

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND SEVENTY-SIX
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, August 27, 28, & 29, 2014

The Board of Trustees met on Wednesday, August 27 at Nationwide and Ohio Farm Bureau 4-H Center, and on Thursday, August 28 and Friday, August 29, 2014, at Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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August 29, 2014 meeting, Board of Trustees

The Chairman, Dr. Wadsworth, called the meeting of the Board of Trustees to order on Wednesday, August 27, 2014 at 8:35am.

Present: Jeffrey Wadsworth, Chairman, Algenon L. Marbley, Linda S. Kass, Janet B. Reid, William G. Jurgensen, Timothy P. Smucker, Cheryl L. Krueger, Michael J. Gasser, Erin P. Hoeflinger, Alex R. Fischer, Abigail S. Wexner, Stacie E. Seger, Steven M. Loborec, G. Gilbert Cloyd, Corbett A. Price, and Alan VanderMolen. Late arrival: Alex Shumate, Clark C. Kellogg, and Brent R. Porteus.

Dr. Wadsworth:

Good morning. I would like to convene the meeting of the Board of Trustees and ask the Secretary to note the attendance.

Dr. Thompson:

A quorum is present, Mr. Chairman.

Dr. Wadsworth:

I hereby move that the Board recess into Executive Session to consider business sensitive trade secret matters required to be kept confidential by Federal and State statutes and to discuss personnel matters regarding the appointment, employment, and compensation of public officials.

May I have a Second?

Upon motion of Dr. Wadsworth, seconded by Mr. Jurgensen, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Wadsworth, Marbley, Kass, Reid, Jurgensen, Smucker, Krueger, Gasser, Hoeflinger, Fischer, and Wexner.

Dr. Thompson:

Motion carries, Mr. Chairman.

Dr. Wadsworth:

We are recessed.

The Chairman, Dr. Wadsworth, called the meeting of the Board of Trustees to order on Thursday, August 28, 2014 at 10:30am.

Present: Jeffrey Wadsworth, Chairman, Alex Shumate, Algenon L. Marbley, Linda S. Kass, Janet B. Reid, William G. Jurgensen, Clark C. Kellogg, Timothy P. Smucker, Cheryl L. Krueger, Michael J. Gasser, Brent R. Porteus, Erin P. Hoeflinger, Alex R. Fischer, Abigail S. Wexner, Stacie E. Seger, Steven M. Loborec, G. Gilbert Cloyd, Corbett A. Price, and Alan VanderMolen.

Dr. Wadsworth:

Good morning. I would like to convene the meeting of the Board of Trustees and ask the Secretary to note the attendance.

Dr. Thompson:

A quorum is present, Mr. Chairman.

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Dr. Wadsworth:

I hereby move that the Board recess into Executive Session to consider business sensitive trade secret matters and student conduct matters required to be kept confidential by Federal and State statutes, to discuss personnel matters regarding the appointment, employment, compensation, discipline, and dismissal of public officials, to consult with legal counsel regarding pending or imminent litigation, to discuss details of security arrangements for an upcoming event, and to discuss the sale or purchase of real property.

May I have a Second?

Upon motion of Dr. Wadsworth, seconded by Mr. Gasser, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Wadsworth, Shumate, Marbley, Kass, Reid, Jurgensen, Kellogg, Smucker, Krueger, Gasser, Porteus, Hoeflinger, Fischer, and Wexner.

Dr. Thompson:

Motion carries, Mr. Chairman.

Dr. Wadsworth:

We are recessed.

The Chairman, Dr. Wadsworth, called the meeting of the Board of Trustees to order on Friday, August 29, 2014 at 10:34am.

Present: Jeffrey Wadsworth, Chairman, Alex Shumate, Algenon L. Marbley, Linda S. Kass, Clark C. Kellogg, Timothy P. Smucker, Cheryl L. Krueger, Michael J. Gasser, Brent R. Porteus, Erin P. Hoeflinger, Alex R. Fischer, Abigail S. Wexner, Stacie E. Seger, Steven M. Loborec, G. Gilbert Cloyd, Corbett A. Price, and Alan VanderMolen.

Dr. Wadsworth:

Good morning. I would like to reconvene the meeting of the Board of Trustees and ask the secretary to note the attendance.

Dr. Thompson:

A quorum is present, Mr. Chairman.

Dr. Wadsworth:

Thank you. So that we are able to conduct the business of this meeting in an orderly fashion, I ask that the ringers on all cell phones and other communication devices be turned off at this time. I ask that all members of the audience do observe rules of decorum, proper to conducting the business at hand. Thank you.

While we are conducting the business of the meeting, please refrain from using any items that could cause noise such as electronic devices and instruments.

Let me go ahead and note that we have a lot of energy and attendance here at today's board meeting. We even had a record turnout for the Audit Committee meeting yesterday.

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We have important business of the university to conduct today. Please allow me to lay out the order of today's business and how we might provide for an appropriate civil discourse.

We will first recognize two outstanding students. This is one of the board's favorite presentations during our meetings. The president will then deliver his first comments to the full board. Then our committees have reports that comprise our consent agenda which we will then vote on.

When we have finished our work I would like to invite a representative, of those here representing the band regarding the former band leader, to address the board. I will do that after we've conducted the business of the trustees in an orderly manner.

The first order of business is approval of the minutes of the June meeting of the Board of Trustees, which were distributed to all members of the board. If there are no additions or corrections, the minutes are approved as distributed.

I will now call upon Steven Loborec to present the Student Recognition Awards, Steven.

STUDENT RECOGNITION AWARDS

Dr. Loborec:

Thank you Dr. Wadsworth. I would like to ask our student honorees today to join us here at the table. Is Abbey Strazar in the room? Perhaps Abbey is having parking issues today. Thank you for joining us, Tyler.

I would like to introduce to everyone, Tyler Friesen. Tyler is a senior majoring in mathematics. He came to Ohio State in the fall of 2011 as a valedictorian, an AP scholar, a National Merit Scholar, and winner of the Franklin B. Walter All-Scholastic Award. During his time here, he made the Dean's List every term.

Tyler grew up in a small, rural town, with few educational opportunities outside of the standard high school curriculum. His graduating class of 70, and during his time in high school, only three AP classes were offered. Encouraged by his parents (a philosopher and a mathematician, both teachers at a nearby branch campus of Ohio State), Tyler filled the gaps in his formal education with self-study. He has received numerous awards and honors including the 2014 Goldwater Scholarship, the most prestigious national award for undergraduate researchers in science, math, and engineering. Congratulations Tyler.

I would now like to invite you to say a few words.

Mr. Friesen:

I'd like to thank a few of the many people who helped me get here. First, I'd like to thank the Board of Trustees. I am greatly honored to receive this award and be here today. I'd like to thank Dr. Vitaly Bergelson in the math department who taught the two most challenging courses I've taken at OSU and contributed greatly to my intellectual growth. He also encouraged me to apply for the Goldwater Scholarship and then later when I wanted to back out of it, encouraged me again.

I would also like to thank Dr. Sergei Chmutov, also in the math department who runs the Knot and Graph Undergraduate Research Group every summer, and who also acted as a mentor for my research which started in that research group but continued over several years. If it were not for the Knot and Graph Group and for Dr. Chmutov's

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willingness to go far beyond his job description to help me and other students achieve our research goals, none of the research that I have accomplished at OSU would have been possible.

More generally, I'd like to thank the math department for providing many excellent honors classes and research opportunities.

Finally, I would like to thank the student community at OSU. The stresses of research and a challenging course load were made manageable by having friends who were going through the same things and could be supportive of me. In particular, I would like to mention the Academic Team which is a student organization I'm a part of, which participates in academic trivia competitions. In the Academic Team I have found a community of bright and intellectually curious people across all disciplines and I found many of my closest friends who have both supported and motivated me over the past three years. Thank you.

Dr. Loborec:

Unfortunately, Abbey Strazar was not able to be with us today but we would still like to recognize her amazing accomplishments during her time here.

Abbey Strazar, a 3rd professional year student from Rocky River, Ohio and is in the Doctor of Pharmacy Program. She first joined the Ohio State family in 2008 as an undergraduate student and later earned a Bachelor of Science in Pharmaceutical Sciences.

Dean Mann has shared that Abbey "is an exceptional student leader. She has an excellent academic record in a very rigorous program."

During her time in the PharmD program, Abbey has continued her involvement while maintaining an excellent academic record. One item of note is that Abbey was chosen to be an Albert Schweitzer Fellow. Her fellowship project will focus on blood pressure management and education for the underserved and underinsured population of greater Columbus.

Abbey is a selfless leader and always makes time to volunteer. Throughout her time at Ohio State she has dedicated her time to helping counsel patients at numerous care sites including Grace in the City-Hardin Clinic, Helping Hands Free Clinic, Southeast Inc., Physician Care Connection, the Charitable Pharmacy of Central Ohio, and the James Cancer Hospital.

After she graduates in the spring of 2016, Abbey would like to pursue postgraduate training via a pharmacy residency. I may be a little biased here but I think that is a great option. She does not quite know yet exactly what she wants to do, but she knows that she wants to be able to directly improve a patient's health by ensuring the safety of their medications while also being a valued resource to other healthcare professionals. Congratulations Abbey.

Dr. Wadsworth:

Again, one of our most favorite parts of the whole business.

Dr. Drake, before we turn to your first president's report, I want to thank you and your wife Brenda for hosting the board for dinner last night, and again take this opportunity to publically welcome you both to Ohio State.

In addition, the city of Columbus and Franklin County have extended a formal welcome to your new home here in Columbus. We have for you a proclamation from Mayor

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Coleman, along with a resolution from Franklin County Commissioners, Marilyn Brown, Paula Brooks, and John O' Grady on behalf of all the residents of Franklin County.

We will now turn to your report.

PRESIDENT'S REPORT

President Drake:

Thank you very much Chairman Wadsworth. It is great to be here this morning. This is the end of my 9th week at The Ohio State University. It's been an exhilarating and exciting time for Brenda and for myself. We've had the opportunity to meet with many people and engage with many individuals from all over the community. At the least of which, were thousands this past weekend for move-in; which was great.

I'd like to begin my comments by welcoming several new board members who are here with us today. Alex Fischer leads the Columbus Partnership which serves as an economic and cultural engine for Central Ohio. We know that our partnerships with the City of Columbus are essential to the university, our histories and our futures are intertwined. We look forward to building and developing these vital relationships with Alex's insights. Welcome Alex.

Our other new board member is Abigail Wexner; a lawyer, community volunteer, and firm friend of The Ohio State University. The Wexner family has been closely involved with many of the signature programs connected with the Medical Center and Abigail currently serves on the Wexner Medical Center Board. Abigail, thank you very much for your continued support and leadership and again welcome to the board.

Over these last nine weeks, I've had a chance to do a few things on my Buckeye list. I began with a campus tour with students, met extraordinary families, and learned some new traditions.

I had a chance to visit the Wooster campus where I met with faculty and got to see fascinating research on food security, sustainability, and bio-based fuels.

I attended the Ohio State Fair and learned about the state's great agricultural industry and met a butter cow.

I had a chance to ride in Pelotonia. I rode with 7,000 other riders. That was a really inspiring event: inspiring for the purpose for which the money is raised; for the amount of money that is raised; for the amount of people who participate in Pelotonia; inspired on the 50-mile route, which was the one that I took; and inspired by the number of people who came out to encourage us all as we rode along. I think about how focused and important that is.

We had, earlier this month 1,800 graduates at the 407th commencement exercise at Ohio State. I enjoyed that very very much. In particular, I enjoyed meeting the graduates. I was very impressed with the global attraction of the university as represented by the people who were getting their doctoral degrees; who came from all over the world and will take the great knowledge that they learned here and make the world a better place.

This past weekend marked the beginning of autumn semester with the first day of classes on Wednesday. We welcomed 7,000 of the most academically talented and accomplished students in our university's history. I participated in move-in weekend and met many of the families and their students. I particularly was touched by families whose first child was coming to the university, often the first in their family to come to a

university, and by the tug of emotions when the last child was leaving home after years of preparation. I had a chance to meet many parents and students this weekend. That was great.

I would also like to share a special thanks to all the faculty and staff who help prepare the campus for the arrival of our students. It was an extraordinary effort by all involved. We had 6,000 people move-in over a couple of days and that meant 10,000 to 15,000 people coming with their students. All of us have moved and know what a big hassle that is. To have thousands of people moving in on the same day was amazing and the staff really did a great job of organizing this, including the thousand OWL volunteers who helped us a bunch.

On Monday, I greeted our students at an official university welcome at Convocation. We got to take a selfie which was fun. I appreciated that.

We had a unique event, held downtown in Columbus, for a welcome event by the city. The town-gown relationship in many places is a relationship of friction but here it was great to see the city open its arms and welcome our new freshmen to our community. This was a wonderful opportunity to connect our students with Columbus and everything that it has to offer. As a land grant university, The Ohio State University's role is to connect with and elevate communities and this was a great way to get that started.

Our land grant mission is foundational to our history as well as to our future. When we think of issues in higher education, such as affordability, access, and inclusiveness, our land grant mission has never been more relevant. Our mission is to first educate the next generation of leaders, scientists, innovators, inventors, teachers, artists, and policymakers. Second, to create and to apply new knowledge to better society. My role is to work with the outstanding men and women of our faculty and staff to carry out this historic mission. There are initiatives underway right now at Ohio State to make the college experience more accessible and more affordable. The Young Scholars Program, our student life and graduate school financial education programs, are a big help.

We have a number of programs and initiatives in place to elevate the quality of our academics; the First Year Experience and Discovery Themes. These are areas that must work in unison, access and excellence is not an either/or proposition. Access and excellence really work to help each other and these are programs that both welcome our students to the campus and give them very close relationships with our faculty and doing things that make a difference and we are very excited about that.

We have a lot of work ahead but we also have tremendous milestones to celebrate. The Wexner Center for the Arts 25th Anniversary is coming up with an exhibit of modern masters on loan from the Wexner family collection. Thank you Wexner family.

The university's third global gateway is also opening in Sao Paolo, Brazil.

Our medical center is working with Battelle on a technology that has enabled a paralyzed man to move his hand. The neurobridge program is absolutely amazing. We witnessed that a little bit earlier today. To take a person who is a quadriplegic and have him, by his own thoughts, be able to move his hand is a step into the future. This would have been science fiction or fantasy a generation ago and now with our partnership with Battelle and the great scientists here at The Ohio State University, this has become a reality. It's an amazing step forward.

The new James Cancer Hospital and Solove Research Institute will be opening at the end of the year and the 125th Anniversary of Buckeye football kicks off tomorrow. These are many things to look forward to.

Finally, I want to say how privileged I feel to be at Ohio State at this moment in time. I want to again thank the members of the Board of Trustees for this honor and opportunity. I look forward to working closely with our talented faculty, our extraordinary students, our highly committed staff, and our loyal and dedicated alumni and friends. The university leadership before me has put the university on course to elevate its excellence; in research, in innovation, in academics, and student experience. I am excited to do whatever I can to further this work.

Thank you Mr. Chairman, excuse me, Dr. Chairman that is my report.

COMMITTEE REPORTS

Dr. Wadsworth:

Thank you very much, Mr. President. At this time we will move into brief committee reports. We are going to start with Corbett Price on the Wexner Medical Center Board update.

Mr. Price:

Thank you very much Mr. Chairman. I shall be brief here today.

The Wexner Medical Center Board met this morning and approved a series of accreditation requirements including: the University Hospital plan for patient care services for fiscal year 2015, the James Center plan for patient care services for fiscal year 2015, and the University Hospital's clinical quality management, patient safety and service plan, and the Arthur G. James Hospital clinical quality management, patient safety and service plan. These items are essential prior to an accrediting body coming in to, in essence, survey our facilities.

The Wexner Medical Center Board also approved a resolution supporting the verification of the Medical Center's Burn Center. Our burn center is one of three burn centers in the State of Ohio that treat adults. It's one of the outstanding burn centers as well. This is a process for accreditation, supporting the application for the burn center's verification by the American Burn Association and College of Surgeons and Committee on Trauma. The burn unit will undergo its onsite review by the verification committee on September 9 and 10, 2014.

The Wexner Center Board also approved a resolution supporting the 2015 Medical Center Budget. The Wexner Medical Center's budget is part of the university's budget which is on the consent agenda for approval by the full board.

We also looked at the performance of the medical center for fiscal year 2014. I will highlight a couple of items there. The EBIDA was 14.4% versus a budget of 14.1%. That is quite good in terms of earnings before interest, depreciation, and amortization. The key factor is that we had an excess revenue or profit for 2014 of \$222 million. I thought that was quite outstanding given a new paradigm that we're faced with here as it relates to healthcare. Days cash on hand was approximately 69. We are going to work on improving that particular statistic.

We then reviewed items for discussion. We reviewed the Medical Center's initiative scorecard and Jay Kasey provided us an update regarding the expansion project. We closed with an update on the Upper Arlington Ambulatory Care Center. That's an upcoming new ambulatory care center where we have a number of employees and patients living in that particular area. We are in the process of negotiating the lease for that particular center.

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As it relates to NIH grants, we are ranked 34th. Are there any other items I need to mention Dr. Gabbe?

Dr. Gabbe:

You covered it very well, thank you.

Mr. Price:

Thank you very much. This concludes my report. I am prepared to answer any questions that you might have.

Dr. Wadsworth:

Thank you, Corbett. I think the president has a comment.

President Drake:

I have one other comment to make about that report today. I recognized Dr. Gabbe for something I found remarkable and it is extraordinarily important.

Not everybody who enters a hospital survives. You look at your case mix that comes in and know that not everyone is going to survive but we are going to do our very best. Hospitals have an observed-to-expected mortality rate. If you expect a certain level or mortality and you observe that level of mortality you get a rating of 1.0. If you have more mortality than you expect, that number is above one. Our hospital's observed-to-expected mortality rate last year was 0.63; about one-third less than expected. That represents hundreds of lives saved over what was expected. This is really a remarkable achievement that makes a difference every day in those families. I would like to recognize Dr. Gabbe for the fine work that he and his staff do at the hospital. That's a remarkable statistic.

Dr. Wadsworth:

Thank you. That was very well said. This is a very profound issue and we thank all the people that make it possible.

I'd like to now call upon Erin Hoeflinger to provide a summary of the Advancement Committee.

Mrs. Hoeflinger:

Thank you, Mr. Chairman. The Advancement Committee met yesterday and reviewed five items for action. The resolutions, which are on the consent agenda, are being recommended from the committee to the full board for approval today.

Our first item for action is the University Foundation Report. Fiscal year 2014 was a success. We've engaged a record 233,185 donors, I mention all of them because every last one of them is very important to us, and raised over \$404 million. We secured \$14 million over our goal; that number is \$14 million higher than the goal that we had. In mid-August our campaign hit the \$2 billion mark and is tracking overall ahead of pace. We are in the process of setting our 2015 goals as well and will take that into account. The team, led by the Foundation and Mike, is doing a great job overall.

Also submitted for approval with the University Foundation Report is the establishment or revision of endowments totaling \$28,381,279; which includes three endowed chairs, three endowed professorships, one faculty-support fund, 14 scholarships, 17 program

support funds, one research fund, nine named funds, 17 revisions, and one fund closure.

Four namings were then presented to the committee for approval. The namings were fully vetted through the gift acceptance process and include the following: internal spaces in the new James; Bartels Career Management Administrative Office; internal spaces in the new Optometry Pre-Clinic; and the Phyllis A. Jones Legacy Park.

The committee then reviewed several items for discussion. Larry Moore provided the committee with an update on the Alumni Association. He reviewed their success in fiscal year 2014 as well as provided an update on how the alumni association is really reaching out and creating new programs that are very exciting.

Mr. Eicher provided the committee with an Advancement Scorecard update. The scorecards are new to us, we are continuing to improve them, but great work so far.

Provost Steinmetz then gave the Dean's Engagement Report. It should be noted that the provost spends a lot of time connecting with deans across the units to think about bigger ideas and the discovery themes and helping to link that to fundraising as well.

We concluded with an update on the James Cancer Hospital opening plans which we mentioned earlier. It's a historic moment for us to celebrate and it promises to impact not only the medical center, the university, and the community, but certainly the State of Ohio as well.

That concludes my report.

Dr. Wadsworth:

Thank you very much. Any questions from the trustees? Thank you.

We now move to Mike Gasser, the first of two appearances. This one is the Audit and Compliance Committee Report update.

Mr. Gasser:

Thank you, Mr. Chairman. The Audit and Compliance Committee met yesterday and we had two items on the agenda.

The first item for discussion was an update on the external audit from Krista DeWire from PricewaterhouseCoopers. The fiscal year 2014 audit is well underway. All the fiscal year 2014 audit planning is complete. There were no changes in the significant risks communicated to the Audit Committee in April. The interim procedures are nearing completion and no significant issues have been identified to date.

Regarding the year-end procedures, those began in mid-August. Weekly status meetings are being held with management in order to track progress and overall surprises. However, Mrs. DeWire had no concerns to report at this time. Overall, the major components of the fiscal year 2014 consolidated university audit are on track to be completed by early October.

Gates Garrity-Rokous provided his regular compliance program report. He reported on the fiscal year 2014 compliance plan performance and discussed the process for conducting a mid-cycle refresh of the compliance risks assessment for fiscal year 2015. That process informed the generation of the fiscal year 2015 annual compliance plan and the project plans for individual compliance risks identified in the plan. Among the major 2014 compliance accomplishments were partnering with risk management in the development of University Risk Management Committee, developing and implementing a more robust investigative tracking system, and partnering with key

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stakeholders across the campus to develop core competency risk identification and mitigation processes, as well as more generally continued to enhance the integrity culture and governance across the campus.

Mr. Chairman that concludes my report.

Dr. Wadsworth:

Thank you Mr. Gasser. Questions?

Seeing none, let us move on to the next report by Linda Kass on Academic Affairs and Student Life.

Mrs. Kass:

Thank you, Mr. Chairman. Yesterday's meeting of the Academic Affairs and Student Life Committee began with the committee's endorsement of a number of routine personnel actions. The committee also endorsed the revocation of a Bachelor of Science degree. Both of these items are on the consent agenda for approval by the full board.

After a review of the Academic Initiatives Scorecard, and that scorecard is aligned with our six academic priorities, the committee engaged in a discussion on Ohio State's student financial wellness and education by Dr. Jauvaune Gaston-Adams and Bryan Ashton of the Office of Student Life and Dr. Pat Osmer of the Graduate School. Financial wellness is a critical topic for institutions of higher education across the country. The goals of Ohio State's financial education programs are to provide information and tools that will enable our students to begin their post-Ohio State lives on a sound financial base. In 2013, 56% of Ohio State's undergraduate students had loans. Their average amount of debt was \$26,000. For graduate students the average debt was \$36,000 with 46% of students having loans. For professional students in the health sciences, debt levels ranged from \$144,000 to \$199,000 with 89%-98% of the students having loans, I would add that these loan amounts are consistent with national averages.

Financial concerns are a leading cause for stress for college students nationwide. Ohio State has developed workshops and modules as well as concentrated support services for all students. Efforts are aimed at developing a student's financial capability, helping them manage financial stress, and offering support to students in financial crisis. A specific concern is the roadblock to graduate school represented by large amounts of undergraduate debt. Thanks to grant support, Ohio State is developing a multipronged end-to-end approach, reaching out early to those undergraduate students who plan to attend graduate school to lessen this compounded debt problem for graduate students.

Ohio State's work in this area has not gone unnoticed. U.S. Secretary of Education, Arne Duncan, has highlighted student life's Scarlet and Gray Financial Peer Counseling Program as a model for other institutions. Ohio State is focusing on long-term outcomes through the program such as these and through our leadership in developing and administering a national multi-institutional student financial wellness study that will generate both policy recommendations and best practices.

That concludes my report Mr. Chairman.

Dr. Wadsworth:

Thank you very much. Obviously, student debt is a very important topic of our time.

Any questions? Yes, Gil.

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Dr. Cloyd:

I would like to make a comment on this. This is such a terrific program, as Linda outlined, and the point I would like to make is we often look at things that get clustered under administration. I think everyone thinks we are making sure we're doing everything we've been doing as efficiently as we can.

This is a good example, I think, of the leadership we have at this university; to take a function like that, look at a huge need as Linda outlined, and come forward with a wonderful program that's going to be beneficial to our students. It really deserves a lot of praise.

Dr. Wadsworth:

It definitely does. Thank you for highlighting that, Dr. Cloyd. Any other comments?

If not we will go to our penultimate report, Mr. Gasser, Finance Committee.

Mr. Gasser:

The Finance Committee met yesterday and had a full agenda. I will try to keep my remarks as concise as possible but we do have quite a bit to cover.

During the meeting six items were presented for discussion. Mr. Chatas presented the University Financial Scorecards and the Fiscal Year 2014 Interim Financial Report stating the university and Wexner Medical Center are overall financially on budget through June 30, 2014, 12 months into the fiscal year. This is very good news.

The draft Physical Environment Scorecard was then reviewed by Mr. Kasey. Two additional metrics around parking are going to be added to this scorecard; garage parking availability and temporary closure of spaces. It was also discussed during this time to increase student safety and awareness around the North Residential District as that area experiences an increase in foot traffic from students living both on and off campus. If you recall, we are doing a lot of construction in that area. We had a good discussion on how we make sure student safety is of paramount importance.

Ms. Ready then reviewed the Construction Project Status Report with the committee where it was noted that all major projects are rated green as of this time and two of the projects are coded yellow for being on budget to date; those two projects being the North Residential District due to an increase in construction costs and the East Regional Chiller Water Plant due to an increase in the price of distribution mechanics. These projects coded yellow are being monitored closely and contingency plans are in place. Again, there will be an increase in raw material cost, primarily as we go forward, and they are monitoring that very closely.

Mr. Chatas and Mr. Papadakis then presented the annual review from the Office of Investments and Office of the Treasurer. The portfolio funds has more than doubled in the past five years to roughly \$3.2 billion, due primarily to investment income and other additions. One of those would be the \$483 million in parking funds. The university portfolio outperformed the benchmark portfolio for fiscal year 2014. We also thank Mr. Papadakis for his double effort during that time because he was also Treasurer and the Chief Investment Officer in the interim. We thanked him for that.

Finally, Mr. Geier gave a brief update on the Upper Arlington Ambulatory Care Center by responding to questions raised in the last Wexner Medical Center Board meeting. We estimated that final lease terms will be submitted for approval at the next Board meeting.

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The Finance Committee additionally discussed six items that are on the consent agenda today. I will briefly review these resolutions.

Mr. Chatas and Mr. Kasey presented on the Capital Investment Plan for fiscal year 2015-2019. The total request for the five year period is \$1,362 billion, with \$941 million made up from prior commitments.

Mrs. Devine then presented the fiscal year 2015 budget plan. The budget, as presented, is based upon the tuition and fee levels approved at the June Board of Trustees meeting. If you remember, we had a discussion on tuition at the last meeting. That discussion was incorporated in the 2015 plan.

Mr. Chatas then presented the modification of asset classes and allocation of benchmarks for the long-term investment pool. We made the changes to give us a better feel if we are doing a good job or bad job on our investment.

Ms. Ready then presented on the approval for the university to enter into professional services and construction contracts totaling \$140 million.

Mr. Meyers presented one joint use agreement for approval with the Reed Avenue Center, which is a non-profit agency, the university, and the City of Columbus for the use of a state capital appropriation of \$2 million for improvements to the former Reed Elementary School which will house a number of non-profit agencies.

Finally, Mr. Meyers presented on an authorization for the sale of real property of 0.1 acre located at the intersection of Shier Rings Road and Wilcox Road in Dublin, Ohio to the Ohio Department of Transportation.

These resolutions were all passed by the Finance Committee, are on the consent agenda, and are recommended for approval by the full board today.

Committee members, do you want to add anything? If not, Mr. Chairman, that was our report.

Dr. Wadsworth:

Thank you very much, Mr. Gasser. Again, we're a \$5.5 billion enterprise. Between the medical center and the balance of the university, the Finance Committee covers tremendous space and responsibility. We thank them for their work.

Our final committee report is by Mr. Smucker and is on Governance. There is motion involved in this report.

Mr. Smucker:

Thank you Mr. Chairman.

The Governance Committee met yesterday morning. Two items for action were presented to the committee. The ratification of committee appointments approves the committee appointments for our two new trustees. Abigail Wexner will serve on the Advancement and Academic Affairs and Student Life Committees. Alex Fischer will serve on the Advancement and Finance Committees. The ratification of appointments to the Wexner Medical Center Board appoints Abigail Wexner as a trustee member of the Wexner Medical Center Board. She will take over the position held by Mike Gasser which will allow him to focus all his energy on chairing the Finance Committee. Both resolutions are on the consent agenda and the committee recommends them for approval to the full board.

PRESIDENTIAL PERFORMANCE REVIEW

Resolution No. 2015-1

Mr. Smucker:

It is also my pleasure on behalf of the Governance Committee to present the President's Evaluation and Compensation Report. I would like to offer the following highlights on behalf of the committee. For those that participated in the performance discussions, the Board Chairman and I, thank you for your time and your thoughtful feedback.

Last August, Dr. Alutto presented a list of goals and objectives that he would position for the new president and the goals that he would achieve as interim president. The feedback was very consistent and overall it was felt that Dr. Alutto performed up to the expectations of the Board of Trustees.

While looking at performance based compensation and the accomplishments of Dr. Alutto, we are recommending that Dr. Alutto receive performance based compensation which represents a payment of \$187,500 or 30% of his base salary. Consistent with this board's prior commitment, performance-based compensation will not be paid by Ohio taxpayers or student tuition dollars.

In conclusion, the board recognizes that The Ohio State University has had an outstanding year under the leadership of Dr. Alutto. Dr. Alutto worked tirelessly on behalf of the university during his tenure as interim president. We are certainly indebted to him for his service.

Mr. Chairman I would like to move for adoption of the report and approval of the compensation recommendation and would like to respond to any questions that the Board members might have. Also, I would like for any other members of the Board to comment.

Dr. Wadsworth:

Thank you very much, Mr. Smucker. We have a motion on the floor regarding the Presidential Evaluation and Compensation Report. May I have a second? Any discussion or would any trustees care to comment further?

Upon motion of Mr. Smucker, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Mrs. Wexner, Mr. Fischer, Mr. Porteus, Mrs. Hoeflinger, Mr. Gasser, Ms. Krueger, Mr. Smucker, Mr. Kellogg, Mrs. Kass, Judge Marbley, Mr. Shumate, and Dr. Wadsworth.

Dr. Wadsworth:

Thank you. We are about to review the consent agenda but I have been told that our second Student Recognition Award winner, Abbey Strazer, is now here. Abbey, will you please come up to the table?

We already had a glowing account of your accomplishments from another pharmacist. We are very impressed by your accomplishments and we'd like to invite you to say a few words.

Ms. Strazer:

Thank you. I first want to thank everyone that was involved for nominating me for this incredible award. Words cannot describe my gratitude and surprise.

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I was recently asked what academic or professional accomplishment I was most proud of. My answer was getting into The Ohio State University College of Pharmacy. However, as I sat down to decide what I wanted to say when I accepted my award, I started to reflect on the past six years here at the university. As an undergrad, I believed that I wanted to be a pharmacist, however, I knew that this was a huge commitment and I wanted to be sure that this profession was right for me.

By attending Ohio State I was exposed to the necessary resources to do this. I began searching for professors within the College of Pharmacy and in clinical research. I believed that this would be a great way to interact one-on-one with a pharmacist while interacting with patients, learning more about the profession of pharmacy, and determining if this was the correct career path for me. I eventually found Dr. James McAuley who allowed me to join him in determining why some epileptic patients listen to medical recommendations while others did not. This was a very unique opportunity. I was able to go to clinic inbetween my classes to recruit patients and shadow pharmacists. I was also exposed to developing research questions, submitting a proposal to the IRB, recruiting patients, and collecting and evaluating data.

As a result of this clinical experience, I finally determined that pharmacy was the profession for me. Furthermore, because of this opportunity, I was able to present my research project to my committee and graduate with distinction. I later went on to present at the Denman Forum and won first place in the College of Pharmacy Research Day. Without professors like Dr. McAuley or access to the many resources at The Ohio State University, I never would have been exposed to this experience.

Going back to the question, what academic or professional accomplishment am I most proud of, I would now have to say getting into this fine university. Where else would I have been exposed to research, outstanding academics, terrific and accomplished professors, and a great football team? This school has challenged me and made me into the individual I am today.

Because of the many opportunities that come along with being a student at The Ohio State University, I was able to apply and become an Albert Schweitzer Fellow, publish research in a national journal, excel academically, and make lifelong memories. Overall, The Ohio State University has challenged me in the most positive way possible, but without friends and family I would not have been able to succeed. I again want to thank Dr. James McAuley for serving as a mentor throughout my college career and for answering my many questions in regards to pharmacy school and pharmacy career choices. I also want to thank my parents, Tony and Fran, for always supporting me even when I am being overdramatic or calling multiple times throughout the day because I am stressed about an exam.

I again want to thank you for this opportunity and thank you for your time.

Dr. Loborec:

Congratulations Abbey. Now I would like to invite your family and friends to come join us here for a photo.

CONSENT AGENDA

Dr. Wadsworth:

The consent agenda is now before the trustees. I would like to call on Dr. Drake to present it to the Board.

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President Drake:

Thank you Chairman Wadsworth. Today we have a total of 16 resolutions on the consent agenda. We will hold separate votes for item three, Ratification of Appointments to The Ohio State University Wexner Medical Center Board, and item seven, Naming of Internal Spaces. We are seeking approval for the following:

RESOLUTIONS IN MEMORIAM

Resolution No. 2015-2

Synopsis: Approval of Resolutions in Memoriam, is proposed.

BE IT RESOLVED, That the Board of Trustees approves the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Robert B. Hightshoe

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 8, 2014, of Robert B. Hightshoe, Associate Professor Emeritus in the School of Music.

Professor Hightshoe was a graduate of North High School in Columbus, Ohio, where he first garnered attention as winner of the Ohio auditions for Leopold Stokowski All American Youth Orchestra. He was awarded the Walter Damrosch Scholarship and attended The Ohio State University, receiving his BS and MA degrees in Music Education. For over 40 years, he worked in the field of music education at Everett Jr. High, Lancaster, and in several Upper Arlington schools. He completed his career at The Ohio State University as Associate Professor of Trumpet and Assistant Dean in the College of the Arts, retiring in 1985.

A pillar of the Central Ohio musical community, he was principal trumpet and a charter member of the Columbus Philharmonic Orchestra, the Columbus Little Symphony, and the Columbus Symphony Orchestra, and later organized and led the CSO Brass Quintet. Professor Hightshoe was a frequent freelancer in the area and often performed in pit orchestras, including those for the summer theatre productions of the well-known Kenley Players. He served as assistant director and section leader of the All Ohio Youth Band and Orchestra, was a life member of the International Trumpet Guild, and a charter member of the Columbus Brass Band.

Professor Hightshoe was an active member of the Clinton Heights Lutheran Church; the Columbus Federation of Musicians, Local 103; The Ohio State University Alumni Association; The Ohio State University Retirees Association; the 95th Bomb Group Association; the Old North High Club; the International Trumpet Guild; and the Brass Band of Columbus.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Robert B. Hightshoe its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the board's heartfelt sympathy.

Carol J. Keith

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 17, 2014, of Carol J. Keith, Associate Professor Emeritus in the College of Nursing.

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Professor Keith served in the United States Army from 1951 to 1958, resigning with the rank of First Lieutenant. During her Korean War service she earned a BA degree in Nursing from San Jose State College in 1956, and a MS degree in Nursing from The Ohio State University in 1958.

Professor Keith subsequently taught at The Ohio State University College of Nursing, co-authoring a standard nursing text titled *Nursing Care in Eye, Ear, Nose, and Throat Disorders*. She also wrote several articles for professional nursing journals, project grants, and workshop/seminar presentations.

A 25-year member of the Sigma Theta Tau professional sorority, Professor Keith also received several outstanding teacher awards and the Chris Award of excellence for a series of teaching films during her tenure at The Ohio State University. Professor Keith retired as Associate Professor Emeritus in 1984.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Carol J. Keith its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

Richard E. Larew

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 29, 2014 of Richard E. Larew, Associate Professor Emeritus in the Department of Civil, Environmental, and Geodetic Engineering in the College of Engineering.

