and the annual distribution will not be matched. From that time forward, the scholarships may not be portable, transferable, and renewable.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Engineering. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **Woolley Teaching Fellowship Award Fund**

It is proposed that the Woolley Teaching Fellowship Award Fund be established January 30, 2015, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from James A. Woolley (BS 1966, MS 1966, PhD 1970).

The annual distribution from this fund shall be used to provide non-renewable graduate and professional student scholarships for students with an interest in teaching who are enrolled in the College of Engineering, majoring in Materials Science and Engineering with a minimum 3.0 grade point average. Candidates shall demonstrate academic achievement, values of honesty and integrity and show leadership potential. Recipients shall be selected by the college's scholarship committee, in consultation with Student Financial Aid.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Engineering or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **The Keith and Linda Monda Endowed Fund for International Buck-I-SERV Trips**

It is proposed that The Keith and Linda Monda Endowed Fund for International Buck-I-SERV Trips be established January 30, 2015, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Keith (BS 1968, MA 1971) and Linda Monda.

The annual distribution from this fund shall be used towards international trips associated with Buck-I-SERV, the alternative break international service trips offered by the Office of Student Life. Expenditures from this fund shall be approved by the vice president for Student Life.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for Student Life.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of Keith and Linda Monda that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the vice president for Student Life. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **Ross Mathematics Program Endowment Fund**

It is proposed that the Ross Mathematics Program Endowment Fund be established January 30, 2015, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Jacob Lurie.

The annual distribution from this fund shall be used for supplies, space, outreach activities, and instructional and programmatic costs incurred to run the Ross Mathematics Program (Program) at the discretion of the chair of the Math Department, in consultation with the director of the Program.

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In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the executive dean of the College of Arts and Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **The William and Sandra Hildebolt Food Science and Technology Hall of Distinction Endowment Fund**

It is proposed that The William and Sandra Hildebolt Food Science and Technology Hall of Distinction Endowment Fund be established January 30, 2015, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from William M. (BS 1966, MS 1967, PhD 1969) and Sandra D. Hildebolt.

The annual distribution from this fund shall be used to expand the impact of the Food Science and Technology Hall of Distinction, including but not limited to, enhancing brand awareness, faculty and alumni recognition, events, faculty awards, travel, scholarships, industry engagement, or research. Expenditures from this fund shall be approved by the dean of the College of Food, Agricultural, and Environmental Sciences or his/her designee.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Food, Agricultural, and Environmental Sciences or his/her designee.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Food, Agricultural, and Environmental Sciences or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **The Melvin D. Shipp Endowed Scholarship Fund in the College of Optometry**

It is proposed that The Melvin D. Shipp Endowed Scholarship Fund in the College of Optometry be established January 30, 2015, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from family, friends, and colleagues of Melvin D. Shipp.

The annual distribution from this fund shall provide a scholarship to a student enrolled in the College of Optometry who has current academic ability and future potential. Scholarship recipients shall be selected by the college's scholarship committee, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Optometry or his/her designee.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Optometry or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **Dr. William Davidson Undergraduate Scholarship Fund**

It is proposed that the Dr. William Davidson Undergraduate Scholarship Fund be established January 30, 2015, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Paula L. Bennett (BS 1971) in honor of Dr. William Davidson.

The annual distribution from this fund shall provide scholarship support to a junior enrolled in the Max M. Fisher College of Business who is majoring in marketing and demonstrates an interest in retail and multi-channel retail. To qualify, candidates must have a minimum 3.2 grade point average (GPA). Preference shall be given to candidates who are involved in activities that demonstrate their interest in retail. Scholarship recipients shall be selected by the college's undergraduate program, in consultation with Student Financial Aid. Scholarships are renewable as long as the recipients maintain the GPA requirement.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

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In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the college's dean or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **Jay Holdgreve Endowment Fund for Testicular Cancer Research**

It is proposed that the Jay Holdgreve Endowment Fund for Testicular Cancer Research be established January 30, 2015, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gifts from Jay M. Holdgreve (BS 1999) and Brooke B. Holdgreve (BS 20000) of Westerville, Ohio.