Professor Larew held a BS degree in Engineering from the University of Iowa. After graduation, he served as an officer in the U.S. Army Corps of Engineers. From 1955 to 1971 he operated a design and construction company, Red Ball Engineering, with his brother Eugene. He was a licensed professional engineer and land surveyor.

Professor Larew returned to the University of Iowa in 1971 to pursue graduate studies earning his MS and PhD degrees in Industrial Management Engineering in 1973 and 1975. He joined the faculty of The Ohio State University, College of Civil and Environmental Engineering in 1975 where he developed the construction management program. Professor Larew created and taught new courses in this field and advised many senior undergraduate and graduate students during his tenure.

Professor Larew served on national committees of several professional societies including the Association for the Advancement of Cost Engineers, the American Society of Civil Engineers, the National Society of Professional Engineers and the Project Management Institute. He was a construction consultant and expert witness for thirty years. He served on the development council with the University of Iowa, College of Engineering and the advisory committee of the Department of Civil and Environmental Engineering.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Richard E. Larew its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Wendell W. Litt

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 9, 2014, of Wendell W. Litt, Assistant Professor Emeritus of The Ohio State University Extension Service.

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Wendell was born May 30, 1926, in Mt Vernon, Ohio. He completed his BS degree in 1950, in Agricultural Education, and the MS degree in 1973, in Extension Education at The Ohio State University.

His Extension career in Ohio began on June 16, 1956 as the Associate County Extension Agent in Muskingum County. He left employment on September 30, 1958 and returned on August 16, 1967 as the County Extension Agent, 4-H in Tuscarawas County. Professor Litt transferred to Guernsey County on October 1, 1968 as the 4-H Agent. He became the County Extension Agent, Agriculture in Guernsey County, June 1, 1973 and held this appointment until his retirement on August 31, 1983.

Professor Litt was recognized for his leadership in 4-H and agricultural educational programming. He was a member of the National Association of County Agriculture Agents and served on Extension committees during his career. He was awarded the Public Information Award from NACAA in 1983 prior to his retirement.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Wendell W. Litt its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

James L. Moore

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 12, 2014, of James L. Moore, Associate Professor Emeritus in the School of Music.

Professor Moore held BA and MA degrees from the University of Michigan and a PhD degree from The Ohio State University. He spent three years in the United States Army, and was an instructor in the Armed Forces School of Music. From there he became a percussionist in the Indianapolis Symphony Orchestra and taught at Butler University. It was in 1963 that Professor Moore was recruited to become the first full time percussion teacher at The Ohio State University, where he remained on the faculty until 1992. Jym was a devoted educator and mentor to his students in the School of Music for 30 years and even after his retirement he continued to serve The Ohio State University for 12 more years. From 1981 until 2004, he served as percussion instructor and assistant band director of TBDBITL, The Ohio State University Marching Band, where his musical influences are felt to this day.

His summer teaching included the National Music Camp at Interlochen, Michigan, the International Music Camp at the International Peace Garden in North Dakota/Manitoba, and The Ohio State University Marimba/Vibes Camp, which he founded and directed for 13 years.

He was an early member and advocate for the Percussive Arts Society (PAS) and started one of its earliest publications, *Percussive Notes*, which has become an important journal for the society and for the art of percussion. His devotion to the profession was recognized in 2005 with the Lifetime Achievement Award at the annual Percussive Arts Society International Conference (PASIC).

Professor Moore wrote his doctoral thesis on the acoustics of bar percussion (keyboard) instruments, and he was instrumental in the development of synthetic materials for marimbas and xylophones, which was key to the growth and development of percussion. He was an educational consultant for Ludwig Industries and Hal Leonard Publishing and his passion for education and the search for new and better music for the growing field of percussion led Professor Moore to start *PerMus* Publications in 1979. *PerMus* developed

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and distributed new percussion literature and featured music written by Professor Moore, among many other well-known composers.

An active performer his entire career, Professor Moore was principal percussionist of the Columbus Symphony Orchestra and the Brass Band of Columbus for 17 years. His retirement took him to Florida, where he continued to perform with the Port Charlotte Symphony Orchestra, the Naples Concert Band, and he even sang in the choir at the First Presbyterian Church of Bonita Springs.

Professor Moore was a key figure in the growing field of percussion during his years at The Ohio State University. His devotion to the art of percussion, his students, the School of Music, The Ohio State University Marching Band, the entire University community, and his family was exemplary. His gracious and kindly demeanor will be missed but his legacy lives on in the hundreds of students he impacted and the tradition for excellence he promoted and displayed.

On behalf of the University community, the Board of Trustees expresses to the family of Professor James L. Moore its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Ethelrine Shaw-Nickerson

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 24, 2014, of Ethelrine Shaw-Nickerson, Associate Professor Emeritus in the College of Nursing.

Professor Shaw-Nickerson, PhD, RN, FAAN, was a highly respected educator, administrator, and consultant in maternal child health nursing at The Ohio State University for 30 years. She received her BS degree in nursing in 1955 from The Ohio State University.

Professor Shaw-Nickerson was the first African American to be President of the American Nurses Foundation (1985-89) and was a founding member of the National Black Nurses Association. She initiated The College of Nursing Minority Scholarship in 1985 at The Ohio State University. She established the Ethelrine Shaw-Nickerson Award for Affirmative Action by the Ohio Nurses Association in 1987.

She was honored with the prestigious Mary Mahoney Award in 1990, which was established in 1936 by the National Association of Colored Graduate Nurses and is now awarded by the American Nurses Association. Professor Shaw-Nickerson received the Distinguished Alumni Award from The Ohio State University College of Nursing Alumni Society (1974), the Distinguished Affirmative Action Award from Ohio State (1985), and the Distinguished Service Award from the American Nurses Foundation (1990). She was named an Alumni Transformer in Nursing and Healthcare during The Ohio State University College of Nursing Centennial celebration in 2014.

Professor Shaw-Nickerson played an important role in enhancing the academic mission and quality of The College of Nursing and The Ohio State University. Her pioneering work in affirmative action for the university and nursing was vital to diversity and serves as a landmark for continued growth and development.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Ethelrine Shaw-Nickerson its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

RATIFICATION OF COMMITTEE APPOINTMENTS 2014-2015

Resolution No. 2015-3

BE IT RESOLVED, That the Board of Trustees hereby approves that the ratification of committee appointments for 2014-2015 are as follows:

Academic Affairs and Student Life Committee:

Alex Shumate, Chair
Linda S. Kass, Co-Chair
Cheryl L. Krueger, Vice Chair
Algenon L. Marbley
Janet B. Reid
Clark C. Kellogg
Timothy P. Smucker
ABIGAIL S. WEXNER
Alan VanderMolen
Steven M. Loborec
Janet Box-Steffensmeier (faculty member)
Jeffrey Wadsworth (ex officio)

ABIGAIL S. WEXNER

G. Gilbert Cloyd
Corbett A. Price
Alan VanderMolen
Stacie E. Seger
John W. Kessler
Nancy Kramer
Christopher A. Ito (Alumni Assn member)
Larry Moore (Alumni Assn member)
Keith D. Monda (Foundation Board member)
Daniel J. Wampler (Foundation Board member)
Jeffrey Wadsworth (ex officio)

Finance Committee:

Michael J. Gasser, Chair
Ronald A. Ratner, Co-Chair
Brent R. Porteus, Vice Chair
W.G. "Jerry" Jurgensen
Erin P. Hoefflinger
ALEX R. FISCHER
G. Gilbert Cloyd
Corbett A. Price
Stacie E. Seger
Jo Ann Davidson
Jeffrey Wadsworth (ex officio)

Audit and Compliance Committee:

W.G. "Jerry" Jurgensen, Chair
Michael J. Gasser, Vice Chair
Ronald A. Ratner
Steven M. Loborec
Lawrence A. Hilsheimer
Amy Chronis
Craig S. Morford
Jeffrey Wadsworth (ex officio)

Advancement Committee:

Janet B. Reid, Chair
Erin P. Hoefflinger, Vice Chair
Linda S. Kass
Clark C. Kellogg
Timothy P. Smucker
Cheryl L. Krueger
Brent R. Porteus
ALEX R. FISCHER

Governance Committee:

Timothy P. Smucker, Chair
Alex Shumate, Vice Chair
Algenon L. Marbley
Linda S. Kass
Janet B. Reid
Erin P. Hoefflinger
G. Gilbert Cloyd
Alan VanderMolen
Stacie E. Seger
Jeffrey Wadsworth (ex officio)

PERSONNEL ACTIONS

Resolution No. 2015-4

BE IT RESOLVED, That the Board of Trustees hereby approves the personnel actions as recorded in the Personnel Budget Records of the University since the June 6, 2014, meeting of the Board, including the following Appointments, Reappointments, Appointment/Reappointment of Chairpersons, Faculty Professional Leaves, Faculty Professional Leave Cancellation, Emeritus Titles, Promotion and Tenure.

Appointments

Name: JOHN V. CAMPO
Title: Professor (The Charles F. Sinsabaugh Chair in Psychiatry)
College: Medicine
Effective: June 1, 2014 through May 31, 2018

Name: JENNIFER E. COWLEY
Title: Vice Provost for Capital Planning and Regional Campuses
Office: Academic Affairs
Term: August 15, 2014 through June 30, 2019

Name: SKYLER CRANMER*
Title: Associate Professor (The Carter Phillips and Sue Henry Professorship in Political Science)
College: Arts and Sciences - Division of Social and Behavioral Sciences
Term: August 16, 2014 through August 15, 2019

Name: SONIA A. DUFFY*
Title: Professor (The Mildred E. Newton Professorship)
College: Nursing
Term: September 15, 2014 through September 14, 2019

Name: CHRISTOPHER M. FAIRMAN
Title: Professor (The C. William O'Neill Professorship in Law and Judicial Administration)
College: The Michael E. Moritz College of Law
Term: September 1, 2014 through August 31, 2019

Name: BERNARD S. GAUDI
Title: Professor (The Thomas Jefferson Chair for Discovery and Space Exploration)
Office: Academic Affairs
Effective: September 1, 2014 through August 31, 2019

Name: CHARLENE D. GILBERT
Title: Dean and Director
College: The Ohio State University - Lima
Term: August 11, 2014 through June 30, 2019

Name: ANDREW H. GLASSMAN
Title: Professor-Clinical (The Frank J. Kloenne Chair in Orthopedic Surgery)
College: Medicine
Term: January 1, 2014 through June 30, 2017

Name: STEVEN F. HUEFNER
Title: Associate Professor (The Moritz College of Law Alumni Society Designated Professorship in Law)
College: The Michael E. Moritz College of Law
Effective: September 1, 2014 through August 31, 2019

Name: GARRY W. JENKINS
Title: Associate Professor (The John C. Elam/Vorys Sater Professorship)
College: The Michael E. Moritz College of Law
Effective: September 1, 2014 through August 31, 2019

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Name: LARRY M. JONES
Title: Associate Professor – Clinical (The American Electric Power Foundation Chair in Burn Care)
College: Medicine
Term: July 1, 2014 through June 30, 2018

Name: USHA MENON
Title: Professor (Centennial Professor of Nursing)
College: Nursing
Term: August 29, 2014 through June 30, 2019

Name: BERNADETTE A. MINTON
Title: Professor (The Arthur E. Shepard Endowed Professorship in Insurance)
College: The Max M. Fisher College of Business
Term: September 1, 2014 through August 31, 2019

Name: ANTOINETTE C. MIRANDA
Title: Associate Professor (The William H. and Laceryjette V. Casto Professorship in Interprofessional Education in Honor of Henry and Ruth Leuchter and Van Bogard and Geraldine Dunn)
College: Education and Human Ecology
Term: September 1, 2014 through August 31, 2017

Name: ABHAY R. SATOSKAR
Title: Professor (The University Pathology Services Anatomic Pathology Professorship)
College: Medicine
Term: July 1, 2014 through June 30, 2018

Name: DANIEL P. TOKAJI
Title: Professor (Charles W. Ebersold and Florence Whitcomb Ebersold Professorship)
College: The Michael Moritz College of Law
Term: September 1, 2014 through August 31, 2019

Name: ALEXANDER E. WENDT
Title: Professor (Ralph D. Mershon Professorship)
Center: Mershon
Term: July 1, 2014 through June 30, 2019

* New to University

Reappointments

Name: GREG M. ALLENBY
Title: Professor (The Helen C. Kurtz Chair in Marketing)
College: The Max M. Fisher College of Business
Term: October 1, 2014 through September 30, 2019

Name: JAIDEEP ANAND
Title: Professor (William H. Davis Chair in the American Free Enterprise System)
College: The Max M. Fisher College of Business
Term: September 1, 2014 through August 31, 2019

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Name: ROBERT R. BAHNSON
Title: Professor (The Dave Longaberger Endowed Chair in Urology)
College: Medicine
Term: July 1, 2014 through June 30, 2018

Name: ANNETTE L. BEATTY
Title: Professor (The Deloitte and Touche Chair in Accounting)
College: The Max M. Fisher College of Business
Term: October 1, 2014 through September 30, 2019

Name: JOHN B. CASTERLINE
Title: Professor (Robert Lazarus Professorship in Population Studies)
College: Arts and Sciences – Division of Social and Behavioral Sciences
Term: July 1, 2014 through June 30, 2019

Name: LARRY J. COPELAND
Title: Professor (The William Greenville Pace III and Joann Norris
Collins-Pace Chair for Cancer Research)
Center: Comprehensive Cancer Center – The Arthur G. James Cancer
Hospital and Richard J. Solove Research Institute
Term: July 1, 2014 through June 30, 2018

Name: GLENN S. DAEHN
Title: Professor (The Dr. Mars G. Fontana Professorship in Metallurgical
Engineering)
College: Engineering
Term: July 1, 2014 through June 30, 2019

Name: JOHN C. FELLINGHAM
Title: Professor (The H.P. Wolfe Chair in Accounting)
College: The Max M. Fisher College of Business
Term: October 1, 2013 through September 30, 2018

Name: RONALD L. HARTER
Title: Professor (The Jay J. Jacoby MD, PhD Chair in Anesthesiology)
College: Medicine
Term: July 1, 2013 through June 30, 2017

Name: TINA M. HENKIN
Title: Professor (Robert W. and Estelle S. Bingham Designated
Professorship)
College: Arts and Sciences – Division of Natural and Mathematical Sciences
Term: August 16, 2014 through August 15, 2019

Name: WAEL N. JARJOUR
Title: Associate Professor – Clinical (The Martha Morehouse Chair in
Arthritis and Immunology Research)
College: Medicine
Term: July 1, 2013 through June 30, 2017

Name: BARBARA L. KEYFITZ
Title: Professor (The Dr. Charles Saltzer Professorship in Mathematics)
College: Arts and Sciences – Division of Natural and Mathematical Sciences
Term: October 1, 2014 through August 31, 2019

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Name: BARBARA I. KIEFER
Title: Professor (The Charlotte S. Huck Professorship in Children's Literature)
College: Education and Human Ecology
Term: October 1, 2013 through May 31, 2018

Name: DOUGLAS M. LAMBERT
Title: Professor (The Raymond E. Mason Chair in Transportation and Logistics)
College: The Max M. Fisher College of Business
Term: July 1, 2014 through September 30, 2019

Name: LEA M. MCGEE
Title: Professor (The Marie Clay Endowed Chair in Reading Recovery and Early Literacy)
College: Education and Human Ecology
Term: October 1, 2011 through December 31, 2014

Name: MICHAEL J. MILLS
Title: Professor (Taine G. McDougal Professorship in Engineering)
College: Engineering
Term: July 1, 2014 through June 30, 2019

Name: HENRI MOSCOVICI
Title: Professor (The Alice Louise Ridenour Wood Chair in Mathematics)
College: Arts and Sciences – Division of Natural and Mathematical Sciences
Term: October 1, 2014 through August 31, 2019

Name: RAYMOND A. NOE
Title: Professor (Robert and Anne Hoyt Designated Professorship in Management)
College: The Max M. Fisher College of Business
Term: October 1, 2014 through September 30, 2019

Name: LYNNE E. OLSON
Title: Faculty Ombudsman
Office: Academic Affairs
Term: September 1, 2014 through August 31, 2015

Name: STEVEN A. RINGEL
Title: Professor (The Neal A. Smith Chair in Electrical Engineering)
College: Engineering
Term: July 1, 2014 through June 30, 2019

Name: WOLFGANG SADEE
Title: Professor (The Dr. Samuel T. and Lois Felts Mercer Professorship of Medicine and Pharmacology)
College: Medicine
Term: July 1, 2014 through June 30, 2018

Name: DANIEL D. SEDMAK
Title: Professor (The Donald A. Senhauser, MD, Chair in Pathology)
College: Medicine
Term: September 1, 2014 through August 31, 2018

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Name: ODED SHENKAR
Title: Professor (The Ford Motor Company Chair in Global Business Management)
College: The Max M. Fisher College of Business
Term: May 1, 2014 through April 30, 2019

Name: MICHAEL F. TWEEDLE
Title: Professor (The Stefanie Spielman Chair in Cancer Imaging)
Center: Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute
Term: July 1, 2013 through June 30, 2015

Name: HANUMANTHA R. UNNAVA
Title: Professor (The W. Arthur Cullman Professorship in Marketing)
College: The Max M. Fisher College of Business
Term: October 1, 2014 through September 30, 2019

Name: YUAN F. ZHENG
Title: Professor (The Howard D. Winbigler Designated Chair in Engineering)
College: Engineering
Term: July 1, 2014 through June 30, 2019

Name: DONGPING ZHONG
Title: Professor (The Robert Smith Endowed Professorship in Physics)
College: Arts and Sciences – Division of Natural and Mathematical Sciences
Term: October 1, 2014 through August 31, 2019

(See Appendix II for background information, page 82)

REVOCATION OF DEGREE

Resolution No. 2015-5

Synopsis: Revocation of a Bachelor of Science degree, is proposed.

WHEREAS a panel of the committee on academic misconduct constituted according to rule 3335-5-48.7 of the Administrative Code request that the Board of Trustees effectuate the revocation of the Bachelor of Science degree of Jiarui Huang; and

WHEREAS the request was concurred with by the Executive Vice President and Provost; and

WHEREAS the request was further concurred with by the Academic Affairs and Student Life Committee; and

WHEREAS the appropriate bodies and administrative officer of the university have fully complied with applicable procedures and in accordance with those procedures:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the Bachelor of Science degree of Jiarui Huang, granted on December 15, 2013, pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, is hereby revoked immediately.

UNIVERSITY FOUNDATION REPORT

Resolution No. 2015-6

Synopsis: Approval of the University Foundation Report as of July 31, 2014, is proposed.

WHEREAS monies are solicited and received on behalf of the university from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Donald G. and Mary A. Dunn Designated Chair in Modern Military History, The Mary E. and John W. Alford Research Chair in Head and Neck Cancer, The Sylvan G. Frank Chair in Pharmaceutics and Drug Delivery Systems, The Frank E. and Virginia H. Bazler Chair in Business Law, the Centennial Professor of Nursing, The Dr. Lee Hebert Endowed Professorship in Nephrology, the FloAnn Sours Easton Endowed Professorship in Child and Adolescent Health, the Charles W. Ebersold and Florence Whitcomb Ebersold Professorship, The Ohio Research Scholars Program Endowed Fund, the establishment of thirty-one (31) named endowed funds, and the revision of five (5) named endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the Ohio State University Foundation Report as of July 31, 2014.

(See Appendix III for background information, page 85)

NAMING OF CAREER MANAGEMENT ADMINISTRATIVE OFFICE

Resolution No. 2015-7

In the Veterinary Medicine Academic Building, College of Veterinary Medicine: Bartels Career Management Administrative Office

Synopsis: Approval for the naming of the Career Management Administrative Office in Room 127P in the Veterinary Medicine Academic Building, located at 1900 Coffey Road on The Ohio State University Veterinary Medicine campus, as the Bartels Career Management Administrative Office, is proposed.

WHEREAS the Veterinary Medicine Academic Building is a four story multi-purpose building that houses the dean's suite, teaching labs, study rooms, research space, and faculty offices and the Career Management Administrative Office houses the assistant director of the program who runs one of four career management offices currently in existence at a College of Veterinary Medicine; and

WHEREAS the program provides support to students looking for employment, as well as opportunities for networking, professional development, and career exploration and the program also helps alumni with job postings, on-campus interviews with students, and establishing relationships via our mentoring program; and

WHEREAS the program has assisted over 500 students and alumni via career consultation meetings, job interviews, mentoring opportunities, and online networking groups and the Class of 2014 was the first class to have a full year's access to the Office of Career Management and 94% of the class reached out for support or guidance; and

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WHEREAS the program has significantly increased the effectiveness of the interactions between our alumni and our students and the preparedness of our students entering the workforce; and

WHEREAS Dr. Donald Bartels and Dr. Harry Bartels have provided contributions to the College of Veterinary Medicine to the Career Services Endowment and for the support of career and financial service activities within the Office of Student Affairs within the College of Veterinary Medicine; and

WHEREAS Dr. Harry Bartels has provided significant contributions to the College of Veterinary Medicine in the College of Veterinary Medicine Career Services Support Fund, Bartels Vet Practice Management Fund, Vet Med Building Fund, and Vet Med 1954 Scholarship:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the Career Management Administrative Office in Room 127P in the Veterinary Medicine Academic Building be named the Bartels Career Management Administrative Office.

NAMING OF SPACES IN THE PRE-CLINIC

Resolution No. 2015-8

In Fry Hall, College of Optometry

Synopsis: Approval for naming of the pre-clinic spaces in Fry Hall, located at 352 West Tenth Avenue on the main campus, is proposed.

WHEREAS the College of Optometry Pre-Clinic provides a new and technologically updated facility in which students receive education on how to provide a comprehensive eye examination, how to use basic optometric equipment, and attend lectures; and

WHEREAS the College of Optometry is dedicated to providing eminence in optometric education, vision research, and eye care; and

WHEREAS the donors listed below have provided significant contributions to the College of Optometry Pre-Clinic:

- Drs. John and Cheryl Archer
- Dr. and Mrs. Timothy Kime, in honor of Emeritus Dean Frederick Hebbard
- Dr. and Mrs. Robert Layman
- Dr. and Mrs. Bruce Manning
- Dr. Michael Polasky and Mrs. Wendy Clark

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the pre-clinic spaces in Fry Hall be named the following:

- Room 204, the Drs. John and Cheryl Archer Student Lounge
- Room 235, the Fred Hebbard Classroom, generously donated by Dr. and Mrs. Timothy Kime
- Room 221, the Dr. and Mrs. Robert Layman Examination Room
- Room 212, the The Manning Family Examination Room

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- Room 234, the Dr. Michael Polasky and Mrs. Wendy Clark NBEO Examination Room

NAMING OF WEST LAWN AND FORECOURT GARDEN

Resolution No. 2015-9

**At the new James Cancer Hospital and Solove Research Institute,
Wexner Medical Center:
Phyllis A. Jones Legacy Park**

Synopsis: Approval for the naming of the west lawn and forecourt garden in the new James Cancer Hospital and Solove Research Institute, located at 460 West Tenth Avenue on the Wexner Medical Center campus, as the Phyllis A. Jones Legacy Park, is proposed.

WHEREAS the new James Cancer Hospital and Solove Research Institute is the largest project in Ohio State's history, increasing world-class cancer care in central Ohio; and

WHEREAS Phyllis A. Jones has provided contributions to the James Cancer Hospital and Solove Research Institute to the James Cancer Center Expansion Fund; and

WHEREAS Mrs. Jones, former president and CEO of Fiesta Salons, is creating the Jones Legacy Park in honor of her late husband who was among the first patients treated for lung cancer at The James when it opened in 1990; and

WHEREAS in fulfilling her promise, Mrs. Jones is providing a restful, peaceful garden where patients, visitors and staff can seek comfort and solace during many hours spent at The James through an outdoor area for patients and a children's play area:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the west lawn and forecourt garden in the new James Cancer Hospital and Solove Research Institute be named the Phyllis A. Jones Legacy Park.

FISCAL YEAR 2015 CAPITAL INVESTMENT PLAN

Resolution No. 2015-10

Synopsis: Authorization of the Capital Investment Plan for the fiscal year ending June 30, 2015, is proposed.

WHEREAS the university has presented the recommended capital expenditures for the fiscal year ending June 30, 2015; and

WHEREAS the recommended capital expenditures are the result of the university's comprehensive annual capital planning process; and

WHEREAS only those projects outlined in these recommendations will be approved for funding;

NOW THEREFORE

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BE IT RESOLVED, That the Board of Trustees hereby approves that the Capital Investment Plan for the fiscal year ending June 30, 2015, as described in the accompanying documents, be approved; and

BE IT FURTHER RESOLVED, That any request for authorization to proceed with any project contained in these recommendations or for university funds for any such projects must be submitted individually by the university for approval by the Board of Trustees, as provided for by Board policy.

(See Appendix IV for background information, page 129)

FISCAL YEAR 2015 BUDGET

Resolution No. 2015-11

Synopsis: Approval of the Budget Plan for the fiscal year ending June 30, 2015, is proposed.

WHEREAS the State of Ohio Biennial Budget for State Fiscal Years 2014 and 2015, including funding levels for State institutions of higher education, has been signed into law; and

WHEREAS tuition and fee increases for the Columbus and regional campuses for the fiscal year ending June 30, 2015 were approved at the June 6, 2014 Board of Trustees meeting; and

WHEREAS the President now recommends approval of the Budget Plan for the fiscal year 2015 ending June 30, 2015:

NOW THEREFORE

BE IT RESOLVED, The Board of Trustees hereby approves that the university's Budget Plan for the fiscal year ending June 30, 2015, as described in the accompanying Fiscal Year 2015 Budget Plan Book, be approved, with authorization for the president to make expenditures within the projected income; and

BE IT FURTHER RESOLVED, That if the implementation of the new funding model State Subsidy for fiscal year 2015 impacts the anticipated funding levels or programs at The Ohio State University and regional campuses, the Board provides authorization for the president to make the necessary changes in the Fiscal Year 2015 Budget Plan and to report such changes to the Board of Trustees prior to the next meeting.

(See Appendix V for background information, page 131)

MODIFICATION OF ASSET CLASSES AND ALLOCATIONS AND BENCHMARKS FOR THE LONG-TERM INVESTMENT POOL

Resolution No. 2015-12

Synopsis: Modifying the university's Investment Policy #5.90 (approved August 30, 2013) to update asset classes and allocations for the university's Long-Term Investment Pool, and adopting modified benchmarks for the university's Long-Term Investment Pool, is proposed.

WHEREAS The Ohio State University Board of Trustees previously adopted the Investment Policy #5.90 in August 2013 to govern various aspects of the management of the university's investment portfolios; and

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WHEREAS there is a desire to modify such Investment Policy to update the asset classes and allocations for the Long-Term Investment Pool; and

WHEREAS the chief investment officer has recommended to the senior vice president for business and finance certain modifications to the Investment Policy to update the asset classes and allocations for the Long-Term Investment Pool; and

WHEREAS the senior vice president for business and finance has reviewed the proposed modifications to the Investment Policy to update the asset classes and allocations for the Long-Term Investment Pool, has determined that it is appropriate and in the best interest of the university that such modifications be adopted, and has recommended such modifications to the Finance Committee; and

WHEREAS the Finance Committee has approved such modifications to the Investment Policy to update the asset classes and allocations for the Long-Term Investment Pool; and

WHEREAS the Finance Committee hereby recommends such modifications to the Investment Policy to update the asset classes and allocations for the Long-Term Investment Pool to The Ohio State University Board of Trustees; and

WHEREAS the chief investment officer has recommended to the senior vice president for business and finance modifications to the existing benchmarks for the Long-Term Investment Pool to evaluate the investment performance of the Long-Term Investment Pool and a new benchmark, the Sharpe ratio, for the Long-Term Investment Pool to evaluate the risk-adjusted investment performance of the Long-Term Investment Pool; and

WHEREAS the senior vice president for business and finance has reviewed such modifications to the existing benchmarks and the new benchmark, has determined that such modifications and the new benchmark are appropriate and in the best interest of the university, and has recommended such modifications and the new benchmark to the Finance Committee; and

WHEREAS the Finance Committee has approved such modifications to the existing benchmarks and the new benchmark; and

WHEREAS the Finance Committee hereby recommends such modifications to the existing benchmarks and the new benchmark for the Long-Term Investment Pool to The Ohio State University Board of Trustees; and

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the attached Investment Policy with updated asset classes and allocations for the Long-Term Investment Pool be ratified as having been in effect from July 1, 2014; and

BE IT FURTHER RESOLVED, That the modified benchmarks for the Long-Term Investment Pool set forth below for the purposes of evaluating the investment performance of the Long-Term Investment Pool be ratified as having been in effect from July 1, 2014 and shall remain in effect until further modified as provided for in the university's Investment Policy:

<u>Asset Class</u>	<u>Range</u>	<u>Benchmark</u>	<u>LTIP Benchmark Weighting</u>
Global Equities	40-80%	MSCI All Country World Index (ACWI)	60%
Global Credit	10-50%	Barclays U.S. Aggregate Bond Index	30%
Real Assets	5-20%	U.S. Consumer Price Index (CPI) +5%	10%

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BE IT FURTHER RESOLVED, That the use of the Sharpe ratio as the benchmark to evaluate the total risk-adjusted performance of the Long-Term Investment Pool be ratified as having been in effect from July 1, 2014 and shall remain in effect until further modified as provided for in the university's Investment Policy.

(See Appendix VI for background information, page 160)

**APPROVAL TO ENTER INTO
PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTS**

Resolution No. 2015-13

APPROVAL TO ENTER INTO PROFESSIONAL SERVICES CONTRACTS

Cannon Drive Relocation – Phase 1
Fire System Replacements
Golf Course – Irrigation System and Pump House
Marion – Science and Engineering Building
Mount Hall Renovation
Newark – Adena Hall Renovation
Pomerene and Oxley Halls Renovation

APPROVAL TO ENTER INTO CONSTRUCTION CONTRACTS

Fire System Replacements
Golf Course – Irrigation System and Pump House
Newark – Adena Hall Renovation

Synopsis: Approval to enter into professional services and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the university desires to enter into professional services contracts for the following projects; and

	Design Approval Requested	Total Project Cost	
Cannon Drive Relocation – Phase 1	\$1.9M	\$37.7M	Local funds Leveraged Partnerships
Fire System Replacements	\$0.7M	\$5.3M	State appropriations
Golf Course – Irrigation System and Pump House	\$0.5M	\$4.3M	Auxiliary funds
Marion – Science and Engineering Building	\$1.4M	\$15.0M	Local funds Development funds
Mount Hall Renovation	\$1.9M	\$15.0M	Local funds
Newark – Adena Hall Renovation	\$0.6M	\$4.0M	State appropriations
Pomerene and Oxley Halls Renovation	\$7.1M	\$58.9M	State appropriations Auxiliary funds

WHEREAS in accordance with the attached materials, the university desires to enter into construction contracts for the following projects:

	Const. Approval Requested	Total Project Cost	
Fire System Replacements	\$4.6M	\$5.3M	State appropriations
Golf Course – Irrigation System and Pump House	\$3.8M	\$4.3M	Auxiliary funds
Newark – Adena Hall Renovation	\$3.4M	\$4.0M	State appropriations

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NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the president and/or senior vice president for administration and planning be authorized to enter into professional services and construction contracts for the project listed above in accordance with established university and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix VII for background information, page 170)

APPROVAL TO ENTER INTO A JOINT USE AGREEMENT

Resolution No. 2015-14

BETWEEN THE OHIO STATE UNIVERSITY, THE REEB AVENUE CENTER AND THE CITY OF COLUMBUS, OHIO

Synopsis: Approval to enter into a Joint Use Agreement with the Reeb Avenue Center, an Ohio nonprofit agency, and the City of Columbus, Ohio to document the value and permit the release of funds appropriated in the State Capital Bill for improvements to the former Reeb Elementary School, is proposed.

WHEREAS the Reeb School Renewal was allocated \$2,000,000 in the 2015 State Capital Bill; and

WHEREAS the Reeb Avenue Center, in partnership with the City of Columbus, will utilize funds to restore the historic Reeb Elementary School to house a number of nonprofit agencies all of which will holistically address the needs of residents in Columbus and Franklin County, Ohio; and

WHEREAS the Reeb Avenue Center restoration will promote the university's mission to address issues and problems of global dimension that are affecting the quality of the human condition; and

WHEREAS before the state capital appropriation may be released to the Reeb Avenue Center and the City of Columbus, the Ohio Board of Regents requires that a Joint Use Agreement between the university, the Reeb Avenue Center and the City of Columbus be signed to document the value of the appropriation to OSU and to ensure the benefits to the university will continue for a minimum period of twenty years; and

WHEREAS the Reeb Avenue Center commits to providing educational and research opportunities to students and faculty of The Ohio State University providing them with first-hand experience in addressing the public health, educational and social welfare needs of Columbus area families for the term of the agreement:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the president and/or senior vice president for administration and planning be authorized to take any action required to effect the Joint Use Agreement containing terms and conditions deemed to be in the best interest of the university.

(See Appendix VIII for background information, page 177)

SALE OF REAL PROPERTY

Resolution No. 2015-15

UNIMPROVED LAND IN FRANKLIN COUNTY, OHIO, FOR HIGHWAY PURPOSES

Synopsis: Approval to sell 0.1 acres of unimproved property owned by the Board of Trustees of The Ohio State University located in Franklin County, Ohio along State Route 33, is proposed.

WHEREAS the affected property is located at the intersection of Shier Rings Road and Wilcox Road in Dublin, Ohio; and

WHEREAS the Ohio Department of Transportation (ODOT) has requested the Board of Trustees transfer in fee 0.1 acres of property to ODOT to support the State Route 33 widening project; and

WHEREAS an appraisal of the property was completed by ODOT in March 2014 and indicated a market value of the 0.1 acres at \$17,675; and

WHEREAS ODOT will cover all expenses related to the transfer of said property; and

WHEREAS appropriate university offices have determined that sale of the 0.1 acres is in the best interest of the university and recommend this action:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the president and/or senior vice president for business and finance be authorized to take any action required to effect the sale of the property for a purchase price of no less than 90% of the current appraised value and to negotiate a purchase contract containing terms and conditions deemed to be in the best interest of the university.

(See Appendix IX for background information, page 178)

Dr. Wadsworth:

Thank you Dr. Drake. May I have a motion?

Upon motion of Judge Marbley, seconded by Mr. Kellogg, the Board of Trustees adopted the foregoing 14 resolutions with 12 affirmative votes, cast by Trustees Mrs. Wexner, Mr. Fischer, Mrs. Hoefflinger, Mr. Porteus, Mr. Gasser, Ms. Krueger, Mr. Smucker, Mr. Kellogg, Mrs. Kass, Judge Marbley, Mr. Shumate, and Dr. Wadsworth.

President Drake:

Great. In addition, we are seeking your approval of the following:

**RATIFICATION OF APPOINTMENTS TO
THE OHIO STATE UNIVERSITY WEXNER MEDICAL CENTER BOARD**

Resolution No. 2015-16

Synopsis: Ratification of appointments to The Ohio State University Wexner Medical Center Board, is proposed.

WHEREAS the Ohio State University Board of Trustees approved the bylaws for the creation of the new Ohio State University Wexner Medical Center Board; and

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WHEREAS the University Wexner Medical Center Board bylaws stipulate that up to five members of the University Board of Trustees shall be appointed annually to the University Wexner Medical Center by the Chair of the University Board of Trustees; and

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby ratify the following appointment to the University Wexner Medical Center Board effective August 29, 2014, for the term specified below:

Trustee Members

W.G. "Jerry" Jurgensen, term ending May 13, 2015

Cheryl L. Krueger, term ending May 13, 2015

Corbett A. Price, term ending May 13, 2015

Janet B. Reid, term ending May 13, 2015

ABIGAIL S. WEXNER, term ending May 13, 2015

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves that the appointment of each member entitles the members to any immunity, insurance, or indemnity protection to which officers and employees of the university are, or hereafter may become, entitled.