The annual distribution from this fund shall support medical research on testicular cancer to include but not limited to: supplies, equipment, research personnel, lab space, fellow research awards, research training opportunities and other activities required for high quality medical research. Allocation of distribution shall be made at the recommendation and approval of the chief executive officer of The James and director of the Comprehensive Cancer Center (CCC), in consultation with the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chief executive officer.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor(s) that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor(s) named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the chief executive officer of The James, director of the CCC and the senior vice president for Health Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **The Kenneth A. Huff Memorial Fund in Music Education**

It is proposed that The Kenneth A. Huff Memorial Fund in Music Education be established January 30, 2015, by the Board of Trustees of The Ohio State University, in accordance

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with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts given in memory of Kenneth A. Huff from family and friends.

The annual distribution from this fund shall provide a merit-based scholarship(s) for an undergraduate student(s) majoring in Music Education with preference given to candidates who play the trombone. Scholarship recipients shall be selected by the director of the School of Music, in consultation with Student Financial Aid. Scholarships are renewable for up to five years as long as recipients achieve the school's merit standards. The annual distribution may also be used to recruit trombone players who intend to pursue a career in music education.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of the School of Music. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **The Moose Machinsky Football Athletic Scholarship Fund**

It is proposed that The Moose Machinsky Football Athletic Scholarship Fund be established January 30, 2015, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with memorial gifts from Judith Machinsky of Columbus, Ohio and friends of Francis "Moose" Machinsky (BS 1956).

The annual distribution from this fund shall supplement the grant-in-aid costs of an undergraduate student-athlete who is an offensive lineman on the football team. Scholarship recipients shall be selected by the director of the Department of Athletics, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of

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Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of the Department of Athletics. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **The Byron, Anne and Dustin Stinson Family Scholarship Fund**

It is proposed that The Byron, Anne and Dustin Stinson Family Scholarship Fund be established January 30, 2015, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Melany Stinson Newby and others.

The annual distribution from this fund shall be used to provide undergraduate scholarship support to students attending the Columbus campus. Preference shall be given to students from Fayette, Ross or Pickaway counties in Ohio who are first generation college students and demonstrate financial need. If no candidates are identified, graduate students may be considered. Scholarship recipients shall be selected by Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult Student Financial Aid. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **The Robert W. and Susan Y. Brueggemeier Scholarship Fund in Medicinal Chemistry**

It is proposed that The Robert W. and Susan Y. Brueggemeier Scholarship Fund in Medicinal Chemistry be established January 30, 2015, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Robert W. Brueggemeier.



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The annual distribution from this fund shall be used to provide scholarships for graduate students enrolled in the College of Pharmacy studying in the Division of Medicinal Chemistry and Pharmacognosy who are seeking a degree in medicinal chemistry, with an emphasis in drug discovery, medicinal chemistry, and biochemistry. Scholarship recipients shall be selected by the faculty of the division, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Pharmacy or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **The Lee Abramowitz Memorial Scholarship Fund**

It is proposed that The Lee Abramowitz Memorial Scholarship Fund be established January 30, 2015, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the family and friends of Lee Abramowitz.

The annual distribution from this fund shall be used to support undergraduate students from Long Island, New York. Scholarships are renewable for up to eight semesters or completion of a baccalaureate degree, as long as the student remains enrolled full-time. Recipients shall be selected by Student Financial Aid.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful,

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provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult Student Financial Aid. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **Class of 1970 Communication and Learning Center Endowment Fund**

It is proposed that the Class of 1970 Communication and Learning Center Endowment Fund be established January 30, 2015, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from members of the Class of 1970.

The annual distribution from this fund shall be used to support maintenance and replacement of equipment or furniture as needed and to provide supplies or other necessary items for the Center of Communication and Learning in the College of Veterinary Medicine.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Veterinary Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from a representative of the donors, should one be available, and from the dean of the College of Veterinary Medicine.

#### **Robert H. Bowlin Memorial Scholarship Fund in Engineering**

It is proposed that the Robert H. Bowlin (BS 1986) Memorial Scholarship Fund in Engineering be established January 30, 2015, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Cynthia L. Bowlin (BS 1972, DVM 1975) in memory of her husband.