Dr. Wadsworth:

Thank you Dr. Drake. May I have a motion?

Upon motion of Mr. Porteus, seconded by Mrs. Kass, the Board of Trustees adopted the foregoing resolution with 10 affirmative votes, cast by Trustees Mr. Fischer, Mr. Porteus, Mr. Gasser, Ms. Krueger, Mr. Smucker, Mr. Kellogg, Mrs. Kass, Judge Marbley, Mr. Shumate, and Dr. Wadsworth. Mrs. Wexner and Mrs. Hoeflinger abstained.

Dr. Wadsworth:

Thank you.

President Drake:

We are also seeking your approval of the following:

NAMING OF INTERNAL SPACES

Resolution No. 2015-17

In The Ohio State University Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute

Synopsis: Approval for naming of the internal spaces at the new The Ohio State University Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, located at 460 West Tenth Avenue on the Wexner Medical Center campus, is proposed.

WHEREAS this expansion of the Wexner Medical Center's campus is the largest project in Ohio State's history, increasing world-class cancer care in Central Ohio; and

WHEREAS this 21-level hospital will help revolutionize the way cancer prevention and care are provided in this nation, with world-class oncologists and cancer researchers

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working side-by-side to unlock the mysteries of why we get cancer and, using those discoveries, move from treating cancer to preventing it from even occurring; and

WHEREAS the donors listed below have provided significant contributions to the building fund for the new James Cancer Hospital and Solove Research Institute:

- Celebration for Life
- Tween Brands, Inc.
- The Wasserstrom Companies
- Herbert J. Block Memorial Tournament
- Up on the Roof
- W.W. Williams Company
- Ellen and David J. Ryan
- Hinson Family Trust
- Patricia and Steven Gabbe
- Schnipke Family LLC, Ellie and William Halter, Dolores and Eric Johnson, and M.J. and Ronald J. Schnipke
- Joyce and Michael Hallet
- Carole and David Schuller
- Jan Minton Wood
- Shelley and Urban Meyer
- Ellen and James Bachmann
- Betty Cohen
- William Randolph Hearst Foundation
- Angie and Donald Ward
- Kathy and Alec Wightman
- Stephen Kimpel
- Cindy and Larry Hilsheimer
- Jon Ricker
- Beatrice and Alan Weiler
- Donna and Daniel Benhase
- Irene Levine and Lee Hess
- Judy and Michael Thomas
- Ketchum & Walton Company
- Lynnnda and Steven Davis
- Diane and George McCloy

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the internal spaces in The Ohio State University Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute be named the following:

- Room D920F: Sue Haggerty Executive Assistant Suite
- Ground Level: Celebration for Life Conference Center
- Level 2: Justice / Tween Brands Pediatric Radiation Oncology Suite
- Room L035: Wasserstrom Family Conference Room
- Level 1: Herbert J. Block Memorial Tournament Hematology & Transplant Clinic
- Level 5: Up on the Roof Clinical Treatment Suite
- Room A2130: Up on the Roof Patient Room
- Room A2108: Up on the Roof Patient Room
- Room A2122: Up on the Roof Patient Room
- Room C2104: Up on the Roof Patient Room
- Room C2120: Up on the Roof Patient Room
- Room C2128: Up on the Roof Patient Room

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- Room D2102: Up on the Roof Patient Room
 - Room D2112: Up on the Roof Patient Room
 - Room D2118: Up on the Roof Patient Room
 - Level 1: The W.W. Williams Company Bone Marrow Transplant Cell Laboratory
 - Ellen & David J. Ryan Pavilion
 - Room A400C: Charleen & Charles W. Hinson Visitor Lounge
 - Room L045: Patricia & Steven Gabbe Conference Room
 - Room D101: Pauline & Leonard Schnipke Sanctuary
 - Room A200B: Yessenow-Hallet Radiation Oncology Visitor Lounge
 - Room B2102: Carole, Dave, Rebecca, and Mike Schuller Visitor Lounge
 - Room C431: John Peter Minton, MD, PhD Metabolic Tissue Imaging Suite
 - Room B2002: Gisela & Urban Meyer Visitor Lounge
 - Room B1902: Ellen & James Bachmann Visitor Lounge
 - Room A1518: Lewis M. Cohen, MD Care Team Education Center
 - Room A2118: William Randolph Hearst Foundation Care Team Education Center
 - Room B2114: Kelly Ward Lancaster Care Team Education Center
 - Kathy & Alec Wightman Respite Area
 - Stephen Kimpel Respite Area
 - Room D920E: Cindy & Larry Hilsheimer Conference Room
 - Lisa H. Ricker Respite Area
 - Room C100: Beatrice & Alan Weiler Radiology Visitor Lounge
 - Benhase Family Respite Area
 - Room D900: Levine / Hess Conference Room
 - Room B502: Judy & Michael Thomas Clinical Treatment Laboratory
 - Room A401: Ketchum & Walton Company Consultation Room
 - Room A405: Lynnda & Steve Davis Family Consultation Room
- Room A407: Diane & George McCloy Consultation Room

Dr. Wadsworth:

Thank you May I have a motion?

Upon motion of Mr. Gasser, seconded by Judge Marbley, the Board of Trustees adopted the foregoing resolution with 11 affirmative votes, cast by Trustees Mr. Fischer, Mrs. Hoeflinger, Mr. Porteus, Mr. Gasser, Ms. Krueger, Mr. Smucker, Mr. Kellogg, Mrs. Kass, Judge Marbley, Mr. Shumate, and Dr. Wadsworth. Mrs. Wexner abstained.

Dr. Wadsworth:

Thank you. That concludes the public agenda. We have made available the opportunity for a representative from those here regarding the former band leader to address the board for five minutes; this is the time we usually set aside for such presentations. I will invite somebody to come forward and make those comments. Thank you.

Mr. Leppla:

Thank you members of the Board of Trustees and Mr. President. My name is Gary Leppla and I am a member of the Board of Governors of the TBDBITL Alumni Club, the alumni of The Ohio State University Marching Band.

We have concerns about being heard, concerns about having a dialogue with this Board and with the university. We had a good impromptu conversation with your representative this morning and appreciate the opportunity to have these five minutes on the agenda. We know that if we sat here for five hours, we would not all get to the

bottom of every issue that ought to be discussed but we appreciate this beginning and this opportunity. Nobody is satisfied with five minutes but everybody is respectful of it. Jon Waters' family is also present and they've agreed to be respectful of that five minutes as well in order to allow us to continue the dialogue.

We have people here who have spent 45 years of their life associated with the organization and we embrace the promise this morning of a continuing open dialogue with you, between the Board of Trustees and the Band alumni, their family, and supporters. We're told specifically that channels are open and for that we are very appreciative and we will stay involved in that dialogue.

There was a large crowd out here, an impromptu band, gathered as they often do. They are fairly personally invested. They're unparalleled in their motivation and they have a lot of questions. Maybe the point of departure, as we pursue an ongoing conversation, is how was this investigation conducted, witnesses, and opportunities for responses, how broad were the interviews? Why was such a report written? Why was it released in the fashion it was, with the attachments, in a fashion that we felt was not balanced and was very demeaning to the organization and its history?

What's the role of Title IX in this? That's important to us because in 1973, The Ohio State University Marching Band led the way among many such organizations nationally in embracing Title IX. Dr. Paul Drozdy said "That's the way it is and we're going to go forward and we're going to do it right" and we did. We're proud of that. We embrace Title IX. Change came and we embraced it. To have that part of the issue here is a bit ironic from our standpoint, to say the least.

Among the questions, what perfect storm led to these events that we could never have seen coming; what forces in the university; what departmental issues? We should explore that.

We should explore the success and honor brought to this university by this band. Last year, the 2013-2014 band, even us old timers can see, is the greatest band in the history of the school. They performed more, they did more community service. They represented this university coast to coast and they became the envy of bands all around the world, an international event.

Right now, they are on busses to the Navy game, many of those same students who are still in the band. When videos were sent to them from the impromptu playing out here on the plaza, we're told there were cheers on the bus and tears. But, that's how a family reacts. That's how a family reacts when they stand up for each other.

The issues include considering Jon Waters. Honestly, he is among the finest people most of us know, one of the finest persons most of us know. His balance, skill, and respect; I've heard it said that sometimes the tallest tree in the forest is the one that gets struck by lightning. Well maybe that helps us understand what happened here. He's an innovator musically, marching wise, socially, and culturally. He told me that from 30,000 feet up he tried to look down on this band when he took it over; not just performance wise but culturally and towards the future. That's Jonathan Waters. That's the Jonathan Waters that some of you know, and that we know like a loyal son and brother. He's the last person on Earth we believe this could have happened to.

There's been talk of culture. The culture of The Ohio State University Marching Band is hard work, loyalty, discipline, respect, friendship, honor, and excellence. You could not see what you see publically on the field without those values. We need to embrace those. We felt incredible support in the community and in this university as these events went down. As again, we told Jon Waters, you don't know who your friends are until you're under siege and he's learned in this band and this alumni group has learned.

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We've never conceded that this discussion's over. We still think it is the early chapters in a book. We collectively know you as trustees. We know your honor, we know your friendship, and we know your love of Ohio State. We have to get to the truth. We have to solve this like a family. We have to solve it like my dad would have when he was a student here, like my kids would have when they were here. Like all the generations of band members would address things openly, honestly, and looking each other in the eye, like a family at the kitchen table.

We're really the soundtrack for this university in a way. We feel that we are among the most loyal and supportive alumni. We all need to take ownership of the truth, the history and the future, and we all take ownership of The Ohio State University. Thank you and we look forward to that continuing dialogue.

Dr. Wadsworth:

Thank you very much for your comments. We appreciate them. I would like to make everyone aware, and I am sure you are, that the president and I did commission a continuing investigation led by Betty Montgomery. Any of you that have comments and ideas are welcome to, and in fact, she's inviting all people to send her those comments.

If there is no further business before the Board, this meeting is now adjourned. Thank you.

Attest:

Jeffrey Wadsworth
Chairman

Blake Thompson
Secretary

APPENDIX I

Degrees Conferred at

THE OHIO STATE UNIVERSITY
COMMENCEMENT CONVOCATION

August 10, 2014
(approved by the Board of Trustees at the June 2014 meeting)

COMMENCEMENT ADDRESS

Joseph A. Alutto

DOCTOR OF HIGHER EDUCATION

One of the most influential administrators in Ohio State's history, Joseph A. Alutto is the only leader to twice guide the university as interim president. Currently a Distinguished Professor of Organizational Behavior, Dr. Alutto completed his second term as interim president in June 2014; he previously served as Interim president in 2007.

Arriving at Ohio State as dean of the business college in 1991, Dr. Alutto presided over a remarkable transition at the Max M. Fisher College of Business during his 16 years at the helm, including the construction of a six-building business complex. He was named the John W. Berry, Sr. Chair in Business in 1999. While serving as business dean, Dr. Alutto also served as executive dean

for the professional colleges at Ohio State.

In 2007, Dr. Alutto was named the university's executive vice president and provost. In this role, he was the chief officer for all academic functions of the university, including coordinating all budgeting expenditures as chair of the university's Integrated Financial Planning Committee. To date, he is the second-longest serving provost in the history of the university.

Prior to Ohio State, Dr. Alutto served as the Clarence S. Marsh Professor of Management at the State University of New York at Buffalo, where he focused his research on Sino-U.S. joint ventures and the relationships between improvement processes and corporate performance. He also served as dean of the SUNY-Buffalo School of

Management from 1976 to 1990. Dr. Alutto received his bachelor's degree in business administration from Manhattan College, a master's degree in industrial relations from the University of Illinois and a doctorate in organizational behavior from Cornell University.

Dr. Alutto is also a leading authority on managerial behavior, having coauthored a book on research methods in organizational research and more than 65 articles in academic journals such as *Administrative Science Quarterly*, *Academy of Management Journal*, *Journal of Applied Psychology* and *Industrial and Labor Relations Review*. He has lectured widely in China on management issues and pioneered the first Sino-U.S. jointly funded MBA program offered in the People's Republic of China in 1984.

RECIPIENTS OF HONORS

William G. Lowrie

DISTINGUISHED SERVICE AWARD

Born in Painesville, Ohio, William Lowrie of Sheldon, South Carolina, learned early in life the importance of hard work, dedication and loyalty. Those bedrock values served him well during a 33-year career that saw the 1966 Ohio State graduate rise from engineer to president of Amoco Corporation, one of the world's largest petroleum companies.

Backed by a bachelor's degree in chemical engineering, Mr. Lowrie played a major role in increasing oil recovery and advancing drilling technology in the petroleum industry. Highly regarded for his innovative thinking, he was involved in the development of environmental fuels, managed international oil acquisitions and directed projects that were the basis for technology for producing methane from coal beds. He retired as deputy CEO of BP Amoco in 1999.

Since the early '80s, Mr. Lowrie has performed key leadership roles as an alumnus volunteer at The Ohio State University. He served as a charter member of the Department of Chemical Engineering's Advisory Committee, which he chaired 1990–98, and as chair of the National Committee for the new Koffolt Laboratories since 2004. He joined the Foundation Board in 1996, serving as vice chair 1997–2001, then as chair until 2004, and is currently serving as chair again. He is also chair of the But for Ohio State Campaign Coordinating Committee and serves on its Steering Committee.

In 2009, Mr. Lowrie made a transformative financial commitment to support the construction of the new Koffolt Laboratories in the Chemical and Biomolecular Engineering and Chemistry Building, the creation of a professorship

and an endowed chair and enhancement of education and research opportunities. In recognition of the significance of this gift, the chemical engineering department now bears his name – a signal honor.

Mr. Lowrie's service and achievements have been recognized previously by the Texnikol Outstanding Alumnus Award, Distinguished Alumnus Award and Benjamin G. Lamme Meritorious Achievement Medal from the College of Engineering. He was the first individual in the history of the college to receive all three awards. He also received the 2004 Everett D. Reese Medal, the university's highest honor that recognizes exceptional service in private philanthropy. In 2008 he was honored with the Alumni Association's Medalist Award for career achievement.

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Dan D. Sandman

DISTINGUISHED SERVICE AWARD

A two-time graduate of The Ohio State University, Dan Sandman of Pittsburgh, Pennsylvania, has been a tireless ambassador for the Moritz College of Law since earning his Bachelor of Arts in 1970 and Juris Doctor in 1973. He has demonstrated his longtime loyalty to his alma mater as a volunteer, donor, mentor and teacher.

Since 1994, he has served on Moritz's National Council, helping to guide its decisions regarding new college programs. He also serves on the advisory board for Moritz's Program on Law and Leadership, which integrates leadership education into the academic experience. As an adjunct professor at the college, he teaches in the Distinguished Practitioner in Residence in Business Law program,

providing students with real-world insight into corporate governance.

Mr. Sandman has made significant contributions to the Robert K. Barton Memorial Fund, founded by Jack Nicklaus, which provides scholarships for law students committed to the game of golf. As one of the first recipients of this scholarship, he has made this fund a philanthropic priority for his family. In addition, he and his wife created the Dan D. and Bonnie A. Sandman Fund to support Moritz's Center for Interdisciplinary Law and Policy Studies. He is also a member of the college's *But for Ohio State* Campaign Committee.

Also at Ohio State, Mr. Sandman served on the Alumni Association's board of directors, including a two-year term as chair, and on the Alumni Advisory Council.

He played key roles in recruiting Archie Griffin as the association's leader, and he served on the Athletic Council as both an undergraduate and an alumnus.

A member of the American, Pennsylvania and Ohio Bar Associations, Mr. Sandman has had a prolific legal career at prominent corporations, including Marathon Oil Company, USX Corporation and United States Steel Corporation, from which he retired in 2007. That same year, he received the Ralph Davenport Mereshon Award for exceptional service to Ohio State.

Mr. Sandman currently serves on the boards of the Carnegie Science Center and the Carnegie Hero Fund Commission in Pittsburgh. He also serves on two Ohio-based commercial boards, Roppe Corporation and Marathon Pipe Line.

Daniel B. Shapiro

DISTINGUISHED SERVICE AWARD

Anchored by the potential of eager-to-learn mathematicians and a deep appreciation for numbers and formulas, Professor Emeritus Daniel Shapiro has spent his career improving the study of mathematics for students ranging from middle school to university age. Professor Shapiro joined the mathematics faculty at The Ohio State University as an assistant professor in 1974, and has shaped the teaching and learning of math through various roles at Ohio State for 40 years. Although he retired in 2013, he continues to lead a nationally recognized math program.

Since 2000, Professor Shapiro has directed Ohio State's Ross Mathematics Program, a six-week summer immersion in mathematics for talented high school

students. His continued dedication to elevating this program stems partially from his own participation in the program as a high school student, which inspired him to pursue a career of mathematical teaching and research in quadratic forms. Since then, he has worked in multiple capacities to cement the program as a unique and valuable educational opportunity.

Professor Shapiro also created and led both the Ross Program for Teachers and Columbus Math Circle. These outreach initiatives further demonstrate his commitment to developing math skills in teachers and students alike.

At the collegiate level, Professor Shapiro's expertise as a teacher and administrator has touched countless components of Ohio State's Department

of Mathematics. He served as vice chair for lower division studies for 12 years, where he was responsible for academic and operational oversight of approximately 40 percent of all math credit hours. He was instrumental in implementing the online math placement process and spearheaded the department's curriculum conversion to a semester schedule. He also served on several Ohio board of regents committees to help clarify state policies for articulation and transfer of math courses.

Professor Shapiro earned his bachelor's degree from Harvard University in 1970 and his PhD from the University of California, Berkeley, in 1974.

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Hailey Ann Spagnuolo,
Brunswick
Stephen Michael James
Staschiak, Findlay
Jennifer Lee Strassel, Ashville
Alexander Demsey
Szczeczura, St. George,
ON, Canada
Alexander David Uxley,
Pickerington
Chelsea M. Walling, Stow
Sara Catherine Webb, Tipp
City
DanDan Weng, Columbus
Jaimie Kristine Williams,
Galloway
Jessica Joan Wilson,
Columbus
Emily Carolyn Ritchie Witt,
Chagrin Falls
Darryl Andrew Wood,
Columbus
Ying Wu, Taiyuan, China
Taras Yakhnitskiy, Galloway
Zachary David Zastawny,
Independence

Bachelor of Science in Hospitality Management

Lauren Noelle Blanks, East
Lansing, MI
Taylor Michael Dougherty,
Westlake
Kristen Nicole Ealy, West
Chester
Katherine E. Kerber,
Reynoldsburg
Hye Won Kim, Korea
Megan Sarah Myers, Gahanna
Tony Leigh Rose II,
Miamisburg

Bachelor of Science in Nutrition

Bryant Paul Lesnoski, Poland

Bachelor of Science in Education

Ashley Arrlisha S. Adams,
Colcord, OK
Linda Carol Bostic, Galloway
Alex Michael Bryan, Massillon
Timothy Joseph Burkett,
Urbana

Evelyn Carrillo, Corona, CA
Meghan Danielle Cohen,
Dublin
Autumn Alyse DeRubertis,
Columbus
Shane Robert Egresi, East
Palestine
Summa Cum Laude
Molly Rose Fitzthum,
Sandusky
Summa Cum Laude
Patrick William Flanagan,
North Ridgeville
Mitchell Donn Flowers,
Newark
Leighann Michelle Giriunas,
Litchfield
Magna Cum Laude
Nikki Lee Haese, Amsterdam
Thomas William House,
Bellevue
Cum Laude
Michael Anthony Italiano,
Waxhaw, NC
Kailee Renee Karns,
Ostrander
Summa Cum Laude
Krista Michelle Kerski, Dublin
Heather L. Kurella, Heath
Joshua Daniel Lehman,
Galloway
Tyler Kieth Madden, Pataskala
Pieter Andrew Olree, Santa
Ana, CA
Vicky Jean Pate,
Reynoldsburg
Ryan Christopher Rosko,
Columbus
Gregory Shipley, Grove City
Ashley Nicole Shope,
Marysville
Ryan Matthew Smith,
Columbus
Margaret Ellen Sullivan,
Columbus
Lauren Marie Terry, Shelby
Mckenzie Erin Todd, Massillon
Bryan Matthew Turk, Parma
Adrienne Elizabeth Ward,
Amherst
Cum Laude
Olivia Maria Warzycha, Dublin
Magna Cum Laude
Casey Andrew Wical, Sidney
Corbin Michael Young, Stow

College of Engineering

Dean: David B. Williams

Bachelor of Science in Aeronautical and Astronautical Engineering

Andrew Jeremy McKnight,
Newark

Bachelor of Science in Architecture (Austin E. Knowlton School of Architecture)

Levi Thomas Bedall,
Cincinnati
Magna Cum Laude
with Honors in Architecture
with Honors Research Distinction in
Architecture
Tyler Jonathan Brozovich,
Pickerington
Cum Laude
with Honors in Architecture
Nickolas T. Castillo, Port
Clinton
Cum Laude
with Honors in Architecture
with Honors Research Distinction in
Architecture
Yumeng Chen, Beijing, China
Woei Cherng Low, Kuala
Lumpur, Malaysia
Jing Luo, Hangzhou, China
Nicholas Everett Miller,
Columbus
Alexander Ryan Stagge,
Cincinnati
Magna Cum Laude
with Honors in Architecture
with Honors Research Distinction in
Architecture
Jianning Zhong, Jinan, China
Michael F. Zumpano, Akron
Cum Laude
with Honors in Architecture

Bachelor of Science in Biomedical Engineering

Anja Brkljacic, Belgrade,
Serbia
Summa Cum Laude
Molly Yeandel Mollica, Athens
with Research Distinction in
Mechanical Engineering

Bachelor of Science in Chemical Engineering

Evan David Alexander,
Columbus
Kevin Robert Asper, Cincinnati
Magna Cum Laude
Jeremy Joseph Barlage, Saint
Henry
Summa Cum Laude
with Honors in Engineering
Rachel Marie Busse,
Springboro
Jacob Robert Cavalier,
Louisville
Noah M. Cave, Cincinnati
Magna Cum Laude
David Joseph Chmielewski,
Cincinnati
Alexander Joseph Danes,
Rossford
Orest Andrij Danylewycz,
North Royalton
Andrea Marie Detwiler,
Columbiana
Cum Laude
Benjamin Michael Eckhoff,
Oxford
Adam I. Enloe, Cincinnati
Jeffrey Michael Gahan,
Wadsworth
Abraham Gebremedhin,
Reynoldsburg
Daniel Glazer, Seven Hills
Lily Rebecca Glick, Hilliard
Cum Laude
Katie Gregg, Centerville
Tyler Allen Hilston, Euclid
Scott David Hochberg, Solon
Summa Cum Laude
with Honors in Engineering
Joseph Michael Ionni, Ann
Arbor, MI
with Research Distinction in
Chemical Engineering
Keith Allen Johnson, Jr.,
Toledo
Jessica Ja-Zhin Kam, Los
Angeles, CA
Matthew Christopher
Konderson, Broadview
Heights
Summa Cum Laude
with Honors in Engineering
Robert Alexander Law,
Independence
with Research Distinction in
Chemical Engineering
Luhe Lu, Ningbo, China
with Research Distinction in
Chemical Engineering
William John Luppino, Medina
Magna Cum Laude
Xinpei Mao, Beijing, China
Cum Laude
Aalesha Kay Martin, New
Albany
Magna Cum Laude
with Honors in Engineering

Giovanni Joseph Nardi,
Broadview Heights
Cum Laude
Enoch Joshua Ng, Columbus
David Joseph Pasini, Copley
Parth A. Patel, Solon
Cum Laude
with Honors in Engineering
Eric Michael Piening, Minster
Jason Leonard Que, Port
Clinton
Cum Laude
Jacob Michael Ratliffe, New
Concord
Tyler Ryan Reinbolt, Fremont
Alex Daniel Royer, Galena
Kristine Marie Steva, Saint
Marys
Keith Allen Stump, Jr.,
Brunswick
Cum Laude
Zhenyang Wang,
Lianyungang, China
with Research Distinction in
Chemical Engineering
Olivia Grace Wetta, Medina
Dorien Xia, Worthington
Cum Laude
with Honors in Engineering
Ye Xia, Shanghai, China
Teng Zhang, Hilliard
Tianwei Zhang, Beijing, China

Bachelor of Science in City and Regional Planning (Austin E. Knowlton School of Architecture)

Elizabeth Marie Brady, Hilliard
Brad Michael Fisher, Clyde
Wan Gyu Will Han, Seoul,
Korea
Keenan Jamar Harmon,
Cincinnati
Zachary Steven Karto, Cadiz
Kai Robert Kleer, Avon Lake
Nichole Marie Martin,
Cincinnati
Maxwell Timothy Slater,
Toledo
Johanna Maria van den Berg,
Cincinnati
Summa Cum Laude
with Honors in City and Regional
Planning

Bachelor of Science in Civil Engineering

Alexander Edward Ring,
Dublin

Bachelor of Science in Computer Science and Engineering

Andrew John Colombi,
Beavercreek
Nicholas Aaron Ditmer,
Hillsboro
Daniel James Frecka,
Cincinnati
Jacob Michael Grealy,
Sandusky
Nicholas Ryan Kefauver,
Columbus
Pradeep Raj Keshary, East
Lyme, CT
Maxim Kim, Vladivostok,
Russia
Cum Laude
Sran Manirochana, Columbus
Erika Danielle Oblena,
Cleveland
Ali K Rahimi, Columbus
Jeffrey Neil Schobelock,
Chillicothe
Xavier James Shelton,
Columbus
Kevin Joseph Solon IV,
Columbus
Mark R. Wahba, Giza, Egypt
Tiannan Wang, Xi'an, China

Bachelor of Science in Electrical and Computer Engineering

Jonathan Thomas Chapple,
Columbus
Cum Laude
Universe Yismaw Ewunetie,
Euclid
Cum Laude
Gopal Rao Gannamraj,
Maineville
Zijin Li, Taiyuan, China
Megan Rose O'Brien,
Cincinnati
Adam Richard Sauer,
Columbus

Bachelor of Science in Engineering Physics

Michael William Spotts,
Waldorf, MD

Bachelor of Science in Environmental Engineering

Ryan C. Toney,
Mechanicsburg

**Bachelor of Science in
Food, Agricultural, and
Biological Engineering**

Darius Michael Davis,
Cincinnati
Devin Kaye Lawrence Kallas,
South Jordan, UT
Adam Joseph Peterca,
Lyndhurst
Cum Laude

**Bachelor of Science in
Industrial and Systems
Engineering**

Chuks Nwachukwu Ezumah,
Arochukwu, Nigeria
Rachel Ann Reese, Liberty
Township
Nicholas Stephen Schmidt,
Cincinnati
William Carol Voellmecke,
Cincinnati
Cum Laude

**Bachelor of Science in
Landscape Architecture
(Austin E. Knowlton School
of Architecture)**

Nicole Leigh Otte, Maria Stein

**Bachelor of Science in
Mechanical Engineering**

Bradley Mark Besserman,
Finneytown
Magna Cum Laude
Zachary Thomas Birnbrich,
Anthem, AZ
Yuguang Chen, Qingdao,
China
Magna Cum Laude
Andrew Joseph Daehn, Upper
Arlington
Cum Laude
Collin Gregory Davis, Dublin
Cody Thomas Degen,
Williamsville, NY
Magna Cum Laude
Alexander John Ebner,
Cincinnati
Riley Thomas Eschenbach,
Cincinnati
Robert Joseph Flavin,
Cincinnati
Adam W. Graham, West
Mifflin, PA
Yulong Gu, Qingdao, China
Adam Michael Hanson,
Mayfield Village
Bryce C. Hunter, Cincinnati

Wenbo Jia, Jinan, China
Cum Laude
Yuting Lei, Shenyang, China
Nicholas Curtis Long,
Delaware
Anthony Michael Monaco, Port
Clinton
Joseph Ray Mosley,
Farmersville
Wenhao Mu, Qingdao, China
Cum Laude
John William Riley, London
Cory Brandon Severns, West
Chester
Michael Paul Steiger, Hudson
Cum Laude
Brittany Alissa Young,
Centerville
Siyi Zheng, Changchun, China

**Bachelor of Science in
Welding Engineering**

James William Beaver,
Pittsburgh, PA
Magna Cum Laude
Jacob Thomas Marchal, Saint
Henry

**College of Food,
Agricultural, and
Environmental
Sciences**

Dean: Bruce A. McPheron

**Bachelor of Science in
Agriculture**

Breanna Rayne Adkins,
Norwalk
Kristen Marie Anderson,
Fairborn
Brian Benvenuto, Brookville
Andrew Richard Bregel,
Centerburg
Kiara Michelle Carballada,
Cincinnati
Elizabeth Hastings Chow,
Toledo
Ryan James Edgington,
Granville
Amy Jo Frost, Bloomington
Joshua Caleb Gibson, Lima
Summa Cum Laude
Lance Christopher Gorby,
Columbus
Cum Laude
Christopher Williams Haring,
Lexington
Cum Laude

Christopher Francis
Kozlowski, Sylvania
Cum Laude
Olivia Sarah Lairmore, Hilliard
Kristin Elizabeth Martin,
Perryburg
Mual Abraham Medhane,
Columbus
Kendra S. Miller, Bellville
Nichole Kathryn Mitchell,
Johnstown
Rachel Joy Nemets, West
Chester
Katherine Marie Obringer,
Chagrin Falls
Clay Stephen Petty, Dayton
Lydia Kay Rinehart,
Wapakoneta
Amber Nicole Scotty, Ashland
Rebecca M. Sweitzer, Geneva
Logan Allen Walter, Nova

**Bachelor of Science in
Construction Systems
Management**

Ryan Scott Cepela, Cincinnati
Curtis Patrick Smith, Frankfort

**Bachelor of Science in
Food Science**

Frederick Alexander Franks,
Randolph

**Bachelor of Science in
Nutrition**

Mara Elizabeth Habak,
Reynoldsburg
Rebecca Alice Hutchison,
Walhonding

**School of
Environment and
Natural Resources**

**Bachelor of Science in
Environment and Natural
Resources**

Roxanne Anderson, Columbus
Magna Cum Laude
*with Honors Research Distinction in
Environmental Science*
Mario James Camera, Lorain
Matheus De Nardo, Wooster
Magna Cum Laude
*with Honors Research Distinction in
Natural Resource Management*

August 29, 2014 meeting, Board of Trustees

Kyle A. Dixon, New Concord
Aaron Michael Jewell, Hilliard
Joshua Mark McNamara,
Westerville
Tyler Palmer, Cincinnati
Alistair Tristan Reynolds,
Columbus
Sabrina Ann Reynolds-Wing,
Columbus
Robert Jacob Roy, Richfield
Rachel Nicole Taylor,
Roanoke, VA
Aleisa Suzanne Torchick,
Kingston
Magna Cum Laude
Sonora Imani Vanderberg-
Jones, Hollister, CA
Benjamin Carl Wolf, Lima

Agricultural Technical Institute - Wooster

Associate in Applied Science

Kelly Ryan Barrell, Logan
Princess Marie Bednarski,
Lakewood
Keaton Alyn Brenneman,
Delphos
Summa Cum Laude
Laura L. Bricker, Lewisburg
Sarah Marie Etling, Bedford
Heights
Jared Michael Feilon,
Lexington
William Dale Grammer,
Sebring
Amanda Marie Mushalek,
Barberton
Brice Zimmerly, Sterling

Associate of Science

Nicole Marie Cutlip, Rootstown
Max Franklin Doerflinger,
Millersburg
Logan James Eaton, Findlay
Summa Cum Laude
Trent Michael Holcomb,
Bidwell
Siera Danielle Marth, Butler
Ericka Lynn Priest, Van Wert
Robert T. Ryan, New Albany
Samuel Michael Weingart,
New Waterford

College of Medicine

Interim Dean: Edmund F.
Funai

Doctor of Medicine

Sharon K. Schreiber,
Columbus
B.S. (University of Arizona)
B.S. (University of
Massachusetts Amherst)
Ph.D.

School of Health and Rehabilitation Sciences

Bachelor of Science in Health and Rehabilitation Sciences

William Timothy Andrews,
Cincinnati
Magna Cum Laude
Brandon Adam Bargeloh,
Marietta
Bryan Briggs, Mansfield
Andrea Christine Cummings,
Lima
Amanda Dawn Damron,
Hilliard
Bathsheba Harrison,
Groveport
Cum Laude
Shannon Jo Lucas, Gallipolis
Claire Rebecca Rexing,
Grapevine, TX
Safiyeh Abdelrahman
Shalash, Hilliard
Cum Laude
Oliver B. Steward, Dublin
Nicholas Gene Tagliaferro,
Sewell, NJ

College of Nursing

Dean: Bernadette M. Melnyk

Bachelor of Science in Nursing

Fatmata Eya Adams,
Columbus
Thomasean Marie Bertoch,
Columbus
Mary R. Cellura, Columbus
Jeri M. Cerbus, Grandview
Heights

Beth A. Crooks, Zanesville
Robert Nevin Davis, Jr.,
Delaware
Karla Marie Dean, Martinsville
Tonya Michelle Eales,
Springfield
Stephanie Leigh-Anne Gelfer,
Sunbury
Carla Lee Golden, Columbus
Thea U. Guzman, Westerville
Jill Suzanne Holbrook,
Lancaster
Amy Elizabeth Keller,
Columbus
Abigail Lauren Khutsidze,
Blacklick
Ashley Nicole Krichbaum,
Pataskala
Andrea Lynn Linhart, Gahanna
Magna Cum Laude
Anne Elizabeth Looney,
Crestline
Jennifer Kristie Roque,
Columbus
Michelle M. Salazar,
Doylestown
Dawn Rene Scarlett,
Pickerington
Carrie Snouffer, Grove City
Kristine J. Steele, Columbus
Lori Ann Vallee, Zanesville

College of Pharmacy

Dean: Henry J. Mann

Doctor of Pharmacy

Jung Min Han, Busan, Korea
B.S. (State University of New
York at Buffalo)
Cum Laude

Alexander Edward Weber,
Columbus
B.S. (Ohio University)

Bachelor of Science in Pharmaceutical Sciences

Michael A. Kankam, Accra,
Ghana
Moram Abdelnasir Osman,
Gahanna

John Glenn School of Public Affairs

Director: Trevor L. Brown

Bachelor of Arts

Raymond Drew Bonillo,
Stockton, NJ
Anne McIntyre Fyffe,
Centerville
Summa Cum Laude
Joseph Michael Gruber,
Bexley
Christopher John Johnson,
Powell
Gabriel Francis Kriz,
Columbus
Sabina Ahmetovna Landis,
Columbus
Cum Laude
Victoria Maria Lazur,
Pittsburgh, PA
Magna Cum Laude
with Honors in Public Affairs
Andrea Nicole Martin, Hilliard
Paige Kathleen Ramsey,
Playa del Rey, CA
Sheanneen Renia Shelby,
Columbus
Michael Andrew Vrabel,
Westerville

College of Public Health

Dean: William J. Martin II

Bachelor of Science in Public Health

Macey Anna Bouyea,
Hillsboro, OR
Charmi R. Patel, Macedonia
Samantha Rae Sorrell,
Franklin

College of Social Work

Dean: Thomas K. Gregoire

Bachelor of Science in Social Work

Lexus Marie Arnold, Cleveland
Destini Charise Freeman,
Canton
Krista M. Goetz, Maple Shade,
NJ
Jason M. Kinzie, Grove City
Allison Nicole Lewis,
Cleveland
Ashley A. Lewis, Cleveland

William C. McComb,
Grandview Heights
Brandon Renee Riggilo,
Washington Court House
Nancy Ann-Alexandria Smith,
Columbus
Cum Laude
Tauhedah Jehan Tate-
Muhammad, Columbus
Tiaira S. Turner, Columbus
Katherine Victoria Weber,
Cincinnati
Magna Cum Laude

College of Veterinary Medicine

Dean: Lonnie J. King

Doctor of Veterinary Medicine

Lorna E. Johnston, Cleveland
Heights
B.A. (College of Wooster)

Darcey L.H. Smith, Cincinnati
B.A. (Taylor University)
M.S. (Miami University)

(APPENDIX II)

Appointments/Reappointments of Chairpersons

LUIS G. CASIAN**, Chair, Department of Mathematics effective September 1, 2014 through August 31, 2018

DAVID B. GREENBERGER**, Chair, Department of Management and Human Resources effective October 1, 2014 through August 31, 2015

JOEL T. JOHNSON, Chair, Department of Electrical and Computer Engineering effective September 1, 2014 through August 31, 2018

KRISTINE A. KEARNEY, Interim Chair, Department of Theatre effective June 1, 2014 through June 30, 2014

JOHN T. KISSEL, Chair, Department of Neurology effective July 1, 2014 through June 30, 2018

BRADLEY M. PETERSON**, Chair, Department of Astronomy effective September 1, 2014 through August 31, 2018

MARK A. SEEGER, Chair, Department of Molecular Genetics effective September 1, 2014 through August 31, 2018

MARY A. TARANTINO, Interim Chair, Department of Theatre effective July 1, 2014 through July 31, 2014

PETER T. WARD **, Chair, Department of Management Sciences effective July 1, 2014 through August 31, 2015

RICHARD D. WHITE **, Chair, Department of Radiology effective July 1, 2014 through June 30, 2018

XIAODONG ZHANG**, Chair, Department of Computer Science and Engineering effective September 1, 2014 through August 31, 2018

WALTER ZINN**, Chair, Department of Marketing and Logistics effective July 1, 2014 through August 31, 2015

** Reappointments

Faculty Professional Leaves

CHRIS O. IGODAN, Professor, Ohio State University Extension effective Autumn Semester 2014 and Spring Semester 2015

MO-YEE LEE, Professor, College of Social Work effective Spring Semester 2015

CARLA K. MILLER, Professor, Department of Human Sciences effective Spring Semester 2015

YONGMIN SUN, Professor, Department of Sociology (Mansfield) effective Autumn Semester 2014 and Spring Semester 2015

REBECCA Y. KIM, Associate Professor, College of Social Work effective Spring Semester 2015

August 29, 2014 meeting, Board of Trustees

Faculty Professional Leave – Cancellation

HENRI COLE, Professor, Department of English effective Autumn Semester 2014 and Spring Semester 2015

ROBERT GILLESPIE, Professor, School of Music effective Spring Semester 2015

PHILIP J. GRANDINETTI, Professor, Department of Chemistry and Biochemistry effective Spring Semester 2015

VALERIE KINLOCH, Professor, School of Teaching and Learning effective Spring Semester 2015

Emeritus Titles

CLAUDE D. ANDERECK, Department of Physics with the title Professor Emeritus effective September 1, 2014

GREGORY R. BAKER, Department of Mathematics with the title Ohio Eminent Scholar Professor Emeritus effective September 1, 2014

MICHAEL A. ELLIS, Department of Plant Pathology with the title Professor Emeritus effective October 1, 2014

PATRICIA A. LATHER, Department of Educational Studies with the title Professor Emeritus effective September 1, 2014

PETER MARCH, Department of Mathematics with the title Professor Emeritus effective September 1, 2014

ILEANA RODRIGUEZ, Department of Spanish and Portuguese with the title Professor Emeritus effective September 1, 2014

ANDREW P. SLIVKA, Department of Neurology with the title Professor Emeritus effective September 1, 2014

JULIA A. WATSON, Department of Comparative Studies with the title Professor Emeritus effective September 1, 2014

GIFFORD WEARY, Department of Psychology with the title Professor Emeritus effective September 1, 2014

WESLEY L. BOOMGAARDEN, University Libraries with the title Associate Professor Emeritus effective September 1, 2014

DEBORAH Y. GEORG, Knowlton School of Architecture with the title Associate Professor Emeritus effective September 1, 2014

JACQUELINE E. LAMUTH, Ohio State University Extension with the title Associate Professor Emeritus effective September 1, 2014

WILLIAM E. MAHER, Department of Internal Medicine with the title Associate Professor-Clinical Emeritus effective September 1, 2014

MARGARET H. TEAFORD, Department of Health and Rehabilitation Sciences with the title Associate Professor-Clinical Emeritus effective September 1, 2014

WILLIAM D. HARRIS, Ohio State University Extension with the title Assistant Professor Emeritus effective September 1, 2014

August 29, 2014 meeting, Board of Trustees

Promotion and Tenure

COLLEGE OF MEDICINE

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Gu, Chen, Neuroscience, effective July 1, 2014

COLLEGE OF THE ARTS AND SCIENCES

DIVISION OF SOCIAL & BEHAVIORAL SCIENCES

TENURE (AT THE CURRENT RANK OF ASSOCIATE PROFESSOR)

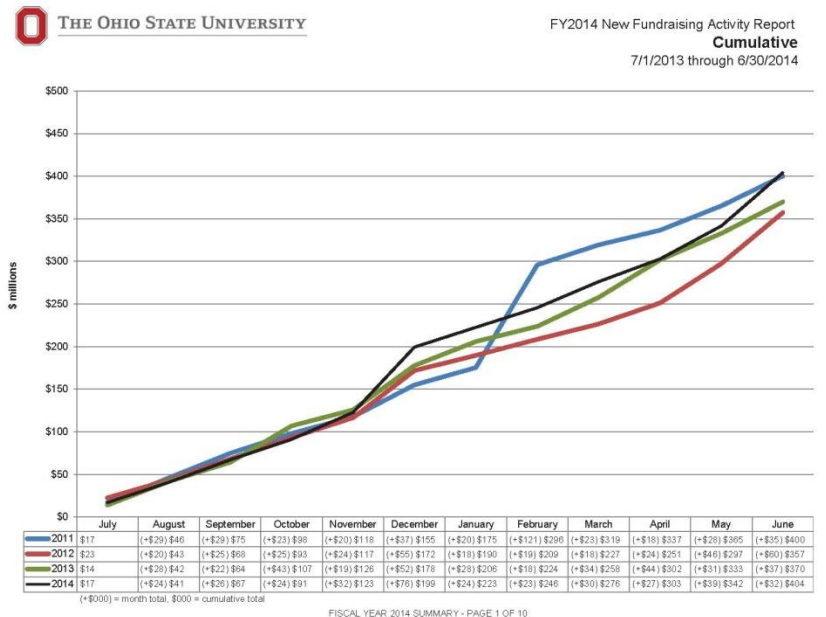
Wang, Zheng, School of Communication, effective September 1, 2014

COLLEGE OF VETERINARY MEDICINE

PROMOTION TO PROFESSOR

Wu, Li, Veterinary Biosciences, effective July 15, 2014

(APPENDIX III)



THE OHIO STATE UNIVERSITY

FY 2014 New Fundraising Activity Report
Progress
7/1/2013 through 6/30/2014

	Activity	Goal	% Achieved	7/1/2012 through 6/30/2013	% Change
Outright Gifts and Pledges					
Cash and Securities	\$123,562,188			\$110,782,543	11.53%
Real Estate	\$7,980			\$0	0.00%
Gifts-in-Kind	\$19,212,545			\$5,318,552	261.24%
Pledges	\$58,906,450			\$104,000,701	-43.36%
Matching Gifts	\$2,422,949			\$1,846,823	31.20%
Recurring Gifts	\$3,015,764			\$2,871,070	5.04%
Total Outright Gifts and Pledges	\$207,117,877	\$242,380,499	85.45%	\$224,819,689	-7.87%
Planned Gifts					
Irrevocable Planned Gifts	\$2,108,549			\$2,460,002	-14.29%
Revocable Planned Gifts	\$100,762,663			\$61,599,450	63.58%
Total Planned Gifts	\$102,871,213	\$65,564,110	156.90%	\$64,059,452	60.59%
Private Grants	\$94,146,531	\$85,962,491	109.52%	\$81,048,569	16.16%
Total Fundraising Activity	\$404,135,621			\$369,927,710	9.25%
Overall Working Goal		\$390,000,000	103.62%		
		Time Elapsed	100.00%		



Unit	Outright Gifts and Pledges	Planned Gifts	OSU Foundation Activity	Private Grants	Total Fundraising Activity	Goal	% Achieved
Academic Affairs	\$10,089,505	\$4,270,055	\$14,336,868	\$710,243	\$15,054,803	\$14,000,000	107.53%
Alumni Association	\$34,383	\$44,500	\$978,883	\$978,883	\$978,883	\$2,300,000	38.21%
Arts and Sciences (Colleges of the)	\$10,731,444	\$10,415,250	\$21,146,694	\$32,762,808	\$32,762,808	\$30,000,000	109.21%
Athletics	\$42,394,741	\$4,722,500	\$47,117,241	\$47,117,241	\$47,117,241	\$45,000,000	104.70%
Business (Fisher College of)	\$12,275,093	\$6,508,740	\$18,583,833	\$22,603,833	\$22,603,833	\$18,000,000	125.56%
Cancer (James / Solove)	\$39,500,061	\$16,303,849	\$55,803,910	\$72,245,283	\$72,245,283	\$80,000,000	90.31%
Cardiology (College of)	\$1,341,304	\$1,031,750	\$2,373,054	\$2,669,037	\$2,669,037	\$3,369,000	79.24%
Education and Human Ecology (College of)	\$2,819,370	\$3,377,389	\$6,196,759	\$5,669,456	\$5,669,456	\$9,500,000	101.86%
Engineering (College of)	\$20,670,168	\$19,710,439	\$40,380,606	\$63,388,402	\$63,388,402	\$55,000,000	115.25%
Food, Agricultural and Enviro Sciences (College of)	\$6,329,590	\$6,435,833	\$12,765,413	\$21,572,048	\$21,572,048	\$22,500,000	95.88%
Irwin Institute	\$1,098,201	\$0	\$1,098,201	\$1,098,201	\$1,098,201	\$1,550,000	70.85%
Law (Michael E. Moritz College of)	\$1,370,652	\$622,503	\$1,993,155	\$1,993,155	\$1,993,155	\$4,000,000	49.83%
Medical Center (Wexner)	\$20,045,458	\$5,897,547	\$25,943,005	\$44,951,957	\$44,951,957	\$56,000,000	80.27%
Medicine (College of)	\$2,055,281	\$5,894,388	\$8,017,678	\$10,509,238	\$10,509,238	\$10,000,000	105.09%
Nursing (College of)	\$1,888,440	\$419,000	\$2,285,440	\$2,582,107	\$2,582,107	\$2,600,000	99.31%
Optometry (College of)	\$1,014,324	\$150,000	\$1,194,323	\$1,481,429	\$1,481,429	\$2,100,000	69.59%
OSU Lima	\$408,612	\$25,000	\$433,612	\$455,612	\$455,612	\$2,100,000	21.70%
OSU Mansfield	\$1,620,835	\$1,160,000	\$2,780,835	\$2,784,335	\$2,784,335	\$2,919,500	95.37%
OSU Marion	\$729,383	\$0	\$729,383	\$729,383	\$729,383	\$2,000,000	36.47%
OSU Newark	\$765,257	\$200,000	\$965,257	\$978,743	\$978,743	\$1,418,000	68.99%
Pharmacy (College of)	\$3,471,518	\$701,748	\$4,173,264	\$4,975,202	\$4,975,202	\$3,630,000	137.06%
Public Health (College of)	\$1,242,284	\$250,000	\$1,492,284	\$1,767,790	\$1,767,790	\$1,200,000	147.32%
Social Work (College of)	\$2,481,484	\$75,000	\$2,556,484	\$2,899,978	\$2,899,978	\$1,000,000	289.99%
Student Life	\$911,190	\$1,250,000	\$2,161,190	\$2,211,190	\$2,211,190	\$1,500,000	147.41%
Universitywide Fundraising	\$4,855,053	\$1,619,401	\$6,474,453	\$8,001,414	\$8,001,414	\$0	
Veterinary Medicine (College of)	\$5,237,308	\$5,850,380	\$11,087,688	\$13,030,100	\$13,030,100	\$11,500,000	113.31%
Wexner Center for the Arts	\$4,701,750	\$711	\$4,702,471	\$4,708,471	\$4,708,471	\$5,720,000	82.28%
WOSU Public Stations	\$8,285,158	\$5,759,157	\$12,044,315	\$12,044,315	\$12,044,315	\$6,000,000	200.74%
Grand Total	\$207,117,877	\$102,871,213	\$309,989,090	\$94,146,531	\$404,135,621	\$390,000,000	103.62%
Overall Working Goal							

Time Elapsed 100.00%

FISCAL YEAR 2014 SUMMARY - PAGE 3 OF 10



FY 2014 Philanthropic Receipts Report
Philanthropic Receipts Progress
7/1/2013 through 6/30/2014

	Activity	Goal	% Achieved	7/1/2012 through 6/30/2013	% Change
Outright Gift Receipts					
Cash and Securities	\$128,990,902			\$115,500,436	11.68%
Gifts-in-Kind	\$19,212,545			\$5,318,552	261.24%
Real Estate	\$7,980			\$0	0.00%
Outright Gift Receipts	\$148,211,427			\$120,818,988	22.67%
Pledge Receipts	\$66,878,550			\$79,414,415	-16.04%
Planned Gift Receipts					
Revocable Planned Gifts	\$22,463,171			\$13,107,018	71.38%
Irrevocable Planned Gifts	\$2,108,549			\$2,460,002	-14.29%
Planned Gift Receipts	\$24,571,721			\$15,567,020	57.84%
Private Grant (OSP) Receipts	\$94,146,531			\$81,048,569	16.16%
Philanthropic Receipts Total	\$333,608,229	\$316,000,000	105.57%	\$296,848,992	12.38%
Time Elapsed			100.00%		

FISCAL YEAR 2014 SUMMARY - PAGE 4 OF 10



I. Campaign Progress

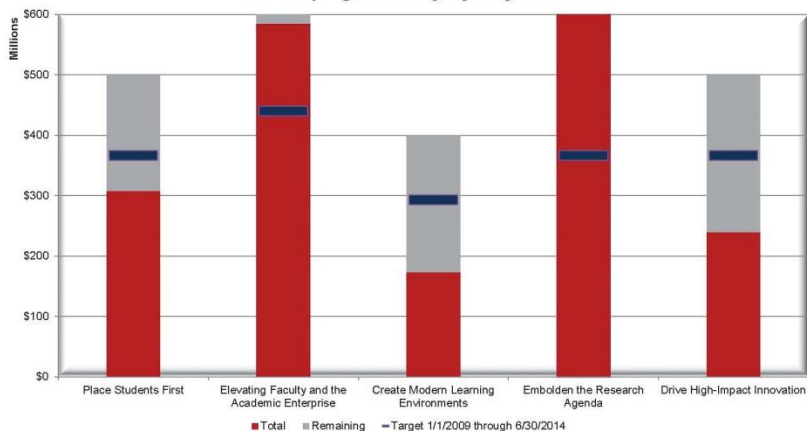


FISCAL YEAR 2014 SUMMARY - PAGE 5 OF 10



1/1/2009 through 6/30/2014 = \$1,971,386,755

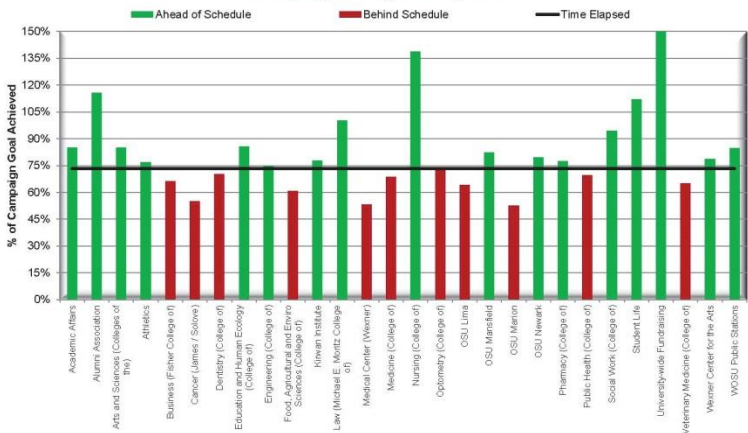
II. Campaign Activity by Objective



FISCAL YEAR 2014 SUMMARY - PAGE 6 OF 10

1/1/2009 through 6/30/2014 = \$1,971,386,755

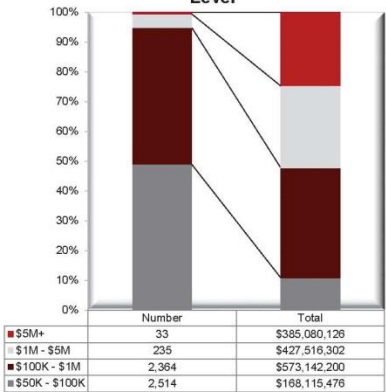
III. Campaign Progress by Unit



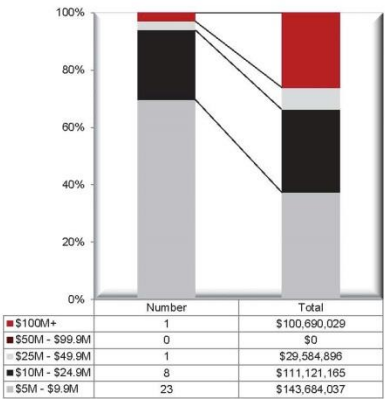
FISCAL YEAR 2014 SUMMARY - PAGE 7 OF 10

1/1/2009 through 6/30/2014 = \$1,971,386,755

IVa. Campaign Activity by Major Gift Level

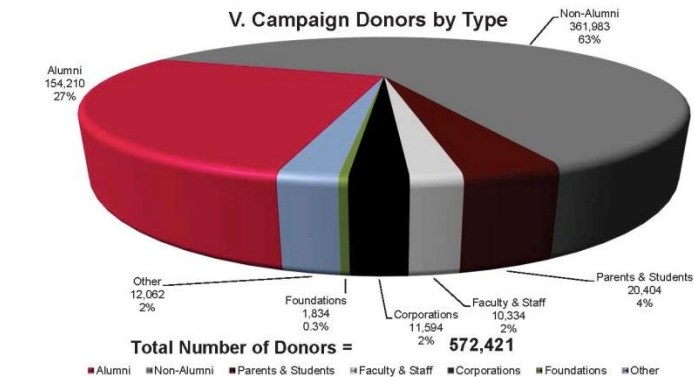


IVb. \$5M+ Gift Level



FISCAL YEAR 2014 SUMMARY - PAGE 8 OF 10

1/1/2009 through 6/30/2014 = \$1,971,386,755

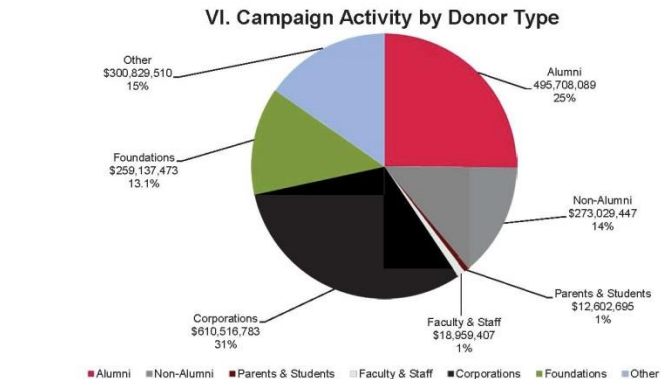


If an individual donor fits multiple types they are only counted in the highest level in the hierarchy listed below

Donor Type	Level	Donor Type	Level
Alumni	1	Student	4
Parents	2	Non-Alumni	5
Faculty & Staff	3		

FISCAL YEAR 2014 SUMMARY - PAGE 9 OF 10

1/1/2009 through 6/30/2014 = \$1,971,386,755



If an individual donor fits multiple types they are only counted in the highest level in the hierarchy listed below

Donor Type	Level	Donor Type	Level
Alumni	1	Student	4
Parents	2	Non-Alumni	5
Faculty & Staff	3		

Consistent with CASE guidelines dollar amounts are reported based on the transferring entity's type

FISCAL YEAR 2014 SUMMARY - PAGE 10 OF 10



FY 2015 New Fundraising Activity Report
Progress
7/1/2014 through 7/31/2014

	Activity	7/1/2013 through 7/31/2013	% Change
Outright Gifts and Pledges			
Cash and Securities	\$7,629,714	\$7,505,029	1.66%
Real Estate	\$0	\$0	0.00%
Gifts-in-Kind	\$184,222	\$33,548	449.12%
Pledges	\$2,188,730	\$898,426	143.62%
Matching Gifts	\$61,404	\$107,857	-43.07%
Recurring Gifts	\$256,567	\$241,097	6.42%
Total Outright Gifts and Pledges	\$10,320,637	\$8,785,957	17.47%
Planned Gifts			
Irrevocable Planned Gifts	\$3,000	\$10,000	-70.00%
Revocable Planned Gifts	\$3,711,964	\$1,699,142	118.46%
Total Planned Gifts	\$3,714,964	\$1,709,142	117.36%
Private Grants	\$6,727,803	\$6,398,480	5.15%
Total Fundraising Activity	\$20,763,404	\$16,893,579	22.91%
Overall Working Goal			
Time Elapsed		8.49%	

JULY 2014 SNAPSHOT - PAGE 1 OF 3



FY 2015 New Fundraising Activity Report
Progress - Unit
7/1/2014 through 7/31/2014

Unit	Outright Gifts and Pledges	Planned Gifts	OSU Foundation Activity	Private Grants	Total Fundraising Activity
Academic Affairs	\$444,999	\$0	\$444,999	\$0	\$444,999
Alumni Association	\$20,140	\$0	\$20,140	\$0	\$20,140
Arts and Sciences (Colleges of the)	\$437,174	\$0	\$437,174	\$388,789	\$825,963
Athletics	\$3,597,225	\$0	\$3,597,225	\$3,597,225	\$3,597,225
Business (Fisher College of)	\$267,830	\$0	\$267,830	\$267,830	\$267,830
Cancer (James / Solove)	\$2,330,804	\$1,512,589	\$3,843,393	\$4,300,503	\$4,300,503
Dentistry (College of)	\$125,835	\$0	\$125,835	\$125,835	\$125,835
Education and Human Ecology (College of)	\$35,834	\$1,000,000	\$1,035,834	\$1,047,534	\$1,047,534
Engineering (College of)	\$703,750	\$0	\$703,750	\$3,168,890	\$3,168,890
Food, Agricultural and Enviro Sciences (College of)	\$521,744	\$118,477	\$640,221	\$1,536,229	\$1,536,229
Irwin Institute	\$50	\$0	\$50	\$50	\$50
Law (Michael E. Moritz College of)	\$331,193	\$0	\$331,193	\$505,723	\$505,723
Medical Center (Wexner)	\$582,496	\$31,294	\$613,790	\$1,964,187	\$1,964,187
Medicine (College of)	\$72,882	\$0	\$72,882	\$670,501	\$670,501
Nursing (College of)	\$95,790	\$0	\$95,790	\$77,796	\$77,796
Optometry (College of)	\$22,193	\$0	\$22,193	\$22,193	\$22,193
OSU Lima	\$5,869	\$0	\$5,869	\$5,869	\$5,869
OSU Mansfield	\$13,890	\$0	\$13,890	\$13,890	\$13,890
OSU Marion	\$5,688	\$0	\$5,688	\$5,688	\$5,688
OSU Newark	\$6,473	\$0	\$6,473	\$6,473	\$6,473
Pharmacy (College of)	\$107,910	\$0	\$107,910	\$150,418	\$150,418
Public Health (College of)	\$3,738	\$0	\$3,738	\$170,757	\$170,757
Social Work (College of)	\$54,429	\$0	\$54,429	\$54,429	\$54,429
Student Life	\$72,587	\$0	\$72,587	\$72,587	\$72,587
Universitywide Fundraising	\$51,870	\$1,005,350	\$1,056,920	\$1,056,920	\$1,056,920
Veterinary Medicine (College of)	\$80,040	\$47,354	\$127,394	\$230,672	\$230,672
Wexner Center for the Arts	\$167,768	\$0	\$167,768	\$167,768	\$167,768
WOSU Public Stations	\$191,364	\$0	\$191,364	\$191,364	\$191,364
Grand Total	\$10,320,637	\$3,714,964	\$14,035,601	\$6,727,803	\$20,763,404
Overall Working Goal					

Time Elapsed 8.49%

JULY 2014 SNAPSHOT - PAGE 2 OF 3



FY 2015 Philanthropic Receipts Report

Progress

7/1/2014 through 7/31/2014

	Activity	7/1/2013 through 7/31/2013	% Change
Outright Gift Receipts			
Cash and Securities	\$7,629,714	\$7,505,029	1.66%
Real Estate	\$0	\$0	0.00%
Gifts-in-Kind	\$184,222	\$33,548	449.12%
Matching Gifts	\$61,404	\$107,857	
Recurring Gifts	\$256,567	\$241,097	
Outright Gift Receipts	\$8,131,907	\$7,887,532	3.10%
Pledge Receipts	\$2,938,008	\$2,931,932	0.21%
Planned Gift Receipts			
Irrevocable Planned Gifts	\$3,000	\$10,000	-70.00%
Revocable Planned Gifts	\$1,406,704	\$679,854	106.91%
Planned Gift Receipts	\$1,409,704	\$689,854	104.35%
Private Grants	\$6,727,803	\$6,398,480	5.15%
Total Philanthropic Receipts	\$19,207,422	\$17,907,798	7.26%

Time Elapsed 8.49%

August 29, 2014 meeting, Board of Trustees

	Amount Establishing Endowment *	Total Commitment
<u>Establishment of Named Designated Chair</u>		
The Donald G. and Mary A. Dunn Designated Chair in Modern Military History (Is being established August 29, 2014, with a fund transfer by the College of Arts and Sciences; used to provide chair position in the Department of History focusing on military history [post-1900].)	\$85,000.00	\$85,000.00 per year for three years
<u>Establishment of Named Designated Professorship</u>		
Centennial Professor of Nursing (Is being established August 29, 2014, with fund transfers from the College of Nursing; used to provide a professorship position in the College of Nursing designed to promote and enhance both nursing and trans-disciplinary research activities at the college, preferably in a substantive area aligned with a center of research excellence in the college.)	\$42,500.00	\$42,500.00 per year for five years
<u>Establishment of Named Endowed Chair</u>		
The Mary E. and John W. Alford Research Chair in Head and Neck Cancer (Was established September 7, 1990, with a gift from John W. Alford of Newark, Ohio and additional gifts from the John and Mary Alford Foundation of Worthington, Ohio; the Ronald Alford family of Westerville, Ohio; and the Barbara and Michael [BSBA 1978] Cantlin family of Newark, Ohio; used to provide a chair position at the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute to support a nationally or internationally recognized faculty member or physician in the field of head and neck cancer research. The name was changed to The Mary E. and John W. Alford Cancer Research Endowment Fund and the description was revised March 3, 2000. The name and description were revised again February 11, 2011. The required funding level for a chair has been reached and the fund is being revised on August 29, 2014.)	\$2,106,797.51	\$2,000,000.00
<u>Establishment of Named Endowed Professorship</u>		
The Dr. Lee Hebert Endowed Professorship in Nephrology (Is being established August 29, 2014, with gifts given in honor of Dr. Lee A. Hebert from colleagues and grateful patients including gifts from OSU Internal Medicine, LLC, Division of Nephrology and Casto-Ohio Properties LTD; used to provide a professorship position in the Division of Nephrology in the Department of Internal Medicine, supporting a nationally or internationally recognized physician faculty member in the field of Nephrology with a focus on research in the immunology of kidney diseases.)	\$1,001,500.00	\$1,000,000.00

August 29, 2014 meeting, Board of Trustees

Establishment of Named Endowed Funds

The Ohio Research Scholars Program Endowed Fund (Is being established August 29, 2014, with funding received in 2008 from the Ohio Board of Regents to attract leading research talent that can contribute to the growth of research centers of excellence within Ohio's academic institutions that support economic development priorities of the state; allocated by the provost and will support tenure track positions at the associate professor level or higher or senior research positions at equivalent levels.)	\$13,778,954.98	\$13,778,954.98
Akos Seress Mathematics Scholarship Fund (Is being established August 29, 2014, in memory of Professor Akos Seress [PhD 1985] with transfers from the Mathematics Department at the request of his wife, Sherry Seress [BS 1982, MS 1986], and his son, Laszlo Seress and gifts from friends, family, and colleagues; used to provide scholarship and prize awards to both undergraduate math majors and math graduate students.)	\$84,004.00	\$84,004.00
The Frank R. Carver Endowed Fund (Is being established August 29, 2014, with a fund transfer by the College of Engineering of an unrestricted gift from the estate of Mr. Frank R. Carver [B EE 1940]; used for emerging priorities for the Department of Electrical and Computer Engineering as directed and approved by the department's chair.)	\$50,000.00	\$50,000.00
The Fritz Graf Endowed Fund for the Graduate Interdisciplinary Study of Ancient Mediterranean Religions (Is being established August 29, 2014, with a gift from an anonymous donor and a fund transfer by the College of Arts and Sciences, Department of Classics; used to support the Department of Classics with first preference to provide support for a graduate student[s] to travel to conferences relevant to their development as scholars with preference given to students who have declared Graduate Interdisciplinary Study of Ancient Mediterranean Religions [GISRAM] students who have recently been admitted as candidates of the PhD program.)	\$50,000.00	\$50,000.00
The Park Hall Endowed Fund (Is being established August 29, 2014, with gifts from Martin C. Murrer and friends; used at the discretion of the vice president for student life.)	\$25,060.00	\$25,060.00
Pike County 4-H Scholarship Fund (Is being established August 29, 2014, with gifts from the daughters of Vancil Brown and the Pike County 4-H Committee; used to award a scholarship in honor of Vancil Brown to 4-H members from Pike County Ohio to attend an accredited college or technical school.)	\$25,000.00	\$25,000.00

Change in Name of Named Endowed Fund

From: The Pike County 4-H Endowment Fund
To: The Pike County R. O. McFerren Scholarship Fund

August 29, 2014 meeting, Board of Trustees

Change in Name and Description of Named Endowed Fund

From: Stoner Scholarship Fund for OD/MPH Students

To: Stoner Optometry Scholarship Fund

Establishment of Named Endowed Chair

The Sylvan G. Frank Chair in Pharmaceuticals and Drug Delivery Systems (Was established November 8, 2013, with gifts from Dr. Chih-Ming James Chen [PhD 1981] and Virginia C. Chen; used to provide salary and program support to a distinguished faculty member in the Division of Pharmaceuticals and Pharmaceutical Sciences. The required funding level for a chair has been reached and the fund is being revised on August 29, 2014.)	\$2,500,000.00	\$2,500,000.00
The Frank E. and Virginia H. Bazler Chair in Business Law (Is being established August 29, 2014, with a gift from Virginia Hutchison Bazler and Frank E. Bazler; used to support a chair position in an area of law related to business.)	\$2,028,073.03	\$2,000,000.00

Establishment of Named Endowed Professorships

FloAnn Sours Easton Endowed Professorship in Child and Adolescent Health (Is being established August 29, 2014, with a gift from C. John [MBA 1960] and FloAnn S. [BS 1962] Easton; used to support a professorship position to promote excellence in child and adolescent health in the field of Nursing.)	\$1,006,181.37	\$1,000,000.00
Charles W. Ebersold and Florence Whitcomb Ebersold Professorship (Is being established August 29, 2014, with a gift from the Florence Whitcomb Ebersold Trust; used to create and support a professorship position in the Michael E. Moritz College of Law in the field of United States constitutional law.)	\$1,000,000.00	\$1,000,000.00

Establishment of Named Endowed Funds

Dr. Edward R. Rinaldi Scholarship Fund (Is being established August 29, 2014, with estate gifts from Mary Ann Rinaldi in memory of her husband; used to provide scholarships for needy students enrolled in the College of Medicine in a manner and in such amounts as shall be determined by the college's dean.)	\$2,903,050.00	\$2,903,050.00
Dr. Gregory D. Pearson Resident Support Endowment Fund (Is being established August 29, 2014, with gifts from Mark D. Kvamme of Sunbury, Ohio given in honor of Dr. Gregory D. Pearson [MD 1998; residency training in plastic surgery, 2004]; used to benefit an integrated plastic and general surgery training program in the Department of Plastic Surgery for medical residents.)	\$250,150.00	\$250,000.00
The Auer Family Women's Swimming Scholarship Fund (Is being established August 29, 2014, with a gift from John Auer [BS 1976] of St. Petersburg, Florida; used to supplement the grant-in-aid costs of an undergraduate student-athlete with preference given to members of the women's swimming team.)	\$150,000.00	\$150,000.00

August 29, 2014 meeting, Board of Trustees

Georgia Peterson Cox Endowed Memorial Fund (Is being established August 29, 2014, with estate gifts from Lee Cox in memory of his wife; used to support programs or groups which provide instruction or performance of chamber music, or closely related purposes if such programs or groups no longer exist, at the discretion of the director of the School of Music.)	\$111,480.06	\$111,480.06
Dr. John T. von der Heide Scholarship Fund (Is being established August 29, 2014, with a gift from Carl F. Asseff [BA 63, MD 66]; used to provide a scholarship based on financial need and academic merit to an undergraduate student ranked as a rising senior who is enrolled in the College of Arts and Sciences and majoring in history.)	\$100,279.85	\$100,279.85
Constance Woodward Scholarship Fund in Pediatric Nursing (Is being established August 29, 2014, with gifts from Robert Woodward; used to provide scholarships for graduate students enrolled in the College of Nursing focused on a pediatric or neonatal specialty who demonstrate financial need.)	\$100,000.00	\$100,000.00
The Charles A. Reynolds Baseball Program Fund (Is being established August 29, 2014, with a gift from Kenneth R. Reynolds of Mount Vernon, Ohio; used to supplement the discretionary budget of the baseball team.)	\$81,940.20	\$200,000.00
Seeley Family Fund in Pulmonary and Sleep Medicine (Is being established August 29, 2014, with gifts from DASCO Home Medical Equipment of Westerville, Ohio in honor of Donald and Linda Seeley and their children, Jason Seeley and Rachel Seeley Mazur; used to support programs and activities in specialties of pulmonary and critical care in the Division of Pulmonary, Allergy, Critical Care & Sleep Medicine.)	\$60,499.76	\$60,499.76
The Dr. Carol Alexander and Dr. Kevin Alexander College of Optometry Student Leadership Endowed Fund (Is being established August 29, 2014, with gifts from Kevin [BS 1974, OD 1976, MS 1977, PhD 1979] and Carol [OD 1987] Alexander; used to provide scholarship support for one College of Optometry student who demonstrates outstanding leadership ability.)	\$60,000.00	\$60,000.00
The Andersons, Inc. Charitable Foundation Scholarship Fund (Is being established August 29, 2014, with gifts from The Andersons, Inc. Charitable Foundation; used to support one four-year scholarship for an undergraduate student enrolled in the College of Food, Agricultural, and Environmental Sciences as part of the Pat and Bobby Moser Scholars Program.)	\$60,000.00	\$60,000.00
The Nardi Family Endowed Scholarship Fund (Is being established August 29, 2014, with a gift from Matthew Nardi; used to provide merit-based scholarships for students from Tuscarawas County Ohio who major in a STEM [science, technology, engineering, and math] field.)	\$60,000.00	\$60,000.00
The Comstock Program of Excellence Fund (Is being established August 29, 2014, with a gift from Randy L. Comstock of Seattle, Washington; used to supplement the discretionary budget of the football team.)	\$53,062.00	\$50,000.00

August 29, 2014 meeting, Board of Trustees

Dr. Randall P. Rago Endowment Fund (Is being established August 29, 2014, with gifts from Dr. Mark Lima [BA 1979, DDS 1983] and Cynthia Rago Lima of London, Ohio in memory of her brother, Dr. Randall P. Rago; used for medical research on lymphoma or leukemia at the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute.)	\$51,624.00	\$50,000.00
The Singh Family Fund (Is being established August 29, 2014, with gifts from Rohit and Vandita Singh, Arun [BSBA 2005] and Jennifer Singh, and Rajendra and Veena Singh to recognize Rohit and Arun Singh's parents Rajendra [mechanical engineering professor] and Veena Singh; used to support international aspects of education in mechanical engineering.)	\$50,838.00	\$50,000.00
Ohio Staters 75 th Anniversary Endowment – Ohio Union Room (Is being established August 29, 2014, with gifts from friends of the Ohio Union; used to provide ongoing maintenance and upkeep of the Ohio Staters room that has been dedicated in the Ohio Union.)	\$50,275.00	\$50,000.00
John and Michelle Kochensparger Parkinson's Support Fund (Is being established August 29, 2014, with a gift from Michelle M. Kochensparger [BA 1966; Certificate 1966] and John H. Kochensparger III of Columbus, Ohio; used to support the Movement Disorders Division in the Department of Neurology at the College of Medicine, to enhance its mission of medical research, education/training and patient care/outreach on Parkinson's disease.)	\$50,197.00	\$50,000.00
Drs. John and Cheryl Archer Endowed Scholarship Fund (Is being established August 29, 2014, with gifts from Drs. John [BS 1973, OD 1975] and Cheryl [OD 1984] Archer; used to provide one need-based scholarship for an incoming student from the state of Ohio who is enrolled in the College of Optometry.)	\$50,000.00	\$50,000.00
The Gerald A. and Mary Jane Francis Endowed Scholarship Fund (Is being established August 29, 2014, with gifts from the Sally J. Francis and Steven J. Maheras Charitable Fund of the Schwab Charitable Fund and the Hines Family Fund of the Fidelity Charitable Gift Fund. This fund is being established at the request of their daughters and sons-in-law: Sally J. Francis and Steven J. Maheras and Diane F. Hines and Robert L. Hines; used to provide one, renewable third or fourth year undergraduate scholarship for students enrolled in the College of Engineering, majoring in mechanical engineering.)	\$50,000.00	\$50,000.00
Linda J. and John T. Pajka MD Global Ophthalmology Endowment Fund (Is being established August 29, 2014, with a gift from Linda J. Pajka [BS 1986] and Dr. John T. Pajka [BS 1982; MD 1986; residency training, 1987-1990] of Lima, Ohio; used in the Department of Ophthalmology to support the mission of the Global Outreach Project and similar medical outreach activities by Ophthalmology medical students, residents, and fellows providing medical education and care to foreign or U.S. communities.)	\$50,000.00	\$50,000.00

August 29, 2014 meeting, Board of Trustees

The Connie Hahn Sharpe and Gary L. Sharpe Endowment Fund (Is being established August 29, 2014, with gifts from Connie [BS 1969] and Gary [BA 1970] Sharpe who reside in Naples, Florida and a gift from The Ohio State University Alumni Club of Naples; used to provide scholarships to students enrolled in The Ohio State University who are from the Naples, Florida area.)	\$50,000.00	\$50,000.00
The Dr. Wael-Hilal M. Bahaa-El-Din Scholarship Fund on Applied Systems Performance (Is being established August 29, 2014, with a gift from Dr. Wael-Hilal M. Bahaa-El-Din [PhD 1984]; used to support one or more renewable scholarships for students enrolled in the College of Engineering majoring in either computer science engineering or computer and information science, with preference for candidates who have expressed an interest in applied performance research that helps the real world and industry.)	\$50,000.00	\$50,000.00
The Sara Lee Youngs Memorial Endowment Fund (Is being established August 29, 2014, with a fund transfer by the Department of Urology of gifts from the late Sara Lee Youngs; used to support the Department of Urology's priorities in Urologic Oncology undertaken at The Ohio State University Wexner Medical Center.)	\$50,000.00	\$50,000.00
Michael G. Zimmerman Unrestricted Endowed Fund (Is being established August 29, 2014, with a gift from Michael G. Zimmerman [BA 1980]; used at the discretion of the vice president for strategic enrollment planning, in consultation with the director of Student Financial Aid.)	\$29,387.96	\$25,000.00
Veterinary Medicine Class of 1968 Endowment Fund (Is being established August 29, 2014, with gifts from graduates of the Veterinary Medicine Class of 1968 and friends of the College of Veterinary Medicine; used at the discretion of the dean of the College of Veterinary Medicine.)	\$25,425.00	\$25,000.00
Samira Beckwith Dean's Innovation Fund (Is being established August 29, 2014, with gifts from Samira Kanaan Beckwith [BA 1974, MSW 1977]; used by the dean of the Max M. Fisher College of Business to support activities of the faculty, students, and staff, in accordance with the college's strategic plans.)	\$25,000.00	\$25,000.00
Timothy and Jennifer Gallagher Dean's Innovation Fund (Is being established August 29, 2014, with gifts from Timothy B. [BS 1990] and Jennifer D. [BA 1993] Gallagher; used by the dean of the Max M. Fisher College of Business to support activities of the faculty, students, and staff, in accordance with the strategic plan of the college.)	\$25,000.00	\$25,000.00

Change in Description of Named Endowed Fund

The Harold R. Adams Scholarship Fund

The Selma and Edward Levy Endowed Scholarship Fund

The Charles and Barbara Webb Family Scholarship Fund

August 29, 2014 meeting, Board of Trustees

Fund Closure

Dr. Randall P. Rago Endowment Fund

TOTAL	\$28,381,279.72
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*Amounts establishing endowments as of July 31, 2014.