The annual distribution from this fund shall support one or more scholarships to undergraduate students enrolled in the College of Engineering who are attending the main campus. Scholarships are only available to students with a B average. To qualify, candidates must add to the college experience with hands on significant practical experience. Scholarship recipients shall be selected by the college's scholarship committee, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent

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years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering or his/her designee.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the college's dean or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

### **The Ellen M. Henry Scholarship Fund**

It is proposed that The Ellen M. Henry Scholarship Fund be established January 30, 2015, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Karla S. Zadnik.

The annual distribution from this fund shall provide tuition support to a student enrolled in the College of Optometry who demonstrates extraordinary achievements and/or potential. Recipients shall be selected by the college's scholarship committee, in consultation with the dean (or his/her designee) and Student Financial Aid. The scholarship is renewable as long as the recipient meets the criteria.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the college's dean or his/her designee.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Optometry. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

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**Hagop Mekhjian M.D. Lectureship Fund at  
The Ohio State University Wexner Medical Center**

It is proposed that the Hagop Mekhjian M.D. Lectureship Fund at The Ohio State University Wexner Medical Center be established on January 30, 2015 by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts given in honor of Dr. Hagop Mekhjian from colleagues, alumni, grateful patients, friends and community leaders.

Hagop S. Mekhjian, M.D., Professor Emeritus of Internal Medicine, has served The Ohio State University Wexner Medical Center as Medical Director (1985- 2010), Chief Medical Officer (2001-2013), Senior Associate Vice President for Health Sciences (2008-present) and served on the University Health System Consortium and Medical Leadership Council. He helped facilitate an era of exceptional transition and growth with the new specialized hospital facilities for heart, cancer, psychiatry and the east location. Dr. Mekhjian championed development of clinical information systems; incorporated medical ethics and professionalism into learning opportunities; and strengthened the quality of local and state healthcare serving on the Franklin County Hospital Quality Collaborative Medical Director's Committee, Ohio Patient Safety Institute Board and the governor's appointee to the Ohio Medical Quality Foundation. A nationally recognized gastroenterology expert, Dr. Mekhjian has been included in *The Best Doctors in America* since 1998; received College of Public Health's Distinguished Program Contribution award; received numerous research grants as principal investigator; authored 100+ peer-reviewed papers and articles; delivered 44+ abstracts or presentations and served as president or member of numerous professional/medical societies. With expertise in hospital accreditation and medical staff leadership, Dr. Mekhjian is a tireless Ohio State ambassador both locally and nationally, constantly raising awareness of the Wexner Medical Center's growing preeminence in academics, research, and patient care.

The annual distribution from this fund shall be reinvested in the fund's principal until June 30, 2018 unless the fund's principal balance reaches \$400,000 prior to that date.

On or before June 30, 2018, when the fund's principal balance reaches \$400,000 or beginning July 1, 2018, the annual distribution shall be used to support conferences, symposia and courses presented by known scholars for medical students, trainees, and/or faculty on medical ethics, professionalism or other related topics. These educational activities shall be known as the *Hagop Mekhjian M.D. Lectureship* and shall be held at least annually as funding permits. Expenses may include honoraria, travel, lodging, per diem costs of speaker, conference space, technology, publicity, supplies, refreshments or other educational-event expenses, as approved by the senior associate vice president for Health Sciences or senior vice president for Health Sciences, in accordance with the University's expenditure controls.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the senior associate vice president for Health Sciences or senior vice president for Health Sciences, in accordance with the University's expenditure controls.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful,

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provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the senior associate vice president for Health Sciences or senior vice president for Health Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **The David R. Mutti Endowed Fund in the College of Optometry**

It is proposed that The David R. Mutti Endowed Fund in the College of Optometry be established January 30, 2015, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Don Mutti.

The annual distribution from this fund shall be used to provide scholarships to students in the College of Optometry who have potential to inspire others. Scholarship recipients shall be selected by the college's scholarship committee, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the college's dean or his/her designee.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the college's dean or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **Bertha and Eleanor Searle Nursing Endowed Scholarship Fund**

It is proposed that the Bertha and Eleanor Searle Nursing Endowed Scholarship Fund be established January 30, 2015, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Eleanor Searle McCollum Foundation.

The annual distribution from this fund shall be used to provide scholarship support for RN to BSN nursing students enrolled in the College of Nursing. To qualify, candidates must be from Richland or Huron counties in Ohio, excluding students from the city of Mansfield. First preference shall be given to candidates who graduated from North Central State College who demonstrate high academic achievement. Scholarship recipients shall be selected by the college's scholarship committee, in consultation with Student Financial Aid.