The Donald G. and Mary A. Dunn Designated Chair in Modern Military History

It is proposed that The Donald G. and Mary A. Dunn Designated Chair in Modern Military History be established August 29, 2014, by the Board of Trustees of The Ohio State University, with a fund transfer from the College of Arts and Sciences.

This fund provides a chair position in the Department of History focusing on military history (post-1900). The chair holder shall be appointed for a three-year term by the Board of Trustees of The Ohio State University as recommended by the executive dean of the College of Arts and Sciences. The activities of the chair shall be reviewed by the executive dean to determine compliance with the academic and research standards of the University.

This designated chair position shall cease to exist when annual funding ends.

Centennial Professor of Nursing

It is proposed that Centennial Professor of Nursing be established August 29, 2014, by the Board of Trustees of The Ohio State University with fund transfers from the College of Nursing.

This fund provides a professorship position in the College of Nursing. This professorship is designed to promote and enhance both nursing and trans-disciplinary research activities at the college, preferably in a substantive area aligned with a center of research excellence in the college. Candidates will be recommended by the college's dean to the provost and appointed by the University's Board of Trustees for a five-year term. The activities of the professor shall be reviewed by the dean to determine compliance with the academic and research standards of the University.

This designated professorship position shall cease to exist when annual funding ends.

The Mary E. and John W. Alford Research Chair in Head and Neck Cancer

The Mary E. Alford Cancer Research Endowment Fund was established on September 7, 1990, by the Board of Trustees of The Ohio State University with a gift from John W. Alford of Newark, Ohio. Additional gifts were given by the John and Mary Alford Foundation of Worthington, Ohio; by the Ronald Alford family of Westerville, Ohio; and by the Barbara and Michael (BSBA 1978) Cantlin family of Newark, Ohio. The name was changed to The Mary E. and John W. Alford Cancer Research Endowment Fund and the description was revised March 3, 2000. The name and description were revised February 11, 2011. The required funding level for a chair has been reached and the fund is being revised on August 29, 2014.

The annual distribution will be used for a chair position at the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James) to support a nationally or internationally recognized faculty member or physician in the field of head and neck cancer research. The chair holder shall be appointed by the University's Board of Trustees as recommended and approved by the chief executive officer of The James and director of the CCC, the senior vice president for Health Sciences, and the dean of the College of Medicine. The activities of the chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donors as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chief executive officer and director.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University reserves the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University shall consult chief executive officer of The James and director of the CCC, the senior vice president for Health Sciences, and the dean of the College of Medicine. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University.

The Dr. Lee Hebert Endowed Professorship in Nephrology

It is proposed that The Dr. Lee Hebert Endowed Professorship in Nephrology be established August 29, 2014, by the Board of Trustees of The Ohio State University, with gifts given in honor of Dr. Lee A. Hebert from colleagues and grateful patients including gifts from OSU Internal Medicine, LLC, Division of Nephrology and Casto-Ohio Properties LTD.

Dr. Hebert joined the Department of Internal Medicine faculty in 1979 and was director of the Division of Nephrology (1979-2004) as well as professor of pathology. He became faculty emeritus in July 2007. An internationally recognized expert in the role of complement in kidney disease, lupus nephritis, hypertension, and preservation of kidney function in chronic kidney disease patients, Dr. Hebert has authored more than 178 peer-reviewed original scientific publications, 30 book chapters, and 48 review articles. Principal investigator of 8 NIH grants (including the Department's first Program Project), 7 NIH multi-center trials, and multiple non-NIH clinical trials, he also served on numerous editorial boards and NIH study sections. In addition to his engagement in basic, translational, and clinical research, he conducted an active clinical practice. Dr. Hebert was a role model for nephrology trainees and junior faculty and shared his wisdom with generations of interns, residents, and fellows.

The annual distribution from this fund shall be used for a professorship position in the Division of Nephrology in the Department of Internal Medicine, supporting a nationally or internationally recognized physician faculty member in the field of Nephrology with a focus on research in the immunology of kidney diseases. The professorship holder shall be appointed by the Board of Trustees of The Ohio State University as recommended and approved by the dean of the College of Medicine in consultation with the department chairman, division director and the senior vice president for Health Sciences. The activities of the professorship holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donors as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University reserves the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such

fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the chair of the Department of Internal Medicine, director of the Division of Nephrology, dean of the College of Medicine and the senior vice president for Health Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees in accordance with the policies of the University.

The Ohio Research Scholars Program Endowed Fund

It is proposed that The Ohio Research Scholars Program (ORSP) Endowed Fund be established August 29, 2014, by the Board of Trustees of The Ohio State University, with funding received in 2008 from the Ohio Board of Regents to attract leading research talent that can contribute to the growth of research centers of excellence within Ohio's academic institutions that support economic development priorities of the state.

The annual distribution from this fund will be allocated by the provost and will support tenure track positions at the associate professor level or higher or senior research positions at equivalent levels. All hires supported with ORSP endowment funds must be recruited from outside of Ohio. Holders of these positions shall be appointed by the provost.

ORSP hires should support a researcher in one of two tracks:

- 1) A well-established research cluster that has a critical mass of distinguished and highly productive faculty and researchers, quality graduate students and infrastructure supporting a defined technology or research focus area that has attained international prominence in research, industrial engagement and/or commercialization. ORSP funds are to be used to further enhance a competitive position or to move up in competitive rankings relative to benchmarked leaders.
- 2) An existing promising area of research that has the potential to evolve into clusters of research excellence of importance to Ohio's future economy. ORSP funds are to be used to improve the capability in a defined technology or research focus area to conduct sustainable and internationally competitive research, industrial engagement and/or commercialization, build a critical mass of human and technical resources, and establish beneficial relationships with existing centers of research excellence within Ohio.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the provost.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

The endowment established herein should benefit the University in perpetuity. The University reserves the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University shall consult the provost. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University.

Akos Seress Mathematics Scholarship Fund

It is proposed that Akos Seress Mathematics Scholarship Fund be established August 29, 2014, by the Board of Trustees of The Ohio State University, in memory of Professor

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Akos Seress (PhD 1985) at the request of his wife, Sherry Seress (BS 1982, MS 1986), and his son, Laszlo Seress, with transfers from the Mathematics Department and gifts from friends, family, and colleagues.

The annual distribution from this fund shall provide scholarship and prize awards to both undergraduate math majors and math graduate students. Recipients of the scholarship/prize awards shall be determined by an independent process, in consultation with Student Financial Aid, based solely on merit/talent, applied objectively without regard to or consideration for gender, age, race, sexual orientation, religion, disability, ancestry, marital status or financial status, using the criteria described below.

Awards to undergraduate math majors: Up to three junior or senior undergraduate students may be awarded prizes. From the available annual funds, 30% shall be given to the undergraduates, the monies to be divided equally among the award recipients.

The selection of the recipients of the prize awards shall be based on the combined performance on the Rasor-Bareis-Gordon competition, the Putnam Exam (participants need not be Putnam team members), the student's grade point average in mathematics courses only, and any pure math research activities.

The selection of recipients shall be made by a committee consisting of the chair of the Mathematics Department, the Mathematics Honors chair, a Mathematics Department vice chair, and a member from the Mathematics Advising/Counseling Office, in consultation with Student Financial Aid.

Awards to mathematics graduate students: Three prizes shall be awarded worth 70% of the available annual funds. Recipients of the prize awards shall be determined by an annual written competition that covers the following areas (broadly interpreted): algebra, analysis, and combinatorics. The exam shall be administered by a committee composed of four faculty members appointed by the chair.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University reserves the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University shall consult the executive dean of the College of Arts and Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees in accordance with the policies of the University.

The Frank R. Carver Endowed Fund

It is proposed that The Frank R. Carver Endowed Fund be established August 29, 2014, by the Board of Trustees of The Ohio State University, with a fund transfer by the College of Engineering of an unrestricted gift from the estate of Mr. Frank R. Carver (B EE 1940).

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Mr. Carver was born on March 3, 1918 in Columbus, Ohio. He attended Columbus North High School. Frank married Rosamond Rader in 1934 and they had three children, Geraldine, Scott, and Philip.

Mr. Carver began at The Ohio State University in 1936 and graduated in 1940 with a Bachelor's degree in Electrical Engineering. After graduation, Frank worked at Westinghouse E&M Company as a Broadcast and Radar Field Engineer until 1945. He then went on to work for Raytheon Manufacturing Company until 1951 as first a Development Engineer and then a Senior Engineer. In 1951, he went to work for Hughes Aircraft Engineering. While there, Frank was the head of the radar development department and then the Division Manager of the Technology Division in the Space and Commercial Group. He worked for Hughes for 25 years until retiring in 1976. Frank was granted patents while he was at both Raytheon and Hughes.

The annual distribution from this fund shall be used for emerging priorities for the Department of Electrical and Computer Engineering as directed and approved by the department's chair.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering, or his/her designee, in consultation with the chair of the Department of Electrical and Computer Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University reserves the right to modify the purposes of this fund, however, if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Engineering, or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and, in accordance with the policies of the University.

The Fritz Graf Endowed Fund for the Graduate Interdisciplinary Study of Ancient Mediterranean Religions

It is proposed that the The Fritz Graf Endowed Fund for the Graduate Interdisciplinary Study of Ancient Mediterranean Religions be established August 29, 2014, by the Board of Trustees of The Ohio State University, with a gift from an anonymous donor and a fund transfer by the College of Arts and Sciences, Department of Classics.

The annual distribution from this fund shall be used to support the Department of Classics. First preference is to provide support for a graduate student(s) to travel to conferences relevant to their development as scholars with preference given to students who have declared Graduate Interdisciplinary Study of Ancient Mediterranean Religions (GISRAM) students who have recently been admitted as candidates of the PhD program. Recipients will be recommended by the GISRAM steering committee, in consultation with Student Financial Aid and approved by the college's executive dean. Second preference is to support lectures as recommended by the GISRAM steering committee and approved by the college's executive dean. Third preference is to fulfill other needs of the GISRAM program as recommended by the GISRAM steering committee and approved by the college's executive dean.

If GISRAM ceases to exist, the fund shall remain in the department. The department will be responsible for carrying out the intended purposes with respect to graduate students in the college who are pursuing doctoral studies in ancient Mediterranean religions.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive dean of the College of Arts and Sciences, in consultation with the chair of the Department of Classics.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University reserves the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University shall consult the executive dean of the College of Arts and Sciences of his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University.

The Park Hall Endowed Fund

It is proposed that The Park Hall Endowed Fund be established August 29, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Martin C. Murrer and friends.

The annual distribution from this fund shall be used at the discretion of the vice president for student life.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for student life, or his/her designee.

If in the future, the fund's principal balance reaches the amount required at that time to establish a restricted endowed fund, the name of the fund shall be changed to The Park Hall Tug of War Endowed Fund and the description shall be revised. Thereafter, the annual distribution from this fund shall be used to support activities and prizes associated with the annual Park Hall Tug of War Event, as approved by the vice president for student life.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the

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purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the vice president for student life, or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Pike County 4-H Scholarship Fund

It is proposed that the Pike County 4-H Scholarship Fund be established August 29, 2014, by the Board of Trustees of The Ohio State University, with gifts from the daughters of Vancil Brown and the Pike County 4-H Committee.

The annual distribution from this fund shall be used to award a scholarship in honor of Vancil Brown to 4-H members from Pike County Ohio to attend an accredited college or technical school. Recipients must carry twelve hours per quarter or twelve semester hours and have either a minimum 2.75 grade point average or be in the upper third of their present graduating class. Scholarship recipients shall be selected by the College of Food, Agricultural, and Environmental Sciences Scholarship Committee in partnership with the Pike County 4-H Committee under the guidelines approved by the college's dean, or his/her designee, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

Remaining distribution may be used for, but not limited to, 4-H programming, 4-H Camp scholarships, or additional academic scholarships as outlined above. Expenditures from this fund shall be approved by the dean of the College of Food, Agricultural, and Environmental Sciences, or his/her designee.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Food, Agricultural, and Environmental Sciences, or his/her designee.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University reserves the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University shall consult the dean of the College of Food, Agricultural, and Environmental Sciences, or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University.

The Pike County R. O. McFerren Scholarship Fund

The Pike County 4-H Endowment Fund was established April 4, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University

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Development Fund from the family and friends of R. O. McFerren (BS 1930). The name is being revised on August 29, 2014.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to award one or more scholarships to an entering freshman into the College of Food, Agricultural & Environmental Sciences at The Ohio State University, Columbus Campus, or the Agricultural Technical Institute on the Wooster Campus. The student shall be a Pike County student with a preference, but not limited to a 4-H Member. The student must be in the upper one-third of their high school class and have a record showing leadership, citizenship and community service. In the event there is no qualified incoming freshman, the committee may in its discretion award the scholarship to an otherwise eligible upper classman. The scholarship selection process will be administered by the OSU Extension Agent, Chairperson at the Pike County OSU Extension Office, in consultation with the assistant dean for Academic Affairs in the college and Student Financial Aid. Mildred A. McFerren or either one of her sons, Richard A. McFerren or Tom L. McFerren shall also be consulted during the selection process. The scholarship will be awarded during an appropriate program in Pike County.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use, shall be designated by the Board of Trustees, in consultation with the dean of the College of Food, Agricultural and Environmental Sciences in order to carry out the desire of the donors.

Stoner Optometry Scholarship Fund

The Stoner Scholarship Fund for OD/MPH Students was established February 11, 2011, by the Board of Trustees of The Ohio State University with a fund transfer by the College of Optometry of an unrestricted gift from the estate of Dr. Cyrus Stoner (BS 1924). The name and description are being revised August 29, 2014.

The annual distribution from this fund shall be used to provide scholarship support to a student enrolled in the College of Optometry who demonstrates academic ability and future potential. Scholarship recipients shall be selected by the college's scholarship committee, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Optometry.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

The University reserves the right to modify the purposes of this fund if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University shall consult the dean of the College of Optometry.

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Modifications to endowed funds shall be approved by the University's Board of Trustees in accordance with the policies of the University.

The Sylvan G. Frank Chair in Pharmaceuticals and Drug Delivery Systems

The Sylvan G. Frank Chair Fund in Pharmaceuticals and Drug Delivery Systems was established November 8, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Chih-Ming James Chen (PhD 1981) and Virginia C. Chen. The required funding level for a chair has been reached and the fund is being revised on August 29, 2014.

The annual distribution from this fund shall be used to provide salary and program support to a distinguished faculty member in the Division of Pharmaceuticals and Pharmaceutical Sciences.

Appointment to the position shall be recommended to the provost by the dean of the College of Pharmacy, in consultation with the division chair and faculty of pharmaceuticals and pharmaceutical sciences, and approved by the Board of Trustees of the University.

The activities of the chair shall be reviewed no less than every four years by the dean of the College of Pharmacy, in consultation with the division chair of the Division of Pharmaceuticals and Pharmaceutical Sciences to determine compliance with the intent of the donors, as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Pharmacy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Pharmacy. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Frank E. and Virginia H. Bazler Chair in Business Law

It is proposed that The Frank E. and Virginia H. Bazler Chair in Business Law be established August 29, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Virginia Hutchison Bazler and Frank E. Bazler.

The annual distribution from this fund shall support a chair position in an area of law related to business. Appointment to the chair will be recommended by the dean of the Michael E. Moritz College of Law to the executive vice president and provost. Appointment to the position shall be approved by the University's Board of Trustees.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in

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subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the college's dean.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the Michael E. Moritz College of Law. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

FloAnn Sours Easton Endowed Professorship in Child and Adolescent Health

It is proposed that the FloAnn Sours Easton Endowed Professorship in Child and Adolescent Health be established August 29, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from C. John (MBA 1960) and FloAnn S. (BS 1962) Easton.

The annual distribution from this fund shall provide support for a professorship position to promote excellence in child and adolescent health in the field of Nursing. Professorship holder will be a nationally recognized scholar and exemplary educator with a track record of NIH funding, who will provide outstanding mentorship to faculty and students in the area of child and adolescent health and shall be appointed by the Board of Trustees of The Ohio State University as recommended by the dean of College of Nursing. Activities of the appointee shall be reviewed no less than every four years by the dean to determine compliance with the intent of the professorship as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Nursing or his/her designee.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Nursing or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Charles W. Ebersold and Florence Whitcomb Ebersold Professorship

It is proposed that the Charles W. Ebersold and Florence Whitcomb Ebersold Professorship be established August 29, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the Florence Whitcomb Ebersold Trust (the "donor"), under agreement dated August 13, 1996, to be held in an endowment fund (the "endowment" or "fund") as provided in such trust instrument and herein. The donor is represented by one of its trustees, Susan T. Bart, of Chicago, Illinois.

The annual distribution from this fund shall be used to create and support a professorship position in the Michael E. Moritz College of Law in the field of United States constitutional law to be known as the *Charles W. Ebersold and Florence Whitcomb Ebersold Professorship*. Appointment to the position shall be recommended to the provost by the dean of the College of Law (the "dean") and approved by the University's Board of Trustees. This fund is separate and distinct from the Charles W. Ebersold and Florence Whitcomb Ebersold Chair, and the positions supported by the chair and the professorship shall be filled by different individuals. The activities of the professor shall be reviewed no less than every three years by the dean to determine compliance with the intent of Mr. and Mrs. Ebersold, as well as the academic and research standards of the University.

Fund assets may be combined with other assets of the University for investment purposes, provided that the fund assets shall at all times be identified by the University on its books and records as a separate and distinct fund.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion shall be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees.

The University will prepare and submit a report summarizing the expenditure and use of the endowment funds annually, for a period of at least ten years, to Susan T. Bart or to a designee named by her and communicated to the University ("donor's designee"). In the event of the death or incapacity of Susan T. Bart during such ten-year period or thereafter, if no designee has been named and communicated to the University, the University's reporting obligations shall terminate.

Mr. and Mrs. Ebersold desired that the endowment established herein should benefit the University in perpetuity. In the event that the fund's purposes become unlawful, impracticable, impossible to achieve or wasteful, the University and the Foundation may modify the purposes of this fund, provided that any such modification will take into consideration Mr. and Mrs. Ebersold's intentions in creating the fund as described above, and the University and Foundation will attempt to carry out the spirit of these intentions as closely as possible. If donor's designee can reasonably be contacted, the University shall consult with donor's designee in making any such modification. In seeking any such modification, the University and the Foundation shall also consult the dean. Subject to the foregoing, modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Dr. Edward R. Rinaldi Scholarship Fund

It is proposed that the Dr. Edward R. Rinaldi (BA 1926, MD 1929) Scholarship Fund be established August 29, 2014, by the Board of Trustees of The Ohio State University, in

August 29, 2014 meeting, Board of Trustees

accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with estate gifts from Mary Ann Rinaldi in memory of her husband.

The annual distribution from this fund shall provide scholarships for needy students enrolled in the College of Medicine in a manner and in such amounts as shall be determined by the college's dean, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Medicine or his/her designee.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Medicine or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Dr. Gregory D. Pearson Resident Support Endowment Fund

It is proposed that the Dr. Gregory D. Pearson Resident Support Endowment Fund be established August 29, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Mark D. Kvamme of Sunbury, Ohio given in honor of Dr. Gregory D. Pearson (MD 1998; residency training in plastic surgery, 2004).

The annual distribution from this fund shall benefit an integrated plastic and general surgery training program in the Department of Plastic Surgery for medical residents. Allocation shall be made by the Department's chairperson, in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chairperson of the Department of Plastic Surgery.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the

need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor or his representative and as recommended by the dean of the College of Medicine, in consultation with the chairperson of the Department of Plastic Surgery and the senior vice president for Health Sciences.

The Auer Family Women's Swimming Scholarship Fund

It is proposed that The Auer Family Women's Swimming Scholarship Fund be established August 29, 2014, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from John Auer (BS 1976) of St. Petersburg, Florida.

The annual distribution from this fund shall supplement the grant-in-aid costs of an undergraduate student-athlete with preference given to members of the women's swimming team. Scholarship recipients shall be selected by the director of the Department of Athletics, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of the Department of Athletics. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Georgia Peterson Cox Endowed Memorial Fund

It is proposed that the Georgia Peterson Cox Endowed Memorial Fund be established August 29, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with estate gifts from Lee Cox in memory of his wife.

The annual distribution from this fund shall be designated to the School of Music and used to support programs or groups which provide instruction or performance of chamber music, or closely related purposes if such programs or groups no longer exist, at the discretion of the school's director.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the

endowment principal at the discretion of the director of the School of Music or his/her designee.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult of the director of the School of Music or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Dr. John T. von der Heide Scholarship Fund

It is proposed that the Dr. John T. von der Heide Scholarship Fund be established August 29, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Carl F. Asseff (BA 63, MD 66).

The annual distribution from this fund shall be used to provide a scholarship based on financial need and academic merit to an undergraduate student ranked as a rising senior who is enrolled in the College of Arts and Sciences and majoring in history. Candidates should apply as juniors. Applicants must submit their transcript, including grade point average, and a one-page essay addressing the value of studying history to a committee appointed by the chair of the Department of History. Upon request, the chair shall provide copies of the essays to the donor, or his designee. The committee shall submit the top five candidates to Student Financial Aid who will rank them according to level of financial need. The scholarship recipient shall be selected by the chair of the Department of History, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the executive dean of the College of Arts and Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Constance Woodward Scholarship Fund in Pediatric Nursing

It is proposed that the Constance Woodward Scholarship Fund in Pediatric Nursing be established August 29, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Robert Woodward.

The annual distribution from this fund shall provide scholarships for graduate students enrolled in the College of Nursing focused on a pediatric or neonatal specialty. Candidates must demonstrate financial need. Scholarship recipients shall be selected by the dean of the College of Nursing or his/her designee, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Nursing or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Charles A. Reynolds Baseball Program Fund

It is proposed that The Charles A. Reynolds Baseball Program Fund be established August 29, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Kenneth R. Reynolds of Mount Vernon, Ohio.

The annual distribution from this fund shall supplement the discretionary budget of the baseball team.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful,

provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult director of the Department of Athletics. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Seeley Family Fund in Pulmonary and Sleep Medicine

It is proposed that the Seeley Family Fund in Pulmonary and Sleep Medicine be established on August 29, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from DASCO Home Medical Equipment of Westerville, Ohio in honor of Donald and Linda Seeley and their children, Jason Seeley and Rachel Seeley Mazur.

The annual distribution from this fund shall be used to support programs and activities in specialties of pulmonary and critical care in the Division of Pulmonary, Allergy, Critical Care & Sleep Medicine to include but not limited to: research, patient care and education, medical care and training, fellowship awards, etc., as allocated by the division director, in consultation with the chair of the Department of Internal Medicine, the dean of the College of Medicine.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor(s) named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of the Division of Pulmonary, Allergy, Critical Care & Sleep Medicine, the chair of the Department of Internal Medicine, and the dean of the College of Medicine. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Dr. Carol Alexander and Dr. Kevin Alexander College of Optometry Student Leadership Endowed Fund

It is proposed that The Dr. Carol Alexander and Dr. Kevin Alexander College of Optometry Student Leadership Endowed Fund be established August 29, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Kevin (BS 1974, OD 1976, MS 1977, PhD 1979) and Carol (OD 1987) Alexander.

The annual distribution from this fund shall provide scholarship support for one College of Optometry student who demonstrates outstanding leadership ability. Scholarship can be spent for tuition, room & board, additional education expenses, leadership activities or programs, internships, and conferences or judging teams. Scholarship recipient shall be selected by the college's scholarship committee, in consultation with Student Financial Aid.

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The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Optometry. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Andersons, Inc. Charitable Foundation Scholarship Fund

It is proposed that The Andersons, Inc. Charitable Foundation Scholarship Fund be established August 29, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from The Andersons, Inc. Charitable Foundation.

The annual distribution from this fund shall be used to support one four-year scholarship for an undergraduate student enrolled in the College of Food, Agricultural, and Environmental Sciences as part of the Pat and Bobby Moser Scholars Program. Eligible candidates must be residents of the state of Ohio.

Scholarship recipients shall be selected by the college's scholarship committee under the guidelines approved by the college's dean or his/her designee, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Food, Agricultural, and Environmental Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if

such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Food, Agricultural, and Environmental Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Nardi Family Endowed Scholarship Fund

It is proposed that The Nardi Family Endowed Scholarship Fund be established August 29, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Matthew Nardi.

The annual distribution from this fund shall be used to provide merit-based scholarships for students from Tuscarawas County Ohio who major in a STEM (science, technology, engineering, and math) field. Recipients shall be selected by Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of Student Financial Aid. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Comstock Program of Excellence Fund

It is proposed that The Comstock Program of Excellence Fund be established August 29, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Randy L. Comstock of Seattle, Washington.

The annual distribution from this fund shall supplement the discretionary budget of the football team. Expenditures shall be recommended by the head coach of the football team and approved by the director of the Department of Athletics or his/her designee.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

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The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of the Department of Athletics, or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Dr. Randall P. Rago Endowment Fund

It is proposed that the Dr. Randall P. Rago Endowment Fund be established on August 29, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Mark Lima (BA 1979, DDS 1983) and Cynthia Rago Lima of London, Ohio in memory of her brother, Dr. Randall P. Rago.

The annual distribution from this fund shall be used for medical research on lymphoma or leukemia at the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James). Funds may be used for personnel, supplies, equipment, publications, conferences and other activities required for quality medical research. Allocation of funds shall be approved by the chief executive officer of The James and the director of The Ohio State University Comprehensive Cancer Center (CCC).

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chief executive officer.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor(s) named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the chief executive officer of The James and the director of the CCC. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Singh Family Fund

It is proposed that The Singh Family Fund be established August 29, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Rohit and Vandita Singh, Arun (BSBA 2005) and Jennifer Singh, and Rajendra and Veena Singh to recognize Rohit and Arun Singh's parents Rajendra (mechanical engineering professor) and Veena Singh.

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The annual distribution from this fund shall support international aspects of education in mechanical engineering. Preference will be given to one or more undergraduate honors students pursuing collaborative research between The Ohio State University and well recognized engineering institutes in India, including coordinating efforts with the Ohio State Global Gateway Office. Scholarship recipients shall be selected by the chair of the Department of Mechanical and Aerospace Engineering, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Engineering. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Ohio Staters 75th Anniversary Endowment - Ohio Union Room

It is proposed that the Ohio Staters 75th Anniversary Endowment - Ohio Union Room be established August 29, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends of the Ohio Union.

The annual distribution from this fund shall be used for ongoing maintenance and upkeep of the Ohio Staters room that has been dedicated in the Ohio Union. Expenditures from this fund shall be approved by the Ohio Union's business manager and the director of events.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the Ohio Union's business manager and the director of events.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the Ohio

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Union's business manager and the director of events. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

John and Michelle Kochensparger Parkinson's Support Fund

It is proposed that the John and Michelle Kochensparger Parkinson's Support Fund be established August 29, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Michelle M. Kochensparger (BA 1966; Certificate 1966) and John H. Kochensparger III of Columbus, Ohio.

The annual distribution from this fund shall support the Movement Disorders Division in the Department of Neurology at the College of Medicine, to enhance its mission of medical research, education/training and patient care/outreach on Parkinson's disease to include, but not limited to: equipment, supplies, software, lab space; fellow research awards or conference support; novel therapies and drug trials; and patient education and social support services. Expenditures shall be approved by the division's director, in consultation with the department's chair, the dean of the College of Medicine and the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Movement Disorders Division, in consultation with the chair of the Department of Neurology, the dean of the College of Medicine and the senior vice president for Health Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor(s) that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor(s) named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of the Movement Disorders Division, the chair of the Department of Neurology, the dean of the College of Medicine and the senior vice president for Health Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Drs. John and Cheryl Archer Endowed Scholarship Fund

It is proposed that the Drs. John and Cheryl Archer Endowed Scholarship Fund be established August 29, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Drs. John (BS 1973, OD 1975) and Cheryl (OD 1984) Archer.

The annual distribution from this fund shall provide one need-based scholarship for an incoming student from the state of Ohio who is enrolled in the College of Optometry. Recipients shall be selected by the college's scholarship committee, in consultation with the dean (or his/her designee) and Student Financial Aid.

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The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Optometry or his/her designee.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Optometry or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Gerald A. and Mary Jane Francis Endowed Scholarship Fund

It is proposed that The Gerald A. and Mary Jane Francis Endowed Scholarship Fund be established August 29, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Sally J. Francis and Steven J. Maheras Charitable Fund of the Schwab Charitable Fund and the Hines Family Fund of the Fidelity Charitable Gift Fund. This fund is being established at the request of their daughters and sons-in-law: Sally J. Francis and Steven J. Maheras and Diane F. Hines and Robert L. Hines.

The annual distribution from this fund shall provide one, renewable third or fourth year undergraduate scholarship for students enrolled in the College of Engineering, majoring in mechanical engineering. Candidates must demonstrate financial need and have a minimum 3.0 grade point average. First preference shall be given to students from Tuscarawas County, Ohio and its contiguous counties to include Carroll, Coshocton, Guernsey, Stark, Holmes, and Harrison. If no eligible candidate exists, students from any Ohio county may be considered. Scholarship recipients shall be selected by the college's scholarship committee, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean, director, or appropriate university official. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Linda J. and John T. Pajka MD Global Ophthalmology Endowment Fund

It is proposed that the Linda J. and John T. Pajka MD Global Ophthalmology Endowment Fund be established August 29, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Linda J. Pajka (BS 1986) and Dr. John T. Pajka (BS 1982; MD 1986; residency training, 1987-1990) of Lima, Ohio.

The annual distribution from this fund shall be used in the Department of Ophthalmology to support the mission of the Global Outreach Project and similar medical outreach activities by Ophthalmology medical students, residents, and fellows providing medical education and care to foreign or U.S. communities. Funds may cover costs such as, but not limited to, travel, equipment, and supplies. Expenditures shall be approved by the department's chair, in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor(s) that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor(s) named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the chair of the Department of Ophthalmology who shall seek advice from the dean of the College of Medicine and the senior vice president for Health Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Connie Hahn Sharpe and Gary L. Sharpe Endowment Fund

It is proposed that The Connie Hahn Sharpe and Gary L. Sharpe Endowment Fund be established August 29, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Connie (BS 1969) and Gary (BA 1970) Sharpe who reside in Naples, Florida and a gift from The Ohio State University Alumni Club of Naples.

The annual distribution from this fund shall be used to provide scholarships to students enrolled in The Ohio State University who are from the Naples, Florida area. Scholarship recipients shall be recommended by the Alumni Club of Naples and selected by Student Financial Aid.

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The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purpose of the endowment, or be reinvested in the endowment principal at the discretion of the director of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of Student Financial Aid. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Dr. Wael-Hilal M. Bahaa-El-Din Scholarship Fund on Applied Systems Performance

It is proposed that The Dr. Wael-Hilal M. Bahaa-El-Din Scholarship Fund on Applied Systems Performance be established August 29, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Dr. Wael-Hilal M. Bahaa-El-Din (PhD 1984).

The annual distribution from this fund shall be used to support one or more renewable scholarships for students enrolled in the College of Engineering majoring in either computer science engineering or computer and information science, with preference for candidates who have expressed an interest in applied performance research that helps the real world and industry. Scholarship recipients shall be selected by the college's scholarship committee, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused distribution from this endowed fund shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or

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wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Engineering, or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Sara Lee Youngs Memorial Endowment Fund

It is proposed that The Sara Lee Youngs Memorial Endowment Fund be established August 29, 2014, by the Board of Trustees of The Ohio State University with a fund transfer by the Department of Urology of gifts from the late Sara Lee Youngs of Cleveland, Ohio.

The annual distribution from this fund shall support the Department of Urology's priorities in Urologic Oncology undertaken at The Ohio State University Wexner Medical Center. Allocation of distribution shall be made at the recommendation of the chairman of the Department of Urology and approved by the dean of the College of Medicine in consultation with the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University reserves the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University shall consult the chairman of the Department of Urology, the dean of the College of Medicine and the senior vice president for Health Sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees in accordance with the policies of the University.

Michael G. Zimmerman Unrestricted Endowed Fund

It is proposed that the Michael G. Zimmerman Unrestricted Endowed Fund be established August 29, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Michael G. Zimmerman (BA 1980).

The annual distribution from this fund shall be used at the discretion of the vice president for strategic enrollment planning in consultation with the director of Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the vice president for strategic enrollment planning, in consultation with the director of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

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It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the vice president for strategic enrollment planning. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Veterinary Medicine Class of 1968 Endowment Fund

It is proposed that the Veterinary Medicine Class of 1968 Endowed Fund be established August 29, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from graduates of the Veterinary Medicine Class of 1968 and friends of the College of Veterinary Medicine.

The annual distribution from this fund shall be used at the discretion of the dean of the College of Veterinary Medicine.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the College's dean.

If the fund's principal balance reaches \$50,000 on or before December 31, 2018, the fund shall be revised and the annual distribution shall be used to provide at least four annual awards to students enrolled in the College of Veterinary Medicine, in accordance with the guidelines established by Student Chapter of the American Veterinary Medical Association (SCAMA) or its successor. The fund shall be administered by SCAMA for their Professional Development Funds according to their guidelines and restrictions and, in consultation with the college's dean and Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion the dean of the College of Veterinary Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Veterinary Medicine. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Samira Beckwith Dean's Innovation Fund

It is proposed that the Samira Beckwith Dean's Innovation Fund be established August 29, 2014, by the Board of Trustees of The Ohio State University, in accordance with the

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guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Samira Kanaan Beckwith (BA 1974, MSW 1977).

The annual distribution from this fund shall be used by the dean of the Max M. Fisher College of Business to support activities of the faculty, students, and staff, in accordance with the college's strategic plans.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of dean of the Max M. Fisher College of Business or his/her designee.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the Max M. Fisher College of Business or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Timothy and Jennifer Gallagher Dean's Innovation Fund

It is proposed that the Timothy and Jennifer Gallagher Dean's Innovation Fund be established August 29, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Timothy B. (BS 1990) and Jennifer D. (BA 1993) Gallagher.

The annual distribution from this fund shall be used by the dean of the Max M. Fisher College of Business to support activities of the faculty, students, and staff, in accordance with the strategic plan of the college.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Max M. Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the Max M. Fisher College of Business. Modifications to endowed funds shall be

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approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Harold R. Adams Scholarship Fund

The Harold R. Adams Scholarship Fund was established February 10, 2012, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Kevin Adams (B.S. 1983 Animal Science, M.S. 1986 Agricultural Economics) of Covington, Louisiana, in memory of his father, Harold R. Adams (B.S. 1951 Animal Science). The fund is being revised August 29, 2014.

The annual distribution shall be used to support one or more scholarships in the College of Food, Agricultural, and Environmental Sciences excluding the School of Environment and Natural Resources. Eligible students must be entering freshmen on the Columbus, Ohio, campus and demonstrate financial need. Preference shall be given to students from Highland County, Ohio. The scholarship may be awarded to the same students in successive years, not to exceed two years, provided the students remain in good academic standing, progress towards their degrees, and continue to meet the scholarship's criteria including at least a 2.5 cumulative grade point average.

Scholarship recipients shall be selected by the college's scholarship selection committee, in accordance with guidelines approved by the vice president for Agricultural Administration and the executive dean of Food, Agricultural, and Environmental Sciences and, in consultation with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and from the vice president for Agricultural Administration and the executive dean of Food, Agricultural, and Environmental Sciences.

The Selma and Edward Levy Endowed Scholarship Fund

The Selma and Edward Levy Endowed Scholarship Fund was established July 13, 2007, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Gary Levy (DVM 1981), in honor of his parents Selma and Edward Levy. The description was revised on November 8, 2013 and is being revised again on August 29, 2014.

The annual distribution from this fund shall provide financial aid yearly to one (1) DVM student, with preference given to a student from New Jersey with an interest in small

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animal medicine. Scholarship recipients will be selected by the dean of the College of Veterinary Medicine, in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use, shall be designated by the Board of Trustees and Foundation Board, as recommended by the dean of the College of Veterinary Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor, as good conscience and need dictate.

The Charles and Barbara Webb Family Scholarship Fund

The Charles and Barbara Webb Family Scholarship Fund was established November 4, 2011, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Charles R. and Barbara Webb of Powell, Ohio, and Naples, Florida. The description is being revised August 29, 2014.

The annual distribution from this fund shall provide a scholarship to an undergraduate student entering the Max M. Fisher College of Business. Scholarship recipients shall be selected by the college's director of the undergraduate program, in consultation with Student Financial Aid. The donors, or their representative, will be notified annually by the Max M. Fisher College of Business as to the amount of scholarship. The student may receive other sources of financial support but this scholarship will be the only donor-named scholarship awarded from the college. The scholarship is renewable as long as the recipient is enrolled in the college.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the Max M. Fisher College of Business, or his/her designee. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Dr. Randall P. Rago Endowment Fund

Dr. Randall P. Rago Endowment Fund was established on June 6, 2014, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the

August 29, 2014 meeting, Board of Trustees

Board of Directors of The Ohio State University Foundation, with an incorrect date of January 30, 2014 listed in the description. The fund is being closed on August 29, 2014.

FY2015-19 Capital Investment Plan

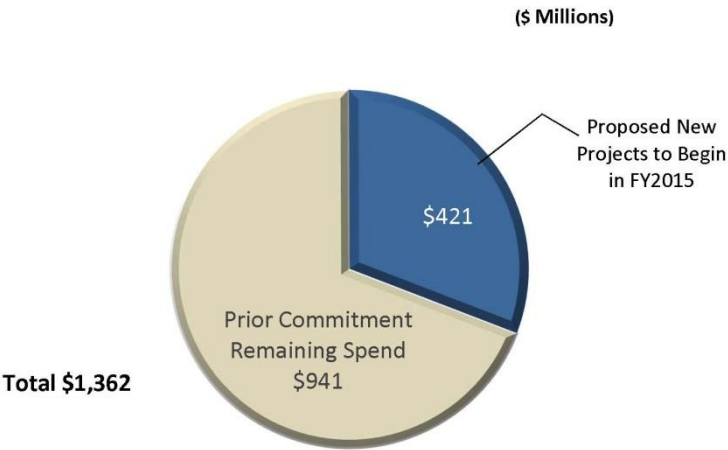


Table 1 - Prior Commitment - Remaining Spend

Line	Capital Priority	Projected Capital Expenditures					Total
		FY2015	FY2016	FY2017	FY2018	FY2019	
1	NRD Construction	106.6	154.4	66.2	0.0	0.0	327.2
2	Wexner Medical Center Expansion	205.5	9.3	0.0	0.0	0.0	214.8
3	CBEC Building	17.9	4.5	0.0	0.0	0.0	22.4
4	East Regional Chilled Water Plant	8.0	11.9	3.0	0.0	0.0	22.9
5	WMC - Jameson Crane Sports Med Institute	14.1	17.5	1.9	0.0	0.0	33.5
6	Roll-up of Infrastructure and RDM	5.0	15.0	5.0	0.0	0.0	25.0
7	Roll-up of Small Projects	196.9	89.2	7.6	1.2	0.1	295.0
	Total	554.0	301.8	83.7	1.2	0.1	940.8

FY2015-19 Capital Investment Plan

Table 2 - New Projects Beginning in FY2015

Line	Capital Priority	Projected Capital Expenditures					Total
		FY2015	FY2016	FY2017	FY2018	FY2019	
1a	Small Cash Ready Projects (Roll-up, 38 projects)	4.6	20.2	8.7	0.1	0.0	33.6
1b	Spend Capacity Cushion FY2015	0.3	8.4	1.3	0.0	0.0	10.0
2a	WMC - Small Cash Ready Projects - Physical Env	22.4	9.6	6.1	0.0	0.0	38.1
2b	WMC - Small Cash Ready Projects - Equipment	19.9	13.0	0.0	0.0	0.0	32.9
3a	Regional Campus - Small Infrastructure and RDM	0.9	6.5	2.8	0.1	0.0	10.3
3b	Small Infrastructure and RDM	6.9	10.0	3.4	0.0	0.0	20.3
4	Discovery Themes - Oxley Hall Renovation	0.5	6.1	8.6	0.4	0.0	15.6
5	Discovery Themes - Pomerene Hall Reno. - Data Analy.	1.1	7.3	13.0	13.2	2.6	37.2
6	SL - Baker Commons for ODS - enables Data Analy	0.2	2.7	3.2	0.0	0.0	6.1
7	Vet Med Center Renovation Phase 1	11.2	2.6	0.0	0.0	0.0	13.8
8	Cannon Drive Relocation Phase 1	0.9	6.4	13.2	13.4	3.8	37.7
9	WMC - Clinical Expansion, W. Rhodes Modernization	6.4	14.3	10.5	0.0	0.0	31.2
10	WMC - Hamilton Hall Renovation	3.3	3.3	3.3	0.0	0.0	9.9
11	Project Development	5.0	5.0	5.0	5.0	5.0	25.0
12	A&S - School of Music, Weigel reno/Hughes design	1.4	9.8	22.5	22.8	3.5	60.0
13	Mount Hall Reno. - Off. Chief Information Officer	0.5	6.5	8.0	0.0	0.0	15.0
14	Marion Campus - New Science Building	0.5	3.7	5.3	4.8	0.7	15.0
15	Newark Campus - Adena Hall Renovations	0.2	1.7	2.1	0.0	0.0	4.0
16	Newark Campus - Residence Halls Phase 1	0.2	2.2	2.6	0.0	0.0	5.0
Total		86.4	139.3	119.6	59.8	15.6	420.7

Table 3 - Anticipated Funding Sources for New Projects Initiated FY2015

Line	Funding Sources	Total by Source	Percent of Total
1	State Capital Funds - FY2015-16 - Regional Campuses	11.1	2.6%
2	State Capital Funds - FY2015-16 - Columbus Campus	54.3	12.9%
3	External Debt	0.0	0.0%
4	Fundraising	27.2	6.5%
5	WMC/College of Medicine Operating Funds	112.1	26.6%
6	Local Funds	133.3	31.7%
7	University Financing	33.6	8.0%
8	Leveraged Partnerships	49.1	11.7%
Total		420.7	

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(APPENDIX V)

**The Ohio State University Board of Trustees
Finance Committee
August 29, 2014**

TOPIC: Fiscal Year 2015 Budget Plan Approval

CONTEXT: The approval of the Fiscal Year 2015 Budget Plan for the fiscal year ending June 30, 2015 is the final step in establishing the budget for the university. The budget as presented is based on the tuition and fee levels approved at the June Board of Trustees meeting. At the same meeting, an interim budget for Fiscal Year 2015 was approved.

SUMMARY: Included are the following:

- Resolution for Approval of the Fiscal Year 2015 Budget Plan
- Fiscal Year 2015 Total Funds Budget book

REQUESTED OF THE FINANCE COMMITTEE: Approval of the Fiscal Year 2015 Budget Plan.

Fiscal Year 2015 Operating Budget



The Ohio State University
Office of Business and Finance
Financial Planning and Analysis

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Executive Summary

The Ohio State University continues to move forward to achieve its vision to be the world's preeminent public comprehensive university, solving problems of world-wide significance and, to fulfill our mission to advance the well-being of the people of Ohio and the global community through the creation and dissemination of knowledge. In order to meet this vision and mission the university has continued to work towards augmentation of traditional revenue streams and streamlining expenses while seeking to expand the revenue base in new and unique ways in order to invest in areas core to the university vision and mission.

As fiscal year 2014 draws to a close, the university remains financially strong. Tuition revenue is stable as student applications and enrollment continue to grow. However, there are a number of challenges that we must manage. State subsidy revenue continues to decline in real dollars. We anticipate continued pressure on government expenditures for research and student financial aid. The anticipation of nominal growth from traditional government revenue sources, coupled with our intent to maintain student affordability, create an imperative to continue to explore alternatives to traditional financial strategies. The university must also consider leveraging core assets into incremental revenue while continuing to explore non-traditional revenue opportunities. A strong focus on both revenue enhancement and expense streamlining is required to ensure that resources are in place to fund our strategic initiatives while maintaining a strong balance sheet.

The OSU Health System continues to strengthen its financial position in advance of the opening of the new James Cancer Hospital and Critical Care Tower (CCCT) scheduled for December, 2014. The fiscal year 2015 Health System budget meets aggressive targets to deliver improvements in profit margin, cash on hand and debt service ratios. Numerous expense control and productivity initiatives have been implemented or will be implemented during the course of fiscal year 2015. These measures are critical in order to manage operating risk associated with transitioning into the new facility and the uncertainty surrounding the impact of federal insurance exchanges and Medicare rate reductions.

We continue to explore new revenue opportunities in addition to the leased parking funding, century bond funding, and current affinity contracts. We continue to focus on our financial investment strategies, streamlining activities and procurement strategies in order to maximize the funding available to advance our goals of Teaching and Learning, Research and Innovation, Outreach and Engagement, and Resource Stewardship.

In fiscal year 2013 we invested \$483 million into our long-term investment pool as a result of leasing our parking operations to a third party. From the investment yield, we expect to distribute \$20-25 million per year to be used to fund faculty initiatives and research, transportation and sustainability, scholarships and invest in our university Arts District.

This document presents The Ohio State University's Fiscal Year 2015 Budget for approval. The Budget is presented on a consolidated basis with the university and Health System also presented as unique

Vision

The Ohio State University will be the world's preeminent public comprehensive university, solving problems of world-wide significance.

Mission

We exist to advance the well-being of the people of Ohio and the global community through the creation and dissemination of knowledge.

operating entities. This document also provides narratives on the overall budgeting process, and the key drivers of revenue and expenses budgeted for fiscal year 2015.

STRATEGIC CONTEXT

The fiscal year 2015 budget is built upon the foundation of The Ohio State University strategic plan. The plan outlines four core goals, with a specific focus for investment across three discovery themes: Health and Wellness, Energy and Environment, Food and Production Safety.

Core Goals

Four institution wide goals are fundamental to Ohio State's mission and future success and must be reflected in all that we accomplish:

- **Teaching and Learning:** to provide an unsurpassed, student-centered learning experience led by engaged, world-class faculty and enhanced by a globally diverse student body.
- **Research and Innovation:** to create distinctive and internationally recognized contributions to the advancement of fundamental knowledge and scholarship and to solutions of the world's most pressing problems.
- **Outreach and Engagement:** to establish mutually beneficial partnerships with the citizens and institutions of Ohio, the nation, and the world so that our communities are actively engaged in the exciting work of The Ohio State University.
- **Resource Stewardship:** to become the model for an affordable public university recognized for financial sustainability, unsurpassed management of human and physical resources, and operational efficiency and effectiveness.

Discovery Themes

Health and Wellness: will allow faculty from Ohio State's seven health sciences colleges and the Wexner Medical Center to work with partners across the university in nutrition, social work, health education, and public policy, to cite but a few examples. These experts will focus on such issues as disease prevention, community health, and health systems.

Energy and Environment: will create an unprecedented interdisciplinary collaboration of experts spanning the university and touching upon every specialization to fully address issues related to energy and environment. By working with experts beyond the university, Ohio State faculty will lead the way in developing scientific and policy responses to the global need for energy and the associated effects on the environment.

Food Production and Security: will draw on Ohio State's unique expertise in food, agricultural, and environmental sciences as well as the arts and sciences, health sciences, business, law, and beyond. Working with partners within and outside the university, these experts will focus on enhancing the quality of food and animal feed and ensuring an adequate.

Discovery Themes at The Ohio State University

The university's move to eminence will be founded in the university's three discovery themes of **Health and Wellness**, **Food Production and Security**, and **Energy and Environment**. These themes are based on special, broad, and deep expertise across the university. Through these discovery themes, Ohio State will focus its resources and activities on finding durable solutions to issues of global as well as regional importance. The discovery themes are essential elements of Ohio State's strategic planning. The initial area of focus for all three of the Discovery Themes will be data analytics.

Data analytics is a process of collecting, organizing, integrating and examining vast amounts of information in order to extract insight. With today's increasingly large, complex, and diverse data sets, problem-solving is more data driven than ever. In this environment, the ability to find, analyze, and interact with these data will be the difference-maker in accelerating the pace of change—from disease prognosis to smart materials; from environmental mapping to sustainable energy systems; from bioinformatics to precision agriculture. As part of this focus, the university has established a new interdisciplinary undergraduate major in data analytics. This major was designed by the Colleges of Arts and Sciences, Engineering, Medicine and Fisher College of Business. With this new degree offering, Ohio State becomes the first university in the country to offer an undergraduate degree in data analytics.

Faculty from every college and all six campuses of the university will be encouraged to actively contribute to these discovery themes. Meanwhile, as these colleagues concentrate their efforts on the issues the discovery themes are meant to address, they and others will continue to advance our understanding of history and philosophy, languages and cultures, and the arts as they pursue excellence in our core goals. Our programs in medicine, agriculture, veterinary sciences, engineering, business and many other fields of study are rich and strong because they are grounded by excellence in the arts, humanities and physical as well as social sciences.

Strategic Finance: Planning for Success

In recent years, we have launched a number of successful initiatives to increase the resources available to support the core academic mission. Revenue generation initiatives have included the establishment of unique partnerships and collaborations, such as the affinity agreements with organizations such as Huntington Bank and Nationwide Insurance; innovative financing strategies such as the issuance of \$500 million in century bonds; asset monetization strategies such as the 50-year parking concession agreement; and strengthening the endowment through diversification and value orientation strategies.

Going forward, The university must increasingly focus on generating additional revenue from traditional and innovative sources, including continued exploration of asset monetization opportunities, enhanced funding, continued exploration of public/private partnerships, technology commercialization and endowment growth.

We will also continue to build upon successful cost containment strategies that have included strategic procurement initiatives such as reducing the number of suppliers in our database; leveraging the buying power to negotiate more aggressively; implementing systems designed to improve operational efficiencies; lean process reengineering; and supporting the university's sustainability efforts by moving to paperless systems.

Fiscal Year 2015 University Budget: Key Themes

The Fiscal Year 2015 Budget continues our commitment to hire 500 new tenure or tenure-track faculty by 2023 who will be specializing in disciplines that support the Discovery Themes. Start-up funding is also budgeted to assure that the university can hire the best faculty for our programs. The fiscal year 2015 budget includes a \$20 million investment in Data Analytics focused around Discovery Themes.

Fiscal year 2015 will be the second year of the State of Ohio's new funding model for higher education. The recommendations were developed by the Commission on Higher Education under the leadership of former President Gee. This new model emphasizes degree completion as the main driver for funding and course completions as secondary. It will also reward the ability of the university to retain the best and brightest in Ohio after graduation. The state has increased its pool of funding allocated to state colleges and universities by 1.6% in fiscal year 2015. The university continues to assess the impacts of the funding model change within the context of growth in distance education and other non-traditional programs across the state.

The budget also focuses on additional compensation for faculty and staff, increasing the institutionally funded financial aid for undergraduate students, supporting colleges with additional revenue generated from tuition dollars, funding for increased benefit costs and priority requests for support operations, all while assuring that general funds are balanced.

The Fiscal Year 2015 Budget Plan outlines important aspects of the university's financial strategy in the year ahead. The budget plan, coupled with our Annual Financial Report, presents our current financial state and our future opportunities and challenges. It illustrates our financial path for achieving our vision of being the world's preeminent public comprehensive university.

Fiscal Year 2015 Budget: Financial Statements

The fiscal year 2015 budget includes a consolidated financial statement in addition to discrete financial statements for each of the following segments:

- **The Ohio State University**
- **The Ohio State University Health System**
- **The Ohio State University Physicians Practice Plan**

Given the operational differences between segments, we will provide narratives around the key drivers for each segment.

August 29, 2014 [FISCAL YEAR 2015]

Consolidated Financial Statements

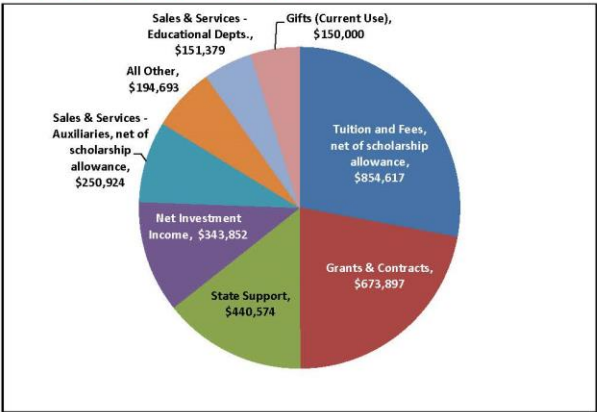
\$ in Thousands	Fiscal 2014 Projected Actual	Fiscal 2015 Budget	\$ Change	% Change
Operating Revenues				
Tuition and Fees, net of scholarship allowance	\$ 830,864	\$ 845,307	\$ 14,443	1.7%
Grants & Contracts	673,874	673,897	22	0.0%
Sales & Services - Educational Departments	151,218	151,379	161	0.1%
Sales & Services - Auxiliaries, net of scholarship	236,577	250,924	14,347	6.1%
Sales & Services - Health System & OSUP	2,449,527	2,604,490	154,963	6.3%
Other Operating Revenues	46,594	46,594	0	0.0%
Total Operating Revenues	\$ 4,388,655	\$ 4,572,591	\$ 183,936	4.2%
Operating Expenses				
Salaries	\$ 2,295,369	\$ 2,401,271	\$ 105,902	4.6%
Benefits	679,624	723,169	43,545	6.4%
Fee Authorizations	155,338	163,314	7,976	5.1%
Student Aid	145,032	148,329	3,297	2.3%
Supplies & Other	1,428,635	1,494,768	66,134	4.6%
Depreciation	264,000	278,600	14,600	5.5%
Total Operating Expenses	\$ 4,967,998	\$ 5,209,451	\$ 241,453	4.9%
Operating Gain (Loss)	\$ (579,343)	\$ (636,861)	\$ (57,518)	9.9%
Non-Operating Revenues (Expenses)				
State Share of Instruction	\$ 355,287	\$ 352,651	\$ (2,636)	-0.4%
State Line Item Appropriations	86,807	86,644	(162)	-0.2%
Non-Exchange Grants	74,765	76,272	1,508	2.0%
Gifts (Current Use)	149,412	150,000	588	0.4%
Net Investment Income	352,916	278,976	(73,940)	-2.6%
Interest Expense on Plant Debt	(79,050)	(76,401)	2,649	-3.4%
Other Non-Operating Revenues (Expenses)	5,000	-	(5,000)	-100.0%
Total Non-Operating Revenues (Expenses)	\$ 945,137	\$ 868,143	\$ (76,994)	-8.1%
Net Transfers from OSU Health System	\$ -	\$ -		
Income Before Other Changes in Net Assets	\$ 365,794	\$ 231,282	\$ (134,512)	-36.8%
Other Changes in Net Assets				
State Capital Appropriations	\$ 40,165	45,000	\$ 4,835	12.0%
Private Capital Gifts	8,530	15,000	6,470	75.9%
Additions to Permanent Endowments	46,338	51,000	4,662	10.1%
Total Other Changes in Net Assets	\$ 95,033	\$ 111,000	\$ 15,967	16.8%
Change in Net Assets	\$ 460,827	\$ 342,282	\$ (118,545)	-25.7%

August 29, 2014 [FISCAL YEAR 2015]

University Financial Statement (excluding Health System):

\$ in Thousands	Fiscal 2014 Projected Actual	Fiscal 2015 Budget	\$ Change	% Change
Operating Revenues				
Tuition and Fees, net of scholarship allowance	\$ 830,864	\$ 845,307	\$ 14,443	1.7%
Grants & Contracts	673,874	673,897	22	0.0%
Sales & Services - Educational Departments	151,218	151,379	161	0.1%
Sales & Services - Auxiliaries, net of scholarship	236,577	250,924	14,347	6.1%
Other Operating Revenues	46,594	48,137	1,543	3.3%
Total Operating Revenues	\$ 1,939,128	\$ 1,969,644	\$ 30,516	1.6%
Operating Expenses				
Salaries	\$ 1,318,907	\$ 1,359,952	\$ 41,045	3.1%
Benefits	396,322	415,260	18,938	4.8%
Fee Authorizations	96,634	98,852	2,218	2.3%
Student Aid	145,032	146,344	1,312	0.9%
Supplies & Other	616,911	636,008	19,097	3.1%
Depreciation	188,200	194,800	6,600	3.5%
Total Operating Expenses	\$ 2,762,006	\$ 2,851,216	\$ 89,210	3.2%
Operating Gain (Loss)	\$ (822,878)	\$ (881,573)	\$ (58,694)	7.1%
Non-Operating Revenues (Expenses)				
State Share of Instruction	\$ 355,287	\$ 352,651	\$ (2,636)	-0.7%
State Line Item Appropriations	86,807	86,644	(162)	-0.2%
Non-Exchange Grants	74,765	76,272	1,508	2.0%
Gifts (Current Use)	149,412	150,000	588	0.4%
Net Investment Income	352,916	278,976	(73,940)	-21.0%
Interest Expense on Plant Debt	(79,050)	(76,401)	2,649	-3.4%
Other Non-Operating Revenues (Expenses)	5,000	-	(5,000)	-100.0%
Total Non-Operating Revenues (Expenses)	\$ 945,137	\$ 868,143	\$ (76,994)	-8.1%
Net Transfers from OSU Health System	82,155	70,284	(11,871)	-14.4%
Income Before Other Changes in Net Assets	\$ 204,414	\$ 56,854	\$ (147,560)	-72.2%
Other Changes in Net Assets				
State Capital Appropriations	\$ 40,165	45,000	\$ 4,835	12.0%
Private Capital Gifts	8,530	15,000	6,470	75.9%
Additions to Permanent Endowments	46,338	51,000	4,662	10.1%
Total Other Changes in Net Assets	\$ 95,033	\$ 111,000	\$ 15,967	16.8%
Change in Net Assets	\$ 299,447	\$ 167,854	\$ (131,593)	-43.9%

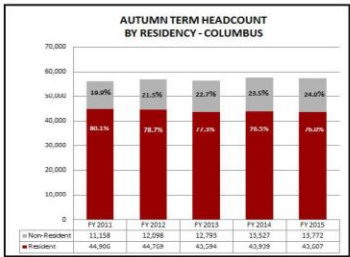
University Revenue Sources



Tuition and Fees

Gross tuition and fees, before scholarship allowance, are expected to increase by \$19 million, or 1.9%, to \$996 million. The increase is driven by both an increased mix of non-resident students and increased fees for fiscal year 2015. Undergraduate and graduate Masters/PhD instructional and mandatory fees will not increase in fiscal year 2015. Instructional fees for tagged masters and professional students are scheduled to increase 2.0%. For all student levels, the non-resident surcharge will increase 5.0% across most colleges.

The university is committed to maintaining tuition affordability. However, the limited increases are necessary to partially cover inflation and to provide continued investment in excellence within the core academic mission. Tuition and fees provide more than 70% of university revenue available to fund the core academic mission. The remaining 30% is largely provided through the State of Ohio instructional subsidy (SSI). SSI has continued to decline, when adjusted for inflation, in recent years.



Enrollment - The university continues to execute against the most recent Enrollment Plan, which was implemented in fiscal year 2012, to increase the quantity, quality and diversity of the student body. The Plan has been successful in meeting those objectives and in providing higher levels of new students to offset the temporary decline in existing students due to semester conversion in fiscal year 2013. Enrollment has since stabilized and enrollment for fall 2014 (fiscal year 2015) is expected to be essentially flat versus fiscal year 2014. With many students taking advantage of the free credit hour option in May term, summer revenue-generating enrollments and credit hours continue to lag behind pre-conversion levels.

STUDENT ENROLLMENT FOR AUTUMN TERM
AUTUMN FY 2011 - FY 2015

Headcounts	2011	2012	2013	2014	2015	1 YR	1 YR	5 YR
						Chg	% Chg	% Chg
Columbus	56,064	56,867	56,387	57,466	57,379	-87	-0.2%	2.3%
Lima	1,530	1,306	1,131	1,077	1,036	-41	-3.8%	-32.3%
Mansfield	1,405	1,388	1,265	1,204	1,204	0	0.0%	-14.3%
Marion	1,816	1,525	1,273	1,259	1,161	-98	-7.8%	-36.1%
Newark	2,562	2,677	2,390	2,315	2,325	10	0.4%	-9.3%
ATI	700	666	612	643	656	13	2.0%	-6.3%
Grand Total	64,077	64,429	63,058	63,964	63,761	-203	-0.3%	-0.5%

Regional campuses, which account for 10% of the university's enrollment, continue to be negatively impacted by several factors including the semester conversion, continued poor economic conditions in the communities they serve, the decreasing number of high school graduates and the competition from community and technical colleges. As a result, fiscal year 2015 enrollments are projected to decline an average of 1.8% over fiscal year 2014 levels.

Undergraduate Fees - Resident instructional fees will not increase in fiscal year 2015 at all of the Ohio State campuses. Also, the general and mandatory fees, including the recreation fee, student activity, student union facility fee, and COTA bus fee will again not change in fiscal year 2015.

Graduate and Professional Fees - Masters and PhD instructional fees will not increase in fiscal year 2015. Some graduate and professional students pay a higher or differential instructional fee based principally on market demand and market pricing. Revenue generated from these increases is earmarked to support the graduate and professional programs that generate the fee income. Most differential fees are expected to increase 2%, while some are budgeted to increase between 3% and 6% in fiscal year 2015.

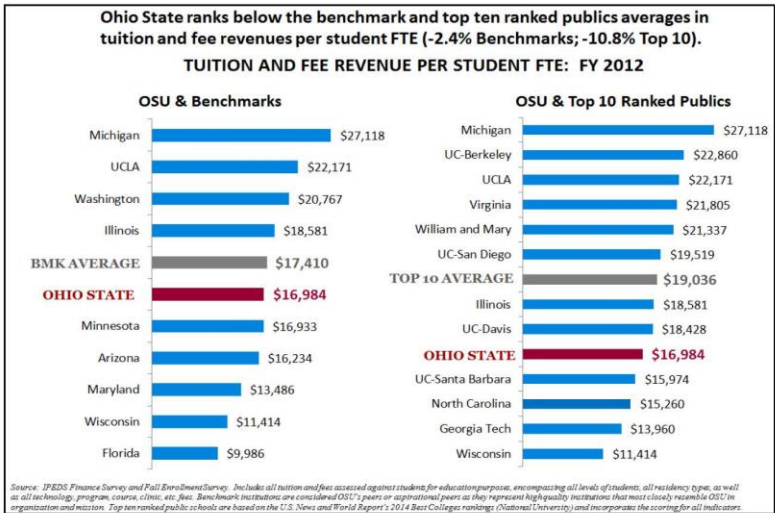
Non-Resident Surcharges - Effective Autumn term fiscal year 2015, the non-resident surcharge will increase 5.0% for most undergraduate, graduate, and most professional programs at each campus. Exceptions to this include the Colleges of Law and Optometry, which will see no increase, four graduate business programs, an on-line FAES program and an on-line Engineering Program that charge a flat non-resident surcharge.

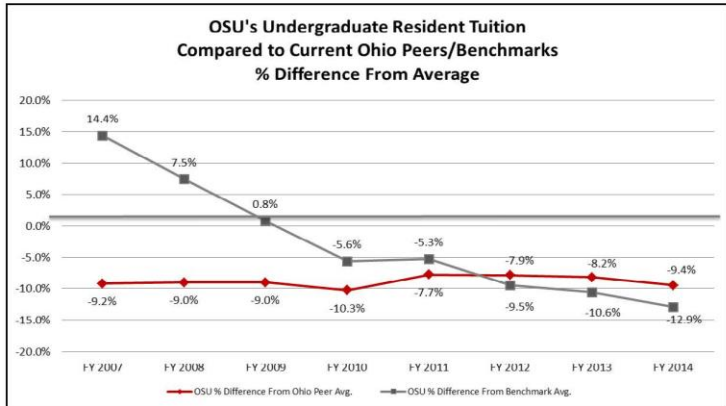
Program, Technology, and Other Fees - Several colleges and academic programs have established additional fees to support specific programs and initiatives. These include program fees designed to provide financial support for specific programs, technology fees, international student fees, and course fees and distance education fees.

Comparison with Selective Ohio Peers - Among Ohio's public universities, Ohio State ranks highest in academic reputation, yet has the second lowest undergraduate student fees among Ohio's six public four-year universities with selective admissions. Given the continued commitment to keep tuition affordable by not raising resident undergraduate rates in the 2014-15 academic year, Ohio State will continue to have one of the lowest student fees among the selective public institutions. This makes Ohio State an excellent value for students and taxpayers.

UNDERGRADUATE RESIDENT FRESHMEN TUITION & FEES - AY 2014 & AY 2015				
FULL-TIME RATES FOR OHIO SELECTIVE PEER INSTITUTIONS				
Ohio Peer	US News Rank*	2014	2015 (Est.)	% Change
Miami	71	\$13,748	\$14,015	1.9%
Cincinnati	117	\$10,784	\$11,000	2.0%
Ohio University	101	\$10,446	\$10,602	1.5%
Bowling Green	166	\$10,590	\$10,590	0.0%
Ohio State	33	\$10,037	\$10,037	0.0%
Kent State	182	\$9,816	\$10,012	2.0%
Average		\$10,903	\$11,043	1.3%
<small>Sources: Ohio Board of Regents Fall Survey of Student Charges (AY 2014); campus representatives and campus websites (AY 2015). FY 2014 Tuition and Fees are the published institution rate for resident new freshmen. *UG Academic Reputation Rank (formerly known as the Peer Assessment Rank) is based on scores from the U.S. News and World Report's 2014 Best Colleges Rankings.</small>				

Comparison with Benchmarks and Top Public Schools - In comparing Ohio State with our peer institutions on tuition and fees (latest data available is fiscal year 2012), revenues per student FTE were 2.4% below the average of OSU's benchmark institutions and 10.8% below the top 10 ranked public institutions' average.





Sources: AAUDE, IPEDS, & Ohio Board of Regents

Again, even among other highly ranked institutions across the nation, Ohio State continues to be an excellent value for students.

State Share of Instruction (SSI)

The SSI allocation is the State of Ohio's primary funding support for enrollments and degree completions at its colleges and universities. SSI funds campuses on the basis of several criteria including successful course completions, indexed by financially and academically at-risk students, degree completions with added funding for degree completions by at-risk students, research activity, and a number of other criteria intended to advance the goals of the State.

In total, the State is appropriating approximately \$1.82 billion for SSI in fiscal year 2015, an increase of \$28.5 million or 2% over fiscal year 2014. In total the university will receive \$354 million in SSI funding for fiscal year 2015. This is roughly \$1.4 million below fiscal year 2014; driven by the reduction in State stop-loss funding for regional campuses.