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The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Nursing or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **Dirk E. and Lois J. Zeiters Endowed Fund for the Greatest Priority**

It is proposed that the Dirk E. and Lois J. Zeiters Endowed Fund for the Greatest Priority be established January 30, 2015, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Dirk E. and Lois J. Zeiters.

The annual distribution from this fund shall be used to provide restricted support for scholarships and a wide range of projects and programs as determined by the president and provost.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the president and provost of the University.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the president and provost of the University. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **J. Gary Kaenzig Jr. and Helen A. Kaenzig Endowed Fund**

It is proposed that the J. Gary Kaenzig Jr. and Helen A. Kaenzig Endowed Fund be established January 30, 2015, by the Board of Trustees of The Ohio State University, in

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accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from J. Gary Kaenzig Jr. (BS 1967) and Helen A. Kaenzig.

The annual distribution from this fund shall be used at the discretion of the director of University Libraries.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of University Libraries or his/her designee.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of University Libraries or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **Billy Ireland Cartoon Library & Museum Operating Endowment Fund**

The Cartoon Research Library Operating Endowment Fund was established June 6, 2008, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from an anonymous donor. The fund name and description are being revised January 30, 2015.

The annual distribution from this fund shall be used to support operations of the Billy Ireland Cartoon Library & Museum. The annual distribution shall be used at the discretion of the curator of the Billy Ireland Cartoon Library & Museum, as approved by the director of University Libraries. The annual distribution is a supplementary benefit not intended to replace the library's support from the University.

Beginning June 30, 2015, if at the end of each fiscal year, the market value of the fund is less than the total gifts to the fund, then only 50 percent of the next fiscal year's distribution will be made available for the purposes of this fund with the other 50 percent of distribution reinvested to principal. The next fiscal year's distribution is currently defined as being 4.25 percent of the average market value per share of the fund during the preceding seven calendar years. The fiscal year begins on July 1 and ends on June 30.

If in the future the stated distribution rate increases, then any excess distribution over the current 4.25 percent will be reinvested to principal in a similar manner as the preceding paragraph.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donor that the endowment established herein should benefit the Billy Ireland Cartoon Library & Museum and its collections in perpetuity. In the future, if the Billy Ireland Cartoon Library & Museum and its collections are transferred in their entirety to another institution, the University and Foundation shall consult the donor to determine an alternate purpose for the fund. If an acceptable alternate use cannot be identified or the donor is unavailable, the University and Foundation shall consider transferring the gift, or the market value if lower than gift value, to the institution accepting the transferred collections, provided that such institution is then a tax-exempt organization under section 501(c)(3) of the Internal Revenue Code and not a private foundation under section 509(a), and after complying with all applicable legal requirements. Donor strongly prefers that the gift fund only cartoon collection operations in perpetuity.

### **The James F. and Patricia C. Dietz Engineering Scholarships Fund**

The James F. and Patricia C. Dietz Engineering Scholarships Fund was established April 8, 2011, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from James F. (BChE 1969, MS 1970) and Patricia C. Dietz. The fund was revised on January 30, 2015.

The annual distribution from this fund shall provide three or more half tuition scholarships to be known as the James F. and Patricia C. Dietz Chemical Engineering Scholarships. The award criteria in order of priority will be: undergraduate students of sophomore standing or higher majoring in chemical and biomolecular engineering at The Ohio State University. First consideration will be given to students from Botkins High School (or its successor) in Shelby County, Ohio. If multiple students are eligible from Botkins High School (or its successor), the preference will be given to those with demonstrated financial need. If no Botkins High School (or its successor) students are available, consideration will be given to students from Shelby County, Ohio. If multiple students are eligible from Shelby County, Ohio, then preference will be given to those with demonstrated financial need. If no Botkins High School (or its successor) or Shelby County students are available, consideration will be given to students with demonstrated financial need.

Scholarship awards will be renewable for students who remain in good academic standing (not on academic probation or maintaining full-time status) not to exceed three years total.

The donors' intention is to fund at least one sophomore student, one junior student, and one senior student each year whenever possible.