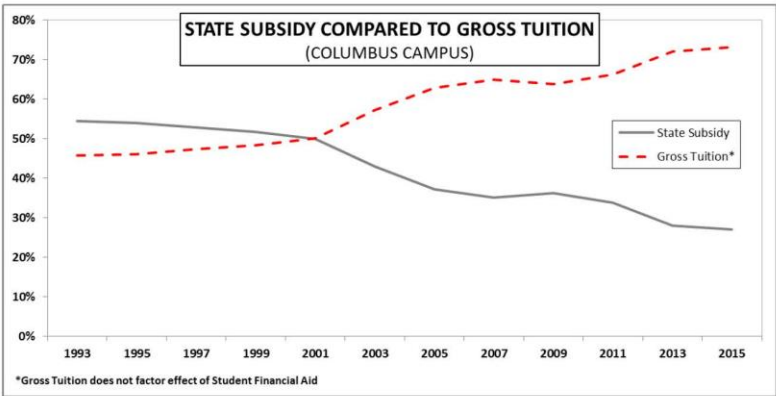
In the fall of 2012, Governor Kasich asked former President Gee to chair a committee comprised of the presidents from Miami University, Ohio University, Wright State University, and Shawnee State University to recommend changes to the State Share of Instruction (SSI) formula to better align it with the goals of the state. The committee was tasked with finding ways to use the formula to support the following objectives:

- Increase participation rates
- Encourage the best and brightest to attend
- Improve graduation rates
- Make higher education more affordable
- Graduate students with the skills they need
- Encourage graduates to stay in Ohio

In fiscal year 2014, the first year of implementation, the formula shifted to rewarding degree recipients, adopted a universal three year average as the basis of calculation for the distribution of the allocations, adopted STEM weights to degree completions, and removed the re-allocation of funds from campuses to those whose allocations had dropped below a certain threshold.

In fiscal year 2015 the formula will combine the regional campus allocations with the main campuses, award proportional degree credits for transfer students, award associate degree credits for all campuses, and implement degree credits for out of state graduates that remain in the state. In the next biennium the formula will remove all remaining earmarks currently in the formula.

The university is assessing the impact of the funding changes on its campuses and is engaged in discussion with the Interuniversity Council of Ohio and the Board of Regents on ways that the funding formula can better meet the needs of the State.



State Line Item Support

In addition to SSI funding, the university also receives funding directed to specific purposes. In fiscal year 2015 the university expects to receive \$ 86.6 million in line item funding. This is roughly flat to our fiscal year 2014 projections.

In total SSI and line item support to the university are expected to be down \$1.5 million from fiscal year 2014. On an inflation-adjusted basis, State funding per resident student continues to trail historical levels.

Capital Appropriations

The university also receives capital appropriations from the state to improve the physical infrastructure of the university. The state capital budget process occurs in the off years from the state budget process. The fiscal year 2015-16 capital process allocated approximately \$99.2 million to the university, of which approximately \$45 million is expected to be received in fiscal year 2015 and will be used to fund such projects as the renovations of Oxley and Pomerene Halls to support Discovery Theme recruitment, renovations at the regional campuses and other infrastructure projects.

Grants and Contracts

For fiscal year 2015, revenue from grants and contracts is planned at \$674 million, essentially flat from the fiscal year 2014 forecast. Grants and contracts revenue is administered in two ways: recorded by individual units in segregated grants and contracts funds, or as sponsored projects administered by the Office of Sponsored Projects.

Of the \$674 million, \$487 million is administered by the Office of Sponsored Projects and \$187 million is administered directly by colleges and support units. Projects administered by the Office of Sponsored Projects typically have more stringent process and documentation requirements than projects that are directly administered through the colleges and support units.

Sponsored Research Programs

The university secures funding for sponsored research programs from a variety of external sources. External grants are awarded by federal, state and local agencies along with private foundations and corporate sponsors. Revenue for sponsored research programs administered by the Office of Sponsored Projects is expected to decrease slightly by \$3 million, from \$490 million projected in fiscal year 2014 to a budget of \$487 million in fiscal year 2015. This is due primarily to decreased governmental funding and elimination of ARRA funds.

The sponsored research revenues discussed above include facilities and administrative (F&A) recoveries which are projected to be \$99 million, a \$2 million, or 1.5%, decrease from fiscal year 2014 levels. F&A costs are recovered from most sponsored programs to offset the cost of maintaining the physical and administrative infrastructure that supports the research enterprise at the university. Because some direct cost expenditures do not recover F&A, direct and indirect cost expenditures do not necessarily align when comparing expected revenue streams.

Agencies differ in how they award funds to the university. Some sponsors will provide all spending authority at the beginning of a multi-year award whereas others tend to fund in annual increments; therefore, awards and expenditures do not necessarily track together.

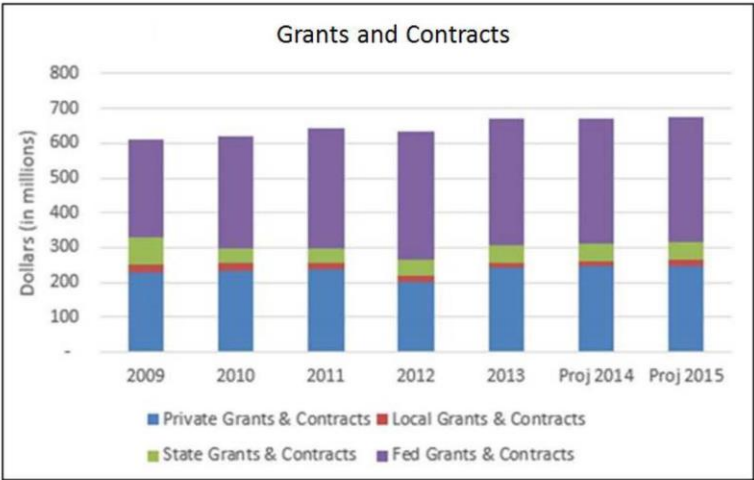
Not unexpectedly, awards from not-for-profit entities that provide grants from funds they raise from charitable donations (e.g. American Cancer Society) are also trending downward. In addition, State funding is also being redirected toward private enterprises and not toward research development at universities.

The university is working to mitigate ongoing downward trends using two primary strategies. First, we are actively focusing on increasing the competitiveness of researchers through activities internal to the university, including facilitating multidisciplinary research to take advantage of the breadth of expertise at the university; establishing new centers focused on current and emerging research challenges; creating a proposal development center; and establishing and maintaining cutting edge core facilities to support our growing community of research-intensive faculty. The second strategy involves building external relationships that will help grow the university's portfolio of federally-funded research, expand strategic partnerships with industry and promote and develop the Ohio Technology Consortium (OH-Tech).

College / Support Unit Administered Grants and Contracts

Revenue for grants and contracts administered directly by individual colleges and support units is expected to increase slightly from \$184 million projected for fiscal year 2014 to \$187 million budgeted for fiscal year 2015.

The following graph represents the trend for each component of Grants and Contracts since fiscal year 2009.



Sales and Service Revenues

Sales and Services of Educational Departments - Sales and services of educational departments are expected to remain flat versus fiscal year 2014. This revenue consists largely of clinical revenue in colleges such as Optometry and Veterinary Medicine and non-college departments such as Recreational Sports and OARNET.

Sales and Services of Auxiliary Enterprises - Student Life and Athletics comprise the majority of sales and services of auxiliary enterprises. Operating Revenue from sales and services of auxiliary enterprises are expected to increase \$14 million, or 6.1%. Athletics revenue is budgeted to increase \$10 million driven largely by increased football revenue from ticket sales (\$3.6M), incremental Big Ten bowl revenue (\$2.4M) and guaranteed payment for the away game with Navy (\$1.8M).

Student Life increase in Sales and Services is primarily driven by room and board revenue from planned fee increases averaging 4.2% on most services in fiscal year 2015. The increase is necessary to cover increased debt payments associated with the new North Residential District and to cover basic inflation for supplies and services. University leadership has asked the Office of Student Life to reduce costs, beginning in fiscal year 2015, with a target to reduce on-going costs by \$1.8 million.

UNIVERSITY BUDGET: EXPENSE

Salaries and Benefits

Salaries - Salary expense is expected to increase by \$41 million or 3.1% over fiscal year 2014 projections. Faculty and staff salary guideline increases of up to 2.0% have been included in the budget for fiscal year 2015.

Salaries expense is planned to increase by \$28 million in colleges, including guidelines increases and a \$7.5 million investment in the Data Analytics Discovery Theme. The remaining \$13 million increase is attributable to support units, including guideline increases and investments in areas such as proposal development and compliance efforts in the Office of Research, OSU Online, Advancement and a full year of fully staffed Office of Integrity and Compliance.

In an effort to drive increased efficiency and ensure that funding is maximized to support the core academic mission, The university has indicated that it will only fund 50% of any net increase to salary and benefits within support units through the current budget allocation model. For instance, if a support unit proposes an aggregate 2.0% increase, the unit will have to fund 50% of that dollar value, effectively 1.0%. It is expected that the unit will deliver cost savings in order to offset the other 50%.

Consistent with prior years, the approved salary guidelines take into consideration the financial condition of the university as well as statistics of the current labor market. The university continues to employ its philosophy of setting faculty salaries at a level that will maintain or advance Ohio State's position nationally for the highest quality faculty, and to set staff salaries to be competitive with the local employment markets.

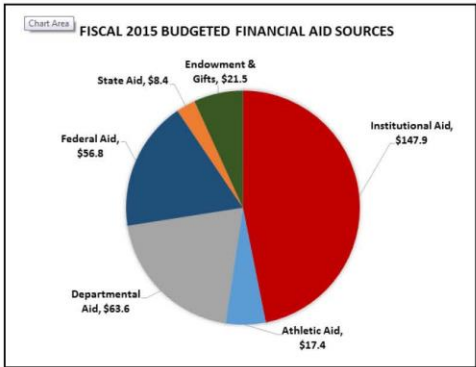
Benefits - Benefit costs are expected to increase by \$19 million or 4.8% over fiscal year 2014. Benefits are driven by the 2% salary guideline increase, which directly affects the retirement plan contribution expenses and a 7% average rate increase on other benefit plans combined. Benefits include the university's contribution to employee retirement plans, various medical, dental, vision, life and disability plans, employee and dependent tuition plans and university expense related to compulsory plans, such as workers' compensation and unemployment compensation.

Retirement Plans - University employees are covered by one of three retirement systems. The university faculty is covered by the State Teachers Retirement System of Ohio (STRS Ohio). Substantially all other employees are covered by the Public Employees Retirement System of Ohio (OPERS). Employees may opt out of STRS Ohio and OPERS and participate in the Alternative Retirement Plan (ARP) if they meet certain eligibility requirements. Under each of the plans, the university contributes 14% of the employee's pay to the plan annually, while the employees contribute 10%. Vesting varies by plan.

Medical Plan - The university is self-insured for employee health insurance. Fiscal year 2015 medical plan costs are budgeted based on historical cost trend data, projected employee eligibility, and expected plan changes associated with governmental regulations. Given these factors, we are projecting a 7% increase for fiscal year 2015 across all medical plans. The university will continue to monitor the impact the new health care laws will have on the university as an employer as legislation and regulations evolve.

Student Financial Aid

Financial aid is a critical investment of resources that keeps the cost of education manageable for students. The Ohio State University engages both the federal and state governments in conversations to stress the importance of financial aid and reasonable loan programs for students. Interactions with donors also stress the importance of gifts that support financial aid.



The financial aid plan seeks to advance two specific goals for the university: to invest in the quality, quantity and diversity of students in order to continue to move Ohio State towards its goal of being in the top ten public universities in the country; and to invest in students to fulfill our role as the land grant university for the State of Ohio, whereby access to college is afforded to those students with limited resources. The university continues to work to support both goals and continues to develop the appropriate balance in moving the university towards eminence. Fundraising efforts are also underway through various initiatives including the Ohio Challenge in which all 88 Ohio counties are raising funds to recruit students from each county to attend Ohio State.

Ohio State expects to distribute a total of \$315 million of financial aid, excluding graduate fee authorizations, to students in fiscal year 2015. Sources for the aid include institutionally funded aid, federal and state programs, and gifts and endowments. The university financial statements present a portion of financial aid, in accordance with GASB accounting requirements, as an allowance against gross tuition and, in the case of Athletic scholarships, an allowance against Auxiliary sales. For fiscal year 2015, \$169 million of the \$315 million of financial aid has been presented as allowances.

Institutionally funded financial aid is expected to increase by \$9.4 million, or 6.8%, in fiscal year 2015 to a total of \$147.9 million. These increases are driven by further investments in financial aid to support the Enrollment Plan, funding for need-based financial aid, funding for the Eminence Financial Aid program for high-performing students, and for the inflationary costs of room and board.

Federal financial aid, which consists primarily of Pell and some Supplemental Educational Opportunity Grant (SEOG) grants, is expected to increase \$0.9 million, or 1.6%, to \$56.8 million in fiscal year 2015. State financial aid is expected to hold steady at approximately \$8.4 million in fiscal year 2015 and is driven by funding levels for programs such as the Ohio College Opportunity Grant (OCOG). Donor and other funds are also expected to remain flat in fiscal year 2014 at \$21.4 million.

Athletic scholarships are planned to remain roughly flat at \$17.4 million. The remaining \$63.6 million in financial aid is administered directly by colleges for graduate fellowships and departmental awards.

Fee Authorizations

Fee Authorizations are an additional component of student aid directed toward graduate student appointments. Total University Fee Authorization expense is expected to increase by \$2.2 million or 2.3% in fiscal year 2015. This is driven by a larger number of planned graduate appointments versus fiscal year 2014 and by the incremental cost to fund this aid for some resident and non-resident students.

Supplies & Other Expenses

Supplies and Other Expenses are projected to increase \$19.1 million or 3.1% versus fiscal year 2014. However, fiscal year 2014 Other Expenses include a one-time \$10 million insurance payment for tornado damage at Wooster. Once fiscal year 2014 costs are adjusted for this one-time proceed, costs are planned to increase by \$9.1 million or 1.5%. The primary drivers are a \$7.8 million increase in utilities cost versus fiscal year 2014. Other increases include \$1.0 million to support development of OSU On-line programs, \$0.8 million for new programs in the College of Public Health and \$1.4 million to develop a marketing plan and implement new software in the Office of Enrollment Services.

Utilities - Columbus campus utilities expense is expected to increase by \$7.8 million, or 8.1%, in fiscal year 2015 to \$103 million. The increase is driven primarily by increases in debt service associated with utilities projects, such as the addition of more efficient cooling plants, and increases in purchased power costs. The university's internal budget model contains a mechanism to smooth changes in rate, both increases and decreases, charged to colleges and units in order to provide for less volatility in annual funding and facilitate planning.



The Wexner Medical Center and major auxiliaries such as Student Life and Athletics are not charged for utilities by the assignable square foot but are directly billed for specific utilities based on meter data. This direct billed revenue is deducted from the total utilities expenses in calculating the rate per assignable square foot paid by other units.

The university has contracted with Johnson Controls for a pilot project to install energy conservation measures in five energy-intensive buildings: Biomedical Research Tower, RPAC/McCorkle Aquatics Pavilion, Scott Lab, Physics Research Building, and the Veterinary Hospital. The total minimum guaranteed energy savings for these buildings will be \$1 million annually after the project is completed.

Building Maintenance and Custodial Services - Services provided include repairs resulting from normal wear and tear, including plumbing, central HVAC and electrical systems, elevator repair and maintenance, and maintenance of the building envelope, including windows, foundations, walls, and floors. Maintenance expenses are expected to increase by \$400,000, or 2.0%, in fiscal year 2015 to \$32.3 million. The increase is driven primarily by increased salaries and benefits for university maintenance staff.

Custodial expenses are expected to decrease by \$200,000, or 0.2%, in fiscal year 2015 to \$16.5 million. For fiscal year 2015, contract services will provide custodial services for approximately 56% of Columbus campus buildings.

Maintenance and Renewal - In an effort to keep pace with maintenance needs for newer buildings and prevent additions to the deferred maintenance backlog, the POM rates provide annual funding for a preventative maintenance pool and a second fund for a deferred maintenance endowment. Annual funding set aside for preventative maintenance pool will remain at \$4 million in fiscal year 2015.

The deferred maintenance endowment was established to provide funding for future maintenance on buildings constructed after 2000. \$6 million will be added during fiscal year 2015 to the quasi endowment established for this purpose. The addition in fiscal year 2015 will increase the principal balance to

approximately \$43 million. Distributions of up to \$1.5 million from this fund will be expendable beginning in fiscal year 2015 for any in-scope deferred maintenance.

University Overhead

Overhead is charged to non-general funds units to help fund centrally-provided services. In fiscal year 2015, \$73 million is expected to be allocated via internal charges to fund centrally-provided services, an increase of \$1 million from fiscal year 2014. Since overhead is an intra-university allocation, entries are eliminated in the financial statement consolidation process.

Specific expense categories comprising the overhead rates include Facilities Support, Administrative Support, and Specialized Support (Health Administration and Student Services). Different overhead rates are calculated based on participation in the different expense categories. The base rate includes all expense categories; other rates are calculated to include only those expenses applicable to those units. For example, the regional campus rate includes only the insurance, academic administration, and central support expense categories. For fiscal year 2015, the rates ranged from 2.8% for the Wexner Medical Center to 5.7% for most earnings operations.

For all units except the Wexner Medical Center, overhead is calculated based on the overhead percentage times net revenue. Net revenue is defined as revenue less direct pass through costs. The Wexner Medical Center's overhead is charged a dollar amount based on actual prior year expenses, in order to be compliant with federal Medicare reimbursement policies. The calculated overhead rates for fiscal year 2015 are stable compared with fiscal year 2014 rates, reflecting moderate growth in both revenues and allocated overhead costs.

Advancement

The university launched the public phase of its \$2.5 billion *But for Ohio State* campaign in October 2012. The fundraising campaign invites those who believe in Ohio State to invest in our students, our faculty, and our potential. By supporting Ohio's land-grant institution, alumni, friends, parents and partners can help us secure educational opportunities for future generations of students and meet the enormous challenges we face as a society. Campaign proceeds will be used to fund scholarships to attract the most promising students, elevate faculty, create modern learning environments, promote multidisciplinary research, and drive high-impact innovation.



In fiscal year 2015, the university expects to raise aggregate fundraising dollars of \$390 million, including pledges and certain private contracts, by engaging a variety of constituents, including students, faculty and staff, alumni, friends, corporate partners and private foundations. The Advancement strategic plan focuses on aligning fundraising with communications and alumni/constituent engagement to use innovative funding approaches with Ohio State's partners across all facets of the university.

The Advancement related line items of the fiscal year 2015 financials exclude pledges of \$58 million where we do not expect to receive cash in fiscal year 2015. In addition, \$106 million of the \$390 million of expected fundraising is recognized in grants and contracts within the fiscal year 2015 budget.

Financial Services and Investments

The Office of Financial Services manages cash, short and intermediate term investments and other funds totaling over \$2.0 billion. They also oversee a debt portfolio of \$2.5 billion. In performing these functions,

the office serves as internal bank to the university taking deposits, issuing debt, investing operating funds and approving loans. The internal bank is a framework for coordinating these activities and providing a consolidated view of the associated assets, liabilities, revenues and expenses.

The Office of Investments manages the Long Term Investment Pool (LTIP), which totals over \$3.4 billion and includes gifted endowment funds, designated funds and a significant portion of operating funds. Through a partnership with external managers, the Office of Investments has adopted an asset allocation model for the LTIP that groups assets into four broad categories. This model enables the investment team to build a portfolio of specialized investment teams around the world to implement our strategic allocation and to be responsive to changing market conditions.

Investment Income - Investment income on cash, short and intermediate term investments is budgeted at \$12.0 million, a \$1.0 million increase over our fiscal year 2014 forecast. The fiscal year 2015 budget reflects the continued low interest rate environment.

The LTIP is budgeted to return \$278 million, at an 8.0% return, in fiscal year 2015. The LTIP has produced a 10.6% return, or \$333 million in the first 10 months of fiscal year 2014, net of investment expenses. This compares to an 11.6% return or \$319 million for the full fiscal year 2013.

Debt - The proceeds of past debt issuance have been utilized to fund major construction projects including the Wexner Medical Center expansion and dormitory refurbishments, as well as significant campus infrastructure improvements.

The debt is comprised of a mix of tax exempt and taxable bonds. Over 82% of the outstanding debt balance is comprised of fixed rate obligations ranging between 1.2% and 4.85%. The remainder is variable rate agreements. The variable rates, most of which are subject to change every seven days, averaged 0.05% through the first ten months of fiscal year 2014 and have a 15 year average of 1.5%. Under the terms of the variable rate agreements, the rates cannot exceed 8% or 12%, depending on the issue.

In fiscal year 2015, we plan to issue approximately \$300 million of new debt to complete the funding of the Wexner Medical Center expansion. The university expects to incur approximately \$95 million of interest expense on plant debt in fiscal year 2015, an increase of \$10 million over fiscal year 2014 projected levels. Approximately \$19 million will be capitalized resulting in a net expense of \$76 million for fiscal year 2015.

August 29, 2014 [FISCAL YEAR 2015]

Health System

<i>\$ in Thousands</i>	Fiscal 2014 Projected	Fiscal 2015 Budget	\$ Change	% Change
Operating Revenues				
Inpatient Services Revenue	\$ 3,772,520	\$ 3,814,830	\$ 42,310	1.1%
Outpatient Services Revenue	3,124,178	3,206,653	82,475	2.6%
Deductions from Patient Revenue	(4,824,240)	(4,849,093)	(24,853)	0.5%
Other Operating Revenue	65,811	84,807	18,996	28.9%
Total Operating Revenues	\$ 2,138,269	\$ 2,257,198	\$ 118,929	6%
Operating Expenses				
Salaries	\$ 717,436	\$ 766,293	\$ 48,857	6.8%
Benefits	222,543	243,397	20,854	9.4%
Professional Fees	103,733	106,453	2,720	2.6%
Supplies	264,325	269,585	5,260	2.0%
Drugs & Pharmaceuticals	155,070	180,568	25,498	16.4%
Services	275,116	277,807	2,691	1.0%
Residents	47,995	48,833	838	1.7%
University Overhead	48,358	49,808	1,450	3.0%
Depreciation & Amortization	77,739	104,107	26,368	33.9%
Interest	9,448	26,647	17,199	182.0%
Total Operating Expenses	\$ 1,921,762	\$ 2,073,498	\$ 151,736	7.9%
Operating Gain (Loss)	\$ 216,507	\$ 183,699	\$ (32,807)	-15.2%
Net Non-Operating Revenue	1,017	1,607	590	58.0%
Excess of Revenue over Expenses	\$ 217,524	\$ 185,306	\$ (32,217)	-14.8%
Medical Center Investments	(118,174)	(100,000)	18,174	-15.4%
Change in Net Assets	\$ 99,350	\$ 85,306	\$ (14,043)	-14.1%

The 2015 OSU Wexner Medical Center Health System (Health System) operating budget generates margins and cash flows sufficient to meet or exceed the Health System's three strategic financial targets. The first goal is to earn an EBIDA margin of at least 12%. The fiscal year 2015 budget generates a 14% EBIDA margin. The second goal is to increase the number of days of cash on hand by three days. The fiscal year 2015 budget results in a three day increase from \$339 million to \$374 million. The final target is to achieve a debt service coverage ratio of 4:1. The budget results in a 4.3:1 debt service coverage ratio.

Cancer and Critical Care Tower Opening



The opening of the new James Cancer Hospital and Critical Care Tower (CCCT) scheduled in December 2014 represents one of the final phases of the \$1.1 billion dollar Medical Center Expansion project. This twenty one story, one million square foot facility will open 348 new beds, will contain 14 operating rooms, expanded radiation therapy units, and over 100 ambulatory exam rooms. The CCCT has been designed to provide state of the art care to patients, support teaching and research activities close to the bedside and provide a comfortable and nurturing environment for families.

The opening of the CCCT poses financial challenges in 2015 that will be alleviated in 2016 as the Health System anticipates return to normal day to day operations. The opening of the CCCT frees beds currently used in the existing James facility and in Doan Hall. When James patients move to the new facility, a backfill plan is in place that will make more beds available for University Hospital, while also reconfiguring space to house the Brain and Spine Hospital, privatizing some existing dual occupancy rooms and decompressing faculty office space.

The impact of the opening on both University Hospital (UH) and The James are significant and will be discussed below. The expense of opening the building will begin early in the fiscal year, likely depressing traditional margin levels in the first six months. Upon opening, The James is projected to fill beds quickly and is expected to reach planned operating levels in the fourth quarter. Critical care cancer patients currently treated by University Hospital will transfer to the new tower, lowering revenues and some expenses to UH. UH backfill is expected to occur over a slightly longer period. Due to historic bed constraints across the health system, physician referral patterns to the Medical Center may take time to build.

Revenue Drivers



Overall revenue is budgeted to increase approximately 5.5% compared with the current year rate of 5.8%. Activity increases account for approximately 3.2% and rates account for 2.3% of fiscal year 2015 growth. Outpatient activity growth is expected to be consistent over the fiscal year, while the majority of inpatient growth will occur when beds become available in the second half of the fiscal year.

Medicaid Expansion has been favorable for the Health System as patients previously covered under charity programs now have coverage. Medicaid rates have been cut to offset the large increase in enrollment, but the

2015 budget anticipates positive outcome from this increased volume. Overall charity care write offs will drop significantly if this trend continues. The impact of federal insurance exchanges continues to remain unclear. There is significant risk that new enrollment is heavily skewed toward high deductible plans, which will drive all hospitals' bad debt costs to unprecedented levels. Overall, management believes that exchanges will not have a significant impact on the Health System in 2015.

Medicare rates will decrease slightly in certain service areas. The 2% federal sequestration reduction on Medicare payments is expected to remain in effect. Some federal cuts legislated under ACA have been deferred, although the Health System experienced a sizable cut in state funds intended to support safety net hospitals. Managed care arrangements are negotiated through the end of 2015 and in some cases

into 2016. The payment increases for managed care contracts provides most of the 2.3% rate growth noted above. There are no planned price increases in this budget.

Expense Drivers

Expenses before interest and depreciation will grow by 5.9% compared to the current year growth of 5.7%. The fiscal year 2015 budget includes estimated one time expenditures of \$17 million for the CCCT opening. Excluding those costs, expenses will grow at approximately 4.8%, of which 3.2% will be activity driven and 1.6% rate driven. Increases under the ONA contract provide a 3% salary growth for nursing. Salary increases averaging 2% overall will be given to employees earning less than \$250,000. Excluding pharmaceutical costs and increases for a new retail pharmacy, non-salary costs will decrease after accounting for volume increases.

Extensive expense reduction is anticipated in the 2015 budget. Some interventions are fully implemented such as improved coding, new staffing models in the hospitals, centralized imaging to increase throughput and improve patient satisfaction, and reducing pharmacy costs. We continue to focus on growth initiatives in the areas of cancer, outreach/hospital affiliations, ambulatory expansion, neurosciences and primary care in order to protect the value of our franchise. Many additional interventions are in implementation or will be launched soon including increasing physician productivity requirements, reducing the cost of unfunded research faculty, evaluating organizational span of control and layers of management, embracing and implementing a "true" shared services model for clinical and administrative shared services, and aggressively overhauling our supply chain activities.

EBIDA and Profitability

With the opening of the CCCT, depreciation and interest expense will increase from \$87 million to over \$131 million and debt service will exceed \$90 million. The increase in depreciation and interest expense reduces the 2015 operating margin. Knowing that the opening of the building would have material impact on operating margin, the Health System has historically utilized EBIDA (Earnings before Interest, Depreciation, and Amortization) as a metric to provide comparability across fiscal years. The Health System set an aggressive target to grow 2015 EBIDA by 3% while it faces the challenges of bringing the new building on line. Although margin decreases from \$216.5 million in 2014 to \$183.7 million in 2015, EBIDA increases from \$304 million to \$314 million, indicative that the clinical engine will continue to produce cash for the university.

Cash Management

Although EBIDA is expected to grow 3%, that will not be sufficient to service the increased debt, grow cash by three days and fund other working capital needs. Therefore, funds available for program and capital investment are being reduced. The Health System will lower its support for clinical and academic activities by \$20 million in 2015 and will maintain its capital budget at \$68 million, the same as 2014 levels. These reductions will be offset by improved productivity. As 2015 unfolds, cash growth will be monitored closely; should estimates of revenue and expenses result in unfavorable cash flow, further reductions in operations or investments will be considered.

2015 will be one of the most challenging and potentially unpredictable budgets in recent years. Uncertainty in the hospital industry and the midyear opening of a \$1.1 billion facility combine to create a difficult forecasting process. However, this budget is predicated on our fundamental financial strength, our ability to control costs, and the strength that the OSU Wexner Medical Center brand carries locally and state wide. Although it is aggressive, it is certainly achievable.

OSU Physicians, Inc.

<i>\$ in Thousands</i>	Fiscal 2014 Projected	Fiscal 2015 Budget	\$ Change	% Change
Operating Revenues				
Net Patient Revenue	\$ 264,232	\$ 301,106	\$ 36,874	14.0%
Other Operating Revenue	47,026	46,186	(840)	-1.8%
Total Operating Revenues	\$ 311,258	\$ 347,292	\$ 36,034	11.6%
Operating Expenses				
Staff Salaries and Benefits	\$ 73,095	\$ 76,419	\$ 3,324	4.5%
Supplies and Pharmaceuticals	25,531	28,227	2,696	10.6%
Purchased Services, Management Fees, Other	31,973	36,357	4,384	13.7%
Occupancy and Utilities	8,063	8,849	786	9.7%
Depreciation	4,438	4,662	224	5.0%
Interest	513	452	(61)	-11.9%
General Administrative Overhead	8,090	10,313	2,223	27.5%
Total Operating Expenses	\$ 151,703	\$ 165,279	\$ 13,576	8.9%
Provider Expenses	198,695	214,286	15,591	7.8%
Excess of Revenue over Expenses after Provider Expenses	\$ (39,140)	\$ (32,273)	\$ 6,867	-17.5%
Net Non-Operating Revenue	3,779	2,557	(1,222)	-32.3%
Medical Center Investments	36,019	29,716	(6,303)	-17.5%
Change in Net Assets	\$ 658	\$ -	\$ (658)	-100.0%

OSU Physicians, Inc. is a multi-specialty faculty practice bringing outpatient care to Central Ohio communities with physicians focusing on personalized healthcare, patient satisfaction, research and education.

The fiscal year 2015 budget for OSU Physicians, Inc. includes an increase in operating revenue of \$36 million, or 11.6%, based on an expected 13% increase in volume, as measured by work relative value units (WVRVUS), a system for measuring physician productivity. Provider related expenses are budgeted to increase \$15.6 million, or 7.8%, due to 62 new physicians that either recently started in fiscal year 2014 or will start in fiscal year 2015.

University Budget Process

THE BUDGET PROCESS AT THE OHIO STATE UNIVERSITY

For the Fiscal Year 2015 Budget Plan, the university continued to implement a revised budgeting process that encompasses all funds of the university. This approach affords a holistic view of all operations of the university in an easily understood format that will enable the university to highlight the evolution of funding sources. This will allow leadership to make informed strategic decisions in a timely manner.

This all funds, total operating budget will provide the base framework for evaluating the activities of all academic and support units within the university, allowing proactive responses to changing economic issues as they arise.

Budget System

The university uses a budget system that is comprised of two components: a modified Responsibility Center Management (RCM) model and the strategic investment of central funds. This structure allows for decentralized decision making and control of financial resources at the colleges and support units. The modified RCM budget model assigns substantial control over resource decisions to individual colleges and support units. The underlying premise of the university's decentralized budget model is entrusting academic and support unit leaders with significant control over financial resources, leading to more informed decision making and better results and outcomes for the university as a whole. Through this decentralized model, colleges in particular are incentivized to increase resources by teaching more credit hours and increasing research activity.

The OSU Health System and OSU Physicians, Inc. prepare their budgets based upon projected activity and associated costs. External factors, such as government regulations and reimbursements rates, as well as contractual agreements with health care payers also play an integral part in developing the health system's budget.

Fund Accounting

The university's budget is developed and managed according to the principles of fund accounting. We manage over 19,000 active expendable funds and over 4,800 endowment principal funds through a robust accounting system. Revenue is segregated into a variety of fund types, the use of which is governed by the restrictions of the specific fund. Some fund types are unrestricted, including general funds and some earnings funds. Others have restrictions derived from the source of the revenue, including grants and contracts received from government agencies, foundations, and other outside sponsors. Individual funds are set up to ensure strict adherence to the terms of the grant or contract that governs these funds.

Endowments are another type of restricted fund, where separate funds are set up to preserve the corpus or principal of the gifts. As those funds earn investment returns, annual income distributions are made out of the endowment fund and into a current fund for spending in accordance with the donors' restrictions. The segregation of each gift allows the university to ensure the funds are spent appropriately and to enable reporting to donors on the activities that their funds support.

Although emphasis was placed on including all university funds in the fiscal year 2015 budget process, general funds continue to remain a key component of the budget. General funds can generally be used for any university purpose whereas restricted funds are more specifically targeted. These funds play a major role in the budget, as they cover many expenses in the colleges and support units for which it is

"As the university's sources of funding continue to evolve, it has become evident that a consolidated view of all sources of funding received and monies spent is necessary to make informed decisions in a timely manner."

difficult to raise money. The main sources of general funds are tuition and other student fees, state support of instruction, indirect cost recovery, and overhead charged to earnings units.

Allocation of Funds

Each college and support unit receives a portion of general funds in support of both academic and administrative functions. The process for allocating the funds is administered through the Office of Financial Planning & Analysis under the guidance of the Chief Financial Officer and Provost. General funds are allocated to colleges and support units on a marginal basis under an established set of criteria. In other words, increases (or decreases) in the pool of general funds available each budget year are allocated back to colleges and support units as increases (or decreases) to their base general funds budgets.

Marginal changes in revenue are allocated to colleges based on three primary funding formulas. The first funding formula for colleges utilizes a model to distribute undergraduate marginal tuition and state support. Sixty percent of the funding is allocated based on total credit hours taught, while forty percent is allocated based on the cost of instruction. This budget allocation method takes into account the fact that some courses have a higher cost for delivery and are, thus, allocated a greater share of the funding. The other two primary funding formulas allocate graduate tuition and state support based on credit hours in fee-paying categories (tuition) and type of course taught based on cost of instruction (state support). As a college teaches more of the share of total credit hours, it receives a larger share of the incremental funding. Conversely, if a college's share of the hours taught declines, the college's allotted share of incremental funding will correspondingly decline. Colleges will receive their share of revenue on indirect research cost recovery, based upon the college's share of research revenue. Fee revenue from learning technology, course and program fees are provided directly to colleges based upon course.

Support units are funded through a combination of central tax, specific activity-based assessments charged to colleges and an overhead rate charged to auxiliary and earnings units. The central tax, assessments and overhead charges are designed to provide the funds necessary to maintain support services such as payroll services, central human resource services, and student life services. Support units are generally ineligible for marginal revenue changes because the funding formulas rely on credit hours taught; instead, support units must request additional funding during the annual budget process to support new services or mandates.

Auxiliaries and earnings units are expected to operate at a break even or better margin and generally do not receive general fund support. One exception is the Office of Student Life which does receive general fund support via special Student Activity, Ohio Union and Recreational Facility fees that were enacted to specifically advance the student experience.

Regional campuses develop their own individual campus budgets primarily based on the student tuition and fees received from the regional campus students, the State Share of Instruction they expect to collect and costs directly incurred to operate those campuses.

University-wide initiatives and special requests by colleges and support units are funded through the formal budget process or through central reserves established to fund campus-wide projects that benefit the entire population or advance the mission of the university.

(APPENDIX VI)

BACKGROUND

TOPICS: Modification of the asset classes utilized within the Long-Term Investment Pool (LTIP) and the university's Investment Policy. Also, modification of the benchmarks utilized to gauge overall investment performance within the LTIP.

CONTEXT: The university's Investment Policy was last amended in August 2013. At that time the long-term and short-term policies were combined into a single university Investment Policy to allow for ease of management and oversight of the various investment pools. Within the Investment Policy, specific to the LTIP is guidance on overall asset allocation and specifically asset classes and allowed ranges of investment within each asset class. Separate from the university's Investment Policy are the benchmarks which are utilized to gauge overall investment performance of the LTIP.

SUMMARY: Over the last 12 months, the university's finance and investment teams have been reviewing the asset classes and investment allocations along with the benchmarks for the LTIP. The team has come to the conclusion that a simplified model of asset allocation and benchmarking would serve the university's interests better as it reflects current market conditions and would allow for improved oversight and measurement of performance in today's financial markets.