The annual distribution from this fund shall also provide one scholarship each year equivalent to 12.5% of Ohio State's tuition to be known as the James F. and Patricia C. Dietz Engineering Scholarship. The award criteria in order of priority will be: an incoming first year undergraduate student from Botkins High School (or its successor) in Shelby County, Ohio, who plans to major in engineering. First preference will be given to students entering The Ohio State University main (Columbus) campus or an Ohio State regional campus. If multiple students are eligible from Botkins High School (or its successor), the preference will be given to those with demonstrated financial need. If no Botkins High School (or its successor) students are available, consideration will be given to students from Shelby County, Ohio. If multiple students are eligible from Shelby County, Ohio, then preference will be given to those with demonstrated financial need.

The College of Engineering will develop brochures regarding application for this scholarship and distribute these brochures to Botkins High School (or its successor) in Shelby County, Ohio. Based on the applications received, a list of prospective scholarship candidates will be shared with the donors and the final selection will be made by the chairperson of the William G. Lowrie Department of Chemical and Biomolecular Engineering with assistance from the College of Engineering Scholarship Committee and in consultation with Student Financial Aid.



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Any remaining annual distribution shall be used to fund one or more general engineering scholarships for students enrolled in the Ohio State College of Engineering with demonstrated financial need.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and from the dean of the College of Engineering.

#### **Food, Agricultural and Biological Engineering Departmental Student Organizations Development Fund**

The Food, Agricultural and Biological Engineering (FABE) Departmental Student Organizations Development Fund was established February 10, 2012, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Thomas L. and Mary Bean, FABE Student Organizations, alumni, faculty, staff, and friends of the department. The fund is being revised on January 30, 2015.

The annual distribution from this fund shall be used to enrich experiences for students participating in student clubs and organizations within the Department of FABE by enhancing their activities and community service. Expenditures may include, but are not limited to, participation in state/regional/national events, field trips, invited lecturers, and awards for contests and competitions. The annual distribution may also be used to supplement existing funds for refreshments, program promotion, travel costs, honoraria, awards, and other related costs. The chairperson of the Department of FABE shall approve all expenditures from this fund.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of any expenditure from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from Thomas L. Bean, if possible,

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and the vice president for Agricultural Administration and executive dean of Food, Agricultural, and Environmental Sciences.

#### **Linda Stern Kass Eastmoor Academy Endowed Scholarship Fund**

It is proposed that the Linda Stern Kass (MA 1978) Eastmoor Academy Endowed Scholarship Fund be established November 7, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Linda (MA 1978) and Frank (BS 1965) Kass. The description was revised on January 30, 2015.

The annual distribution from this fund shall be used to provide general scholarship support for students from Ohio based on financial need, academic merit, and involvement during high school, with a preference for students who are graduates of Eastmoor Academy High School in Columbus, Ohio. Recipients shall be selected by Student Financial Aid. The scholarship is available to any Ohio State student regardless of campus or major, and is portable and transferable if campus or major changes. The scholarship is renewable for up to four years as long as the student(s) remain in good standing with the University. If Eastmoor Academy High School should no longer exist, then the recipients shall be graduates of a high school from the same area at the discretion of Student Financial Aid.

The University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

This endowed fund is considered eligible for the Ohio Scholarship Challenge. The University will match distribution payouts in perpetuity; match distributions are not eligible to be reinvested in the fund's principal.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult Student Financial Aid. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

#### **James Stone Student-Alumni Council Program Endowment Fund**

It is proposed that the James Stone Student-Alumni Council Program Endowment Fund be established April 4, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from James Stone (BS 1986), friends, family, and colleagues. The description is being revised on January 30, 2015.

The annual distribution from this fund shall be used by the Student-Alumni Council (SAC) for projects recommended by the SAC to support the organization's service projects, which

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benefit students of The Ohio State University. The funds will support University related service projects, which have a benevolent purpose and benefit the greater campus community. The service projects to be supported and at what monetary level will be suggested each year by the SAC Executive Board for approval by the general membership of SAC. The annual distribution shall not be used for student scholarships.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult a representative of The Ohio State University Alumni Association, Inc. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

## **BACKGROUND**

### **Background**

The Ambulatory Care Strategy is a key component of the Ohio State University Wexner Medical Center (OSUWMC) Strategic Plan and its mission to improve people's lives through innovation in research, education and patient care. The ambulatory plan was first completed in 2006 with input from leading consultants, and then fully evaluated and updated again in 2010. The plan emphasizes strategic growth of programs that are patient and community focused that overall best support OSUWMC's growth.