The existing four asset classes (Global Equities, Global Credit, Private Capital & Real Assets) will be reduced to three (Global Equities, Global Credit and Real Assets). The assets in the eliminated category (Private Capital) will be reallocated to their respective investment area (Equities, Credit & Real Assets) to achieve this modification. Each of the three asset classes also has a range of allowed investment (Global Equities: 40-80%, Global Credit: 10-50%, Real Assets: 5-20%) as a percentage of the total LTIP and the relative midpoints of each range (Global Equities: 60%, Global Credit: 30%, Real Assets: 10%) will serve as the portfolio standard weighting for purposes of performance benchmarking. The allowed ranges of allocation will give the investment team the flexibility to adjust to changing market conditions and to ensure proper return and risk analyses are conducted.

The simplification of asset classes from four to three will also allow the university to simplify and enhance the LTIP benchmarks. The Global Equities and Global Credit benchmarks will be based on established financial indices (Global Equities - MSCI ALL Country World Index & Global Credit - Barclays U.S. Aggregate Bond Index). The real asset benchmark will be the U.S. Consumer Price Index (CPI) + 5%. In addition, the university will add a secondary benchmark to evaluate the total risk-adjusted performance of the LTIP. The Sharpe ratio which measures the excess return (or risk premium) per unit of deviation in an investment asset will be utilized to compare the risk taken in the portfolio to that of the benchmark and to better assess the relative performance.

REQUESTED OF THE FINANCE COMMITTEE: Approval of the resolution.

BACKGROUND

OBJECTIVE

The objective of this Investment Policy is to establish the overall goals, management responsibilities, investment strategies and discipline for the investment portfolios of The Ohio State University (the "University"). This Investment Policy is intended to permit sufficient flexibility to capture investment opportunities, yet provide parameters that ensure prudence and care in the execution of the investment program. This Investment Policy is issued for the guidance of fiduciaries, including the Board of Trustees, Finance Committee members, staff, investment managers, investment consultants and custodians for oversight of the University's investment portfolios. It also states the standards and disciplines adopted so that the Board of Trustees and its Finance Committee can effectively evaluate the performance and operations of the investment portfolios. This Investment Policy is divided into two sections: Long-Term Investment Pool and Operating and Agency Funds Portfolios.

I. LONG-TERM INVESTMENT POOL PORTFOLIO

A. GOALS

The Long-Term Investment Pool (the LTIP) was established to provide financial support for the long-term use and benefit of the University in support of its mission. The goal is to manage LTIP assets with prudence and discipline to achieve that purpose. The LTIP will be invested using a total return objective to meet its goals. Funds in the LTIP will be invested in a manner that over the long term will preserve and maintain the real purchasing power of the principal while allowing for an annual distribution as described below.

B. COMPONENTS OF THE LONG-TERM INVESTMENT POOL

The LTIP consists of endowments, quasi-endowments, term endowments and those funds held for the benefit of others.

Endowment funds are funds received from donors or other sources with a restriction that the original principal is not expendable, and distributed income is to be used as prescribed.

Quasi-endowment funds are funds in which the principal can be spent at the discretion of the University's Board of Trustees. Quasi-endowment funds may include funds derived from sources described in Ohio Revised Code Section 3345.05, including tuition. Quasi-endowment funds also may include operating funds of the University available for long-term investment, as described below in Sections E(3) (Asset Allocation and Rebalancing) and G (Operating Fund Limitations) under Operating and Agency Funds Portfolio.

Term endowment funds are funds for which there is a stipulation that the principal may be expended after a stated period of time or upon the occurrence of a certain event.

C. FIDUCIARY STANDARDS

The Board of Trustees, Finance Committee members, staff, investment managers, consultants and custodians are fiduciaries. Accordingly, these individuals are required to:

- Act solely in the interest of the University, for the purposes of providing income and maintaining the real purchasing power of the principal.
- Act with the care, skill, prudence, and diligence under the circumstances then prevailing that a prudent person acting in a like capacity and familiar with such

matters would use in the conduct of an enterprise of a like character and with like aims.

- Diversify the investments of the LTIP in order to minimize overall risk, and to provide investment returns to achieve the LTIP's stated goals.

D. DUTIES AND RESPONSIBILITIES

1. **Board of Trustees.** The University Board of Trustees has overall responsibility for this LTIP Investment Policy and approval of Finance Committee members. The Board of Trustees votes on items brought forth by the Finance Committee.

2. **Finance Committee of the Board of Trustees.** The Finance Committee has strategic oversight responsibility for the investment program and operations of the LTIP. The Committee shall work with the Senior Vice President for Business and Finance and the Chief Investment Officer to ensure the LTIP is well managed, in accordance with this LTIP Investment Policy. The Finance Committee shall meet at least quarterly.

3. **Senior Vice President for Business and Finance.** The Senior Vice President for Business and Finance has oversight responsibility for the LTIP's investment operations and reporting. The Senior Vice President for Business and Finance shall review operations and reporting within the Office of Investments to ensure compliance with established policies and procedures.

4. **Chief Investment Officer.** The Chief Investment Officer is responsible for managing the LTIP's investment operations and reporting. The Chief Investment Officer shall review and recommend policies and procedures that are consistent with the investment objectives of the LTIP. The Chief Investment Officer shall report to the Senior Vice President for Business and Finance and the Finance Committee, at least quarterly.

5. **Investment Managers.** The University utilizes external investment managers approved by the Chief Investment Officer and Senior Vice President for Business and Finance to provide portfolio management services. The investment managers may be given discretion, consistent with specified objectives and guidelines, to manage LTIP assets. Investment managers operate under a formal contract with the University that delineates responsibilities, risk parameters, administration requirements and compensation. The Investment Management contracts may be terminated by the Chief Investment Officer and/or the Senior Vice President for Business and Finance.

6. **Consultants.** The University may utilize the services of one or more investment consultants to assist the Chief Investment Officer in the areas of: policy development, asset allocation, investment structure analysis, investment manager selection, performance review and other specialized investment topics. Consultants operate under a formal contract with the University that delineates responsibilities, risk parameters and performance expectations, administration requirements and compensation. Consulting contracts may be entered into and terminated by the Chief Investment Officer and/or the Senior Vice President for Business and Finance.

7. **Custodians.** The University retains one or more custodian banks or trust institutions to custody and report on the assets of the LTIP. Custodial contracts may be entered into and terminated by the Chief Investment Officer and/or the Senior Vice President for Business and Finance.

E. DISTRIBUTION POLICY

Each component fund of the LTIP has a separate distribution account. Distributions will be credited to a fund's distribution account at the beginning of each fiscal year according to a formula approved by the Board of Trustees as follows:

1. The aggregate distribution amount is calculated on a seven-year moving average of the market value of the LTIP, except as set forth in Section H below.
2. The distribution rate is 4.25%.

Distributions may be reinvested into principal; however, any reinvested distribution cannot be redistributed or withdrawn at another time except as stated above.

F. ASSET ALLOCATION AND GUIDELINES

1. **Time Horizon.** The LTIP's investment horizon is perpetual; therefore interim performance fluctuations should be viewed with this perspective. Similarly, the underlying capital market assumptions of the University's asset allocation plan for the LTIP are based on this long-term perspective.
2. **Risk Tolerance.** The Board of Trustees, the Finance Committee, and staff recognize the challenge of achieving the LTIP's investment objectives in light of the uncertainties and complexities of investment markets. They also recognize that prudent levels of investment risk are necessary to achieve the stated investment goals.
3. **Asset Allocation and Rebalancing.** Asset allocation is thought to be the largest contributor to overall LTIP return performance and risk characteristics. The Finance Committee and the Board of Trustees will periodically evaluate the LTIP's asset class strategies and opportunities, and establish a long-term asset allocation plan. After a thorough study of the available asset class opportunities, return objectives and risk tolerance, the Board of Trustees and Finance Committee approved the following asset classes and allocations for the LTIP:

Asset Class	Range
Global Equity Equities	10-5040-80%
Global Credit	10-50%
Private Capital	10 – 25%
Real Assets	10-5 - 25 20%

Futures, options, forward contracts, and swap agreements may be utilized in a manner that is consistent with the policies and objectives contained within this LTIP Investment Policy. Such instruments should be used to hedge risk in the LTIP portfolio or to implement investment strategies more efficiently and at a lower cost than would be possible in the cash market. Such instruments should not be used for purely speculative purposes.

4. **Investment Manager Guidelines.** The investment guidelines incorporated into each manager's contract documents the risk parameters of the manager's investment approach. The guidelines also specify the typical characteristics of the portfolio. These characteristics are used to monitor a manager's investment style adherence to insure that the manager is continuously fulfilling its investment role in the LTIP.
5. **Benchmarks.** The Board of Trustees is responsible for approving performance benchmarks to evaluate the performance of the LTIP portfolio. The Chief Investment Officer will review the benchmarks annually and recommend changes, if any, to the Senior Vice President for Business and Finance. Based on such recommendations by the Chief Investment Officer, the Senior Vice President for Business and Finance may recommend to the Finance Committee changes to the benchmarks. If the Finance Committee approves such recommendations, then the Finance Committee will bring the recommendations forward for a vote by the Board of Trustees.

G. INVESTMENT MONITORING PROCESS

The LTIP's investment managers and consultants will be monitored for consistency of investment philosophy, return relative to objectives, and investment risk. The Office of Investments will monitor the overall LTIP results and investment portfolios, but results will be evaluated on a long-term basis. The following manager issues will be considered potential causes for termination by the Chief Investment Officer: (1) failure to comply with the applicable investment style, guidelines, performance objectives, and fees, (2) a material change in ownership or personnel, or (3) a violation or potential violation of the terms of the investment manager agreement or other applicable laws and regulations.

H. ACCOUNT VALUATION

LTIP funds invested in the LTIP are allocated a number of units. At the end of each month LTIP investments are valued and a unit value calculated based on the aggregate number of units assigned to each LTIP fund. The unit value calculation also takes into account earnings, investment expenses and fees. New LTIP funds and additions/withdrawals from established funds are processed at the end of each month. Additions will be allocated units only with the addition of cash. Non-marketable gifts will be liquidated first, and units allocated based on cash proceeds. Withdrawals may be made only from invadable funds upon the written request of the applicable Dean or Vice President.

Notwithstanding the foregoing, the President, the Provost and the Senior Vice President for Business and Finance of the University, in consultation with the Chair of the Finance Committee of the Board of Trustees, may direct that certain LTIP funds that are transferred to the LTIP from Operating Funds as further described in Section II(E)(3)(b), up to a maximum amount of \$100 million, be invested at their discretion in compliance with this Policy, other than the Asset Allocation and Rebalancing and benchmarks provisions and as expressly set forth in this paragraph. Such LTIP funds will not be allocated units in the LTIP and any investments made using such funds will not be included in the unit value calculation referred to above. Such LTIP funds will constitute a separate component fund of the LTIP and will receive distributions in the amount of and only to the extent of distributions on the underlying investments made using such funds. Investment expenses and fees will be assessed on such funds to the extent applicable.

I. EXERCISE OF SHAREHOLDER RIGHTS

The University recognizes that publicly traded securities and other assets of the LTIP may include certain ancillary rights, such as the right to vote on shareholder resolutions at companies' shareholders' meetings, and the right to assert claims in securities class action lawsuits or other litigation. The University requires of itself and its external managers the prudent management of these LTIP assets for the exclusive purpose of enhancing the value of the LTIP. The Chief Investment Officer has the authority to delegate proxy voting to external managers to maximize fund value, reserving the right to direct the voting on specific issues as needed. The Chief Investment Officer will make best efforts to implement this policy in a socially and environmentally responsible manner.

J. REVIEW AND MODIFICATION OF INVESTMENT POLICY STATEMENT

This LTIP Investment Policy is in effect until modified by the Board of Trustees. While material changes are expected infrequently, the Chief Investment Officer will review the LTIP Investment Policy at least annually for continued appropriateness and recommend any changes to the Senior Vice President for Business and Finance. Based on such recommendations by the Chief Investment Officer, the Senior Vice President for Business and Finance may recommend such changes to the Finance Committee. If the Finance Committee approves such recommendations, then the Finance Committee will bring the recommendations forward for a vote by the Board of Trustees.

K. EXCEPTIONS

Modifications and exceptions to this LTIP Investment Policy shall be authorized by resolution of the Board of Trustees or as provided herein. The terms and conditions of this LTIP Investment Policy as to endowment funds may be waived to accept and administer donated funds or property with donor restrictions and approved by the Board of Trustees.

In order to meet its fiduciary responsibility to its academic programs and its donors, the University seeks to maximize its investment returns within appropriate levels of risk under guidelines established by the Board of Trustees as granted by the Ohio Revised Code. As a public institution, the University also recognizes a duty to support larger societal objectives as well.

Divestment for non-economic reasons should be recommended through the governance process, i.e. student government, University Senate or an appropriate committee. The recommendation would go to the Senior Vice President for Business and Finance. The Senior Vice President for Business and Finance should ask the Chief Investment Officer to review the potential impact on the LTIP of any divestment. If the cumulative impact to the LTIP of divestment for non-economic reasons is less than \$5,000,000 over a two-year period, the Senior Vice President for Business and Finance may then bring the recommendation forward to the President's Cabinet for final approval. If the cumulative impact to the LTIP is greater than \$5,000,000, the Senior Vice President for Business and Finance may then bring the recommendation forward to the President's Cabinet for approval, but if approved, a policy change must be brought forward for a vote by the Finance Committee of the Board of Trustees.

L. CONFLICTS OF INTEREST

It is critical that there be no conflicts of interest or perceptions of conflicts of interest when making investment decisions related to the management of the LTIP. Therefore, if a member of the Board of Trustees, Finance Committee or the OSU Foundation Board is connected to an investment firm, the University will not invest in any funds managed by that firm. In addition, no employee of the Office of Investments will invest his/her personal monies in funds in which the LTIP is invested.

II. OPERATING AND AGENCY FUNDS PORTFOLIO

A. GOALS

The Operating and Agency Funds (the "Operating Funds") will be invested in diversified portfolios with the intention of obtaining a reasonable yield, balanced with a component invested for appreciation, while adhering to a prudent level of risk, and retaining sufficient liquidity to meet cash flow requirements of the University. Certain of the agency portfolios may have additional goals and policies specific to their use. These goals and policies will be in writing and approved by the Senior Vice President for Business and Finance.

B. COMPONENTS OF THE OPERATING AND AGENCY FUNDS

The Funds consist of the Short-Term Operating Fund, gift annuity and trust funds, student loan funds, and other non-LTIP funds which are under the control and supervision of the Vice President and Treasurer. The Short-Term Operating Fund consists of two pools: the Short-Term Pool and the Intermediate-Term Pool, as described below.

C. FIDUCIARY STANDARDS

The Board of Trustees, Finance Committee members, staff, investment managers, consultants and custodians are fiduciaries. Accordingly, these individuals are required to:

- Act solely in the interest of the University, for the purposes of providing income and preserving principal.
- Act with the care, skill, prudence, and diligence under the circumstances then prevailing that a prudent person acting in a like capacity and familiar with such matters would use in the conduct of an enterprise of a like character and with like aims.
- Diversify the investments of the Operating Funds in order to minimize overall risk, and to provide investment returns to achieve the Operating Funds' stated goals.

D. DUTIES AND RESPONSIBILITIES

1. **Board of Trustees.** The University Board of Trustees has overall responsibility for this Operating and Agency Funds Investment Policy and approval of Finance Committee members. The Board of Trustees votes on items brought forth by the Finance Committee.

2. **Finance Committee of the Board of Trustees.** The Finance Committee has strategic oversight responsibility for the investment program and operations of the Funds. The Committee shall work with the Senior Vice President for Business and Finance and the Vice President and Treasurer to ensure the Operating Funds are managed, in accordance with this Operating and Agency Funds Investment Policy. The Finance Committee shall meet at least quarterly.

3. **Senior Vice President for Business and Finance.** The Senior Vice President for Business and Finance has oversight responsibility for the Operating Funds' investment operations and reporting. The Senior Vice President for Business and Finance shall review operations and reporting within the Office of the Treasurer to ensure compliance with established policies and procedures.

4. **Vice President and Treasurer.** The Vice President and Treasurer is responsible for managing the Operating Funds' investment operations and reporting. The Vice President and Treasurer shall review and recommend policies and procedures that are consistent with the investment objectives of the Funds. The Vice President and Treasurer shall report to the Senior Vice President for Business and Finance and the Finance Committee at least quarterly.

5. **Investment Managers.** The University utilizes external investment managers approved by the Vice President and Treasurer and the Senior Vice President for Business and Finance to provide portfolio management services. The investment managers may be given discretion, consistent with specified objectives and guidelines, to manage assets of the Operating Funds. Investment managers operate under a formal contract with the University that delineates responsibilities, risk parameters administrative requirements and compensation. The Investment Management contracts may be terminated by the Vice President and Treasurer and/or the Senior Vice President for Business and Finance.

6. **Consultants.** The University may utilize the services of one or more investment consultants to assist the Vice President and Treasurer in the areas of: policy development, asset allocation, investment structure analysis, investment manager selection, risk parameters, performance review and other specialized investment topics. Consultants operate under a formal contract with the University that delineates responsibilities, and performance expectations, administration requirements and compensation. Consulting contracts may be entered into and terminated by the Vice President and Treasurer and/or the Senior Vice President for Business and Finance.

7. **Custodians.** The University retains one or more custodian banks or trust institutions to custody and report on the assets of the Funds. Custodial contracts may be entered into and terminated by the Vice President and Treasurer and/or the Senior Vice President for Business and Finance.

E. ASSET ALLOCATION AND GUIDELINES

1. **Time Horizon.** The University's Short-Term Operating Fund is divided into two pools: Short-Term Pool, which represents at least thirty (30) days of total University expenditures, and has an investment horizon of less than one (1) year; and the Intermediate-Term Pool, which represents the remainder of the Short-Term Operating Fund and has an investment horizon of one (1) to five (5) years.
2. **Risk Tolerance.** The Board of Trustees, the Finance Committee, and staff recognize the challenge of achieving the Operating Funds' investment objectives in light of the uncertainties and complexities of investment markets. They also recognize that prudent levels of investment risk are necessary to achieve the stated investment goals.
3. **Asset Allocation and Rebalancing.** Asset allocation is thought to be the largest contributor to overall return performance and risk characteristics of the Operating Funds. The Short-Term Operating Fund serves as the working cash balance to provide necessary liquidity for the University's operations. The Board of Trustees and Finance Committee will periodically evaluate the allocation between the LTIP and the Short-Term Operating Fund for appropriateness.

Market fluctuations, cash flows and liquidity issues will cause the actual asset allocations to fluctuate. The Vice President and Treasurer will rebalance the portfolio to policy as follows:

- a. **Short- and Intermediate-Term Pools.** The Short-Term Pool shall cover at least thirty (30) days of University cash flow. At least 25% of the Short-Term Operating Fund should be in the Short-Term Pool, as a reserve, in accordance with Section G below. The amount of the Short-Term Operating Fund must be enough to cover at least sixty (60) days cash flow and must be greater than or equal to 110% of all variable rate debt including commercial paper.
- b. **LTIP.** After the amount of each of the Short- and Intermediate-Term Pools is determined, monies may be transferred to the LTIP. Operating Funds available for transfer to the LTIP should be net of bond construction funds. No more than 60% of Operating Funds may be transferred to the LTIP.
- c. **General.** The allocation amounts will be reviewed periodically by the Vice President and Treasurer but at least semi-annually. The number used to calculate days of University cash flow will be based on the Board of Trustees approved University budget.
- d. **Other Funds.** Operating Funds other than the Short-Term Operating Fund will be managed according to this Operating and Agency Funds Investment Policy with asset allocations approved by the Vice President and Treasurer.
4. **Investment Manager Guidelines.** The investment guidelines incorporated into each manager's contract documents the risk parameters of the manager's investment approach. The guidelines also specify the typical characteristics of the portfolio. These characteristics are used to monitor a manager's investment style adherence to insure that the manager is continuously fulfilling its investment role in the Operating Funds.

5. **Benchmarks.** The Board of Trustees is responsible for approving performance benchmarks to evaluate the performance of the Operating Funds portfolio. The Vice President and Treasurer will review the benchmarks annually and recommend changes, if any, to the Senior Vice President for Business and Finance. Based on such recommendations by the Vice President and Treasurer, the Senior Vice President for Business and Finance may recommend to the Finance Committee changes to the benchmarks. If the Finance Committee approves such recommendations, then the Finance Committee will bring the recommendations forward for a vote by the Board of Trustees.

F. INVESTMENT MONITORING PROCESS

The Operating Funds' investment managers will be monitored for consistency of investment philosophy, return relative to objectives, and investment risk. The Vice President and Treasurer and the Senior Vice President for Business and Finance will monitor the overall results and investment portfolios of the Operating Funds, but results will be evaluated on a long-term basis. The following manager issues will be considered potential causes for termination: (1) failure to comply with the applicable investment style, guidelines, performance objectives, and fees, (2) a material change in ownership or personnel, or (3) a violation or potential violation of the terms of the investment manager agreement or other applicable laws and regulations.

G. OPERATING FUND LIMITATIONS

Ohio Revised Code Section 3345.05(c)(i) requires that investment of at least twenty-five percent (25%) of the average amount of the Operating Funds portfolio over the course of the previous fiscal year be invested in securities of the United States government or of its agencies or instrumentalities, the treasurer of state's pooled investment program, obligations of this state or any political subdivision of this state, certificates of deposit of any national bank located in this state, written repurchase agreements with any eligible Ohio financial institution that is a member of the federal reserve system or federal home loan bank, money market funds, or bankers acceptances maturing in two hundred seventy (270) days or less which are eligible for purchase by the federal reserve system, as a reserve. Eligible funds above the funds that meet the foregoing condition may be pooled with other University funds, including the LTIP, and invested in accordance with Ohio Revised Code Section 1715.52.

H. EXERCISE OF SHAREHOLDERS RIGHTS

The University recognizes that publicly traded securities and other assets of the Fund may include certain ancillary rights, such as the right to vote on shareholder resolutions at companies' shareholders' meetings, and the right to assert claims in securities class action lawsuits or other litigation. The University requires of itself and its external managers the prudent management of these assets for the exclusive purpose of enhancing the value of the Operating Funds. The Vice President and Treasurer has the authority to delegate proxy voting to external managers to maximize fund value, reserving the right to direct the voting on specific issues as needed. The Vice President and Treasurer will make best efforts to implement this policy in a socially and environmentally responsible manner.

I. REVIEW AND MODIFICATION OF INVESTMENT POLICY STATEMENT

This Operating and Agency Funds Investment Policy is in effect until modified by the Board of Trustees. While material changes are expected infrequently, the Vice President and Treasurer will review this Operating and Agency Funds Investment Policy at least annually for continued appropriateness and recommend any changes to the Senior Vice President for Business and Finance. Based on such recommendations by the Vice President and Treasurer, the Senior Vice President for Business and Finance may recommend such changes to the Finance Committee. If the Finance Committee approves

August 29, 2014 meeting, Board of Trustees

such recommendations, then the Finance Committee will bring the recommendations forward for a vote by the Board of Trustees.

J. EXCEPTIONS

Modifications and exceptions to this Operating and Agency Funds Investment Policy shall be authorized by resolution of the Board of Trustees or as provided herein. The terms and conditions of this Operating and Agency Funds Investment Policy may be waived to accept and administer donated funds or property with donor restrictions and approved by the Board of Trustees.

K. CONFLICTS OF INTEREST

It is critical that there be no conflicts of interest or perceptions of conflicts of interest when making investment decisions related to the management of the Operating Funds. Therefore, if a member of the Board of Trustees, Finance Committee, or the OSU Foundation Board is connected to an investment firm, the University will not invest in any funds managed by that firm. In addition, no employee of the Office of the Treasurer involved with investments will invest his/her personal monies in funds in which the Operating Funds are invested.

(APPENDIX VII)

Project Data Sheet for Board of Trustees Approval

Cannon Drive Relocation – Phase 1

OSU-120059 (CNI# 12000047)

Project Location: N/A

• approval requested and amount	
professional services (OSU share)	\$1.9M
• project budget	
estimated construction w/contingency	\$33.9M
professional services	\$3.8M
total project budget	\$37.7M

- **funding sources**
local funds; leveraged partnerships

• project schedule	
BoT professional services approval	08/14
Design	09/14 – 12/15
Construction (estimated)	01/16 – 12/17

- **planning framework**
 - this project is in partnership with the City of Columbus to relocate Cannon Drive
 - pre-design work was completed to identify phasing and costs
 - the university and the City entered into a Memorandum of Understanding for the pre-design/schematic work in June 2011
 - the university and the City entered into a Memorandum of Understanding for project design in July 2014
- **project scope**
 - the project will relocate Cannon Drive from King Avenue to Herrick Drive which will provide 12 acres of developable land for the Medical Center
 - the project includes Olentangy River flood protection for the Medical Center
- **approval requested**
 - approval is requested to approve funding 50% of the professional services costs



- **project team**
University project manager: Tom Ekegren
AE/design architect:

Project Data Sheet for Board of Trustees Approval

Fire System Replacements

OSU-150010 (CNI# 14000395)

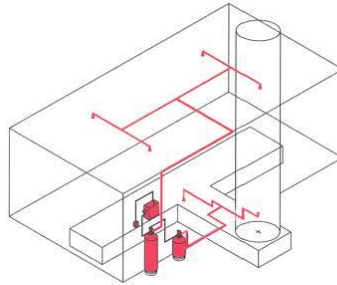
Project Location: Columbus Campus

- **approval requested and amount**
professional services/construction \$5.3M

- **project budget**
construction w/contingency \$4.6M
professional services \$0.7M
total project budget \$5.3M

- **funding sources**
state appropriations

- **project schedule**
BoT professional services approval 08/14
design/bidding 01/15 – 02/16
construction 03/16 – 09/18



- **planning framework**
 - this project is included in the FY 2015 Capital Improvement Plan as one of several bundled infrastructure projects which were identified for state funding
- **project scope**
 - the project will evaluate and replace outdated fire alarm systems in several main campus buildings
 - planned buildings include Enarson Classroom Building, Agricultural Administration Building, Atwell Hall, Campbell Hall, Cockins Hall, Mathematics Building, Sisson Hall, University Hall, and Evans Laboratory
- **approval requested**
 - approval is requested to enter into professional services and construction contracts

-
- **project team**
University project manager: Charlie Conner
AE/design architect:
Design-Build firm:

Project Data Sheet for Board of Trustees Approval
Golf Course – Irrigation System and Pump House

OSU-140264 (CNI# 12000794)

Project Location: OSU Golf Course

750 GSF

- **approval requested and amount**

professional services/construction	\$4.3M
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- **project budget**

construction w/contingency	\$3.8M
professional services	\$0.5M
total project budget	\$4.3M
- **funding sources**

auxiliary funds	
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- **project schedule**

BoT professional services approval	08/14
design/bidding	01/15 – 05/15
construction	08/15 – 03/16
- **planning framework**
 - infrastructure requirement
- **project scope**
 - the project will update the current irrigation system with new mechanical and electrical improvements to the existing pump house
 - the project also includes placement of additional irrigation heads and supply lines and improvements to the intake from the existing lake
- **approval requested**
 - approval is requested to enter into professional services and construction contracts



-
- **project team**

University project manager:	Gary Collier
AE/design architect:	
General Contract:	

Project Data Sheet for Board of Trustees Approval

Marion – Science and Engineering Building

OSU-150058 (CNI# 12000099)

Project Location: Marion Campus Science and Engineering Buildi

- **approval requested and amount**
professional services \$1.4M
- **project budget**
construction w/contingency \$13.6M
professional services \$1.4M
total project budget \$15.0M

- **funding sources**
local funds (\$12M); development funds (\$3M)

- **project schedule**
BoT professional services approval 08/14
design/bidding 01/15 – 02/16
construction 03/16 – 03/17

- **planning framework**
 - the Marion Campus completed its Framework Plan in June 2013. The Science and Engineering building was identified as part of the First Strategic Phase to address immediate needs and leverage current opportunities
 - this project is included in the FY 2015 Capital Improvement Plan

- **project scope**
 - the project will construct a new science and engineering building on the Marion campus for the departments of biology, chemistry, physics, and earth sciences
 - the building will include teaching labs, research spaces, classrooms, a computer lab, a greenhouse, offices, meeting/conference spaces, study/gathering spaces, and support spaces
 - the project may also construct a 170-space parking lot

- **approval requested**
 - approval is requested to enter into professional services contracts



-
- **project team**
University project manager: Nikolina Sevis
AE/design architect:
CM at Risk:

Project Data Sheet for Board of Trustees Approval

Mount Hall Renovation

OSU-150059 (CNI# 14000052)

Project Location: Mount Hall

72,186 GSF

- **approval requested and amount**

professional services	\$1.9M
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- **project budget**

construction w/contingency	\$11.4M
professional services	\$1.9M
other (equipment)	\$1.7M
total project budget	\$15.0M
- **funding sources**

local funds	
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- **project schedule**

BoT design approval	08/14
design/bidding	01/15 – 02/16
construction	03/16 – 03/17



- **planning framework**
 - the objective of the project is to consolidate the OCIO staff in one location
- **project scope**
 - the project will include a total renovation of Mount Hall to house the Office of the Chief Information Officer and the Office of Distance Education
 - spaces will include offices, meetings spaces, collaborative spaces, and support spaces
 - the project will also include enabling project work to move existing tenants out of Mount Hall and into another location that may require renovation
- **approval requested**
 - approval is requested to enter into professional services contracts

-
- **project team**

University project manager:	Ruth Miller
AE/design architect	
CM at Risk:	

Project Data Sheet for Board of Trustees Approval

Newark – Adena Hall Renovation

OSU-150022 (CNI# 14000042)

Project Location: Adena Hall

47,781 GSF

- **approval requested and amount**

professional services/construction	\$4.0M
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- **project budget**

construction w/contingency	\$3.4M
professional services	\$0.6M
total project budget	\$4.0M
- **funding sources**

state appropriations – OSU Newark (\$2M),
COTC (\$2M)
- **project schedule**

BoT professional services approval	08/14
design/bidding	01/15 – 12/16
construction	01/16 – 10/16



- **planning framework**
 - the Newark Campus completed its Framework Plan in June 2012. The renovation of Adena Hall for wellness and fitness was part of their first strategic phase to address immediate campus needs
 - this project will renovate spaces vacated by facilities departments that are relocating to the new Maintenance Facility that will be constructed on campus. This will allow the expansion of recreation/fitness spaces currently in Adena Hall.
- **project scope**
 - the project will convert the vacated maintenance operations space into a health & wellness area and expanded recreation area; install fire suppression throughout the building; replace the windows; upgrade the interior finishes; relight the gymnasium; upgrade the building entry; and install an emergency generator to support life-safety, emergency lighting and circulation pumps
- **approval requested**
 - approval is requested to enter into professional services and construction contracts

-
- **project team**

University project manager:	Nikolina Sevis
AE/design architect:	
CM at Risk:	

Project Data Sheet for Board of Trustees Approval

Pomerene and Oxley Halls Renovation

OSU-150008 (CNI# 12000075, 13000292, 14000391)

Project Location: *Oxley Hall*

Pomerene Hall

Baker Hall (East & West)

30,765 GSF

73,301 GSF

224,499 GSF

- **approval requested and amount**

professional services \$7.1M

- **project budget**

construction w/contingency \$48.0M

professional services \$7.1M

other costs (equipment) \$3.8M

total project budget \$58.9M

- **funding sources**

state appropriations (\$52.8M), auxiliary funds (\$6.1M)

- **project schedule**

BoT professional services approval 08/14

design/bidding 02/15 – 05/16

construction 06/16 – 01/18

- **planning framework**

- this is a state funded project to renovate space to house Data Analytics programs; validated by a planning study in summer 2014

- **project scope**

- the project will include a total renovation of Pomerene and Oxley Halls for a newly formed interdisciplinary major, Data Analytics
- the program will include classroom/instructional spaces, computer labs, staff and faculty offices, meeting and conference areas, support spaces and supporting site utilities for the buildings
- the project will also include the enabling project to renovate Baker Commons for the Office of Disability Services to move out of Pomerene

- **approval requested**

- approval is requested to enter into professional services contracts



- **project team**

University project manager: Ruth Miller

AE/design architect:

CM at Risk:

(APPENDIX VIII)

BACKGROUND

In 2014 the Ohio General Assembly appropriated state capital funds in the amount of \$2,000,000 to Ohio State for capital improvements to the former Reeb Elementary School. The Reeb Avenue Center, an Ohio nonprofit agency, in collaboration with the City of Columbus, Ohio will use funds appropriated in the State of Ohio Capital Bill to restore the historic Reeb Elementary School located in Columbus, Ohio to house a number of nonprofit agencies serving the needs of Columbus, Ohio residents. The pass-through of this capital appropriation will promote the university's mission to address issues and problems of global dimension that are affecting the quality of the human condition. Programs conducted with the aid of these capital funds will advance university efforts to address issues such as health, education and social welfare and in-turn will provide an immeasurable value to families served by the agencies to be housed in this improved facility.

Before the state capital appropriation of \$2,000,000 may be released to the Reeb Avenue Center and the City of Columbus, the Ohio Board of Regents requires that a Joint Use Agreement (JUA) between the university, the Reeb Avenue Center and the City of Columbus be signed to document the value of the appropriation to OSU and to ensure the benefits to the university will continue for a minimum period of twenty years. In summary, the proposed JUA for this appropriation includes the following provisions:

1. The Reeb Avenue Center and the City of Columbus commits to the university that the monies for the project shall be used for capital improvements to the former Reeb Avenue Elementary School facility located in Columbus, Ohio.
2. The Reeb Avenue Center commits to providing educational and research opportunities to students and faculty of The Ohio State University providing them with first-hand experience in addressing the public health, educational and social welfare needs of Columbus area families.
3. The term of this JUA shall commence as of the date of its approval by the Ohio Board of Regents and shall expire twenty (20) years thereafter. In the event that the JUA is terminated prior to the end of the term, the Reeb Avenue Center and the City of Columbus are obligated to reimburse the State of Ohio the proportionate amount of the appropriation representing the years of use remaining under this JUA.
4. Except for the funds used to cover the university's reasonable administrative costs related to the project, the funds provided under this JUA shall be used by the Reeb Avenue Center and the City of Columbus only for capital improvements or purchases and shall not be used for operating expenses.

Board of Trustees approval is required before the JUA may be completed and sent to the Ohio Board of Regents and the Ohio Controlling Board for approval and release of funds.

(APPENDIX IX)

Background

The Ohio Department of Transportation (ODOT) has requested the Board of Trustees transfer in fee 0.1 acres of property in Franklin County located along State Route 33 to ODOT to support the State Route 33 widening project.

LOCATION AND DESCRIPTION

The affected property is located at the intersection of Shier Rings Road and Wilcox Road in Dublin, Ohio and is comprised of +/- 21 acres. The northern property boundary lies along State Route 33. The property is currently zoned Technology Flex. The majority of the property is wooded, but approximately four acres are tillable. The tillable acreage will be unaffected by the requested transaction.

APPRAISAL

An appraisal of the property was completed by ODOT in March 2014 and indicated a market value of the 0.1 acres at \$17,675. ODOT's appraisal uses a base value of \$175,000/acre.

PROPERTY HISTORY

The property was originally gifted to the university in 1978 by The City National Bank and Trust Company of Columbus. The gift came with no restrictions on the use by the Board of Trustees of The Ohio State University.

SALE OF PROPERTY

Physical Planning and Real Estate recommends that the .1 acres be sold under terms and conditions that are deemed to be in the best interest of the university. ODOT will cover all expenses related to the transfer. Provided that the parties proceed with a sale of the property to ODOT, no appropriation proceeding will be required.

AUTHORIZATION AND APPROVAL

The appropriate offices at the university have determined that sale of the 0.1 acres is in the best interest of the university. Authorization is requested to transfer the 0.1 acres in fee to ODOT under terms and conditions acceptable to the university.