The ambulatory plan's primary objectives include:

- Improve access and quality for our patients
- Lower cost of providing care
- Optimize use of space on campus
- Ensure financially self-sufficient entities
- Become geographically preferable to payers
- Target growth - focus on Signature Programs
- Provide appropriate teaching and research sites
- Aligned management and consistent ambulatory performance standards

Over the last five years, the Wexner Medical Center has successfully implemented many of its ambulatory growth priorities. These new locations equate to approximately 600,000 square feet (SF) of new and accessible ambulatory care space in communities around the greater Central Ohio area.

OSUWMC has now over 50 ambulatory care locations ranging in size from 3,000 SF offering single specialty services such as primary care, to comprehensive ambulatory care centers such as the 320,000 SF Martha Morehouse Medical Plaza on Kenny Road. By the end of FY2014, OSUWMC's outpatient visits equated to nearly 1.6M patient care visits – a solid 7.3% growth over the previous fiscal year. This significant ambulatory expansion has been essential to fueling the Medical Center's strategic growth, and will become even more critical in the future as health care reform aims to reduce cost, and improve access and the overall health in the communities that we serve.

Currently more than 4,000 OSU employees and more than 13,000 OSU alums consider Upper Arlington their home. OSU offers more than 200 Advanced Placement courses to Upper Arlington High School students and more than 70 of these students annually choose OSU as their destination for undergraduate education. OSU employees, students and visitors to our hospitals utilize Upper Arlington businesses and the related spending generates significant economic impact. We share roads whose connectivity often depends upon both of us working closely together. We share neighborhoods whose development depends on our cooperation and alignment of purpose. The City of Upper Arlington and OSU are natural partners and our success is truly interdependent.

### **Project Summary**

OSU issued a Request for Expressions of Interest on November 19, 2012 for multi-specialty medical office facility space in the Upper Arlington area able to accommodate up to a 100,000 SF building with accompanying parking, and the University met with certain responsive developers to discuss criteria of the various sites proposed, including access, visibility, strategic fit, cost issues and growth potential. OSU identified the Kingsdale Shopping Center site on Zollinger Road as the preferred site.

On December 8, 2014, the City of Upper Arlington passed an ordinance granting the City Manager the authority to sell approximately 5.35 acres of land on Zollinger Road to an

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affiliate of OSU for the purposes of constructing an ambulatory medical office building. Medstone Realty Company, LLC, a subsidiary of Campus Partners for Community Urban Redevelopment, an affiliate of OSU, will buy the land from the City and then enter into a series of agreements in order to develop and construct an approximately 100,000 SF ambulatory medical office building with approximately 80,000 to 90,000 SF to be initially finished and the remaining space to be shelled for future growth. Construction of the facility is to commence no later than August 1, 2015 and be substantially completed no later than December 31, 2016. Upon substantial completion, OSUWMC will occupy and maintain the building pursuant to a lease with Medstone Realty Company, LLC, and such lease shall provide (i) for not less than a ten (10) year term, (ii) an option for OSUWMC to purchase the building, and (iii) for all sums paid by OSUWMC to Medstone Realty Company, LLC under the lease to be creditable to the option purchase price.

The proposed new OSUWMC Upper Arlington ambulatory care center will include a multi-dimensional outpatient facility that brings together a wide range of clinical outpatient services, and physicians in a mix-used and revitalized Kingsdale Shopping Center at the heart of the City. When completed, the new center will be recognized as a vibrant community asset that will enhance the lives of the City's residents and beyond, and provide an economic impact that will benefit the City, local businesses, and their school system. Services to be offered will include primary care, behavioral health, heart care, women's health, internal medicine specialties, general surgery clinic, ancillary services including lab and imaging.

#### **Location and Description**

The property will be located on Zollinger Road at the southern end of the Kingsdale Shopping Center between Tremont Road to the west and Northwest Boulevard to the east.

The site will offer free parking, great access and visibility in a revitalized and thriving Kingsdale Shopping Center.

Today, we are presenting a resolution for approval for OSU to enter into a lease with Medstone Realty Company, LLC.

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